

# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232714 ALGER HEIGHTS DIALYSIS

705 28TH STREET

12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49548

KENT

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,536,020	Total Charges	2,264,867		Salary Expense	25.5%
Fixed Assets	1,383,079	Contract Allowance	374,935	16.6%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	1,889,932	83.4%		
Total Assets	-2,152,941	Operating Expense	2,375,667	125.7%	Current Ratio	(66.5)
Current Liabilities	53,145	Operating Margin	-485,735	-25.7%	Days to Collect	454.5
Long Term Liabilities	49,084	Other Income	0	0.0%	Avg Payment Days	3.0
Total Equity	-2,255,173	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	-2,152,944	Net Profit or Loss	(485,735)	-25.7%	Return on Equity	21.5%

## 232676 ALMA DIALYSIS

1730 WRIGHT AVENUE

12/31/2018 365 Days Settled

ALMA, MI 48801

GRATIOT

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,854,730	Total Charges	3,750,978		Salary Expense	28.7%
Fixed Assets	971,369	Contract Allowance	-682,780	-18.2%	Fringe Benefits	4.8%
Other Assets	3,142,772	Operating Revenue	4,433,758	118.2%		
Total Assets	5,968,871	Operating Expense	3,473,865	78.4%	Current Ratio	12.5
Current Liabilities	148,919	Operating Margin	959,893	21.6%	Days to Collect	209.9
Long Term Liabilities	45,230	Other Income	21	0.0%	Avg Payment Days	7.0
Total Equity	5,774,724	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	5,968,873	Net Profit or Loss	959,914	21.7%	Return on Equity	16.6%

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## 232553 ALPENA DIALYSIS SERVICES

301 OXBOW 12/31/2018 365 Days Settled

ALPENA, MI 49707

ALPENA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,109,194	Total Charges	3,009,109		Salary Expense	31.7%
Fixed Assets	147,530	Contract Allowance	-8,381	-0.3%	Fringe Benefits	4.8%
Other Assets	4,039,817	Operating Revenue	3,017,490	100.3%		
Total Assets	1,078,153	Operating Expense	3,221,107	106.7%	Current Ratio	(41.1)
Current Liabilities	75,576	Operating Margin	-203,617	-6.7%	Days to Collect	84.6
Long Term Liabilities	40,124	Other Income	16	0.0%	Avg Payment Days	6.0
Total Equity	962,452	Other Expense	0	0.0%	Depreciation Rate	19.7%
Total Liab. and Equity	1,078,152	Net Profit or Loss	(203,601)	-6.7%	Return on Equity	-21.2%

## 232687 ANN ARBOR DIALYSIS

3147 OAK VALLEY DR 12/31/2018 365 Days Settled

ANN ARBOR, MI 48108

WASHTENAW

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-153,284	Total Charges	2,166,594		Salary Expense	31.1%
Fixed Assets	455,197	Contract Allowance	-78,555	-3.6%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	2,245,149	103.6%		
Total Assets	301,913	Operating Expense	2,022,561	90.1%	Current Ratio	(3.0)
Current Liabilities	50,377	Operating Margin	222,588	9.9%	Days to Collect	50.4
Long Term Liabilities	13,153	Other Income	599	0.0%	Avg Payment Days	7.5
Total Equity	238,382	Other Expense	0	0.0%	Depreciation Rate	13.7%
Total Liab. and Equity	301,912	Net Profit or Loss	223,187	9.9%	Return on Equity	93.6%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232678 APPLE AVENUE DIALYSIS

2480 E APPLE AVENUE, UNIT E

12/31/2018 365 Days Settled

MUSKEGON, MI 49442

MUSKEGON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,244,556	Total Charges	3,856,864	Salary Expense	27.7%	
Fixed Assets	403,307	Contract Allowance	-212,047	-5.5%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	4,068,911	105.5%		
Total Assets	1,647,863	Operating Expense	3,602,398	88.5%	Current Ratio	11.4
Current Liabilities	108,983	Operating Margin	466,513	11.5%	Days to Collect	65.6
Long Term Liabilities	10,681	Other Income	-61,991	-1.5%	Avg Payment Days	4.2
Total Equity	1,528,199	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	1,647,863	Net Profit or Loss	404,522	9.9%	Return on Equity	26.5%

## 233519 ASPIRUS DIALYSIS CRYSTAL FALLS

1328 US HIGHWAY 2

Cost Report not filed.

CRYSTAL FALLS, MI 49920

IRON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232698 BAD AXE DIALYSIS

897 N VAN DYKE RD

12/31/2018 365 Days Settled

BAD AXE, MI 48413

HURON

WISCONSIN PHYSICIANS SERVICE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-955,960	Total Charges	1,782,769	Salary Expense	29.8%	
Fixed Assets	827,591	Contract Allowance	18,378	1.0%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	1,764,391	99.0%		
Total Assets	-128,369	Operating Expense	1,515,878	85.9%	Current Ratio	(22.0)
Current Liabilities	43,424	Operating Margin	248,513	14.1%	Days to Collect	173.7
Long Term Liabilities	59,203	Other Income	1	0.0%	Avg Payment Days	6.3
Total Equity	-230,996	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	-128,369	Net Profit or Loss	248,514	14.1%	Return on Equity	-107.6%

## 232624 BALLENGER POINTE DIALYSIS

2262 S BALLENGER HIGHWAY

12/31/2018 365 Days Settled

FLINT, MI 48503

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,704,557	Total Charges	5,688,746	Salary Expense	24.3%	
Fixed Assets	204,429	Contract Allowance	-112,491	-2.0%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	5,801,237	102.0%		
Total Assets	5,908,986	Operating Expense	4,781,543	82.4%	Current Ratio	36.9
Current Liabilities	154,395	Operating Margin	1,019,694	17.6%	Days to Collect	89.6
Long Term Liabilities	36,332	Other Income	28	0.0%	Avg Payment Days	2.6
Total Equity	5,718,259	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	5,908,986	Net Profit or Loss	1,019,722	17.6%	Return on Equity	17.8%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232617 BATTLE CREEK DIALYSIS

220 E GOODALE

12/31/2018 365 Days Settled

BATTLE CREEK, MI 49037

CALHOUN

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,556,708	Total Charges	5,135,205	Salary Expense	26.2%	
Fixed Assets	243,637	Contract Allowance	376,152	7.3%	Fringe Benefits	4.9%
Other Assets	5,239,504	Operating Revenue	4,759,053	92.7%		
Total Assets	15,039,849	Operating Expense	3,548,781	74.6%	Current Ratio	68.5
Current Liabilities	139,447	Operating Margin	1,210,272	25.4%	Days to Collect	405.6
Long Term Liabilities	4,336	Other Income	1,622	0.0%	Avg Payment Days	5.7
Total Equity	14,896,067	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	15,039,850	Net Profit or Loss	1,211,894	25.5%	Return on Equity	8.1%

## 232519 BAY AREA REGIONAL DIALYSIS CENTER

4800 E. MCLEOD

12/31/2018 365 Days Settled

SAGINAW, MI 48603

SAGINAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,523,591	Total Charges	4,916,093	Salary Expense	30.9%	
Fixed Assets	945,439	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	9,862,364	Operating Revenue	4,916,093	100.0%		
Total Assets	16,331,394	Operating Expense	4,305,943	87.6%	Current Ratio	0.3
Current Liabilities	16,331,394	Operating Margin	610,150	12.4%	Days to Collect	45.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	16,331,394	Net Profit or Loss	610,150	12.4%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232532 BAY AREA REGIONAL DIALYSIS CENTER-BAY CITY

1536 CENTER ROAD  
 12/31/2018 365 Days Settled  
 ESSEXVILLE, MI 48732  
 BAY  
 BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,412,294	Total Charges	3,504,469		Salary Expense	31.4%
Fixed Assets	556,779	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	3,978,124	Operating Revenue	3,504,469	100.0%		
Total Assets	5,947,197	Operating Expense	2,734,345	78.0%	Current Ratio	0.2
Current Liabilities	5,947,196	Operating Margin	770,124	22.0%	Days to Collect	68.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	5,947,196	Net Profit or Loss	770,123	22.0%	Return on Equity	0.0%

## 232531 BAY CITY DIALYSIS

3170 S PROFESSIONAL DRIVE  
 12/31/2018 365 Days Settled  
 BAY CITY, MI 48706  
 BAY  
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,626,598	Total Charges	3,236,778		Salary Expense	30.7%
Fixed Assets	98,796	Contract Allowance	-660,813	-20.4%	Fringe Benefits	5.8%
Other Assets	8,799	Operating Revenue	3,897,591	120.4%		
Total Assets	4,734,193	Operating Expense	2,930,180	75.2%	Current Ratio	52.1
Current Liabilities	88,769	Operating Margin	967,411	24.8%	Days to Collect	83.7
Long Term Liabilities	39,513	Other Income	1	0.0%	Avg Payment Days	6.5
Total Equity	4,605,912	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	4,734,194	Net Profit or Loss	967,412	24.8%	Return on Equity	21.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232598 BAY REGIONAL DIALYSIS CENTER

920 N NIAGARA STREET

12/31/2018 365 Days Settled

SAGINAW, MI 48602

SAGINAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,150,368	Total Charges	3,564,678	Salary Expense	34.7%	
Fixed Assets	684,133	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	6,549	Operating Revenue	3,564,678	100.0%		
Total Assets	3,841,050	Operating Expense	3,364,226	94.4%	Current Ratio	0.8
Current Liabilities	3,841,051	Operating Margin	200,452	5.6%	Days to Collect	40.6
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	3,841,051	Net Profit or Loss	200,454	5.6%	Return on Equity	0.0%

## 232321 BEAUMONT DIALYSIS SERVICES-BERKLEY

2624 11 MILE ROAD

Cost Report not filed.

BERKLEY, MI 48072

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232724 BELLEVILLE DIALYSIS

10850 BELLEVILLE RD

12/31/2018 118 Days Settled

BELLEVILLE, MI 48111

WAYNE

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-102,447	Total Charges	125,694		Salary Expense	25.5%
Fixed Assets	-65,352	Contract Allowance	-1,423	-1.1%	Fringe Benefits	2.2%
Other Assets	0	Operating Revenue	127,117	101.1%		
Total Assets	-167,799	Operating Expense	295,543	232.5%	Current Ratio	(37.2)
Current Liabilities	2,752	Operating Margin	-168,426	-132.5%	Days to Collect	46.9
Long Term Liabilities	-2,124	Other Income	25,686	20.2%	Avg Payment Days	0.9
Total Equity	-168,426	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-167,798	Net Profit or Loss	(142,740)	-112.3%	Return on Equity	84.7%

## 232693 BELTLINE HOME TRAINING

330 E BELTLINE AVE NE, STE 2047

12/31/2018 365 Days Settled

CASCADE, MI 49506

KENT

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,452,326	Total Charges	3,104,550		Salary Expense	22.7%
Fixed Assets	251,004	Contract Allowance	-73,632	-2.4%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	3,178,182	102.4%		
Total Assets	1,703,330	Operating Expense	1,847,682	58.1%	Current Ratio	5.8
Current Liabilities	249,883	Operating Margin	1,330,500	41.9%	Days to Collect	223.3
Long Term Liabilities	38,730	Other Income	-532,381	-16.8%	Avg Payment Days	5.4
Total Equity	1,414,718	Other Expense	0	0.0%	Depreciation Rate	22.1%
Total Liab. and Equity	1,703,331	Net Profit or Loss	798,119	25.1%	Return on Equity	56.4%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232697 BLOOMFIELD HILLS HOME DIALYSIS

42886 WOODWARD AVE  
 BLOOMFIELD HILLS, MI 48304  
 OAKLAND  
 WPS - MICHIGAN

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,483,227	Total Charges	4,769,481		Salary Expense	25.3%
Fixed Assets	314,084	Contract Allowance	-81,083	-1.7%	Fringe Benefits	4.3%
Other Assets	14,076	Operating Revenue	4,850,564	101.7%		
Total Assets	1,811,387	Operating Expense	3,576,584	73.7%	Current Ratio	7.4
Current Liabilities	201,390	Operating Margin	1,273,980	26.3%	Days to Collect	214.5
Long Term Liabilities	29,961	Other Income	-617,824	-12.7%	Avg Payment Days	4.0
Total Equity	1,580,036	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	1,811,387	Net Profit or Loss	656,156	13.5%	Return on Equity	41.5%

## 232526 BMA-NORTHWEST DETROIT

18944 GRAND RIVER AVE  
 DETROIT, MI 48223  
 WAYNE  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,766,475	Total Charges	3,904,166		Salary Expense	34.7%
Fixed Assets	762,370	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	3,904,166	100.0%		
Total Assets	6,528,845	Operating Expense	3,310,746	84.8%	Current Ratio	0.9
Current Liabilities	6,528,847	Operating Margin	593,420	15.2%	Days to Collect	650.1
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab. and Equity	6,528,847	Net Profit or Loss	593,419	15.2%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232500 BMA DETROIT

9300 CONANT ST

7/27/2018 208 Days Settled\*

HAMTRAMCK, MI 48212

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	370,126	Total Charges	679,281		Salary Expense	38.2%
Fixed Assets	-216,421	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	93,789	Operating Revenue	679,281	100.0%		
Total Assets	247,494	Operating Expense	1,166,930	171.8%	Current Ratio	13.5
Current Liabilities	27,502	Operating Margin	-487,649	-71.8%	Days to Collect	42.8
Long Term Liabilities	-241,433	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	-335,050	Other Expense	0	0.0%	Depreciation Rate	-11.3%
Total Liab. and Equity	-548,981	Net Profit or Loss	(487,651)	-71.8%	Return on Equity	145.5%

## 232501 BMA LIVONIA

32423 SCHOOLCRAFT RD

12/31/2018 365 Days Settled

LIVONIA, MI 48150

OAKLAND

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	16,866,890	Total Charges	3,554,982		Salary Expense	37.6%
Fixed Assets	572,534	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	7,494	Operating Revenue	3,554,982	100.0%		
Total Assets	17,446,918	Operating Expense	2,753,894	77.5%	Current Ratio	1.0
Current Liabilities	17,446,916	Operating Margin	801,088	22.5%	Days to Collect	90.5
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	17,446,916	Net Profit or Loss	801,089	22.5%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232551 BRIGHTON DIALYSIS

7960 W GRAND RIVER AVE, SUITE 210 12/31/2018 365 Days Settled

BRIGHTON, MI 48114

LIVINGSTON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,465,113	Total Charges	3,446,760	Salary Expense	29.8%	
Fixed Assets	1,012,347	Contract Allowance	-131,170	-3.8%	Fringe Benefits	5.5%
Other Assets	125,546	Operating Revenue	3,577,930	103.8%		
Total Assets	5,603,006	Operating Expense	2,995,485	83.7%	Current Ratio	44.9
Current Liabilities	99,373	Operating Margin	582,445	16.3%	Days to Collect	57.6
Long Term Liabilities	48,962	Other Income	21	0.0%	Avg Payment Days	4.4
Total Equity	5,454,671	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	5,603,006	Net Profit or Loss	582,466	16.3%	Return on Equity	10.7%

## 232663 BURTON DIALYSIS

4015 DAVISON ROAD 12/31/2018 365 Days Settled

BURTON, MI 48509

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,564,632	Total Charges	4,790,646	Salary Expense	25.2%	
Fixed Assets	514,688	Contract Allowance	-512,783	-10.7%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	5,303,429	110.7%		
Total Assets	2,079,320	Operating Expense	4,060,714	76.6%	Current Ratio	11.1
Current Liabilities	140,456	Operating Margin	1,242,715	23.4%	Days to Collect	101.3
Long Term Liabilities	25,364	Other Income	-124,675	-2.4%	Avg Payment Days	4.3
Total Equity	1,913,501	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	2,079,321	Net Profit or Loss	1,118,040	21.1%	Return on Equity	58.4%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232573 CASS CITY DIALYSIS CENTER

6757 MAIN ST

12/31/2018 365 Days Settled

CASS CITY, MI 48726

TUSCOLA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,813,022	Total Charges	775,808		Salary Expense	23.0%
Fixed Assets	117,064	Contract Allowance	-1,014	-0.1%	Fringe Benefits	3.9%
Other Assets	373,690	Operating Revenue	776,822	100.1%		
Total Assets	-1,322,268	Operating Expense	1,299,876	167.3%	Current Ratio	(163.6)
Current Liabilities	11,084	Operating Margin	-523,054	-67.3%	Days to Collect	122.9
Long Term Liabilities	28,972	Other Income	1	0.0%	Avg Payment Days	2.1
Total Equity	-1,362,326	Other Expense	0	0.0%	Depreciation Rate	23.2%
Total Liab. and Equity	-1,322,270	Net Profit or Loss	(523,053)	-67.3%	Return on Equity	38.4%

## 232632 CHELSEA DIALYSIS

1620 COMMERCE PARK DRIVE, SUITE 200

12/31/2018 365 Days Settled

CHELSEA, MI 48118

WASHTENAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	923,959	Total Charges	1,586,763		Salary Expense	35.7%
Fixed Assets	68,927	Contract Allowance	-1,409	-0.1%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	1,588,172	100.1%		
Total Assets	992,886	Operating Expense	1,386,798	87.3%	Current Ratio	20.7
Current Liabilities	44,544	Operating Margin	201,374	12.7%	Days to Collect	60.5
Long Term Liabilities	0	Other Income	14	0.0%	Avg Payment Days	4.1
Total Equity	948,342	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	992,886	Net Profit or Loss	201,388	12.7%	Return on Equity	21.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232328 CHILDREN'S HOSPITAL OF MICHIGAN

3950 BEAUBIEN BLVD

Cost Report not filed.

DETROIT, MI 48201

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232350 CHIPPEWA DIALYSIS CENTER

509 OSBORN BLVD

Cost Report not filed.

SAULT SAINTE MARIE, MI 49783

CHIPPEWA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232575 CLARKSTON DIALYSIS CENTER

6770 DIXIE HIGHWAY  
 CLARKSTON, MI 48346  
 OAKLAND  
 12/31/2018 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,811,030	Total Charges	3,280,501	Salary Expense	28.6%	
Fixed Assets	117,227	Contract Allowance	16,770	0.5%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	3,263,731	99.5%		
Total Assets	11,928,257	Operating Expense	2,369,609	72.6%	Current Ratio	144.0
Current Liabilities	82,024	Operating Margin	894,122	27.4%	Days to Collect	97.1
Long Term Liabilities	47,864	Other Income	-5,463	-0.2%	Avg Payment Days	7.2
Total Equity	11,798,369	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	11,928,257	Net Profit or Loss	888,659	27.2%	Return on Equity	7.5%

## 232647 CLINTON TOWNSHIP DIALYSIS

15918 NINETEEN MILE ROAD, SUITE 110  
 CLINTON TOWNSHIP, MI 48038  
 MACOMB  
 NATIONAL GOVERNMENT SERVICES  
 12/31/2018 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	996,689	Total Charges	5,196,230	Salary Expense	29.1%	
Fixed Assets	182,825	Contract Allowance	278,159	5.4%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	4,918,071	94.6%		
Total Assets	1,179,514	Operating Expense	4,049,672	82.3%	Current Ratio	5.5
Current Liabilities	180,208	Operating Margin	868,399	17.7%	Days to Collect	123.1
Long Term Liabilities	6,741	Other Income	-347,279	-7.1%	Avg Payment Days	2.5
Total Equity	992,566	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	1,179,515	Net Profit or Loss	521,120	10.6%	Return on Equity	52.5%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232723 COLMARE DIALYSIS

6302 DIXIE HIGHWAY

12/31/2018 144 Days Settled

BRIDGEPORT, MI 48722

SAGINAW

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-213,250	Total Charges	57,455		Salary Expense	31.7%
Fixed Assets	-76,702	Contract Allowance	-4,357	-7.6%	Fringe Benefits	4.8%
Other Assets	-2,121	Operating Revenue	61,812	107.6%	Current Ratio	(75.3)
Total Assets	-292,073	Operating Expense	356,127	576.1%	Days to Collect	(20.9)
Current Liabilities	2,832	Operating Margin	-294,315	-476.1%	Avg Payment Days	1.0
Long Term Liabilities	-588	Other Income	0	0.0%	Depreciation Rate	1,044.9%
Total Equity	-294,316	Other Expense	0	0.0%	Return on Equity	100.0%
Total Liab. and Equity	-292,072	Net Profit or Loss	(294,315)	-476.1%		

## 232637 COMMERCE TOWNSHIP DIALYSIS

120 W COMMERCE ROAD

12/31/2018 365 Days Settled

COMMERCE TOWNSHIP, MI 48382

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	385,732	Total Charges	1,855,881		Salary Expense	31.9%
Fixed Assets	74,830	Contract Allowance	9,277	0.5%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	1,846,604	99.5%	Current Ratio	10.0
Total Assets	460,562	Operating Expense	1,518,019	82.2%	Days to Collect	75.6
Current Liabilities	38,743	Operating Margin	328,585	17.8%	Avg Payment Days	4.9
Long Term Liabilities	0	Other Income	-149,645	-8.1%	Depreciation Rate	9.3%
Total Equity	421,818	Other Expense	0	0.0%	Return on Equity	42.4%
Total Liab. and Equity	460,561	Net Profit or Loss	178,940	9.7%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232512 CORNERSTONE DIALYSIS

23857 GREENFIELD 12/31/2018 365 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,150,047	Total Charges	10,694,148	Salary Expense	23.9%	
Fixed Assets	755,441	Contract Allowance	361,575	3.4%	Fringe Benefits	4.8%
Other Assets	8,882,651	Operating Revenue	10,332,573	96.6%		
Total Assets	20,788,139	Operating Expense	9,135,090	88.4%	Current Ratio	34.3
Current Liabilities	325,529	Operating Margin	1,197,483	11.6%	Days to Collect	157.6
Long Term Liabilities	43,996	Other Income	429	0.0%	Avg Payment Days	4.2
Total Equity	20,418,614	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	20,788,139	Net Profit or Loss	1,197,912	11.6%	Return on Equity	5.9%

## 232605 DAVISON DIALYSIS

1011 S STATE STREET 12/31/2018 365 Days Settled

DAVISON, MI 48423

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,704,531	Total Charges	1,632,438	Salary Expense	33.4%	
Fixed Assets	115,412	Contract Allowance	671	0.0%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	1,631,767	100.0%		
Total Assets	1,819,943	Operating Expense	1,514,334	92.8%	Current Ratio	44.5
Current Liabilities	38,312	Operating Margin	117,433	7.2%	Days to Collect	78.3
Long Term Liabilities	16,826	Other Income	16	0.0%	Avg Payment Days	5.6
Total Equity	1,764,803	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	1,819,941	Net Profit or Loss	117,449	7.2%	Return on Equity	6.7%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232520 DEARBORN DIALYSIS

1185 MONROE STREET  
 DEARBORN, MI 48124  
 WAYNE  
 HCSC OF MICHIGAN

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,434,717	Total Charges	3,726,517		Salary Expense	26.7%
Fixed Assets	271,216	Contract Allowance	-16,518	-0.4%	Fringe Benefits	4.5%
Other Assets	7,487,234	Operating Revenue	3,743,035	100.4%	Current Ratio	34.5
Total Assets	14,193,167	Operating Expense	3,519,126	94.0%	Days to Collect	76.5
Current Liabilities	186,292	Operating Margin	223,909	6.0%	Avg Payment Days	6.5
Long Term Liabilities	9,002	Other Income	387	0.0%	Depreciation Rate	25.4%
Total Equity	13,997,872	Other Expense	0	0.0%	Return on Equity	1.6%
Total Liab. and Equity	14,193,166	Net Profit or Loss	224,296	6.0%		

## 232653 DEARBORN HOME DIALYSIS

22030 PARK STREET  
 DEARBORN, MI 48124  
 WAYNE

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,186,797	Total Charges	2,975,539		Salary Expense	22.8%
Fixed Assets	92,752	Contract Allowance	-70,603	-2.4%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	3,046,142	102.4%	Current Ratio	12.1
Total Assets	2,279,549	Operating Expense	2,397,929	78.7%	Days to Collect	88.3
Current Liabilities	181,369	Operating Margin	648,213	21.3%	Avg Payment Days	2.2
Long Term Liabilities	2,846	Other Income	-149,765	-4.9%	Depreciation Rate	16.1%
Total Equity	2,095,334	Other Expense	0	0.0%	Return on Equity	23.8%
Total Liab. and Equity	2,279,549	Net Profit or Loss	498,448	16.4%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232694 DEARBORN KIDNEY CENTER

5111 AUTO CLUB DR, STE 120

12/31/2018 365 Days Settled

DEARBORN, MI 48126

WAYNE

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,212,786	Total Charges	4,386,269		Salary Expense	30.9%
Fixed Assets	559,824	Contract Allowance	-106,313	-2.4%	Fringe Benefits	10.0%
Other Assets	23,352	Operating Revenue	4,492,582	102.4%	Current Ratio	1.4
Total Assets	1,795,962	Operating Expense	3,720,591	82.8%	Days to Collect	25.2
Current Liabilities	843,590	Operating Margin	771,991	17.2%	Avg Payment Days	31.8
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	11.5%
Total Equity	952,372	Other Expense	0	0.0%	Return on Equity	81.1%
Total Liab. and Equity	1,795,962	Net Profit or Loss	771,991	17.2%		

## 232720 DETROIT KIDNEY CENTER

13437 SCHAEFER HWY

12/31/2018 365 Days Settled

DETROIT, MI 48227

WAYNE

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	501,422	Total Charges	1,928,239		Salary Expense	26.9%
Fixed Assets	1,528,731	Contract Allowance	-274,449	-14.2%	Fringe Benefits	8.4%
Other Assets	17,950	Operating Revenue	2,202,688	114.2%	Current Ratio	0.2
Total Assets	2,048,103	Operating Expense	2,659,646	120.7%	Days to Collect	9.2
Current Liabilities	2,716,350	Operating Margin	-456,958	-20.7%	Avg Payment Days	26.1
Long Term Liabilities	1,245,686	Other Income	0	0.0%	Depreciation Rate	15.7%
Total Equity	-1,913,934	Other Expense	0	0.0%	Return on Equity	23.9%
Total Liab. and Equity	2,048,102	Net Profit or Loss	(456,958)	-20.7%		

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232345 DEVOS CHILDREN'S HOSPITAL ESRD UNIT

35 MICHIGAN ST NE, STE 3121

Cost Report not filed.

GRAND RAPIDS, MI 49503

KENT

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232712 DIALYSIS CENTERS OF MICHIGAN

24931 KELLY RD

12/31/2018 365 Days Settled

EASTPOINTE, MI 48021

MACOMB

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	704,969	Total Charges	3,241,384	Salary Expense	29.8%	
Fixed Assets	1,527,040	Contract Allowance	-540,609	-16.7%	Fringe Benefits	8.1%
Other Assets	4,249	Operating Revenue	3,781,993	116.7%		
Total Assets	2,236,258	Operating Expense	2,721,866	72.0%	Current Ratio	0.4
Current Liabilities	1,837,605	Operating Margin	1,060,127	28.0%	Days to Collect	24.4
Long Term Liabilities	955,722	Other Income	0	0.0%	Avg Payment Days	29.3
Total Equity	-557,070	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	2,236,257	Net Profit or Loss	1,060,127	28.0%	Return on Equity	-190.3%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232592 DOWNRIVER KIDNEY CENTER

5600 ALLEN ROAD

12/31/2018 365 Days Settled

ALLEN PARK, MI 48101

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,834,120	Total Charges	3,591,381	Salary Expense	28.3%	
Fixed Assets	265,365	Contract Allowance	10,692	0.3%	Fringe Benefits	5.9%
Other Assets	7,713,275	Operating Revenue	3,580,689	99.7%		
Total Assets	5,144,520	Operating Expense	3,317,321	92.6%	Current Ratio	(50.0)
Current Liabilities	56,640	Operating Margin	263,368	7.4%	Days to Collect	90.4
Long Term Liabilities	0	Other Income	477	0.0%	Avg Payment Days	4.6
Total Equity	5,087,881	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	5,144,521	Net Profit or Loss	263,845	7.4%	Return on Equity	5.2%

## 232718 EAST CHINA DIALYSIS

4180 HOSPITAL DR

12/31/2018 365 Days Settled

EAST CHINA, MI 48054

SAINT CLAIR

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	525,134	Total Charges	1,209,939	Salary Expense	33.4%	
Fixed Assets	1,105,077	Contract Allowance	-14,492	-1.2%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	1,224,431	101.2%		
Total Assets	1,630,211	Operating Expense	1,436,350	117.3%	Current Ratio	11.0
Current Liabilities	47,608	Operating Margin	-211,919	-17.3%	Days to Collect	106.1
Long Term Liabilities	72,582	Other Income	81,873	6.7%	Avg Payment Days	10.9
Total Equity	1,510,021	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	1,630,211	Net Profit or Loss	(130,046)	-10.6%	Return on Equity	-8.6%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232631 EAST DEARBORN DIALYSIS

13200 WEST WARREN AVE

12/31/2018 365 Days Settled

DEARBORN, MI 48126

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,428,818	Total Charges	3,473,790	Salary Expense	29.0%	
Fixed Assets	275,094	Contract Allowance	-64,828	-1.9%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	3,538,618	101.9%		
Total Assets	1,703,912	Operating Expense	3,118,766	88.1%	Current Ratio	7.1
Current Liabilities	200,658	Operating Margin	419,852	11.9%	Days to Collect	66.5
Long Term Liabilities	59,105	Other Income	747	0.0%	Avg Payment Days	6.3
Total Equity	1,444,150	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	1,703,913	Net Profit or Loss	420,599	11.9%	Return on Equity	29.1%

## 232567 EASTPOINTE DIALYSIS CENTER

21400 KELLY ROAD

12/31/2018 365 Days Settled

EASTPOINTE, MI 48021

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	572,523,015	Total Charges	22,652,724	Salary Expense	32.5%	
Fixed Assets	871,722,016	Contract Allowance	16,223,311	71.6%	Fringe Benefits	6.3%
Other Assets	898,367,746	Operating Revenue	6,429,413	28.4%		
Total Assets	2,342,612,777	Operating Expense	4,654,425	72.4%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	1,774,988	27.6%	Days to Collect	49,313.8
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	24,981.2
Total Equity	991,969,302	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,777	Net Profit or Loss	1,774,988	27.6%	Return on Equity	0.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232681 ELIZABETH C HOSICK DIALYSIS CENTER

224 PARK AVENUE

6/30/2018 365 Days Settled

FRANKFORT, MI 49635

BENZIE

WPS IN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,068,449	Total Charges	2,448,279	Salary Expense	43.7%	
Fixed Assets	1,148,370	Contract Allowance	1,848,529	75.5%	Fringe Benefits	0.0%
Other Assets	166,850	Operating Revenue	599,750	24.5%		
Total Assets	3,383,669	Operating Expense	594,814	99.2%	Current Ratio	7.0
Current Liabilities	294,045	Operating Margin	4,936	0.8%	Days to Collect	707.3
Long Term Liabilities	0	Other Income	311	0.1%	Avg Payment Days	132.3
Total Equity	3,089,624	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,383,669	Net Profit or Loss	5,247	0.9%	Return on Equity	0.2%

## 232719 FASHION SQUARE DIALYSIS

5641 BAY RD

12/31/2018 365 Days Settled

SAGINAW, MI 48604

SAGINAW

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	458,061	Total Charges	1,305,767	Salary Expense	27.2%	
Fixed Assets	1,511,426	Contract Allowance	65,894	5.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,239,873	95.0%		
Total Assets	1,969,487	Operating Expense	1,726,783	139.3%	Current Ratio	14.7
Current Liabilities	31,153	Operating Margin	-486,910	-39.3%	Days to Collect	132.1
Long Term Liabilities	47,244	Other Income	96,495	7.8%	Avg Payment Days	4.0
Total Equity	1,891,091	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	1,969,488	Net Profit or Loss	(390,415)	-31.5%	Return on Equity	-20.6%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232635 FENTON DIALYSIS

17420 SILVER PARKWAY 12/31/2018 365 Days Settled

FENTON, MI 48430

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,307,707	Total Charges	3,363,892	Salary Expense	29.0%	
Fixed Assets	153,599	Contract Allowance	26,869	0.8%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	3,337,023	99.2%		
Total Assets	3,461,306	Operating Expense	2,489,069	74.6%	Current Ratio	54.0
Current Liabilities	61,210	Operating Margin	847,954	25.4%	Days to Collect	92.2
Long Term Liabilities	6,546	Other Income	8	0.0%	Avg Payment Days	4.4
Total Equity	3,393,550	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	3,461,306	Net Profit or Loss	847,962	25.4%	Return on Equity	25.0%

## 232608 FLINT DIALYSIS CENTER

ONE HURLEY PLAZA, SUITE 115 12/31/2018 365 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	673,943	Total Charges	6,406,548	Salary Expense	25.4%	
Fixed Assets	885,848	Contract Allowance	-117,843	-1.8%	Fringe Benefits	4.8%
Other Assets	14,818,928	Operating Revenue	6,524,391	101.8%		
Total Assets	16,378,719	Operating Expense	5,352,605	82.0%	Current Ratio	4.5
Current Liabilities	149,871	Operating Margin	1,171,786	18.0%	Days to Collect	78.5
Long Term Liabilities	0	Other Income	157	0.0%	Avg Payment Days	2.6
Total Equity	16,228,849	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	16,378,720	Net Profit or Loss	1,171,943	18.0%	Return on Equity	7.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232601 FLUSHING DIALYSIS

3469 PIERSON PLACE  
 FLUSHING, MI 48433  
 GENESEE  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,706,019	Total Charges	3,124,199		Salary Expense	28.3%
Fixed Assets	43,437	Contract Allowance	-34,879	-1.1%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	3,159,078	101.1%		
Total Assets	3,749,456	Operating Expense	2,707,792	85.7%	Current Ratio	63.5
Current Liabilities	58,353	Operating Margin	451,286	14.3%	Days to Collect	72.5
Long Term Liabilities	5,069	Other Income	2	0.0%	Avg Payment Days	4.6
Total Equity	3,686,034	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	3,749,456	Net Profit or Loss	451,288	14.3%	Return on Equity	12.2%

## 232580 FMC DIALYSIS SERVICES-BEWICK

7733 E JEFFERSON, STE 120  
 DETROIT, MI 48214  
 WAYNE  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-10,984,468	Total Charges	4,438,560		Salary Expense	30.5%
Fixed Assets	1,661,256	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	1,099,587	Operating Revenue	4,438,560	100.0%		
Total Assets	-8,223,625	Operating Expense	4,789,630	107.9%	Current Ratio	1.3
Current Liabilities	-8,223,625	Operating Margin	-351,070	-7.9%	Days to Collect	57.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.1%
Total Liab. and Equity	-8,223,625	Net Profit or Loss	(351,070)	-7.9%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232630 FMC DIALYSIS SERVICES-CHESTERFIELD

48656 GRATIOT AVENUE  
 CHESTERFIELD, MI 48051  
 MACOMB  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,812,738	Total Charges	2,123,182		Salary Expense	32.5%
Fixed Assets	287,770	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	6,042	Operating Revenue	2,123,182	100.0%		
Total Assets	4,106,550	Operating Expense	1,971,743	92.9%	Current Ratio	0.9
Current Liabilities	4,106,550	Operating Margin	151,439	7.1%	Days to Collect	61.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	4,106,550	Net Profit or Loss	151,439	7.1%	Return on Equity	0.0%

## 232554 FMC DIALYSIS SERVICES-CLINTON

35351-A GRATIOT AVE  
 CLINTON TOWNSHIP, MI 48035  
 MACOMB  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,415,614	Total Charges	4,823,766		Salary Expense	33.5%
Fixed Assets	689,425	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	4,383,949	Operating Revenue	4,823,766	100.0%		
Total Assets	13,488,988	Operating Expense	3,980,672	82.5%	Current Ratio	0.6
Current Liabilities	13,488,990	Operating Margin	843,094	17.5%	Days to Collect	54.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	13,488,990	Net Profit or Loss	843,094	17.5%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232651 FMC DIALYSIS SERVICES-DUNDEE

129 HELLE BLVD 12/31/2018 365 Days Settled

DUNDEE, MI 48131

MONROE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,128,859	Total Charges	1,887,115		Salary Expense	34.1%
Fixed Assets	62,067	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	1,887,115	100.0%		
Total Assets	-1,066,792	Operating Expense	1,593,867	84.5%	Current Ratio	1.1
Current Liabilities	-1,066,793	Operating Margin	293,248	15.5%	Days to Collect	68.7
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.3%
Total Liab. and Equity	-1,066,793	Net Profit or Loss	293,249	15.5%	Return on Equity	0.0%

## 232503 FMC DIALYSIS SERVICES-EAST DETROIT

22151 MOROSS ROAD 12/31/2018 365 Days Settled

DETROIT, MI 48236

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-8,189,021	Total Charges	2,445,395		Salary Expense	37.8%
Fixed Assets	331,512	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	7,694,520	Operating Revenue	2,445,395	100.0%		
Total Assets	-162,989	Operating Expense	2,385,940	97.6%	Current Ratio	50.2
Current Liabilities	-162,990	Operating Margin	59,455	2.4%	Days to Collect	55.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	-162,990	Net Profit or Loss	59,455	2.4%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232633 FMC DIALYSIS SERVICES-KALAMAZOO EAST

2901 E KILGORE ROAD  
 KALAMAZOO, MI 49001  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,188,980	Total Charges	2,823,082		Salary Expense	35.7%
Fixed Assets	330,368	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	6,329	Operating Revenue	2,823,082	100.0%		
Total Assets	3,525,677	Operating Expense	2,309,276	81.8%	Current Ratio	0.9
Current Liabilities	3,525,676	Operating Margin	513,806	18.2%	Days to Collect	43.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	3,525,676	Net Profit or Loss	513,807	18.2%	Return on Equity	0.0%

## 232634 FMC DIALYSIS SERVICES-LANSING CENTRAL

2710 S WASHINGTON, SUITE 100  
 LANSING, MI 48910  
 INGHAM  
 BLUE CROSS (TENNESSEE)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,177,685	Total Charges	7,167,528		Salary Expense	30.7%
Fixed Assets	1,845,099	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	75,001	Operating Revenue	7,167,528	100.0%		
Total Assets	4,097,785	Operating Expense	5,075,214	70.8%	Current Ratio	0.5
Current Liabilities	4,097,786	Operating Margin	2,092,314	29.2%	Days to Collect	46.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-861,538	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	3,236,248	Net Profit or Loss	2,092,314	29.2%	Return on Equity	-242.9%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232509 FMC DIALYSIS SERVICES-PORT HURON

2607 ELECTRIC AVENUE 12/31/2018 365 Days Settled

PORT HURON, MI 48060

SAINT CLAIR

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	15,608,083	Total Charges	6,500,094		Salary Expense	33.9%
Fixed Assets	700,187	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	2,683,842	Operating Revenue	6,500,094	100.0%	Current Ratio	0.8
Total Assets	18,992,112	Operating Expense	4,549,751	70.0%	Days to Collect	63.8
Current Liabilities	18,992,111	Operating Margin	1,950,343	30.0%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	-1	0.0%	Depreciation Rate	13.4%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	18,992,111	Net Profit or Loss	1,950,342	30.0%		

## 232523 FMC DIALYSIS SERVICES-ROMEO PLANK

46591 ROMEO PLANK, SUITE 101 12/31/2018 365 Days Settled

MACOMB, MI 48044

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,920,634	Total Charges	2,404,241		Salary Expense	32.6%
Fixed Assets	465,708	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	3,756,974	Operating Revenue	2,404,241	100.0%	Current Ratio	0.7
Total Assets	12,143,316	Operating Expense	2,164,439	90.0%	Days to Collect	94.8
Current Liabilities	12,143,316	Operating Margin	239,802	10.0%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	2	0.0%	Depreciation Rate	23.6%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	12,143,316	Net Profit or Loss	239,804	10.0%		

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232555 FMC DIALYSIS SERVICES-ROMULUS

11200 METRO AIRPORT CENTER DR 12/31/2018 365 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,183,296	Total Charges	2,245,647	Salary Expense	36.3%	
Fixed Assets	445,456	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	1,551	Operating Revenue	2,245,647	100.0%		
Total Assets	3,630,303	Operating Expense	1,681,844	74.9%	Current Ratio	0.9
Current Liabilities	3,630,302	Operating Margin	563,803	25.1%	Days to Collect	77.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	3,630,302	Net Profit or Loss	563,802	25.1%	Return on Equity	0.0%

## 232627 FMC DIALYSIS SERVICES-SHELBY

56065 VAN DYKE AVENUE 12/31/2018 365 Days Settled

SHELBY TOWNSHIP, MI 48316

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,352,035	Total Charges	4,204,389	Salary Expense	31.1%	
Fixed Assets	289,550	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	6,042	Operating Revenue	4,204,389	100.0%		
Total Assets	2,647,627	Operating Expense	2,918,813	69.4%	Current Ratio	0.9
Current Liabilities	2,647,626	Operating Margin	1,285,576	30.6%	Days to Collect	33.8
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.9%
Total Liab. and Equity	2,647,626	Net Profit or Loss	1,285,575	30.6%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232620 FMC DIALYSIS SERVICES-TAWAS BAY

1698 EAST HURON  
 EAST TAWAS, MI 48730  
 IOSCO  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,431,127	Total Charges	1,997,109		Salary Expense	36.5%
Fixed Assets	234,166	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	12,940	Operating Revenue	1,997,109	100.0%		
Total Assets	3,678,233	Operating Expense	1,593,994	79.8%	Current Ratio	0.9
Current Liabilities	3,678,234	Operating Margin	403,115	20.2%	Days to Collect	36.7
Long Term Liabilities	0	Other Income	3	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	3,678,234	Net Profit or Loss	403,118	20.2%	Return on Equity	0.0%

## 232530 FMC DIALYSIS SERVICES-UNIVERSITY

18430 LIVERNOIS  
 DETROIT, MI 48221  
 WAYNE  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-7,580,609	Total Charges	4,271,150		Salary Expense	35.6%
Fixed Assets	343,476	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	5,757,116	Operating Revenue	4,271,150	100.0%		
Total Assets	-1,480,017	Operating Expense	4,410,816	103.3%	Current Ratio	5.1
Current Liabilities	-1,480,016	Operating Margin	-139,666	-3.3%	Days to Collect	45.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	33.6%
Total Liab. and Equity	-1,480,016	Net Profit or Loss	(139,666)	-3.3%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232513 FMC DIALYSIS SERVICES-WARREN

30330 HOOVER ROAD

12/31/2018 365 Days Settled

WARREN, MI 48093

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,816,522	Total Charges	3,498,693		Salary Expense	35.2%
Fixed Assets	707,615	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	3,281,507	Operating Revenue	3,498,693	100.0%		
Total Assets	5,805,644	Operating Expense	3,279,543	93.7%	Current Ratio	0.3
Current Liabilities	5,805,643	Operating Margin	219,150	6.3%	Days to Collect	51.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	5,805,643	Net Profit or Loss	219,150	6.3%	Return on Equity	0.0%

## 232582 FMC DIALYSIS SERVICES-WEST ANN ARBOR

2355 W STADIUM BLVD

12/31/2018 365 Days Settled

ANN ARBOR, MI 48103

WASHTENAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,723,895	Total Charges	1,384,050		Salary Expense	32.3%
Fixed Assets	389,517	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	13,863	Operating Revenue	1,384,050	100.0%		
Total Assets	2,127,275	Operating Expense	1,390,725	100.5%	Current Ratio	0.8
Current Liabilities	2,127,275	Operating Margin	-6,675	-0.5%	Days to Collect	84.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	2,127,275	Net Profit or Loss	(6,675)	-0.5%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 233513 FRESENIUS KIDNEY CARE-BH ROCHESTER HILLS

6700 NORTH ROCHESTER ROAD, STE GL- 14 Cost Report not filed.

ROCHESTER HILLS, MI 48306

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232666 FRESENIUS KIDNEY CARE-FRANKLIN CENTER

26400 W 12 MILE ROAD, SUITE 112 9/25/2018 268 Days Settled

SOUTHFIELD, MI 48034 12/31/2018 97 Days Settled

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,545,061	Total Charges	24,301,312	Salary Expense	11.5%	
Fixed Assets	182,954	Contract Allowance	21,258,423	87.5% Fringe Benefits	8.7%	
Other Assets	50,000	Operating Revenue	3,042,889	12.5%		
Total Assets	6,778,015	Operating Expense	3,658,650	120.2%	Current Ratio	0.9
Current Liabilities	7,308,326	Operating Margin	-615,761	-20.2%	Days to Collect	1,050.2
Long Term Liabilities	0	Other Income	477,266	15.7%	Avg Payment Days	36.5
Total Equity	-530,311	Other Expense	0	0.0%	Depreciation Rate	11.9%
Total Liab. and Equity	6,778,015	Net Profit or Loss	(138,495)	-4.6%	Return on Equity	26.1%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232666 FRESENIUS KIDNEY CARE-FRANKLIN CENTER

26400 W 12 MILE ROAD, SUITE 112 9/25/2018 268 Days Settled

SOUTHFIELD, MI 48034 12/31/2018 97 Days Settled

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,422,367	Total Charges	1,186,716	Salary Expense	38.5%	
Fixed Assets	214,238	Contract Allowance	0	0.0%	Fringe Benefits	29.0%
Other Assets	0	Operating Revenue	1,186,716	100.0%		
Total Assets	1,636,605	Operating Expense	1,094,160	92.2%	Current Ratio	0.9
Current Liabilities	1,636,605	Operating Margin	92,556	7.8%	Days to Collect	730.0
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	3,547.5%
Total Liab. and Equity	1,636,605	Net Profit or Loss	92,554	7.8%	Return on Equity	0.0%

## 232729 FRESENIUS KIDNEY CARE-HAZEL PARK DIALYSIS

23221 JOHN R ROAD 12/31/2018 97 Days Settled

HAZEL PARK, MI 48030

OAKLAND

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,749,181	Total Charges	1,495,567	Salary Expense	36.3%	
Fixed Assets	233,478	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	0	Operating Revenue	1,495,567	100.0%		
Total Assets	1,982,659	Operating Expense	1,100,192	73.6%	Current Ratio	0.9
Current Liabilities	1,982,658	Operating Margin	395,375	26.4%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	1,982,658	Net Profit or Loss	395,377	26.4%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 233522 FRESENIUS KIDNEY CARE-HAZEL PARK DIALYSIS

23221 JOHN R ROAD

Cost Report not filed.

HAZEL PARK, MI 48030

OAKLAND

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232732 FRESENIUS KIDNEY CARE - BERKLEY

12/31/2018 97 Days Settled

BERKLEY, MI

Invalid POS FIPS Codes

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,722,885	Total Charges	2,333,273	Salary Expense	42.4%	
Fixed Assets	456,818	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	0	Operating Revenue	2,333,273	100.0%		
Total Assets	3,179,703	Operating Expense	2,074,600	88.9%	Current Ratio	0.9
Current Liabilities	3,179,702	Operating Margin	258,673	11.1%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	23.9%
Total Liab. and Equity	3,179,702	Net Profit or Loss	258,674	11.1%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232730 FRESENIUS KIDNEY CARE - BH ROCHESTER

12/31/2018 97 Days Settled

ROCHESTER HILLS, MI

Invalid POS FIPS Codes

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	516,001	Total Charges	443,657	Salary Expense	39.5%	
Fixed Assets	57,116	Contract Allowance	0	0.0%	Fringe Benefits	12.4%
Other Assets	0	Operating Revenue	443,657	100.0%		
Total Assets	573,117	Operating Expense	363,365	81.9%	Current Ratio	0.9
Current Liabilities	573,116	Operating Margin	80,292	18.1%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	59.1%
Total Liab. and Equity	573,116	Net Profit or Loss	80,293	18.1%	Return on Equity	0.0%

## 232733 FRESENIUS KIDNEY CARE - STERLING HEI

12/31/2018 97 Days Settled

STERLING HEIGHTS, MI

Invalid POS FIPS Codes

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,201,753	Total Charges	1,933,332	Salary Expense	42.0%	
Fixed Assets	221,844	Contract Allowance	0	0.0%	Fringe Benefits	11.8%
Other Assets	0	Operating Revenue	1,933,332	100.0%		
Total Assets	2,423,597	Operating Expense	1,373,082	71.0%	Current Ratio	0.9
Current Liabilities	2,423,596	Operating Margin	560,250	29.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	43.0%
Total Liab. and Equity	2,423,596	Net Profit or Loss	560,250	29.0%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232727 FRESENIUS KIDNEY CARE NOVI DIALYSIS

49641 GRAND RIVER AVE  
 WIXOM, MI 48393  
 OAKLAND  
 WPS MI

12/31/2018 111 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,137,432	Total Charges	45,332		Salary Expense	25.3%
Fixed Assets	1,531,570	Contract Allowance	0	0.0%	Fringe Benefits	2.7%
Other Assets	0	Operating Revenue	45,332	100.0%		
Total Assets	-605,862	Operating Expense	254,790	562.1%	Current Ratio	3.5
Current Liabilities	-605,862	Operating Margin	-209,458	-462.1%	Days to Collect	142.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.4%
Total Liab. and Equity	-605,862	Net Profit or Loss	(209,457)	-462.1%	Return on Equity	0.0%

## 232731 FRESENIUS KIDNEY CARE ROCHESTER HILL

ROCHESTER HILLS, MI  
 Invalid POS FIPS Codes

12/31/2018 54 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,927,670	Total Charges	35,169		Salary Expense	17.7%
Fixed Assets	1,659,422	Contract Allowance	0	0.0%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	35,169	100.0%		
Total Assets	-268,248	Operating Expense	117,255	333.4%	Current Ratio	7.2
Current Liabilities	-268,248	Operating Margin	-82,086	-233.4%	Days to Collect	70.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	-268,248	Net Profit or Loss	(82,086)	-233.4%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232721 FRESENIUS KIDNEY CARE YPSILANTI

1266 ANNA J STEPP DR

12/31/2018 256 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,795,837	Total Charges	283,010		Salary Expense	34.2%
Fixed Assets	1,275,482	Contract Allowance	0	0.0%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	283,010	100.0%		
Total Assets	-520,355	Operating Expense	585,921	207.0%	Current Ratio	3.5
Current Liabilities	-520,354	Operating Margin	-302,911	-107.0%	Days to Collect	129.9
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	-520,354	Net Profit or Loss	(302,913)	-107.0%	Return on Equity	0.0%

## 232699 FRESENIUS MEDICAL CARE-ST JOHNS

975 E TOWNSEND RD

12/31/2018 365 Days Settled

SAINT JOHNS, MI 48879

CLINTON

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,160,817	Total Charges	4,063,490		Salary Expense	30.5%
Fixed Assets	689,148	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	4,063,490	100.0%		
Total Assets	2,849,965	Operating Expense	1,552,987	38.2%	Current Ratio	0.8
Current Liabilities	2,849,965	Operating Margin	2,510,503	61.8%	Days to Collect	96.6
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	1,018	Other Expense	0	0.0%	Depreciation Rate	22.9%
Total Liab. and Equity	2,850,983	Net Profit or Loss	2,510,501	61.8%	Return on Equity	246,611.1%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232514 FRESENIUS MEDICAL CARE ADRIAN

715 LAKESHIRE TRAIL 12/31/2018 365 Days Settled

ADRIAN, MI 49221

LENAWEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,010,968	Total Charges	5,009,353		Salary Expense	35.4%
Fixed Assets	576,151	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	22,584	Operating Revenue	5,009,353	100.0%	Current Ratio	0.9
Total Assets	6,609,703	Operating Expense	3,496,110	69.8%	Days to Collect	87.9
Current Liabilities	6,609,702	Operating Margin	1,513,243	30.2%	Avg Payment Days	0.0
Long Term Liabilities	210	Other Income	-1	0.0%	Depreciation Rate	37.8%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	6,609,912	Net Profit or Loss	1,513,242	30.2%		

## 232591 FRESENIUS MEDICAL CARE BALDWIN

1101 WASHINGTON ST 12/31/2018 365 Days Settled

BALDWIN, MI 49304

LAKE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-610,994	Total Charges	874,340		Salary Expense	41.5%
Fixed Assets	86,050	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	631,328	Operating Revenue	874,340	100.0%	Current Ratio	(5.7)
Total Assets	106,384	Operating Expense	798,329	91.3%	Days to Collect	113.2
Current Liabilities	106,385	Operating Margin	76,011	8.7%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	28.5%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	106,385	Net Profit or Loss	76,011	8.7%		

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232611 FRESENIUS MEDICAL CARE BIG RAPIDS

14307 NORTHLAND DRIVE 12/31/2018 365 Days Settled

BIG RAPIDS, MI 49307

MECOSTA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,758,116	Total Charges	1,984,763		Salary Expense	35.1%
Fixed Assets	321,888	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	2,010,278	Operating Revenue	1,984,763	100.0%		
Total Assets	4,090,282	Operating Expense	1,696,329	85.5%	Current Ratio	0.4
Current Liabilities	4,090,283	Operating Margin	288,434	14.5%	Days to Collect	41.4
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	4,090,283	Net Profit or Loss	288,433	14.5%	Return on Equity	0.0%

## 232518 FRESENIUS MEDICAL CARE BOTSFORD PARK

28425 W. EIGHT MILE RD 12/31/2018 365 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,588,379	Total Charges	6,098,111		Salary Expense	34.0%
Fixed Assets	832,879	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	6,394,254	Operating Revenue	6,098,111	100.0%		
Total Assets	5,638,754	Operating Expense	5,276,817	86.5%	Current Ratio	(0.3)
Current Liabilities	5,638,754	Operating Margin	821,294	13.5%	Days to Collect	104.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	40.1%
Total Liab. and Equity	5,638,754	Net Profit or Loss	821,295	13.5%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232552 FRESENIUS MEDICAL CARE BRIGHTON

5757 WHITMORE LAKE ROAD

12/31/2018 365 Days Settled

BRIGHTON, MI 48116

LIVINGSTON

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,534,423	Total Charges	2,743,430		Salary Expense	32.0%
Fixed Assets	1,098,584	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	40,000	Operating Revenue	2,743,430	100.0%	Current Ratio	0.8
Total Assets	4,673,007	Operating Expense	2,459,634	89.7%	Days to Collect	88.1
Current Liabilities	4,673,008	Operating Margin	283,796	10.3%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	2	0.0%	Depreciation Rate	14.4%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	4,673,008	Net Profit or Loss	283,798	10.3%		

## 232590 FRESENIUS MEDICAL CARE CADILLAC

203 PALUSTER ST

12/31/2018 365 Days Settled

CADILLAC, MI 49601

WEXFORD

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-900,039	Total Charges	3,586,737		Salary Expense	32.9%
Fixed Assets	72,304	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	4,067,960	Operating Revenue	3,586,737	100.0%	Current Ratio	(0.3)
Total Assets	3,240,225	Operating Expense	2,735,308	76.3%	Days to Collect	48.9
Current Liabilities	3,240,224	Operating Margin	851,429	23.7%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	24	0.0%	Depreciation Rate	70.9%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	3,240,224	Net Profit or Loss	851,453	23.7%		

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232657 FRESENIUS MEDICAL CARE CARO

95 ELMDOR DRIVE

12/31/2018 365 Days Settled

CARO, MI 48723

TUSCOLA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,245,829	Total Charges	2,087,420		Salary Expense	32.6%
Fixed Assets	64,148	Contract Allowance	0	0.0%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	2,087,420	100.0%	Current Ratio	1.0
Total Assets	2,309,977	Operating Expense	1,188,551	56.9%	Days to Collect	49.2
Current Liabilities	2,309,977	Operating Margin	898,869	43.1%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	1	0.0%	Depreciation Rate	52.0%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	2,309,977	Net Profit or Loss	898,870	43.1%		

## 232654 FRESENIUS MEDICAL CARE CASS RIVER

5414 ROLLING HILLS DRIVE

12/31/2018 365 Days Settled

BRIDGEPORT, MI 48722

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-65,874	Total Charges	1,565,571		Salary Expense	29.1%
Fixed Assets	304,401	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	0	Operating Revenue	1,565,571	100.0%	Current Ratio	(0.3)
Total Assets	238,527	Operating Expense	1,844,090	117.8%	Days to Collect	114.1
Current Liabilities	238,527	Operating Margin	-278,519	-17.8%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	17.6%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	238,527	Net Profit or Loss	(278,519)	-17.8%		

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232709 FRESENIUS MEDICAL CARE EAST ANN ARBOR HOME DIALYSI

4949 WASHTENAW AVE 12/31/2018 365 Days Settled

ANN ARBOR, MI 48108

WASHTENAW

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,295,149	Total Charges	2,161,330		Salary Expense	28.9%
Fixed Assets	725,823	Contract Allowance	0	0.0%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	2,161,330	100.0%		
Total Assets	-569,326	Operating Expense	1,773,142	82.0%	Current Ratio	2.3
Current Liabilities	-569,325	Operating Margin	388,188	18.0%	Days to Collect	45.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.2%
Total Liab. and Equity	-569,325	Net Profit or Loss	388,187	18.0%	Return on Equity	0.0%

## 232667 FRESENIUS MEDICAL CARE GARDEN CITY

27201 W WARREN STREET 12/31/2018 365 Days Settled

DEARBORN HEIGHTS, MI 48127

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,546,641	Total Charges	4,085,731		Salary Expense	35.7%
Fixed Assets	197,852	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	4,085,731	100.0%		
Total Assets	1,744,493	Operating Expense	2,808,217	68.7%	Current Ratio	0.9
Current Liabilities	1,744,493	Operating Margin	1,277,514	31.3%	Days to Collect	68.2
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	19.7%
Total Liab. and Equity	1,744,493	Net Profit or Loss	1,277,513	31.3%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232659 FRESENIUS MEDICAL CARE GULL ROAD

5010 GULL ROAD, STE G 12/31/2018 365 Days Settled

KALAMAZOO, MI 49048

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-551,290	Total Charges	1,894,437		Salary Expense	34.8%
Fixed Assets	153,973	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	11,241	Operating Revenue	1,894,437	100.0%		
Total Assets	-386,076	Operating Expense	1,904,750	100.5%	Current Ratio	1.4
Current Liabilities	-386,076	Operating Margin	-10,313	-0.5%	Days to Collect	41.0
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	-386,076	Net Profit or Loss	(10,311)	-0.5%	Return on Equity	0.0%

## 232683 FRESENIUS MEDICAL CARE HASTINGS

1230 W STATE STREET 12/31/2018 365 Days Settled

HASTINGS, MI 49058

BARRY

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,983,459	Total Charges	2,530,040		Salary Expense	35.2%
Fixed Assets	433,164	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	2,530,040	100.0%		
Total Assets	2,416,623	Operating Expense	1,609,924	63.6%	Current Ratio	0.8
Current Liabilities	2,416,624	Operating Margin	920,116	36.4%	Days to Collect	73.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	2,416,624	Net Profit or Loss	920,116	36.4%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232650 FRESENIUS MEDICAL CARE IRON MOUNTAIN

1711 SOUTH STEPHENSON AVENUE, STE 130 12/31/2018 365 Days Settled

IRON MOUNTAIN, MI 49801

DICKINSON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,434,857	Total Charges	1,836,418	Salary Expense	41.5%	
Fixed Assets	51,406	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	283,498	Operating Revenue	1,836,418	100.0%		
Total Assets	2,769,761	Operating Expense	1,645,483	89.6%	Current Ratio	0.9
Current Liabilities	2,769,761	Operating Margin	190,935	10.4%	Days to Collect	138.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	37.4%
Total Liab. and Equity	2,769,761	Net Profit or Loss	190,935	10.4%	Return on Equity	0.0%

## 232662 FRESENIUS MEDICAL CARE JACKSON OAKS

128 N ELM AVENUE 12/31/2018 365 Days Settled

JACKSON, MI 49202

JACKSON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,464,254	Total Charges	5,095,320	Salary Expense	29.0%	
Fixed Assets	416,879	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	5,095,320	100.0%		
Total Assets	6,881,133	Operating Expense	3,825,597	75.1%	Current Ratio	0.9
Current Liabilities	6,881,131	Operating Margin	1,269,723	24.9%	Days to Collect	61.1
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	39.4%
Total Liab. and Equity	6,881,131	Net Profit or Loss	1,269,724	24.9%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232703 FRESENIUS MEDICAL CARE KENTWOOD

4300 CALLANDER DRIVE SE 12/31/2018 365 Days Settled

KENTWOOD, MI 49508

KENT

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,844,122	Total Charges	4,449,757		Salary Expense	31.7%
Fixed Assets	786,181	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	4,449,757	100.0%	Current Ratio	0.7
Total Assets	2,630,303	Operating Expense	3,020,145	67.9%	Days to Collect	45.8
Current Liabilities	2,630,304	Operating Margin	1,429,612	32.1%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	-1	0.0%	Depreciation Rate	19.4%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	2,630,304	Net Profit or Loss	1,429,611	32.1%		

## 232679 FRESENIUS MEDICAL CARE LANSING WEST

916 MALL DRIVE EAST, STE 100 12/31/2018 365 Days Settled

LANSING, MI 48917

EATON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,289,962	Total Charges	3,761,494		Salary Expense	31.6%
Fixed Assets	467,096	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	3,761,494	100.0%	Current Ratio	0.7
Total Assets	1,757,058	Operating Expense	2,482,849	66.0%	Days to Collect	37.3
Current Liabilities	1,757,059	Operating Margin	1,278,645	34.0%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	2	0.0%	Depreciation Rate	16.7%
Total Equity	3,700	Other Expense	0	0.0%	Return on Equity	34,558.0%
Total Liab. and Equity	1,760,759	Net Profit or Loss	1,278,647	34.0%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232589 FRESENIUS MEDICAL CARE MANISTEE

1293 E PARKDALE AVENUE

12/31/2018 365 Days Settled

MANISTEE, MI 49660

MANISTEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-623,371	Total Charges	915,531	Salary Expense	36.6%	
Fixed Assets	207,205	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	1,372,765	Operating Revenue	915,531	100.0%		
Total Assets	956,599	Operating Expense	952,878	104.1%	Current Ratio	(0.7)
Current Liabilities	956,601	Operating Margin	-37,347	-4.1%	Days to Collect	9.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.6%
Total Liab. and Equity	956,601	Net Profit or Loss	(37,347)	-4.1%	Return on Equity	0.0%

## 232674 FRESENIUS MEDICAL CARE MARQUETTE

1009 HARBOR HILLS DR

12/31/2018 365 Days Settled

MARQUETTE, MI 49855

MARQUETTE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,942,528	Total Charges	3,165,206	Salary Expense	25.1%	
Fixed Assets	1,116,247	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	2,500,068	Operating Revenue	3,165,206	100.0%		
Total Assets	1,673,787	Operating Expense	2,798,712	88.4%	Current Ratio	(1.2)
Current Liabilities	1,673,784	Operating Margin	366,494	11.6%	Days to Collect	131.7
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	21.8%
Total Liab. and Equity	1,673,784	Net Profit or Loss	366,496	11.6%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232682 FRESENIUS MEDICAL CARE OF HILLSDALE

781 OLDS STREET  
 JONESVILLE, MI 49250  
 HILLSDALE  
 WPS - MICHIGAN

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-413,706	Total Charges	1,528,118		Salary Expense	31.7%
Fixed Assets	891,555	Contract Allowance	0	0.0%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	1,528,118	100.0%		
Total Assets	477,849	Operating Expense	1,754,160	114.8%	Current Ratio	(0.9)
Current Liabilities	477,850	Operating Margin	-226,042	-14.8%	Days to Collect	72.4
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	477,850	Net Profit or Loss	(226,041)	-14.8%	Return on Equity	0.0%

## 232615 FRESENIUS MEDICAL CARE OF ST CLAIR SHORES

26210 HARPER AVENUE, SUITE 200  
 SAINT CLAIR SHORES, MI 48081  
 MACOMB  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,910,664	Total Charges	8,233,452		Salary Expense	35.1%
Fixed Assets	521,458	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	0	Operating Revenue	8,233,452	100.0%		
Total Assets	9,432,122	Operating Expense	6,518,188	79.2%	Current Ratio	0.9
Current Liabilities	9,432,121	Operating Margin	1,715,264	20.8%	Days to Collect	39.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	9,432,121	Net Profit or Loss	1,715,263	20.8%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232648 FRESENIUS MEDICAL CARE SANDUSKY

47 DAWSON ST, SUITE 3

12/31/2018 365 Days Settled

SANDUSKY, MI 48471

SANILAC

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,642,622	Total Charges	2,186,371	Salary Expense	33.7%	
Fixed Assets	59,418	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	11,358	Operating Revenue	2,186,371	100.0%		
Total Assets	-1,571,846	Operating Expense	1,835,689	84.0%	Current Ratio	1.0
Current Liabilities	-1,571,845	Operating Margin	350,682	16.0%	Days to Collect	100.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	-1,571,845	Net Profit or Loss	350,683	16.0%	Return on Equity	0.0%

## 232655 FRESENIUS MEDICAL CARE STURGIS

1276 KITSON AVENUE

12/31/2018 365 Days Settled

STURGIS, MI 49091

SAINT JOSEPH

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	91,903	Total Charges	2,061,060	Salary Expense	33.1%	
Fixed Assets	213,045	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	2,061,060	100.0%		
Total Assets	304,948	Operating Expense	1,322,669	64.2%	Current Ratio	0.3
Current Liabilities	304,946	Operating Margin	738,391	35.8%	Days to Collect	76.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	304,946	Net Profit or Loss	738,392	35.8%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232619 FRESENIUS MEDICAL CARE TAYLOR

22970 NORTHLINE ROAD, SUITE 100 12/31/2018 365 Days Settled

TAYLOR, MI 48180

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,408,388	Total Charges	1,199,503	Salary Expense	42.0%	
Fixed Assets	169,334	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	1,642,303	Operating Revenue	1,199,503	100.0%		
Total Assets	-1,596,751	Operating Expense	1,498,995	125.0%	Current Ratio	2.1
Current Liabilities	-1,596,751	Operating Margin	-299,492	-25.0%	Days to Collect	106.4
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.3%
Total Liab. and Equity	-1,596,751	Net Profit or Loss	(299,490)	-25.0%	Return on Equity	0.0%

## 232715 FRESENIUS MEDICAL CARE WEST MICHIGAN HOME

12180 N US HIGHWAY 131 12/31/2018 365 Days Settled

SCHOOLCRAFT, MI 49087

KALAMAZOO

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	700,331	Total Charges	2,162,191	Salary Expense	27.4%	
Fixed Assets	569,520	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	2,162,191	100.0%		
Total Assets	1,269,851	Operating Expense	1,678,042	77.6%	Current Ratio	0.6
Current Liabilities	1,269,851	Operating Margin	484,149	22.4%	Days to Collect	64.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.2%
Total Liab. and Equity	1,269,851	Net Profit or Loss	484,148	22.4%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232550 GARDEN WEST DIALYSIS

5715 VENOY RD

12/31/2018 365 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,001,135	Total Charges	4,850,345		Salary Expense	32.1%
Fixed Assets	378,207	Contract Allowance	-16,138	-0.3%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	4,866,483	100.3%	Current Ratio	53.2
Total Assets	8,379,342	Operating Expense	4,095,723	84.2%	Days to Collect	85.8
Current Liabilities	150,457	Operating Margin	770,760	15.8%	Avg Payment Days	7.3
Long Term Liabilities	48,989	Other Income	622	0.0%	Depreciation Rate	17.5%
Total Equity	8,179,896	Other Expense	0	0.0%	Return on Equity	9.4%
Total Liab. and Equity	8,379,342	Net Profit or Loss	771,382	15.9%		

## 232556 GAYLORD DIALYSIS

1989 WALDEN DRIVE

12/31/2018 365 Days Settled

GAYLORD, MI 49735

OTSEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-414,719	Total Charges	2,033,673		Salary Expense	31.3%
Fixed Assets	184,564	Contract Allowance	18,985	0.9%	Fringe Benefits	6.1%
Other Assets	746,490	Operating Revenue	2,014,688	99.1%	Current Ratio	(9.2)
Total Assets	516,335	Operating Expense	1,953,088	96.9%	Days to Collect	75.5
Current Liabilities	45,115	Operating Margin	61,600	3.1%	Avg Payment Days	4.1
Long Term Liabilities	21,695	Other Income	1	0.0%	Depreciation Rate	22.1%
Total Equity	449,525	Other Expense	0	0.0%	Return on Equity	13.7%
Total Liab. and Equity	516,335	Net Profit or Loss	61,601	3.1%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232521 GENESEE VALLEY DIALYSIS CENTER

2222 SOUTH LINDEN ROAD

12/31/2018 365 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,792,549	Total Charges	3,877,692		Salary Expense	33.0%
Fixed Assets	642,847	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	11,358	Operating Revenue	3,877,692	100.0%		
Total Assets	7,446,754	Operating Expense	2,272,643	58.6%	Current Ratio	0.9
Current Liabilities	7,446,754	Operating Margin	1,605,049	41.4%	Days to Collect	47.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.5%
Total Liab. and Equity	7,446,754	Net Profit or Loss	1,605,050	41.4%	Return on Equity	0.0%

## 232649 GLADWIN DIALYSIS

673 QUARTER STREET

12/31/2018 365 Days Settled

GLADWIN, MI 48624

GLADWIN

CAHABA

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	131,955	Total Charges	2,668,139		Salary Expense	29.1%
Fixed Assets	93,270	Contract Allowance	-48,067	-1.8%	Fringe Benefits	4.1%
Other Assets	1,344,986	Operating Revenue	2,716,206	101.8%		
Total Assets	1,570,211	Operating Expense	2,778,125	102.3%	Current Ratio	0.9
Current Liabilities	144,081	Operating Margin	-61,919	-2.3%	Days to Collect	74.4
Long Term Liabilities	40,124	Other Income	0	0.0%	Avg Payment Days	4.9
Total Equity	1,386,006	Other Expense	0	0.0%	Depreciation Rate	22.4%
Total Liab. and Equity	1,570,211	Net Profit or Loss	(61,919)	-2.3%	Return on Equity	-4.5%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232569 GRAND BLANC DIALYSIS CENTER

3625 GENESYS PARKWAY

12/31/2018 365 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-24,322,896	Total Charges	2,480,530	Salary Expense	34.3%	
Fixed Assets	560,902	Contract Allowance	2,338	0.1%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	2,478,192	99.9%		
Total Assets	-23,761,994	Operating Expense	2,248,906	90.7%	Current Ratio	(185.9)
Current Liabilities	130,832	Operating Margin	229,286	9.3%	Days to Collect	68.9
Long Term Liabilities	3,394	Other Income	-15	0.0%	Avg Payment Days	9.6
Total Equity	-23,896,220	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	-23,761,994	Net Profit or Loss	229,271	9.3%	Return on Equity	-1.0%

## 232711 GRAND BLANC HOME TRAINING

8195 S SAGINAW ST

12/31/2018 365 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,013,099	Total Charges	590,725	Salary Expense	19.5%	
Fixed Assets	524,945	Contract Allowance	-1,326,935	-224.6%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	1,917,660	324.6%		
Total Assets	-488,154	Operating Expense	2,070,195	108.0%	Current Ratio	(26.4)
Current Liabilities	38,444	Operating Margin	-152,535	-8.0%	Days to Collect	279.8
Long Term Liabilities	39,453	Other Income	0	0.0%	Avg Payment Days	2.1
Total Equity	-566,051	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	-488,154	Net Profit or Loss	(152,535)	-8.0%	Return on Equity	26.9%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232692 GRAYLING HOME TRAINING

125 E MICHIGAN AVE

12/31/2018 365 Days Settled

GRAYLING, MI 49738

CRAWFORD

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	307,886	Total Charges	899,830	Salary Expense	24.4%	
Fixed Assets	589,645	Contract Allowance	5,167	0.6%	Fringe Benefits	2.8%
Other Assets	0	Operating Revenue	894,663	99.4%		
Total Assets	897,531	Operating Expense	796,022	89.0%	Current Ratio	14.8
Current Liabilities	20,789	Operating Margin	98,641	11.0%	Days to Collect	71.5
Long Term Liabilities	197,303	Other Income	-9,937	-1.1%	Avg Payment Days	5.0
Total Equity	679,440	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	897,532	Net Profit or Loss	88,704	9.9%	Return on Equity	13.1%

## 232614 GREAT LAKES DIALYSIS

14614 KERCHEVAL

12/31/2018 365 Days Settled

DETROIT, MI 48215

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	24,656	Total Charges	2,889,687	Salary Expense	42.9%	
Fixed Assets	9,821	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	2,889,687	100.0%		
Total Assets	34,477	Operating Expense	2,786,411	96.4%	Current Ratio	0.3
Current Liabilities	77,533	Operating Margin	103,276	3.6%	Days to Collect	3.1
Long Term Liabilities	147,220	Other Income	500	0.0%	Avg Payment Days	5.4
Total Equity	-190,276	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	34,477	Net Profit or Loss	103,776	3.6%	Return on Equity	-54.5%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232533 GREAT LAKES DIALYSIS CENTER

992 S MONROE ST  
 MONROE, MI 48161  
 MONROE  
 BLUE CROSS (TEXAS)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	9,527,511	Total Charges	3,876,365		Salary Expense	33.4%
Fixed Assets	629,009	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	3,876,365	100.0%	Current Ratio	0.9
Total Assets	10,156,520	Operating Expense	3,253,002	83.9%	Days to Collect	36.4
Current Liabilities	10,156,517	Operating Margin	623,363	16.1%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	1	0.0%	Depreciation Rate	11.5%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	10,156,517	Net Profit or Loss	623,364	16.1%		

## 232695 GREAT LAKES DIALYSIS WEST

27150 W 8 MILE RD  
 SOUTHFIELD, MI 48033  
 OAKLAND  
 WPS - MICHIGAN

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	28,597	Total Charges	1,961,854		Salary Expense	38.9%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	1,961,854	100.0%	Current Ratio	0.0
Total Assets	28,597	Operating Expense	1,681,318	85.7%	Days to Collect	5.3
Current Liabilities	853,200	Operating Margin	280,536	14.3%	Avg Payment Days	5.5
Long Term Liabilities	98,880	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	-923,483	Other Expense	0	0.0%	Return on Equity	-30.4%
Total Liab. and Equity	28,597	Net Profit or Loss	280,536	14.3%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232685 GREENFIELD HEALTH SYSTEMS

39525 WEST 14 MILE RD, STE 200

12/31/2018 365 Days Settled

NOVI, MI 48377

OAKLAND

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	572,523,015	Total Charges	5,134,656	Salary Expense	16.9%	
Fixed Assets	871,722,016	Contract Allowance	3,681,992	71.7%	Fringe Benefits	2.9%
Other Assets	898,367,747	Operating Revenue	1,452,664	28.3%		
Total Assets	2,342,612,778	Operating Expense	1,200,619	82.6%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	252,045	17.4%	Days to Collect	280,776.6
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	96,844.2
Total Equity	991,969,303	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,778	Net Profit or Loss	252,045	17.4%	Return on Equity	0.0%

## 232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE

19001 HUBBARD DRIVE

12/31/2018 365 Days Settled

DEARBORN, MI 48126

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	572,523,015	Total Charges	33,753,762	Salary Expense	35.2%	
Fixed Assets	871,722,016	Contract Allowance	24,887,753	73.7%	Fringe Benefits	6.5%
Other Assets	898,367,746	Operating Revenue	8,866,009	26.3%		
Total Assets	2,342,612,777	Operating Expense	7,033,542	79.3%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	1,832,467	20.7%	Days to Collect	35,761.2
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	16,531.2
Total Equity	991,969,302	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,777	Net Profit or Loss	1,832,467	20.7%	Return on Equity	0.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232505 GREENFIELD HEALTH SYSTEMS-MAIN

2799 W GRAND BOULEVARD 12/31/2018 365 Days Settled

DETROIT, MI 48202

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	572,523,015	Total Charges	45,045,890	Salary Expense	32.9%	
Fixed Assets	871,722,016	Contract Allowance	33,561,934	74.5%	Fringe Benefits	7.0%
Other Assets	898,367,746	Operating Revenue	11,483,956	25.5%		
Total Assets	2,342,612,777	Operating Expense	9,667,347	84.2%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	1,816,609	15.8%	Days to Collect	27,608.9
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	12,027.4
Total Equity	991,969,302	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,777	Net Profit or Loss	1,816,609	15.8%	Return on Equity	0.2%

## 232516 GREENFIELD HEALTH SYSTEMS-PONTIAC

44200 WOODWARD AVENUE, SUITE 109 12/31/2018 365 Days Settled

PONTIAC, MI 48341

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	572,523,015	Total Charges	16,799,148	Salary Expense	29.3%	
Fixed Assets	871,722,016	Contract Allowance	12,715,175	75.7%	Fringe Benefits	5.8%
Other Assets	898,367,747	Operating Revenue	4,083,973	24.3%		
Total Assets	2,342,612,778	Operating Expense	4,224,669	103.4%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	-140,696	-3.4%	Days to Collect	77,634.9
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	27,522.4
Total Equity	991,969,303	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,778	Net Profit or Loss	(140,696)	-3.4%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232510 GREENFIELD HEALTH SYSTEMS-TAYLOR

24565 HAIG ROAD 12/31/2018 365 Days Settled

TAYLOR, MI 48180

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	572,523,015	Total Charges	25,318,511	Salary Expense	34.7%	
Fixed Assets	871,722,016	Contract Allowance	18,769,309	74.1%	Fringe Benefits	7.3%
Other Assets	898,367,746	Operating Revenue	6,549,202	25.9%		
Total Assets	2,342,612,777	Operating Expense	4,923,607	75.2%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	1,625,595	24.8%	Days to Collect	48,411.9
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	23,615.4
Total Equity	991,969,302	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,777	Net Profit or Loss	1,625,595	24.8%	Return on Equity	0.2%

## 232506 GREENFIELD HEALTH SYSTEMS-TROY

2050 LIVERNOIS, STE A 12/31/2018 365 Days Settled

TROY, MI 48083

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	572,523,015	Total Charges	9,844,861	Salary Expense	34.3%	
Fixed Assets	871,722,016	Contract Allowance	7,127,061	72.4%	Fringe Benefits	6.5%
Other Assets	898,367,746	Operating Revenue	2,717,800	27.6%		
Total Assets	2,342,612,777	Operating Expense	2,557,226	94.1%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	160,574	5.9%	Days to Collect	116,660.2
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	45,468.4
Total Equity	991,969,302	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,777	Net Profit or Loss	160,574	5.9%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232600 GREENVIEW DIALYSIS

18544 EIGHT MILE ROAD  
 SOUTHFIELD, MI 48075  
 OAKLAND  
 BLUE CROSS (GEORGIA)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,619,425	Total Charges	2,919,736		Salary Expense	28.2%
Fixed Assets	221,096	Contract Allowance	-73,197	-2.5%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	2,992,933	102.5%		
Total Assets	3,840,521	Operating Expense	3,431,195	114.6%	Current Ratio	31.1
Current Liabilities	116,442	Operating Margin	-438,262	-14.6%	Days to Collect	105.7
Long Term Liabilities	18,040	Other Income	43	0.0%	Avg Payment Days	3.8
Total Equity	3,706,040	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	3,840,522	Net Profit or Loss	(438,219)	-14.6%	Return on Equity	-11.8%

## 232677 GREENVILLE DIALYSIS

101 S GREENVILLE WEST DR  
 GREENVILLE, MI 48838  
 MONTCALM  
 NATIONAL GOVERNMENT SERVICES

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	407,649	Total Charges	1,712,886		Salary Expense	33.3%
Fixed Assets	110,703	Contract Allowance	-7,184	-0.4%	Fringe Benefits	6.1%
Other Assets	5,330	Operating Revenue	1,720,070	100.4%		
Total Assets	523,682	Operating Expense	1,661,492	96.6%	Current Ratio	12.6
Current Liabilities	32,408	Operating Margin	58,578	3.4%	Days to Collect	64.1
Long Term Liabilities	17,446	Other Income	1	0.0%	Avg Payment Days	4.6
Total Equity	473,828	Other Expense	0	0.0%	Depreciation Rate	23.4%
Total Liab. and Equity	523,682	Net Profit or Loss	58,579	3.4%	Return on Equity	12.4%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232643 GROSSE POINTE DIALYSIS

18000 E WARREN AVENUE, SUITE 100 12/31/2018 365 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,228,518	Total Charges	8,013,323	Salary Expense	26.5%	
Fixed Assets	240,246	Contract Allowance	-122,912	-1.5%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	8,136,235	101.5%	Current Ratio	1.6
Total Assets	1,468,764	Operating Expense	7,230,078	88.9%	Days to Collect	83.2
Current Liabilities	746,629	Operating Margin	906,157	11.1%	Avg Payment Days	8.3
Long Term Liabilities	152,002	Other Income	-372,905	-4.6%	Depreciation Rate	19.3%
Total Equity	570,134	Other Expense	0	0.0%	Return on Equity	93.5%
Total Liab. and Equity	1,468,765	Net Profit or Loss	533,252	6.6%		

## 232609 HALLWOOD DIALYSIS CENTER

4929 CLIO ROAD, SUITE B 12/31/2018 365 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,400,810	Total Charges	2,580,970	Salary Expense	24.6%	
Fixed Assets	346,868	Contract Allowance	-63,812	-2.5%	Fringe Benefits	4.9%
Other Assets	9,241	Operating Revenue	2,644,782	102.5%	Current Ratio	56.6
Total Assets	3,756,919	Operating Expense	2,512,419	95.0%	Days to Collect	99.9
Current Liabilities	60,109	Operating Margin	132,363	5.0%	Avg Payment Days	1.8
Long Term Liabilities	32,485	Other Income	9	0.0%	Depreciation Rate	12.1%
Total Equity	3,664,327	Other Expense	0	0.0%	Return on Equity	3.6%
Total Liab. and Equity	3,756,921	Net Profit or Loss	132,372	5.0%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232684 HARPER WOODS DIALYSIS

19265 VERNIER RD  
 HARPER WOODS, MI 48225  
 WAYNE  
 WPS - MICHIGAN

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,561,144	Total Charges	5,120,696		Salary Expense	28.5%
Fixed Assets	1,330,035	Contract Allowance	-161,140	-3.1%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	5,281,836	103.1%	Current Ratio	14.2
Total Assets	2,891,179	Operating Expense	4,516,922	85.5%	Days to Collect	78.3
Current Liabilities	110,177	Operating Margin	764,914	14.5%	Avg Payment Days	3.5
Long Term Liabilities	1,129,701	Other Income	-374,720	-7.1%	Depreciation Rate	11.0%
Total Equity	1,651,299	Other Expense	0	0.0%	Return on Equity	23.6%
Total Liab. and Equity	2,891,177	Net Profit or Loss	390,194	7.4%		

## 232728 HOME ADVANTAGE DIALYSIS

1621 44TH ST SW, STE 300  
 WYOMING, MI 49509  
 KENT  
 WPS MI

12/31/2018 102 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	957,398	Total Charges	1,260,285		Salary Expense	59.6%
Fixed Assets	843,743	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	107,140	Operating Revenue	1,260,285	100.0%	Current Ratio	0.8
Total Assets	1,908,281	Operating Expense	1,353,454	107.4%	Days to Collect	9.3
Current Liabilities	1,137,696	Operating Margin	-93,169	-7.4%	Avg Payment Days	10.2
Long Term Liabilities	738,414	Other Income	0	0.0%	Depreciation Rate	2.4%
Total Equity	32,171	Other Expense	0	0.0%	Return on Equity	-289.6%
Total Liab. and Equity	1,908,281	Net Profit or Loss	(93,169)	-7.4%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232691 HOME DIALYSIS SPECIALTY CENTER

29001 HARPER

12/31/2018 365 Days Settled

SAINT CLAIR SHORES, MI 48081

MACOMB

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	320,496	Total Charges	4,394,074	Salary Expense	19.5%	
Fixed Assets	0	Contract Allowance	3,176,725	72.3%	Fringe Benefits	3.0%
Other Assets	0	Operating Revenue	1,217,349	27.7%		
Total Assets	320,496	Operating Expense	903,187	74.2%	Current Ratio	6.4
Current Liabilities	50,254	Operating Margin	314,162	25.8%	Days to Collect	65.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	20.3
Total Equity	270,242	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	320,496	Net Profit or Loss	314,162	25.8%	Return on Equity	116.3%

## 232638 IONIA DIALYSIS

2622 HEARTLAND BLVD

12/31/2018 365 Days Settled

IONIA, MI 48846

IONIA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	408,961	Total Charges	1,988,940	Salary Expense	30.7%	
Fixed Assets	359,524	Contract Allowance	-800,665	-40.3%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	2,789,605	140.3%		
Total Assets	768,485	Operating Expense	2,199,344	78.8%	Current Ratio	11.0
Current Liabilities	37,149	Operating Margin	590,261	21.2%	Days to Collect	77.5
Long Term Liabilities	88,768	Other Income	-264,375	-9.5%	Avg Payment Days	5.6
Total Equity	642,568	Other Expense	0	0.0%	Depreciation Rate	12.3%
Total Liab. and Equity	768,485	Net Profit or Loss	325,886	11.7%	Return on Equity	50.7%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232571 JACKSON DIALYSIS

234 LOUIS-GLICK HIGHWAY

12/31/2018 365 Days Settled

JACKSON, MI 49201

JACKSON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,698,618	Total Charges	3,736,750	Salary Expense	28.6%	
Fixed Assets	475,019	Contract Allowance	-226,522	-6.1%	Fringe Benefits	4.4%
Other Assets	20,765	Operating Revenue	3,963,272	106.1%		
Total Assets	6,194,402	Operating Expense	3,183,994	80.3%	Current Ratio	45.7
Current Liabilities	124,830	Operating Margin	779,278	19.7%	Days to Collect	108.1
Long Term Liabilities	35,040	Other Income	112	0.0%	Avg Payment Days	6.3
Total Equity	6,034,532	Other Expense	0	0.0%	Depreciation Rate	22.0%
Total Liab. and Equity	6,194,402	Net Profit or Loss	779,390	19.7%	Return on Equity	12.9%

## 232639 KALAMAZOO CENTRAL DIALYSIS

535 S BURDICK, STE 110

12/31/2018 365 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-409,848	Total Charges	2,379,826	Salary Expense	29.7%	
Fixed Assets	69,137	Contract Allowance	27,937	1.2%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	2,351,889	98.8%		
Total Assets	-340,711	Operating Expense	2,053,554	87.3%	Current Ratio	(5.9)
Current Liabilities	69,207	Operating Margin	298,335	12.7%	Days to Collect	127.3
Long Term Liabilities	5,123	Other Income	444	0.0%	Avg Payment Days	5.9
Total Equity	-415,040	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	-340,710	Net Profit or Loss	298,779	12.7%	Return on Equity	-72.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232641 KALAMAZOO WEST DIALYSIS

1040 NORTH 10TH STREET

6/16/2018 167 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	-527,906	Total Charges	324,072	Salary Expense	33.4%
Fixed Assets	79,380	Contract Allowance	20,564	6.3% Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	303,508	93.7%	
Total Assets	-448,526	Operating Expense	481,105	158.5%	Current Ratio (13.9)
Current Liabilities	37,920	Operating Margin	-177,597	-58.5%	Days to Collect 897.3
Long Term Liabilities	0	Other Income	78	0.0%	Avg Payment Days 4.6
Total Equity	-486,446	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	-448,526	Net Profit or Loss	(177,519)	-58.5%	Return on Equity 36.5%

## 232645 KALKASKA DIALYSIS CENTER

415 SECOND STREET

6/30/2018 365 Days Settled

KALKASKA, MI 49646

KALKASKA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	24,794,386	Total Charges	8,358,607	Salary Expense	34.5%
Fixed Assets	30,307,269	Contract Allowance	6,183,925	74.0% Fringe Benefits	9.4%
Other Assets	9,765,674	Operating Revenue	2,174,682	26.0%	
Total Assets	64,867,329	Operating Expense	1,833,902	84.3%	Current Ratio 2.6
Current Liabilities	9,540,398	Operating Margin	340,780	15.7%	Days to Collect 3,447.8
Long Term Liabilities	9,403,420	Other Income	59	0.0%	Avg Payment Days 0.0
Total Equity	45,923,511	Other Expense	0	0.0%	Depreciation Rate 0.1%
Total Liab. and Equity	64,867,329	Net Profit or Loss	340,839	15.7%	Return on Equity 0.7%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232545 KRESGE DIALYSIS

4145 CASS AVENUE  
 DETROIT, MI 48201  
 WAYNE  
 BLUE CROSS (GEORGIA)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,199,691	Total Charges	6,630,297		Salary Expense	26.9%
Fixed Assets	252,604	Contract Allowance	-262	0.0%	Fringe Benefits	5.6%
Other Assets	7,388,177	Operating Revenue	6,630,559	100.0%		
Total Assets	11,840,472	Operating Expense	5,769,373	87.0%	Current Ratio	16.4
Current Liabilities	256,032	Operating Margin	861,186	13.0%	Days to Collect	108.4
Long Term Liabilities	45,242	Other Income	241	0.0%	Avg Payment Days	4.5
Total Equity	11,539,196	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	11,840,470	Net Profit or Loss	861,427	13.0%	Return on Equity	7.5%

## 232646 LANSING HOME TRAINING

4530 SOUTH HAGADORN ROAD, STE B  
 EAST LANSING, MI 48823  
 INGHAM  
 PALMETTO (CALIFORNIA)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,105,364	Total Charges	392,117		Salary Expense	31.2%
Fixed Assets	479,669	Contract Allowance	18,274	4.7%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	373,843	95.3%		
Total Assets	-1,625,695	Operating Expense	700,479	187.4%	Current Ratio	(112.9)
Current Liabilities	18,648	Operating Margin	-326,636	-87.4%	Days to Collect	118.3
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.7
Total Equity	-1,644,344	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	-1,625,696	Net Profit or Loss	(326,634)	-87.4%	Return on Equity	19.9%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232688 LIBERTY DIALYSIS AT LAKELAND BENTON HARBOR

338 8TH STREET

12/31/2018 365 Days Settled

BENTON HARBOR, MI 49022

BERRIEN

WISCONSIN PHYSICIANS SERVICE

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,004,422	Total Charges	4,960,376		Salary Expense	33.9%
Fixed Assets	712,813	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	13,576	Operating Revenue	4,960,376	100.0%	Current Ratio	0.8
Total Assets	2,730,811	Operating Expense	4,040,831	81.5%	Days to Collect	70.0
Current Liabilities	2,528,905	Operating Margin	919,545	18.5%	Avg Payment Days	0.0
Long Term Liabilities	-132,000	Other Income	1	0.0%	Depreciation Rate	21.1%
Total Equity	-432,286	Other Expense	0	0.0%	Return on Equity	-212.7%
Total Liab. and Equity	1,964,619	Net Profit or Loss	919,546	18.5%		

## 232668 LIBERTY DIALYSIS AT LAKELAND NILES

8 LONGMEADOW VILLAGE DRIVE

12/31/2018 365 Days Settled

NILES, MI 49120

BERRIEN

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	580,250	Total Charges	2,883,820		Salary Expense	35.6%
Fixed Assets	846,869	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	2,883,820	100.0%	Current Ratio	0.4
Total Assets	1,427,119	Operating Expense	2,691,226	93.3%	Days to Collect	126.5
Current Liabilities	1,427,118	Operating Margin	192,594	6.7%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	-3	0.0%	Depreciation Rate	15.9%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	1,427,118	Net Profit or Loss	192,591	6.7%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232664 LIBERTY DIALYSIS AT LAKELAND ROYALTON

3772 HOLLYWOOD ROAD  
 12/31/2018 365 Days Settled  
 ST JOSEPH, MI 49085  
 BERRIEN  
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	224,263	Total Charges	1,215,604		Salary Expense	23.0%
Fixed Assets	148,369	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
Other Assets	882,506	Operating Revenue	1,215,604	100.0%		
Total Assets	1,255,138	Operating Expense	1,711,492	140.8%	Current Ratio	0.3
Current Liabilities	770,880	Operating Margin	-495,888	-40.8%	Days to Collect	43.3
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	40.3%
Total Liab. and Equity	770,880	Net Profit or Loss	(495,889)	-40.8%	Return on Equity	0.0%

## 232722 LINCOLN PARK KIDNEY CENTER

1491 SOUTHFIELD RD  
 12/31/2018 152 Days Settled  
 LINCOLN PARK, MI 48146  
 WAYNE  
 WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	218,752	Total Charges	985,937		Salary Expense	29.1%
Fixed Assets	1,829,866	Contract Allowance	-371,649	-37.7%	Fringe Benefits	6.1%
Other Assets	17,480	Operating Revenue	1,357,586	137.7%		
Total Assets	2,066,098	Operating Expense	1,469,784	108.3%	Current Ratio	0.4
Current Liabilities	621,626	Operating Margin	-112,198	-8.3%	Days to Collect	6.5
Long Term Liabilities	2,062,009	Other Income	0	0.0%	Avg Payment Days	9.6
Total Equity	-617,537	Other Expense	0	0.0%	Depreciation Rate	20.2%
Total Liab. and Equity	2,066,098	Net Profit or Loss	(112,198)	-8.3%	Return on Equity	18.2%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232572 LUDINGTON DIALYSIS

7 N ATKINSON DRIVE, SUITE 210

12/31/2018 365 Days Settled

LUDINGTON, MI 49431

MASON

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	166,918	Total Charges	2,200,412	Salary Expense	29.4%	
Fixed Assets	361,372	Contract Allowance	-17,660	-0.8%	Fringe Benefits	5.9%
Other Assets	703,169	Operating Revenue	2,218,072	100.8%		
Total Assets	1,231,459	Operating Expense	2,224,436	100.3%	Current Ratio	1.8
Current Liabilities	90,281	Operating Margin	-6,364	-0.3%	Days to Collect	86.9
Long Term Liabilities	16,128	Other Income	34	0.0%	Avg Payment Days	7.4
Total Equity	1,125,051	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	1,231,460	Net Profit or Loss	(6,330)	-0.3%	Return on Equity	-0.6%

## 232540 MACOMB KIDNEY CENTER

28295 SCHOENHERR ROAD, SUITE A

12/31/2018 365 Days Settled

WARREN, MI 48093

MACOMB

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	13,229,214	Total Charges	4,549,915	Salary Expense	27.8%	
Fixed Assets	146,956	Contract Allowance	33,571	0.7%	Fringe Benefits	5.7%
Other Assets	2,053,756	Operating Revenue	4,516,344	99.3%		
Total Assets	15,429,926	Operating Expense	3,715,905	82.3%	Current Ratio	59.1
Current Liabilities	224,012	Operating Margin	800,439	17.7%	Days to Collect	121.8
Long Term Liabilities	38,070	Other Income	238	0.0%	Avg Payment Days	3.8
Total Equity	15,167,845	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	15,429,927	Net Profit or Loss	800,677	17.7%	Return on Equity	5.3%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232642 MACOMB REGIONAL DIALYSIS CENTER

16151 NINETEEN MILE ROAD, SUITE 200 12/31/2018 365 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,342,334	Total Charges	17,584,075	Salary Expense	30.3%	
Fixed Assets	637,344	Contract Allowance	12,871,965	73.2%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	4,712,110	26.8%		
Total Assets	1,979,678	Operating Expense	4,056,816	86.1%	Current Ratio	5.0
Current Liabilities	269,512	Operating Margin	655,294	13.9%	Days to Collect	70.2
Long Term Liabilities	190,008	Other Income	0	0.0%	Avg Payment Days	19.4
Total Equity	1,520,158	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	1,979,678	Net Profit or Loss	655,294	13.9%	Return on Equity	43.1%

## 232525 MADISON HEIGHTS DIALYSIS CENTER

25780 COMMERCE DRIVE 12/31/2018 365 Days Settled

MADISON HEIGHTS, MI 48071

OAKLAND

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,864,202	Total Charges	3,438,961	Salary Expense	34.9%	
Fixed Assets	453,156	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	3,438,961	100.0%		
Total Assets	4,317,358	Operating Expense	2,871,222	83.5%	Current Ratio	0.9
Current Liabilities	4,317,357	Operating Margin	567,739	16.5%	Days to Collect	88.9
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	4,317,357	Net Profit or Loss	567,740	16.5%	Return on Equity	0.0%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232576 MICHIGAN DIALYSIS SERVICES OF ANN ARBOR

2850 SOUTH INDUSTRIAL HIGHWAY, STE 100 12/31/2018 365 Days Settled

ANN ARBOR, MI 48104

WASHTENAW

NATIONAL GOVT SERVICES (NEW YORK),,

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	12,499,053	Total Charges	7,710,619	Salary Expense	34.0%	
Fixed Assets	891,415	Contract Allowance	0	0.0%	Fringe Benefits	12.4%
Other Assets	371,745	Operating Revenue	7,710,619	100.0%		
Total Assets	13,762,213	Operating Expense	6,316,360	81.9%	Current Ratio	0.9
Current Liabilities	13,762,212	Operating Margin	1,394,259	18.1%	Days to Collect	32.3
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	13,762,212	Net Profit or Loss	1,394,260	18.1%	Return on Equity	0.0%

## 232707 MICHIGAN METROPOLITAN DIALYSIS

2361 COOLIDGE HWY 12/31/2018 365 Days Settled

BERKLEY, MI 48072

OAKLAND

WISCONSIN PHYSICIANS SERVICE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	286,278	Total Charges	3,091,177	Salary Expense	19.2%	
Fixed Assets	139,757	Contract Allowance	2,232,510	72.2%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	858,667	27.8%		
Total Assets	426,035	Operating Expense	712,288	83.0%	Current Ratio	5.3
Current Liabilities	54,130	Operating Margin	146,379	17.0%	Days to Collect	71.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	27.7
Total Equity	371,905	Other Expense	0	0.0%	Depreciation Rate	24.2%
Total Liab. and Equity	426,035	Net Profit or Loss	146,379	17.0%	Return on Equity	39.4%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232717 MID VALLEY PD HOME TRAINING

1205 N MICHIGAN AVE  
 12/31/2018 365 Days Settled  
 SAGINAW, MI 48602  
 SAGINAW  
 WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-756,862	Total Charges	1,635,175		Salary Expense	17.6%
Fixed Assets	1,046,759	Contract Allowance	-188,954	-11.6%	Fringe Benefits	2.4%
Other Assets	0	Operating Revenue	1,824,129	111.6%		
Total Assets	289,897	Operating Expense	1,770,435	97.1%	Current Ratio	(7.7)
Current Liabilities	97,737	Operating Margin	53,694	2.9%	Days to Collect	207.2
Long Term Liabilities	112,499	Other Income	-7,483	-0.4%	Avg Payment Days	4.3
Total Equity	79,662	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	289,898	Net Profit or Loss	46,211	2.5%	Return on Equity	58.0%

## 232541 MIDLAND DIALYSIS

4901 JEFFERSON  
 12/31/2018 365 Days Settled  
 MIDLAND, MI 48640  
 MIDLAND  
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,914,618	Total Charges	4,727,393		Salary Expense	25.2%
Fixed Assets	411,819	Contract Allowance	-222,122	-4.7%	Fringe Benefits	5.1%
Other Assets	9,161,464	Operating Revenue	4,949,515	104.7%		
Total Assets	6,658,665	Operating Expense	3,987,446	80.6%	Current Ratio	(10.7)
Current Liabilities	272,947	Operating Margin	962,069	19.4%	Days to Collect	76.2
Long Term Liabilities	46,359	Other Income	11	0.0%	Avg Payment Days	4.7
Total Equity	6,339,358	Other Expense	0	0.0%	Depreciation Rate	16.7%
Total Liab. and Equity	6,658,664	Net Profit or Loss	962,080	19.4%	Return on Equity	15.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232539 MOTOR CITY DIALYSIS

4727 ST ANTOINE , SUITE 101

12/31/2018 365 Days Settled

DETROIT, MI 48201

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,523,112	Total Charges	2,348,067		Salary Expense	24.4%
Fixed Assets	49,257	Contract Allowance	-28,656	-1.2%	Fringe Benefits	3.8%
Other Assets	1,371,309	Operating Revenue	2,376,723	101.2%		
Total Assets	7,943,678	Operating Expense	2,269,050	95.5%	Current Ratio	29.6
Current Liabilities	220,084	Operating Margin	107,673	4.5%	Days to Collect	124.7
Long Term Liabilities	3,000	Other Income	193	0.0%	Avg Payment Days	5.2
Total Equity	7,720,593	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	7,943,677	Net Profit or Loss	107,866	4.5%	Return on Equity	1.4%

## 232672 MT MORRIS DIALYSIS

6141 N SAGINAW

12/31/2018 365 Days Settled

MOUNT MORRIS, MI 48458

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-466,046	Total Charges	1,376,585		Salary Expense	28.7%
Fixed Assets	299,042	Contract Allowance	71,692	5.2%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	1,304,893	94.8%		
Total Assets	-167,004	Operating Expense	1,469,121	112.6%	Current Ratio	(14.8)
Current Liabilities	31,485	Operating Margin	-164,228	-12.6%	Days to Collect	148.0
Long Term Liabilities	7,991	Other Income	147	0.0%	Avg Payment Days	5.5
Total Equity	-206,480	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	-167,004	Net Profit or Loss	(164,081)	-12.6%	Return on Equity	79.5%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232675 MT PLEASANT DIALYSIS

404 SOUTH CRAPO 12/31/2018 365 Days Settled

MOUNT PLEASANT, MI 48858

ISABELLA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-456,990	Total Charges	1,588,665		Salary Expense	27.6%
Fixed Assets	193,249	Contract Allowance	-2,212,221	-139.3%	Fringe Benefits	5.6%
Other Assets	5,218,437	Operating Revenue	3,800,886	239.3%		
Total Assets	4,954,696	Operating Expense	3,127,678	82.3%	Current Ratio	(2.9)
Current Liabilities	156,797	Operating Margin	673,208	17.7%	Days to Collect	131.5
Long Term Liabilities	25,859	Other Income	43	0.0%	Avg Payment Days	5.7
Total Equity	4,772,039	Other Expense	0	0.0%	Depreciation Rate	30.8%
Total Liab. and Equity	4,954,695	Net Profit or Loss	673,251	17.7%	Return on Equity	14.1%

## 232528 MUNSON DIALYSIS CENTER

4062 WEST ROYAL DRIVE 6/30/2018 365 Days Settled

TRAVERSE CITY, MI 49684

GRAND TRAVERSE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,068,449	Total Charges	16,792,257		Salary Expense	37.6%
Fixed Assets	1,148,370	Contract Allowance	11,915,034	71.0%	Fringe Benefits	12.5%
Other Assets	166,850	Operating Revenue	4,877,223	29.0%		
Total Assets	3,383,669	Operating Expense	4,723,422	96.8%	Current Ratio	7.0
Current Liabilities	294,045	Operating Margin	153,801	3.2%	Days to Collect	87.0
Long Term Liabilities	0	Other Income	11,263	0.2%	Avg Payment Days	16.7
Total Equity	3,089,624	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	3,383,669	Net Profit or Loss	165,064	3.4%	Return on Equity	5.3%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232562 MUSKEGON DIALYSIS

1250 MERCY DRIVE, STE 201

12/31/2018 365 Days Settled

MUSKEGON, MI 49444

MUSKEGON

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	13,703,334	Total Charges	8,067,741	Salary Expense	25.7%	
Fixed Assets	616,729	Contract Allowance	-57,677	-0.7%	Fringe Benefits	4.7%
Other Assets	5,073,460	Operating Revenue	8,125,418	100.7%		
Total Assets	19,393,523	Operating Expense	7,016,938	86.4%	Current Ratio	66.2
Current Liabilities	206,890	Operating Margin	1,108,480	13.6%	Days to Collect	167.3
Long Term Liabilities	0	Other Income	203	0.0%	Avg Payment Days	7.2
Total Equity	19,186,634	Other Expense	0	0.0%	Depreciation Rate	19.7%
Total Liab. and Equity	19,393,524	Net Profit or Loss	1,108,683	13.6%	Return on Equity	5.8%

## 232529 NEW CENTER DIALYSIS

7700 SECOND AVE, STE 130

12/31/2018 365 Days Settled

DETROIT, MI 48202

WAYNE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-5,609,084	Total Charges	3,326,229	Salary Expense	26.7%	
Fixed Assets	863,908	Contract Allowance	94,620	2.8%	Fringe Benefits	5.1%
Other Assets	5,985,692	Operating Revenue	3,231,609	97.2%		
Total Assets	1,240,516	Operating Expense	3,493,900	108.1%	Current Ratio	(78.9)
Current Liabilities	71,122	Operating Margin	-262,291	-8.1%	Days to Collect	148.4
Long Term Liabilities	49,298	Other Income	214	0.0%	Avg Payment Days	3.5
Total Equity	1,120,095	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	1,240,515	Net Profit or Loss	(262,077)	-8.1%	Return on Equity	-23.4%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232607 NEWAYGO COUNTY DIALYSIS

1317 W MAIN

12/31/2018 365 Days Settled

FREMONT, MI 49412

NEWAYGO

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,974,937	Total Charges	2,390,919		Salary Expense	28.5%
Fixed Assets	56,893	Contract Allowance	-100,908	-4.2%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	2,491,827	104.2%	Current Ratio	15.0
Total Assets	2,031,830	Operating Expense	2,215,084	88.9%	Days to Collect	75.2
Current Liabilities	131,616	Operating Margin	276,743	11.1%	Avg Payment Days	17.2
Long Term Liabilities	32,038	Other Income	33	0.0%	Depreciation Rate	7.2%
Total Equity	1,868,178	Other Expense	0	0.0%	Return on Equity	14.8%
Total Liab. and Equity	2,031,832	Net Profit or Loss	276,776	11.1%		

## 232511 NORTH OAKLAND DIALYSIS

450 N TELEGRAPH RD

12/31/2018 365 Days Settled

PONTIAC, MI 48341

OAKLAND

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	14,502,727	Total Charges	5,742,732		Salary Expense	25.8%
Fixed Assets	574,340	Contract Allowance	-77,530	-1.4%	Fringe Benefits	5.1%
Other Assets	5,591,965	Operating Revenue	5,820,262	101.4%	Current Ratio	53.1
Total Assets	20,669,032	Operating Expense	5,120,184	88.0%	Days to Collect	100.3
Current Liabilities	273,096	Operating Margin	700,078	12.0%	Avg Payment Days	4.3
Long Term Liabilities	30,092	Other Income	33	0.0%	Depreciation Rate	7.0%
Total Equity	20,365,845	Other Expense	0	0.0%	Return on Equity	3.4%
Total Liab. and Equity	20,669,033	Net Profit or Loss	700,111	12.0%		

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232315 NORTHERN MICHIGAN HOSPITAL

820 ARLINGTON AVE

Cost Report not filed.

PETOSKEY, MI 49770

EMMET

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232670 NORTHLAND PARK DIALYSIS CENTER

21000 NORTHWESTERN HIGHWAY

12/31/2018 365 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,308,924	Total Charges	29,488,548	Salary Expense	31.1%	
Fixed Assets	3,486,297	Contract Allowance	21,485,915	72.9%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	8,002,633	27.1%		
Total Assets	9,795,221	Operating Expense	6,383,026	79.8%	Current Ratio	5.4
Current Liabilities	1,173,260	Operating Margin	1,619,607	20.2%	Days to Collect	182.5
Long Term Liabilities	2,004,147	Other Income	0	0.0%	Avg Payment Days	47.4
Total Equity	6,617,814	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	9,795,221	Net Profit or Loss	1,619,607	20.2%	Return on Equity	24.5%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232612 NORTHWEST DETROIT DIALYSIS - LAHSER SATELLITE

25664 LAHSER

12/31/2018 365 Days Settled

SOUTHFIELD, MI 48033

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,308,924	Total Charges	20,726,439	Salary Expense	33.2%	
Fixed Assets	3,486,297	Contract Allowance	14,962,853	72.2%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	5,763,586	27.8%		
Total Assets	9,795,221	Operating Expense	4,704,930	81.6%	Current Ratio	5.4
Current Liabilities	1,173,260	Operating Margin	1,058,656	18.4%	Days to Collect	253.4
Long Term Liabilities	2,004,147	Other Income	0	0.0%	Avg Payment Days	64.3
Total Equity	6,617,814	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	9,795,221	Net Profit or Loss	1,058,656	18.4%	Return on Equity	16.0%

## 232544 NORTHWEST DETROIT DIALYSIS CENTER

7800 W OUTER DR

12/31/2018 365 Days Settled

DETROIT, MI 48235

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,308,925	Total Charges	39,596,418	Salary Expense	35.2%	
Fixed Assets	3,486,297	Contract Allowance	30,455,669	76.9%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	9,140,749	23.1%		
Total Assets	9,795,222	Operating Expense	8,203,392	89.7%	Current Ratio	5.4
Current Liabilities	1,173,260	Operating Margin	937,357	10.3%	Days to Collect	154.2
Long Term Liabilities	2,004,147	Other Income	0	0.0%	Avg Payment Days	36.9
Total Equity	6,617,815	Other Expense	0	0.0%	Depreciation Rate	1.8%
Total Liab. and Equity	9,795,222	Net Profit or Loss	937,357	10.3%	Return on Equity	14.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232689 NORTON SHORES DIALYSIS

955 SEMINOLE RD

12/31/2018 365 Days Settled

NORTON SHORES, MI 49441

MUSKEGON

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,225,998	Total Charges	2,059,754	Salary Expense	28.8%	
Fixed Assets	620,149	Contract Allowance	6,680	0.3%	Fringe Benefits	6.3%
Other Assets	6,250	Operating Revenue	2,053,074	99.7%		
Total Assets	-599,599	Operating Expense	1,994,047	97.1%	Current Ratio	(25.5)
Current Liabilities	48,048	Operating Margin	59,027	2.9%	Days to Collect	67.4
Long Term Liabilities	44,363	Other Income	0	0.0%	Avg Payment Days	4.4
Total Equity	-692,009	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	-599,598	Net Profit or Loss	59,027	2.9%	Return on Equity	-8.5%

## 232549 NOVI DIALYSIS

27150 PROVIDENCE PKWY, STE A

12/31/2018 365 Days Settled

NOVI, MI 48374

OAKLAND

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,928,300	Total Charges	4,900,044	Salary Expense	26.3%	
Fixed Assets	1,357,172	Contract Allowance	-55,764	-1.1%	Fringe Benefits	5.9%
Other Assets	1,922,973	Operating Revenue	4,955,808	101.1%		
Total Assets	10,208,445	Operating Expense	3,876,554	78.2%	Current Ratio	46.7
Current Liabilities	148,340	Operating Margin	1,079,254	21.8%	Days to Collect	70.3
Long Term Liabilities	110,514	Other Income	21	0.0%	Avg Payment Days	6.2
Total Equity	9,949,593	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	10,208,447	Net Profit or Loss	1,079,275	21.8%	Return on Equity	10.8%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232726 NOVI HOME TRAINING

27225 PROVIDENCE PARKWAY, STE 300 12/31/2018 116 Days Settled

NOVI, MI 48374

OAKLAND

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits 0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

## 232725 NXKC SAGINAW

5375 HAMPTON PLACE 12/31/2018 117 Days Settled

SAGINAW, MI 48604

SAGINAW

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	106,535	Total Charges	198,707	Salary Expense	30.9%
Fixed Assets	238,495	Contract Allowance	0	0.0%	Fringe Benefits 4.8%
Other Assets	0	Operating Revenue	198,707	100.0%	
Total Assets	345,030	Operating Expense	331,534	166.8%	Current Ratio 0.1
Current Liabilities	2,020,232	Operating Margin	-132,827	-66.8%	Days to Collect 195.7
Long Term Liabilities	20,057	Other Income	0	0.0%	Avg Payment Days 182.1
Total Equity	-1,695,259	Other Expense	0	0.0%	Depreciation Rate 9.2%
Total Liab. and Equity	345,030	Net Profit or Loss	(132,827)	-66.8%	Return on Equity 7.8%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232613 OAK PARK DIALYSIS

PARKSWOODS PLAZA, 13481 TEN MILE ROAD  
 OAK PARK, MI 48237  
 OAKLAND  
 NOVITAS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,538,812	Total Charges	3,380,451	Salary Expense	26.5%	
Fixed Assets	262,961	Contract Allowance	-37,149	-1.1%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	3,417,600	101.1%		
<b>Total Assets</b>	<b>6,801,773</b>	Operating Expense	3,315,167	97.0%	Current Ratio	51.3
Current Liabilities	127,408	Operating Margin	102,433	3.0%	Days to Collect	90.8
Long Term Liabilities	14,083	Other Income	1,421	0.0%	Avg Payment Days	6.0
Total Equity	6,660,282	Other Expense	0	0.0%	Depreciation Rate	11.1%
<b>Total Liab. and Equity</b>	<b>6,801,773</b>	Net Profit or Loss	103,854	3.0%	Return on Equity	1.6%

## 232348 OAKLAWN DIALYSIS CENTER

310 E MICHIGAN AVENUE  
 MARSHALL, MI 49068  
 CALHOUN  
 NATIONAL GOVERNMENT SERVICES

Cost Report not filed.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
<b>Total Assets</b>	<b>0</b>	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
<b>Total Liab. and Equity</b>	<b>0</b>	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232716 OAKLAWN DIALYSIS CENTER OF ALBION

350 B DRIVE NORTH

12/31/2018 365 Days Settled

ALBION, MI 49224

CALHOUN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	791,788	Total Charges	2,236,209	Salary Expense	31.2%	
Fixed Assets	969,653	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	2,236,209	100.0%		
Total Assets	1,761,441	Operating Expense	2,192,465	98.0%	Current Ratio	0.4
Current Liabilities	2,165,177	Operating Margin	43,744	2.0%	Days to Collect	189.1
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	20.4%
Total Liab. and Equity	2,165,177	Net Profit or Loss	43,745	2.0%	Return on Equity	0.0%

## 232702 OAKWOOD RENAL SERVICES

18100 OAKWOOD BLVD SUITE 206

12/31/2018 365 Days Settled

DEARBORN, MI 48124

WAYNE

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,595,841	Total Charges	2,745,560	Salary Expense	30.6%	
Fixed Assets	117,502	Contract Allowance	148,750	5.4%	Fringe Benefits	6.4%
Other Assets	4,180,414	Operating Revenue	2,596,810	94.6%		
Total Assets	6,893,757	Operating Expense	1,976,083	76.1%	Current Ratio	20.6
Current Liabilities	126,163	Operating Margin	620,727	23.9%	Days to Collect	235.5
Long Term Liabilities	0	Other Income	-155,101	-6.0%	Avg Payment Days	20.0
Total Equity	6,767,595	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	6,893,758	Net Profit or Loss	465,626	17.9%	Return on Equity	6.9%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232656 ORCHARD SQUARE DIALYSIS

1900 TELEGRAPH, STE 200

12/31/2018 365 Days Settled

BLOOMFIELD HILLS, MI 48302

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-4,313,452	Total Charges	1,840,822		Salary Expense	24.3%
Fixed Assets	1,302,597	Contract Allowance	-4,526	-0.2%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	1,845,348	100.2%		
Total Assets	-3,010,855	Operating Expense	1,984,579	107.5%	Current Ratio	(36.7)
Current Liabilities	117,558	Operating Margin	-139,231	-7.5%	Days to Collect	77.2
Long Term Liabilities	97,207	Other Income	13	0.0%	Avg Payment Days	10.7
Total Equity	-3,225,619	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	-3,010,854	Net Profit or Loss	(139,218)	-7.5%	Return on Equity	4.3%

## 232522 OWOSSO MEMORIAL DIALYSIS CENTER

918 CORUNNA AVE

12/31/2018 365 Days Settled

OWOSSO, MI 48867

SHIAWASSEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	14,354,929	Total Charges	5,028,716		Salary Expense	32.3%
Fixed Assets	81,578	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	5,028,716	100.0%		
Total Assets	14,436,507	Operating Expense	2,702,084	53.7%	Current Ratio	1.0
Current Liabilities	14,436,506	Operating Margin	2,326,632	46.3%	Days to Collect	44.4
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	33.6%
Total Liab. and Equity	14,436,506	Net Profit or Loss	2,326,631	46.3%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232610 PARK PLAZA DIALYSIS

G-1075 N BALLENGER HIGHWAY 12/31/2018 365 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,753,029	Total Charges	3,198,827	Salary Expense	27.6%	
Fixed Assets	1,009,787	Contract Allowance	-21,845	-0.7%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,220,672	100.7%		
Total Assets	5,762,816	Operating Expense	2,835,307	88.0%	Current Ratio	80.0
Current Liabilities	59,392	Operating Margin	385,365	12.0%	Days to Collect	108.9
Long Term Liabilities	0	Other Income	-76	0.0%	Avg Payment Days	4.8
Total Equity	5,703,424	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	5,762,816	Net Profit or Loss	385,289	12.0%	Return on Equity	6.8%

## 232713 PARTRIDGE CREEK DIALYSIS

46360 GRATIOT AVE 12/31/2018 365 Days Settled

CHESTERFIELD, MI 48051

MACOMB

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-4,467,917	Total Charges	2,058,915	Salary Expense	26.0%	
Fixed Assets	2,953,116	Contract Allowance	11,973	0.6%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	2,046,942	99.4%		
Total Assets	-1,514,801	Operating Expense	2,689,282	131.4%	Current Ratio	(19.7)
Current Liabilities	227,296	Operating Margin	-642,340	-31.4%	Days to Collect	211.4
Long Term Liabilities	1,341,784	Other Income	117	0.0%	Avg Payment Days	20.4
Total Equity	-3,083,880	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	-1,514,800	Net Profit or Loss	(642,223)	-31.4%	Return on Equity	20.8%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232584 PHYSICIANS DIALYSIS - CADIEUX

6150 CADIEUX

12/31/2018 365 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-5,238,275	Total Charges	2,869,692		Salary Expense	24.7%
Fixed Assets	261,105	Contract Allowance	-47,578	-1.7%	Fringe Benefits	4.3%
Other Assets	4,687,608	Operating Revenue	2,917,270	101.7%		
Total Assets	-289,562	Operating Expense	3,623,704	124.2%	Current Ratio	(45.8)
Current Liabilities	114,262	Operating Margin	-706,434	-24.2%	Days to Collect	110.9
Long Term Liabilities	76,105	Other Income	108	0.0%	Avg Payment Days	3.5
Total Equity	-479,929	Other Expense	0	0.0%	Depreciation Rate	20.4%
Total Liab. and Equity	-289,562	Net Profit or Loss	(706,326)	-24.2%	Return on Equity	147.2%

## 232563 PHYSICIANS DIALYSIS - GRAND HAVEN

16964 ROBBINS RD

12/31/2018 365 Days Settled

GRAND HAVEN, MI 49417

OTTAWA

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-65,332	Total Charges	1,265,347		Salary Expense	32.8%
Fixed Assets	147,074	Contract Allowance	6,076	0.5%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,259,271	99.5%		
Total Assets	81,742	Operating Expense	1,410,454	112.0%	Current Ratio	(1.6)
Current Liabilities	40,841	Operating Margin	-151,183	-12.0%	Days to Collect	95.3
Long Term Liabilities	0	Other Income	18	0.0%	Avg Payment Days	8.6
Total Equity	40,902	Other Expense	0	0.0%	Depreciation Rate	26.3%
Total Liab. and Equity	81,743	Net Profit or Loss	(151,165)	-12.0%	Return on Equity	-369.6%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232565 PHYSICIANS DIALYSIS - GRAND RAPIDS

801 CHERRY STREET SE 12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49506

KENT

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,413,355	Total Charges	8,221,486		Salary Expense	27.5%
Fixed Assets	1,499,590	Contract Allowance	-418,183	-5.1%	Fringe Benefits	5.3%
Other Assets	8,250,376	Operating Revenue	8,639,669	105.1%	Current Ratio	14.8
Total Assets	13,163,321	Operating Expense	7,757,439	89.8%	Days to Collect	124.3
Current Liabilities	230,378	Operating Margin	882,230	10.2%	Avg Payment Days	4.6
Long Term Liabilities	24,000	Other Income	223	0.0%	Depreciation Rate	9.3%
Total Equity	12,908,945	Other Expense	0	0.0%	Return on Equity	6.8%
Total Liab. and Equity	13,163,323	Net Profit or Loss	882,453	10.2%		

## 232588 PHYSICIANS DIALYSIS - GRAND RAPIDS EAST

1230 ELKHART STREET NE 12/31/2018 365 Days Settled

GRAND RAPIDS, MI 49503

KENT

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	19,336,856	Total Charges	5,757,381		Salary Expense	29.2%
Fixed Assets	586,299	Contract Allowance	-412,498	-7.2%	Fringe Benefits	6.2%
Other Assets	785,486	Operating Revenue	6,169,879	107.2%	Current Ratio	126.0
Total Assets	20,708,641	Operating Expense	5,473,335	88.7%	Days to Collect	293.4
Current Liabilities	153,463	Operating Margin	696,544	11.3%	Avg Payment Days	3.4
Long Term Liabilities	50,371	Other Income	-1,824	0.0%	Depreciation Rate	14.8%
Total Equity	20,504,807	Other Expense	0	0.0%	Return on Equity	3.4%
Total Liab. and Equity	20,708,641	Net Profit or Loss	694,720	11.3%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232570 PHYSICIANS DIALYSIS - HIGHLAND PARK

64 VICTOR

12/31/2018 365 Days Settled

HIGHLAND PARK, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-8,212,705	Total Charges	2,878,226	Salary Expense	28.5%	
Fixed Assets	254,319	Contract Allowance	-6,396	-0.2%	Fringe Benefits	4.9%
Other Assets	4,963,449	Operating Revenue	2,884,622	100.2%		
Total Assets	-2,994,937	Operating Expense	3,179,655	110.2%	Current Ratio	(108.2)
Current Liabilities	75,877	Operating Margin	-295,033	-10.2%	Days to Collect	111.2
Long Term Liabilities	0	Other Income	248	0.0%	Avg Payment Days	4.7
Total Equity	-3,070,813	Other Expense	0	0.0%	Depreciation Rate	24.4%
Total Liab. and Equity	-2,994,936	Net Profit or Loss	(294,785)	-10.2%	Return on Equity	9.6%

## 232347 PORTAGE HEALTH DIALYSIS CENTER

500 CAMPUS DRIVE

Cost Report not filed.

HANCOCK, MI 49930

HOUGHTON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232566 RAI-CLYDE PARK-WYOMING

4893 CLYDE PARK SOUTHWEST 12/31/2018 365 Days Settled

WYOMING, MI 49509

KENT

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	12,094,362	Total Charges	9,505,368	Salary Expense	33.3%	
Fixed Assets	298,792	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	9,992	Operating Revenue	9,505,368	100.0%		
Total Assets	12,403,146	Operating Expense	6,992,268	73.6%	Current Ratio	1.0
Current Liabilities	12,403,146	Operating Margin	2,513,100	26.4%	Days to Collect	107.2
Long Term Liabilities	0	Other Income	126	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	37.3%
Total Liab. and Equity	12,403,146	Net Profit or Loss	2,513,226	26.4%	Return on Equity	0.0%

## 232640 RAI-HASTINGS AVENUE-HOLLAND

649 HASTINGS AVENUE, SUITE B 12/31/2018 365 Days Settled

HOLLAND, MI 49423

ALLEGAN

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,137,672	Total Charges	4,307,451	Salary Expense	35.5%	
Fixed Assets	148,499	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	-7,862	Operating Revenue	4,307,451	100.0%		
Total Assets	6,278,309	Operating Expense	2,918,585	67.8%	Current Ratio	1.0
Current Liabilities	6,278,307	Operating Margin	1,388,866	32.2%	Days to Collect	103.2
Long Term Liabilities	0	Other Income	45	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	6,278,307	Net Profit or Loss	1,388,911	32.2%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232599 RAI-ROCKFORD PARK-ROCKFORD

311 ROCKFORD PARK DRIVE, NE 12/31/2018 365 Days Settled

ROCKFORD, MI 49341

KENT

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,204,788	Total Charges	2,427,507	Salary Expense	35.4%	
Fixed Assets	631,529	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	6,833	Operating Revenue	2,427,507	100.0%		
Total Assets	4,843,150	Operating Expense	2,437,282	100.4%	Current Ratio	0.9
Current Liabilities	4,843,150	Operating Margin	-9,775	-0.4%	Days to Collect	189.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.7%
Total Liab. and Equity	4,843,150	Net Profit or Loss	(9,774)	-0.4%	Return on Equity	0.0%

## 232564 RAI-ROYAL PARK-ZEELAND

2 ROYAL PARK DRIVE 12/31/2018 365 Days Settled

ZEELAND, MI 49464

OTTAWA

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,148,670	Total Charges	3,669,172	Salary Expense	33.8%	
Fixed Assets	90,492	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	6,267	Operating Revenue	3,669,172	100.0%		
Total Assets	9,245,429	Operating Expense	1,995,186	54.4%	Current Ratio	1.0
Current Liabilities	9,245,428	Operating Margin	1,673,986	45.6%	Days to Collect	49.2
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	91.6%
Total Liab. and Equity	9,245,428	Net Profit or Loss	1,673,985	45.6%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232587 RAI-WEST NORTON-MUSKEGON

1080 W NORTON AVE 12/31/2018 365 Days Settled

MUSKEGON, MI 49441

MUSKEGON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,543,387	Total Charges	3,613,309		Salary Expense	30.2%
Fixed Assets	88,473	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	-3,673,018	Operating Revenue	3,613,309	100.0%	Current Ratio	2.2
Total Assets	2,958,842	Operating Expense	3,015,595	83.5%	Days to Collect	136.2
Current Liabilities	2,958,841	Operating Margin	597,714	16.5%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	725	0.0%	Depreciation Rate	58.9%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	2,958,841	Net Profit or Loss	598,439	16.6%		

## 232559 RCG ALLEGAN

730 AIRWAY DRIVE 12/31/2018 365 Days Settled

ALLEGAN, MI 49010

ALLEGAN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,877,777	Total Charges	2,371,425		Salary Expense	39.1%
Fixed Assets	111,118	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	10,183	Operating Revenue	2,371,425	100.0%	Current Ratio	1.0
Total Assets	3,999,078	Operating Expense	2,071,270	87.3%	Days to Collect	49.9
Current Liabilities	3,999,078	Operating Margin	300,155	12.7%	Avg Payment Days	0.0
Long Term Liabilities	53	Other Income	-1	0.0%	Depreciation Rate	11.5%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	3,999,131	Net Profit or Loss	300,154	12.7%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232547 RCG BATTLE CREEK

2845 CAPITAL AVENUE SW, SUITE 104 12/31/2018 365 Days Settled

BATTLE CREEK, MI 49015

CALHOUN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,494,151	Total Charges	3,421,741	Salary Expense	34.6%	
Fixed Assets	758,396	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	4,833	Operating Revenue	3,421,741	100.0%		
Total Assets	6,257,380	Operating Expense	2,831,033	82.7%	Current Ratio	0.9
Current Liabilities	6,257,379	Operating Margin	590,708	17.3%	Days to Collect	102.9
Long Term Liabilities	0	Other Income	320	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	6,257,379	Net Profit or Loss	591,028	17.3%	Return on Equity	0.0%

## 232623 RCG BATTLE CREEK NORTH

233 EAST ROOSEVELT AVENUE 12/31/2018 365 Days Settled

BATTLE CREEK, MI 49015

CALHOUN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,336,104	Total Charges	2,987,631	Salary Expense	34.3%	
Fixed Assets	425,281	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	3,142	Operating Revenue	2,987,631	100.0%		
Total Assets	2,764,527	Operating Expense	2,594,808	86.9%	Current Ratio	0.8
Current Liabilities	2,764,527	Operating Margin	392,823	13.1%	Days to Collect	46.9
Long Term Liabilities	957	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	2,765,484	Net Profit or Loss	392,823	13.1%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232585 RCG CENTRAL ILLINOIS - ESCANABA

3501 LUDINGTON STREET

12/31/2018 365 Days Settled

ESCANABA, MI 49829

DELTA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,077,296	Total Charges	2,196,073		Salary Expense	33.4%
Fixed Assets	106,043	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	6,767	Operating Revenue	2,196,073	100.0%		
Total Assets	1,190,106	Operating Expense	1,904,469	86.7%	Current Ratio	0.9
Current Liabilities	1,190,106	Operating Margin	291,604	13.3%	Days to Collect	103.5
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	17.0%
Total Liab. and Equity	1,190,106	Net Profit or Loss	291,603	13.3%	Return on Equity	0.0%

## 232625 RCG CHARLOTTE

111 LANSING STREET, SUITE 120

12/31/2018 365 Days Settled

CHARLOTTE, MI 48813

EATON

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,200,466	Total Charges	2,009,052		Salary Expense	34.3%
Fixed Assets	89,652	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	8,028	Operating Revenue	2,009,052	100.0%		
Total Assets	2,298,146	Operating Expense	1,487,560	74.0%	Current Ratio	1.0
Current Liabilities	2,298,147	Operating Margin	521,492	26.0%	Days to Collect	67.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	2,000	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	2,300,147	Net Profit or Loss	521,492	26.0%	Return on Equity	26,074.6 %

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232508 RCG COLDWATER

360 E CHICAGO ST, STE 112

12/31/2018 365 Days Settled

COLDWATER, MI 49036

BRANCH

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,413,840	Total Charges	2,202,219		Salary Expense	33.5%
Fixed Assets	434,890	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	17,059	Operating Revenue	2,202,219	100.0%		
Total Assets	3,865,789	Operating Expense	1,891,859	85.9%	Current Ratio	0.9
Current Liabilities	3,865,789	Operating Margin	310,360	14.1%	Days to Collect	91.9
Long Term Liabilities	861	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	3,866,650	Net Profit or Loss	310,360	14.1%	Return on Equity	0.0%

## 232548 RCG EAST LANSING

2601 COOLIDGE ROAD, STE A

12/31/2018 365 Days Settled

EAST LANSING, MI 48823

INGHAM

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,348,022	Total Charges	11,229,842		Salary Expense	33.1%
Fixed Assets	526,045	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	2,987,468	Operating Revenue	11,229,842	100.0%		
Total Assets	5,861,535	Operating Expense	6,668,506	59.4%	Current Ratio	0.1
Current Liabilities	35,746,722	Operating Margin	4,561,336	40.6%	Days to Collect	43.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-6,177,326	Other Expense	0	0.0%	Depreciation Rate	39.2%
Total Liab. and Equity	29,569,396	Net Profit or Loss	4,561,336	40.6%	Return on Equity	-73.8%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232561 RCG KALAMAZOO

521 E MICHIGAN AVENUE  
 KALAMAZOO, MI 49007  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,178,574	Total Charges	3,655,225		Salary Expense	33.8%
Fixed Assets	251,572	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	1,677	Operating Revenue	3,655,225	100.0%	Current Ratio	0.9
Total Assets	2,431,823	Operating Expense	2,977,971	81.5%	Days to Collect	45.0
Current Liabilities	2,431,824	Operating Margin	677,254	18.5%	Avg Payment Days	0.0
Long Term Liabilities	813	Other Income	1	0.0%	Depreciation Rate	23.2%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	2,432,637	Net Profit or Loss	677,255	18.5%		

## 232626 RCG KALAMAZOO HOME PROGRAM

527 E MICHIGAN AVENUE  
 KALAMAZOO, MI 49007  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,313,252	Total Charges	1,057,198		Salary Expense	29.9%
Fixed Assets	54,604	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	1,057,198	100.0%	Current Ratio	1.0
Total Assets	8,367,856	Operating Expense	1,273,066	120.4%	Days to Collect	81.7
Current Liabilities	8,367,855	Operating Margin	-215,868	-20.4%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	83.6%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	8,367,855	Net Profit or Loss	(215,868)	-20.4%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232618 RCG LANSING

3960 PATIENT CARE DRIVE, STE 112

12/31/2018 365 Days Settled

LANSING, MI 48911

INGHAM

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,036,368	Total Charges	6,011,060	Salary Expense	37.1%	
Fixed Assets	62,199	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	2,900	Operating Revenue	6,011,060	100.0%		
Total Assets	1,101,467	Operating Expense	3,021,502	50.3%	Current Ratio	0.9
Current Liabilities	1,101,468	Operating Margin	2,989,558	49.7%	Days to Collect	57.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	60.1%
Total Liab. and Equity	1,101,468	Net Profit or Loss	2,989,557	49.7%	Return on Equity	0.0%

## 232560 RCG OSHTEMO

6739 SEECO DRIVE

12/31/2018 365 Days Settled

KALAMAZOO, MI 49009

KALAMAZOO

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	12,097,359	Total Charges	5,578,111	Salary Expense	34.2%	
Fixed Assets	1,191,192	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	11,138	Operating Revenue	5,578,111	100.0%		
Total Assets	13,299,689	Operating Expense	3,945,777	70.7%	Current Ratio	0.9
Current Liabilities	13,299,690	Operating Margin	1,632,334	29.3%	Days to Collect	87.9
Long Term Liabilities	2,158	Other Income	-2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	13,301,848	Net Profit or Loss	1,632,332	29.3%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232621 RCG SOUTH HAVEN

199 VETERANS BLVD 12/31/2018 365 Days Settled

SOUTH HAVEN, MI 49090

VAN BUREN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	535,597	Total Charges	3,079,769		Salary Expense	31.6%
Fixed Assets	217,249	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	13,200	Operating Revenue	3,079,769	100.0%	Current Ratio	0.7
Total Assets	766,046	Operating Expense	1,639,466	53.2%	Days to Collect	63.3
Current Liabilities	766,044	Operating Margin	1,440,303	46.8%	Avg Payment Days	0.0
Long Term Liabilities	791	Other Income	0	0.0%	Depreciation Rate	13.7%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	766,835	Net Profit or Loss	1,440,303	46.8%		

## 232606 RCG THREE RIVERS

601 S HEALTH PARKWAY 12/31/2018 365 Days Settled

THREE RIVERS, MI 49093

SAINT JOSEPH

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,028,307	Total Charges	2,697,017		Salary Expense	35.9%
Fixed Assets	519,283	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	5,417	Operating Revenue	2,697,017	100.0%	Current Ratio	0.9
Total Assets	4,553,007	Operating Expense	2,160,475	80.1%	Days to Collect	47.3
Current Liabilities	4,553,006	Operating Margin	536,542	19.9%	Avg Payment Days	0.0
Long Term Liabilities	496	Other Income	2	0.0%	Depreciation Rate	8.8%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	4,553,502	Net Profit or Loss	536,544	19.9%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232543 REDFORD DIALYSIS

22711 GRAND RIVER  
 12/31/2018 365 Days Settled  
 DETROIT, MI 48219  
 WAYNE  
 BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,039,728	Total Charges	2,735,683		Salary Expense	29.4%
Fixed Assets	1,206,831	Contract Allowance	-105,433	-3.9%	Fringe Benefits	5.3%
Other Assets	6,627,555	Operating Revenue	2,841,116	103.9%		
Total Assets	4,794,658	Operating Expense	3,533,546	124.4%	Current Ratio	(38.0)
Current Liabilities	80,081	Operating Margin	-692,430	-24.4%	Days to Collect	113.8
Long Term Liabilities	0	Other Income	27	0.0%	Avg Payment Days	4.6
Total Equity	4,714,578	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	4,794,659	Net Profit or Loss	(692,403)	-24.4%	Return on Equity	-14.7%

## 232704 RIVERBEND DIALYSIS

415 S TELEGRAPH RD  
 12/31/2018 365 Days Settled  
 MONROE, MI 48161  
 MONROE  
 WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,969,327	Total Charges	2,226,327		Salary Expense	32.4%
Fixed Assets	977,870	Contract Allowance	3,198	0.1%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	2,223,129	99.9%		
Total Assets	-1,991,457	Operating Expense	2,002,628	90.1%	Current Ratio	(33.4)
Current Liabilities	88,916	Operating Margin	220,501	9.9%	Days to Collect	69.1
Long Term Liabilities	72,102	Other Income	8	0.0%	Avg Payment Days	10.2
Total Equity	-2,152,476	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	-1,991,458	Net Profit or Loss	220,509	9.9%	Return on Equity	-10.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232686 RIVERVIEW DIALYSIS

18236 FORT ST  
 RIVERVIEW, MI 48193  
 WAYNE  
 WPS - MICHIGAN

12/31/2018 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,474,202	Total Charges	3,636,647	Salary Expense	27.2%	
Fixed Assets	1,808,896	Contract Allowance	605,750	16.7%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	3,030,897	83.3%		
Total Assets	4,283,098	Operating Expense	2,798,484	92.3%	Current Ratio	25.9
Current Liabilities	95,677	Operating Margin	232,413	7.7%	Days to Collect	325.1
Long Term Liabilities	1,198,672	Other Income	-58,829	-1.9%	Avg Payment Days	5.2
Total Equity	2,988,747	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	4,283,096	Net Profit or Loss	173,584	5.7%	Return on Equity	5.8%

## 232665 RIVERWOOD DIALYSIS

24467 W 10 MILE ROAD  
 SOUTHFIELD, MI 48033  
 OAKLAND  
 NATIONAL GOVERNMENT SERVICES

12/31/2018 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,825,658	Total Charges	2,527,511	Salary Expense	29.0%	
Fixed Assets	154,454	Contract Allowance	4,381	0.2%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	2,523,130	99.8%		
Total Assets	-1,671,204	Operating Expense	2,462,458	97.6%	Current Ratio	(29.9)
Current Liabilities	60,972	Operating Margin	60,672	2.4%	Days to Collect	102.7
Long Term Liabilities	3,311	Other Income	62	0.0%	Avg Payment Days	3.3
Total Equity	-1,735,487	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	-1,671,204	Net Profit or Loss	60,734	2.4%	Return on Equity	-3.5%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232628 ROCHESTER HILLS DIALYSIS

1886 AUBURN ROAD, SUITE 100 12/31/2018 365 Days Settled

ROCHESTER HILLS, MI 48309

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	823,806	Total Charges	3,907,612		Salary Expense	28.8%
Fixed Assets	382,004	Contract Allowance	-32,437	-0.8%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	3,940,049	100.8%	Current Ratio	8.4
Total Assets	1,205,810	Operating Expense	3,478,751	88.3%	Days to Collect	80.2
Current Liabilities	98,623	Operating Margin	461,298	11.7%	Avg Payment Days	5.1
Long Term Liabilities	100,511	Other Income	-184,884	-4.7%	Depreciation Rate	13.2%
Total Equity	1,006,678	Other Expense	0	0.0%	Return on Equity	27.5%
Total Liab. and Equity	1,205,812	Net Profit or Loss	276,414	7.0%		

## 232596 ROMULUS DIALYSIS

31470 ECORSE ROAD 12/31/2018 365 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,577,333	Total Charges	3,125,858		Salary Expense	27.1%
Fixed Assets	422,909	Contract Allowance	-77,352	-2.5%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	3,203,210	102.5%	Current Ratio	5.1
Total Assets	2,000,242	Operating Expense	2,993,291	93.4%	Days to Collect	105.2
Current Liabilities	308,319	Operating Margin	209,919	6.6%	Avg Payment Days	5.5
Long Term Liabilities	136,769	Other Income	22	0.0%	Depreciation Rate	15.8%
Total Equity	1,555,154	Other Expense	0	0.0%	Return on Equity	13.5%
Total Liab. and Equity	2,000,242	Net Profit or Loss	209,941	6.6%		

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232705 ROSCOMMON DIALYSIS

10450 N ROSCOMMON RD

12/31/2018 365 Days Settled

ROSCOMMON, MI 48653

ROSCOMMON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,670,500	Total Charges	1,218,750	Salary Expense	28.3%	
Fixed Assets	1,672,926	Contract Allowance	34,225	2.8%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,184,525	97.2%		
Total Assets	-997,574	Operating Expense	1,457,391	123.0%	Current Ratio	(53.7)
Current Liabilities	49,742	Operating Margin	-272,866	-23.0%	Days to Collect	122.0
Long Term Liabilities	797,452	Other Income	0	0.0%	Avg Payment Days	5.4
Total Equity	-1,844,767	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	-997,573	Net Profit or Loss	(272,866)	-23.0%	Return on Equity	14.8%

## 232602 RRC DAVISON

2031 FAIRWAY DRIVE

9/30/2018 365 Days Settled

DAVISON, MI 48423

12/31/2018 92 Days Settled

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,208,387	Total Charges	2,341,740	Salary Expense	36.4%	
Fixed Assets	758,819	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	353,849	Operating Revenue	2,341,740	100.0%		
Total Assets	2,321,055	Operating Expense	1,968,895	84.1%	Current Ratio	
Current Liabilities	0	Operating Margin	372,845	15.9%	Days to Collect	46.2
Long Term Liabilities	-443,652	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-919,233	Other Expense	0	0.0%	Depreciation Rate	57.2%
Total Liab. and Equity	-1,362,885	Net Profit or Loss	372,845	15.9%	Return on Equity	-40.6%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232602 RRC DAVISON

2031 FAIRWAY DRIVE 9/30/2018 365 Days Settled

DAVISON, MI 48423 12/31/2018 92 Days Settled

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,314,186	Total Charges	555,750	Salary Expense	130.9%	
Fixed Assets	795,156	Contract Allowance	0	0.0%	Fringe Benefits	34.6%
Other Assets	87,058	Operating Revenue	555,750	100.0%		
Total Assets	3,196,400	Operating Expense	547,003	98.4%	Current Ratio	0.7
Current Liabilities	3,196,401	Operating Margin	8,747	1.6%	Days to Collect	79.7
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	3,196,401	Net Profit or Loss	8,746	1.6%	Return on Equity	0.0%

## 232673 RRC HOME

2031 FAIRWAY DRIVE 9/30/2018 365 Days Settled

DAVISON, MI 48423 12/31/2018 92 Days Settled

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,087,574	Total Charges	557,979	Salary Expense	19.4%	
Fixed Assets	182,847	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	14,084	Operating Revenue	557,979	100.0%		
Total Assets	1,284,505	Operating Expense	472,808	84.7%	Current Ratio	
Current Liabilities	0	Operating Margin	85,171	15.3%	Days to Collect	424.2
Long Term Liabilities	-67,196	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-182,858	Other Expense	0	0.0%	Depreciation Rate	64.9%
Total Liab. and Equity	-250,054	Net Profit or Loss	85,171	15.3%	Return on Equity	-46.6%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232673 RRC HOME

2031 FAIRWAY DRIVE 9/30/2018 365 Days Settled

DAVISON, MI 48423 12/31/2018 92 Days Settled

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,201,360	Total Charges	210,799		Salary Expense	57.1%
Fixed Assets	12,858	Contract Allowance	0	0.0%	Fringe Benefits	17.0%
Other Assets	-125,452	Operating Revenue	210,799	100.0%		
Total Assets	2,088,766	Operating Expense	160,605	76.2%	Current Ratio	1.1
Current Liabilities	2,088,766	Operating Margin	50,194	23.8%	Days to Collect	1,065.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	2,088,766	Net Profit or Loss	50,194	23.8%	Return on Equity	0.0%

## 232629 RRC LAPEER

1375 MAIN STREET 9/30/2018 365 Days Settled

LAPEER, MI 48446 12/31/2018 92 Days Settled

LAPEER

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	820,020	Total Charges	2,343,028		Salary Expense	41.8%
Fixed Assets	625,710	Contract Allowance	0	0.0%	Fringe Benefits	13.7%
Other Assets	235,901	Operating Revenue	2,343,028	100.0%		
Total Assets	1,681,631	Operating Expense	1,949,526	83.2%	Current Ratio	
Current Liabilities	0	Operating Margin	393,502	16.8%	Days to Collect	54.0
Long Term Liabilities	-237,588	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-416,028	Other Expense	0	0.0%	Depreciation Rate	39.3%
Total Liab. and Equity	-653,616	Net Profit or Loss	393,502	16.8%	Return on Equity	-94.6%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232629 RRC LAPEER

1375 MAIN STREET 9/30/2018 365 Days Settled

LAPEER, MI 48446 12/31/2018 92 Days Settled

LAPEER

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,457,595	Total Charges	720,533		Salary Expense	167.5%
Fixed Assets	227,336	Contract Allowance	0	0.0%	Fringe Benefits	54.9%
Other Assets	1,086,632	Operating Revenue	720,533	100.0%		
Total Assets	5,771,563	Operating Expense	486,330	67.5%	Current Ratio	0.8
Current Liabilities	5,771,562	Operating Margin	234,203	32.5%	Days to Collect	298.7
Long Term Liabilities	-12,089	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	5,759,473	Net Profit or Loss	234,203	32.5%	Return on Equity	0.0%

## 232700 RRC LAPEER HOME CHOICE

582 S MAIN ST 9/30/2018 365 Days Settled

LAPEER, MI 48446 12/31/2018 92 Days Settled

LAPEER

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	602,751	Total Charges	1,100,365		Salary Expense	29.0%
Fixed Assets	855,679	Contract Allowance	0	0.0%	Fringe Benefits	15.1%
Other Assets	245,239	Operating Revenue	1,100,365	100.0%		
Total Assets	1,703,669	Operating Expense	1,811,568	164.6%	Current Ratio	51.3
Current Liabilities	11,750	Operating Margin	-711,203	-64.6%	Days to Collect	102.9
Long Term Liabilities	434,924	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	-60,750	Other Expense	0	0.0%	Depreciation Rate	28.1%
Total Liab. and Equity	385,924	Net Profit or Loss	(711,202)	-64.6%	Return on Equity	1,170.7%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232700 RRC LAPEER HOME CHOICE

582 S MAIN ST 9/30/2018 365 Days Settled  
 LAPEER, MI 48446 12/31/2018 92 Days Settled  
 LAPEER  
 WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	770,191	Total Charges	165,216		Salary Expense	101.3%
Fixed Assets	238,787	Contract Allowance	0	0.0%	Fringe Benefits	52.8%
Other Assets	67,771	Operating Revenue	165,216	100.0%		
Total Assets	1,076,749	Operating Expense	518,813	314.0%	Current Ratio	0.7
Current Liabilities	1,076,750	Operating Margin	-353,597	-214.0%	Days to Collect	195.9
Long Term Liabilities	-146,250	Other Income	213,856	129.4%	Avg Payment Days	0.0
Total Equity	-1,749,919	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	-819,419	Net Profit or Loss	(139,741)	-84.6%	Return on Equity	8.0%

## 232594 RRC MOUNT MORRIS

7220 N SAGINAW 9/30/2018 365 Days Settled  
 MOUNT MORRIS, MI 48458 12/31/2018 92 Days Settled  
 GENESEE  
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,844,893	Total Charges	2,284,990		Salary Expense	8.6%
Fixed Assets	735,860	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	360,777	Operating Revenue	2,284,990	100.0%		
Total Assets	2,941,530	Operating Expense	1,921,489	84.1%	Current Ratio	
Current Liabilities	0	Operating Margin	363,501	15.9%	Days to Collect	66.2
Long Term Liabilities	-468,585	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	-604,682	Other Expense	0	0.0%	Depreciation Rate	40.5%
Total Liab. and Equity	-1,073,267	Net Profit or Loss	363,500	15.9%	Return on Equity	-60.1%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232594 RRC MOUNT MORRIS

7220 N SAGINAW 9/30/2018 365 Days Settled

MOUNT MORRIS, MI 48458 12/31/2018 92 Days Settled

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,260,879	Total Charges	689,764	Salary Expense	32.4%	
Fixed Assets	346,613	Contract Allowance	0	0.0%	Fringe Benefits	36.1%
Other Assets	-348,015	Operating Revenue	689,764	100.0%		
Total Assets	2,259,477	Operating Expense	512,923	74.4%	Current Ratio	1.0
Current Liabilities	2,259,478	Operating Margin	176,841	25.6%	Days to Collect	414.9
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	2,259,478	Net Profit or Loss	176,840	25.6%	Return on Equity	0.0%

## 232644 RRC WEST FLINT

G4007 CORUNNA ROAD 9/30/2018 365 Days Settled

FLINT, MI 48532 12/31/2018 92 Days Settled

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,888,475	Total Charges	5,140,387	Salary Expense	10.8%	
Fixed Assets	4,000,279	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	192,350	Operating Revenue	5,140,387	100.0%		
Total Assets	8,081,104	Operating Expense	3,860,956	75.1%	Current Ratio	
Current Liabilities	0	Operating Margin	1,279,431	24.9%	Days to Collect	136.9
Long Term Liabilities	-500,214	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-1,417,943	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	-1,918,157	Net Profit or Loss	1,279,431	24.9%	Return on Equity	-90.2%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232644 RRC WEST FLINT

G4007 CORUNNA ROAD 9/30/2018 365 Days Settled

FLINT, MI 48532 12/31/2018 92 Days Settled

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,413,985	Total Charges	1,263,709		Salary Expense	42.2%
Fixed Assets	176,942	Contract Allowance	0	0.0%	Fringe Benefits	44.4%
Other Assets	-1,407,056	Operating Revenue	1,263,709	100.0%		
Total Assets	4,183,871	Operating Expense	989,019	78.3%	Current Ratio	1.3
Current Liabilities	4,183,871	Operating Margin	274,690	21.7%	Days to Collect	608.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	4,183,871	Net Profit or Loss	274,690	21.7%	Return on Equity	0.0%

## 232586 SAGINAW DIALYSIS

311 HOYT AVE 12/31/2018 365 Days Settled

SAGINAW, MI 48607

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,353,855	Total Charges	2,648,870		Salary Expense	32.9%
Fixed Assets	1,451,819	Contract Allowance	22,528	0.9%	Fringe Benefits	5.2%
Other Assets	1,478,112	Operating Revenue	2,626,342	99.1%		
Total Assets	-423,924	Operating Expense	2,645,431	100.7%	Current Ratio	(45.7)
Current Liabilities	73,464	Operating Margin	-19,089	-0.7%	Days to Collect	111.3
Long Term Liabilities	922,208	Other Income	36	0.0%	Avg Payment Days	3.6
Total Equity	-1,419,596	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	-423,924	Net Profit or Loss	(19,053)	-0.7%	Return on Equity	1.3%

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232583 SCHAEFER DRIVE DIALYSIS

18100 SCHAEFER HIGHWAY

12/31/2018 365 Days Settled

DETROIT, MI 48235

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	642,349	Total Charges	3,124,854		Salary Expense	29.5%
Fixed Assets	646,103	Contract Allowance	-103,574	-3.3%	Fringe Benefits	5.2%
Other Assets	1,835,921	Operating Revenue	3,228,428	103.3%		
Total Assets	3,124,373	Operating Expense	3,331,791	103.2%	Current Ratio	7.0
Current Liabilities	92,128	Operating Margin	-103,363	-3.2%	Days to Collect	107.9
Long Term Liabilities	72,237	Other Income	135	0.0%	Avg Payment Days	4.8
Total Equity	2,960,009	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	3,124,374	Net Profit or Loss	(103,228)	-3.2%	Return on Equity	-3.5%

## 232660 SHELDON CORNERS DIALYSIS

6064 N SHELDON ROAD

12/31/2018 365 Days Settled

CANTON, MI 48187

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,697,029	Total Charges	5,929,832		Salary Expense	32.7%
Fixed Assets	147,040	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	11,750	Operating Revenue	5,929,832	100.0%		
Total Assets	6,855,819	Operating Expense	3,980,049	67.1%	Current Ratio	1.0
Current Liabilities	6,855,819	Operating Margin	1,949,783	32.9%	Days to Collect	42.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	22.1%
Total Liab. and Equity	6,855,819	Net Profit or Loss	1,949,783	32.9%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232574 SOUTHEASTERN MICHIGAN KIDNEY CENTER

1695 12 MILE RD, SUITE 250

12/31/2018 365 Days Settled

BERKLEY, MI 48072

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	394,620	Total Charges	7,020,069		Salary Expense	20.6%
Fixed Assets	3,286	Contract Allowance	5,122,693	73.0%	Fringe Benefits	3.6%
Other Assets	0	Operating Revenue	1,897,376	27.0%		
Total Assets	397,906	Operating Expense	1,511,095	79.6%	Current Ratio	9.9
Current Liabilities	39,745	Operating Margin	386,281	20.4%	Days to Collect	65.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	9.6
Total Equity	358,161	Other Expense	0	0.0%	Depreciation Rate	198.0%
Total Liab. and Equity	397,906	Net Profit or Loss	386,281	20.4%	Return on Equity	107.9%

## 232604 SOUTHFIELD WEST DIALYSIS

21900 MELROSE, SUITE 4

12/31/2018 365 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NOVITAS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,066,548	Total Charges	4,355,024		Salary Expense	26.2%
Fixed Assets	208,156	Contract Allowance	-126,259	-2.9%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	4,481,283	102.9%		
Total Assets	8,274,704	Operating Expense	3,737,833	83.4%	Current Ratio	52.0
Current Liabilities	155,248	Operating Margin	743,450	16.6%	Days to Collect	83.0
Long Term Liabilities	8,958	Other Income	44	0.0%	Avg Payment Days	4.5
Total Equity	8,110,497	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	8,274,703	Net Profit or Loss	743,494	16.6%	Return on Equity	9.2%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232535 SOUTHGATE DIALYSIS

14752 NORTHLINE RD  
 SOUTHGATE, MI 48195  
 WAYNE  
 BLUE CROSS (GEORGIA)

12/31/2018 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	16,393,741	Total Charges	6,910,944	Salary Expense	30.5%	
Fixed Assets	494,660	Contract Allowance	288,890	4.2%	Fringe Benefits	7.2%
Other Assets	3,271,656	Operating Revenue	6,622,054	95.8%		
Total Assets	20,160,057	Operating Expense	5,253,346	79.3%	Current Ratio	78.3
Current Liabilities	209,348	Operating Margin	1,368,708	20.7%	Days to Collect	144.5
Long Term Liabilities	15,141	Other Income	165	0.0%	Avg Payment Days	6.0
Total Equity	19,935,568	Other Expense	0	0.0%	Depreciation Rate	17.1%
Total Liab. and Equity	20,160,057	Net Profit or Loss	1,368,873	20.7%	Return on Equity	6.9%

## 232706 SPARTAN DIALYSIS

4530 SOUTH HAGADORN RD, STE A  
 EAST LANSING, MI 48823  
 INGHAM

12/31/2018 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,950,574	Total Charges	1,072,879	Salary Expense	36.5%	
Fixed Assets	783,550	Contract Allowance	110,745	10.3%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	962,134	89.7%		
Total Assets	-2,167,024	Operating Expense	1,231,874	128.0%	Current Ratio	(83.7)
Current Liabilities	35,250	Operating Margin	-269,740	-28.0%	Days to Collect	147.3
Long Term Liabilities	44,452	Other Income	0	0.0%	Avg Payment Days	6.8
Total Equity	-2,246,727	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	-2,167,025	Net Profit or Loss	(269,740)	-28.0%	Return on Equity	12.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232515 ST MARY HOSPITAL DIALYSIS CENTER

14555 LEVAN 12/31/2018 365 Days Settled

LIVONIA, MI 48154

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	572,523,015	Total Charges	14,101,595		Salary Expense	30.4%
Fixed Assets	871,722,016	Contract Allowance	10,058,817	71.3%	Fringe Benefits	6.3%
Other Assets	898,367,746	Operating Revenue	4,042,778	28.7%		
Total Assets	2,342,612,777	Operating Expense	3,192,491	79.0%	Current Ratio	1.6
Current Liabilities	354,868,488	Operating Margin	850,287	21.0%	Days to Collect	78,426.0
Long Term Liabilities	995,774,987	Other Income	0	0.0%	Avg Payment Days	36,420.8
Total Equity	991,969,302	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	2,342,612,777	Net Profit or Loss	850,287	21.0%	Return on Equity	0.1%

## 232708 STARRWOOD DIALYSIS

3425 STARR RD, STE B 12/31/2018 365 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	558,055	Total Charges	2,014,548		Salary Expense	26.9%
Fixed Assets	942,881	Contract Allowance	14,183	0.7%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	2,000,365	99.3%		
Total Assets	1,500,936	Operating Expense	1,913,143	95.6%	Current Ratio	15.4
Current Liabilities	36,236	Operating Margin	87,222	4.4%	Days to Collect	88.9
Long Term Liabilities	114,467	Other Income	-41,448	-2.1%	Avg Payment Days	5.8
Total Equity	1,350,233	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	1,500,936	Net Profit or Loss	45,774	2.3%	Return on Equity	3.4%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232710 STARRWOOD HOME TRAINING

3425 STARR RD, STE A

12/31/2018 365 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	722,739	Total Charges	1,861,083	Salary Expense	28.4%	
Fixed Assets	299,943	Contract Allowance	172,653	9.3%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	1,688,430	90.7%		
Total Assets	1,022,682	Operating Expense	1,373,113	81.3%	Current Ratio	12.0
Current Liabilities	60,093	Operating Margin	315,317	18.7%	Days to Collect	144.1
Long Term Liabilities	42,163	Other Income	-153,166	-9.1%	Avg Payment Days	3.0
Total Equity	920,426	Other Expense	0	0.0%	Depreciation Rate	16.3%
Total Liab. and Equity	1,022,682	Net Profit or Loss	162,151	9.6%	Return on Equity	17.6%

## 232578 STATE FAIR DIALYSIS CENTER

19800 WOODWARD AVENUE

12/31/2018 365 Days Settled

DETROIT, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,956,413	Total Charges	2,955,349	Salary Expense	29.4%	
Fixed Assets	272,084	Contract Allowance	-51,289	-1.7%	Fringe Benefits	5.4%
Other Assets	1,569,060	Operating Revenue	3,006,638	101.7%		
Total Assets	-115,269	Operating Expense	3,005,347	100.0%	Current Ratio	(16.4)
Current Liabilities	119,549	Operating Margin	1,291	0.0%	Days to Collect	105.6
Long Term Liabilities	31,481	Other Income	372	0.0%	Avg Payment Days	6.2
Total Equity	-266,299	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	-115,269	Net Profit or Loss	1,663	0.1%	Return on Equity	-0.6%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232680 TOWN CENTER DIALYSIS

323 N MICHIGAN AVE

12/31/2018 365 Days Settled

SAGINAW, MI 48602

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,481,358	Total Charges	3,830,586	Salary Expense	28.0%	
Fixed Assets	437,030	Contract Allowance	138,377	3.6%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	3,692,209	96.4%		
Total Assets	2,918,388	Operating Expense	3,554,106	96.3%	Current Ratio	(78.0)
Current Liabilities	-31,818	Operating Margin	138,103	3.7%	Days to Collect	179.6
Long Term Liabilities	0	Other Income	-16,769	-0.5%	Avg Payment Days	(12.7)
Total Equity	2,950,207	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	2,918,389	Net Profit or Loss	121,334	3.3%	Return on Equity	4.1%

## 232309 UNIVERSITY OF MICHIGAN HOSPITAL

MED INN C201, 1500 E. MEDICAL CENTER DR, SPC 5825 Cost Report not filed.

ANN ARBOR, MI 48109

WASHTENAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232577 UNIVERSITY OF MICHIGAN LIVONIA DIALYSIS CLINIC

19900 HAGGERTY RD, SUITE 106

12/31/2018 365 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,941,306	Total Charges	4,834,330	Salary Expense	34.8%	
Fixed Assets	288,877	Contract Allowance	0	0.0%	Fringe Benefits	19.0%
Other Assets	1,258,647	Operating Revenue	4,834,330	100.0%		
Total Assets	-1,393,782	Operating Expense	3,919,848	81.1%	Current Ratio	(1.0)
Current Liabilities	3,082,742	Operating Margin	914,482	18.9%	Days to Collect	47.1
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	3,082,742	Net Profit or Loss	914,484	18.9%	Return on Equity	0.0%

## 232671 US RENAL CARE WATERVLIET DIALYSIS

8816 RED ARROW HIGHWAY

12/31/2018 365 Days Settled

WATERVLIET, MI 49098

BERRIEN

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	416,119	Total Charges	76,049,150	Salary Expense	34.4%	
Fixed Assets	84,907	Contract Allowance	74,202,824	97.6%	Fringe Benefits	5.8%
Other Assets	196,022	Operating Revenue	1,846,326	2.4%		
Total Assets	697,048	Operating Expense	1,878,609	101.7%	Current Ratio	1.9
Current Liabilities	218,067	Operating Margin	-32,283	-1.7%	Days to Collect	30.7
Long Term Liabilities	12,618	Other Income	-1,054	-0.1%	Avg Payment Days	18.6
Total Equity	466,363	Other Expense	0	0.0%	Depreciation Rate	17.7%
Total Liab. and Equity	697,048	Net Profit or Loss	(33,337)	-1.8%	Return on Equity	-7.1%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232504 US RENAL CARE SE JACKSON DIALYSIS

200 S. EAST AVE

7/31/2018 212 Days Settled

JACKSON, MI 49201

JACKSON

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	555,515	Total Charges	54,204,830	Salary Expense	36.5%	
Fixed Assets	147,021	Contract Allowance	52,861,034	97.5%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	1,343,796	2.5%		
Total Assets	702,536	Operating Expense	1,464,152	109.0%	Current Ratio	(1.1)
Current Liabilities	-489,308	Operating Margin	-120,356	-9.0%	Days to Collect	72.8
Long Term Liabilities	-121,197	Other Income	75	0.0%	Avg Payment Days	14.8
Total Equity	1,313,041	Other Expense	0	0.0%	Depreciation Rate	17.8%
Total Liab. and Equity	702,536	Net Profit or Loss	(120,281)	-9.0%	Return on Equity	-9.2%

## 232331 VETERANS ADMINISTRATION

9/30/2018 365 Days Settled

IRON MOUNTAIN, MI

Invalid POS FIPS Codes

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232690 WALKER DIALYSIS

2680 WALKER AVE NW, STE A

12/31/2018 365 Days Settled

WALKER, MI 49544

KENT

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	592,063	Total Charges	3,402,970	Salary Expense	32.2%	
Fixed Assets	637,244	Contract Allowance	663,367	19.5%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	2,739,603	80.5%		
Total Assets	1,229,307	Operating Expense	2,543,142	92.8%	Current Ratio	5.6
Current Liabilities	105,824	Operating Margin	196,461	7.2%	Days to Collect	217.0
Long Term Liabilities	58,912	Other Income	85	0.0%	Avg Payment Days	11.8
Total Equity	1,064,569	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	1,229,305	Net Profit or Loss	196,546	7.2%	Return on Equity	18.5%

## 232502 WASHTENAW REGIONAL DIALYSIS CENTER

5205 MCAULEY DRIVE

12/31/2018 365 Days Settled

YPSILANTI, MI 48197

WASHTENAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	20,573,840	Total Charges	4,428,164	Salary Expense	40.2%	
Fixed Assets	267,118	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	6,665,831	Operating Revenue	4,428,164	100.0%		
Total Assets	27,506,789	Operating Expense	3,809,808	86.0%	Current Ratio	0.7
Current Liabilities	27,506,790	Operating Margin	618,356	14.0%	Days to Collect	34.3
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	24.4%
Total Liab. and Equity	27,506,790	Net Profit or Loss	618,358	14.0%	Return on Equity	0.0%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232658 WAYNE COUNTY DIALYSIS CENTER

20001 LIVERNOIS, SUITE 500

12/31/2018 365 Days Settled

DETROIT, MI 48221

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	770,055	Total Charges	4,017,373	Salary Expense	33.2%	
Fixed Assets	181,995	Contract Allowance	-288,842	-7.2%	Fringe Benefits	10.9%
Other Assets	949,545	Operating Revenue	4,306,215	107.2%		
Total Assets	1,901,595	Operating Expense	3,993,011	92.7%	Current Ratio	0.5
Current Liabilities	1,464,401	Operating Margin	313,204	7.3%	Days to Collect	3.3
Long Term Liabilities	13,851	Other Income	0	0.0%	Avg Payment Days	25.3
Total Equity	423,343	Other Expense	0	0.0%	Depreciation Rate	16.3%
Total Liab. and Equity	1,901,595	Net Profit or Loss	313,204	7.3%	Return on Equity	74.0%

## 232661 WEST BLOOMFIELD DIALYSIS

6010 W MAPLE ROAD, STE 215

12/31/2018 365 Days Settled

W BLOOMFIELD, MI 48322

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,946,706	Total Charges	2,540,155	Salary Expense	29.1%	
Fixed Assets	122,638	Contract Allowance	13,804	0.5%	Fringe Benefits	6.1%
Other Assets	1,138	Operating Revenue	2,526,351	99.5%		
Total Assets	2,070,482	Operating Expense	2,298,784	91.0%	Current Ratio	38.5
Current Liabilities	50,549	Operating Margin	227,567	9.0%	Days to Collect	64.2
Long Term Liabilities	2,516	Other Income	1	0.0%	Avg Payment Days	5.2
Total Equity	2,017,418	Other Expense	0	0.0%	Depreciation Rate	12.0%
Total Liab. and Equity	2,070,483	Net Profit or Loss	227,568	9.0%	Return on Equity	11.3%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232534 WEST BRANCH DIALYSIS

599 COURT STREET

12/31/2018 365 Days Settled

WEST BRANCH, MI 48661

OGEMAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,909,791	Total Charges	1,989,394		Salary Expense	31.7%
Fixed Assets	93,376	Contract Allowance	-18,983	-1.0%	Fringe Benefits	5.9%
Other Assets	3,804,726	Operating Revenue	2,008,377	101.0%		
Total Assets	1,988,311	Operating Expense	2,082,305	103.7%	Current Ratio	(71.7)
Current Liabilities	26,636	Operating Margin	-73,928	-3.7%	Days to Collect	231.1
Long Term Liabilities	21,711	Other Income	0	0.0%	Avg Payment Days	3.4
Total Equity	1,939,965	Other Expense	0	0.0%	Depreciation Rate	20.2%
Total Liab. and Equity	1,988,312	Net Profit or Loss	(73,928)	-3.7%	Return on Equity	-3.8%

## 232622 WESTLAND DIALYSIS

36588 FORD ROAD

12/31/2018 365 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,209,697	Total Charges	3,771,178		Salary Expense	33.2%
Fixed Assets	108,097	Contract Allowance	-43,731	-1.2%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,814,909	101.2%		
Total Assets	3,317,794	Operating Expense	3,310,238	86.8%	Current Ratio	22.3
Current Liabilities	143,837	Operating Margin	504,671	13.2%	Days to Collect	63.8
Long Term Liabilities	104,257	Other Income	123	0.0%	Avg Payment Days	6.6
Total Equity	3,069,701	Other Expense	0	0.0%	Depreciation Rate	12.5%
Total Liab. and Equity	3,317,795	Net Profit or Loss	504,794	13.2%	Return on Equity	16.4%

All Providers

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# ESRD Profile Report - 2018

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232335 WILLIAM BEAUMONT HOSPITAL TROY

44300 DEQUINDRE Cost Report not filed.

STERLING HEIGHTS, MI 48314

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232568 YPSILANTI DIALYSIS

2766 WASHTENAW AVE 12/31/2018 365 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,274,364	Total Charges	5,361,586	Salary Expense	30.5%	
Fixed Assets	530,251	Contract Allowance	192,321	3.6% Fringe Benefits	6.1%	
Other Assets	0	Operating Revenue	5,169,265	96.4%		
Total Assets	9,804,615	Operating Expense	4,327,817	83.7%	Current Ratio	51.9
Current Liabilities	178,683	Operating Margin	841,448	16.3%	Days to Collect	133.8
Long Term Liabilities	42,611	Other Income	116	0.0%	Avg Payment Days	5.8
Total Equity	9,583,322	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	9,804,616	Net Profit or Loss	841,564	16.3%	Return on Equity	8.8%

All Providers

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