Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	rsis					
14512 LEE RD		12/31/2019	365 Days Settled	ł		
HUMBLE, TX 77396						
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,618,163	Total Charges	2,172,158		Salary Expense	33.3%
Fixed Assets	1,945,233	Contract Allowance	-15,580	-0.7%	Fringe Benefits	5.9%
Other Assets	2,000	Operating Revenue	2,187,738	100.7%		
Total Assets	329,070	Operating Expense	2,476,267	113.2%	Current Ratio	(17.0)
Current Liabilities	95,232	Operating Margin	-288,529	-13.2%	Days to Collect	126.6
Long Term Liabilities	1,415,020	Other Income	163	0.0%	Avg Payment Days	3.5
Total Equity	-1,181,182	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	329,070	Net Profit or Loss	(288,366)	-13.2%	Return on Equity	24.4%
452537 ALICE REM	AL CENTER					
2345 ALICE REGION	IAL BLVD	12/31/2019	365 Days Settled	ł		
ALICE, TX 78332						
JIM WELLS						
JIM WELLS	iheet	Income	Statement		Key Performanace	nd.
JIM WELLS NOVITAS (TEXAS)		Income Total Charges	Statement 3,655,166		Key Performanace Salary Expense	nd. 32.8%
JIM WELLS NOVITAS (TEXAS) Balance S	1,250,136			12.0%	-	
JIM WELLS NOVITAS (TEXAS) Balance S Current Assets	1,250,136	Total Charges	3,655,166	12.0% 88.0%	Salary Expense	32.8%
JIM WELLS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	1,250,136 822,483	Total Charges Contract Allowance	3,655,166 437,160	88.0%	Salary Expense	32.8%
JIM WELLS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	1,250,136 822,483 0	Total Charges Contract Allowance Operating Revenue	3,655,166 437,160 3,218,006	88.0% 84.4%	Salary Expense Fringe Benefits	32.8% 6.7%
JIM WELLS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	1,250,136 822,483 0 2,072,619	Total Charges Contract Allowance Operating Revenue Operating Expense	3,655,166 437,160 3,218,006 2,717,506	88.0% 84.4% 15.6%	Salary Expense Fringe Benefits Current Ratio	32.8% 6.7% 9.9
JIM WELLS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,250,136 822,483 0 2,072,619 126,449	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,655,166 437,160 3,218,006 2,717,506 500,500	88.0% 84.4% 15.6% -0.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.8% 6.7% 9.9 355.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672728 ALLEN DIA						
201 S JUPITER ROA	١D	12/31/2019	365 Days Settled	t		
ALLEN, TX 75002						
COLLIN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	582,829	Total Charges	2,078,948		Salary Expense	33.7%
Fixed Assets	1,196,814	Contract Allowance	-452,735	-21.8%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	2,531,683	121.8%		
Total Assets	1,779,643	Operating Expense	2,059,602	81.4%	Current Ratio	10.4
Current Liabilities	56,089	Operating Margin	472,081	18.6%	Days to Collect	171.6
Long Term Liabilities	619,931	Other Income	1	0.0%	Avg Payment Days	4.6
Total Equity	1,103,623	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	1,779,643	Net Profit or Loss	472,082	18.6%	Return on Equity	42.8%
742537 ALVIN DIA	LYSIS RENAL					
100 EAST HOUSE S	TREET	Cost Repor	t not filed.			
ALVIN, TX 77511						
BRAZORIA						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

2/13/2024

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452866 AMARILLC	DIALYSIS					
8604 SOUTH COUL	TER ST	12/31/2019	365 Days Settled	I		
AMARILLO, TX 7911	9					
RANDALL						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	3,104,894	Total Charges	8,292,289		Salary Expense	26.8%
Fixed Assets	783,527	Contract Allowance	222,898	2.7%	Fringe Benefits	5.5%
Other Assets	23,911,610	Operating Revenue	8,069,391	97.3%		
Total Assets	27,800,031	Operating Expense	6,367,515	78.9%	Current Ratio	9.6
Current Liabilities	324,758	Operating Margin	1,701,876	21.1%	Days to Collect	135.0
Long Term Liabilities	442,031	Other Income	-391,712	-4.9%	Avg Payment Days	4.1
Total Equity	27,033,244	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	27,800,033	Net Profit or Loss	1,310,164	16.2%	Return on Equity	4.8%
452618 AMERI-TE	CH KIDNEY CEN	ITER- ARLINGTON L	LC			
1138 SOUTH BOWE	N ROAD	12/31/2019	365 Days Settled	I		
ARLINGTON, TX 760	013					
TARRANT						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	894,544	Total Charges	6,525,604		Salary Expense	33.0%
Fixed Assets	618,765	Contract Allowance	-1,523,533	-23.3%	Fringe Benefits	10.0%
Other Assets	8,092,516	Operating Revenue	8,049,137	123.3%		
Total Assets	9,605,825	Operating Expense	5,181,087	64.4%	Current Ratio	1.0
Current Liabilities	864,172	Operating Margin	2,868,050	35.6%	Days to Collect	3.2
Long Term Liabilities	302,267	Other Income	0	0.0%	Avg Payment Days	37.7
Total Equity	8,439,384	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	9,605,823	Net Profit or Loss	2,868,050	35.6%	Return on Equity	34.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452655 AMERI-TECH KIDNEY CENTER-BEDFORD LLC 1600 CENTRAL DR STE 130 12/31/2019 365 Days Settled BEDFORD, TX 76022 TARRANT NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 37.5% 3,957,432 Salary Expense **Current Assets** 735,404 Total Charges -10.7% Fringe Benefits 12.5% **Fixed Assets** 535,235 Contract Allowance -424,474 Other Assets 6,417,938 Operating Revenue 4,381,906 110.7% 7,688,577 Operating Expense **Total Assets** 3,743,442 85.4% Current Ratio 1.0 757,497 Operating Margin 638,464 **Current Liabilities** 14.6% Days to Collect 6.0 12,304 Other Income Long Term Liabilities 0.0% Avg Payment Days 0 33.7 6,918,774 Other Expense 0 19.3% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 7,688,575 Net Profit or Loss 9.2% 638,464 14.6% Return on Equity 672692 AMERICAS DIALYSIS

715 N AMERICAS AVE

12/31/2019 365 Days Settled

EL PASO, TX 79907

EL PASO

NOVITAS (TEXAS)

Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	4,079,752	Total Charges	4,865,962		Salary Expense	33.5%
Fixed Assets	1,062,409	Contract Allowance	301,163	6.2%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	4,564,799	93.8%		
Total Assets	5,142,161	Operating Expense	3,720,428	81.5%	Current Ratio	48.3
Current Liabilities	84,482	Operating Margin	844,371	18.5%	Days to Collect	85.3
Long Term Liabilities	953,829	Other Income	3,249	0.1%	Avg Payment Days	5.0
Total Equity	4,103,849	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	5,142,160	Net Profit or Loss	847,620	18.6%	Return on Equity	20.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672594 ANGELO K		CTION, PLLC				
2901 SHERWOOD W	/AY, SUITE 100	12/31/2019	365 Days Settled	I		
SAN ANGELO, TX 76	6901					
TOM GREEN						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	178,706	Total Charges	16,388,647		Salary Expense	36.4%
Fixed Assets	68,405	Contract Allowance	14,236,953	86.9%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	2,151,694	13.1%		
Total Assets	247,111	Operating Expense	2,001,465	93.0%	Current Ratio	3.0
Current Liabilities	59,166	Operating Margin	150,229	7.0%	Days to Collect	(4.9)
Long Term Liabilities	68,697	Other Income	494	0.0%	Avg Payment Days	4.4
Total Equity	119,248	Other Expense	0	0.0%	Depreciation Rate	35.4%
Total Liab. and Equity	247,111	Net Profit or Loss	150,723	7.0%	Return on Equity	126.4%
672524 ANGLETO						
102 E HOSPITAL DR	IVE	12/31/2019	365 Days Settled	I		
ANGLETON, TX 775	15					
BRAZORIA						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	-4,512,456	Total Charges	3,518,744		Salary Expense	29.4%
Fixed Assets	1,282,432	Contract Allowance	266,045	7.6%	Fringe Benefits	5.2%
Other Assets	4,534,631	Operating Revenue	3,252,699	92.4%		
Total Assets	1,304,607	Operating Expense	2,382,068	73.2%	Current Ratio	(67.2)
Current Liabilities	67,135	Operating Margin	870,631	26.8%	Days to Collect	90.8
Long Term Liabilities	393,815	Other Income	627	0.0%	Avg Payment Days	4.8
Total Equity	843,659	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	1,304,609	Net Profit or Loss	871,258	26.8%	Return on Equity	103.3%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672885 APEX DIAL	YSIS CENTER					
6514 HIGHWAY 90A	, SUITE 103	Cost Repor	t not filed.			
SUGAR LAND, TX 77	7498					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
742517 ARA EAST	EL PASO DIAL	YSIS CENTER				
1120 MCRAE BLVD	BLDG D	12/31/2019	348 Days *Settle	ed		
EL PASO, TX 79925						
EL PASO						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	463,566	Total Charges	2,117,208		Salary Expense	31.9%
Fixed Assets	1,810,834	Contract Allowance	-234,543	-11.1%	Fringe Benefits	8.4%
Other Assets	724,487	Operating Revenue	2,351,751	111.1%		
Total Assets	2,998,887	Operating Expense	2,152,388	91.5%	Current Ratio	1.0
Current Liabilities	466,442	Operating Margin	199,363	8.5%	Days to Collect	10.8
Long Term Liabilities	2,690,227	Other Income	0	0.0%	Avg Payment Days	25.4
Total Equity	-157,782	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	2,998,887	Net Profit or Loss	199,363	8.5%	Return on Equity	-126.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672525 ARLINGTON DIALYSIS

1250 EAST PIONEER PARKWAY SUITE 102 12/31/2019 365 Days Settled

ARLINGTON, TX 76010

TARRANT

NATIONAL GOVERNMENT SERVICES

Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	-28,037,686	Total Charges	2,952,449		Salary Expense	32.8%
Fixed Assets	213,257	Contract Allowance	237,361	8.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	2,715,088	92.0%		
Total Assets	-27,824,429	Operating Expense	2,477,797	91.3%	Current Ratio	(602.2)
Current Liabilities	46,560	Operating Margin	237,291	8.7%	Days to Collect	160.5
Long Term Liabilities	103,172	Other Income	18	0.0%	Avg Payment Days	5.7
Total Equity	-27,974,161	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	-27,824,429	Net Profit or Loss	237,309	8.7%	Return on Equity	-0.8%

672872 ASCARATE DIALYSIS

7281 ALAMEDA AVENUE

12/31/2019 365 Days Settled

EL PASO, TX 79915

EL PASO

NOVITAS (TEXAS)

Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	835,054	Total Charges	930,606		Salary Expense	23.4%
Fixed Assets	3,866,223	Contract Allowance	15,544	1.7%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	915,062	98.3%		
Total Assets	4,701,277	Operating Expense	1,377,725	150.6%	Current Ratio	16.2
Current Liabilities	51,584	Operating Margin	-462,663	-50.6%	Days to Collect	59.9
Long Term Liabilities	2,482,815	Other Income	181,058	19.8%	Avg Payment Days	6.6
Total Equity	2,166,878	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	4,701,277	Net Profit or Loss	(281,605)	-30.8%	Return on Equity	-13.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672895 ATASCOC						
5414 FM 1960 RD E		12/31/2019	365 Days Settled	ł		
HUMBLE, TX 77346						
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,296,228	Total Charges	1,604,276		Salary Expense	25.5%
Fixed Assets	3,188,841	Contract Allowance	-86,481	-5.4%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,690,757	105.4%		
Total Assets	4,485,069	Operating Expense	1,738,318	102.8%	Current Ratio	14.9
Current Liabilities	86,871	Operating Margin	-47,561	-2.8%	Days to Collect	92.5
Long Term Liabilities	1,721,038	Other Income	8,052	0.5%	Avg Payment Days	4.4
Total Equity	2,677,161	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	4,485,070	Net Profit or Loss	(39,509)	-2.3%	Return on Equity	-1.5%
672841 AVIAN DIA	LYSIS					
8486 BELLAIRE BLV	D	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7703	6					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	652,388	Total Charges	3,263,946		Salary Expense	30.1%
Fixed Assets	2,419,357	Contract Allowance	1,385,375	42.4%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	1,878,571	57.6%		
Total Assets	3,071,745	Operating Expense	1,825,284	97.2%	Current Ratio	10.4
Current Liabilities	62,770	Operating Margin	53,287	2.8%	Days to Collect	112.5
Long Term Liabilities	694,465	Other Income	-9,343	-0.5%	Avg Payment Days	10.1
Total Equity	2,314,509	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	3,071,744	Net Profit or Loss	43,944	0.00/	Return on Equity	1.9%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	RINGS DIALYSI	S				
12001 ELAM ROAD		12/31/2019	365 Days Settled			
BALCH SPRINGS, TX	(75180					
DALLAS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,112,383	Total Charges	3,997,644		Salary Expense	30.2%
Fixed Assets	1,559,598	Contract Allowance	290,141	7.3%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	3,707,503	92.7%		
Total Assets	2,671,981	Operating Expense	3,221,147	86.9%	Current Ratio	4.4
Current Liabilities	250,163	Operating Margin	486,356	13.1%	Days to Collect	377.7
Long Term Liabilities	1,021,892	Other Income	-58,316	-1.6%	Avg Payment Days	4.9
Total Equity	1,399,926	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	2,671,981	Net Profit or Loss	428,040	11.5%	Return on Equity	30.6%
672824 BALCONES						
11150 RESEARCH B						
	OULEVARD	12/31/2019	365 Days Settled			
AUSTIN, TX 78759	OULEVARD	12/31/2019	365 Days Settled			
AUSTIN, TX 78759 TRAVIS	OULEVARD	12/31/2019	365 Days Settled			
	OULEVARD	12/31/2019	365 Days Settled			
TRAVIS			365 Days Settled		Key Performanace	Ind.
TRAVIS NOVITAS (TEXAS)	heet				Key Performanace Salary Expense	I nd. 27.9%
TRAVIS NOVITAS (TEXAS) Balance S	heet 303,692	Income	Statement	8.8%	-	
TRAVIS NOVITAS (TEXAS) Balance S Current Assets	heet 303,692	Income Total Charges	Statement 1,211,650	8.8% 91.2%	Salary Expense	27.9%
TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	heet 303,692 1,865,902	Income Total Charges Contract Allowance	Statement 1,211,650 106,821		Salary Expense Fringe Benefits	27.9%
TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	heet 303,692 1,865,902 0	Income Total Charges Contract Allowance Operating Revenue	Statement 1,211,650 106,821 1,104,829	91.2% 135.5%	Salary Expense Fringe Benefits	27.9% 4.2%
TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	heet 303,692 1,865,902 0 2,169,594	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,211,650 106,821 1,104,829 1,497,285	91.2% 135.5% -35.5%	Salary Expense Fringe Benefits Current Ratio	27.9% 4.2% 6.2
TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	heet 303,692 1,865,902 0 2,169,594 49,008	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,211,650 106,821 1,104,829 1,497,285 -392,456	91.2% 135.5% -35.5% 14.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	27.9% 4.2% 6.2 144.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

012000	CYPRESS DIALY	'SIS				
18003 LONGENBAU	GH DR	12/31/2019 3	865 Days Settled	ł		
CYPRESS, TX 7743	3					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	896,841	Total Charges	1,874,964		Salary Expense	25.3%
Fixed Assets	4,752,579	Contract Allowance	582,532	31.1%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	1,292,432	68.9%		
Total Assets	5,649,420	Operating Expense	1,791,111	138.6%	Current Ratio	11.8
Current Liabilities	76,062	– Operating Margin	-498,679	-38.6%	Days to Collect	207.7
Long Term Liabilities	2,871,643	Other Income	194,142	15.0%	Avg Payment Days	3.9
Total Equity	2,701,716	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	5,649,421	Net Profit or Loss	(304,537)	-23.6%	Return on Equity	-11.3%
		Net Profit or Loss 		-23.6%	Return on Equity	-11.3%
	A DIALYSIS SER				Return on Equity	-11.3%
452620 BAY AREA	A DIALYSIS SER				Return on Equity	-11.3%
452620 BAY AREA 2213 SOUTH BRAHI KINGSVILLE, TX 783	A DIALYSIS SER				Return on Equity	-11.3%
452620 BAY AREA 2213 SOUTH BRAHI KINGSVILLE, TX 783 KLEBERG	A DIALYSIS SER MA BOULEVARD	– VICES AT KINGSVILLI 0 12/31/2019 3			Return on Equity	
452620 BAY AREA 2213 SOUTH BRAHI KINGSVILLE, TX 783 KLEBERG NOVITAS (TEXAS)	A DIALYSIS SER MA BOULEVARD 363 Sheet	– VICES AT KINGSVILLI 0 12/31/2019 3	E 365 Days Settled			
452620 BAY AREA 2213 SOUTH BRAHI KINGSVILLE, TX 783 KLEBERG NOVITAS (TEXAS) Balance S	A DIALYSIS SER MA BOULEVARD 363 Sheet	- VICES AT KINGSVILLI 0 12/31/2019 3 Income \$	E 365 Days Settled		Key Performanace	Ind.
452620 BAY AREA 2213 SOUTH BRAHI KINGSVILLE, TX 783 KLEBERG NOVITAS (TEXAS) Balance S Current Assets	A DIALYSIS SER MA BOULEVARD 363 Sheet -25,354,430	- VICES AT KINGSVILLI 0 12/31/2019 3 Income S Total Charges	E 365 Days Settled Statement 4,606,674	3	Key Performanace Salary Expense	I nd. 37.9%
452620 BAY AREA 2213 SOUTH BRAHI KINGSVILLE, TX 783 KLEBERG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	A DIALYSIS SER MA BOULEVARD 363 Sheet -25,354,430 914,454	UICES AT KINGSVILLI 12/31/2019 3 Income S Total Charges Contract Allowance	E 365 Days Settled Statement 4,606,674 0	0.0%	Key Performanace Salary Expense Fringe Benefits	I nd. 37.9%
452620 BAY AREA 2213 SOUTH BRAHN KINGSVILLE, TX 783 KLEBERG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	A DIALYSIS SER MA BOULEVARD 363 Sheet -25,354,430 914,454 1,710,094	VICES AT KINGSVILLI 12/31/2019 3 Income 3 Total Charges Contract Allowance Operating Revenue	E 365 Days Settled Statement 4,606,674 0 4,606,674	0.0% 100.0% 72.7%	Key Performanace Salary Expense Fringe Benefits	Ind. 37.9% 9.6%
452620 BAY AREA 2213 SOUTH BRAH KINGSVILLE, TX 783 KLEBERG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	A DIALYSIS SER MA BOULEVARD 363 Sheet -25,354,430 914,454 1,710,094 -22,729,882	VICES AT KINGSVILLI 12/31/2019 3 Income 3 Total Charges Contract Allowance Operating Revenue Operating Expense	E 365 Days Settled Statement 4,606,674 0 4,606,674 3,350,787	0.0% 100.0% 72.7% 27.3%	Key Performanace Salary Expense Fringe Benefits Current Ratio	I nd. 37.9% 9.6% 1.1
452620 BAY AREA 2213 SOUTH BRAH KINGSVILLE, TX 783 KLEBERG NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	A DIALYSIS SER MA BOULEVARD 363 Sheet -25,354,430 914,454 1,710,094 -22,729,882 -23,584,931	VICES AT KINGSVILLI 12/31/2019 3 Income 9 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	E 365 Days Settled Statement 4,606,674 0 4,606,674 3,350,787 1,255,887	0.0% 100.0% 72.7% 27.3% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 37.9% 9.6% 1.1 108.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

4112 SOUTH STAPL	ES SUITE AB	12/31/2019 3	365 Days Settled	ł		
CORPUS CHRISTI, T	X 78411					
NUECES						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-25,817,576	Total Charges	9,287,059		Salary Expense	36.1%
Fixed Assets	384,386	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	1,005,369	- Operating Revenue	9,287,059	100.0%		
Total Assets	-24,427,821	Operating Expense	6,375,294	68.6%	Current Ratio	1.0
Current Liabilities	-24,782,157	- Operating Margin	2,911,765	31.4%	Days to Collect	64.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	-24,782,157	– Net Profit or Loss	2,911,764		Return on Equity	0.0%
Total Liab. and Equity 452692 BAY AREA			2,911,764			0.0%
•	DIALYSIS SVC	S AT ALIC	2,911,764	31.4%		0.0%
452692 BAY AREA 901 MEDICAL CENTI	DIALYSIS SVC	S AT ALIC		31.4%		0.0%
452692 BAY AREA 901 MEDICAL CENTI ALICE, TX 78332	DIALYSIS SVC ER BOULEVARI	S AT ALIC		31.4%		0.0%
452692 BAY AREA 901 MEDICAL CENTI ALICE, TX 78332 JIM WELLS	DIALYSIS SVC ER BOULEVARI	S AT ALIC D 12/31/2019 3		31.4%		nd.
452692 BAY AREA 901 MEDICAL CENTR ALICE, TX 78332 JIM WELLS BLUE CROSS (TEXA	DIALYSIS SVC ER BOULEVARI AS)	S AT ALIC D 12/31/2019 3	365 Days Settled	31.4%	Return on Equity	
452692 BAY AREA 901 MEDICAL CENTR ALICE, TX 78332 JIM WELLS BLUE CROSS (TEXA Balance S	DIALYSIS SVC ER BOULEVARI AS)	S AT ALIC D 12/31/2019 3 Income 9	365 Days Settled	31.4%	Return on Equity	nd.
452692 BAY AREA 901 MEDICAL CENTR ALICE, TX 78332 JIM WELLS BLUE CROSS (TEXA Balance S Current Assets	DIALYSIS SVC ER BOULEVARI AS) heet -23,936,279	S AT ALIC D 12/31/2019 3 Income 3 Total Charges	365 Days Settled Statement 4,286,502	31.4%	Return on Equity Key Performanace In Salary Expense	nd. 39.7%
452692 BAY AREA 901 MEDICAL CENTR ALICE, TX 78332 JIM WELLS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	DIALYSIS SVC ER BOULEVARI AS) heet -23,936,279 287,910	S AT ALIC D 12/31/2019 3 Income 3 Total Charges Contract Allowance	365 Days Settled Statement 4,286,502 0	31.4% 3 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	nd. 39.7%
452692 BAY AREA 901 MEDICAL CENTR ALICE, TX 78332 JIM WELLS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	DIALYSIS SVC ER BOULEVARI AS) heet -23,936,279 287,910 699,008	S AT ALIC D 12/31/2019 3 Income 3 Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 4,286,502 0 4,286,502	31.4% 0.0% 100.0% 77.3%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	n d. 39.7% 9.1%
452692 BAY AREA 901 MEDICAL CENT ALICE, TX 78332 JIM WELLS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	DIALYSIS SVC ER BOULEVARI AS) cheet -23,936,279 287,910 699,008 -22,949,361	S AT ALIC D 12/31/2019 3 Income 3 Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 4,286,502 0 4,286,502 3,311,620	31.4% 0.0% 100.0% 77.3% 22.7%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 39.7% 9.1% 1.0
452692 BAY AREA 901 MEDICAL CENT ALICE, TX 78332 JIM WELLS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DIALYSIS SVC ER BOULEVARI -23,936,279 287,910 699,008 -22,949,361 -23,298,866	S AT ALIC D 12/31/2019 S Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 4,286,502 0 4,286,502 3,311,620 974,882	31.4% 0.0% 100.0% 77.3% 22.7% 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	n d. 39.7% 9.1% 1.0 59.8

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452645 BAY AREA	DIALYSIS SVC	S AT ARAN				
709 SOUTH COMME	RCIAL, SUITE C	C-1 12/31/2019	365 Days Settled	ł		
ARANSAS PASS, TX	(78336					
SAN PATRICIO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-24,664,785	Total Charges	310,305		Salary Expense	38.1%
Fixed Assets	2,027,713	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	688,807	Operating Revenue	310,305	100.0%		
Total Assets	-21,948,265	Operating Expense	567,527	182.9%	Current Ratio	1.1
Current Liabilities	-22,292,667	Operating Margin	-257,222	-82.9%	Days to Collect	233.1
Long Term Liabilities	0	Other Income	-3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	-22,292,667	Net Profit or Loss	(257,225)	-82.9%	Return on Equity	0.0%
452619 BAY AREA	DIALYSIS SVC	S AT CORP				
1647 SOUTH ALAME	EDA ST	12/31/2019	365 Days Settled	ł		
CORPUS CHRISTI, 1	TX 78404					
NUECES						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-45,026,937	Total Charges	5,021,123		Salary Expense	35.6%
Fixed Assets	347,012	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	4,307,992	Operating Revenue	5,021,123	100.0%		
Total Assets	-40,371,933	Operating Expense	4,005,427	79.8%	Current Ratio	1.1
Current Liabilities	-42,525,930	Operating Margin	1,015,696	20.2%	Days to Collect	123.6
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	42.8%
Total Liab. and Equity	-42,525,930	Net Profit or Loss	1,015,698	20.2%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452633 BAY AREA	DIALYSIS SVC	S AT SINT				
222 E SINTON BLVD)	12/31/2019	365 Days Settled	ł		
SINTON, TX 78387						
SAN PATRICIO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-8,004,561	Total Charges	3,642,452		Salary Expense	41.5%
Fixed Assets	141,824	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	1,921,063	Operating Revenue	3,642,452	100.0%		
Total Assets	-5,941,674	Operating Expense	2,688,277	73.8%	Current Ratio	1.2
Current Liabilities	-6,902,205	Operating Margin	954,175	26.2%	Days to Collect	50.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.4%
Total Liab. and Equity	-6,902,205	Net Profit or Loss	954,175	26.2%	Return on Equity	0.0%
672666 BAY CITY	REGIONAL DIAI	LYSIS CENTER			Return on Equity	0.0%
672666 BAY CITY	REGIONAL DIAI	LYSIS CENTER	954,175 365 Days Settled		Return on Equity	0.0%
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414	REGIONAL DIAI	LYSIS CENTER			Return on Equity	0.0%
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA	REGIONAL DIAI	LYSIS CENTER			Return on Equity	0.0%
672666 BAY CITY 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS)	REGIONAL DIAI	LYSIS CENTER	365 Days Settled			
672666 BAY CITY 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS) Balance S	REGIONAL DIAI	LYSIS CENTER E 200 12/31/2019 Income	365 Days Settled		Key Performanace	
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS) Balance S Current Assets	REGIONAL DIAI ER COURT, STE Sheet 322,310	LYSIS CENTER 200 12/31/2019 Income Total Charges	365 Days Settled Statement 2,205,640	đ	Key Performanace I Salary Expense	nd.
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	REGIONAL DIAI ER COURT, STE Sheet 322,310 81,243	LYSIS CENTER 200 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 2,205,640 -478,761	d -21.7%	Key Performanace	nd. 38.2%
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS) Balance S Current Assets	REGIONAL DIAI ER COURT, STE Sheet 322,310	LYSIS CENTER 200 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 2,205,640	-21.7% 121.7%	Key Performanace I Salary Expense	nd. 38.2%
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	REGIONAL DIAI ER COURT, STE Sheet 322,310 81,243 797,271	LYSIS CENTER 200 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 2,205,640 -478,761 2,684,401	-21.7% 121.7% 88.1%	Key Performanace I Salary Expense Fringe Benefits	nd. 38.2% 9.1%
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	REGIONAL DIAI ER COURT, STE Sheet 322,310 81,243 797,271 1,200,824	LYSIS CENTER 200 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 2,205,640 -478,761 2,684,401 2,366,204	-21.7% 121.7% 88.1% 11.9%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 38.2% 9.1% 0.2
672666 BAY CITY I 200 MEDICAL CENT BAY CITY, TX 77414 MATAGORDA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	REGIONAL DIAI ER COURT, STE Sheet 322,310 81,243 797,271 1,200,824 1,406,309	AYSIS CENTER 200 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,205,640 -478,761 2,684,401 2,366,204 318,197	-21.7% 121.7% 88.1% 11.9% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 38.2% 9.1% 0.2 4.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

			EET DIALYSIS			
6120 SCOTT STREE	T, SUITE F	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7702	1					
HARRIS						
TRAILBLAZER (TEX/	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,453,605	Total Charges	4,267,920		Salary Expense	29.1%
Fixed Assets	465,378	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	11,500	Operating Revenue	4,267,920	100.0%		
Total Assets	1,930,483	Operating Expense	4,065,910	95.3%	Current Ratio	2.6
Current Liabilities	567,859	Operating Margin	202,010	4.7%	Days to Collect	56.4
Long Term Liabilities	0	Other Income	447	0.0%	Avg Payment Days	8.7
Total Equity	1,362,624	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	1,930,483	Net Profit or Loss	202,457	4.7%	Return on Equity	14.9%
672826 BAYMONT	DIALYSIS					
10424 I-10, SUITE 10	0	12/31/2019	365 Days Settled	ł		
BAYTOWN, TX 77523	3					
CHAMBERS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,140,585	Total Charges	1,967,585		Salary Expense	29.1%
Fixed Assets	2,088,404	Contract Allowance	24,285	1.2%	Fringe Benefits	4.0%
			1,943,300	98.8%		
Other Assets	0	Operating Revenue	1,943,300	00.070		
Other Assets Total Assets	0 947,819	Operating Revenue Operating Expense	1,724,153	88.7%	Current Ratio	(35.7)
-				88.7%	Current Ratio Days to Collect	(35.7) 75.1
Total Assets	947,819	Operating Expense	1,724,153	88.7% 11.3%		
Total Assets Current Liabilities	947,819 31,958	Operating Expense Operating Margin	1,724,153	88.7% 11.3% 0.0%	Days to Collect	75.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672535 BAYOU CI	IT DIAL 1515					
10655 EASTEX FRE	EWAY	12/31/2019	365 Days Settled	1		
HOUSTON, TX 7709	3					
HARRIS						
NATIONAL GOVERN	IMENT SERVICI	ES				
Balance Sheet		Income Statement			Key Performanace	nd.
Current Assets	8,067,061	Total Charges	3,984,798		Salary Expense	29.1%
Fixed Assets	1,096,720	Contract Allowance	-723	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	3,985,521	100.0%		
Total Assets	9,163,781	Operating Expense	3,352,215	84.1%	Current Ratio	62.0
Current Liabilities	130,090	Operating Margin	633,306	15.9%	Days to Collect	70.8
Long Term Liabilities	997,738	Other Income	557	0.0%	Avg Payment Days	6.2
Total Equity	8,035,952	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	9,163,780	Net Profit or Loss	633,863	15.9%	Return on Equity	7.9%
452745 BAYSHOR						
4901 E SAM HOUST	UN PKVVY S	12/31/2019	365 Days Settled	1		
PASADENA, TX 7750						
	05					
HARRIS	05					
HARRIS NOVITAS (TEXAS)	05					
		Income	Statement		Key Performanace	nd.
NOVITAS (TEXAS)	Sheet	Income Total Charges	Statement 7,429,778		Key Performanace I Salary Expense	nd. 36.8%
NOVITAS (TEXAS) Balance S	S heet 20,173,469			0.0%	-	
NOVITAS (TEXAS) Balance S Current Assets	S heet 20,173,469	Total Charges	7,429,778	0.0% 100.0%	Salary Expense	36.8%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet 20,173,469 1,343,125	Total Charges Contract Allowance	7,429,778 0	100.0%	Salary Expense	36.8%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	Sheet 20,173,469 1,343,125 6,047,522	Total Charges Contract Allowance Operating Revenue Operating Expense	7,429,778 0 7,429,778	100.0% 68.4%	Salary Expense Fringe Benefits	36.8% 8.5%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 20,173,469 1,343,125 6,047,522 27,564,116	Total Charges Contract Allowance Operating Revenue Operating Expense	7,429,778 0 7,429,778 5,083,019	100.0% 68.4% 31.6%	Salary Expense Fringe Benefits Current Ratio	36.8% 8.5% 0.8
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 20,173,469 1,343,125 6,047,522 27,564,116 24,540,357	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,429,778 0 7,429,778 5,083,019 2,346,759	100.0% 68.4% 31.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	36.8% 8.5% 0.8 42.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672641 BAYTOWN	DIALYSIS					
4665 GARTH RD		12/31/2019	365 Days Settlee	d		
BAYTOWN, TX 7752	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,673,734	Total Charges	3,339,464		Salary Expense	33.5%
Fixed Assets	734,355	Contract Allowance	11,172	0.3%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	3,328,292	99.7%		
Total Assets	6,408,089	Operating Expense	2,705,070	81.3%	Current Ratio	49.7
Current Liabilities	114,267	Operating Margin	623,222	18.7%	Days to Collect	86.4
Long Term Liabilities	376,690	Other Income	74,993	2.3%	Avg Payment Days	5.7
Total Equity	5,917,133	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	6,408,090	Net Profit or Loss	698,215	21.0%	Return on Equity	11.8%
672549 BEAR CRE	EK DIALYSIS					
4978 NORTH HIGHW	VAY 6 SUITE I	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7708	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	467,064	Total Charges	2,952,798		Salary Expense	35.3%
Fixed Assets	232,762	Contract Allowance	-32,541	-1.1%	Fringe Benefits	8.2%
Other Assets	29,730	Operating Revenue	2,985,339	101.1%		
Total Assets	729,556	Operating Expense	2,342,261	78.5%	Current Ratio	5.7
Current Liabilities	81,805	Operating Margin	643,078	21.5%	Days to Collect	114.4
Long Term Liabilities	86,548	Other Income	-199,586	-6.7%	Avg Payment Days	5.7
Total Equity	561,203	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	729,556	Net Profit or Loss	443,492		Return on Equity	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452835 BEAUMON		ſER				
1085 S 23RD STREE	Т	12/31/2019	365 Days Settled	d		
BEAUMONT, TX 777	07					
JEFFERSON						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,067,752	Total Charges	6,849,791		Salary Expense	38.5%
Fixed Assets	1,282,327	Contract Allowance	-1,754,242	-25.6%	Fringe Benefits	14.4%
Other Assets	17,314	Operating Revenue	8,604,033	125.6%		
Total Assets	2,367,393	Operating Expense	4,577,570	53.2%	Current Ratio	2.3
Current Liabilities	468,389	Operating Margin	4,026,463	46.8%	Days to Collect	8.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	32.0
Total Equity	1,899,005	Other Expense	0	0.0%	Depreciation Rate	-9.1%
Total Liab. and Equity	2,367,394	Net Profit or Loss	4,026,463	46.8%	Return on Equity	212.0%
452880 BEECHNU	T DIALYSIS CEN	NTER				
8325 BEECHNUT		12/31/2019	365 Days Settle	d		
HOUSTON, TX 7703	6					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	381,322	Total Charges	1,015,911		Salary Expense	30.8%
Fixed Assets	605,450	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	1,015,911	100.0%		
Total Assets	986,772	Operating Expense	1,633,348	160.8%	Current Ratio	
Current Liabilities	0	Operating Margin	-617,437	-60.8%	Days to Collect	5.0
Long Term Liabilities	728,746	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	258,026	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	986,772	Net Profit or Loss	(617,437)	-60.8%	Return on Equity	-239.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452742 BEEVILLE	RENAL CENTE	R				
1905 NW FRONTAG	E ROAD	12/31/2019	365 Days Settled	ł		
BEEVILLE, TX 78102	2					
BEE						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-1,906,901	Total Charges	3,342,331		Salary Expense	31.1%
Fixed Assets	1,285,677	Contract Allowance	531,189	15.9%	Fringe Benefits	5.8%
Other Assets	1,650	Operating Revenue	2,811,142	84.1%		
Total Assets	-619,574	Operating Expense	2,903,688	103.3%	Current Ratio	(23.6)
Current Liabilities	80,746	Operating Margin	-92,546	-3.3%	Days to Collect	102.2
Long Term Liabilities	554,644	Other Income	1	0.0%	Avg Payment Days	6.4
Total Equity	-1,254,964	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	-619,574	Net Profit or Loss	(92,545)	-3.3%	Return on Equity	7.4%
672806 BELLAIRE	DIALYSIS					
14412 BELLAIRE BL	VD	12/31/2019	365 Days Settled	ł		
SUGAR LAND, TX 77	7478					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	73,303	Total Charges	1,692,085		Salary Expense	36.0%
Fixed Assets	82,075	Contract Allowance	0	0.0%	Fringe Benefits	3.8%
Other Assets	108,192	Operating Revenue	1,692,085	100.0%		
Total Assets	263,570	Operating Expense	1,338,326	79.1%	Current Ratio	0.1
Current Liabilities	939,630	Operating Margin	353,759	20.9%	Days to Collect	15.8
Long Term Liabilities	8,810	Other Income	7,968	0.5%	Avg Payment Days	1.2
Total Equity	-684,870	Other Expense	0	0.0%	Depreciation Rate	41.1%
Total Liab. and Equity	263,570	Net Profit or Loss	361,727	21 /0/	Return on Equity	-52.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452610 BELLMEAD	O KIDNEY DISE	ASE CENTER				
137 EASTGATE SHC	PPING CENTER	R 12/31/2019	365 Days Settled	ł		
BELLMEAD, TX 7670	95					
MCLENNAN						
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	15,322,872	Total Charges	5,727,448		Salary Expense	36.9%
Fixed Assets	283,069	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	65,260	Operating Revenue	5,727,448	100.0%		
Total Assets	15,671,201	Operating Expense	4,205,086	73.4%	Current Ratio	1.0
Current Liabilities	15,638,572	Operating Margin	1,522,362	26.6%	Days to Collect	74.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	15,638,572	Net Profit or Loss	1,522,361	26.6%	Return on Equity	0.0%
672664 BINZ HOMI	ETRAINING					
1213 HERMANN DRI	VE, STE 180	12/31/2019	365 Days Settled	ł		
			,			
HOUSTON, TX 77004	4					
HARRIS						
NOVITAS (TEXAS)	h (C totomout		Kau Danfannana a	
Balance S			Statement		Key Performanace In Salary Expense	n a. 25.0%
Current Assets		Total Charges	2,899,244	0.40/		3.8%
Fixed Assets	571,154		-3,107	-0.1%	Fringe Benefits	5.078
Other Assets	2 402 107	Operating Revenue	2,902,351	100.1%		00 5
Total Assets	2,492,107	Operating Expense	1,546,273	53.3%		20.5
Current Liabilities	93,753	Operating Margin	1,356,078		Days to Collect	727.5
Long Term Liabilities	543,989	Other Income	-420,382		Avg Payment Days	3.9
Total Equity	1,854,365	Other Expense	0	0.0%	Depreciation Rate	8.3%
		Net Profit or Loss				

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672749 BLALOCK	DIALYSIS CEN	rer, INC				
1170 BLALOCK RD,	SUITE 200	12/31/2019	365 Days Settled	t		
HOUSTON, TX 7705	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	219,451	Total Charges	982,269		Salary Expense	27.4%
Fixed Assets	264,530	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	982,269	100.0%		
Total Assets	483,981	Operating Expense	1,032,197	105.1%	Current Ratio	0.3
Current Liabilities	646,441	Operating Margin	-49,928	-5.1%	Days to Collect	9.6
Long Term Liabilities	370,686	Other Income	0	0.0%	Avg Payment Days	1.1
Total Equity	-533,146	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	483,981	Net Profit or Loss	(49,928)	-5.1%	Return on Equity	9.4%
672704 BLUEBON	NET DIALYSIS					
3601 MANOR ROAD		12/31/2019	365 Days Settled	ł		
AUSTIN, TX 78723						
TRAVIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,177,818	Total Charges	4,692,072		Salary Expense	32.2%
Fixed Assets	2,303,441	Contract Allowance	212,930	4.5%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	4,479,142	95.5%		
Total Assets	1,125,623	Operating Expense	4,061,299	90.7%	Current Ratio	(8.2)
Current Liabilities	143,605	Operating Margin	417,843	9.3%	Days to Collect	67.2
Long Term Liabilities	1,919,045	Other Income	825	0.0%	Avg Payment Days	4.6
Total Equity	-937,026	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	1,125,624	Net Profit or Loss	418,668	9.3%	Return on Equity	-44.7%

All Providers

12:51 AM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452777 BMA ALAN	ΙΟ CITY					
805 CAMDEN STREI	ΞT	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	8215					
BEXAR						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	842,409	Total Charges	5,328,748		Salary Expense	43.0%
Fixed Assets	207,791	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	931,605	- Operating Revenue	5,328,748	100.0%		
Total Assets	1,981,805	Operating Expense	4,056,105	76.1%	Current Ratio	0.6
Current Liabilities	1,524,698	- Operating Margin	1,272,643	23.9%	Days to Collect	101.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	1,524,698	- Net Profit or Loss	1,272,642	23.9%	Return on Equity	0.0%
452674 BMA CLIFF	VIEW					
1225 E CLIFF		12/31/2019	365 Days Settled	ł		
EL PASO, TX 79902						
EL PASO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	2,945,741	Total Charges	2,959,703		Salary Expense	35.9%
Fixed Assets	120,574	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
		- Operating Revenue	2,959,703	100.0%		
Other Assets	3,589,763	Operating Revenue	_,,			
Other Assets Total Assets	3,589,763 6,656,078	Operating Expense	2,636,841	89.1%	Current Ratio	0.6
				89.1%	Current Ratio Days to Collect	0.6 84.2
Total Assets	6,656,078	Operating Expense	2,636,841	89.1% 10.9%		
Total Assets Current Liabilities	6,656,078 4,861,197	Operating Expense Operating Margin	2,636,841 322,862	89.1% 10.9% 0.0%	Days to Collect	84.2

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	SICANA					
1321 WEST 2ND AV	E	12/31/2019	365 Days Settled	ł		
CORSICANA, TX 75	110					
NAVARRO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,402,310	Total Charges	4,736,038		Salary Expense	37.4%
Fixed Assets	355,968	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	1,594,686	Operating Revenue	4,736,038	100.0%		
Total Assets	8,352,964	Operating Expense	4,053,662	85.6%	Current Ratio	0.8
Current Liabilities	7,585,388	Operating Margin	682,376	14.4%	Days to Collect	42.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	7,585,388	Net Profit or Loss	682,376	14.4%	Return on Equity	0.0%
452679 BMA DALL	AS SOUTH					
452679 BMA DALL 1150 N BISHOP AVE		12/31/2019	365 Days Settled	ł		
		12/31/2019	365 Days Settled	ł		
1150 N BISHOP AVE		12/31/2019	365 Days Settled	t		
1150 N BISHOP AVE DALLAS, TX 75208	NUE SUITE 200	12/31/2019	365 Days Settled	t		
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS	ENUE SUITE 200 AS)		365 Days Settled	ł	Key Performanace I	nd.
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS BLUE CROSS (TEXA	NUE SUITE 200 AS) Sheet			ł	Key Performanace I Salary Expense	nd. 41.9%
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS BLUE CROSS (TEXA Balance S	NUE SUITE 200 AS) Sheet	Income Total Charges	Statement	d 0.0%	Salary Expense	
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS BLUE CROSS (TEXA Balance S Current Assets	NUE SUITE 200 AS) Sheet 9,216,448	Income Total Charges	Statement 8,134,749		Salary Expense	41.9%
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	ENUE SUITE 200 AS) Sheet 9,216,448 968,164	Income Total Charges Contract Allowance	Statement 8,134,749 0	0.0% 100.0%	Salary Expense	41.9%
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	ENUE SUITE 200 AS) Sheet 9,216,448 968,164 4,274,241	Income Total Charges Contract Allowance Operating Revenue	e Statement 8,134,749 0 8,134,749	0.0% 100.0% 69.7%	Salary Expense Fringe Benefits	41.9% 9.9%
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 9,216,448 968,164 4,274,241 14,458,853	Income Total Charges Contract Allowance Operating Revenue Operating Expense	• Statement 8,134,749 0 8,134,749 5,671,433	0.0% 100.0% 69.7% 30.3%	Salary Expense Fringe Benefits Current Ratio	41.9% 9.9% 0.7
1150 N BISHOP AVE DALLAS, TX 75208 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 9,216,448 968,164 4,274,241 14,458,853 12,321,733	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 8,134,749 0 8,134,749 5,671,433 2,463,316	0.0% 100.0% 69.7% 30.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	41.9% 9.9% 0.7 41.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452541 BMA EAGL	E PASS					
3065 MEGAN STREE	ΞT	12/31/2019	365 Days Settled	b		
EAGLE PASS, TX 78	852					
MAVERICK						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,246,499	Total Charges	8,441,068		Salary Expense	48.6%
Fixed Assets	236,767	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	820,824	Operating Revenue	8,441,068	100.0%		
Total Assets	2,304,090	Operating Expense	6,672,985	79.1%	Current Ratio	0.7
Current Liabilities	1,893,678	Operating Margin	1,768,083	20.9%	Days to Collect	95.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.3%
Total Liab. and Equity	1,893,678	Net Profit or Loss	1,768,083	20.9%	Return on Equity	0.0%
452640 BMA EL P/	ASO GATEWAY					
10767 GATEWAY W	EST SUITE 600	12/31/2019	365 Days Settled	b		
EL PASO, TX 79935						
EL PASO						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	8,162,758	Total Charges	3,928,533		Salary Expense	36.6%
Fixed Assets	221,761	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	518,666	Operating Revenue	3,928,533	100.0%		
Total Assets	8,903,185	Operating Expense	2,593,180	66.0%	Current Ratio	0.9
Current Liabilities	8,643,853	Operating Margin	1,335,353	34.0%	Days to Collect	60.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	8,643,853	Net Profit or Loss	1,335,353	34.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

DALUPE					
	12/31/2019	365 Days Settled	b		
8207					
sheet	Income	Statement		Key Performanace I	nd.
417,434	Total Charges	2,896,615		Salary Expense	40.8%
53,295	Contract Allowance	0	0.0%	Fringe Benefits	10.3%
781,692	Operating Revenue	2,896,615	100.0%		
1,252,421	Operating Expense	2,359,442	81.5%	Current Ratio	0.5
861,577	Operating Margin	537,173	18.5%	Days to Collect	88.5
0	Other Income	1	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	10.8%
861,577	Net Profit or Loss	537,174	18.5%	Return on Equity	0.0%
HWEST BEXAF	R COUNTY				
E SUITE 110	12/31/2019	365 Days Settled	b		
'8229					
0220					
AS)					
Sheet	Income	Statement		Key Performanace I	nd.
1,770,260	Total Charges	12,874,080		Salary Expense	38.6%
	0	0	0.0%	Fringe Benefits	8.7%
10,535,716	Operating Revenue	12,874,080	100.0%		
15,170,876	Operating Expense	9,540,518	74.1%	Current Ratio	0.2
9,942,073	Operating Margin	3,333,562	25.9%	Days to Collect	84.6
0	Other Income	0		-	0.0
0	Other Expense	0	0.0%	Depreciation Rate	18.4%
	8207 Sheet 417,434 53,295 781,692 1,252,421 861,577 0 0 861,577 THWEST BEXAF (E SUITE 110 8229 AS) Sheet 1,770,260 2,864,900 10,535,716 15,170,876 9,942,073	12/31/2019 8207 Income 417,434 Total Charges 53,295 Contract Allowance 781,692 Operating Revenue 781,692 Operating Expense 861,577 Operating Margin 0 Other Income 0 Other Expense 861,577 Net Profit or Loss FHWEST BEXAR COUNTY 12/31/2019 8229 12/31/2019 Sheet Income 1,770,260 Total Charges 2,864,900 Contract Allowance 10,535,716 Operating Revenue 10,535,716 Operating Margin	Income Statement 417,434 Total Charges 2,896,615 53,295 Contract Allowance 0 781,692 Operating Revenue 2,896,615 1,252,421 Operating Expense 2,359,442 861,577 Operating Margin 537,173 0 Other Income 1 0 Other Expense 0 861,577 Net Profit or Loss 537,174 THWEST BEXAR COUNTY 12/31/2019 365 Days Settled 8229 12/31/2019 365 Days Settled 8229 12/31/2019 365 Days Settled 1,770,260 Total Charges 12,874,080 2,864,900 Contract Allowance 0 10,535,716 Operating Revenue 12,874,080 2,864,900 Contract Allowance 0 10,535,716 Operating Revenue 12,874,080 10,535,716 Operating Revenue 12,874,080 10,535,716 Operating Expense 9,540,518 9,942,073 Operating Margin 3,333,562	12/31/2019 365 Days Settled Income Statement 417,434 Total Charges 2,896,615 53,295 Contract Allowance 0 0.0% 781,692 Operating Revenue 2,896,615 100.0% 1,252,421 Operating Expense 2,359,442 81.5% 861,577 Operating Margin 537,173 18.5% 0 Other Income 1 0.0% 881,577 Operating Come 537,174 18.5% 0 Other Income 1 0.0% 881,577 Net Profit or Loss 537,174 18.5% THWEST BEXAE COUNTY 7E SUITE 110 12/31/2019 365 Days Settled Statement 6229 12/31/2019 365 Days Settled Statement 1,770,260 Total Charges 12,874,080 2,864,900 Contract Allowance 0 0.0% 10,535,716 Operating Revenue 12,874,080 100.0% 10,535,716 Operating Revenue 12,874,080 <td>12/31/2019 365 Days Settled Rect Key Performance I 417,434 Total Charges 2,896,615 Salary Expense I 53,295 Contract Allowance 0 0.0% Fringe Benefits 781,692 Operating Revenue 2,896,615 100.0% Fringe Benefits 781,692 Operating Revenue 2,896,615 100.0% Fringe Benefits 781,692 Operating Revenue 2,896,615 100.0% Current Ratio 861,577 Operating Margin 537,173 18.5% Days to Collect 0 0.0% Payment Days 0 0.0% Payment Days 0 0.0% Payment Days 0 0.0% Payment Days 0 0.0% Net Profit or Loss 537,174 18.5% Return on Equity 10/31/2019 365 Days Settled 3229 Settement 12/31/2019 365 Days Settled 3229 Settement Key Performance I 1,770,260 Total Charges 12,874,080 Salary Expense 12,874,080 Salary Expense 10,535,716 Operating Revenue 12,874,080 100.0% <</td>	12/31/2019 365 Days Settled Rect Key Performance I 417,434 Total Charges 2,896,615 Salary Expense I 53,295 Contract Allowance 0 0.0% Fringe Benefits 781,692 Operating Revenue 2,896,615 100.0% Fringe Benefits 781,692 Operating Revenue 2,896,615 100.0% Fringe Benefits 781,692 Operating Revenue 2,896,615 100.0% Current Ratio 861,577 Operating Margin 537,173 18.5% Days to Collect 0 0.0% Payment Days 0 0.0% Payment Days 0 0.0% Payment Days 0 0.0% Payment Days 0 0.0% Net Profit or Loss 537,174 18.5% Return on Equity 10/31/2019 365 Days Settled 3229 Settement 12/31/2019 365 Days Settled 3229 Settement Key Performance I 1,770,260 Total Charges 12,874,080 Salary Expense 12,874,080 Salary Expense 10,535,716 Operating Revenue 12,874,080 100.0% <

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

AY	12/31/2019:	365 Days Settled	1		
t	Income	Statement		Key Performanace I	n d .
2,322,385	Total Charges	5,931,808		Salary Expense	41.5%
522,752	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
1,683,372	- Operating Revenue	5,931,808	100.0%		
4,528,509	Operating Expense	4,376,577	73.8%	Current Ratio	0.6
3,686,823	- Operating Margin	1,555,231	26.2%	Days to Collect	37.3
0	Other Income	2	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	16.3%
3,686,823	– Net Profit or Loss	1,555,233	26.2%	Return on Equity	0.0%
ON					
3	12/31/2019 (365 Days Settled	1		
ŧ	Income	Statement		Key Performanace I	nd.
	Income Total Charges	Statement 6,005,798		Key Performanace I Salary Expense	n d. 42.3%
			0.0%	-	
6,839,476	Total Charges	6,005,798	0.0%	Salary Expense	42.3%
6,839,476 749,435	Total Charges Contract Allowance	6,005,798 0		Salary Expense	42.3%
6,839,476 749,435 957,916	Total Charges Contract Allowance Operating Revenue	6,005,798 0 6,005,798	100.0% 78.4%	Salary Expense Fringe Benefits	42.3% 9.8%
6,839,476 749,435 957,916 8,546,827	Total Charges Contract Allowance Operating Revenue Operating Expense	6,005,798 0 6,005,798 4,709,097	100.0% 78.4% 21.6%	Salary Expense Fringe Benefits Current Ratio	42.3% 9.8% 0.8
6,839,476 749,435 957,916 8,546,827 8,067,869	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,005,798 0 6,005,798 4,709,097 1,296,701	100.0% 78.4% 21.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	42.3% 9.8% 0.8 36.5
	522,752 1,683,372 4,528,509 3,686,823 0 0	et Income 2,322,385 Total Charges 522,752 Contract Allowance 1,683,372 Operating Revenue 4,528,509 Operating Expense 3,686,823 Operating Margin 0 Other Income 0 Other Expense 3,686,823 Net Profit or Loss	et Income Statement 2,322,385 Total Charges 5,931,808 522,752 Contract Allowance 0 1,683,372 Operating Revenue 5,931,808 4,528,509 Operating Expense 4,376,577 3,686,823 Operating Margin 1,555,231 0 Other Income 2 0 Other Expense 0 3,686,823 Net Profit or Loss 1,555,233	et Income Statement 2,322,385 Total Charges 5,931,808 522,752 Contract Allowance 0 0.0% 1,683,372 Operating Revenue 5,931,808 100.0% 4,528,509 Operating Expense 4,376,577 73.8% 3,686,823 Operating Margin 1,555,231 26.2% 0 Other Income 2 0.0% 3,686,823 Net Profit or Loss 1,555,233 26.2%	Income StatementKey Performanace In2,322,385Total Charges5,931,808Salary Expense522,752Contract Allowance00.0%Fringe Benefits1,683,372Operating Revenue5,931,808100.0%100.0%4,528,509Operating Expense4,376,57773.8%Current Ratio3,686,823Operating Margin1,555,23126.2%Days to Collect0Other Income20.0%Avg Payment Days0Other Expense00.0%Depreciation Rate3,686,823Net Profit or Loss1,555,23326.2%Return on Equity

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452666 BMA RIO 0	GRANDE CITY					
2533 CENTRAL PAL	M DRIVE	12/31/2019	365 Days Settled	ł		
RIO GRANDE CITY,	TX 78582					
STARR						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-491,535	Total Charges	5,239,173		Salary Expense	40.7%
Fixed Assets	129,658	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	1,365,572	Operating Revenue	5,239,173	100.0%		
Total Assets	1,003,695	Operating Expense	3,985,874	76.1%	Current Ratio	(1.5)
Current Liabilities	320,908	Operating Margin	1,253,299	23.9%	Days to Collect	39.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	320,908	Net Profit or Loss	1,253,300	23.9%	Return on Equity	0.0%
452542 BMA ROSE	ENBERG					
2510 BF TERRY BLV	/D	12/31/2019	365 Days Settled	t		
ROSENBERG, TX 77	7471					
FORT BEND						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	19,810,581	Total Charges	6,945,872		Salary Expense	38.1%
Fixed Assets	860,401	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	4,112,652	Operating Revenue	6,945,872	100.0%		
Total Assets	24,783,634	Operating Expense	5,748,030	82.8%	Current Ratio	0.9
Current Liabilities	22,728,882	Operating Margin	1,197,842	17.2%	Days to Collect	38.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	27.1%
Total Liab. and Equity	22,728,882	Net Profit or Loss	1,197,842	17.2%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

TH DALLAS COU	JNTY				
R ST STE 800	12/31/2019	365 Days Settled	ł		
AS)					
iheet	Income	Statement		Key Performanace I	nd.
22,889,574	Total Charges	6,113,857		Salary Expense	37.5%
392,589	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
615,150	Operating Revenue	6,113,857	100.0%		
23,897,313	Operating Expense	5,245,013	85.8%	Current Ratio	1.0
23,589,737	Operating Margin	868,844	14.2%	Days to Collect	41.2
0	Other Income	0	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	13.9%
23,589,737	Net Profit or Loss	868,844	14.2%	Return on Equity	0.0%
NUE SUITE 102	12/31/2019	365 Days Settled	ł		
3					
AS)					
sheet	Income	Statement		Key Performanace I	nd.
20,985,996	Total Charges	6,095,507		Salary Expense	38.3%
925,003	Contract Allowance	0	0.0%	Fringe Benefits	11.5%
1,737,620	Operating Revenue	6,095,507	100.0%		
23,648,619	Operating Expense	5,320,419	87.3%	Current Ratio	0.9
23,648,619 22,779,808	Operating Expense Operating Margin	5,320,419 775,088		Current Ratio Days to Collect	0.9 43.2
			12.7%		
22,779,808	Operating Margin	775,088	12.7% 0.0%	Days to Collect	43.2
	AS) Sheet 22,889,574 392,589 615,150 23,897,313 23,589,737 0 0 23,589,737 TH PLAINS JUE SUITE 102 3 AS) Sheet 20,985,996 925,003	AS) Sheet Income 22,889,574 Total Charges 392,589 Contract Allowance 615,150 Operating Revenue 23,897,313 Operating Expense 23,589,737 Operating Margin 0 Other Income 0 Other Expense 23,589,737 Net Profit or Loss TH PLAINS NUE SUITE 102 12/31/2019 3 AS) Sheet Income 20,985,996 Total Charges 925,003 Contract Allowance	AS) Sheet Income Statement 22,889,574 Total Charges 6,113,857 392,589 Contract Allowance 0 615,150 Operating Revenue 6,113,857 23,897,313 Operating Expense 5,245,013 23,589,737 Operating Margin 868,844 0 Other Income 0 0 Other Income 0 0 Other Expense 0 23,589,737 Net Profit or Loss 868,844 TH PLAINS AUE SUITE 102 12/31/2019 365 Days Settled 3 AS) Sheet Income Statement 20,985,996 Total Charges 6,095,507 925,003 Contract Allowance 0	ASIS Income Statement 22,889,574 Total Charges 6,113,857 392,589 Contract Allowance 0 0.0% 615,150 Operating Revenue 6,113,857 100.0% 23,897,313 Operating Expense 5,245,013 85.8% 23,589,737 Operating Margin 868,844 14.2% 0 Other Income 0 0.0% 23,589,737 Net Profit or Loss 868,844 14.2% 0 Other Income 0 0.0% 23,589,737 Net Profit or Loss 868,844 14.2% 0 Other Expense 0 0.0% 23,589,737 Net Profit or Loss 868,844 14.2% 0 Other Expense 0 0.0% 23,589,737 Net Profit or Loss 868,844 14.2% 0 Steet Income Statement 3 3 AS) Income Statement 3 3 Steet Income Statement 3 20,985,996 Total Charges 6,095,507 3 925,003 Contract All	AST STE 800 12/31/2019 365 Days Settled ASS Sheet Income Statement Key Performanace In 22,889,574 Total Charges 6,113,857 Salary Expense 392,589 Contract Allowance 0 0.0% Fringe Benefits 615,150 Operating Revenue 6,113,857 100.0% 23,897,313 Operating Expense 5,245,013 85.8% Current Ratio 23,589,737 Operating Margin 868,844 14.2% Days to Collect 0 Other Income 0 0.0% Avg Payment Days 0 Other Expense 0 0.0% Depreciation Rate 23,589,737 Net Profit or Loss 868,844 14.2% Return on Equity TH PLAINS AUE SUITE 102 12/31/2019 365 Days Settled 3 ASS Sheet Income Statement Key Performanace In 20,985,996 Total Charges 6,095,507 Salary Expense

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452638 BMA SOUT	THEAST SAN AN	ΝΤΟΝΙΟ				
4626 E SOUTHCROS	SS BLVD	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	78222					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	e Statement		Key Performanace	e Ind.
Current Assets	1,535,443	Total Charges	9,112,985		Salary Expense	40.9%
Fixed Assets	1,250,226	Contract Allowance	0	0.0%	Fringe Benefits	10.7%
Other Assets	3,573,694	Operating Revenue	9,112,985	100.0%		
Total Assets	6,359,363	Operating Expense	7,039,477	77.2%	Current Ratio	0.3
Current Liabilities	4,609,634	Operating Margin	2,073,508	22.8%	Days to Collect	107.5
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	4,609,634	Net Profit or Loss	2,073,510	22.8%	Return on Equity	0.0%
452576 BMA SOUT	THWEST HOUST	TON DIALYSIS CENT	ER			
8303 CREEKBEND		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7707	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	e Ind.
Current Assets	33,344,543	Total Charges	7,569,266		Salary Expense	41.4%
Fixed Assets	695,870	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	1,629,376	Operating Revenue	7,569,266	100.0%		
Total Assets	35,669,789	Operating Expense	6,135,747	81.1%	Current Ratio	1.0
Current Liabilities	34,855,102	Operating Margin	1,433,519	18.9%	Days to Collect	95.7
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	34,855,102	Net Profit or Loss	1,433,518	18.9%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

12121 WESTHIEMER	R SUITE 138	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7707	7					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	11,536,873	Total Charges	5,549,898		Salary Expense	38.6%
Fixed Assets	340,741	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	575,331	Operating Revenue	5,549,898	100.0%		
Total Assets	12,452,945	Operating Expense	3,850,812	69.4%	Current Ratio	0.9
Current Liabilities	12,165,280	Operating Margin	1,699,086	30.6%	Days to Collect	97.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	12,165,280	Net Profit or Loss	1,699,086	30.6%	Return on Equity	0.0%
672578 BOERNE D	IALYSIS CENTE	ER				
1369 MAIN STREET	SUITE 101	12/31/2019	365 Days Settled	Ł		
1369 MAIN STREET BOERNE, TX 78006	SUITE 101	12/31/2019	365 Days Settled	ł		
	SUITE 101	12/31/2019	365 Days Settled	1		
BOERNE, TX 78006		12/31/2019	365 Days Settled	ł		
BOERNE, TX 78006 KENDALL	AS)		365 Days Settled	ł	Key Performanace	Ind.
BOERNE, TX 78006 KENDALL BLUE CROSS (TEXA	AS)			ł	Key Performanace Salary Expense	Ind. 27.1%
BOERNE, TX 78006 KENDALL BLUE CROSS (TEXA Balance S	AS) Sheet	Income	Statement	-10.3%	-	27.1%
BOERNE, TX 78006 KENDALL BLUE CROSS (TEXA Balance S Current Assets	AS) 5 heet 46,688	Income Total Charges	Statement 1,467,731		Salary Expense	27.1%
BOERNE, TX 78006 KENDALL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) 5 heet 46,688 376,147	Income Total Charges Contract Allowance	Statement 1,467,731 -151,174	-10.3%	Salary Expense Fringe Benefits	27.1%
BOERNE, TX 78006 KENDALL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 46,688 376,147 1,083	Income Total Charges Contract Allowance Operating Revenue	Statement 1,467,731 -151,174 1,618,905	-10.3% 110.3% 99.2%	Salary Expense Fringe Benefits	27.1% 5.1%
BOERNE, TX 78006 KENDALL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 46,688 376,147 1,083 423,918	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,467,731 -151,174 1,618,905 1,605,980	-10.3% 110.3% 99.2% 0.8%	Salary Expense Fringe Benefits Current Ratio	27.1% 5.1% 1.0
BOERNE, TX 78006 KENDALL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	AS) Sheet 46,688 376,147 1,083 423,918 48,574	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,467,731 -151,174 1,618,905 1,605,980 12,925	-10.3% 110.3% 99.2% 0.8% -38.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	27.1% 5.1% 1.0 650.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672513 BONHAM I	DIALYSIS					
201 WEST 5TH STR	EET	12/31/2019	365 Days Settled	t		
BONHAM, TX 75418						
FANNIN						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,672,539	Total Charges	962,591		Salary Expense	38.0%
Fixed Assets	148,203	Contract Allowance	-1,712	-0.2%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	964,303	100.2%		
Total Assets	-1,524,336	Operating Expense	1,212,956	125.8%	Current Ratio	(41.8)
Current Liabilities	40,033	Operating Margin	-248,653	-25.8%	Days to Collect	64.6
Long Term Liabilities	53,497	Other Income	0	0.0%	Avg Payment Days	5.7
Total Equity	-1,617,866	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	-1,524,336	Net Profit or Loss	(248,653)	-25.8%	Return on Equity	15.4%
672680 BRAZORIA	COUNTY DIAL	YSIS				
405 THIS WAY		12/31/2019	365 Days Settled	ł		
LAKE JACKSON, TX	77566					
BRAZORIA						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	493,935	Total Charges	2,579,627		Salary Expense	38.3%
Fixed Assets	108,314	Contract Allowance	-333,328	-12.9%	Fringe Benefits	11.7%
Other Assets	67,114	Operating Revenue	2,912,955	112.9%		
Total Assets	669,363	Operating Expense	2,569,629	88.2%	Current Ratio	0.5
Current Liabilities	962,314	Operating Margin	343,326	11.8%	Days to Collect	5.1
Long Term Liabilities	56,828	Other Income	0	0.0%	Avg Payment Days	23.4
Total Equity	-349,779	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	669,363	Net Profit or Loss	343,326	11.8%	Return on Equity	-98.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

TREET	12/31/2019	365 Days Settled	t		
S)					
neet	Income	Statement		Key Performanace I	nd.
9,656,014	Total Charges	7,765,729		Salary Expense	34.8%
1,118,426	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
1,725,153	Operating Revenue	7,765,729	100.0%		
12,499,593	Operating Expense	5,867,210	75.6%	Current Ratio	0.8
11,665,312	Operating Margin	1,898,519	24.4%	Days to Collect	111.8
0	Other Income	0	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	8.5%
11,665,312	Net Profit or Loss	1,898,519	24 4%	Poturn on Equity	0.0%
		1,000,010	21.170		0.070
			21.170		0.070
DIALYSIS	12/31/2019	365 Days Settled			,
	12/31/2019				
DUTH	12/31/2019				
DUTH	12/31/2019				
OUTH				Key Performanace I	
DUTH GIA) neet		365 Days Settled			nd.
DUTH GIA) neet	Income	365 Days Settled		Key Performanace I	nd. 33.1%
DUTH CGIA) neet 1,635,999	Income Total Charges	365 Days Settled Statement 2,789,218	1	Key Performanace I Salary Expense	nd. 33.1%
DUTH GIA) neet 1,635,999 293,961	Income Total Charges Contract Allowance	365 Days Settled Statement 2,789,218 224,797	8.1%	Key Performanace I Salary Expense Fringe Benefits	nd. 33.1%
CUTH CGIA) neet 1,635,999 293,961 1,013,101	Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 2,789,218 224,797 2,564,421	8.1% 91.9% 99.3%	Key Performanace I Salary Expense Fringe Benefits	nd. 33.1% 6.0% 25.7
CUTH CGIA) neet 1,635,999 293,961 1,013,101 2,943,061	Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 2,789,218 224,797 2,564,421 2,545,619	8.1% 91.9% 99.3% 0.7%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 33.1% 6.0% 25.7 129.5
CUTH CGIA) neet 1,635,999 293,961 1,013,101 2,943,061 63,638	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,789,218 224,797 2,564,421 2,545,619 18,802	8.1% 91.9% 99.3% 0.7% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 33.1% 6.0%
	5) eet 9,656,014 1,118,426 1,725,153 12,499,593 11,665,312 0 0	S)Income9,656,014Total Charges1,118,426Contract Allowance1,725,153Operating Revenue12,499,593Operating Expense11,665,312Operating Margin0Other Income0Other Expense	Income Statement 9,656,014 Total Charges 7,765,729 1,118,426 Contract Allowance 0 1,725,153 Operating Revenue 7,765,729 12,499,593 Operating Expense 5,867,210 11,665,312 Operating Margin 1,898,519 0 Other Income 0 0 Other Expense 0	Income Statement 9,656,014 Total Charges 7,765,729 1,118,426 Contract Allowance 0 0.0% 1,725,153 Operating Revenue 7,765,729 100.0% 12,499,593 Operating Expense 5,867,210 75.6% 11,665,312 Operating Margin 1,898,519 24.4% 0 Other Income 0 0.0% 0 Other Expense 0 0.0%	S)Income StatementKey Performanace I9,656,014Total Charges7,765,729Salary Expense1,118,426Contract Allowance00.0%Fringe Benefits1,725,153Operating Revenue7,765,729100.0%100.0%12,499,593Operating Expense5,867,21075.6%Current Ratio11,665,312Operating Margin1,898,51924.4%Days to Collect0Other Income00.0%Avg Payment Days0Other Expense00.0%Depreciation Rate

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452816 BROADWA	Y KIDNEY DISE	ASE CENTER				
8840 TRADEWAY		12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	8217					
BEXAR						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	606,305	Total Charges	3,970,273		Salary Expense	46.3%
Fixed Assets	127,895	Contract Allowance	0	0.0%	Fringe Benefits	11.8%
Other Assets	433,368	Operating Revenue	3,970,273	100.0%		
Total Assets	1,167,568	Operating Expense	2,988,935	75.3%	Current Ratio	0.6
Current Liabilities	950,883	Operating Margin	981,338	24.7%	Days to Collect	90.8
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	950,883	Net Profit or Loss	981,337	24.7%	Return on Equity	0.0%
452868 BROOKHO	LLOW DIALYSI	S				
4918 WEST 34TH ST	REET	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 77092	2					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	16,108,180	Total Charges	3,660,018		Salary Expense	30.4%
Fixed Assets	582,965	Contract Allowance	175,853	4.8%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	3,484,165	95.2%		
Total Assets	16,691,145	Operating Expense	2,901,253	83.3%	Current Ratio	81.6
Current Liabilities	197,500	Operating Margin	582,912	16.7%	Days to Collect	114.6
Long Term Liabilities	460,916	Other Income	106	0.0%	Avg Payment Days	2.9
Total Equity	16,032,729	Other Expense	0	0.0%	Depreciation Rate	9.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452703 BROOKRIN	/ER DIALYSIS					
8101 BROOKRIVER	DRIVE	12/31/2019	365 Days Settled	1		
DALLAS, TX 75247						
DALLAS						
BLUE CROSS (TEX	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	11,197,031	Total Charges	4,875,288		Salary Expense	28.4%
Fixed Assets	542,968	Contract Allowance	-489,111	-10.0%	Fringe Benefits	5.1%
Other Assets	600,313	Operating Revenue	5,364,399	110.0%		
Total Assets	12,340,312	Operating Expense	4,558,948	85.0%	Current Ratio	70.1
Current Liabilities	159,789	Operating Margin	805,451	15.0%	Days to Collect	87.0
Long Term Liabilities	357,672	Other Income	-11,185	-0.2%	Avg Payment Days	3.5
Total Equity	11,822,850	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	12,340,311	Net Profit or Loss	794,266	14.8%	Return on Equity	6.7%
672596 BROWNFI	ELD DIALYSIS					
710 EAST FELT ST		12/31/2019	365 Days Settled	1		
BROWNFIELD, TX 7	9316					
TERRY						
BLUE CROSS (TEX	• • •					
	45)					
Balance S	,	Income	Statement		Key Performanace I	nd.
Balance S Current Assets	Sheet	Income Total Charges	e Statement 1,927,412		Key Performanace I Salary Expense	nd. 37.1%
	Sheet			4.9%	-	
Current Assets	Sheet 3,494,282	Total Charges	1,927,412	4.9% 95.1%	Salary Expense	37.1%
Current Assets Fixed Assets	Sheet 3,494,282 185,515	Total Charges Contract Allowance	1,927,412 93,848		Salary Expense Fringe Benefits	37.1%
Current Assets Fixed Assets Other Assets	Sheet 3,494,282 185,515 8,704,326	Total Charges Contract Allowance Operating Revenue	1,927,412 93,848 1,833,564	95.1%	Salary Expense Fringe Benefits Current Ratio	37.1% 5.0%
Current Assets Fixed Assets Other Assets Total Assets	Sheet 3,494,282 185,515 8,704,326 12,384,123	Total Charges Contract Allowance Operating Revenue Operating Expense	1,927,412 93,848 1,833,564 1,732,168	95.1% 94.5% 5.5%	Salary Expense Fringe Benefits Current Ratio	37.1% 5.0% 99.1
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 3,494,282 185,515 8,704,326 12,384,123 35,250	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,927,412 93,848 1,833,564 1,732,168 101,396	95.1% 94.5% 5.5% -4.8%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.1% 5.0% 99.1 468.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742502 BROWNWO	OOD DIALYSIS					
2511 CROCKETT DF	RIVE	9/30/2019 2	273 Days Settled*	·		
BROWNWOOD, TX 7	76801					
BROWN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-367,426	Total Charges	118,644		Salary Expense	32.0%
Fixed Assets	2,549,955	Contract Allowance	2,299	1.9%	Fringe Benefits	2.5%
Other Assets	614	Operating Revenue	116,345	98.1%		
Total Assets	2,183,143	Operating Expense	712,222	612.2%	Current Ratio	(10.1)
Current Liabilities	36,357	Operating Margin	-595,877	-512.2%	Days to Collect	2,762.2
Long Term Liabilities	1,522,854	Other Income	57,570	49.5%	Avg Payment Days	2.5
Total Equity	623,932	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	2,183,143	Net Profit or Loss	(538,307)	-462.7%	Return on Equity	-86.3%
742528 CANUTILL	O DIALYSIS					
7251 SOUTH DESER	RT BOULEVARD	12/31/2019	294 Days *Settle	ed		
CANUTILLO, TX 798 EL PASO	35					
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,355,449	Total Charges	668,960		Salary Expense	24.8%
Fixed Assets	4,162,721	Contract Allowance	6,297	0.9%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	662,663	99.1%		
Total Assets	5,518,170	Operating Expense	1,158,088	174.8%	Current Ratio	72.2
Current Liabilities	18,762	Operating Margin	-495,425	-74.8%	Days to Collect	118.0
Long Term Liabilities	2,329,556	Other Income	195,164	29.5%	Avg Payment Days	3.2
Total Equity	3,169,850	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	5,518,168	Net Profit or Loss	(300,261)	-45.3%	Return on Equity	-9.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

409 SOUTH 7TH ST		12/31/2019 30	65 Days Settled	k		
CARRIZO SPRINGS, T	X 78834					
DIMMIT						
NOVITAS (TEXAS)						
Balance Sh	eet	Income S	statement		Key Performanace In	nd.
Current Assets	740,464	Total Charges	3,807,420		Salary Expense	42.0%
Fixed Assets	1,016,666	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Other Assets	1,917,370	Operating Revenue	3,807,420	100.0%		
Total Assets	3,674,500	Operating Expense	3,062,291	80.4%	Current Ratio	0.3
Current Liabilities	2,718,564	Operating Margin	745,129	19.6%	Days to Collect	125.6
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity 672548 CARROLLTC 1544 VALWOOD PARK	ON DIALYSIS	Net Profit or Loss 00 12/31/2019 30	745,130 65 Days Settled		Return on Equity	0.0%
	ON DIALYSIS (WAY SUITE 1				Return on Equity	0.0%
672548 CARROLLTO 1544 VALWOOD PARK CARROLLTON, TX 750 DALLAS	ON DIALYSIS (WAY SUITE 1 006 3)		65 Days Settled		Return on Equity Key Performanace II	
672548 CARROLLTO 1544 VALWOOD PARH CARROLLTON, TX 750 DALLAS BLUE CROSS (TEXAS	ON DIALYSIS (WAY SUITE 1 006 3) eet	00 12/31/2019 3	65 Days Settled			
672548 CARROLLTO 1544 VALWOOD PARK CARROLLTON, TX 750 DALLAS BLUE CROSS (TEXAS Balance Sho Current Assets	ON DIALYSIS (WAY SUITE 1 006 3) eet 1,071,023	00 12/31/2019 3 Income S	65 Days Settled		Key Performanace In	nd.
672548 CARROLLTO 1544 VALWOOD PARK CARROLLTON, TX 750 DALLAS BLUE CROSS (TEXAS Balance Sho	ON DIALYSIS (WAY SUITE 1 006 3) eet 1,071,023	00 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 2,383,144	3	Key Performanace In Salary Expense	nd. 35.6%
672548 CARROLLTO 1544 VALWOOD PARK CARROLLTON, TX 750 DALLAS BLUE CROSS (TEXAS Balance Sho Current Assets Fixed Assets Other Assets	DN DIALYSIS (WAY SUITE 1 006 5) eet 1,071,023 256,106	00 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 2,383,144 -15,067	-0.6% 100.6%	Key Performanace In Salary Expense	nd. 35.6%
672548 CARROLLTO 1544 VALWOOD PARK CARROLLTON, TX 750 DALLAS BLUE CROSS (TEXAS Balance Sho Current Assets Fixed Assets Other Assets Total Assets	DN DIALYSIS (WAY SUITE 1 006 6) eet 1,071,023 256,106 4,010	00 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 2,383,144 -15,067 2,398,211	-0.6% 100.6% 79.7%	Key Performanace In Salary Expense Fringe Benefits	nd. 35.69 5.49 18.7
672548 CARROLLTO 1544 VALWOOD PARK CARROLLTON, TX 750 DALLAS BLUE CROSS (TEXAS Balance Sho Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DN DIALYSIS (WAY SUITE 1 006 5) eet 1,071,023 256,106 4,010 1,331,139	00 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 2,383,144 -15,067 2,398,211 1,912,022	-0.6% 100.6% 79.7% 20.3%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	nd. 35.6% 5.4% 18.7 242.0
672548 CARROLLTO 1544 VALWOOD PARK CARROLLTON, TX 750 DALLAS BLUE CROSS (TEXAS Balance Sho Current Assets Fixed Assets	DN DIALYSIS (WAY SUITE 1 006 3) eet 1,071,023 256,106 4,010 1,331,139 57,406	00 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 2,383,144 -15,067 2,398,211 1,912,022 486,189	-0.6% 100.6% 79.7% 20.3% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	n d. 35.6% 5.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672794 CARROLLTON REGIONAL DIALYSIS CENTER LLC 1128 NORTH I-35 EAST 12/31/2019 365 Days Settled CARROLLTON, TX 75006 DALLAS NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 32.6% 4,354,963 Salary Expense **Current Assets** 629,431 Total Charges -17.5% Fringe Benefits 12.2% **Fixed Assets** 1,011,698 Contract Allowance -763,464 Other Assets 5,118,427 117.5% 1,034,576 Operating Revenue 2,675,705 Operating Expense 3.483.815 0.2 Total Assets 68.1% Current Ratio 3,467,302 Operating Margin **Current Liabilities** 1,634,612 31.9% Days to Collect 10.1 1,054,224 Other Income Long Term Liabilities 0.0% Avg Payment Days 0 18.1 -1,845,822 Other Expense 0 18.9% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 2,675,704 Net Profit or Loss 1,634,612 -88.6% 31.9% Return on Equity 452556 CARTHAGE DIALYSIS CENTER 1614 SOUTH MARKET STREET 12/31/2019 365 Days Settled CARTHAGE, TX 75633 PANOLA **BLUE CROSS (TEXAS) Balance Sheet** Income Statement Key Performanace Ind. 34.0% Salary Expense 1.473.883 Current Assets 1,758,807 Total Charges Fringe Benefits 8.0% **Fixed Assets** 0.0% 119,532 Contract Allowance 0 Other Assets 288,600 Operating Revenue 1,473,883 100.0% 2,166,939 Operating Expense **Total Assets** 1,385,864 94.0% Current Ratio 0.9 2,022,638 Operating Margin **Current Liabilities** 88,019 6.0% Days to Collect 39.8 0.0 Long Term Liabilities 0 Other Income 1 0.0% Avg Payment Days **Total Equity** 0 0 0.0% 15.4% Other Expense Depreciation Rate Total Liab. and Equity 2,022,638 Net Profit or Loss 88,020 6.0% Return on Equity 0.0%

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672861 CEDAR HI						
439 E FM 1382		12/31/2019	365 Days Settled	b		
CEDAR HILL, TX 75	104					
DALLAS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income Statement			Key Performanace Ind.	
Current Assets	-246,692	Total Charges	763,824		Salary Expense	26.7%
Fixed Assets	2,199,051	Contract Allowance	22,142	2.9%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	741,682	97.1%		
Total Assets	1,952,359	Operating Expense	1,453,804	196.0%	Current Ratio	(23.3)
Current Liabilities	10,604	Operating Margin	-712,122	-96.0%	Days to Collect	173.2
Long Term Liabilities	2,048,946	Other Income	-441,633	-59.5%	Avg Payment Days	2.4
Total Equity	-107,190	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	1,952,360	Net Profit or Loss	(1,153,755)	-155.6%	Return on Equity	1,076.4%
672591 CEDAR PA	RK DIALYSIS C	ENTER				
1720 E WHITESTON	IE BLVD	12/31/2019	365 Days Settled	b		
CEDAR PARK, TX 78	8613					
WILLIAMSON						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-6,732,226	Total Charges	3,930,949		Salary Expense	30.7%
Fixed Assets	636,698	Contract Allowance	301,182	7.7%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	3,629,767	92.3%		
Total Assets	-6,095,528	Operating Expense	2,403,495	66.2%	Current Ratio	(18.7)
Current Liabilities	360,506	Operating Margin	1,226,272	33.8%	Days to Collect	109.8
Long Term Liabilities	445,998	Other Income	-180,716	-5.0%	Avg Payment Days	21.3
	-6,902,033	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Equity	0,002,000					

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452651 CENTRAL	CITY DIALYSIS	CTR-SMAD				
1310 MURCHISON D	R SUITE 200	12/31/2019	365 Days Settled			
EL PASO, TX 79902						
EL PASO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	12,619,157	Total Charges	4,020,432		Salary Expense	28.5%
Fixed Assets	2,775,025	Contract Allowance	50,537	1.3%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	3,969,895	98.7%		
Total Assets	15,394,182	Operating Expense	3,368,501	84.9%	Current Ratio	131.6
Current Liabilities	95,914	Operating Margin	601,394	15.1%	Days to Collect	63.5
Long Term Liabilities	2,191,926	Other Income	99	0.0%	Avg Payment Days	6.8
Total Equity	13,106,342	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	15,394,182	Net Profit or Loss	601,493	15.2%	Return on Equity	4.6%
672723 CENTRAL	FORT WORTH [DIALYSIS				
1000 SAINT LOUIS A	VENUE SUITE	101 12/31/2019	365 Days Settled			
FORT WORTH, TX 7	6104					
TARRANT	0104					
NOVITAS (TEXAS) Balance S	hoot	Income	Statement		Key Performanace I	nd
Current Assets		Total Charges	6,397,351		Salary Expense	30.2%
Fixed Assets	2,297,728	-	985,318	15.4%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	5,412,033	84.6%	i iligo Bononto	
Total Assets	3,850,530		4,634,304		Current Patio	7.6
	205,239	Operating Expense	777,729	85.6%		
Current Liabilities Long Term Liabilities	1,897,643	Operating Margin Other Income	-316,209		Days to Collect	132.1 4.8
-					Avg Payment Days	
Total Equity	1,747,647	Other Expense	0		Depreciation Rate	11.3%
Total Liab. and Equity	3,850,529	Net Profit or Loss	461,520	8.5%	Return on Equity	26.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452677 CENTRAL	HOUSTON DIAL	YSIS				
610 SOUTH WAYSID	θE	12/31/2019	365 Days Settle	b		
HOUSTON, TX 7701	1					
HARRIS						
BLUE CROSS (GEO	RGIA)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-108,590	Total Charges	3,206,549		Salary Expense	34.9%
Fixed Assets	131,539	Contract Allowance	-35,749	-1.1%	Fringe Benefits	7.6%
Other Assets	318,528	Operating Revenue	3,242,298	101.1%		
Total Assets	341,477	Operating Expense	2,899,233	89.4%	Current Ratio	(1.2)
Current Liabilities	89,709	Operating Margin	343,065	10.6%	Days to Collect	69.7
Long Term Liabilities	65,195	Other Income	803	0.0%	Avg Payment Days	5.5
Total Equity	186,572	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	341,476	Net Profit or Loss	343,868	10.6%	Return on Equity	184.3%
672676 CHAMPION	IS DIALYSIS					
4427 CYPRESS CRE	EK PKWY	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7706	8					
HARRIS	•					
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	109,038	Total Charges	5,091,085		Salary Expense	31.1%
Fixed Assets		Contract Allowance	-110,645	-2.2%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	5,201,730	102.2%		
Total Assets	535,432	Operating Expense	3,740,942	71.9%	Current Ratio	0.7
Current Liabilities	147,839	Operating Margin	1,460,788	28.1%	Days to Collect	71.7
Long Term Liabilities	330,913	Other Income	420,764	8.1%	Avg Payment Days	4.0
Total Equity	56,681	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	535.433	Net Profit or Loss	1,881,552	36.2%	Return on Equity	2 240 50/
rotar Elabrana Equity	000,.00		1,001,002	00.270	Return on Equity	3,319.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452647 CHANNEL						
777 SHELDON ROAI	D, SUITE C	12/31/2019	365 Days Settled	ł		
CHANNELVIEW, TX	77530					
HARRIS						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income Statement			Key Performanace Ind.	
Current Assets	3,893,634	Total Charges	3,946,056		Salary Expense	29.6%
Fixed Assets	922,842	Contract Allowance	-249,142	-6.3%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	4,195,198	106.3%		
Total Assets	4,816,476	Operating Expense	3,673,750	87.6%	Current Ratio	46.6
Current Liabilities	83,557	Operating Margin	521,448	12.4%	Days to Collect	83.3
Long Term Liabilities	439,686	Other Income	5,369	0.1%	Avg Payment Days	3.4
Total Equity	4,293,234	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	4,816,477	Net Profit or Loss	526,817	12.6%	Return on Equity	12.3%
452309 CHILDREN	'S MEMORIAL H	IERMANN DIALYSIS	CENTER			
6411 FANNIN STREE	ΞT	Cost Repor	t not filed.			
HOUSTON, TX 7703	0					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	S DIALYSIS CLI	INIC OF CENTRAL TE	XAS			
1301 BARBARA JORI	DAN BLVD, SUI	TE 103 9/30/2019 3	65 Days Settled			
AUSTIN, TX 78723						
TRAVIS						
BLUE CROSS (TEXA	S)					
Balance SI	•	Income	Statement		Key Performanace I	nd.
Current Assets	271,745	Total Charges	1,310,531		Salary Expense	35.9%
Fixed Assets		Contract Allowance	101,387	7.7%	Fringe Benefits	7.0%
Other Assets	0	- Operating Revenue	1,209,144	92.3%		
- Total Assets	280,579	Operating Expense	1,158,829	95.8%	Current Ratio	0.2
- Current Liabilities	1,549,677	- Operating Margin	50,315	4.2%	Days to Collect	96.0
Long Term Liabilities	0	Other Income	7,045	0.6%	Avg Payment Days	13.3
Total Equity	-1,269,098	Other Expense	0	0.0%	Depreciation Rate	32.0%
- Total Liab. and Equity	280,579	- Net Profit or Loss	57,360	4.7%	Return on Equity	-4.5%
-						
452344 CHILDRENS	S MEDICAL CE	- NTER OF DALLAS				
452344 CHILDRENS		- NTER OF DALLAS Cost Report	not filed.			
			not filed.			
1935 MEDICAL DISTE DALLAS, TX 75235			not filed.			
1935 MEDICAL DISTR	RICT DRIVE		not filed.			
1935 MEDICAL DISTF DALLAS, TX 75235 DALLAS	RICT DRIVE S)	Cost Report	not filed. Statement		Key Performanace I	nd.
1935 MEDICAL DISTR DALLAS, TX 75235 DALLAS BLUE CROSS (TEXA Balance SI	RICT DRIVE S)	Cost Report			Key Performanace I Salary Expense	
1935 MEDICAL DISTR DALLAS, TX 75235 DALLAS BLUE CROSS (TEXA Balance SI Current Assets	RICT DRIVE S) heet	Cost Report	Statement	0.0%	-	0.0%
1935 MEDICAL DISTR DALLAS, TX 75235 DALLAS BLUE CROSS (TEXA Balance SI Current Assets Fixed Assets	RICT DRIVE S) heet	Cost Report Income Total Charges	Statement 0	0.0%	Salary Expense	0.0%
1935 MEDICAL DISTR DALLAS, TX 75235 DALLAS BLUE CROSS (TEXA	RICT DRIVE S) heet 0 0	Cost Report Income Total Charges Contract Allowance	Statement 0 0	0.0%	Salary Expense	0.0%
1935 MEDICAL DISTR DALLAS, TX 75235 DALLAS BLUE CROSS (TEXA Balance SI Current Assets Fixed Assets Other Assets Total Assets	RICT DRIVE S) heet 0 0	Cost Report Income Total Charges Contract Allowance Operating Revenue	Statement 0 0 0	0.0% 0.0%	Salary Expense Fringe Benefits	0.0%
1935 MEDICAL DISTR DALLAS, TX 75235 DALLAS BLUE CROSS (TEXA Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RICT DRIVE S) heet 0 0 0	Cost Report Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 0 0 0 0 0 0 0 0 0	0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio	0.0%
1935 MEDICAL DIST DALLAS, TX 75235 DALLAS BLUE CROSS (TEXA Balance SI Current Assets Fixed Assets Other Assets	RICT DRIVE S) heet 0 0 0 0	Cost Report	Statement 0 0 0 0 0 0 0 0 0 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 0.0% 0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452385 CHILDRESS REGIONAL MEDICAL CENTER DIALYSIS								
PO BOX 1030		Cost Repor	t not filed.					
CHILDRESS, TX 792	201							
CHILDRESS								
BLUE CROSS (TEX/	AS)							
Balance S	Sheet	Income	Statement		Key Performanace Ind.			
Current Assets	0	Total Charges	0		Salary Expense	0.0%		
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%		
Other Assets	0	Operating Revenue	0	0.0%				
Total Assets	0	Operating Expense	0	0.0%	Current Ratio			
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect			
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days			
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%		
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%		
452372 CHRISTUS	CHILDREN'S K							
333 NORTH SANTA	ROSA STREET	Cost Repor	t not filed.					
SAN ANTONIO, TX 7	78207							
BEXAR								
BLUE CROSS (TEX/	AS)							
Balance S	Sheet	Income	Statement		Key Performanace Ind.			
Current Assets	0	Total Charges	0		Salary Expense	0.00/		
Fixed Assets	-	Total Charges			, i	0.0%		
1 1200 / 235013	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0% 0.0%		
Other Assets	0	C C	0	0.0% 0.0%				
		Contract Allowance						
Other Assets	0	Contract Allowance Operating Revenue	0	0.0%	Fringe Benefits Current Ratio			
Other Assets Total Assets	0	Contract Allowance Operating Revenue Operating Expense	0	0.0% 0.0%	Fringe Benefits Current Ratio Days to Collect			
Other Assets Total Assets Current Liabilities	0 0 0 0	Contract Allowance Operating Revenue Operating Expense Operating Margin	0 0 0	0.0% 0.0% 0.0%	Fringe Benefits Current Ratio Days to Collect			

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452707 CIELO VIS	TA DIALYSIS					
7200 GATEWAY EAS	ST SUITE B	12/31/2019	365 Days Settled	ł		
EL PASO, TX 79915						
EL PASO						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income Statement			Key Performanace Ind.	
Current Assets	10,587,703	Total Charges	3,985,639		Salary Expense	30.8%
Fixed Assets	1,113,015	Contract Allowance	-131,211	-3.3%	Fringe Benefits	5.3%
Other Assets	2,831,722	Operating Revenue	4,116,850	103.3%		
Total Assets	14,532,440	Operating Expense	3,386,266	82.3%	Current Ratio	66.3
Current Liabilities	159,591	Operating Margin	730,584	17.7%	Days to Collect	64.7
Long Term Liabilities	688,358	Other Income	-212	0.0%	Avg Payment Days	4.3
Total Equity	13,684,491	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	14,532,440	Net Profit or Loss	730,372	17.7%	Return on Equity	5.3%
672862 CITY CENT	ER DIALYSIS					
10405 KATY FWY, S	TE 140	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7702	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,206,235	Total Charges	1,509,692		Salary Expense	20.5%
Fixed Assets	3,778,760	Contract Allowance	49,407	3.3%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	1,460,285	96.7%		
Total Assets	4,984,995	Operating Expense	1,553,719	106.4%	Current Ratio	59.7
Current Liabilities	20,212	Operating Margin	-93,434	-6.4%	Days to Collect	127.0
Long Term Liabilities	1,985,303	Other Income	33,916	2.3%	Avg Payment Days	3.4
Total Equity	2,979,480	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	4,984,995	Net Profit or Loss	(59,518)	-4.1%	Return on Equity	-2.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672808 CLEAR CR	EEK DIALYSIS					
220 COTTONWOOD	DR	12/31/2019	365 Days Settled	1		
HEMPSTEAD, TX 77	445					
WALLER						
NOVITAS (TEXAS)						
Balance S	heet	Income Statement			Key Performanace Ind.	
Current Assets	578,923	Total Charges	1,630,685		Salary Expense	28.5%
Fixed Assets	2,501,589	Contract Allowance	52,023	3.2%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	1,578,662	96.8%		
Total Assets	3,080,512	Operating Expense	1,497,968	94.9%	Current Ratio	12.7
Current Liabilities	45,631	Operating Margin	80,694	5.1%	Days to Collect	193.3
Long Term Liabilities	1,603,859	Other Income	-33,455	-2.1%	Avg Payment Days	4.0
Total Equity	1,431,019	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	3,080,509	Net Profit or Loss	47,239	3.0%	Return on Equity	3.3%
452609 CLEAR LA		NTER				
1550 LIVE OAK		12/31/2019	365 Days Settled	1		
1550 LIVE OAK WEBSTER, TX 7759	3	12/31/2019	365 Days Settled	1		
	3	12/31/2019	365 Days Settled	I		
WEBSTER, TX 77598	3	12/31/2019	365 Days Settled	1		
WEBSTER, TX 77598 HARRIS			365 Days Settled	1	Key Performanace I	nd.
WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS)	heet		·	1	Key Performanace I Salary Expense	nd. 39.7%
WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance S	heet	Income	Statement	0.0%	-	
WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance S Current Assets	5 heet 20,880,400	Income Total Charges	Statement 4,928,530		Salary Expense	39.7%
WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	5 heet 20,880,400 647,199	Income Total Charges Contract Allowance	• Statement 4,928,530 0	0.0%	Salary Expense Fringe Benefits	39.7%
WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	S heet 20,880,400 647,199 923,147	Income Total Charges Contract Allowance Operating Revenue	• Statement 4,928,530 0 4,928,530	0.0% 100.0% 83.6%	Salary Expense Fringe Benefits	39.7% 9.8%
WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 20,880,400 647,199 923,147 22,450,746	Income Total Charges Contract Allowance Operating Revenue Operating Expense	• Statement 4,928,530 0 4,928,530 4,117,800	0.0% 100.0% 83.6% 16.4%	Salary Expense Fringe Benefits Current Ratio	39.7% 9.8% 0.9
WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 20,880,400 647,199 923,147 22,450,746 21,989,172	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	• Statement 4,928,530 0 4,928,530 4,117,800 810,730	0.0% 100.0% 83.6% 16.4% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	39.7% 9.8% 0.9 75.3

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452644 CLEBURN	E DIALYSIS CEI	NTER					
160 JACK BURTON I	HWY	12/31/2019	365 Days Settled	b			
CLEBURNE, TX 7603	31						
JOHNSON							
BLUE CROSS (TEXA	AS)						
Balance S	iheet	Income Statement			Key Performanace Ind.		
Current Assets	5,914,680	Total Charges	4,230,095		Salary Expense	39.4%	
Fixed Assets	212,584	Contract Allowance	0	0.0%	Fringe Benefits	10.2%	
Other Assets	639,633	Operating Revenue	4,230,095	100.0%			
Total Assets	6,766,897	Operating Expense	3,291,796	77.8%	Current Ratio	0.9	
Current Liabilities	6,447,080	Operating Margin	938,299	22.2%	Days to Collect	88.7	
Long Term Liabilities	0	Other Income	3	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.3%	
Total Liab. and Equity	6,447,080	Net Profit or Loss	938,302	22.2%	Return on Equity	0.0%	
452731 CLEVELAN	ID DIALYSIS CE	INTER					
202 E FORT WORTH	I ST	12/31/2019	365 Days Settled	b			
CLEVELAND, TX 773	327						
LIBERTY							
NOVITAS (TEXAS)							
Balance S	iheet	Income	Statement		Key Performanace I	nd.	
Current Assets	2,112,855	Total Charges	2,535,539		Salary Expense	27.0%	
Fixed Assets	2,681,971	Contract Allowance	-115,609	-4.6%	Fringe Benefits	5.3%	
Other Assets	800,690	Operating Revenue	2,651,148	104.6%			
Total Assets	5,595,516	Operating Expense	2,363,261	89.1%	Current Ratio	29.8	
Current Liabilities	70,863	Operating Margin	287,887	10.9%	Days to Collect	156.8	
Current Liabilities			60	0.0%	Avg Payment Days		
Long Term Liabilities	1,736,517	Other Income	00	0.070	Avy Fayment Days	2.7	
	1,736,517 3,788,136	Other Income Other Expense	0		Depreciation Rate	2.7 9.1%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

13525 EAST FREEWAY, SUITE A		12/31/2019 365 Days Settled				
HOUSTON, TX 77015	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income Statement			Key Performanace Ind.	
Current Assets	476,202	Total Charges	1,777,635		Salary Expense	30.4%
Fixed Assets	1,559,052	Contract Allowance	-24,464	-1.4%	Fringe Benefits	5.4%
Other Assets	2,300	Operating Revenue	1,802,099	101.4%		
Total Assets	2,037,554	Operating Expense	2,085,416	115.7%	Current Ratio	12.3
Current Liabilities	38,613	Operating Margin	-283,317	-15.7%	Days to Collect	242.8
Long Term Liabilities	534,572	Other Income	131,903	7.3%	Avg Payment Days	2.8
Total Equity	1,464,368	Other Expense	0	0.0%	Depreciation Rate	12.8%
- Total Liab. and Equity	2,037,553	Net Profit or Loss	(151,414)	-8.4%	Return on Equity	-10.3%
			(101,111)			
672716 CLUTCH CI						
-	TY DIALYSIS C	ENTER	365 Days Settled			
672716 CLUTCH CI	TY DIALYSIS C	ENTER				
672716 CLUTCH CI	TY DIALYSIS C	ENTER				
672716 CLUTCH CI 5910 SCOTT STREE HOUSTON, TX 77021	TY DIALYSIS C	ENTER				
672716 CLUTCH CI 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS	TY DIALYSIS C	ENTER 12/31/2019			Key Performanace I	
672716 CLUTCH CI 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS NOVITAS (TEXAS)	TY DIALYSIS C T, SUITE A	ENTER 12/31/2019	365 Days Settled			
672716 CLUTCH CI 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS NOVITAS (TEXAS) Balance S	TY DIALYSIS C T, SUITE A	ENTER 12/31/2019 Income Total Charges	365 Days Settled		Key Performanace I	nd.
672716 CLUTCH CI 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS NOVITAS (TEXAS) Balance S Current Assets	TY DIALYSIS C T, SUITE A heet 126,336	ENTER 12/31/2019 Income Total Charges	365 Days Settled Statement 2,574,451	ł	Key Performanace I Salary Expense	nd. 33.3%
672716 CLUTCH CI 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	TY DIALYSIS C T, SUITE A heet 126,336 402,616	ENTER 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 2,574,451 0	d 0.0% 100.0%	Key Performanace I Salary Expense	nd. 33.3%
672716 CLUTCH CI 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	TY DIALYSIS C T, SUITE A heet 126,336 402,616 0	ENTER 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 2,574,451 0 2,574,451	0.0% 100.0% 103.3%	Key Performanace I Salary Expense Fringe Benefits	nd. 33.3% 5.8%
672716 CLUTCH C 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	TY DIALYSIS C T, SUITE A heet 126,336 402,616 0 528,952	ENTER 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 2,574,451 0 2,574,451 2,659,045	0.0% 100.0% 103.3% -3.3%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 33.3% 5.8% 0.3
672716 CLUTCH C 5910 SCOTT STREE HOUSTON, TX 77021 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	TY DIALYSIS C T, SUITE A heet 126,336 402,616 0 528,952 477,374	ENTER 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,574,451 0 2,574,451 2,659,045 -84,594	0.0% 100.0% 103.3% -3.3% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 33.3% 5.8% 0.3 15.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452715 COASTAL DIALYSIS

4300 SOUTH PADRE ISLAND DRIVE, SUITE 12/31/2019 365 Days Settled

2-2

CORPUS CHRISTI, TX 78411

NUECES

BLUE CROSS (TEXAS)

Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	22,247,865	Total Charges	8,161,432		Salary Expense	32.6%
Fixed Assets	329,088	Contract Allowance	348,286	4.3%	Fringe Benefits	6.2%
Other Assets	-23,374	Operating Revenue	7,813,146	95.7%		
Total Assets	22,553,579	Operating Expense	5,554,737	71.1%	Current Ratio	104.3
Current Liabilities	213,264	Operating Margin	2,258,409	28.9%	Days to Collect	209.2
Long Term Liabilities	235,400	Other Income	112	0.0%	Avg Payment Days	6.2
Total Equity	22,104,916	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	22,553,580	Net Profit or Loss	2,258,521	28.9%	Return on Equity	10.2%

672745 COLLEGE PARK DIALYSIS

17191 ST LUKE'S WAY, SUITE 100

12/31/2019 365 Days Settled

THE WOODLANDS, TX 77384

MONTGOMERY

NOVITAS (TEXAS)

Balance S	Sheet	Income	Income Statement		Key Performanace Ind.	
Current Assets	1,494,720	Total Charges	4,994,043		Salary Expense	28.2%
Fixed Assets	2,044,640	Contract Allowance	140,445	2.8%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	4,853,598	97.2%		
Total Assets	3,539,360	Operating Expense	4,051,674	83.5%	Current Ratio	15.8
Current Liabilities	94,422	Operating Margin	801,924	16.5%	Days to Collect	78.4
Long Term Liabilities	1,193,179	Other Income	-401,838	-8.3%	Avg Payment Days	3.8
Total Equity	2,251,760	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	3,539,361	Net Profit or Loss	400,086	8.2%	Return on Equity	17.8%

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452550 COLLEGE	STATION DIAL	(SIS				
1640 BRIARCREST [DRIVE SUITE 10	0 12/31/2019	365 Days Settled	b		
BRYAN, TX 77802						
BRAZOS						
BLUE CROSS (GEO	RGIA)					
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	19,619,143	Total Charges	5,012,436		Salary Expense	33.3%
Fixed Assets	1,901,974	Contract Allowance	1,381	0.0%	Fringe Benefits	5.9%
Other Assets	2,040,750	Operating Revenue	5,011,055	100.0%		
Total Assets	23,561,867	Operating Expense	4,366,633	87.1%	Current Ratio	116.7
Current Liabilities	168,121	Operating Margin	644,422	12.9%	Days to Collect	87.1
Long Term Liabilities	805,211	Other Income	23	0.0%	Avg Payment Days	5.4
Total Equity	22,588,536	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	23,561,868	Net Profit or Loss	644,445	12.9%	Return on Equity	2.9%
452686 COLLIN CC	UNTY DIALYSI	S CENTER				
3420 K AVENUE SUI	TE150	12/31/2019	365 Days Settled	4		
PLANO, TX 75074	12100	12/01/2010				
COLLIN						
BLUE CROSS (TEXA	S)					
Balance S	,	Income	Statement		Key Performanace	Ind.
Current Assets	35,708,102	Total Charges	9,389,683		Salary Expense	37.6%
Fixed Assets	412,245	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	876,208	Operating Revenue	9,389,683	100.0%		
Total Assets	36,996,555	Operating Expense	6,600,060	70.3%	Current Ratio	1.0
Current Liabilities	36,558,450	Operating Margin	2,789,623	29.7%	Days to Collect	51.3
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	36,558,450	Net Profit or Loss	2,789,625	29.7%	Return on Equity	0.0%

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672746 COMPLETE	E DIALYSIS CAP	RELLC				
607 EAST 7TH STRE	ET	12/31/2019	365 Days Settled	t		
ODESSA, TX 79761						
ECTOR						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,231,402	Total Charges	6,748,583		Salary Expense	37.8%
Fixed Assets	681,937	Contract Allowance	-1,599,900	-23.7%	Fringe Benefits	7.3%
Other Assets	575,583	Operating Revenue	8,348,483	123.7%		
Total Assets	2,488,922	Operating Expense	5,180,517	62.1%	Current Ratio	1.0
Current Liabilities	1,238,970	Operating Margin	3,167,966	37.9%	Days to Collect	4.8
Long Term Liabilities	565,911	Other Income	0	0.0%	Avg Payment Days	29.1
Total Equity	684,042	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	2,488,923	Net Profit or Loss	3,167,966	37.9%	Return on Equity	463.1%
452708 CONROE D	DIALYSIS					
233 I-45 NORTH		12/31/2019	365 Days Settled	t		
CONROE, TX 77304						
MONTGOMERY						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	6,925,103	Total Charges	2,565,959		Salary Expense	29.5%
Fixed Assets	1,838,451	Contract Allowance	-302,494	-11.8%	Fringe Benefits	4.7%
Other Assets	4,767,766	Operating Revenue	2,868,453	111.8%		
Total Assets	13,531,320	Operating Expense	2,622,836	91.4%	Current Ratio	70.3
Current Liabilities	98,563	Operating Margin	245,617	8.6%	Days to Collect	27.2
Long Term Liabilities	899,686	Other Income	988	0.0%	Avg Payment Days	4.9
Total Equity	12,533,070	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	13,531,319	Net Profit or Loss	246,605	8.6%	Return on Equity	2.0%

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452358 COOK CHI	LDRENS DIALY	SIS UNIT				
1500 COOPER STRE	ET	Cost Repor	t not filed.			
FORT WORTH, TX 7	6104					
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
452514 CORPUS C	HRISTI DIALYS	IS				
2733 SWANTNER DI	ર	12/31/2019	365 Days Settled			
CORPUS CHRISTI, 1	TX 78404					
NUECES						
DUMMY FOR MEDIC	CAID HHA					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	12,202,807	Total Charges	5,446,235		Salary Expense	29.2%
Fixed Assets	521,191	Contract Allowance	112,075	2.1%	Fringe Benefits	6.3%
Other Assets	13,330	Operating Revenue	5,334,160	97.9%		
Total Assets	12,737,328	Operating Expense	4,379,006	82.1%	Current Ratio	45.3
Current Liabilities	269,503	Operating Margin	955,154	17.9%	Days to Collect	383.3
Long Term Liabilities	0	Other Income	6,455	0.1%	Avg Payment Days	5.7
Total Equity	12,467,823	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	12,737,326	Net Profit or Loss	961,609	18.0%	Return on Equity	7.7%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672796 CORYELL	DIALYSIS					
224 MEMORIAL DRI	VE	12/31/2019	365 Days Settled	1		
GATESVILLE, TX 76	528					
CORYELL						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	467,971	Total Charges	2,191,002		Salary Expense	29.9%
Fixed Assets	1,266,805	Contract Allowance	727,885	33.2%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	1,463,117	66.8%		
Total Assets	1,734,776	Operating Expense	1,442,006	98.6%	Current Ratio	6.1
Current Liabilities	76,352	Operating Margin	21,111	1.4%	Days to Collect	141.1
Long Term Liabilities	903,403	Other Income	-4,997	-0.3%	Avg Payment Days	16.4
Total Equity	755,019	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	1,734,774	Net Profit or Loss	16,114	1.1%	Return on Equity	2.1%
672783 COWTOWN	N WEST DIALYS	SIS				
2400 LANDS END BI	VD SUITE 131	12/31/2019	365 Days Settled	1		
FORT WORTH, TX 7	6116					
TARRANT						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	202,919	Total Charges	955,680		Salary Expense	29.1%
Fixed Assets	1,523,789	Contract Allowance	4,943	0.5%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	950,737	99.5%		
Total Assets	1,726,708	Operating Expense	1,411,084	148.4%	Current Ratio	3.2
Current Liabilities	62,849	Operating Margin	-460,347	-48.4%	Days to Collect	138.2
Long Term Liabilities	532,614	Other Income	19,636	2.1%	Avg Payment Days	1.6
Total Equity	1,131,244	Other Expense	0	0.0%	Depreciation Rate	12.5%
Total Liab. and Equity	1,726,707	Net Profit or Loss	(440,711)	-46.4%	Return on Equity	-39.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452768 CRUCKET	T DIALYSIS CEN	NTER				
2001 EAST BOWIE A	VE	12/31/2019	365 Days Settled	ł		
CROCKETT, TX 758	35					
HOUSTON						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-730,729	Total Charges	1,705,516		Salary Expense	32.3%
Fixed Assets	201,296	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	5,636,488	Operating Revenue	1,705,516	100.0%		
Total Assets	5,107,055	Operating Expense	2,306,674	135.2%	Current Ratio	(0.3)
Current Liabilities	2,288,812	Operating Margin	-601,158	-35.2%	Days to Collect	127.4
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	40.3%
Total Liab. and Equity	2,288,812	Net Profit or Loss	(601,159)	-35.2%	Return on Equity	0.0%
672509 CROSBY D	DIALYSIS FACIL	ITY				
6107 FM 2100		12/31/2019	365 Days Settled	ł		
CROSBY, TX 77532						
HARRIS						
BLUE CROSS (TEXA						
BLUE CINOSS (TEXA	AS)					
BLUE CROSS (TEX) Balance S	,	Income	Statement		Key Performanace	nd.
	iheet	Income Total Charges	e Statement 2,265,499		Key Performanace Salary Expense	I nd. 37.4%
Balance S	iheet			0.0%	-	
Balance S Current Assets	5 heet 725,897	Total Charges	2,265,499	0.0% 100.0%	Salary Expense	37.4%
Balance S Current Assets Fixed Assets	5 heet 725,897 246,369	Total Charges Contract Allowance	2,265,499		Salary Expense Fringe Benefits	37.4%
Balance S Current Assets Fixed Assets Other Assets	5 heet 725,897 246,369 1,215,904	Total Charges Contract Allowance Operating Revenue	2,265,499 0 2,265,499	100.0%	Salary Expense Fringe Benefits Current Ratio	37.4% 8.7%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 725,897 246,369 1,215,904 2,188,170	Total Charges Contract Allowance Operating Revenue Operating Expense	2,265,499 0 2,265,499 2,203,549	100.0% 97.3% 2.7%	Salary Expense Fringe Benefits Current Ratio	37.4% 8.7% 0.5
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 725,897 246,369 1,215,904 2,188,170 1,580,218	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,265,499 0 2,265,499 2,203,549 61,950	100.0% 97.3% 2.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.4% 8.7% 0.5 36.1

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672739 CROSSTIM		S				
4400 NORTH FREEV	VAY, SUITE 100	12/31/2019	365 Days Settled	1		
HOUSTON, TX 77022	2					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,138,031	Total Charges	3,606,360		Salary Expense	30.5%
Fixed Assets	1,063,933	Contract Allowance	49,530	1.4%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	3,556,830	98.6%		
Total Assets	2,201,964	Operating Expense	3,076,567	86.5%	Current Ratio	11.1
Current Liabilities	102,181	Operating Margin	480,263	13.5%	Days to Collect	363.4
Long Term Liabilities	477,207	Other Income	-238,904	-6.7%	Avg Payment Days	5.0
Total Equity	1,622,574	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	2,201,962	Net Profit or Loss	241,359	6.8%	Return on Equity	14.9%
452889 CUERO LA	KEVIEW DIALY	SIS				
1105 E BROADWAY		12/31/2019	365 Days Settled	1		
CUERO, TX 77954						
DE WITT						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	523,975	Total Charges	2,854,618		Salary Expense	33.4%
Fixed Assets	393,874	Contract Allowance	10,711	0.4%	Fringe Benefits	5.3%
Other Assets	85,321	Operating Revenue	2,843,907	99.6%		
Total Assets	1,003,170	Operating Expense	2,318,442	81.5%	Current Ratio	9.8
Current Liabilities	53,633	Operating Margin	525,465	18.5%	Days to Collect	55.9
Long Term Liabilities	216,861	Other Income	0	0.0%	Avg Payment Days	6.4
Total Equity	732,676	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	1,003,170	Net Profit or Loss	525,465	18.5%	Return on Equity	71.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

ALYSIS CENTE	R				
<i>‡</i> 110	12/31/2019	365 Days Settled	I		
6					
heet	Income	e Statement		Key Performanace I	nd.
6,455,856	Total Charges	2,831,464		Salary Expense	33.3%
1,445,558	Contract Allowance	22,169	0.8%	Fringe Benefits	6.7%
7,528,617	Operating Revenue	2,809,295	99.2%		
15,430,031	Operating Expense	2,395,852	85.3%	Current Ratio	76.9
83,985	Operating Margin	413,443	14.7%	Days to Collect	96.8
1,346,746	Other Income	42	0.0%	Avg Payment Days	4.6
13,999,300	Other Expense	0	0.0%	Depreciation Rate	5.1%
15,430,031	Net Profit or Loss	413,485	14.7%	Return on Equity	3.0%
	IS				
L RD	12/31/2019	365 Days Settled	I		
TX 77380					
heet	Income	Statement		Key Performanace I	nd.
13,035,773	Total Charges	3,418,982		Salary Expense	41.9%
118,690	Contract Allowance	0	0.0%	Fringe Benefits	10.7%
4 410 822	Operating Revenue	3,418,982	100.0%		
4,410,022	1 0				
17,565,285	Operating Expense	2,741,600	80.2%	Current Ratio	0.8
		2,741,600		Current Ratio Days to Collect	0.8 37.6
17,565,285	Operating Expense		19.8%		
17,565,285	Operating Expense Operating Margin	677,382	19.8% 0.0%	Days to Collect	37.6
	4110 5 heet 6,455,856 1,445,558 7,528,617 15,430,031 83,985 1,346,746 13,999,300 15,430,031 CREEK DIALYS L RD TX 77380 heet 13,035,773 118,690	heetIncome6,455,856Total Charges1,445,558Contract Allowance7,528,617Operating Revenue15,430,031Operating Expense83,985Operating Margin1,346,746Other Income13,999,300Other Expense15,430,031Net Profit or LossCREEK DIALYSISL RD12/31/2019TX 77380Income13,035,773Total Charges	4110 12/31/2019 365 Days Settled heet Income Statement 6,455,856 Total Charges 2,831,464 1,445,558 Contract Allowance 22,169 7,528,617 Operating Revenue 2,809,295 15,430,031 Operating Expense 2,395,852 83,985 Operating Margin 413,443 1,346,746 Other Income 42 13,999,300 Other Expense 0 15,430,031 Net Profit or Loss 413,485 CREEK DIALYSIS L RD 12/31/2019 365 Days Settled TX 77380 Income Statement 13,035,773 Total Charges 3,418,982 118,690 Contract Allowance 0	Income Statement 6,455,856 Total Charges 2,831,464 1,445,558 Contract Allowance 22,169 0.8% 7,528,617 Operating Revenue 2,809,295 99,2% 15,430,031 Operating Expense 2,395,852 85.3% 83,985 Operating Margin 413,443 14.7% 1,346,746 Other Income 42 0.0% 13,999,300 Other Expense 0 0.0% 15,430,031 Net Profit or Loss 413,485 14.7% 13,999,300 Other Expense 0 0.0% 15,430,031 Net Profit or Loss 413,485 14.7% LRD 12/31/2019 365 Days Settled TX 77380	4110 12/31/2019 365 Days Settled heet Income Statement Key Performance I 6,455,856 Total Charges 2,831,464 Salary Expense 1,445,558 Contract Allowance 22,169 0.8% Fringe Benefits 7,528,617 Operating Revenue 2,809,295 99.2% Urrent Ratio 15,430,031 Operating Expense 2,395,852 85.3% Current Ratio 83,985 Operating Margin 413,443 14.7% Days to Collect 1,346,746 Other Income 42 0.0% Avg Payment Days 13,999,300 Other Expense 0 0.0% Depreciation Rate 15,430,031 Net Profit or Loss 413,485 14.7% Return on Equity CREEK DIALYS L RD 12/31/2019 365 Days Settled TAT77380

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

15103 MASON ROAD	SUITE D5	12/31/2019 3	65 Days Settled	ł		
CYPRESS, TX 77433						
HARRIS						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	Statement		Key Performanace I	nd.
Current Assets	1,612,885	Total Charges	5,625,943		Salary Expense	27.7%
Fixed Assets	2,452,087	Contract Allowance	297,504	5.3%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	5,328,439	94.7%		
Total Assets	4,064,972	Operating Expense	3,671,651	68.9%	Current Ratio	15.7
Current Liabilities	102,930	— Operating Margin	1,656,788	31.1%	Days to Collect	73.2
Long Term Liabilities	1,425,926	Other Income	-675,534	-12.7%	Avg Payment Days	4.0
Total Equity	2,536,115	Other Expense	0	0.0%	Depreciation Rate	14.0%
					•	
Total Liab. and Equity	4,064,971	Net Profit or Loss	981,254	18.4%	Return on Equity	38.7%
Total Liab. and Equity		Net Profit or Loss	981,254	18.4%		38.7%
Total Liab. and Equity	VOODS NORTH		981,254 965 Days *Settle			38.7%
Total Liab. and Equity	VOODS NORTH					38.7%
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I	VOODS NORTH					38.7%
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I HOUSTON, TX 77065	VOODS NORTH					38.7%
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I HOUSTON, TX 77065 HARRIS	VOODS NORTH					
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I HOUSTON, TX 77065 HARRIS NOVITAS (TEXAS)	VOODS NORTH FRWY, STE 100		65 Days *Settle		Return on Equity	
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I HOUSTON, TX 77065 HARRIS NOVITAS (TEXAS) Balance Sh	VOODS NORTH FRWY, STE 100	INCOME S Total Charges	65 Days *Settle		Return on Equity	nd.
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I HOUSTON, TX 77065 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets	VOODS NORTH FRWY, STE 100 neet 890,500	INCOME S Total Charges	65 Days *Settle Statement 4,060,258	d	Return on Equity Key Performanace I Salary Expense	nd. 29.3%
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I HOUSTON, TX 77065 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	VOODS NORTH FRWY, STE 100 neet 890,500 1,185,553	INCOME S Total Charges Contract Allowance	65 Days *Settle Statement 4,060,258 -362,899	d-8.9%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	nd. 29.3%
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST H HOUSTON, TX 77065 HARRIS NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets	VOODS NORTH FRWY, STE 100 neet 890,500 1,185,553 -100	Income S Total Charges Contract Allowance Operating Revenue	365 Days *Settle Statement 4,060,258 -362,899 4,423,157	-8.9% 108.9% 69.5%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	n d. 29.3% 6.2%
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST I HOUSTON, TX 77065 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets	VOODS NORTH FRWY, STE 100 neet 890,500 1,185,553 -100 2,075,953	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	565 Days *Settle 65 Days *Settle 4,060,258 -362,899 4,423,157 3,072,718	-8.9% 108.9% 69.5% 30.5%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 29.3% 6.2% 8.7
Total Liab. and Equity 672669 CYPRESS W 20320 NORTHWEST H HOUSTON, TX 77065 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	VOODS NORTH FRWY, STE 100 heet 890,500 1,185,553 -100 2,075,953 102,686	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	565 Days *Settle 5tatement 4,060,258 -362,899 4,423,157 3,072,718 1,350,439	-8.9% 108.9% 69.5% 30.5% -12.4%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 29.3% 6.2% 8.7 110.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672848 DAIRY ASH		S				
12606 WEST PARK [DRIVE	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 77082	2					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	668,111	Total Charges	2,256,201		Salary Expense	24.3%
Fixed Assets	3,697,038	Contract Allowance	-82,717	-3.7%	Fringe Benefits	4.3%
Other Assets	1,700	Operating Revenue	2,338,918	103.7%		
Total Assets	4,366,849	Operating Expense	2,236,162	95.6%	Current Ratio	5.3
Current Liabilities	126,876	Operating Margin	102,756	4.4%	Days to Collect	137.8
Long Term Liabilities	1,942,306	Other Income	-57,056	-2.4%	Avg Payment Days	8.9
Total Equity	2,297,667	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	4,366,849	Net Profit or Loss	45,700	2.0%	Return on Equity	2.0%
452822 DALLAS E	AST DIALYSIS					
3402 NORTH BUCK	NER STE 308	12/31/2019	365 Days Settled	ł		
DALLAS, TX 75228						
DALLAS						
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	6,318,623	Total Charges	4,518,641		Salary Expense	33.3%
Fixed Assets	3,276,970	Contract Allowance	-115,192	-2.5%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	4,633,833	102.5%		
Total Assets	9,595,593	Operating Expense	4,285,943	92.5%	Current Ratio	71.5
Current Liabilities	88,376	Operating Margin	347,890	7.5%	Days to Collect	96.4
Long Term Liabilities	1,196,452	Other Income	-188,327	-4.1%	Avg Payment Days	4.6
Total Equity	8,310,766	Other Expense	0	0.0%	Depreciation Rate	9.8%
-						

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

11886 GREENVILLE A	AVE SUITE 100	B 12/31/2019 3	365 Days Settled	I		
DALLAS, TX 75243						
DALLAS						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	Statement		Key Performanace Ir	nd.
Current Assets	8,682,203	Total Charges	3,078,563		Salary Expense	36.8%
Fixed Assets	310,868	Contract Allowance	-59,600	-1.9%	Fringe Benefits	7.2%
Other Assets	8,448	– Operating Revenue	3,138,163	101.9%		
– Total Assets	9,001,519	Operating Expense	2,822,951	90.0%	Current Ratio	59.1
– Current Liabilities	146,994	– Operating Margin	315,212	10.0%	Days to Collect	78.0
Long Term Liabilities	168,323	Other Income	-9,788	-0.3%	Avg Payment Days	6.4
Total Equity	8,686,202	Other Expense	0	0.0%	Depreciation Rate	5.6%
					•	
Total Liab. and Equity	9,001,519 NTRAL DALLA	Net Profit or Loss	305,424	9.7%	Return on Equity	3.5%
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTR/ DALLAS, TX 75231	9,001,519 NTRAL DALLA	Net Profit or Loss	305,424 365 Days Settled	9.7%		3.5%
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTR/ DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS	9,001,519 NTRAL DALLA AL EXPRESSW S)	Net Profit or Loss	365 Days Settled	9.7%	Return on Equity	3.5%
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTR/ DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS Balance Sh	9,001,519 NTRAL DALLA AL EXPRESSW S)	Net Profit or Loss S DIALYSIS /AY 12/31/2019 3 Income S	365 Days Settled	9.7%	Return on Equity	nd.
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTRA DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets	9,001,519 NTRAL DALLA AL EXPRESSW S) neet 6,256,763	Net Profit or Loss S DIALYSIS /AY 12/31/2019 3 Income S Total Charges	365 Days Settled Statement 2,885,213	9.7%	Return on Equity Key Performanace Ir Salary Expense	nd. 34.0%
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTRA DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	9,001,519 NTRAL DALLA AL EXPRESSW S) neet 6,256,763 806,992	Net Profit or Loss S DIALYSIS /AY 12/31/2019 3 Income S Total Charges Contract Allowance	365 Days Settled Statement 2,885,213 19,955	9.7% I 0.7%	Return on Equity	nd. 34.0%
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTRA DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	9,001,519 NTRAL DALLA AL EXPRESSW S) neet 6,256,763 806,992 4,592	Net Profit or Loss S DIALYSIS /AY 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 2,885,213 19,955 2,865,258	9.7% 1 0.7% 99.3%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	n d. 34.0% 8.0%
Total Liab. and Equity 672632 DAVITA CEN 9500 NORTH CENTRA DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets	9,001,519 NTRAL DALLA AL EXPRESSW S) neet 6,256,763 806,992 4,592 7,068,347	Net Profit or Loss S DIALYSIS /AY 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Revenue Operating Expense	365 Days Settled Statement 2,885,213 19,955 2,865,258 2,806,964	9.7% 0.7% 99.3% 98.0%	Return on Equity Key Performanace Ir Salary Expense Fringe Benefits Current Ratio	nd. 34.0% 8.0% 32.2
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTRA DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	9,001,519 NTRAL DALLA AL EXPRESSW 6,256,763 806,992 4,592 7,068,347 194,341	Net Profit or Loss S DIALYSIS /AY 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,885,213 19,955 2,865,258 2,806,964 58,294	9.7% 0.7% 99.3% 98.0% 2.0%	Return on Equity Key Performanace Ir Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 34.0% 8.0% 32.2 179.8
Total Liab. and Equity 672632 DAVITA CEI 9500 NORTH CENTRA DALLAS, TX 75231 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets	9,001,519 NTRAL DALLA AL EXPRESSW S) neet 6,256,763 806,992 4,592 7,068,347	Net Profit or Loss S DIALYSIS /AY 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	365 Days Settled Statement 2,885,213 19,955 2,865,258 2,806,964	9.7% 0.7% 99.3% 98.0% 2.0% 0.0%	Return on Equity Key Performanace Ir Salary Expense Fringe Benefits Current Ratio	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

012003 DAVITADO	WNTOWN DAL	LAS DIALYSIS				
3515 SWISS AVENU	E STE A	12/31/2019	365 Days Settled			
DALLAS, TX 75204						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,451,158	Total Charges	4,599,161		Salary Expense	36.3%
Fixed Assets	1,284,745	Contract Allowance	196,127	4.3%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	4,403,034	95.7%		
Total Assets	4,735,903	Operating Expense	3,695,960	83.9%	Current Ratio	46.6
Current Liabilities	73,999	Operating Margin	707,074	16.1%	Days to Collect	114.7
Long Term Liabilities	1,165,720	Other Income	5	0.0%	Avg Payment Days	4.2
Total Equity	3,496,185	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	4,735,904	Net Profit or Loss	707,079	16.1%	Return on Equity	20.2%
672558 DAVITA EA						
11989 PELLICANO E	DRIVE	12/31/2019	365 Days Settled			
EL DACO TV 70020			•			
EL PASO, TX 79936			·			
EL PASO, TX 79936 EL PASO						
EL PASO	iheet	Income	Statement		Key Performanace I	nd.
EL PASO NOVITAS (TEXAS)		Income Total Charges	Statement 9,615,644		Key Performanace I Salary Expense	nd. 27.8%
EL PASO NOVITAS (TEXAS) Balance S				7.3%	-	
EL PASO NOVITAS (TEXAS) Balance S Current Assets	2,060,809	Total Charges	9,615,644	7.3% 92.7%	Salary Expense	27.8%
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	2,060,809 645,078	Total Charges Contract Allowance	9,615,644 703,319		Salary Expense	27.8%
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	2,060,809 645,078 1,175,787	Total Charges Contract Allowance Operating Revenue	9,615,644 703,319 8,912,325	92.7%	Salary Expense Fringe Benefits Current Ratio	27.8% 5.6%
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	2,060,809 645,078 1,175,787 3,881,674	Total Charges Contract Allowance Operating Revenue Operating Expense	9,615,644 703,319 8,912,325 5,528,453	92.7% 62.0% 38.0%	Salary Expense Fringe Benefits Current Ratio	27.8% 5.6% 8.5
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,060,809 645,078 1,175,787 3,881,674 243,680	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,615,644 703,319 8,912,325 5,528,453 3,383,872	92.7% 62.0% 38.0% -15.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect	27.8% 5.6% 8.5 114.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742523 DECATUR	HOME DIALYSI	S LLC				
2301 S FM 51 SUITE	600	12/31/2019	316 Days *Settle	ed		
DECATUR, TX 76234	1					
WISE						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	339,107	Total Charges	702,188		Salary Expense	34.7%
Fixed Assets	13,467	Contract Allowance	0	0.0%	Fringe Benefits	3.0%
Other Assets	2,196	Operating Revenue	702,188	100.0%		
Total Assets	354,770	Operating Expense	497,624	70.9%	Current Ratio	5.1
Current Liabilities	66,604	Operating Margin	204,564	29.1%	Days to Collect	140.9
Long Term Liabilities	83,603	Other Income	0	0.0%	Avg Payment Days	42.3
Total Equity	204,563	Other Expense	0	0.0%	Depreciation Rate	79.3%
Total Liab. and Equity	354,770	Net Profit or Loss	204,564	29.1%	Return on Equity	100.0%
672560 DEERBRO	OK DIALYSIS					
9660 FM1960 BYPAS	SS	12/31/2019	365 Days Settled	t		
9660 FM1960 BYPAS HUMBLE, TX 77338	SS	12/31/2019	365 Days Settled	Ł		
	SS	12/31/2019	365 Days Settled	ł		
HUMBLE, TX 77338			365 Days Settled	ł		
HUMBLE, TX 77338 HARRIS	IMENT SERVICE	ES	365 Days Settled	9	Key Performanace	Ind.
HUMBLE, TX 77338 HARRIS NATIONAL GOVERN	IMENT SERVICE	ES		9	Key Performanace Salary Expense	Ind. 29.8%
HUMBLE, TX 77338 HARRIS NATIONAL GOVERN Balance S	IMENT SERVICE S heet 7,094,114	ES Income	Statement	11.6%	-	
HUMBLE, TX 77338 HARRIS NATIONAL GOVERN Balance S Current Assets	IMENT SERVICE S heet 7,094,114 2,493,117	ES Income Total Charges	Statement 5,343,280		Salary Expense	29.8%
HUMBLE, TX 77338 HARRIS NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICE S heet 7,094,114 2,493,117	ES Income Total Charges Contract Allowance	Statement 5,343,280 619,991	11.6%	Salary Expense Fringe Benefits	29.8%
HUMBLE, TX 77338 HARRIS NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICE S heet 7,094,114 2,493,117 0	ES Income Total Charges Contract Allowance Operating Revenue	Statement 5,343,280 619,991 4,723,289	11.6% 88.4%	Salary Expense Fringe Benefits Current Ratio	29.8% 4.7%
HUMBLE, TX 77338 HARRIS NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE Sheet 7,094,114 2,493,117 0 9,587,231	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,343,280 619,991 4,723,289 3,904,772	11.6% 88.4% 82.7% 17.3%	Salary Expense Fringe Benefits Current Ratio	29.8% 4.7% 34.4
HUMBLE, TX 77338 HARRIS NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	IMENT SERVICE Sheet 7,094,114 2,493,117 0 9,587,231 206,515	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,343,280 619,991 4,723,289 3,904,772 818,517	11.6% 88.4% 82.7% 17.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	29.8% 4.7% 34.4 122.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452665 DENISON	DIALYSIS CENT	ER				
123 N US HIGHWAY	75	12/31/2019	365 Days Settled	ł		
DENISON, TX 75020	I					
GRAYSON						
BLUE CROSS (TEXA	łS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	7,138,079	Total Charges	6,037,772		Salary Expense	31.3%
Fixed Assets	3,407,974	Contract Allowance	-138,296	-2.3%	Fringe Benefits	5.9%
Other Assets	3,444,250	- Operating Revenue	6,176,068	102.3%		
Total Assets	13,990,303	Operating Expense	5,007,799	81.1%	Current Ratio	55.4
Current Liabilities	128,932	- Operating Margin	1,168,269	18.9%	Days to Collect	63.5
Long Term Liabilities	2,160,054	Other Income	-7	0.0%	Avg Payment Days	5.1
Total Equity	11,701,318	Other Expense	0	0.0%	Depreciation Rate	9.3%
Total Liab. and Equity	13,990,304	- Net Profit or Loss	1,168,262	18.9%	Return on Equity	10.0%
672776 DENTON D						
3305 UNICORN LAK	E BLVD	12/31/2019	365 Days Settled	ł		
CORINTH, TX 76210	1					
DENTON						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
		Income Total Charges	Statement 31,717,205		Key Performanace I Salary Expense	nd. 36.9%
Balance S				94.6%	-	
Balance S Current Assets	320,367	Total Charges	31,717,205	94.6% 5.4%	Salary Expense	36.9%
Balance S Current Assets Fixed Assets	320,367 789,946	Total Charges Contract Allowance	31,717,205 30,005,314		Salary Expense	36.9%
Balance S Current Assets Fixed Assets Other Assets	320,367 789,946 557,256	Total Charges Contract Allowance Operating Revenue	31,717,205 30,005,314 1,711,891	5.4% 113.0%	Salary Expense Fringe Benefits	36.9% 2.9%
Balance S Current Assets Fixed Assets Other Assets Total Assets	320,367 789,946 557,256 1,667,569	Total Charges Contract Allowance Operating Revenue Operating Expense	31,717,205 30,005,314 1,711,891 1,934,198	5.4% 113.0% -13.0%	Salary Expense Fringe Benefits Current Ratio	36.9% 2.9% 0.4
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	320,367 789,946 557,256 1,667,569 713,796	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	31,717,205 30,005,314 1,711,891 1,934,198 -222,307	5.4% 113.0% -13.0% 12.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	36.9% 2.9% 0.4 58.8

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		SIS				
7065 EAST FREEWA	Y	12/31/2019	365 Days Settled	k		
HOUSTON, TX 77020)					
HARRIS						
NOVITAS (TEXAS)						
Balance SI	heet	Income	Statement		Key Performanace I	nd.
Current Assets	676,018	Total Charges	1,745,779		Salary Expense	28.3%
Fixed Assets	2,873,650	Contract Allowance	33,486	1.9%	Fringe Benefits	3.8%
Other Assets	1,350	Operating Revenue	1,712,293	98.1%		
- Total Assets	3,551,018	Operating Expense	1,779,391	103.9%	Current Ratio	7.5
- Current Liabilities	89,577	- Operating Margin	-67,098	-3.9%	Days to Collect	315.2
Long Term Liabilities	1,889,264	Other Income	27,077	1.6%	Avg Payment Days	6.5
Total Equity	1,572,178	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	3,551,019	Net Profit or Loss	(40,021)	-2.3%	Return on Equity	-2.5%
672791 DESOTO RE	EGIONAL DIAL	YSIS CENTER LLC				
672791 DESOTO RE 2651 BOLTON BOON			365 Days Settled	ł		
			365 Days Settled	ł		
2651 BOLTON BOON			365 Days Settled	ł		
2651 BOLTON BOON DE SOTO, TX 75115			365 Days Settled	ł		
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS	E DRIVE BLDG	B 12/31/2019	365 Days Settled Statement	3	Key Performanace I	nd.
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS NOVITAS (TEXAS)	E DRIVE BLDG	B 12/31/2019		3	Key Performanace I Salary Expense	nd. 33.0%
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS NOVITAS (TEXAS) Balance SI	E DRIVE BLDG heet 1,913,003	B 12/31/2019 Income	Statement	-37.8%	Salary Expense	
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS NOVITAS (TEXAS) Balance SI Current Assets	E DRIVE BLDG heet 1,913,003 1,243,534	B 12/31/2019 Income Total Charges	Statement 14,752,808		Salary Expense	33.0%
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets	E DRIVE BLDG heet 1,913,003 1,243,534	B 12/31/2019 Income Total Charges Contract Allowance	Statement 14,752,808 -5,577,469	-37.8% 137.8%	Salary Expense	33.0%
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets	E DRIVE BLDG heet 1,913,003 1,243,534 1,694,784	B 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 14,752,808 -5,577,469 20,330,277	-37.8% 137.8% 44.4%	Salary Expense Fringe Benefits	33.0% 9.8%
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets Total Assets	E DRIVE BLDG heet 1,913,003 1,243,534 1,694,784 4,851,321	B 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 14,752,808 -5,577,469 20,330,277 9,031,769	-37.8% 137.8% 44.4% 55.6%	Salary Expense Fringe Benefits Current Ratio	33.0% 9.8% (0.1)
2651 BOLTON BOON DE SOTO, TX 75115 DALLAS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E DRIVE BLDG heet 1,913,003 1,243,534 1,694,784 4,851,321 -15,753,490	B 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 14,752,808 -5,577,469 20,330,277 9,031,769 11,298,508	-37.8% 137.8% 44.4% 55.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.0% 9.8% (0.1) 7.6

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

WAY SUITE 1	02 12/31/2019 3	65 Days Settled	ł		
'5050					
et	Income S	Statement		Key Performanace Ir	nd.
563,538	Total Charges	1,570,129		Salary Expense	31.4%
1,423,929	Contract Allowance	-780	0.0%	Fringe Benefits	5.1%
0	– Operating Revenue	1,570,909	100.0%		
1,987,467	Operating Expense	1,662,299	105.8%	Current Ratio	6.2
91,218	– Operating Margin	-91,390	-5.8%	Days to Collect	63.4
514,881	Other Income	7,856	0.5%	Avg Payment Days	5.7
1,381,370	Other Expense	0	0.0%	Depreciation Rate	13.2%
1,987,469	– Net Profit or Loss	(83,534)	-5.3%	Return on Equity	-6.0%
RE OF GREE	 NVILLE				
GHWAY 30 ST	E N 12/31/2019 3	65 Days Settlec	ł		
)2					
DA)					
et	Income S	Statement		Key Performanace Ir	nd.
2,280,777	Total Charges	3,633,270		Salary Expense	31.9%
2,618,110	Contract Allowance	172,918	4.8%	Fringe Benefits	6.5%
6,160	– Operating Revenue	3,460,352	95.2%		
4,905,047	Operating Expense	3,470,185	100.3%	Current Ratio	22.3
102,286	– Operating Margin	-9,833	-0.3%	Days to Collect	236.8
1,015,081	Other Income	145	0.0%	Avg Payment Days	5.3
		_	0.00/		
3,787,680	Other Expense	0	0.0%	Depreciation Rate	9.9%
	75050 eet 563,538 1,423,929 0 1,987,467 91,218 514,881 1,381,370 1,987,469 ARE OF GREE GHWAY 30 ST 02 DA) eet 2,280,777 2,618,110 6,160 4,905,047 102,286	Peet Income S 563,538 Total Charges 1,423,929 Contract Allowance 0 Operating Revenue 1,987,467 Operating Margin 514,881 Other Income 1,381,370 Other Expense 1,987,469 Net Profit or Loss GHWAY 30 STE N 12/31/2019 3 O2 DA) Income S 2,280,777 Total Charges 2,618,110 Contract Allowance 6,160 Operating Revenue 4,905,047 Operating Revenue 4,905,047 Operating Expense 102,286 Operating Margin	Provide and a strategy of the strategy	Problem Income Statement 563,538 Total Charges 1,570,129 1,423,929 Contract Allowance -780 0.0% 0 Operating Revenue 1,570,909 100.0% 1,423,929 Contract Allowance -780 0.0% 0 Operating Revenue 1,570,909 100.0% 1,987,467 Operating Margin -91,390 -5.8% 514,881 Other Income 7,856 0.5% 1,381,370 Other Expense 0 0.0% 1,987,469 Net Profit or Loss (83,534) -5.3% ARE OF GREENULLE SHWAY 30 STE N 12/31/2019 365 Days Settled OL OL DA) Income Statement 2,280,777 Total Charges 3,633,270 2,618,110 Contract Allowance 172,918 4.8% 6,160 Operating Revenue 3,460,352 95.2% 4,905,047 Operating Expense 3,470,185 100.3%	Production of the end

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452654 DIALYSIS	CARE OF MCAL	LEN				
411 LINDBERG AVE	NUE	12/31/2019	365 Days Settled	d		
MCALLEN, TX 78501	1					
HIDALGO						
BLUE CROSS (FLOP	RIDA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	4,823,646	Total Charges	6,030,656		Salary Expense	35.6%
Fixed Assets	650,207	Contract Allowance	460,461	7.6%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	5,570,195	92.4%		
Total Assets	5,473,853	Operating Expense	4,738,192	85.1%	Current Ratio	35.8
Current Liabilities	134,706	Operating Margin	832,003	14.9%	Days to Collect	130.2
Long Term Liabilities	528,562	Other Income	331	0.0%	Avg Payment Days	4.8
Total Equity	4,810,586	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	5,473,854	Net Profit or Loss	832,334	14.9%	Return on Equity	17.3%
			, 			
2110 NORTH GALLO	CARE OF MESQ		369 Days *Settle			
2110 NORTH GALLC 102	DWAY AVENUE S					
2110 NORTH GALLO	DWAY AVENUE S					
2110 NORTH GALLO 102 MESQUITE, TX 7515	DWAY AVENUE S					
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS	DWAY AVENUE S	SUITE 12/31/2019			Key Performanace	
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS NOVITAS (TEXAS)	DWAY AVENUE S 50 Sheet	SUITE 12/31/2019	369 Days *Settle			
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS NOVITAS (TEXAS) Balance S	DWAY AVENUE S 50 Sheet	SUITE 12/31/2019 Income	369 Days *Settle		Key Performanace	nd.
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS NOVITAS (TEXAS) Balance S Current Assets	DWAY AVENUE \$ 50 Sheet -3,516,328	SUITE 12/31/2019 Income Total Charges	369 Days *Settle Statement 710,631	ed	Key Performanace	n d. 22.0%
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	DWAY AVENUE \$ 50 Sheet -3,516,328 3,230,729	SUITE 12/31/2019 Income Total Charges Contract Allowance	369 Days *Settle Statement 710,631 214,115	ed 30.1% 69.9%	Key Performanace	n d. 22.0%
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	50 50 50 50 50 50 50 50 50 50 50 50 50 5	SUITE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	369 Days *Settle Statement 710,631 214,115 496,516	30.1% 69.9% 219.7%	Key Performanace I Salary Expense Fringe Benefits	n d. 22.0% 3.0%
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	DWAY AVENUE \$ 50 50 50 50 50 50 50 50 50 50 50 50 50	SUITE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	369 Days *Settle Statement 710,631 214,115 496,516 1,090,799	30.1% 69.9% 219.7% -119.7%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	n d. 22.0% 3.0% (289.7)
2110 NORTH GALLO 102 MESQUITE, TX 7515 DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DWAY AVENUE \$ 50 50 50 50 50 50 50 50 50 50 50 50 50	SUITE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	369 Days *Settle Statement 710,631 214,115 496,516 1,090,799 -594,283	30.1% 69.9% 219.7% -119.7% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 22.0% 3.0% (289.7) 245.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672770 DIALYSIS	CARE OF WEAT	HERFORD				
2107 FORT WORTH	HWY	12/31/2019	365 Days Settled	I		
WEATHERFORD, TX	(76086					
PARKER						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,455,610	Total Charges	2,395,577		Salary Expense	30.3%
Fixed Assets	1,715,871	Contract Allowance	187,344	7.8%	Fringe Benefits	4.5%
Other Assets	26,151	Operating Revenue	2,208,233	92.2%		
Total Assets	-713,588	Operating Expense	2,241,276	101.5%	Current Ratio	(53.5)
Current Liabilities	45,908	Operating Margin	-33,043	-1.5%	Days to Collect	122.2
Long Term Liabilities	710,046	Other Income	-1,431	-0.1%	Avg Payment Days	5.3
Total Equity	-1,469,543	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	-713,589	Net Profit or Loss	(34,474)	-1.6%	Return on Equity	2.3%
452791 DIALYSIS						
4731 N E STALLING	S	9/30/2019 3	365 Days Settled			
NACOGDOCHES, T>	〈 75961					
NACOGDOCHES						
BLUE CROSS (TEXA	AS)					
Balance S	,					
Dalance	heet	Income	Statement		Key Performanace I	nd.
Current Assets	576,326		• Statement 3,787,281		Key Performanace I Salary Expense	nd. 41.2%
		Total Charges		1.8%	•	
Current Assets	576,326	Total Charges	3,787,281	1.8% 98.2%	Salary Expense	41.2%
Current Assets Fixed Assets	576,326 447,537	Total Charges Contract Allowance	3,787,281 69,057		Salary Expense	41.2%
Current Assets Fixed Assets Other Assets	576,326 447,537 0	Total Charges Contract Allowance Operating Revenue	3,787,281 69,057 3,718,224	98.2%	Salary Expense Fringe Benefits Current Ratio	41.2% 10.2%
Current Assets Fixed Assets Other Assets Total Assets	576,326 447,537 0 1,023,863	Total Charges Contract Allowance Operating Revenue Operating Expense	3,787,281 69,057 3,718,224 3,612,583	98.2% 97.2% 2.8%	Salary Expense Fringe Benefits Current Ratio	41.2% 10.2% 0.2
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	576,326 447,537 0 1,023,863 3,362,381	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,787,281 69,057 3,718,224 3,612,583 105,641	98.2% 97.2% 2.8% 1.8%	Salary Expense Fringe Benefits Current Ratio Days to Collect	41.2% 10.2% 0.2 13.7

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452841 DIALYSIS						
171 LOOP 500 N		9/30/2019 3	365 Days Settled			
CENTER, TX 75935						
SHELBY						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	251,334	Total Charges	1,922,836		Salary Expense	36.3%
Fixed Assets	148,990	Contract Allowance	160,324	8.3%	Fringe Benefits	9.3%
Other Assets	0	Operating Revenue	1,762,512	91.7%		
Total Assets	400,324	Operating Expense	1,626,032	92.3%	Current Ratio	0.7
Current Liabilities	379,823	Operating Margin	136,480	7.7%	Days to Collect	13.3
Long Term Liabilities	0	Other Income	28,117	1.6%	Avg Payment Days	16.1
Total Equity	20,501	Other Expense	0	0.0%	Depreciation Rate	38.5%
Total Liab. and Equity	400,324	Net Profit or Loss	164,597	9.3%	Return on Equity	802.9%
672585 DIALYSIS	COTTAGE					
1902 HOSPITAL BL\	/D SUITE D	12/31/2019	365 Days Settled			
GAINESVILLE, TX 70	6240					
COOKE						
BLUE CROSS (TEXA	AS)					
Balance S	,	Income	Statement		Key Performanace	Ind.
Current Assets	582,924	Total Charges	2,068,697		Salary Expense	37.8%
Fixed Assets	410,533	Contract Allowance	12,818	0.6%	Fringe Benefits	7.1%
Other Assets	999,156	Operating Revenue	2,055,879	99.4%		
Total Assets	1,992,613	Operating Expense	1,693,499	82.4%	Current Ratio	16.4
		Operating Margin	362,380	17.6%	Days to Collect	59.3
Current Liabilities	35,530					
Long Term Liabilities	35,530 228,587	Other Income	-36,147	-1.8%	Avg Payment Days	5.6
			-36,147 0		Avg Payment Days Depreciation Rate	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672588 DIALYSIS		VEST TEXAS				
500 WEST 5TH STR	EET	12/31/2019	365 Days Settled			
DENVER CITY, TX 7	9323					
YOAKUM						
BLUE CROSS (TEX	λS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	885,777	Total Charges	13,199,323		Salary Expense	37.5%
Fixed Assets	0	Contract Allowance	12,070,120	91.4%	Fringe Benefits	20.4%
Other Assets	0	Operating Revenue	1,129,203	8.6%		
Total Assets	885,777	Operating Expense	1,268,567	112.3%	Current Ratio	
Current Liabilities	0	Operating Margin	-139,364	-12.3%	Days to Collect	259.8
Long Term Liabilities	0	Other Income	173,283	15.3%	Avg Payment Days	0.0
Total Equity	885,777	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	885,777	Net Profit or Loss	33,919	3.0%	Return on Equity	3.8%
672884 DIALYSPA	BELLAIRE HO	ЛЕ				
6800 WEST LOOP S	, STE 190	5/31/2019 2	248 Days *Settled			
BELLAIRE, TX 7740	1					
HARRIS						
NOVITAS (TEXAS)						
	heet	Income	Statement		Key Performanace I	nd.
NOVITAS (TEXAS)	Sheet 0	Income Total Charges	• Statement 0		Key Performanace I Salary Expense	n d. 0.0%
NOVITAS (TEXAS) Balance S				0.0%	-	
NOVITAS (TEXAS) Balance S Current Assets	0	Total Charges	0	0.0% 0.0%	Salary Expense	0.0%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	0 0	Total Charges Contract Allowance	0	0.0%	Salary Expense	0.0%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	0 0 0	Total Charges Contract Allowance Operating Revenue	0 0 0	0.0% 0.0%	Salary Expense Fringe Benefits	0.0%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense	0 0 0 0	0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio	0.0%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	0 0 0 0 0	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	0 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		TER				
2453 SOUTH BRAES	SWOOD, SUITE	100 12/31/2019	365 Days Settled	1		
HOUSTON, TX 7703	0					
HARRIS						
TRAILBLAZER (TEX	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	722,679	Total Charges	4,210,341		Salary Expense	28.8%
Fixed Assets	718,372	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	-18,595	Operating Revenue	4,210,341	100.0%		
Total Assets	1,422,456	Operating Expense	3,966,715	94.2%	Current Ratio	2.5
Current Liabilities	292,871	Operating Margin	243,626	5.8%	Days to Collect	(9.3)
Long Term Liabilities	494,586	Other Income	0	0.0%	Avg Payment Days	26.4
Total Equity	634,999	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	1,422,456	Net Profit or Loss	243,626	5.8%	Return on Equity	38.4%
672880 DIALYSPA	PEARLAND					
9223 W BROADWAY						
	′ STREET, #109	5/31/2019 2	261 Days *Settled			
PEARLAND, TX 7758		5/31/2019 2	261 Days *Settled			
		5/31/2019 2	261 Days *Settled			
PEARLAND, TX 7758		5/31/2019 2	261 Days *Settled			
PEARLAND, TX 7758 BRAZORIA	34		261 Days *Settled		Key Performanace I	nd.
PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS)	34				Key Performanace I Salary Expense	nd. 0.0%
PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S	34 Sheet	Income	Statement	0.0%	-	
PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets	34 S heet O	Income Total Charges	• Statement		Salary Expense	0.0%
PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	34 Sheet 0 0	Income Total Charges Contract Allowance	• Statement 0 0	0.0%	Salary Expense Fringe Benefits	0.0%
PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	34 Sheet 0 0 0	Income Total Charges Contract Allowance Operating Revenue	• Statement 0 0 0	0.0% 0.0% 0.0%	Salary Expense Fringe Benefits	0.0%
PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	34 Sheet 0 0 0	Income Total Charges Contract Allowance Operating Revenue Operating Expense	• Statement 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio	0.0%
PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	34 Sheet 0 0 0 0	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	• Statement 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.0% 0.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672879 DIALYSPA	SUGAR LAND					
13444 SOUTHWEST	FWY, STE 1B	5/31/2019 2	264 Days *Settled	1		
SUGAR LAND, TX 7	7478					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	420,640	Total Charges	472,980		Salary Expense	35.2%
Fixed Assets	1,885,901	Contract Allowance	0	0.0%	Fringe Benefits	0.5%
Other Assets	474,755	Operating Revenue	472,980	100.0%		
Total Assets	2,781,296	Operating Expense	743,684	157.2%	Current Ratio	2.0
Current Liabilities	211,678	Operating Margin	-270,704	-57.2%	Days to Collect	0.3
Long Term Liabilities	4,079,906	Other Income	0	0.0%	Avg Payment Days	74.4
Total Equity	-1,510,288	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	2,781,296	Net Profit or Loss	(270,704)	-57.2%	Return on Equity	17.9%
742544 DIALYSPA	THE HEIGHTS					
1411 BONNER ST		Cost Repor	t not filed.			
HOUSTON, TX 7700	7					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
		Net Profit or Loss		0.0%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672765 DIALYSPA	THE WOODLAN	NDS				
27172 I-45 NORTH		12/31/2019	365 Days Settled	b		
OAK RIDGE, TX 7738	85					
MONTGOMERY						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	806,875	Total Charges	2,859,308		Salary Expense	26.6%
Fixed Assets	630,674	Contract Allowance	0	0.0%	Fringe Benefits	2.9%
Other Assets	24,198	Operating Revenue	2,859,308	100.0%		
Total Assets	1,461,747	Operating Expense	2,970,461	103.9%	Current Ratio	5.5
Current Liabilities	146,820	Operating Margin	-111,153	-3.9%	Days to Collect	9.2
Long Term Liabilities	-2,579,239	Other Income	0	0.0%	Avg Payment Days	17.6
Total Equity	3,894,166	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	1,461,747	Net Profit or Loss	(111,153)	-3.9%	Return on Equity	-2.9%
	VINTAGE PAR		365 Days Settled	4		
672763 DIALYSPA 102 VINTAGE PARK HOUSTON, TX 77070	BLVD, BLDG L,		365 Days Settled	b		
102 VINTAGE PARK	BLVD, BLDG L,		365 Days Settled	d		
102 VINTAGE PARK HOUSTON, TX 77070	BLVD, BLDG L,		365 Days Settled	d		
102 VINTAGE PARK HOUSTON, TX 77070 HARRIS	BLVD, BLDG L, 0	STE A 12/31/2019	365 Days Settled	d	Key Performanace I	nd.
102 VINTAGE PARK HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS)	BLVD, BLDG L, 0 S heet	STE A 12/31/2019		d	Key Performanace I Salary Expense	n d. 26.1%
102 VINTAGE PARK HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance S	BLVD, BLDG L, 0 S heet 655,615	STE A 12/31/2019 Income	Statement	d 0.0%	-	26.1%
102 VINTAGE PARK HOUSTON, TX 7707(HARRIS NOVITAS (TEXAS) Balance S Current Assets	BLVD, BLDG L, 0 S heet 655,615	STE A 12/31/2019 Income Total Charges	e Statement 3,741,794		Salary Expense	26.1%
102 VINTAGE PARK HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	BLVD, BLDG L, 0 5 heet 655,615 670,544	STE A 12/31/2019 Income Total Charges Contract Allowance	e Statement 3,741,794 0	0.0%	Salary Expense Fringe Benefits	26.1%
102 VINTAGE PARK HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	BLVD, BLDG L, 0 5 heet 655,615 670,544 0	STE A 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	e Statement 3,741,794 0 3,741,794	0.0% 100.0% 95.1%	Salary Expense Fringe Benefits	26.1% 3.7%
102 VINTAGE PARK HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	BLVD, BLDG L, 0 Sheet 655,615 670,544 0 1,326,159	STE A 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 3,741,794 0 3,741,794 3,558,441	0.0% 100.0% 95.1% 4.9%	Salary Expense Fringe Benefits Current Ratio	26.1% 3.7% 5.6
102 VINTAGE PARK HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	BLVD, BLDG L, 0 Sheet 655,615 670,544 0 1,326,159 117,113	STE A 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 3,741,794 0 3,741,794 3,558,441 183,353	0.0% 100.0% 95.1% 4.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	26.1% 3.7% 5.6 8.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672800 DIALYZE D	DIRECT SUGARI	AND				
16545 SW FREEWA	Y	12/31/2019	365 Days Settled	t		
SUGAR LAND, TX 77	7479					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	2,317,132	Total Charges	34,122,428		Salary Expense	41.1%
Fixed Assets	1,938,968	Contract Allowance	30,748,522	90.1%	Fringe Benefits	8.1%
Other Assets	55,322	Operating Revenue	3,373,906	9.9%		
Total Assets	4,311,422	Operating Expense	11,106,708	329.2%	Current Ratio	0.1
Current Liabilities	20,007,395	Operating Margin	-7,732,802	-229.2%	Days to Collect	0.3
Long Term Liabilities	2,384,182	Other Income	0	0.0%	Avg Payment Days	66.5
Total Equity	-18,080,155	Other Expense	0	0.0%	Depreciation Rate	5.5%
Total Liab. and Equity	4,311,422	Net Profit or Loss	(7,732,802)	-229.2%	Return on Equity	42.8%
672828 DIAMOND	DIALYSIS					
5603 HIGHWAY 6		12/31/2019	365 Days Settled	ł		
MISSOURI CITY, TX						
. ,	77459					
FORT BEND	77459					
	77459					
FORT BEND		Income	Statement		Key Performanace	Ind.
FORT BEND NOVITAS (TEXAS)	Sheet	Income Total Charges	Statement 2,091,417		Key Performanace Salary Expense	Ind. 37.9%
FORT BEND NOVITAS (TEXAS) Balance S	Sheet			0.0%	-	
FORT BEND NOVITAS (TEXAS) Balance S Current Assets	Sheet 290,782	Total Charges	2,091,417		Salary Expense	37.9%
FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet 290,782 542,667	Total Charges Contract Allowance	2,091,417 0	0.0%	Salary Expense Fringe Benefits	37.9%
FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	S heet 290,782 542,667 0	Total Charges Contract Allowance Operating Revenue	2,091,417 0 2,091,417	0.0% 100.0%	Salary Expense Fringe Benefits Current Ratio	37.9% 4.8%
FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 290,782 542,667 0 833,449	Total Charges Contract Allowance Operating Revenue Operating Expense	2,091,417 0 2,091,417 2,264,742	0.0% 100.0% 108.3% -8.3%	Salary Expense Fringe Benefits Current Ratio	37.9% 4.8% 0.9
FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 290,782 542,667 0 833,449 306,731	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,091,417 0 2,091,417 2,264,742 -173,325	0.0% 100.0% 108.3% -8.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.9% 4.8% 0.9 20.7

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672886 DIAMOND	DIALYSIS-STAF	FORD, TEXAS LLC				
3623 SOUTH MAIN S	ST, SUITE 100	12/31/2019	365 Days Settled	k		
STAFFORD, TX 7747	77					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,262,521	Total Charges	3,894,096		Salary Expense	26.9%
Fixed Assets	738,855	Contract Allowance	0	0.0%	Fringe Benefits	2.2%
Other Assets	15,925	- Operating Revenue	3,894,096	100.0%		
Total Assets	2,017,301	Operating Expense	1,971,837	50.6%	Current Ratio	23.1
Current Liabilities	54,710	- Operating Margin	1,922,259	49.4%	Days to Collect	33.8
Long Term Liabilities	302,593	Other Income	0	0.0%	Avg Payment Days	10.1
Total Equity	1,659,998	Other Expense	0	0.0%	Depreciation Rate	20.8%
Total Liab. and Equity	2,017,301	- Net Profit or Loss	1,922,259	49.4%	Return on Equity	115.8%
672843 DONNA DI	ALYSIS					
1006 E INTERSTATE	E HIGHWAY 2	12/31/2019	365 Days Settled	k		
DONNA, TX 78537						
HIDALGO						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,161,396	Total Charges	3,241,916		Salary Expense	28.4%
Fixed Assets	3,731,593	Contract Allowance	-21,542	-0.7%	Fringe Benefits	5.5%
		-				
Other Assets	0	Operating Revenue	3,263,458	100.7%		
Other Assets Total Assets	0	Operating Revenue Operating Expense	3,263,458 2,994,135		Current Ratio	(32.2)
Total Assets				91.7%	Current Ratio Days to Collect	
Total Assets Current Liabilities	1,570,197	Operating Expense	2,994,135	91.7% 8.3%		172.0
	1,570,197 67,081	Operating Expense Operating Margin	2,994,135	91.7% 8.3% -0.4%	Days to Collect	(32.2) 172.0 4.7 9.1%

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452899 DOWNTOW	/N HOUSTON D	IALYSIS CENTER				
2207 CRAWFORD STREET		12/31/2019 365 Days Settled				
HOUSTON, TX 77002	2					
HARRIS						
NOVITAS (TEXAS)						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	844,088	Total Charges	3,921,917		Salary Expense	30.8%
Fixed Assets	1,559,578	Contract Allowance	248,143	6.3%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	3,673,774	93.7%		
Total Assets	2,403,666	Operating Expense	3,492,801	95.1%	Current Ratio	9.3
Current Liabilities	90,357	Operating Margin	180,973	4.9%	Days to Collect	677.0
Long Term Liabilities	877,377	Other Income	-74,363	-2.0%	Avg Payment Days	3.5
Total Equity	1,435,932	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	2,403,666	Net Profit or Loss	106,610	2.9%	Return on Equity	7.4%
742522 DOWNTOW	/N MIDLAND DI	ALYSIS				
511 W MISSOURI AVE 12/31/2019 315 Days *Settled						
MIDLAND, TX 79701						
MIDLAND						
NOVITAS (TEXAS)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-3,154,914	Total Charges	604,985		Salary Expense	25.9%
Fixed Assets	4,209,258	Contract Allowance	208,745	34.5%	Fringe Benefits	1.7%
Other Assets	0	Operating Revenue	396,240	65.5%		
Total Assets	1,054,344	Operating Expense	1,013,703	255.8%	Current Ratio	(19.4)
Current Liabilities	162,722	Operating Margin	-617,463	-155.8%	Days to Collect	68.9
Long Term Liabilities	2,006,527	Other Income	0	0.0%	Avg Payment Days	12.3
	1 111 005	Other Evennes	0	0.0%	Depresietien Date	F 00/
Total Equity	-1,114,905	Other Expense	0	0.076	Depreciation Rate	5.8%

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672556 DOWNTOV	VN SAN ANTON					
615 EAST QUINCY		12/31/2019	365 Days Settled	b		
SAN ANTONIO, TX 7	8212					
BEXAR						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	20,007,619	Total Charges	6,934,091		Salary Expense	31.2%
Fixed Assets	1,854,032	Contract Allowance	-183,279	-2.6%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	7,117,370	102.6%		
Total Assets	21,861,651	Operating Expense	5,447,896	76.5%	Current Ratio	158.5
Current Liabilities	126,248	Operating Margin	1,669,474	23.5%	Days to Collect	88.8
Long Term Liabilities	1,364,805	Other Income	7,464,833	104.9%	Avg Payment Days	3.6
Total Equity	20,370,597	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	21,861,650	Net Profit or Loss	9,134,307	128.3%	Return on Equity	44.8%
453516 DRISCOLL	CHILDREN'S V	ALLEY DIALYSIS CE	NTER			
1120 EAST RIDGE R	ROAD,	Cost Repor	t not filed.			
MC ALLEN, TX 7850	3					
HIDALGO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
	0	Other Income	0	0.0%	Avg Payment Days	
Long Term Liabilities	-					
Long Term Liabilities Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452380 DRISCOLL	CHILDRENS H	OSPITAL DIALYSIS U	INIT			
3533 S ALAMEDA		Cost Repor	t not filed.			
CORPUS CHRISTI, T	X 78411					
NUECES						
BLUE CROSS (TEXA	S)					
Balance Sl	heet	Income	Statement		Key Performanace Ir	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
452737 DSI-BROW	NSVILLE RENA	L CENTER				
		10/01/0010	205 Dave Cattled			
2945 CENTRAL BOU	LEVARD	12/31/2019	365 Days Settled			
BROWNSVILLE, TX 7	8520					
CAMERON						
BLUE CROSS (TEXA	S)					
Balance Sl	heet	Income	Statement		Key Performanace Ir	nd.
Current Assets	-8,059,888	Total Charges	5,225,781		Salary Expense	36.0%
Fixed Assets	654,015	Contract Allowance	143,230	2.7%	Fringe Benefits	7.1%
Other Assets	9,821,641	Operating Revenue	5,082,551	97.3%		
Total Assets	2,415,768	Operating Expense	3,779,463	74.4%	Current Ratio	(75.9)
Current Liabilities	106,205	Operating Margin	1,303,088	25.6%	Days to Collect	119.6
Long Term Liabilities	525,054	Other Income	-117,954	-2.3%	Avg Payment Days	5.4
Total Equity	1,784,507	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	2,415,766	Net Profit or Loss	1,185,134	23.3%	Return on Equity	66.4%
L						

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672656 DSI BRYAI						
1612 N TEXAS AVE	NUE	12/31/2019	365 Days Settled	ł		
BRYAN, TX 77803						
BRAZOS						
TRAILBLAZER (TEX	AS)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	295,567	Total Charges	2,125,023		Salary Expense	32.0%
Fixed Assets	119,398	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	656,242	Operating Revenue	2,125,023	100.0%		
Total Assets	1,071,207	Operating Expense	2,389,402	112.4%	Current Ratio	0.1
Current Liabilities	2,162,744	Operating Margin	-264,379	-12.4%	Days to Collect	415.9
Long Term Liabilities	446,869	Other Income	374	0.0%	Avg Payment Days	13.5
Total Equity	-1,538,406	Other Expense	0	0.0%	Depreciation Rate	34.9%
Total Liab. and Equity	1,071,207	Net Profit or Loss	(264,005)	-12.4%	Return on Equity	17.2%
452749 DSI EL PA	SO EAST RENA	L CENTER				
10737 GATEWAY W	EST, SUITE 100	12/31/2019	365 Days Settled	ł		
EL PASO, TX 79935						
EL PASO						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,252,282	Total Charges	5,530,475		Salary Expense	33.5%
Fixed Assets	167,639	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	108,382	Operating Revenue	5,530,475	100.0%		
Total Assets	1,528,303	Operating Expense	3,960,396	71.6%	Current Ratio	1.8
Current Liabilities	709,899	Operating Margin	1,570,079	28.4%	Days to Collect	44.5
Long Term Liabilities	70,947	Other Income	217	0.0%	Avg Payment Days	15.0
Total Equity	747,457	Other Expense	0	0.0%	Depreciation Rate	23.9%
Total Liab. and Equity	1,528,303	Net Profit or Loss	1,570,296	28.4%	Return on Equity	210.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452809 DSI EL PAS	SO WEST RENA	L CENTER				
3100 NORTH STANT	ON	12/31/2019	365 Days Settled	ł		
EL PASO, TX 79902						
EL PASO						
BLUE CROSS (TEXA	S)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	207,588	Total Charges	1,903,302		Salary Expense	42.9%
Fixed Assets	136,937	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	1,903,302	100.0%		
- Total Assets	344,525	Operating Expense	1,286,847	67.6%	Current Ratio	(0.1)
- Current Liabilities	-3,124,832	Operating Margin	616,455	32.4%	Days to Collect	43.2
Long Term Liabilities	-648,074	Other Income	4,142	0.2%	Avg Payment Days	18.8
Total Equity	4,117,431	Other Expense	0	0.0%	Depreciation Rate	21.9%
Total Liab. and Equity	344,525	Net Profit or Loss	620,597	32.6%	Return on Equity	15.1%
672682 DUMAS DIA	ALYSIS					
109 BINKLEY		40/04/0040				
		12/31/2019	365 Days Settled	k		
DUMAS, TX 79029		12/31/2019	365 Days Settled	ł		
DUMAS, TX 79029 MOORE		12/31/2019	365 Days Settled	ł		
	.S)	12/31/2019	365 Days Settled	1		
MOORE	,		365 Days Settled	3	Key Performanace	Ind.
MOORE BLUE CROSS (TEXA	heet		·	3	Key Performanace Salary Expense	I nd. 39.5%
MOORE BLUE CROSS (TEXA Balance S	heet	Income	Statement	16.2%	-	
MOORE BLUE CROSS (TEXA Balance S Current Assets	heet -805,989	Income Total Charges	• Statement 1,581,976		Salary Expense	39.5%
MOORE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	heet -805,989 138,640	Income Total Charges Contract Allowance	Statement 1,581,976 256,134	16.2%	Salary Expense Fringe Benefits	39.5%
MOORE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	heet -805,989 138,640 26,066	Income Total Charges Contract Allowance Operating Revenue	Statement 1,581,976 256,134 1,325,842	16.2% 83.8% 102.4%	Salary Expense Fringe Benefits	39.5% 7.5%
MOORE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	heet -805,989 138,640 26,066 -641,283	Income Total Charges Contract Allowance Operating Revenue Operating Expense	• Statement 1,581,976 256,134 1,325,842 1,357,580	16.2% 83.8% 102.4% -2.4%	Salary Expense Fringe Benefits Current Ratio	39.5% 7.5% (55.4)
MOORE BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	heet -805,989 138,640 26,066 -641,283 14,553	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	• Statement 1,581,976 256,134 1,325,842 1,357,580 -31,738	16.2% 83.8% 102.4% -2.4% -5.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect	39.5% 7.5% (55.4) 283.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672635 DUNCANV	ILLE DIALYSIS					
270 E HWY 67 SUIT	E 100	12/31/2019	365 Days Settled	ł		
DUNCANVILLE, TX	75137					
DALLAS						
BLUE CROSS (TEX/	AS)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	4,943,194	Total Charges	2,578,468		Salary Expense	30.6%
Fixed Assets	2,118,177	Contract Allowance	-22,788	-0.9%	Fringe Benefits	5.9%
Other Assets	58	Operating Revenue	2,601,256	100.9%		
Total Assets	7,061,429	Operating Expense	2,636,084	101.3%	Current Ratio	36.2
Current Liabilities	136,464	Operating Margin	-34,828	-1.3%	Days to Collect	86.4
Long Term Liabilities	1,203,729	Other Income	-25,343	-1.0%	Avg Payment Days	6.0
Total Equity	5,721,237	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	7,061,430	Net Profit or Loss	(60,171)	-2.3%	Return on Equity	-1.1%
672747 EASTCHAS	SE DIALYSIS CE	INTER				
1451 EASTCHASE F	PARKWAY	12/31/2019	365 Days Settled	t		
FORT WORTH, TX 7	6120					
TARRANT						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	500,543	Total Charges	2,458,637		Salary Expense	33.6%
Fixed Assets	389,880	Contract Allowance	-476,096	-19.4%	Fringe Benefits	9.5%
Other Assets	368,794	Operating Revenue	2,934,733	119.4%		
		• • • •	2,636,226	89.8%	Current Ratio	
Total Assets	1,259,217	Operating Expense	_,000,0			0.4
Total Assets Current Liabilities	1,259,217	Operating Expense Operating Margin	298,507		Days to Collect	0.4 62.5
				10.2%		
Current Liabilities	1,357,734	Operating Margin	298,507	10.2% 0.0%	Days to Collect	62.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

453517 EASTLAND	DIALYSIS CEN	ITER				
2300 WEST COMME	RCE STREET	Cost Repor	t not filed.			
EASTLAND, TX 7644	18					
EASTLAND						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
672710 EASTLAND	DIALYSIS CEN	ITER				
2300 WEST COMME	RCE STREET	3/31/2019 9	0 Days Settled*			
EASTLAND, TX 7644	18					
EASTLAND						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	168,520	Total Charges	10,689,126		Salary Expense	30.6%
Fixed Assets	515,081	Contract Allowance	10,423,625	97.5%	Fringe Benefits	-2.1%
Other Assets	670	Operating Revenue	265,501	2.5%		
Total Assets	684,271	Operating Expense	333,941	125.8%	Current Ratio	0.1
Current Liabilities	2,463,013	Operating Margin	-68,440	-25.8%	Days to Collect	11.6
Long Term Liabilities	16,863	Other Income	4	0.0%	Avg Payment Days	11.8
Total Equity	-1,795,605	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	684,271	Net Profit or Loss	(68,436)	-25.8%	Return on Equity	3.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672852 EDINBURG	CITRUS GROV					
404 S VETERANS B	LVD. SUITE D	12/31/2019	365 Days Settled	Ł		
EDINBURG, TX 7853	39					
HIDALGO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,044,768	Total Charges	1,736,538		Salary Expense	33.6%
Fixed Assets	2,399,857	Contract Allowance	272,591	15.7%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	1,463,947	84.3%		
Total Assets	-644,911	Operating Expense	1,659,003	113.3%	Current Ratio	(62.4)
Current Liabilities	48,814	Operating Margin	-195,056	-13.3%	Days to Collect	396.2
Long Term Liabilities	743,200	Other Income	19	0.0%	Avg Payment Days	6.0
Total Equity	-1,436,926	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	-644,912	Net Profit or Loss	(195,037)	-13.3%	Return on Equity	13.6%
452767 EDINBURG	KIDNEY CENT	ER				
5406 SOUTH JACKS	ON ROAD	12/31/2019	365 Days Settled	t		
EDINBURG, TX 7853 HIDALGO	39					
BLUE CROSS (TEX	AS)					
Balance S	,	Income	Statement		Key Performanace I	nd.
Current Assets	-12,724,396	Total Charges	7,123,561		Salary Expense	40.5%
Fixed Assets	699,933	Contract Allowance	0	0.0%	Fringe Benefits	10.9%
Other Assets	1,457,232	Operating Revenue	7,123,561	100.0%		
Total Assets	-10,567,231	Operating Expense	4,859,612	68.2%	Current Ratio	1.1
Current Liabilities	-11,295,848	Operating Margin	2,263,949	31.8%	Days to Collect	36.1
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
				0.00/		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452764 EDINBURG	RENAL CENTE	R				
3902 S JACKSON RO	DAD	12/31/2019	365 Days Settled			
EDINBURG, TX 7853	39					
HIDALGO						
NOVITAS (TEXAS)						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	5,725,187	Total Charges	6,072,033		Salary Expense	32.5%
Fixed Assets	812,287	Contract Allowance	10,233	0.2%	Fringe Benefits	6.3%
Other Assets	4,498	Operating Revenue	6,061,800	99.8%		
Total Assets	6,541,972	Operating Expense	5,015,359	82.7%	Current Ratio	44.6
Current Liabilities	128,228	Operating Margin	1,046,441	17.3%	Days to Collect	111.7
Long Term Liabilities	379,382	Other Income	293	0.0%	Avg Payment Days	5.4
Total Equity	6,034,363	Other Expense	0	0.0%	Depreciation Rate	6.6%
Total Liab. and Equity	6,541,973	Net Profit or Loss	1,046,734	17.3%	Return on Equity	17.3%
672645 EL CAMPO	DIALYSIS					
672645 EL CAMPO 307 SANDY CORNEL		12/31/2019	365 Days Settled			
	R ROAD	12/31/2019	365 Days Settled			
307 SANDY CORNEI	R ROAD	12/31/2019	365 Days Settled			
307 SANDY CORNEI EL CAMPO, TX 7743	R ROAD	12/31/2019	365 Days Settled			
307 SANDY CORNEI EL CAMPO, TX 7743 WHARTON	R ROAD 7		365 Days Settled		Key Performanace I	nd.
307 SANDY CORNER EL CAMPO, TX 7743 WHARTON NOVITAS (TEXAS)	R ROAD 7 S heet				Key Performanace I Salary Expense	nd. 33.0%
307 SANDY CORNEI EL CAMPO, TX 7743 WHARTON NOVITAS (TEXAS) Balance S	R ROAD 7 S heet	Income	Statement	10.7%	•	
307 SANDY CORNEI EL CAMPO, TX 7743 WHARTON NOVITAS (TEXAS) Balance S Current Assets	R ROAD 7 5 heet -3,500,335	Income Total Charges	Statement 2,894,095		Salary Expense	33.0%
307 SANDY CORNEI EL CAMPO, TX 7743 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	R ROAD 7 5 heet -3,500,335 681,828	Income Total Charges Contract Allowance	Statement 2,894,095 309,933	10.7% 89.3%	Salary Expense	33.0%
307 SANDY CORNEI EL CAMPO, TX 7743 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	R ROAD 7 5 heet -3,500,335 681,828 4,277,990	Income Total Charges Contract Allowance Operating Revenue	Statement 2,894,095 309,933 2,584,162	10.7% 89.3% 92.2%	Salary Expense Fringe Benefits	33.0% 6.2%
307 SANDY CORNE EL CAMPO, TX 7743 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	R ROAD 7 5 heet -3,500,335 681,828 4,277,990 1,459,483	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,894,095 309,933 2,584,162 2,383,146	10.7% 89.3% 92.2% 7.8%	Salary Expense Fringe Benefits Current Ratio	33.0% 6.2% (60.6)
307 SANDY CORNEI EL CAMPO, TX 7743 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	R ROAD 7 5heet -3,500,335 681,828 4,277,990 1,459,483 57,783	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,894,095 309,933 2,584,162 2,383,146 201,016	10.7% 89.3% 92.2% 7.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.0% 6.2% (60.6) 83.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	O DIALYSIS UI					
2800 SO IH 35 III FOL	JNTAIN PARK F	PL 12/31/2019 3	65 Days Settled	ł		
AUSTIN, TX 78704						
TRAVIS						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	Statement		Key Performanace	Ind.
Current Assets	26,301,785	Total Charges	8,063,608		Salary Expense	31.5%
Fixed Assets	1,301,232	Contract Allowance	-700,166	-8.7%	Fringe Benefits	5.5%
Other Assets	6,405	Operating Revenue	8,763,774	108.7%		
Total Assets	27,609,422	Operating Expense	6,220,890	71.0%	Current Ratio	71.4
Current Liabilities	368,342	Operating Margin	2,542,884	29.0%	Days to Collect	54.8
Long Term Liabilities	818,092	Other Income	-352,092	-4.0%	Avg Payment Days	5.4
Total Equity	26,422,989	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	27,609,423	Net Profit or Loss	2,190,792	25.0%	Return on Equity	8.3%
	27,609,423 RA DIALYSIS (2,190,792	25.0%	Return on Equity	8.3%
672887 EL PASO AI	RA DIALYSIS (CENTER			Return on Equity	8.3%
	RA DIALYSIS (CENTER	2,190,792 65 Days Settled		Return on Equity	8.3%
672887 EL PASO AI	RA DIALYSIS (CENTER			Return on Equity	8.3%
672887 EL PASO AI	RA DIALYSIS (CENTER			Return on Equity	8.3%
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902	RA DIALYSIS (CENTER			Return on Equity	8.3%
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO	RA DIALYSIS (Return on Equity	
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO NOVITAS (TEXAS)	RA DIALYSIS (DN STREET SU		65 Days Settled			Ind.
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO NOVITAS (TEXAS) Balance St	RA DIALYSIS (DN STREET SU	CENTER ITE C 12/31/2019 3 Income S Total Charges	65 Days Settled		Key Performanace	Ind. 32.4%
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO NOVITAS (TEXAS) Balance Sh Current Assets	RA DIALYSIS (DN STREET SU neet 628,840	CENTER ITE C 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 4,604,372	3	Key Performanace Salary Expense	Ind. 32.4%
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	RA DIALYSIS (DN STREET SU neet 628,840 1,600,753	ENTER ITE C 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 4,604,372 -1,098,403	-23.9%	Key Performanace Salary Expense Fringe Benefits	Ind. 32.4%
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	RA DIALYSIS (DN STREET SU neet 628,840 1,600,753 918,092	ENTER ITE C 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 4,604,372 -1,098,403 5,702,775	-23.9% 123.9% 66.9%	Key Performanace Salary Expense Fringe Benefits	Ind. 32.4% 8.9% 0.4
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets Other Assets	RA DIALYSIS (DN STREET SU 628,840 1,600,753 918,092 3,147,685	ENTER ITE C 12/31/2019 3 ITE C 12/31/2019 3 Income S Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 4,604,372 -1,098,403 5,702,775 3,817,933	-23.9% 123.9% 66.9% 33.1%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 32.4% 8.9% 0.4 6.4
672887 EL PASO AI 2400 NORTH OREGO EL PASO, TX 79902 EL PASO NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	RA DIALYSIS C DN STREET SU 628,840 1,600,753 918,092 3,147,685 1,723,860	ENTER ITE C 12/31/2019 3 ITE C 12/31/2019 3 Income S Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 4,604,372 -1,098,403 5,702,775 3,817,933 1,884,842	-23.9% 123.9% 66.9% 33.1% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 32.4% 8.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1310 MURCHINSON	DR. SUITE C	12/31/2019 3	865 Days Settled	1		
EL PASO, TX 79902						
EL PASO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income \$	Statement		Key Performanace I	nd.
Current Assets	997,242	Total Charges	3,220,211		Salary Expense	17.9%
Fixed Assets	487,675	Contract Allowance	41,241	1.3%	Fringe Benefits	3.1%
Other Assets	0	Operating Revenue	3,178,970	98.7%		
Total Assets	1,484,917	Operating Expense	1,875,613	59.0%	Current Ratio	15.6
Current Liabilities	63,956	– Operating Margin	1,303,357	41.0%	Days to Collect	118.6
Long Term Liabilities	214,414	Other Income	-529,726	-16.7%	Avg Payment Days	0.6
Total Equity	1,206,546	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	1,484,916	Net Profit or Loss	773,631	24.3%	Return on Equity	64.1%
672626 ELIK DIAL	YSIS HOME THE	ERAPY MEMORIAL, IN	C			
1445 NORTH LOOP		20 12/31/2010 5	365 Days Settled			
		12/31/20193		4		
HOUSTON, TX 7700			boo Days Selliet	1		
,	8		boo Days Selliet	1		
HARRIS	8			1		
				1		
HARRIS	AS)	Income S	Statement	1	Key Performanace I	
HARRIS BLUE CROSS (TEX)	AS) Sheet	Income S Total Charges		1	Key Performanace I Salary Expense	nd. 57.6%
HARRIS BLUE CROSS (TEX) Balance S	AS) Sheet	Total Charges	Statement	0.0%	-	
HARRIS BLUE CROSS (TEX) Balance S Current Assets	AS) Sheet 1,268,520	Total Charges	Statement 6,943,452		Salary Expense	57.6%
HARRIS BLUE CROSS (TEX Balance S Current Assets Fixed Assets	AS) Sheet 1,268,520 165,397	Total Charges Contract Allowance	Statement 6,943,452 0	0.0% 100.0%	Salary Expense	57.6%
HARRIS BLUE CROSS (TEX Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 1,268,520 165,397 -9,862	Total Charges Contract Allowance Operating Revenue	Statement 6,943,452 0 6,943,452	0.0% 100.0% 100.6%	Salary Expense Fringe Benefits	57.6% 0.8%
HARRIS BLUE CROSS (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 1,268,520 165,397 -9,862 1,424,055	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,943,452 0 6,943,452 6,984,909	0.0% 100.0% 100.6% -0.6%	Salary Expense Fringe Benefits Current Ratio	57.6% 0.8% 1.2
HARRIS BLUE CROSS (TEX) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	AS) Sheet 1,268,520 165,397 -9,862 1,424,055 1,068,509	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	Statement 6,943,452 0 6,943,452 6,984,909 -41,457	0.0% 100.0% 100.6% -0.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	57.6% 0.8% 1.2 33.4

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742552 FALLBROO	OK DIALYSIS					
11321 FALLBROOK	DRIVE	12/31/2019	113 Days *Settle	ed		
HOUSTON, TX 7706	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Balance Sheet				Key Performanace	Ind.
Current Assets	1,102,921	Total Charges	324,544		Salary Expense	20.8%
Fixed Assets	3,746,299	Contract Allowance	290,762	89.6%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	33,782	10.4%		
Total Assets	4,849,220	Operating Expense	356,012	1,053.9%	Current Ratio	103.1
Current Liabilities	10,698	Operating Margin	-322,230	-953.9%	Days to Collect	5,696.3
Long Term Liabilities	1,437,317	Other Income	89,185	264.0%	Avg Payment Days	1.1
Total Equity	3,401,206	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	4,849,221	Net Profit or Loss	(233,045)	-689.8%	Return on Equity	-6.9%
452753 FALLS CO		CENTER				
602 HWY 6 SOUTH		12/31/2019	365 Days Settle	d		
MARLIN, TX 76661						
FALLS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,155,195	Total Charges	1,956,389		Salary Expense	37.7%
Fixed Assets	400,364	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	213,568	Operating Revenue	1,956,389	100.0%		
Total Assets	-541,263	Operating Expense	1,776,369	90.8%	Current Ratio	1.8
Current Liabilities	-648,047	Operating Margin	180,020	9.2%	Days to Collect	73.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	-648,047	Net Profit or Loss	180,020	9.2%	Return on Equity	0.0%

2/13/2024

Healthcare Almanac 561-594-7551

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452682 FARMERS	BRANCH DIAL	YSIS CENTER				
2280 SPRINGLAKE F	RD STE 110	12/31/2019	365 Days Settled	t		
FARMERS BRANCH	, TX 75234					
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	19,673,779	Total Charges	6,293,203		Salary Expense	40.1%
Fixed Assets	796,053	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	1,011,005	Operating Revenue	6,293,203	100.0%		
Total Assets	21,480,837	Operating Expense	4,029,441	64.0%	Current Ratio	0.9
Current Liabilities	20,975,334	Operating Margin	2,263,762	36.0%	Days to Collect	43.8
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	20,975,334	Net Profit or Loss	2,263,763	36.0%	Return on Equity	0.0%
672592 FIRST COL	ONY DIALYSIS					
1447 HWY 6 SUITE #	#140	12/31/2019	365 Days Settled	b		
SUGAR LAND, TX 77	7478					
FORT BEND						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,378,670	Total Charges	3,509,214		Salary Expense	32.5%
Fixed Assets	508,268	Contract Allowance	-197,403	-5.6%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	3,706,617	105.6%		
Total Assets	10,886,938	Operating Expense	2,871,239	77.5%	Current Ratio	101.8
Current Liabilities	101,975	Operating Margin	835,378	22.5%	Days to Collect	62.1
	457,346	Other Income	248	0.0%	Avg Payment Days	8.2
Long Term Liabilities	-07,00					0
Long Term Liabilities Total Equity	10,327,616	Other Expense	0	0.0%	Depreciation Rate	9.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742547 FIVE POIN	TS DIALYSIS					
2929 MONTANA AVI	E	12/31/2019	187 Days *Settle	ed		
EL PASO, TX 79903						
EL PASO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	697,548	Total Charges	848,903		Salary Expense	28.9%
Fixed Assets	3,924,141	Contract Allowance	23,463	2.8%	Fringe Benefits	4.7%
Other Assets	3,032	Operating Revenue	825,440	97.2%		
Total Assets	4,624,721	Operating Expense	929,684	112.6%	Current Ratio	47.2
Current Liabilities	14,774	Operating Margin	-104,244	-12.6%	Days to Collect	148.3
Long Term Liabilities	2,850,401	Other Income	14,015	1.7%	Avg Payment Days	2.6
Total Equity	1,759,545	Other Expense	0	0.0%	Depreciation Rate	5.0%
Total Liab. and Equity	4,624,720	Net Profit or Loss	(90,229)	-10.9%	Return on Equity	-5.1%

672894 FKC RENNER ROAD

12/31/2019 365 Days Settled

RICHARDSON, TX

Invalid POS FIPS Codes

Balance S	Sheet	Income	e Statement		Key Performanace	nd.
Current Assets	428,801	Total Charges	2,180,789		Salary Expense	31.3%
Fixed Assets	1,244,646	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	2,768,326	Operating Revenue	2,180,789	100.0%		
Total Assets	4,441,773	Operating Expense	1,575,415	72.2%	Current Ratio	0.1
Current Liabilities	3,057,610	Operating Margin	605,374	27.8%	Days to Collect	54.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	3,057,610	Net Profit or Loss	605,374	27.8%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

543 10TH STREET		12/31/2019	365 Days Settled	ł		
FLORESVILLE, TX 7	8114					
WILSON						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,034,731	Total Charges	3,121,860		Salary Expense	38.3%
Fixed Assets	430,536	Contract Allowance	-102,594	-3.3%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	3,224,454	103.3%		
Total Assets	4,465,267	Operating Expense	2,545,879	79.0%	Current Ratio	39.7
Current Liabilities	101,673	Operating Margin	678,575	21.0%	Days to Collect	0.0
Long Term Liabilities	339,606	Other Income	1,305,136	40.5%	Avg Payment Days	7.9
Total Equity	4,023,989	Other Expense	0	0.0%	Depreciation Rate	13.7%
Total Liab. and Equity	4,465,268	Net Profit or Loss	1,983,711	61.5%	Return on Equity	49.3%
672653 FLOYD CU	RL DIALYSIS					
9238 FLOYD CURL I	DRIVE SUITE 10	2 12/31/2010				
		2 12/31/2019	365 Days Settled	1		
SAN ANTONIO, TX 7	78240	2 12/31/2019	365 Days Settled	1		
SAN ANTONIO, TX 7 BEXAR	78240	2 12/31/2019	365 Days Settled	3		
		2 12/31/2019	365 Days Settled	3		
BEXAR	AS)		Statement	3	Key Performanace	Ind.
BEXAR BLUE CROSS (TEX/	AS) Sheet			3	Key Performanace I Salary Expense	I nd. 32.1%
BEXAR BLUE CROSS (TEX/ Balance S	AS) Sheet	Income Total Charges	Statement	-2.2%	-	
BEXAR BLUE CROSS (TEX/ Balance S Current Assets	AS) Sheet 11,565,645	Income Total Charges	Statement 4,363,066		Salary Expense	32.1%
BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets	AS) Sheet 11,565,645 781,531	Income Total Charges Contract Allowance	Statement 4,363,066 -98,018	-2.2%	Salary Expense Fringe Benefits	32.1%
BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 11,565,645 781,531 0	Income Total Charges Contract Allowance Operating Revenue	• Statement 4,363,066 -98,018 4,461,084	-2.2% 102.2% 71.9%	Salary Expense Fringe Benefits	32.1% 6.2%
BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 11,565,645 781,531 0 12,347,176	Income Total Charges Contract Allowance Operating Revenue Operating Expense	• Statement 4,363,066 -98,018 4,461,084 3,207,011	-2.2% 102.2% 71.9% 28.1%	Salary Expense Fringe Benefits Current Ratio	32.1% 6.2% 72.7
BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 11,565,645 781,531 0 12,347,176 158,995	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	• Statement 4,363,066 -98,018 4,461,084 3,207,011 1,254,073	-2.2% 102.2% 71.9% 28.1% 113.4%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.1% 6.2% 72.7 101.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

2625 SOUTH LOOP 3	35 STE 154	12/31/2019 3	65 Days Settled	ł		
ALVIN, TX 77511						
BRAZORIA						
BLUE CROSS (TEXA	S)					
Balance S	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	377,737	Total Charges	3,530,367		Salary Expense	39.6%
Fixed Assets	152,010	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	842,071	Operating Revenue	3,530,367	100.0%		
Total Assets	1,371,818	Operating Expense	2,972,503	84.2%	Current Ratio	0.4
Current Liabilities	950,780	Operating Margin	557,864	15.8%	Days to Collect	43.7
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity		Net Profit or Loss	557,866	15.8%	Return on Equity	0.0%
-		Net Profit or Loss	557,866	15.8%	Return on Equity	0.0%
Total Liab. and Equity	/N OF TEXAS		557,866 65 Days Settled		Return on Equity	0.0%
Total Liab. and Equity 452718 FMC CROW	IN OF TEXAS ARKWAY SUIT				Return on Equity	0.0%
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P	IN OF TEXAS ARKWAY SUIT				Return on Equity	0.0%
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124	IN OF TEXAS ARKWAY SUIT				Return on Equity	0.0%
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER	/N OF TEXAS ARKWAY SUIT	 E 200 12/31/2019 3			Return on Equity	
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER NOVITAS (TEXAS)	/N OF TEXAS ARKWAY SUIT 4 heet	 E 200 12/31/2019 3	65 Days Settled			
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER NOVITAS (TEXAS) Balance S	/N OF TEXAS ARKWAY SUIT 4 heet	– E 200 12/31/2019 3 Income S	65 Days Settled		Key Performanace I	nd.
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER NOVITAS (TEXAS) Balance S Current Assets	/N OF TEXAS ARKWAY SUIT 4 heet 3,480,822	E 200 12/31/2019 3 Income S Total Charges	65 Days Settled Statement 3,287,315	3	Key Performanace I Salary Expense	nd. 37.1%
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	/N OF TEXAS ARKWAY SUIT 4 heet 3,480,822 387,379	E 200 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 3,287,315 0	0.0%	Key Performanace I Salary Expense Fringe Benefits	nd. 37.1%
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	/N OF TEXAS ARKWAY SUIT 4 heet 3,480,822 387,379 1,753,895	E 200 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 3,287,315 0 3,287,315	0.0% 100.0% 76.4%	Key Performanace I Salary Expense Fringe Benefits	nd. 37.1% 10.6%
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	/N OF TEXAS ARKWAY SUIT 4 heet 3,480,822 387,379 1,753,895 5,622,096	E 200 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 3,287,315 0 3,287,315 2,512,783	0.0% 100.0% 76.4% 23.6%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 37.1% 10.6% 0.7
Total Liab. and Equity 452718 FMC CROW 1805 POINT WEST P AMARILLO, TX 79124 POTTER NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	/N OF TEXAS ARKWAY SUIT 4 heet 3,480,822 387,379 1,753,895 5,622,096 4,745,146	E 200 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 3,287,315 0 3,287,315 2,512,783 774,532	0.0% 100.0% 76.4% 23.6% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 37.1% 10.6% 0.7 42.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452848 FMC DIAL	YSIS OF PLAINV	/IEW				
3304 OLTON ROAD		12/31/2019	365 Days Settled	ł		
PLAINVIEW, TX 790	72					
HALE						
BLUE CROSS (TEX	۹S)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,500,272	Total Charges	3,556,511		Salary Expense	39.5%
Fixed Assets	100,263	Contract Allowance	0	0.0%	Fringe Benefits	11.0%
Other Assets	1,284,313	Operating Revenue	3,556,511	100.0%		
Total Assets	2,884,848	Operating Expense	3,065,835	86.2%	Current Ratio	0.6
Current Liabilities	2,493,575	Operating Margin	490,676	13.8%	Days to Collect	44.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	2,493,575	Net Profit or Loss	490,675	13.8%	Return on Equity	0.0%
452850 FMC DIAL	YSIS SERVICE P	'EARLAND				
1830 BROADWAY		12/31/2019	365 Days Settled	ł		
PEARLAND, TX 7758	31					
BRAZORIA						
NOVITAS (TEXAS)						
NOVITAS (TEXAS) Balance S	heet	Income	Statement		Key Performanace I	nd.
		Income Total Charges	Statement 2,822,965		Key Performanace I Salary Expense	nd. 35.4%
Balance S				0.0%	-	
Balance S Current Assets	2,843,079	Total Charges	2,822,965	0.0% 100.0%	Salary Expense	35.4%
Balance S Current Assets Fixed Assets	2,843,079 56,438	Total Charges Contract Allowance	2,822,965 0		Salary Expense Fringe Benefits	35.4%
Balance S Current Assets Fixed Assets Other Assets	2,843,079 56,438 1,189,334	Total Charges Contract Allowance Operating Revenue	2,822,965 0 2,822,965	100.0% 82.1%	Salary Expense Fringe Benefits	35.4% 7.4%
Balance S Current Assets Fixed Assets Other Assets Total Assets	2,843,079 56,438 1,189,334 4,088,851	Total Charges Contract Allowance Operating Revenue Operating Expense	2,822,965 0 2,822,965 2,316,802	100.0% 82.1% 17.9%	Salary Expense Fringe Benefits Current Ratio	35.4% 7.4% 0.8
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,843,079 56,438 1,189,334 4,088,851 3,494,185	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,822,965 0 2,822,965 2,316,802 506,163	100.0% 82.1% 17.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.4% 7.4% 0.8 68.1

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452814 FMC DIAL	SIS SERVICES	MCKINNEY				
1831 HARROUN		12/31/2019	365 Days Settled	b		
MCKINNEY, TX 7506	39					
COLLIN						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	14,075,927	Total Charges	4,422,782		Salary Expense	44.8%
Fixed Assets	748,972	Contract Allowance	0	0.0%	Fringe Benefits	11.2%
Other Assets	1,011,648	Operating Revenue	4,422,782	100.0%		
Total Assets	15,836,547	Operating Expense	2,998,975	67.8%	Current Ratio	0.9
Current Liabilities	15,336,409	Operating Margin	1,423,807	32.2%	Days to Collect	49.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	15,336,409	Net Profit or Loss	1,423,807	32.2%	Return on Equity	0.0%
452786 FMC DIAL	SIS SERVICES	MISSOURI CITY				
1673 CARTWRIGHT	ROAD	12/31/2019	365 Days Settled	b		
MISSOURI CITY, TX	77459					
FORT BEND						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	16,310,488	Total Charges	5,382,706		Salary Expense	41.9%
Fixed Assets	556,494	Contract Allowance	0	0.0%	Fringe Benefits	10.2%
Other Assets	617,240	Operating Revenue	5,382,706	100.0%		
Total Assets	17,484,222	Operating Expense	3,357,893	62.4%	Current Ratio	0.9
Current Liabilities	17,175,602	Operating Margin	2,024,813	37.6%	Days to Collect	88.1
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	17,175,602	Net Profit or Loss	2,024,811	37.6%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452861 FMC DIAL	SIS SERVICES	OF ABILENE SOUTH	1			
2009 HOSPITAL PLA		10/01/0010	205 Davia Cattler	J		
	ACE	12/31/2019	365 Days Settled			
ABILENE, TX 79606						
TAYLOR						
BLUE CROSS (TEX/	,		Statement		Kara Danfarmana a I	
Balance S			Statement		Key Performanace I	na. 37.2%
Current Assets		Total Charges	3,507,406	0.00/	Salary Expense	
Fixed Assets		Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets		Operating Revenue	3,507,406	100.0%		
Total Assets		Operating Expense	3,466,299	98.8%	Current Ratio	0.9
Current Liabilities	10,075,716	Operating Margin	41,107	1.2%	Days to Collect	39.0
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	10,075,716	Net Profit or Loss	41,105	1.2%	Return on Equity	0.0%
452837 FMC DIAL	YSIS SERVICES	OF DEER PARK				
4625 CENTER		12/31/2019	365 Days Settled	b		
DEER PARK, TX 775	536					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	135,706	Total Charges	3,550,926		Salary Expense	35.5%
Fixed Assets	1,096,252	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	4,461,606	Operating Revenue	3,550,926	100.0%		
Total Assets	5,693,564	Operating Expense	3,523,957	99.2%	Current Ratio	0.0
Current Liabilities	3,462,763	Operating Margin	26,969	0.8%	Days to Collect	99.5
		Other Income	-1	0.0%	Avg Payment Days	0.0
Long Term Liabilities	0					0.0
Long Term Liabilities Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	23.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452844 FMC DIAL	SIS SERVICES	OF DICKI				
3800 HUGHES COU	RT	12/31/2019	365 Days Settled	d		
DICKINSON, TX 775	39					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	iheet	Income	e Statement		Key Performanace	nd.
Current Assets	1,766,742	Total Charges	2,494,767		Salary Expense	33.3%
Fixed Assets	801,365	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	1,355,179	Operating Revenue	2,494,767	100.0%		
Total Assets	3,923,286	Operating Expense	2,426,003	97.2%	Current Ratio	0.5
Current Liabilities	3,245,697	Operating Margin	68,764	2.8%	Days to Collect	72.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.1%
Total Liab. and Equity	3,245,697	Net Profit or Loss	68,763	2.8%	Return on Equity	0.0%
452832 FMC DIAL	SIS SERVICES	OF GRAPE				
1601 HART COURT		12/31/2019	365 Days Settled	d		
SOUTHLAKE, TX 76	092					
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	e Statement		Key Performanace	nd.
Current Assets	2,319,501	Total Charges	1,199,388		Salary Expense	40.1%
Fixed Assets	101,433	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	153,586	Operating Revenue	1,199,388	100.0%		
Total Assets	2,574,520	Operating Expense	1,191,904	99.4%	Current Ratio	0.9
Current Liabilities	2,497,728	Operating Margin	7,484	0.6%	Days to Collect	32.6
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	2,497,728	Net Profit or Loss	7,485	0.6%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452865 FMC DIAL	SIS SERVICES	OF INGRAM				
6945 ALAMO DOWN	S PARKWAY	12/31/2019	365 Days Settle	d		
SAN ANTONIO, TX 7	8238					
BEXAR						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	580,517	Total Charges	4,350,217		Salary Expense	41.0%
Fixed Assets	103,187	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	853,806	Operating Revenue	4,350,217	100.0%		
Total Assets	1,537,510	Operating Expense	3,288,671	75.6%	Current Ratio	0.5
Current Liabilities	1,110,606	Operating Margin	1,061,546	24.4%	Days to Collect	75.6
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	1,110,606	Net Profit or Loss	1,061,547	24.4%	Return on Equity	0.0%
452862 FMC DIAL	SIS SERVICES	OF MEYERLAND				
10311 SOUTH POST	OAK	12/31/2019	365 Days Settle	d		
HOUSTON, TX 7703	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	810,001	Total Charges	4,367,600		Salary Expense	40.3%
Fixed Assets	365,734	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	603,214	Operating Revenue	4,367,600	100.0%		
Total Assets	1,778,949	Operating Expense	3,306,533	75.7%	Current Ratio	0.5
Current Liabilities	1,477,342	Operating Margin	1,061,067	24.3%	Days to Collect	88.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	1,477,342	Net Profit or Loss	1,061,066	24.3%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452864 FMC DIALYSIS SERVICES OF SOUTHWEST SAN ANTONIO 134 CAMINO DE ORO 12/31/2019 365 Days Settled SAN ANTONIO, TX 78224 BEXAR NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 40.0% 4,428,324 Salary Expense **Current Assets** 717,286 Total Charges 0.0% Fringe Benefits 10.9% **Fixed Assets** 411,100 Contract Allowance 0 4,428,324 Other Assets 667,576 Operating Revenue 100.0% 1,795,962 Operating Expense 3.227.439 72.9% Current Ratio 0.5 Total Assets 1,462,173 Operating Margin 1,200,885 **Current Liabilities** 27.1% Days to Collect 50.8 Long Term Liabilities 0.0% Avg Payment Days 0 Other Income 0 0.0 0 0 35.3% Total Equity Other Expense 0.0% Depreciation Rate 1,462,173 Net Profit or Loss Total Liab. and Equity 0.0% 1,200,885 27.1% Return on Equity 452828 FMC DIALYSIS SERVICES SOUTHWESTERN 8700 N STEMMONS FREEWAY SUITE 135 12/31/2019 365 Days Settled **DALLAS, TX 75247** DALLAS NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 29.6% Salary Expense 2.204.888 Current Assets -3,604,077 Total Charges Fringe Benefits 9.7% **Fixed Assets** 0.0% 177,170 Contract Allowance 0 Other Assets 105,124 **Operating Revenue** 2,204,888 100.0% -3,321,783 Operating Expense **Total Assets** 2,182,467 99.0% Current Ratio 1.1 -3,355,481 **Current Liabilities Operating Margin** 22,421 1.0% Days to Collect 67.9 Long Term Liabilities 0.0% Avg Payment Days 0.0 0 Other Income 1 **Total Equity** 0 0 0.0% 16.3% Other Expense Depreciation Rate Total Liab. and Equity -3,355,481 Net Profit or Loss 22,422 1.0% Return on Equity 0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452793 FMC DIAL	YSIS SERVICES	TERRELL				
351 SOUTH VIRGINI	A AVE STE 300	12/31/2019	365 Days Settled	ł		
TERRELL, TX 75160	1					
KAUFMAN						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,293,875	Total Charges	3,989,913		Salary Expense	39.9%
Fixed Assets	101,680	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	1,480,640	Operating Revenue	3,989,913	100.0%		
Total Assets	6,876,195	Operating Expense	3,253,240	81.5%	Current Ratio	0.9
Current Liabilities	6,135,876	Operating Margin	736,673	18.5%	Days to Collect	36.3
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.4%
Total Liab. and Equity	6,135,876	Net Profit or Loss	736,674	18.5%	Return on Equity	0.0%
452813 FMC DIAL	SIS SERVICES	VISTA DEL SOL				
10420 VISTA DEL SO	OL SUITE 201	12/31/2019	365 Days Settled	4		
		12/01/2010				
EL PASO, TX 79925						
EL PASO						
BLUE CROSS (TEX/	,	_	_			_
Balance S			Statement		Key Performanace I	
Current Assets		Total Charges	4,256,532		Salary Expense	35.6%
Fixed Assets	124,290	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	8,242,271	Operating Revenue	4,256,532	100.0%		
Total Assets	17,181,818	Operating Expense	2,805,767	65.9%		0.7
Current Liabilities	13,060,683	Operating Margin	1,450,765	34.1%	Days to Collect	41.8
Long Term Liabilities			4	0.0%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	-		3, ,	0.0
Total Equity	0	Other Expense	0		Depreciation Rate	23.5%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

730 W HIGHWAY 6		12/31/2019 3	65 Days Settled	ł		
WACO, TX 76712						
MCLENNAN						
BLUE CROSS (TEXAS	S)					
Balance Sh	neet	Income S	statement		Key Performanace I	nd.
Current Assets	4,658,217	Total Charges	4,075,266		Salary Expense	36.2%
Fixed Assets	190,670	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	4,385,157	Operating Revenue	4,075,266	100.0%		
Total Assets	9,234,044	Operating Expense	3,636,007	89.2%	Current Ratio	0.7
Current Liabilities	7,053,182	Operating Margin	439,259	10.8%	Days to Collect	80.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	34.6%
Total Liab. and Equity		Net Profit or Loss	439,260	10.8%	Return on Equity	0.0%
Total Liab. and Equity 452826 FMC DIALYS			439,260	10.8%	Return on Equity	0.0%
	SIS SERVICES	WAXAHACH	439,260 65 Days Settled		Return on Equity	0.0%
452826 FMC DIALYS	SIS SERVICES	WAXAHACH			Return on Equity	0.0%
452826 FMC DIALYS	SIS SERVICES	WAXAHACH			Return on Equity	0.0%
452826 FMC DIALYS 1300 SOUTH ROGER WAXAHACHIE, TX 75	SIS SERVICES S STREET 165	WAXAHACH			Return on Equity	0.0%
452826 FMC DIALYS 1300 SOUTH ROGER WAXAHACHIE, TX 75 ELLIS	SIS SERVICES S STREET 165 S)	WAXAHACH 12/31/2019 3			Return on Equity	
452826 FMC DIALYS 1300 SOUTH ROGER WAXAHACHIE, TX 75 ELLIS BLUE CROSS (TEXAS	SIS SERVICES S STREET 165 S) neet	WAXAHACH 12/31/2019 3	65 Days Settled			nd.
452826 FMC DIALYS 1300 SOUTH ROGER WAXAHACHIE, TX 75 ELLIS BLUE CROSS (TEXAS Balance Sh	SIS SERVICES S STREET 165 S) neet	WAXAHACH 12/31/2019 3 Income S	65 Days Settled		Key Performanace In	nd. 34.9%
452826 FMC DIALYS 1300 SOUTH ROGER WAXAHACHIE, TX 75 ELLIS BLUE CROSS (TEXAS Balance Sh Current Assets	SIS SERVICES S STREET 165 S) heet 5,397,245	WAXAHACH 12/31/2019 3 Income S Total Charges	65 Days Settled Statement 3,135,913	3	Key Performanace In Salary Expense	
452826 FMC DIALYS 1300 SOUTH ROGER WAXAHACHIE, TX 75 ELLIS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	SIS SERVICES S STREET 165 S) heet 5,397,245 199,529	WAXAHACH 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 3,135,913 0	0.0% 100.0%	Key Performanace In Salary Expense	nd. 34.9%
452826 FMC DIALYS 1300 SOUTH ROGER WAXAHACHIE, TX 75 ELLIS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	SIS SERVICES S STREET 165 S) heet 5,397,245 199,529 1,731,351	WAXAHACH 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 3,135,913 0 3,135,913	0.0% 100.0% 82.1%	Key Performanace In Salary Expense Fringe Benefits	n d. 34.9% 9.2%
452826 FMC DIALYS 1300 SOUTH ROGERS WAXAHACHIE, TX 75 ELLIS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	SIS SERVICES S STREET 165 S) heet 5,397,245 199,529 1,731,351 7,328,125	WAXAHACH 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 3,135,913 0 3,135,913 2,575,455	0.0% 100.0% 82.1% 17.9%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 34.9% 9.2% 0.8
452826 FMC DIALYS 1300 SOUTH ROGERS WAXAHACHIE, TX 75 ELLIS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets	SIS SERVICES S STREET 165 S) heet 5,397,245 199,529 1,731,351 7,328,125 6,467,150	WAXAHACH 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 3,135,913 0 3,135,913 2,575,455 560,458	0.0% 100.0% 82.1% 17.9% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	n d. 34.9% 9.2% 0.8 39.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

6830 CAPITOL STRE	ET	12/31/2019 3	65 Days Settled	ł		
HOUSTON, TX 77011						
HARRIS						
BLUE CROSS (TEXA	S)					
Balance Sł	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	3,375,981	Total Charges	3,966,737		Salary Expense	39.9%
Fixed Assets	769,733	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	339,502	Operating Revenue	3,966,737	100.0%		
- Total Assets	4,485,216	Operating Expense	3,350,982	84.5%	Current Ratio	0.8
Current Liabilities	4,315,466	Operating Margin	615,755	15.5%	Days to Collect	39.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	4,315,466	Net Profit or Loss	615,755	15.5%	Return on Equity	0.0%
			615,755	15.5%	Return on Equity	0.0%
Total Liab. and Equity 452846 FMC DIALY	SIS SVCS OF N	BROWNSVILLE			Return on Equity	0.0%
Total Liab. and Equity	SIS SVCS OF N	BROWNSVILLE	615,755 65 Days Settled		Return on Equity	0.0%
Total Liab. and Equity 452846 FMC DIALY	SIS SVCS OF N	BROWNSVILLE			Return on Equity	0.0%
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA	SIS SVCS OF N	BROWNSVILLE			Return on Equity	0.0%
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7	SIS SVCS OF N Y SUITE E 78521	BROWNSVILLE			Return on Equity	0.0%
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON	SIS SVCS OF N Y SUITE E 78521 S)	BROWNSVILLE 12/31/2019 3			Return on Equity	
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON BLUE CROSS (TEXA)	SIS SVCS OF N Y SUITE E '8521 S) heet	BROWNSVILLE 12/31/2019 3	65 Days Settled			nd.
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON BLUE CROSS (TEXA Balance St	SIS SVCS OF N Y SUITE E '8521 S) heet	BROWNSVILLE 12/31/2019 3 Income S Total Charges	65 Days Settled		Key Performanace In	nd. 41.0%
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON BLUE CROSS (TEXA: Balance St Current Assets	SIS SVCS OF N Y SUITE E 78521 S) heet 8,499,539	BROWNSVILLE 12/31/2019 3 Income S Total Charges	65 Days Settled Statement 5,647,156	1	Key Performanace In Salary Expense	nd. 41.0%
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON BLUE CROSS (TEXA: Balance St Current Assets Fixed Assets	SIS SVCS OF N Y SUITE E 78521 S) heet 8,499,539 72,347	BROWNSVILLE 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 5,647,156 0	0.0% 100.0%	Key Performanace In Salary Expense	
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON BLUE CROSS (TEXA Balance St Current Assets Fixed Assets Other Assets Total Assets	SIS SVCS OF N Y SUITE E '8521 S) heet 8,499,539 72,347 1,643,188	BROWNSVILLE 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 5,647,156 0 5,647,156	0.0% 100.0% 77.0%	Key Performanace In Salary Expense Fringe Benefits	n d. 41.0% 10.7% 0.9
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON BLUE CROSS (TEXA: Balance SH Current Assets Fixed Assets Other Assets	SIS SVCS OF N Y SUITE E '8521 S) heet 8,499,539 72,347 1,643,188 10,215,074	I BROWNSVILLE 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 5,647,156 0 5,647,156 4,345,748	0.0% 100.0% 77.0% 23.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 41.0% 10.7% 0.9
Total Liab. and Equity 452846 FMC DIALY 1900 N EXPRESSWA BROWNSVILLE, TX 7 CAMERON BLUE CROSS (TEXA) Balance St Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	SIS SVCS OF N Y SUITE E '8521 S) heet 8,499,539 72,347 1,643,188 10,215,074 9,397,980	I BROWNSVILLE 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 5,647,156 0 5,647,156 4,345,748 1,301,408	0.0% 100.0% 77.0% 23.0% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 41.0% 10.7% 0.9 27.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672611 FMC FIFTH	WARD					
2133 LOCKWOOD		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7702	0					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Income Statement			nd.
Current Assets	-2,661,881	Total Charges	2,329,202		Salary Expense	36.6%
Fixed Assets	54,909	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	793,998	Operating Revenue	2,329,202	100.0%		
Total Assets	-1,812,974	Operating Expense	2,637,964	113.3%	Current Ratio	1.2
Current Liabilities	-2,209,972	Operating Margin	-308,762	-13.3%	Days to Collect	106.7
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.4%
Total Liab. and Equity	-2,209,972	Net Profit or Loss	(308,761)	-13.3%	Return on Equity	0.0%
672629 FMC MOOI	DY PARK DIALY	 'SIS				
2920 FULTON ST		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7700						
	9		·			
HARRIS	9		·			
HARRIS TRAILBLAZER (TEX			·			
	AS)	Income	Statement		Key Performanace	nd.
TRAILBLAZER (TEX	AS) Sheet	Income Total Charges	·		Key Performanace Salary Expense	I nd. 39.7%
TRAILBLAZER (TEX Balance S	AS) Sheet		Statement	0.0%	-	
TRAILBLAZER (TEX Balance S Current Assets	AS) Sheet 572,775	Total Charges	Statement 3,606,519	0.0% 100.0%	Salary Expense	39.7%
TRAILBLAZER (TEX Balance S Current Assets Fixed Assets	AS) Sheet 572,775 105,990	Total Charges Contract Allowance	Statement 3,606,519 0		Salary Expense Fringe Benefits	39.7%
TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 572,775 105,990 463,085	Total Charges Contract Allowance Operating Revenue	Statement 3,606,519 0 3,606,519	100.0%	Salary Expense Fringe Benefits Current Ratio	39.7% 8.4%
TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 572,775 105,990 463,085 1,141,850	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,606,519 0 3,606,519 2,687,734	100.0% 74.5% 25.5%	Salary Expense Fringe Benefits Current Ratio	39.7% 8.4% 0.6
TRAILBLAZER (TEX Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 572,775 105,990 463,085 1,141,850 910,306	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,606,519 0 3,606,519 2,687,734 918,785	100.0% 74.5% 25.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	39.7% 8.4% 0.6 61.3

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672571 FMC SUNN	IYSIDE					
8340 COFFEE		12/31/2019	365 Days Settled	b		
HOUSTON, TX 7703	3					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	nd.
Current Assets	-1,585,608	Total Charges	3,404,361		Salary Expense	34.6%
Fixed Assets	81,368	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	3,128,975	Operating Revenue	3,404,361	100.0%		
Total Assets	1,624,735	Operating Expense	3,125,241	91.8%	Current Ratio	(26.3)
Current Liabilities	60,247	Operating Margin	279,120	8.2%	Days to Collect	96.8
Long Term Liabilities	0	Other Income	-3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	48.9%
Total Liab. and Equity	60,247	Net Profit or Loss	279,117	8.2%	Return on Equity	0.0%
452778 FORT BEN	D DIALYSIS CE	NTER				
3819 CARTWRIGHT		12/31/2019	365 Days Settled	b		
MISSOURI CITY, TX	77459					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	-15,403,268	Total Charges	4,381,932		Salary Expense	38.3%
Fixed Assets	140,511	Contract Allowance	0	0.0%	Fringe Benefits	10.7%
Other Assets	1,527,318	Operating Revenue	4,381,932	100.0%		
Total Assets	-13,735,439	Operating Expense	2,765,506	63.1%	Current Ratio	1.1
Current Liabilities	-14,499,098	Operating Margin	1,616,426	36.9%	Days to Collect	38.7
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	27.6%
Total Liab. and Equity	-14,499,098	Net Profit or Loss	1,616,425	36.9%	Return on Equity	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672643 FORT BENI	D DIALYSIS RE	NAL, INC				
12220 MURPHY ROA	D, SUITE R	12/31/2019	275 Days Settled	I		
STAFFORD, TX 7747	7	3/31/2019 9	0 Days Settled			
FORT BEND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	361,385	Total Charges	0		Salary Expense	79.4%
Fixed Assets	290,076	Contract Allowance	0	0.0%	Fringe Benefits	10.3%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	651,461	Operating Expense	384,723	0.0%	Current Ratio	0.4
Current Liabilities	895,650	Operating Margin	-384,723	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	268,642	0.0%	Avg Payment Days	142.0
Total Equity	-244,189	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	651,461	Net Profit or Loss	(116,081)	0.0%	Return on Equity	47.5%
672643 FORT BENI	D DIALYSIS RE	NAL, INC				
12220 MURPHY ROA	D, SUITE R	12/31/2019	275 Days Settled	I		
STAFFORD, TX 7747	7	3/31/2019 9	0 Days Settled			
FORT BEND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	2,279,708	Total Charges	1,229,701		Salary Expense	31.1%
Fixed Assets	0	Contract Allowance	82,380	6.7%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	1,147,321	93.3%		
Total Assets	2,279,708	Operating Expense	981,727	85.6%	Current Ratio	6.1
Current Liabilities	372,444	Operating Margin	165,594	14.4%	Days to Collect	22.7
Long Term Liabilities	1,739,520	Other Income	0	0.0%	Avg Payment Days	89.4
Total Equity	167,744	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,279,708	Net Profit or Loss	165,594	14.4%	Return on Equity	98.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672777 FORT BRO						
2000 BOCA CHICA		12/31/2019	365 Days Settled	I		
BROWNSVILLE, TX	78521					
CAMERON						
NOVITAS (TEXAS)						
Balance S	heet	Income Statement			Key Performanace Ind.	
Current Assets	-2,103,420	Total Charges	1,848,652		Salary Expense	31.3%
Fixed Assets	1,424,863	Contract Allowance	2,107	0.1%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	1,846,545	99.9%		
Total Assets	-678,557	Operating Expense	1,901,634	103.0%	Current Ratio	(60.5)
Current Liabilities	34,763	Operating Margin	-55,089	-3.0%	Days to Collect	91.8
Long Term Liabilities	527,212	Other Income	82	0.0%	Avg Payment Days	5.0
Total Equity	-1,240,532	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	-678,557	Net Profit or Loss	(55,007)	-3.0%	Return on Equity	4.4%
672639 FORT STO	CKTON DIALYS	IS				
387 W IH 10 SUITE 1	0	12/31/2019	365 Days Settled	I		
FORT STOCKTON, 1	TX 79735					
PECOS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,083,694	Total Charges	2,589,176		Salary Expense	36.8%
Fixed Assets	319,913	Contract Allowance	545,134	21.1%	Fringe Benefits	5.2%
Other Assets	206,902	Operating Revenue	2,044,042	78.9%		
Total Assets	1,610,509	Operating Expense	1,955,514	95.7%	Current Ratio	7.2
Current Liabilities	149,620	Operating Margin	88,528	4.3%	Days to Collect	356.1
Long Term Liabilities	112,098	Other Income	125,611	6.1%	Avg Payment Days	24.1
Total Equity	1,348,791	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	1,610,509	Net Profit or Loss	214,139	10.5%	Return on Equity	15.9%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672761 FORT WOF	RTH SAGINAW I	DIALYSIS					
900 NORTH BLUE M 192	IOUND ROAD SI	JITE 12/31/2019	365 Days Settled	ł			
SAGINAW, TX 76131	I						
TARRANT							
NOVITAS (TEXAS)							
Balance S	Sheet	Income	Statement		Key Performanace Ind.		
Current Assets	636,073	Total Charges	1,526,120		Salary Expense	32.1%	
Fixed Assets	1,177,376	Contract Allowance	-33,537	-2.2%	Fringe Benefits	4.0%	
Other Assets	0	Operating Revenue	1,559,657	102.2%			
Total Assets	1,813,449	Operating Expense	1,585,605	101.7%	Current Ratio	4.7	
Current Liabilities	134,750	Operating Margin	-25,948	-1.7%	Days to Collect	176.3	
Long Term Liabilities	382,754	Other Income	2,309	0.1%	Avg Payment Days	3.2	
Total Equity	1,295,944	Other Expense	0	0.0%	Depreciation Rate	11.9%	
Total Liab. and Equity	1,813,448	Net Profit or Loss	(23,639)	-1.5%	Return on Equity	-1.8%	
452776 FOURTH S		S					
3101 N 4TH STREET	T STE B	12/31/2019	365 Days Settled	t			
LONGVIEW, TX 7560	05						
GREGG							
BLUE CROSS (TEXA	AS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	3,184,853	Total Charges	2,545,667		Salary Expense	30.4%	
Fixed Assets	245,784	Contract Allowance	-108,202	-4.3%	Fringe Benefits	6.2%	
Other Assets	2,433,889	Operating Revenue	2,653,869	104.3%			
Total Assets	5,864,526	Operating Expense	2,393,402	90.2%	Current Ratio	61.0	
Current Liabilities	52,237	Operating Margin	260,467	9.8%	Days to Collect	71.4	
Long Term Liabilities	51,549	Other Income	26	0.0%	Avg Payment Days	5.6	
Total Equity	5,760,740	Other Expense	0	0.0%	Depreciation Rate	9.7%	
Total Liab. and Equity	5,864,526	Net Profit or Loss	260,493	9.8%	Return on Equity	4.5%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672898 FREEDOM	DIALYSIS INC					
7746 HIGHWAY 6, S	TE C	12/31/2019	365 Days Settled	b		
MISSOURI CITY, TX	77459					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	728,772	Total Charges	271,916		Salary Expense	9.6%
Fixed Assets	215,382	Contract Allowance	0	0.0%	Fringe Benefits	0.8%
Other Assets	0	Operating Revenue	271,916	100.0%		
Total Assets	944,154	Operating Expense	1,013,127	372.6%	Current Ratio	
Current Liabilities	0	Operating Margin	-741,211	-272.6%	Days to Collect	961.9
Long Term Liabilities	0	Other Income	1,367,201	502.8%	Avg Payment Days	0.0
Total Equity	944,154	Other Expense	0	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	944,154	Net Profit or Loss	625,990	230.2%	Return on Equity	66.3%
452559 FRESENIU	S MEDICAL CA	RE BROWNWOOD				
110 SOUTH PARK D	RIVE	12/31/2019	365 Days Settled	b		
BROWNWOOD, TX 7	76801					
BROWN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,145,156	Total Charges	3,817,685		Salary Expense	32.4%
Fixed Assets	158,546	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	3,796,682	Operating Revenue	3,817,685	100.0%		
Total Assets	1,810,072	Operating Expense	3,280,673	85.9%	Current Ratio	(2.7)
Current Liabilities	806,767	Operating Margin	537,012	14.1%	Days to Collect	85.6
		Other Income	-1	0.0%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income			• • •	
Long Term Liabilities Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	89.6%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672875 FRESENIU	S KIDNEY CAR	E-ALAMO RANCH				
5620 LONE STAR PA	ARKWAY	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	8253					
BEXAR						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	536,828	Total Charges	3,050,452		Salary Expense	33.8%
Fixed Assets	1,626,422	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	2,682,290	Operating Revenue	3,050,452	100.0%		
Total Assets	4,845,540	Operating Expense	2,430,044	79.7%	Current Ratio	0.2
Current Liabilities	3,504,396	Operating Margin	620,408	20.3%	Days to Collect	111.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.3%
Total Liab. and Equity	3,504,396	Net Profit or Loss	620,408	20.3%	Return on Equity	0.0%
452563 FRESENIU	S KIDNEY CAR	E EAST FORT WORT	н			
1032 SANDY LANE		12/31/2019	365 Days Settled	ł		
FORT WORTH, TX 7	6120					
TARRANT						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-4,800,487	Total Charges	980,498		Salary Expense	34.5%
Fixed Assets	101,274	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	561,144	Operating Revenue	980,498	100.0%		
Total Assets	-4,138,069	Operating Expense	1,070,776	109.2%	Current Ratio	1.1
Current Liabilities	-4,406,824	Operating Margin	-90,278	-9.2%	Days to Collect	49.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	-4,406,824	Net Profit or Loss	(90,278)	-9.2%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742530 FRESENIU	S KIDNEY CARI	E BALCH SPRINGS				
2429 HICKORY TRE	E RAOD	12/31/2019	12/31/2019 334 Days *Settled			
BALCH SPRINGS, T	X 75180					
DALLAS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	584,546	Total Charges	1,215,733		Salary Expense	26.1%
Fixed Assets	1,382,050	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	4,817,698	Operating Revenue	1,215,733	100.0%		
Total Assets	6,784,294	Operating Expense	1,368,196	112.5%	Current Ratio	0.1
Current Liabilities	4,390,259	Operating Margin	-152,463	-12.5%	Days to Collect	84.4
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	-1,625,000	Other Expense	0	0.0%	Depreciation Rate	15.0%
Total Liab. and Equity	2,765,259	Net Profit or Loss	(152,461)	-12.5%	Return on Equity	9.4%
742524 FRESENIU	S KIDNEY CARI	E BAYTOWN HOME				
1671 ROLLINGBROO	OK DR	12/31/2019	310 Days *Settle	ed		
BAYTOWN, TX 7752	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-600,789	Total Charges	1,360,541		Salary Expense	22.7%
Fixed Assets	990,245	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	3,139,767	Operating Revenue	1,360,541	100.0%		
Total Assets	3,529,223	Operating Expense	983,162	72.3%	Current Ratio	(0.3)
Current Liabilities	1,959,341	Operating Margin	377,379	27.7%	Days to Collect	114.5
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.6%
Total Liab. and Equity	1,959,341	Net Profit or Loss	377,377	27.7%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672683 FRESENIU	S KIDNEY CARI	E BEAUMONT				
2755 LIBERTY ST		12/31/2019	365 Days Settle	b		
BEAUMONT, TX 777	02					
JEFFERSON						
NOVITAS (TEXAS)						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	-11,297,250	Total Charges	4,980,549		Salary Expense	37.5%
Fixed Assets	360,885	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	12,471,325	Operating Revenue	4,980,549	100.0%		
Total Assets	1,534,960	Operating Expense	4,204,585	84.4%	Current Ratio	(11.3)
Current Liabilities	1,000,179	Operating Margin	775,964	15.6%	Days to Collect	110.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	39.7%
Total Liab. and Equity	1,000,179	Net Profit or Loss	775,963	15.6%	Return on Equity	0.0%
672835 FRESENIU	S KIDNEY CARI	E BRADY				
2008 NINE ROAD		8/31/20192	243 Days Settled			
BRADY, TX 76825						
MCCULLOCH						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	98,061	Total Charges	630,261		Salary Expense	40.4%
Fixed Assets	79,505	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	195,186	Operating Revenue	630,261	100.0%		
Total Assets	372,752	Operating Expense	605,480	96.1%	Current Ratio	0.4
Current Liabilities	275,160	Operating Margin	24,781	3.9%	Days to Collect	69.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	70.1%
Total Liab. and Equity	275,160	Net Profit or Loss	24,781	3.9%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672811 FRESENIU	S KIDNEY CARI	E CAPROCK				
8704 UNIVERSITY A	VENUE	12/31/2019	365 Days Settle	b		
LUBBOCK, TX 79423	3					
LUBBOCK						
NOVITAS (TEXAS)						
Balance S	Sheet	Income Statement			Key Performanace I	nd.
Current Assets	-220,923	Total Charges	4,603,680		Salary Expense	32.3%
Fixed Assets	297,016	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	6,716,827	Operating Revenue	4,603,680	100.0%		
Total Assets	6,792,920	Operating Expense	4,036,633	87.7%	Current Ratio	(0.1)
Current Liabilities	3,452,227	Operating Margin	567,047	12.3%	Days to Collect	87.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	81.9%
Total Liab. and Equity	3,452,227	Net Profit or Loss	567,046	12.3%	Return on Equity	0.0%
742529 FRESENIU	S KIDNEY CARI	E CEDAR HILL				
120 WEST BELT LIN	NE ROAD	12/31/2019	328 Days *Settle	ed		
CEDAR HILL, TX 75	104					
DALLAS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	133,045	Total Charges	1,060,246		Salary Expense	29.9%
Fixed Assets	1,472,913	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	2,246,478	Operating Revenue	1,060,246	100.0%		
Total Assets	3,852,436	Operating Expense	1,355,152	127.8%	Current Ratio	0.0
Current Liabilities	2,749,817	Operating Margin	-294,906	-27.8%	Days to Collect	99.8
Long Term Liabilities	-40,228	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	-1,681,772	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	1,027,817	Net Profit or Loss	(294,905)	-27.8%	Return on Equity	17.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672890 FRESENIUS						
1313 VETERANS AVE	E, SUITE E	12/31/2019 :	365 Days Settled	1		
CRYSTAL CITY, TX 7	8839					
ZAVALA						
NOVITAS (TEXAS)						
Balance SI	neet	Income Statement			Key Performanace I	nd.
Current Assets	158,812	Total Charges	872,637		Salary Expense	35.7%
Fixed Assets	427,546	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	264,663	- Operating Revenue	872,637	100.0%		
- Total Assets	851,021	Operating Expense	841,080	96.4%	Current Ratio	0.2
- Current Liabilities	727,632	- Operating Margin	31,557	3.6%	Days to Collect	95.9
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.0%
Total Liab. and Equity	727,632	– Net Profit or Loss	31,555	3.6%	Return on Equity	0.0%
672882 FRESENIUS		 E CUMBERLAND				
5418 N LOOP 1604 V	V. SUITE 120	12/31/2019 :	365 Days Settled	ł		
SAN ANTONIO, TX 78	3249					
BEXAR	5210					
	52 10					
NOVITAS (TEXAS)			Otetement		Ken Derfennen i	
Balance SI	heet		Statement		Key Performanace I	
Balance SI Current Assets	h eet 298,094	Total Charges	1,470,681	0.00/	Salary Expense	28.3%
Balance SI Current Assets Fixed Assets	heet 298,094 1,095,959	Total Charges Contract Allowance	1,470,681 0	0.0%	-	
Balance SI Current Assets Fixed Assets Other Assets	h eet 298,094 1,095,959 2,875,852	Total Charges Contract Allowance Operating Revenue	1,470,681 0 1,470,681	100.0%	Salary Expense Fringe Benefits	28.3% 5.5%
Balance SI Current Assets Fixed Assets Other Assets Total Assets	heet 298,094 1,095,959 2,875,852 4,269,905	Total Charges Contract Allowance Operating Revenue Operating Expense	1,470,681 0 1,470,681 1,557,613	100.0% 105.9%	Salary Expense Fringe Benefits Current Ratio	28.3% 5.5% 0.1
Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	h eet 298,094 1,095,959 2,875,852	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	1,470,681 0 1,470,681	100.0% 105.9% -5.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect	28.3% 5.5% 0.1 129.0
Balance SI Current Assets Fixed Assets Other Assets Total Assets	heet 298,094 1,095,959 2,875,852 4,269,905	Total Charges Contract Allowance Operating Revenue Operating Expense	1,470,681 0 1,470,681 1,557,613	100.0% 105.9% -5.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	28.3% 5.5% 0.1
Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	heet 298,094 1,095,959 2,875,852 4,269,905 2,831,979	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	1,470,681 0 1,470,681 1,557,613 -86,932	100.0% 105.9% -5.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	28.3% 5.5% 0.1 129.0

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742507 FRESENIU	S KIDNEY CARI	E CYPRESS FAIRBA	NKS			
10505 JONES RD		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7706	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	-3,107,929	Total Charges	842,860		Salary Expense	30.0%
Fixed Assets	2,081,370	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	2,632,720	Operating Revenue	842,860	100.0%		
Total Assets	1,606,161	Operating Expense	1,384,526	164.3%	Current Ratio	(10.7)
Current Liabilities	289,804	Operating Margin	-541,666	-64.3%	Days to Collect	86.4
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	289,804	Net Profit or Loss	(541,667)	-64.3%	Return on Equity	0.0%
452669 FRESENIU	S KIDNEY CAR) 365 Days Settled	4		
DAYTON, TX 77535				4		
LIBERTY						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	798,888	Total Charges	2,502,599		Salary Expense	33.0%
Fixed Assets	1,530,899	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	4,053,688	Operating Revenue	2,502,599	100.0%		
Total Assets	6,383,475	Operating Expense	2,513,209	100.4%	Current Ratio	0.2
Current Liabilities	4,356,632	Operating Margin	-10,610	-0.4%	Days to Collect	41.1
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	4,356,632	Net Profit or Loss	(10,608)	-0.4%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742518 FRESENIU	S KIDNEY CARI	E EL PASO TRANSM	OUNTAIN			
10112 DYER STREE	т	12/31/2019	341 Days *Settle	ed		
EL PASO, TX 79924						
EL PASO						
NOVITAS (TEXAS)						
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-1,596,432	Total Charges	1,157,680		Salary Expense	26.6%
Fixed Assets	1,392,799	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	5,307,681	Operating Revenue	1,157,680	100.0%		
Total Assets	5,104,048	Operating Expense	1,447,089	125.0%	Current Ratio	(0.6)
Current Liabilities	2,507,414	Operating Margin	-289,409	-25.0%	Days to Collect	73.4
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	2,507,414	Net Profit or Loss	(289,407)	-25.0%	Return on Equity	0.0%
672644 FRESENIU	S KIDNEY CARI	E GESSNER				
8700 S GESSNER, S	SUITE 300	12/31/2019	365 Days Settle	d		
HOUSTON, TX 7707	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-4,030,156	Total Charges	2,061,487		Salary Expense	40.2%
Fixed Assets	272,038	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	5,457,136	Operating Revenue	2,061,487	100.0%		
Total Assets	1,699,018	Operating Expense	2,253,064	109.3%	Current Ratio	(10.4)
Current Liabilities	386,552	Operating Margin	-191,577	-9.3%	Days to Collect	50.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	45.7%
Total Liab. and Equity	386,552	Net Profit or Loss	(191,577)	-9.3%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672551 FRESENIU	S KIDNEY CARI	E HOUSTON ELLA DI	ALYSIS CENTER	र		
1900 NORTH LOOP	WEST	12/31/2019	252 Days Settled	I		
HOUSTON, TX 7701	8	4/23/2019 1	13 Days Settled			
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-11,239,248	Total Charges	1,673,638		Salary Expense	45.6%
Fixed Assets	1,047,799	Contract Allowance	0	0.0%	Fringe Benefits	16.8%
Other Assets	17,734,368	Operating Revenue	1,673,638	100.0%		
Total Assets	7,542,919	Operating Expense	882,260	52.7%	Current Ratio	(2.5)
Current Liabilities	4,502,722	Operating Margin	791,378	47.3%	Days to Collect	289.0
Long Term Liabilities	0	Other Income	2,001	0.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	4,502,722	Net Profit or Loss	793,379	47.4%	Return on Equity	0.0%
672551 FRESENIU	S KIDNEY CAR	E HOUSTON ELLA DI	ALYSIS CENTER	र		
1900 NORTH LOOP	WEST	12/31/2019	252 Days Settled			
1900 NORTH LOOP HOUSTON, TX 7701	WEST	12/31/2019				
1900 NORTH LOOP HOUSTON, TX 7701 HARRIS	WEST	12/31/2019	252 Days Settled			
1900 NORTH LOOP HOUSTON, TX 7701 HARRIS NOVITAS (TEXAS)	WEST 8	12/31/2019 4/23/2019 1	252 Days Settled			
1900 NORTH LOOP HOUSTON, TX 7701 HARRIS NOVITAS (TEXAS) Balance S	WEST 8 S heet	12/31/2019 4/23/2019 1 Income	252 Days Settled 13 Days Settled Statement		Key Performanace	
1900 NORTH LOOP HOUSTON, TX 7701 HARRIS NOVITAS (TEXAS)	WEST 8 S heet	12/31/2019 4/23/2019 1	252 Days Settled	ł	Salary Expense	23.3%
1900 NORTH LOOP HOUSTON, TX 7701 HARRIS NOVITAS (TEXAS) Balance S	WEST 8 S heet	12/31/2019 4/23/2019 1 Income	252 Days Settled 13 Days Settled Statement	ł	-	
1900 NORTH LOOP HOUSTON, TX 77018 HARRIS NOVITAS (TEXAS) Balance S Current Assets	WEST 8 5 heet 1,046,637	12/31/2019 4/23/2019 1 Income Total Charges	252 Days Settled 13 Days Settled Statement 29,836,676	ł	Salary Expense	23.3%
1900 NORTH LOOP HOUSTON, TX 77018 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	WEST 8 5 heet 1,046,637 764,465	12/31/2019 4/23/2019 1 Income Total Charges Contract Allowance	252 Days Settled 13 Days Settled Statement 29,836,676 27,709,300	92.9% 7.1%	Salary Expense	23.3%
1900 NORTH LOOP HOUSTON, TX 77013 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	WEST 8 5 heet 1,046,637 764,465 11,716,682	12/31/2019 4/23/2019 1 Income Total Charges Contract Allowance Operating Revenue	252 Days Settled 13 Days Settled Statement 29,836,676 27,709,300 2,127,376	92.9% 7.1% 81.1%	Salary Expense Fringe Benefits	23.3% 8.6%
1900 NORTH LOOP HOUSTON, TX 77013 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	WEST 8 Sheet 1,046,637 764,465 11,716,682 13,527,784	12/31/2019 4/23/2019 1 Income Total Charges Contract Allowance Operating Revenue Operating Expense	252 Days Settled 13 Days Settled Statement 29,836,676 27,709,300 2,127,376 1,726,216	92.9% 7.1% 81.1% 18.9%	Salary Expense Fringe Benefits Current Ratio	23.3% 8.6% 3.1
1900 NORTH LOOP HOUSTON, TX 77013 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	WEST 8 Sheet 1,046,637 764,465 11,716,682 13,527,784 338,418	12/31/2019 4/23/2019 1 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	252 Days Settled 13 Days Settled Statement 29,836,676 27,709,300 2,127,376 1,726,216 401,160	92.9% 7.1% 81.1% 18.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	23.3% 8.6% 3.1 0.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742548 FRESENIU	S KIDNEY CARI	EKELLER				
3700 N TARRANT P	ARKWAY	12/31/2019	132 Days *Settle	ed		
FORT WORTH, TX 7	6177					
TARRANT						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-750,156	Total Charges	311,918		Salary Expense	24.2%
Fixed Assets	1,747,198	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	5,742,730	Operating Revenue	311,918	100.0%		
Total Assets	6,739,772	Operating Expense	594,570	190.6%	Current Ratio	(0.2)
Current Liabilities	3,878,696	Operating Margin	-282,652	-90.6%	Days to Collect	64.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	3,878,696	Net Profit or Loss	(282,651)	-90.6%	Return on Equity	0.0%
672706 FRESENIU	S KIDNEY CARI	E LAMAR COUNTY D				
860 NE LOOP 286		12/31/2019	365 Days Settled	d		
PARIS, TX 75460						
LAMAR						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-7,103,514	Total Charges	4,666,374		Salary Expense	32.7%
Fixed Assets	326,930	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	10,458,001	Operating Revenue	4,666,374	100.0%		
Total Assets	3,681,417	Operating Expense	3,635,265	77.9%	Current Ratio	(3.2)
Current Liabilities	2,189,782	Operating Margin	1,031,109	22.1%	Days to Collect	81.4
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	42.9%
Total Liab. and Equity	2,189,782	Net Profit or Loss	1,031,108	22.1%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672877 FRESENIU	S KIDNEY CARI	E LAREDO MEDICAL	LOOP			
2441 MONARCH DR	IVE, SUITE 11	12/31/2019	365 Days Settled	t		
LAREDO, TX 78045						
WEBB						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,704,894	Total Charges	739,600		Salary Expense	26.9%
Fixed Assets	1,379,139	Contract Allowance	0	0.0%	Fringe Benefits	1.9%
Other Assets	2,627,358	Operating Revenue	739,600	100.0%		
Total Assets	1,301,603	Operating Expense	1,042,291	140.9%	Current Ratio	224.0
Current Liabilities	-12,077	Operating Margin	-302,691	-40.9%	Days to Collect	90.7
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.9%
Total Liab. and Equity	-12,077	Net Profit or Loss	(302,689)	-40.9%	Return on Equity	0.0%
742514 FRESENIU	S KIDNEY CARI	E LIVINGSTON				
101 W PARK DR		12/31/2019	379 Days *Settle	ed		
LIVINGSTON, TX 773	351					
POLK						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,150,252	Total Charges	923,624		Salary Expense	32.2%
Fixed Assets	358,479	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	5,401,752	Operating Revenue	923,624	100.0%		
Total Assets	3,609,979	Operating Expense	1,441,843	156.1%	Current Ratio	(2.4)
Current Liabilities	909,102	Operating Margin	-518,219	-56.1%	Days to Collect	115.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	59.4%
Total Liab. and Equity	909,102	Net Profit or Loss	(518,219)	-56.1%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672876 FRESENIU	S KIDNEY CAR	E MID-VALLEY				
1010 RONE DR.		12/31/2019	365 Days Settled	b		
WESLACO, TX 7859	6					
HIDALGO						
NOVITAS (TEXAS)						
Balance S	iheet	Income	e Statement		Key Performanace I	nd.
Current Assets	-3,309,052	Total Charges	1,227,974		Salary Expense	34.9%
Fixed Assets	1,686,611	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	4,407,872	Operating Revenue	1,227,974	100.0%		
Total Assets	2,785,431	Operating Expense	1,912,978	155.8%	Current Ratio	(5.7)
Current Liabilities	581,496	Operating Margin	-685,004	-55.8%	Days to Collect	78.7
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	581,496	Net Profit or Loss	(685,003)	-55.8%	Return on Equity	0.0%
742539 FRESENIU	S KIDNEY CAR	E MOUNT PLEASAN	r			
1407 N JEFFERSON	AVE	12/31/2019	226 Days *Settle	ed		
MOUNT PLEASANT,	TX 75455					
TITUS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace I	nd.
Current Assets	-2,527,162	Total Charges	371,263		Salary Expense	22.7%
Fixed Assets	2,160,352	Contract Allowance	0	0.0%	Fringe Benefits	3.0%
Other Assets	3,725,154	Operating Revenue	371,263	100.0%		
Total Assets	3,358,344	Operating Expense	939,629	253.1%	Current Ratio	(1.7)
Current Liabilities	1,495,766	Operating Margin	-568,366	-153.1%	Days to Collect	123.1
				0.00/		
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Long Term Liabilities Total Equity	0 0	Other Income Other Expense	1 0		Avg Payment Days Depreciation Rate	0.0 11.1%

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672897 FRESENIU	S KIDNEY CARI	E NEW CANEY				
22310 MCCLESKEY	RD	12/31/2019	365 Days Settled	ł		
NEW CANEY, TX 77	357					
MONTGOMERY						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,191,483	Total Charges	619,389		Salary Expense	27.2%
Fixed Assets	1,112,217	Contract Allowance	0	0.0%	Fringe Benefits	4.4%
Other Assets	4,679,148	Operating Revenue	619,389	100.0%		
Total Assets	3,599,882	Operating Expense	1,226,756	198.1%	Current Ratio	(1.7)
Current Liabilities	1,260,308	Operating Margin	-607,367	-98.1%	Days to Collect	177.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	23.6%
Total Liab. and Equity	1,260,308	Net Profit or Loss	(607,367)	-98.1%	Return on Equity	0.0%
672881 FRESENIU	S KIDNEY CARI	E NORTHSIDE DIALY	SIS			
235 FM 1960 RD W,	SUITE 235C	12/31/2019	365 Days Settled	Ł		
HOUSTON, TX 7709	0					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,311,479	Total Charges	2,578,236		Salary Expense	33.1%
Fixed Assets	1,582,724	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	2,161,842	Operating Revenue	2,578,236	100.0%		
Total Assets	2,433,087	Operating Expense	2,206,184	85.6%	Current Ratio	(1.0)
		Operating Margin	372,052	14.4%	Days to Collect	47.0
Current Liabilities	1,352,166	oporating margin				47.0
Current Liabilities	1,352,166 0	Other Income	0	0.0%	Avg Payment Days	0.0
			0 0		Avg Payment Days Depreciation Rate	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

7011 REGENCY SQU	IARE BLVD	12/31/2019 3	65 Days Settled	ł		
HOUSTON, TX 77036	5					
HARRIS						
NOVITAS (TEXAS)						
Balance SI	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	-63,433,617	Total Charges	5,464,306		Salary Expense	32.4%
Fixed Assets	1,343,508	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	5,529,134	Operating Revenue	5,464,306	100.0%		
- Total Assets	-56,560,975	Operating Expense	4,129,062	75.6%	Current Ratio	1.1
- Current Liabilities	-59,325,542	— Operating Margin	1,335,244	24.4%	Days to Collect	29.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	25.5%
1 2						
Total Liab. and Equity 452808 FRESENIUS		E ORANGE	1,335,244 65 Days Settled		Return on Equity	0.0%
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630	S KIDNEY CARI	E ORANGE			Return on Equity	0.0%
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS)	S KIDNEY CARI	E ORANGE #B 12/31/2019 3	65 Days Settled			
452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS) Balance Si	S KIDNEY CARI	E ORANGE #B 12/31/2019 3 Income S	65 Days Settled		Key Performanace I	nd.
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS) Balance SI Current Assets	S KIDNEY CARI	E ORANGE #B 12/31/2019 3 Income S Total Charges	65 Days Settled	1	Key Performanace In Salary Expense	nd. 40.5%
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS) Balance SI Current Assets	S KIDNEY CARI	E ORANGE #B 12/31/2019 3 Income S	65 Days Settled		Key Performanace I	nd. 40.5%
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets	KIDNEY CARI R KING JR DR heet -3,791,507 125,425 3,095,717	E ORANGE #B 12/31/2019 3 Income S Total Charges	65 Days Settled Statement 1,569,919	1	Key Performanace In Salary Expense	nd. 40.5%
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets	5 KIDNEY CARI R KING JR DR heet -3,791,507 125,425	E ORANGE #B 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 1,569,919 0	0.0% 100.0%	Key Performanace In Salary Expense	n d. 40.5% 8.1%
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets	KIDNEY CARI R KING JR DR heet -3,791,507 125,425 3,095,717	E ORANGE #B 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 1,569,919 0 1,569,919	0.0% 100.0% 110.5%	Key Performanace I Salary Expense Fringe Benefits	n d. 40.5% 8.1% 6.6
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	KIDNEY CARI R KING JR DR -3,791,507 125,425 3,095,717 -570,365	E ORANGE #B 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 1,569,919 0 1,569,919 1,735,236	0.0% 100.0% 110.5% -10.5%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 40.5% 8.1% 6.6 122.1
Total Liab. and Equity 452808 FRESENIUS 1301 MARTIN LUTHE ORANGE, TX 77630 ORANGE NOVITAS (TEXAS)	KIDNEY CARI R KING JR DR -3,791,507 125,425 3,095,717 -570,365 -570,365	E ORANGE #B 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 1,569,919 0 1,569,919 1,735,236 -165,317	0.0% 100.0% 110.5% -10.5% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742525 FRESENIUS KIDNEY CARE PALESTINE HOME THERAPIES 201 MEDICAL DR 12/31/2019 309 Days *Settled PALESTINE, TX 75801 ANDERSON NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 22.9% 719,983 Salary Expense **Current Assets** 36,772 Total Charges Fringe Benefits 5.3% **Fixed Assets** 639,057 Contract Allowance 0 0.0% Other Assets 2,686,265 Operating Revenue 719,983 100.0% 3,362,094 812.703 112.9% Current Ratio 0.0 Total Assets **Operating Expense** 2,028,392 Operating Margin **Current Liabilities** -92,720 -12.9% Days to Collect 65.2 Long Term Liabilities 0 Other Income 0.0% Avg Payment Days 2 0.0 0 0 23.3% Total Equity Other Expense 0.0% Depreciation Rate 2,028,392 Net Profit or Loss Total Liab. and Equity 0.0% (92,718)-12.9% Return on Equity 672853 FRESENIUS KIDNEY CARE PEARLAND TOWN CENTER 2850 KIRBY DRIVE 12/31/2019 252 Days Settled PEARLAND, TX 77584 4/23/2019 113 Days Settled BRAZORIA NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 45.2% **Current Assets** Salary Expense 2,495,649 91,267 Total Charges 6.9% 93.4% **Fringe Benefits Fixed Assets** 0 Contract Allowance 2,330,466 165,183 Other Assets 835,173 Operating Revenue 6.6% 926,440 Operating Expense 330,537 1.9 **Total Assets** 200.1% Current Ratio 49,329 Current Liabilities **Operating Margin** -165,354 -100.1% Days to Collect 4.1 Long Term Liabilities 0 Other Income 49.4 1,596,182 966.3% Avg Payment Days 877,111 Other Expense **Total Equity** 0 0.0% Depreciation Rate 0.0% Total Liab. and Equity 926,440 Net Profit or Loss 1,430,828 163.1% 866.2% Return on Equity

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	•••••••	E PEARLAND TOWN	CENTER			
2850 KIRBY DRIVE		12/31/2019	252 Days Settled	Ł		
PEARLAND, TX 7758	34	4/23/2019 1 ⁻	13 Days Settled			
BRAZORIA						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,249,935	Total Charges	472,891		Salary Expense	23.9%
Fixed Assets	1,401,590	Contract Allowance	0	0.0%	Fringe Benefits	3.7%
Other Assets	4,933,833	Operating Revenue	472,891	100.0%		
Total Assets	3,085,488	Operating Expense	623,811	131.9%	Current Ratio	(2.1)
Current Liabilities	1,522,928	Operating Margin	-150,920	-31.9%	Days to Collect	294.3
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	1,522,928	Net Profit or Loss	(150,919)	-31.9%	Return on Equity	0.0%
742538 FRESENIU	S KIDNEY CARI	E PFLUGERVILLE				
2129 W PECAN STR						
ZIZY W FEGAN SIK	CCT	12/21/2010	226 Dave *Settle	d		
		12/31/2019	226 Days *Settle	d		
PFLUGERVILLE, TX		12/31/2019	226 Days *Settle	ed		
PFLUGERVILLE, TX TRAVIS		12/31/2019	226 Days *Settle	d		
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS)	78660		·	d	Key Performanace I	nd.
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS) Balance S	78660 Sheet	Income	Statement	d	Key Performanace I Salary Expense	
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS) Balance S Current Assets	78660 Sheet	Income Total Charges	·	ed 0.0%	Key Performanace I Salary Expense Fringe Benefits	25.4%
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	78660 Sheet -1,748,435	Income Total Charges Contract Allowance	Statement 760,746		Salary Expense	nd. 25.4% 3.2%
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	78660 Sheet -1,748,435 1,891,086	Income Total Charges Contract Allowance Operating Revenue	Statement 760,746 0	0.0%	Salary Expense Fringe Benefits	25.4%
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	78660 Sheet -1,748,435 1,891,086 5,155,823	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 760,746 0 760,746	0.0% 100.0%	Salary Expense Fringe Benefits Current Ratio	25.4% 3.2% (0.6)
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	78660 Sheet -1,748,435 1,891,086 5,155,823 5,298,474	Income Total Charges Contract Allowance Operating Revenue	Statement 760,746 0 760,746 739,544	0.0% 100.0% 97.2% 2.8%	Salary Expense Fringe Benefits Current Ratio	25.49 3.29 (0.6) 120.2
PFLUGERVILLE, TX TRAVIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	78660 Sheet -1,748,435 1,891,086 5,155,823 5,298,474 2,720,565	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 760,746 0 760,746 739,544 21,202	0.0% 100.0% 97.2% 2.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	25.4% 3.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672839 FRESENIU	S KIDNEY CAR	E ROLLING PLAINS				
100 EAST ARIZONA	AVENUE	12/31/2019	365 Days Settled	b		
SWEETWATER, TX	79556					
NOLAN						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,930,977	Total Charges	2,246,357		Salary Expense	34.6%
Fixed Assets	1,544,645	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	1,090,723	Operating Revenue	2,246,357	100.0%		
Total Assets	704,391	Operating Expense	2,049,438	91.2%	Current Ratio	(12.1)
Current Liabilities	159,030	Operating Margin	196,919	8.8%	Days to Collect	42.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	159,030	Net Profit or Loss	196,920	8.8%	Return on Equity	0.0%
672834 FRESENIU	S KIDNEY CAR	E SAN ANGELO				
2018 PULLIAM STRE	ET	12/31/2019	365 Days Settled	t		
SAN ANGELO, TX 76	6905					
TOM GREEN						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	-4,290,649	Total Charges	6,912,901		Salary Expense	37.6%
Fixed Assets	222,931	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	1,408,816	Operating Revenue	6,912,901	100.0%		
Total Assets	-2,658,902	Operating Expense	5,294,433	76.6%	Current Ratio	1.3
Current Liabilities	-3,363,312	Operating Margin	1,618,468	23.4%	Days to Collect	91.7
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	93.6%
Total Liab. and Equity	-3,363,312	Net Profit or Loss	1,618,470	23.4%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742531 FRESENIU	S KIDNEY CARI	E SOUTHEAST FORT	WORTH			
3708 E ROSEDALE S	STREET	12/31/2019	292 Days *Settle	ed		
FORT WORTH, TX 7	6105					
TARRANT						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,115,031	Total Charges	909,898		Salary Expense	26.9%
Fixed Assets	1,565,586	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	2,595,642	Operating Revenue	909,898	100.0%		
Total Assets	3,046,197	Operating Expense	1,096,331	120.5%	Current Ratio	(0.6)
Current Liabilities	1,766,998	Operating Margin	-186,433	-20.5%	Days to Collect	76.3
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	1,766,998	Net Profit or Loss	(186,431)	-20.5%	Return on Equity	0.0%
672888 FRESENIU	S KIDNEY CARI	E SPRING KLEIN				
5230 FM 2920 RD		12/31/2019	365 Days Settled	b		
SPRING, TX 77388						
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,340,795	Total Charges	1,802,663		Salary Expense	30.7%
Fixed Assets	1,149,902	Contract Allowance	0	0.0%	Fringe Benefits	5.1%
Other Assets	4,985,388	Operating Revenue	1,802,663	100.0%		
Total Assets	4,794,495	Operating Expense	1,731,295	96.0%	Current Ratio	(0.6)
Current Liabilities	2,301,800	Operating Margin	71,368	4.0%	Days to Collect	53.6
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	27.0%
Total Liab. and Equity	2,301,800	Net Profit or Loss	71,367	4.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1600 NORTH BRYAN	AVENUE	12/31/2019 3	844 Days *Settle	d		
LAMESA, TX 79331						
DAWSON						
NOVITAS (TEXAS)						
Balance Sh	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	-2,923,222	Total Charges	722,562		Salary Expense	32.4%
Fixed Assets	1,673,874	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	3,643,245	Operating Revenue	722,562	100.0%		
- Total Assets	2,393,897	Operating Expense	1,433,940	198.5%	Current Ratio	(5.1)
- Current Liabilities	572,273	Operating Margin	-711,378	-98.5%	Days to Collect	366.3
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	572,273	Net Profit or Loss	(711,377)	-98.5%	Return on Equity	0.0%
Total Liab. and Equity - 672865 FRESENIUS		Net Profit or Loss		-98.5%	Return on Equity	0.0%
- 672865 FRESENIUS	S KIDNEY CARI	E SUGARLAND HOME			Return on Equity	0.0%
	S KIDNEY CARI	E SUGARLAND HOME			Return on Equity	0.0%
- 672865 FRESENIUS	S KIDNEY CARI BLVD, SUITE E	E SUGARLAND HOME			Return on Equity	0.0%
- 672865 FRESENIUS 4675 SWEETWATER	S KIDNEY CARI BLVD, SUITE E	E SUGARLAND HOME			Return on Equity	0.0%
- 672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774	S KIDNEY CARI BLVD, SUITE E	E SUGARLAND HOME			Return on Equity	0.0%
- 672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774 FORT BEND	S KIDNEY CARI BLVD, SUITE E 479	E SUGARLAND HOME			Return on Equity	
- 672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS)	S KIDNEY CARI BLVD, SUITE E 479	E SUGARLAND HOME	65 Days Settled			
- 672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance St	S KIDNEY CARI BLVD, SUITE E 479 heet	E SUGARLAND HOME	365 Days Settled		Key Performanace In	nd.
- 672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets	S KIDNEY CARI BLVD, SUITE E 479 heet 608,815	E SUGARLAND HOME 3 12/31/2019 3 Income S Total Charges	365 Days Settled Statement 4,967,730	3	Key Performanace In Salary Expense	nd. 29.3%
	5 KIDNEY CARI BLVD, SUITE E 479 heet 608,815 825,268	E SUGARLAND HOME 3 12/31/2019 3 Income S Total Charges Contract Allowance	365 Days Settled Statement 4,967,730 0	0.0%	Key Performanace In Salary Expense Fringe Benefits	n d. 29.3% 5.3%
672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets Other Assets	5 KIDNEY CARI BLVD, SUITE E 479 heet 608,815 825,268 1,086,082	E SUGARLAND HOME 3 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 4,967,730 0 4,967,730	0.0% 100.0% 37.3%	Key Performanace In Salary Expense Fringe Benefits	n d. 29.3% 5.3% 0.3
672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	S KIDNEY CARI BLVD, SUITE E 479 heet 608,815 825,268 1,086,082 2,520,165	E SUGARLAND HOME 3 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Revenue	365 Days Settled Statement 4,967,730 0 4,967,730 1,854,923	0.0% 100.0% 37.3% 62.7%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	nd. 29.3% 5.3% 0.3 77.5
- 672865 FRESENIUS 4675 SWEETWATER SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	KIDNEY CARI BLVD, SUITE E 479 heet 608,815 825,268 1,086,082 2,520,165 2,003,338	E SUGARLAND HOME 3 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 4,967,730 0 4,967,730 1,854,923 3,112,807	0.0% 100.0% 37.3% 62.7% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 29.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742533 FRESENIU	S KIDNEY CAR	ETOMBALL				
13730 ALICE RD, ST	ΈD	12/31/2019	259 Days *Settle	ed		
TOMBALL, TX 77377	7					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,785,514	Total Charges	665,540		Salary Expense	31.8%
Fixed Assets	1,761,442	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	3,575,568	Operating Revenue	665,540	100.0%		
Total Assets	2,551,496	Operating Expense	1,453,245	218.4%	Current Ratio	(3.6)
Current Liabilities	763,713	Operating Margin	-787,705	-118.4%	Days to Collect	(247.0)
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	763,713	Net Profit or Loss	(787,705)	-118.4%	Return on Equity	0.0%
452557 FRESENIU	S KIDNEY CAR	E VAL VERDE				
452557 FRESENIU 608 N BEDELL AVE	S KIDNEY CAR		365 Days Settle	d		
	S KIDNEY CARI		365 Days Settled	d		
608 N BEDELL AVE	S KIDNEY CARI		365 Days Settled	d		
608 N BEDELL AVE DEL RIO, TX 78840	S KIDNEY CARI		365 Days Settled	d		
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE		12/31/2019	365 Days Settled	d	Key Performanace	Ind.
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS)	Sheet	12/31/2019		d	Key Performanace Salary Expense	Ind. 36.2%
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S	Sheet	12/31/2019 Income	Statement	d 0.0%	-	
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets	Sheet 312,782	12/31/2019 Income Total Charges	e Statement 1,640,044		Salary Expense	36.2%
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet 312,782 103,566	12/31/2019 Income Total Charges Contract Allowance	e Statement 1,640,044 0	0.0%	Salary Expense Fringe Benefits	36.2%
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	Sheet 312,782 103,566 474,587	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	e Statement 1,640,044 0 1,640,044	0.0% 100.0% 73.6%	Salary Expense Fringe Benefits	36.2% 7.5%
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 312,782 103,566 474,587 890,935	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 1,640,044 0 1,640,044 1,207,043	0.0% 100.0% 73.6% 26.4%	Salary Expense Fringe Benefits Current Ratio	36.2% 7.5% 0.5
608 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	Sheet 312,782 103,566 474,587 890,935 664,478	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 1,640,044 0 1,640,044 1,207,043 433,001	0.0% 100.0% 73.6% 26.4% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	36.2% 7.5% 0.5 111.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742505 FRESENIUS	KIDNEY CARI	E WEST ROSENBER	3			
2733 1ST ST		12/31/2019	365 Days Settled	ł		
ROSENBERG, TX 774	471					
FORT BEND						
NOVITAS (TEXAS)						
Balance Sh	neet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,044,484	Total Charges	306,389		Salary Expense	27.6%
Fixed Assets	957,748	Contract Allowance	0	0.0%	Fringe Benefits	3.8%
Other Assets	4,668,542	Operating Revenue	306,389	100.0%		
- Total Assets	3,581,806	Operating Expense	1,005,000	328.0%	Current Ratio	(1.6)
Current Liabilities	1,247,536	Operating Margin	-698,611	-228.0%	Days to Collect	148.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	25.7%
Total Liab. and Equity	1,247,536	Net Profit or Loss	(698,612)	-228.0%	Return on Equity	0.0%
742540 FRESENIUS	KIDNEY CARI	E WILLOW BEND				
6823 COMMUNICATIO	ONS PARKWAY	/ BLDG 12/31/2019	222 Days *Settle	ed		
PLANO, TX 75024						
COLLIN						
NOVITAS (TEXAS)						
Balance Sh	neet	Income	Statement		Key Performanace Ind.	
Current Assets	786,165	Total Charges	429,583		Salary Expense	28.9%
Fixed Assets	2,021,002	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	4,209,385	Operating Revenue	429,583	100.0%		
Total Assets	7,016,552	Operating Expense	704,797	164.1%	Current Ratio	0.2
Current Liabilities	4,927,412	Operating Margin	-275,214	-64.1%	Days to Collect	85.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
	4 4 5 0 0 0 0	- · · -	<u> </u>	0.00/		• •

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Total Equity

Total Liab. and Equity

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0

(275,213)

0.0% Depreciation Rate

-64.1% Return on Equity

-1,150,000 Other Expense

3,777,412 Net Profit or Loss

8.5%

23.9%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672871 FRESENIU	S KIDNEY CARI	E WOODLAND WEST				
3 WINDCREST NATI	ONAL	12/31/2019 3	365 Days Settled	b		
MAGNOLIA, TX 7735	4					
MONTGOMERY						
NOVITAS (TEXAS)						
Balance Sheet		Income S		Key Performanace	Ind.	
Current Assets	-1,804,544	Total Charges	616,278		Salary Expense	26.8%
Fixed Assets	269,452	Contract Allowance	0	0.0%	Fringe Benefits	3.6%
Other Assets	5,163,536	Operating Revenue	616,278	100.0%		
Total Assets	3,628,444	Operating Expense	1,052,363	170.8%	Current Ratio	(1.7)
Current Liabilities	1,046,677	Operating Margin	-436,085	-70.8%	Days to Collect	112.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	62.1%
Total Liab. and Equity	1,046,677	Net Profit or Loss	(436,084)	-70.8%	Return on Equity	0.0%
672891 FRESENIU	S KIDNEY CAR	E WOODLANDS PARK				
26865 I-45		12/31/2019 3	865 Days Settled	ł		
SPRING, TX 77380						
MONTGOMERY						
NOVITAS (TEXAS)						
NOVITAS (TEXAS) Balance S	heet	Income	Statement		Key Performanace	Ind.
· · · · · ·		Income S	Statement 273,455		Key Performanace Salary Expense	Ind. 28.0%
Balance S		Total Charges		0.0%	Salary Expense	
Balance S Current Assets	-2,986,147	Total Charges Contract Allowance	273,455	0.0% 100.0%	Salary Expense	28.0%
Balance S Current Assets Fixed Assets	-2,986,147 1,642,417	Total Charges Contract Allowance	273,455 0	100.0%	Salary Expense	28.0%
Balance S Current Assets Fixed Assets Other Assets	-2,986,147 1,642,417 2,287,230	Total Charges Contract Allowance Operating Revenue	273,455 0 273,455	100.0% 364.5%	Salary Expense Fringe Benefits	28.0% 2.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets	-2,986,147 1,642,417 2,287,230 943,500	Total Charges Contract Allowance Operating Revenue Operating Expense	273,455 0 273,455 996,627	100.0% 364.5% -264.5%	Salary Expense Fringe Benefits Current Ratio	28.0% 2.0% 14.9
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-2,986,147 1,642,417 2,287,230 943,500 -200,117	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	273,455 0 273,455 996,627 -723,172	100.0% 364.5% -264.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	28.0% 2.0% 14.9 36.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1675 HIGHWAY 71 EA	AST	12/31/2019 30	65 Days Settled	ł		
BASTROP, TX 78602						
BASTROP						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	tatement		Key Performanace I	nd.
Current Assets	-932,118	Total Charges	2,440,071		Salary Expense	30.4%
Fixed Assets	384,667	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	5,502,443	Operating Revenue	2,440,071	100.0%		
Total Assets	4,954,992	Operating Expense	2,181,145	89.4%	Current Ratio	(0.4)
Current Liabilities	2,222,389	Operating Margin	258,926	10.6%	Days to Collect	53.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	69.0%
Total Liab. and Equity 672565 FRESENIUS 1202 CENTRAL TEXA			258,925		Return on Equity	0.0%
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS	S MEDICAL CA	RE-LAMPASAS			Return on Equity	0.0%
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS	S)	RE-LAMPASAS	65 Days Settled			
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS Balance Sh	S)	RE-LAMPASAS AY 12/31/2019 30 Income S	65 Days Settled		Key Performanace In	nd.
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS Balance Sh Current Assets	S) MEDICAL CA S) S) -2,254,843	RE-LAMPASAS AY 12/31/2019 30 Income S Total Charges	65 Days Settled tatement 1,340,642	3	Key Performanace In Salary Expense	nd. 35.2%
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	S) MEDICAL CAN SEXPRESSWA -2,254,843 48,640	RE-LAMPASAS AY 12/31/2019 30 Income S Total Charges Contract Allowance	65 Days Settled tatement 1,340,642 0	0.0%	Key Performanace In	nd. 35.2%
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	S) MEDICAL CA S) S) -2,254,843	RE-LAMPASAS AY 12/31/2019 30 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled tatement 1,340,642 0 1,340,642	0.0% 100.0%	Key Performanace In Salary Expense Fringe Benefits	n d. 35.29 6.79
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	MEDICAL CA S EXPRESSW C S) neet -2,254,843 48,640 1,380,484	RE-LAMPASAS AY 12/31/2019 30 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled tatement 1,340,642 0	0.0% 100.0% 103.1%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 35.2% 6.7% 1.5
672565 FRESENIUS 1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MEDICAL CA S EXPRESSW C S) neet -2,254,843 48,640 1,380,484 -825,719	RE-LAMPASAS AY 12/31/2019 30 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled tatement 1,340,642 0 1,340,642 1,381,810	0.0% 100.0% 103.1% -3.1%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	n d. 35.29 6.79 1.5 86.1
1202 CENTRAL TEXA LAMPASAS, TX 76550 LAMPASAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Other Assets	MEDICAL CA S EXPRESSW C S) neet -2,254,843 48,640 1,380,484 -825,719 -1,515,962	RE-LAMPASAS AY 12/31/2019 30 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	55 Days Settled tatement 1,340,642 0 1,340,642 1,381,810 -41,168	0.0% 100.0% 103.1% -3.1% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672709 FRESENIU	S MEDICAL CA	RE SOUTH PRICE				
64 SOUTH PRICE R	OAD SUITE B	12/31/2019	365 Days Settled	ł		
BROWNSVILLE, TX	78521					
CAMERON						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	-785,514	Total Charges	7,615,726		Salary Expense	35.0%
Fixed Assets	2,236,763	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	2,903,334	Operating Revenue	7,615,726	100.0%		
Total Assets	4,354,583	Operating Expense	6,770,013	88.9%	Current Ratio	(0.3)
Current Liabilities	2,912,716	Operating Margin	845,713	11.1%	Days to Collect	47.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	23.4%
Total Liab. and Equity	2,912,716	Net Profit or Loss	845,712	11.1%	Return on Equity	0.0%
452511 FRESENIU	S MEDICAL CA	RE ABILENE				
1802 PINE ST		12/31/2019	365 Days Settled	ł		
ABILENE, TX 79601						
TAYLOR						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	16,844,212	Total Charges	5,373,308		Salary Expense	36.7%
Fixed Assets	667,469	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	5,947,095	Operating Revenue	5,373,308	100.0%		
Total Assets	23,458,776	Operating Expense	4,330,996	80.6%	Current Ratio	0.7
Current Liabilities	22,902,138	Operating Margin	1,042,312	19.4%	Days to Collect	42.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.3%
Total Liab. and Equity	22,902,138	Net Profit or Loss	1,042,313	19.4%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

349 SOUTH DANVILL	E DRIVE	12/31/2019 3	65 Days Settled	ł		
ABILENE, TX 79605						
TAYLOR						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	Statement		Key Performanace I	nd.
Current Assets	1,941,906	Total Charges	4,972,653		Salary Expense	32.4%
Fixed Assets	486,538	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	2,028,627	— Operating Revenue	4,972,653	100.0%		
Total Assets	4,457,071	Operating Expense	3,832,718	77.1%	Current Ratio	0.6
Current Liabilities	3,442,758	— Operating Margin	1,139,935	22.9%	Days to Collect	47.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
	0	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Equity	0	Other Expense				
Total Equity – Total Liab. and Equity –	3,442,758	· _	1,139,935		Return on Equity	0.0%
	3,442,758	Net Profit or Loss	1,139,935			0.0%
Total Liab. and Equity	3,442,758 MEDICAL CA	Net Profit or Loss	1,139,935 65 Days Settled	22.9%		0.0%
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PAR	3,442,758 MEDICAL CA	Net Profit or Loss		22.9%		0.0%
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PAR	3,442,758 MEDICAL CA	Net Profit or Loss		22.9%		0.0%
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013	3,442,758 6 MEDICAL CA	Net Profit or Loss		22.9%		0.0%
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013 COLLIN	3,442,758 6 MEDICAL CA KWAY S)	Net Profit or Loss RE ALLEN 12/31/2019 3		22.9%		
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013 COLLIN BLUE CROSS (TEXAS	3,442,758 6 MEDICAL CA KWAY S)	Net Profit or Loss RE ALLEN 12/31/2019 3	65 Days Settled	22.9%	Return on Equity	nd.
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013 COLLIN BLUE CROSS (TEXAS Balance Sh	3,442,758 MEDICAL CA KWAY S) neet	Net Profit or Loss RE ALLEN 12/31/2019 3 Income S	65 Days Settled	22.9%	Return on Equity	
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013 COLLIN BLUE CROSS (TEXAS Balance Sh Current Assets	3,442,758 MEDICAL CA KWAY S) neet 3,548,550	Net Profit or Loss RE ALLEN 12/31/2019 3 Income S Total Charges	65 Days Settled Statement 3,983,132	22.9%	Return on Equity Key Performanace In Salary Expense	nd. 37.5%
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013 COLLIN BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	3,442,758 MEDICAL CA KWAY S) neet 3,548,550 103,775	Net Profit or Loss RE ALLEN 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 3,983,132 0	22.9% 1 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	nd. 37.5%
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013 COLLIN BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	3,442,758 MEDICAL CA KWAY S) neet 3,548,550 103,775 1,043,985	Net Profit or Loss RE ALLEN 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 3,983,132 0 3,983,132	22.9% 0.0% 100.0% 78.6%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	nd. 37.5% 7.7%
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PARI ALLEN, TX 75013 COLLIN BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,442,758 MEDICAL CA KWAY S) neet 3,548,550 103,775 1,043,985 4,696,310	Net Profit or Loss RE ALLEN 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Revenue Operating Expense	565 Days Settled 3,983,132 0 3,983,132 3,129,746	22.9% 0.0% 100.0% 78.6% 21.4%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 37.5% 7.7% 0.9
Total Liab. and Equity 672648 FRESENIUS 925 EXCHANGE PAR ALLEN, TX 75013 COLLIN BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets	3,442,758 MEDICAL CA KWAY S) neet 3,548,550 103,775 1,043,985 4,696,310 4,174,318	Net Profit or Loss RE ALLEN 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense Operating Margin	565 Days Settled 3,983,132 0 3,983,132 3,129,746 853,386	22.9% 0.0% 100.0% 78.6% 21.4% 0.0%	Return on Equity Key Performanace II Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 37.5% 7.7% 0.9 46.4

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452513 FRESENIU	S MEDICAL CA	RE AMARILLO HIGH	PLAINS			
5920 AMARILLO BLV	D WEST	12/31/2019	365 Days Settled	ł		
AMARILLO, TX 7910	6					
POTTER						
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	19,335,762	Total Charges	9,364,756		Salary Expense	32.2%
Fixed Assets	1,924,789	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	10,515,429	Operating Revenue	9,364,756	100.0%		
Total Assets	31,775,980	Operating Expense	6,577,987	70.2%	Current Ratio	0.7
Current Liabilities	28,831,642	Operating Margin	2,786,769	29.8%	Days to Collect	48.6
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	28,831,642	Net Profit or Loss	2,786,768	29.8%	Return on Equity	0.0%
452575 FRESENIU	S MEDICAL CA	RE BAYTOWN DIALY	SIS			
2202 ROLLINGBROO	Ж	12/31/2019	365 Days Settled	ł		
BAYTOWN, TX 7752	1					
HARRIS						
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	26,021,911	Total Charges	7,186,077		Salary Expense	38.0%
Fixed Assets	636,982	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	1,835,124	Operating Revenue	7,186,077	100.0%		
Total Assets	28,494,017	Operating Expense	5,836,067	81.2%	Current Ratio	0.9
			1 250 010	18.8%	Days to Collect	
Current Liabilities	27,576,456	Operating Margin	1,350,010		Days to Collect	36.2
Current Liabilities	27,576,456 0	Operating Margin Other Income	1,350,010		Avg Payment Days	36.2 0.0
	_			0.0%		

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672760 FRESENIUS	S MEDICAL CAI	RE BAYTOWN NORT	Ή			
4816 EAST CHASE S	STREET	12/31/2019	365 Days Settled	b		
BAYTOWN, TX 7752	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	4,990,665	Total Charges	5,472,392		Salary Expense	33.4%
Fixed Assets	476,709	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	1,177,537	Operating Revenue	5,472,392	100.0%		
- Total Assets	6,644,911	Operating Expense	3,655,928	66.8%	Current Ratio	0.8
- Current Liabilities	6,093,015	Operating Margin	1,816,464	33.2%	Days to Collect	101.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	6,093,015	Net Profit or Loss	1,816,464	33.2%	Return on Equity	0.0%
672869 FRESENIUS	S MEDICAL CAI	RE BEAMER				
12727 BEAMER RD		12/31/2019	365 Days Settled	d		
HOUSTON, TX 77089	9					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	25,923	Total Charges	4,007,713		Salary Expense	28.3%
Fixed Assets	1,170,203	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	6,284,230	Operating Revenue	4,007,713	100.0%		
Total Assets	7,480,356	Operating Expense	2,680,222	66.9%	Current Ratio	0.0
Current Liabilities	4,338,241	Operating Margin	1,327,491	33.1%	Days to Collect	49.0
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	29.7%
Total Liab. and Equity	4,338,241	Net Profit or Loss	1,327,493	33.1%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672602 FRESENIU	S MEDICAL CA	RE BRAZOS				
1730 BF TERRY BOI	JLEVARD	12/31/2019	365 Days Settled	ł		
ROSENBERG, TX 77	471					
FORT BEND						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-4,292,685	Total Charges	2,059,501		Salary Expense	34.2%
Fixed Assets	597,208	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	4,496,513	Operating Revenue	2,059,501	100.0%		
Total Assets	801,036	Operating Expense	2,103,481	102.1%	Current Ratio	(144.3)
Current Liabilities	29,755	Operating Margin	-43,980	-2.1%	Days to Collect	44.5
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	31.4%
Total Liab. and Equity	29,755	Net Profit or Loss	(43,979)	-2.1%	Return on Equity	0.0%
452630 FRESENIU	S MEDICAL CA	RE CALALLEN				
3825 COUNTY ROAI	D 69	12/31/2019	365 Days Settled	ł		
CORPUS CHRISTI, 1	FX 78410					
NUECES						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement	Key Performanace Ind.		nd.
Current Assets	-20,177,416	Total Charges	2,595,765		Salary Expense	31.3%
Fixed Assets	1,424,842	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	3,765,942	Operating Revenue	2,595,765	100.0%		
Total Assets	-14,986,632	Operating Expense	2,458,261	94.7%	Current Ratio	1.2
Current Liabilities	-16,869,604	Operating Margin	137,504	5.3%	Days to Collect	50.1
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
				0.00/	Depressiotion Data	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672576 FRESENIU	S MEDICAL CA	RE CEDAR PARK				
1201 NORTH LAKEL	INE BLVD, SUIT	E 100 12/31/2019	365 Days Settled	ł		
CEDAR PARK, TX 78	3613					
WILLIAMSON						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	910,242	Total Charges	2,807,834		Salary Expense	33.3%
Fixed Assets	478,865	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	848,861	Operating Revenue	2,807,834	100.0%		
Total Assets	2,237,968	Operating Expense	2,812,698	100.2%	Current Ratio	0.5
Current Liabilities	1,842,325	Operating Margin	-4,864	-0.2%	Days to Collect	45.3
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	1,842,325	Net Profit or Loss	(4,862)	-0.2%	Return on Equity	0.0%
672724 FRESENIU	S MEDICAL CA	RE CHISHOLM TRAIL	-			
1900 SCENIC DRIVE	, BLDG 1	12/31/2019	365 Days Settled	Ł		
GEORGETOWN, TX	78626					
WILLIAMSON						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,828,411	Total Charges	1,654,599		Salary Expense	33.2%
Fixed Assets	272,677	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	753,224	Operating Revenue	1,654,599	100.0%		
Total Assets	-802,510	Operating Expense	1,712,609	103.5%	Current Ratio	1.6
Current Liabilities	-1,179,121	Operating Margin	-58,010	-3.5%	Days to Collect	46.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.2%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672659 FRESENIU	S MEDICAL CA	RE COCKRELL HILL				
4810 W ILLINOIS		12/31/2019	365 Days Settled	ł		
COCKRELL HILL, TX	(75211					
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	e Statement		Key Performanace I	nd.
Current Assets	4,023,274	Total Charges	4,421,249		Salary Expense	38.0%
Fixed Assets	66,030	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	1,735,380	Operating Revenue	4,421,249	100.0%		
Total Assets	5,824,684	Operating Expense	3,537,853	80.0%	Current Ratio	0.8
Current Liabilities	4,956,994	Operating Margin	883,396	20.0%	Days to Collect	37.2
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	4,956,994	Net Profit or Loss	883,394	20.0%	Return on Equity	0.0%
672627 FRESENIU 230 N WASHINGTON		RE DESERT MILAGR 12/31/2019	O 365 Days Settled	ł		
ODESSA, TX 79761						
ECTOR						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	e Statement		Key Performanace I	nd.
Current Assets	-15,058,524	Total Charges	6,776,405		Salary Expense	38.0%
Fixed Assets	328,401	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	24,749,763	Operating Revenue	6,776,405	100.0%		
Total Assets	10,019,640	Operating Expense	6,105,808	90.1%	Current Ratio	(2.1)
Current Liabilities	7,169,336	Operating Margin	670,597	9.9%	Days to Collect	73.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	39.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672836 FRESENIUS	6 MEDICAL CAI	RE EL PASO WEST				
1430 NORTHWESTE	RN DRIVE	12/31/2019	365 Days Settled	t		
EL PASO, TX 79912						
EL PASO						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	518,215	Total Charges	2,275,123		Salary Expense	23.2%
Fixed Assets	281,526	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	5,690,102	Operating Revenue	2,275,123	100.0%		
Total Assets	6,489,843	Operating Expense	1,739,990	76.5%	Current Ratio	0.1
- Current Liabilities	3,662,677	Operating Margin	535,133	23.5%	Days to Collect	47.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-962,091	Other Expense	0	0.0%	Depreciation Rate	80.7%
Total Liab. and Equity	2,700,586	Net Profit or Loss	535,133	23.5%	Return on Equity	-55.6%
452582 FRESENIUS	S MEDICAL CAI	RE ENNIS				
711 B SOUTH CLAY		12/31/2019	365 Days Settled	t		
ENNIS, TX 75119						
ELLIS						
BLUE CROSS (TEXA	S)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	3,742,026	Total Charges	2,114,181		Salary Expense	35.0%
Fixed Assets	357,636	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	375,860	Operating Revenue	2,114,181	100.0%		
Total Assets	4,475,522	Operating Expense	1,826,601	86.4%	Current Ratio	0.9
Current Liabilities	4,287,594	Operating Margin	287,580	13.6%	Days to Collect	42.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.1%
-	4,287,594	Net Profit or Loss	287,580		Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672584 FRESENIU	S MEDICAL CAI	RE FALFURRIAS				
720 NORTH SAINT N	MARY'S STREET	12/31/2019 36	65 Days Settled	ł		
FALFURRIAS, TX 78	355					
BROOKS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income S	tatement		Key Performanace I	nd.
Current Assets	-1,871,711	Total Charges	2,139,643		Salary Expense	38.0%
Fixed Assets	44,471	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	972,318	Operating Revenue	2,139,643	100.0%		
Total Assets	-854,922	Operating Expense	2,011,963	94.0%	Current Ratio	1.4
Current Liabilities	-1,341,080	Operating Margin	127,680	6.0%	Days to Collect	78.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	-1,341,080	Net Profit or Loss	127,680	6.0%	Return on Equity	0.0%
672568 FRESENIU	S MEDICAL CAI	RE FORT WORTH PAR	KWAY			
6551 HARRIS PARK		12/21/2010 20	SE Dovo Sottloo	J		
0001 HARKIS PARK	WAT SUITE ITS	A 12/31/2019 30	65 Days Settled	L		
FORT WORTH, TX 7	6132					
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income S	tatement		Key Performanace I	nd.
Current Assets	13,152,432	Total Charges	9,119,109		Salary Expense	33.5%
Fixed Assets	143,545	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	606,138	Operating Revenue	9,119,109	100.0%		
Total Assets	13,902,115	Operating Expense	5,727,096	62.8%	Current Ratio	1.0
Current Liabilities	13,599,044	Operating Margin	3,392,013	37.2%	Days to Collect	72.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	13,599,044	Net Profit or Loss	3,392,014		Return on Equity	

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672838 FRESENIU		RE FRISCO				
10150 LEGACY		12/31/2019	365 Days Settled	b		
FRISCO, TX 75033						
DENTON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-428,467	Total Charges	3,292,016		Salary Expense	34.7%
Fixed Assets	1,591,454	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	2,376,540	Operating Revenue	3,292,016	100.0%		
Total Assets	3,539,527	Operating Expense	2,458,520	74.7%	Current Ratio	(0.2)
Current Liabilities	2,351,256	Operating Margin	833,496	25.3%	Days to Collect	54.2
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	23.1%
Total Liab. and Equity	2,351,256	Net Profit or Loss	833,498	25.3%	Return on Equity	0.0%
672892 FRESENIU	S MEDICAL CA	RE GALVESTON				
6011 BROADWAY S	т	12/31/2019	365 Days Settled	b		
GALVESTON, TX 77	7551					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	-2,670,627	Total Charges	654,637		Salary Expense	28.0%
Fixed Assets	1,404,799	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	4,480,314	Operating Revenue	654,637	100.0%		
Total Assets	3,214,486	Operating Expense	1,193,146	182.3%	Current Ratio	(2.7)
Current Liabilities	974,329	Operating Margin	-538,509	-82.3%	Days to Collect	131.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.3%
Total Liab. and Equity	974,329	Net Profit or Loss	(538,509)	-82.3%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672684 FRESENIU	S MEDICAL CAI	RE GRAHAM				
1531 HWY 380 BYPA	ASS	12/31/2019	365 Days Settled	b		
GRAHAM, TX 76450						
YOUNG						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	272,142	Total Charges	2,254,501		Salary Expense	42.7%
Fixed Assets	217,554	Contract Allowance	0	0.0%	Fringe Benefits	10.4%
Other Assets	224,936	Operating Revenue	2,254,501	100.0%		
Total Assets	714,632	Operating Expense	1,347,347	59.8%	Current Ratio	0.5
Current Liabilities	602,165	Operating Margin	907,154	40.2%	Days to Collect	36.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	27.1%
Total Liab. and Equity	602,165	Net Profit or Loss	907,154	40.2%	Return on Equity	0.0%
452805 FRESENIU	S MEDICAL CAI	RE GRANBURY				
1030 E HWY 377 SL	JITE 128	12/31/2019	365 Days Settled	t		
GRANBURY, TX 760	48					
HOOD						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Income Statement Key Performa		Key Performanace	Ind.
Current Assets	1,655,368	Total Charges	4,266,644		Salary Expense	35.0%
Fixed Assets	1,124,113	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	2,204,204	Operating Revenue	4,266,644	100.0%		
Total Assets	4,983,685	Operating Expense	3,562,598	83.5%	Current Ratio	0.4
Current Liabilities	3,908,069	Operating Margin	704,046	16.5%	Days to Collect	44.4
Long Term Liabilities	0	Other Income	-3	0.0%	Avg Payment Days	0.0
Total Equity	-581,680	Other Expense	0	0.0%	Depreciation Rate	18.4%
Total Liab. and Equity	3,326,389	Net Profit or Loss	704,043	16.5%	Return on Equity	-121.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

012033 FRESENIU	S MEDICAL CAI	RE GRAND PRAIRIE				
825 DALWORTH AVI	ENUE	12/31/2019	365 Days Settled	ł		
GRAND PRAIRIE, TX	(75050					
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	10,738,561	Total Charges	7,695,733		Salary Expense	38.5%
Fixed Assets	127,417	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	3,872,524	Operating Revenue	7,695,733	100.0%		
Total Assets	14,738,502	Operating Expense	4,650,076	60.4%	Current Ratio	0.8
Current Liabilities	12,802,241	Operating Margin	3,045,657	39.6%	Days to Collect	42.5
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	36.2%
Total Liab. and Equity	12,802,241	Net Profit or Loss	3,045,658	39.6%	Return on Equity	0.0%
672673 FRESENIU	S MEDICAL CAI	RE GREENWAY KIDN	EY CENTER			
672673 FRESENIU 5940 CROSSLAKE P			EY CENTER 365 Days Settled	1		
				ł		
5940 CROSSLAKE P				1		
5940 CROSSLAKE P WACO, TX 76712	ARKWAY			1		
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN	ARKWAY AS)	12/31/2019		3	Key Performanace	nd.
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN BLUE CROSS (TEXA	ARKWAY AS) S heet	12/31/2019	365 Days Settled	3	Key Performanace I Salary Expense	n d. 35.4%
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN BLUE CROSS (TEXA Balance S	ARKWAY AS) S heet	12/31/2019 Income	365 Days Settled Statement	0.0%	•	
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN BLUE CROSS (TEXA Balance S Current Assets	ARKWAY AS) 5 heet 2,119,679	12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 4,859,370		Salary Expense	35.4%
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	ARKWAY AS) 5 heet 2,119,679 272,141	12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 4,859,370 0	0.0% 100.0%	Salary Expense	35.4%
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	ARKWAY AS) 5 heet 2,119,679 272,141 2,211,404	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 4,859,370 0 4,859,370	0.0% 100.0% 68.3%	Salary Expense Fringe Benefits	35.4% 9.9%
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	ARKWAY AS) 5 heet 2,119,679 272,141 2,211,404 4,603,224	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 4,859,370 0 4,859,370 3,319,202	0.0% 100.0% 68.3% 31.7%	Salary Expense Fringe Benefits Current Ratio	35.4% 9.9% 0.6
5940 CROSSLAKE P WACO, TX 76712 MCLENNAN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	ARKWAY (AS) (heet 2,119,679 272,141 2,211,404 4,603,224 3,499,867	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 4,859,370 0 4,859,370 3,319,202 1,540,168	0.0% 100.0% 68.3% 31.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.4% 9.9% 0.6 73.2

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672766 FRESENIU	S MEDICAL CA	RE HARKER HEIGHT	S			
625 W CENTRAL TE	XAS EXPRESS	WAY 12/31/2019	365 Days Settled	ł		
HARKER HEIGHTS,	TX 76548					
BELL						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,612,263	Total Charges	3,801,772		Salary Expense	32.3%
Fixed Assets	1,592,935	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	5,182,664	Operating Revenue	3,801,772	100.0%		
Total Assets	5,163,336	Operating Expense	4,660,019	122.6%	Current Ratio	(0.6)
Current Liabilities	2,601,037	Operating Margin	-858,247	-22.6%	Days to Collect	125.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	2,601,037	Net Profit or Loss	(858,246)	-22.6%	Return on Equity	0.0%
452812 FRESENIU	S MEDICAL CA	RE HENDERSON CO	UNTY			
1220 S PALESTINE	ST	12/31/2019	365 Days Settled	t		
ATHENS, TX 75751						
HENDERSON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	8,537,753	Total Charges	4,829,823		Salary Expense	32.9%
Fixed Assets	842,442	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	8,302,712	Operating Revenue	4,829,823	100.0%		
Total Assets	17,682,907	Operating Expense	4,264,739	88.3%	Current Ratio	0.6
Current Liabilities	13,550,417	Operating Margin	565,084	11.7%	Days to Collect	51.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	43.1%
Total Liab. and Equity	13,550,417	Net Profit or Loss	565,085	11.7%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452660 FRESENIU	S MEDICAL CA	RE HEREFORD				
531 N 25 MILE AVE		12/31/2019	365 Days Settled	b		
HEREFORD, TX 790	45					
DEAF SMITH						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-240,942	Total Charges	2,170,083		Salary Expense	37.1%
Fixed Assets	751,887	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	2,268,282	Operating Revenue	2,170,083	100.0%		
Total Assets	2,779,227	Operating Expense	2,088,986	96.3%	Current Ratio	(0.1)
Current Liabilities	2,555,253	Operating Margin	81,097	3.7%	Days to Collect	45.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	2,555,253	Net Profit or Loss	81,097	3.7%	Return on Equity	0.0%
672530 FRESENIU						
		RE HILLSBORO KIDI		4		
1507 HILLVIEW DRIV	/E		NEY CENTER 365 Days Settled	b		
1507 HILLVIEW DRIN HILLSBORO, TX 766	/E			t		
1507 HILLVIEW DRIN HILLSBORO, TX 766 HILL	/E 45			d		
1507 HILLVIEW DRIN HILLSBORO, TX 766 HILL BLUE CROSS (TEXA	/E 45 AS)	12/31/2019	365 Days Settled	đ	Koy Porformanaco	Ind
1507 HILLVIEW DRIN HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S	/E 45 AS) S heet	12/31/2019 Income	365 Days Settled	d	Key Performanace	
1507 HILLVIEW DRIN HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S Current Assets	/E 45 AS) S heet -1,270,096	12/31/2019 Income Total Charges	365 Days Settled Statement 2,613,625		Salary Expense	33.3%
1507 HILLVIEW DRIN HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	/E 45 AS) 5 heet -1,270,096 144,444	12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 2,613,625 0	0.0%	-	
1507 HILLVIEW DRIN HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	/E 45 AS) Sheet -1,270,096 144,444 998,818	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 2,613,625 0 2,613,625	0.0% 100.0%	Salary Expense Fringe Benefits	33.3% 7.3%
1507 HILLVIEW DRIV HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	/E 45 (AS) (heet -1,270,096 144,444 998,818 -126,834	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 2,613,625 0 2,613,625 2,356,008	0.0% 100.0% 90.1%	Salary Expense Fringe Benefits Current Ratio	33.3% 7.3% 2.0
1507 HILLVIEW DRIV HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	/E 45 AS) 5 heet -1,270,096 144,444 998,818 -126,834 -626,244	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,613,625 0 2,613,625 2,356,008 257,617	0.0% 100.0% 90.1% 9.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.3% 7.3% 2.0 90.5
1507 HILLVIEW DRIV HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	/E 45 (AS) (Sheet -1,270,096 144,444 998,818 -126,834 -626,244 0	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	365 Days Settled Statement 2,613,625 0 2,613,625 2,356,008 257,617 -2	0.0% 100.0% 90.1% 9.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	33.3% 7.3% 2.0 90.5 0.0
1507 HILLVIEW DRIV HILLSBORO, TX 766 HILL BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	/E 45 AS) 5 heet -1,270,096 144,444 998,818 -126,834 -626,244	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,613,625 0 2,613,625 2,356,008 257,617	0.0% 100.0% 90.1% 9.9% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	33.3% 7.3% 2.0 90.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	5 WEDICAL CA	RE HORIZON DIALYSI	S			
12245 ROJAS DRIVE	E	12/31/2019 3	365 Days Settled	ł		
EL PASO, TX 79936						
EL PASO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	3,686,729	Total Charges	3,334,735		Salary Expense	36.6%
Fixed Assets	53,457	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	2,562,502	– Operating Revenue	3,334,735	100.0%		
Total Assets	6,302,688	Operating Expense	2,187,745	65.6%	Current Ratio	0.7
Current Liabilities	5,021,436	– Operating Margin	1,146,990	34.4%	Days to Collect	40.2
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	5,021,436	– Net Profit or Loss	1,146,989	34.4%	Return on Equity	0.0%
672562 FRESENIU	S MEDICAL CAI	RE HOUSTON HOME				
9001 KIRBY DRIVE		12/31/2019 3	365 Days Settler	4		
HOUSTON, TX 7705			boo Dayo Collioc	4		
	4			4		
HARRIS	4			4		
	4			4		
HARRIS		Income	Statement	4	Key Performanace I	nd.
HARRIS NOVITAS (TEXAS)	iheet	Income S Total Charges		а 	Key Performanace I Salary Expense	nd. 27.1%
HARRIS NOVITAS (TEXAS) Balance S	iheet		Statement	0.0%	•	
HARRIS NOVITAS (TEXAS) Balance S Current Assets	5 heet -4,480,373	Total Charges	Statement 3,226,080		Salary Expense	27.1%
HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	5 heet -4,480,373 848,493	Total Charges Contract Allowance	Statement 3,226,080 0	0.0%	Salary Expense Fringe Benefits	27.1%
HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	5 heet -4,480,373 848,493 11,857,938	Total Charges Contract Allowance Operating Revenue	Statement 3,226,080 0 3,226,080	0.0% 100.0% 63.3%	Salary Expense Fringe Benefits	27.1% 4.6%
HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet -4,480,373 848,493 11,857,938 8,226,058	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,226,080 0 3,226,080 2,042,543	0.0% 100.0% 63.3% 36.7%	Salary Expense Fringe Benefits Current Ratio	27.1% 4.6% (0.7)
HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet -4,480,373 848,493 11,857,938 8,226,058 6,397,316	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,226,080 0 3,226,080 2,042,543 1,183,537	0.0% 100.0% 63.3% 36.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	27.1% 4.6% (0.7) 47.6

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672774 FRESENIU	S MEDICAL CA	RE KATY				
21755 PROVINCIAL	BLVD	12/31/2019	365 Days Settled	1		
KATY, TX 77450						
HARRIS						
NOVITAS (TEXAS)						
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	3,558,198	Total Charges	7,915,652		Salary Expense	31.9%
Fixed Assets	1,078,388	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	4,492,837	Operating Revenue	7,915,652	100.0%		
Total Assets	9,129,423	Operating Expense	4,627,627	58.5%	Current Ratio	0.5
Current Liabilities	6,910,078	Operating Margin	3,288,025	41.5%	Days to Collect	56.5
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.3%
Total Liab. and Equity	6,910,078	Net Profit or Loss	3,288,026	41.5%	Return on Equity	0.0%
672564 FRESENIU	S MEDICAL CA	RE KEIST STATION				
5148 SOUTH LANCA	STER SUITE B	12/31/2019	365 Days Settled	ł		
DALLAS, TX 75241						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	2,353,665	Total Charges	4,333,871		Salary Expense	38.8%
Fixed Assets	894,045	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	386,550	Operating Revenue	4,333,871	100.0%		
Total Assets	3,634,260	Operating Expense	3,388,588	78.2%	Current Ratio	0.7
Current Liabilities	3,440,985	Operating Margin	945,283	21.8%	Days to Collect	42.0
Long Term Liabilities	0	Other Income	-1,115	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	3,440,985	Net Profit or Loss	944,168		Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672847 FRESENIU	S MEDICAL CA	RE KINGWOOD				
9767 FM 1960 BYPA	SS RD W	12/31/2019	365 Days Settled	Ł		
HUMBLE, TX 77338						
HARRIS						
NOVITAS (TEXAS)						
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	1,445,645	Total Charges	5,422,977		Salary Expense	36.5%
Fixed Assets	1,354,917	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	1,663,467	Operating Revenue	5,422,977	100.0%		
Total Assets	4,464,029	Operating Expense	3,800,312	70.1%	Current Ratio	0.4
Current Liabilities	3,679,458	Operating Margin	1,622,665	29.9%	Days to Collect	58.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.2%
Total Liab. and Equity	3,679,458	Net Profit or Loss	1,622,666	29.9%	Return on Equity	0.0%
672820 FRESENIU	S MEDICAL CA	RE KYLE				
5895 KYLE PARKWA	λY	12/31/2019	365 Days Settled	ł		
KYLE, TX 78640						
HAYS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,589,467	Total Charges	2,490,787		Salary Expense	30.0%
Fixed Assets	475,163	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	5,022,966	Operating Revenue	2,490,787	100.0%		
Total Assets	3,908,662	Operating Expense	2,327,367	93.4%	Current Ratio	(1.1)
Current Liabilities	1,424,154	Operating Margin	163,420	6.6%	Days to Collect	41.9
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	38.8%
Total Liab. and Equity	1,424,154	Net Profit or Loss	163,418	6.6%	Return on Equity	0.0%

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672818 FRESENIU	S MEDICAL CA	RE LOCKHART				
1721 S COLORADO	ST	12/31/2019	365 Days Settled	ł		
LOCKHART, TX 7864	44					
CALDWELL						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,841,335	Total Charges	2,081,506		Salary Expense	29.0%
Fixed Assets	309,115	Contract Allowance	0	0.0%	Fringe Benefits	4.8%
Other Assets	5,259,018	Operating Revenue	2,081,506	100.0%		
Total Assets	3,726,798	Operating Expense	1,967,230	94.5%	Current Ratio	(1.7)
Current Liabilities	1,105,892	Operating Margin	114,276	5.5%	Days to Collect	119.4
Long Term Liabilities	0	Other Income	3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	56.2%
Total Liab. and Equity	1,105,892	Net Profit or Loss	114,279	5.5%	Return on Equity	0.0%
452568 FRESENIU	S MEDICAL CA	RE LUBBOCK				
2710 AVENUE Q,		12/31/2019	365 Days Settled	ł		
LUBBOCK, TX 79411	1					
LUBBOCK						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,102,288	Total Charges	8,924,909		Salary Expense	32.9%
Fixed Assets	1,369,108	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	5,326,776	Operating Revenue	8,924,909	100.0%		
	10,798,172	Operating Expense	6,768,168	75.8%	Current Ratio	0.5
Total Assets		1 5 1				0.0
Total Assets Current Liabilities	8,174,472	Operating Margin	2,156,741	24.2%	Days to Collect	52.6
		1 0 1	2,156,741		Days to Collect Avg Payment Days	
Current Liabilities	8,174,472	Operating Margin		0.0%	-	52.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672612 FRESENIU	S MEDICAL CA	RE MISSION BEND				
6886 HWY 6 SOUTH		12/31/2019	365 Days Settle	b		
HOUSTON, TX 7708	3					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	4,430,641	Total Charges	4,311,329		Salary Expense	43.1%
Fixed Assets	259,916	Contract Allowance	0	0.0%	Fringe Benefits	10.9%
Other Assets	444,483	Operating Revenue	4,311,329	100.0%		
Total Assets	5,135,040	Operating Expense	2,582,052	59.9%	Current Ratio	0.9
Current Liabilities	4,912,800	Operating Margin	1,729,277	40.1%	Days to Collect	50.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	4,912,800	Net Profit or Loss	1,729,278	40.1%	Return on Equity	0.0%
4407 YOAKUM BLVD)	RE MUSEUM DISTRI 12/31/2019	365 Days Settle	b		
HOUSTON, TX 77000 HARRIS	0					
NOVITAS (TEXAS) Balance S	hoot	Income	Statement		Key Performanace	Ind
Current Assets		Total Charges	6,113,902		Salary Expense	37.8%
Fixed Assets	504,445	Contract Allowance	0,110,002	0.0%	Fringe Benefits	8.7%
Other Assets	8,915,430	Operating Revenue	6,113,902	100.0%		
Total Assets	32,258,388	Operating Expense	4,392,175	71.8%	Current Ratio	0.8
Current Liabilities	27,810,964	Operating Margin	1,721,727		Days to Collect	36.3
Long Term Liabilities	0	Other Income	0		Avg Payment Days	0.0
Total Equity	0	Other Expense	0		Depreciation Rate	35.9%
Total Liab. and Equity	27,810,964	Net Profit or Loss	1,721,727		Return on Equity	0.0%
			. ,			

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672845 FRESENIU	S MEDICAL CA	RE NORTH EAST HO	USTON			
4810 E SAM HOUST	ON PKWY N	12/31/2019	365 Days Settled	t		
HOUSTON, TX 7701	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	797,917	Total Charges	4,360,323		Salary Expense	33.6%
Fixed Assets	1,051,597	Contract Allowance	0	0.0%	Fringe Benefits	5.7%
Other Assets	5,240,546	Operating Revenue	4,360,323	100.0%		
Total Assets	7,090,060	Operating Expense	2,628,027	60.3%	Current Ratio	0.2
Current Liabilities	4,469,788	Operating Margin	1,732,296	39.7%	Days to Collect	419.8
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	28.5%
Total Liab. and Equity	4,469,788	Net Profit or Loss	1,732,298	39.7%	Return on Equity	0.0%
672587 FRESENIU	S MEDICAL CA	RE NORTH GARLANI	D			
530 CLARA BARTON	N DRIVE # 105	12/31/2019	365 Days Settled	t		
GARLAND, TX 75042	2					
DALLAS						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,658,465	Total Charges	6,219,786		Salary Expense	37.9%
Fixed Assets	344,304	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	1,555,606	Operating Revenue	6,219,786	100.0%		
Total Assets	8,558,375	Operating Expense	4,486,242	72.1%	Current Ratio	0.9
Current Liabilities	7,780,572	Operating Margin	1,733,544	27.9%	Days to Collect	77.9
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
		-	0	0.0%	Depreciation Rate	10.00/
Total Equity	0	Other Expense	0	0.076	Depreciation Rate	19.0%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452574 FRESENIU	S MEDICAL CA	RE NORTH HOUSTO	N				
5435 ALDINE MAIL F	ROUTE	12/31/2019	365 Days Settled	4			
HOUSTON, TX 7703		12/01/2010		~			
HARRIS	0						
BLUE CROSS (TEXA	45)						
Balance S	,	Income Statement			Key Performanace Ind.		
Current Assets		Total Charges	9,837,386		Salary Expense	40.6%	
Fixed Assets		Contract Allowance	0	0.0%	Fringe Benefits	9.0%	
Other Assets		Operating Revenue	9,837,386	100.0%	-		
Total Assets	24,362,246		6,934,421		Current Ratio	1.0	
Current Liabilities	24,187,706	Operating Margin	2,902,965	29.5%	Days to Collect	76.0	
Long Term Liabilities	0	Other Income	-3		Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.9%	
Total Liab. and Equity	24,187,706	Net Profit or Loss	2,902,962	29.5%	Return on Equity	0.0%	
452510 FRESENIU	S MEDICAL CA	RE NORTH TEXAS					
1600 NINTH STREE	г	12/31/2019	365 Days Settled	4			
WICHITA FALLS, TX		12/01/2010		~			
WICHITA	10001						
BLUE CROSS (TEXA	AS)						
Balance S	,	Income	Statement		Key Performanace	Ind.	
Current Assets	2,480,510	Total Charges	9,823,592		Salary Expense	40.8%	
Fixed Assets	1,251,030	Contract Allowance	0	0.0%		8.9%	
Other Assets	2,282,836	Operating Revenue	9,823,592	100.0%			
Total Assets	6,014,376	Operating Expense	6,888,157	70.1%	Current Ratio	0.5	
Current Liabilities	4,872,959	Operating Margin	2,935,435		Days to Collect	41.1	
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.4%	
Total Liab. and Equity	4,872,959	Net Profit or Loss	2,935,434	29.9%	Return on Equity	0.0%	
					V		

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	5 MEDICAL CA	RE OF BURLESON					
200 MCPHERSON B	LVD	12/31/2019	365 Days Settled	ł			
FORT WORTH, TX 7	6140						
TARRANT							
NOVITAS (TEXAS)							
Balance S	iheet	Income Statement			Key Performanace Ind.		
Current Assets	2,130,447	Total Charges	3,829,772		Salary Expense	38.4%	
Fixed Assets	507,797	Contract Allowance	0	0.0%	Fringe Benefits	8.6%	
Other Assets	1,917,455	Operating Revenue	3,829,772	100.0%			
Total Assets	4,555,699	Operating Expense	3,177,803	83.0%	Current Ratio	0.6	
Current Liabilities	3,596,970	Operating Margin	651,969	17.0%	Days to Collect	89.1	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.0%	
Total Liab. and Equity	3,596,970	Net Profit or Loss	651,969	17.0%	Return on Equity	0.0%	
672545 FRESENIU	S MEDICAL CA						
2201 N BEDELL AVE	, SUITE D		365 Days Settled	ł			
	, SUITE D		365 Days Settled	ł			
2201 N BEDELL AVE DEL RIO, TX 78840 VAL VERDE	, SUITE D		365 Days Settled	ł			
DEL RIO, TX 78840	, SUITE D		365 Days Settled	1			
DEL RIO, TX 78840 VAL VERDE		12/31/2019	365 Days Settled	ł	Key Performanace	Ind.	
DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS)	Sheet	12/31/2019	·	ł	Key Performanace Salary Expense	I nd. 47.4%	
DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S	Sheet	12/31/2019 Income	Statement	0.0%	-		
DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets	S heet 1,057,641	12/31/2019 Income Total Charges	Statement 7,905,152		Salary Expense	47.4%	
DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	S heet 1,057,641 317,398	12/31/2019 Income Total Charges Contract Allowance	Statement 7,905,152 0	0.0%	Salary Expense Fringe Benefits	47.4%	
DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	S heet 1,057,641 317,398 366,951	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 7,905,152 0 7,905,152	0.0% 100.0% 79.2%	Salary Expense Fringe Benefits	47.4% 7.3%	
DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 1,057,641 317,398 366,951 1,741,990	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,905,152 0 7,905,152 6,258,507	0.0% 100.0% 79.2% 20.8%	Salary Expense Fringe Benefits Current Ratio	47.4% 7.3% 0.7	
DEL RIO, TX 78840 VAL VERDE NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 1,057,641 317,398 366,951 1,741,990 1,596,244	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,905,152 0 7,905,152 6,258,507 1,646,645	0.0% 100.0% 79.2% 20.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	47.4% 7.3% 0.7 87.9	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672505 FRESENIU	S MEDICAL CA	RE OF FOREST PAR	٢			
6010 FOREST PARK	SUITE 100	12/31/2019	365 Days Settled	b		
DALLAS, TX 75235						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income Statement			Key Performanace I	nd.
Current Assets	4,504,826	Total Charges	5,084,370		Salary Expense	36.6%
Fixed Assets	1,203,267	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	1,093,600	Operating Revenue	5,084,370	100.0%		
Total Assets	6,801,693	Operating Expense	4,542,635	89.3%	Current Ratio	0.7
Current Liabilities	6,254,893	Operating Margin	541,735	10.7%	Days to Collect	75.1
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	6,254,893	Net Profit or Loss	541,736	10.7%	Return on Equity	0.0%
672546 FRESENIU	S MEDICAL CA	RE OF NORTHSIDE				
2532 JACKSBORO H	łWY	12/31/2019	365 Days Settled	b		
FORT WORTH, TX 7	6114					
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	7,948,092	Total Charges	6,759,196		Salary Expense	36.9%
Fixed Assets	352,187	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	1,490,693	Operating Revenue	6,759,196	100.0%		
Total Assets	9,790,972	Operating Expense	4,209,922	62.3%	Current Ratio	0.9
Current Liabilities	9,054,115	Operating Margin	2,549,274	37.7%	Days to Collect	74.8
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	25.9%
Total Liab. and Equity	9,054,115	Net Profit or Loss	2,549,273	37.7%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672540 FRESENIUS	S MEDICAL CA	RE OF PLEASANT R	UN DIALYSIS			
900 POLK STREET		12/31/2019	365 Days Settled	b		
DE SOTO, TX 75115						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	13,288,081	Total Charges	7,679,530		Salary Expense	35.8%
Fixed Assets	261,910	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	1,554,829	Operating Revenue	7,679,530	100.0%		
Total Assets	15,104,820	Operating Expense	5,582,632	72.7%	Current Ratio	0.9
Current Liabilities	14,357,173	Operating Margin	2,096,898	27.3%	Days to Collect	109.4
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	14,357,173	Net Profit or Loss	2,096,897	27.3%	Return on Equity	0.0%
4405 TRADITION TR		RE OF WEST PLANC 12/31/2019	365 Days Settled	d		
PLANO, TX 75093						
COLLIN						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	26,064,243	Total Charges	8,279,560		Salary Expense	38.5%
Fixed Assets	405,659	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	659,490	Operating Revenue	8,279,560	100.0%		
Total Assets	27,129,392	Operating Expense	5,928,397	71.6%	Current Ratio	1.0
Current Liabilities	26,799,645	Operating Margin	2,351,163	28.4%	Days to Collect	43.0
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	26,799,645	Net Profit or Loss	2,351,161	28.4%	Return on Equity	0.0%
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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		RE OF WEST SEGUIN					
757 WEST COURT		12/31/2019 3	65 Days Settled	t			
SEGUIN, TX 78155							
GUADALUPE							
NOVITAS (TEXAS)							
Balance SI	heet	Income Statement			Key Performanace Ind.		
Current Assets	727,943	Total Charges	4,537,718		Salary Expense	38.6%	
Fixed Assets	209,788	Contract Allowance	0	0.0%	Fringe Benefits	11.4%	
Other Assets	1,159,954	Operating Revenue	4,537,718	100.0%			
Total Assets	2,097,685	Operating Expense	2,984,983	65.8%	Current Ratio	0.5	
Current Liabilities	1,517,709	Operating Margin	1,552,735	34.2%	Days to Collect	105.3	
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.0%	
_							
Total Liab. and Equity	1,517,709	Net Profit or Loss	1,552,737	34.2%	Return on Equity	0.0%	
		Net Profit or Loss	· · · ·	34.2%	Return on Equity	0.0%	
	S MEDICAL CAI	- RE PAMELA HEIGHTS	· · · ·		Return on Equity	0.0%	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053	S MEDICAL CAI	- RE PAMELA HEIGHTS			Return on Equity	0.0%	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS	S MEDICAL CAI	- RE PAMELA HEIGHTS			Return on Equity	0.0%	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS)	S MEDICAL CAI OAK ROAD	— RE PAMELA HEIGHTS 12/31/2019 3	65 Days Settled				
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Balance SI	S MEDICAL CAI OAK ROAD 3	RE PAMELA HEIGHTS 12/31/2019 3 Income S	65 Days Settled		Key Performanace I	nd.	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Balance SI Current Assets	6 MEDICAL CA OAK ROAD 3 heet 2,191,181	RE PAMELA HEIGHTS 12/31/2019 3 Income S Total Charges	65 Days Settled Statement 3,237,610	3	Key Performanace I Salary Expense	nd. 36.4%	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets	6 MEDICAL CA OAK ROAD 3 heet 2,191,181 60,397	RE PAMELA HEIGHTS 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 3,237,610 0	d 0.0%	Key Performanace I	nd.	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets	S MEDICAL CAI OAK ROAD 3 heet 2,191,181 60,397 701,198	RE PAMELA HEIGHTS 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 3,237,610 0 3,237,610	0.0% 100.0%	Key Performanace I Salary Expense Fringe Benefits	nd. 36.4% 10.6%	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets	6 MEDICAL CAI OAK ROAD 3 heet 2,191,181 60,397 701,198 2,952,776	RE PAMELA HEIGHTS 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	565 Days Settled Statement 3,237,610 0 3,237,610 2,058,393	0.0% 100.0% 63.6%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 36.4% 10.6% 0.8	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	S MEDICAL CAI OAK ROAD 3 heet 2,191,181 60,397 701,198	RE PAMELA HEIGHTS 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 3,237,610 0 3,237,610	0.0% 100.0% 63.6%	Key Performanace I Salary Expense Fringe Benefits	nd. 36.4% 10.6%	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets	6 MEDICAL CAI OAK ROAD 3 heet 2,191,181 60,397 701,198 2,952,776	RE PAMELA HEIGHTS 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	565 Days Settled Statement 3,237,610 0 3,237,610 2,058,393	0.0% 100.0% 63.6% 36.4%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 36.4% 10.6% 0.8	
672677 FRESENIUS 15917 SOUTH POST HOUSTON, TX 77053 HARRIS NOVITAS (TEXAS) Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	S MEDICAL CAI OAK ROAD 3 heet 2,191,181 60,397 701,198 2,952,776 2,602,178	RE PAMELA HEIGHTS 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	565 Days Settled 5tatement 3,237,610 0 3,237,610 2,058,393 1,179,217	0.0% 100.0% 63.6% 36.4% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 36.4% 10.6% 0.8 42.9	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

2545 PERRYTON PA	RKWAY, SUITE	E-1 12/31/2019 3	65 Days Settled	1		
PAMPA, TX 79065						
GRAY						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	3,173,915	Total Charges	2,286,786		Salary Expense	39.1%
Fixed Assets	273,046	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	181,409	Operating Revenue	2,286,786	100.0%		
Total Assets	3,628,370	Operating Expense	1,875,150	82.0%	Current Ratio	0.9
Current Liabilities	3,539,926	— Operating Margin	411,636	18.0%	Days to Collect	38.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	3.9%
rotar Equity			Ũ	0.070	Depreciation Nate	
Total Liab. and Equity	3,539,926	· _	411,635		Return on Equity	0.0%
Total Liab. and Equity	3,539,926	· _	411,635			0.0%
Total Liab. and Equity	3,539,926 S MEDICAL CA	Net Profit or Loss	411,635	18.0%		0.0%
Total Liab. and Equity 452501 FRESENIUS	3,539,926 S MEDICAL CA	Net Profit or Loss	411,635	18.0%		0.0%
Total Liab. and Equity 452501 FRESENIUS 8700 STEMMONS FR	3,539,926 S MEDICAL CA	Net Profit or Loss	411,635	18.0%		0.0%
Total Liab. and Equity 452501 FRESENIU 8700 STEMMONS FR DALLAS, TX 75247	3,539,926 S MEDICAL CA I REEWAY SUITE	Net Profit or Loss	411,635	18.0%		0.0%
Total Liab. and Equity 452501 FRESENIU 8700 STEMMONS FF DALLAS, TX 75247 DALLAS	3,539,926 S MEDICAL CA REEWAY SUITE	Net Profit or Loss	411,635	18.0%		
Total Liab. and Equity 452501 FRESENIU 8700 STEMMONS FR DALLAS, TX 75247 DALLAS BLUE CROSS (TEXA	3,539,926 S MEDICAL CA REEWAY SUITE AS)	Net Profit or Loss	411,635 DALLAS 65 Days Settled	18.0%	Return on Equity	
Total Liab. and Equity 452501 FRESENIUS 8700 STEMMONS FR DALLAS, TX 75247 DALLAS BLUE CROSS (TEXA Balance S	3,539,926 S MEDICAL CA REEWAY SUITE AS)	Net Profit or Loss RE PD SERVICES OF D 130 12/31/2019 3 Income S Total Charges	411,635 DALLAS 65 Days Settled	18.0%	Return on Equity	nd.
Total Liab. and Equity 452501 FRESENIUS 8700 STEMMONS FR DALLAS, TX 75247 DALLAS BLUE CROSS (TEXA Balance S Current Assets	3,539,926 S MEDICAL CA REEWAY SUITE AS) heet 14,637,305	Net Profit or Loss RE PD SERVICES OF D 130 12/31/2019 3 Income S Total Charges	411,635 DALLAS 65 Days Settled Statement 1,171,978	18.0%	Return on Equity Key Performanace In Salary Expense	nd. 32.4%
Total Liab. and Equity 452501 FRESENIUS 8700 STEMMONS FR DALLAS, TX 75247 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	3,539,926 S MEDICAL CA REEWAY SUITE AS) heet 14,637,305 4,162	Net Profit or Loss RE PD SERVICES OF D 130 12/31/2019 3 Income S Total Charges Contract Allowance	411,635 DALLAS 65 Days Settled Statement 1,171,978 0	18.0% 1 0.0% 100.0%	Return on Equity Key Performanace In Salary Expense	nd. 32.4%
Total Liab. and Equity 452501 FRESENIUS 8700 STEMMONS FR DALLAS, TX 75247 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	3,539,926 S MEDICAL CA REEWAY SUITE AS) theet 14,637,305 4,162 366,598	Net Profit or Loss RE PD SERVICES OF D 130 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	411,635 DALLAS 65 Days Settled Statement 1,171,978 0 1,171,978	18.0% 0.0% 100.0% 88.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	n d. 32.4% 8.2%
Total Liab. and Equity 452501 FRESENIUS 8700 STEMMONS FR DALLAS, TX 75247 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	3,539,926 S MEDICAL CA REEWAY SUITE AS) Sheet 14,637,305 4,162 366,598 15,008,065	Net Profit or Loss RE PD SERVICES OF D 130 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Revenue Operating Expense	411,635 DALLAS 65 Days Settled 5tatement 1,171,978 0 1,171,978 1,031,895	18.0% 0.0% 100.0% 88.0% 12.0%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 32.4% 8.2% 1.0
Total Liab. and Equity 452501 FRESENIUS 8700 STEMMONS FR DALLAS, TX 75247 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,539,926 S MEDICAL CA REEWAY SUITE AS) Sheet 14,637,305 4,162 366,598 15,008,065 14,824,764	Net Profit or Loss RE PD SERVICES OF D 130 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense Operating Margin	411,635 DALLAS 65 Days Settled 5tatement 1,171,978 0 1,171,978 1,031,895 140,083	18.0% 0.0% 100.0% 88.0% 12.0% 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	n d. 32.4% 8.2% 1.0 45.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

3302 WEST GOLF CC	OURSE RD	12/31/2019 3	65 Days Settled	ł		
MIDLAND, TX 79703						
MIDLAND						
BLUE CROSS (TEXA	S)					
Balance Sh	neet	Income S	statement		Key Performanace In	nd.
Current Assets	22,647,928	Total Charges	5,442,857		Salary Expense	36.9%
Fixed Assets	1,063,646	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	2,509,759	Operating Revenue	5,442,857	100.0%		
- Total Assets	26,221,333	Operating Expense	4,740,722	87.1%	Current Ratio	0.9
Current Liabilities	24,986,544	Operating Margin	702,135	12.9%	Days to Collect	31.7
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
	0	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Equity	0	Other Expense	0	0.070	Depreciation Rate	
Total Equity _ Total Liab. and Equity _	24,986,544	· -	702,136		Return on Equity	0.0%
Total Liab. and Equity	24,986,544	· _	702,136		-	
Total Liab. and Equity 672775 FRESENIUS	24,986,544	Net Profit or Loss	702,136	12.9%	-	
Total Liab. and Equity	24,986,544	Net Profit or Loss	702,136	12.9%	-	
Total Liab. and Equity 672775 FRESENIUS	24,986,544	Net Profit or Loss	702,136	12.9%	-	
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO	24,986,544	Net Profit or Loss	702,136	12.9%	-	
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577	24,986,544	Net Profit or Loss	702,136	12.9%	-	
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO	24,986,544 S MEDICAL CA	Net Profit or Loss	702,136	12.9%	-	0.0%
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO NOVITAS (TEXAS)	24,986,544 S MEDICAL CAN N BLVD	Net Profit or Loss	702,136 NIC 65 Days Settled	12.9%	Return on Equity	0.0%
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO NOVITAS (TEXAS) Balance St	24,986,544 S MEDICAL CAN N BLVD	Net Profit or Loss RE RIVER VALLEY CLI 12/31/2019 3 Income S	702,136 NIC 65 Days Settled	12.9%	Return on Equity	0.0%
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO NOVITAS (TEXAS) Balance St Current Assets	24,986,544 S MEDICAL CAN N BLVD	Net Profit or Loss RE RIVER VALLEY CLI 12/31/2019 3 Income S Total Charges Contract Allowance	702,136 NIC 65 Days Settled Statement 4,532,856	12.9%	Return on Equity Key Performanace In Salary Expense	0.0% nd. 40.9%
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO NOVITAS (TEXAS) Balance St Current Assets Fixed Assets	24,986,544 5 MEDICAL CA N BLVD neet 774,774 674,998	Net Profit or Loss RE RIVER VALLEY CLI 12/31/2019 3 Income S Total Charges Contract Allowance	702,136 NIC 65 Days Settled 6tatement 4,532,856 0	12.9% 1 0.0% 100.0%	Return on Equity Key Performanace In Salary Expense	0.0% nd. 40.9%
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO NOVITAS (TEXAS) Balance St Current Assets Fixed Assets Other Assets	24,986,544 5 MEDICAL CA N BLVD heet 774,774 674,998 934,562	Net Profit or Loss RE RIVER VALLEY CLI 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	702,136 NIC 65 Days Settled 65 tatement 4,532,856 0 4,532,856	12.9% 0.0% 100.0% 70.2%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	0.0% nd. 40.9% 10.5%
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets Total Assets	24,986,544 5 MEDICAL CA N BLVD heet 774,774 674,998 934,562 2,384,334	Net Profit or Loss RE RIVER VALLEY CLI 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Revenue Operating Expense	702,136 NIC 65 Days Settled 65 Days Settled 70	12.9% 0.0% 100.0% 70.2% 29.8%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	0.0% nd. 40.9% 10.5% 0.4
Total Liab. and Equity 672775 FRESENIUS 433 W SAM HOUSTO PHARR, TX 78577 HIDALGO NOVITAS (TEXAS) Balance SH Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	24,986,544 5 MEDICAL CA IN BLVD heet 774,774 674,998 934,562 2,384,334 1,917,055	Net Profit or Loss RE RIVER VALLEY CLI 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense Operating Margin	702,136 NIC 65 Days Settled 65 Days Settled 70 Days S	12.9% 0.0% 100.0% 70.2% 29.8% 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	0.0% nd. 40.9% 10.5% 0.4 36.5

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1102 FM 3036		12/31/2019 36	65 Days Settled	t		
ROCKPORT, TX 78382	2					
ARANSAS						
BLUE CROSS (TEXAS	3)					
Balance Sh	eet	Income Statement			Key Performanace Ind.	
Current Assets	-2,429,266	Total Charges	3,200,834		Salary Expense	34.4%
Fixed Assets	718,663	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	1,391,758	Operating Revenue	3,200,834	100.0%		
Total Assets	-318,845	Operating Expense	3,045,591	95.1%	Current Ratio	2.4
Current Liabilities	-1,014,725	Operating Margin	155,243	4.9%	Days to Collect	25.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	30.6%
Total Liab. and Equity	-1,014,725	Net Profit or Loss	155,243	4.9%	Return on Equity	0.0%
672574 FRESENIUS	MEDICAL CAI	RE ROWLETT				
	MEDICAL CAI	RE ROWLETT	65 Days Settled			
672574 FRESENIUS	MEDICAL CAI	RE ROWLETT				
672574 FRESENIUS 3801 LAKEVIEW PARI	MEDICAL CAI	RE ROWLETT				
672574 FRESENIUS 3801 LAKEVIEW PARI ROWLETT, TX 75088	MEDICAL CAI	RE ROWLETT				
672574 FRESENIUS 3801 LAKEVIEW PARI ROWLETT, TX 75088 DALLAS	MEDICAL CAI	RE ROWLETT	65 Days Settled		Key Performanace I	
672574 FRESENIUS 3801 LAKEVIEW PARK ROWLETT, TX 75088 DALLAS BLUE CROSS (TEXAS	MEDICAL CAI KWAY SUITE 1 6) eet	RE ROWLETT	65 Days Settled			
672574 FRESENIUS 3801 LAKEVIEW PARI ROWLETT, TX 75088 DALLAS BLUE CROSS (TEXAS Balance Sh	MEDICAL CAI KWAY SUITE 1 6) eet	RE ROWLETT	65 Days Settled		Key Performanace I	nd.
672574 FRESENIUS 3801 LAKEVIEW PARK ROWLETT, TX 75088 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets	MEDICAL CAI KWAY SUITE 1 6) eet 8,296,635	RE ROWLETT	65 Days Settled tatement 4,209,879	ł	Key Performanace I Salary Expense	nd. 40.2%
672574 FRESENIUS 3801 LAKEVIEW PARK ROWLETT, TX 75088 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	MEDICAL CAI KWAY SUITE 1 6) eet 8,296,635 288,890	RE ROWLETT 100 12/31/2019 36 Income S Total Charges Contract Allowance	65 Days Settled tatement 4,209,879 0	d 0.0% 100.0%	Key Performanace I Salary Expense	nd. 40.2%
672574 FRESENIUS 3801 LAKEVIEW PARK ROWLETT, TX 75088 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	MEDICAL CAI KWAY SUITE 1 S) eet 8,296,635 288,890 1,600,960	RE ROWLETT 100 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled tatement 4,209,879 0 4,209,879	0.0% 100.0% 75.2%	Key Performanace I Salary Expense Fringe Benefits	nd. 40.2% 9.6%
672574 FRESENIUS 3801 LAKEVIEW PARH ROWLETT, TX 75088 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets	MEDICAL CAI KWAY SUITE 1 KWAY SUITE 1 8,296,635 288,890 1,600,960 10,186,485	RE ROWLETT	65 Days Settled tatement 4,209,879 0 4,209,879 3,167,255	0.0% 100.0% 75.2% 24.8%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 40.2% 9.6% 0.9
672574 FRESENIUS 3801 LAKEVIEW PARM ROWLETT, TX 75088 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MEDICAL CAI KWAY SUITE 1 6) eet 8,296,635 288,890 1,600,960 10,186,485 9,386,006	RE ROWLETT 100 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled tatement 4,209,879 0 4,209,879 3,167,255 1,042,624	0.0% 100.0% 75.2% 24.8% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 40.2% 9.6% 0.9 856.6

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672586 FRESENIU	S MEDICAL CA	RE SARATOGA					
6017 PARKWAY DRI	VE	12/31/2019	365 Days Settled	d			
CORPUS CHRISTI, 1	FX 78414						
NUECES							
BLUE CROSS (TEXA	AS)						
Balance S	iheet	Income Statement			Key Performanace Ind.		
Current Assets	6,627,253	Total Charges	4,374,947		Salary Expense	36.6%	
Fixed Assets	332,255	Contract Allowance	0	0.0%	Fringe Benefits	8.4%	
Other Assets	1,795,132	Operating Revenue	4,374,947	100.0%			
Total Assets	8,754,640	Operating Expense	3,357,071	76.7%	Current Ratio	0.8	
Current Liabilities	7,857,073	Operating Margin	1,017,876	23.3%	Days to Collect	35.7	
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.0%	
Total Liab. and Equity	7,857,073	Net Profit or Loss	1,017,877	23.3%	Return on Equity	0.0%	
452594 FRESENIU	S MEDICAL CA	RE SOUTHWEST FO	RT WORTH				
4804 BRYANT IRVIN	СТ	12/31/2019	365 Days Settled	d			
FORT WORTH, TX 7	6107						
TARRANT							
BLUE CROSS (TEXA	AS)						
Balance S	heet	Income	e Statement		Key Performanace	nd.	
Current Assets	9,082,065	Total Charges	4,696,181		Salary Expense	40.7%	
Fixed Assets	498,138	Contract Allowance	0	0.0%	Fringe Benefits	9.4%	
Other Assets	1,209,353	Operating Revenue	4,696,181	100.0%			
Total Assets	10,789,556	Operating Expense	3,531,878	75.2%	Current Ratio	0.9	
Current Liabilities	10,184,878	Operating Margin	1,164,303	24.8%	Days to Collect	36.8	
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.2%	
Total Equity		•					

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1210 SOUTHMORE A	VE	12/31/2019 36	65 Days Settled	k		
PASADENA, TX 77502	2					
HARRIS						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	tatement		Key Performanace I	
Current Assets	-3,018,085	Total Charges	1,090,390		Salary Expense	29.4%
Fixed Assets	1,158,310	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	3,852,071	Operating Revenue	1,090,390	100.0%		
Total Assets	1,992,296	Operating Expense	1,616,106	148.2%	Current Ratio	(45.5)
Current Liabilities	66,262	Operating Margin	-525,716	-48.2%	Days to Collect	124.8
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	23.2%
Total Liab. and Equity	66,262	Net Profit or Loss	(525,714)	-48.2%	Return on Equity	0.0%
		Net Profit or Loss	(525,714)	-48.2%	Return on Equity	0.0%
		 RE SUGARLAND, LLC	(525,714) 65 Days Settled		Return on Equity	0.0%
672698 FRESENIUS	B MEDICAL CA	 RE SUGARLAND, LLC			Return on Equity	0.0%
672698 FRESENIUS	B MEDICAL CA	 RE SUGARLAND, LLC			Return on Equity	0.0%
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774	B MEDICAL CA	 RE SUGARLAND, LLC			Return on Equity	0.0%
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND	9 MEDICAL CA D DRIVE 479	 RE SUGARLAND, LLC	65 Days Settled		Return on Equity	
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS)	9 MEDICAL CA D DRIVE 479	 RE SUGARLAND, LLC 12/31/2019 36	65 Days Settled			
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh	9 MEDICAL CA D DRIVE 479	RE SUGARLAND, LLC 12/31/2019 36 Income S	65 Days Settled		Key Performanace I	nd.
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets	MEDICAL CA D DRIVE 479 heet 350,535	RE SUGARLAND, LLC 12/31/2019 36 Income S Total Charges Contract Allowance	65 Days Settled tatement 1,095,414	3	Key Performanace I Salary Expense	nd. 37.7%
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	MEDICAL CA D DRIVE 479 heet 350,535 253,131	RE SUGARLAND, LLC 12/31/2019 36 Income S Total Charges Contract Allowance	55 Days Settled tatement 1,095,414 0	0.0% 100.0%	Key Performanace I Salary Expense	nd. 37.7%
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	MEDICAL CA D DRIVE 479 neet 350,535 253,131 5,122,198	RE SUGARLAND, LLC 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue	55 Days Settled tatement 1,095,414 0 1,095,414	0.0% 100.0% 59.8%	Key Performanace I Salary Expense Fringe Benefits	n d. 37.7% 8.5%
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets	MEDICAL CA D DRIVE 479 heet 350,535 253,131 5,122,198 5,725,864	RE SUGARLAND, LLC 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	55 Days Settled tatement 1,095,414 0 1,095,414 654,645	0.0% 100.0% 59.8% 40.2%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 37.7% 8.5% 0.1 99.9
672698 FRESENIUS 1107 SOLDIERS FIEL SUGAR LAND, TX 774 FORT BEND NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MEDICAL CA D DRIVE 479 Areet 350,535 253,131 5,122,198 5,725,864 4,507,920	RE SUGARLAND, LLC 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	55 Days Settled tatement 1,095,414 0 1,095,414 654,645 440,769	0.0% 100.0% 59.8% 40.2% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 37.7% 8.5% 0.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142000	S MEDICAL CA					
400 W MEDICAL CEN	NTER BLVD SUI	ITE 125 12/31/2019 36	65 Days Settled	ł		
WEBSTER, TX 77598	3					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income S	tatement		Key Performanace I	nd.
Current Assets	-630,582	Total Charges	2,513,036		Salary Expense	29.2%
Fixed Assets	1,306,059	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	3,786,529	Operating Revenue	2,513,036	100.0%		
Total Assets	4,462,006	Operating Expense	1,693,570	67.4%	Current Ratio	(0.2)
Current Liabilities	2,577,684	Operating Margin	819,466	32.6%	Days to Collect	129.6
Long Term Liabilities	0	Other Income	-3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.6%
1 2			0	0.076	Depreciation Nate	
Total Liab. and Equity	2,577,684	·	819,463		Return on Equity	0.0%
Total Liab. and Equity	2,577,684	· _	819,463			0.0%
Total Liab. and Equity 672752 FRESENIUS	2,577,684 S MEDICAL CA	Net Profit or Loss	819,463 ENTER HOME	32.6%		0.0%
Total Liab. and Equity	2,577,684 S MEDICAL CA	Net Profit or Loss	819,463	32.6%		0.0%
Total Liab. and Equity 672752 FRESENIUS	2,577,684 S MEDICAL CA TRAIL, SUITE J	Net Profit or Loss	819,463 ENTER HOME	32.6%		0.0%
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH	2,577,684 S MEDICAL CA TRAIL, SUITE J	Net Profit or Loss	819,463 ENTER HOME	32.6%		0.0%
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054	2,577,684 S MEDICAL CA TRAIL, SUITE J	Net Profit or Loss	819,463 ENTER HOME	32.6%		0.0%
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS	2,577,684 S MEDICAL CA TRAIL, SUITE J 4	Net Profit or Loss	819,463 ENTER HOME	32.6%		
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS NOVITAS (TEXAS)	2,577,684 S MEDICAL CA TRAIL, SUITE J 4 heet	Net Profit or Loss	819,463 ENTER HOME	32.6%	Return on Equity	
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS NOVITAS (TEXAS) Balance S	2,577,684 S MEDICAL CA TRAIL, SUITE J 4 heet	Net Profit or Loss RE TEXAS MEDICAL C 12/31/2019 36 Income S Total Charges	819,463 ENTER HOME 65 Days Settled	32.6%	Return on Equity	nd.
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS NOVITAS (TEXAS) Balance S Current Assets	2,577,684 S MEDICAL CA TRAIL, SUITE J 4 heet 3,434,279	Net Profit or Loss RE TEXAS MEDICAL Cl 12/31/2019 36 Income S Total Charges Contract Allowance	819,463 ENTER HOME 65 Days Settled tatement 2,495,549	32.6%	Return on Equity Key Performanace In Salary Expense	n d. 29.6%
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	2,577,684 S MEDICAL CA TRAIL, SUITE J 4 heet 3,434,279 183,320	Net Profit or Loss RE TEXAS MEDICAL Cl 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue	819,463 ENTER HOME 65 Days Settled tatement 2,495,549 0	32.6% 3 0.0% 100.0%	Return on Equity Key Performanace In Salary Expense	n d. 29.6%
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	2,577,684 S MEDICAL CA TRAIL, SUITE J 4 heet 3,434,279 183,320 300,748	Net Profit or Loss RE TEXAS MEDICAL Cl 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue	819,463 ENTER HOME 65 Days Settled tatement 2,495,549 0 2,495,549	32.6% 0.0% 100.0% 81.2%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	nd. 29.6% 8.1%
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	2,577,684 S MEDICAL CA TRAIL, SUITE J 4 heet 3,434,279 183,320 300,748 3,918,347	Net Profit or Loss RE TEXAS MEDICAL C 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue Operating Revenue Operating Expense	819,463 ENTER HOME 65 Days Settled tatement 2,495,549 0 2,495,549 2,027,551	32.6% 0.0% 100.0% 81.2% 18.8%	Return on Equity Key Performanace II Salary Expense Fringe Benefits Current Ratio	nd. 29.6% 8.1% 0.9
Total Liab. and Equity 672752 FRESENIUS 1333 OLD SPANISH HOUSTON, TX 77054 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,577,684 S MEDICAL CA TRAIL, SUITE J 4 heet 3,434,279 183,320 300,748 3,918,347 3,767,974	Net Profit or Loss RE TEXAS MEDICAL C 12/31/2019 36 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense Operating Margin	819,463 ENTER HOME 65 Days Settled tatement 2,495,549 0 2,495,549 2,027,551 467,998	32.6% 0.0% 100.0% 81.2% 18.8% 0.0%	Return on Equity Key Performanace II Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 29.6% 8.1% 0.9 61.3

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	RE TRI-CITY				
ROAD	12/31/2019	365 Days Settled	ł		
NS)					
heet	Income	e Statement	Key Performanace Ind.		
2,793,603	Total Charges	5,015,367		Salary Expense	40.6%
277,915	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
2,336,061	Operating Revenue	5,015,367	100.0%		
5,407,579	Operating Expense	3,809,595	76.0%	Current Ratio	0.6
4,558,463	Operating Margin	1,205,772	24.0%	Days to Collect	40.5
0	Other Income	1	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	12.9%
4,558,463	Net Profit or Loss	1,205,773	24.0%	Return on Equity	0.0%
S MEDICAL CA	RE TRI CITY				
AST	12/31/2019	365 Days Settled	ł		
8206					
heet	Income	Statement		Key Performanace	Ind.
388,984	Total Charges	1,735,606		Salary Expense	36.8%
24,291	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
1,047,194	Operating Revenue	1,735,606	100.0%		
1,460,469	Operating Expense	1,402,102	80.8%	Current Ratio	0.4
	Operating Margin	333,504	19.2%	Days to Collect	142.6
936,871	Operating Margin	,		,	142.0
936,871 0	Other Income	0		Avg Payment Days	0.0
_			0.0%	-	
	ROAD (S) heet 2,793,603 277,915 2,336,061 5,407,579 4,558,463 0 0 4,558,463 0 0 4,558,463 S MEDICAL CAI AST 8206 heet 388,984 24,291 1,047,194	NS)Income2,793,603Total Charges277,915Contract Allowance2,336,061Operating Revenue2,336,061Operating Expense3,336,061Operating Margin0Other Income0Other Expense4,558,463Net Profit or LossS MEDICAL CAL CAL TRI CITYAST12/31/20198206Income12/31/2019Income388,984Total Charges24,291Contract Allowance1,047,194Operating Revenue	ROAD 12/31/2019 365 Days Settled Note Income Statement 2,793,603 Total Charges 5,015,367 277,915 Contract Allowance 0 2,336,061 Operating Revenue 5,015,367 2,336,061 Operating Revenue 5,015,367 5,407,579 Operating Revenue 3,809,595 4,558,463 Operating Margin 1,205,772 0 Other Income 1 0 Other Expense 0 4,558,463 Net Profit or Loss 1,205,773 S MEDICAL CALY AST 12/31/2019 365 Days Settled 8206 Income Statement 388,984 Total Charges 1,735,606 24,291 Contract Allowance 0 1,047,194 Operating Revenue 1,735,606	12/31/2019 365 Days Settled NS Income Statement 2,793,603 Total Charges 5,015,367 277,915 Contract Allowance 0 0.0% 2,336,061 Operating Revenue 5,015,367 100.0% 2,336,061 Operating Revenue 5,015,367 100.0% 2,336,061 Operating Revenue 5,015,367 100.0% 5,407,579 Operating Expense 3,809,595 76.0% 4,558,463 Operating Margin 1,205,772 24.0% 0 Other Income 1 0.0% 4,558,463 Operating Conse 0 0.0% 4,558,463 Net Profit or Loss 1,205,773 24.0% S MEDICAL CARE TRI CITY AST 12/31/2019 365 Days Settled 8206 Income Statement 388,984 Total Charges 1,735,606 24,291 Contract Allowance 0 0.0% 0.0% 1,047,194 Operating Revenue 1,735,606 100.0%	ROAD 12/31/2019 365 Days Settled Key Performance heet Income Statement Key Performance 2,793,603 Total Charges 5,015,367 Salary Expense 2,793,603 Total Charges 5,015,367 Salary Expense 2,336,061 Operating Revenue 5,015,367 100.0% 2,336,061 Operating Revenue 5,015,367 100.0% 5,407,579 Operating Margin 1,205,772 24.0% Days to Collect 0 Other Income 1 0.0% Avg Payment Days 0 Other Expense 0 0.0% Return on Equity SHEDICAL CAL CALTERY 12/31/2019 365 Days Settled Return on Equity AST 12/31/2019 365 Days Settled Salary Expense 8206 Income Statement Key Performance 388,984 Total Charges 1,735,606 Salary Expense 388,984 Total Charges 1,735,606 Salary Expense 24,291 Contract Allowance 0 0.0% Fringe Benefits 1,047,194 Operating Revenue 1,735,606

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

TUDE INCOLNIO	S MEDICAL CA	RE TYLER HOME DIA	LYSIS			
3824 TROUP HWY		12/31/2019	365 Days Settled	ł		
TYLER, TX 75703						
SMITH						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	13,153,948	Total Charges	5,883,451		Salary Expense	22.9%
Fixed Assets	757,709	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	2,709,703	Operating Revenue	5,883,451	100.0%		
Total Assets	16,621,360	Operating Expense	4,996,793	84.9%	Current Ratio	0.9
Current Liabilities	15,371,246	Operating Margin	886,658	15.1%	Days to Collect	60.8
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.8%
Total Liab. and Equity	15,371,246	Net Profit or Loss	886,660	15.1%	Return on Equity	0.0%
672762 FRESENIU	S MEDICAL CA	RE WACO LAKESHO	RE			
2420 LAKE SHORE [
	JR	12/31/2019	365 Days Settled	ł		
WACO, TX 76708	JR	12/31/2019	365 Days Settled	ł		
WACO, TX 76708 MCLENNAN	Ж	12/31/2019	365 Days Settled	ł		
	Ж	12/31/2019	365 Days Settled	3		
MCLENNAN			365 Days Settled Statement	ł	Key Performanace I	nd.
MCLENNAN NOVITAS (TEXAS)	heet			ł	Key Performanace I Salary Expense	
MCLENNAN NOVITAS (TEXAS) Balance S	heet	Income	Statement	0.0%	-	29.1%
MCLENNAN NOVITAS (TEXAS) Balance S Current Assets	heet -3,290,731	Income Total Charges	Statement 2,259,646		Salary Expense	29.1%
MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	heet -3,290,731 886,285	Income Total Charges Contract Allowance	Statement 2,259,646 0	0.0%	Salary Expense Fringe Benefits	29.1%
MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	h eet -3,290,731 886,285 3,295,406	Income Total Charges Contract Allowance Operating Revenue	Statement 2,259,646 0 2,259,646	0.0% 100.0% 109.6%	Salary Expense Fringe Benefits	29.1% 8.0%
MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	heet -3,290,731 886,285 3,295,406 890,960	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,259,646 0 2,259,646 2,476,096	0.0% 100.0% 109.6% -9.6%	Salary Expense Fringe Benefits Current Ratio	29.1% 8.0% 4.3
MCLENNAN NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	heet -3,290,731 886,285 3,295,406 890,960 -756,743	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,259,646 0 2,259,646 2,476,096 -216,450	0.0% 100.0% 109.6% -9.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	29.1% 8.0% 4.3 84.5

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452719 FRESENIU	S MEDICAL CA	RE WEATHERFORD				
2025 FORT WORTH	HIGHWAY SUIT	E 400 12/31/2019	365 Days Settled	ł		
WEATHERFORD, TX	(76086					
PARKER						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,213,970	Total Charges	4,452,489		Salary Expense	34.8%
Fixed Assets	417,131	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	2,248,714	Operating Revenue	4,452,489	100.0%		
Total Assets	4,879,815	Operating Expense	3,494,427	78.5%	Current Ratio	0.6
Current Liabilities	3,755,457	Operating Margin	958,062	21.5%	Days to Collect	79.3
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.0%
Total Liab. and Equity	3,755,457	Net Profit or Loss	958,064	21.5%	Return on Equity	0.0%
452668 FRESENIU	S MEDICAL CA	RE WEST BEXAR				
803 CASTROVILLE F	RD SUITE 410	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	78237					
BEXAR						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-75,770	Total Charges	3,553,889		Salary Expense	37.6%
Fixed Assets	299,590	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	536,540	Operating Revenue	3,553,889	100.0%		
Total Assets	760,360	Operating Expense	3,593,249	101.1%	Current Ratio	(0.2)
Current Liabilities	492,091	Operating Margin	-39,360	-1.1%	Days to Collect	58.8
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

2276 BUSINESS CEN	ITER DRIVE	12/31/2019 3	65 Days Settled	t		
PEARLAND, TX 7758	4					
BRAZORIA						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	Statement		Key Performanace I	nd.
Current Assets	5,688,763	Total Charges	7,620,382		Salary Expense	32.2%
Fixed Assets	609,478	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	5,061,519	Operating Revenue	7,620,382	100.0%		
- Total Assets	11,359,760	Operating Expense	4,297,381	56.4%	Current Ratio	0.6
- Current Liabilities	8,858,276	Operating Margin	3,323,001	43.6%	Days to Collect	37.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	36.6%
– Total Liab. and Equity	8,858,276	Net Profit or Loss	3,323,002	43.6%	Return on Equity	0.0%
452794 FRESENIUS	MEDICAL CEI	NTER CARE KAUFMAN	N			
2213 OLD KEMP HIG	HWAY	12/31/2010 3				
		12/51/2019 5	65 Days Settled	d l		
KAUFMAN, TX 75142		12/31/2019 3	65 Days Settled	1 L		
		12/31/2013 3	65 Days Settled	3		
KAUFMAN, TX 75142		12/31/2013 3	65 Days Settled	3		
KAUFMAN, TX 75142 KAUFMAN	S)		65 Days Settled	3	Key Performanace lı	nd.
KAUFMAN, TX 75142 KAUFMAN BLUE CROSS (TEXA Balance St	S) heet			3	Key Performanace li Salary Expense	
KAUFMAN, TX 75142 KAUFMAN BLUE CROSS (TEXA	S) heet	Income S	Statement	0.0%	•	38.2%
KAUFMAN, TX 75142 KAUFMAN BLUE CROSS (TEXA Balance St Current Assets	S) h eet -1,791,809	Income S Total Charges Contract Allowance	Statement 1,697,104		Salary Expense	38.2%
KAUFMAN, TX 75142 KAUFMAN BLUE CROSS (TEXA: Balance St Current Assets Fixed Assets	S) h eet -1,791,809 78,108	Income S Total Charges Contract Allowance	Statement 1,697,104 0	0.0% 100.0%	Salary Expense	nd. 38.2% 8.6% 1.8
KAUFMAN, TX 75142 KAUFMAN BLUE CROSS (TEXA: Balance St Current Assets Fixed Assets Other Assets 	S) heet -1,791,809 78,108 1,232,513	Income S Total Charges Contract Allowance Operating Revenue	Statement 1,697,104 0 1,697,104	0.0% 100.0% 104.1%	Salary Expense Fringe Benefits	38.2% 8.6%
KAUFMAN, TX 75142 KAUFMAN BLUE CROSS (TEXA) Balance St Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	S) heet -1,791,809 78,108 1,232,513 -481,188	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,697,104 0 1,697,104 1,766,772	0.0% 100.0% 104.1% -4.1%	Salary Expense Fringe Benefits Current Ratio	38.29 8.69 1.8
KAUFMAN, TX 75142 KAUFMAN BLUE CROSS (TEXA: Balance St Current Assets Fixed Assets Other Assets	S) heet -1,791,809 78,108 1,232,513 -481,188 -1,021,917	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,697,104 0 1,697,104 1,766,772 -69,668	0.0% 100.0% 104.1% -4.1% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.29 8.69 1.8 38.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452507 FRESENIU	S MEDICAL CEI	NTER WESTOVER HI	LLS			
9010 CULEBRA ROA	٨D	12/31/2019	365 Days Settled	t		
SAN ANTONIO, TX 7	8251					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	856,072	Total Charges	5,837,807		Salary Expense	38.2%
Fixed Assets	662,196	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	4,246,121	Operating Revenue	5,837,807	100.0%		
Total Assets	5,764,389	Operating Expense	4,528,349	77.6%	Current Ratio	0.2
Current Liabilities	3,641,328	Operating Margin	1,309,458	22.4%	Days to Collect	90.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.3%
Total Liab. and Equity	3,641,328	Net Profit or Loss	1,309,458	22.4%	Return on Equity	0.0%
672850 FRISCO DI	ALYSIS					
6116 SPORTS VILLA	GE ROAD	12/31/2019	365 Days Settled	Ł		
FRISCO, TX 75033						
DENTON						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	348,799	Total Charges	16,529,384		Salary Expense	29.6%
Fixed Assets	1,322,104	Contract Allowance	15,324,132	92.7%	Fringe Benefits	0.3%
Other Assets	0	Operating Revenue	1,205,252	7.3%		
Total Assets	1,670,903	Operating Expense	1,482,729	123.0%	Current Ratio	0.2
Current Liabilities	1,723,265	Operating Margin	-277,477	-23.0%	Days to Collect	100.2
Long Term Liabilities	0	Other Income	6,227	0.5%	Avg Payment Days	16.3
Total Equity	-52,362	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	1,670,903	Net Profit or Loss	(271,250)	22 50/	Return on Equity	518.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672555 GARLAND	DIALYSIS					
776 E CENTERVILLE	EROAD	12/31/2019	365 Days Settled	l		
GARLAND, TX 7504	1					
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,360,996	Total Charges	5,288,102		Salary Expense	33.8%
Fixed Assets	1,297,698	Contract Allowance	244,046	4.6%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	5,044,056	95.4%		
Total Assets	7,658,694	Operating Expense	3,921,359	77.7%	Current Ratio	62.4
Current Liabilities	101,950	Operating Margin	1,122,697	22.3%	Days to Collect	131.7
Long Term Liabilities	1,091,707	Other Income	80	0.0%	Avg Payment Days	5.3
Total Equity	6,465,038	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	7,658,695	Net Profit or Loss	1,122,777	22.3%	Return on Equity	17.4%
672868 GARLAND	SHILOH DIALY	SIS				
800 N SHILOH ROAI	D	12/31/2019	365 Days Settled	l		
GARLAND, TX 75042	2					
DALLAS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	e Statement		Key Performanace I	nd.
Current Assets	609,682	Total Charges	1,093,276		Salary Expense	27.1%
Fixed Assets	2,544,010	Contract Allowance	39,630	3.6%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	1,053,646	96.4%		
Total Assets	3,153,692	Operating Expense	1,461,608	138.7%	Current Ratio	24.9
Current Liabilities	24,530	Operating Margin	-407,962	-38.7%	Days to Collect	837.2
Long Term Liabilities	804,204	Other Income	46,770	4.4%	Avg Payment Days	3.7
Total Equity	2,324,957	Other Expense	0	0.0%	Depreciation Rate	11.3%
	3,153,691	Net Profit or Loss	(361,192)			

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672687 GEORGET	OWN DIALYSIS					
201 FM 971		12/31/2019	365 Days Settled			
GEORGETOWN, TX	78626					
WILLIAMSON						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	1,506,413	Total Charges	3,003,836		Salary Expense	27.9%
Fixed Assets	383,881	Contract Allowance	180,881	6.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	2,822,955	94.0%		
Total Assets	1,890,294	Operating Expense	2,525,239	89.5%	Current Ratio	17.0
Current Liabilities	88,673	Operating Margin	297,716	10.5%	Days to Collect	287.9
Long Term Liabilities	224,079	Other Income	-121,053	-4.3%	Avg Payment Days	4.5
Total Equity	1,577,541	Other Expense	0	0.0%	Depreciation Rate	17.2%
Total Liab. and Equity	1,890,293	Net Profit or Loss	176,663	6.3%	Return on Equity	11.2%
452897 GILMER DI	ALYSIS					
510 US HWY 271 N		12/31/2019	365 Days Settled			
GILMER, TX 75644						
UPSHUR						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	e Statement		Key Performanace	Ind.
Current Assets	1,404,479	Total Charges	2,481,527		Salary Expense	28.7%
Fixed Assets	648,170	Contract Allowance	687,719	27.7%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	1,793,808	72.3%		
Total Assets	2,052,649	Operating Expense	2,076,594	115.8%	Current Ratio	20.6
Current Liabilities	68,267	Operating Margin	-282,786	-15.8%	Days to Collect	495.6
Long Term Liabilities	308,041	Other Income	793	0.0%	Avg Payment Days	5.1
Total Equity	1,676,341	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	2,052,649	Net Profit or Loss	(281,993)	-15.7%	Return on Equity	-16.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672681 GLOBAL D	IALYSIS PLUS	INC				
12823 CAPRICORN	DRIVE	12/31/2019	365 Days Settled	ł		
STAFFORD, TX 7747	77					
FORT BEND						
TRAILBLAZER (TEX	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	132,489	Total Charges	1,964,272		Salary Expense	9.2%
Fixed Assets	78,754	Contract Allowance	0	0.0%	Fringe Benefits	0.8%
Other Assets	0	Operating Revenue	1,964,272	100.0%		
Total Assets	211,243	Operating Expense	1,890,323	96.2%	Current Ratio	
Current Liabilities	0	Operating Margin	73,949	3.8%	Days to Collect	10.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	211,243	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	211,243	Net Profit or Loss	73,949	3.8%	Return on Equity	35.0%
452524 GOLDEN T	RIANGLE DIAL	YSIS				
1020 NORTH 14TH S	STREET	12/31/2019	365 Days Settled	ł		
BEAUMONT, TX 777	07					
JEFFERSON						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	3,337,176	Total Charges	6,302,692		Salary Expense	31.5%
Fixed Assets	4,338,537	Contract Allowance	-676,971	-10.7%	Fringe Benefits	6.0%
Other Assets	41,237	Operating Revenue	6,979,663	110.7%		
Total Assets	7,716,950	Operating Expense	5,377,811	77.0%	Current Ratio	21.8
Current Liabilities	153,227	Operating Margin	1,601,852	23.0%	Days to Collect	56.2
Long Term Liabilities	2,766,051	Other Income	-526	0.0%	Avg Payment Days	4.5
Total Equity	4,797,671	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	7,716,949	Net Profit or Loss	1,601,326	22.9%	Return on Equity	33.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	S DIALYSIS CEN	ITER				
1406 N SARAH DEW	ИТТ	12/31/2019	365 Days Settled	b		
GONZALES, TX 7862	29					
GONZALES						
BLUE CROSS (CALI	FORNIA)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,235,352	Total Charges	2,421,938		Salary Expense	33.7%
Fixed Assets	930,041	Contract Allowance	-67,826	-2.8%	Fringe Benefits	6.1%
Other Assets	481,727	Operating Revenue	2,489,764	102.8%		
Total Assets	2,647,120	Operating Expense	2,367,544	95.1%	Current Ratio	26.9
Current Liabilities	45,913	Operating Margin	122,220	4.9%	Days to Collect	61.5
Long Term Liabilities	889,972	Other Income	0	0.0%	Avg Payment Days	5.4
Total Equity	1,711,235	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab and Equity	2 6/7 120	Net Profit or Loss	122.220	4 00/		7 10/
Total Liab. and Equity 672529 GRACIAS I			122,220	4.9%	Return on Equity	7.1%
	DIALYSIS WAY 249, SUITE		365 Days Settled			7.1%
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 77086	DIALYSIS WAY 249, SUITE				Return on Equity	7.1%
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 77080 HARRIS	DIALYSIS WAY 249, SUITE 6	H 12/31/2019			Keturn on Equity	
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 77080 HARRIS NOVITAS (TEXAS)	DIALYSIS WAY 249, SUITE 6 Sheet	H 12/31/2019	365 Days Settled			
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 77080 HARRIS NOVITAS (TEXAS) Balance S	DIALYSIS WAY 249, SUITE 6 Sheet	H 12/31/2019 Income Total Charges	365 Days Settled		Key Performanace	Ind.
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 77080 HARRIS NOVITAS (TEXAS) Balance S Current Assets	DIALYSIS WAY 249, SUITE 6 Sheet -4,176,139	H 12/31/2019 Income Total Charges	365 Days Settled Statement 1,948,034	d	Key Performanace Salary Expense	I nd. 27.6%
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 77080 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	DIALYSIS NAY 249, SUITE 6 5 heet -4,176,139 3,830,996	H 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 1,948,034 -91,026	d -4.7% 104.7%	Key Performanace Salary Expense	I nd. 27.6%
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 7708 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	DIALYSIS NAY 249, SUITE 6 5 heet -4,176,139 3,830,996 1,622,576	H 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 1,948,034 -91,026 2,039,060	-4.7% 104.7% 122.0%	Key Performanace Salary Expense Fringe Benefits	I nd. 27.6% 5.5%
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 7708 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	DIALYSIS NAY 249, SUITE 6 5heet -4,176,139 3,830,996 1,622,576 1,277,433	H 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 1,948,034 -91,026 2,039,060 2,486,855	-4.7% 104.7% 122.0% -22.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio	I nd. 27.6% 5.5% (79.9)
672529 GRACIAS I 12430 STATE HIGHV HOUSTON, TX 77080 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DIALYSIS WAY 249, SUITE 6 Sheet -4,176,139 3,830,996 1,622,576 1,277,433 52,288	H 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled • Statement 1,948,034 -91,026 2,039,060 2,486,855 -447,795	-4.7% 104.7% 122.0% -22.0% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 27.6% 5.5% (79.9) 118.7

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672729 GRANBUR	Y DIALYSIS					
1200 PALUXY MEDIC	AL CIRCLE SU	ITE 100 12/31/2019 36	65 Days Settled	ł		
GRANBURY, TX 7604	48					
HOOD						
NOVITAS (TEXAS)						
Balance S	heet	Income S	tatement		Key Performanace Ir	nd.
Current Assets	-1,802,621	Total Charges	1,359,389		Salary Expense	34.6%
Fixed Assets	1,129,653	Contract Allowance	-26,663	-2.0%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	1,386,052	102.0%		
Total Assets	-672,968	Operating Expense	1,653,276	119.3%	Current Ratio	(27.5)
- Current Liabilities	65,504	Operating Margin	-267,224	-19.3%	Days to Collect	171.2
Long Term Liabilities	827,736	Other Income	104	0.0%	Avg Payment Days	7.1
Total Equity	-1,566,207	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	-672,967	Net Profit or Loss	(267,120)	-19.3%	Return on Equity	17.1%
452761 GRAND PA		SIS CENTER				
403 W GRAND PKWY	/ S, SUITE T	12/31/2019 36	65 Days Settled	ł		
KATY, TX 77494						
HARRIS						
HARRIS						
NOVITAS (TEXAS) Balance Si	heet	Income S	tatement		Kev Performanace Ir	nd.
NOVITAS (TEXAS) Balance Si		Income S			Key Performanace Ir Salary Expense	
NOVITAS (TEXAS) Balance Si Current Assets	17,193,568	Total Charges	tatement 3,647,963 -15,992	-0.4%	Key Performanace Ir Salary Expense Fringe Benefits	33.3%
NOVITAS (TEXAS) Balance Si Current Assets Fixed Assets	17,193,568 698,925	Total Charges Contract Allowance	3,647,963 -15,992		Salary Expense	33.3%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	17,193,568 698,925 0	Total Charges Contract Allowance Operating Revenue	3,647,963 -15,992 3,663,955	100.4%	Salary Expense Fringe Benefits	33.3% 7.2%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	17,193,568 698,925	Total Charges Contract Allowance Operating Revenue Operating Expense	3,647,963 -15,992	100.4% 82.0%	Salary Expense Fringe Benefits Current Ratio	33.3% 7.2% 141.2
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	17,193,568 698,925 0 17,892,493	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	3,647,963 -15,992 3,663,955 3,004,939	100.4% 82.0% 18.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.3% 7.2% 141.2 89.6
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	17,193,568 698,925 0 17,892,493 121,741	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	3,647,963 -15,992 3,663,955 3,004,939 659,016	100.4% 82.0% 18.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	33.3% 7.2% 141.2 89.6 7.7
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	17,193,568 698,925 0 17,892,493 121,741 497,641	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	3,647,963 -15,992 3,663,955 3,004,939 659,016 916	100.4% 82.0% 18.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 33.3% 7.2% 141.2 89.6 7.7 9.8% 3.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452863 GRAND PR		S CENTER LLC				
550 S CARRIER PAR	RKWAY SUITE 4	50 12/31/2019	365 Days Settled	ł		
GRAND PRAIRIE, T	(75051					
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	680,784	Total Charges	3,804,011		Salary Expense	37.5%
Fixed Assets	181,616	Contract Allowance	-1,160,145	-30.5%	Fringe Benefits	11.7%
Other Assets	5,822,537	Operating Revenue	4,964,156	130.5%		
Total Assets	6,684,937	Operating Expense	3,059,561	61.6%	Current Ratio	1.5
Current Liabilities	455,011	Operating Margin	1,904,595	38.4%	Days to Collect	4.9
Long Term Liabilities	250,693	Other Income	0	0.0%	Avg Payment Days	34.2
Total Equity	5,979,233	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Lich and Emilter	6 684 037			00 40/		04.00/
Total Liab. and Equity	0,004,937	Net Profit or Loss	1,904,595	38.4%	Return on Equity	31.9%
		Net Profit or Loss	1,904,595	38.4%	Return on Equity	31.9%
672531 GRAPEVIN		Net Profit or Loss			Return on Equity	31.9%
672531 GRAPEVIN	IE DIALYSIS				Return on Equity	31.9%
672531 GRAPEVIN	IE DIALYSIS				Return on Equity	31.9%
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760	IE DIALYSIS ST HIGHWAY SU	IITE 100 12/31/2019			Return on Equity	31.9%
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT	IE DIALYSIS ST HIGHWAY SU 051 IMENT SERVICE	IITE 100 12/31/2019 ES			Key Performanace I	
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT NATIONAL GOVERN	IE DIALYSIS ST HIGHWAY SU 051 NMENT SERVICE	IITE 100 12/31/2019 ES	365 Days Settled			
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT NATIONAL GOVERN Balance S	IE DIALYSIS ST HIGHWAY SU 051 NMENT SERVICE	IITE 100 12/31/2019 ES Income	365 Days Settled		Key Performanace I	nd.
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT NATIONAL GOVERN Balance S Current Assets	IE DIALYSIS ST HIGHWAY SU 051 NMENT SERVICE Sheet 37,857,248	IITE 100 12/31/2019 ES Income Total Charges	365 Days Settled Statement 9,349,642	3	Key Performanace I Salary Expense	nd. 27.7%
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT NATIONAL GOVERN Balance S Current Assets Fixed Assets	IE DIALYSIS ST HIGHWAY SU 051 NMENT SERVICE Sheet 37,857,248 1,692,614	UITE 100 12/31/2019 ES Income Total Charges Contract Allowance	365 Days Settled Statement 9,349,642 450,345	4.8% 95.2%	Key Performanace I Salary Expense	nd. 27.7%
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IE DIALYSIS 5T HIGHWAY SU 051 NMENT SERVICE 5heet 37,857,248 1,692,614 4,560	UITE 100 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 9,349,642 450,345 8,899,297	4.8% 95.2% 74.8%	Key Performanace I Salary Expense Fringe Benefits	nd. 27.7% 6.1%
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IE DIALYSIS ST HIGHWAY SU 051 MENT SERVICE Sheet 37,857,248 1,692,614 4,560 39,554,422	Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 9,349,642 450,345 8,899,297 6,653,180	4.8% 95.2% 74.8% 25.2%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 27.7% 6.1% 115.0
672531 GRAPEVIN 1651 W NORTHWES GRAPEVINE, TX 760 TARRANT NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IE DIALYSIS ST HIGHWAY SU 051 MENT SERVICE Sheet 37,857,248 1,692,614 4,560 39,554,422 329,130	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 9,349,642 450,345 8,899,297 6,653,180 2,246,117	4.8% 95.2% 74.8% 25.2% 0.1%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 27.7% 6.1% 115.0 217.8

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672837 GRAPEVINE REGIONAL DIALYSIS CENTER 1270 WILLIAM D TATE AVENUE SUITE 300 12/31/2019 365 Days Settled GRAPEVINE, TX 76051 TARRANT NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 32.0% **Current Assets** 2,323,341 Salary Expense 445,014 Total Charges 10.7% Fringe Benefits 952,670 Contract Allowance -6.1% Fixed Assets -141,167 824,846 Operating Revenue 2,464,508 Other Assets 106.1% **Total Assets** 2,222,530 Operating Expense 2,577,404 104.6% Current Ratio 0.2 2,518,045 Operating Margin -112,896 17.1 **Current Liabilities** -4.6% Days to Collect Long Term Liabilities 1,215,149 Other Income 0 20.6 0.0% Avg Payment Days **Total Equity** -1,510,665 Other Expense 0 15.8% 0.0% **Depreciation Rate** 2,222,529 Net Profit or Loss Total Liab. and Equity (112,896) -4.6% Return on Equity 7.5% 672758 GREATWOOD DIALYSIS 20333 SOUTHWEST FREEWAY, SUITE 105 12/31/2019 365 Days Settled SUGAR LAND, TX 77479 FORT BEND NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 28.9% **Current Assets** 2,366,632 Salary Expense -3,911,233 Total Charges 5.1% Fringe Benefits **Fixed Assets** 855,944 Contract Allowance -124,904 -5.3% Other Assets 2,599,958 Operating Revenue 2,491,536 105.3% -455,331 2,178,842 **Total Assets Operating Expense** 87.4% Current Ratio (45.0)86,875 Operating Margin 312,694 **Current Liabilities** 12.6% Days to Collect 346.4 Long Term Liabilities 718,314 Other Income 3,433 7.1 0.1% Avg Payment Days **Total Equity** -1,260,517 0 0.0% Depreciation Rate 16.1% Other Expense

All Providers

Total Liab. and Equity

12:51 AM

Healthcare Almanac 561-594-7551

316,127

12.7% Return on Equity

-455,328 Net Profit or Loss

-25.1%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	AK DIALYSIS					
1426 KINGWOOD DF	R	12/31/2019	365 Days Settled	1		
KINGWOOD, TX 773	39					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	704,141	Total Charges	2,315,448		Salary Expense	29.2%
Fixed Assets	2,020,722	Contract Allowance	41,692	1.8%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	2,273,756	98.2%		
Total Assets	2,724,863	Operating Expense	2,213,289	97.3%	Current Ratio	14.5
Current Liabilities	48,715	Operating Margin	60,467	2.7%	Days to Collect	101.3
Long Term Liabilities	1,045,184	Other Income	-16,743	-0.7%	Avg Payment Days	2.5
Total Equity	1,630,966	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	2,724,865	Net Profit or Loss	43,724	1.9%	Return on Equity	2.7%
672858 GREEN OA	KS DIALYSIS C	ENTER				
1950 N E GREEN OA	AKS BLVD SUITE	E 190 12/31/2019				
			365 Days Settled	1		
ARLINGTON, TX 760)06		365 Days Settled	1		
ARLINGTON, TX 760 TARRANT)06		365 Days Settled	1		
)06		365 Days Settled	1		
TARRANT			Statement	1	Key Performanace	nd.
TARRANT NOVITAS (TEXAS)	Sheet		·	1	Key Performanace I Salary Expense	nd. 32.1%
TARRANT NOVITAS (TEXAS) Balance S	Sheet 255,827	Income Total Charges	Statement	-11.6%	-	
TARRANT NOVITAS (TEXAS) Balance S Current Assets	Sheet 255,827	Income Total Charges	Statement 1,411,298		Salary Expense	32.1%
TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet 255,827 1,143,804	Income Total Charges Contract Allowance	Statement 1,411,298 -163,427	-11.6% 111.6%	Salary Expense	32.1%
TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	Sheet 255,827 1,143,804 985,754	Income Total Charges Contract Allowance Operating Revenue	Statement 1,411,298 -163,427 1,574,725	-11.6% 111.6% 113.0%	Salary Expense Fringe Benefits	32.1% 9.3%
TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 255,827 1,143,804 985,754 2,385,385	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,411,298 -163,427 1,574,725 1,779,704	-11.6% 111.6% 113.0% -13.0%	Salary Expense Fringe Benefits Current Ratio	32.1% 9.3% 0.3
TARRANT NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 255,827 1,143,804 985,754 2,385,385 884,559	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,411,298 -163,427 1,574,725 1,779,704 -204,979	-11.6% 111.6% 113.0% -13.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.1% 9.3% 0.3 12.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672630 GREENWO		NAL CENTER				
1533 HOLLY DRIVE		12/31/2019	365 Days Settled			
CORPUS CHRISTI, T	ΓX 78417					
NUECES						
BLUE CROSS (TEXA	\S)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	15,076,925	Total Charges	6,113,120		Salary Expense	30.0%
Fixed Assets	2,157,353	Contract Allowance	632,084	10.3%	Fringe Benefits	5.9%
Other Assets	-1,555,000	Operating Revenue	5,481,036	89.7%		
Total Assets	15,679,278	Operating Expense	3,975,672	72.5%	Current Ratio	81.1
Current Liabilities	185,822	Operating Margin	1,505,364	27.5%	Days to Collect	763.6
Long Term Liabilities	2,291,957	Other Income	21,563	0.4%	Avg Payment Days	5.8
Total Equity	13,201,501	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	15,679,280	Net Profit or Loss	1,526,927	27.9%	Return on Equity	11.6%
672844 GULFGATE	E KIDNEY CENT	ER, LLC				
2916 WOODRIDGE [ORIVE	12/31/2019	365 Days Settled			
HOUSTON, TX 7708	7					
HARRIS						
NOVITAS (TEXAS)						
NOVITAS (TEXAS) Balance S	heet	Income	Statement		Key Performanace	Ind.
· · · · ·		Income Total Charges	e Statement 2,571,607		Key Performanace Salary Expense	Ind. 33.5%
Balance S		Total Charges		0.0%	-	
Balance S Current Assets	551,064	Total Charges	2,571,607	0.0%	Salary Expense	33.5%
Balance S Current Assets Fixed Assets	551,064 2,175,663	Total Charges Contract Allowance	2,571,607 0		Salary Expense Fringe Benefits	33.5%
Balance S Current Assets Fixed Assets Other Assets	551,064 2,175,663 0	Total Charges Contract Allowance Operating Revenue	2,571,607 0 2,571,607	100.0% 119.5%	Salary Expense Fringe Benefits	33.5% 7.4%
Balance S Current Assets Fixed Assets Other Assets Total Assets	551,064 2,175,663 0 2,726,727	Total Charges Contract Allowance Operating Revenue Operating Expense	2,571,607 0 2,571,607 3,072,483	100.0% 119.5% -19.5%	Salary Expense Fringe Benefits Current Ratio	33.5% 7.4% 1.3
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	551,064 2,175,663 0 2,726,727 414,051	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,571,607 0 2,571,607 3,072,483 -500,876	100.0% 119.5% -19.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.5% 7.4% 1.3 4.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

453511 HARRIS HE	EALTH- RIVERS	IDE DIALYSIS CENT	ER			
3315 DELANO ST		Cost Repor	t not filed.			
HOUSTON, TX 7700	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
672599 HEARNE D	IALYSIS CENTE	ER				
106 CEDAR ST		12/31/2019	365 Days Settled	Ł		
HEARNE, TX 77859						
ROBERTSON						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,870,184	Total Charges	1,180,079		Salary Expense	28.0%
Fixed Assets	1,128,537	Contract Allowance	-18,339	-1.6%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	1,198,418	101.6%		
Total Assets	-1,741,647	Operating Expense	1,535,418	128.1%	Current Ratio	(56.1)
Current Liabilities	51,171	Operating Margin	-337,000	-28.1%	Days to Collect	60.7
Long Term Liabilities	503,494	Other Income	0	0.0%	Avg Payment Days	4.9
Total Equity	-2,296,312	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	-1,741,647	Net Profit or Loss	(337,000)	-28.1%	Return on Equity	14.7%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452583 HEB DIAL	SIS CENTER					
1809 FOREST RIDG	E DRIVE	12/31/2019	365 Days Settled			
BEDFORD, TX 7602	2					
TARRANT						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income Statement			Key Performanace Ind.	
Current Assets	10,245,913	Total Charges	5,188,401		Salary Expense	29.7%
Fixed Assets	2,319,460	Contract Allowance	6,900	0.1%	Fringe Benefits	5.9%
Other Assets	2,468,481	Operating Revenue	5,181,501	99.9%		
Total Assets	15,033,854	Operating Expense	4,466,110	86.2%	Current Ratio	65.2
Current Liabilities	157,193	Operating Margin	715,391	13.8%	Days to Collect	83.0
Long Term Liabilities	1,000,998	Other Income	250	0.0%	Avg Payment Days	5.1
Total Equity	13,875,663	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	15,033,854	Net Profit or Loss	715,641	13.8%	Return on Equity	5.2%
672804 HEIGHTS	DIALYSIS					
739 E 20TH STREET	T	12/31/2019	365 Days Settled			
HOUSTON, TX 7700	8					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	1,027,616	Total Charges	4,083,821		Salary Expense	26.4%
Fixed Assets	3,071,282	Contract Allowance	593,155	14.5%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,490,666	85.5%		
Total Assets	4,098,898	Operating Expense	2,777,320	79.6%	Current Ratio	4.9
Current Liabilities	210,882	Operating Margin	713,346	20.4%	Days to Collect	187.7
Long Term Liabilities	2,406,809	Other Income	-256,353	-7.3%	Avg Payment Days	4.4
Total Equity	1,481,205	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	4,098,896	Net Profit or Loss	456,993	13.1%	Return on Equity	30.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452803 HENDERS	ON DIALYSIS C	ENTER										
1002 HWY 79 NORT	Н	12/31/2019	365 Days Settled									
HENDERSON, TX 75	5652											
RUSK												
BLUE CROSS (CALI	FORNIA)											
Balance S	sheet	Income Statement			Key Performanace I	nd.						
Current Assets	933,164	Total Charges	2,399,491		Salary Expense	32.4%						
Fixed Assets	427,417	Contract Allowance	3,868	0.2%	Fringe Benefits	5.8%						
Other Assets	282,765	Operating Revenue	2,395,623	99.8%								
Total Assets	1,643,346	Operating Expense	2,052,086	85.7%	Current Ratio	13.3						
Current Liabilities	70,116	Operating Margin	343,537	14.3%	Days to Collect	394.3						
Long Term Liabilities	299,195	Other Income	379	0.0%	Avg Payment Days	6.3						
Total Equity	1,274,035	Other Expense	0	0.0%	Depreciation Rate	8.4%						
Total Liab. and Equity	1,643,346	Net Profit or Loss	343,916	14.4%	Return on Equity	27.0%						
672720 HIGHLAND	VILLAGE DIAL	YSIS										
2700 VILLAGE PAR	WAY	12/31/2019	365 Days Settled									
HIGHLAND VILLAGE	, TX 75077					2700 VILLAGE PARKWAY 12/31/2019 365 Days Settled						
DENTON												
NOVITAS (TEXAS)												
NOVITAS (TEXAS) Balance S	iheet	Income	Statement		Key Performanace I	nd.						
		Income Total Charges	• Statement 2,058,248		Key Performanace I Salary Expense	nd. 31.9%						
Balance S				10.2%	-							
Balance S Current Assets	571,182	Total Charges	2,058,248	10.2% 89.8%	Salary Expense	31.9%						
Balance S Current Assets Fixed Assets	571,182 1,265,756	Total Charges Contract Allowance	2,058,248 210,823		Salary Expense Fringe Benefits	31.9%						
Balance S Current Assets Fixed Assets Other Assets	571,182 1,265,756 0	Total Charges Contract Allowance Operating Revenue	2,058,248 210,823 1,847,425	89.8% 82.9%	Salary Expense Fringe Benefits	31.9% 4.3%						
Balance S Current Assets Fixed Assets Other Assets Total Assets	571,182 1,265,756 0 1,836,938	Total Charges Contract Allowance Operating Revenue Operating Expense	2,058,248 210,823 1,847,425 1,531,638	89.8% 82.9% 17.1%	Salary Expense Fringe Benefits Current Ratio	31.9% 4.3% 2.3						
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	571,182 1,265,756 0 1,836,938 248,970	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,058,248 210,823 1,847,425 1,531,638 315,787	89.8% 82.9% 17.1% -2.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.9% 4.3% 2.3 745.2						

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

ITRY DIALYSIS					
	12/31/2019	365 Days Settled	1		
heet	Income Statement			Key Performanace Ind.	
712,473	Total Charges	2,580,517		Salary Expense	29.3%
2,817,238	Contract Allowance	97,902	3.8%	Fringe Benefits	5.2%
1,125	Operating Revenue	2,482,615	96.2%		
3,530,836	Operating Expense	2,319,358	93.4%	Current Ratio	8.1
87,915	Operating Margin	163,257	6.6%	Days to Collect	96.5
2,143,054	Other Income	-31,167	-1.3%	Avg Payment Days	6.1
1,299,866	Other Expense	0	0.0%	Depreciation Rate	10.0%
3,530,835	Net Profit or Loss	132,090	5.3%	Return on Equity	10.2%
HE MUSEUM					
	12/31/2019	365 Days Settled	1		
)					
heet	Income	Statement		Key Performanace I	nd.
1,696,199	Total Charges	2,824,220		Salary Expense	24.2%
923,508	Contract Allowance	677,295	24.0%	Fringe Benefits	2.7%
2,343,755	Operating Revenue	2,146,925	76.0%		
4,963,462	Operating Expense	2,220,676	103.4%	Current Ratio	22.0
					32.8
51,741	Operating Margin	-73,751	-3.4%	Days to Collect	308.3
51,741 898,731	Operating Margin Other Income	-73,751 15,641		Days to Collect Avg Payment Days	
				Avg Payment Days	308.3
	heet 712,473 2,817,238 1,125 3,530,836 87,915 2,143,054 1,299,866 3,530,835 HE MUSEUM heet 1,696,199 923,508 2,343,755	Income T12,473 Total Charges 2,817,238 Contract Allowance 1,125 Operating Revenue 1,125 Operating Expense 3,530,836 Operating Margin 2,143,054 Other Income 1,299,866 Other Expense 3,530,835 Net Profit or Loss HE MUSEUM Income 1,696,199 Total Charges 923,508 Contract Allowance 2,343,755 Operating Revenue	Income Statement 712,473 Total Charges 2,580,517 2,817,238 Contract Allowance 97,902 1,125 Operating Revenue 2,482,615 3,530,836 Operating Expense 2,319,358 87,915 Operating Margin 163,257 2,143,054 Other Income -31,167 1,299,866 Other Expense 0 3,530,835 Net Profit or Loss 132,090 HE MUSEUM 12/31/2019 365 Days Settled heet Income Statement 1,696,199 Total Charges 2,824,220 923,508 Contract Allowance 677,295 2,343,755 Operating Revenue 2,146,925	Income Statement 712,473 Total Charges 2,580,517 2,817,238 Contract Allowance 97,902 3.8% 1,125 Operating Revenue 2,482,615 96.2% 3,530,836 Operating Expense 2,319,358 93.4% 87,915 Operating Margin 163,257 6.6% 2,143,054 Other Income -31,167 -1.3% 1,299,866 Other Expense 0 0.0% 3,530,835 Net Profit or Loss 132,090 5.3% Iz/31/2019 365 Days Settled Income Statement 1,696,199 Total Charges 2,824,220 923,508 Contract Allowance 677,295 24.0% 2,343,755 Operating Revenue 2,146,925 76.0%	12/31/2019 365 Days SettledneetIncome StatementKey Performanace I712,473Total Charges2,580,517Salary Expense2,817,238Contract Allowance97,9023.8%Fringe Benefits1,125Operating Revenue2,482,61596.2%Image: Settled3,530,838Operating Margin163,2576.6%Days to Collect2,143,054Other Income-31,167-1.3%Avg Payment Days1,299,866Other Expense00.0%Depreciation Rate3,530,833Net Profit or Loss132,0905.3%Return on EquityIncome StatementKey Performanace I1,696,199Total Charges2,824,220Salary Expense923,508Contract Allowance677,29524.0%Fringe Benefits2,343,755Operating Revenue2,146,92576.0%Finge Benefits

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

6200 LBJ FREEWAY	SUITE 100	12/31/2019 3	365 Days Settled	1		
DALLAS, TX 75240						
DALLAS						
BLUE CROSS (TEXAS	S)					
Balance Sh	,	Income S	Statement		Key Performanace I	nd.
Current Assets	5.186.163	Total Charges	4,843,296		Salary Expense	25.6%
Fixed Assets	803,934	-	167,114	3.5%	Fringe Benefits	3.5%
Other Assets	8,976	—	4,676,182	96.5%	Ū	
– Total Assets	5,999,073	51 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 - 5 -	2,839,414		Current Ratio	35.1
- Current Liabilities	147,661	Operating Margin	1,836,768		Days to Collect	18.3
Long Term Liabilities	685,023	Other Income	33		Avg Payment Days	9.7
Total Equity	5,166,390	Other Expense	0		Depreciation Rate	12.1%
		•				
 Total Liab. and Equity 	5,999,074	– Net Profit or Loss	1,836,801	39.3%	Return on Equity	35.6%
		Net Profit or Loss	1,836,801	39.3%	Return on Equity	35.6%
		Net Profit or Loss	1,836,801	39.3%	Return on Equity	35.6%
672590 HOPE KIDN		Net Profit or Loss			Return on Equity	35.6%
672590 HOPE KIDN 2309 EAST SAUNDER					Return on Equity	35.6%
672590 HOPE KIDN 2309 EAST SAUNDEF LAREDO, TX 78041					Return on Equity	35.6%
672590 HOPE KIDN 2309 EAST SAUNDEF LAREDO, TX 78041 WEBB	EY CLINIC	 IITE 200 12/31/2019 3			Return on Equity	35.6%
672590 HOPE KIDN 2309 EAST SAUNDEF LAREDO, TX 78041 WEBB	EY CLINIC RS STREET SU LTH ENTERPR				Return on Equity	
672590 HOPE KIDN 2309 EAST SAUNDEF LAREDO, TX 78041 WEBB TRAILBLAZERS HEAL Balance Sh	EY CLINIC RS STREET SU LTH ENTERPR		365 Days Settled			nd.
672590 HOPE KIDN 2309 EAST SAUNDEF LAREDO, TX 78041 WEBB TRAILBLAZERS HEAI Balance Sh Current Assets	EY CLINIC RS STREET SU LTH ENTERPR		365 Days Settled		Key Performanace In	nd. 36.7%
672590 HOPE KIDN 2309 EAST SAUNDEF LAREDO, TX 78041 WEBB TRAILBLAZERS HEAI Balance Sh Current Assets Fixed Assets	EY CLINIC RS STREET SU LTH ENTERPR neet -1,515,500		365 Days Settled Statement 5,313,512	1	Key Performanace In Salary Expense	nd. 36.7%
672590 HOPE KIDN 2309 EAST SAUNDEF LAREDO, TX 78041 WEBB TRAILBLAZERS HEAI Balance Sh Current Assets Fixed Assets Other Assets	EY CLINIC RS STREET SU LTH ENTERPR neet -1,515,500 268,455	ITE 200 12/31/2019 3	365 Days Settled Statement 5,313,512 0	0.0%	Key Performanace In Salary Expense Fringe Benefits	n d. 36.7% 9.8%
672590 HOPE KIDN 2309 EAST SAUNDER LAREDO, TX 78041 WEBB TRAILBLAZERS HEA Balance Sh Current Assets Fixed Assets Other Assets Other Assets	EY CLINIC RS STREET SU LTH ENTERPR neet -1,515,500 268,455 1,152,275	ITE 200 12/31/2019 3 ISES Income S Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 5,313,512 0 5,313,512	0.0% 100.0% 83.5%	Key Performanace In Salary Expense Fringe Benefits	n d. 36.7% 9.8% 2.5
672590 HOPE KIDN 2309 EAST SAUNDER LAREDO, TX 78041 WEBB TRAILBLAZERS HEAL Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	EY CLINIC RS STREET SU LTH ENTERPR neet -1,515,500 268,455 1,152,275 -94,770	ITE 200 12/31/2019 3 ISES Income S Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 5,313,512 0 5,313,512 4,437,009	0.0% 100.0% 83.5% 16.5%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 36.7% 9.8% 2.5 38.3
LAREDO, TX 78041 WEBB TRAILBLAZERS HEAI	EY CLINIC RS STREET SU LTH ENTERPR neet -1,515,500 268,455 1,152,275 -94,770 -610,479	ITE 200 12/31/2019 3 ISES Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 5,313,512 0 5,313,512 4,437,009 876,503	0.0% 100.0% 83.5% 16.5% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672667 HOPE KIDI	NEY CLINIC LAP	(EVIEW					
6410 CRESCENT LC	OP	12/31/2019	365 Days Settled	ł			
LAREDO, TX 78041							
WEBB							
BLUE CROSS (TEXA	AS)						
Balance S	sheet	Income	Statement		Key Performanace Ind.		
Current Assets	8,062,183	Total Charges	7,417,499		Salary Expense	35.5%	
Fixed Assets	549,891	Contract Allowance	0	0.0%	Fringe Benefits	7.7%	
Other Assets	1,916,905	- Operating Revenue	7,417,499	100.0%			
Total Assets	10,528,979	Operating Expense	5,256,653	70.9%	Current Ratio	0.8	
Current Liabilities	9,586,203	- Operating Margin	2,160,846	29.1%	Days to Collect	41.0	
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.4%	
Total Liab. and Equity	9,586,203	- Net Profit or Loss	2,160,847	29.1%	Return on Equity	0.0%	
672734 HORIZON I	DIALYSIS						
2222 GREENHOUSE	ERD	12/31/2019	365 Days Settled	ł			
HOUSTON, TX 7708	4						
HARRIS							
NOVITAS (TEXAS)							
Balance S							
	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets		Income Total Charges	Statement 7,194,189		Key Performanace In Salary Expense	nd. 29.5%	
Current Assets Fixed Assets		Total Charges		5.1%	-		
	2,048,362	Total Charges	7,194,189	5.1% 94.9%	Salary Expense	29.5%	
Fixed Assets	2,048,362 1,431,596	Total Charges Contract Allowance	7,194,189 366,284		Salary Expense	29.5%	
Fixed Assets Other Assets	2,048,362 1,431,596 0	Total Charges Contract Allowance Operating Revenue	7,194,189 366,284 6,827,905	94.9% 65.3%	Salary Expense Fringe Benefits	29.5% 5.9%	
Fixed Assets Other Assets Total Assets	2,048,362 1,431,596 0 3,479,958	Total Charges Contract Allowance Operating Revenue Operating Expense	7,194,189 366,284 6,827,905 4,460,262	94.9% 65.3% 34.7%	Salary Expense Fringe Benefits Current Ratio	29.5% 5.9% 9.4	
Fixed Assets Other Assets Total Assets Current Liabilities	2,048,362 1,431,596 0 3,479,958 218,064	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,194,189 366,284 6,827,905 4,460,262 2,367,643	94.9% 65.3% 34.7% -17.2%	Salary Expense Fringe Benefits Current Ratio Days to Collect	29.5% 5.9% 9.4 145.7	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452584 HOUSTON DIALYSIS								
900 SOUTH LOOP W	VEST, SUITE 10	0 12/31/2019	365 Days Settled	d				
HOUSTON, TX 7705	4							
HARRIS								
NOVITAS (TEXAS)								
Balance S	Sheet	Income Statement			Key Performanace Ind.			
Current Assets	10,518,215	Total Charges	4,090,580		Salary Expense	32.5%		
Fixed Assets	1,523,024	Contract Allowance	-38,472	-0.9%	Fringe Benefits	5.5%		
Other Assets	5,631	Operating Revenue	4,129,052	100.9%				
Total Assets	12,046,870	Operating Expense	3,867,103	93.7%	Current Ratio	71.8		
Current Liabilities	146,508	Operating Margin	261,949	6.3%	Days to Collect	184.7		
Long Term Liabilities	564,768	Other Income	170	0.0%	Avg Payment Days	7.6		
Total Equity	11,335,592	Other Expense	0	0.0%	Depreciation Rate	10.3%		
Total Liab. and Equity	12,046,868	Net Profit or Loss	262,119	6.3%	Return on Equity	2.3%		
672730 HOUSTON	GALLERIA DIA	LYSIS						
5923 WESTHEIMER		12/31/2010	365 Days Settled	4				
HOUSTON, TX 7705		12/31/2013	505 Days Settled	u l				
HARRIS	1							
NOVITAS (TEXAS)								
Balance S	Sheet	Income	Statement		Key Performanace	Ind.		
Current Assets		Total Charges	5,554,984		Salary Expense	31.2%		
Fixed Assets	742,908	-	-185,830	-3.3%		5.6%		
Other Assets	1,980	Operating Revenue	5,740,814	103.3%	-			
Total Assets	2,286,672	Operating Expense	3,139,085		Current Ratio	11.4		
Current Liabilities	135,194	Operating Margin	2,601,729		Days to Collect	106.4		
Long Term Liabilities	338,774	Other Income	-1,280,951		Avg Payment Days	5.0		
Total Equity	1,812,705	Other Expense	0		Depreciation Rate	14.9%		
Total Liab. and Equity	2,286,673	Net Profit or Loss	1,320,778		Return on Equity	72.9%		

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452784 HOUSTON	KIDNEY CENTE	ER CYPRESS				
72 FM 1960 RD W		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7709	0					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	32,244,298	Total Charges	10,235,426		Salary Expense	29.6%
Fixed Assets	1,083,212	Contract Allowance	-551,574	-5.4%	Fringe Benefits	5.4%
Other Assets	1,682,584	Operating Revenue	10,787,000	105.4%		
Total Assets	35,010,094	Operating Expense	7,320,135	67.9%	Current Ratio	119.1
Current Liabilities	270,822	Operating Margin	3,466,865	32.1%	Days to Collect	128.0
Long Term Liabilities	418,259	Other Income	1,005	0.0%	Avg Payment Days	5.4
Total Equity	34,321,013	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	35,010,094	Net Profit or Loss	3,467,870	32.1%	Return on Equity	10.1%
452780 HOUSTON	KIDNEY CENTE	ER SOUTHWES				
9980 W SAM HOUST	ON PKWY S, S	TE 100 12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7709	9					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	16,885,296	Total Charges	6,491,810		Salary Expense	29.9%
Fixed Assets	537,689	Contract Allowance	-517,801	-8.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	7,009,611	108.0%		
Total Assets	17,422,985	Operating Expense	5,437,984	77.6%	Current Ratio	46.4
Current Liabilities	363,843	Operating Margin	1,571,627	22.4%	Days to Collect	163.6
Long Term Liabilities	202,992	Other Income	535	0.0%	Avg Payment Days	4.7
Total Equity	16,856,149	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	17,422,984	Net Profit or Loss	1,572,162	22.4%	Return on Equity	9.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672506 HOUSTON	STREET DIALY	SIS FACILITY				
2011 E HOUSTON S	UITE 102D	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	78202					
BEXAR						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,105,390	Total Charges	4,055,045		Salary Expense	24.6%
Fixed Assets	395,482	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	1,411,933	Operating Revenue	4,055,045	100.0%		
Total Assets	2,912,805	Operating Expense	3,741,529	92.3%	Current Ratio	2.4
Current Liabilities	458,850	Operating Margin	313,516	7.7%	Days to Collect	51.7
Long Term Liabilities	183,203	Other Income	77	0.0%	Avg Payment Days	13.8
Total Equity	2,270,752	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	2,912,805	Net Profit or Loss	313,593	7.7%	Return on Equity	13.8%
672797 HULEN DIA	ALYSIS					
5832 S HULEN STRE	EET	12/31/2019	365 Days Settled	ł		
FORT WORTH, TX 7	6132					
TARRANT						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
					0 I E	20.00/

Balance S	heet	Income	Statement		Key Performanace I	nd.	
Current Assets	592,235	Total Charges	2,315,852		Salary Expense	30.2%	
Fixed Assets	1,740,501	Contract Allowance	-61,494	-2.7%	Fringe Benefits	6.2%	
Other Assets	2,000	Operating Revenue	2,377,346	102.7%			
Total Assets	2,334,736	Operating Expense	2,095,233	88.1%	Current Ratio	6.5	
Current Liabilities	90,846	Operating Margin	282,113	11.9%	Days to Collect	103.8	
Long Term Liabilities	567,137	Other Income	-5,362	-0.2%	Avg Payment Days	4.1	
Total Equity	1,676,752	Other Expense	0	0.0%	Depreciation Rate	11.6%	
Total Liab. and Equity	2,334,735	Net Profit or Loss	276,751	11.6%	Return on Equity	16.5%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672699 HUMBLE D	VIALYSIS					
19502 MCKAY DRIV	E, SUITE 100	12/31/2019	365 Days Settled	ł		
HUMBLE, TX 77338						
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income Statement			Key Performanace Ind.	
Current Assets	151,005	Total Charges	3,346,244		Salary Expense	33.8%
Fixed Assets	3,827	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	3,346,244	100.0%		
Total Assets	154,832	Operating Expense	3,292,134	98.4%	Current Ratio	1.7
Current Liabilities	89,147	Operating Margin	54,110	1.6%	Days to Collect	11.2
Long Term Liabilities	468,673	Other Income	0	0.0%	Avg Payment Days	0.3
Total Equity	-402,988	Other Expense	0	0.0%	Depreciation Rate	28.6%
Total Liab. and Equity	154,832	Net Profit or Loss	54,110	1.6%	Return on Equity	-13.4%
742519 HUNT COU	JNTY DIALYSIS	CENTER				
3301 RIDGECREST	ROAD STE 1	12/31/2019	355 Days *Settle	d		
GREENVILLE, TX 75	3402					
HUNT	102					
NOVITAS (TEXAS)						
Balance S	Sheet		Statement		Key Performanace	
	Sheet	Income Total Charges	Statement 1,475,924		Salary Expense	30.3%
Balance S	Sheet			-27.1%	-	
Balance S Current Assets	Sheet 302,582	Total Charges	1,475,924	-27.1% 127.1%	Salary Expense	30.3%
Balance S Current Assets Fixed Assets	Sheet 302,582 2,185,240	Total Charges Contract Allowance	1,475,924 -399,695	127.1%	Salary Expense	30.3%
Balance S Current Assets Fixed Assets Other Assets	Sheet 302,582 2,185,240 927,811	Total Charges Contract Allowance Operating Revenue	1,475,924 -399,695 1,875,619	127.1% 112.6%	Salary Expense Fringe Benefits	30.3% 9.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 302,582 2,185,240 927,811 3,415,633	Total Charges Contract Allowance Operating Revenue Operating Expense	1,475,924 -399,695 1,875,619 2,112,285	127.1% 112.6% -12.6%	Salary Expense Fringe Benefits Current Ratio	30.3% 9.0% 0.2
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 302,582 2,185,240 927,811 3,415,633 1,275,281	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,475,924 -399,695 1,875,619 2,112,285 -236,666	127.1% 112.6% -12.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.3% 9.0% 0.2 9.9

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452663 HUNTSVIL						
521 I-H 45S 45 SUIT	E 20	12/31/2019	365 Days Settled	b		
HUNTSVILLE, TX 77	340					
WALKER						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	4,795,693	Total Charges	2,670,810		Salary Expense	28.8%
Fixed Assets	1,844,288	Contract Allowance	-868,536	-32.5%	Fringe Benefits	5.7%
Other Assets	787,911	Operating Revenue	3,539,346	132.5%		
Total Assets	7,427,892	Operating Expense	2,976,227	84.1%	Current Ratio	43.7
Current Liabilities	109,616	Operating Margin	563,119	15.9%	Days to Collect	249.0
Long Term Liabilities	992,269	Other Income	310	0.0%	Avg Payment Days	5.8
Total Equity	6,326,007	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	7,427,892	Net Profit or Loss	563,429	15.9%	Return on Equity	8.9%
672883 I DIALYSIS	LLC					
8760 US HWY 59 SC	DUTH	12/31/2019	365 Days Settled	b		
NACOGDOCHES, T	X 75964					
NACOGDOCHES						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	464,963	Total Charges	1,513,631		Salary Expense	27.4%
Fixed Assets	56,210	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	1,513,631	100.0%		
Total Assets	521,173	Operating Expense	1,006,633	66.5%	Current Ratio	6.3
Current Liabilities	73,438	Operating Margin	506,998	33.5%	Days to Collect	31.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	1.1
Total Equity	447,735	Other Expense	0	0.0%	Depreciation Rate	83.8%
Total Liab. and Equity	521,173	Net Profit or Loss	506,998	33.5%	Return on Equity	113.2%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742521 INNOVATIVE DIALYSIS SOLUTIONS AT HOME OF DEVINE 108 S. UPSON STREET 12/31/2019 376 Days *Settled **DEVINE, TX 78016 MEDINA** NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 41.8% 288,965 Salary Expense **Current Assets** 148,438 Total Charges 0.0% Fringe Benefits 0.0% **Fixed Assets** 198,891 Contract Allowance 0 288,965 Other Assets 0 Operating Revenue 100.0% 347,329 Operating Expense 326.332 112.9% Current Ratio 1.3 Total Assets 109,980 Operating Margin **Current Liabilities** -37,367 -12.9% Days to Collect 62.8 Long Term Liabilities 0.0% Avg Payment Days 272,941 Other Income 0 0.0 -35,592 Other Expense 0 22.3% Total Equity 0.0% Depreciation Rate 347,329 Net Profit or Loss Total Liab. and Equity 105.0% (37,367) -12.9% Return on Equity 672829 INNOVATIVE DIALYSIS SOLUTIONS AT HOME, PLCC 2795 BULVERDE ROAD, SUITE B 12/31/2019 365 Days Settled BULVERDE, TX 78163 COMAL NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 28.3% Salary Expense 1.335.103 Current Assets 684,095 Total Charges Fringe Benefits 3.6% **Fixed Assets** 0.0% 57,534 Contract Allowance 0 Other Assets 0 Operating Revenue 1,335,103 100.0% 741,629 Operating Expense **Total Assets** 965,899 72.3% Current Ratio 4.1 **Current Liabilities** 166,575 Operating Margin 369,204 27.7% Days to Collect 122.1 0 0.0% Avg Payment Days 62.9 Long Term Liabilities 0 Other Income **Total Equity** 575,054 0 0.0% Depreciation Rate 19.0% Other Expense 741,629 Net Profit or Loss Total Liab. and Equity 369,204 27.7% Return on Equity 64.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672857 INWOOD D						
6626 ANTOINE DRIV	Έ	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7709	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,369,435	Total Charges	1,703,437		Salary Expense	28.8%
Fixed Assets	2,179,146	Contract Allowance	241,609	14.2%	Fringe Benefits	4.2%
Other Assets	2,200	Operating Revenue	1,461,828	85.8%		
Total Assets	-188,089	Operating Expense	1,590,808	108.8%	Current Ratio	(117.8)
Current Liabilities	20,112	Operating Margin	-128,980	-8.8%	Days to Collect	114.1
Long Term Liabilities	525,684	Other Income	43	0.0%	Avg Payment Days	3.3
Total Equity	-733,885	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	-188,089	Net Profit or Loss	(128,937)	-8.8%	Return on Equity	17.6%
672785 IRVING DIA						
2535 WEST AIRPOR	T FREEWAY	12/31/2019	365 Days Settled	ł		
IRVING, TX 75062						
DALLAS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets		Total Charges	7,204,484		Salary Expense	35.0%
Fixed Assets	1,233,711	Contract Allowance	-2,008,556	-27.9%	Fringe Benefits	
						11.2%
Other Assets	841,660	Operating Revenue	9,213,040	127.9%		11.2%
Other Assets Total Assets	841,660	Operating Revenue Operating Expense	9,213,040 5,208,156		Current Ratio	(0.4)
-				56.5%	-	
Total Assets	3,175,649	Operating Expense	5,208,156	56.5% 43.5%	Current Ratio	(0.4)
Total Assets Current Liabilities	3,175,649 -2,996,894	Operating Expense Operating Margin	5,208,156	56.5% 43.5% 0.0%	Current Ratio Days to Collect	(0.4) 14.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

ALYSIS					
	12/31/2019	365 Days Settled	b		
551					
heet	Income	Statement		Key Performanace I	nd.
1,956,272	Total Charges	3,911,733		Salary Expense	35.2%
1,285,532	Contract Allowance	6,998	0.2%	Fringe Benefits	6.8%
355,899	Operating Revenue	3,904,735	99.8%		
3,597,703	Operating Expense	3,759,646	96.3%	Current Ratio	16.8
116,495	Operating Margin	145,089	3.7%	Days to Collect	104.0
788,308	Other Income	1,810	0.0%	Avg Payment Days	5.2
2,692,900	Other Expense	0	0.0%	Depreciation Rate	6.3%
3,597,703	Net Profit or Loss	146,899	3.8%	Return on Equity	5.5%
IALYSIS CENTI	ER				
EET	12/31/2019	365 Days Settled	d		
7029					
S)					
heet	Income	Statement		Key Performanace I	nd.
628,673	Total Charges	4,584,147		Salary Expense	32.5%
1,151,581	Contract Allowance	-4,691	-0.1%	Fringe Benefits	6.5%
133,284	Operating Revenue	4,588,838	100.1%		
1,913,538	Operating Expense	3,918,251	85.4%	Current Ratio	5.1
122,282	Operating Margin	670,587	14.6%	Days to Collect	131.1
870,700	Other Income	-246,152	-5.4%	Avg Payment Days	5.0
000 550	Other Evpense	0	0.0%	Depreciation Rate	7.1%
920,558	Other Expense	0	0.070	Depresiation Rate	7.170
	551 heet 1,956,272 1,285,532 355,899 3,597,703 116,495 788,308 2,692,900 3,597,703 IALYSIS CENT EET 7029 S) heet 628,673 1,151,581 133,284 1,913,538 122,282 870,700	551 Income 1,956,272 Total Charges 1,285,532 Contract Allowance 355,899 Operating Revenue 3,597,703 Operating Margin 788,308 Other Income 2,692,900 Other Expense 3,597,703 Net Profit or Loss 116,495 Other Income 2,692,900 Other Expense 3,597,703 Net Profit or Loss IALYSIS CENTER 12/31/2019 7029 Income 628,673 Total Charges 1,151,581 Contract Allowance 133,284 Operating Revenue 13,324 Operating Revenue 1,913,538 Operating Margin 870,700 Other Income	Income Statement 1,956,272 Total Charges 3,911,733 1,285,532 Contract Allowance 6,998 355,899 Operating Revenue 3,904,735 3,597,703 Operating Expense 3,759,646 116,495 Operating Margin 145,089 788,308 Other Income 1,810 2,692,900 Other Expense 0 3,597,703 Net Profit or Loss 146,899 Income Statement 2,692,900 Other Expense 0 3,597,703 Net Profit or Loss 146,899 IALYSIS CENTER EET 12/31/2019 365 Days Settled 7029 S Income Statement 628,673 Total Charges 4,584,147 1,151,581 Contract Allowance -4,691 133,284 Operating Revenue 4,588,388 1,913,538 Operating Expense 3,918,251 133,284 Operating Expense 3,918,251 122,282 Operating Margin 670,587	12/31/2019 365 Days Settled income Statement 1,956,272 Total Charges 3,911,733 1,285,532 Contract Allowance 6,998 0.2% 355,899 Operating Revenue 3,904,735 99.8% 3,597,703 Operating Expense 3,759,646 96.3% 116,495 Operating Margin 145,089 3.7% 788,308 Other Income 1,810 0.0% 2,692,900 Other Expense 0 0.0% 3,597,703 Net Profit or Loss 146,899 3.8% ILY31/2019 365 Days Settled ILY31/2019 365 Days Settled So Income Statement 628,673 Total Charges 4,584,147 1,151,581 Contract Allowance 4,691 -0.1% 133,284 Operating Revenue 4,588,838 100.1% 133,284 Operating Expense 3,918,251 85.4% 122,282 Operating Expense 3,918,251 85.4% 12	12/31/2019 365 Days Settled Solution in the interval of the

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742536 JACKSON	MEADOWS DIA	LYSIS				
2500 SOUTH JACKS	ON ROAD	12/31/2019	259 Days *Settle	ed		
MC ALLEN, TX 7850	3					
HIDALGO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	919,337	Total Charges	148,407		Salary Expense	26.7%
Fixed Assets	4,293,213	Contract Allowance	-1,163	-0.8%	Fringe Benefits	1.5%
Other Assets	0	Operating Revenue	149,570	100.8%		
Total Assets	5,212,550	Operating Expense	698,737	467.2%	Current Ratio	62.6
Current Liabilities	14,677	Operating Margin	-549,167	-367.2%	Days to Collect	541.2
Long Term Liabilities	2,337,449	Other Income	68,108	45.5%	Avg Payment Days	4.9
Total Equity	2,860,425	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	5,212,551	Net Profit or Loss	(481,059)	-321.6%	Return on Equity	-16.8%
452859 JACKSON		CENTER				
908 EAST LOOP 456	3	12/31/2019	365 Days Settled	b		
JACKSONVILLE, TX	75766					
CHEROKEE						
TRAILBLAZERS HE	ALTH ENTERPR	ISES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,873,578	Total Charges	3,436,790		Salary Expense	37.1%
Fixed Assets	1,154,457	Contract Allowance	0	0.0%	Fringe Benefits	11.5%
Other Assets	1,662,280	Operating Revenue	3,436,790	100.0%		
Total Assets	7,690,315	Operating Expense	2,653,364	77.2%	Current Ratio	0.7
Current Liabilities	6,859,176	Operating Margin	783,426	22.8%	Days to Collect	78.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	6,859,176	Net Profit or Loss	783,425	22.8%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672721 JENSEN DI	ALYSIS					
9716 JENSEN DRIVE	E	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 77093	3					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,204,191	Total Charges	1,890,057		Salary Expense	31.6%
Fixed Assets	964,784	Contract Allowance	14,775	0.8%	Fringe Benefits	6.2%
Other Assets	96,639	Operating Revenue	1,875,282	99.2%		
Total Assets	-1,142,768	Operating Expense	1,968,192	105.0%	Current Ratio	(45.2)
Current Liabilities	48,739	Operating Margin	-92,910	-5.0%	Days to Collect	105.0
Long Term Liabilities	698,139	Other Income	83	0.0%	Avg Payment Days	4.9
Total Equity	-1,889,646	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	-1,142,768	Net Profit or Loss	(92,827)	-5.0%	Return on Equity	4.9%
672781 JERSEY VI	LLAGE DIALYS	IS				
8787 FALLBROOK D	R	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 77064	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,121,172	Total Charges	3,425,113		Salary Expense	29.4%
Fixed Assets	2,226,778	Contract Allowance	263,345	7.7%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	3,161,768	92.3%		
Total Assets	3,347,950	Operating Expense	2,471,857	78.2%	Current Ratio	26.0
Current Liabilities	43,058	Operating Margin	689,911	21.8%	Days to Collect	234.0
Long Term Liabilities	1,540,729	Other Income	-184,434	-5.8%	Avg Payment Days	3.9
	1,764,162	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Equity	1,704,102					0.070

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742553 JUDSON DIALYSIS #11512

12/31/2019 82 Days *Settled

SAN ANTONIO, TX

Invalid POS FIPS Codes

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	895,510	Total Charges	249,211		Salary Expense	22.4%
Fixed Assets	5,379,302	Contract Allowance	-78,008	-31.3%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	327,219	131.3%		
Total Assets	6,274,812	Operating Expense	394,590	120.6%	Current Ratio	49.1
Current Liabilities	18,246	Operating Margin	-67,371	-20.6%	Days to Collect	66.2
Long Term Liabilities	2,965,190	Other Income	-213,274	-65.2%	Avg Payment Days	3.7
Total Equity	3,291,376	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	6,274,812	Net Profit or Loss	(280,645)	-85.8%	Return on Equity	-8.5%

452833 KATY CINCO RANCH DIALYSIS

1265 ROCK CANYON ROAD

12/31/2019 365 Days Settled

KATY, TX 77450

HARRIS

BLUE CROSS (GEORGIA)

Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	11,684,229	Total Charges	3,903,617		Salary Expense	28.7%
Fixed Assets	2,035,944	Contract Allowance	-209,666	-5.4%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	4,113,283	105.4%		
Total Assets	13,720,173	Operating Expense	3,009,634	73.2%	Current Ratio	94.6
Current Liabilities	123,541	Operating Margin	1,103,649	26.8%	Days to Collect	84.0
Long Term Liabilities	1,064,266	Other Income	54	0.0%	Avg Payment Days	6.0
Total Equity	12,532,365	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	13,720,172	Net Profit or Loss	1,103,703	26.8%	Return on Equity	8.8%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672619 KAUFMAN	DIALYSIS					
2851 MILLENIUM DF	RIVE	12/31/2019	365 Days Settled	ł		
KAUFMAN, TX 7514	2					
KAUFMAN						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,262,467	Total Charges	2,209,724		Salary Expense	26.4%
Fixed Assets	671,564	Contract Allowance	849,100	38.4%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	1,360,624	61.6%		
Total Assets	-1,590,903	Operating Expense	1,339,425	98.4%	Current Ratio	(70.4)
Current Liabilities	32,137	Operating Margin	21,199	1.6%	Days to Collect	432.7
Long Term Liabilities	611,862	Other Income	139	0.0%	Avg Payment Days	4.9
Total Equity	-2,234,904	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	-1,590,905	Net Profit or Loss	21,338	1.6%	Return on Equity	-1.0%
672788 KELLER D	IALYSIS					
11000 OLD DENTON	I ROAD	12/31/2019	365 Days Settled	t		
KELLER, TX 76244						
TARRANT						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	846,636	Total Charges	2,649,941		Salary Expense	
Fixed Assets						30.5%
	1,606,806	Contract Allowance	-72,462	-2.7%	Fringe Benefits	30.5% 4.7%
Other Assets	1,606,806 0	Contract Allowance Operating Revenue	-72,462	-2.7% 102.7%		
				102.7%		
Other Assets	0	Operating Revenue	2,722,403	102.7% 71.5%	Fringe Benefits	4.7%
Other Assets Total Assets	0 2,453,442	Operating Revenue Operating Expense	2,722,403 1,945,414	102.7% 71.5% 28.5%	Fringe Benefits Current Ratio	4.7% 17.5
Other Assets Total Assets Current Liabilities	0 2,453,442 48,384	Operating Revenue Operating Expense Operating Margin	2,722,403 1,945,414 776,989	102.7% 71.5% 28.5% -1.4%	Fringe Benefits Current Ratio Days to Collect	4.7% 17.5 89.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

CE	12/31/2019	365 Days Settlec	ł		
8					
RGIA)					
neet	Income	Statement		Key Performanace	Ind.
10,349,199	Total Charges	5,562,099		Salary Expense	31.7%
1,010,843	Contract Allowance	-80,632	-1.4%	Fringe Benefits	5.1%
1,951,850	- Operating Revenue	5,642,731	101.4%		
13,311,892	Operating Expense	4,872,209	86.3%	Current Ratio	79.3
130,503	- Operating Margin	770,522	13.7%	Days to Collect	359.1
628,175	Other Income	-3,293	-0.1%	Avg Payment Days	4.3
12,553,216	Other Expense	0	0.0%	Depreciation Rate	6.8%
13,311,894	- Net Profit or Loss	767,229	13.6%	Return on Equity	6.1%
ARK REGIONA	L DIALYSIS CENTER	2			
AND ROAD	12/31/2019	365 Days Settled	1		
neet	Income	Statement		Key Performanace	Ind.
	Income Total Charges	Statement 4,384,169		Key Performanace Salary Expense	Ind. 33.6%
719,964			-20.4%	Salary Expense	
719,964	Total Charges Contract Allowance	4,384,169	-20.4% 120.4%	Salary Expense	33.6%
719,964 1,345,326	Total Charges Contract Allowance	4,384,169 -892,392	120.4%	Salary Expense	33.6%
719,964 1,345,326 709,992	Total Charges Contract Allowance Operating Revenue	4,384,169 -892,392 5,276,561	120.4% 70.2%	Salary Expense Fringe Benefits	33.6% 11.2%
719,964 1,345,326 709,992 2,775,282	Total Charges Contract Allowance Operating Revenue Operating Expense	4,384,169 -892,392 5,276,561 3,706,153	120.4% 70.2% 29.8%	Salary Expense Fringe Benefits Current Ratio	33.6% 11.2% 0.6
719,964 1,345,326 709,992 2,775,282 1,275,295	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,384,169 -892,392 5,276,561 3,706,153 1,570,408	120.4% 70.2% 29.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.6% 11.2% 0.6 112.7
	8 GIA) heet 10,349,199 1,010,843 1,951,850 13,311,892 130,503 628,175 12,553,216 13,311,894 ARK REGIONA	Basel Income 10,349,199 Total Charges 10,010,843 Contract Allowance 1,010,843 Contract Allowance 1,951,850 Operating Revenue 13,311,892 Operating Expense 130,503 Operating Margin 628,175 Other Income 12,553,216 Other Expense 13,311,894 Net Profit or Loss	AGIA) Income Statement 10,349,199 Total Charges 5,562,099 1,010,843 Contract Allowance -80,632 1,951,850 Operating Revenue 5,642,731 13,311,892 Operating Expense 4,872,209 130,503 Operating Margin 770,522 628,175 Other Income -3,293 12,553,216 Other Expense 0 13,311,894 Net Profit or Loss 767,229	AGIA) Income Statement 10,349,199 Total Charges 5,562,099 1,010,843 Contract Allowance -80,632 -1.4% 1,951,850 Operating Revenue 5,642,731 101.4% 13,311,892 Operating Expense 4,872,209 86.3% 130,503 Operating Margin 770,522 13.7% 628,175 Other Income -3,293 -0.1% 12,553,216 Other Expense 0 0.0% 13,311,894 Net Profit or Loss 767,229 13.6%	AGIA) Meet Income Statement Key Performanace 10,349,199 Total Charges 5,562,099 Salary Expense 1,010,843 Contract Allowance -80,632 -1.4% Fringe Benefits 1,951,850 Operating Revenue 5,642,731 101.4% 13,311,892 Operating Expense 4,872,209 86.3% Current Ratio 130,503 Operating Margin 770,522 13.7% Days to Collect 628,175 Other Income -3,293 -0.1% Avg Payment Days 12,553,216 Other Expense 0 0.0% Depreciation Rate 13,311,894 Net Profit or Loss 767,229 13.6% Return on Equity ARK REGIONAL DIALYSIS CENTER

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	CELLC					
5420 DASHWOOD D	R, SUITE 207	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7708	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	341,887	Total Charges	957,973		Salary Expense	11.8%
Fixed Assets	15,780	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	4,513	- Operating Revenue	957,973	100.0%		
Total Assets	362,180	Operating Expense	721,810	75.3%	Current Ratio	138.0
Current Liabilities	2,478	- Operating Margin	236,163	24.7%	Days to Collect	128.7
Long Term Liabilities	0	Other Income	5	0.0%	Avg Payment Days	1.3
Total Equity	359,702	Other Expense	0	0.0%	Depreciation Rate	73.2%
	362 180	- Net Profit or Loss	006 169	24 70/	Detune en Equito	65.7%
Total Liab. and Equity	002,100		236,168	24.7%	Return on Equity	03.7%
742512 KEY DIALY		-		24.7%	Return on Equity	05.7 %
	ÍSIS, LLC	-	384 Days *Settle		Return on Equity	00.7%
742512 KEY DIALY	'SIS, LLC R, SUITE 211	-				05.7%
742512 KEY DIALY	'SIS, LLC R, SUITE 211	-			Return on Equity	00.7%
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77	'SIS, LLC R, SUITE 211	-			Return on Equity	00.7%
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND	7 SIS, LLC R, SUITE 211 7478	- 12/31/2019			Keturn on Equity	
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND NOVITAS (TEXAS)	7 SIS, LLC R, SUITE 211 7478	- 12/31/2019	384 Days *Settle			
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND NOVITAS (TEXAS) Balance S	'SIS, LLC R, SUITE 211 7478 Sheet	- 12/31/2019 Income	384 Days *Settle Statement		Key Performanace	Ind.
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND NOVITAS (TEXAS) Balance S Current Assets	'SIS, LLC R, SUITE 211 7478 Sheet 34,044	12/31/2019 Income Total Charges Contract Allowance	384 Days *Settle Statement 308,885	ed	Key Performanace Salary Expense	∣ nd. 35.7%
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	'SIS, LLC R, SUITE 211 7478 Sheet 34,044 74,145	12/31/2019 Income Total Charges Contract Allowance	384 Days *Settle Statement 308,885 3,064	ed 1.0% 99.0%	Key Performanace Salary Expense	∣ nd. 35.7%
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	'SIS, LLC R, SUITE 211 7478 5 heet 34,044 74,145 3,832	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	384 Days *Settle Statement 308,885 3,064 305,821	ed 1.0% 99.0% 129.2%	Key Performanace Salary Expense Fringe Benefits	I nd. 35.7% 0.0%
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	'SIS, LLC R, SUITE 211 7478 Sheet 34,044 74,145 3,832 112,021	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	384 Days *Settle Statement 308,885 3,064 305,821 395,146	ed 1.0% 99.0% 129.2% -29.2%	Key Performanace Salary Expense Fringe Benefits Current Ratio	I nd. 35.7% 0.0% 0.1
742512 KEY DIALY 1400 CREEK WAY D SUGAR LAND, TX 77 FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	'SIS, LLC R, SUITE 211 7478 Sheet 34,044 74,145 3,832 112,021 559,150	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	384 Days *Settle Statement 308,885 3,064 305,821 395,146 -89,325	ed 1.0% 99.0% 129.2% -29.2% 1.3%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	I nd. 35.7% 0.0% 0.1 (18.5)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672714 KIDNEY CA	ARE CENTER					
1126 SLIDE ROAD, S	STE 4-B	12/31/2019	365 Days Settled			
LUBBOCK, TX 79416	6					
LUBBOCK						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	226,930	Total Charges	2,271,967		Salary Expense	26.9%
Fixed Assets	368,283	Contract Allowance	8,977	0.4%	Fringe Benefits	5.4%
Other Assets	130,984	Operating Revenue	2,262,990	99.6%		
Total Assets	726,197	Operating Expense	2,927,913	129.4%	Current Ratio	0.3
Current Liabilities	869,317	Operating Margin	-664,923	-29.4%	Days to Collect	9.9
Long Term Liabilities	0	Other Income	125	0.0%	Avg Payment Days	24.5
Total Equity	-143,120	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	726,197	Net Profit or Loss	(664,798)	-29.4%	Return on Equity	464.5%
672815 KIDNEY CA	ARE CENTER O	F HOUSTON				
4803 BISSONNET S	T, STE A	12/31/2019	365 Days Settled			
BELLAIRE, TX 77401	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452830 KIDNEY CE	ENTER OF JASF	PER				
930 MARVIN HANCO	OCK DRIVE	12/31/2019	365 Days Settled	ł		
JASPER, TX 75951						
JASPER						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	511,436	Total Charges	2,922,228		Salary Expense	36.1%
Fixed Assets	555,499	Contract Allowance	-462,130	-15.8%	Fringe Benefits	12.7%
Other Assets	182,334	Operating Revenue	3,384,358	115.8%		
Total Assets	1,249,269	Operating Expense	2,406,890	71.1%	Current Ratio	1.2
Current Liabilities	424,486	Operating Margin	977,468	28.9%	Days to Collect	5.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	37.0
Total Equity	824,784	Other Expense	0	0.0%	Depreciation Rate	0.7%
Total Liab. and Equity	1,249,270	Net Profit or Loss	977,468	28.9%	Return on Equity	118.5%
452595 KIDNEY DI	SEASE CLINIC	OF CENTRAL SAN A	NTONIO			
305 NORTH FRIO		12/31/2019	365 Days Settled	t		
SAN ANTONIO, TX 7	8207					
BEXAR						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,781,612	Total Charges	10,445,073		Salary Expense	39.8%
Fixed Assets	444,686	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	1,267,972	Operating Revenue	10,445,073	100.0%		
Total Assets	3,494,270	Operating Expense	7,338,810	70.3%	Current Ratio	0.6
Current Liabilities	2,869,349	Operating Margin	3,106,263	29.7%	Days to Collect	54.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	2,869,349	Net Profit or Loss	3,106,262	29.7%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

803 CASTROVILLE I	RD SUITE 401	6/30/2019 3	365 Days Settled			
SAN ANTONIO, TX 7	78237					
BEXAR						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	184,176	Total Charges	1,552,636		Salary Expense	40.4%
Fixed Assets	150,770	Contract Allowance	0	0.0%	Fringe Benefits	4.1%
Other Assets	500	Operating Revenue	1,552,636	100.0%		
Total Assets	335,446	Operating Expense	1,622,241	104.5%	Current Ratio	1.0
Current Liabilities	190,034	Operating Margin	-69,605	-4.5%	Days to Collect	43.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	42.8
Total Equity	145,412	Other Expense	0	0.0%	Depreciation Rate	28.1%
Total Liab. and Equity	335,446	Net Profit or Loss	(69,605)	-4.5%	Return on Equity	-47.9%
452804 KIDNEY TF	REATMENT CEN	ITER EAST P				
452804 KIDNEY TF 1608 SOUTH NEW E			365 Days Settled	ł		
	BRAUNFELS		365 Days Settled	ł		
1608 SOUTH NEW E	BRAUNFELS		365 Days Settled	ł		
1608 SOUTH NEW E SAN ANTONIO, TX 7	BRAUNFELS 78210		365 Days Settled	ł		
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR	BRAUNFELS 78210 AS)	12/31/2019	365 Days Settled	3	Key Performanace	Ind.
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEX/	BRAUNFELS 78210 AS) Sheet	12/31/2019		3	Key Performanace Salary Expense	Ind. 40.2%
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEX/ Balance S	BRAUNFELS 78210 AS) Sheet 20,950	12/31/2019 Income	Statement	0.0%	-	
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEX/ Balance S Current Assets	BRAUNFELS 78210 AS) Sheet 20,950	12/31/2019 Income Total Charges	e Statement 511,182		Salary Expense	40.2%
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets	BRAUNFELS 78210 AS) Sheet 20,950 226,364	12/31/2019 Income Total Charges Contract Allowance	Statement 511,182 0	0.0% 100.0%	Salary Expense	40.2%
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets	BRAUNFELS 78210 AS) Sheet 20,950 226,364 0	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	e Statement 511,182 0 511,182	0.0% 100.0% 110.3%	Salary Expense Fringe Benefits	40.2% 0.0%
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	BRAUNFELS 78210 AS) Sheet 20,950 226,364 0 247,314	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	e Statement 511,182 0 511,182 563,714	0.0% 100.0% 110.3% -10.3%	Salary Expense Fringe Benefits Current Ratio	40.2% 0.0% 0.3
1608 SOUTH NEW E SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets Total Assets	BRAUNFELS 78210 AS) Sheet 20,950 226,364 0 247,314 62,742	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	e Statement 511,182 0 511,182 563,714 -52,532	0.0% 100.0% 110.3% -10.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	40.2% 0.0% 0.3 15.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452829 KIDNEY TR	REATMENT CEN	ITER NORTHW				
3939 MEDICAL DRIV	E SUITE 110	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	78229					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	18,257	Total Charges	1,500,575		Salary Expense	32.8%
Fixed Assets	302,059	Contract Allowance	0	0.0%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,500,575	100.0%		
Total Assets	320,316	Operating Expense	1,617,054	107.8%	Current Ratio	
Current Liabilities	0	Operating Margin	-116,479	-7.8%	Days to Collect	4.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	320,316	Other Expense	0	0.0%	Depreciation Rate	43.5%
Total Liab. and Equity	320,316	Net Profit or Loss	(116,479)	-7.8%	Return on Equity	-36.4%
452885 KILGORE	DIALYSIS CENT	ER				
2403 HWY 42 NORT	Н	12/31/2019	365 Days Settled	ł		
KILGORE, TX 75662						
GREGG						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,166,047	Total Charges	3,356,266		Salary Expense	32.0%
Fixed Assets	785,857	Contract Allowance	740,182	22.1%	Fringe Benefits	6.1%
Other Assets	402	Operating Revenue	2,616,084	77.9%		
Total Assets	1,952,306	Operating Expense	2,180,461	83.3%	Current Ratio	20.7
Current Liabilities	56,293	Operating Margin	435,623	16.7%	Days to Collect	118.8
Long Term Liabilities	309,648	Other Income	113	0.0%	Avg Payment Days	5.1
Total Equity	1,586,364	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	1,952,305	Net Profit or Loss	435,736	16.7%	Return on Equity	27.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452025		ł				
726 SOUTH FORT H	OOD ST	12/31/2019 3	365 Days Settled	Ł		
KILLEEN, TX 76541						
BELL						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	7,581,301	Total Charges	5,235,462		Salary Expense	33.5%
Fixed Assets	503,908	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	873,372	Operating Revenue	5,235,462	100.0%		
Total Assets	8,958,581	Operating Expense	4,497,046	85.9%	Current Ratio	0.9
Current Liabilities	8,521,895	– Operating Margin	738,416	14.1%	Days to Collect	89.7
Long Term Liabilities	0	Other Income	3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	8,521,895	– Net Profit or Loss	738,419	14.1%	Return on Equity	0.0%
		_				
452821 KIRBY KI		CENTER				
452821 KIRBY KIR			365 Days Settled			
4653 BINZ ENGLEM						
4653 BINZ ENGLEM KIRBY, TX 78219						
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR						
4653 BINZ ENGLEM KIRBY, TX 78219	AN RD SUITE 2	12/31/2019 3			Key Performanace I	nd.
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR NOVITAS (TEXAS)	AN RD SUITE 2	12/31/2019 3	365 Days Settled			nd. 36.7%
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR NOVITAS (TEXAS) Balance S	AN RD SUITE 2	12/31/2019 3 Income \$	365 Days Settled		Key Performanace I	
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR NOVITAS (TEXAS) Balance S Current Assets	AN RD SUITE 2 Sheet 689,620	12/31/2019 3 Income s Total Charges	365 Days Settled Statement 4,686,069	ł	Key Performanace I Salary Expense	36.7%
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	AN RD SUITE 2 Sheet 689,620 123,081	12/31/2019 3 Income 3 Total Charges Contract Allowance	365 Days Settled Statement 4,686,069 0	d 0.0%	Key Performanace I Salary Expense Fringe Benefits	36.7%
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	AN RD SUITE 2 Sheet 689,620 123,081 867,050	12/31/2019 3 Income 9 Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 4,686,069 0 4,686,069	0.0% 100.0% 80.8%	Key Performanace I Salary Expense Fringe Benefits	36.7% 7.7%
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	AN RD SUITE 2 Sheet 689,620 123,081 867,050 1,679,751	12/31/2019 3 Income 9 Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 4,686,069 0 4,686,069 3,788,004	0.0% 100.0% 80.8% 19.2%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	36.7% 7.7% 0.6
4653 BINZ ENGLEM KIRBY, TX 78219 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AN RD SUITE 2 Sheet 689,620 123,081 867,050 1,679,751 1,246,228	12/31/2019 3 Income 4 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 4,686,069 0 4,686,069 3,788,004 898,065	0.0% 100.0% 80.8% 19.2% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	36.7% 7.7% 0.6 81.9

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672759 LA CENTR	AL DIALYSIS					
902 HOUSTON ST		12/31/2019	365 Days Settled	I		
LAREDO, TX 78040						
WEBB						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,891,950	Total Charges	2,270,798		Salary Expense	35.9%
Fixed Assets	1,934,951	Contract Allowance	11,053	0.5%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	2,259,745	99.5%		
Total Assets	-1,956,999	Operating Expense	2,650,062	117.3%	Current Ratio	(69.2)
Current Liabilities	56,280	Operating Margin	-390,317	-17.3%	Days to Collect	85.4
Long Term Liabilities	1,353,715	Other Income	1	0.0%	Avg Payment Days	3.5
Total Equity	-3,366,994	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	-1,956,999	Net Profit or Loss	(390,316)	-17.3%	Return on Equity	11.6%
672539 LA PORTE	DIALYSIS FAC	LITY				
1307 W FAIRMONT I	PARKWAY SUIT	E A Cost Repor	t not filed.			
LA PORTE, TX 7757 HARRIS	1					
NOVITAS (TEXAS) Balance S	shoot	Income	Statement		Key Performanace I	nd
Current Assets		Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%		0.0%
Other Assets	0	Operating Revenue	0	0.0%		5.675
Total Assets	0	Operating Expense	0		Current Patia	
	0		0		Current Ratio	
Current Liabilities Long Term Liabilities	0	Operating Margin Other Income	-		Days to Collect	
	0		0		Avg Payment Days	0.09/
Total Equity	0	Other Expense	0		Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672580 LAKE CLIF	F DIALYSIS CE	NTER				
805 N BECKLEY AVI	ENUE	12/31/2019	365 Days Settled	ł		
DALLAS, TX 75203						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,564,505	Total Charges	2,732,667		Salary Expense	30.6%
Fixed Assets	1,255,817	Contract Allowance	264,938	9.7%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	2,467,729	90.3%		
Total Assets	-1,308,688	Operating Expense	2,453,578	99.4%	Current Ratio	(32.4)
Current Liabilities	79,138	Operating Margin	14,151	0.6%	Days to Collect	81.0
Long Term Liabilities	1,121,754	Other Income	19	0.0%	Avg Payment Days	3.5
Total Equity	-2,509,579	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	-1,308,687	Net Profit or Loss	14,170	0.6%	Return on Equity	-0.6%
672500 LAKE JAC		6				
450 THIS WAY, SUIT	ΈA	12/31/2019	365 Days Settled	ł		
LAKE JACKSON, TX	77566					
BRAZORIA						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-9,787,791	Total Charges	3,791,554		Salary Expense	31.9%
Fixed Assets	1,836,804	Contract Allowance	-116,993	-3.1%	Fringe Benefits	6.3%
Other Assets	12,178,602	Operating Revenue	3,908,547	103.1%		
Total Assets	4,227,615	Operating Expense	3,495,230	89.4%	Current Ratio	(120.8)
Current Liabilities	81,056	Operating Margin	413,317	10.6%	Days to Collect	137.7
Long Term Liabilities	710,179	Other Income	17	0.0%	Avg Payment Days	6.5
Total Equity	3,436,380	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	4,227,615	Net Profit or Loss	413,334	10.6%	Return on Equity	12.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672899 LAMARQU						
7236 MEDICAL CEN	TER DR	12/31/2019	365 Days Settled	t		
TEXAS CITY, TX 775	591					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	646,117	Total Charges	964,687		Salary Expense	31.1%
Fixed Assets	2,744,707	Contract Allowance	-50,321	-5.2%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	1,015,008	105.2%		
Total Assets	3,390,824	Operating Expense	1,303,429	128.4%	Current Ratio	26.5
Current Liabilities	24,366	Operating Margin	-288,421	-28.4%	Days to Collect	532.4
Long Term Liabilities	1,106,530	Other Income	82,452	8.1%	Avg Payment Days	4.2
Total Equity	2,259,928	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	3,390,824	Net Profit or Loss	(205,969)	-20.3%	Return on Equity	-9.1%
672520 LANCAST	ER DIALYSIS					
2424 WEST PLEASA	NT RUN	12/31/2019	365 Days Settled	ł		
LANCASTER, TX 75	146					
DALLAS						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,689,756	Total Charges	3,228,734		Salary Expense	32.9%
Fixed Assets	2,027,029	Contract Allowance	184,631	5.7%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	3,044,103	94.3%		
Total Assets	3,716,785	Operating Expense	2,972,027	97.6%	Current Ratio	20.6
Current Liabilities	82,064	Operating Margin	72,076	2.4%	Days to Collect	142.3
Long Term Liabilities	1,109,077	Other Income	12	0.0%	Avg Payment Days	3.4
Total Equity	2,525,643	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	3,716,784	Net Profit or Loss	72,088	2.4%	Return on Equity	2.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

2443 MONARCH DR	IVE	12/31/2019	365 Days Settled			
LAREDO, TX 78045						
WEBB						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,997,949	Total Charges	1,195,373		Salary Expense	28.7%
Fixed Assets	4,392,653	Contract Allowance	338,714	28.3%	Fringe Benefits	3.3%
Other Assets	0	Operating Revenue	856,659	71.7%		
Total Assets	394,704	Operating Expense	1,590,299	185.6%	Current Ratio	(283.1)
Current Liabilities	14,124	Operating Margin	-733,640	-85.6%	Days to Collect	119.0
Long Term Liabilities	2,508,823	Other Income	0	0.0%	Avg Payment Days	2.5
Total Equity	-2,128,245	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	394,702	Net Profit or Loss	(733,640)	-85.6%	Return on Equity	34.5%
672521 LAS PALM	AS DIALYSIS C	ENTER				
802 CASTROVILLE	ROAD, SUITE 41	5 12/31/2019	365 Days Settled			
SAN ANTONIO, TX 7	8237					
BEXAR						
NATIONAL GOVERN	IMENT SERVICI	ES				
NATIONAL GOVERN Balance S			Statement		Key Performanace I	nd.
	Sheet		Statement 3,977,519		Key Performanace I Salary Expense	nd. 38.5%
Balance S	Sheet	Income Total Charges		8.7%	-	
Balance S Current Assets	5 heet 7,706,350	Income Total Charges	3,977,519	8.7% 91.3%	Salary Expense	38.5%
Balance S Current Assets Fixed Assets	5 heet 7,706,350 721,134	Income Total Charges Contract Allowance	3,977,519 344,700	91.3%	Salary Expense	38.5%
Balance S Current Assets Fixed Assets Other Assets	5 heet 7,706,350 721,134 3,038	Income Total Charges Contract Allowance Operating Revenue	3,977,519 344,700 3,632,819	91.3% 83.0%	Salary Expense Fringe Benefits	38.5% 7.7%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 7,706,350 721,134 3,038 8,430,522	Income Total Charges Contract Allowance Operating Revenue Operating Expense	3,977,519 344,700 3,632,819 3,016,886	91.3% 83.0% 17.0%	Salary Expense Fringe Benefits Current Ratio	38.5% 7.7% 26.7
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 7,706,350 721,134 3,038 8,430,522 288,279	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,977,519 344,700 3,632,819 3,016,886 615,933	91.3% 83.0% 17.0% 66.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.5% 7.7% 26.7 84.7

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672873 LEANDER	DIALYSIS					
2906 S BAGDAD RO	AD SUITE 120	12/31/2019	365 Days Settled	b		
LEANDER, TX 78641	I					
WILLIAMSON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	355,041	Total Charges	838,273		Salary Expense	31.3%
Fixed Assets	2,391,433	Contract Allowance	-302,966	-36.1%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	1,141,239	136.1%		
Total Assets	2,746,474	Operating Expense	1,323,347	116.0%	Current Ratio	11.2
Current Liabilities	31,653	Operating Margin	-182,108	-16.0%	Days to Collect	89.8
Long Term Liabilities	846,309	Other Income	70,797	6.2%	Avg Payment Days	5.6
Total Equity	1,868,512	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	2,746,474	Net Profit or Loss	(111,311)	-9.8%	Return on Equity	-6.0%
672798 LEXINGTO	N DIALYSIS					
16035 LEXINGTON E	BLVD	12/31/2019	365 Days Settled	ł		
SUGAR LAND, TX 7	7479					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	36,413	Total Charges	1,562,296		Salary Expense	26.6%
Fixed Assets	588,696	Contract Allowance	0	0.0%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	1,562,296	100.0%		
Total Assets	625,109	Operating Expense	1,951,701	124.9%	Current Ratio	0.1
Current Liabilities	549,743	Operating Margin	-389,405	-24.9%	Days to Collect	8.5
Long Term Liabilities	1,744,311	Other Income	0	0.0%	Avg Payment Days	36.6
Total Equity	-1,668,945	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	625,109	Net Profit or Loss	(389,405)	-24.9%	Return on Equity	23.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672744 LIBERTY D	DIALYSIS- HUNT	SVILLE				
540 INTERSTATE 45	SOUTH	12/31/2019	365 Days Settle	d		
HUNTSVILLE, TX 77	340					
WALKER						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,785,882	Total Charges	3,788,583		Salary Expense	33.8%
Fixed Assets	684,895	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	1,200,578	Operating Revenue	3,788,583	100.0%		
Total Assets	3,671,355	Operating Expense	3,193,992	84.3%	Current Ratio	0.6
Current Liabilities	3,071,067	Operating Margin	594,591	15.7%	Days to Collect	93.7
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.9%
Total Liab. and Equity	3,071,067	Net Profit or Loss	594,590	15.7%	Return on Equity	0.0%
672601 LIBERTY D	DIALYSIS - BREI	NHAM LLC				
604 MEDICAL COUR	RTS	12/31/2019	365 Days Settle	d		
BRENHAM, TX 7783	3					
WASHINGTON						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,196,746	Total Charges	3,653,084		Salary Expense	30.7%
Fixed Assets	243,664	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	1,544,014	Operating Revenue	3,653,084	100.0%		
Total Assets	3,984,424	Operating Expense	2,738,249	75.0%	Current Ratio	0.7
Current Liabilities	3,218,276	Operating Margin	914,835	25.0%	Days to Collect	35.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.7%
Total Liab. and Equity	3,218,276	Net Profit or Loss	914,834	25.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672608 LIBERTY D		N				
2390 E 29TH ST		12/31/2019	365 Days Settled	t		
BRYAN, TX 77802						
BRAZOS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	13,161,663	Total Charges	7,084,112		Salary Expense	30.1%
Fixed Assets	355,448	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	1,752,497	Operating Revenue	7,084,112	100.0%		
Total Assets	15,269,608	Operating Expense	4,884,687	69.0%	Current Ratio	0.9
Current Liabilities	14,404,443	Operating Margin	2,199,425	31.0%	Days to Collect	34.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.3%
Total Liab. and Equity	14,404,443	Net Profit or Loss	2,199,426	31.0%	Return on Equity	0.0%
742511 LIBERTY D	DIALYSIS CEDA	R HILL				
458 N HIGHWAY 67	SUITE 400	12/31/2019	365 Days Settled	t		
CEDAR HILL, TX 75	104					
DALLAS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	150,855	Total Charges	1,263,568		Salary Expense	24.3%
Fixed Assets	1,248,696	Contract Allowance	0	0.0%	Fringe Benefits	3.7%
Other Assets	12,774	Operating Revenue	1,263,568	100.0%		
Total Assets	1,412,325	Operating Expense	1,270,951	100.6%	Current Ratio	0.6
	000.050	Operating Margin	-7,383	-0.6%	Days to Collect	4.9
Current Liabilities	238,256	5 5 5				
Current Liabilities	1,292,647	Other Income	39	0.0%	Avg Payment Days	8.3
			39 0		Avg Payment Days Depreciation Rate	8.3 14.6%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672751 LIBERTY D	DIALYSIS CHAR	LTON				
3571 W WHEATLAN	D ROAD SUITE	103 12/31/2019	365 Days Settled	ł		
DALLAS, TX 75237						
DALLAS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,969,479	Total Charges	4,170,007		Salary Expense	27.3%
Fixed Assets	263,367	Contract Allowance	0	0.0%	Fringe Benefits	4.4%
Other Assets	9,426,928	Operating Revenue	4,170,007	100.0%		
Total Assets	11,659,774	Operating Expense	3,651,869	87.6%	Current Ratio	2.8
Current Liabilities	693,744	Operating Margin	518,138	12.4%	Days to Collect	130.6
Long Term Liabilities	0	Other Income	524	0.0%	Avg Payment Days	9.1
Total Equity	10,966,030	Other Expense	0	0.0%	Depreciation Rate	32.4%
Total Liab. and Equity	11,659,774	Net Profit or Loss	518,662	12.4%	Return on Equity	4.7%
672615 LIBERTY D	DIALYSIS COLLI	EGE STATION				
3314 LONGMIRE DR	2	12/31/2019	365 Days Settled	1		
COLLEGE STATION	, TX 77845					
BRAZOS						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2 256 5/1	Total Charges	2 022 660		Salary Expense	33.7%
	3,330,341	rotal onlargeo	3,932,660			00.170
Fixed Assets	274,776	-	3,932,000 0	0.0%	Fringe Benefits	6.7%
		Contract Allowance		0.0% 100.0%	Fringe Benefits	
Fixed Assets	274,776	Contract Allowance	0	100.0%	Fringe Benefits Current Ratio	
Fixed Assets Other Assets	274,776 1,707,583	Contract Allowance Operating Revenue	0 3,932,660	100.0% 70.5%	-	6.7%
Fixed Assets Other Assets Total Assets	274,776 1,707,583 5,338,900	Contract Allowance Operating Revenue Operating Expense	0 3,932,660 2,770,845	100.0% 70.5% 29.5%	Current Ratio	6.7% 0.7
Fixed Assets Other Assets Total Assets Current Liabilities	274,776 1,707,583 5,338,900 4,492,903	Contract Allowance Operating Revenue Operating Expense Operating Margin	0 3,932,660 2,770,845 1,161,815	100.0% 70.5% 29.5% 0.0%	Current Ratio Days to Collect	6.7% 0.7 42.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		ANVILLE LLC				
1038 US HIGHWAY 6	67	12/31/2019	365 Days Settled	ł		
DUNCANVILLE, TX 7	75137					
DALLAS						
BLUE CROSS (TEXA	(S)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,833,275	Total Charges	4,937,851		Salary Expense	29.2%
Fixed Assets	520,945	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	13,750	Operating Revenue	4,937,851	100.0%		
Total Assets	2,367,970	Operating Expense	4,298,972	87.1%	Current Ratio	2.4
Current Liabilities	752,689	Operating Margin	638,879	12.9%	Days to Collect	80.2
Long Term Liabilities	167,541	Other Income	358	0.0%	Avg Payment Days	10.7
Total Equity	1,447,740	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	2,367,970	Net Profit or Loss	639,237	12.9%	Return on Equity	44.2%
742506 LIBERTY D	IALYSIS EAST	DALLAS				
11255 GARLAND RC	AD SUITE 1160					
		12/31/2019	365 Days Settled	k		
DALLAS, TX 75218		12/31/2019	365 Days Settled	t		
DALLAS, TX 75218 DALLAS		12/31/2019	365 Days Settled	ł		
-		12/31/2019	365 Days Settled	ł		
DALLAS	heet		365 Days Settled	Ł	Key Performanace I	nd.
DALLAS NOVITAS (TEXAS)			·	Ł	Key Performanace I Salary Expense	nd. 39.7%
DALLAS NOVITAS (TEXAS) Balance S		Income	Statement	0.0%	-	
DALLAS NOVITAS (TEXAS) Balance S Current Assets	186,580	Income Total Charges	Statement 757,058		Salary Expense	39.7%
DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	186,580 1,637,586	Income Total Charges Contract Allowance	Statement 757,058 0	0.0% 100.0%	Salary Expense	39.7%
DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	186,580 1,637,586 350	Income Total Charges Contract Allowance Operating Revenue	Statement 757,058 0 757,058	0.0% 100.0% 112.9%	Salary Expense Fringe Benefits	39.7% 6.9%
DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	186,580 1,637,586 350 1,824,516	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 757,058 0 757,058 854,663	0.0% 100.0% 112.9% -12.9%	Salary Expense Fringe Benefits Current Ratio	39.7% 6.9% (0.3)
DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	186,580 1,637,586 350 1,824,516 -657,720	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 757,058 0 757,058 854,663 -97,605	0.0% 100.0% 112.9% -12.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	39.7% 6.9% (0.3) 2.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672830 LIBERTY	IALYSIS GAST	ON AVENUE				
3417 GASTON AVE	NUE SUITE 180	12/31/2019	365 Days Settled	ł		
DALLAS, TX 75246						
DALLAS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	367,117	Total Charges	1,942,828		Salary Expense	26.4%
Fixed Assets	1,228,455	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	20,293	- Operating Revenue	1,942,828	100.0%		
Total Assets	1,615,865	Operating Expense	2,034,752	104.7%	Current Ratio	0.4
Current Liabilities	890,180	- Operating Margin	-91,924	-4.7%	Days to Collect	3.1
Long Term Liabilities	1,985,810	Other Income	67	0.0%	Avg Payment Days	11.4
Total Equity	-1,260,125	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	1,615,865	Net Profit or Loss	(91,857)	-4.7%	Return on Equity	7.3%
672685 LIBERTY	DIALYSIS IRVING	3				
1111 WEST AIRPOR	T FREEWAY, SI	JITE 12/31/2019	365 Days Settled	ł		
IRVING, TX 75062						
DALLAS						
BLUE CROSS (TEX	A C)					
Balance S	43)					
	,	Income	Statement		Key Performanace I	nd.
Current Assets	Sheet	Income Total Charges	Statement 2,917,388		Key Performanace I Salary Expense	nd. 33.6%
Current Assets Fixed Assets	Sheet			0.0%	-	
	Sheet 1,228,712	Total Charges	2,917,388	0.0% 100.0%	Salary Expense	33.6%
Fixed Assets	Sheet 1,228,712 455,087	Total Charges Contract Allowance	2,917,388 0	100.0%	Salary Expense	33.6%
Fixed Assets Other Assets	Sheet 1,228,712 455,087 2,538,622	Total Charges Contract Allowance Operating Revenue	2,917,388 0 2,917,388	100.0% 79.1%	Salary Expense Fringe Benefits	33.6% 7.4%
Fixed Assets Other Assets Total Assets	Sheet 1,228,712 455,087 2,538,622 4,222,421	Total Charges Contract Allowance Operating Revenue Operating Expense	2,917,388 0 2,917,388 2,307,707	100.0% 79.1% 20.9%	Salary Expense Fringe Benefits Current Ratio	33.6% 7.4% 0.4
Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 1,228,712 455,087 2,538,622 4,222,421 3,293,228	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,917,388 0 2,917,388 2,307,707 609,681	100.0% 79.1% 20.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.6% 7.4% 0.4 59.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	IALYSIS LAKE	LEWIVILLE				
3400 CORINTH PAR	KWAY SUITE 1	30 12/31/2019	365 Days Settled	ł		
CORINTH, TX 76208						
DENTON						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,565,328	Total Charges	4,683,232		Salary Expense	34.0%
Fixed Assets	937,321	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	598,239	Operating Revenue	4,683,232	100.0%		
Total Assets	7,100,888	Operating Expense	3,560,892	76.0%	Current Ratio	0.8
Current Liabilities	6,613,508	Operating Margin	1,122,340	24.0%	Days to Collect	50.3
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	6,613,508	Net Profit or Loss	1,122,338	24.0%	Return on Equity	0.0%
					1 3	
672526 LIBERTY D	DIALYSIS LANC	ASTER				
			365 Davs Settler	4		
672526 LIBERTY D			365 Days Settled	3		
	RUN ROAD # 28		365 Days Settled	3		
3250 W PLEASANT F	RUN ROAD # 28		365 Days Settled	3		
3250 W PLEASANT F	RUN ROAD # 28 146	0 12/31/2019	·	3		
3250 W PLEASANT F LANCASTER, TX 754 DALLAS	RUN ROAD # 28 146 AS)	0 12/31/2019	365 Days Settled	3	Key Performanace I	
3250 W PLEASANT F LANCASTER, TX 757 DALLAS BLUE CROSS (TEXA	RUN ROAD # 28 146 AS)	0 12/31/2019	·	ł		nd. 35.1%
3250 W PLEASANT F LANCASTER, TX 754 DALLAS BLUE CROSS (TEXA Balance S	RUN ROAD # 28 146 AS) 5 heet	0 12/31/2019 Income	Statement	d 0.0%	Key Performanace I	
3250 W PLEASANT F LANCASTER, TX 754 DALLAS BLUE CROSS (TEXA Balance S Current Assets	RUN ROAD # 28 146 AS) 5 heet 884,471	0 12/31/2019 Income Total Charges	Statement 3,125,506		Key Performanace I Salary Expense	35.1%
3250 W PLEASANT F LANCASTER, TX 754 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	RUN ROAD # 28 146 AS) 5 heet 884,471 247,167	0 12/31/2019 Income Total Charges Contract Allowance	Statement 3,125,506 0	0.0% 100.0%	Key Performanace I Salary Expense	35.1%
3250 W PLEASANT F LANCASTER, TX 75 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	RUN ROAD # 28 146 AS) 5 heet 884,471 247,167 221,320	0 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 3,125,506 0 3,125,506	0.0% 100.0% 95.1%	Key Performanace I Salary Expense Fringe Benefits	35.1% 6.4%
3250 W PLEASANT F LANCASTER, TX 75 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	RUN ROAD # 28 146 AS) 5 heet 884,471 247,167 221,320 1,352,958	0 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,125,506 0 3,125,506 2,971,538	0.0% 100.0% 95.1% 4.9%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	35.1% 6.4% 3.2
3250 W PLEASANT F LANCASTER, TX 754 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RUN ROAD # 28 146 AS) 5 heet 884,471 247,167 221,320 1,352,958 274,393	0 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,125,506 0 3,125,506 2,971,538 153,968	0.0% 100.0% 95.1% 4.9% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	35.1% 6.4% 3.2 54.3

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

2651 E BROAD STRE	ET SUITE 109	12/31/2019 3	865 Days Settled	k		
MANSFIELD, TX 7606	3					
TARRANT						
NOVITAS (TEXAS)						
Balance Sh	neet	Income Statement			Key Performanace I	nd.
Current Assets	1,436,571	Total Charges	3,134,075		Salary Expense	30.7%
Fixed Assets	1,134,404	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	2,367,613	Operating Revenue	3,134,075	100.0%		
– Total Assets	4,938,588	Operating Expense	3,060,124	97.6%	Current Ratio	3.9
- Current Liabilities	369,823	– Operating Margin	73,951	2.4%	Days to Collect	67.8
Long Term Liabilities	192,705	Other Income	155	0.0%	Avg Payment Days	15.1
Total Equity	4,376,060	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	4,938,588	Net Profit or Loss	74,106	2.4%	Return on Equity	1.7%
Total Liab. and Equity 			74,106	2.4%	Return on Equity	1.7%
672589 LIBERTY DI	ALYSIS MESQ	UITE LLC			Return on Equity	1.7%
672589 LIBERTY DI	ALYSIS MESQ	UITE LLC	74,106		Return on Equity	1.7%
672589 LIBERTY DI 3330 NORTH GALLO MESQUITE, TX 75150	ALYSIS MESQ WAY AVENUE	UITE LLC			Return on Equity	1.7%
672589 LIBERTY DI 3330 NORTH GALLO MESQUITE, TX 75150	ALYSIS MESQ WAY AVENUE	UITE LLC			Return on Equity	1.7%
672589 LIBERTY DI 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS	ALYSIS MESQ WAY AVENUE) S)		365 Days Settled			
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS Balance Sh	ALYSIS MESQ WAY AVENUE) S) neet	 UITE LLC # 160 12/31/2019 3 Income \$	365 Days Settled		Key Performanace In	nd.
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS Balance Sh	ALYSIS MESQ WAY AVENUE) S) neet		365 Days Settled	3	Key Performanace In Salary Expense	nd. 27.0%
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets	ALYSIS MESQ WAY AVENUE) S) neet	 UITE LLC # 160 12/31/2019 3 Income \$ Total Charges	365 Days Settled		Key Performanace In	nd. 27.0%
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	ALYSIS MESQ WAY AVENUE) S) neet 1,979,704	 UITE LLC # 160 12/31/2019 3 Income \$ Total Charges	365 Days Settled Statement 6,442,034	3	Key Performanace In Salary Expense	nd. 27.0%
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	ALYSIS MESQ WAY AVENUE) S) neet 1,979,704 285,229	UITE LLC # 160 12/31/2019 3 Income \$ Total Charges Contract Allowance	365 Days Settled Statement 6,442,034 0	0.0% 100.0%	Key Performanace In Salary Expense	nd. 27.0% 5.1%
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets 	ALYSIS MESQ WAY AVENUE) S) heet 1,979,704 285,229 0	UITE LLC # 160 12/31/2019 3 Income \$ Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 6,442,034 0 6,442,034	0.0% 100.0% 83.1%	Key Performanace In Salary Expense Fringe Benefits	nd. 27.0% 5.1% 2.4
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ALYSIS MESQ WAY AVENUE) S) neet 1,979,704 285,229 0 2,264,933	UITE LLC # 160 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 6,442,034 0 6,442,034 5,355,593	0.0% 100.0% 83.1% 16.9%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	nd. 27.0% 5.1% 2.4 64.4
672589 LIBERTY DIA 3330 NORTH GALLO MESQUITE, TX 75150 DALLAS BLUE CROSS (TEXAS	ALYSIS MESQ WAY AVENUE) S) neet 1,979,704 285,229 0 2,264,933 842,105	UITE LLC # 160 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 6,442,034 0 6,442,034 5,355,593 1,086,441	0.0% 100.0% 83.1% 16.9% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672795 LIBERTY DIALYSIS OF SOUTH LEWISVILLE								
101 E SOUTHWEST	PARKWAY, SUI	TE 100 12/31/2019	365 Days Settled	ł				
LEWISVILLE, TX 750	067							
DENTON								
NOVITAS (TEXAS)								
Balance S	Sheet	Income	Statement		Key Performanace	nd.		
Current Assets	-2,178,900	Total Charges	1,266,914		Salary Expense	29.3%		
Fixed Assets	1,055,768	Contract Allowance	0	0.0%	Fringe Benefits	6.2%		
Other Assets	796,478	Operating Revenue	1,266,914	100.0%				
Total Assets	-326,654	Operating Expense	1,232,312	97.3%	Current Ratio	3.0		
Current Liabilities	-717,932	Operating Margin	34,602	2.7%	Days to Collect	54.3		
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.0%		
Total Liab. and Equity	-717,932	Net Profit or Loss	34,601	2.7%	Return on Equity	0.0%		
672740 LIBERTY D	DIALYSIS RICHA	RDSON						
1621 NORTH CENTE SUITE 200	RAL EXPRESSW	'AY 12/31/2019	365 Days Settled	ł				
RICHARDSON, TX 7	5080							
DALLAS								
NOVITAS (TEXAS)								
Balance S	Sheet	Income	Statement		Key Performanace	nd.		
Current Assets	1,410,424	Total Charges	4,335,582		Salary Expense	32.3%		
Fixed Assets	655,005	Contract Allowance	0	0.0%	Fringe Benefits	5.2%		
Other Assets	9,773	Operating Revenue	4,335,582	100.0%				
Total Assets	2,075,202	Operating Expense	3,761,990	86.8%	Current Ratio	3.3		
Current Liabilities	423,940	Operating Margin	573,592	13.2%	Days to Collect	121.6		
Long Term Liabilities	24,894	Other Income	30,745	0.7%	Avg Payment Days	8.7		
Total Equity	1,626,368	Other Expense	0	0.0%	Depreciation Rate	17.9%		
Total Liab. and Equity	2,075,202	Net Profit or Loss	604,337	13.9%	Return on Equity	37.2%		

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672618 LIBERTY D	DIALYSIS ROCK	WALL LLC				
2850 RIDGE ROAD S	SUITE 112	12/31/2019	365 Days Settled	ł		
ROCKWALL, TX 750	32					
ROCKWALL						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	766,630	Total Charges	2,750,602		Salary Expense	36.1%
Fixed Assets	250,308	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	11,668	Operating Revenue	2,750,602	100.0%		
Total Assets	1,028,606	Operating Expense	2,513,056	91.4%	Current Ratio	2.8
Current Liabilities	269,921	Operating Margin	237,546	8.6%	Days to Collect	60.3
Long Term Liabilities	0	Other Income	221	0.0%	Avg Payment Days	11.8
Total Equity	758,685	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	1,028,606	Net Profit or Loss	237,767	8.6%	Return on Equity	31.3%
672663 LIBERTY D	DIALYSIS VICTO	RIA				
606 LOCUST AVENU	JE	12/31/2019	365 Days Settled	ł		
VICTORIA, TX 77901						
VICTORIA						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,887,741	Total Charges	6,399,606		Salary Expense	33.4%
Fixed Assets	386,757	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	1,180,722	Operating Revenue	6,399,606	100.0%		
Total Assets	8,455,220	Operating Expense	4,610,353	72.0%	Current Ratio	0.9
Current Liabilities	7,864,858	Operating Margin	1,789,253	28.0%	Days to Collect	50.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.1%
Total Liab. and Equity	7,864,858	Net Profit or Loss	1,789,253	28.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1011 NORTH HIGHV	VAY 77	12/31/2019	365 Days Settled	ł		
WAXAHACHIE, TX 7	75165					
ELLIS						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,198,724	Total Charges	3,600,905		Salary Expense	30.9%
Fixed Assets	1,380,080	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	7,272	Operating Revenue	3,600,905	100.0%		
Total Assets	2,586,076	Operating Expense	3,246,662	90.2%	Current Ratio	2.7
Current Liabilities	447,014	- Operating Margin	354,243	9.8%	Days to Collect	70.9
Long Term Liabilities	73,828	Other Income	106	0.0%	Avg Payment Days	11.8
Total Equity	2,065,234	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	2,586,076	- Net Profit or Loss	354,349	9.8%	Return on Equity	17.2%
742510 LIBERTY D	DIALYSIS WEST	GRAND PRAIRIE				
4045 5 GREAT SW 1	PARKWAY SUIT	E 100 12/31/2019	365 Days Settled	ł		
		E 100 12/31/2019	365 Days Settled	1		
GRAND PRAIRIE, T		E 100 12/31/2019	365 Days Settled	3		
GRAND PRAIRIE, T		E 100 12/31/2019	365 Days Settled	1		
GRAND PRAIRIE, TX DALLAS	X 75052		365 Days Settled	ł	Key Performanace	nd.
GRAND PRAIRIE, TX DALLAS NOVITAS (TEXAS)	X 75052 Sheet			ł	Key Performanace I Salary Expense	nd. 23.7%
GRAND PRAIRIE, TX DALLAS NOVITAS (TEXAS) Balance S	X 75052 Sheet 229,991	Income	Statement	J 0.0%	-	
GRAND PRAIRIE, TX DALLAS NOVITAS (TEXAS) Balance S Current Assets	X 75052 Sheet 229,991	Income Total Charges Contract Allowance	Statement 1,328,054		Salary Expense	23.7%
GRAND PRAIRIE, TX DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	X 75052 Sheet 229,991 1,451,337	Income Total Charges Contract Allowance	Statement 1,328,054 0	0.0% 100.0%	Salary Expense	23.7%
GRAND PRAIRIE, TX DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	X 75052 Sheet 229,991 1,451,337 25,802	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,328,054 0 1,328,054	0.0% 100.0% 100.0%	Salary Expense Fringe Benefits	23.7% 3.4%
GRAND PRAIRIE, TX DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	X 75052 Sheet 229,991 1,451,337 25,802 1,707,130	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,328,054 0 1,328,054 1,328,122	0.0% 100.0% 100.0% 0.0%	Salary Expense Fringe Benefits Current Ratio	23.7% 3.4% 2.3
GRAND PRAIRIE, TX DALLAS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	X 75052 Sheet 229,991 1,451,337 25,802 1,707,130 101,992	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,328,054 0 1,328,054 1,328,122 -68	0.0% 100.0% 100.0% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	23.7% 3.4% 2.3 3.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		MURPHY				
2300 W FM 544 SUIT	E 140	12/31/2019	365 Days Settled	t		
WYLIE, TX 75098						
DALLAS						
NOVITAS (TEXAS)						
Balance Sheet		Income	Statement		Key Performanace	nd.
Current Assets	597,570	Total Charges	2,326,653		Salary Expense	30.4%
Fixed Assets	998,654	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	2,112,729	Operating Revenue	2,326,653	100.0%		
Total Assets	3,708,953	Operating Expense	2,312,423	99.4%	Current Ratio	(22.9)
Current Liabilities	-26,129	Operating Margin	14,230	0.6%	Days to Collect	2.3
Long Term Liabilities	86,444	Other Income	6	0.0%	Avg Payment Days	12.3
Total Equity	3,648,638	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	3,708,953	Net Profit or Loss	14,236	0.6%	Return on Equity	0.4%
452570 LIVE OAK	DIALYSIS					
6700 RANDOLPH LV	′D	12/31/2019	365 Days Settled	Ł		
6700 RANDOLPH LV LIVE OAK, TX 78233		12/31/2019	365 Days Settled	ł		
		12/31/2019	365 Days Settled	ł		
LIVE OAK, TX 78233		12/31/2019	365 Days Settled	1		
LIVE OAK, TX 78233 BEXAR	AS)		365 Days Settled	ł	Key Performanace	nd.
LIVE OAK, TX 78233 BEXAR BLUE CROSS (TEXA	AS) Sheet		·	3	Key Performanace I Salary Expense	n d. 32.5%
LIVE OAK, TX 78233 BEXAR BLUE CROSS (TEXA Balance S	AS) Sheet	Income Total Charges	Statement	-2.9%	-	
LIVE OAK, TX 78233 BEXAR BLUE CROSS (TEXA Balance S Current Assets	AS) S heet -37,903,574	Income Total Charges	Statement 7,339,302		Salary Expense	32.5%
LIVE OAK, TX 78233 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) S heet -37,903,574 263,822	Income Total Charges Contract Allowance	Statement 7,339,302 -212,025	-2.9%	Salary Expense	32.5%
LIVE OAK, TX 78233 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet -37,903,574 263,822 133,373	Income Total Charges Contract Allowance Operating Revenue	Statement 7,339,302 -212,025 7,551,327	-2.9% 102.9% 72.2%	Salary Expense Fringe Benefits	32.5% 6.9%
LIVE OAK, TX 78233 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet -37,903,574 263,822 133,373 -37,506,379	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 7,339,302 -212,025 7,551,327 5,448,702	-2.9% 102.9% 72.2% 27.8%	Salary Expense Fringe Benefits Current Ratio	32.5% 6.9% (139.3)
LIVE OAK, TX 78233 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet -37,903,574 263,822 133,373 -37,506,379 272,015	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 7,339,302 -212,025 7,551,327 5,448,702 2,102,625	-2.9% 102.9% 72.2% 27.8% 37.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.5% 6.9% (139.3) 75.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452661 LIVINGSTO	ON DIALYSIS CE	INTER				
209 WEST PARK DR	IVE	12/31/2019	365 Days Settled	ł		
LIVINGSTON, TX 773	351					
POLK						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income Statement			Key Performanace I	nd.
Current Assets	-199,856	Total Charges	2,252,411		Salary Expense	36.9%
Fixed Assets	361,627	Contract Allowance	-162,749	-7.2%	Fringe Benefits	5.7%
Other Assets	1,064,068	Operating Revenue	2,415,160	107.2%		
Total Assets	1,225,839	Operating Expense	2,054,044	85.0%	Current Ratio	(2.5)
Current Liabilities	80,042	Operating Margin	361,116	15.0%	Days to Collect	112.6
Long Term Liabilities	183,468	Other Income	22	0.0%	Avg Payment Days	8.3
Total Equity	962,328	Other Expense	0	0.0%	Depreciation Rate	5.6%
Total Liab. and Equity	1,225,838	Net Profit or Loss	361,138	15.0%	Return on Equity	37.5%
452796 LOCKEHIL	L KIDNEY DISE	ASE CLINIC				
10134 HUEBNER RC	DAD	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	8240					
BEXAR						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	469,749	Total Charges	3,317,936		Salary Expense	46.9%
Fixed Assets	115,580	Contract Allowance	0	0.0%	Fringe Benefits	10.9%
Other Assets	240,323	Operating Revenue	3,317,936	100.0%		
Total Assets	825,652	Operating Expense	2,513,901	75.8%	Current Ratio	0.7
Current Liabilities	705,491	Operating Margin	804,035	24.2%	Days to Collect	90.9
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	705,491	Net Profit or Loss	804,033	24.2%	Return on Equity	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672819 LOCKHAR						
1806 SOUTH COLOF	RADO STREET	12/31/2019	365 Days Settled	b		
LOCKHART, TX 7864	14					
CALDWELL						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-830,202	Total Charges	3,217,051		Salary Expense	29.3%
Fixed Assets	1,839,142	Contract Allowance	200,483	6.2%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	3,016,568	93.8%		
Total Assets	1,008,940	Operating Expense	2,601,884	86.3%	Current Ratio	(4.1)
Current Liabilities	203,737	Operating Margin	414,684	13.7%	Days to Collect	93.5
Long Term Liabilities	1,407,428	Other Income	709	0.0%	Avg Payment Days	11.0
Total Equity	-602,226	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	1,008,939	Net Profit or Loss	415,393	13.8%	Return on Equity	-69.0%
452741 LOMA VIST	A DIALYSIS CE	INTER				
1382 LOMALAND DR	RIVE	12/31/2019	365 Days Settled	b		
EL PASO, TX 79935						
EL PASO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	3,963,297	Total Charges	18,976,943		Salary Expense	26.9%
Fixed Assets	1,971,488	Contract Allowance	-299,171	-1.6%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	19,276,114	101.6%		
Total Assets	5,934,785	Operating Expense	12,141,445	63.0%	Current Ratio	7.3
Current Liabilities	544,597	Operating Margin	7,134,669	37.0%	Days to Collect	59.8
Long Term Liabilities	1,129,126	Other Income	-3,570,566	-18.5%	Avg Payment Days	5.6
Total Equity	4,261,062	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	5,934,785	Net Profit or Loss	3,564,103	18.5%	Return on Equity	83.6%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452676 LONE STA	R DIALYSIS					
8560 MONROE ROA	D	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7707	5					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,935,719	Total Charges	6,722,439		Salary Expense	29.8%
Fixed Assets	3,466,552	Contract Allowance	331,401	4.9%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	6,391,038	95.1%		
Total Assets	5,402,271	Operating Expense	5,859,880	91.7%	Current Ratio	11.2
Current Liabilities	173,451	Operating Margin	531,158	8.3%	Days to Collect	85.3
Long Term Liabilities	1,742,714	Other Income	2,558	0.0%	Avg Payment Days	4.2
Total Equity	3,486,105	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	5,402,270	Net Profit or Loss	533,716	8.4%	Return on Equity	15.3%
452744 LONGVIEW	V DIALYSIS CEN	ITER				
3110 H G MOSELY F	PARKWAY	12/31/2019	365 Days Settled	t		
LONGVIEW, TX 7560)5					
GREGG						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	29,824,392	Total Charges	10,998,056		Salary Expense	20.3%
Fixed Assets	9,155,019	Contract Allowance	-3,441,908	-31.3%	Fringe Benefits	3.8%
Other Assets	5,633,618	Operating Revenue	14,439,964	131.3%		
Total Assets	44,613,029	Operating Expense	14,301,729	99.0%	Current Ratio	58.6
Current Liabilities	509,070	Operating Margin	138,235	1.0%	Days to Collect	79.6
Long Term Liabilities	4,026,750	Other Income	126,583	0.9%	Avg Payment Days	3.7
Total Equity	40,077,207	Other Expense	0	0.0%	Depreciation Rate	22.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742546 LOWER G	REENVILLE DIA	LYSIS				
4405 ROSS AVENUE	E	12/31/2019	175 Days *Settle	ed		
DALLAS, TX 75204						
DALLAS						
NOVITAS (TEXAS)						
Balance Sheet		Income Statement			Key Performanace	Ind.
Current Assets	859,375	Total Charges	426,988		Salary Expense	23.1%
Fixed Assets	5,397,953	Contract Allowance	117,843	27.6%	Fringe Benefits	3.0%
Other Assets	0	Operating Revenue	309,145	72.4%		
Total Assets	6,257,328	Operating Expense	672,269	217.5%	Current Ratio	56.6
Current Liabilities	15,180	Operating Margin	-363,124	-117.5%	Days to Collect	566.1
Long Term Liabilities	3,220,462	Other Income	17,902	5.8%	Avg Payment Days	2.8
Total Equity	3,021,685	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	6,257,327	Net Profit or Loss	(345,222)	-111.7%	Return on Equity	-11.4%
452792 LUBBOCK	DIALYSIS CEN	TER REDBUD				
1126 SLIDE RD STE	4	12/31/2019	365 Days Settled	b		
LUBBOCK, TX 79416	6					
LUBBOCK						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,995,312	Total Charges	10,039,345		Salary Expense	38.5%
Fixed Assets	690,995	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	11,294,313	Operating Revenue	10,039,345	100.0%		
Other Assets	11,204,010	operating revenue				
Total Assets	9,989,996	Operating Expense	8,616,183	85.8%	Current Ratio	(0.2)
					Current Ratio Days to Collect	(0.2) 39.0
Total Assets	9,989,996	Operating Expense	8,616,183	14.2%		
Total Assets Current Liabilities	9,989,996 9,055,570	Operating Expense Operating Margin	8,616,183	14.2% 0.0%	Days to Collect	39.0

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

700 S JOHN REDDITT	г	12/31/2019	365 Days Settled	ł		
LUFKIN, TX 75904						
ANGELINA						
BLUE CROSS (TEXAS	S)					
Balance Sh	neet	Income	Statement		Key Performanace	Ind.
Current Assets	-4,095,665	Total Charges	4,750,226		Salary Expense	33.4%
Fixed Assets	586,622	Contract Allowance	27,556	0.6%	Fringe Benefits	5.7%
Other Assets	3,016,073	Operating Revenue	4,722,670	99.4%		
– Total Assets	-492,970	Operating Expense	4,778,433	101.2%	Current Ratio	(30.1)
Current Liabilities	136,171	Operating Margin	-55,763	-1.2%	Days to Collect	73.9
Long Term Liabilities	301,456	Other Income	508	0.0%	Avg Payment Days	4.7
Total Equity	-930,596	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liph and Equity	402.060					= 00/
Total Liab. and Equity	-492,969	Net Profit or Loss	(55,255)	-1.2%	Return on Equity	5.9%
742554 LUXURY DIA	ALYCARE, PLL	.C			Return on Equity	5.9%
	ALYCARE, PLL	.C	(55,255) 55 Days *Settled		Return on Equity	5.9%
742554 LUXURY DIA	ALYCARE, PLL	.C			Return on Equity	5.9%
742554 LUXURY DIA 600 N KOBAYASHI RE	ALYCARE, PLL	.C			Return on Equity	5.9%
742554 LUXURY DIA 600 N KOBAYASHI RE WEBSTER, TX 77598	ALYCARE, PLL	.C			Return on Equity	5.9%
742554 LUXURY DIA 600 N KOBAYASHI RE WEBSTER, TX 77598 HARRIS	ALYCARE, PLL	- C 12/31/2019			Return on Equity	
742554 LUXURY DIA 600 N KOBAYASHI RE WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS)	ALYCARE, PLL D, SUITE 108	- C 12/31/2019	55 Days *Settled			
742554 LUXURY DIA 600 N KOBAYASHI RE WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance Sh	ALYCARE, PLL D, SUITE 108 neet 14,772	. C 12/31/2019 Income	55 Days *Settled		Key Performanace Salary Expense	Ind.
742554 LUXURY DIA 600 N KOBAYASHI RE WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets	ALYCARE, PLL D, SUITE 108 neet 14,772	.C 12/31/2019 Income Total Charges	55 Days *Settled • Statement 39,424	I	Key Performanace Salary Expense	Ind. 4.9%
742554 LUXURY DIA 600 N KOBAYASHI RE WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	ALYCARE, PLL D, SUITE 108 neet 14,772 569,684	-C 12/31/2019 Income Total Charges Contract Allowance	55 Days *Settled • Statement 39,424 0	0.0%	Key Performanace Salary Expense	Ind. 4.9%
742554 LUXURY DIA 600 N KOBAYASHI R WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	ALYCARE, PLL D, SUITE 108 neet 14,772 569,684 0	-C 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	55 Days *Settled Statement 39,424 0 39,424	0.0% 100.0% 939.1%	Key Performanace Salary Expense Fringe Benefits	Ind. 4.9% 0.0%
742554 LUXURY DIA 600 N KOBAYASHI R WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Other Assets	ALYCARE, PLL D, SUITE 108 neet 14,772 569,684 0 584,456	-C 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	55 Days *Settlec • Statement 39,424 0 39,424 370,240	0.0% 100.0% 939.1% -839.1%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 4.9% 0.0% 0.0
742554 LUXURY DIA 600 N KOBAYASHI R WEBSTER, TX 77598 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	ALYCARE, PLL D, SUITE 108 neet 14,772 569,684 0 584,456 415,272	-C 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	55 Days *Settled • Statement 39,424 0 39,424 370,240 -330,816	0.0% 100.0% 939.1% -839.1% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 4.9% 0.0% 0.0 20.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672625 MAGNOLI	A DIALYSIS CEN	ITER				
17649 FM 1488 RD		12/31/2019	365 Days Settled	b		
MAGNOLIA, TX 773	54					
MONTGOMERY						
BLUE CROSS (TEX/	AS)					
Balance Sheet		Income Statement			Key Performanace	Ind.
Current Assets	2,593,958	Total Charges	1,520,188		Salary Expense	31.9%
Fixed Assets	325,475	Contract Allowance	-355,069	-23.4%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	1,875,257	123.4%		
Total Assets	2,919,433	Operating Expense	1,828,199	97.5%	Current Ratio	67.2
Current Liabilities	38,572	Operating Margin	47,058	2.5%	Days to Collect	116.8
Long Term Liabilities	243,457	Other Income	403	0.0%	Avg Payment Days	5.4
Total Equity	2,637,402	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	2,919,431	Net Profit or Loss	47,461	2.5%	Return on Equity	1.8%
452635 MAINLAND	DIALYSIS					
2600 GULF FRWY		12/31/2019	365 Days Settled	b		
LA MARQUE, TX 77	568					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	7,082,077	Total Charges	3,557,382		Salary Expense	25.8%
Fixed Assets	3,718,191	Contract Allowance	-147,977	-4.2%	Fringe Benefits	6.2%
Other Assets	296,773	Operating Revenue	3,705,359	104.2%		
Total Assets	11,097,041	Operating Expense	3,863,445	104.3%	Current Ratio	67.3
Current Liabilities	105,279	Operating Margin	-158,086	-4.3%	Days to Collect	91.9
Long Term Liabilities	2,378,640	Other Income	894	0.0%	Avg Payment Days	2.9
Total Equity	8,613,123	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	11,097,042	Net Profit or Loss	(157,192)	-4.2%	Return on Equity	-1.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672550 MANSFIEL	D DIALYSIS CE	NTER				
352 MATLOCK ROAI	O SUITE 120	12/31/2019	365 Days Settled	b		
MANSFIELD, TX 760	63					
TARRANT						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	1,307,025	Total Charges	2,252,609		Salary Expense	30.2%
Fixed Assets	4,295,386	Contract Allowance	-83,951	-3.7%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	2,336,560	103.7%		
Total Assets	5,602,411	Operating Expense	2,589,022	110.8%	Current Ratio	16.1
Current Liabilities	81,240	Operating Margin	-252,462	-10.8%	Days to Collect	708.1
Long Term Liabilities	3,073,023	Other Income	103	0.0%	Avg Payment Days	4.9
Total Equity	2,448,147	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	5,602,410	Net Profit or Loss	(252,359)	-10.8%	Return on Equity	-10.3%
452624 MARSHAL	L DIALYSIS CEI	NTER				
1301 S WASHINGTC	N	12/31/2019	365 Days Settled	b		
MARSHALL, TX 7567	70					
HARRISON						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	-743,179	Total Charges	1,715,118		Salary Expense	30.5%
Fixed Assets	445,505	Contract Allowance	-1,147,564	-66.9%	Fringe Benefits	5.5%
Other Assets	2,704,572	Operating Revenue	2,862,682	166.9%		
Total Assets	2,406,898	Operating Expense	2,208,546	77.1%	Current Ratio	(4.2)
Current Liabilities	176,229	Operating Margin	654,136	22.9%	Days to Collect	75.4
Long Term Liabilities	270,380	Other Income	270	0.0%	Avg Payment Days	4.7
Total Equity	1,960,289	Other Expense	0	0.0%	Depreciation Rate	6.6%
Total Liab. and Equity	2,406,898	Net Profit or Loss	654,406	22.9%	Return on Equity	33.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672523 MARYMONT DIALYSIS CENTER 2391 NE LOOP 410 SUITE 211 12/31/2019 365 Days Settled SAN ANTONIO, TX 78217 BEXAR NATIONAL GOVERNMENT SERVICES **Income Statement Balance Sheet** Key Performanace Ind. 34.8% **Current Assets** 6,289,870 Salary Expense 20,007,880 Total Charges 8.0% Fringe Benefits 6.4% **Fixed Assets** 687,877 Contract Allowance 505,197 Other Assets 0 Operating Revenue 5,784,673 92.0% 20,695,757 Operating Expense **Total Assets** 4.240.570 73.3% Current Ratio 52.8 379,252 Operating Margin **Current Liabilities** 1,544,103 26.7% Days to Collect 124.3 570,775 Other Income Long Term Liabilities 8,008,021 138.4% Avg Payment Days 19.8 19,745,732 Other Expense 0 6.7% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 20,695,759 Net Profit or Loss 48.4% 9,552,124 165.1% Return on Equity 672863 MASON DIALYSIS

2922 N MASON RD, STE 100

12/31/2019 365 Days Settled

KATY, TX 77449

HARRIS

NOVITAS (TEXAS)

Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	615,175	Total Charges	1,980,006		Salary Expense	25.8%
Fixed Assets	2,760,070	Contract Allowance	325,645	16.4%	Fringe Benefits	4.1%
Other Assets	2,946	Operating Revenue	1,654,361	83.6%		
Total Assets	3,378,191	Operating Expense	1,644,012	99.4%	Current Ratio	23.5
Current Liabilities	26,159	Operating Margin	10,349	0.6%	Days to Collect	98.1
Long Term Liabilities	1,168,926	Other Income	-6,076	-0.4%	Avg Payment Days	4.5
Total Equity	2,183,107	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	3,378,192	Net Profit or Loss	4,273	0.3%	Return on Equity	0.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452878 MATAGOR	DA DIALYSIS (CARE LLP				
1105 AVENUE H		12/31/2019	365 Days Settled	ł		
BAY CITY, TX 77414						
MATAGORDA						
CAHABA GBA (GA)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	395,087	Total Charges	2,255,765		Salary Expense	41.3%
Fixed Assets	19,550	Contract Allowance	-148,630	-6.6%	Fringe Benefits	10.3%
Other Assets	317,215	Operating Revenue	2,404,395	106.6%		
Total Assets	731,852	Operating Expense	1,896,706	78.9%	Current Ratio	0.5
Current Liabilities	809,344	Operating Margin	507,689	21.1%	Days to Collect	5.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	27.4
Total Equity	-77,492	Other Expense	0	0.0%	Depreciation Rate	57.9%
Total Liab. and Equity	731,852	Net Profit or Loss	507,689	21.1%	Return on Equity	-655.2%
672813 MAY STRE	ET DIALYSIS					
712 SOUTH MAY ST	REET	12/31/2019	365 Days Settled	ł		
MADISONVILLE, TX	77864					
MADISON						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	253,949	Total Charges	1,067,505		Salary Expense	29.8%
Fixed Assets	2,451,598	Contract Allowance	51,236	4.8%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	1,016,269	95.2%		
Total Assets	2,705,547	Operating Expense	1,474,856	145.1%	Current Ratio	17.1
Current Liabilities	14,821	Operating Margin	-458,587	-45.1%	Days to Collect	95.7
Long Term Liabilities	1,496,409	Other Income	89,251	8.8%	Avg Payment Days	1.0
Total Equity	1,194,318	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	2,705,548	Net Profit or Loss	(369,336)	-36.3%	Return on Equity	-30.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

4601 MEDICAL CEN	TER DRIVE SUI	TE G 12/31/2019	365 Days Settled	I		
MC KINNEY, TX 750	69					
COLLIN						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	449,759	Total Charges	1,191,013		Salary Expense	21.5%
Fixed Assets	3,457,039	Contract Allowance	224,608	18.9%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	966,405	81.1%		
Total Assets	3,906,798	Operating Expense	1,299,293	134.4%	Current Ratio	11.8
Current Liabilities	38,235	Operating Margin	-332,888	-34.4%	Days to Collect	80.0
Long Term Liabilities	3,336,337	Other Income	101,455	10.5%	Avg Payment Days	9.9
Total Equity	532,228	Other Expense	0	0.0%	Depreciation Rate	11.6%
			-		•	
	3,906,800	Net Profit or Loss	(231,433)		Return on Equity	-43.5%
Total Liab. and Equity 672671 MCKINNEY						-43.5%
Total Liab. and Equity 672671 MCKINNEY	/ DIALYSIS	Net Profit or Loss	(231,433)	-23.9%		-43.5%
Total Liab. and Equity	/ DIALYSIS	Net Profit or Loss		-23.9%		-43.5%
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN	TER DRIVE	Net Profit or Loss	(231,433)	-23.9%		-43.5%
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN MCKINNEY, TX 7506	TER DRIVE	Net Profit or Loss	(231,433)	-23.9%		-43.5%
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN MCKINNEY, TX 7506	TER DRIVE	Net Profit or Loss	(231,433)	-23.9%		-43.5%
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN ^T MCKINNEY, TX 7506 COLLIN	TER DRIVE	Net Profit or Loss	(231,433)	-23.9%		
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN ^T MCKINNEY, TX 7506 COLLIN BLUE CROSS (TEXA	(DIALYSIS TER DRIVE 59 AS) Sheet	Net Profit or Loss	(231,433) 365 Days Settled	-23.9%	Return on Equity	nd.
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN ^T MCKINNEY, TX 7506 COLLIN BLUE CROSS (TEXA Balance S Current Assets	(DIALYSIS TER DRIVE 59 AS) Sheet	Net Profit or Loss 12/31/2019 Income Total Charges	(231,433) 365 Days Settled Statement	-23.9%	Return on Equity	nd. 32.3%
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN MCKINNEY, TX 7506 COLLIN BLUE CROSS (TEXA Balance S	AS) 1,513,839	Net Profit or Loss 12/31/2019 Income Total Charges	(231,433) 365 Days Settled Statement 4,617,528	-23.9%	Return on Equity Key Performanace I Salary Expense	nd. 32.3%
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN MCKINNEY, TX 7506 COLLIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) 59 59 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50 50	Net Profit or Loss 12/31/2019 Income Total Charges Contract Allowance	(231,433) 365 Days Settled Statement 4,617,528 -16,074	-23.9% I -0.3%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	nd. 32.3% 7.6%
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN MCKINNEY, TX 7506 COLLIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 1,513,839 256,167 0	Net Profit or Loss 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	(231,433) 365 Days Settled Statement 4,617,528 -16,074 4,633,602	-23.9% -0.3% 100.3% 84.2%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	nd. 32.3% 7.6% 5.7
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CEN ^T MCKINNEY, TX 7506 COLLIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	Y DIALYSIS TER DRIVE 59 AS) 5 heet 1,513,839 256,167 0 1,770,006	Net Profit or Loss 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	(231,433) 365 Days Settled 4,617,528 -16,074 4,633,602 3,900,191	-23.9% -0.3% 100.3% 84.2% 15.8%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 32.3% 7.6% 5.7 125.8
Total Liab. and Equity 672671 MCKINNEY 4717 MEDICAL CENT MCKINNEY, TX 7506 COLLIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	C DIALYSIS TER DRIVE 59 AS) 5 heet 1,513,839 256,167 0 1,770,006 267,808	Net Profit or Loss 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	(231,433) 365 Days Settled 4,617,528 -16,074 4,633,602 3,900,191 733,411	-23.9% -0.3% 100.3% 84.2% 15.8% -6.6%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672805 MCKINNE	ON 380 DIALY	SIS				
5329 W UNIVERSIT	Y DRIVE	12/31/2019	365 Days Settled	b		
MC KINNEY, TX 750	71					
COLLIN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	837,102	Total Charges	3,207,776		Salary Expense	28.5%
Fixed Assets	2,364,076	Contract Allowance	521,340	16.3%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	2,686,436	83.7%		
Total Assets	3,201,178	Operating Expense	2,149,413	80.0%	Current Ratio	7.6
Current Liabilities	110,229	Operating Margin	537,023	20.0%	Days to Collect	106.3
Long Term Liabilities	1,403,431	Other Income	-246,588	-9.2%	Avg Payment Days	5.5
Total Equity	1,687,518	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	3,201,178	Net Profit or Loss	290,435	10.8%	Return on Equity	17.2%
672583 MED CENT	ER AT HOME					
7580 FANNIN STREI	ET SUITE 230	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7705 HARRIS	4					
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,409,566	Total Charges	2,348,986		Salary Expense	25.1%
Fixed Assets	524,726	Contract Allowance	-18,427	-0.8%	Fringe Benefits	3.6%
Other Assets	0	Operating Revenue	2,367,413	100.8%		
Total Assets	5,934,292	Operating Expense	1,818,313	76.8%	Current Ratio	35.6
Current Liabilities	152,105	Operating Margin	549,100	23.2%	Days to Collect	64.7
Long Term Liabilities	469,000	Other Income	-46	0.0%	Avg Payment Days	6.0
Total Equity	5,313,186	Other Expense	0	0.0%	Depreciation Rate	10.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452572 MED CENT	ER DIALYSIS					
5610 ALMEDA		12/31/2019	365 Days Settle	d		
HOUSTON, TX 77004	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	50,623,048	Total Charges	14,104,732		Salary Expense	28.2%
Fixed Assets	5,108,639	Contract Allowance	-479,272	-3.4%	Fringe Benefits	5.8%
Other Assets	8,299,064	Operating Revenue	14,584,004	103.4%		
Total Assets	64,030,751	Operating Expense	12,470,782	85.5%	Current Ratio	53.2
Current Liabilities	951,655	Operating Margin	2,113,222	14.5%	Days to Collect	76.9
Long Term Liabilities	4,416,722	Other Income	21,432	0.1%	Avg Payment Days	4.3
Total Equity	58,662,375	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	64,030,752	Net Profit or Loss	2,134,654	14.6%	Return on Equity	3.6%
452750 MEDICAL (CTR KIDNEY CL					
2254 HOLCOMBE BL	_VD	12/31/2019	365 Days Settle	d		
HOUSTON, TX 7703	0		·			
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	1,316,329	Total Charges	7,121,646		Salary Expense	35.1%
Fixed Assets	659,393	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	15,796,879	Operating Revenue	7,121,646	100.0%		
Total Assets	17,772,601	Operating Expense	5,852,303	82.2%	Current Ratio	0.1
Current Liabilities	17,002,457	Operating Margin	1,269,343	17.8%	Days to Collect	45.7
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	32.3%
Total Liab. and Equity	17,002,457	Net Profit or Loss	1,269,344	17.8%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452755 MEMORIAL	DIALYSIS CEN	ITER				
11621 KATY FREEW	ΆΥ	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7707	9					
HARRIS						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	11,905,971	Total Charges	7,492,210		Salary Expense	31.0%
Fixed Assets	1,413,076	Contract Allowance	-88,457	-1.2%	Fringe Benefits	6.6%
Other Assets	357,295	Operating Revenue	7,580,667	101.2%		
Total Assets	13,676,342	Operating Expense	5,483,636	72.3%	Current Ratio	24.5
Current Liabilities	485,776	Operating Margin	2,097,031	27.7%	Days to Collect	89.6
Long Term Liabilities	803,603	Other Income	-443,097	-5.8%	Avg Payment Days	6.8
Total Equity	12,386,963	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	13,676,342	Net Profit or Loss	1,653,934	21.8%	Return on Equity	13.4%
742550 MERCEDE	S DIALYSIS					
1307 CAMERON STE	ET	12/31/2019	126 Days *Settle	ed		
MERCEDES, TX 785	70					
HIDALGO						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	1,405,022	Total Charges	98,137		Salary Expense	25.3%
Fixed Assets	3,334,071	Contract Allowance	17,527	17.9%	Fringe Benefits	2.6%
Other Assets	-44	Operating Revenue	80,610	82.1%		
Total Assets	4,739,049	Operating Expense	297,687	369.3%	Current Ratio	107.4
Current Liabilities	13,080	Operating Margin	-217,077	-269.3%	Days to Collect	1,894.2
Long Term Liabilities	1,702,566	Other Income	21,073	26.1%	Avg Payment Days	5.3
Total Equity	3,023,403	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	4,739,049	Net Profit or Loss	(196,004)	-243.2%	Return on Equity	-6.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

DIALYSIS CEN	ſER				
Y	12/31/2019	365 Days Settled	t		
05					
DO)					
heet	Income	Statement		Key Performanace	Ind.
-2,684,033	Total Charges	955,507		Salary Expense	28.0%
4,313,203	Contract Allowance	75,700	7.9%	Fringe Benefits	4.3%
1,610	Operating Revenue	879,807	92.1%		
1,630,780	Operating Expense	1,794,422	204.0%	Current Ratio	(87.7)
30,613	Operating Margin	-914,615	-104.0%	Days to Collect	236.6
1,887,030	Other Income	-12,623	-1.4%	Avg Payment Days	4.8
-286,863	Other Expense	0	0.0%	Depreciation Rate	9.2%
1,630,780	Net Profit or Loss	(927,238)	-105.4%	Return on Equity	323.2%
RIVE	12/31/2019	365 Days Settled	Ł		
RIVE	12/31/2019	365 Days Settled	ł		
RIVE	12/31/2019	365 Days Settled	t		
RIVE	12/31/2019	365 Days Settled	t		
RIVE		365 Days Settled	ł	Key Performanace	Ind.
heet			ł	Key Performanace Salary Expense	Ind. 26.2%
heet	Income Total Charges	Statement	-6.9%	-	
5 heet 20,649,863	Income Total Charges	Statement 6,217,805		Salary Expense	26.2%
S heet 20,649,863 4,086,434	Income Total Charges Contract Allowance	Statement 6,217,805 -431,621	-6.9%	Salary Expense	26.2%
S heet 20,649,863 4,086,434 1,193	Income Total Charges Contract Allowance Operating Revenue	Statement 6,217,805 -431,621 6,649,426	-6.9% 106.9% 73.2%	Salary Expense Fringe Benefits	26.2% 4.9%
Sheet 20,649,863 4,086,434 1,193 24,737,490	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,217,805 -431,621 6,649,426 4,864,391	-6.9% 106.9% 73.2% 26.8%	Salary Expense Fringe Benefits Current Ratio	26.2% 4.9% 156.7
Sheet 20,649,863 4,086,434 1,193 24,737,490 131,802	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,217,805 -431,621 6,649,426 4,864,391 1,785,035	-6.9% 106.9% 73.2% 26.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	26.2% 4.9% 156.7 133.8
	Y D5 DO) heet -2,684,033 4,313,203 1,610 1,630,780 30,613 1,887,030 -286,863 1,630,780	Y 12/31/2019 05 05 00) Income -2,684,033 Total Charges 4,313,203 Contract Allowance 1,610 Operating Revenue 1,630,780 Operating Expense 30,613 Operating Margin 1,887,030 Other Income -286,863 Other Expense 1,630,780 Net Profit or Loss	Y 12/31/2019 365 Days Settled DO Income Statement -2,684,033 Total Charges 955,507 4,313,203 Contract Allowance 75,700 1,610 Operating Revenue 879,807 1,630,780 Operating Expense 1,794,422 30,613 Operating Margin -914,615 1,887,030 Other Income -12,623 -286,863 Other Expense 0 1,630,780 Net Profit or Loss (927,238)	Y 12/31/2019 365 Days Settled DO: Income Statement -2,684,033 Total Charges 955,507 4,313,203 Contract Allowance 75,700 7.9% 1,610 Operating Revenue 879,807 92.1% 1,630,780 Operating Expense 1,794,422 204.0% 30,613 Operating Margin -914,615 -104.0% 1,887,030 Other Income -12,623 -1.4% -286,863 Other Expense 0 0.0% 1,630,780 Net Profit or Loss (927,238) -105.4%	Y12/31/2019 365 Days Settled050500)Income Statement-2,684,033Total Charges955,507Salary Expense4,313,203Contract Allowance75,7007.9%1,610Operating Revenue879,80792.1%1,630,780Operating Expense1,630,780Operating Margin-914,615-104.0%1,887,030Other Income-286,863Other Expense00.0%1,630,780Net Profit or Loss(927,238)-105.4%Return on Equity

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452685 METRO EA	ST DIALYSIS C	ENTER				
909 GROSS RD STE	200 SKYLINE V	'ILLA 12/31/2019	365 Days Settled	b		
MESQUITE, TX 7514	19					
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	30,377,134	Total Charges	7,354,121		Salary Expense	39.0%
Fixed Assets	1,051,778	Contract Allowance	0	0.0%	Fringe Benefits	11.2%
Other Assets	1,404,894	Operating Revenue	7,354,121	100.0%		
Total Assets	32,833,806	Operating Expense	5,704,423	77.6%	Current Ratio	0.9
Current Liabilities	32,133,657	Operating Margin	1,649,698	22.4%	Days to Collect	41.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	32,133,657	Net Profit or Loss	1,649,697	22.4%	Return on Equity	0.0%
672579 MID CITIES	DIALYSIS CEN	ITER				
117 E HARWOOD RO	OAD	12/31/2019	365 Days Settled	b		
HURST, TX 76054						
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,768,593	Total Charges	2,593,158		Salary Expense	35.8%
Fixed Assets	328,267	Contract Allowance	36,946	1.4%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	2,556,212	98.6%		
Total Assets	7,096,860	Operating Expense	2,061,185	80.6%	Current Ratio	89.5
Current Liabilities	75,597	Operating Margin	495,027	19.4%	Days to Collect	262.7
Long Term Liabilities	258,196	Other Income	9	0.0%	Avg Payment Days	6.3
Total Equity	6,763,067	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	7,096,860	Net Profit or Loss	495,036	19.4%	Return on Equity	7.3%

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452622 MIDLAND I	DIALYSIS					
705 W WADLEY AVE	E	12/31/2019	365 Days Settled	1		
MIDLAND, TX 79705						
MIDLAND						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	3,176,810	Total Charges	6,150,938		Salary Expense	35.1%
Fixed Assets	605,847	Contract Allowance	81,596	1.3%	Fringe Benefits	5.4%
Other Assets	5,806,022	Operating Revenue	6,069,342	98.7%		
Total Assets	9,588,679	Operating Expense	5,638,997	92.9%	Current Ratio	16.8
Current Liabilities	189,099	Operating Margin	430,345	7.1%	Days to Collect	118.2
Long Term Liabilities	257,920	Other Income	-95,653	-1.6%	Avg Payment Days	6.2
Total Equity	9,141,660	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	9,588,679	Net Profit or Loss	334,692	5.5%	Return on Equity	3.7%
452500 MIDTOWN	KIDNEY CENTE	R				
9126 EASTEX FREE						
	VVAY	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7709		12/31/2019	365 Days Settled	1		
		12/31/2019	365 Days Settled	1		
HOUSTON, TX 7709		12/31/2019	365 Days Settled	1		
HOUSTON, TX 7709 HARRIS	3		365 Days Settled	1	Key Performanace	nd.
HOUSTON, TX 7709 HARRIS NOVITAS (TEXAS)	3 Sheet			1	Key Performanace Salary Expense	I nd. 35.1%
HOUSTON, TX 7709 HARRIS NOVITAS (TEXAS) Balance S	3 Sheet	Income	Statement	0.0%	-	
HOUSTON, TX 7709 HARRIS NOVITAS (TEXAS) Balance S Current Assets	3 Sheet 2,179,877	Income Total Charges	Statement 3,024,935		Salary Expense	35.1%
HOUSTON, TX 7709 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	3 Sheet 2,179,877 1,039,499	Income Total Charges Contract Allowance	Statement 3,024,935 0	0.0%	Salary Expense Fringe Benefits	35.1%
HOUSTON, TX 7709 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	3 Sheet 2,179,877 1,039,499 3,992,024	Income Total Charges Contract Allowance Operating Revenue	Statement 3,024,935 0 3,024,935	0.0% 100.0%	Salary Expense Fringe Benefits Current Ratio	35.1% 8.9%
HOUSTON, TX 7709 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	3 Sheet 2,179,877 1,039,499 3,992,024 7,211,400	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,024,935 0 3,024,935 2,623,545	0.0% 100.0% 86.7% 13.3%	Salary Expense Fringe Benefits Current Ratio	35.1% 8.9% 0.4
HOUSTON, TX 7709 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3 Sheet 2,179,877 1,039,499 3,992,024 7,211,400 5,215,387	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,024,935 0 3,024,935 2,623,545 401,390	0.0% 100.0% 86.7% 13.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.1% 8.9% 0.4 56.4

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452858 MISSION H	ILLS DIALYSIS					
2700 NORTH STANT	ON	12/31/2019	365 Days Settled	I		
EL PASO, TX 79902						
EL PASO						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	28,231,831	Total Charges	4,565,908		Salary Expense	31.5%
Fixed Assets	571,802	Contract Allowance	280,974	6.2%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	4,284,934	93.8%		
Total Assets	28,803,633	Operating Expense	3,706,265	86.5%	Current Ratio	205.3
Current Liabilities	137,530	Operating Margin	578,669	13.5%	Days to Collect	94.2
Long Term Liabilities	426,260	Other Income	949	0.0%	Avg Payment Days	3.9
Total Equity	28,239,843	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	28,803,633	Net Profit or Loss	579,618	13.5%	Return on Equity	2.1%
452714 MISSION K		2				
901 PLAZA DRIVE		12/31/2019	365 Days Settled	I		
MISSION, TX 78572						
HIDALGO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-41,587,854	Total Charges	5,592,425		Salary Expense	42.9%
				0.00/	Enimena Damafita	
Fixed Assets	583,149	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Fixed Assets Other Assets	583,149 906,210	Contract Allowance Operating Revenue	5,592,425	100.0%	Fringe Benefits	10.5%
					-	10.5%
Other Assets	906,210	Operating Revenue	5,592,425	100.0% 67.3%	-	
Other Assets Total Assets	906,210	Operating Revenue Operating Expense	5,592,425 3,766,452	100.0% 67.3% 32.7%	Current Ratio	1.0
Other Assets Total Assets Current Liabilities	906,210 -40,098,495 -40,551,600	Operating Revenue Operating Expense Operating Margin	5,592,425 3,766,452 1,825,973	100.0% 67.3% 32.7% 0.0%	Current Ratio Days to Collect	1.0 32.3

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		IS				
1203 ST CLARE BLV	′D #9B	12/31/2019	365 Days Settled	ł		
MISSION, TX 78572						
HIDALGO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	2,322,267	Total Charges	3,916,443		Salary Expense	32.5%
Fixed Assets	1,013,763	Contract Allowance	44,833	1.1%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	3,871,610	98.9%		
Total Assets	3,336,030	Operating Expense	2,932,339	75.7%	Current Ratio	25.9
Current Liabilities	89,528	Operating Margin	939,271	24.3%	Days to Collect	412.9
Long Term Liabilities	845,178	Other Income	-29,225	-0.8%	Avg Payment Days	6.7
Total Equity	2,401,326	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	3,336,032	Net Profit or Loss	910,046	23.5%	Return on Equity	37.9%
452783 MONCRIEF	DIALYSIS CEN	ITER				
800 WEST 34TH STR	REET STE 101	8/22/2019 2	234 Days Settled			
800 WEST 34TH STF AUSTIN, TX 78705	REET STE 101	8/22/2019 2	234 Days Settled			
	REET STE 101	8/22/2019 2	234 Days Settled			
AUSTIN, TX 78705	REET STE 101	8/22/2019 2	234 Days Settled			
AUSTIN, TX 78705 TRAVIS			234 Days Settled		Key Performanace	nd.
AUSTIN, TX 78705 TRAVIS NORIDIAN	heet				Key Performanace Salary Expense	I nd. 32.5%
AUSTIN, TX 78705 TRAVIS NORIDIAN Balance S	heet	Income	Statement	-2.0%	-	
AUSTIN, TX 78705 TRAVIS NORIDIAN Balance S Current Assets	5 heet 3,944,415	Income Total Charges	Statement 1,323,797	-2.0% 102.0%	Salary Expense	32.5%
AUSTIN, TX 78705 TRAVIS NORIDIAN Balance S Current Assets Fixed Assets	5 heet 3,944,415 12,364	Income Total Charges Contract Allowance	Statement 1,323,797 -26,317	102.0%	Salary Expense	32.5%
AUSTIN, TX 78705 TRAVIS NORIDIAN Balance S Current Assets Fixed Assets Other Assets	S heet 3,944,415 12,364 585,260	Income Total Charges Contract Allowance Operating Revenue	Statement 1,323,797 -26,317 1,350,114	102.0% 111.8%	Salary Expense Fringe Benefits	32.5% 5.9%
AUSTIN, TX 78705 TRAVIS NORIDIAN Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 3,944,415 12,364 585,260 4,542,039	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,323,797 -26,317 1,350,114 1,509,132	102.0% 111.8% -11.8%	Salary Expense Fringe Benefits Current Ratio	32.5% 5.9% 61.9
AUSTIN, TX 78705 TRAVIS NORIDIAN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	Sheet 3,944,415 12,364 585,260 4,542,039 63,743	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,323,797 -26,317 1,350,114 1,509,132 -159,018	102.0% 111.8% -11.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.5% 5.9% 61.9 44.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672817 MONTANA	VISTA DIALYS	SIS				
2204 JOE BATTLE B	SLVD	12/31/2019	365 Days Settled	b		
EL PASO, TX 79938						
EL PASO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,047,837	Total Charges	3,522,157		Salary Expense	30.0%
Fixed Assets	2,232,509	Contract Allowance	421,860	12.0%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,100,297	88.0%		
Total Assets	3,280,346	Operating Expense	2,663,431	85.9%	Current Ratio	8.6
Current Liabilities	121,885	Operating Margin	436,866	14.1%	Days to Collect	595.2
Long Term Liabilities	1,174,792	Other Income	-178,758	-5.8%	Avg Payment Days	6.7
Total Equity	1,983,670	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	3,280,347	Net Profit or Loss	258,108	8.3%	Return on Equity	13.0%
452800 MORGAN		SIS				
2222 MORGAN AVE	NUE SUITE 104	12/31/2019	365 Days Settled	b		
CORPUS CHRISTI,	TX 78405					
NUECES						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	11,194,559	Total Charges	4,788,917		Salary Expense	32.7%
Fixed Assets	474,792	Contract Allowance	-21,109	-0.4%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	4,810,026	100.4%		
Total Assets	11,669,351	Operating Expense	3,348,639	69.6%	Current Ratio	94.9
			1,461,387	30.4%	Days to Collect	
Current Liabilities	117,955	Operating Margin	1,401,307		Days to Collect	75.4
Current Liabilities Long Term Liabilities	117,955 169,141	Operating Margin Other Income	9,262		Avg Payment Days	75.4 6.0
				0.2%		

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452598 MOUNT PL	EASANT DIALY	SIS CENTER				
628 SOUTH JEFFER	SON	12/31/2019	365 Days Settled	1		
MOUNT PLEASANT,	TX 75455					
TITUS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	12,742,590	Total Charges	4,587,190		Salary Expense	36.8%
Fixed Assets	1,058,000	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	551,570	Operating Revenue	4,587,190	100.0%		
Total Assets	14,352,160	Operating Expense	3,607,554	78.6%	Current Ratio	0.9
Current Liabilities	14,076,375	Operating Margin	979,636	21.4%	Days to Collect	1,155.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	14,076,375	Net Profit or Loss	979,635	21.4%	Return on Equity	0.0%
672874 MOUNTAIN	N PASS DIALYS	IS				
5612 DYER STREET		12/31/2019	365 Days Settled	1		
EL PASO, TX 79904						
EL PASO						
NOVITAS (TEXAS)						
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	557,680	Total Charges	1,214,385		Salary Expense	28.2%
Fixed Assets	3,171,621	Contract Allowance	30,957	2.5%	Fringe Benefits	4.3%
Other Assets	2,495	Operating Revenue	1,183,428	97.5%		
	2,495 3,731,796	Operating Revenue Operating Expense	1,183,428 1,537,966	97.5% 130.0%	Current Ratio	25.1
Other Assets				130.0%	Current Ratio Days to Collect	
Other Assets Total Assets	3,731,796	Operating Expense	1,537,966	130.0% -30.0%		25.1
Other Assets Total Assets Current Liabilities	3,731,796 22,241	Operating Expense Operating Margin	-354,538	130.0% -30.0% 11.6%	Days to Collect	25.1 110.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672570 NACOGDO		S CENTER LP				
3226 N UNIVERSITY	DR SUITE 100	12/31/2019	365 Days Settled	ł		
NACOGDOCHES, T>	X 75965					
NACOGDOCHES						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	461,235	Total Charges	40,108,580		Salary Expense	27.6%
Fixed Assets	421,090	Contract Allowance	37,270,300	92.9%	Fringe Benefits	4.2%
Other Assets	2,034	Operating Revenue	2,838,280	7.1%		
Total Assets	884,359	Operating Expense	2,727,436	96.1%	Current Ratio	0.1
Current Liabilities	3,710,268	Operating Margin	110,844	3.9%	Days to Collect	0.6
Long Term Liabilities	0	Other Income	169,204	6.0%	Avg Payment Days	25.8
Total Equity	-2,825,909	Other Expense	0	0.0%	Depreciation Rate	21.1%
Total Liab. and Equity	884,359	Net Profit or Loss	280,048	9.9%	Return on Equity	-9.9%
452798 NEW BRAU	JNFELS DIALYS	SIS				
798 GENERATIONS	DR	12/31/2019	365 Days Settled	t		
NEW BRAUNFELS,	TX 78130					
COMAL						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	11,098,267	Total Charges	6,998,177		Salary Expense	29.8%
Fixed Assets	3,574,883	Contract Allowance	-9,929	-0.1%	Fringe Benefits	6.0%
Other Assets	1,934,702	Operating Revenue	7,008,106	100.1%		
Total Assets	16,607,852	Operating Expense	5,339,469	76.2%	Current Ratio	30.1
Current Liabilities	368,662	Operating Margin	1,668,637	23.8%	Days to Collect	141.6
Long Term Liabilities	2,157,545	Other Income	4,037,768	57.6%	Avg Payment Days	6.5
Total Equity	14,081,644	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	16,607,851	Net Profit or Loss	5,706,405	81.4%	Return on Equity	40.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1561 N INTERSTATE	35	12/31/2019	365 Days Settled	þ		
NEW BRAUNFELS, T	X 78130					
COMAL						
NOVITAS (TEXAS)						
Balance Sh	neet	Income	Statement		Key Performanace I	nd.
Current Assets	299,330	Total Charges	2,226,813		Salary Expense	41.4%
Fixed Assets	70,127	Contract Allowance	0	0.0%	Fringe Benefits	11.3%
Other Assets	699,066	Operating Revenue	2,226,813	100.0%		
Total Assets	1,068,523	Operating Expense	2,015,654	90.5%	Current Ratio	0.4
Current Liabilities	718,990	Operating Margin	211,159	9.5%	Days to Collect	81.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	28.9%
		-				
Total Liab. and Equity	718,990	Net Profit or Loss	211,158	9.5%	Return on Equity	0.0%
		Net Profit or Loss		9.5%	Return on Equity	0.0%
	URY DIALYSIS	CENTER OF JASPER		9.5%	Return on Equity	0.0%
	URY DIALYSIS	CENTER OF JASPER 11/6/2019 3	R LLC	9.5%	Return on Equity	0.0%
	URY DIALYSIS	CENTER OF JASPER 11/6/2019 3	LLC 10 Days Settled	9.5%	Return on Equity	0.0%
	URY DIALYSIS	CENTER OF JASPER 11/6/2019 3	LLC 10 Days Settled	9.5%	Return on Equity	0.0%
- 672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER	URY DIALYSIS STE 300	CENTER OF JASPER 11/6/2019 3 12/31/2019 5	LLC 10 Days Settled	9.5%	Return on Equity	
- 672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER BLUE CROSS (TEXAS	URY DIALYSIS STE 300 S)	CENTER OF JASPER 11/6/2019 3 12/31/2019 5	R LLC 10 Days Settled 55 Days Settled	9.5%		nd.
672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER BLUE CROSS (TEXAS Balance St	URY DIALYSIS STE 300 S)	CENTER OF JASPER 11/6/2019 3 12/31/2019 9 Income Total Charges	R LLC 10 Days Settled 55 Days Settled Statement	9.5%	Key Performanace I	
672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER BLUE CROSS (TEXAS Balance Sh Current Assets	URY DIALYSIS STE 300 S) neet 193,407	CENTER OF JASPER 11/6/2019 3 12/31/2019 9 Income Total Charges	R LLC 10 Days Settled 55 Days Settled Statement 1,841,745		Key Performanace I Salary Expense	nd. 5.5%
672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	URY DIALYSIS STE 300 S) heet 193,407 38,103	CENTER OF JASPER 11/6/2019 3 12/31/2019 3 Income Total Charges Contract Allowance	R LLC 10 Days Settled 55 Days Settled Statement 1,841,745 25,681	1.4% 98.6%	Key Performanace I Salary Expense	nd. 5.5%
672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	URY DIALYSIS STE 300 S) heet 193,407 38,103 6,550	CENTER OF JASPER 11/6/2019 3 12/31/2019 3 Income Total Charges Contract Allowance Operating Revenue	R LLC 10 Days Settled 55 Days Settled Statement 1,841,745 25,681 1,816,064	1.4% 98.6% 94.5%	Key Performanace I Salary Expense Fringe Benefits	nd. 5.5% 11.2% 6.5
672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Other Assets	URY DIALYSIS STE 300 S) heet 193,407 38,103 6,550 238,060	CENTER OF JASPER 11/6/2019 3 12/31/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense	R LLC 10 Days Settled 55 Days Settled Statement 1,841,745 25,681 1,816,064 1,715,955	1.4% 98.6% 94.5% 5.5%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 5.5% 11.2% 6.5 38.9
672610 NEW CENTU 2014 S WHEELER ST JASPER, TX 75951 JASPER BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	URY DIALYSIS STE 300 S) heet 193,407 38,103 6,550 238,060 29,946	CENTER OF JASPER 11/6/2019 3 12/31/2019 3 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	R LLC 10 Days Settled 55 Days Settled Statement 1,841,745 25,681 1,816,064 1,715,955 100,109	1.4% 98.6% 94.5% 5.5% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 5.5% 11.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672610 NEW CENT		CENTER OF JASPE	RLLC			
2014 S WHEELER S	T STE 300	11/6/2019 3	310 Days Settled			
JASPER, TX 75951		12/31/2019	55 Days Settled			
JASPER						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,227,022	Total Charges	527,159		Salary Expense	33.4%
Fixed Assets	53,339	Contract Allowance	0	0.0%	Fringe Benefits	67.6%
Other Assets	5,427,195	Operating Revenue	527,159	100.0%		
Total Assets	3,253,512	Operating Expense	284,554	54.0%	Current Ratio	(0.9)
Current Liabilities	2,393,312	Operating Margin	242,605	46.0%	Days to Collect	2,022.1
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	80.3%
Total Liab. and Equity	2,393,312	Net Profit or Loss	242,604	46.0%	Return on Equity	0.0%
452602 NNA - AUS	TIN SOUTH					
621 RADAM LANE		12/31/2019	365 Days Settled	ł		
AUSTIN, TX 78745						
TRAVIS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	6,287,875	Total Charges	7,119,967		Salary Expense	39.2%
Fixed Assets	84,660	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	1,293,574	Operating Revenue	7,119,967	100.0%		
Total Assets	7,666,109	Operating Expense	3,771,037	53.0%	Current Ratio	0.9
Current Liabilities	7,019,322	Operating Margin	3,348,930	47.0%	Days to Collect	28.8
	7,013,322					20.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
		Other Income Other Expense	1	0.0% 0.0%		
Long Term Liabilities	0			0.0%		0.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

423 OLD AUSTIN HIG	GHWAY	12/31/2019 3	65 Days Settled	ł		
BASTROP, TX 78602	2					
BASTROP						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	4,817,271	Total Charges	3,973,318		Salary Expense	32.0%
Fixed Assets	465,652	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	2,398,654	Operating Revenue	3,973,318	100.0%		
Total Assets	7,681,577	Operating Expense	3,121,351	78.6%	Current Ratio	0.7
Current Liabilities	6,482,250	Operating Margin	851,967	21.4%	Days to Collect	42.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.1%
		•				
Total Liab. and Equity	6,482,250	Net Profit or Loss	851,967	21.4%	Return on Equity	0.0%
Total Liab. and Equity	6,482,250	Net Profit or Loss	851,967	21.4%	Return on Equity	0.0%
Total Liab. and Equity		Net Profit or Loss	851,967	21.4%	Return on Equity	0.0%
Total Liab. and Equity	BLE FALLS		851,967 65 Days Settled		Return on Equity	0.0%
Total Liab. and Equity 452827 NNA - MAR	S PARKWAY				Return on Equity	0.0%
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN	S PARKWAY				Return on Equity	0.0%
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX	S PARKWAY				Return on Equity	0.0%
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET	BLE FALLS S PARKWAY 78654	12/31/2019 3			Return on Equity	
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET NOVITAS (TEXAS)	BLE FALLS S PARKWAY 78654 Sheet	12/31/2019 3	65 Days Settled			
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET NOVITAS (TEXAS) Balance S	BLE FALLS S PARKWAY 78654 Sheet	12/31/2019 3 Income S Total Charges	65 Days Settled		Key Performanace I Salary Expense	nd.
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET NOVITAS (TEXAS) Balance S Current Assets	BLE FALLS S PARKWAY 78654 Sheet -398,976	12/31/2019 3 Income S Total Charges	65 Days Settled Statement 3,478,487	3	Key Performanace I Salary Expense	nd. 37.3%
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	BLE FALLS S PARKWAY 78654 Sheet -398,976 75,285	12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 3,478,487 0	0.0% 100.0%	Key Performanace I Salary Expense	nd. 37.3%
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	BLE FALLS S PARKWAY 78654 5heet -398,976 75,285 462,120	12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 3,478,487 0 3,478,487	0.0% 100.0% 87.9%	Key Performanace I Salary Expense Fringe Benefits	n d. 37.3% 10.3%
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	BLE FALLS S PARKWAY 78654 5heet -398,976 75,285 462,120 138,429	12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 3,478,487 0 3,478,487 3,059,212	0.0% 100.0% 87.9% 12.1%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 37.3% 10.3% 7.4
Total Liab. and Equity 452827 NNA - MAR 802 STEVE HAWKIN MARBLE FALLS, TX BURNET NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	BLE FALLS S PARKWAY 78654 -398,976 75,285 462,120 138,429 -53,921	12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 3,478,487 0 3,478,487 3,059,212 419,275	0.0% 100.0% 87.9% 12.1% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 37.3% 10.3% 7.4 52.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452711 NNA - NOR	TH					
12221 RENFERT WA	Y, SUITE 100	12/31/2019	365 Days Settled	ł		
AUSTIN, TX 78758						
TRAVIS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	15,699,606	Total Charges	9,239,552		Salary Expense	31.6%
Fixed Assets	506,386	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	3,589,606	- Operating Revenue	9,239,552	100.0%		
Total Assets	19,795,598	Operating Expense	7,100,076	76.8%	Current Ratio	0.9
Current Liabilities	18,141,847	- Operating Margin	2,139,476	23.2%	Days to Collect	48.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	27.5%
Total Liab. and Equity	18,141,847	- Net Profit or Loss	2,139,476	23.2%	Return on Equity	0.0%
452779 NNA - ROU	ND ROCK					
		12/31/2019	365 Dave Settler	4		
452779 NNA - ROU 1499 E OLD SETTLE		D 12/31/2019	365 Days Settled	ł		
	RS BOULEVAR	D 12/31/2019	365 Days Settled	3		
1499 E OLD SETTLE	RS BOULEVAR	D 12/31/2019	365 Days Settled	3		
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS)	RS BOULEVAR			ł		
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON	RS BOULEVAR		365 Days Settled Statement	ł	Key Performanace I	
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS)	RS BOULEVAR			ł	Key Performanace I Salary Expense	nd. 33.7%
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S	RS BOULEVAR	Income	Statement	0.0%	-	
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets	RS BOULEVAR 8664 Sheet 4,236,948	Income Total Charges	Statement 3,964,403		Salary Expense	33.7%
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	RS BOULEVAR 8664 5 heet 4,236,948 326,279	Income Total Charges Contract Allowance	Statement 3,964,403 0	0.0% 100.0%	Salary Expense	33.7%
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	RS BOULEVAR 8664 5 heet 4,236,948 326,279 2,267,092	Income Total Charges Contract Allowance Operating Revenue	Statement 3,964,403 0 3,964,403	0.0% 100.0% 71.6%	Salary Expense Fringe Benefits	33.7% 8.5%
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	RS BOULEVAR 8664 4,236,948 326,279 2,267,092 6,830,319	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,964,403 0 3,964,403 2,839,932	0.0% 100.0% 71.6% 28.4%	Salary Expense Fringe Benefits Current Ratio	33.7% 8.5% 0.7
1499 E OLD SETTLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RS BOULEVAR 8664 4,236,948 326,279 2,267,092 6,830,319 5,696,772	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,964,403 0 3,964,403 2,839,932 1,124,471	0.0% 100.0% 71.6% 28.4% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.7% 8.5% 0.7 42.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

MARCOS					
RLD DR, STE 41	00 12/31/2019	365 Days Settled	ł		
8666					
AS)					
heet	Income	e Statement		Key Performanace	Ind.
5,559,520	Total Charges	6,001,528		Salary Expense	37.4%
302,749	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
919,790	Operating Revenue	6,001,528	100.0%		
6,782,059	Operating Expense	4,788,126	79.8%	Current Ratio	0.9
6,322,163	Operating Margin	1,213,402	20.2%	Days to Collect	37.0
0	Other Income	3	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	15.8%
6,322,163	Net Profit or Loss	1,213,405	20.2%	Return on Equity	0.0%
	YSIS				
RE	12/31/2019	365 Days Settled	t		
)11					
heet	Income	e Statement		Key Performanace	Ind.
1,842,661	Total Charges	5,698,105		Salary Expense	31.3%
1,264,769	Contract Allowance	-387,014	-6.8%	Fringe Benefits	6.2%
22,032	Operating Revenue	6,085,119	106.8%		
3,129,462	Operating Expense	3,891,215	63.9%	Current Ratio	6.7
273,572	Operating Margin	2,193,904	36.1%	Days to Collect	85.9
885,141	Other Income	-448,672	-7.4%	Avg Payment Days	5.0
1,970,749	Other Expense	0	0.0%	Depreciation Rate	11.3%
3,129,462	Net Profit or Loss	1,745,232	28.7%	Return on Equity	88.6%
	RLD DR, STE 414 86666 (AS) (heet 5,5559,520) 302,749 919,790 6,782,059 6,322,163 0 0 6,322,163 0 0 6,322,163 0 0 6,322,163 1 0 1 8,322,163 0 0 0 6,322,163 1 0 0 2 0 2 3,129,462 273,572 885,141 1,970,749	RLD DR, STE 41:0 12/31/2019 8666 Income \$5,559,520 Total Charges 302,749 Contract Allowance 919,790 Operating Revenue 6,782,059 Operating Margin 6,322,163 Operating Margin 0 Other Income 0 Other Expense 6,322,163 Net Profit or Loss ILINGTON DIALE 12/31/2019 Meet Income 1,842,661 Total Charges 1,842,661 Total Charges 1,264,769 Contract Allowance 2,032 Operating Revenue 3,129,462 Operating Revenue 3,129,462 Operating Revenue 3,129,462 Operating Expense 273,572 Operating Margin 885,141 Other Income	RLD DR, STE 4100 12/31/2019 365 Days Settled B666 Income Statement Assisted Income Statement \$,5559,520 Total Charges 6,001,528 302,749 Contract Allowance 0 919,790 Operating Revenue 6,001,528 6,782,059 Operating Expense 4,788,126 6,322,163 Operating Margin 1,213,402 0 Other Income 3 0 Other Expense 0 6,322,163 Net Profit or Loss 1,213,405 LINGTON DIAL/SIS 12/31/2019 365 Days Settled stet 12/31/2019 365 Days Settled 11 Income Statement 4,842,661 Total Charges 5,698,105 1,264,769 Contract Allowance -387,014 2,2032 Operating Revenue 6,085,119 3,129,462 Operating Expense 3,891,215 3,129,462 Operating Expense 3,891,215 3,129,462 Operating Expense 3,891,215 3,129,462 Operating Expense 3,891,215 3,129,462 Operating Expense 3,89	RLD DR, STE 4100 12/31/2019 365 Days Settled B666 Income Statement 5,559,520 Total Charges 6,001,528 302,749 Contract Allowance 0 0.0% 919,790 Operating Revenue 6,001,528 100.0% 6,782,059 Operating Expense 4,788,126 79.8% 6,322,163 Operating Margin 1,213,402 20.2% 0 Other Income 3 0.0% 6,322,163 Net Profit or Loss 1,213,405 20.2% 0 Other Expense 0 0.0% 6,322,163 Net Profit or Loss 1,213,405 20.2% Income Statement Income Statement Income Statement Alge Contract Allowance -387,014 -6.8% 1,264,769 Contract Allowance -387,014 -6.8% 1,264,769 Contract Allowance -387,014 -6.8% 1,264,769 Contract Allowance -387,014 -6.8% -6.38% -6.38% -6.3% -6.3% -6.3%	RLD DR, STE 410 12/31/2019 365 Days Settled B666 Income Statement Key Performance 5,559,520 Total Charges 6,001,528 Salary Expense 302,749 Contract Allowance 0 0.00% Fringe Benefits 919,790 Operating Revenue 6,001,528 100.0% Fringe Benefits 6.782,059 Operating Margin 1,213,402 20.2% Days to Collect 0 Other Income 3 0.0% Key Performance 6,322,163 Operating Margin 1,213,405 20.2% Days to Collect 0 Other Income 3 0.0% Return on Equity LINGTON DIAL 12/31/2019 365 Days Settled Return on Equity Interve Income Statement Key Performance 1,842,661 Total Charges 5,698,105 Salary Expense 1,842,661 Total Charges 5,698,105 Salary Expense 1,264,769 Contract Allowance -387,014 6.8% Fringe Benefits 1,264,769 Operating Expense 3,891,215

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452739 NORTH BU		SIS CENTER				
3650 NORTH BUCK	NER, SUITE 128	12/31/2019 3	65 Days Settled	1		
DALLAS, TX 75228						
DALLAS						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income S	Statement		Key Performanace I	nd.
Current Assets	25,574,669	Total Charges	7,969,201		Salary Expense	39.6%
Fixed Assets	1,312,443	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	1,383,604	Operating Revenue	7,969,201	100.0%		
Total Assets	28,270,716	Operating Expense	6,267,487	78.6%	Current Ratio	0.9
Current Liabilities	27,583,869	Operating Margin	1,701,714	21.4%	Days to Collect	37.6
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	27,583,869	– Net Profit or Loss	1,701,715	21.4%	Return on Equity	0.0%
452811 NORTH CE		DISEASE CENTER				
116 GALLERY CIRC	LE SUITE 102	12/31/2019 3	865 Days Settled	ł		
SAN ANTONIO, TX 7	78258					
BEXAR	0200					
NOVITAS (TEXAS)						
Balance S	Shoot	Income S			Key Performanace li	
	Direct		Statement		They i offermanade in	nd.
Current Assets	845,680	Total Charges	5,800,226		Salary Expense	1d. 42.6%
Fixed Assets				0.0%	-	
	845,680	Total Charges	5,800,226	0.0%	Salary Expense	42.6%
Fixed Assets	845,680 119,751	Total Charges Contract Allowance Operating Revenue	5,800,226 0	100.0%	Salary Expense	42.6%
Fixed Assets Other Assets	845,680 119,751 995,991	Total Charges Contract Allowance Operating Revenue	5,800,226 0 5,800,226	100.0% 71.7%	Salary Expense Fringe Benefits	42.6% 9.8%
Fixed Assets Other Assets Total Assets	845,680 119,751 995,991 1,961,422	Total Charges Contract Allowance Operating Revenue Operating Expense	5,800,226 0 5,800,226 4,157,921	100.0% 71.7% 28.3%	Salary Expense Fringe Benefits Current Ratio	42.6% 9.8% 0.6
Fixed Assets Other Assets Total Assets Current Liabilities	845,680 119,751 995,991 1,961,422 1,472,247	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,800,226 0 5,800,226 4,157,921 1,642,305	100.0% 71.7% 28.3% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	42.6% 9.8% 0.6 93.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

3211 INTERSTATE 45	5 NORTH, STE	500 12/31/2019 3	365 Days Settled			
CONROE, TX 77304						
MONTGOMERY						
TRAILBLAZER (TEXA	AS)					
Balance Sh	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,017,095	Total Charges	3,654,451		Salary Expense	29.7%
Fixed Assets	577,887	Contract Allowance	152,747	4.2%	Fringe Benefits	5.9%
Other Assets	0	– Operating Revenue	3,501,704	95.8%		
- Total Assets	1,594,982	Operating Expense	3,112,632	88.9%	Current Ratio	11.8
- Current Liabilities	86,130	– Operating Margin	389,072	11.1%	Days to Collect	117.4
Long Term Liabilities	316,912	Other Income	-166,020	-4.7%	Avg Payment Days	2.4
Total Equity	1,191,939	Other Expense	0	0.0%	Depreciation Rate	16.8%
		1				
Total Liab. and Equity	1,594,981	– Net Profit or Loss	223,052		Return on Equity	18.7%
	1,594,981	-			-	18.7%
	1,594,981 PRESS MEDICA	Net Profit or Loss	S CENTER		-	18.7%
- 742516 NORTH CYF	1,594,981 PRESS MEDICA	Net Profit or Loss	S CENTER		-	18.7%
- 742516 NORTH CYF	1,594,981 PRESS MEDICA FREEWAY, SU	Net Profit or Loss	S CENTER		-	18.7%
- 742516 NORTH CYF 21216 NORTHWEST	1,594,981 PRESS MEDICA FREEWAY, SU	Net Profit or Loss	S CENTER		-	18.7%
- 742516 NORTH CYF 21216 NORTHWEST CYPRESS, TX 77429	1,594,981 PRESS MEDICA FREEWAY, SU	Net Profit or Loss	S CENTER		-	18.7%
- 742516 NORTH CYF 21216 NORTHWEST CYPRESS, TX 77429 HARRIS	1,594,981 PRESS MEDICA	Net Profit or Loss	S CENTER		-	
- 742516 NORTH CYF 21216 NORTHWEST CYPRESS, TX 77429 HARRIS NOVITAS (TEXAS)	1,594,981 PRESS MEDICA	Net Profit or Loss	5 CENTER		Return on Equity	nd.
742516 NORTH CYF 21216 NORTHWEST CYPRESS, TX 77429 HARRIS NOVITAS (TEXAS) Balance St	1,594,981 PRESS MEDICA FREEWAY, SU	Net Profit or Loss	5 CENTER 52 Days Settled Statement		Return on Equity	nd. 0.0%
742516 NORTH CYF 21216 NORTHWEST CYPRESS, TX 77429 HARRIS NOVITAS (TEXAS) Balance SF Current Assets	1,594,981 PRESS MEDICA FREEWAY, SU	Net Profit or Loss	5 CENTER 52 Days Settled Statement	6.4%	Return on Equity Key Performanace In Salary Expense	nd. 0.0%
742516 NORTH CYF 21216 NORTHWEST CYPRESS, TX 77429 HARRIS NOVITAS (TEXAS) Balance SF Current Assets Fixed Assets	1,594,981 PRESS MEDICA FREEWAY, SU heet 0	Net Profit or Loss	5 CENTER 52 Days Settled Statement 0 0	0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	nd. 0.0%
742516 NORTH CYF 21216 NORTHWEST CYPRESS, TX 77429 HARRIS NOVITAS (TEXAS) Balance SF Current Assets Fixed Assets Other Assets	1,594,981 PRESS MEDICA FREEWAY, SU heet 0 0 0	Net Profit or Loss	S CENTER 52 Days Settled Statement 0 0 0	6.4% 0.0% 0.0% 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	nd. 0.0%
742516 NORTH CYP 21216 NORTHWEST CYPRESS, TX 77429 HARRIS NOVITAS (TEXAS) Balance SP Current Assets Fixed Assets Other Assets Other Assets	1,594,981 PRESS MEDIC <i>I</i> FREEWAY, SU heet 0 0 0	Net Profit or Loss	S CENTER 52 Days Settled Statement 0 0 0 0	6.4% 0.0% 0.0% 0.0%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 0.0%
742516 NORTH CYP 21216 NORTHWEST CYPRESS, TX 77429 HARRIS NOVITAS (TEXAS) Balance SP Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	1,594,981 PRESS MEDIC <i>I</i> FREEWAY, SU heet 0 0 0	Net Profit or Loss	S CENTER 52 Days Settled Statement 0 0 0 0 0 0 0	6.4% 0.0% 0.0% 0.0% 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672731 NORTH FO	RT WORTH DIA	LYSIS				
3812 E BELKNAP ST	REET	12/31/2019	365 Days Settled	t		
FORT WORTH, TX 7	6111					
TARRANT						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	579,458	Total Charges	1,604,839		Salary Expense	31.6%
Fixed Assets	758,828	Contract Allowance	-19,436	-1.2%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	1,624,275	101.2%		
Total Assets	1,338,286	Operating Expense	1,793,333	110.4%	Current Ratio	9.2
Current Liabilities	63,195	Operating Margin	-169,058	-10.4%	Days to Collect	101.0
Long Term Liabilities	255,060	Other Income	34,084	2.1%	Avg Payment Days	7.8
Total Equity	1,020,031	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	1,338,286	Net Profit or Loss	(134,974)	-8.3%	Return on Equity	-13.2%
672620 NORTH HI	LS DIALYSIS					
7927 BOULEVARD 2	6	12/31/2019	365 Days Settled	ł		
NORTH RICHLAND I	HILLS, TX 76180	l de la construcción de la constru				
TARRANT						
BLUE CROSS (CALI	FORNIA)					
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	-395,341	Total Charges	1,887,177		Salary Expense	38.6%
Fixed Assets	304,137	Contract Allowance	124,808	6.6%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	1,762,369	93.4%		
Total Assets	-91,204	Operating Expense	1,407,317	79.9%	Current Ratio	(9.0)
Current Liabilities	44,163	Operating Margin	355,052	20.1%	Days to Collect	67.2
Long Term Liabilities	296,458	Other Income	15	0.0%	Avg Payment Days	7.2
Total Equity	-431,825	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	-91,204	Net Profit or Loss	355,067	20.1%	Return on Equity	-82.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

102010		SIS CENTER				
8621 FULTON ST		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 77022	2					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	4,288,673	Total Charges	5,380,659		Salary Expense	30.1%
Fixed Assets	1,788,440	Contract Allowance	-47,008	-0.9%	Fringe Benefits	7.4%
Other Assets	3,743,205	Operating Revenue	5,427,667	100.9%		
Total Assets	9,820,318	Operating Expense	4,312,818	79.5%	Current Ratio	32.1
Current Liabilities	133,489	Operating Margin	1,114,849	20.5%	Days to Collect	126.4
Long Term Liabilities	1,298,330	Other Income	2,473	0.0%	Avg Payment Days	3.6
Total Equity	8,388,499	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	9,820,318	Net Profit or Loss	1,117,322	20.6%	Return on Equity	13.3%
	OP EAST DIAL	YSIS				
7139 N NORTH LOO	P EAST	12/31/2019	365 Days Settled	ł		
7139 N NORTH LOO HOUSTON, TX 77028		12/31/2019	365 Days Settled	1		
		12/31/2019	365 Days Settled	3		
HOUSTON, TX 77028	8	12/31/2019	365 Days Settled	3		
HOUSTON, TX 77028 HARRIS	8 AS)		365 Days Settled	3	Key Performanace	nd.
HOUSTON, TX 77028 HARRIS BLUE CROSS (TEXA	8 AS)		·	3	Key Performanace I Salary Expense	nd. 34.6%
HOUSTON, TX 77028 HARRIS BLUE CROSS (TEXA Balance S	8 AS) Sheet	Income	Statement	-2.4%	-	
HOUSTON, TX 77028 HARRIS BLUE CROSS (TEXA Balance S Current Assets	8 AS) 5 heet -506,858	Income Total Charges	Statement 2,650,548		Salary Expense	34.6%
HOUSTON, TX 77028 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	8 AS) 5 heet -506,858 206,956	Income Total Charges Contract Allowance	Statement 2,650,548 -64,168	-2.4%	Salary Expense	34.6%
HOUSTON, TX 77028 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	8 AS) 5 heet -506,858 206,956 2,703	Income Total Charges Contract Allowance Operating Revenue	Statement 2,650,548 -64,168 2,714,716	-2.4% 102.4% 99.8%	Salary Expense Fringe Benefits	34.6% 7.4%
HOUSTON, TX 77028 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	8 AS) 5 heet -506,858 206,956 2,703 -297,199	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,650,548 -64,168 2,714,716 2,708,030	-2.4% 102.4% 99.8% 0.2%	Salary Expense Fringe Benefits Current Ratio	34.6% 7.4% (11.3)
HOUSTON, TX 77028 HARRIS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	8 AS) Sheet -506,858 206,956 2,703 -297,199 44,981	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,650,548 -64,168 2,714,716 2,708,030 6,686	-2.4% 102.4% 99.8% 0.2% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	34.6% 7.4% (11.3) 113.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

324 FM 1960 RD, ST	E 104	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7707	3					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	851,890	Total Charges	2,493,767		Salary Expense	29.8%
Fixed Assets	649,197	Contract Allowance	90,665	3.6%	Fringe Benefits	8.3%
Other Assets	2,142,879	Operating Revenue	2,403,102	96.4%		
Total Assets	3,643,966	Operating Expense	2,258,885	94.0%	Current Ratio	10.8
Current Liabilities	79,156	Operating Margin	144,217	6.0%	Days to Collect	228.6
Long Term Liabilities	395,359	Other Income	-48,415	-2.0%	Avg Payment Days	4.9
Total Equity	3,169,452	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	3,643,967	Net Profit or Loss	95,802	4.0%	Return on Equity	3.0%
672518 NORTH SH	HERD DR, BLDG		365 Days Settled	ł		
HOUSTON, TX 7709 HARRIS			,			
NOVITAS (TEXAS)	I					
		Income	Statement		Key Performanace	nd.
NOVITAS (TEXAS)	Sheet	Income Total Charges	e Statement 3,300,849		Key Performanace Salary Expense	nd. 25.7%
NOVITAS (TEXAS) Balance S	Sheet	Total Charges		-2.1%	-	
NOVITAS (TEXAS) Balance S Current Assets	Sheet -8,877,820	Total Charges	3,300,849	-2.1% 102.1%	Salary Expense	25.7%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet -8,877,820 1,932,346	Total Charges Contract Allowance	3,300,849 -67,701	102.1%	Salary Expense	25.7%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	Sheet -8,877,820 1,932,346 7,879,825	Total Charges Contract Allowance Operating Revenue	3,300,849 -67,701 3,368,550	102.1% 95.5%	Salary Expense Fringe Benefits	25.7% 5.5%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet -8,877,820 1,932,346 7,879,825 934,351	Total Charges Contract Allowance Operating Revenue Operating Expense	3,300,849 -67,701 3,368,550 3,215,608	102.1% 95.5% 4.5%	Salary Expense Fringe Benefits Current Ratio	25.7% 5.5% (112.1)
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet -8,877,820 1,932,346 7,879,825 934,351 79,164	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,300,849 -67,701 3,368,550 3,215,608 152,942	102.1% 95.5% 4.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	25.7% 5.5% (112.1) 114.4

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452152 NUNTHEA		'H DIALYSIS				
4121 DENTON HIGH	IWAY	12/31/2019	365 Days Settled	ł		
FORT WORTH, TX 7	6116					
TARRANT						
BLUE CROSS (TEXA	\S)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	8,671,416	Total Charges	3,220,038		Salary Expense	42.4%
Fixed Assets	326,232	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	261,350	- Operating Revenue	3,220,038	100.0%		
Total Assets	9,258,998	Operating Expense	2,274,801	70.6%	Current Ratio	0.9
Current Liabilities	9,128,323	- Operating Margin	945,237	29.4%	Days to Collect	80.2
Long Term Liabilities	0	Other Income	4	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	9,128,323	Net Profit or Loss	945,241	29.4%	Return on Equity	0.0%
452710 NORTHEA	ST TEXAS DIAL	YSIS				
413 LOOP 59 STE B		12/31/2019	365 Days Settled	I		
ATLANTA, TX 75551						
CASS						
NOVITAS (TEXAS)						
NOVITAS (TEAAS)						
Balance S	ìheet	Income	Statement		Key Performanace I	nd.
		Income Total Charges	Statement 2,013,267		Key Performanace I Salary Expense	nd. 31.7%
Balance S				9.0%	•	
Balance S Current Assets	-1,649,614	Total Charges	2,013,267	9.0% 91.0%	Salary Expense	31.7%
Balance S Current Assets Fixed Assets	-1,649,614 1,507,373	Total Charges Contract Allowance	2,013,267 180,994		Salary Expense	31.7%
Balance S Current Assets Fixed Assets Other Assets	-1,649,614 1,507,373 462,550	Total Charges Contract Allowance Operating Revenue	2,013,267 180,994 1,832,273	91.0% 106.4%	Salary Expense Fringe Benefits	31.7% 5.5%
Balance S Current Assets Fixed Assets Other Assets Total Assets	-1,649,614 1,507,373 462,550 320,309	Total Charges Contract Allowance Operating Revenue Operating Expense	2,013,267 180,994 1,832,273 1,949,712	91.0% 106.4% -6.4%	Salary Expense Fringe Benefits Current Ratio	31.7% 5.5% (44.8)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-1,649,614 1,507,373 462,550 320,309 36,848	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,013,267 180,994 1,832,273 1,949,712 -117,439	91.0% 106.4% -6.4% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.7% 5.5% (44.8) 305.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

AR DIALYSIS CE	ENTER				
	12/31/2019	365 Days Settled	ł		
6					
heet	Income	Statement		Key Performanace I	nd.
26,284,953	Total Charges	8,414,748		Salary Expense	31.3%
1,472,875	Contract Allowance	28,573	0.3%	Fringe Benefits	6.9%
0	Operating Revenue	8,386,175	99.7%		
27,757,828	Operating Expense	7,505,304	89.5%	Current Ratio	92.8
283,153	Operating Margin	880,871	10.5%	Days to Collect	85.1
517,719	Other Income	1,123	0.0%	Avg Payment Days	5.4
26,956,955	Other Expense	0	0.0%	Depreciation Rate	9.2%
27,757,827	Net Profit or Loss	881,994	10.5%	Return on Equity	3.3%
	DIALYSIS CTR				
STE 100	12/31/2019	365 Dave Sottler	J		
		SUS Days Settlet	1		
5		Sos Days Sellec	1		
5		Sos Days Sellec	1		
5 (S)		Job Days Jelliet	1		
	Income	Statement	1	Key Performanace I	nd.
\S) heet	Income Total Charges	·	1	Key Performanace I Salary Expense	nd. 38.7%
\S) heet		Statement	0.0%	-	
\S) heet 16,726,905	Total Charges	Statement 8,594,647		Salary Expense	38.7%
NS) heet 16,726,905 341,125	Total Charges Contract Allowance	Statement 8,594,647 0	0.0%	Salary Expense Fringe Benefits	38.7%
NS) heet 16,726,905 341,125 2,155,153	Total Charges Contract Allowance Operating Revenue	Statement 8,594,647 0 8,594,647	0.0% 100.0% 74.6%	Salary Expense Fringe Benefits	38.7% 11.3%
NS) heet 16,726,905 341,125 2,155,153 19,223,183	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 8,594,647 0 8,594,647 6,414,247	0.0% 100.0% 74.6% 25.4%	Salary Expense Fringe Benefits Current Ratio	38.7% 11.3% 0.9
NS) heet 16,726,905 341,125 2,155,153 19,223,183 18,211,513	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,594,647 0 8,594,647 6,414,247 2,180,400	0.0% 100.0% 74.6% 25.4% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.7% 11.3% 0.9 86.2
	5 heet 26,284,953 1,472,875 0 27,757,828 283,153 517,719 26,956,955 27,757,827 ST HOUSTON E	Income Action Income 26,284,953 Total Charges 1,472,875 Contract Allowance 0 Operating Revenue 27,757,828 Operating Expense 283,153 Operating Margin 517,719 Other Income 26,956,955 Other Expense 27,757,827 Net Profit or Loss	Income Statement 26,284,953 Total Charges 8,414,748 1,472,875 Contract Allowance 28,573 0 Operating Revenue 8,386,175 27,757,828 Operating Expense 7,505,304 283,153 Operating Margin 880,871 517,719 Other Income 1,123 26,956,955 Other Expense 0 27,757,827 Net Profit or Loss 881,994	Income Statement 26,284,953 Total Charges 8,414,748 1,472,875 Contract Allowance 28,573 0.3% 0 Operating Revenue 8,386,175 99.7% 27,757,828 Operating Expense 7,505,304 89.5% 283,153 Operating Margin 880,871 10.5% 517,719 Other Income 1,123 0.0% 26,956,955 Other Expense 0 0.0% 27,757,827 Net Profit or Loss 881,994 10.5%	12/31/2019 365 Days SettledKey Performanace IneetIncome StatementKey Performanace I26,284,953Total Charges8,414,748Salary Expense1,472,875Contract Allowance28,5730.3%Fringe Benefits0Operating Revenue8,386,17599.7%Image Collect27,757,828Operating Expense7,505,30489.5%Current Ratio283,153Operating Margin880,87110.5%Days to Collect517,719Other Income1,1230.0%Avg Payment Days26,956,955Other Expense00.0%Depreciation Rate27,757,827Net Profit or Loss881,99410.5%Return on EquityST HOUSTON DIALYSIS CTR

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452642 NORTHWE	ST KIDNEY CEI	NTER				
10985 NORTHWEST	FWY	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7709	2					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	10,585,399	Total Charges	3,973,634		Salary Expense	30.7%
Fixed Assets	1,582,621	Contract Allowance	84,804	2.1%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	3,888,830	97.9%		
Total Assets	12,168,020	Operating Expense	3,230,603	83.1%	Current Ratio	65.1
Current Liabilities	162,697	Operating Margin	658,227	16.9%	Days to Collect	108.0
Long Term Liabilities	680,641	Other Income	1,045	0.0%	Avg Payment Days	17.4
Total Equity	11,324,683	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	12,168,021	Net Profit or Loss	659,272	17.0%	Return on Equity	5.8%
672515 NORTHWE	ST MEDICAL C	ENTER DIALYSIS				
5284 MEDICAL DRIV	E SUITE 135	12/31/2019	365 Days Settled	t		
SAN ANTONIO, TX 7	8229					
BEXAR						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	39,548,100	Total Charges	7,595,776		Salary Expense	34.0%
Fixed Assets	1,182,763	Contract Allowance	-55,322	-0.7%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	7,651,098	100.7%		
Total Assets	40,730,863	Operating Expense	5,886,601	76.9%	Current Ratio	68.7
Current Liabilities	575,331	Operating Margin	1,764,497	23.1%	Days to Collect	262.7
Long Term Liabilities	1,174,820	Other Income	17,118,995	223.7%	Avg Payment Days	6.6
Total Equity	38,980,711	Other Expense	0	0.0%	Depreciation Rate	9.1%
=						

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452894 OAK CLIFF						
2000 SOUTH LLEWE	ELLYN	12/31/2019	365 Days Settled	I		
DALLAS, TX 75224						
DALLAS						
BLUE CROSS (TEX	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	8,115,435	Total Charges	3,489,653		Salary Expense	32.0%
Fixed Assets	1,253,481	Contract Allowance	358,185	10.3%	Fringe Benefits	5.9%
Other Assets	456,651	Operating Revenue	3,131,468	89.7%		
Total Assets	9,825,567	Operating Expense	2,740,157	87.5%	Current Ratio	77.6
Current Liabilities	104,588	Operating Margin	391,311	12.5%	Days to Collect	179.8
Long Term Liabilities	1,182,003	Other Income	2	0.0%	Avg Payment Days	7.7
Total Equity	8,538,976	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	9,825,567	Net Profit or Loss	391,313	12.5%	Return on Equity	4.6%
452873 ODESSA D	PIALYSIS					
6005 EASTRIDGE R	OAD	12/31/2019	365 Days Settled	I		
ODESSA, TX 79762						
ECTOR						
NOVITAS (TEXAS)						
NOVITAS (TEAAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
. , ,		Income Total Charges	e Statement 4,367,844		Key Performanace Salary Expense	Ind. 32.7%
Balance S				-3.7%	-	
Balance S Current Assets	-13,646	Total Charges	4,367,844	-3.7% 103.7%	Salary Expense	32.7%
Balance S Current Assets Fixed Assets	-13,646 262,659	Total Charges Contract Allowance	4,367,844 -163,270		Salary Expense Fringe Benefits	32.7%
Balance S Current Assets Fixed Assets Other Assets	-13,646 262,659 55,949	Total Charges Contract Allowance Operating Revenue	4,367,844 -163,270 4,531,114	103.7%	Salary Expense Fringe Benefits Current Ratio	32.7% 5.8%
Balance S Current Assets Fixed Assets Other Assets Total Assets	-13,646 262,659 55,949 304,962	Total Charges Contract Allowance Operating Revenue Operating Expense	4,367,844 -163,270 4,531,114 3,117,824	103.7% 68.8% 31.2%	Salary Expense Fringe Benefits Current Ratio	32.7% 5.8% (0.2)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-13,646 262,659 55,949 304,962 84,902	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,367,844 -163,270 4,531,114 3,117,824 1,413,290	103.7% 68.8% 31.2% -7.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.7% 5.8% (0.2) 59.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452667 OMNI DIAL	YSIS CENTER					
9350 KIRBY DRIVE SUITE 110		12/31/2019	365 Days Settle	d		
HOUSTON, TX 77054	4					
HARRIS						
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	15,321,931	Total Charges	12,450,474		Salary Expense	26.9%
Fixed Assets	2,084,225	Contract Allowance	1,092,268	8.8%	Fringe Benefits	6.3%
Other Assets	2,151,735	Operating Revenue	11,358,206	91.2%		
Total Assets	19,557,891	Operating Expense	9,205,643	81.0%	Current Ratio	41.1
Current Liabilities	372,560	Operating Margin	2,152,563	19.0%	Days to Collect	160.6
Long Term Liabilities	651,998	Other Income	1,360	0.0%	Avg Payment Days	6.0
Total Equity	18,533,333	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	19,557,891	Net Profit or Loss	2,153,923	19.0%	Return on Equity	11.6%
742543 ONE ON OI		RE				
4300 FAIRMONT PK		12/31/2019	215 Days *Settle	ed		
HARRIS	74					
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	5,122	Total Charges	32,443		Salary Expense	33.9%
Fixed Assets	380,091	Contract Allowance	0	0.0%	Fringe Benefits	2.6%
Other Assets	515,998	Operating Revenue	32,443	100.0%		
Total Assets	901,211	Operating Expense	525,989	1,621.3%	Current Ratio	0.3
Current Liabilities	15,467	Operating Margin	-493,546	۔ 1,521.3%	Days to Collect	33.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	6.3
Total Equity	885,744	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	901,211	Net Profit or Loss	(493,546)	۔ 1,521.3%	Return on Equity	-55.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

E DIALYSIS CEI	NTER				
IORE STREET	12/31/2019	365 Days Settled	b		
01					
AS)					
iheet	Income	Statement		Key Performanace	Ind.
9,282,670	Total Charges	3,792,404		Salary Expense	36.7%
558,102	Contract Allowance	0	0.0%	Fringe Benefits	13.4%
4,531,001	Operating Revenue	3,792,404	100.0%		
14,371,773	Operating Expense	3,508,373	92.5%	Current Ratio	0.8
12,106,272	Operating Margin	284,031	7.5%	Days to Collect	81.1
0	Other Income	0	0.0%	Avg Payment Days	0.0
0	Other Expense	0	0.0%	Depreciation Rate	21.2%
12,106,272	Net Profit or Loss	284,031	7.5%	Return on Equity	0.0%
D DIALYSIS					
	12/31/2019	365 Days Settled	b		
31					
iheet	Income	Statement		Key Performanace	Ind.
7,674,583	Total Charges	5,620,355		Salary Expense	28.7%
774,969	Contract Allowance	526	0.0%	Fringe Benefits	6.3%
284,812	Operating Revenue	5,619,829	100.0%		
8,734,364	Operating Expense	4,076,200	72.5%	Current Ratio	63.3
121,322	Operating Margin	1,543,629	27.5%	Days to Collect	65.7
737,456	Other Income	-29	0.0%	Avg Payment Days	5.6
7,875,586	Other Expense	0	0.0%	Depreciation Rate	9.1%
8,734,364	Net Profit or Loss	1,543,600	27.5%	Return on Equity	19.6%
	AORE STREET D1 AS) Sheet 9,282,670 558,102 4,531,001 14,371,773 12,106,272 0 0 12,106,272 0 0 12,106,272 0 0 12,106,272 0 284,812 8,734,364 121,322 7,37,456 7,875,586	AS) Income Sheet Income 9,282,670 Total Charges 558,102 Contract Allowance 4,531,001 Operating Revenue 14,371,773 Operating Expense 12,106,272 Operating Margin 0 Other Income 12,106,272 Net Profit or Loss DIALYSIS Income Sheet Income 7,674,583 Total Charges 774,969 Contract Allowance 8,734,364 Operating Revenue 8,734,364 Operating Expense 121,322 Operating Expense 121,322 Operating Margin	ACRE STREET 12/31/2019 365 Days Settler On Income Statement 9,282,670 Total Charges 3,792,404 558,102 Contract Allowance 0 4,531,001 Operating Revenue 3,792,404 14,371,773 Operating Expense 3,508,373 12,106,272 Operating Margin 284,031 0 Other Income 0 12,106,272 Net Profit or Loss 284,031 0 Other Expense 0 12,106,272 Net Profit or Loss 284,031 0 Other Expense 0 12,2106,272 Net Profit or Loss 284,031 0 Other Expense 0 12,31/2019 365 Days Settler 33 0 Dincome Statement 34,031 0 Operating Revenue 5,620,355 774,969 Contract Allowance 526 284,812 Operating Revenue 5,619,829 8,734,364 Operating Expense 4,076,200 121,3222 Operating Margin <th< td=""><td>MORE STREET 12/31/2019 365 Days Settled Of Income Statement 9,282,670 Total Charges 3,792,404 558,102 Contract Allowance 0 0.0% 4,531,001 Operating Revenue 3,792,404 100.0% 14,371,773 Operating Expense 3,508,373 92.5% 12,106,272 Operating Margin 284,031 7.5% 0 Other Income 0 0.0% 12,106,272 Net Profit or Loss 284,031 7.5% 0 Other Expense 0 0.0% 12,106,272 Net Profit or Loss 284,031 7.5% 0 Other Expense 0 0.0% 12,21/2019 365 Days Settled 3.508,373 9.5% 12/31/2019 365 Days Settled 3.508,373 9.5% 13/31/2019 365 Days Settled 3.569,355 3.569,355</td><td>MORE STREET 12/31/2019 365 Days Settled Of Income Statement Key Performance 9,282,670 Total Charges 3,792,404 Salary Expense 558,102 Contract Allowance 0 0.0% Fringe Benefits 4,531,001 Operating Revenue 3,792,404 100.0% Fringe Benefits 4,531,001 Operating Revenue 3,792,404 100.0% Eurent Ratio 114,371,773 Operating Expense 3,508,373 92.5% Current Ratio 12,106,272 Operating Margin 284,031 7.5% Days to Collect 0 Other Income 0 0.0% Return on Equity 12,106,272 Net Profit or Loss 284,031 7.5% Return on Equity DIALYSIS 12/31/2019 365 Days Settled 12/31/2019 365 Days Settled 31 12/31/2019 365 Days Steet Income Statement Key Performance 5 Salary Expense 7,674,583 Total Charges 5,620,355 Salary Expense 5 7,674,583 Total Charges 5,619,829<</td></th<>	MORE STREET 12/31/2019 365 Days Settled Of Income Statement 9,282,670 Total Charges 3,792,404 558,102 Contract Allowance 0 0.0% 4,531,001 Operating Revenue 3,792,404 100.0% 14,371,773 Operating Expense 3,508,373 92.5% 12,106,272 Operating Margin 284,031 7.5% 0 Other Income 0 0.0% 12,106,272 Net Profit or Loss 284,031 7.5% 0 Other Expense 0 0.0% 12,106,272 Net Profit or Loss 284,031 7.5% 0 Other Expense 0 0.0% 12,21/2019 365 Days Settled 3.508,373 9.5% 12/31/2019 365 Days Settled 3.508,373 9.5% 13/31/2019 365 Days Settled 3.569,355 3.569,355	MORE STREET 12/31/2019 365 Days Settled Of Income Statement Key Performance 9,282,670 Total Charges 3,792,404 Salary Expense 558,102 Contract Allowance 0 0.0% Fringe Benefits 4,531,001 Operating Revenue 3,792,404 100.0% Fringe Benefits 4,531,001 Operating Revenue 3,792,404 100.0% Eurent Ratio 114,371,773 Operating Expense 3,508,373 92.5% Current Ratio 12,106,272 Operating Margin 284,031 7.5% Days to Collect 0 Other Income 0 0.0% Return on Equity 12,106,272 Net Profit or Loss 284,031 7.5% Return on Equity DIALYSIS 12/31/2019 365 Days Settled 12/31/2019 365 Days Settled 31 12/31/2019 365 Days Steet Income Statement Key Performance 5 Salary Expense 7,674,583 Total Charges 5,620,355 Salary Expense 5 7,674,583 Total Charges 5,619,829<

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

TREET	12/31/2019	365 Days Settled	1		
1					
RGIA)					
heet	Income	Statement		Key Performanace I	nd.
721,815	Total Charges	2,057,715		Salary Expense	33.9%
1,061,832	Contract Allowance	-570	0.0%	Fringe Benefits	5.0%
9,450	Operating Revenue	2,058,285	100.0%		
1,793,097	Operating Expense	1,832,404	89.0%	Current Ratio	23.9
30,214	Operating Margin	225,881	11.0%	Days to Collect	79.9
326,899	Other Income	7	0.0%	Avg Payment Days	5.0
1,435,983	Other Expense	0	0.0%	Depreciation Rate	9.8%
1,793,096	- Net Profit or Loss	225,888	11.0%	Return on Equity	15.7%
/ILLE DIALYSIS					
	3 SUITE 12/31/2019	365 Days Settled	ł		
		365 Days Settled	1		
STREET BLDG (365 Days Settled	1		
STREET BLDG (365 Days Settlec	1		
STREET BLDG (3 SUITE 12/31/2019	365 Days Settled	1	Key Performanace I	nd.
STREET BLDG (78660	3 SUITE 12/31/2019	Ţ	1	Key Performanace I Salary Expense	
STREET BLDG 3 78660 S heet 791,211	3 SUITE 12/31/2019 Income	Statement	13.4%	-	29.2%
STREET BLDG 3 78660 S heet 791,211	3 SUITE 12/31/2019 Income Total Charges	Statement 1,661,912		Salary Expense	29.2%
STREET BLDG 3 78660 S heet 791,211 3,509,323	3 SUITE 12/31/2019 Income Total Charges Contract Allowance	Statement 1,661,912 222,249	13.4% 86.6%	Salary Expense	29.2% 4.1%
STREET BLDG 3 78660 Sheet 791,211 3,509,323 0	3 SUITE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 1,661,912 222,249 1,439,663	13.4% 86.6% 106.4%	Salary Expense Fringe Benefits	29.2% 4.1%
STREET BLDG 3 78660 Sheet 791,211 3,509,323 0 4,300,534	3 SUITE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,661,912 222,249 1,439,663 1,532,306	13.4% 86.6% 106.4% -6.4%	Salary Expense Fringe Benefits Current Ratio	29.2% 4.1% 35.4
STREET BLDG 3 78660 Sheet 791,211 3,509,323 0 4,300,534 22,329	SUITE 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,661,912 222,249 1,439,663 1,532,306 -92,643	13.4% 86.6% 106.4% -6.4% 1.2%	Salary Expense Fringe Benefits Current Ratio Days to Collect	29.2% 4.1% 35.4 209.0
	1 RGIA) heet 721,815 1,061,832 9,450 1,793,097 30,214 326,899 1,435,983 1,793,096	1RGIA)heetIncome721,815Total Charges1,061,832Contract Allowance9,450Operating Revenue1,793,097Operating Expense30,214Operating Margin326,899Other Income1,435,983Other Expense1,793,096Net Profit or Loss	Income Statement Income Statement 721,815 Total Charges 2,057,715 1,061,832 Contract Allowance -570 9,450 Operating Revenue 2,058,285 1,793,097 Operating Expense 1,832,404 30,214 Operating Margin 225,881 326,899 Other Income 7 1,435,983 Other Expense 0 1,793,096 Net Profit or Loss 225,888	Income Statement rest Income Statement 721,815 Total Charges 2,057,715 1,061,832 Contract Allowance -570 0.0% 9,450 Operating Revenue 2,058,285 100.0% 1,793,097 Operating Expense 1,832,404 89.0% 30,214 Operating Margin 225,881 11.0% 326,899 Other Income 7 0.0% 1,435,983 Other Expense 0 0.0% 1,793,096 Net Profit or Loss 225,888 11.0%	Image: Problem of the systemIncome StatementKey Performanace I721,815Total Charges2,057,715Salary Expense1,061,832Contract Allowance-5700.0%Fringe Benefits9,450Operating Revenue2,058,285100.0%Image: System1,793,097Operating Expense1,832,40489.0%Current Ratio30,214Operating Margin225,88111.0%Days to Collect326,899Other Income70.0%Avg Payment Days1,435,983Other Expense00.0%Depreciation Rate1,793,096Net Profit or Loss225,88811.0%Return on Equity

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672851 PHOENIX	DIALYSIS					
407 E SOUTH STRE	ET	Cost Repor	t not filed.			
WEIMAR, TX 78962						
COLORADO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
452886 PHYSICIAN	NS DIALYSIS IN	C - SOUTH HOUSTON	N			
5989 SOUTH LOOP	EAST	12/31/2019	365 Days Settle	d		
HOUSTON, TX 7703	3					
HARRIS						
NOVITAS						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	12,694,472	Total Charges	3,965,970		Salary Expense	30.7%
Fixed Assets	577,995	Contract Allowance	362,351	9.1%	Fringe Benefits	5.8%
Other Assets	514,397	Operating Revenue	3,603,619	90.9%		
Total Assets	13,786,864	Operating Expense	2,856,904	79.3%	Current Ratio	72.8
Current Liabilities	174,265	Operating Margin	746,715	20.7%	Days to Collect	122.0
Long Term Liabilities	500,729	Other Income	-5,043	-0.1%	Avg Payment Days	7.3
Total Equity	13,111,871	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	13,786,865	Net Profit or Loss	741,672	20.6%	Return on Equity	5.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452875 PHYSICIANS DIALYSIS NORTH HOUSTON 7115 NORTH LOOP EAST, NORTH PORT #2 12/31/2019 365 Days Settled HOUSTON, TX 77028 HARRIS NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 34.2% **Current Assets** 2,584,187 Salary Expense -5,911,679 Total Charges 7.0% Fringe Benefits 5.5% Fixed Assets 911,334 Contract Allowance 143,151 2,441,036 Other Assets 1,812,707 Operating Revenue 94.5% **Total Assets** -3,187,638 Operating Expense 2,188,169 89.6% Current Ratio (117.0)50,512 Operating Margin 252.867 **Current Liabilities** 10.4% (456.4)Days to Collect Long Term Liabilities 224,150 Other Income 632,486 2.9 25.9% Avg Payment Days **Total Equity** -3,462,301 Other Expense 0 8.4% 0.0% **Depreciation Rate** -3,187,639 Net Profit or Loss Total Liab. and Equity 885,353 36.3% Return on Equity -25.6% 452847 PIN OAK DIALYSIS 24968 KATY RANCH ROAD, SUITE 500 12/31/2019 365 Days Settled KATY, TX 77494 HARRIS NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 29.7% **Current Assets** 2,985,775 Salary Expense 11,796,291 Total Charges 6.3% -1.8% Fringe Benefits **Fixed Assets** 2,365,224 Contract Allowance -54,449 Other Assets -1 Operating Revenue 3,040,224 101.8% 14,161,514 Operating Expense **Total Assets** 2,624,335 86.3% Current Ratio 291.5 415,889 223.8 **Current Liabilities** 40,465 Operating Margin 13.7% Days to Collect Long Term Liabilities 837,280 Other Income -814 4.0 0.0% Avg Payment Days 13,283,769 Other Expense **Total Equity** 0 0.0% **Depreciation Rate** 9.1% 14,161,514 Net Profit or Loss Total Liab. and Equity 415,075 13.7% Return on Equity 3.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672767 PINE PARK						
3333 BAYSHORE BL	.VD	12/31/2019	365 Days Settled			
PASADENA, TX 7750)4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,406,413	Total Charges	5,571,740		Salary Expense	26.2%
Fixed Assets	2,095,371	Contract Allowance	161,622	2.9%	Fringe Benefits	6.0%
Other Assets	4,371	Operating Revenue	5,410,118	97.1%		
Total Assets	3,506,155	Operating Expense	4,486,411	82.9%	Current Ratio	4.7
Current Liabilities	300,675	Operating Margin	923,707	17.1%	Days to Collect	129.8
Long Term Liabilities	883,074	Other Income	-152,766	-2.8%	Avg Payment Days	11.1
Total Equity	2,322,406	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	3,506,155	Net Profit or Loss	770,941	14.2%	Return on Equity	33.2%
452893 PINECRES	T DIALYSIS					
913 PINECREST DR	IVE	12/31/2019	205 Davia Cattlad			
MARSHALL, TX 7567			365 Days Settled			
MANOHALL, IA 7307	70		365 Days Settled			
HARRISON	70		365 Days Settled			
			365 Days Settled			
HARRISON	AS)		Statement		Key Performanace I	nd.
HARRISON BLUE CROSS (TEXA	AS) Sheet				Key Performanace I Salary Expense	nd. 28.7%
HARRISON BLUE CROSS (TEXA Balance S	AS) Sheet	Income	Statement	11.2%	Salary Expense	
HARRISON BLUE CROSS (TEXA Balance S Current Assets	AS) S heet 2,068,545	Income Total Charges	Statement 3,069,650		Salary Expense	28.7%
HARRISON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) S heet 2,068,545 1,348,708	Income Total Charges Contract Allowance	Statement 3,069,650 342,468	11.2%	Salary Expense	28.7%
HARRISON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 2,068,545 1,348,708 2,800	Income Total Charges Contract Allowance Operating Revenue	Statement 3,069,650 342,468 2,727,182	11.2% 88.8% 86.8%	Salary Expense Fringe Benefits	28.7% 5.5%
HARRISON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 2,068,545 1,348,708 2,800 3,420,053	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,069,650 342,468 2,727,182 2,368,010	11.2% 88.8% 86.8% 13.2%	Salary Expense Fringe Benefits Current Ratio	28.7% 5.5% 44.3
HARRISON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 2,068,545 1,348,708 2,800 3,420,053 46,716	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,069,650 342,468 2,727,182 2,368,010 359,172	11.2% 88.8% 86.8% 13.2% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	28.7% 5.5% 44.3 124.7

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672636 PLANO DI	ALYSIS CENTER	2				
481 SHILOH RD		12/31/2019	365 Days Settled	b		
PLANO, TX 75074						
COLLIN						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,335,959	Total Charges	3,309,810		Salary Expense	30.4%
Fixed Assets	851,762	Contract Allowance	308,818	9.3%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	3,000,992	90.7%		
Total Assets	7,187,721	Operating Expense	3,224,552	107.4%	Current Ratio	9.5
Current Liabilities	667,960	Operating Margin	-223,560	-7.4%	Days to Collect	215.8
Long Term Liabilities	554,989	Other Income	-958	0.0%	Avg Payment Days	3.1
Total Equity	5,964,772	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	7,187,721	Net Profit or Loss	(224,518)	-7.5%	Return on Equity	-3.8%
672816 PLANO ON	I CUSTER DIAL	YSIS				
1301 CUSTER ROAL	O SUITE 524	12/31/2019	365 Days Settled	b		
PLANO, TX 75075						
COLLIN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	510,336	Total Charges	1,328,813		Salary Expense	31.1%
Fixed Assets	1,709,082	Contract Allowance	-80,795	-6.1%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	1,409,608	106.1%		
Total Assets	2,219,418	Operating Expense	1,497,042	106.2%	Current Ratio	8.1
Current Liabilities	63,183	Operating Margin	-87,434	-6.2%	Days to Collect	128.6
Long Term Liabilities	1,422,522	Other Income	13,074	0.9%	Avg Payment Days	12.2
0	1, 122,022				,	
Total Equity	733,715	Other Expense	0	0.0%	Depreciation Rate	9.6%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

6101 WINDHAVEN P	ARKWAY SUITE	165 12/31/2019	365 Days Settled	k		
PLANO, TX 75093						
COLLIN						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	666,411	Total Charges	2,728,599		Salary Expense	24.0%
Fixed Assets	2,010,133	Contract Allowance	-31,474	-1.2%	Fringe Benefits	3.6%
Other Assets	0	- Operating Revenue	2,760,073	101.2%		
Total Assets	2,676,544	Operating Expense	2,118,670	76.8%	Current Ratio	15.4
Current Liabilities	43,225	- Operating Margin	641,403	23.2%	Days to Collect	99.4
Long Term Liabilities	880,608	Other Income	-293,361	-10.6%	Avg Payment Days	2.9
Total Equity	1,752,711	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	2,676,544	Net Profit or Loss	348,042	12.6%	Return on Equity	19.9%
672595 PORT LAV	ACA DIALYSIS					
1300 NORTH VIRGIN	NIA STREET	12/31/2019	365 Days Settled	ł		
1300 NORTH VIRGIN PORT LAVACA, TX 7		12/31/2019	365 Days Settled	ł		
		12/31/2019	365 Days Settled	ł		
PORT LAVACA, TX 7	77979	12/31/2019	365 Days Settled	ł		
PORT LAVACA, TX 7 CALHOUN	77979 AS)		365 Days Settled	ł	Key Performanace	Ind.
PORT LAVACA, TX 7 CALHOUN BLUE CROSS (TEXA Balance S	77979 AS)			ł	Key Performanace Salary Expense	
PORT LAVACA, TX 7 CALHOUN BLUE CROSS (TEXA Balance S Current Assets	77979 AS) S heet	Income	Statement	d -0.2%	-	Ind. 35.6% 5.9%
PORT LAVACA, TX 7 CALHOUN BLUE CROSS (TEXA Balance S Current Assets	77979 AS) S heet -927,686	Income Total Charges	Statement 2,349,418		Salary Expense	35.6%
PORT LAVACA, TX 7 CALHOUN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	77979 AS) S heet -927,686 429,033	Income Total Charges Contract Allowance	Statement 2,349,418 -4,097	-0.2%	Salary Expense Fringe Benefits	35.6%
PORT LAVACA, TX 7 CALHOUN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	77979 AS) Sheet -927,686 429,033 711,037	Income Total Charges Contract Allowance Operating Revenue	Statement 2,349,418 -4,097 2,353,515	-0.2% 100.2% 73.9%	Salary Expense Fringe Benefits	35.6% 5.9%
PORT LAVACA, TX 7 CALHOUN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	77979 AS) Sheet -927,686 429,033 711,037 212,384	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,349,418 -4,097 2,353,515 1,740,294	-0.2% 100.2% 73.9% 26.1%	Salary Expense Fringe Benefits Current Ratio	35.6% 5.9% (8.3) 64.6
PORT LAVACA, TX 7 CALHOUN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	77979 AS) Sheet -927,686 429,033 711,037 212,384 112,399	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,349,418 -4,097 2,353,515 1,740,294 613,221	-0.2% 100.2% 73.9% 26.1% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.6% 5.9% (8.3)

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742545 POST OAK						
4751 WEST FUQUA	ST	12/31/2019	191 Days *Settle	ed		
HOUSTON, TX 7704	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	542,775	Total Charges	258,754		Salary Expense	23.3%
Fixed Assets	4,422,963	Contract Allowance	-63,041	-24.4%	Fringe Benefits	3.3%
Other Assets	1,449	Operating Revenue	321,795	124.4%		
Total Assets	4,967,187	Operating Expense	621,435	193.1%	Current Ratio	26.4
Current Liabilities	20,540	Operating Margin	-299,640	-93.1%	Days to Collect	317.0
Long Term Liabilities	2,440,165	Other Income	118,208	36.7%	Avg Payment Days	5.8
Total Equity	2,506,483	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	4,967,188	Net Profit or Loss	(181,432)	-56.4%	Return on Equity	-7.2%
742526 PRESTON	DIALYSIS					
13340 PRESTON RC	DAD	12/31/2019	321 Days *Settle	ed		
DALLAS, TX 75240						
DALLAS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	249,462	Total Charges	396,099		Salary Expense	18.9%
Fixed Assets	2,919,515	Contract Allowance	74,173	18.7%	Fringe Benefits	1.5%
Other Assets	19,426	Operating Revenue	321,926	81.3%		
Total Assets	3,188,403	Operating Expense	991,622	308.0%	Current Ratio	8.6
Current Liabilities	29,010	Operating Margin	-669,696	-208.0%	Days to Collect	437.0
Long Term Liabilities	1,138,771	Other Income	317,495	98.6%	Avg Payment Days	1.2
Total Equity	2,020,623	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	3,188,404	Net Profit or Loss	(352,201)	-109.4%	Return on Equity	-17.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452801 QUALITY D	DIALYSIS TWO I	_P				
13311 PIKE ROAD		12/31/2019	365 Days Settled	ł		
STAFFORD, TX 7747	77					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	519,541	Total Charges	963,617		Salary Expense	9.5%
Fixed Assets	9,308	Contract Allowance	0	0.0%	Fringe Benefits	0.5%
Other Assets	516,312	Operating Revenue	963,617	100.0%		
Total Assets	1,045,161	Operating Expense	1,028,496	106.7%	Current Ratio	29.0
Current Liabilities	17,924	Operating Margin	-64,879	-6.7%	Days to Collect	103.6
Long Term Liabilities	1,027,237	Other Income	0	0.0%	Avg Payment Days	6.4
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,045,161	Net Profit or Loss	(64,879)	-6.7%	Return on Equity	0.0%
452836 R C G HAR						
1653 TREASURE HII	LLS BLVD	12/31/2019	365 Days Settled	ł		
HARLINGEN, TX 785	550					
CAMERON						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,652,826	Total Charges	3,420,731		Salary Expense	41.0%
Fixed Assets	303,052	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	1,383,120	Operating Revenue	3,420,731	100.0%		
Total Assets	6,338,998	Operating Expense	2,386,561	69.8%	Current Ratio	0.8
Current Liabilities	5,801,279	Operating Margin	1,034,170	30.2%	Days to Collect	29.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452699 REDBIRD [DIALYSIS CENT	ER				
4111 CAMP WISDOM	/I RD STE 200	12/31/2019	365 Days Settled	ł		
DALLAS, TX 75208						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	e Statement		Key Performanace	Ind.
Current Assets	13,145,335	Total Charges	7,443,008		Salary Expense	35.4%
Fixed Assets	1,346,844	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	3,108,401	Operating Revenue	7,443,008	100.0%		
Total Assets	17,600,580	Operating Expense	5,576,250	74.9%	Current Ratio	0.8
Current Liabilities	16,046,380	Operating Margin	1,866,758	25.1%	Days to Collect	40.5
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	16,046,380	Net Profit or Loss	1,866,759	25.1%	Return on Equity	0.0%
452378 REEVES C	OUNTY HOSPIT	AL DIALYSIS CENTE	ER			
2323 TEXAS STREE	т	Cost Repor	rt not filed.			
PECOS, TX 79772						
REEVES						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

2500 WEST PLEASAN 100	NT RUN ROAD,	SUITE 12/31/2019 3	65 Days Settled	b		
LANCASTER, TX 751	46					
DALLAS						
NOVITAS (TEXAS)						
Balance SI	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	916,419	Total Charges	6,364,563		Salary Expense	38.4%
Fixed Assets	544,498	Contract Allowance	-2,057,104	-32.3%	Fringe Benefits	15.1%
Other Assets	622,353	Operating Revenue	8,421,667	132.3%		
- Total Assets	2,083,270	Operating Expense	4,323,184	51.3%	Current Ratio	(0.4)
- Current Liabilities	-2,222,576	— Operating Margin	4,098,483	48.7%	Days to Collect	6.6
Long Term Liabilities	776,265	Other Income	0	0.0%	Avg Payment Days	24.1
Total Equity	3,529,581	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	2,083,270	Net Profit or Loss	4,098,483	48.7%	Return on Equity	116.1%
				48.7%	Return on Equity	116.1%
		Net Profit or Loss		48.7%	Return on Equity	116.1%
	DIALYSIS CEN	TER OF MESQUITE LL			Return on Equity	116.1%
672793 REGIONAL	DIALYSIS CEN	TER OF MESQUITE LL	_C		Return on Equity	116.1%
672793 REGIONAL	DIALYSIS CEN	TER OF MESQUITE LL	_C		Return on Equity	116.1%
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150	DIALYSIS CEN	TER OF MESQUITE LL	_C		Return on Equity	116.1%
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS	DIALYSIS CEN RKWAY SUITE 1		_C		Return on Equity	
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS NOVITAS (TEXAS) Balance SI	DIALYSIS CEN RKWAY SUITE 1		-C 65 Days Settled			
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS NOVITAS (TEXAS) Balance SI Current Assets	DIALYSIS CEN RKWAY SUITE 1 0 heet		-C 65 Days Settled Statement		Key Performanace I	nd.
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS NOVITAS (TEXAS)	DIALYSIS CEN RKWAY SUITE 1 0 heet 1,766,131	Total Charges	-C 65 Days Settled Statement 13,958,983	ł	Key Performanace I Salary Expense	nd. 33.8%
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets	DIALYSIS CEN RKWAY SUITE 1 0 heet 1,766,131 1,184,831	Total Charges Contract Allowance	-C 65 Days Settled Statement 13,958,983 -5,392,633	-38.6% 138.6%	Key Performanace I Salary Expense	nd. 33.8%
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets	DIALYSIS CEN RKWAY SUITE 1 0 heet 1,766,131 1,184,831 1,036,624	Total Charges Contract Allowance Operating Revenue	-C 65 Days Settled Statement 13,958,983 -5,392,633 19,351,616	-38.6% 138.6% 46.6%	Key Performanace I Salary Expense Fringe Benefits	nd. 33.8% 11.1%
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DIALYSIS CEN RKWAY SUITE 1 0 heet 1,766,131 1,184,831 1,036,624 3,987,586	TTER OF MESQUITE LL 00 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	-C 65 Days Settled 5tatement 13,958,983 -5,392,633 19,351,616 9,023,685	-38.6% 138.6% 46.6% 53.4%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 33.8% 11.1% (0.1)
672793 REGIONAL 1650 REPUBLIC PAR MESQUITE, TX 75150 DALLAS NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets	DIALYSIS CEN RKWAY SUITE 1 0 heet 1,766,131 1,184,831 1,036,624 3,987,586 -15,543,175	TER OF MESQUITE LL 00 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	-C 65 Days Settled 5tatement 13,958,983 -5,392,633 19,351,616 9,023,685 10,327,931	-38.6% 138.6% 46.6% 53.4% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 33.8% 11.1% (0.1) 75.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452705 RELIANT	DIALYSIS					
1335 LA CONCHA		12/31/2019	365 Days Settled	b		
HOUSTON, TX 7705	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,023,526	Total Charges	3,647,687		Salary Expense	33.9%
Fixed Assets	1,323,976	Contract Allowance	-3,418	-0.1%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	3,651,105	100.1%		
Total Assets	7,347,502	Operating Expense	3,167,057	86.7%	Current Ratio	85.1
Current Liabilities	70,800	Operating Margin	484,048	13.3%	Days to Collect	68.6
Long Term Liabilities	565,099	Other Income	451	0.0%	Avg Payment Days	5.2
Total Equity	6,711,602	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	7,347,501	Net Profit or Loss	484,499	13.3%	Return on Equity	7.2%
672544 RENAL CA	RE GROUP- SU	LPHUR SPRINGS				
1401 MEDICAL DR		12/31/2019	365 Days Settled	d		
SULPHUR SPRINGS	S, TX 75482					
HOPKINS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,890,813	Total Charges	2,132,779		Salary Expense	36.0%
Fixed Assets	132,913	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	1,397,592	Operating Revenue	2,132,779	100.0%		
Total Assets	-360,308	Operating Expense	1,966,820	92.2%	Current Ratio	1.8
Current Liabilities	-1,059,102	Operating Margin	165,959	7.8%	Days to Collect	43.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	-1,059,102	Net Profit or Loss	165,958	7.8%	Return on Equity	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	RE GROUP - GI	LMER				
812 US HWY 271 N		12/31/2019	365 Days Settled	ł		
GILMER, TX 75644						
UPSHUR						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,930,368	Total Charges	3,425,476		Salary Expense	34.6%
Fixed Assets	361,711	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	3,612,730	Operating Revenue	3,425,476	100.0%		
Total Assets	2,044,073	Operating Expense	2,788,900	81.4%	Current Ratio	(8.1)
Current Liabilities	237,708	Operating Margin	636,576	18.6%	Days to Collect	219.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	237,708	Net Profit or Loss	636,577	18.6%	Return on Equity	0.0%
1.7					1 2	
	RE GROUP IRV	ING				
			365 Days Settled			
452561 RENAL CA			365 Days Settled			
452561 RENAL CA 1625 NORTH STORY			365 Days Settled			
452561 RENAL CA 1625 NORTH STOR IRVING, TX 75061	Y ROAD SUITE 1		365 Days Settled			
452561 RENAL CA 1625 NORTH STORY IRVING, TX 75061 DALLAS	Y ROAD SUITE 1 AS)	40 12/31/2019	365 Days Settled		Key Performanace I	nd.
452561 RENAL CA 1625 NORTH STORY IRVING, TX 75061 DALLAS BLUE CROSS (TEXA	Y ROAD SUITE 1 AS) Sheet	40 12/31/2019	·			nd. 38.1%
452561 RENAL CA 1625 NORTH STORY IRVING, TX 75061 DALLAS BLUE CROSS (TEXA Balance S	Y ROAD SUITE 1 AS) Sheet	40 12/31/2019 Income Total Charges	Statement		Key Performanace I	
452561 RENAL CA 1625 NORTH STORY IRVING, TX 75061 DALLAS BLUE CROSS (TEXA Balance S Current Assets	Y ROAD SUITE 1 AS) Sheet 31,147,041	40 12/31/2019 Income Total Charges	Statement 12,305,264	ł	Key Performanace I Salary Expense	38.1%
452561 RENAL CA 1625 NORTH STORY IRVING, TX 75061 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	Y ROAD SUITE 1 AS) Sheet 31,147,041 727,220	40 12/31/2019 Income Total Charges Contract Allowance	Statement 12,305,264 0	d 0.0% 100.0%	Key Performanace I Salary Expense	38.1%
452561 RENAL CA 1625 NORTH STORY IRVING, TX 75061 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	Y ROAD SUITE 1 AS) Sheet 31,147,041 727,220 14,257,764	40 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 12,305,264 0 12,305,264	0.0% 100.0% 63.8%	Key Performanace I Salary Expense Fringe Benefits	38.1% 12.3%
452561 RENAL CA 1625 NORTH STORY IRVING, TX 75061 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	Y ROAD SUITE 1 AS) Sheet 31,147,041 727,220 14,257,764 46,132,025	40 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 12,305,264 0 12,305,264 7,848,919	0.0% 100.0% 63.8% 36.2%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	38.1% 12.3% 0.7
452561 RENAL CA 1625 NORTH STOR IRVING, TX 75061 DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Y ROAD SUITE 1 AS) Sheet 31,147,041 727,220 14,257,764 46,132,025 45,112,674	40 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 12,305,264 0 12,305,264 7,848,919 4,456,345	0.0% 100.0% 63.8% 36.2% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	38.1% 12.3% 0.7 34.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452849 RENAL CA	RE GROUP MIN	IEOLA				
102 MAXINE DR		12/31/2019	365 Days Settled	b		
MINEOLA, TX 75773						
WOOD						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,506,094	Total Charges	2,690,228		Salary Expense	36.8%
Fixed Assets	352,173	Contract Allowance	0	0.0%	Fringe Benefits	10.3%
Other Assets	1,646,241	Operating Revenue	2,690,228	100.0%		
Total Assets	5,504,508	Operating Expense	2,317,310	86.1%	Current Ratio	0.7
Current Liabilities	5,174,307	Operating Margin	372,918	13.9%	Days to Collect	38.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	5,174,307	Net Profit or Loss	372,919	13.9%	Return on Equity	0.0%
452854 RENAL CA	RE GROUP RO	BSTOWN				
902 LINCOLN AVEN	UE	12/31/2019	365 Days Settled	b		
ROBSTOWN, TX 783	380					
NUECES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-390,897	Total Charges	2,001,004		Salary Expense	33.8%
Fixed Assets	272,179	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	517,474	Operating Revenue	2,001,004	100.0%		
Total Assets	398,756	Operating Expense	1,848,235	92.4%	Current Ratio	(2.8)
Current Liabilities	140,019	Operating Margin	152,769	7.6%	Days to Collect	64.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Caulty	0	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Equity						

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		MONT, LLC				
3050 LIBERTY ST		12/31/2019	365 Days Settled	ł		
BEAUMONT, TX 777	02					
JEFFERSON						
BLUE CROSS (TEXA	NS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	3,497,760	Total Charges	7,028,406		Salary Expense	31.0%
Fixed Assets	2,790,666	Contract Allowance	-257,944	-3.7%	Fringe Benefits	6.2%
Other Assets	9,690	Operating Revenue	7,286,350	103.7%		
Total Assets	6,298,116	Operating Expense	6,087,971	83.6%	Current Ratio	21.4
Current Liabilities	163,476	Operating Margin	1,198,379	16.4%	Days to Collect	28.2
Long Term Liabilities	1,732,367	Other Income	305	0.0%	Avg Payment Days	4.6
Total Equity	4,402,274	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	6,298,117	Net Profit or Loss	1,198,684	16.5%	Return on Equity	27.2%
452887 RENAL CE						
452887 RENAL CE			365 Days Settled	3		
	AL PARKWAY		365 Days Settled	d		
4240 INTERNATION	AL PARKWAY		365 Days Settled	3		
4240 INTERNATION	AL PARKWAY 5007		365 Days Settled	t		
4240 INTERNATION CARROLLTON, TX 7 DENTON	AL PARKWAY 5007 AS)	12/31/2019	365 Days Settled	ł	Key Performanace	Ind.
4240 INTERNATION CARROLLTON, TX 7 DENTON BLUE CROSS (TEXA	AL PARKWAY 5007 AS) heet	12/31/2019		ł	Key Performanace Salary Expense	Ind. 33.3%
4240 INTERNATION CARROLLTON, TX 7 DENTON BLUE CROSS (TEXA Balance S	AL PARKWAY 5007 AS) heet	12/31/2019 Income Total Charges	Statement	J -4.6%	-	
4240 INTERNATIONA CARROLLTON, TX 7 DENTON BLUE CROSS (TEXA Balance S Current Assets	AL PARKWAY 5007 (S) heet 2,897,797	12/31/2019 Income Total Charges	Statement 4,154,134		Salary Expense	33.3%
4240 INTERNATIONA CARROLLTON, TX 7 DENTON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AL PARKWAY 5007 (S) heet 2,897,797 1,222,733	12/31/2019 Income Total Charges Contract Allowance	Statement 4,154,134 -191,104	-4.6%	Salary Expense Fringe Benefits	33.3%
4240 INTERNATIONA CARROLLTON, TX 7 DENTON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AL PARKWAY 5007 AS) heet 2,897,797 1,222,733 10,840	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 4,154,134 -191,104 4,345,238	-4.6% 104.6% 83.5%	Salary Expense Fringe Benefits	33.3% 6.6%
4240 INTERNATIONA CARROLLTON, TX 7 DENTON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AL PARKWAY 5007 AS) heet 2,897,797 1,222,733 10,840 4,131,370	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,154,134 -191,104 4,345,238 3,628,326	-4.6% 104.6% 83.5% 16.5%	Salary Expense Fringe Benefits Current Ratio	33.3% 6.6% 29.5
4240 INTERNATIONA CARROLLTON, TX 7 DENTON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AL PARKWAY 5007 AS) heet 2,897,797 1,222,733 10,840 4,131,370 98,187	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,154,134 -191,104 4,345,238 3,628,326 716,912	-4.6% 104.6% 83.5% 16.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.3% 6.6% 29.5 49.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672807 RENAL CE	NTER OF FLOW	/ER MOUND, LLC				
4941 LONG PRAIRIE	ROAD	12/31/2019	365 Days Settled			
FLOWER MOUND, T	X 75028					
DENTON						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	201,128	Total Charges	2,289,844		Salary Expense	27.9%
Fixed Assets	3,526,912	Contract Allowance	116,099	5.1%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	2,173,745	94.9%		
Total Assets	3,728,040	Operating Expense	2,139,292	98.4%	Current Ratio	3.5
Current Liabilities	57,930	Operating Margin	34,453	1.6%	Days to Collect	40.9
Long Term Liabilities	2,379,238	Other Income	-14,764	-0.7%	Avg Payment Days	4.5
Total Equity	1,290,873	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	3,728,041	Net Profit or Loss	19,689	0.9%	Return on Equity	1.5%
672654 RENAL CE			365 Days Settled			
100001100000100		12/31/2019	SOS Days Sellieu			
FRISCO, TX 75034						
COLLIN						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	
Current Assets	1,459,825	Total Charges	4,885,538		Salary Expense	32.2%
Fixed Assets	1,660,356	Contract Allowance	506,373	10.4%	Fringe Benefits	6.4%
Other Assets	9,254	Operating Revenue	4,379,165	89.6%		
Total Assets	3,129,435	Operating Expense	3,451,832	78.8%	Current Ratio	11.1
Current Liabilities	130,978	Operating Margin	927,333	21.2%	Days to Collect	78.2
Long Term Liabilities	1,092,377	Other Income	-706	0.0%	Avg Payment Days	8.5
	1 006 000	Other Evennes	0	0.0%	Depression Rate	
Total Equity	1,906,083	Other Expense	0	0.076	Depreciation Rate	13.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	ER LLC				
H DRIVE	12/31/2019	365 Days Settled	1		
6244					
Sheet	Income	Statement		Key Performanace	Ind.
-911,637	Total Charges	1,880,318		Salary Expense	19.8%
1,587,773	Contract Allowance	11,237	0.6%	Fringe Benefits	3.4%
52,481	Operating Revenue	1,869,081	99.4%		
728,617	Operating Expense	3,024,079	161.8%	Current Ratio	(24.0)
37,979	Operating Margin	-1,154,998	-61.8%	Days to Collect	140.6
1,548,844	Other Income	84	0.0%	Avg Payment Days	2.6
-858,205	Other Expense	0	0.0%	Depreciation Rate	38.0%
728,618	Net Profit or Loss	(1,154,914)	-61.8%	Return on Equity	134.6%
	SVILLE, LLC				
E RD SUITE B	12/31/2019	365 Days Settled	1		
)57					
)57					
)57 AS)					
	Income	Statement		Key Performanace	Ind.
AS) Sheet	Income Total Charges	Statement 6,384,128		Key Performanace Salary Expense	Ind. 31.3%
AS) Sheet	Total Charges		-1.0%	-	
AS) Sheet 3,349,726	Total Charges	6,384,128	-1.0% 101.0%	Salary Expense	31.3%
AS) Sheet 3,349,726 3,731,390	Total Charges Contract Allowance	6,384,128 -60,910	101.0%	Salary Expense	31.3%
AS) Sheet 3,349,726 3,731,390 133,637	Total Charges Contract Allowance Operating Revenue	6,384,128 -60,910 6,445,038	101.0% 73.1%	Salary Expense Fringe Benefits	31.3% 6.5%
AS) Sheet 3,349,726 3,731,390 133,637 7,214,753	Total Charges Contract Allowance Operating Revenue Operating Expense	6,384,128 -60,910 6,445,038 4,712,471	101.0% 73.1% 26.9%	Salary Expense Fringe Benefits Current Ratio	31.3% 6.5% 18.6
AS) Sheet 3,349,726 3,731,390 133,637 7,214,753 179,755	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,384,128 -60,910 6,445,038 4,712,471 1,732,567	101.0% 73.1% 26.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.3% 6.5% 18.6 78.5
	H DRIVE 6244 Sheet -911,637 1,587,773 52,481 728,617 37,979 1,548,844 -858,205 728,618 NTER OF LEWIS	6244SheetIncome-911,637Total Charges1,587,773Contract Allowance52,481Operating Revenue52,481Operating Expense37,979Operating Margin1,548,844Other Income-858,205Other Expense728,618Net Profit or LossNTER OF LEWISVILLE, LLC	H DRIVE 12/31/2019 365 Days Settled 6244 Income Statement -911,637 Total Charges 1,880,318 1,587,773 Contract Allowance 11,237 52,481 Operating Revenue 1,869,081 728,617 Operating Expense 3,024,079 37,979 Operating Margin -1,154,998 1,548,844 Other Income 84 -858,205 Other Expense 0 728,618 Net Profit or Loss (1,154,914)	H DRIVE 12/31/2019 365 Days Settled 6244 Income Statement -911,637 Total Charges 1,880,318 1,587,773 Contract Allowance 11,237 0.6% 52,481 Operating Revenue 1,869,081 99.4% 728,617 Operating Expense 3,024,079 161.8% 37,979 Operating Margin -1,154,998 -61.8% 1,548,844 Other Income 84 0.0% -858,205 Other Expense 0 0.0% 728,618 Net Profit or Loss (1,154,914) -61.8%	H DRIVE 624412/31/2019 365 Days SettledSheetIncome StatementKey Performanace-911,637Total Charges1,880,318Salary Expense1,587,773Contract Allowance11,2370.6%Fringe Benefits52,481Operating Revenue1,869,08199.4%728,617Operating Expense3,024,079161.8%Current Ratio37,979Operating Margin-1,154,998-61.8%Days to Collect1,548,844Other Income840.0%Avg Payment Days-858,205Other Expense00.0%Depreciation Rate728,618Net Profit or Loss(1,154,914)-61.8%Return on EquityNTER OF LEWI-VILLE, LLC

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		RLAND, LLC				
8797 9TH AVENUE		12/31/2019	365 Days Settled	I		
PORT ARTHUR, TX 776	642					
JEFFERSON						
BLUE CROSS (TEXAS))					
Balance She	et	Income	Statement		Key Performanace	nd.
Current Assets	994,365	Total Charges	3,338,796		Salary Expense	30.8%
Fixed Assets	719,701	Contract Allowance	-252,417	-7.6%	Fringe Benefits	7.0%
Other Assets	6,813	Operating Revenue	3,591,213	107.6%		
Total Assets	1,720,879	Operating Expense	2,958,286	82.4%	Current Ratio	6.8
Current Liabilities	146,400	Operating Margin	632,927	17.6%	Days to Collect	34.4
Long Term Liabilities	192,702	Other Income	448	0.0%	Avg Payment Days	7.4
Total Equity	1,381,779	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	1,720,881	Net Profit or Loss	633,375	17.6%	Return on Equity	45.8%
672732 RENAL CENT	TER OF NORT	H DALLAS LLC				
6190 LBJ FREEWAY SU	UITE 701	12/31/2019	365 Days Settled	I		
DALLAS, TX 75240	UITE 701	12/31/2019	365 Days Settled	I		
	UITE 701	12/31/2019	365 Days Settled	I		
DALLAS, TX 75240	UITE 701	12/31/2019	365 Days Settled	I		
DALLAS, TX 75240 DALLAS			365 Days Settled	I	Key Performanace	nd.
DALLAS, TX 75240 DALLAS NOVITAS (TEXAS)	eet			I	Key Performanace I Salary Expense	nd. 29.5%
DALLAS, TX 75240 DALLAS NOVITAS (TEXAS) Balance She	eet	Income	Statement	-1.1%	-	
DALLAS, TX 75240 DALLAS NOVITAS (TEXAS) Balance She Current Assets	eet -190,036	Income Total Charges	Statement 1,941,995		Salary Expense	29.5%
DALLAS, TX 75240 DALLAS NOVITAS (TEXAS) Balance She Current Assets Fixed Assets	eet -190,036 3,010,191	Income Total Charges Contract Allowance	Statement 1,941,995 -21,344	-1.1% 101.1%	Salary Expense	29.5%
DALLAS, TX 75240 DALLAS NOVITAS (TEXAS) Balance She Current Assets Fixed Assets Other Assets	eet -190,036 3,010,191 27,720	Income Total Charges Contract Allowance Operating Revenue	Statement 1,941,995 -21,344 1,963,339	-1.1% 101.1% 98.9%	Salary Expense Fringe Benefits	29.5% 4.0%
DALLAS, TX 75240 DALLAS NOVITAS (TEXAS) Balance She Current Assets Fixed Assets Other Assets Other Assets	eet -190,036 3,010,191 27,720 2,847,875	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,941,995 -21,344 1,963,339 1,940,940	-1.1% 101.1% 98.9% 1.1%	Salary Expense Fringe Benefits Current Ratio	29.5% 4.0% (7.5)
DALLAS, TX 75240 DALLAS NOVITAS (TEXAS) Balance She Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	eet -190,036 3,010,191 27,720 2,847,875 25,247	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,941,995 -21,344 1,963,339 1,940,940 22,399	-1.1% 101.1% 98.9% 1.1% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	29.5% 4.0% (7.5) 23.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	Key Performanace Ir	nd.
	Salary Expense	31.3%
3.1%	Fringe Benefits	6.3%
6.9%		
8.0%	Current Ratio	12.5
2.0%	Days to Collect	72.3
·0.5%	Avg Payment Days	5.7
0.0%	Depreciation Rate	20.1%
1.5%	Return on Equity	19.6%
	Key Performanace Ir	nd.
	Salary Expense	33.3%
4 00/	Fringe Benefits	5.8%
1.6%		
1.6% 8.4%		
8.4%	Current Ratio	19.7
8.4% 9.3%	Current Ratio Days to Collect	19.7 28.8
8.4% 9.3% 0.7%		
8.4% 9.3% 0.7% 0.0%	Days to Collect	28.8
	5.9% 8.0% 2.0% 0.5% 0.0%	 3.1% Fringe Benefits 5.9% 8.0% Current Ratio 2.0% Days to Collect 0.5% Avg Payment Days 0.0% Depreciation Rate 1.5% Return on Equity

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672694 RENAL CE	NTER OF PLAN	O LLC				
4112 W SPRING CRI D 200	EEK PARKWAY	SUITE 12/31/2019	365 Days Settle	d		
PLANO, TX 75024						
COLLIN						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,048,780	Total Charges	2,587,100		Salary Expense	32.5%
Fixed Assets	2,352,444	Contract Allowance	5,118	0.2%	Fringe Benefits	6.4%
Other Assets	24,638	Operating Revenue	2,581,982	99.8%		
Total Assets	3,425,862	Operating Expense	2,124,674	82.3%	Current Ratio	9.7
Current Liabilities	108,647	Operating Margin	457,308	17.7%	Days to Collect	10.0
Long Term Liabilities	1,750,619	Other Income	0	0.0%	Avg Payment Days	6.1
Total Equity	1,566,596	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	3,425,862	Net Profit or Loss	457,308	17.7%	Return on Equity	29.2%
452763 RENAL CE	NTER OF PORT	ARTHUR, LLC				
3730 DRYDEN ROAI	C	12/31/2019	365 Days Settle	d		
PORT ARTHUR, TX	77642					
JEFFERSON						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,340,642	Total Charges	6,528,099		Salary Expense	30.7%
Fixed Assets	2,198,961	Contract Allowance	-42,072	-0.6%	Fringe Benefits	5.6%
Other Assets	10,295	Operating Revenue	6,570,171	100.6%		
Total Assets	3,549,898	Operating Expense	5,338,624	81.3%	Current Ratio	5.8
Current Liabilities	230,188	Operating Margin	1,231,547	18.7%	Days to Collect	29.2
Long Term Liabilities	0	Other Income	-10,183	-0.2%	Avg Payment Days	5.7
Total Equity	3,319,709	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	3,549,897	Net Profit or Loss	1,221,364	18.6%	Return on Equity	36.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672649 RENAL CE	NTER OF THE H	IILLS				
6331 BOULEVARD 2	6	12/31/2019	365 Days Settled	b		
NORTH RICHLAND	HILLS, TX 76180)				
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	e Statement		Key Performanace I	nd.
Current Assets	2,396,173	Total Charges	4,569,298		Salary Expense	29.2%
Fixed Assets	543,072	Contract Allowance	-574,661	-12.6%	Fringe Benefits	4.6%
Other Assets	9,370	Operating Revenue	5,143,959	112.6%		
Total Assets	2,948,615	Operating Expense	3,996,961	77.7%	Current Ratio	10.7
Current Liabilities	222,986	Operating Margin	1,146,998	22.3%	Days to Collect	29.5
Long Term Liabilities	417,180	Other Income	-316	0.0%	Avg Payment Days	3.6
Total Equity	2,308,451	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	2,948,617	Net Profit or Loss	1,146,682	22.3%	Return on Equity	49.7%
452867 RENAL CE	NTER OF TYLE	R, LP, LLLP				
510 SSW LOOP 323,	SUITE 580	12/31/2019	365 Days Settled	d		
TYLER, TX 75702						
SMITH						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,156,792	Total Charges	2,835,544		Salary Expense	26.1%
Fixed Assets	1,117,937	Contract Allowance	-1,507,386	-53.2%	Fringe Benefits	4.5%
Other Assets	6,835	Operating Revenue	4,342,930	153.2%		
	0,000					
Total Assets	2,281,564	Operating Expense	3,251,371	74.9%	Current Ratio	11.4
Total Assets Current Liabilities		Operating Expense Operating Margin	3,251,371		Current Ratio Days to Collect	11.4 17.9
	2,281,564			25.1%		
Current Liabilities	2,281,564 101,701	Operating Margin	1,091,559	25.1% 0.0%	Days to Collect	17.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672647 RENAL CE	NTER WATERT	ON LLLP				
2895 SHILOH RD		12/31/2019	365 Days Settled	b		
TYLER, TX 75703						
SMITH						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	942,430	Total Charges	3,218,211		Salary Expense	29.8%
Fixed Assets	1,039,677	Contract Allowance	-306,962	-9.5%	Fringe Benefits	6.2%
Other Assets	5,000	Operating Revenue	3,525,173	109.5%		
Total Assets	1,987,107	Operating Expense	2,957,612	83.9%	Current Ratio	7.5
Current Liabilities	126,191	Operating Margin	567,561	16.1%	Days to Collect	24.0
Long Term Liabilities	344,424	Other Income	-892	0.0%	Avg Payment Days	2.7
Total Equity	1,516,491	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	1,987,106	Net Profit or Loss	566,669	16.1%	Return on Equity	37.4%
742503 RENNER R	OAD HOME DIA	LYSIS CLINIC				
3317 ESSEX DRIVE	SUITE 150	12/31/2019	365 Days Settled	d		
RICHARDSON, TX 7	5082					
DALLAS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	199,160	Total Charges	656,831		Salary Expense	29.3%
Fixed Assets	664,753	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	1,223,222	Operating Revenue	656,831	100.0%		
Total Assets	2,087,135	Operating Expense	618,143	94.1%	Current Ratio	0.1
Current Liabilities	1,475,524	Operating Margin	38,688	5.9%	Days to Collect	183.7
Long Term Liabilities	0	Other Income	3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	1,475,524	Net Profit or Loss	38,691	5.9%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672691 RIDGECRE	ST DIALYSIS					
12249 ROJAS DR		12/31/2019	365 Days Settled			
EL PASO, TX 79936						
EL PASO						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	3,689,506	Total Charges	4,053,738		Salary Expense	30.0%
Fixed Assets	1,272,968	Contract Allowance	36,760	0.9%	Fringe Benefits	6.6%
Other Assets	169	Operating Revenue	4,016,978	99.1%		
Total Assets	4,962,643	Operating Expense	2,771,025	69.0%	Current Ratio	35.1
Current Liabilities	105,157	Operating Margin	1,245,953	31.0%	Days to Collect	80.4
Long Term Liabilities	1,049,238	Other Income	2,930	0.1%	Avg Payment Days	5.0
Total Equity	3,808,247	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	4,962,642	Net Profit or Loss	1,248,883	31.1%	Return on Equity	32.8%
452898 RIVER PAR						
			365 Days Settled			
452898 RIVER PAR	336 WEST SUIT					
452898 RIVER PAR	336 WEST SUIT					
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304	336 WEST SUIT	E 200 12/31/2019				
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY	336 WEST SUIT MENT SERVICE	E 200 12/31/2019 ES			Key Performanace	
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY NATIONAL GOVERN	336 WEST SUIT NMENT SERVICE Sheet	E 200 12/31/2019 ES	365 Days Settled			
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY NATIONAL GOVERN Balance S	336 WEST SUIT NMENT SERVICE Sheet 15,560,118	E 200 12/31/2019 ES Income	365 Days Settled	24.5%	Key Performanace Salary Expense	Ind.
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY NATIONAL GOVERN Balance S Current Assets	336 WEST SUIT NMENT SERVICE Sheet 15,560,118	E 200 12/31/2019 ES Income Total Charges	365 Days Settled • Statement 5,249,714		Key Performanace Salary Expense	Ind. 31.4%
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY NATIONAL GOVERN Balance S Current Assets Fixed Assets	336 WEST SUIT NMENT SERVICE Sheet 15,560,118 1,028,013	E 200 12/31/2019 ES Income Total Charges Contract Allowance	365 Days Settled Statement 5,249,714 1,287,614	24.5% 75.5%	Key Performanace Salary Expense	Ind. 31.4%
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	336 WEST SUIT NMENT SERVICE Sheet 15,560,118 1,028,013 0	E 200 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 5,249,714 1,287,614 3,962,100	24.5% 75.5% 71.2%	Key Performanace Salary Expense Fringe Benefits	Ind. 31.4% 6.0%
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	336 WEST SUIT MENT SERVICE Sheet 15,560,118 1,028,013 0 16,588,131	E 200 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 5,249,714 1,287,614 3,962,100 2,820,140	24.5% 75.5% 71.2% 28.8%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 31.4% 6.0% 129.6
452898 RIVER PAR 2010 SOUTH LOOP CONROE, TX 77304 MONTGOMERY NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	336 WEST SUIT MENT SERVICE Sheet 15,560,118 1,028,013 0 16,588,131 120,046	E 200 12/31/2019 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 5,249,714 1,287,614 3,962,100 2,820,140 1,141,960	24.5% 75.5% 71.2% 28.8% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 31.4% 6.0% 129.6 97.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	TER DIALYSIS					
1123 N MAIN STREE	T SUITE 150	12/31/2019	365 Days Settled	1		
SAN ANTONIO, TX 7	/8215					
BEXAR						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	-138,106,906	Total Charges	2,954,140		Salary Expense	36.2%
Fixed Assets	190,875	Contract Allowance	153,055	5.2%	Fringe Benefits	6.2%
Other Assets	0	- Operating Revenue	2,801,085	94.8%		
Total Assets	-137,916,031	Operating Expense	2,673,029	95.4%	Current Ratio	(42.1)
Current Liabilities	3,282,144	- Operating Margin	128,056	4.6%	Days to Collect	149.4
Long Term Liabilities	63,296	Other Income	1,792,282	64.0%	Avg Payment Days	445.7
Total Equity	-141,261,472	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	-137,916,032	Net Profit or Loss	1,920,338	68.6%	Return on Equity	-1.4%
452751 RIVERSIDE						
			365 Dave Sattlag	4		
13434 UP RIVER RO			365 Days Settled	1		
13434 UP RIVER RO CORPUS CHRISTI, 1	OAD, SUITE A-17		365 Days Settled	1		
	OAD, SUITE A-17		365 Days Settled	1		
CORPUS CHRISTI, 1	0AD, SUITE A-17 FX 78410		365 Days Settled	1		
CORPUS CHRISTI, 1 NUECES	0AD, SUITE A-17 FX 78410 AS)	12/31/2019	365 Days Settled	1	Key Performanace I	nd.
CORPUS CHRISTI, 1 NUECES BLUE CROSS (TEXA	0AD, SUITE A-17 FX 78410 AS) Sheet	12/31/2019		1	Key Performanace I Salary Expense	nd. 31.4%
CORPUS CHRISTI, T NUECES BLUE CROSS (TEXA Balance S	0AD, SUITE A-17 FX 78410 AS) Sheet	12/31/2019 Income	Statement	-2.0%	-	
CORPUS CHRISTI, T NUECES BLUE CROSS (TEXA Balance S Current Assets	0AD, SUITE A-17 FX 78410 AS) 5 heet 8,704,883	12/31/2019 Income Total Charges	Statement 4,567,904		Salary Expense	31.4%
CORPUS CHRISTI, T NUECES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	OAD, SUITE A-17 FX 78410 AS) Sheet 8,704,883 2,715,470	12/31/2019 Income Total Charges Contract Allowance	Statement 4,567,904 -91,020	-2.0% 102.0%	Salary Expense	31.4%
CORPUS CHRISTI, T NUECES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	DAD, SUITE A-17 TX 78410 AS) Sheet 8,704,883 2,715,470 1,851,741	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 4,567,904 -91,020 4,658,924	-2.0% 102.0% 79.6%	Salary Expense Fringe Benefits	31.4% 6.3%
CORPUS CHRISTI, T NUECES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	DAD, SUITE A-17 TX 78410 AS) Sheet 8,704,883 2,715,470 1,851,741 13,272,094	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,567,904 -91,020 4,658,924 3,710,165	-2.0% 102.0% 79.6% 20.4%	Salary Expense Fringe Benefits Current Ratio	31.4% 6.3% 90.4
CORPUS CHRISTI, T NUECES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	DAD, SUITE A-17 TX 78410 AS) Sheet 8,704,883 2,715,470 1,851,741 13,272,094 96,300	I2/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,567,904 -91,020 4,658,924 3,710,165 948,759	-2.0% 102.0% 79.6% 20.4% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	31.4% 6.3% 90.4 490.8

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672769 RIVERSTO						
5672 HIGHWAY 6		12/31/2019	365 Days Settled	b		
MISSOURI CITY, TX	77459					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,117,472	Total Charges	4,229,564		Salary Expense	31.9%
Fixed Assets	2,146,604	Contract Allowance	-71,730	-1.7%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	4,301,294	101.7%		
Total Assets	3,264,076	Operating Expense	2,843,846	66.1%	Current Ratio	3.8
Current Liabilities	294,287	Operating Margin	1,457,448	33.9%	Days to Collect	186.8
Long Term Liabilities	1,325,390	Other Income	-666,214	-15.5%	Avg Payment Days	15.2
Total Equity	1,644,397	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	3,264,074	Net Profit or Loss	791,234	18.4%	Return on Equity	48.1%
742541 ROADRUN	NER DIALYSIS					
5010 WISEMAN BLV	D	12/31/2019	231 Days *Settle	ed		
SAN ANTONIO, TX 7	8251					
BEXAR						
NOVITAS (TEXAS)						
Balance S	iheet	Income	e Statement		Key Performanace	Ind.
Current Assets	482,253	Total Charges	615,707		Salary Expense	27.8%
Fixed Assets	5,794,874	Contract Allowance	22,353	3.6%	Fringe Benefits	4.6%
Other Assets	1,290	Operating Revenue	593,354	96.4%		
Total Assets	6,278,417	Operating Expense	1,170,401	197.3%	Current Ratio	15.0
Current Liabilities	32,225	Operating Margin	-577,047	-97.3%	Days to Collect	103.5
Long Term Liabilities	3,540,527	Other Income	-252,649	-42.6%	Avg Payment Days	5.9
Total Equity	2,705,666	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	6,278,418	Net Profit or Loss	(829,696)	-139.8%	Return on Equity	-30.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672504 ROCK PRA	NRIE DIALYSIS					
1724 BIRMINGHAM	ROAD	12/31/2019	365 Days Settled	t		
COLLEGE STATION	, TX 77845					
BRAZOS						
PALMETTO GBA						
Balance S	sheet	Income Statement			Key Performanace Ind.	
Current Assets	7,098,331	Total Charges	3,116,496		Salary Expense	30.0%
Fixed Assets	4,145,083	Contract Allowance	-248,287	-8.0%	Fringe Benefits	6.6%
Other Assets	24,584	Operating Revenue	3,364,783	108.0%		
Total Assets	11,267,998	Operating Expense	3,560,763	105.8%	Current Ratio	61.8
Current Liabilities	114,767	Operating Margin	-195,980	-5.8%	Days to Collect	90.9
Long Term Liabilities	2,596,080	Other Income	0	0.0%	Avg Payment Days	5.5
Total Equity	8,557,151	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	11,267,998	Net Profit or Loss	(195,980)	-5.8%	Return on Equity	-2.3%
672638 ROCKWAL	L DIALYSIS CE	NTER				
2346 GREENCREST	BLVD	12/31/2019	365 Days Settled	t		
ROCKWALL, TX 750	87					
ROCKWALL						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	-288,680	Total Charges	1,781,701		Salary Expense	32.2%
Fixed Assets	3,142,577	Contract Allowance	304,643	17.1%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	1,477,058	82.9%		
Total Assets	2,853,897	Operating Expense	1,915,643	129.7%	Current Ratio	(3.0)
Current Liabilities	97,175	Operating Margin	-438,585	-29.7%	Days to Collect	295.8
Long Term Liabilities	1,306,864	Other Income	10	0.0%	Avg Payment Days	5.0
Total Equity	1,449,860	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	2,853,899	Net Profit or Loss	(438,575)	-29.7%	Return on Equity	-30.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

16910 MATHIS CHUR	RCH RD	12/31/2019 3	365 Days Settled	ł		
HOUSTON, TX 77090)					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	-6,029,933	Total Charges	2,624,522		Salary Expense	29.9%
Fixed Assets	1,165,155	Contract Allowance	-120,322	-4.6%	Fringe Benefits	6.5%
Other Assets	7,605,983	- Operating Revenue	2,744,844	104.6%		
- Total Assets	2,741,205	Operating Expense	2,945,234	107.3%	Current Ratio	(10.9)
- Current Liabilities	551,893	- Operating Margin	-200,390	-7.3%	Days to Collect	140.9
Long Term Liabilities	839,533	Other Income	622	0.0%	Avg Payment Days	4.4
Total Equity	1,349,780	Other Expense	0	0.0%	Depreciation Rate	18.5%
- Total Liab. and Equity	2,741,206	– Net Profit or Loss	(199,768)	-7.3%	Return on Equity	-14.8%
452616 ROSEDALE		ASE CLINIC				
411 N GENERAL MC	MULLEN					
		12/31/2019 3	365 Days Settled	1		
SAN ANTONIO, TX 7		12/31/2019 3	365 Days Settled	1		
BEXAR		12/31/2019 3	365 Days Settled	1		
BEXAR NOVITAS (TEXAS)	8237			1	Koy Porformanaco	nd
BEXAR NOVITAS (TEXAS) Balance S	8237 heet	Income	Statement	1	Key Performanace	
BEXAR NOVITAS (TEXAS) Balance S Current Assets	8237 heet 532,366	Income Total Charges	Statement 3,711,595		Salary Expense	45.3%
BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	8237 heet 532,366 66,899	Income S Total Charges Contract Allowance	Statement 3,711,595 0	0.0%	-	45.3%
BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	8237 heet 532,366 66,899 877,298	Income S Total Charges Contract Allowance Operating Revenue	Statement 3,711,595 0 3,711,595	0.0% 100.0%	Salary Expense Fringe Benefits	45.3% 9.3%
BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	8237 heet 532,366 66,899 877,298 1,476,563	Income S Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,711,595 0 3,711,595 3,061,936	0.0% 100.0% 82.5%	Salary Expense Fringe Benefits Current Ratio	45.3% 9.3% 0.5
BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	8237 heet 532,366 66,899 877,298 1,476,563 1,037,913	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,711,595 0 3,711,595 3,061,936 649,659	0.0% 100.0% 82.5% 17.5%	Salary Expense Fringe Benefits Current Ratio Days to Collect	45.3% 9.3% 0.5 93.6
BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	8237 heet 532,366 66,899 877,298 1,476,563 1,037,913 0	Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 3,711,595 0 3,711,595 3,061,936 649,659 1	0.0% 100.0% 82.5% 17.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	45.3% 9.3% 0.5 93.6 0.0
BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	8237 heet 532,366 66,899 877,298 1,476,563 1,037,913	Income 3 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense	Statement 3,711,595 0 3,711,595 3,061,936 649,659	0.0% 100.0% 82.5% 17.5% 0.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 45.3% 9.3% 0.5 93.6 0.0 12.5% 0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1800 ROUND ROCK A	AVENUE, STE 2	200 12/31/2019 3	365 Days Settled	ł		
ROUND ROCK, TX 78	8681		·			
WILLIAMSON						
NOVITAS (TEXAS)						
Balance Sh	neet	Income	Statement		Key Performanace I	nd.
Current Assets		Total Charges	2,082,364		Salary Expense	34.3%
Fixed Assets		Contract Allowance	1,428	0.1%	Fringe Benefits	6.0%
Other Assets		– Operating Revenue	2,080,936	99.9%	C C	
– Total Assets	2,528,387		1,872,697		Current Ratio	10.0
– Current Liabilities	68,637	Operating Margin	208,239		Days to Collect	84.2
Long Term Liabilities	1,205,949	Other Income	-86,315		Avg Payment Days	3.3
Total Equity	1,253,802	Other Expense	0	0.0%	Depreciation Rate	10.1%
_		-				
Total Liab. and Equity	2,528,388	Net Profit or Loss	121,924	5.9%	Return on Equity	9.7%
		Net Profit or Loss	121,924	5.9%	Return on Equity	9.7%
Total Liab. and Equity 742542 ROWLETT D		Net Profit or Loss	121,924	5.9%	Return on Equity	9.7%
	DIALYSIS		121,924 210 Days *Settle		Return on Equity	9.7%
742542 ROWLETT D	DIALYSIS KWAY STE 100				Return on Equity	9.7%
742542 ROWLETT [DIALYSIS KWAY STE 100				Return on Equity	9.7%
742542 ROWLETT D 7700 LAKEVIEW PAR ROWLETT, TX 75088	DIALYSIS KWAY STE 100				Return on Equity	9.7%
742542 ROWLETT D 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS	DIALYSIS KWAY STE 100	– DA 12/31/2019 2			Return on Equity	
742542 ROWLETT E 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS NOVITAS (TEXAS)	DIALYSIS KWAY STE 100	– DA 12/31/2019 2	210 Days *Settle			nd.
742542 ROWLETT C 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS NOVITAS (TEXAS) Balance Sh	DIALYSIS KWAY STE 100	DA 12/31/2019 2 Income S Total Charges	210 Days *Settle		Key Performanace In	
742542 ROWLETT E 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS NOVITAS (TEXAS) Balance Sh Current Assets	DIALYSIS KWAY STE 100 neet -2,160,554	DA 12/31/2019 2 Income S Total Charges	210 Days *Settle Statement 123,711	d	Key Performanace In Salary Expense	nd. 25.9%
742542 ROWLETT E 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	DIALYSIS KWAY STE 100 neet -2,160,554 2,574,114	DA 12/31/2019 2 Income S Total Charges Contract Allowance	210 Days *Settle Statement 123,711 139	d 0.1% 99.9%	Key Performanace In Salary Expense	n d. 25.9% 2.7%
742542 ROWLETT D 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	DIALYSIS KWAY STE 100 neet -2,160,554 2,574,114 0	DA 12/31/2019 2 Income 3 Total Charges Contract Allowance Operating Revenue	210 Days *Settle Statement 123,711 139 123,572	0.1% 99.9% 391.2%	Key Performanace In Salary Expense Fringe Benefits	n d. 25.9% 2.7% (38.3)
742542 ROWLETT C 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Other Assets	DIALYSIS KWAY STE 100 neet -2,160,554 2,574,114 0 413,560	DA 12/31/2019 2 Income 2 Total Charges Contract Allowance Operating Revenue Operating Expense	210 Days *Settle Statement 123,711 139 123,572 483,464	0.1% 99.9% 391.2% -291.2%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	nd. 25.9% 2.7% (38.3) (8.7)
742542 ROWLETT E 7700 LAKEVIEW PAR ROWLETT, TX 75088 DALLAS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	DIALYSIS KWAY STE 100 neet -2,160,554 2,574,114 0 413,560 56,414	DA 12/31/2019 2 Income 2 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	210 Days *Settle Statement 123,711 139 123,572 483,464 -359,892	0.1% 99.9% 391.2% -291.2% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 25.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672575 RRC WEST	FORT WORTH					
5601 LOCKE AVENU	JE SUITE 101	12/31/2019	365 Days Settled	b		
FORT WORTH, TX 7	6107					
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income Statement			Key Performanace	Ind.
Current Assets	2,651,865	Total Charges	2,177,260		Salary Expense	36.0%
Fixed Assets	117,383	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	877,832	Operating Revenue	2,177,260	100.0%		
Total Assets	3,647,080	Operating Expense	1,747,073	80.2%	Current Ratio	0.8
Current Liabilities	3,217,322	Operating Margin	430,187	19.8%	Days to Collect	122.8
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	129.2%
Total Liab. and Equity	3,217,322	Net Profit or Loss	430,188	19.8%	Return on Equity	0.0%
672670 SAGEMEA	DOW DIALYSIS					
10923 SCARSDALE	BLVD	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7708	9					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	7,888,687	Total Charges	3,011,276		Salary Expense	32.1%
Fixed Assets	651,746	Contract Allowance	-123,215	-4.1%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	3,134,491	104.1%		
Total Assets	8,540,433	Operating Expense	2,802,260	89.4%	Current Ratio	144.2
Current Liabilities	54,692	Operating Margin	332,231	10.6%	Days to Collect	0.0
Long Term Liabilities	407,533	Other Income	661	0.0%	Avg Payment Days	2.5
Total Equity	8,078,207	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	8,540,432	Net Profit or Loss	332,892	10.6%	Return on Equity	4.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452612 SAGEMON	T DIALYSIS					
1823 BROADWAY S	TREET	12/31/2019	365 Days Settled	Ł		
PEARLAND, TX 7758	31					
BRAZORIA						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	379,745	Total Charges	1,365,540		Salary Expense	31.3%
Fixed Assets	3,728,273	Contract Allowance	-20,535	-1.5%	Fringe Benefits	4.7%
Other Assets	205,213	Operating Revenue	1,386,075	101.5%		
Total Assets	4,313,231	Operating Expense	1,774,461	128.0%	Current Ratio	5.9
Current Liabilities	64,383	Operating Margin	-388,386	-28.0%	Days to Collect	383.4
Long Term Liabilities	2,111,104	Other Income	5,326	0.4%	Avg Payment Days	7.5
Total Equity	2,137,744	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	4,313,231	Net Profit or Loss	(383,060)	-27.6%	Return on Equity	-17.9%
672719 SAN ANGE	LO DIALYSIS					
3518 KNICKERBOCH	KER RD	12/31/2019	365 Days Settled	ł		
SAN ANGELO, TX 76	6904					
TOM GREEN						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	882,864	Total Charges	3,712,541		Salary Expense	34.9%
Fixed Assets	445,022	Contract Allowance	531,895	14.3%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	3,180,646	85.7%		
Total Assets	1,327,886	Operating Expense	2,419,003	76.1%	Current Ratio	12.1
Current Liabilities	72,860	Operating Margin	761,643	23.9%	Days to Collect	191.2
Long Term Liabilities	109,053	Other Income	-234,066	-7.4%	Avg Payment Days	3.8
				0.00/		
Total Equity	1,145,974	Other Expense	0	0.0%	Depreciation Rate	8.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452587 SAN ANTO	NIO WEST DIAI	YSIS				
4530 CALLAGHAN R	OAD	12/31/2019	365 Days Settled	t		
SAN ANTONIO, TX 7	8228					
BEXAR						
BLUE CROSS (GEO	RGIA)					
Balance S	sheet	Income	e Statement		Key Performanace I	nd.
Current Assets	10,361,983	Total Charges	3,699,395		Salary Expense	32.4%
Fixed Assets	371,550	Contract Allowance	-33,124	-0.9%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	3,732,519	100.9%		
Total Assets	10,733,533	Operating Expense	3,097,077	83.0%	Current Ratio	131.1
Current Liabilities	79,039	Operating Margin	635,442	17.0%	Days to Collect	67.9
Long Term Liabilities	178,893	Other Income	21,907	0.6%	Avg Payment Days	4.4
Total Equity	10,475,600	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	10,733,532	Net Profit or Loss	657,349	17.6%	Return on Equity	6.3%
452530 SAN JACIN	TO DIALYSIS					
11430 I-10 EAST SU	ITE 320	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7702	9					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	8,454,423	Total Charges	2,317,841		Salary Expense	28.8%
Fixed Assets	1,525,768	Contract Allowance	-19,399	-0.8%	Fringe Benefits	3.7%
Other Assets	1,086,629	Operating Revenue	2,337,240	100.8%		
Total Assets	11,066,820	Operating Expense	2,215,177	94.8%	Current Ratio	74.2
Current Liabilities	113,961	Operating Margin	122,063	5.2%	Days to Collect	46.5
Long Term Liabilities	215,411	Other Income	-127,383	-5.5%	Avg Payment Days	5.7
Total Equity	10,737,447	Other Expense	0	0.0%	Depreciation Rate	14.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	E HEALTHCARE	KYLE				
134 ELMHURST DRI	IVE	12/31/2019	365 Days Settled	ł		
KYLE, TX 78640						
HAYS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	248,092	Total Charges	3,983,706		Salary Expense	26.0%
Fixed Assets	397,660	Contract Allowance	-63,456	-1.6%	Fringe Benefits	6.9%
Other Assets	5,370	- Operating Revenue	4,047,162	101.6%		
Total Assets	651,122	Operating Expense	3,837,013	94.8%	Current Ratio	1.0
Current Liabilities	245,013	- Operating Margin	210,149	5.2%	Days to Collect	23.7
Long Term Liabilities	0	Other Income	73	0.0%	Avg Payment Days	21.4
Total Equity	406,109	Other Expense	0	0.0%	Depreciation Rate	11.1%
		-				
Total Liab. and Equity	651,122	Net Profit or Loss	210,222	5.2%	Return on Equity	51.8%
		Net Profit or Loss	210,222	5.2%	Return on Equity	51.8%
452881 SATELLITI	E HEALTHCARE	ROUND ROCK			Return on Equity	51.8%
452881 SATELLITI	E HEALTHCARE	ROUND ROCK	210,222 365 Days Settled		Return on Equity	51.8%
452881 SATELLITE 16010 PARK VALLE ROUND ROCK, TX 7	E HEALTHCARE	ROUND ROCK			Return on Equity	51.8%
452881 SATELLITE 16010 PARK VALLET ROUND ROCK, TX 7 WILLIAMSON	E HEALTHCARE	ROUND ROCK			Return on Equity	51.8%
452881 SATELLITE 16010 PARK VALLE ROUND ROCK, TX 7	E HEALTHCARE Y DRIVE, SUITE 78681	E ROUND ROCK				
452881 SATELLITE 16010 PARK VALLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S	E HEALTHCARE Y DRIVE, SUITE 78681 Sheet	E ROUND ROCK	365 Days Settled		Return on Equity Key Performanace	
452881 SATELLITE 16010 PARK VALLET ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS)	E HEALTHCARE Y DRIVE, SUITE 78681 Sheet 5,421,405	E ROUND ROCK	365 Days Settled		Key Performanace	nd.
452881 SATELLITE 16010 PARK VALLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets	E HEALTHCARE Y DRIVE, SUITE 78681 Sheet 5,421,405	E ROUND ROCK 100 12/31/2019 Income Total Charges	365 Days Settled Statement 5,537,272	3	Key Performanace	nd. 27.3%
452881 SATELLITE 16010 PARK VALLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	E HEALTHCARE Y DRIVE, SUITE 78681 Sheet 5,421,405 333,850	E ROUND ROCK 100 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 5,537,272 -70,508	-1.3% 101.3%	Key Performanace	nd. 27.3%
452881 SATELLITE 16010 PARK VALLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	E HEALTHCARE Y DRIVE, SUITE 78681 Sheet 5,421,405 333,850 0	ROUND ROCK 100 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 5,537,272 -70,508 5,607,780	-1.3% 101.3% 85.4%	Key Performanace I Salary Expense Fringe Benefits	nd. 27.3% 6.7%
452881 SATELLITE 16010 PARK VALLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	E HEALTHCARE Y DRIVE, SUITE 78681 Sheet 5,421,405 333,850 0 5,755,255	ROUND ROCK 100 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 5,537,272 -70,508 5,607,780 4,791,735	-1.3% 101.3% 85.4% 14.6%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 27.3% 6.7% 13.0
452881 SATELLITI 16010 PARK VALLE ROUND ROCK, TX 7 WILLIAMSON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E HEALTHCARE Y DRIVE, SUITE 78681 Sheet 5,421,405 333,850 0 5,755,255 415,977	ROUND ROCK 100 12/31/2019 Income Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 5,537,272 -70,508 5,607,780 4,791,735 816,045	-1.3% 101.3% 85.4% 14.6% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 27.3% 6.7% 13.0 271.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452790 SATELLITE		METRIC				
10000 METRIC BLVE) STE 100	12/31/2019	365 Days Settlec	1		
AUSTIN, TX 78758						
TRAVIS						
BLUE CROSS (TEXA	۹S)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	2,424,290	Total Charges	6,165,240		Salary Expense	26.2%
Fixed Assets	845,371	Contract Allowance	-188,848	-3.1%	Fringe Benefits	6.5%
Other Assets	15,420	- Operating Revenue	6,354,088	103.1%		
Total Assets	3,285,081	Operating Expense	6,310,262	99.3%	Current Ratio	5.3
Current Liabilities	460,775	- Operating Margin	43,826	0.7%	Days to Collect	482.6
Long Term Liabilities	0	Other Income	1,702	0.0%	Avg Payment Days	21.6
Total Equity	2,824,306	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	3,285,081	Net Profit or Loss	45,528	0.7%	Return on Equity	1.6%
452789 SATELLITE	E HEALTHCARE	MUELLER				
1801 EAST 51ST ST 100	REET, BLDG G S	SUITE 12/31/2019	365 Days Settlec	ł		
AUSTIN, TX 78723						
TRAVIS						
BLUE CROSS (TEXA						
Balance Sheet						
Balance S	,	Income	Statement		Key Performanace I	nd.
Balance S Current Assets	Sheet	Income Total Charges	Statement 11,399,988		Key Performanace I Salary Expense	nd. 30.1%
	Sheet	Total Charges		-1.0%	-	
Current Assets	5,750,410	Total Charges	11,399,988	-1.0% 101.0%	Salary Expense	30.1%
Current Assets Fixed Assets	5,750,410 1,102,272	Total Charges Contract Allowance	11,399,988 -119,557		Salary Expense Fringe Benefits	30.1%
Current Assets Fixed Assets Other Assets	5,750,410 1,102,272 45,019	Total Charges Contract Allowance Operating Revenue	11,399,988 -119,557 11,519,545	101.0% 99.5%	Salary Expense Fringe Benefits	30.1% 6.3%
Current Assets Fixed Assets Other Assets Total Assets	5,750,410 5,750,410 1,102,272 45,019 6,897,701	Total Charges Contract Allowance Operating Revenue Operating Expense	11,399,988 -119,557 11,519,545 11,462,260	101.0% 99.5% 0.5%	Salary Expense Fringe Benefits Current Ratio	30.1% 6.3% 7.8
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 5,750,410 1,102,272 45,019 6,897,701 734,282	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	11,399,988 -119,557 11,519,545 11,462,260 57,285	101.0% 99.5% 0.5% 0.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.1% 6.3% 7.8 169.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452518 SATELLITE	HEALTHCARE	NORTH LAREDO				
5501 SPRINGFIELD	AVENUE	4/26/2019 1	116 Days Settled'			
LAREDO, TX 78041						
WEBB						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,749,563	Total Charges	290,315		Salary Expense	28.3%
Fixed Assets	0	Contract Allowance	-35,831	-12.3%	Fringe Benefits	10.5%
Other Assets	0	Operating Revenue	326,146	112.3%		
Total Assets	-1,749,563	Operating Expense	685,291	210.1%	Current Ratio	(24.3)
- Current Liabilities	71,939	Operating Margin	-359,145	-110.1%	Days to Collect	(567.2)
Long Term Liabilities	29	Other Income	3	0.0%	Avg Payment Days	9.9
Total Equity	-1,821,531	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-1,749,563	Net Profit or Loss	(359,142)	-110.1%	Return on Equity	19.7%
672735 SATELLITE	HEALTHCARE	OF SOUTH AUSTIN				
10001 SOUTH INTER BLDG 1, STE 100 AUSTIN, TX 78747	STATE HIGHW	AY 35 12/31/2019	365 Days Settled	ł		
TRAVIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	
Current Assets	-4,224,475	Total Charges	3,312,478		Salary Expense	26.1%
Fixed Assets	645,825	Contract Allowance	-4,954	-0.1%	Fringe Benefits	5.4%
Other Assets	20,542	Operating Revenue	3,317,432	100.1%		
Total Assets	-3,558,108	Operating Expense	3,606,016	108.7%	Current Ratio	(19.2)
Current Liabilities	219,502	Operating Margin	-288,584	-8.7%	Days to Collect	1.0
Long Term Liabilities	0	Other Income	619	0.0%	Avg Payment Days	19.9
Total Equity	-3,777,610	Other Expense	0	0.0%	Depreciation Rate	15.0%
Total Liab. and Equity	-3,558,108	Net Profit or Loss	(287,965)	-8.7%	Return on Equity	7.6%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

910 GUADALUPE ST,	, SUITE B	12/31/2019 3	65 Days Settled	ł		
LAREDO, TX 78040						
WEBB						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	Statement		Key Performanace I	nd.
Current Assets	-3,320,904	Total Charges	6,534,857		Salary Expense	25.2%
Fixed Assets	2,194,566	Contract Allowance	-25,765	-0.4%	Fringe Benefits	7.6%
Other Assets	42,052	Operating Revenue	6,560,622	100.4%		
– Total Assets	-1,084,286	Operating Expense	6,776,475	103.3%	Current Ratio	(7.1)
- Current Liabilities	470,085	— Operating Margin	-215,853	-3.3%	Days to Collect	(248.3)
Long Term Liabilities	0	Other Income	3	0.0%	Avg Payment Days	23.7
Total Equity	-1,554,371	Other Expense	0	0.0%	Depreciation Rate	13.7%
	.,		Ũ		•	
Total Liab. and Equity 452853 SATELLITE 4151 JAIME ZAPATA	-1,084,286	· -	(215,850) D	-3.3%	Return on Equity	13.9%
452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB	-1,084,286	Net Profit or Loss	(215,850) D	-3.3%		13.9%
452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046	-1,084,286	Net Profit or Loss	(215,850) D	-3.3%		
452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB NOVITAS (TEXAS) Balance Sh	-1,084,286 HEALTHCARE MEMORIAL HIG	Net Profit or Loss	(215,850) D	-3.3%	Return on Equity	
452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB NOVITAS (TEXAS) Balance Sh Current Assets	-1,084,286 HEALTHCARE MEMORIAL HIG	Net Profit or Loss SOUTHEAST LAREDO GHWAY 12/31/2019 3 Income S Total Charges	(215,850) D 65 Days Settled	-3.3%	Return on Equity	nd.
Total Liab. and Equity 452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	-1,084,286 HEALTHCARE MEMORIAL HIG neet -1,769,856	Net Profit or Loss SOUTHEAST LAREDO GHWAY 12/31/2019 3 Income S Total Charges	(215,850) D 65 Days Settled Statement 4,768,033	-3.3%	Return on Equity Key Performanace I Salary Expense	nd. 29.3%
Total Liab. and Equity 452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	-1,084,286 HEALTHCARE MEMORIAL HIG neet -1,769,856 635,427	Net Profit or Loss SOUTHEAST LAREDO GHWAY 12/31/2019 3 Income S Total Charges Contract Allowance	(215,850) D 65 Days Settled Statement 4,768,033 -35,796	-3.3% -0.8% 100.8%	Return on Equity Key Performanace I Salary Expense	nd. 29.3%
Total Liab. and Equity 452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets	-1,084,286 HEALTHCARE MEMORIAL HIG -1,769,856 635,427 0	Net Profit or Loss SOUTHEAST LAREDO GHWAY 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	(215,850) D 65 Days Settled 65 tatement 4,768,033 -35,796 4,803,829	-3.3% -0.8% 100.8% 105.0%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	nd. 29.3% 7.3%
Total Liab. and Equity 452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-1,084,286 HEALTHCARE MEMORIAL HIG -1,769,856 635,427 0 -1,134,429	Net Profit or Loss SOUTHEAST LAREDO GHWAY 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Revenue	(215,850) D 65 Days Settled 65 Days Settled 4,768,033 -35,796 4,803,829 5,046,298	-3.3% -0.8% 100.8% 105.0% -5.0%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 29.3% 7.3% (4.9)
Total Liab. and Equity 452853 SATELLITE 4151 JAIME ZAPATA SUITE 105 LAREDO, TX 78046 WEBB NOVITAS (TEXAS)	-1,084,286 HEALTHCARE MEMORIAL HI -1,769,856 635,427 0 -1,134,429 360,062	Net Profit or Loss SOUTHEAST LAREDO GHWAY 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense Operating Margin	(215,850) D 65 Days Settled 65 Days Settled 4,768,033 -35,796 4,803,829 5,046,298 -242,469	-3.3% -0.8% 100.8% 105.0% -5.0% 0.0%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 29.3% 7.3% (4.9) (239.6)

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1701 BEN WHITE BLV	D WEST, SUIT	E 180 12/31/2019 3	65 Days Settled	ł		
AUSTIN, TX 78704						
TRAVIS						
BLUE CROSS (TEXAS	5)					
Balance Sh	eet	Income S	Statement		Key Performanace I	nd.
Current Assets	8,523,783	Total Charges	7,391,810		Salary Expense	28.6%
Fixed Assets	537,044	Contract Allowance	-69,442	-0.9%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	7,461,252	100.9%		
Total Assets	9,060,827	Operating Expense	7,146,989	95.8%	Current Ratio	16.7
Current Liabilities	509,607	Operating Margin	314,263	4.2%	Days to Collect	472.5
Long Term Liabilities	0	Other Income	25,255	0.3%	Avg Payment Days	23.4
	0 554 000	o., E	0	0.00/	Depreciation Rate	8.8%
Total Equity	8,551,220	Other Expense	0	0.0%	Depreciation Rate	0.070
Total Liab. and Equity	9,060,827 WELLBOUND	Net Profit or Loss	339,518 	4.6%	Return on Equity	4.0%
Total Equity	9,060,827 WELLBOUND	Net Profit or Loss	339,518	4.6%		
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744	9,060,827 WELLBOUND ILDING 4,SUIT	Net Profit or Loss OF SOUTH AUSTIN TE 100 12/31/2019 3	339,518	4.6%	Return on Equity	4.0%
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744 TRAVIS NOVITAS (TEXAS) Balance Sh	9,060,827 WELLBOUND ILDING 4,SUIT	Net Profit or Loss OF SOUTH AUSTIN TE 100 12/31/2019 3	339,518 65 Days Settled	4.6%		4.0%
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744 TRAVIS NOVITAS (TEXAS) Balance Sh Current Assets	9,060,827 WELLBOUND ILDING 4,SUIT	Net Profit or Loss OF SOUTH AUSTIN TE 100 12/31/2019 3 Income S Total Charges	339,518 65 Days Settled	4.6%	Return on Equity	4.0% nd. 19.4%
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744 TRAVIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	9,060,827 WELLBOUND ILDING 4,SUIT	Net Profit or Loss OF SOUTH AUSTIN E 100 12/31/2019 3 Income S Total Charges Contract Allowance	339,518 65 Days Settled Statement 2,480,968	4.6%	Return on Equity Key Performanace In Salary Expense	4.0% nd. 19.4%
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744 TRAVIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	9,060,827 WELLBOUND ILDING 4,SUIT neet 836,945 72,736	Net Profit or Loss OF SOUTH AUSTIN E 100 12/31/2019 3 Income S Total Charges Contract Allowance	339,518 65 Days Settled Statement 2,480,968 55,328	4.6%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	4.0% nd. 19.4% 3.1%
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744 TRAVIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets	9,060,827 WELLBOUND ILDING 4,SUIT eet 836,945 72,736 6,416	Net Profit or Loss OF SOUTH AUSTIN TE 100 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	339,518 65 Days Settled Statement 2,480,968 55,328 2,425,640	4.6% 2.2% 97.8% 94.9%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	4.0% nd. 19.4% 3.1% 1.8
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744 TRAVIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	9,060,827 WELLBOUND ILDING 4,SUIT 836,945 72,736 6,416 916,097	Net Profit or Loss OF SOUTH AUSTIN E 100 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	339,518 65 Days Settled 2,480,968 55,328 2,425,640 2,302,825	4.6% 2.2% 97.8% 94.9% 5.1%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio	4.0% nd. 19.4% 3.1% 1.8 63.3
Total Liab. and Equity 672772 SATELLITE 9811 SOUTH IH35 BU AUSTIN, TX 78744 TRAVIS NOVITAS (TEXAS)	9,060,827 WELLBOUND ILDING 4,SUIT 836,945 72,736 6,416 916,097 457,379	Net Profit or Loss OF SOUTH AUSTIN TE 100 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	339,518 65 Days Settled 2,480,968 55,328 2,425,640 2,302,825 122,815	4.6% 2.2% 97.8% 94.9% 5.1% 0.0%	Return on Equity Key Performanace II Salary Expense Fringe Benefits Current Ratio Days to Collect	4.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

453501 SCOTT & V	VHITE KILLEEN	DIALYSIS CENTER				
3701 SCOTT & WHIT	E DRIVE	Cost Repor	t not filed.			
KILLEEN, TX 76541						
BELL						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace Ind	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
453509 SCOTT & V	VHITE KILLEEN	DIALYSIS WEST				
2201 SOUTH W S YO 101-B	DUNG DRIVE, S	UITE Cost Repor	t not filed.			
KILLEEN, TX 76543						
BELL						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace Ind	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

2/13/2024

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

453503 SCOTT & V	VHITE MEDICAL	. CENTER				
2120 NORTH MAYS	ST SUITE 230	Cost Repor	t not filed.			
ROUND ROCK, TX 7	8664					
WILLIAMSON						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
453502 SCOTT & V	VHITE MEDICAL	CENTER ~ TEMPLE				
2601 THORTON LAN	IE	Cost Repor	t not filed.			
TEMPLE, TX 76508						
BELL						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:51 AM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672606 SEALY DIA	ALYSIS					
2242 CHAMPION DR	R	12/31/2019	365 Days Settled	d		
SEALY, TX 77474						
AUSTIN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	275,509	Total Charges	3,172,457		Salary Expense	31.0%
Fixed Assets	652,193	Contract Allowance	312,928	9.9%	Fringe Benefits	5.2%
Other Assets	1,792,144	Operating Revenue	2,859,529	90.1%		
Total Assets	2,719,846	Operating Expense	2,287,901	80.0%	Current Ratio	0.5
Current Liabilities	535,863	Operating Margin	571,628	20.0%	Days to Collect	71.1
Long Term Liabilities	505,449	Other Income	-156,728	-5.5%	Avg Payment Days	48.7
Total Equity	1,678,532	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	2,719,844	Net Profit or Loss	414,900	14.5%	Return on Equity	24.7%
672809 SEASONS	DIALYSIS LLC					
2000 CRAWFORD S	T, SUITE 777	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7700 HARRIS	2					
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	109,088	Total Charges	461,822		Salary Expense	25.4%
Fixed Assets	166	Contract Allowance	0	0.0%	Fringe Benefits	1.2%
Other Assets	8,284	Operating Revenue	461,822	100.0%		
Total Assets	117,538	Operating Expense	486,725	105.4%	Current Ratio	3.5
Current Liabilities	30,760	Operating Margin	-24,903	-5.4%	Days to Collect	86.2
Long Term Liabilities	0	Other Income	30	0.0%	Avg Payment Days	23.1
Total Equity	86,778	Other Expense	0	0.0%	Depreciation Rate	635.5%
Total Liab. and Equity	117,538	Net Profit or Loss	(24,873)	-5.4%	Return on Equity	-28.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672707 SEGUIN DI	ALYSIS					
618 E COURT STREE	ΞT	12/31/2019	365 Days Settled	ł		
SEGUIN, TX 78155						
GUADALUPE						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	4,388,764	Total Charges	4,632,671		Salary Expense	33.0%
Fixed Assets	1,216,183	Contract Allowance	-26,734	-0.6%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	4,659,405	100.6%		
Total Assets	5,604,947	Operating Expense	3,957,143	84.9%	Current Ratio	31.9
Current Liabilities	137,414	Operating Margin	702,262	15.1%	Days to Collect	241.2
Long Term Liabilities	1,077,455	Other Income	1,114,038	23.9%	Avg Payment Days	4.1
Total Equity	4,390,078	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	5,604,947	Net Profit or Loss	1,816,300	39.0%	Return on Equity	41.4%
742535 SHERMAN	CROSSROADS	DIALYSIS				
209 W TRAVIS STRE	ET	12/31/2019	239 Days *Settle	ed		
SHERMAN, TX 75092	2					
GRAYSON						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	238,497	Total Charges	700,725		Salary Expense	20.2%
Fixed Assets	3,400,219	Contract Allowance	-112	0.0%	Fringe Benefits	1.8%
Other Assets	0	Operating Revenue	700,837	100.0%		
Total Assets	3,638,716	Operating Expense	929,797	132.7%	Current Ratio	11.7
Current Liabilities	20,399	Operating Margin	-228,960	-32.7%	Days to Collect	69.7
Long Term Liabilities	3,603,713	Other Income	26,714	3.8%	Avg Payment Days	3.6
Total Equity	14,605	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	3,638,717	Net Profit or Loss	(202,246)	-28.9%	Return on Equity	- 1,384.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452774 SHERMAN	DIALYSIS CEN	TER				
1724 W HWY 82, SU	ITE 100	12/31/2019	365 Days Settled			
SHERMAN, TX 7509	2					
GRAYSON						
BLUE CROSS (TEX	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,594,883	Total Charges	4,195,241		Salary Expense	30.8%
Fixed Assets	3,668,953	Contract Allowance	266,259	6.3%	Fringe Benefits	6.2%
Other Assets	25,588	Operating Revenue	3,928,982	93.7%		
Total Assets	14,289,424	Operating Expense	3,515,804	89.5%	Current Ratio	58.7
Current Liabilities	180,395	Operating Margin	413,178	10.5%	Days to Collect	71.3
Long Term Liabilities	2,005,493	Other Income	511	0.0%	Avg Payment Days	7.3
Total Equity	12,103,536	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	14,289,424	Net Profit or Loss	413,689	10.5%	Return on Equity	3.4%
742500 SIENNA PL	ANTATION DIA	LYSIS				
9340 HWY 6, STE 40)0	12/31/2019	365 Days Settled			
MISSOURI CITY, TX	77459					
FORT BEND						
NOVITAS (TEXAS)						
Balance Sheet						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Balance S Current Assets		Income Total Charges	Statement 942,386		Key Performanace I Salary Expense	nd. 28.3%
	573,589			1.6%	-	
Current Assets	573,589	Total Charges	942,386	1.6% 98.4%	Salary Expense	28.3%
Current Assets Fixed Assets	573,589 4,166,234	Total Charges Contract Allowance	942,386 15,255		Salary Expense Fringe Benefits	28.3%
Current Assets Fixed Assets Other Assets	573,589 4,166,234 0	Total Charges Contract Allowance Operating Revenue	942,386 15,255 927,131	98.4% 187.2%	Salary Expense Fringe Benefits	28.3% 3.8%
Current Assets Fixed Assets Other Assets Total Assets	573,589 4,166,234 0 4,739,823	Total Charges Contract Allowance Operating Revenue Operating Expense	942,386 15,255 927,131 1,735,664	98.4% 187.2% -87.2%	Salary Expense Fringe Benefits Current Ratio	28.3% 3.8% 25.5
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	573,589 4,166,234 0 4,739,823 22,509	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	942,386 15,255 927,131 1,735,664 -808,533	98.4% 187.2% -87.2% 33.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	28.3% 3.8% 25.5 239.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672634 SNG- GRE	ENVILLE DIALY	SIS CENTER, LP				
4309 RIDGECREST I	ROAD SUITE 10	0 12/31/2019	365 Days Settled	I		
GREENVILLE, TX 75	402					
HUNT						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	747,279	Total Charges	24,306,573		Salary Expense	32.6%
Fixed Assets	97,444	Contract Allowance	22,763,156	93.7%	Fringe Benefits	5.6%
Other Assets	5,002,925	Operating Revenue	1,543,417	6.3%		
Total Assets	5,847,648	Operating Expense	1,656,027	107.3%	Current Ratio	1.7
Current Liabilities	436,599	Operating Margin	-112,610	-7.3%	Days to Collect	0.8
Long Term Liabilities	0	Other Income	15,675	1.0%	Avg Payment Days	20.2
Total Equity	5,411,049	Other Expense	0	0.0%	Depreciation Rate	42.9%
Total Liab. and Equity	5,847,648	Net Profit or Loss	(96,935)	-6.3%	Return on Equity	-1.8%
672688 SNG- LUFK	IN DIALYSIS C	ENTER, LP				
1520 W FRANK AVE	NUE	12/31/2019	365 Days Settled	I		
LUFKIN, TX 75904						
ANGELINA						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	627,551	Total Charges	60,399,305		Salary Expense	28.4%
Fixed Assets	642,743	Contract Allowance	56,366,730	93.3%	Fringe Benefits	4.3%
Other Assets	1,215,512	Operating Revenue	4,032,575	6.7%		
Total Assets	2,485,806	Operating Expense	4,014,126	99.5%	Current Ratio	0.5
Current Liabilities	1,207,857	Operating Margin	18,449	0.5%	Days to Collect	0.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	17.9
Total Equity	1,277,949	Other Expense	0	0.0%	Depreciation Rate	18.5%
		•			•	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	AUGUSTINE DI	ALYSIS CENTER, LP				
403 N MILAM ST		12/31/2019	365 Days Settled	I		
SAN AUGUSTINE, T	X 75972					
SAN AUGUSTINE						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	289,828	Total Charges	17,690,537		Salary Expense	36.4%
Fixed Assets	1,342	Contract Allowance	16,507,065	93.3%	Fringe Benefits	3.6%
Other Assets	212,550	Operating Revenue	1,183,472	6.7%		
Total Assets	503,720	Operating Expense	957,337	80.9%	Current Ratio	5.7
Current Liabilities	50,866	Operating Margin	226,135	19.1%	Days to Collect	1.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	19.4
Total Equity	452,854	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	503,720	Net Profit or Loss	226,135	19.1%	Return on Equity	49.9%
672532 SNG-BARL	ITE/SAN SABA	DIALYSIS CENTER,	LP			
672532 SNG-BARL 315 NORTH SAN SA			L P 365 Days Settled	ł		
	BA, SUITE 101			I		
315 NORTH SAN SA SAN ANTONIO, TX 7	BA, SUITE 101 8207			ł		
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR	BA, SUITE 101 8207 AS)	12/31/2019		ł	Key Performanace	Ind.
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA	BA, SUITE 101 8207 AS) S heet	12/31/2019	365 Days Settled	I	Key Performanace Salary Expense	I nd. 32.2%
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S	BA, SUITE 101 8207 AS) S heet	12/31/2019 Income	365 Days Settled	94.9%	-	
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets	BA, SUITE 101 (8207 (AS) (5heet (526,359	12/31/2019 Income Total Charges	365 Days Settled Statement 54,631,719		Salary Expense	32.2%
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	BA, SUITE 101 (8207 (AS) (5) (5) (5) (5) (5) (5) (5) (5) (5) (5	12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 54,631,719 51,847,274	94.9% 5.1%	Salary Expense	32.2%
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	BA, SUITE 101 (8207 (AS) (5) (5) (5) (5) (5) (5) (5) (5) (5) (5	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 54,631,719 51,847,274 2,784,445	94.9% 5.1% 107.6%	Salary Expense Fringe Benefits	32.2% 4.4%
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	BA, SUITE 101 (8207 (AS) (5) (5) (5) (5) (5) (5) (5) (5) (5) (5	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 54,631,719 51,847,274 2,784,445 2,995,020	94.9% 5.1% 107.6% -7.6%	Salary Expense Fringe Benefits Current Ratio	32.2% 4.4% 1.0
315 NORTH SAN SA SAN ANTONIO, TX 7 BEXAR BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	BA, SUITE 101 (8207) (AS) (5) (5) (5) (5) (5) (5) (5) (5) (5) (5	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 54,631,719 51,847,274 2,784,445 2,995,020 -210,575	94.9% 5.1% 107.6% -7.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.2% 4.4% 1.0 4.9

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672623 SNG-HILLC	CROFT DIALYSI	S CENTER, LP				
6015 HILLCROFT, S	UITE 3000	12/31/2019	365 Days Settled	I		
HOUSTON, TX 7708	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement	Key Performanace Ind.		
Current Assets	163,925	Total Charges	20,431,810		Salary Expense	30.8%
Fixed Assets	10,927	Contract Allowance	19,182,807	93.9%	Fringe Benefits	4.0%
Other Assets	2,305,190	Operating Revenue	1,249,003	6.1%		
Total Assets	2,480,042	Operating Expense	1,431,915	114.6%	Current Ratio	0.1
Current Liabilities	1,328,064	Operating Margin	-182,912	-14.6%	Days to Collect	0.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	60.5
Total Equity	1,151,978	Other Expense	0	0.0%	Depreciation Rate	61.3%
Total Liab. and Equity	2,480,042	Net Profit or Loss	(182,912)	-14.6%	Return on Equity	-15.9%
672712 SNG-LEAG	UE CITY DIALY	SIS LP				
2785 GULF FREEWA	AY SOUTH, SUIT	E 145 12/31/2019	365 Days Settled	ł		
LEAGUE CITY, TX 7	7573					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	2,086,684	Total Charges	33,599,422		Salary Expense	34.0%
Fixed Assets	274,013	Contract Allowance	31,369,486	93.4%	Fringe Benefits	3.9%
Other Assets	137,589	Operating Revenue	2,229,936	6.6%		
Total Assets	2,498,286	Operating Expense	2,060,750	92.4%	Current Ratio	13.3
Current Liabilities	156,923	Operating Margin	169,186	7.6%	Days to Collect	44.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	23.4
Total Equity	2,341,363	Other Expense	0	0.0%	Depreciation Rate	30.2%
Total Liab. and Equity	2,498,286	Net Profit or Loss	169,186	7.6%	Return on Equity	7.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

7112 STUEBNER AIR	LINE RD	12/31/2019 3	365 Days Settled			
HOUSTON, TX 77091						
HARRIS						
NOVITAS (TEXAS)						
Balance Sh	ieet	Income	Statement		Key Performanace I	nd.
Current Assets	799,435	Total Charges	45,785,138		Salary Expense	22.1%
Fixed Assets	74,438	Contract Allowance	42,620,908	93.1%	Fringe Benefits	3.3%
Other Assets	2,024,650	– Operating Revenue	3,164,230	6.9%		
– Total Assets	2,898,523	Operating Expense	3,356,927	106.1%	Current Ratio	2.0
– Current Liabilities	396,723	- Operating Margin	-192,697	-6.1%	Days to Collect	0.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	22.0
Total Equity	2,501,800	Other Expense	0	0.0%	Depreciation Rate	125.5%
Total Liab. and Equity	2,898,523	– Net Profit or Loss	(192,697)	-6.1%	Return on Equity	-7.7%
Total Liab. and Equity 452757 SNG-SANDO			(192,697)	-6.1%	Return on Equity	-7.7%
452757 SNG-SANDO		SIS CENTER LP			Return on Equity	-7.7%
452757 SNG-SANDO		SIS CENTER LP	(192,697) 365 Days Settled		Return on Equity	-7.7%
452757 SNG-SANDO	Y EXPWY #20	SIS CENTER LP			Return on Equity	-7.7%
	Y EXPWY #20	SIS CENTER LP			Return on Equity	-7.7%
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759	Y EXPWY #20 ⁴	SIS CENTER LP			Return on Equity	-7.7%
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON	CASTLE DIALY Y EXPWY #207 91 6)				Return on Equity	
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON BLUE CROSS (TEXAS Balance Sh	CASTLE DIALY Y EXPWY #207 91 6) 6eet		365 Days Settled			nd.
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON BLUE CROSS (TEXAS Balance Sh Current Assets	CASTLE DIALY Y EXPWY #207 91 6) 6eet	 /SIS CENTER LP 1 12/31/2019 3 Income 9	365 Days Settled		Key Performanace I	nd. 31.9%
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets	CASTLE DIALY Y EXPWY #207 01 6) 6) 6eet 3,503,306	- SIS CENTER LP 1 12/31/2019 3 Income S Total Charges	365 Days Settled Statement 45,204,143		Key Performanace I Salary Expense	nd. 31.9%
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets	CASTLE DIALY Y EXPWY #207 01 5) neet 3,503,306 20,478	SIS CENTER LP 1 12/31/2019 3 Income 3 Total Charges Contract Allowance	365 Days Settled Statement 45,204,143 42,306,036	93.6%	Key Performanace I Salary Expense Fringe Benefits	
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets 	CASTLE DIALY Y EXPWY #207 01 S) neet 3,503,306 20,478 1,004,150	SIS CENTER LP 1 12/31/2019 3 Income 3 Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 45,204,143 42,306,036 2,898,107	93.6% 6.4% 83.1%	Key Performanace I Salary Expense Fringe Benefits	nd. 31.99 2.49
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON BLUE CROSS (TEXAS Balance Sh Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	CASTLE DIALY Y EXPWY #207 01 S) neet 3,503,306 20,478 1,004,150 4,527,934	SIS CENTER LP 1 12/31/2019 3 Income 3 Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 45,204,143 42,306,036 2,898,107 2,407,806	93.6% 6.4% 83.1% 16.9%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 31.99 2.49 22.7 0.8
452757 SNG-SANDO 8900 EMMETT LOWR TEXAS CITY, TX 7759 GALVESTON BLUE CROSS (TEXAS	CASTLE DIALY Y EXPWY #207 01 5) neet 3,503,306 20,478 1,004,150 4,527,934 154,534	SIS CENTER LP 1 12/31/2019 3 Income 3 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 45,204,143 42,306,036 2,898,107 2,407,806 490,301	93.6% 6.4% 83.1% 16.9% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 31.99 2.49 22.7

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	LITE					
7500 BARLITE, SUIT	E 103	12/31/2019	365 Days Settled			
SAN ANTONIO, TX 7	8224					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	2,990,235	Total Charges	77,863,891		Salary Expense	32.7%
Fixed Assets	122,709	Contract Allowance	74,000,115	95.0%	Fringe Benefits	4.6%
Other Assets	551,063	- Operating Revenue	3,863,776	5.0%		
Total Assets	3,664,007	Operating Expense	3,638,099	94.2%	Current Ratio	14.3
Current Liabilities	209,060	- Operating Margin	225,677	5.8%	Days to Collect	0.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	20.9
Total Equity	3,454,947	Other Expense	0	0.0%	Depreciation Rate	27.6%
Total Liab. and Equity	3,664,007	- Net Profit or Loss	225,677	5.8%	Return on Equity	6.5%
672657 SNG - BEL						
7243 BISSONET ST,			365 Days Settled			
7243 BISSONET ST, HOUSTON, TX 7707	SUITE A		365 Days Settled			
	SUITE A		365 Days Settled			
HOUSTON, TX 7707	SUITE A		365 Days Settled			
HOUSTON, TX 7707 HARRIS	SUITE A 4	12/31/2019	365 Days Settled		Key Performanace	nd.
HOUSTON, TX 7707 HARRIS NOVITAS (TEXAS)	SUITE A 4 Sheet	12/31/2019			Key Performanace Salary Expense	nd. 32.6%
HOUSTON, TX 7707 HARRIS NOVITAS (TEXAS) Balance S	SUITE A 4 Sheet	12/31/2019 Income	Statement	94.1%	-	
HOUSTON, TX 7707 HARRIS NOVITAS (TEXAS) Balance S Current Assets	SUITE A 4 Sheet 453,356	12/31/2019 Income Total Charges	Statement 23,355,517	94.1% 5.9%	Salary Expense	32.6%
HOUSTON, TX 7707 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	SUITE A 4 Sheet 453,356 84,675	12/31/2019 Income Total Charges Contract Allowance	Statement 23,355,517 21,967,268		Salary Expense Fringe Benefits	32.6%
HOUSTON, TX 7707 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	SUITE A 4 5 heet 453,356 84,675 2,500,672	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 23,355,517 21,967,268 1,388,249	5.9% 96.2%	Salary Expense Fringe Benefits	32.6% 5.0%
HOUSTON, TX 7707 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	SUITE A 4 Sheet 453,356 84,675 2,500,672 3,038,703	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 23,355,517 21,967,268 1,388,249 1,336,084	5.9% 96.2% 3.8%	Salary Expense Fringe Benefits Current Ratio	32.6% 5.0% 3.7
HOUSTON, TX 7707 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	SUITE A 4 Sheet 453,356 84,675 2,500,672 3,038,703 123,598	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 23,355,517 21,967,268 1,388,249 1,336,084 52,165	5.9% 96.2% 3.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.6% 5.0% 3.7 0.8

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672814 SNG - COL	UMBIA SQUAR	E DIALYSIS CENTER	, LP			
1711 COLUMBIA SQ	UARE	12/31/2019	365 Days Settle	d		
SAN ANTONIO, TX 7	8227					
BEXAR						
NOVITAS (TEXAS)						
Balance S	heet	Income Statement			Key Performanace	Ind.
Current Assets	245,601	Total Charges	21,850,744		Salary Expense	29.6%
Fixed Assets	1,296,573	Contract Allowance	20,689,108	94.7%	Fringe Benefits	3.3%
Other Assets	41,809	Operating Revenue	1,161,636	5.3%		
Total Assets	1,583,983	Operating Expense	1,548,080	133.3%	Current Ratio	0.1
Current Liabilities	2,414,360	Operating Margin	-386,444	-33.3%	Days to Collect	0.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	35.1
Total Equity	-830,377	Other Expense	0	0.0%	Depreciation Rate	23.1%
Total Liab. and Equity	1,583,983	Net Profit or Loss	(386,444)	-33.3%	Return on Equity	46.5%
452877 SNG - REN	AL SOLUTIONS		LP			
2756 WEST TC JEST		12/31/2010	365 Days Settle	d		
2750 WEST TO JEST		12/31/2019	Sos Days Sellie	u		
HOUSTON, TX 7701	8					
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	26,700	Total Charges	1,758,416		Salary Expense	2.1%
Fixed Assets	0	Contract Allowance	1,654,535	94.1%	Fringe Benefits	0.1%
Other Assets	0	Operating Revenue	103,881	5.9%		
Total Assets	26,700	Operating Expense	2,809,869	2,704.9%	Current Ratio	0.4
Current Liabilities	64,165	Operating Margin	-2,705,988	۔ 2,604.9%	Days to Collect	92.5
Long Term Liabilities	0	Other Income	1,407,821	1,355.2%	Avg Payment Days	8.3
Total Equity	-37,465	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	26,700	Net Profit or Loss	(1,298,167)	۔ 1,249.7%	Return on Equity	3,465.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

7647 SOUTH FREEW	VAY	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7702	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Income Statement			Ind.
Current Assets	99,176	Total Charges	10,640,727		Salary Expense	7.7%
Fixed Assets	0	Contract Allowance	10,060,200	94.5%	Fringe Benefits	0.7%
Other Assets	0	- Operating Revenue	580,527	5.5%		
Total Assets	99,176	Operating Expense	4,087,570	704.1%	Current Ratio	3.6
Current Liabilities	27,878	- Operating Margin	-3,507,043	-604.1%	Days to Collect	58.1
Long Term Liabilities	0	Other Income	2,161,329	372.3%	Avg Payment Days	2.5
Total Equity	71,298	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	99,176 DENA DIALYSI	Net Profit or Loss	(1,345,714)	-231.8%	Return on Equity	- 1,887.4%
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI	DENA DIALYSI	- S CENTER LP	(1,345,714) 365 Days Settled		Return on Equity	1,887.4%
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750	DENA DIALYSI	- S CENTER LP			Return on Equity	1,887.4%
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS	DENA DIALYSI	- S CENTER LP			Return on Equity	1,887.4%
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS	DENA DIALYSI D, SUITE 200	- S CENTER LP 12/31/2019			Return on Equity	
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS NOVITAS (TEXAS) Balance S	DENA DIALYSI D, SUITE 200 05 heet	- S CENTER LP 12/31/2019	365 Days Settled			Ind.
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS NOVITAS (TEXAS) Balance S Current Assets	DENA DIALYSI D, SUITE 200 05 heet	- S CENTER LP 12/31/2019 Income	365 Days Settled		Key Performanace	
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	DENA DIALYSI D, SUITE 200 05 heet 489,619	- S CENTER LP 12/31/2019 Income Total Charges	365 Days Settled Statement 25,520,171	3	Key Performanace Salary Expense	Ind. 31.3%
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	DENA DIALYSI D, SUITE 200 D5 C heet 489,619 779,707	S CENTER LP 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 25,520,171 23,624,754	92.6%	Key Performanace Salary Expense Fringe Benefits	Ind. 31.3% 3.1%
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	DENA DIALYSI D, SUITE 200 05 (heet 489,619 779,707 51,517	S CENTER LP 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 25,520,171 23,624,754 1,895,417	92.6% 7.4% 87.3%	Key Performanace Salary Expense Fringe Benefits	Ind. 31.3% 3.1% 0.7
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DENA DIALYSI D, SUITE 200 05 (heet 489,619 779,707 51,517 1,320,843	S CENTER LP 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 25,520,171 23,624,754 1,895,417 1,654,398	92.6% 7.4% 87.3% 12.7%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 31.39 3.19 0.7 0.5
Total Liab. and Equity 672864 SNG PASA 5040 CRENSHAW RI PASADENA, TX 7750 HARRIS NOVITAS (TEXAS)	DENA DIALYSI D, SUITE 200 05 (heet 489,619 779,707 51,517 1,320,843 666,091	S CENTER LP 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 25,520,171 23,624,754 1,895,417 1,654,398 241,019	92.6% 7.4% 87.3% 12.7% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 31.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672842 SOCORRO	DIALYSIS					
10697 N LOOP DR		12/31/2019	365 Days Settled	b		
SOCORRO, TX 7992	7					
EL PASO						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	664,489	Total Charges	2,103,625		Salary Expense	24.5%
Fixed Assets	2,363,968	Contract Allowance	360,525	17.1%	Fringe Benefits	5.2%
Other Assets	6,263	Operating Revenue	1,743,100	82.9%		
Total Assets	3,034,720	Operating Expense	1,911,701	109.7%	Current Ratio	20.8
Current Liabilities	31,994	Operating Margin	-168,601	-9.7%	Days to Collect	135.8
Long Term Liabilities	996,120	Other Income	62,687	3.6%	Avg Payment Days	3.9
Total Equity	2,006,607	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	3,034,721	Net Profit or Loss	(105,914)	-6.1%	Return on Equity	-5.3%
452592 SOUTH AR	LINGTON DIAL	YSIS CENTER LLC				
3415 SOUTH COOP	ER STREET SU	ITE 118 12/31/2019	365 Days Settled	b		
ARLINGTON, TX 760)15					
TARRANT						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,345,072	Total Charges	9,827,564		Salary Expense	34.7%
Fixed Assets	871,810	Contract Allowance	-2,360,900	-24.0%	Fringe Benefits	12.6%
Other Assets	13,431,564	Operating Revenue	12,188,464	124.0%		
Total Assets	15,648,446	Operating Expense	6,506,849	53.4%	Current Ratio	1.3
Current Liabilities	1,018,872	Operating Margin	5,681,615	46.6%	Days to Collect	3.6
Long Term Liabilities	489,142	Other Income	0	0.0%	Avg Payment Days	26.1

All Providers

Total Liab. and Equity

12:51 AM

Healthcare Almanac 561-594-7551

5,681,615

46.6% Return on Equity

15,648,445 Net Profit or Loss

40.2%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	•••••	CENTER				
6114 SOUTH 1ST ST	REET	12/31/2019	365 Days Settled	ł		
AUSTIN, TX 78745						
TRAVIS						
BLUE CROSS (TEXA	۹S)					
Balance S	heet	Income Statement			Key Performanace Ind.	
Current Assets	11,477,688	Total Charges	5,182,023		Salary Expense	31.6%
Fixed Assets	782,130	Contract Allowance	27,328	0.5%	Fringe Benefits	6.8%
Other Assets	433,657	Operating Revenue	5,154,695	99.5%		
Total Assets	12,693,475	Operating Expense	4,258,970	82.6%	Current Ratio	89.5
Current Liabilities	128,230	Operating Margin	895,725	17.4%	Days to Collect	388.1
Long Term Liabilities	604,861	Other Income	-133,984	-2.6%	Avg Payment Days	4.2
Total Equity	11,960,385	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	12,693,476	Net Profit or Loss	761,741	14.8%	Return on Equity	6.4%
452687 SOUTH OA		SIS CENTE				
740 WYNNEWOOD	/ILLAGE					
		12/31/2019	365 Days Settled	1		
DALLAS, TX 75224		12/31/2019	365 Days Settled	I		
DALLAS, TX 75224 DALLAS		12/31/2019	365 Days Settled	I		
		12/31/2019	365 Days Settled	I		
DALLAS	AS)		365 Days Settled	1	Key Performanace I	nd.
DALLAS BLUE CROSS (TEXA	AS) Sheet			1	Key Performanace I Salary Expense	nd. 38.2%
DALLAS BLUE CROSS (TEXA Balance S	AS) Sheet	Income	Statement	0.0%	-	
DALLAS BLUE CROSS (TEXA Balance S Current Assets	AS) S heet 18,250,605	Income Total Charges	Statement 6,645,600		Salary Expense	38.2%
DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) 5 heet 18,250,605 1,491,598	Income Total Charges Contract Allowance	Statement 6,645,600 0	0.0% 100.0%	Salary Expense	38.2%
DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 18,250,605 1,491,598 2,330,768	Income Total Charges Contract Allowance Operating Revenue	Statement 6,645,600 0 6,645,600	0.0% 100.0% 89.5%	Salary Expense Fringe Benefits	38.2% 8.1%
DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 18,250,605 1,491,598 2,330,768 22,072,971	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,645,600 0 6,645,600 5,950,936	0.0% 100.0% 89.5% 10.5%	Salary Expense Fringe Benefits Current Ratio	38.2% 8.1% 0.9
DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	AS) Sheet 18,250,605 1,491,598 2,330,768 22,072,971 20,907,586	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,645,600 0 6,645,600 5,950,936 694,664	0.0% 100.0% 89.5% 10.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.2% 8.1% 0.9 83.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452747 SOUTH SA	N ANTONIO DIA	ALYSIS CENTER				
1313 SE MILITARY [ORIVE, SUITE 11	1 12/31/2019	365 Days Settled	t		
SAN ANTONIO, TX 7	78214					
BEXAR	0214					
BLUE CROSS (TEX)	AS)					
Balance S		Income	Statement		Key Performanace	Ind.
Current Assets	2,638,797	Total Charges	4,412,332		Salary Expense	31.0%
Fixed Assets	341,454	Contract Allowance	-2,210	-0.1%	Fringe Benefits	5.2%
Other Assets	5,256	Operating Revenue	4,414,542	100.1%		
Total Assets	2,985,507	Operating Expense	3,537,656	80.1%	Current Ratio	15.4
Current Liabilities	171,514	Operating Margin	876,886	19.9%	Days to Collect	80.3
Long Term Liabilities	286,349	Other Income	1,529,890	34.7%	Avg Payment Days	4.7
Total Equity	2,527,643	Other Expense	0	0.0%	Depreciation Rate	12.5%
Total Liab. and Equity	2,985,506	Net Profit or Loss	2,406,776	54.5%	Return on Equity	95.2%
672779 SOUTH SH	IORE ANNEX DI	ALYSIS				
16750 HIGHWAY 3		12/31/2019	365 Days Settled	ł		
WEBSTER, TX 7759	0					
	8					
HARRIS	8					
HARRIS NOVITAS (TEXAS)	8					
		Income	Statement		Key Performanace	Ind.
NOVITAS (TEXAS)	Sheet	Income Total Charges	Statement 1,258,872		Key Performanace Salary Expense	I nd. 28.3%
NOVITAS (TEXAS) Balance S	Sheet -3,519,319			-0.9%	-	
NOVITAS (TEXAS) Balance S Current Assets	Sheet -3,519,319	Total Charges Contract Allowance	1,258,872	-0.9% 100.9%	Salary Expense	28.3%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet -3,519,319 1,724,304	Total Charges Contract Allowance	1,258,872 -11,338	100.9%	Salary Expense	28.3%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	Sheet -3,519,319 1,724,304 0	Total Charges Contract Allowance Operating Revenue	1,258,872 -11,338 1,270,210	100.9% 120.9%	Salary Expense Fringe Benefits	28.3% 4.2%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet -3,519,319 1,724,304 0 -1,795,015	Total Charges Contract Allowance Operating Revenue Operating Expense	1,258,872 -11,338 1,270,210 1,535,112	100.9% 120.9% -20.9%	Salary Expense Fringe Benefits Current Ratio	28.3% 4.2% (79.4)
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet -3,519,319 1,724,304 0 -1,795,015 44,348	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,258,872 -11,338 1,270,210 1,535,112 -264,902	100.9% 120.9% -20.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	28.3% 4.2% (79.4) 56.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672522 SOUTH SHORE DIALYSIS CENTER 212 I 45 SOUTH SUITE G 3 12/31/2019 365 Days Settled LEAGUE CITY, TX 77573 GALVESTON NATIONAL GOVERNMENT SERVICES **Balance Sheet Income Statement** Key Performanace Ind. 30.6% 4,008,881 Salary Expense **Current Assets** 901,567 Total Charges Fringe Benefits 6.8% **Fixed Assets** 110,804 Contract Allowance 134,426 3.4% 3,874,455 Other Assets 8,068 Operating Revenue 96.6% 1,020,439 Operating Expense 3.325.577 85.8% Current Ratio 4.9 Total Assets 182,945 Operating Margin **Current Liabilities** 548,878 14.2% Days to Collect 359.8 45,399 Other Income Long Term Liabilities -5.8% Avg Payment Days -222,786 6.7 792,095 Other Expense 0 11.2% Total Equity 0.0% Depreciation Rate 1,020,439 Net Profit or Loss 41.2% Total Liab. and Equity 326,092 8.4% Return on Equity 672519 SOUTHCROSS DIALYSIS CENTER 4602 E SOUTHCROSS BLVD 12/31/2019 365 Days Settled SAN ANTONIO, TX 78222 BEXAR NATIONAL GOVERNMENT SERVICES **Balance Sheet** Income Statement Key Performanace Ind. 34.9% Salary Expense 4.379.926 Current Assets 5,604,471 Total Charges Fringe Benefits 7.2% Fixed Assets 0.1% 912,979 Contract Allowance 5,724 Other Assets 2,911 **Operating Revenue** 4,374,202 99.9% 6,520,361 Operating Expense **Total Assets** 3,496,756 79.9% Current Ratio 65.8 85,124 Operating Margin **Current Liabilities** 877,446 20.1% Days to Collect 189.5 843,574 Other Income 32.4% Avg Payment Days Long Term Liabilities 1,416,322 5.5 5,591,664 Other Expense **Total Equity** 0 8.0% 0.0% Depreciation Rate

All Providers

Total Liab. and Equity

12:51 AM

Healthcare Almanac 561-594-7551

2,293,768

52.4% Return on Equity

6,520,362 Net Profit or Loss

41.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672790 SOUTHEAS	ST FORT WORT	H DIALYSIS				
3845 E LOOP 820 S		12/31/2019	365 Days Settled	b		
FORT WORTH, TX 7	6119					
TARRANT						
NOVITAS (TEXAS)						
Balance S	heet	Income Statement			Key Performanace	Ind.
Current Assets	440,472	Total Charges	1,568,367		Salary Expense	32.8%
Fixed Assets	1,545,244	Contract Allowance	-3,652	-0.2%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	1,572,019	100.2%		
Total Assets	1,985,716	Operating Expense	2,084,786	132.6%	Current Ratio	15.9
Current Liabilities	27,717	Operating Margin	-512,767	-32.6%	Days to Collect	357.7
Long Term Liabilities	443,533	Other Income	27,533	1.8%	Avg Payment Days	2.1
Total Equity	1,514,467	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	1,985,717	Net Profit or Loss	(485,234)	-30.9%	Return on Equity	-32.0%
452533 SOUTHEAS	ST KIDNEY CEN	ITER				
8537 BLDG A GULF	FREEWAY	12/31/2019	365 Days Settled	d		
	7					
HOUSTON, TX 77017 HARRIS	(
NOVITAS (TEXAS) Balance S	hoot	Income	Statement		Key Performanace	nd
			7,426,569		Salary Expense	39.5%
Current Assets		Total Charges		0.0%	Fringe Benefits	9.5%
Fixed Assets	1,094,145		7 426 560		r ninge Denenits	3.070
Other Assets	1,841,891	Operating Revenue	7,426,569	100.0%		0.0
Total Assets	20,302,336	Operating Expense	7,023,065		Current Ratio	0.9
Current Liabilities	19,381,391	Operating Margin	403,504		Days to Collect	105.6
Long Term Liabilities	0	Other Income	-2		Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	30.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

3826 TROUP HIGHW	AY, SUITE L	12/31/2019 3	365 Days Settled	ł		
TYLER, TX 75701						
SMITH	0)					
BLUE CROSS (TEXA	,	line error	Statement		Kasa Danfanna an an I]
Balance S			Statement		Key Performanace I	n a. 38.5%
Current Assets		Total Charges	4,697,659	0.00/	Salary Expense	10.7%
Fixed Assets	355,319	-	0	0.0%	Fringe Benefits	10.7%
Other Assets	1,464,240	Operating Revenue	4,697,659	100.0%		
Total Assets	8,539,971	Operating Expense	3,339,153	71.1%	Current Ratio	0.9
Current Liabilities	7,807,849	Operating Margin	1,358,506	28.9%	Days to Collect	69.8
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	3.5%
		•				
-	7,807,849	Net Profit or Loss	1,358,505	28.9%	Return on Equity	0.0%
Total Liab. and Equity 672833 SOUTHFIEL		· –	1,358,505	28.9%	Return on Equity	0.0%
Total Liab. and Equity	LD DIALYSIS	Net Profit or Loss	1,358,505 365 Days Settled		Return on Equity	0.0%
Total Liab. and Equity 672833 SOUTHFIEL	L D DIALYSIS	Net Profit or Loss			Return on Equity	0.0%
Total Liab. and Equity 672833 SOUTHFIEL	L D DIALYSIS	Net Profit or Loss			Return on Equity	0.0%
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758	L D DIALYSIS	Net Profit or Loss			Return on Equity	0.0%
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA	L D DIALYSIS STREET	Net Profit or Loss			Return on Equity	
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S	L D DIALYSIS STREET 34 heet	Net Profit or Loss	365 Days Settled			
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets	L D DIALYSIS STREET 34 heet	Net Profit or Loss	365 Days Settled		Key Performanace In	nd.
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS)	LD DIALYSIS STREET 34 heet 1,456,220	Net Profit or Loss 12/31/2019 3 Income 3 Total Charges	365 Days Settled Statement 4,601,316	3	Key Performanace In Salary Expense	nd. 29.2%
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	LD DIALYSIS STREET 34 heet 1,456,220 2,494,254	Net Profit or Loss	365 Days Settled Statement 4,601,316 -14,874	-0.3%	Key Performanace In Salary Expense Fringe Benefits	nd. 29.2%
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	LD DIALYSIS STREET 34 heet 1,456,220 2,494,254 0	Net Profit or Loss	365 Days Settled Statement 4,601,316 -14,874 4,616,190	-0.3% 100.3% 67.1%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 29.2% 5.8%
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	LD DIALYSIS STREET 34 heet 1,456,220 2,494,254 0 3,950,474	Net Profit or Loss	365 Days Settled Statement 4,601,316 -14,874 4,616,190 3,097,354	-0.3% 100.3% 67.1% 32.9%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	n d. 29.2% 5.8% 9.3 147.0
Total Liab. and Equity 672833 SOUTHFIEL 11600 BROADWAY S PEARLAND, TX 7758 BRAZORIA NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	LD DIALYSIS STREET 34 heet 1,456,220 2,494,254 0 3,950,474 155,869	Net Profit or Loss	365 Days Settled Statement 4,601,316 -14,874 4,616,190 3,097,354 1,518,836	-0.3% 100.3% 67.1% 32.9% -16.5%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 29.2% 5.8% 9.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

E DIALYSIS						
	12/31/2019	322 Days *Settle	ed			
TX 78414						
heet	Income	Statement		Key Performanace Ind.		
878,118	Total Charges	2,857,973		Salary Expense	22.5%	
4,581,420	Contract Allowance	42,108	1.5%	Fringe Benefits	3.7%	
0	Operating Revenue	2,815,865	98.5%			
5,459,538	Operating Expense	2,574,949	91.4%	Current Ratio	6.4	
137,235	Operating Margin	240,916	8.6%	Days to Collect	410.6	
2,935,435	Other Income	-106,148	-3.8%	Avg Payment Days	3.1	
2,386,869	Other Expense	0	0.0%	Depreciation Rate	8.8%	
5,459,539	Net Profit or Loss	134,768	4.8%	Return on Equity	5.6%	
E KIDNEY DISE	ASE CLINI					
DR	12/31/2019	365 Days Settled	b			
8214						
AS)						
heet	Income	Statement		Key Performanace I	nd.	
434,938	Total Charges	3,299,248		Salary Expense	45.2%	
95,031	Contract Allowance	0	0.0%	Fringe Benefits	10.0%	
875,045	Operating Revenue	3,299,248	100.0%			
1,405,014	Operating Expense	2,448,171	74.2%	Current Ratio	0.4	
967,492	Operating Margin	851,077	25.8%	Days to Collect	84.0	
0	Other Income	0	0.0%	Avg Payment Days	0.0	
0	Other Expense	0	0.0%	Depreciation Rate	39.0%	
	-X 78414 heet 878,118 4,581,420 0 5,459,538 137,235 2,935,435 2,386,869 5,459,539 E KIDNEY DISE 0R 8214 AS) heet 434,938 95,031 875,045 1,405,014 967,492 0	TX 78414 Income Afeet Income 878,118 Total Charges 4,581,420 Contract Allowance 0 Operating Revenue 137,235 Operating Margin 2,935,435 Other Income 2,386,869 Other Expense 5,459,539 Net Profit or Loss E KIDNEY DISE VELINI Income 8214 12/31/2019 AS) Income 434,938 Total Charges 95,031 Contract Allowance 875,045 Operating Revenue 1,405,014 Operating Revenue 967,492 Operating Margin 0 Operating Margin	TX 78414 Income Statement Areet Income Statement 878,118 Total Charges 2,857,973 4,581,420 Contract Allowance 42,108 0 Operating Revenue 2,815,865 5,459,538 Operating Expense 2,574,949 137,235 Operating Margin 240,916 2,935,435 Other Income -106,148 2,386,869 Other Expense 0 5,459,539 Net Profit or Loss 134,768 Income Statement OR 8214 12/31/2019 365 Days Settled Sheet Heet Income Statement 434,938 Total Charges 3,299,248 95,031 Contract Allowance 0 875,045 Operating Revenue 3,299,248 95,031 Contract Allowance 0 875,045 Operating Revenue 3,299,248 95,031 Contract Allowance 0 875,045 Operating Revenue 3,299,248 95,031 Contract Allowance 0 875,045 <td>12/31/2019 322 Days *Settled TX 78414 Income Statement 878,118 Total Charges 2,857,973 4,581,420 Contract Allowance 42,108 1.5% 0 Operating Revenue 2,815,865 98.5% 5,459,538 Operating Expense 2,574,949 91.4% 137,235 Operating Margin 240,916 8.6% 2,335,435 Other Income -106,148 -3.8% 2,386,669 Other Expense 0 0.0% 2,386,669 Other Expense 0 0.0% 5,459,539 Net Profit or Loss 134,768 4.8% 8214 12/31/2019 365 Days Settled 3291/248 Income Statement 434,938 Total Charges 3,299,248 Meet Income Statement 3299,248 100.0% State State State 3,299,248 100.0% 434,938 Total Charges 3,299,248 100.0% 3,299,248 100.0% 12,436,171</td> <td>12/31/2019 322 Days *Settled X 78414 Income Statement Key Performance I 878,118 Total Charges 2,857,973 Salary Expense 1 4,581,420 Contract Allowance 42,108 1.5% Fringe Benefits 0 Operating Revenue 2,815,865 98,5% Urrent Ratio 137,235 Operating Margin 240,916 8.6% Days to Collect 2,935,435 Other Income -106,148 -3.8% Avg Payment Days 2,386,869 Other Expense 0 0.0% Depreciation Rate 5,459,539 Net Profit or Loss 134,768 4.8% Return on Equity E KIDNEY DISE KE CLINI Net 12/31/2019 365 Days Settled Statement Key Performance I A34,938 Total Charges 3,299,248 Salary Expense State Sulary Expense A34,938 Total Charges 3,299,248</td>	12/31/2019 322 Days *Settled TX 78414 Income Statement 878,118 Total Charges 2,857,973 4,581,420 Contract Allowance 42,108 1.5% 0 Operating Revenue 2,815,865 98.5% 5,459,538 Operating Expense 2,574,949 91.4% 137,235 Operating Margin 240,916 8.6% 2,335,435 Other Income -106,148 -3.8% 2,386,669 Other Expense 0 0.0% 2,386,669 Other Expense 0 0.0% 5,459,539 Net Profit or Loss 134,768 4.8% 8214 12/31/2019 365 Days Settled 3291/248 Income Statement 434,938 Total Charges 3,299,248 Meet Income Statement 3299,248 100.0% State State State 3,299,248 100.0% 434,938 Total Charges 3,299,248 100.0% 3,299,248 100.0% 12,436,171	12/31/2019 322 Days *Settled X 78414 Income Statement Key Performance I 878,118 Total Charges 2,857,973 Salary Expense 1 4,581,420 Contract Allowance 42,108 1.5% Fringe Benefits 0 Operating Revenue 2,815,865 98,5% Urrent Ratio 137,235 Operating Margin 240,916 8.6% Days to Collect 2,935,435 Other Income -106,148 -3.8% Avg Payment Days 2,386,869 Other Expense 0 0.0% Depreciation Rate 5,459,539 Net Profit or Loss 134,768 4.8% Return on Equity E KIDNEY DISE KE CLINI Net 12/31/2019 365 Days Settled Statement Key Performance I A34,938 Total Charges 3,299,248 Salary Expense State Sulary Expense A34,938 Total Charges 3,299,248	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452571 SOUTHWE	ST SAN ANTON					
7515 BARLITE AVEN	IUE	12/31/2019	365 Days Settled	1		
SAN ANTONIO, TX 7	8224					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	e Statement		Key Performanace I	nd.
Current Assets	2,540,266	Total Charges	6,091,738		Salary Expense	33.1%
Fixed Assets	1,369,024	Contract Allowance	108,197	1.8%	Fringe Benefits	5.8%
Other Assets	8,924,822	Operating Revenue	5,983,541	98.2%		
Total Assets	12,834,112	Operating Expense	4,262,187	71.2%	Current Ratio	17.6
Current Liabilities	144,184	Operating Margin	1,721,354	28.8%	Days to Collect	87.6
Long Term Liabilities	1,318,852	Other Income	11,044	0.2%	Avg Payment Days	5.0
Total Equity	11,371,076	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	12,834,112	Net Profit or Loss	1,732,398	29.0%	Return on Equity	15.2%
452605 SOUTHWE	ST SAN ANTON					
1620 SOMERSET RI	D	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	'8211					
BEXAR						
BLUE CROSS (GEO	RGIA)					
Balance S	iheet	Income	e Statement		Key Performanace I	nd.
Current Assets	8,203,047	Total Charges	2,775,143		Salary Expense	34.2%
Fixed Assets	1,191,034	Contract Allowance	-57,123	-2.1%	Fringe Benefits	6.7%
Other Assets	11,600	Operating Revenue	2,832,266	102.1%		
Total Assets	9,405,681	Operating Expense	2,503,811	88.4%	Current Ratio	82.0
Total Assets Current Liabilities	9,405,681	Operating Expense Operating Margin	2,503,811 328,455		Current Ratio Days to Collect	82.0 84.9
				11.6%		
Current Liabilities	100,039	Operating Margin	328,455	11.6% 0.0%	Days to Collect	84.9

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672713 SPACE CIT	TY DIALYSIS CE					
6518 MEMORIAL DR	RIVE	12/31/2019	365 Days Settled	b		
TEXAS CITY, TX 775	591					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	367,444	Total Charges	1,720,221		Salary Expense	36.0%
Fixed Assets	185,446	Contract Allowance	-468,220	-27.2%	Fringe Benefits	11.2%
Other Assets	242,721	Operating Revenue	2,188,441	127.2%		
Total Assets	795,611	Operating Expense	1,748,272	79.9%	Current Ratio	1.0
Current Liabilities	365,182	Operating Margin	440,169	20.1%	Days to Collect	5.6
Long Term Liabilities	120,867	Other Income	0	0.0%	Avg Payment Days	22.2
Total Equity	309,563	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	795,612	Net Profit or Loss	440,169	20.1%	Return on Equity	142.2%
452728 SPRING BI	RANCH DIALYS	IS				
1425 BLALOCK, SUI	TE 100	12/31/2019	365 Days Settled	b		
HOUSTON, TX 7705	5					
HARRIS						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	9,156,252	Total Charges	5,148,630		Salary Expense	33.5%
Fixed Assets	208,617	Contract Allowance	721,764	14.0%	Fringe Benefits	6.5%
Other Assets	2,191,973	Operating Revenue	4,426,866	86.0%		
Total Assets	11,556,842	Operating Expense	3,463,412	78.2%	Current Ratio	33.9
Current Liabilities	269,733	Operating Margin	963,454	21.8%	Days to Collect	159.2
Long Term Liabilities	143,286	Other Income	392	0.0%	Avg Payment Days	10.5
Total Equity	11,143,823	Other Expense	0	0.0%	Depreciation Rate	33.5%
1 2						

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672696 SPRING CF	REEK DIALYSIS					
301 E AIRLINE ROAI	C	12/31/2019	365 Days Settled	ł		
VICTORIA, TX 77901						
VICTORIA						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	546,528	Total Charges	2,780,452		Salary Expense	32.9%
Fixed Assets	929,628	Contract Allowance	8,200	0.3%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	2,772,252	99.7%		
Total Assets	1,476,156	Operating Expense	2,623,915	94.6%	Current Ratio	7.7
Current Liabilities	70,730	Operating Margin	148,337	5.4%	Days to Collect	83.0
Long Term Liabilities	916,930	Other Income	305	0.0%	Avg Payment Days	6.2
Total Equity	488,498	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	1,476,158	Net Profit or Loss	148,642	5.4%	Return on Equity	30.4%
452787 SPRING DI		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 77090	0					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	21,648,695	Total Charges	4,554,754		Salary Expense	30.2%
Fixed Assets	1,967,326	Contract Allowance	-137,368	-3.0%	Fringe Benefits	5.7%
Other Assets	6,216,801	Operating Revenue	4,692,122	103.0%		
Total Assets	29,832,822	Operating Expense	4,111,823	87.6%	Current Ratio	54.9
Current Liabilities	393,979	Operating Margin	580,299	12.4%	Days to Collect	62.5
Long Term Liabilities	799,638	Other Income	-45,394	-1.0%	Avg Payment Days	4.6
Total Equity	28,639,204	Other Expense	0	0.0%	Depreciation Rate	14.5%
Total Liab. and Equity	29,832,821	Net Profit or Loss	534,905	11.4%	Return on Equity	1.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672803 SPRINGWO	DODS DIALYSIS	;				
2950 FM 2920 RD, S	TE 100	12/31/2019	365 Days Settled	t		
SPRING, TX 77388						
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	873,416	Total Charges	3,673,279		Salary Expense	28.5%
Fixed Assets	2,025,760	Contract Allowance	224,914	6.1%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	3,448,365	93.9%		
Total Assets	2,899,176	Operating Expense	2,685,316	77.9%	Current Ratio	6.5
Current Liabilities	134,541	Operating Margin	763,049	22.1%	Days to Collect	76.3
Long Term Liabilities	829,753	Other Income	-319,295	-9.3%	Avg Payment Days	11.1
Total Equity	1,934,882	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	2,899,176	Net Profit or Loss	443,754	12.9%	Return on Equity	22.9%
452623 STONE OA						
731 CARNOUSTIE D	RIVE	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	78258					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,666,663	Total Charges	4,577,338		Salary Expense	34.2%
Fixed Assets	1,426,498	Contract Allowance	-43,570	-1.0%	Fringe Benefits	6.3%
Other Assets	1,644	Operating Revenue	4,620,908	101.0%		
Total Assets	8,094,805	Operating Expense	3,623,796	78.4%	Current Ratio	42.4
Current Liabilities	157,185	Operating Margin	997,112	21.6%	Days to Collect	104.0
Long Term Liabilities	1,211,962	Other Income	1,286,122	27.8%	Avg Payment Days	11.3
Total Equity	6,725,658	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	8,094,805	Net Profit or Loss	2,283,234	49.4%	Return on Equity	33.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672690 SUGAR LA	ND HOME TRA	NING				
1447 HWY 6, STE 13	80	12/31/2019	365 Days Settled	ł		
SUGAR LAND, TX 7	7478					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
Current Assets	639,875	Total Charges	2,061,660		Salary Expense	23.9%
Fixed Assets	97,814	Contract Allowance	265,666	12.9%	Fringe Benefits	3.1%
Other Assets	0	Operating Revenue	1,795,994	87.1%		
Total Assets	737,689	Operating Expense	1,326,645	73.9%	Current Ratio	4.4
Current Liabilities	144,966	Operating Margin	469,349	26.1%	Days to Collect	121.8
Long Term Liabilities	51,373	Other Income	-165,168	-9.2%	Avg Payment Days	2.5
Total Equity	541,351	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	737,690	Net Profit or Loss	304,181	16.9%	Return on Equity	56.2%
452869 SUGARLA		12/31/2019	365 Days Settled	ł		
SUGAR LAND, TX 7	7478					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	nd.
		Income Total Charges	Statement 1,799,313		Key Performanace I Salary Expense	nd. 38.6%
Balance S		Total Charges		0.0%	-	
Balance S Current Assets	88,071	Total Charges	1,799,313	0.0% 100.0%	Salary Expense	38.6%
Balance S Current Assets Fixed Assets	88,071 635,678	Total Charges Contract Allowance	1,799,313 0	100.0%	Salary Expense	38.6%
Balance S Current Assets Fixed Assets Other Assets	88,071 635,678 14,233	Total Charges Contract Allowance Operating Revenue Operating Expense	1,799,313 0 1,799,313	100.0% 121.2%	Salary Expense Fringe Benefits	38.6% 5.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets	88,071 635,678 14,233 737,982	Total Charges Contract Allowance Operating Revenue Operating Expense	1,799,313 0 1,799,313 2,180,269	100.0% 121.2% -21.2%	Salary Expense Fringe Benefits Current Ratio	38.6% 5.3% 0.1
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	88,071 635,678 14,233 737,982 904,462	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,799,313 0 1,799,313 2,180,269 -380,956	100.0% 121.2% -21.2% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.6% 5.3% 0.1 17.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672537 SUMMIT D	IALYSIS					
3150 POLK STREET		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7700	3					
HARRIS						
NATIONAL GOVERN	MENT SERVICI	ES				
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	439,380	Total Charges	2,622,744		Salary Expense	30.5%
Fixed Assets	625,276	Contract Allowance	-11,680	-0.4%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	2,634,424	100.4%		
Total Assets	1,064,656	Operating Expense	2,592,993	98.4%	Current Ratio	4.1
Current Liabilities	106,600	Operating Margin	41,431	1.6%	Days to Collect	81.5
Long Term Liabilities	559,620	Other Income	356,689	13.5%	Avg Payment Days	3.6
Total Equity	398,435	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	1,064,655	Net Profit or Loss	398,120	15.1%	Return on Equity	99.9%
672508 SUN CITY	DIALYSIS CENT	ER				
600 NEWMAN STRE	ET	12/21/2010				
		12/31/2019	365 Days Settled	2		
EL PASO, TX 79902		12/31/2019	365 Days Settled	1		
EL PASO, TX 79902 EL PASO		12/31/2019	365 Days Settled	3		
		12/31/2019	365 Days Settled	1		
EL PASO			365 Days Settled	3	Key Performanace I	nd.
EL PASO NOVITAS (TEXAS)	Sheet		·	3	Key Performanace I Salary Expense	nd. 30.9%
EL PASO NOVITAS (TEXAS) Balance S	Sheet	Income Total Charges	Statement	-5.8%	-	
EL PASO NOVITAS (TEXAS) Balance S Current Assets	Sheet 12,153,437	Income Total Charges	Statement 6,055,818		Salary Expense	30.9%
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet 12,153,437 1,026,423	Income Total Charges Contract Allowance	Statement 6,055,818 -350,186	-5.8%	Salary Expense	30.9%
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	Sheet 12,153,437 1,026,423 568,236	Income Total Charges Contract Allowance Operating Revenue	Statement 6,055,818 -350,186 6,406,004	-5.8% 105.8% 84.4%	Salary Expense Fringe Benefits	30.9% 5.3%
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 12,153,437 1,026,423 568,236 13,748,096	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,055,818 -350,186 6,406,004 5,406,156	-5.8% 105.8% 84.4% 15.6%	Salary Expense Fringe Benefits Current Ratio	30.9% 5.3% 80.8
EL PASO NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 12,153,437 1,026,423 568,236 13,748,096 150,397	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,055,818 -350,186 6,406,004 5,406,156 999,848	-5.8% 105.8% 84.4% 15.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	30.9% 5.3% 80.8 49.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672893 SWEENY D		, LLP				
208 N MCKINNEY S	T, SUITE 1	12/31/2019	365 Days Settled	ł		
SWEENY, TX 77480						
BRAZORIA						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	230,538	Total Charges	1,672,544		Salary Expense	28.5%
Fixed Assets	1,242,703	Contract Allowance	-714,593	-42.7%	Fringe Benefits	8.3%
Other Assets	905,827	Operating Revenue	2,387,137	142.7%		
Total Assets	2,379,068	Operating Expense	1,537,903	64.4%	Current Ratio	0.3
Current Liabilities	848,443	Operating Margin	849,234	35.6%	Days to Collect	7.4
Long Term Liabilities	2,424,462	Other Income	0	0.0%	Avg Payment Days	18.5
Total Equity	-893,835	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	2,379,070	Net Profit or Loss	849,234	35.6%	Return on Equity	-95.0%
452693 SWISS AVI	ENUE DIALYSIS	CENTER				
2613 SWISS AVENU	E	12/31/2019	365 Days Settled	ł		
DALLAS, TX 75204						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	18,254,904	Total Charges	7,834,168		Salary Expense	42.4%
Fixed Assets	1,265,516	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	609,644	Operating Revenue	7,834,168	100.0%		
Total Assets	20,130,064	Operating Expense	5,481,464	70.0%	Current Ratio	0.9
Current Liabilities	19,825,242	Operating Margin	2,352,704	30.0%	Days to Collect	75.6
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	19,825,242	Net Profit or Loss	2,352,705	30.0%	Return on Equity	0.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672802 TANNER D	IALYSIS					
5655 W SAM HOUST	ON PKWY N, S	TE A 12/31/2019	365 Days Settled	b		
HOUSTON, TX 7704	1					
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	e Statement		Key Performanace	nd.
Current Assets	699,398	Total Charges	2,860,568		Salary Expense	32.4%
Fixed Assets	1,635,627	Contract Allowance	385,098	13.5%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	2,475,470	86.5%		
Total Assets	2,335,025	Operating Expense	2,109,108	85.2%	Current Ratio	10.8
Current Liabilities	64,944	Operating Margin	366,362	14.8%	Days to Collect	139.0
Long Term Liabilities	516,774	Other Income	-158,019	-6.4%	Avg Payment Days	3.0
Total Equity	1,753,307	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	2,335,025	Net Profit or Loss	208,343	8.4%	Return on Equity	11.9%
672517 TARRANT	COUNTY CAMP	US DIALYSIS				
5000 CAMPUS DRIV	E	12/31/2019	365 Days Settled	b		
FORT WORTH, TX 7	6119					
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	23,266,444	Total Charges	8,730,790		Salary Expense	37.5%
Fixed Assets	337,014	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Other Assets	3,870,068	Operating Revenue	8,730,790	100.0%		
Total Assets	27,473,526	Operating Expense	6,156,141	70.5%	Current Ratio	0.9
Current Liabilities	25,538,493	Operating Margin	2,574,649	29.5%	Days to Collect	69.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.5%
Total Liab. and Equity	25,538,493	Net Profit or Loss	2,574,648	29.5%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672617 TAYLOR D	IALYSIS, LLC					
3100 W 2ND ST		12/31/2019	365 Days Settled	ł		
TAYLOR, TX 76574						
WILLIAMSON						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	861,727	Total Charges	2,447,326		Salary Expense	32.9%
Fixed Assets	721,091	Contract Allowance	-95,464	-3.9%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	2,542,790	103.9%		
Total Assets	1,582,818	Operating Expense	2,170,967	85.4%	Current Ratio	14.6
Current Liabilities	59,041	Operating Margin	371,823	14.6%	Days to Collect	52.5
Long Term Liabilities	581,790	Other Income	-159,790	-6.3%	Avg Payment Days	5.8
Total Equity	941,987	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	1,582,818	Net Profit or Loss	212,033	8.3%	Return on Equity	22.5%
672675 TC JESTER						
1800 W 26TH STREE	ET, SUITE 101	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7700	8					
HARRIS						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	7,058,222	Total Charges	4,465,952		Salary Expense	31.5%
Fixed Assets	1,275,071	Contract Allowance	-4,840	-0.1%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	4,470,792	100.1%		
Total Assets	8,333,293	Operating Expense	3,988,258	89.2%	Current Ratio	23.3
Current Liabilities	302,631	Operating Margin	482,534	10.8%	Days to Collect	138.3
Long Term Liabilities	1,034,180	Other Income	4,952	0.1%	Avg Payment Days	17.8
Total Equity	6,996,484	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	8,333,295	Net Profit or Loss	487,486	10.9%	Return on Equity	7.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452806 TEMPLE K	IDNEY CENTER					
2915 SAULSBURY		12/31/2019	365 Days Settled	ł		
TEMPLE, TX 76504						
BELL						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-4,474,442	Total Charges	2,179,916		Salary Expense	36.8%
Fixed Assets	155,647	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	1,407,892	Operating Revenue	2,179,916	100.0%		
Total Assets	-2,910,903	Operating Expense	1,896,295	87.0%	Current Ratio	1.2
Current Liabilities	-3,614,848	Operating Margin	283,621	13.0%	Days to Collect	98.8
Long Term Liabilities	0	Other Income	-1,373	-0.1%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.4%
Total Liab. and Equity	-3,614,848	Net Profit or Loss	282,248	12.9%	Return on Equity	0.0%
452552 TEXARKAI	NA REGIONAL I	DIALYSIS				
5502 MEDICAL PAR	KWAY DR	12/31/2019	365 Days Settled	ł		
TEXARKANA, TX 75	503					
BOWIE						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	21,241,395	Total Charges	12,293,473		Salary Expense	27.1%
Fixed Assets	4,609,998	Contract Allowance	-603,095	-4.9%	Fringe Benefits	5.9%
Other Assets	5,975,848	Operating Revenue	12,896,568	104.9%		
Total Assets	31,827,241	Operating Expense	9,168,655	71.1%	Current Ratio	60.4
Current Liabilities	351,813	Operating Margin	3,727,913	28.9%	Days to Collect	594.5
Current Liabilities Long Term Liabilities	351,813 1,800,629	Operating Margin Other Income	3,727,913 52		Days to Collect Avg Payment Days	594.5 5.1
		1 0 0		0.0%	-	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452333 TEXAS CH	ILDRENS HOSP					
6621 FANNIN ST		Cost Repor	t not filed.			
HOUSTON, TX 7703	0					
HARRIS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
452754 TEXAS CIT	Y DIALYSIS					
3567 PALMER HWY,	SUITE C	12/31/2019	365 Days Settled			
TEXAS CITY, TX 775	590					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,407,776	Total Charges	42,791,346		Salary Expense	33.8%
Fixed Assets	44,865	Contract Allowance	40,056,358	93.6%	Fringe Benefits	5.3%
Other Assets	303,234	Operating Revenue	2,734,988	6.4%		
Total Assets	1,755,875	Operating Expense	2,414,159	88.3%	Current Ratio	8.0
Current Liabilities	175,403	Operating Margin	320,829	11.7%	Days to Collect	0.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	26.5
Total Equity	1,580,472	Other Expense	0	0.0%	Depreciation Rate	18.3%
Total Liab. and Equity	1,755,875	Net Profit or Loss	320,829	11.7%	Return on Equity	20.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672727 TEXAS CIT	Y PD					
13003 DELANEY ST		12/31/2019	365 Days Settled	1		
LA MARQUE, TX 775	568					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	346,550	Total Charges	1,216,368		Salary Expense	28.1%
Fixed Assets	73,488	Contract Allowance	447,859	36.8%	Fringe Benefits	3.1%
Other Assets	0	Operating Revenue	768,509	63.2%		
Total Assets	420,038	Operating Expense	579,068	75.3%	Current Ratio	3.7
Current Liabilities	93,811	Operating Margin	189,441	24.7%	Days to Collect	110.7
Long Term Liabilities	39,211	Other Income	0	0.0%	Avg Payment Days	8.3
Total Equity	287,016	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	420,038	Net Profit or Loss	189,441	24.7%	Return on Equity	66.0%
452819 TEXAS RE	NAL VENTURES	3				
251 UNIVERSITY DR	R	12/31/2019	365 Days Settled	I		
FORT WORTH, TX 7	6107					
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,162,319	Total Charges	4,663,990		Salary Expense	29.9%
Fixed Assets	3,855,240	Contract Allowance	293,165	6.3%	Fringe Benefits	5.8%
Other Assets	17,646	Operating Revenue	4,370,825	93.7%		
Total Assets	5,035,205	Operating Expense	4,098,957	93.8%	Current Ratio	12.7
Current Liabilities	91,812	Operating Margin	271,868	6.2%	Days to Collect	22.7
Long Term Liabilities	2,867,995	Other Income	-486	0.0%	Avg Payment Days	3.7
Total Equity	2,075,397	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	5,035,204	Net Profit or Loss	271,382	6.2%	Return on Equity	13.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672581 THE WOOI		SIS CENTER				
9301 PINECROFT D	RIVE SUITE 200	12/31/2019	365 Days Settled	1		
SPRING, TX 77380						
MONTGOMERY						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,125,242	Total Charges	4,923,326		Salary Expense	29.9%
Fixed Assets	682,798	Contract Allowance	171,739	3.5%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	4,751,587	96.5%		
Total Assets	-1,442,444	Operating Expense	3,715,660	78.2%	Current Ratio	(10.1)
Current Liabilities	210,830	Operating Margin	1,035,927	21.8%	Days to Collect	416.9
Long Term Liabilities	491,412	Other Income	3,521,852	74.1%	Avg Payment Days	5.6
Total Equity	-2,144,685	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	-1,442,443	Net Profit or Loss	4,557,779	95.9%	Return on Equity	-212.5%
452743 TOMBALL	DIALYSIS CEN	ſER				
27720-A TOMBALL F	PARKWAY	12/31/2019	365 Days Settled	1		
TOMBALL, TX 77375	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.
Current Assets	15,573,482	Total Charges	4,473,201		Salary Expense	33.6%
Fixed Assets	656,042	Contract Allowance	-177,993	-4.0%	Fringe Benefits	7.1%
Other Assets	2,198,495	Operating Revenue	4,651,194	104.0%		
Total Assets	18,428,019	Operating Expense	3,802,178	81.7%	Current Ratio	76.1
		On exertise of Manazire	849,016	18.3%	Days to Collect	50.7
Current Liabilities	204,702	Operating Margin	010,010		,	50.7
Current Liabilities Long Term Liabilities	204,702 522,056	Operating Margin Other Income	826		Avg Payment Days	5.3
				0.0%	-	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452690 TOWNGAT	E DIALYSIS CE	NTER				
1901 W NORTHWES	ST HWY STE 210) 12/31/2019	365 Days Settled	b		
GARLAND, TX 7504 ²	1					
DALLAS						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	33,225,321	Total Charges	8,480,756		Salary Expense	43.2%
Fixed Assets	780,390	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	546,683	Operating Revenue	8,480,756	100.0%		
Total Assets	34,552,394	Operating Expense	5,746,408	67.8%	Current Ratio	1.0
Current Liabilities	34,279,053	Operating Margin	2,734,348	32.2%	Days to Collect	73.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.5%
Total Liab. and Equity	34,279,053	Net Profit or Loss	2,734,348	32.2%	Return on Equity	0.0%
672501 TRANSMO		SIS				
5800 WOODROW BE		12/21/2010	265 Dave Settler	4		
		12/31/2019	365 Days Settled	1		
EL PASO, TX 79924 EL PASO						
BLUE CROSS (TEXA Balance S	,	Income	Statement		Key Performanace I	nd
Current Assets		Total Charges	11,880,857		Salary Expense	28.8%
Fixed Assets		Contract Allowance	121,348	1.0%	Fringe Benefits	6.2%
Other Assets	0,000,007		11,759,509	99.0%	i iligo Donomo	
Total Assets	5,712,790	Operating Expense	7,107,471		Current Ratio	8.2
Current Liabilities	323,184	Operating Expense	4,652,038		Days to Collect	163.5
Long Term Liabilities	2,147,581	Other Income	-1,881,803		Avg Payment Days	5.4
Total Equity	3,242,024	Other Expense	-1,881,803		Depreciation Rate	10.6%
i otar Equity	0,212,024	Other Exhense		0.070	Depresiation Rate	10.070
Total Liab. and Equity	5,712,789	Net Profit or Loss	2,770,235	23.6%	Return on Equity	85.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672771 TREASURI		SIS				
1629 TREASURE HI	LLS BLVD STE 8	3 12/31/2019	365 Days Settled	d		
HARLINGEN, TX 785	550					
CAMERON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,383,144	Total Charges	2,444,940		Salary Expense	31.3%
Fixed Assets	1,251,334	Contract Allowance	-186,117	-7.6%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	2,631,057	107.6%		
Total Assets	-131,810	Operating Expense	2,100,509	79.8%	Current Ratio	(21.7)
Current Liabilities	63,871	Operating Margin	530,548	20.2%	Days to Collect	622.6
Long Term Liabilities	407,236	Other Income	0	0.0%	Avg Payment Days	7.8
Total Equity	-602,919	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	-131,812	Net Profit or Loss	530,548	20.2%	Return on Equity	-88.0%
452689 TRINITY DI	IALYSIS CENTE	R				
1210 ALSTON AVEN		12/21/2010	365 Days Settled	4		
FORT WORTH, TX 7		12/31/2019	505 Days Sellier			
TARRANT	0104					
BLUE CROSS (TEXA	45)					
Bele choose (TEX) Balance S	,	Income	Statement		Key Performanace	Ind
Current Assets		Total Charges	9,023,263		Salary Expense	37.6%
Fixed Assets	884,561	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	2,519,525	Operating Revenue	9,023,263	100.0%	5	
Total Assets	13,736,690	Operating Expense	7,017,213		Current Ratio	0.8
Current Liabilities	12,609,918	Operating Margin	2,006,050		Days to Collect	87.6
Long Term Liabilities	0	Other Income	_,,.1		Avg Payment Days	0.0
Total Equity	0	Other Expense	0		Depreciation Rate	15.2%
Total Liab. and Equity		Net Profit or Loss	2,006,051		Return on Equity	0.0%
				-2.270		0.070

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

ſ						
672593 US RENA	L CARE KIDNE	Y CENTER OF LUBB	OCK			
3801 21ST STREET		12/31/2019	365 Days Settle	d		
LUBBOCK, TX 79410	0					
LUBBOCK						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	855,476	Total Charges	5,322,754		Salary Expense	35.1%
Fixed Assets	382,605	Contract Allowance	0	0.0%	Fringe Benefits	5.2%
Other Assets	135	Operating Revenue	5,322,754	100.0%		
Total Assets	1,238,216	Operating Expense	5,194,309	97.6%	Current Ratio	1.5
Current Liabilities	563,211	Operating Margin	128,445	2.4%	Days to Collect	2.5
Long Term Liabilities	188,464	Other Income	351	0.0%	Avg Payment Days	12.7
Total Equity	486,541	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	1,238,216	Net Profit or Loss	128,796	2.4%	Return on Equity	26.5%
672614 U S RENAL	L CARE AMARIL	LO DIALYSIS				
1915 S COULTER S	T, SUITE 200	12/31/2019	365 Days Settled	d		
AMARILLO, TX 7910	6					
POTTER						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	781,020	Total Charges	2,582,802		Salary Expense	31.6%
Fixed Assets	188,826	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	4,121,278	Operating Revenue	2,582,802	100.0%		
Total Assets	5,091,124	Operating Expense	2,386,503	92.4%	Current Ratio	4.1
Current Liabilities	190,319	Operating Margin	196,299	7.6%	Days to Collect	61.3
Long Term Liabilities	137,876	Other Income	381	0.0%	Avg Payment Days	10.9
Total Equity	4,762,929	Other Expense	0	0.0%	Depreciation Rate	21.6%
Total Liab. and Equity	5,091,124	Net Profit or Loss	196,680	7.6%	Return on Equity	4.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672700 U S RENAL CARE SOUTH EL PASO DIALYSIS 10651 NORTH LOOP DRIVE 12/31/2019 365 Days Settled SOCORRO, TX 79927 EL PASO NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 35.6% 2,150,874 Salary Expense **Current Assets** 412,889 Total Charges 0.0% Fringe Benefits 5.1% **Fixed Assets** 94,548 Contract Allowance 0 Other Assets 265 Operating Revenue 2,150,874 100.0% 507,702 Operating Expense 2.002.851 3.9 Total Assets 93.1% Current Ratio 107,146 Operating Margin **Current Liabilities** 148,023 13.2 6.9% Days to Collect Long Term Liabilities 0.2% Avg Payment Days 413,887 Other Income 3,858 8.2 -13,331 Other Expense 0 17.0% Total Equity 0.0% Depreciation Rate Total Liab. and Equity 507,702 Net Profit or Loss 151,881 7.1% Return on Equity 1,139.3% 672577 U.S. RENAL CARE SCHERTZ DIALYSIS 5000 BAPTIST HEALTH DRIVE SUITE 124-B 12/31/2019 365 Days Settled SCHERTZ, TX 78154 GUADALUPE **BLUE CROSS (TEXAS) Balance Sheet** Income Statement Key Performanace Ind. 30.1% 2,684,368 Salary Expense Current Assets 293,575 Total Charges 0.0% Fringe Benefits 4.6% **Fixed Assets** 0 115,454 Contract Allowance 493,892 Operating Revenue Other Assets 2,684,368 100.0% 902,921 Operating Expense 84.4% Current Ratio 0.7 Total Assets 2,265,614 436,822 Operating Margin 418.754 4.6 **Current Liabilities** 15.6% Days to Collect 8,083 Other Income Long Term Liabilities 236 0.0% Avg Payment Days 12.4 458,016 Other Expense 0 0.0% 17.5% Total Equity **Depreciation Rate** Total Liab. and Equity 902,921 Net Profit or Loss 418,990 91.5% 15.6% Return on Equity

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452388 UHS CHILI	DREN'S KIDNEY	CENTER				
4502 MEDICAL DRI	/E, MAIL STOP 1	11-1 Cost Report not	filed.			
SAN ANTONIO, TX 7	78229					
BEXAR						
NOVITAS (TEXAS)						
Balance S	Sheet	Income Stat	ement		Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
453513 UNIVERSI	TY DIALYSIS NO	RTHWEST				
7540 LOUIS PASTE	JR, SUITE 100	Cost Report not	filed.			
SAN ANTONIO, TX 7	78229					
BEXAR						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income Stat	ement		Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

453512 UNIVERSIT	Y DIALYSIS SC	UTH				
3750 COMMERCIAL	SUITE 110	Cost Repor	t not filed.			
SAN ANTONIO, TX 7	8221					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	()	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	(0.0	% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	(0.0	%	
Total Assets	0	Operating Expense	(0.0	% Current Ratio	
Current Liabilities	0	Operating Margin	(0.0	% Days to Collect	
Long Term Liabilities	0	Other Income	(0.0	% Avg Payment Days	
Total Equity	0	Other Expense	(0.0	% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	() 0.0	% Return on Equity	0.0%
453504 UNIVERSIT	Y DIALYSIS SC	UTHEAST				
1407 FAIR AVENUE		Cost Repor	t not filed.			
SAN ANTONIO, TX 7	8223					
BEXAR						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	()	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	(0.0	% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	(0.0	%	
Total Assets	0	Operating Expense	(0.0	% Current Ratio	
Current Liabilities	0	Operating Margin	(0.0	% Days to Collect	
Long Term Liabilities	0	Other Income	(0.0	% Avg Payment Days	
Total Equity	0	Other Expense	(0.0	% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	() 0.0	% Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

453500 UNIVERSI	TY DIALYSIS WE	ST				
701 S ZARZAMORA	MAIL STOP 17-5	Cost Report not	t filed.			
SAN ANTONIO, TX 7	78207					
BEXAR						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income Sta	tement		Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
452303 UNIVERSI	TY OF TEXAS M	EDICAL BRANCH AT GA	LVESTON			
UNIVERSITY HOSPI FLOOR	TAL CLINICS, 4 ⁻	TH Cost Report not	t filed.			
GALVESTON, TX 77	555					
GALVESTON						
BLUE CROSS (TEX/	AS)					
Balance S	Sheet	Income Sta	tement		Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

7933 N MESA, SUITI	EH	12/31/2019	365 Days Settled	ł		
LAREDO, TX 79932						
WEBB						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,310,682	Total Charges	8,347,670		Salary Expense	31.0%
Fixed Assets	383,973	Contract Allowance	1,687,346	20.2%	Fringe Benefits	6.7%
Other Assets	271,280	Operating Revenue	6,660,324	79.8%		
Total Assets	1,965,935	Operating Expense	5,116,622	76.8%	Current Ratio	6.3
Current Liabilities	206,892	Operating Margin	1,543,702	23.2%	Days to Collect	325.9
Long Term Liabilities	107,893	Other Income	-628,556	-9.4%	Avg Payment Days	6.4
Total Equity	1,651,150	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	1,965,935	Net Profit or Loss	915,146	13.7%	Return on Equity	55.4%
452895 US RENAL	CARE BANDER	RA ROAD DIALYSIS				
7831 WESTCHASE			365 Days Settled	Ł		
7831 WESTCHASE	STREET		365 Days Settled	ł		
	STREET		365 Days Settled	ł		
7831 WESTCHASE S	STREET		365 Days Settled	ł		
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR	STREET 78238	12/31/2019	365 Days Settled	ł	Key Performanace	Ind.
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR NOVITAS	STREET 78238 Sheet	12/31/2019		ł	Key Performanace Salary Expense	Ind. 37.8%
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR NOVITAS Balance S	STREET 78238 Sheet 476,226	12/31/2019 Income	Statement	d 0.0%	-	
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR NOVITAS Balance S Current Assets	STREET 78238 Sheet 476,226	12/31/2019 Income Total Charges	Statement 2,710,472		Salary Expense	37.8%
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR NOVITAS Balance S Current Assets Fixed Assets	STREET 78238 Sheet 476,226 990,731	12/31/2019 Income Total Charges Contract Allowance	Statement 2,710,472 0	0.0% 100.0%	Salary Expense	37.8%
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR NOVITAS Balance S Current Assets Fixed Assets Other Assets	STREET 78238 Sheet 476,226 990,731 2,084,067	12/31/2019 Income Total Charges Contract Allowance Operating Revenue	Statement 2,710,472 0 2,710,472	0.0% 100.0% 79.4%	Salary Expense Fringe Benefits	37.8% 4.9%
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets	STREET 78238 Sheet 476,226 990,731 2,084,067 3,551,024	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 2,710,472 0 2,710,472 2,153,418	0.0% 100.0% 79.4% 20.6%	Salary Expense Fringe Benefits Current Ratio	37.8% 4.9% (0.2)
7831 WESTCHASE S SAN ANTONIO, TX 7 BEXAR NOVITAS Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	STREET 78238 Sheet 476,226 990,731 2,084,067 3,551,024 -3,084,979	12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 2,710,472 0 2,710,472 2,153,418 557,054	0.0% 100.0% 79.4% 20.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.8% 4.9% (0.2) 67.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672552 US RENAL	CARE BEEVILL	E DAILYSIS				
100 WEST HUNINGT	ON ST	12/31/2019	365 Days Settled	ł		
BEEVILLE, TX 78102	2					
BEE						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	994,856	Total Charges	3,191,853		Salary Expense	31.0%
Fixed Assets	284,577	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	3,191,853	100.0%		
Total Assets	1,279,433	Operating Expense	2,794,473	87.6%	Current Ratio	3.9
Current Liabilities	257,861	Operating Margin	397,380	12.4%	Days to Collect	85.2
Long Term Liabilities	120,778	Other Income	304	0.0%	Avg Payment Days	13.0
Total Equity	900,794	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	1,279,433	Net Profit or Loss	397,684	12.5%	Return on Equity	44.1%
672563 US RENAL	CARE BOERNE					
1595 SOUTH MAIN S	SUITE 107	12/31/2019	365 Days Settled	ł		
BOERNE, TX 78006						
KENDALL						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income Statement			Key Performanace I	nd.
Current Assets	132,663	Total Charges	956,406		Salary Expense	34.0%
Fixed Assets	66,560	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	956,406	100.0%		
Total Assets	199,223	Operating Expense	1,003,609	104.9%	Current Ratio	0.2
Current Liabilities	749,036	Operating Margin	-47,203	-4.9%	Days to Collect	40.6
Long Term Liabilities	4,362	Other Income	7	0.0%	Avg Payment Days	11.0
Total Equity	-554,175	Other Expense	0	0.0%	Depreciation Rate	17.2%
Total Liab. and Equity	199,223	Net Profit or Loss	(47,196)	-4 9%	Return on Equity	8.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672607 US RENAL	CARE CANTON	N DIALYSIS				
400 E HWY 243		12/31/2019	365 Days Settled	t		
CANTON, TX 75103						
VAN ZANDT						
BLUE CROSS (TEXA	S)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	217,989	Total Charges	1,177,895		Salary Expense	40.9%
Fixed Assets	39,301	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	100	Operating Revenue	1,177,895	100.0%		
Total Assets	257,390	Operating Expense	1,229,546	104.4%	Current Ratio	0.4
Current Liabilities	603,772	Operating Margin	-51,651	-4.4%	Days to Collect	0.9
Long Term Liabilities	3,311	Other Income	115	0.0%	Avg Payment Days	11.9
Total Equity	-349,693	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	257,390	Net Profit or Loss	(51,536)	-4.4%	Return on Equity	14.7%
672870 US RENAL	CARE CENTRA	L SAN ANTONIO DIA	L			
215 N SAN SABA SU	ITE 101	12/31/2019	365 Days Settled	t		
SAN ANTONIO, TX 7	8207					
BEXAR						
NOVITAS (TEXAS)						
Balance S	heet	Income Statement			Key Performanace I	nd.
Current Assets	1,240,553	Total Charges	3,738,870		Salary Expense	28.5%
Fixed Assets	979,006	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	3,738,870	100.0%		
Total Assets	2,219,559	Operating Expense	3,446,887	92.2%	Current Ratio	2.2
Current Liabilities	563,767	Operating Margin	291,983	7.8%	Days to Collect	56.2
Long Term Liabilities	0	Other Income	151	0.0%	Avg Payment Days	7.5
Total Equity	1,655,792	Other Expense	0	0.0%	Depreciation Rate	36.1%
1 2						

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

7329 W HOUSTON PA	ARKWAY S. SU	IITE 12/31/2019 3	65 Days Settled	4		
101A				A		
HOUSTON, TX 77072						
HARRIS						
NOVITAS (TEXAS)						
Balance Sh	neet	Income S	Statement		Key Performanace I	nd.
Current Assets	1,081,312	Total Charges	2,497,445		Salary Expense	29.0%
Fixed Assets	984,689	Contract Allowance	0	0.0%	Fringe Benefits	4.1%
Other Assets	14,204	Operating Revenue	2,497,445	100.0%		
Total Assets	2,080,205	Operating Expense	2,257,497	90.4%	Current Ratio	1.9
Current Liabilities	572,115	Operating Margin	239,948	9.6%	Days to Collect	95.1
Long Term Liabilities	302,445	Other Income	91	0.0%	Avg Payment Days	13.0
Total Equity	1,205,645	Other Expense	0	0.0%	Depreciation Rate	14.7%
					•	
Total Liab. and Equity	2,080,205	Net Profit or Loss	240,039	9.6%	Return on Equity	19.9%
Total Liab. and Equity 672855 US RENAL (Net Profit or Loss	-	9.6%	Return on Equity	19.9%
672855 US RENAL (7329 W SAM HOUST(SUITE 101B	CARE CHINAT	OWN HOME DIALYSIS	-		Return on Equity	19.9%
672855 US RENAL (CARE CHINAT	OWN HOME DIALYSIS			Return on Equity	19.9%
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS	CARE CHINAT	OWN HOME DIALYSIS			Return on Equity	19.9%
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072	CARE CHINAT					
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS NOVITAS (TEXAS) Balance Sh	CARE CHINAT	OWN HOME DIALYSIS S, 12/31/2019 3 Income S	65 Days Settled		Return on Equity Key Performanace In Salary Expense	
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets	CARE CHINAT	OWN HOME DIALYSIS S, 12/31/2019 3 Income S Total Charges	65 Days Settled		Key Performanace In	nd. 25.8%
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	CARE CHINAT ON PARKWAY neet 58,156	OWN HOME DIALYSIS S, 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 374,468 0	0.0%	Key Performanace In Salary Expense	nd.
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	CARE CHINAT ON PARKWAY neet 58,156 316,463	OWN HOME DIALYSIS S, 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 374,468	0.0% 100.0%	Key Performanace In Salary Expense Fringe Benefits	nd. 25.8% 2.5%
672855 US RENAL O 7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets	CARE CHINAT ON PARKWAY neet 58,156 316,463 300	OWN HOME DIALYSIS S, 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 374,468 0 374,468	0.0% 100.0% 99.4%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 25.8% 2.5% 1.4
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CARE CHINAT CARE CHINAT ON PARKWAY 58,156 316,463 300 374,919 40,129	OWN HOME DIALYSIS S, 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	65 Days Settled Statement 374,468 0 374,468 372,192	0.0% 100.0% 99.4% 0.6%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 25.8% 2.5% 1.4 2.0
672855 US RENAL (7329 W SAM HOUSTO SUITE 101B HOUSTON, TX 77072 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets	CARE CHINAT ON PARKWAY neet 58,156 316,463 300 374,919	OWN HOME DIALYSIS S, 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 374,468 0 374,468 372,192 2,276	0.0% 100.0% 99.4% 0.6% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	nd. 25.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672856 US RENAL	CARE CONWA	Y DIALYSIS				
200 WEST 2 MILE R	OAD	12/31/2019	365 Days Settled	b		
MISSION, TX 78574						
HIDALGO						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	408,330	Total Charges	2,814,072		Salary Expense	32.1%
Fixed Assets	1,524,332	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	2,814,072	100.0%		
Total Assets	1,932,662	Operating Expense	2,772,012	98.5%	Current Ratio	0.9
Current Liabilities	432,297	Operating Margin	42,060	1.5%	Days to Collect	1.4
Long Term Liabilities	2,042,169	Other Income	183	0.0%	Avg Payment Days	11.0
Total Equity	-541,804	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	1,932,662	Net Profit or Loss	42,243	1.5%	Return on Equity	-7.8%
672557 US RENAL	CARE DELTA	DIALYSIS				
400 E EDINBURG BL	_VD	12/31/2019	365 Days Settled	b		
ELSA, TX 78543						
HIDALGO						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,123,218	Total Charges	2,754,182		Salary Expense	36.0%
Fixed Assets	67,835	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	2,244	Operating Revenue	2,754,182	100.0%		
Total Assets	1,193,297	Operating Expense	2,320,393	84.2%	Current Ratio	3.4
Current Liabilities	325,690	Operating Margin	433,789	15.8%	Days to Collect	97.0
Long Term Liabilities	0	Other Income	386	0.0%	Avg Payment Days	12.1
Tatal Caults	867,607	Other Expense	0	0.0%	Depreciation Rate	23.1%
Total Equity	,				•	20.170

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672672 US RENAL		OWN SAN ANTONIO	DIALYSIS			
343 W HOUSTON ST	TREET STE 209	2/8/2019 39	Days Settled			
SAN ANTONIO, TX 7	78205					
BEXAR						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
672799 US RENAL	CARE EAST PL	ANO DIALYSIS				
2721 DOBIE DRIVE		12/31/2019	365 Days Settled	ł		
PLANO, TX 75074						
COLLIN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	112,734	Total Charges	540,195		Salary Expense	36.7%
Fixed Assets	498,200	Contract Allowance	0	0.0%	Fringe Benefits	2.9%
Other Assets	6,500	Operating Revenue	540,195	100.0%		
Total Assets	617,434	Operating Expense	884,081	163.7%	Current Ratio	0.1
Current Liabilities	1,875,162	Operating Margin	-343,886	-63.7%	Days to Collect	1.4
Long Term Liabilities	811,149	Other Income	0	0.0%	Avg Payment Days	13.5
Total Equity	-2,068,877	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	617,434	Net Profit or Loss	(343,886)	-63.7%	Return on Equity	16.6%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672624 US RENAL		SWOOD DIALYSIS				
3324 FM 528		12/31/2019	365 Days Settled	Ł		
FRIENDSWOOD, TX	77546					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	514,436	Total Charges	1,573,537		Salary Expense	36.9%
Fixed Assets	221,965	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	7,370	Operating Revenue	1,573,537	100.0%		
Total Assets	743,771	Operating Expense	1,412,107	89.7%	Current Ratio	4.1
Current Liabilities	124,401	Operating Margin	161,430	10.3%	Days to Collect	71.5
Long Term Liabilities	0	Other Income	5	0.0%	Avg Payment Days	14.5
Total Equity	619,370	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	743,771	Net Profit or Loss	161,435	10.3%	Return on Equity	26.1%
452851 US RENAL	CARE GATEW/					
230 KNOLLWOOD D	RIVE	12/31/2019	365 Days Settled	t		
SAN ANTONIO, TX 7	'8227					
BEXAR						
NOVITAS						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	869,521	Total Charges	4,353,093		Salary Expense	04.00/
						34.2%
Fixed Assets	781,353	Contract Allowance	0	0.0%	Fringe Benefits	34.2% 6.7%
Fixed Assets Other Assets	781,353 5,245,932	Contract Allowance Operating Revenue	0 4,353,093	0.0% 100.0%	Fringe Benefits	
					Fringe Benefits Current Ratio	
Other Assets	5,245,932	Operating Revenue	4,353,093	100.0%	Current Ratio	6.7%
Other Assets Total Assets	5,245,932 6,896,806	Operating Revenue Operating Expense	4,353,093 3,375,184	100.0% 77.5% 22.5%	Current Ratio	6.7%
Other Assets Total Assets Current Liabilities	5,245,932 6,896,806 -8,103,707	Operating Revenue Operating Expense Operating Margin	4,353,093 3,375,184 977,909	100.0% 77.5% 22.5% 0.0%	Current Ratio Days to Collect	6.7% (0.1) 60.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452817 US RENAL		GEN DIALYSIS				
4302 SESAME DR		12/31/2019	365 Days Settled	ł		
HARLINGEN, TX 785	550					
CAMERON						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,047,429	Total Charges	8,824,427		Salary Expense	49.6%
Fixed Assets	268,701	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	2,897,077	Operating Revenue	8,824,427	100.0%		
Total Assets	4,213,207	Operating Expense	4,568,356	51.8%	Current Ratio	(0.1)
Current Liabilities	-19,570,705	Operating Margin	4,256,071	48.2%	Days to Collect	35.7
Long Term Liabilities	-37,280	Other Income	1,781	0.0%	Avg Payment Days	18.8
Total Equity	23,821,192	Other Expense	0	0.0%	Depreciation Rate	31.0%
Total Liab. and Equity	4,213,207	Net Profit or Loss	4,257,852	48.3%	Return on Equity	17.9%
742549 US RENAL	CARE HILL CO	UNTRY DIALYSIS				
12011 STATE HIGH	VAY 151	12/31/2019	118 Days *Settle	d		
SAN ANTONIO, TX 7	20054					
	8251					
BEXAR	8251					
BEXAR NOVITAS (TEXAS)	8251					
		Income	Statement		Key Performanace I	nd.
NOVITAS (TEXAS)	Sheet	Income Total Charges	Statement 375,704		Key Performanace I Salary Expense	nd. 25.5%
NOVITAS (TEXAS) Balance S	Sheet			0.0%	•	
NOVITAS (TEXAS) Balance S Current Assets	Sheet 370,099	Total Charges	375,704		Salary Expense	25.5%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	Sheet 370,099 2,650,532	Total Charges Contract Allowance	375,704 0	0.0%	Salary Expense Fringe Benefits	25.5%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	Sheet 370,099 2,650,532 291	Total Charges Contract Allowance Operating Revenue	375,704 0 375,704	0.0% 100.0% 224.8%	Salary Expense Fringe Benefits	25.5% 2.7%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 370,099 2,650,532 291 3,020,922	Total Charges Contract Allowance Operating Revenue Operating Expense	375,704 0 375,704 844,560	0.0% 100.0% 224.8% -124.8%	Salary Expense Fringe Benefits Current Ratio	25.5% 2.7% 0.4
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 370,099 2,650,532 291 3,020,922 935,877	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	375,704 0 375,704 844,560 -468,856	0.0% 100.0% 224.8% -124.8% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	25.5% 2.7% 0.4 45.0

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452840 US RENAL	CARE HOME T	HERAPIES				
8515 FANNIN ST		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7705	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	344,319	Total Charges	4,410,398		Salary Expense	33.7%
Fixed Assets	1,366,459	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	4,348,122	Operating Revenue	4,410,398	100.0%		
Total Assets	6,058,900	Operating Expense	4,091,077	92.8%	Current Ratio	0.3
Current Liabilities	1,204,152	Operating Margin	319,321	7.2%	Days to Collect	9.0
Long Term Liabilities	385,613	Other Income	3,338	0.1%	Avg Payment Days	9.3
Total Equity	4,469,135	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	6,058,900	Net Profit or Loss	322,659	7.3%	Return on Equity	7.2%
672604 US RENAL	CARE KINGWC	OOD DIALYSIS				
24006 HWY 59 NOR	ТН	12/31/2019	365 Days Settled	t		
KINGWOOD, TX 773	39					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,502,392	Total Charges	4,276,952		Salary Expense	33.1%
Fixed Assets	104,698	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	12,399	Operating Revenue	4,276,952	100.0%		
Total Assets	1,619,489	Operating Expense	3,774,989	88.3%	Current Ratio	2.6
Current Liabilities	569,411	Operating Margin	501,963	11.7%	Days to Collect	67.0
Long Term Liabilities	38,995	Other Income	256	0.0%	Avg Payment Days	13.8
Total Equity	1,011,083	Other Expense	0	0.0%	Depreciation Rate	22.9%
Total Liab. and Equity	1,619,489	Net Profit or Loss	502,219	44 70/	Return on Equity	49.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452823 US RENAL	CARE LAREDO	DIALYSIS				
6801 MCPHERSON	ROAD SUITE 10	7 12/31/2019	365 Days Settled	b		
LAREDO, TX 78041						
WEBB						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	746,659	Total Charges	3,244,860		Salary Expense	50.3%
Fixed Assets	280,406	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	2,841,570	Operating Revenue	3,244,860	100.0%		
Total Assets	3,868,635	Operating Expense	2,046,067	63.1%	Current Ratio	(0.1)
Current Liabilities	-11,389,438	Operating Margin	1,198,793	36.9%	Days to Collect	64.6
Long Term Liabilities	-72,902	Other Income	1,071	0.0%	Avg Payment Days	19.7
Total Equity	15,330,975	Other Expense	0	0.0%	Depreciation Rate	23.7%
Total Liab. and Equity	3,868,635	Net Profit or Loss	1,199,864	37.0%	Return on Equity	7.8%
672566 US RENAL	CARE LAREDO	SOUTH DIALYSIS				
4602 BEN CHA ROA	D	12/31/2019	365 Days Settled	ł		
LAREDO, TX 78043						
WEBB						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,243,480	Total Charges	3,884,015		Salary Expense	32.4%
Fixed Assets	367,154	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	3,884,015	100.0%		
Total Assets	1,610,634	Operating Expense	3,707,518	95.5%	Current Ratio	3.6
Current Liabilities	349,468	Operating Margin	176,497	4.5%	Days to Collect	53.3
Long Term Liabilities	90,109	Other Income	1,085	0.0%	Avg Payment Days	10.8
Total Equity	1,171,057	Other Expense	0	0.0%	Depreciation Rate	23.2%
Total Liab. and Equity	1,610,634	Net Profit or Loss	177,582	4.6%	Return on Equity	15.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742504 US RENAL	CARE LAS CA	NTERAS DIALYSIS				
10502 SANDIA DRIV	Έ	12/31/2019	365 Days Settled	b		
LAREDO, TX 78045						
WEBB						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	110,297	Total Charges	565,942		Salary Expense	26.6%
Fixed Assets	1,293,657	Contract Allowance	0	0.0%	Fringe Benefits	3.3%
Other Assets	737	Operating Revenue	565,942	100.0%		
Total Assets	1,404,691	Operating Expense	1,009,170	178.3%	Current Ratio	0.1
Current Liabilities	970,128	Operating Margin	-443,228	-78.3%	Days to Collect	2.5
Long Term Liabilities	2,216,597	Other Income	122	0.0%	Avg Payment Days	11.0
Total Equity	-1,782,034	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	1,404,691	Net Profit or Loss	(443,106)	-78.3%	Return on Equity	24.9%
672534 US RENAL	CARE MAVERI	CK COUNTY DIALYS	IS			
3307 BOB ROGERS	DRIVE	12/31/2019	365 Days Settled	b		
EAGLE PASS, TX 78	852					
MAVERICK						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	500,853	Total Charges	3,006,802		Salary Expense	27.6%
Fixed Assets	1,810,067	Contract Allowance	0	0.0%	Fringe Benefits	4.1%
Other Assets	2,824,360	Operating Revenue	3,006,802	100.0%		
Total Assets	5,135,280	Operating Expense	4,413,239	146.8%	Current Ratio	0.1
Current Liabilities	3,542,752	Operating Margin	-1,406,437	-46.8%	Days to Collect	44.2
Long Term Liabilities	1,465,070	Other Income	594	0.0%	Avg Payment Days	11.7
Total Equity	127,458	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	5,135,280	Net Profit or Loss	(1,405,843)	-46.8%	Return on Equity	۔ 1,103.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1301 EAST RIDGE	ROAD, SUITE C	12/31/2019 3	865 Days Settled	d		
MCALLEN, TX 7850	3					
HIDALGO						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	849,339	Total Charges	4,556,361		Salary Expense	32.9%
Fixed Assets	534,145	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	2,056,614	Operating Revenue	4,556,361	100.0%		
Total Assets	3,440,098	Operating Expense	4,161,122	91.3%	Current Ratio	(0.1)
Current Liabilities	-9,905,676	– Operating Margin	395,239	8.7%	Days to Collect	59.5
Long Term Liabilities	-63,731	Other Income	964,740	21.2%	Avg Payment Days	11.6
Total Equity	13,409,505	Other Expense	0	0.0%	Depreciation Rate	42.9%
Total Liab. and Equity	3,440,098	– Net Profit or Loss	1,359,979	29.8%	Return on Equity	10.1%
672867 US RENAL		 WS PLACE DIALYSIS				
4743 LEXINGTON B			365 Davs Settler	4		
4743 LEXINGTON B	LVD		365 Days Settled	d		
MISSOURI CITY, TX	LVD		365 Days Settled	d		
MISSOURI CITY, TX FORT BEND	LVD		365 Days Settled	d		
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS)	LVD (77459	12/31/2019 3		d	Kev Performanace I	nd.
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S	LVD 77459 Sheet	12/31/2019 3 Income \$	Statement	d	Key Performanace I Salary Expense	nd. 35.0%
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS)	LVD 3 77459 Sheet 381,061	12/31/2019 3		d 0.0%	-	
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	LVD 3 77459 Sheet 381,061	12/31/2019 3 Income S Total Charges	Statement 1,345,952		Salary Expense	35.0%
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets	LVD 3 77459 Sheet 381,061 1,632,636	12/31/2019 3 Income s Total Charges Contract Allowance	Statement 1,345,952 0	0.0% 100.0%	Salary Expense	35.0%
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	LVD 3 77459 Sheet 381,061 1,632,636 0	12/31/2019 3 Income s Total Charges Contract Allowance Operating Revenue	Statement 1,345,952 0 1,345,952	0.0% 100.0% 112.6%	Salary Expense Fringe Benefits	35.0% 4.5%
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	LVD 577459 Sheet 381,061 1,632,636 0 2,013,697	12/31/2019 3 Income 9 Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,345,952 0 1,345,952 1,515,624	0.0% 100.0% 112.6% -12.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.09 4.59 2.4 41.2
MISSOURI CITY, TX FORT BEND NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	LVD 3 77459 Sheet 381,061 1,632,636 0 2,013,697 158,951	12/31/2019 3 Income 4 Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,345,952 0 1,345,952 1,515,624 -169,672	0.0% 100.0% 112.6% -12.6% 0.0%	Salary Expense Fringe Benefits Current Ratio	35.0% 4.5% 2.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672812 US RENAL	. CARE MEDICA	L CENTER DIALYSIS	5			
			-			
4511 NW LOOP 410		12/31/2019	365 Days Settle	d		
SAN ANTONIO, TX 7	78229					
BEXAR						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	e Statement		Key Performanace	Ind.
Current Assets	1,345,053	Total Charges	4,115,521		Salary Expense	25.5%
Fixed Assets	428,876	Contract Allowance	0	0.0%	Fringe Benefits	4.0%
Other Assets	1,115	Operating Revenue	4,115,521	100.0%		
Total Assets	1,775,044	Operating Expense	3,364,229	81.7%	Current Ratio	1.6
Current Liabilities	840,423	Operating Margin	751,292	18.3%	Days to Collect	67.3
Long Term Liabilities	0	Other Income	872	0.0%	Avg Payment Days	5.6
Total Equity	934,621	Other Expense	0	0.0%	Depreciation Rate	28.9%
Total Liab. and Equity	1,775,044	Net Profit or Loss	752,164	18.3%	Return on Equity	80.5%
452765 US RENAL	CARE MEDINA	COUNTY DIALYSIS				
205 22ND ST		12/31/2019	365 Days Settle	d		
HONDO, TX 78861						
MEDINA						
NOVITAS						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	223,374	Total Charges	2,498,236		Salary Expense	26.4%
Fixed Assets	103,917	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	2,573,203	Operating Revenue	2,498,236	100.0%		
Total Assets	2,900,494	Operating Expense	2,573,754	103.0%	Current Ratio	0.1
Current Liabilities	2,407,711	Operating Margin	-75,518	-3.0%	Days to Collect	24.8
Long Term Liabilities	1,217,828	Other Income	505	0.0%	Avg Payment Days	12.3
Total Equity	-725,045	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	2,900,494	Net Profit or Loss	(75,013)	-3.0%	Return on Equity	10.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

1005 SOUTH AIRPO	RT DRIVE	12/31/2019	365 Days Settled	ł		
WESLACO, TX 7859	6					
HIDALGO						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	805,862	Total Charges	5,298,017		Salary Expense	51.7%
Fixed Assets	73,993	Contract Allowance	0	0.0%	Fringe Benefits	10.8%
Other Assets	1,788,831	- Operating Revenue	5,298,017	100.0%		
Total Assets	2,668,686	Operating Expense	2,956,300	55.8%	Current Ratio	(0.1)
Current Liabilities	-10,000,861	- Operating Margin	2,341,717	44.2%	Days to Collect	43.2
Long Term Liabilities	-65,452	Other Income	1,083	0.0%	Avg Payment Days	18.2
Total Equity	12,734,999	Other Expense	0	0.0%	Depreciation Rate	19.5%
Total Liab. and Equity	2,668,686	- Net Profit or Loss	2,342,800	44.2%	Return on Equity	18.4%
672502 US RENAL		N DIALYSIS				
1300 SOUTH BRYAN						
	N ROAD, SUITE	107 12/31/2019	365 Days Settled	ł		
MISSION, TX 78572	N ROAD, SUITE	107 12/31/2019	365 Days Settled	1		
MISSION, TX 78572 HIDALGO	N ROAD, SUITE	107 12/31/2019	365 Days Settled	ł		
HIDALGO BLUE CROSS (TEXA	AS)	107 12/31/2019	365 Days Settled	3		
HIDALGO	AS)		365 Days Settlec Statement	3	Key Performanace I	
HIDALGO BLUE CROSS (TEXA	AS)			3	Key Performanace I Salary Expense	nd. 40.4%
HIDALGO BLUE CROSS (TEXA Balance S	AS) Sheet	Income	Statement	0.0%	-	
HIDALGO BLUE CROSS (TEXA Balance S Current Assets	AS) Sheet 500,211	Income Total Charges	Statement 4,237,087		Salary Expense	40.4%
HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) Sheet 500,211 392,440	Income Total Charges Contract Allowance	Statement 4,237,087 0	0.0%	Salary Expense Fringe Benefits	40.4%
HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 500,211 392,440 329,717	Income Total Charges Contract Allowance Operating Revenue	Statement 4,237,087 0 4,237,087	0.0% 100.0% 83.7%	Salary Expense Fringe Benefits	40.4% 7.2%
HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 500,211 392,440 329,717 1,222,368	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,237,087 0 4,237,087 3,547,114	0.0% 100.0% 83.7% 16.3%	Salary Expense Fringe Benefits Current Ratio	40.4% 7.2% (1.2)
HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 500,211 392,440 329,717 1,222,368 -426,695	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,237,087 0 4,237,087 3,547,114 689,973	0.0% 100.0% 83.7% 16.3% 0.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	40.4% 7.2% (1.2) 33.8

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672753 US RENAL CARE NORTH DALLAS DIALYSIS **10740 N CENTRAL EXPRESSWAY SUITE** 12/31/2019 365 Days Settled 150 AND SUITE 190 **DALLAS, TX 75231** DALLAS NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 29.8% **Current Assets** 3,983,656 Salary Expense 1,273,441 Total Charges 6.3% Fringe Benefits 552,173 Contract Allowance 0.0% Fixed Assets 0 3,983,656 Other Assets 15,167 Operating Revenue 100.0% Total Assets 1,840,781 Operating Expense 93.4% Current Ratio 2.8 3,721,374 462,219 Operating Margin 262,282 58.9 **Current Liabilities** 6.6% Days to Collect Long Term Liabilities 293,705 Other Income 392 8.9 0.0% Avg Payment Days 1,084,857 0 Total Equity Other Expense 0.0% **Depreciation Rate** 24.3% 1,840,781 Net Profit or Loss Total Liab. and Equity 262,674 6.6% Return on Equity 24.2% 672825 US RENAL CARE NORTH EL PASO DIALYSIS 3359 FRED WILSON AVENUE 12/31/2019 365 Days Settled EL PASO, TX 79990 EL PASO NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 28.0% **Current Assets** 1,019,455 Salary Expense 155,405 Total Charges 4.3% 0.0% Fringe Benefits **Fixed Assets** 904,373 Contract Allowance 0 Other Assets 16,250 Operating Revenue 1,019,455 100.0% 1,076,028 Operating Expense 1,440,486 **Total Assets** 141.3% Current Ratio 0.0 3,181,448 Operating Margin -421,031 **Current Liabilities** -41.3% Days to Collect 9.2 Long Term Liabilities 40,928 Other Income 66 12.4 0.0% Avg Payment Days -2,146,348 Other Expense **Total Equity** 0 0.0% 17.2% Depreciation Rate 1,076,028 Net Profit or Loss Total Liab. and Equity (420,965)-41.3% Return on Equity 19.6%

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	CARE NORTH	LUBBOCK DIALYSIS				
1826 PARKWAY DR,		12/31/2019	365 Days Settled	ł		
LUBBOCK, TX 79403	3					
LUBBOCK						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	216,920	Total Charges	1,409,595		Salary Expense	30.0%
Fixed Assets	685,491	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	6,508	Operating Revenue	1,409,595	100.0%		
Total Assets	908,919	Operating Expense	1,482,353	105.2%	Current Ratio	0.2
Current Liabilities	986,883	Operating Margin	-72,758	-5.2%	Days to Collect	11.0
Long Term Liabilities	1,049,673	Other Income	75	0.0%	Avg Payment Days	11.5
Total Equity	-1,127,637	Other Expense	0	0.0%	Depreciation Rate	13.7%
Total Liab. and Equity	908,919	Net Profit or Loss	(72,683)	-5.2%	Return on Equity	6.4%
		-	(,)	0.270	Retain on Equity	0.170
672662 US RENAL	CARE OSO BA	Y DIALYSIS				
672662 US RENAL			365 Days Settled			
	E ISLAND DRIVE					
7502 SOUTH PADRE	E ISLAND DRIVE					
7502 SOUTH PADRE	E ISLAND DRIVE					
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES	E ISLAND DRIVE TX 78412	12/31/2019			Key Performanace I	
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES NOVITAS (TEXAS)	E ISLAND DRIVE FX 78412 S heet	12/31/2019	365 Days Settled			
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES NOVITAS (TEXAS) Balance S	E ISLAND DRIVE FX 78412 S heet 663,034	E 12/31/2019 Income	365 Days Settled		Key Performanace I	nd.
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES NOVITAS (TEXAS) Balance S Current Assets	E ISLAND DRIVE FX 78412 S heet 663,034	income Total Charges Contract Allowance	365 Days Settled Statement 3,695,810	ł	Key Performanace I Salary Expense	nd. 27.8%
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	E ISLAND DRIVE FX 78412 Sheet 663,034 213,468	income Total Charges Contract Allowance	365 Days Settled Statement 3,695,810 0	0.0% 100.0%	Key Performanace I Salary Expense	nd. 27.8%
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	E ISLAND DRIVE FX 78412 Sheet 663,034 213,468 0	E 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 3,695,810 0 3,695,810	0.0% 100.0% 92.1%	Key Performanace I Salary Expense Fringe Benefits	nd. 27.8% 6.3%
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	E ISLAND DRIVE FX 78412 Sheet 663,034 213,468 0 876,502	I2/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 3,695,810 0 3,695,810 3,403,012	0.0% 100.0% 92.1% 7.9%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 27.8% 6.3% (0.4)
7502 SOUTH PADRE CORPUS CHRISTI, T NUECES NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E ISLAND DRIVE FX 78412 Sheet 663,034 213,468 0 876,502 -1,710,383	I2/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 3,695,810 0 3,695,810 3,403,012 292,798	0.0% 100.0% 92.1% 7.9% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 27.8% 6.3% (0.4) 3.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672737 US RENAL	CARE PLANO	DIALYSIS				
4108 W 15TH STRE	ET SUITE 100	12/31/2019	365 Days Settled	ł		
PLANO, TX 75093						
COLLIN						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	212,351	Total Charges	1,498,814		Salary Expense	39.0%
Fixed Assets	395,846	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	1,498,814	100.0%		
Total Assets	608,197	Operating Expense	1,569,170	104.7%	Current Ratio	1.0
Current Liabilities	216,089	Operating Margin	-70,356	-4.7%	Days to Collect	2.1
Long Term Liabilities	594	Other Income	89,454	6.0%	Avg Payment Days	12.2
Total Equity	391,514	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	608,197	Net Profit or Loss	19,098	1.3%	Return on Equity	4.9%
672510 US RENAL	. CARE PLEASA	NTON ROAD DIALYS	IS			
8119 SOUTH FLORE	ES STREET	12/31/2019	365 Days Settled	ł		
SAN ANTONIO, TX 7	78221					
BEXAR						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,010,175	Total Charges	6,541,109		Salary Expense	32.2%
Fixed Assets	1,824,527	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	0	- Operating Revenue	6,541,109	100.0%		
Total Assets	3,834,702	Operating Expense	5,604,349	85.7%	Current Ratio	1.9
Current Liabilities	1,037,385	- Operating Margin	936,760	14.3%	Days to Collect	71.8
	0	Other Income	681	0.0%	Avg Payment Days	11.1
Long Term Liabilities	0					
Long Term Liabilities Total Equity	2,797,317	Other Expense	0	0.0%	Depreciation Rate	17.0%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672860 US RENAL	CARE PREMIE					
8181 N STADIUM DF	RIVE	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7705	4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	811,089	Total Charges	2,514,325		Salary Expense	29.4%
Fixed Assets	1,274,580	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	46,875	Operating Revenue	2,514,325	100.0%		
Total Assets	2,132,544	Operating Expense	2,462,875	98.0%	Current Ratio	2.5
Current Liabilities	318,868	Operating Margin	51,450	2.0%	Days to Collect	51.7
Long Term Liabilities	249,076	Other Income	88	0.0%	Avg Payment Days	10.7
Total Equity	1,564,600	Other Expense	0	0.0%	Depreciation Rate	19.8%
Total Liab. and Equity	2,132,544	Net Profit or Loss	51,538	2.0%	Return on Equity	3.3%
		DSON DIALYSIS				
3321 E RENNER RD			365 Days Settled			
RICHARDSON, TX 7	5082	12/31/2019	184 Days Settled			
DALLAS						
NOVITAS (TEXAS)						
Balance Sheet						
Balance S	iheet	Income	Statement		Key Performanace	
Balance S Current Assets	5 heet 233,701	Income Total Charges	Statement 33,381,422		Key Performanace	I nd. 29.9%
				96.2%	-	
Current Assets	233,701	Total Charges	33,381,422	96.2% 3.8%	Salary Expense	29.9%
Current Assets Fixed Assets	233,701 1,030,503	Total Charges Contract Allowance	33,381,422 32,111,038		Salary Expense	29.9%
Current Assets Fixed Assets Other Assets	233,701 1,030,503 20,781	Total Charges Contract Allowance Operating Revenue	33,381,422 32,111,038 1,270,384	3.8%	Salary Expense Fringe Benefits Current Ratio	29.9% 8.7%
Current Assets Fixed Assets Other Assets Total Assets	233,701 1,030,503 20,781 1,284,985	Total Charges Contract Allowance Operating Revenue Operating Expense	33,381,422 32,111,038 1,270,384 1,319,796	3.8% 103.9% -3.9%	Salary Expense Fringe Benefits Current Ratio	29.9% 8.7% 0.6
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	233,701 1,030,503 20,781 1,284,985 421,295	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	33,381,422 32,111,038 1,270,384 1,319,796 -49,412	3.8% 103.9% -3.9%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	29.9% 8.7% 0.6 8.7

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672846 US RENAL	CARE RICHAR	DSON DIALYSIS				
3321 E RENNER RD	1	6/30/2019 3	365 Days Settled			
RICHARDSON, TX 7	5082	12/31/2019	184 Days Settled			
DALLAS						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace Ind.	
Current Assets	704,771	Total Charges	1,613,083		Salary Expense	24.1%
Fixed Assets	1,020,052	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	20,781	Operating Revenue	1,613,083	100.0%		
Total Assets	1,745,604	Operating Expense	1,636,743	101.5%	Current Ratio	2.1
Current Liabilities	334,222	Operating Margin	-23,660	-1.5%	Days to Collect	160.9
Long Term Liabilities	1,328,296	Other Income	2	0.0%	Avg Payment Days	13.4
Total Equity	83,086	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	1,745,604	Net Profit or Loss	(23,658)	-1.5%	Return on Equity	-28.5%
452664 US RENAL	CARE RIO GR					
2787 PHARMACY RO	DAD	12/31/2019	365 Days Settled	ł		
RIO GRANDE CITY,	TX 78582					
STARR						
BLUE CROSS (TEXA						
Balance S		Income	Statement		Key Performanace	Ind.
	Sheet	Income Total Charges	Statement 3,162,529		Key Performanace Salary Expense	Ind. 37.6%
Balance S	Sheet			0.0%	-	
Balance S Current Assets	Sheet 515,217	Total Charges	3,162,529	0.0% 100.0%	Salary Expense	37.6%
Balance S Current Assets Fixed Assets	Sheet 515,217 248,091	Total Charges Contract Allowance	3,162,529 0		Salary Expense Fringe Benefits	37.6%
Balance S Current Assets Fixed Assets Other Assets	Sheet 515,217 248,091 127,099	Total Charges Contract Allowance Operating Revenue	3,162,529 0 3,162,529	100.0% 87.8%	Salary Expense Fringe Benefits	37.6% 7.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 515,217 248,091 127,099 890,407	Total Charges Contract Allowance Operating Revenue Operating Expense	3,162,529 0 3,162,529 2,777,637	100.0% 87.8% 12.2%	Salary Expense Fringe Benefits Current Ratio	37.6% 7.0% (0.7)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 515,217 248,091 127,099 890,407 -710,076	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,162,529 0 3,162,529 2,777,637 384,892	100.0% 87.8% 12.2% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.6% 7.0% (0.7) 40.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672866 US RENAL	CARE ROWLE					
7600 LAKEVIEW PAR	KWAY, SUITE	200 12/31/2019	365 Days Settle	d		
ROWLETT, TX 75088						
DALLAS						
NOVITAS (TEXAS)						
Balance Sh	neet	Income	Statement		Key Performanace	Ind.
Current Assets	825,420	Total Charges	2,078,739		Salary Expense	25.9%
Fixed Assets	1,041,965	Contract Allowance	0	0.0%	Fringe Benefits	3.4%
Other Assets	17,500	Operating Revenue	2,078,739	100.0%		
Total Assets	1,884,885	Operating Expense	1,903,161	91.6%	Current Ratio	4.6
Current Liabilities	179,736	Operating Margin	175,578	8.4%	Days to Collect	91.2
Long Term Liabilities	1,310,586	Other Income	21	0.0%	Avg Payment Days	8.5
Total Equity	394,563	Other Expense	0	0.0%	Depreciation Rate	19.5%
Total Liab. and Equity	1,884,885	Net Profit or Loss	175,599	8.4%	Return on Equity	44.5%
742551 US RENAL		CENTRAL DIALYSIS				
11343 NORTH CENT	RAL EXPRESS	WAY 12/31/2019	99 Days *Settled	d		
DALLAS, TX 75243						
DALLAS						
NOVITAS (TEXAS)		_	-			
Balance Sh			Statement		Key Performanace	
Current Assets		Total Charges	21,455		Salary Expense	22.8%
Fixed Assets	1,770,236		0	0.0%	Fringe Benefits	4.0%
Other Assets	430	Operating Revenue	21,455	100.0%		
Total Assets	1,814,067	Operating Expense		1,359.6%	Current Ratio	(1.0)
Current Liabilities	-44,231	Operating Margin	-270,239	۔ 1,259.6%	Days to Collect	9.6
Long Term Liabilities	1,738,227	Other Income	0	0.0%	Avg Payment Days	3.3
Total Equity	120,071	Other Expense	0	0.0%	Depreciation Rate	9.6%
- Total Liab. and Equity	1,814,067	Net Profit or Loss	(270,239)	_	Return on Equity	-225.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672718 US RENAL	CARE SAN AN	TONIO HOME THERAI	PIES			
072718 00 KENAL						
215 N SAN SABA, S	TE 314	12/31/2019 3	365 Days Settled	ł		
SAN ANTONIO, TX 7	78207					
BEXAR						
TRAILBLAZER (TEX	(AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,849,577	Total Charges	4,126,980		Salary Expense	20.6%
Fixed Assets	1,325,157	Contract Allowance	0	0.0%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	4,126,980	100.0%		
Total Assets	3,174,734	Operating Expense	3,644,619	88.3%	Current Ratio	1.6
Current Liabilities	1,124,279	Operating Margin	482,361	11.7%	Days to Collect	82.6
Long Term Liabilities	494,296	Other Income	56	0.0%	Avg Payment Days	9.9
Total Equity	1,556,159	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	3,174,734	- Net Profit or Loss	482,417	11.7%	Return on Equity	31.0%
		_			1 2	
672514 US RENAL						
672514 US RENAL			365 Days Settled	1		
	LOUGH STREE		365 Days Settled	1		
910 NORTH MCCUL	LOUGH STREE		365 Days Settled	3		
910 NORTH MCCUL SAN BENITO, TX 78	LOUGH STREE		365 Days Settled	3		
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON	LOUGH STREET	Г 12/31/2019 (365 Days Settled	1	Key Performanace	Ind.
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON BLUE CROSS (TEX/	LOUGH STREE ⁻ 586 AS) Sheet	Г 12/31/2019 (j		I nd. 32.0%
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON BLUE CROSS (TEX/ Balance S	LOUGH STREE ⁻ 586 AS) Sheet	T 12/31/2019 S Income S Total Charges	Statement	0.0%	Key Performanace	
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON BLUE CROSS (TEX/ Balance S Current Assets	LOUGH STREE 586 AS) Sheet 1,741,926	T 12/31/2019 S Income S Total Charges	Statement 5,989,462		Key Performanace Salary Expense	32.0%
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets	LOUGH STREE 586 AS) Sheet 1,741,926 1,073,833	T 12/31/2019 S Income S Total Charges Contract Allowance	Statement 5,989,462 0	0.0% 100.0%	Key Performanace Salary Expense	32.0%
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets	LOUGH STREE 586 AS) Sheet 1,741,926 1,073,833 5,304	T 12/31/2019 S Income Total Charges Contract Allowance Operating Revenue	Statement 5,989,462 0 5,989,462	0.0% 100.0% 86.4%	Key Performanace Salary Expense Fringe Benefits	32.0% 6.8%
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	LOUGH STREE 5586 AS) Sheet 1,741,926 1,073,833 5,304 2,821,063	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 5,989,462 0 5,989,462 5,172,772	0.0% 100.0% 86.4% 13.6%	Key Performanace Salary Expense Fringe Benefits Current Ratio	32.0% 6.8% 3.4
910 NORTH MCCUL SAN BENITO, TX 78 CAMERON BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Other Assets Total Assets Current Liabilities	LOUGH STREE 586 AS) Sheet 1,741,926 1,073,833 5,304 2,821,063 506,399	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 5,989,462 0 5,989,462 5,172,772 816,690	0.0% 100.0% 86.4% 13.6% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	32.0% 6.8% 3.4 55.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672742 US RENAL CARE SOUTH SAN ANTONO DIALYSIS 137 PALO ALTO ROAD 12/31/2019 365 Days Settled SAN ANTONIO, TX 78211 BEXAR NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 28.2% 3,157,581 Salary Expense **Current Assets** 987,219 Total Charges Fringe Benefits 5.8% **Fixed Assets** 90,491 Contract Allowance 0 0.0% 605 Operating Revenue 3,157,581 Other Assets 100.0% 1,078,315 Operating Expense 2.558.121 81.0% Current Ratio 1.7 Total Assets 588,986 Operating Margin 599,460 **Current Liabilities** 19.0% Days to Collect 61.5 91,285 Other Income Long Term Liabilities 0.0% Avg Payment Days 657 11.2 398,044 0 15.0% Total Equity Other Expense 0.0% Depreciation Rate Total Liab. and Equity 1,078,315 Net Profit or Loss 600,117 150.8% 19.0% Return on Equity 742534 US RENAL CARE SOUTHEAST SAN ANTONIO DIALYSIS 2635 SE MILITARY ROAD 12/31/2019 272 Days *Settled SAN ANTONIO, TX 78223 BEXAR NOVITAS (TEXAS) **Balance Sheet** Income Statement Key Performanace Ind. 26.2% Salary Expense **Current Assets** 681,246 424,950 Total Charges 3.8% 1,104,014 Contract Allowance 0.0% Fringe Benefits **Fixed Assets** 0 681,246 Other Assets 19,074 Operating Revenue 100.0% 1,548,038 Operating Expense 1.6 **Total Assets** 825,016 121.1% Current Ratio 263,713 Operating Margin -21.1% Days to Collect Current Liabilities -143,770 84.7 Long Term Liabilities 191,250 Other Income 0 0.0% Avg Payment Days 8.7 1,093,075 Other Expense **Total Equity** 0 0.0% Depreciation Rate 13.4% Total Liab. and Equity 1,548,038 Net Profit or Loss (143,770)-13.2% -21.1% Return on Equity

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672859 US RENAL	CARE SPACE	CITY DIALYSIS LLC				
3402 BURKE ROAD		12/31/2019	365 Days Settled	ł		
PASADENA, TX 7750)4					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	227,104	Total Charges	984,623		Salary Expense	34.3%
Fixed Assets	1,050,098	Contract Allowance	0	0.0%	Fringe Benefits	4.4%
Other Assets	100	- Operating Revenue	984,623	100.0%		
- Total Assets	1,277,302	Operating Expense	1,368,405	139.0%	Current Ratio	0.2
- Current Liabilities	1,009,764	- Operating Margin	-383,782	-39.0%	Days to Collect	3.9
Long Term Liabilities	1,022,230	Other Income	121	0.0%	Avg Payment Days	6.7
Total Equity	-754,692	Other Expense	0	0.0%	Depreciation Rate	23.1%
- Total Liab. and Equity	1,277,302	- Net Profit or Loss	(383,661)	-39.0%	Return on Equity	50.8%
742501 US RENAL	CARE SUNNY	ALE DIALYSIS				
220 S COLLINS ROA	D	12/31/2019	365 Days Settled	b		
SUNNYVALE, TX 751						
	182					
DALLAS	182					
DALLAS NOVITAS (TEXAS)	182					
		Income	Statement		Key Performanace I	nd.
NOVITAS (TEXAS)	heet	Income Total Charges	Statement 1,733,304		Key Performanace I Salary Expense	nd. 30.4%
NOVITAS (TEXAS) Balance S	heet			0.0%	Salary Expense	
NOVITAS (TEXAS) Balance S Current Assets	heet 253,094	Total Charges	1,733,304	0.0% 100.0%	Salary Expense	30.4%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	heet 253,094 1,153,307	Total Charges Contract Allowance	1,733,304 0	100.0%	Salary Expense	30.4%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	heet 253,094 1,153,307 -321,981	Total Charges Contract Allowance Operating Revenue	1,733,304 0 1,733,304	100.0% 101.8%	Salary Expense Fringe Benefits	30.4% 4.8%
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	heet 253,094 1,153,307 -321,981 1,084,420	Total Charges Contract Allowance Operating Revenue Operating Expense	1,733,304 0 1,733,304 1,765,035	100.0% 101.8% -1.8%	Salary Expense Fringe Benefits Current Ratio	30.4% 4.8% 1.8
NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	heet 253,094 1,153,307 -321,981 1,084,420 140,802	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,733,304 0 1,733,304 1,765,035 -31,731	100.0% 101.8% -1.8% 0.4%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.4% 4.8% 1.8 2.1

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672652 US RENAL	CARE TARRAN	IT DIALYSIS AZLE				
605 NORTHWEST P	ARKWAY	12/31/2019	365 Days Settled	b		
AZLE, TX 76020						
TARRANT						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	398,665	Total Charges	1,773,410		Salary Expense	33.2%
Fixed Assets	41,602	Contract Allowance	0	0.0%	Fringe Benefits	5.1%
Other Assets	230	Operating Revenue	1,773,410	100.0%		
Total Assets	440,497	Operating Expense	1,676,853	94.6%	Current Ratio	3.3
Current Liabilities	122,165	Operating Margin	96,557	5.4%	Days to Collect	49.0
Long Term Liabilities	0	Other Income	42	0.0%	Avg Payment Days	10.4
Total Equity	318,332	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	440,497	Net Profit or Loss	96,599	5.4%	Return on Equity	30.3%
672738 US RENAL	CARE TARRAN	IT DIALYSIS BRYAN	Γ IRVIN			
5729 BRYANT IRVIN	ROAD	12/31/2019	365 Days Settled	d		
FORT WORTH, TX 7	6132					
TARRANT						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	
Current Assets	420,215	Total Charges	2,598,459		Salary Expense	32.1%
Fixed Assets	466,585	Contract Allowance	0	0.0%	Fringe Benefits	4.5%
Other Assets	1,150	Operating Revenue	2,598,459	100.0%		
Total Assets	887,950	Operating Expense	2,452,854	94.4%	Current Ratio	2.0
Current Liabilities	215,056	Operating Margin	145,605	5.6%	Days to Collect	1.5
Long Term Liabilities	385,875	Other Income	701	0.0%	Avg Payment Days	8.5
Total Equity	287,019	Other Expense	0	0.0%	Depreciation Rate	17.2%
Total Liab. and Equity	887,950	Net Profit or Loss	146,306	5.6%	Return on Equity	51.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672840 US RENAL	CARE TARRAN	IT DIALYSIS BURLES	SON			
265 SE JOHN JONE	S DR STE 100	6/30/2019 3	365 Days Settled			
BURLESON, TX 760	28	12/31/2019	184 Days Settled	I		
JOHNSON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	138,710	Total Charges	49,915,107		Salary Expense	38.0%
Fixed Assets	714,806	Contract Allowance	48,990,244	98.1%	Fringe Benefits	14.0%
Other Assets	750	Operating Revenue	924,863	1.9%		
Total Assets	854,266	Operating Expense	1,539,469	166.5%	Current Ratio	0.1
Current Liabilities	1,042,223	Operating Margin	-614,606	-66.5%	Days to Collect	2.4
Long Term Liabilities	1,607,727	Other Income	4	0.0%	Avg Payment Days	15.8
Total Equity	-1,795,684	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	854,266	Net Profit or Loss	(614,602)	-66.5%	Return on Equity	34.2%
672840 US RENAL	CARE TARRAN	IT DIALYSIS BURLES	SON			
265 SE JOHN JONE	S DR STE 100	6/30/2019 3	865 Days Settled			
BURLESON, TX 760	28	12/31/2019	184 Days Settled	l		
JOHNSON						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	152,835	Total Charges	954,685		Salary Expense	35.8%
Fixed Assets	628,355	Contract Allowance	0	0.0%	Fringe Benefits	13.1%
Other Assets	750	Operating Revenue	954,685	100.0%		
Total Assets	781,940	Operating Expense	1,636,053	171.4%	Current Ratio	0.1
Current Liabilities	1,396,443	Operating Margin	-681,368	-71.4%	Days to Collect	1.2
Long Term Liabilities	1,468,982	Other Income	4	0.0%	Avg Payment Days	14.0
Total Equity	-2,083,485	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	781,940	Net Profit or Loss	(681,364)	-71.4%	Return on Equity	32.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		IT DIALYSIS CENTRAL	FORTWORT	1		
4201 EAST BERRY	STE 8	12/31/2019 3	65 Days Settled	I		
FORT WORTH, TX 7	'6105					
TARRANT						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income S	Statement		Key Performanace	Ind.
Current Assets	539,871	Total Charges	5,200,917		Salary Expense	33.5%
Fixed Assets	316,163	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	7,915,649	Operating Revenue	5,200,917	100.0%		
Total Assets	8,771,683	Operating Expense	4,376,635	84.2%	Current Ratio	0.0
Current Liabilities	-11,773,966	Operating Margin	824,282	15.8%	Days to Collect	(15.6)
Long Term Liabilities	0	Other Income	9	0.0%	Avg Payment Days	12.3
Total Equity	20,545,649	Other Expense	0	0.0%	Depreciation Rate	24.3%
Total Liab. and Equity	8,771,683	Net Profit or Loss	824,291	15.8%	Return on Equity	4.0%
672650 US RENAL	. CARE TARRAN	IT DIALYSIS CLEBURN	NE			
1206 WEST HENDE	RSON SUITE A	12/31/2019 3	65 Days Settlec	I		
CLEBURNE, TX 760	33					
JOHNSON						
BLUE CROSS (TEX/	AS)					
BLUE CROSS (TEX/ Balance S	,	Income S	Statement		Key Performanace	Ind.
	Sheet	Income S Total Charges	Statement 992,759		Key Performanace Salary Expense	Ind. 37.6%
Balance S	Sheet 262,272			0.0%	-	
Balance S Current Assets	Sheet 262,272 214,071	Total Charges	992,759	0.0%	Salary Expense	37.6%
Balance S Current Assets Fixed Assets	Sheet 262,272 214,071	Total Charges Contract Allowance	992,759 0	100.0%	Salary Expense	37.6%
Balance S Current Assets Fixed Assets Other Assets	Sheet 262,272 214,071 0	Total Charges Contract Allowance Operating Revenue	992,759 0 992,759	100.0% 123.9%	Salary Expense Fringe Benefits	37.6% 6.5%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 262,272 214,071 0 476,343	Total Charges Contract Allowance Operating Revenue Operating Expense	992,759 0 992,759 1,230,461	100.0% 123.9% -23.9%	Salary Expense Fringe Benefits Current Ratio	37.6% 6.5% 1.7
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 262,272 214,071 0 476,343 155,243	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	992,759 0 992,759 1,230,461 -237,702	100.0% 123.9% -23.9% 22.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.6% 6.5% 1.7 7.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

		IT DIALYSIS EAST FO				
6450 BRENTWOOD	STAIR ROAD	12/31/2019	365 Days Settled	Ł		
FORT WORTH, TX 7	6112					
TARRANT						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	1,460,020	Total Charges	5,139,560		Salary Expense	35.2%
Fixed Assets	131,445	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	0	- Operating Revenue	5,139,560	100.0%		
Total Assets	1,591,465	Operating Expense	3,870,403	75.3%	Current Ratio	4.3
Current Liabilities	339,333	- Operating Margin	1,269,157	24.7%	Days to Collect	54.1
Long Term Liabilities	0	Other Income	81	0.0%	Avg Payment Days	11.2
Total Equity	1,252,132	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	1,591,465	- Net Profit or Loss	1,269,238	24.7%	Return on Equity	101.4%
672750 US RENAL	CARE TARRAN	IT DIALYSIS FLOWER				
672750 US RENAL 785 CROSS TIMBER			A MOUND			
	S SUITE 145					
785 CROSS TIMBER FLOWER MOUND, T	S SUITE 145					
785 CROSS TIMBER FLOWER MOUND, T DENTON	S SUITE 145 X 75028	9/1/2019 24			Key Performanace	Ind.
785 CROSS TIMBER FLOWER MOUND, T DENTON NOVITAS (TEXAS)	S SUITE 145 X 75028 heet	9/1/2019 24	4 Days Settled		Key Performanace Salary Expense	Ind. 32.0%
785 CROSS TIMBER FLOWER MOUND, T DENTON NOVITAS (TEXAS) Balance S	S SUITE 145 X 75028 heet	9/1/2019 24 Income	4 Days Settled Statement	97.5%	-	
785 CROSS TIMBER FLOWER MOUND, T DENTON NOVITAS (TEXAS) Balance S Current Assets	S SUITE 145 X 75028 heet 90,837	9/1/2019 24 Income Total Charges	4 Days Settled Statement 20,909,732	97.5% 2.5%	Salary Expense	32.0%
785 CROSS TIMBER FLOWER MOUND, T DENTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	S SUITE 145 X 75028 heet 90,837 236,541	9/1/2019 24 Income Total Charges Contract Allowance	4 Days Settled Statement 20,909,732 20,381,874		Salary Expense Fringe Benefits	32.0%
785 CROSS TIMBER FLOWER MOUND, T DENTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	S SUITE 145 X 75028 heet 90,837 236,541 11,280	9/1/2019 24 Income Total Charges Contract Allowance Operating Revenue	4 Days Settled Statement 20,909,732 20,381,874 527,858	2.5% 137.5%	Salary Expense Fringe Benefits	32.0% 4.1%
785 CROSS TIMBER FLOWER MOUND, T DENTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	S SUITE 145 X 75028 heet 90,837 236,541 11,280 338,658	9/1/2019 24 Income Total Charges Contract Allowance Operating Revenue Operating Expense	4 Days Settled Statement 20,909,732 20,381,874 527,858 725,618	2.5% 137.5% -37.5%	Salary Expense Fringe Benefits Current Ratio	32.0% 4.1% 0.0
785 CROSS TIMBER FLOWER MOUND, T DENTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	S SUITE 145 X 75028 heet 90,837 236,541 11,280 338,658 1,915,230	9/1/2019 24 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4 Days Settled Statement 20,909,732 20,381,874 527,858 725,618 -197,760	2.5% 137.5% -37.5% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	32.0% 4.1% 0.0 8.8

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

501 COLLEGE AVEN	UE SUITE 100	12/31/2019 3	65 Days Settled	ł		
FORT WORTH, TX 76	6104					
TARRANT						
BLUE CROSS (GEOF	RGIA)					
Balance Sl	heet	Income S	Statement		Key Performanace I	nd.
Current Assets	993,832	Total Charges	8,129,077		Salary Expense	34.9%
Fixed Assets	90,052	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	7,961,556	— Operating Revenue	8,129,077	100.0%		
- Total Assets	9,045,440	Operating Expense	6,285,029	77.3%	Current Ratio	(0.1)
- Current Liabilities	-16,516,443	— Operating Margin	1,844,048	22.7%	Days to Collect	(12.5)
Long Term Liabilities	0	Other Income	383	0.0%	Avg Payment Days	13.5
Total Equity	25,561,883	Other Expense	0	0.0%	Depreciation Rate	28.3%
Total Liab. and Equity 672743 US RENAL		T DIALYSIS KELLER	1,844,431		Return on Equity	7.2%
- Total Liab. and Equity -	CARE TARRAN	T DIALYSIS KELLER	1,844,431 65 Days Settled		Return on Equity	7.2%
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312	CARE TARRAN	T DIALYSIS KELLER			Return on Equity	7.2%
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76	CARE TARRAN	T DIALYSIS KELLER			Return on Equity	7.2%
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT	CARE TARRAN	T DIALYSIS KELLER			Return on Equity	
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT NOVITAS (TEXAS)	CARE TARRAN ACE PARKWAY 6244 heet	T DIALYSIS KELLER	65 Days Settled			
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT NOVITAS (TEXAS) Balance Si	CARE TARRAN ACE PARKWAY 6244 heet	T DIALYSIS KELLER SUITE 12/31/2019 3 Income S	65 Days Settled		Key Performanace In	nd. 27.5%
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT NOVITAS (TEXAS) Balance Si Current Assets	CARE TARRAN ACE PARKWAY 6244 heet 1,261,186	Total Charges	65 Days Settled Statement 3,717,893	3	Key Performanace In Salary Expense	nd. 27.5%
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT NOVITAS (TEXAS) Balance Si Current Assets Fixed Assets	CARE TARRAN ACE PARKWAY 6244 heet 1,261,186 305,973	IT DIALYSIS KELLER SUITE 12/31/2019 3 Income S Total Charges Contract Allowance	65 Days Settled Statement 3,717,893 0	0.0%	Key Performanace In Salary Expense Fringe Benefits	nd.
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT NOVITAS (TEXAS) Balance Si Current Assets Fixed Assets Other Assets	CARE TARRAN ACE PARKWAY 6244 heet 1,261,186 305,973 690	IT DIALYSIS KELLER SUITE 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	65 Days Settled Statement 3,717,893 0 3,717,893	0.0% 100.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	nd. 27.5% 4.7%
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	CARE TARRAN ACE PARKWAY 6244 1,261,186 305,973 690 1,567,849	IT DIALYSIS KELLER SUITE 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	65 Days Settled Statement 3,717,893 0 3,717,893 3,065,870	0.0% 100.0% 82.5% 17.5%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	nd. 27.5% 4.7% 3.7
Total Liab. and Equity 672743 US RENAL 4420 HERITAGE TRA 312 FORT WORTH, TX 76 TARRANT NOVITAS (TEXAS) Balance SI Current Assets Fixed Assets Other Assets Total Assets	CARE TARRAN ACE PARKWAY 6244 1,261,186 305,973 690 1,567,849 340,774	IT DIALYSIS KELLER SUITE 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Expense Operating Margin	65 Days Settled Statement 3,717,893 0 3,717,893 3,065,870 652,023	0.0% 100.0% 82.5% 17.5% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 27.5% 4.7% 3.7 75.4

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672660 US RENAL CARE TARRANT DIALYSIS MINERAL WELLS 2611 HWY 180 WEST 2/22/2019 53 Days Settled MINERAL WELLS, TX 76067 PALO PINTO NOVITAS (TEXAS) **Balance Sheet Income Statement** Key Performanace Ind. 31.3% 7,179,256 Salary Expense **Current Assets** 108,021 Total Charges Fringe Benefits 8.9% **Fixed Assets** 43,887 Contract Allowance 7,002,863 97.5% Other Assets 176,393 2.5% 1,120 Operating Revenue 153,028 Operating Expense 187,756 106.4% Current Ratio 0.4 Total Assets 246,416 Operating Margin **Current Liabilities** -11,363 7.2 -6.4% Days to Collect Long Term Liabilities 0.0% Avg Payment Days 273,849 Other Income 0 11.8 -367,237 0 Total Equity Other Expense 0.0% Depreciation Rate 1.1% Total Liab. and Equity 153,028 Net Profit or Loss (11,363) 3.1% -6.4% Return on Equity 672543 US RENAL CARE TARRANT DIALYSIS WEATHERFORD 504 SANTA FE DRIVE 12/31/2019 365 Days Settled WEATHERFORD, TX 76086 PARKER **BLUE CROSS (TEXAS) Balance Sheet** Income Statement Key Performanace Ind. 41.2% **Current Assets** Salary Expense 1,701,155 321,862 Total Charges 8.1% 0.0% Fringe Benefits **Fixed Assets** 74,570 Contract Allowance 0 Other Assets 96,733 Operating Revenue 1,701,155 100.0% 493,165 Operating Expense 1.2 **Total Assets** 1,659,799 97.6% Current Ratio 262,360 Operating Margin Current Liabilities 41,356 2.4% Days to Collect 2.7

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2/13/2024

Long Term Liabilities

Total Liab. and Equity

Total Equity

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23

0

41.379

0.0%

0.0%

Avg Payment Days

Depreciation Rate

2.4% Return on Equity

851 Other Income

229,954 Other Expense

493,165 Net Profit or Loss

12.4

14.1%

18.0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672507 US RENAL	CARE IRICOU					
19910 INTERSTATE 101	HIGHWAY 35 S	SUITE 12/31/2019 30	65 Days Settled	ł		
LYTLE, TX 78052						
ATASCOSA						
MUTUAL LEGACY						
Balance S	Sheet	Income S	tatement		Key Performanace Ind.	
Current Assets	510,536	Total Charges	3,624,791		Salary Expense	33.2%
Fixed Assets	1,356,524	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	2,403,845	Operating Revenue	3,624,791	100.0%		
Total Assets	4,270,905	Operating Expense	2,910,782	80.3%	Current Ratio	(0.2)
Current Liabilities	-3,247,256	Operating Margin	714,009	19.7%	Days to Collect	35.9
Long Term Liabilities	1,252,854	Other Income	589	0.0%	Avg Payment Days	9.6
	6 265 207	o., -				19.3%
Total Equity	6,265,307	Other Expense	0	0.0%	Depreciation Rate	19.570
Total Equity Total Liab. and Equity	4,270,905		0 714,598		Depreciation Rate Return on Equity	11.4%
Total Liab. and Equity	4,270,905					
Total Liab. and Equity	4,270,905	Net Profit or Loss		19.7%		
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH	4,270,905 CARE VALLEY	Net Profit or Loss	714,598	19.7%		
Total Liab. and Equity 452872 US RENAL	4,270,905 CARE VALLEY	Net Profit or Loss	714,598	19.7%		
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850	4,270,905 CARE VALLEY HIA STREET	Net Profit or Loss	714,598	19.7%		
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO	4,270,905 CARE VALLEY HIA STREET 3 AS)	Net Profit or Loss	714,598	19.7%		11.4%
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO BLUE CROSS (TEXA	4,270,905 CARE VALLEY HIA STREET 3 AS)	Net Profit or Loss MCALLEN DIALYSIS 12/31/2019 30 Income S	714,598	19.7%	Return on Equity	11.4%
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO BLUE CROSS (TEXA Balance S	4,270,905 CARE VALLEY HIA STREET 3 AS) Sheet	Net Profit or Loss MCALLEN DIALYSIS 12/31/2019 30 Income S Total Charges	714,598 65 Days Settled	19.7%	Return on Equity	11.4%
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO BLUE CROSS (TEXA Balance S Current Assets	4,270,905 CARE VALLEY HIA STREET 3 AS) Sheet 1,085,980	Net Profit or Loss MCALLEN DIALYSIS 12/31/2019 30 Income S Total Charges	714,598 65 Days Settled Statement 7,431,931	19.7%	Return on Equity Key Performanace In Salary Expense	11.4% nd. 46.9%
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	4,270,905 CARE VALLEY HIA STREET 3 AS) Sheet 1,085,980 297,211	Net Profit or Loss MCALLEN DIALYSIS 12/31/2019 30 Income S Total Charges Contract Allowance Operating Revenue	714,598 65 Days Settled tatement 7,431,931 0	19.7% d 0.0% 100.0%	Return on Equity Key Performanace In Salary Expense	11.4% nd. 46.9%
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	4,270,905 CARE VALLEY HIA STREET 3 AS) Sheet 1,085,980 297,211 1,882,721	Net Profit or Loss MCALLEN DIALYSIS 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	714,598 65 Days Settled 7,431,931 0 7,431,931	19.7% d 0.0% 100.0% 60.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits	11.4% nd. 46.9% 9.0%
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	4,270,905 CARE VALLEY HIA STREET 3 AS) Sheet 1,085,980 297,211 1,882,721 3,265,912	Net Profit or Loss MCALLEN DIALYSIS 12/31/2019 30 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	714,598 65 Days Settled 7,431,931 0 7,431,931 4,456,145	19.7% d 0.0% 100.0% 60.0% 40.0%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	11.4% nd. 46.9% 9.0% (0.1)
Total Liab. and Equity 452872 US RENAL 2000 SOUTH CYNTH MC ALLEN, TX 7850 HIDALGO BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	4,270,905 CARE VALLEY HIA STREET (3) Sheet 1,085,980 297,211 1,882,721 3,265,912 -15,731,807	Net Profit or Loss MCALLEN DIALYSIS 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	714,598 65 Days Settled 7,431,931 0 7,431,931 4,456,145 2,975,786	19.7% d 0.0% 100.0% 60.0% 40.0% 0.0%	Return on Equity Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 46.9% 9.0% (0.1) 43.9

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452834 US RENAL	CARE WEBSTE					
1914 CAROLINE ST		12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7700	2					
HARRIS						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,018,289	Total Charges	5,029,801		Salary Expense	31.8%
Fixed Assets	502,501	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	3,462,623	Operating Revenue	5,029,801	100.0%		
Total Assets	5,983,413	Operating Expense	4,689,955	93.2%	Current Ratio	3.9
Current Liabilities	519,743	Operating Margin	339,846	6.8%	Days to Collect	79.3
Long Term Liabilities	198,176	Other Income	47,900	1.0%	Avg Payment Days	13.3
Total Equity	5,265,494	Other Expense	0	0.0%	Depreciation Rate	29.2%
Total Liab. and Equity	5,983,413	Net Profit or Loss	387,746	7.7%	Return on Equity	7.4%
9219 STELLA LINK	CARE WEST U	NIVERSITY DIALYSI	365 Days Settled	ł		
HOUSTON, TX 7702	5					
HARRIS						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	162,382	Total Charges	1,087,916		Salary Expense	22.20/
						32.3%
Fixed Assets	637,381	Contract Allowance	0	0.0%	Fringe Benefits	
Fixed Assets Other Assets	637,381 11,225	Contract Allowance Operating Revenue	0 1,087,916	0.0% 100.0%	Fringe Benefits	
					Fringe Benefits Current Ratio	
Other Assets	11,225	Operating Revenue	1,087,916	100.0% 129.4%	-	3.6%
Other Assets Total Assets	11,225 810,988	Operating Revenue Operating Expense	1,087,916 1,408,094	100.0% 129.4% -29.4%	Current Ratio	
Other Assets Total Assets Current Liabilities	11,225 810,988 239,583	Operating Revenue Operating Expense Operating Margin	1,087,916 1,408,094 -320,178	100.0% 129.4% -29.4% 27.5%	Current Ratio Days to Collect	3.6% 0.7 7.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672631 USRC ATA	SCOSA COUNT	Y DIALYSIS, LLC				
1320 WEST OAKLAV	WN SUITE G & H	12/31/2019	365 Days Settled	b		
PLEASANTON, TX 7	8064					
ATASCOSA						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	219,530	Total Charges	1,333,716		Salary Expense	38.3%
Fixed Assets	152,961	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	31,377	Operating Revenue	1,333,716	100.0%		
Total Assets	403,868	Operating Expense	1,322,020	99.1%	Current Ratio	0.4
Current Liabilities	505,247	Operating Margin	11,696	0.9%	Days to Collect	47.5
Long Term Liabilities	2,832	Other Income	148	0.0%	Avg Payment Days	8.7
Total Equity	-104,211	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	403,868	Net Profit or Loss	11,844	0.9%	Return on Equity	-11.4%
452890 USRC EDI	NBURG, LP					
206 CONQUEST		12/31/2019	365 Days Settled	b		
EDINBURG, TX 7853	39					
HIDALGO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	729,328	Total Charges	5,253,431		Salary Expense	51.7%
Fixed Assets	346,313	Contract Allowance	0	0.0%	Fringe Benefits	10.7%
Other Assets	863,554	Operating Revenue	5,253,431	100.0%		
Total Assets	1,939,195	Operating Expense	3,031,978	57.7%	Current Ratio	(0.1)
Current Liabilities	-11,741,435	Operating Margin	2,221,453	42.3%	Days to Collect	39.5
Long Term Liabilities	-75,867	Other Income	684	0.0%	Avg Payment Days	22.9
Total Equity	13,756,497	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	1,939,195	Net Profit or Loss	2,222,137	42.3%	Return on Equity	16.2%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672559 USRC SW	FT WORTH, LP						
5127 OLD GRANBUF	RY ROAD	12/31/2019	365 Days Settled	ł			
FORT WORTH, TX 7	6133						
TARRANT							
BLUE CROSS (TEXA	AS)						
Balance S	iheet	Income	Statement		Key Performanace Ind.		
Current Assets	1,588,011	Total Charges	4,820,934		Salary Expense	34.0%	
Fixed Assets	177,020	Contract Allowance	0	0.0%	Fringe Benefits	5.9%	
Other Assets	90,000	Operating Revenue	4,820,934	100.0%			
Total Assets	1,855,031	Operating Expense	3,980,638	82.6%	Current Ratio	4.0	
Current Liabilities	393,739	Operating Margin	840,296	17.4%	Days to Collect	59.8	
Long Term Liabilities	0	Other Income	24	0.0%	Avg Payment Days	11.0	
Total Equity	1,461,292	Other Expense	0	0.0%	Depreciation Rate	14.9%	
Total Liab. and Equity	1,855,031	Net Profit or Loss	840,320	17.4%	Return on Equity	57.5%	
452580 USRC TAR		S CENTER ARLINGT					
203 W RANDOL MILI	L RD	12/31/2019	365 Days Settled	ł			
ARLINGTON, TX 760)11						
TARRANT							
BLUE CROSS (GEO	RGIA)						
Balance S	iheet	Income	Statement		Key Performanace	Ind.	
Current Assets	771,719	Total Charges	4,777,065		Salary Expense	36.5%	
Fixed Assets	120,100	Contract Allowance	0	0.0%	Fringe Benefits	6.2%	
Other Assets	3,907,548	Operating Revenue	4,777,065	100.0%			
Total Assets	4,799,367	Operating Expense	4,104,724	85.9%	Current Ratio	(0.1)	
Current Liabilities	-9,840,718	Operating Margin	672,341	14.1%	Days to Collect	(17.0)	
Long Term Liabilities	0	Other Income	15	0.0%	Avg Payment Days	14.9	
Total Equity	14,640,085	Other Expense	0	0.0%	Depreciation Rate	21.6%	
Total Liab. and Equity	4,799,367	Net Profit or Loss	672,356	14.1%	Return on Equity	4.6%	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452855 USRC TAR		S CENTER GRAND P	RAIRIE,LP			
1006 NORTH CARRI	ER PARKWAY	12/31/2019	365 Days Settled	ł		
GRAND PRAIRIE, T	K 75050					
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	341,897	Total Charges	4,444,790		Salary Expense	34.5%
Fixed Assets	112,689	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	1,761,922	Operating Revenue	4,444,790	100.0%		
Total Assets	2,216,508	Operating Expense	3,392,005	76.3%	Current Ratio	0.0
Current Liabilities	-13,031,151	Operating Margin	1,052,785	23.7%	Days to Collect	(12.9)
Long Term Liabilities	0	Other Income	524	0.0%	Avg Payment Days	13.6
Total Equity	15,247,659	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	2,216,508	Net Profit or Loss	1,053,309	23.7%	Return on Equity	6.9%
452896 USRC TAR		6 CENTER MANSFIEL	LD, LP			
1800 HWY 157 NOR	TH SUITE 101	12/31/2019	365 Days Settled	ł		
			,			
MANSFIELD, TX 760 TARRANT	103					
BLUE CROSS (TEXA Balance S	,	Incomo	Statement		Key Performanace I	nd
Current Assets		Total Charges	4,484,165		Salary Expense	36.0%
	283,874	J		0.0%	Fringe Benefits	6.4%
Fixed Assets		Contract Allowance	0		r ninge Denents	0.170
Other Assets	1,878,500	Operating Revenue	4,484,165	100.0%	Current Detie	0.0
Total Assets	2,771,848	Operating Expense	3,586,361	80.0%		(20, 4)
Current Liabilities	-18,276,457	Operating Margin	897,804		Days to Collect	(29.4)
Long Term Liabilities	2,104	Other Income	497		Avg Payment Days	14.1
Total Equity	21,046,201	Other Expense	0	0.0%	Depreciation Rate	21.7%
Total Liab. and Equity	2,771,848	Net Profit or Loss	898,301		Return on Equity	4.3%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452838 USRC TARRANT DIALYSIS CENTER NORTH FORT WORTH **1978 EPHRIHAM AVENUE** 12/31/2019 365 Days Settled FORT WORTH, TX 76164 TARRANT **BLUE CROSS (TEXAS) Balance Sheet Income Statement** Key Performanace Ind. 37.2% 5,520,541 Salary Expense **Current Assets** 808,764 Total Charges Fringe Benefits 6.8% **Fixed Assets** 67,447 Contract Allowance 0 0.0% Other Assets 5,520,541 100.0% 6,559,135 Operating Revenue 7,435,346 Operating Expense 4.638.066 84.0% Current Ratio 0.0 **Total Assets** -17,399,537 Operating Margin 882,475 **Current Liabilities** 16.0% Days to Collect (13.9)Long Term Liabilities 0.0% Avg Payment Days 0 Other Income 205 11.0 24,834,883 Other Expense 0 20.2% Total Equity 0.0% Depreciation Rate 7,435,346 Net Profit or Loss Total Liab. and Equity 3.6% 882,680 16.0% Return on Equity 452637 USRC TARRANT DIALYSIS CENTER SOUTH FORT WORTH 12201 BEAR PLAZA 12/31/2019 365 Days Settled BURLESON, TX 76028 JOHNSON **BLUE CROSS (GEORGIA) Balance Sheet** Income Statement Key Performanace Ind. 31.4% Salary Expense **Current Assets** 5,350,699 774,653 Total Charges 6.9% 0.0% Fringe Benefits **Fixed Assets** 176,642 Contract Allowance 0 Other Assets 5,872,901 Operating Revenue 5,350,699 100.0% 6,824,196 Operating Expense **Total Assets** 4,427,030 82.7% Current Ratio (0.1) -12,279,187 Current Liabilities **Operating Margin** 923,669 17.3% Days to Collect (10.7)Long Term Liabilities 0 Other Income 278 0.0% Avg Payment Days 9.2

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Total Equity

Total Liab. and Equity

12:51 AM

0

923,947

0.0%

Depreciation Rate

17.3% Return on Equity

19,103,383 Other Expense

6,824,196 Net Profit or Loss

17.3%

4.8%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

501 COLLEGE AVEN	NUE SUITE 200	12/31/2019 :	365 Days Settled	t		
FORT WORTH, TX 7	6104					
TARRANT						
BLUE CROSS (GEO	RGIA)					
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,057,320	Total Charges	6,635,867		Salary Expense	23.2%
Fixed Assets	494,368	Contract Allowance	0	0.0%	Fringe Benefits	3.4%
Other Assets	902,143	- Operating Revenue	6,635,867	100.0%		
Total Assets	2,453,831	Operating Expense	4,983,747	75.1%	Current Ratio	0.0
Current Liabilities	-23,821,078	- Operating Margin	1,652,120	24.9%	Days to Collect	(20.0)
Long Term Liabilities	488,033	Other Income	208	0.0%	Avg Payment Days	10.8
Total Equity	25,786,876	Other Expense	0	0.0%	Depreciation Rate	21.9%
Total Liab. and Equity	2,453,831	- Net Profit or Loss	1,652,328	24.9%	Return on Equity	6.4%
672637 USRC TAR		S WEST FORT WORTH	1			
1704 SOUTH CHER	RY LANE SUITE	200 12/31/2019 :	365 Days Settled	4		
		200 12/01/2010		A		
WHITE SETTLEMEN						
TARRANT	IT, TX 76108					
BLUE CROSS (TEXA	AS)					
BLUE CROSS (TEXA Balance S	AS) Sheet		Statement		Key Performanace I	
BLUE CROSS (TEXA	AS) Sheet		Statement 2,176,137		Salary Expense	35.5%
BLUE CROSS (TEXA Balance S	AS) Sheet	Total Charges		0.0%	-	
BLUE CROSS (TEXA Balance S Current Assets	AS) Sheet 758,795	Total Charges	2,176,137	0.0% 100.0%	Salary Expense	35.5%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) Sheet 758,795 309,147	Total Charges Contract Allowance Operating Revenue	2,176,137 0		Salary Expense Fringe Benefits	35.5%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 758,795 309,147 8,830	Total Charges Contract Allowance Operating Revenue	2,176,137 0 2,176,137	100.0% 85.2%	Salary Expense Fringe Benefits	35.5% 6.8%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 758,795 309,147 8,830 1,076,772	Total Charges Contract Allowance Operating Revenue Operating Expense	2,176,137 0 2,176,137 1,854,744	100.0% 85.2% 14.8%	Salary Expense Fringe Benefits Current Ratio	35.5% 6.8% 1.6
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 758,795 309,147 8,830 1,076,772 467,151	Total ChargesContract AllowanceOperating RevenueOperating ExpenseOperating Margin	2,176,137 0 2,176,137 1,854,744 321,393	100.0% 85.2% 14.8% 10.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.5% 6.8% 1.6 96.6

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672697 USRC WES	STOVER HILLS I	DIALYSIS				
11212 STATE HIGH	NAY 151	12/31/2019	365 Days Settled	b		
SAN ANTONIO, TX 7	78251					
BEXAR						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,154,349	Total Charges	4,158,404		Salary Expense	34.5%
Fixed Assets	180,805	Contract Allowance	0	0.0%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	4,158,404	100.0%		
Total Assets	1,335,154	Operating Expense	2,988,049	71.9%	Current Ratio	2.6
Current Liabilities	447,969	Operating Margin	1,170,355	28.1%	Days to Collect	58.1
Long Term Liabilities	73,048	Other Income	188	0.0%	Avg Payment Days	8.8
Total Equity	814,137	Other Expense	0	0.0%	Depreciation Rate	31.1%
Total Liab. and Equity	1,335,154	Net Profit or Loss	1,170,543	28.1%	Return on Equity	143.8%
672554 USRENAL	CARE TARRAN	T DIALYSIS NORTH	RICHLAND HILL	S		
6455 HILL TOP DRIV	/E SUITE 112	12/31/2019	365 Days Settled	b		
FORT WORTH, TX 7	6180					
TARRANT						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	836,339	Total Charges	2,816,742		Salary Expense	37.5%
Fixed Assets	111,224	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	60,250	Operating Revenue	2,816,742	100.0%		
Total Assets	1,007,813	Operating Expense	2,534,468	90.0%	Current Ratio	3.0
Current Liabilities	280,554	Operating Margin	282,274	10.0%	Days to Collect	58.6
Long Term Liabilities	0	Other Income	40	0.0%	Avg Payment Days	13.1
Total Equity	727,259	Other Expense	0	0.0%	Depreciation Rate	22.7%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452773 UT SOUTH	WESTERN - OA					
608 610 WYNNEWO	OD VILLAGE	12/31/2019	365 Days Settled	b		
DALLAS, TX 75224						
DALLAS						
BLUE CROSS (GEO	RGIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	14,056,357	Total Charges	8,004,381		Salary Expense	36.4%
Fixed Assets	672,312	Contract Allowance	-317,075	-4.0%	Fringe Benefits	6.7%
Other Assets	41,561	Operating Revenue	8,321,456	104.0%		
Total Assets	14,770,230	Operating Expense	6,579,924	79.1%	Current Ratio	53.4
Current Liabilities	263,139	Operating Margin	1,741,532	20.9%	Days to Collect	129.8
Long Term Liabilities	369,185	Other Income	-873,699	-10.5%	Avg Payment Days	5.0
Total Equity	14,137,907	Other Expense	0	0.0%	Depreciation Rate	6.2%
Total Liab. and Equity	14,770,231	Net Profit or Loss	867,833	10.4%	Return on Equity	6.1%
452736 UT SOUTH	WESTERN DAL	LAS DIALYSIS				
204 E AIRPORT FRE	EWAY	12/31/2019	365 Days Settled	b		
IRVING, TX 75062						
DALLAS						
BLUE CROSS (GEO	RGIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	12,048,773	Total Charges	12,797,929		Salary Expense	25.6%
Fixed Assets	2,508,589	Contract Allowance	226,762	1.8%	Fringe Benefits	4.5%
Other Assets	18,961,888	Operating Revenue	12,571,167	98.2%		
Total Assets	33,519,250	Operating Expense	9,014,296	71.7%	Current Ratio	20.8
Current Liabilities	580,289	Operating Margin	3,556,871	28.3%	Days to Collect	86.2
Long Term Liabilities	2,134,081	Other Income	-1,576,282	-12.5%	Avg Payment Days	4.5
Total Equity	30,804,883	Other Expense	0	0.0%	Depreciation Rate	11.9%
Total Liab. and Equity	33,519,253	Net Profit or Loss	1,980,589	15.8%	Return on Equity	6.4%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452540 UVALDE K	IDNEY DISEASE					
1819 GARNER FIELI	D RD	12/31/2019	365 Days Settled	ł		
UVALDE, TX 78801						
UVALDE						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace Ind.	
Current Assets	490,263	Total Charges	3,670,424		Salary Expense	44.9%
Fixed Assets	73,895	Contract Allowance	0	0.0%	Fringe Benefits	10.4%
Other Assets	317,880	Operating Revenue	3,670,424	100.0%		
Total Assets	882,038	Operating Expense	2,897,637	78.9%	Current Ratio	0.7
Current Liabilities	723,098	Operating Margin	772,787	21.1%	Days to Collect	82.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	723,098	Net Profit or Loss	772,788	21.1%	Return on Equity	0.0%
672665 VALLEY B	APTIST HARLIN	GEN DIALYSIS				
2220 HAINE DR, SUI	ITE 40	12/31/2019	365 Days Settled	ł		
HARLINGEN, TX 785	550					
CAMERON						
BLUE CROSS (TEXA	۹S)					
BLUE CROSS (TEXA Balance S	,	Income	Statement		Key Performanace I	nd.
	Sheet	Income Total Charges	e Statement 8,502,526		Key Performanace I Salary Expense	nd. 33.9%
Balance S	Sheet 2,861,184			1.7%	•	
Balance S Current Assets	Sheet 2,861,184	Total Charges	8,502,526	1.7% 98.3%	Salary Expense	33.9%
Balance S Current Assets Fixed Assets	Sheet 2,861,184 1,329,162	Total Charges Contract Allowance	8,502,526 148,111		Salary Expense Fringe Benefits	33.9%
Balance S Current Assets Fixed Assets Other Assets	Sheet 2,861,184 1,329,162 2,916,246	Total Charges Contract Allowance Operating Revenue	8,502,526 148,111 8,354,415	98.3% 80.9%	Salary Expense Fringe Benefits	33.9% 6.9%
Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 2,861,184 1,329,162 2,916,246 7,106,592	Total Charges Contract Allowance Operating Revenue Operating Expense	8,502,526 148,111 8,354,415 6,755,704	98.3% 80.9% 19.1%	Salary Expense Fringe Benefits Current Ratio	33.9% 6.9% 12.3
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 2,861,184 1,329,162 2,916,246 7,106,592 233,233	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	8,502,526 148,111 8,354,415 6,755,704 1,598,711	98.3% 80.9% 19.1% -5.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.9% 6.9% 12.3 71.5

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

072074 7762221 8	APTIST RAYMO	NDVILLE DIALYSIS				
894 FM 3168		12/31/2019	365 Days Settled	1		
RAYMONDVILLE, TX	(78580					
WILLACY						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	728,720	Total Charges	3,734,922		Salary Expense	32.9%
Fixed Assets	298,048	Contract Allowance	75,091	2.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	3,659,831	98.0%		
Total Assets	1,026,768	Operating Expense	3,046,722	83.2%	Current Ratio	2.9
Current Liabilities	248,268	Operating Margin	613,109	16.8%	Days to Collect	109.1
Long Term Liabilities	184,218	Other Income	-188,468	-5.1%	Avg Payment Days	27.3
Total Equity	594,283	Other Expense	0	0.0%	Depreciation Rate	21.9%
Total Liab. and Equity	1,026,769	Net Profit or Loss	424,641	11.6%	Return on Equity	71.5%
452508 VALLEY H	EMODIALYSIS (ENTER				
1325 EAST QUEBEC	;	12/31/2019	365 Days Settled	1		
MCALLEN, TX 78503	ł					
	,					
HIDALGO	,					
HIDALGO BLUE CROSS (TEXA						
	AS)	Income	Statement		Key Performanace I	nd.
BLUE CROSS (TEXA	AS) Sheet	Income Total Charges	Statement 14,907,110		Key Performanace I Salary Expense	nd. 37.4%
BLUE CROSS (TEXA Balance S	AS) Sheet	Total Charges		0.0%	-	
BLUE CROSS (TEXA Balance S Current Assets	AS) S heet 24,145,751	Total Charges	14,907,110	0.0% 100.0%	Salary Expense	37.4%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) S heet 24,145,751 652,512	Total Charges Contract Allowance	14,907,110 0		Salary Expense Fringe Benefits	37.4%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 24,145,751 652,512 2,315,613	Total Charges Contract Allowance Operating Revenue	14,907,110 0 14,907,110	100.0% 71.1%	Salary Expense Fringe Benefits	37.4% 9.8%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 24,145,751 652,512 2,315,613 27,113,876	Total Charges Contract Allowance Operating Revenue Operating Expense	14,907,110 0 14,907,110 10,595,353	100.0% 71.1% 28.9%	Salary Expense Fringe Benefits Current Ratio	37.4% 9.8% 0.9
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 24,145,751 652,512 2,315,613 27,113,876 25,975,914	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	14,907,110 0 14,907,110 10,595,353 4,311,757	100.0% 71.1% 28.9% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.4% 9.8% 0.9 74.2

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452517 VALLEY HI	EMODIALYSIS (CTR				
2600 NORTH CORIA		12/31/2019	365 Days Settled	b		
BROWNSVILLE, TX	78520					
CAMERON						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace I	nd.
Current Assets	12,589,440	Total Charges	7,597,843		Salary Expense	35.4%
Fixed Assets	3,739,387	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	12,650,112	Operating Revenue	7,597,843	100.0%		
Total Assets	28,978,939	Operating Expense	6,161,538	81.1%	Current Ratio	0.6
Current Liabilities	22,653,884	Operating Margin	1,436,305	18.9%	Days to Collect	39.0
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	22,653,884	Net Profit or Loss	1,436,307	18.9%	Return on Equity	0.0%
452646 VALLEY R		6				
2300 GREEN OAK D	R SUITE 500	12/31/2019	365 Days Settled	Ł		
KINGWOOD, TX 773	39					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace I	nd.
Current Assets	14,037,760	Total Charges	3,337,596		Salary Expense	30.2%
Fixed Assets	4,443,662	Contract Allowance	115,791	3.5%	Fringe Benefits	5.4%
Other Assets	2,067,520	Operating Revenue	3,221,805	96.5%		
Total Assets	20,548,942	Operating Expense	2,693,188	83.6%	Current Ratio	180.0
Current Liabilities	77,993	Operating Margin	528,617	16.4%	Days to Collect	109.4
Long Term Liabilities	2,344,572	Other Income	352	0.0%	Avg Payment Days	6.2
Total Equity	18,126,378	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	20,548,943	Net Profit or Loss	528,969	16.4%	Return on Equity	2.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452658 VICTORIA	DIALYSIS CENT	ER				
1405 VICTORIA STA	TION	12/31/2019	365 Days Settled	t		
VICTORIA, TX 77901						
VICTORIA						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	25,332,438	Total Charges	6,641,813		Salary Expense	29.2%
Fixed Assets	1,605,658	Contract Allowance	-261,506	-3.9%	Fringe Benefits	5.3%
Other Assets	3,518,590	Operating Revenue	6,903,319	103.9%		
Total Assets	30,456,686	Operating Expense	5,484,673	79.4%	Current Ratio	83.5
Current Liabilities	303,396	Operating Margin	1,418,646	20.6%	Days to Collect	98.8
Long Term Liabilities	1,350,800	Other Income	293	0.0%	Avg Payment Days	5.5
Total Equity	28,802,490	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	30,456,686	Net Profit or Loss	1,418,939	20.6%	Return on Equity	4.9%
672754 VICTORY L	AKES DIALYSI	S				
3290 GULF FWY S, \$	STE H	12/31/2019	365 Days Settled	ł		
DICKINSON, TX 775	39					
GALVESTON						
NOVITAS (TEXAS)						
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	69,642	Total Charges	3,413,226		Salary Expense	28.5%
Fixed Assets	1,084,392	Contract Allowance	-2,845	-0.1%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	3,416,071	100.1%		
Total Assets	1,154,034	Operating Expense	2,655,424	77.7%	Current Ratio	1.0
Current Liabilities	68,100	Operating Margin	760,647	22.3%	Days to Collect	78.2
Long Term Liabilities	533,824	Other Income	503	0.0%	Avg Payment Days	3.5
Total Equity	552,109	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	1,154,033	Net Profit or Loss	761,150	22.3%	Return on Equity	137.9%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672715 VILLAGE D	DIALYSIS					
6952 INDUSTRIAL W	/AY	12/31/2019	365 Days Settled	ł		
ROSENBERG, TX 77	471					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-32,379	Total Charges	2,585,389		Salary Expense	34.0%
Fixed Assets	1,089,996	Contract Allowance	255,185	9.9%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	2,330,204	90.1%		
Total Assets	1,057,617	Operating Expense	2,078,138	89.2%	Current Ratio	(0.6)
Current Liabilities	55,850	Operating Margin	252,066	10.8%	Days to Collect	160.8
Long Term Liabilities	865,941	Other Income	44	0.0%	Avg Payment Days	5.7
Total Equity	135,825	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	1,057,616	Net Profit or Loss	252,110	10.8%	Return on Equity	185.6%
452688 VILLAGE II	DIALYSIS CEN	TER				
6300 SAMUELL BLV	D SUITE 125	12/31/2019	365 Days Settled	t		
DALLAS, TX 75228						
DALLAS						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	14,369,538	Total Charges	7,379,798		Salary Expense	41.2%
Fixed Assets	1,099,783	Contract Allowance	0	0.0%	Fringe Benefits	11.1%
Other Assets	560,934	Operating Revenue	7,379,798	100.0%		
Total Assets	16,030,255	Operating Expense	5,773,989	78.2%	Current Ratio	0.9
Current Liabilities	15,749,788	Operating Margin	1,605,809	21.8%	Days to Collect	42.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
	0	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Equity	0	Other Expense	0		Depresiduent Rate	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

11701 TOEPPERWEI	N ROAD	12/31/2019 3	865 Days Settled	1		
LIVE OAK, TX 78233						
BEXAR						
NOVITAS (TEXAS)						
Balance Sh	heet	Income	Statement		Key Performanace I	nd.
Current Assets	834,120	Total Charges	7,627,827		Salary Expense	46.6%
Fixed Assets	142,257	Contract Allowance	0	0.0%	Fringe Benefits	11.3%
Other Assets	1,972,217	– Operating Revenue	7,627,827	100.0%		
- Total Assets	2,948,594	Operating Expense	4,778,466	62.6%	Current Ratio	0.4
- Current Liabilities	1,962,485	– Operating Margin	2,849,361	37.4%	Days to Collect	70.6
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.8%
		Net Profit or Loss	2,849,362	37.4%	Return on Equity	0.0%
20025 CHASEWOOD HOUSTON, TX 77070	IALYSIS PARK DR		2,849,362		Return on Equity	0.0%
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS	IALYSIS PARK DR				Return on Equity	0.0%
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070	IALYSIS PARK DR	 12/31/2019 3			Return on Equity	
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance St	IALYSIS PARK DR	 12/31/2019 3	365 Days Settled			nd.
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance St Current Assets	IALYSIS PARK DR		365 Days Settled		Key Performanace I	
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance St Current Assets Fixed Assets	IALYSIS PARK DR) heet 1,036,969		365 Days Settleo Statement 3,605,617	3	Key Performanace I Salary Expense	nd. 28.0%
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	IALYSIS PARK DR) heet 1,036,969 3,662,283	12/31/2019 3 Income S Total Charges Contract Allowance	365 Days Settled Statement 3,605,617 24,725	0.7%	Key Performanace I Salary Expense Fringe Benefits	nd. 28.0%
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Other Assets	IALYSIS PARK DR heet 1,036,969 3,662,283 0	12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 3,605,617 24,725 3,580,892	0.7% 99.3% 81.8%	Key Performanace I Salary Expense Fringe Benefits	nd. 28.0% 5.5% 12.3
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS) Balance St Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	IALYSIS PARK DR heet 1,036,969 3,662,283 0 4,699,252	12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 3,605,617 24,725 3,580,892 2,930,688	0.7% 99.3% 81.8% 18.2%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 28.09 5.59 12.3 82.6
672801 VINTAGE D 20025 CHASEWOOD HOUSTON, TX 77070 HARRIS NOVITAS (TEXAS)	IALYSIS PARK DR heet 1,036,969 3,662,283 0 4,699,252 84,432	12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 3,605,617 24,725 3,580,892 2,930,688 650,204	0.7% 99.3% 81.8% 18.2% -6.6%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 28.0% 5.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

	LYSIS					
800 N TEXAS AVE		12/31/2019	365 Days Settled	ł		
ODESSA, TX 79761						
ECTOR						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,212,532	Total Charges	3,160,462		Salary Expense	33.0%
Fixed Assets	2,488,157	Contract Allowance	-610,152	-19.3%	Fringe Benefits	5.1%
Other Assets	5,000	Operating Revenue	3,770,614	119.3%		
Total Assets	280,625	Operating Expense	3,964,228	105.1%	Current Ratio	(36.8)
Current Liabilities	60,190	Operating Margin	-193,614	-5.1%	Days to Collect	143.1
Long Term Liabilities	1,561,297	Other Income	1	0.0%	Avg Payment Days	3.7
Total Equity	-1,340,864	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	280,623	Net Profit or Loss	(193,613)	-5.1%	Return on Equity	14.4%
452702 WALNUT H 9840 NORTH CENTR SUITE 340						
		'AY 12/31/2019	365 Days Settled	ł		
DALLAS, TX 75231		'AY 12/31/2019	365 Days Settled	ł		
DALLAS, TX 75231 DALLAS		'AY 12/31/2019	365 Days Settled	Ł		
		'AY 12/31/2019	365 Days Settled	ł		
DALLAS	AS)		365 Days Settled	ł	Key Performanace I	nd.
DALLAS BLUE CROSS (TEX/	AS) Sheet			ł	Key Performanace I Salary Expense	nd. 40.5%
DALLAS BLUE CROSS (TEX/ Balance S	AS) Sheet 25,955,573	Income	Statement	d 0.0%	-	
DALLAS BLUE CROSS (TEXA Balance S Current Assets	AS) Sheet 25,955,573	Income Total Charges Contract Allowance	Statement 8,224,989		Salary Expense	40.5%
DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) Sheet 25,955,573 239,064	Income Total Charges Contract Allowance	Statement 8,224,989 0	0.0% 100.0%	Salary Expense	40.5%
DALLAS BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 25,955,573 239,064 2,570,017	Income Total Charges Contract Allowance Operating Revenue	Statement 8,224,989 0 8,224,989	0.0% 100.0% 63.8%	Salary Expense Fringe Benefits	40.5% 9.5%
DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 25,955,573 239,064 2,570,017 28,764,654	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 8,224,989 0 8,224,989 5,244,135	0.0% 100.0% 63.8% 36.2%	Salary Expense Fringe Benefits Current Ratio	40.5% 9.5% 0.9
DALLAS BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 25,955,573 239,064 2,570,017 28,764,654 27,479,645	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,224,989 0 8,224,989 5,244,135 2,980,854	0.0% 100.0% 63.8% 36.2% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	40.5% 9.5% 0.9 40.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452696 WATERLO	O DIALYSIS CE	NTER				
5310 BURNET ROAD	D, UNIT 122	12/31/2019	365 Days Settled	ł		
AUSTIN, TX 78756						
TRAVIS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-44,202,327	Total Charges	5,532,869		Salary Expense	31.4%
Fixed Assets	1,071,512	Contract Allowance	-34,934	-0.6%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	5,567,803	100.6%		
Total Assets	-43,130,815	Operating Expense	4,067,519	73.1%	Current Ratio	(213.8)
Current Liabilities	206,737	Operating Margin	1,500,284	26.9%	Days to Collect	52.9
Long Term Liabilities	714,224	Other Income	-209,432	-3.8%	Avg Payment Days	6.2
Total Equity	-44,051,776	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	-43,130,815	Net Profit or Loss	1,290,852	23.2%	Return on Equity	-2.9%
452748 WATSON W	WISE DIALYSIS	CENTER PARIS				
633 STONE AVENUE	Ξ	12/31/2019	365 Days Settled	ł		
PARIS, TX 75460						
LAMAR						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	8,690,400	Total Charges	4,683,926		Salary Expense	28.1%
Fixed Assets	1,422,986	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	3,983,896	Operating Revenue	4,683,926	100.0%		
Total Assets	14,097,282	Operating Expense	4,546,940	97.1%	Current Ratio	0.7
Current Liabilities	12,105,333	Operating Margin	136,986	2.9%	Days to Collect	100.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	12,105,333	Net Profit or Loss	136,986	2.9%	Return on Equity	0.0%

All Providers

12:51 AM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452532 WATSON \	NISE DIALYSIS	CTR				
815 E 1ST ST		12/31/2019	365 Days Settled	Ł		
TYLER, TX 75701						
SMITH						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	32,224,353	Total Charges	3,591,452		Salary Expense	30.3%
Fixed Assets	493,437	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	815,688	Operating Revenue	3,591,452	100.0%		
Total Assets	33,533,478	Operating Expense	3,178,867	88.5%	Current Ratio	1.0
Current Liabilities	33,125,635	Operating Margin	412,585	11.5%	Days to Collect	90.3
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.2%
Total Liab. and Equity	33,125,635	Net Profit or Loss	412,586	11.5%	Return on Equity	0.0%
672651 WELLBOU	IND OF AUSTIN					
12176 N MOPAC						
		12/31/2019	365 Days Settled	ł		
AUSTIN, TX 78753		12/31/2019	365 Days Settled	t		
		12/31/2019	365 Days Settled	k		
AUSTIN, TX 78753	AS)	12/31/2019	365 Days Settled	ł		
AUSTIN, TX 78753 TRAVIS			365 Days Settled	Ł	Key Performanace	Ind.
AUSTIN, TX 78753 TRAVIS BLUE CROSS (TEX/	Sheet		·	ł	Key Performanace Salary Expense	I nd. 17.2%
AUSTIN, TX 78753 TRAVIS BLUE CROSS (TEX/ Balance S	Sheet	Income	Statement	-3.1%	-	
AUSTIN, TX 78753 TRAVIS BLUE CROSS (TEX/ Balance S Current Assets	Sheet 8,010,024	Income Total Charges	Statement 4,586,258		Salary Expense	17.2%
AUSTIN, TX 78753 TRAVIS BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets	Sheet 8,010,024 990,443	Income Total Charges Contract Allowance	Statement 4,586,258 -142,137	-3.1%	Salary Expense	17.2%
AUSTIN, TX 78753 TRAVIS BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets	Sheet 8,010,024 990,443 17,175	Income Total Charges Contract Allowance Operating Revenue	Statement 4,586,258 -142,137 4,728,395	-3.1% 103.1%	Salary Expense Fringe Benefits Current Ratio	17.2% 3.7%
AUSTIN, TX 78753 TRAVIS BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets Total Assets	Sheet 8,010,024 990,443 17,175 9,017,642	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,586,258 -142,137 4,728,395 4,872,313	-3.1% 103.1% 103.0% -3.0%	Salary Expense Fringe Benefits Current Ratio	17.2% 3.7% 17.4
AUSTIN, TX 78753 TRAVIS BLUE CROSS (TEX/ Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	Sheet 8,010,024 990,443 17,175 9,017,642 459,873	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,586,258 -142,137 4,728,395 4,872,313 -143,918	-3.1% 103.1% 103.0% -3.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	17.2% 3.7% 17.4 9.8

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452585 WESLACO	DIALYSIS FAC	ILITY				
1614 E COMMERCIA	AL DRIVE	12/31/2019	365 Days Settled	t		
WESLACO, TX 7859	6					
HIDALGO						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	13,725,181	Total Charges	6,693,207		Salary Expense	42.1%
Fixed Assets	396,242	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	1,170,733	Operating Revenue	6,693,207	100.0%		
Total Assets	15,292,156	Operating Expense	4,989,256	74.5%	Current Ratio	0.9
Current Liabilities	14,706,790	Operating Margin	1,703,951	25.5%	Days to Collect	27.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	14,706,790	Net Profit or Loss	1,703,950	25.5%	Return on Equity	0.0%
452672 WESLACO	RENAL CENTE	R				
910 SOUTH UTAH		12/31/2019	365 Days Settled	ł		
WESLACO, TX 7859	6					
HIDALGO						
BLUE CROSS (TEXA	AS)					
Balance S	iheet	Income	Statement		Key Performanace	nd.
Current Assets	7,160,765	Total Charges	4,482,436		Salary Expense	35.8%
Fixed Assets	832,022	Contract Allowance	-4,505	-0.1%	Fringe Benefits	7.2%
Other Assets	175	Operating Revenue	4,486,941	100.1%		
Total Assets	7,992,962	Operating Expense	3,467,771	77.3%	Current Ratio	67.6
Current Liabilities	105,873	Operating Margin	1,019,170	22.7%	Days to Collect	64.1
Long Term Liabilities	632,272	Other Income	228	0.0%	Avg Payment Days	6.6
Total Equity	7,254,818	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	7,992,963	Net Profit or Loss	1,019,398	22.7%	Return on Equity	14.1%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672810 WEST ARL	INGTON DIALY	SIS				
1001 W ARBROOK E	BLVD STE 101 &	111 12/31/2019	365 Days Settled	b		
ARLINGTON, TX 760)15					
TARRANT						
NOVITAS (TEXAS)						
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-3,606,408	Total Charges	1,116,198		Salary Expense	31.5%
Fixed Assets	2,032,365	Contract Allowance	-51,737	-4.6%	Fringe Benefits	5.0%
Other Assets	1,000	Operating Revenue	1,167,935	104.6%		
Total Assets	-1,573,043	Operating Expense	1,539,470	131.8%	Current Ratio	(128.2)
Current Liabilities	28,125	Operating Margin	-371,535	-31.8%	Days to Collect	591.2
Long Term Liabilities	758,558	Other Income	37	0.0%	Avg Payment Days	6.4
Total Equity	-2,359,726	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	-1,573,043	Net Profit or Loss	(371,498)	-31.8%	Return on Equity	15.7%
672733 WEST BEL	LFORT DIALYS	IS				
21026 W BELLFORT	ST	12/31/2019	365 Days Settled	b		
RICHMOND, TX 7740	06					
FORT BEND						
NOVITAS (TEXAS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	937,726	Total Charges	2,976,302		Salary Expense	29.8%
Fixed Assets	2,002,254	Contract Allowance	279,782	9.4%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	2,696,520	90.6%		
Total Assets	2,939,980	Operating Expense	2,075,934	77.0%	Current Ratio	9.2
Current Liabilities	101,759	Operating Margin	620,586	23.0%	Days to Collect	596.1
Long Term Liabilities	1,598,358	Other Income	-138,964	-5.2%	Avg Payment Days	4.7
Total Equity	1,239,863	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	2,939,980	Net Profit or Loss	481,622	17.9%	Return on Equity	38.8%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452519 WEST HOU	JSTON DIALYSI	S CENTER				
9623 LONG POINT F	RD	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7705	5					
HARRIS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	15,677,016	Total Charges	2,739,788		Salary Expense	34.9%
Fixed Assets	207,206	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	6,289,189	Operating Revenue	2,739,788	100.0%		
Total Assets	22,173,411	Operating Expense	2,122,881	77.5%	Current Ratio	0.8
Current Liabilities	19,028,815	Operating Margin	616,907	22.5%	Days to Collect	36.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	43.1%
Total Liab. and Equity	19,028,815	Net Profit or Loss	616,907	22.5%	Return on Equity	0.0%
			,			
672787 WEST HOU	JSTON HOME D	IALYSIS				
672787 WEST HOU			365 Days Settled			
	FON PKWY N, S					
1319 W SAM HOUST	FON PKWY N, S					
1319 W SAM HOUST HOUSTON, TX 7704	FON PKWY N, S					
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS	ΓΟΝ ΡΚWY Ν, S ⁻ 3	TE 130 12/31/2019			Key Performanace	
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS NOVITAS (TEXAS)	FON PKWY N, S ⁻ 3 S heet	TE 130 12/31/2019	365 Days Settled			
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS NOVITAS (TEXAS) Balance S	FON PKWY N, S 3 Sheet 609,179	TE 130 12/31/2019 Income	365 Days Settled		Key Performanace	Ind.
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS NOVITAS (TEXAS) Balance S Current Assets	FON PKWY N, S 3 Sheet 609,179	TE 130 12/31/2019 Income Total Charges	365 Days Settled Statement 2,732,815	ł	Key Performanace Salary Expense	Ind. 26.6%
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	FON PKWY N, S 3 Sheet 609,179 1,149,194	TE 130 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 2,732,815 133,566	4.9% 95.1%	Key Performanace Salary Expense	Ind. 26.6%
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	FON PKWY N, S ⁻ 3 Sheet 609,179 1,149,194 0	TE 130 12/31/2019 Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 2,732,815 133,566 2,599,249	4.9% 95.1% 79.1%	Key Performanace Salary Expense Fringe Benefits	Ind. 26.6% 3.3%
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	FON PKWY N, S 3 Sheet 609,179 1,149,194 0 1,758,373	TE 130 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 2,732,815 133,566 2,599,249 2,055,215	4.9% 95.1% 79.1% 20.9%	Key Performanace Salary Expense Fringe Benefits Current Ratio	Ind. 26.6% 3.3% 11.8
1319 W SAM HOUST HOUSTON, TX 7704 HARRIS NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	TON PKWY N, S 3 Sheet 609,179 1,149,194 0 1,758,373 51,767	TE 130 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,732,815 133,566 2,599,249 2,055,215 544,034	4.9% 95.1% 79.1% 20.9% -8.6%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	Ind. 26.6% 3.3% 11.8 77.3

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

14800 WESTHEIMER	ROAD, SUITE	A 12/31/2019 :	365 Days Settled	ł		
HOUSTON, TX 77082						
HARRIS						
TRAILBLAZER (TEXA	NS)					
Balance Sh	neet	Income	Statement		Key Performanace I	nd.
Current Assets	893,740	Total Charges	2,975,967		Salary Expense	29.6%
Fixed Assets	745,408	Contract Allowance	-193,832	-6.5%	Fringe Benefits	5.7%
Other Assets	0	- Operating Revenue	3,169,799	106.5%		
– Total Assets	1,639,148	Operating Expense	2,345,430	74.0%	Current Ratio	6.9
- Current Liabilities	129,435	- Operating Margin	824,369	26.0%	Days to Collect	125.1
Long Term Liabilities	599,982	Other Income	-366,567	-11.6%	Avg Payment Days	3.4
Total Equity	909,731	Other Expense	0	0.0%	Depreciation Rate	11.2%
_		_				
Total Liab. and Equity	1,639,148	Net Profit or Loss	457,802	14.4%	Return on Equity	50.3%
Total Liab. and Equity - 672621 WEST PARK		Net Profit or Loss	457,802	14.4%	Return on Equity	50.3%
672621 WEST PARK	K DIALYSIS	-			Return on Equity	50.3%
672621 WEST PARE	K DIALYSIS REEWAY SUIT	-	457,802		Return on Equity	50.3%
672621 WEST PARE 6400 SOUTHWEST F HOUSTON, TX 77074	K DIALYSIS REEWAY SUIT	-			Return on Equity	50.3%
672621 WEST PARH 6400 SOUTHWEST FI HOUSTON, TX 77074 HARRIS	K DIALYSIS REEWAY SUIT	-			Return on Equity	50.3%
672621 WEST PARH 6400 SOUTHWEST FI HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS)	K DIALYSIS REEWAY SUIT	– E G 12/31/2019 :	365 Days Settled			
672621 WEST PARH 6400 SOUTHWEST FI HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS) Balance Sh	K DIALYSIS REEWAY SUIT	– E G 12/31/2019 : Income	365 Days Settled		Key Performanace In	nd.
672621 WEST PARK 6400 SOUTHWEST FI HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS) Balance Sk Current Assets	K DIALYSIS REEWAY SUIT	E G 12/31/2019 : Income	365 Days Settled Statement 1,498,298	1	Key Performanace In Salary Expense	nd. 24.8%
672621 WEST PARK 6400 SOUTHWEST FI HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS) Balance Sk Current Assets Fixed Assets	K DIALYSIS REEWAY SUIT neet -6,039,351 2,948,492	E G 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 1,498,298 259,639	17.3%	Key Performanace In	nd. 24.8%
672621 WEST PARK 6400 SOUTHWEST F HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS) Balance Sk Current Assets Fixed Assets Other Assets	K DIALYSIS REEWAY SUIT -6,039,351 2,948,492 1,249,434	E G 12/31/2019 S Income Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 1,498,298 259,639 1,238,659	17.3% 82.7%	Key Performanace In Salary Expense Fringe Benefits	n d. 24.89 6.49
672621 WEST PARK 6400 SOUTHWEST FI HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS) Balance Sk Current Assets Fixed Assets Other Assets Other Assets	K DIALYSIS REEWAY SUIT -6,039,351 2,948,492 1,249,434 -1,841,425	E G 12/31/2019 S Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 1,498,298 259,639 1,238,659 1,718,508	17.3% 82.7% 138.7%	Key Performanace In Salary Expense Fringe Benefits Current Ratio	n d. 24.8% 6.4% (43.4)
672621 WEST PARK 6400 SOUTHWEST F HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS) Balance Sk Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	K DIALYSIS REEWAY SUIT -6,039,351 2,948,492 1,249,434 -1,841,425 139,268	E G 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 1,498,298 259,639 1,238,659 1,718,508 -479,849	17.3% 82.7% 138.7% -38.7%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 24.89 6.49 (43.4) 256.3
672621 WEST PARK 6400 SOUTHWEST F HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS) Balance Sk Current Assets Total Assets Total Assets Current Liabilities Long Term Liabilities	K DIALYSIS REEWAY SUIT -6,039,351 2,948,492 1,249,434 -1,841,425 139,268 1,063,992	E G 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	365 Days Settled Statement 1,498,298 259,639 1,238,659 1,718,508 -479,849 8	17.3% 82.7% 138.7% -38.7% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	nd. 24.89 6.49 (43.4) 256.3 3.2
6400 SOUTHWEST F HOUSTON, TX 77074 HARRIS NOVITAS (TEXAS)	K DIALYSIS REEWAY SUIT -6,039,351 2,948,492 1,249,434 -1,841,425 139,268	E G 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 1,498,298 259,639 1,238,659 1,718,508 -479,849	17.3% 82.7% 138.7% -38.7% 0.0% 0.0%	Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect	

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672658 WEST PLA	NO DIALYSIS					
5036 TENNYSON PA	ARKWAY	12/31/2019	365 Days Settled	ł		
PLANO, TX 75024						
COLLIN						
BLUE CROSS (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,597,061	Total Charges	3,841,499		Salary Expense	31.0%
Fixed Assets	825,849	Contract Allowance	106,363	2.8%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	3,735,136	97.2%		
Total Assets	2,422,910	Operating Expense	2,750,210	73.6%	Current Ratio	13.0
Current Liabilities	123,143	Operating Margin	984,926	26.4%	Days to Collect	164.3
Long Term Liabilities	596,918	Other Income	-393,889	-10.5%	Avg Payment Days	6.5
Total Equity	1,702,847	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	2,422,908	Net Profit or Loss	591,037	15.8%	Return on Equity	34.7%
672693 WEST POI	NT DIALYSIS					
12051 WESTPARK [DR, STE 100	12/31/2019	365 Days Settled	ł		
HOUSTON, TX 7708	2					
HARRIS						
NOVITAS (TEXAS) Balance S	` h a a t	Incomo	Statement		Kay Danfanmanaga I	a al
			4,396,716		Key Performanace I Salary Expense	30.5%
Current Assets		Total Charges		-10.5%	Fringe Benefits	6.1%
Fixed Assets	526,164		-462,473		i mige benefits	0.17
Other Assets	2,016,626	Operating Revenue	4,859,189	110.5%	Current Betie	67
Total Assets		Operating Expense	3,461,532	71.2%		6.7 150 0
Current Liabilities	222,222	Operating Margin	1,397,657		Days to Collect	150.0
Long Term Liabilities	273,833	Other Income	-638,934		Avg Payment Days	6.4
Total Equity	1,520,572	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	2,016,627	Net Profit or Loss	758,723		Return on Equity	49.9%

All Providers

12:51 AM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452720 WEST TEX	AS DIALYSIS					
5595 ALAMEDA AVE	, STE B	12/31/2019	365 Days Settled	ł		
EL PASO, TX 79905						
EL PASO						
BLUE CROSS (TEX	AS)					
Balance S	Balance Sheet		Statement		Key Performanace Ind.	
Current Assets	6,945,843	Total Charges	3,907,839		Salary Expense	33.5%
Fixed Assets	389,405	Contract Allowance	240,312	6.1%	Fringe Benefits	6.6%
Other Assets	2,925,847	Operating Revenue	3,667,527	93.9%		
Total Assets	10,261,095	Operating Expense	2,891,389	78.8%	Current Ratio	78.9
Current Liabilities	88,017	Operating Margin	776,138	21.2%	Days to Collect	54.0
Long Term Liabilities	138,438	Other Income	-467	0.0%	Avg Payment Days	6.4
Total Equity	10,034,640	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	10,261,095	Net Profit or Loss	775,671	21.1%	Return on Equity	7.7%
452604 WEST TEX	AS DIALYSIS C	ENTER				
501 EAST BIRDWEL	L LANE #10	12/31/2019	365 Days Settled	ł		
BIG SPRING, TX 797 HOWARD	720					
BLUE CROSS (TEX	AS)					
Balance S	,	Income	Statement		Key Performanace I	nd.
Current Assets	-1,260,441	Total Charges	2,110,662		Salary Expense	37.9%
Fixed Assets	376,153	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	659,046	Operating Revenue	2,110,662	100.0%		
Total Assets	-225,242	Operating Expense	2,000,492	94.8%	Current Ratio	2.3
Current Liabilities	-554,764	Operating Margin	110,170	5.2%	Days to Collect	68.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
		04 5	0	0.0%	Depreciation Rate	E 40/
Total Equity	0	Other Expense	0	0.070	Depreciation Mate	5.1%

All Providers

12:51 AM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

3600 WEST ERWIN		12/31/2019	365 Days Settled	ł		
TYLER, TX 75702						
SMITH						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	me Statement Key Performanace I			nd.
Current Assets	10,824,172	Total Charges	3,943,993		Salary Expense	35.4%
Fixed Assets	168,817	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	3,465,350	Operating Revenue	3,943,993	100.0%		
Total Assets	14,458,339	Operating Expense	3,053,646	77.4%	Current Ratio	0.9
Current Liabilities	12,725,666	Operating Margin	890,347	22.6%	Days to Collect	97.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.2%
		•			•	
Total Liab. and Equity 672708 WESTOVE		Net Profit or Loss	890,347		Return on Equity	0.0%
	R DIALYSIS		890,347 365 Days Settled	22.6%	-	0.0%
672708 WESTOVER HI	R DIALYSIS			22.6%	-	0.0%
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7	R DIALYSIS			22.6%	-	0.0%
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR	R DIALYSIS ILLS BLVD SUIT 78251	E 103 12/31/2019		22.6%	-	
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS)	R DIALYSIS ILLS BLVD SUIT 78251 Sheet	E 103 12/31/2019	365 Days Settled	22.6%	Return on Equity	
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S	R DIALYSIS ILLS BLVD SUIT 78251 Sheet 9,229,755	E 103 12/31/2019 Income	365 Days Settled	22.6%	Return on Equity	nd.
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets	R DIALYSIS ILLS BLVD SUIT 78251 Sheet 9,229,755	E 103 12/31/2019 Income Total Charges	365 Days Settled Statement 5,359,230	22.6%	Return on Equity Key Performanace I Salary Expense	nd. 34.9%
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	R DIALYSIS ILLS BLVD SUIT 78251 Sheet 9,229,755 1,483,957	E 103 12/31/2019 Income Total Charges Contract Allowance	365 Days Settled Statement 5,359,230 -23,663	22.6% d -0.4% 100.4%	Return on Equity Key Performanace I Salary Expense	nd. 34.9%
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	R DIALYSIS ILLS BLVD SUIT 78251 Sheet 9,229,755 1,483,957 0	E 103 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 5,359,230 -23,663 5,382,893	22.6% -0.4% 100.4% 76.5%	Return on Equity Key Performanace I Salary Expense Fringe Benefits	nd. 34.9% 6.4%
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	R DIALYSIS ILLS BLVD SUIT 78251 Sheet 9,229,755 1,483,957 0 10,713,712	E 103 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 5,359,230 -23,663 5,382,893 4,119,640	22.6% -0.4% 100.4% 76.5% 23.5%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 34.9% 6.4% 31.4
672708 WESTOVER HI 9846 WESTOVER HI SAN ANTONIO, TX 7 BEXAR NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	R DIALYSIS ILLS BLVD SUIT 78251 Sheet 9,229,755 1,483,957 0 10,713,712 294,052	E 103 12/31/2019 Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 5,359,230 -23,663 5,382,893 4,119,640 1,263,253	22.6% -0.4% 100.4% 76.5% 23.5% 57.8%	Return on Equity Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 34.9% 6.4% 31.4 158.9

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672572 WHARTON	DIALYSIS					
103 W AHLDAG STR	EET	12/31/2019	365 Days Settled	I		
WHARTON, TX 7748	8					
WHARTON						
NOVITAS (TEXAS)						
Balance S	Balance Sheet		Statement		Key Performanace Ind.	
Current Assets	-7,998,816	Total Charges	2,767,342		Salary Expense	31.2%
Fixed Assets	1,437,015	Contract Allowance	31,791	1.1%	Fringe Benefits	5.0%
Other Assets	7,837,043	Operating Revenue	2,735,551	98.9%		
Total Assets	1,275,242	Operating Expense	2,550,219	93.2%	Current Ratio	(119.8)
Current Liabilities	66,762	Operating Margin	185,332	6.8%	Days to Collect	96.0
Long Term Liabilities	703,287	Other Income	-32,044	-1.2%	Avg Payment Days	8.2
Total Equity	505,193	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	1,275,242	Net Profit or Loss	153,288	5.6%	Return on Equity	30.3%
672755 WHARTON	DIALYSIS CAR	E				
205 N ALABAMA RD		12/31/2019	365 Days Settled	I		
205 N ALABAMA RD WHARTON, TX 7748		12/31/2019	365 Days Settled	I		
		12/31/2019	365 Days Settled	I		
WHARTON, TX 7748		12/31/2019	365 Days Settled	I		
WHARTON, TX 7748 WHARTON	8		365 Days Settled	I	Key Performanace	Ind.
WHARTON, TX 7748 WHARTON NOVITAS (TEXAS)	8 Sheet			I	Key Performanace Salary Expense	Ind. 30.0%
WHARTON, TX 7748 WHARTON NOVITAS (TEXAS) Balance S	8 Sheet	Income Total Charges	Statement	-27.2%	-	
WHARTON, TX 7748 WHARTON NOVITAS (TEXAS) Balance S Current Assets	8 Sheet 264,754	Income Total Charges	Statement 1,467,870		Salary Expense	30.0%
WHARTON, TX 7748 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets	8 Sheet 264,754 529,524	Income Total Charges Contract Allowance	Statement 1,467,870 -399,534	-27.2%	Salary Expense Fringe Benefits	30.0%
WHARTON, TX 7748 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets	8 Sheet 264,754 529,524 462,317	Income Total Charges Contract Allowance Operating Revenue	Statement 1,467,870 -399,534 1,867,404	-27.2% 127.2% 92.0%	Salary Expense Fringe Benefits	30.0% 8.9%
WHARTON, TX 7748 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets	8 Sheet 264,754 529,524 462,317 1,256,595	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 1,467,870 -399,534 1,867,404 1,718,488	-27.2% 127.2% 92.0% 8.0%	Salary Expense Fringe Benefits Current Ratio	30.0% 8.9% 0.2
WHARTON, TX 7748 WHARTON NOVITAS (TEXAS) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	8 Sheet 264,754 529,524 462,317 1,256,595 1,347,811	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 1,467,870 -399,534 1,867,404 1,718,488 148,916	-27.2% 127.2% 92.0% 8.0% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.0% 8.9% 0.2 5.0

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

742532 WICHITA F	ALLS KIDNEY [DIALYSIS				
1104 HOLLIDAY STR	REET	12/31/2019	292 Days *Settle	ed		
WICHITA FALLS, TX	76301					
WICHITA						
NOVITAS (TEXAS)						
Balance S	Balance Sheet		Statement	Key Performanace Ind.		nd.
Current Assets	1,136,247	Total Charges	1,605,043		Salary Expense	39.1%
Fixed Assets	1,355,248	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
Other Assets	19,578	Operating Revenue	1,605,043	100.0%		
Total Assets	2,511,073	Operating Expense	1,691,153	105.4%	Current Ratio	0.6
Current Liabilities	1,779,310	Operating Margin	-86,110	-5.4%	Days to Collect	102.5
Long Term Liabilities	966,277	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-234,514	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	2,511,073	Net Profit or Loss	(86,110)	-5.4%	Return on Equity	36.7%
452375 WILBARGE	ER GENERAL H	OSPITAL DIALYSIS				
1000 GARLAND JOH	INSTON DRIVE	Cost Repor	t not filed.			
VERNON, TX 76384						
WILBARGER						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672538 WILLOWB		3				
12120 JONES ROAD	SUITE G	12/31/2019	365 Days Settled	b		
HOUSTON, TX 77070	0					
HARRIS						
NOVITAS (TEXAS)						
Balance Sheet		Income	e Statement		Key Performanace Ind.	
Current Assets	1,073,685	Total Charges	5,057,657		Salary Expense	27.4%
Fixed Assets	1,094,391	Contract Allowance	-72,736	-1.4%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	5,130,393	101.4%		
Total Assets	2,168,076	Operating Expense	3,842,196	74.9%	Current Ratio	5.5
Current Liabilities	195,728	Operating Margin	1,288,197	25.1%	Days to Collect	131.2
Long Term Liabilities	142,964	Other Income	-524,375	-10.2%	Avg Payment Days	4.6
Total Equity	1,829,385	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	2,168,077	Net Profit or Loss	763,822	14.9%	Return on Equity	41.8%
452379 WISE REGI	IONAL HEALTH	SYSTEM				
2150 SOUTH FM 51		Cost Repor	rt not filed.			
DECATUR, TX 76234	1					
WISE						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

12626 WOODFOREST	T BLVD, SUITE	C 12/31/2019 3	865 Days Settled	ł		
HOUSTON, TX 77015						
HARRIS						
NOVITAS (TEXAS)						
Balance Sh	Balance Sheet		Statement		Key Performanace Ind.	
Current Assets	-3,770,558	Total Charges	2,085,914		Salary Expense	27.9%
Fixed Assets	1,102,644	Contract Allowance	-38,992	-1.9%	Fringe Benefits	4.7%
Other Assets	2,602,540	Operating Revenue	2,124,906	101.9%		
Total Assets	-65,374	Operating Expense	2,062,997	97.1%	Current Ratio	(46.6)
- Current Liabilities	80,847	— Operating Margin	61,909	2.9%	Days to Collect	86.8
Long Term Liabilities	404,421	Other Income	9	0.0%	Avg Payment Days	12.5
Total Equity	-550,641	Other Expense	0	0.0%	Depreciation Rate	12.8%
672792 WOODLAND	DS HOME THE		61,918		Return on Equity	-11.2%
672792 WOODLANE 1644 RESEARCH FOR SHENANDOAH, TX 77 MONTGOMERY	DS HOME THE	APIES	61,918		Return on Equity	-11.2%
672792 WOODLANE 1644 RESEARCH FOR SHENANDOAH, TX 77	DS HOME THE REST DR, SUIT 7381				Return on Equity	
672792 WOODLANE 1644 RESEARCH FOF SHENANDOAH, TX 77 MONTGOMERY NOVITAS (TEXAS) Balance Sh	DS HOME THE REST DR, SUIT 7381		365 Days Settled			
672792 WOODLANE 1644 RESEARCH FOF SHENANDOAH, TX 77 MONTGOMERY NOVITAS (TEXAS) Balance Sh Current Assets	DS HOME THE REST DR, SUIT 7381		365 Days Settled		Key Performanace I	nd. 25.5%
672792 WOODLANE 1644 RESEARCH FOR SHENANDOAH, TX 77 MONTGOMERY NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets	DS HOME THE REST DR, SUIT 7381 neet 2,424,130	RAPIES TE 150 12/31/2019 3 Income S Total Charges	365 Days Settled Statement 2,411,330	3	Key Performanace I Salary Expense	nd.
672792 WOODLANE 1644 RESEARCH FOR SHENANDOAH, TX 77 MONTGOMERY NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets	DS HOME THE REST DR, SUIT 7381 neet 2,424,130 528,611	RAPIES TE 150 12/31/2019 3 Income S Total Charges Contract Allowance	365 Days Settled Statement 2,411,330 0	0.0%	Key Performanace I Salary Expense Fringe Benefits	nd. 25.5% 3.8%
672792 WOODLANE 1644 RESEARCH FOR SHENANDOAH, TX 77 MONTGOMERY NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Other Assets	DS HOME THE REST DR, SUIT 7381 2,424,130 528,611 853,130	RAPIES TE 150 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue	365 Days Settled Statement 2,411,330 0 2,411,330	0.0% 100.0% 65.5%	Key Performanace I Salary Expense Fringe Benefits	nd. 25.5% 3.8% 0.7
672792 WOODLANE 1644 RESEARCH FOR SHENANDOAH, TX 77 MONTGOMERY NOVITAS (TEXAS) Balance Sh Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DS HOME THE REST DR, SUIT 7381 2,424,130 528,611 853,130 3,805,871	RAPIES TE 150 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense	365 Days Settled Statement 2,411,330 0 2,411,330 1,579,276	0.0% 100.0% 65.5% 34.5%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	nd. 25.5% 3.8% 0.7 76.7
1644 RESEARCH FOR SHENANDOAH, TX 77 MONTGOMERY NOVITAS (TEXAS)	DS HOME THE REST DR, SUIT 7381 2,424,130 528,611 853,130 3,805,871 3,446,682	RAPIES TE 150 12/31/2019 3 Income S Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	365 Days Settled Statement 2,411,330 0 2,411,330 1,579,276 832,054	0.0% 100.0% 65.5% 34.5% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	nd. 25.5%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672567 WOODVILL	E DIALYSIS CE	INTER LLP				
712 W BLUFF ST		12/31/2019	365 Days Settled	t		
WOODVILLE, TX 759	979					
TYLER						
BLUE CROSS (TEXA	AS)					
Balance S	sheet	Income	Statement		Key Performanace	Ind.
Current Assets	200,577	Total Charges	1,187,751		Salary Expense	30.5%
Fixed Assets	11,219	Contract Allowance	-345,900	-29.1%	Fringe Benefits	11.1%
Other Assets	68,359	Operating Revenue	1,533,651	129.1%		
Total Assets	280,155	Operating Expense	942,627	61.5%	Current Ratio	1.3
Current Liabilities	148,676	Operating Margin	591,024	38.5%	Days to Collect	8.6
Long Term Liabilities	26,119	Other Income	0	0.0%	Avg Payment Days	33.1
Total Equity	105,361	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	280,156	Net Profit or Loss	591,024	38.5%	Return on Equity	561.0%
672702 WYLIE DIA	LYSIS					
941 SOUTH WESTG	ATE WAY	12/31/2019	365 Days Settled	ł		
			·			
WYLIE, TX 75098 DALLAS						
-						
NOVITAS (TEXAS) Balance S	'haat	Income	Statement			المط
			Statement		Key Performanace Salary Expense	29.6%
Current Assets		Total Charges	3,054,514	F 7 0/	, I	5.1%
Fixed Assets		Contract Allowance	175,428	5.7%	Fringe Benefits	5.176
Other Assets	0	Operating Revenue	2,879,086	94.3%		
Total Assets	2,863,987	Operating Expense	2,545,050		Current Ratio	3.9
Current Liabilities	244,046	Operating Margin	334,036		Days to Collect	95.4
Long Term Liabilities	1,607,707	Other Income	-141,988		Avg Payment Days	5.9
Total Equity	1,012,234	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	2,863,987	Net Profit or Loss	192,048	6.7%	Return on Equity	19.0%

All Providers

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672849 ZAPATA FALCON LAKE DIALYSIS						
	12/31/2019	365 Days Settled	t			
heet	Income	Income Statement Key Performanace		Key Performanace	Ind.	
-3,238,644	Total Charges	1,014,658		Salary Expense	29.7%	
3,332,604	Contract Allowance	-1,665	-0.2%	Fringe Benefits	4.4%	
0	Operating Revenue	1,016,323	100.2%			
93,960	Operating Expense	1,469,690	144.6%	Current Ratio	(169.6)	
19,096	Operating Margin	-453,367	-44.6%	Days to Collect	85.7	
2,000,340	Other Income	0	0.0%	Avg Payment Days	4.2	
-1,925,475	Other Expense	0	0.0%	Depreciation Rate	8.6%	
93,961	Net Profit or Loss	(453,367)	-44.6%	Return on Equity	23.5%	
	heet -3,238,644 3,332,604 0 93,960 19,096 2,000,340 -1,925,475	heet Income -3,238,644 Total Charges 3,332,604 Contract Allowance 0 Operating Revenue 93,960 Operating Expense 19,096 Operating Margin 2,000,340 Other Income -1,925,475 Other Expense	Income Statement -3,238,644 Total Charges 1,014,658 3,332,604 Contract Allowance -1,665 0 Operating Revenue 1,016,323 93,960 Operating Expense 1,469,690 19,096 Operating Margin -453,367 2,000,340 Other Income 0 -1,925,475 Other Expense 0	Income Statement -3,238,644 Total Charges 1,014,658 3,332,604 Contract Allowance -1,665 -0.2% 0 Operating Revenue 1,016,323 100.2% 93,960 Operating Expense 1,469,690 144.6% 19,096 Operating Margin -453,367 -44.6% 2,000,340 Other Income 0 0.0% -1,925,475 Other Expense 0 0.0%	I2/31/2019 365 Days SettledNeetKey Performanace-3,238,644Total Charges1,014,658Salary Expense3,332,604Contract Allowance-1,665-0.2%Fringe Benefits0Operating Revenue1,016,323100.2%Image: Colspan="4">Contract Allowance93,960Operating Expense1,469,690144.6%Current Ratio19,096Operating Margin-453,367-44.6%Days to Collect2,000,340Other Income00.0%Avg Payment Days-1,925,475Other Expense00.0%Depreciation Rate	

2/13/2024