

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232714 ALGER HEIGHTS DIALYSIS

705 28TH STREET

12/31/2017 365 Days Settled

GRAND RAPIDS, MI 49548

KENT

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,319,813	Total Charges	894,842		Salary Expense	30.9%
Fixed Assets	1,594,253	Contract Allowance	41,103	4.6%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	853,739	95.4%		
Total Assets	-1,725,560	Operating Expense	1,751,667	205.2%	Current Ratio	(262.7)
Current Liabilities	12,639	Operating Margin	-897,928	-105.2%	Days to Collect	323.0
Long Term Liabilities	31,235	Other Income	0	0.0%	Avg Payment Days	2.4
Total Equity	-1,769,437	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	-1,725,563	Net Profit or Loss	(897,928)	-105.2%	Return on Equity	50.7%

## 232676 ALMA DIALYSIS

1730 WRIGHT AVENUE

12/31/2017 365 Days Settled

ALMA, MI 48801

GRATIOT

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	702,629	Total Charges	4,058,918		Salary Expense	29.4%
Fixed Assets	1,157,718	Contract Allowance	135,970	3.3%	Fringe Benefits	4.0%
Other Assets	3,160,004	Operating Revenue	3,922,948	96.7%		
Total Assets	5,020,351	Operating Expense	3,126,186	79.7%	Current Ratio	4.4
Current Liabilities	159,778	Operating Margin	796,762	20.3%	Days to Collect	198.4
Long Term Liabilities	45,764	Other Income	2	0.0%	Avg Payment Days	5.3
Total Equity	4,814,810	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	5,020,352	Net Profit or Loss	796,764	20.3%	Return on Equity	16.5%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 1

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232553 ALPENA DIALYSIS SERVICES

301 OXBOW

12/31/2017 365 Days Settled

ALPENA, MI 49707

ALPENA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,075,809	Total Charges	2,491,406		Salary Expense	32.8%
Fixed Assets	267,730	Contract Allowance	-31,985	-1.3%	Fringe Benefits	4.3%
Other Assets	4,066,386	Operating Revenue	2,523,391	101.3%		
Total Assets	1,258,307	Operating Expense	2,843,055	112.7%	Current Ratio	(65.2)
Current Liabilities	47,152	Operating Margin	-319,664	-12.7%	Days to Collect	63.3
Long Term Liabilities	45,102	Other Income	0	0.0%	Avg Payment Days	4.3
Total Equity	1,166,053	Other Expense	0	0.0%	Depreciation Rate	23.1%
Total Liab. and Equity	1,258,307	Net Profit or Loss	(319,664)	-12.7%	Return on Equity	-27.4%

## 232687 ANN ARBOR DIALYSIS

3147 OAK VALLEY DR

12/31/2017 365 Days Settled

ANN ARBOR, MI 48108

WASHTENAW

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-534,043	Total Charges	2,172,249		Salary Expense	27.7%
Fixed Assets	601,035	Contract Allowance	12,742	0.6%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	2,159,507	99.4%		
Total Assets	66,992	Operating Expense	1,879,664	87.0%	Current Ratio	(15.3)
Current Liabilities	34,829	Operating Margin	279,843	13.0%	Days to Collect	94.7
Long Term Liabilities	16,968	Other Income	0	0.0%	Avg Payment Days	6.4
Total Equity	15,194	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	66,991	Net Profit or Loss	279,843	13.0%	Return on Equity	1,841.8%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 2

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232678 APPLE AVENUE DIALYSIS

2480 E APPLE AVENUE, UNIT E

12/31/2017 365 Days Settled

MUSKEGON, MI 49442

MUSKEGON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,039,701	Total Charges	3,749,739	Salary Expense	31.6%	
Fixed Assets	564,915	Contract Allowance	238,268	6.4%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	3,511,471	93.6%		
Total Assets	1,604,616	Operating Expense	3,002,969	85.5%	Current Ratio	20.1
Current Liabilities	51,608	Operating Margin	508,502	14.5%	Days to Collect	144.5
Long Term Liabilities	12,365	Other Income	-65,353	-1.9%	Avg Payment Days	4.0
Total Equity	1,540,643	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	1,604,616	Net Profit or Loss	443,149	12.6%	Return on Equity	28.8%

## 233519 ASPIRUS DIALYSIS CRYSTAL FALLS

1328 US HIGHWAY 2

Cost Report not filed.

CRYSTAL FALLS, MI 49920

IRON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 3

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232698 BAD AXE DIALYSIS

897 N VAN DYKE RD

12/31/2017 365 Days Settled

BAD AXE, MI 48413

HURON

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,402,013	Total Charges	1,435,758	Salary Expense	29.4%	
Fixed Assets	1,000,597	Contract Allowance	-30,880	-2.2%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	1,466,638	102.2%		
Total Assets	-401,416	Operating Expense	1,444,704	98.5%	Current Ratio	(75.1)
Current Liabilities	18,677	Operating Margin	21,934	1.5%	Days to Collect	225.8
Long Term Liabilities	59,419	Other Income	2	0.0%	Avg Payment Days	3.5
Total Equity	-479,511	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	-401,415	Net Profit or Loss	21,936	1.5%	Return on Equity	-4.6%

## 232624 BALLENGER POINTE DIALYSIS

2262 S BALLENGER HIGHWAY

12/31/2017 365 Days Settled

FLINT, MI 48503

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,621,589	Total Charges	4,752,716	Salary Expense	28.3%	
Fixed Assets	256,984	Contract Allowance	-120,275	-2.5%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	4,872,991	102.5%		
Total Assets	4,878,573	Operating Expense	3,771,352	77.4%	Current Ratio	34.6
Current Liabilities	133,421	Operating Margin	1,101,639	22.6%	Days to Collect	95.2
Long Term Liabilities	46,615	Other Income	93	0.0%	Avg Payment Days	4.5
Total Equity	4,698,536	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	4,878,572	Net Profit or Loss	1,101,732	22.6%	Return on Equity	23.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 4

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232617 BATTLE CREEK DIALYSIS

220 E GOODALE

12/31/2017 365 Days Settled

BATTLE CREEK, MI 49037

CALHOUN

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,916,282	Total Charges	5,080,933	Salary Expense	30.6%	
Fixed Assets	201,354	Contract Allowance	64,047	1.3%	Fringe Benefits	4.8%
Other Assets	4,666,454	Operating Revenue	5,016,886	98.7%		
Total Assets	13,784,090	Operating Expense	3,091,832	61.6%	Current Ratio	95.6
Current Liabilities	93,273	Operating Margin	1,925,054	38.4%	Days to Collect	216.6
Long Term Liabilities	6,643	Other Income	104	0.0%	Avg Payment Days	5.5
Total Equity	13,684,173	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	13,784,089	Net Profit or Loss	1,925,158	38.4%	Return on Equity	14.1%

## 232519 BAY AREA REGIONAL DIALYSIS CENTER

4800 E. MCLEOD

12/31/2017 365 Days Settled

SAGINAW, MI 48603

SAGINAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,878,536	Total Charges	5,222,387	Salary Expense	32.2%	
Fixed Assets	1,121,274	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	9,851,446	Operating Revenue	5,222,387	100.0%		
Total Assets	15,851,256	Operating Expense	3,838,743	73.5%	Current Ratio	(18.6)
Current Liabilities	-262,277	Operating Margin	1,383,644	26.5%	Days to Collect	50.3
Long Term Liabilities	-111,491	Other Income	-2	0.0%	Avg Payment Days	(24.9)
Total Equity	-15,477,488	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	-15,851,256	Net Profit or Loss	1,383,642	26.5%	Return on Equity	-8.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 5

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232532 BAY AREA REGIONAL DIALYSIS CENTER-BAY CITY

1536 CENTER ROAD  
 ESSEXVILLE, MI 48732  
 BAY  
 BLUE CROSS (TEXAS)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	653,081	Total Charges	4,110,877		Salary Expense	32.3%
Fixed Assets	642,112	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	3,977,475	Operating Revenue	4,110,877	100.0%	Current Ratio	(5.6)
Total Assets	5,272,668	Operating Expense	2,472,634	60.1%	Days to Collect	72.4
Current Liabilities	-116,774	Operating Margin	1,638,243	39.9%	Avg Payment Days	(17.2)
Long Term Liabilities	-38,146	Other Income	0	0.0%	Depreciation Rate	11.0%
Total Equity	-5,117,749	Other Expense	0	0.0%	Return on Equity	-32.0%
Total Liab. and Equity	-5,272,669	Net Profit or Loss	1,638,243	39.9%		

## 232531 BAY CITY DIALYSIS

3170 S PROFESSIONAL DRIVE  
 BAY CITY, MI 48706  
 BAY  
 NATIONAL GOVERNMENT SERVICES

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,599,614	Total Charges	3,801,463		Salary Expense	31.7%
Fixed Assets	129,873	Contract Allowance	-49,129	-1.3%	Fringe Benefits	5.6%
Other Assets	11,653	Operating Revenue	3,850,592	101.3%	Current Ratio	61.8
Total Assets	3,741,140	Operating Expense	2,630,964	68.3%	Days to Collect	100.5
Current Liabilities	58,228	Operating Margin	1,219,628	31.7%	Avg Payment Days	5.8
Long Term Liabilities	44,415	Other Income	6	0.0%	Depreciation Rate	15.7%
Total Equity	3,638,500	Other Expense	0	0.0%	Return on Equity	33.5%
Total Liab. and Equity	3,741,143	Net Profit or Loss	1,219,634	31.7%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 6

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232598 BAY REGIONAL DIALYSIS CENTER

920 N NIAGARA STREET

12/31/2017 365 Days Settled

SAGINAW, MI 48602

SAGINAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,177,290	Total Charges	3,516,473		Salary Expense	36.5%
Fixed Assets	473,749	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	8,861	Operating Revenue	3,516,473	100.0%	Current Ratio	(10.4)
Total Assets	3,659,900	Operating Expense	3,116,017	88.6%	Days to Collect	38.2
Current Liabilities	-306,715	Operating Margin	400,456	11.4%	Avg Payment Days	(35.9)
Long Term Liabilities	-82,022	Other Income	1	0.0%	Depreciation Rate	9.1%
Total Equity	-3,271,164	Other Expense	0	0.0%	Return on Equity	-12.2%
Total Liab. and Equity	-3,659,901	Net Profit or Loss	400,457	11.4%		

## 232321 BEAUMONT DIALYSIS SERVICES-BERKLEY

2624 11 MILE ROAD

Cost Report not filed.

BERKLEY, MI 48072

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Current Ratio	
Total Assets	0	Operating Expense	0	0.0%	Days to Collect	
Current Liabilities	0	Operating Margin	0	0.0%	Avg Payment Days	
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 7

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232666 BEAUMONT DIALYSIS, FRANKLIN CENTER

26400 W 12 MILE ROAD, SUITE 112

12/31/2017 365 Days Settled

SOUTHFIELD, MI 48034

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	734,927	Total Charges	34,641,077	Salary Expense	29.8%	
Fixed Assets	259,067	Contract Allowance	30,577,286	88.3%	Fringe Benefits	7.3%
Other Assets	50,000	Operating Revenue	4,063,791	11.7%		
Total Assets	1,043,994	Operating Expense	4,220,665	103.9%	Current Ratio	0.7
Current Liabilities	1,003,879	Operating Margin	-156,874	-3.9%	Days to Collect	13.5
Long Term Liabilities	431,933	Other Income	10	0.0%	Avg Payment Days	75.8
Total Equity	-391,818	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	1,043,994	Net Profit or Loss	(156,864)	-3.9%	Return on Equity	40.0%

## 232693 BELTLINE HOME TRAINING

330 E BELTLINE AVE NE, STE 2047

12/31/2017 365 Days Settled

CASCADE, MI 49506

KENT

WPS IN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	656,851	Total Charges	2,127,459	Salary Expense	25.1%	
Fixed Assets	273,754	Contract Allowance	643,015	30.2%	Fringe Benefits	2.7%
Other Assets	0	Operating Revenue	1,484,444	69.8%		
Total Assets	930,605	Operating Expense	1,326,815	89.4%	Current Ratio	2.1
Current Liabilities	311,294	Operating Margin	157,629	10.6%	Days to Collect	610.9
Long Term Liabilities	41,903	Other Income	-63,236	-4.3%	Avg Payment Days	1.8
Total Equity	577,409	Other Expense	0	0.0%	Depreciation Rate	24.0%
Total Liab. and Equity	930,606	Net Profit or Loss	94,393	6.4%	Return on Equity	16.3%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 8



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232697 BLOOMFIELD HILLS HOME DIALYSIS

42886 WOODWARD AVE  
 BLOOMFIELD HILLS, MI 48304  
 OAKLAND  
 WPS MI

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,343,792	Total Charges	4,298,303		Salary Expense	26.4%
Fixed Assets	360,465	Contract Allowance	-107,115	-2.5%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	4,405,418	102.5%	Current Ratio	5.7
Total Assets	1,704,257	Operating Expense	3,251,535	73.8%	Days to Collect	68.9
Current Liabilities	235,414	Operating Margin	1,153,883	26.2%	Avg Payment Days	4.3
Long Term Liabilities	30,885	Other Income	-561,616	-12.7%	Depreciation Rate	15.4%
Total Equity	1,437,958	Other Expense	0	0.0%	Return on Equity	41.2%
Total Liab. and Equity	1,704,257	Net Profit or Loss	592,267	13.4%		

## 232526 BMA-NORTHWEST DETROIT

18944 GRAND RIVER AVE  
 DETROIT, MI 48223  
 WAYNE  
 BLUE CROSS (TEXAS)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,110,751	Total Charges	3,106,860		Salary Expense	38.4%
Fixed Assets	944,841	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	0	Operating Revenue	3,106,860	100.0%	Current Ratio	(18.9)
Total Assets	6,055,592	Operating Expense	2,877,813	92.6%	Days to Collect	44.6
Current Liabilities	-270,028	Operating Margin	229,047	7.4%	Avg Payment Days	(34.2)
Long Term Liabilities	-145,241	Other Income	-1	0.0%	Depreciation Rate	4.4%
Total Equity	-5,640,324	Other Expense	0	0.0%	Return on Equity	-4.1%
Total Liab. and Equity	-6,055,593	Net Profit or Loss	229,046	7.4%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 9

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232500 BMA DETROIT

9300 CONANT ST

12/31/2017 365 Days Settled

HAMTRAMCK, MI 48212

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,389,575	Total Charges	1,430,408		Salary Expense	35.3%
Fixed Assets	94,371	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	29,194	Operating Revenue	1,430,408	100.0%	Current Ratio	8.3
Total Assets	-1,266,010	Operating Expense	1,993,936	139.4%	Days to Collect	56.3
Current Liabilities	-166,845	Operating Margin	-563,528	-39.4%	Avg Payment Days	(30.5)
Long Term Liabilities	-97,557	Other Income	1	0.0%	Depreciation Rate	22.6%
Total Equity	1,530,413	Other Expense	0	0.0%	Return on Equity	-36.8%
Total Liab. and Equity	1,266,011	Net Profit or Loss	(563,527)	-39.4%		

## 232501 BMA LIVONIA

32423 SCHOOLCRAFT RD

12/31/2017 365 Days Settled

LIVONIA, MI 48150

OAKLAND

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	16,322,701	Total Charges	3,039,049		Salary Expense	37.8%
Fixed Assets	468,340	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	9,992	Operating Revenue	3,039,049	100.0%	Current Ratio	(64.8)
Total Assets	16,801,033	Operating Expense	2,817,750	92.7%	Days to Collect	67.5
Current Liabilities	-251,933	Operating Margin	221,299	7.3%	Avg Payment Days	(32.6)
Long Term Liabilities	-49,935	Other Income	1	0.0%	Depreciation Rate	5.4%
Total Equity	-16,499,167	Other Expense	0	0.0%	Return on Equity	-1.3%
Total Liab. and Equity	-16,801,035	Net Profit or Loss	221,300	7.3%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 10

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232551 BRIGHTON DIALYSIS

7960 W GRAND RIVER AVE, SUITE 210 12/31/2017 365 Days Settled

BRIGHTON, MI 48114

LIVINGSTON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,745,304	Total Charges	3,576,959	Salary Expense	31.8%	
Fixed Assets	1,154,021	Contract Allowance	-66,740	-1.9%	Fringe Benefits	5.4%
Other Assets	125,546	Operating Revenue	3,643,699	101.9%		
Total Assets	5,024,871	Operating Expense	2,703,723	74.2%	Current Ratio	36.6
Current Liabilities	102,277	Operating Margin	939,976	25.8%	Days to Collect	40.4
Long Term Liabilities	50,389	Other Income	7	0.0%	Avg Payment Days	4.8
Total Equity	4,872,204	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	5,024,870	Net Profit or Loss	939,983	25.8%	Return on Equity	19.3%

## 232663 BURTON DIALYSIS

4015 DAVISON ROAD 12/31/2017 365 Days Settled

BURTON, MI 48509

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,625,390	Total Charges	5,810,719	Salary Expense	29.4%	
Fixed Assets	703,461	Contract Allowance	527,884	9.1%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	5,282,835	90.9%		
Total Assets	2,328,851	Operating Expense	3,710,469	70.2%	Current Ratio	12.6
Current Liabilities	129,166	Operating Margin	1,572,366	29.8%	Days to Collect	75.4
Long Term Liabilities	23,490	Other Income	-157,661	-3.0%	Avg Payment Days	3.3
Total Equity	2,176,195	Other Expense	0	0.0%	Depreciation Rate	12.3%
Total Liab. and Equity	2,328,851	Net Profit or Loss	1,414,705	26.8%	Return on Equity	65.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 11

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232573 CASS CITY DIALYSIS CENTER

6757 MAIN ST

12/31/2017 365 Days Settled

CASS CITY, MI 48726

TUSCOLA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,372,621	Total Charges	899,617	Salary Expense	31.5%	
Fixed Assets	204,348	Contract Allowance	30,833	3.4%	Fringe Benefits	4.5%
Other Assets	378,704	Operating Revenue	868,784	96.6%		
Total Assets	-789,569	Operating Expense	1,085,552	125.0%	Current Ratio	(80.1)
Current Liabilities	17,136	Operating Margin	-216,768	-25.0%	Days to Collect	98.0
Long Term Liabilities	32,566	Other Income	0	0.0%	Avg Payment Days	2.7
Total Equity	-839,272	Other Expense	0	0.0%	Depreciation Rate	27.3%
Total Liab. and Equity	-789,570	Net Profit or Loss	(216,768)	-25.0%	Return on Equity	25.8%

## 232632 CHELSEA DIALYSIS

1620 COMMERCE PARK DRIVE, SUITE 200

12/31/2017 365 Days Settled

CHELSEA, MI 48118

WASHTENAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	715,865	Total Charges	1,714,090	Salary Expense	37.1%	
Fixed Assets	54,818	Contract Allowance	164,134	9.6%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,549,956	90.4%		
Total Assets	770,683	Operating Expense	1,214,543	78.4%	Current Ratio	30.2
Current Liabilities	23,730	Operating Margin	335,413	21.6%	Days to Collect	75.2
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	3.1
Total Equity	746,953	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	770,683	Net Profit or Loss	335,414	21.6%	Return on Equity	44.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 12

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232328 CHILDREN'S HOSPITAL OF MICHIGAN

3950 BEAUBIEN BLVD

Cost Report not filed.

DETROIT, MI 48201

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232350 CHIPPEWA DIALYSIS CENTER

509 OSBORN BLVD

Cost Report not filed.

SAULT SAINTE MARIE, MI 49783

CHIPPEWA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 13

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232575 CLARKSTON DIALYSIS CENTER

6770 DIXIE HIGHWAY

12/31/2017 365 Days Settled

CLARKSTON, MI 48346

OAKLAND

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	10,917,902	Total Charges	2,384,905		Salary Expense	30.1%
Fixed Assets	120,972	Contract Allowance	-643,825	-27.0%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	3,028,730	127.0%		
Total Assets	11,038,874	Operating Expense	2,033,676	67.1%	Current Ratio	131.9
Current Liabilities	82,753	Operating Margin	995,054	32.9%	Days to Collect	67.4
Long Term Liabilities	46,410	Other Income	318	0.0%	Avg Payment Days	8.1
Total Equity	10,909,711	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	11,038,874	Net Profit or Loss	995,372	32.9%	Return on Equity	9.1%

## 232647 CLINTON TOWNSHIP DIALYSIS

15918 NINETEEN MILE ROAD, SUITE 110

12/31/2017 365 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,040,094	Total Charges	4,836,477		Salary Expense	30.0%
Fixed Assets	147,221	Contract Allowance	1,530	0.0%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	4,834,947	100.0%		
Total Assets	1,187,315	Operating Expense	3,669,575	75.9%	Current Ratio	14.2
Current Liabilities	72,992	Operating Margin	1,165,372	24.1%	Days to Collect	87.9
Long Term Liabilities	875	Other Income	-466,912	-9.7%	Avg Payment Days	2.4
Total Equity	1,113,446	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	1,187,313	Net Profit or Loss	698,460	14.4%	Return on Equity	62.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 14

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232637 COMMERCE TOWNSHIP DIALYSIS

120 W COMMERCE ROAD

12/31/2017 365 Days Settled

COMMERCE TOWNSHIP, MI 48382

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	382,163	Total Charges	1,739,490	Salary Expense	34.6%	
Fixed Assets	82,893	Contract Allowance	37,609	2.2%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,701,881	97.8%		
Total Assets	465,056	Operating Expense	1,445,954	85.0%	Current Ratio	17.7
Current Liabilities	21,534	Operating Margin	255,927	15.0%	Days to Collect	92.6
Long Term Liabilities	0	Other Income	-117,651	-6.9%	Avg Payment Days	3.3
Total Equity	443,524	Other Expense	0	0.0%	Depreciation Rate	12.0%
Total Liab. and Equity	465,058	Net Profit or Loss	138,276	8.1%	Return on Equity	31.2%

## 232512 CORNERSTONE DIALYSIS

23857 GREENFIELD

12/31/2017 365 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,727,600	Total Charges	8,914,768	Salary Expense	28.4%	
Fixed Assets	913,626	Contract Allowance	108,701	1.2%	Fringe Benefits	5.0%
Other Assets	8,882,651	Operating Revenue	8,806,067	98.8%		
Total Assets	19,523,877	Operating Expense	7,184,507	81.6%	Current Ratio	34.0
Current Liabilities	286,507	Operating Margin	1,621,560	18.4%	Days to Collect	65.6
Long Term Liabilities	16,667	Other Income	123	0.0%	Avg Payment Days	3.2
Total Equity	19,220,702	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	19,523,876	Net Profit or Loss	1,621,683	18.4%	Return on Equity	8.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 15

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232605 DAVISON DIALYSIS

1011 S STATE STREET

12/31/2017 365 Days Settled

DAVISON, MI 48423

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,563,570	Total Charges	1,689,515	Salary Expense	33.2%	
Fixed Assets	142,547	Contract Allowance	3,825	0.2%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	1,685,690	99.8%		
Total Assets	1,706,117	Operating Expense	1,457,529	86.5%	Current Ratio	37.6
Current Liabilities	41,598	Operating Margin	228,161	13.5%	Days to Collect	72.7
Long Term Liabilities	17,167	Other Income	41	0.0%	Avg Payment Days	4.5
Total Equity	1,647,353	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	1,706,118	Net Profit or Loss	228,202	13.5%	Return on Equity	13.9%

## 232520 DEARBORN DIALYSIS

1185 MONROE STREET

12/31/2017 365 Days Settled

DEARBORN, MI 48124

WAYNE

HCSC OF MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,157,580	Total Charges	3,225,125	Salary Expense	30.8%	
Fixed Assets	213,164	Contract Allowance	-16,590	-0.5%	Fringe Benefits	4.3%
Other Assets	7,487,234	Operating Revenue	3,241,715	100.5%		
Total Assets	13,857,978	Operating Expense	3,126,567	96.4%	Current Ratio	73.0
Current Liabilities	84,403	Operating Margin	115,148	3.6%	Days to Collect	104.1
Long Term Liabilities	0	Other Income	150	0.0%	Avg Payment Days	6.5
Total Equity	13,773,573	Other Expense	0	0.0%	Depreciation Rate	28.4%
Total Liab. and Equity	13,857,976	Net Profit or Loss	115,298	3.6%	Return on Equity	0.8%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 16



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232653 DEARBORN HOME DIALYSIS

22030 PARK STREET  
DEARBORN, MI 48124  
WAYNE

12/31/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,995,649	Total Charges	2,453,164	Salary Expense	28.1%	
Fixed Assets	199,834	Contract Allowance	84,161	3.4%	Fringe Benefits	3.0%
Other Assets	0	Operating Revenue	2,369,003	96.6%		
Total Assets	3,195,483	Operating Expense	2,016,854	85.1%	Current Ratio	23.2
Current Liabilities	128,936	Operating Margin	352,149	14.9%	Days to Collect	74.1
Long Term Liabilities	8,643	Other Income	-118,521	-5.0%	Avg Payment Days	2.4
Total Equity	3,057,905	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	3,195,484	Net Profit or Loss	233,628	9.9%	Return on Equity	7.6%

## 232694 DEARBORN KIDNEY CENTER

5111 AUTO CLUB DR, STE 120  
DEARBORN, MI 48126  
WAYNE  
WPS MI

12/31/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	813,513	Total Charges	4,352,996	Salary Expense	33.1%	
Fixed Assets	773,736	Contract Allowance	-237,340	-5.5%	Fringe Benefits	10.9%
Other Assets	22,093	Operating Revenue	4,590,336	105.5%		
Total Assets	1,609,342	Operating Expense	3,627,222	79.0%	Current Ratio	0.9
Current Liabilities	868,973	Operating Margin	963,114	21.0%	Days to Collect	23.4
Long Term Liabilities	219,862	Other Income	0	0.0%	Avg Payment Days	22.1
Total Equity	520,507	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	1,609,342	Net Profit or Loss	963,114	21.0%	Return on Equity	185.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 17

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232720 DETROIT KIDNEY CENTER

13437 SCHAEFER HWY

12/31/2017 238 Days Settled

DETROIT, MI 48227

WAYNE

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	394,835	Total Charges	502,860		Salary Expense	32.4%
Fixed Assets	1,800,861	Contract Allowance	-2,019	-0.4%	Fringe Benefits	8.9%
Other Assets	16,260	Operating Revenue	504,879	100.4%		
Total Assets	2,211,956	Operating Expense	1,856,265	367.7%	Current Ratio	0.2
Current Liabilities	2,243,436	Operating Margin	-1,351,386	-267.7%	Days to Collect	54.2
Long Term Liabilities	1,328,927	Other Income	0	0.0%	Avg Payment Days	13.4
Total Equity	-1,360,408	Other Expense	0	0.0%	Depreciation Rate	17.0%
Total Liab. and Equity	2,211,955	Net Profit or Loss	(1,351,386)	-267.7%	Return on Equity	99.3%

## 232345 DEVOS CHILDREN'S HOSPITAL ESRD UNIT

35 MICHIGAN ST NE, STE 3121

Cost Report not filed.

GRAND RAPIDS, MI 49503

KENT

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 18

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232712 DIALYSIS CENTERS OF MICHIGAN

24931 KELLY RD

12/31/2017 365 Days Settled

EASTPOINTE, MI 48021

MACOMB

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	453,204	Total Charges	2,111,783		Salary Expense	29.4%
Fixed Assets	1,839,601	Contract Allowance	-291,380	-13.8%	Fringe Benefits	9.8%
Other Assets	3,759	Operating Revenue	2,403,163	113.8%	Current Ratio	0.2
Total Assets	2,296,564	Operating Expense	2,346,325	97.6%	Days to Collect	18.6
Current Liabilities	1,958,345	Operating Margin	56,838	2.4%	Avg Payment Days	22.2
Long Term Liabilities	1,209,567	Other Income	0	0.0%	Depreciation Rate	10.7%
Total Equity	-871,350	Other Expense	0	0.0%	Return on Equity	-6.5%
Total Liab. and Equity	2,296,562	Net Profit or Loss	56,838	2.4%		

## 232592 DOWNRIVER KIDNEY CENTER

5600 ALLEN ROAD

12/31/2017 365 Days Settled

ALLEN PARK, MI 48101

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,059,513	Total Charges	3,232,143		Salary Expense	32.0%
Fixed Assets	245,004	Contract Allowance	-233,048	-7.2%	Fringe Benefits	4.6%
Other Assets	7,713,275	Operating Revenue	3,465,191	107.2%	Current Ratio	(40.9)
Total Assets	4,898,766	Operating Expense	3,088,914	89.1%	Days to Collect	77.6
Current Liabilities	74,732	Operating Margin	376,277	10.9%	Avg Payment Days	4.8
Long Term Liabilities	0	Other Income	198	0.0%	Depreciation Rate	18.2%
Total Equity	4,824,034	Other Expense	0	0.0%	Return on Equity	7.8%
Total Liab. and Equity	4,898,766	Net Profit or Loss	376,475	10.9%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 19

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232718 EAST CHINA DIALYSIS

4180 HOSPITAL DR  
 EAST CHINA, MI 48054  
 SAINT CLAIR  
 WPS MI

12/31/2017 369 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	865,271	Total Charges	1,044,701		Salary Expense	30.6%
Fixed Assets	1,259,030	Contract Allowance	-81,371	-7.8%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	1,126,072	107.8%	Current Ratio	24.9
Total Assets	2,124,301	Operating Expense	1,179,021	104.7%	Days to Collect	130.9
Current Liabilities	34,747	Operating Margin	-52,949	-4.7%	Avg Payment Days	7.2
Long Term Liabilities	63,255	Other Income	18,296	1.6%	Depreciation Rate	12.9%
Total Equity	2,026,299	Other Expense	0	0.0%	Return on Equity	-1.7%
Total Liab. and Equity	2,124,301	Net Profit or Loss	(34,653)	-3.1%		

## 232631 EAST DEARBORN DIALYSIS

13200 WEST WARREN AVE  
 DEARBORN, MI 48126  
 WAYNE  
 BLUE CROSS (TEXAS)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,034,551	Total Charges	3,061,789		Salary Expense	28.9%
Fixed Assets	174,383	Contract Allowance	-12,807	-0.4%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	3,074,596	100.4%	Current Ratio	7.3
Total Assets	1,208,934	Operating Expense	3,019,919	98.2%	Days to Collect	113.9
Current Liabilities	142,303	Operating Margin	54,677	1.8%	Avg Payment Days	6.6
Long Term Liabilities	43,081	Other Income	108	0.0%	Depreciation Rate	16.1%
Total Equity	1,023,550	Other Expense	0	0.0%	Return on Equity	5.4%
Total Liab. and Equity	1,208,934	Net Profit or Loss	54,785	1.8%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 20

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232567 EASTPOINTE DIALYSIS CENTER

21400 KELLY ROAD  
 EASTPOINTE, MI 48021  
 MACOMB  
 NATIONAL GOVERNMENT SERVICES

12/31/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	743,964	Total Charges	21,347,308	Salary Expense	34.2%	
Fixed Assets	1,070,920	Contract Allowance	15,622,920	73.2%	Fringe Benefits	6.6%
Other Assets	450,184	Operating Revenue	5,724,388	26.8%		
Total Assets	2,265,068	Operating Expense	4,256,017	74.3%	Current Ratio	2.2
Current Liabilities	344,933	Operating Margin	1,468,371	25.7%	Days to Collect	20.9
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days	17.8
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	2,265,068	Net Profit or Loss	1,468,371	25.7%	Return on Equity	160.8%

## 232681 ELIZABETH C HOSICK DIALYSIS CENTER

224 PARK AVENUE  
 FRANKFORT, MI 49635  
 BENZIE  
 WPS IN

6/30/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,933,123	Total Charges	2,342,761	Salary Expense	46.5%	
Fixed Assets	1,188,425	Contract Allowance	1,709,237	73.0%	Fringe Benefits	0.0%
Other Assets	166,850	Operating Revenue	633,524	27.0%		
Total Assets	3,288,398	Operating Expense	583,656	92.1%	Current Ratio	5.6
Current Liabilities	346,715	Operating Margin	49,868	7.9%	Days to Collect	641.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	167.7
Total Equity	2,941,683	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	3,288,398	Net Profit or Loss	49,868	7.9%	Return on Equity	1.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 21

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232719 FASHION SQUARE DIALYSIS

5641 BAY RD

12/31/2017 368 Days Settled

SAGINAW, MI 48604

SAGINAW

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	393,482	Total Charges	599,340		Salary Expense	37.4%
Fixed Assets	1,712,920	Contract Allowance	53,756	9.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	545,584	91.0%	Current Ratio	12.5
Total Assets	2,106,402	Operating Expense	1,297,400	237.8%	Days to Collect	500.5
Current Liabilities	31,474	Operating Margin	-751,816	-137.8%	Avg Payment Days	3.1
Long Term Liabilities	46,704	Other Income	149,404	27.4%	Depreciation Rate	10.6%
Total Equity	2,028,223	Other Expense	0	0.0%	Return on Equity	-29.7%
Total Liab. and Equity	2,106,401	Net Profit or Loss	(602,412)	-110.4%		

## 232635 FENTON DIALYSIS

17420 SILVER PARKWAY

12/31/2017 365 Days Settled

FENTON, MI 48430

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,419,493	Total Charges	2,817,621		Salary Expense	31.0%
Fixed Assets	193,377	Contract Allowance	-38,424	-1.4%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	2,856,045	101.4%	Current Ratio	38.1
Total Assets	2,612,870	Operating Expense	2,174,213	76.1%	Days to Collect	66.3
Current Liabilities	63,494	Operating Margin	681,832	23.9%	Avg Payment Days	3.7
Long Term Liabilities	3,789	Other Income	8	0.0%	Depreciation Rate	11.9%
Total Equity	2,545,587	Other Expense	0	0.0%	Return on Equity	26.8%
Total Liab. and Equity	2,612,870	Net Profit or Loss	681,840	23.9%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 22

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232608 FLINT DIALYSIS CENTER

ONE HURLEY PLAZA, SUITE 115

12/31/2017 365 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-735,476	Total Charges	6,741,534	Salary Expense	27.4%	
Fixed Assets	1,086,925	Contract Allowance	-291,608	-4.3%	Fringe Benefits	4.4%
Other Assets	14,818,928	Operating Revenue	7,033,142	104.3%	Current Ratio	(6.5)
Total Assets	15,170,377	Operating Expense	4,750,864	67.5%	Days to Collect	59.2
Current Liabilities	113,471	Operating Margin	2,282,278	32.5%	Avg Payment Days	1.8
Long Term Liabilities	0	Other Income	-7,759	-0.1%	Depreciation Rate	16.3%
Total Equity	15,056,906	Other Expense	0	0.0%	Return on Equity	15.1%
Total Liab. and Equity	15,170,377	Net Profit or Loss	2,274,519	32.3%		

## 232601 FLUSHING DIALYSIS

3469 PIERSON PLACE

12/31/2017 365 Days Settled

FLUSHING, MI 48433

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,253,119	Total Charges	2,844,088	Salary Expense	31.7%	
Fixed Assets	59,541	Contract Allowance	-58,679	-2.1%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	2,902,767	102.1%	Current Ratio	70.6
Total Assets	3,312,660	Operating Expense	2,234,971	77.0%	Days to Collect	73.0
Current Liabilities	46,059	Operating Margin	667,796	23.0%	Avg Payment Days	4.1
Long Term Liabilities	31,858	Other Income	-146	0.0%	Depreciation Rate	9.1%
Total Equity	3,234,743	Other Expense	0	0.0%	Return on Equity	20.6%
Total Liab. and Equity	3,312,660	Net Profit or Loss	667,650	23.0%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 23

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232580 FMC DIALYSIS SERVICES-BEWICK

7733 E JEFFERSON, STE 120

12/31/2017 365 Days Settled

DETROIT, MI 48214

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-10,700,813	Total Charges	3,363,250		Salary Expense	35.7%
Fixed Assets	1,823,383	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	1,099,587	Operating Revenue	3,363,250	100.0%		
Total Assets	-7,777,843	Operating Expense	4,119,133	122.5%	Current Ratio	27.9
Current Liabilities	-383,708	Operating Margin	-755,883	-22.5%	Days to Collect	55.2
Long Term Liabilities	-356,027	Other Income	-1	0.0%	Avg Payment Days	(34.0)
Total Equity	8,517,579	Other Expense	0	0.0%	Depreciation Rate	23.1%
Total Liab. and Equity	7,777,844	Net Profit or Loss	(755,884)	-22.5%	Return on Equity	-8.9%

## 232630 FMC DIALYSIS SERVICES-CHESTERFIELD

48656 GRATIOT AVENUE

12/31/2017 365 Days Settled

CHESTERFIELD, MI 48051

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,996,762	Total Charges	1,945,800		Salary Expense	35.2%
Fixed Assets	58,796	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	8,942	Operating Revenue	1,945,800	100.0%		
Total Assets	4,064,500	Operating Expense	1,707,894	87.8%	Current Ratio	(30.0)
Current Liabilities	-133,250	Operating Margin	237,906	12.2%	Days to Collect	82.7
Long Term Liabilities	-85,643	Other Income	1	0.0%	Avg Payment Days	(28.5)
Total Equity	-3,845,608	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	-4,064,501	Net Profit or Loss	237,907	12.2%	Return on Equity	-6.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 24



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232554 FMC DIALYSIS SERVICES-CLINTON

35351-A GRATIOT AVE

12/31/2017 365 Days Settled

CLINTON TOWNSHIP, MI 48035

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,600,983	Total Charges	5,172,438		Salary Expense	33.2%
Fixed Assets	802,209	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	4,386,299	Operating Revenue	5,172,438	100.0%	Current Ratio	(24.8)
Total Assets	12,789,491	Operating Expense	3,879,796	75.0%	Days to Collect	39.9
Current Liabilities	-306,987	Operating Margin	1,292,642	25.0%	Avg Payment Days	(28.9)
Long Term Liabilities	-121,816	Other Income	0	0.0%	Depreciation Rate	13.7%
Total Equity	-12,360,686	Other Expense	0	0.0%	Return on Equity	-10.5%
Total Liab. and Equity	-12,789,489	Net Profit or Loss	1,292,642	25.0%		

## 232651 FMC DIALYSIS SERVICES-DUNDEE

129 HELLE BLVD

12/31/2017 365 Days Settled

DUNDEE, MI 48131

MONROE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,332,408	Total Charges	1,937,327		Salary Expense	35.8%
Fixed Assets	41,966	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	1,937,327	100.0%	Current Ratio	24.8
Total Assets	-1,290,442	Operating Expense	1,621,910	83.7%	Days to Collect	85.1
Current Liabilities	-53,727	Operating Margin	315,417	16.3%	Avg Payment Days	(12.1)
Long Term Liabilities	-44,463	Other Income	1	0.0%	Depreciation Rate	19.3%
Total Equity	1,388,632	Other Expense	0	0.0%	Return on Equity	22.7%
Total Liab. and Equity	1,290,442	Net Profit or Loss	315,418	16.3%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 25

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232503 FMC DIALYSIS SERVICES-EAST DETROIT

22151 MOROSS ROAD  
 DETROIT, MI 48236  
 WAYNE  
 BLUE CROSS (TEXAS)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-7,946,099	Total Charges	2,168,796		Salary Expense	40.0%
Fixed Assets	99,299	Contract Allowance	0	0.0%	Fringe Benefits	10.2%
Other Assets	7,695,519	Operating Revenue	2,168,796	100.0%		
Total Assets	-151,281	Operating Expense	2,134,461	98.4%	Current Ratio	42.7
Current Liabilities	-186,271	Operating Margin	34,335	1.6%	Days to Collect	50.5
Long Term Liabilities	-135,566	Other Income	0	0.0%	Avg Payment Days	(31.9)
Total Equity	473,118	Other Expense	0	0.0%	Depreciation Rate	22.4%
Total Liab. and Equity	151,281	Net Profit or Loss	34,335	1.6%	Return on Equity	7.3%

## 232633 FMC DIALYSIS SERVICES-KALAMAZOO EAST

2901 E KILGORE ROAD  
 KALAMAZOO, MI 49001  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,756,696	Total Charges	2,839,176		Salary Expense	36.9%
Fixed Assets	384,694	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	8,779	Operating Revenue	2,839,176	100.0%		
Total Assets	3,150,169	Operating Expense	1,964,431	69.2%	Current Ratio	(19.6)
Current Liabilities	-140,818	Operating Margin	874,745	30.8%	Days to Collect	38.4
Long Term Liabilities	-115,687	Other Income	-2	0.0%	Avg Payment Days	(26.2)
Total Equity	-2,893,664	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	-3,150,169	Net Profit or Loss	874,743	30.8%	Return on Equity	-30.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 26

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232634 FMC DIALYSIS SERVICES-LANSING CENTRAL

2710 S WASHINGTON, SUITE 100 12/31/2017 365 Days Settled

LANSING, MI 48910

INGHAM

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,949,823	Total Charges	5,333,846	Salary Expense	29.8%	
Fixed Assets	1,755,779	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	75,001	Operating Revenue	5,333,846	100.0%		
Total Assets	4,780,603	Operating Expense	4,173,653	78.2%	Current Ratio	(7.5)
Current Liabilities	-393,010	Operating Margin	1,160,193	21.8%	Days to Collect	67.1
Long Term Liabilities	-1,108,629	Other Income	-1	0.0%	Avg Payment Days	(34.4)
Total Equity	-3,278,960	Other Expense	0	0.0%	Depreciation Rate	17.9%
Total Liab. and Equity	-4,780,599	Net Profit or Loss	1,160,192	21.8%	Return on Equity	-35.4%

## 232509 FMC DIALYSIS SERVICES-PORT HURON

2607 ELECTRIC AVENUE 12/31/2017 365 Days Settled

PORT HURON, MI 48060

SAINT CLAIR

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	13,818,916	Total Charges	5,758,664	Salary Expense	36.4%	
Fixed Assets	772,269	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	2,685,033	Operating Revenue	5,758,664	100.0%		
Total Assets	17,276,218	Operating Expense	4,084,997	70.9%	Current Ratio	(41.2)
Current Liabilities	-335,136	Operating Margin	1,673,667	29.1%	Days to Collect	38.3
Long Term Liabilities	-141,701	Other Income	-1	0.0%	Avg Payment Days	(29.9)
Total Equity	-16,799,380	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	-17,276,217	Net Profit or Loss	1,673,666	29.1%	Return on Equity	-10.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 27

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232523 FMC DIALYSIS SERVICES-ROMEO PLANK

46591 ROMEO PLANK, SUITE 101 12/31/2017 365 Days Settled

MACOMB, MI 48044

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	7,753,590	Total Charges	2,175,078	Salary Expense	33.9%	
Fixed Assets	535,570	Contract Allowance	0	0.0%	Fringe Benefits	11.6%
Other Assets	3,757,589	Operating Revenue	2,175,078	100.0%		
Total Assets	12,046,749	Operating Expense	2,116,265	97.3%	Current Ratio	(66.0)
Current Liabilities	-117,444	Operating Margin	58,813	2.7%	Days to Collect	43.8
Long Term Liabilities	-110,178	Other Income	3	0.0%	Avg Payment Days	(20.3)
Total Equity	-11,819,128	Other Expense	0	0.0%	Depreciation Rate	23.6%
Total Liab. and Equity	-12,046,750	Net Profit or Loss	58,816	2.7%	Return on Equity	-0.5%

## 232555 FMC DIALYSIS SERVICES-ROMULUS

11200 METRO AIRPORT CENTER DR 12/31/2017 365 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,798,873	Total Charges	2,605,525	Salary Expense	34.5%	
Fixed Assets	501,800	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	2,405	Operating Revenue	2,605,525	100.0%		
Total Assets	3,303,078	Operating Expense	1,454,434	55.8%	Current Ratio	(22.9)
Current Liabilities	-122,280	Operating Margin	1,151,091	44.2%	Days to Collect	44.4
Long Term Liabilities	-402,205	Other Income	1	0.0%	Avg Payment Days	(30.7)
Total Equity	-2,778,594	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	-3,303,079	Net Profit or Loss	1,151,092	44.2%	Return on Equity	-41.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 28

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232627 FMC DIALYSIS SERVICES-SHELBY

56065 VAN DYKE AVENUE

12/31/2017 365 Days Settled

SHELBY TOWNSHIP, MI 48316

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,301,675	Total Charges	3,191,637		Salary Expense	31.7%
Fixed Assets	103,939	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	8,942	Operating Revenue	3,191,637	100.0%		
Total Assets	1,414,556	Operating Expense	2,663,145	83.4%	Current Ratio	(12.4)
Current Liabilities	-104,681	Operating Margin	528,492	16.6%	Days to Collect	42.6
Long Term Liabilities	-129,798	Other Income	2	0.0%	Avg Payment Days	(14.3)
Total Equity	-1,180,076	Other Expense	0	0.0%	Depreciation Rate	19.4%
Total Liab. and Equity	-1,414,555	Net Profit or Loss	528,494	16.6%	Return on Equity	-44.8%

## 232620 FMC DIALYSIS SERVICES-TAWAS BAY

1698 EAST HURON

12/31/2017 365 Days Settled

EAST TAWAS, MI 48730

IOSCO

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,009,778	Total Charges	1,761,162		Salary Expense	34.6%
Fixed Assets	281,046	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	1,275	Operating Revenue	1,761,162	100.0%		
Total Assets	3,292,099	Operating Expense	1,455,104	82.6%	Current Ratio	(43.2)
Current Liabilities	-69,689	Operating Margin	306,058	17.4%	Days to Collect	38.7
Long Term Liabilities	-17,788	Other Income	-1	0.0%	Avg Payment Days	(17.5)
Total Equity	-3,204,620	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	-3,292,097	Net Profit or Loss	306,057	17.4%	Return on Equity	-9.6%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 29

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232530 FMC DIALYSIS SERVICES-UNIVERSITY

18430 LIVERNOIS

12/31/2017 365 Days Settled

DETROIT, MI 48221

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-7,316,513	Total Charges	3,918,188		Salary Expense	36.6%
Fixed Assets	438,565	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	5,760,016	Operating Revenue	3,918,188	100.0%		
Total Assets	-1,117,932	Operating Expense	3,839,573	98.0%	Current Ratio	16.7
Current Liabilities	-437,207	Operating Margin	78,615	2.0%	Days to Collect	46.6
Long Term Liabilities	-98,260	Other Income	0	0.0%	Avg Payment Days	(41.6)
Total Equity	1,653,398	Other Expense	0	0.0%	Depreciation Rate	32.8%
Total Liab. and Equity	1,117,931	Net Profit or Loss	78,615	2.0%	Return on Equity	4.8%

## 232513 FMC DIALYSIS SERVICES-WARREN

30330 HOOVER ROAD

12/31/2017 365 Days Settled

WARREN, MI 48093

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,719,150	Total Charges	3,466,539		Salary Expense	36.9%
Fixed Assets	803,600	Contract Allowance	0	0.0%	Fringe Benefits	10.7%
Other Assets	3,283,511	Operating Revenue	3,466,539	100.0%		
Total Assets	5,806,261	Operating Expense	2,936,665	84.7%	Current Ratio	(6.5)
Current Liabilities	-266,040	Operating Margin	529,874	15.3%	Days to Collect	51.6
Long Term Liabilities	-198,303	Other Income	0	0.0%	Avg Payment Days	(33.1)
Total Equity	-5,341,919	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	-5,806,262	Net Profit or Loss	529,874	15.3%	Return on Equity	-9.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 30

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232582 FMC DIALYSIS SERVICES-WEST ANN ARBOR

2355 W STADIUM BLVD  
ANN ARBOR, MI 48103  
WASHTENAW  
BLUE CROSS (TEXAS)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,841,393	Total Charges	1,383,935		Salary Expense	36.3%
Fixed Assets	365,707	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	15,163	Operating Revenue	1,383,935	100.0%		
Total Assets	2,222,263	Operating Expense	1,137,814	82.2%	Current Ratio	(14.3)
Current Liabilities	-129,169	Operating Margin	246,121	17.8%	Days to Collect	129.0
Long Term Liabilities	-48,624	Other Income	3	0.0%	Avg Payment Days	(41.4)
Total Equity	-2,044,470	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	-2,222,263	Net Profit or Loss	246,124	17.8%	Return on Equity	-12.0%

## 232699 FRESENIUS MEDICAL CARE-ST JOHNS

975 E TOWNSEND RD  
SAINT JOHNS, MI 48879  
CLINTON  
WPS MI

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,407,754	Total Charges	2,307,468		Salary Expense	27.9%
Fixed Assets	829,413	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	2,307,468	100.0%		
Total Assets	2,237,167	Operating Expense	1,379,214	59.8%	Current Ratio	(9.3)
Current Liabilities	-150,675	Operating Margin	928,254	40.2%	Days to Collect	73.5
Long Term Liabilities	-502,211	Other Income	0	0.0%	Avg Payment Days	(39.9)
Total Equity	-1,584,282	Other Expense	0	0.0%	Depreciation Rate	21.6%
Total Liab. and Equity	-2,237,168	Net Profit or Loss	928,254	40.2%	Return on Equity	-58.6%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 31

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232514 FRESENIUS MEDICAL CARE ADRIAN

715 LAKESHIRE TRAIL 12/31/2017 365 Days Settled

ADRIAN, MI 49221

LENAWEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,572,830	Total Charges	3,759,852		Salary Expense	34.4%
Fixed Assets	697,225	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	23,563	Operating Revenue	3,759,852	100.0%		
Total Assets	5,293,618	Operating Expense	3,348,241	89.1%	Current Ratio	(20.1)
Current Liabilities	-227,612	Operating Margin	411,611	10.9%	Days to Collect	90.4
Long Term Liabilities	-228,908	Other Income	0	0.0%	Avg Payment Days	(24.8)
Total Equity	-4,837,099	Other Expense	0	0.0%	Depreciation Rate	33.9%
Total Liab. and Equity	-5,293,619	Net Profit or Loss	411,611	10.9%	Return on Equity	-8.5%

## 232591 FRESENIUS MEDICAL CARE BALDWIN

1101 WASHINGTON ST 12/31/2017 365 Days Settled

BALDWIN, MI 49304

LAKE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-633,799	Total Charges	590,724		Salary Expense	43.5%
Fixed Assets	18,470	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	633,778	Operating Revenue	590,724	100.0%		
Total Assets	18,449	Operating Expense	563,544	95.4%	Current Ratio	16.8
Current Liabilities	-37,734	Operating Margin	27,180	4.6%	Days to Collect	49.7
Long Term Liabilities	-4,115	Other Income	0	0.0%	Avg Payment Days	(24.4)
Total Equity	23,399	Other Expense	0	0.0%	Depreciation Rate	25.6%
Total Liab. and Equity	-18,450	Net Profit or Loss	27,180	4.6%	Return on Equity	116.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 32



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232611 FRESENIUS MEDICAL CARE BIG RAPIDS

14307 NORTHLAND DRIVE 12/31/2017 365 Days Settled

BIG RAPIDS, MI 49307

MECOSTA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,540,392	Total Charges	2,979,849		Salary Expense	39.4%
Fixed Assets	335,420	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	2,011,578	Operating Revenue	2,979,849	100.0%		
Total Assets	3,887,390	Operating Expense	1,600,041	53.7%	Current Ratio	(11.4)
Current Liabilities	-135,623	Operating Margin	1,379,808	46.3%	Days to Collect	27.6
Long Term Liabilities	-59,760	Other Income	0	0.0%	Avg Payment Days	(30.9)
Total Equity	-3,692,009	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	-3,887,392	Net Profit or Loss	1,379,808	46.3%	Return on Equity	-37.4%

## 232518 FRESENIUS MEDICAL CARE BOTSFORD PARK

28425 W. EIGHT MILE RD 12/31/2017 365 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,094,454	Total Charges	6,462,878		Salary Expense	39.2%
Fixed Assets	814,254	Contract Allowance	0	0.0%	Fringe Benefits	10.4%
Other Assets	6,396,972	Operating Revenue	6,462,878	100.0%		
Total Assets	5,116,772	Operating Expense	4,329,879	67.0%	Current Ratio	7.7
Current Liabilities	-270,276	Operating Margin	2,132,999	33.0%	Days to Collect	36.5
Long Term Liabilities	-297,160	Other Income	-1	0.0%	Avg Payment Days	(22.8)
Total Equity	-4,549,336	Other Expense	0	0.0%	Depreciation Rate	31.4%
Total Liab. and Equity	-5,116,772	Net Profit or Loss	2,132,998	33.0%	Return on Equity	-46.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 33

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232552 FRESENIUS MEDICAL CARE BRIGHTON

5757 WHITMORE LAKE ROAD

12/31/2017 365 Days Settled

BRIGHTON, MI 48116

LIVINGSTON

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,183,920	Total Charges	2,398,357	Salary Expense	32.4%	
Fixed Assets	1,304,389	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	44,096	Operating Revenue	2,398,357	100.0%		
Total Assets	4,532,405	Operating Expense	2,111,852	88.1%	Current Ratio	(49.3)
Current Liabilities	-64,579	Operating Margin	286,505	11.9%	Days to Collect	136.3
Long Term Liabilities	-195,988	Other Income	1	0.0%	Avg Payment Days	(11.2)
Total Equity	-4,271,838	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	-4,532,405	Net Profit or Loss	286,506	11.9%	Return on Equity	-6.7%

## 232590 FRESENIUS MEDICAL CARE CADILLAC

203 PALUSTER ST

12/31/2017 365 Days Settled

CADILLAC, MI 49601

WEXFORD

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,705,949	Total Charges	2,840,510	Salary Expense	34.0%	
Fixed Assets	112,207	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	4,055,195	Operating Revenue	2,840,510	100.0%		
Total Assets	2,461,453	Operating Expense	2,297,153	80.9%	Current Ratio	16.4
Current Liabilities	-104,139	Operating Margin	543,357	19.1%	Days to Collect	47.6
Long Term Liabilities	-90,037	Other Income	3	0.0%	Avg Payment Days	(16.5)
Total Equity	-2,267,278	Other Expense	0	0.0%	Depreciation Rate	42.0%
Total Liab. and Equity	-2,461,454	Net Profit or Loss	543,360	19.1%	Return on Equity	-24.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 34

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232657 FRESENIUS MEDICAL CARE CARO

95 ELMDOR DRIVE 12/31/2017 365 Days Settled

CARO, MI 48723

TUSCOLA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,443,270	Total Charges	2,076,387		Salary Expense	31.3%
Fixed Assets	72,269	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	2,076,387	100.0%		
Total Assets	1,515,539	Operating Expense	1,172,806	56.5%	Current Ratio	(21.6)
Current Liabilities	-66,957	Operating Margin	903,581	43.5%	Days to Collect	32.2
Long Term Liabilities	-171,907	Other Income	0	0.0%	Avg Payment Days	(20.8)
Total Equity	-1,276,675	Other Expense	0	0.0%	Depreciation Rate	55.4%
Total Liab. and Equity	-1,515,539	Net Profit or Loss	903,581	43.5%	Return on Equity	-70.8%

## 232654 FRESENIUS MEDICAL CARE CASS RIVER

5414 ROLLING HILLS DRIVE 12/31/2017 365 Days Settled

BRIDGEPORT, MI 48722

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	533,337	Total Charges	1,555,504		Salary Expense	32.6%
Fixed Assets	198,310	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	1,555,504	100.0%		
Total Assets	731,647	Operating Expense	1,851,706	119.0%	Current Ratio	(4.9)
Current Liabilities	-108,843	Operating Margin	-296,202	-19.0%	Days to Collect	181.4
Long Term Liabilities	-262,839	Other Income	-1	0.0%	Avg Payment Days	(21.5)
Total Equity	-359,966	Other Expense	0	0.0%	Depreciation Rate	21.4%
Total Liab. and Equity	-731,648	Net Profit or Loss	(296,203)	-19.0%	Return on Equity	82.3%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 35

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232709 FRESENIUS MEDICAL CARE EAST ANN ARBOR HOME DIALYSI

4949 WASHTENAW AVE  
ANN ARBOR, MI 48108  
WASHTENAW  
WPS MI

12/31/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,619,431	Total Charges	1,397,924	Salary Expense	26.4%	
Fixed Assets	722,199	Contract Allowance	0	0.0%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	1,397,924	100.0%		
Total Assets	-897,232	Operating Expense	1,379,960	98.7%	Current Ratio	615.8
Current Liabilities	-2,630	Operating Margin	17,964	1.3%	Days to Collect	126.8
Long Term Liabilities	-109,275	Other Income	-2	0.0%	Avg Payment Days	(0.7)
Total Equity	1,009,137	Other Expense	0	0.0%	Depreciation Rate	20.8%
Total Liab. and Equity	897,232	Net Profit or Loss	17,962	1.3%	Return on Equity	1.8%

## 232667 FRESENIUS MEDICAL CARE GARDEN CITY

27201 W WARREN STREET  
DEARBORN HEIGHTS, MI 48127  
WAYNE  
NATIONAL GOVERNMENT SERVICES

12/31/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	556,359	Total Charges	3,711,035	Salary Expense	37.1%	
Fixed Assets	299,596	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	0	Operating Revenue	3,711,035	100.0%		
Total Assets	855,955	Operating Expense	2,688,671	72.5%	Current Ratio	(3.6)
Current Liabilities	-153,655	Operating Margin	1,022,364	27.5%	Days to Collect	35.8
Long Term Liabilities	-367,637	Other Income	1	0.0%	Avg Payment Days	(20.9)
Total Equity	-334,663	Other Expense	0	0.0%	Depreciation Rate	19.1%
Total Liab. and Equity	-855,955	Net Profit or Loss	1,022,365	27.5%	Return on Equity	-305.5%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 36

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232659 FRESENIUS MEDICAL CARE GULL ROAD

5010 GULL ROAD, STE G

12/31/2017 365 Days Settled

KALAMAZOO, MI 49048

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-500,444	Total Charges	2,133,852		Salary Expense	35.9%
Fixed Assets	167,585	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	2,133,852	100.0%	Current Ratio	6.6
Total Assets	-332,859	Operating Expense	1,805,907	84.6%	Days to Collect	34.8
Current Liabilities	-76,382	Operating Margin	327,945	15.4%	Avg Payment Days	(15.4)
Long Term Liabilities	-54,636	Other Income	1	0.0%	Depreciation Rate	16.1%
Total Equity	463,878	Other Expense	0	0.0%	Return on Equity	70.7%
Total Liab. and Equity	332,860	Net Profit or Loss	327,946	15.4%		

## 232683 FRESENIUS MEDICAL CARE HASTINGS

1230 W STATE STREET

12/31/2017 365 Days Settled

HASTINGS, MI 49058

BARRY

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,051,649	Total Charges	2,137,659		Salary Expense	36.6%
Fixed Assets	562,317	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	2,137,659	100.0%	Current Ratio	(14.4)
Total Assets	1,613,966	Operating Expense	1,574,310	73.6%	Days to Collect	67.7
Current Liabilities	-73,035	Operating Margin	563,349	26.4%	Avg Payment Days	(16.9)
Long Term Liabilities	-104,157	Other Income	1	0.0%	Depreciation Rate	12.9%
Total Equity	-1,436,774	Other Expense	0	0.0%	Return on Equity	-39.2%
Total Liab. and Equity	-1,613,966	Net Profit or Loss	563,350	26.4%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 37

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232650 FRESENIUS MEDICAL CARE IRON MOUNTAIN

1711 SOUTH STEPHENSON AVENUE, STE 130 12/31/2017 365 Days Settled

IRON MOUNTAIN, MI 49801

DICKINSON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,333,219	Total Charges	1,332,227	Salary Expense	37.4%	
Fixed Assets	54,064	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	269,481	Operating Revenue	1,332,227	100.0%		
Total Assets	2,656,764	Operating Expense	1,205,942	90.5%	Current Ratio	(33.2)
Current Liabilities	-70,326	Operating Margin	126,285	9.5%	Days to Collect	136.9
Long Term Liabilities	-33,618	Other Income	0	0.0%	Avg Payment Days	(21.3)
Total Equity	-2,552,820	Other Expense	0	0.0%	Depreciation Rate	49.4%
Total Liab. and Equity	-2,656,764	Net Profit or Loss	126,285	9.5%	Return on Equity	-4.9%

## 232662 FRESENIUS MEDICAL CARE JACKSON OAKS

128 N ELM AVENUE 12/31/2017 365 Days Settled

JACKSON, MI 49202

JACKSON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,281,637	Total Charges	4,490,546	Salary Expense	32.0%	
Fixed Assets	510,665	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	0	Operating Revenue	4,490,546	100.0%		
Total Assets	5,792,302	Operating Expense	3,003,579	66.9%	Current Ratio	(14.5)
Current Liabilities	-364,860	Operating Margin	1,486,967	33.1%	Days to Collect	44.5
Long Term Liabilities	-158,727	Other Income	1	0.0%	Avg Payment Days	(44.3)
Total Equity	-5,268,716	Other Expense	0	0.0%	Depreciation Rate	25.8%
Total Liab. and Equity	-5,792,303	Net Profit or Loss	1,486,968	33.1%	Return on Equity	-28.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 38

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232703 FRESENIUS MEDICAL CARE KENTWOOD

4300 CALLANDER DRIVE SE

12/31/2017 365 Days Settled

KENTWOOD, MI 49508

KENT

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	752,914	Total Charges	3,668,008	Salary Expense	33.1%	
Fixed Assets	928,859	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	3,668,008	100.0%		
Total Assets	1,681,773	Operating Expense	2,683,238	73.2%	Current Ratio	(3.1)
Current Liabilities	-242,110	Operating Margin	984,770	26.8%	Days to Collect	47.5
Long Term Liabilities	-212,423	Other Income	-1	0.0%	Avg Payment Days	(32.9)
Total Equity	-1,227,238	Other Expense	0	0.0%	Depreciation Rate	21.6%
Total Liab. and Equity	-1,681,771	Net Profit or Loss	984,769	26.8%	Return on Equity	-80.2%

## 232679 FRESENIUS MEDICAL CARE LANSING WEST

916 MALL DRIVE EAST, STE 100

12/31/2017 365 Days Settled

LANSING, MI 48917

EATON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,409,627	Total Charges	3,568,340	Salary Expense	34.7%	
Fixed Assets	608,636	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	3,568,340	100.0%		
Total Assets	2,018,263	Operating Expense	2,343,582	65.7%	Current Ratio	(5.7)
Current Liabilities	-249,258	Operating Margin	1,224,758	34.3%	Days to Collect	41.3
Long Term Liabilities	-414,431	Other Income	0	0.0%	Avg Payment Days	(38.8)
Total Equity	-1,354,576	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	-2,018,265	Net Profit or Loss	1,224,758	34.3%	Return on Equity	-90.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 39

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232589 FRESENIUS MEDICAL CARE MANISTEE

1293 E PARKDALE AVENUE

12/31/2017 365 Days Settled

MANISTEE, MI 49660

MANISTEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-428,718	Total Charges	896,513	Salary Expense	42.6%	
Fixed Assets	25,962	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	1,377,095	Operating Revenue	896,513	100.0%		
Total Assets	974,339	Operating Expense	853,152	95.2%	Current Ratio	13.6
Current Liabilities	-31,509	Operating Margin	43,361	4.8%	Days to Collect	46.0
Long Term Liabilities	-13,178	Other Income	1	0.0%	Avg Payment Days	(13.5)
Total Equity	-929,653	Other Expense	0	0.0%	Depreciation Rate	36.7%
Total Liab. and Equity	-974,340	Net Profit or Loss	43,362	4.8%	Return on Equity	-4.7%

## 232674 FRESENIUS MEDICAL CARE MARQUETTE

1009 HARBOR HILLS DR

12/31/2017 365 Days Settled

MARQUETTE, MI 49855

MARQUETTE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,568,037	Total Charges	3,095,748	Salary Expense	27.8%	
Fixed Assets	1,307,976	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	2,531,568	Operating Revenue	3,095,748	100.0%		
Total Assets	1,271,507	Operating Expense	2,571,656	83.1%	Current Ratio	17.2
Current Liabilities	-148,907	Operating Margin	524,092	16.9%	Days to Collect	86.0
Long Term Liabilities	-68,553	Other Income	1	0.0%	Avg Payment Days	(21.1)
Total Equity	-1,054,047	Other Expense	0	0.0%	Depreciation Rate	21.8%
Total Liab. and Equity	-1,271,507	Net Profit or Loss	524,093	16.9%	Return on Equity	-49.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 40



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232682 FRESENIUS MEDICAL CARE OF HILLSDALE

781 OLDS STREET  
 JONESVILLE, MI 49250  
 HILLSDALE  
 WPS - MICHIGAN

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-149,285	Total Charges	1,652,526		Salary Expense	36.6%
Fixed Assets	1,005,236	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	1,652,526	100.0%		
Total Assets	855,951	Operating Expense	1,718,231	104.0%	Current Ratio	0.8
Current Liabilities	-176,442	Operating Margin	-65,705	-4.0%	Days to Collect	76.2
Long Term Liabilities	-109,453	Other Income	2	0.0%	Avg Payment Days	(37.5)
Total Equity	-570,056	Other Expense	0	0.0%	Depreciation Rate	12.5%
Total Liab. and Equity	-855,951	Net Profit or Loss	(65,703)	-4.0%	Return on Equity	11.5%

## 232615 FRESENIUS MEDICAL CARE OF ST CLAIR SHORES

26210 HARPER AVENUE, SUITE 200  
 SAINT CLAIR SHORES, MI 48081  
 MACOMB  
 BLUE CROSS (TEXAS)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,641,780	Total Charges	6,882,708		Salary Expense	36.5%
Fixed Assets	808,340	Contract Allowance	0	0.0%	Fringe Benefits	11.0%
Other Assets	0	Operating Revenue	6,882,708	100.0%		
Total Assets	8,450,120	Operating Expense	5,548,117	80.6%	Current Ratio	(14.8)
Current Liabilities	-516,045	Operating Margin	1,334,591	19.4%	Days to Collect	41.5
Long Term Liabilities	-681,287	Other Income	3	0.0%	Avg Payment Days	(33.9)
Total Equity	-7,252,787	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	-8,450,119	Net Profit or Loss	1,334,594	19.4%	Return on Equity	-18.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 41

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232648 FRESENIUS MEDICAL CARE SANDUSKY

47 DAWSON ST, SUITE 3

12/31/2017 365 Days Settled

SANDUSKY, MI 48471

SANILAC

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,943,370	Total Charges	1,830,005		Salary Expense	36.0%
Fixed Assets	68,275	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	1,830,005	100.0%		
Total Assets	-1,875,095	Operating Expense	1,939,266	106.0%	Current Ratio	17.0
Current Liabilities	-114,413	Operating Margin	-109,261	-6.0%	Days to Collect	74.1
Long Term Liabilities	-60,227	Other Income	-2	0.0%	Avg Payment Days	(21.5)
Total Equity	2,049,736	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	1,875,096	Net Profit or Loss	(109,263)	-6.0%	Return on Equity	-5.3%

## 232655 FRESENIUS MEDICAL CARE STURGIS

1276 KITSON AVENUE

12/31/2017 365 Days Settled

STURGIS, MI 49091

SAINT JOSEPH

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-562,107	Total Charges	2,203,219		Salary Expense	30.6%
Fixed Assets	191,858	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	2,203,219	100.0%		
Total Assets	-370,249	Operating Expense	1,191,580	54.1%	Current Ratio	11.4
Current Liabilities	-49,112	Operating Margin	1,011,639	45.9%	Days to Collect	28.0
Long Term Liabilities	-75,475	Other Income	-2	0.0%	Avg Payment Days	(15.0)
Total Equity	494,837	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	370,250	Net Profit or Loss	1,011,637	45.9%	Return on Equity	204.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 42

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232619 FRESENIUS MEDICAL CARE TAYLOR

22970 NORTHLINE ROAD, SUITE 100 12/31/2017 365 Days Settled

TAYLOR, MI 48180

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,051,417	Total Charges	1,290,789	Salary Expense	38.2%	
Fixed Assets	153,991	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	1,643,994	Operating Revenue	1,290,789	100.0%		
Total Assets	-1,253,432	Operating Expense	1,432,280	111.0%	Current Ratio	29.7
Current Liabilities	-102,709	Operating Margin	-141,491	-11.0%	Days to Collect	48.8
Long Term Liabilities	-29,262	Other Income	0	0.0%	Avg Payment Days	(26.2)
Total Equity	1,385,401	Other Expense	0	0.0%	Depreciation Rate	20.9%
Total Liab. and Equity	1,253,430	Net Profit or Loss	(141,491)	-11.0%	Return on Equity	-10.2%

## 232715 FRESENIUS MEDICAL CARE WEST MICHIGAN HOME

12180 N US HIGHWAY 131 12/31/2017 365 Days Settled

SCHOOLCRAFT, MI 49087

KALAMAZOO

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	529,646	Total Charges	2,110,724	Salary Expense	25.1%	
Fixed Assets	632,324	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	2,110,724	100.0%		
Total Assets	1,161,970	Operating Expense	1,338,720	63.4%	Current Ratio	(2.7)
Current Liabilities	-198,475	Operating Margin	772,004	36.6%	Days to Collect	43.3
Long Term Liabilities	-101,258	Other Income	3	0.0%	Avg Payment Days	(54.1)
Total Equity	-862,234	Other Expense	0	0.0%	Depreciation Rate	21.7%
Total Liab. and Equity	-1,161,967	Net Profit or Loss	772,007	36.6%	Return on Equity	-89.5%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 43

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232550 GARDEN WEST DIALYSIS

5715 VENOY RD

12/31/2017 365 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,214,456	Total Charges	4,185,551		Salary Expense	34.2%
Fixed Assets	473,130	Contract Allowance	-35,237	-0.8%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	4,220,788	100.8%	Current Ratio	30.2
Total Assets	7,687,586	Operating Expense	3,492,703	82.8%	Days to Collect	77.8
Current Liabilities	239,046	Operating Margin	728,085	17.2%	Avg Payment Days	7.1
Long Term Liabilities	40,026	Other Income	273	0.0%	Depreciation Rate	16.7%
Total Equity	7,408,514	Other Expense	0	0.0%	Return on Equity	9.8%
Total Liab. and Equity	7,687,586	Net Profit or Loss	728,358	17.3%		

## 232556 GAYLORD DIALYSIS

1989 WALDEN DRIVE

12/31/2017 365 Days Settled

GAYLORD, MI 49735

OTSEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-525,927	Total Charges	1,608,381		Salary Expense	32.5%
Fixed Assets	214,504	Contract Allowance	-55,191	-3.4%	Fringe Benefits	5.3%
Other Assets	752,506	Operating Revenue	1,663,572	103.4%	Current Ratio	(18.3)
Total Assets	441,083	Operating Expense	1,663,875	100.0%	Days to Collect	66.8
Current Liabilities	28,770	Operating Margin	-303	0.0%	Avg Payment Days	4.3
Long Term Liabilities	24,386	Other Income	0	0.0%	Depreciation Rate	25.0%
Total Equity	387,926	Other Expense	0	0.0%	Return on Equity	-0.1%
Total Liab. and Equity	441,082	Net Profit or Loss	(303)	0.0%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 44

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232521 GENESEE VALLEY DIALYSIS CENTER

2222 SOUTH LINDEN ROAD

12/31/2017 365 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,498,784	Total Charges	2,368,863		Salary Expense	33.9%
Fixed Assets	416,681	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	12,312	Operating Revenue	2,368,863	100.0%		
<b>Total Assets</b>	<b>5,927,777</b>	Operating Expense	1,928,202	81.4%	Current Ratio	(36.4)
Current Liabilities	-151,264	Operating Margin	440,661	18.6%	Days to Collect	48.4
Long Term Liabilities	-29,484	Other Income	0	0.0%	Avg Payment Days	(28.6)
Total Equity	-5,747,029	Other Expense	0	0.0%	Depreciation Rate	17.2%
<b>Total Liab. and Equity</b>	<b>-5,927,777</b>	Net Profit or Loss	440,661	18.6%	Return on Equity	-7.7%

## 232649 GLADWIN DIALYSIS

673 QUARTER STREET

12/31/2017 365 Days Settled

GLADWIN, MI 48624

GLADWIN

CAHABA

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-41,969	Total Charges	2,590,986		Salary Expense	30.3%
Fixed Assets	235,405	Contract Allowance	-96,607	-3.7%	Fringe Benefits	4.0%
Other Assets	1,356,577	Operating Revenue	2,687,593	103.7%		
<b>Total Assets</b>	<b>1,550,013</b>	Operating Expense	2,504,454	93.2%	Current Ratio	(0.7)
Current Liabilities	56,988	Operating Margin	183,139	6.8%	Days to Collect	46.7
Long Term Liabilities	45,102	Other Income	1,079	0.0%	Avg Payment Days	3.4
Total Equity	1,447,923	Other Expense	0	0.0%	Depreciation Rate	22.9%
<b>Total Liab. and Equity</b>	<b>1,550,013</b>	Net Profit or Loss	184,218	6.9%	Return on Equity	12.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 45

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232569 GRAND BLANC DIALYSIS CENTER

3625 GENESYS PARKWAY

12/31/2017 365 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-24,703,578	Total Charges	2,509,527	Salary Expense	39.5%	
Fixed Assets	655,431	Contract Allowance	-59,356	-2.4%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	2,568,883	102.4%		
Total Assets	-24,048,147	Operating Expense	2,166,608	84.3%	Current Ratio	(365.7)
Current Liabilities	67,560	Operating Margin	402,275	15.7%	Days to Collect	61.0
Long Term Liabilities	9,785	Other Income	189	0.0%	Avg Payment Days	8.7
Total Equity	-24,125,492	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	-24,048,147	Net Profit or Loss	402,464	15.7%	Return on Equity	-1.7%

## 232711 GRAND BLANC HOME TRAINING

8195 S SAGINAW ST

12/31/2017 365 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-939,814	Total Charges	2,179,176	Salary Expense	24.6%	
Fixed Assets	596,414	Contract Allowance	587,845	27.0%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	1,591,331	73.0%		
Total Assets	-343,400	Operating Expense	1,372,058	86.2%	Current Ratio	(39.7)
Current Liabilities	23,693	Operating Margin	219,273	13.8%	Days to Collect	3,238.5
Long Term Liabilities	46,420	Other Income	3	0.0%	Avg Payment Days	3.7
Total Equity	-413,515	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	-343,402	Net Profit or Loss	219,276	13.8%	Return on Equity	-53.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 46

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232692 GRAYLING HOME TRAINING

125 E MICHIGAN AVE

12/31/2017 365 Days Settled

GRAYLING, MI 49738

CRAWFORD

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	226,864	Total Charges	484,011		Salary Expense	29.7%
Fixed Assets	671,788	Contract Allowance	668	0.1%	Fringe Benefits	1.6%
Other Assets	0	Operating Revenue	483,343	99.9%		
Total Assets	898,652	Operating Expense	594,122	122.9%	Current Ratio	15.2
Current Liabilities	14,900	Operating Margin	-110,779	-22.9%	Days to Collect	66.4
Long Term Liabilities	211,530	Other Income	11,006	2.3%	Avg Payment Days	5.3
Total Equity	672,222	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	898,652	Net Profit or Loss	(99,773)	-20.6%	Return on Equity	-14.8%

## 232614 GREAT LAKES DIALYSIS

14614 KERCHEVAL

12/31/2017 365 Days Settled

DETROIT, MI 48215

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	365,968	Total Charges	3,010,223		Salary Expense	42.8%
Fixed Assets	10,513	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	3,010,223	100.0%		
Total Assets	376,481	Operating Expense	2,997,742	99.6%	Current Ratio	9.2
Current Liabilities	39,984	Operating Margin	12,481	0.4%	Days to Collect	3.0
Long Term Liabilities	91,751	Other Income	6,492	0.2%	Avg Payment Days	4.9
Total Equity	244,746	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	376,481	Net Profit or Loss	18,973	0.6%	Return on Equity	7.8%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 47

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232533 GREAT LAKES DIALYSIS CENTER

992 S MONROE ST  
 MONROE, MI 48161  
 MONROE  
 BLUE CROSS (TEXAS)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	9,216,636	Total Charges	3,566,880		Salary Expense	37.5%
Fixed Assets	570,579	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	0	Operating Revenue	3,566,880	100.0%	Current Ratio	(74.6)
Total Assets	9,787,215	Operating Expense	2,743,371	76.9%	Days to Collect	41.3
Current Liabilities	-123,567	Operating Margin	823,509	23.1%	Avg Payment Days	(16.4)
Long Term Liabilities	-207,344	Other Income	2	0.0%	Depreciation Rate	11.4%
Total Equity	-9,456,302	Other Expense	0	0.0%	Return on Equity	-8.7%
Total Liab. and Equity	-9,787,213	Net Profit or Loss	823,511	23.1%		

## 232695 GREAT LAKES DIALYSIS WEST

27150 W 8 MILE RD  
 SOUTHFIELD, MI 48033  
 OAKLAND  
 WPS - MICHIGAN

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-681,258	Total Charges	1,435,628		Salary Expense	38.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	1,435,628	100.0%	Current Ratio	(39.3)
Total Assets	-681,258	Operating Expense	1,645,056	114.6%	Days to Collect	(166.4)
Current Liabilities	17,353	Operating Margin	-209,428	-14.6%	Avg Payment Days	3.9
Long Term Liabilities	96,259	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	-794,870	Other Expense	0	0.0%	Return on Equity	26.3%
Total Liab. and Equity	-681,258	Net Profit or Loss	(209,428)	-14.6%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 48



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232685 GREENFIELD HEALTH SYSTEMS

39525 WEST 14 MILE RD, STE 200                      12/31/2017 365 Days Settled

NOVI, MI 48377

OAKLAND

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	743,964	Total Charges	4,403,187	Salary Expense	19.7%
Fixed Assets	1,070,923	Contract Allowance	3,070,017	69.7%	Fringe Benefits            3.1%
Other Assets	450,184	Operating Revenue	1,333,170	30.3%	
<b>Total Assets</b>	<b>2,265,071</b>	Operating Expense	1,003,150	75.2%	Current Ratio              2.2
Current Liabilities	344,936	Operating Margin	330,020	24.8%	Days to Collect            89.5
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days        75.4
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate        4.4%
<b>Total Liab. and Equity</b>	<b>2,265,071</b>	Net Profit or Loss	330,020	24.8%	Return on Equity          36.1%

## 232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE

19001 HUBBARD DRIVE                                  12/31/2017 365 Days Settled

DEARBORN, MI 48126

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	743,964	Total Charges	35,451,951	Salary Expense	35.3%
Fixed Assets	1,070,920	Contract Allowance	26,291,339	74.2%	Fringe Benefits            6.4%
Other Assets	450,184	Operating Revenue	9,160,612	25.8%	
<b>Total Assets</b>	<b>2,265,068</b>	Operating Expense	6,796,639	74.2%	Current Ratio              2.2
Current Liabilities	344,933	Operating Margin	2,363,973	25.8%	Days to Collect            13.0
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days        11.1
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate        5.2%
<b>Total Liab. and Equity</b>	<b>2,265,068</b>	Net Profit or Loss	2,363,973	25.8%	Return on Equity          258.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 49

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232505 GREENFIELD HEALTH SYSTEMS-MAIN

2799 W GRAND BOULEVARD 12/31/2017 365 Days Settled

DETROIT, MI 48202

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	743,964	Total Charges	44,818,208	Salary Expense	34.0%	
Fixed Assets	1,070,920	Contract Allowance	34,040,172	76.0%	Fringe Benefits	7.0%
Other Assets	450,184	Operating Revenue	10,778,036	24.0%		
Total Assets	2,265,068	Operating Expense	8,875,566	82.3%	Current Ratio	2.2
Current Liabilities	344,933	Operating Margin	1,902,470	17.7%	Days to Collect	11.1
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days	8.5
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	2,265,068	Net Profit or Loss	1,902,470	17.7%	Return on Equity	208.3%

## 232516 GREENFIELD HEALTH SYSTEMS-PONTIAC

44200 WOODWARD AVENUE, SUITE 109 12/31/2017 365 Days Settled

PONTIAC, MI 48341

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	743,964	Total Charges	18,517,455	Salary Expense	31.8%	
Fixed Assets	1,070,920	Contract Allowance	14,199,459	76.7%	Fringe Benefits	5.7%
Other Assets	450,184	Operating Revenue	4,317,996	23.3%		
Total Assets	2,265,068	Operating Expense	4,186,767	97.0%	Current Ratio	2.2
Current Liabilities	344,933	Operating Margin	131,229	3.0%	Days to Collect	27.6
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days	18.1
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	2,265,068	Net Profit or Loss	131,229	3.0%	Return on Equity	14.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 50

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232510 GREENFIELD HEALTH SYSTEMS-TAYLOR

24565 HAIG ROAD

12/31/2017 365 Days Settled

TAYLOR, MI 48180

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	743,964	Total Charges	24,962,536	Salary Expense	34.9%	
Fixed Assets	1,070,920	Contract Allowance	18,313,685	73.4%	Fringe Benefits	6.6%
Other Assets	450,184	Operating Revenue	6,648,851	26.6%		
Total Assets	2,265,068	Operating Expense	4,846,417	72.9%	Current Ratio	2.2
Current Liabilities	344,933	Operating Margin	1,802,434	27.1%	Days to Collect	18.0
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days	15.6
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	2,265,068	Net Profit or Loss	1,802,434	27.1%	Return on Equity	197.4%

## 232506 GREENFIELD HEALTH SYSTEMS-TROY

2050 LIVERNOIS, STE A

12/31/2017 365 Days Settled

TROY, MI 48083

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	743,964	Total Charges	9,884,337	Salary Expense	39.2%	
Fixed Assets	1,070,920	Contract Allowance	7,382,796	74.7%	Fringe Benefits	6.7%
Other Assets	450,184	Operating Revenue	2,501,541	25.3%		
Total Assets	2,265,068	Operating Expense	2,392,120	95.6%	Current Ratio	2.2
Current Liabilities	344,933	Operating Margin	109,421	4.4%	Days to Collect	47.7
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days	31.6
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	2,265,068	Net Profit or Loss	109,421	4.4%	Return on Equity	12.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 51

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232600 GREENVIEW DIALYSIS

18544 EIGHT MILE ROAD  
 SOUTHFIELD, MI 48075  
 OAKLAND  
 BLUE CROSS (GEORGIA)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,003,524	Total Charges	2,650,259		Salary Expense	32.0%
Fixed Assets	294,887	Contract Allowance	-18,258	-0.7%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	2,668,517	100.7%		
Total Assets	4,298,411	Operating Expense	3,039,599	113.9%	Current Ratio	27.1
Current Liabilities	147,503	Operating Margin	-371,082	-13.9%	Days to Collect	89.2
Long Term Liabilities	6,646	Other Income	214	0.0%	Avg Payment Days	12.1
Total Equity	4,144,260	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	4,298,409	Net Profit or Loss	(370,868)	-13.9%	Return on Equity	-8.9%

## 232677 GREENVILLE DIALYSIS

101 S GREENVILLE WEST DR  
 GREENVILLE, MI 48838  
 MONTCALM  
 NATIONAL GOVERNMENT SERVICES

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	310,155	Total Charges	1,587,114		Salary Expense	33.0%
Fixed Assets	133,019	Contract Allowance	-28,671	-1.8%	Fringe Benefits	5.4%
Other Assets	12,021	Operating Revenue	1,615,785	101.8%		
Total Assets	455,195	Operating Expense	1,669,245	103.3%	Current Ratio	15.3
Current Liabilities	20,335	Operating Margin	-53,460	-3.3%	Days to Collect	59.0
Long Term Liabilities	19,611	Other Income	0	0.0%	Avg Payment Days	3.0
Total Equity	415,249	Other Expense	0	0.0%	Depreciation Rate	26.8%
Total Liab. and Equity	455,195	Net Profit or Loss	(53,460)	-3.3%	Return on Equity	-12.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 52

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232643 GROSSE POINTE DIALYSIS

18000 E WARREN AVENUE, SUITE 100 12/31/2017 365 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	789,179	Total Charges	6,728,508		Salary Expense	29.5%
Fixed Assets	357,028	Contract Allowance	-698,783	-10.4%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	7,427,291	110.4%	Current Ratio	1.5
Total Assets	1,146,207	Operating Expense	6,660,668	89.7%	Days to Collect	78.3
Current Liabilities	542,880	Operating Margin	766,623	10.3%	Avg Payment Days	11.3
Long Term Liabilities	170,792	Other Income	-310,952	-4.2%	Depreciation Rate	25.2%
Total Equity	432,535	Other Expense	0	0.0%	Return on Equity	105.3%
Total Liab. and Equity	1,146,207	Net Profit or Loss	455,671	6.1%		

## 232609 HALLWOOD DIALYSIS CENTER

4929 CLIO ROAD, SUITE B 12/31/2017 365 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,480,501	Total Charges	2,527,614		Salary Expense	26.0%
Fixed Assets	113,190	Contract Allowance	-13,867	-0.5%	Fringe Benefits	4.5%
Other Assets	9,241	Operating Revenue	2,541,481	100.5%	Current Ratio	87.7
Total Assets	3,602,932	Operating Expense	2,506,619	98.6%	Days to Collect	92.4
Current Liabilities	39,675	Operating Margin	34,862	1.4%	Avg Payment Days	1.6
Long Term Liabilities	31,303	Other Income	97	0.0%	Depreciation Rate	11.6%
Total Equity	3,531,955	Other Expense	0	0.0%	Return on Equity	1.0%
Total Liab. and Equity	3,602,933	Net Profit or Loss	34,959	1.4%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 53

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232684 HARPER WOODS DIALYSIS

19265 VERNIER RD 12/31/2017 365 Days Settled

HARPER WOODS, MI 48225

WAYNE

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,800,063	Total Charges	4,950,619	Salary Expense	30.4%	
Fixed Assets	1,677,200	Contract Allowance	203,681	4.1%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	4,746,938	95.9%		
Total Assets	3,477,263	Operating Expense	4,025,314	84.8%	Current Ratio	17.1
Current Liabilities	105,209	Operating Margin	721,624	15.2%	Days to Collect	104.9
Long Term Liabilities	1,323,596	Other Income	-353,545	-7.4%	Avg Payment Days	5.3
Total Equity	2,048,459	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	3,477,264	Net Profit or Loss	368,079	7.8%	Return on Equity	18.0%

## 232691 HOME DIALYSIS SPECIALTY CENTER

29001 HARPER 12/31/2017 365 Days Settled

SAINT CLAIR SHORES, MI 48081

MACOMB

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	277,050	Total Charges	4,304,036	Salary Expense	16.7%	
Fixed Assets	0	Contract Allowance	3,058,209	71.1%	Fringe Benefits	2.4%
Other Assets	0	Operating Revenue	1,245,827	28.9%		
Total Assets	277,050	Operating Expense	752,293	60.4%	Current Ratio	15.4
Current Liabilities	17,972	Operating Margin	493,534	39.6%	Days to Collect	50.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	7.6
Total Equity	259,078	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	277,050	Net Profit or Loss	493,534	39.6%	Return on Equity	190.5%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 54

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232638 IONIA DIALYSIS

2622 HEARTLAND BLVD

12/31/2017 365 Days Settled

IONIA, MI 48846

IONIA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	710,243	Total Charges	3,004,318		Salary Expense	31.4%
Fixed Assets	251,750	Contract Allowance	-59,329	-2.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	3,063,647	102.0%		
Total Assets	961,993	Operating Expense	2,280,380	74.4%	Current Ratio	21.4
Current Liabilities	33,119	Operating Margin	783,267	25.6%	Days to Collect	571.5
Long Term Liabilities	107,303	Other Income	-355,379	-11.6%	Avg Payment Days	4.3
Total Equity	821,572	Other Expense	0	0.0%	Depreciation Rate	16.7%
Total Liab. and Equity	961,994	Net Profit or Loss	427,888	14.0%	Return on Equity	52.1%

## 232571 JACKSON DIALYSIS

234 LOUIS-GLICK HIGHWAY

12/31/2017 365 Days Settled

JACKSON, MI 49201

JACKSON

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,705,967	Total Charges	2,671,058		Salary Expense	33.9%
Fixed Assets	642,323	Contract Allowance	-31,374	-1.2%	Fringe Benefits	4.5%
Other Assets	20,765	Operating Revenue	2,702,432	101.2%		
Total Assets	5,369,055	Operating Expense	2,435,798	90.1%	Current Ratio	69.5
Current Liabilities	67,689	Operating Margin	266,634	9.9%	Days to Collect	84.7
Long Term Liabilities	46,224	Other Income	9	0.0%	Avg Payment Days	5.9
Total Equity	5,255,141	Other Expense	0	0.0%	Depreciation Rate	12.5%
Total Liab. and Equity	5,369,054	Net Profit or Loss	266,643	9.9%	Return on Equity	5.1%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 55

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232639 KALAMAZOO CENTRAL DIALYSIS

535 S BURDICK, STE 110

12/31/2017 365 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-734,263	Total Charges	1,448,311	Salary Expense	30.0%	
Fixed Assets	62,024	Contract Allowance	27,097	1.9%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	1,421,214	98.1%		
Total Assets	<u>-672,239</u>	Operating Expense	<u>1,710,831</u>	120.4%	Current Ratio	(18.4)
Current Liabilities	39,820	Operating Margin	-289,617	-20.4%	Days to Collect	149.4
Long Term Liabilities	1,761	Other Income	2,310	0.2%	Avg Payment Days	4.4
Total Equity	<u>-713,820</u>	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	<u>-672,239</u>	Net Profit or Loss	<u>(287,307)</u>	-20.2%	Return on Equity	40.2%

## 232641 KALAMAZOO WEST DIALYSIS

1040 NORTH 10TH STREET

12/31/2017 365 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-373,845	Total Charges	940,568	Salary Expense	29.1%	
Fixed Assets	85,061	Contract Allowance	75,767	8.1%	Fringe Benefits	3.3%
Other Assets	0	Operating Revenue	864,801	91.9%		
Total Assets	<u>-288,784</u>	Operating Expense	<u>1,176,946</u>	136.1%	Current Ratio	(18.6)
Current Liabilities	20,143	Operating Margin	-312,145	-36.1%	Days to Collect	700.1
Long Term Liabilities	0	Other Income	197	0.0%	Avg Payment Days	4.3
Total Equity	<u>-308,927</u>	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	<u>-288,784</u>	Net Profit or Loss	<u>(311,948)</u>	-36.1%	Return on Equity	101.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 56



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232645 KALKASKA DIALYSIS CENTER

415 SECOND STREET

6/30/2017 365 Days Settled

KALKASKA, MI 49646

KALKASKA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	22,144,980	Total Charges	6,778,486	Salary Expense	35.5%	
Fixed Assets	30,446,895	Contract Allowance	5,203,841	76.8%	Fringe Benefits	11.0%
Other Assets	300,130	Operating Revenue	1,574,645	23.2%		
Total Assets	52,892,005	Operating Expense	1,529,892	97.2%	Current Ratio	2.9
Current Liabilities	7,638,354	Operating Margin	44,753	2.8%	Days to Collect	2,763.2
Long Term Liabilities	1,048,023	Other Income	62	0.0%	Avg Payment Days	0.0
Total Equity	44,205,628	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	52,892,005	Net Profit or Loss	44,815	2.8%	Return on Equity	0.1%

## 232545 KRESGE DIALYSIS

4145 CASS AVENUE

12/31/2017 365 Days Settled

DETROIT, MI 48201

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,251,279	Total Charges	6,405,029	Salary Expense	29.5%	
Fixed Assets	292,998	Contract Allowance	-117,756	-1.8%	Fringe Benefits	5.2%
Other Assets	7,388,177	Operating Revenue	6,522,785	101.8%		
Total Assets	10,932,454	Operating Expense	5,670,677	86.9%	Current Ratio	15.1
Current Liabilities	215,439	Operating Margin	852,108	13.1%	Days to Collect	87.7
Long Term Liabilities	39,250	Other Income	79	0.0%	Avg Payment Days	4.4
Total Equity	10,677,766	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	10,932,455	Net Profit or Loss	852,187	13.1%	Return on Equity	8.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 57

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232646 LANSING HOME TRAINING

4530 SOUTH HAGADORN ROAD, STE B 12/31/2017 365 Days Settled

EAST LANSING, MI 48823

INGHAM

PALMETTO (CALIFORNIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,868,414	Total Charges	650,264	Salary Expense	32.4%	
Fixed Assets	569,682	Contract Allowance	111,808	17.2%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	538,456	82.8%		
Total Assets	-1,298,732	Operating Expense	777,862	144.5%	Current Ratio	(98.4)
Current Liabilities	18,979	Operating Margin	-239,406	-44.5%	Days to Collect	457.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	3.2
Total Equity	-1,317,710	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	-1,298,731	Net Profit or Loss	(239,406)	-44.5%	Return on Equity	18.2%

## 232688 LIBERTY DIALYSIS AT LAKELAND BENTON HARBOR

338 8TH STREET 12/31/2017 365 Days Settled

BENTON HARBOR, MI 49022

BERRIEN

WISCONSIN PHYSICIANS SERVICE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,460,984	Total Charges	4,130,308	Salary Expense	37.7%	
Fixed Assets	781,929	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	-188,331	Operating Revenue	4,130,308	100.0%		
Total Assets	2,054,582	Operating Expense	3,532,692	85.5%	Current Ratio	(2.7)
Current Liabilities	-543,165	Operating Margin	597,616	14.5%	Days to Collect	59.8
Long Term Liabilities	-655,180	Other Income	2	0.0%	Avg Payment Days	(56.1)
Total Equity	-736,236	Other Expense	0	0.0%	Depreciation Rate	21.9%
Total Liab. and Equity	-1,934,581	Net Profit or Loss	597,618	14.5%	Return on Equity	-81.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 58

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232668 LIBERTY DIALYSIS AT LAKELAND NILES

8 LONGMEADOW VILLAGE DRIVE 12/31/2017 365 Days Settled

NILES, MI 49120

BERRIEN

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	501,501	Total Charges	2,636,056	Salary Expense	38.5%	
Fixed Assets	610,693	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	0	Operating Revenue	2,636,056	100.0%		
Total Assets	1,112,194	Operating Expense	2,308,485	87.6%	Current Ratio	(1.9)
Current Liabilities	-267,654	Operating Margin	327,571	12.4%	Days to Collect	60.6
Long Term Liabilities	-396,452	Other Income	-1	0.0%	Avg Payment Days	(42.3)
Total Equity	-448,088	Other Expense	0	0.0%	Depreciation Rate	17.7%
Total Liab. and Equity	-1,112,194	Net Profit or Loss	327,570	12.4%	Return on Equity	-73.1%

## 232664 LIBERTY DIALYSIS AT LAKELAND ROYALTON

3772 HOLLYWOOD ROAD 12/31/2017 365 Days Settled

ST JOSEPH, MI 49085

BERRIEN

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	527,747	Total Charges	1,089,521	Salary Expense	25.3%	
Fixed Assets	204,343	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	398,249	Operating Revenue	1,089,521	100.0%		
Total Assets	1,130,339	Operating Expense	1,557,583	143.0%	Current Ratio	0.2
Current Liabilities	2,201,958	Operating Margin	-468,062	-43.0%	Days to Collect	287.4
Long Term Liabilities	-493,261	Other Income	2	0.0%	Avg Payment Days	516.0
Total Equity	-2,839,037	Other Expense	0	0.0%	Depreciation Rate	36.6%
Total Liab. and Equity	-1,130,340	Net Profit or Loss	(468,060)	-43.0%	Return on Equity	16.5%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 59

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232572 LUDINGTON DIALYSIS

7 N ATKINSON DRIVE, SUITE 210

12/31/2017 365 Days Settled

LUDINGTON, MI 49431

MASON

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	24,297	Total Charges	2,085,559	Salary Expense	29.4%	
Fixed Assets	490,431	Contract Allowance	26,875	1.3%	Fringe Benefits	5.1%
Other Assets	703,169	Operating Revenue	2,058,684	98.7%		
Total Assets	1,217,897	Operating Expense	2,080,239	101.0%	Current Ratio	0.4
Current Liabilities	64,817	Operating Margin	-21,555	-1.0%	Days to Collect	75.1
Long Term Liabilities	21,701	Other Income	146	0.0%	Avg Payment Days	5.6
Total Equity	1,131,382	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	1,217,900	Net Profit or Loss	(21,409)	-1.0%	Return on Equity	-1.9%

## 232540 MACOMB KIDNEY CENTER

28295 SCHOENHERR ROAD, SUITE A

12/31/2017 365 Days Settled

WARREN, MI 48093

MACOMB

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	12,252,808	Total Charges	4,029,531	Salary Expense	34.2%	
Fixed Assets	183,941	Contract Allowance	-178,180	-4.4%	Fringe Benefits	6.0%
Other Assets	2,053,756	Operating Revenue	4,207,711	104.4%		
Total Assets	14,490,505	Operating Expense	3,285,647	78.1%	Current Ratio	139.1
Current Liabilities	88,107	Operating Margin	922,064	21.9%	Days to Collect	100.7
Long Term Liabilities	35,230	Other Income	163	0.0%	Avg Payment Days	3.6
Total Equity	14,367,166	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	14,490,503	Net Profit or Loss	922,227	21.9%	Return on Equity	6.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 60

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232642 MACOMB REGIONAL DIALYSIS CENTER

16151 NINETEEN MILE ROAD, SUITE 200      12/31/2017 365 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,344,291	Total Charges	17,612,235	Salary Expense	30.5%	
Fixed Assets	772,954	Contract Allowance	12,788,873	72.6%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	4,823,362	27.4%		
Total Assets	2,117,245	Operating Expense	3,873,082	80.3%	Current Ratio	2.4
Current Liabilities	568,782	Operating Margin	950,280	19.7%	Days to Collect	60.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	25.5
Total Equity	1,548,463	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	2,117,245	Net Profit or Loss	950,280	19.7%	Return on Equity	61.4%

## 232525 MADISON HEIGHTS DIALYSIS CENTER

25780 COMMERCE DRIVE      12/31/2017 365 Days Settled

MADISON HEIGHTS, MI 48071

OAKLAND

BLUE CROSS (TEXAS)

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,494,017	Total Charges	3,135,899	Salary Expense	36.8%	
Fixed Assets	396,824	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	0	Operating Revenue	3,135,899	100.0%		
Total Assets	3,890,841	Operating Expense	2,710,706	86.4%	Current Ratio	(21.9)
Current Liabilities	-159,275	Operating Margin	425,193	13.6%	Days to Collect	87.9
Long Term Liabilities	-86,139	Other Income	4	0.0%	Avg Payment Days	(21.4)
Total Equity	-3,645,427	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	-3,890,841	Net Profit or Loss	425,197	13.6%	Return on Equity	-11.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 61

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232576 MICHIGAN DIALYSIS SERVICES OF ANN ARBOR

2850 SOUTH INDUSTRIAL HIGHWAY, STE 100 12/31/2017 365 Days Settled

ANN ARBOR, MI 48104

WASHTENAW

NATIONAL GOVT SERVICES (NEW YORK),,

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	12,700,997	Total Charges	8,952,350	Salary Expense	37.1%	
Fixed Assets	513,223	Contract Allowance	0	0.0%	Fringe Benefits	12.0%
Other Assets	158,340	Operating Revenue	8,952,350	100.0%		
Total Assets	13,372,560	Operating Expense	6,218,115	69.5%	Current Ratio	4.2
Current Liabilities	3,016,872	Operating Margin	2,734,235	30.5%	Days to Collect	39.7
Long Term Liabilities	-429,455	Other Income	6	0.0%	Avg Payment Days	177.1
Total Equity	-15,959,978	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	-13,372,561	Net Profit or Loss	2,734,241	30.5%	Return on Equity	-17.1%

## 232707 MICHIGAN METROPOLITAN DIALYSIS

2361 COOLIDGE HWY 12/31/2017 365 Days Settled

BERKLEY, MI 48072

OAKLAND

WISCONSIN PHYSICIANS SERVICE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	220,095	Total Charges	2,117,860	Salary Expense	22.8%	
Fixed Assets	152,845	Contract Allowance	1,488,414	70.3%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	629,446	29.7%		
Total Assets	372,940	Operating Expense	500,885	79.6%	Current Ratio	5.8
Current Liabilities	38,042	Operating Margin	128,561	20.4%	Days to Collect	53.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	27.7
Total Equity	334,898	Other Expense	0	0.0%	Depreciation Rate	23.8%
Total Liab. and Equity	372,940	Net Profit or Loss	128,561	20.4%	Return on Equity	38.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 62

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232717 MID VALLEY PD HOME TRAINING

1205 N MICHIGAN AVE  
 12/31/2017 369 Days Settled  
 SAGINAW, MI 48602  
 SAGINAW  
 WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-971,851	Total Charges	1,697,589	Salary Expense	28.4%	
Fixed Assets	1,193,312	Contract Allowance	282,977	16.7%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	1,414,612	83.3%		
Total Assets	221,461	Operating Expense	1,261,965	89.2%	Current Ratio	(13.4)
Current Liabilities	72,725	Operating Margin	152,647	10.8%	Days to Collect	898.5
Long Term Liabilities	122,219	Other Income	-19,369	-1.4%	Avg Payment Days	3.3
Total Equity	26,518	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	221,462	Net Profit or Loss	133,278	9.4%	Return on Equity	502.6%

## 232541 MIDLAND DIALYSIS

4901 JEFFERSON  
 12/31/2017 365 Days Settled  
 MIDLAND, MI 48640  
 MIDLAND  
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,912,650	Total Charges	5,019,169	Salary Expense	27.9%	
Fixed Assets	407,258	Contract Allowance	-54,448	-1.1%	Fringe Benefits	5.2%
Other Assets	9,132,484	Operating Revenue	5,073,617	101.1%		
Total Assets	5,627,092	Operating Expense	3,770,536	74.3%	Current Ratio	(19.8)
Current Liabilities	197,706	Operating Margin	1,303,081	25.7%	Days to Collect	73.7
Long Term Liabilities	52,110	Other Income	-5,940	-0.1%	Avg Payment Days	3.6
Total Equity	5,377,276	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	5,627,092	Net Profit or Loss	1,297,141	25.6%	Return on Equity	24.1%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 63

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232539 MOTOR CITY DIALYSIS

4727 ST ANTOINE , SUITE 101

12/31/2017 365 Days Settled

DETROIT, MI 48201

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,266,938	Total Charges	2,159,666		Salary Expense	26.8%
Fixed Assets	40,224	Contract Allowance	-207,762	-9.6%	Fringe Benefits	2.9%
Other Assets	1,371,309	Operating Revenue	2,367,428	109.6%	Current Ratio	103.3
Total Assets	7,678,471	Operating Expense	1,856,702	78.4%	Days to Collect	70.0
Current Liabilities	60,644	Operating Margin	510,726	21.6%	Avg Payment Days	6.1
Long Term Liabilities	5,100	Other Income	538	0.0%	Depreciation Rate	8.7%
Total Equity	7,612,726	Other Expense	0	0.0%	Return on Equity	6.7%
Total Liab. and Equity	7,678,470	Net Profit or Loss	511,264	21.6%		

## 232672 MT MORRIS DIALYSIS

6141 N SAGINAW

12/31/2017 365 Days Settled

MOUNT MORRIS, MI 48458

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-403,519	Total Charges	1,185,609		Salary Expense	33.3%
Fixed Assets	396,234	Contract Allowance	-31,309	-2.6%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,216,918	102.6%	Current Ratio	(15.8)
Total Assets	-7,285	Operating Expense	1,395,882	114.7%	Days to Collect	85.2
Current Liabilities	25,504	Operating Margin	-178,964	-14.7%	Avg Payment Days	2.6
Long Term Liabilities	9,611	Other Income	4	0.0%	Depreciation Rate	10.4%
Total Equity	-42,402	Other Expense	0	0.0%	Return on Equity	422.1%
Total Liab. and Equity	-7,287	Net Profit or Loss	(178,960)	-14.7%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 64



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232675 MT PLEASANT DIALYSIS

404 SOUTH CRAPO 12/31/2017 365 Days Settled

MOUNT PLEASANT, MI 48858

ISABELLA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,173,395	Total Charges	5,129,483	Salary Expense	31.7%	
Fixed Assets	138,151	Contract Allowance	686,524	13.4%	Fringe Benefits	5.2%
Other Assets	5,246,281	Operating Revenue	4,442,959	86.6%		
Total Assets	4,211,037	Operating Expense	2,555,444	57.5%	Current Ratio	(14.1)
Current Liabilities	83,182	Operating Margin	1,887,515	42.5%	Days to Collect	347.6
Long Term Liabilities	29,067	Other Income	6	0.0%	Avg Payment Days	6.9
Total Equity	4,098,787	Other Expense	0	0.0%	Depreciation Rate	37.0%
Total Liab. and Equity	4,211,036	Net Profit or Loss	1,887,521	42.5%	Return on Equity	46.1%

## 232528 MUNSON DIALYSIS CENTER

4062 WEST ROYAL DRIVE 6/30/2017 365 Days Settled

TRAVERSE CITY, MI 49684

GRAND TRAVERSE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,933,123	Total Charges	17,524,930	Salary Expense	34.8%	
Fixed Assets	1,188,425	Contract Allowance	12,434,711	71.0%	Fringe Benefits	12.7%
Other Assets	166,850	Operating Revenue	5,090,219	29.0%		
Total Assets	3,288,398	Operating Expense	4,525,415	88.9%	Current Ratio	5.6
Current Liabilities	346,715	Operating Margin	564,804	11.1%	Days to Collect	79.8
Long Term Liabilities	0	Other Income	468,090	9.2%	Avg Payment Days	21.6
Total Equity	2,941,683	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	3,288,398	Net Profit or Loss	1,032,894	20.3%	Return on Equity	35.1%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 65

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232562 MUSKEGON DIALYSIS

1250 MERCY DRIVE, STE 201

12/31/2017 365 Days Settled

MUSKEGON, MI 49444

MUSKEGON

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	12,339,036	Total Charges	7,694,151	Salary Expense	28.2%	
Fixed Assets	869,880	Contract Allowance	239,259	3.1%	Fringe Benefits	4.7%
Other Assets	5,073,460	Operating Revenue	7,454,892	96.9%		
Total Assets	18,282,376	Operating Expense	6,307,267	84.6%	Current Ratio	60.4
Current Liabilities	204,426	Operating Margin	1,147,625	15.4%	Days to Collect	231.1
Long Term Liabilities	0	Other Income	-5,708	-0.1%	Avg Payment Days	8.3
Total Equity	18,077,950	Other Expense	0	0.0%	Depreciation Rate	19.5%
Total Liab. and Equity	18,282,376	Net Profit or Loss	1,141,917	15.3%	Return on Equity	6.3%

## 232529 NEW CENTER DIALYSIS

7700 SECOND AVE, STE 130

12/31/2017 365 Days Settled

DETROIT, MI 48202

WAYNE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-5,561,412	Total Charges	2,832,471	Salary Expense	31.1%	
Fixed Assets	1,064,219	Contract Allowance	-30,278	-1.1%	Fringe Benefits	5.3%
Other Assets	5,985,692	Operating Revenue	2,862,749	101.1%		
Total Assets	1,488,499	Operating Expense	3,123,184	109.1%	Current Ratio	(109.8)
Current Liabilities	50,647	Operating Margin	-260,435	-9.1%	Days to Collect	179.8
Long Term Liabilities	55,684	Other Income	-333	0.0%	Avg Payment Days	3.3
Total Equity	1,382,169	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	1,488,500	Net Profit or Loss	(260,768)	-9.1%	Return on Equity	-18.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 66

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232607 NEWAYGO COUNTY DIALYSIS

1317 W MAIN

12/31/2017 365 Days Settled

FREMONT, MI 49412

NEWAYGO

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,644,815	Total Charges	2,203,297		Salary Expense	32.9%
Fixed Assets	83,282	Contract Allowance	-13,203	-0.6%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	2,216,500	100.6%	Current Ratio	15.9
Total Assets	1,728,097	Operating Expense	1,928,463	87.0%	Days to Collect	103.3
Current Liabilities	103,171	Operating Margin	288,037	13.0%	Avg Payment Days	17.5
Long Term Liabilities	33,524	Other Income	24	0.0%	Depreciation Rate	7.2%
Total Equity	1,591,403	Other Expense	0	0.0%	Return on Equity	18.1%
Total Liab. and Equity	1,728,098	Net Profit or Loss	288,061	13.0%		

## 232511 NORTH OAKLAND DIALYSIS

450 N TELEGRAPH RD

12/31/2017 365 Days Settled

PONTIAC, MI 48341

OAKLAND

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	13,899,833	Total Charges	5,259,430		Salary Expense	29.8%
Fixed Assets	327,630	Contract Allowance	-61,360	-1.2%	Fringe Benefits	5.1%
Other Assets	5,592,516	Operating Revenue	5,320,790	101.2%	Current Ratio	115.2
Total Assets	19,819,979	Operating Expense	4,776,997	89.8%	Days to Collect	94.8
Current Liabilities	120,658	Operating Margin	543,793	10.2%	Avg Payment Days	4.4
Long Term Liabilities	33,589	Other Income	1,012	0.0%	Depreciation Rate	8.8%
Total Equity	19,665,732	Other Expense	0	0.0%	Return on Equity	2.8%
Total Liab. and Equity	19,819,979	Net Profit or Loss	544,805	10.2%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 67

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232315 NORTHERN MICHIGAN HOSPITAL

820 ARLINGTON AVE

Cost Report not filed.

PETOSKEY, MI 49770

EMMET

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

## 232670 NORTHLAND PARK DIALYSIS CENTER

21000 NORTHWESTERN HIGHWAY

12/31/2017 365 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	6,027,953	Total Charges	28,930,579	Salary Expense	34.5%
Fixed Assets	3,881,899	Contract Allowance	21,411,828	74.0% Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	7,518,751	26.0%	
Total Assets	9,909,852	Operating Expense	6,099,168	81.1%	Current Ratio
Current Liabilities	1,215,880	Operating Margin	1,419,583	18.9%	Days to Collect
Long Term Liabilities	2,346,204	Other Income	0	0.0%	Avg Payment Days
Total Equity	6,347,768	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	9,909,852	Net Profit or Loss	1,419,583	18.9%	Return on Equity

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 68

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232612 NORTHWEST DETROIT DIALYSIS - LAHSER SATELLITE

25664 LAHSER

12/31/2017 365 Days Settled

SOUTHFIELD, MI 48033

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,027,953	Total Charges	20,204,612	Salary Expense	35.9%	
Fixed Assets	3,881,899	Contract Allowance	14,665,310	72.6%	Fringe Benefits	7.3%
Other Assets	0	Operating Revenue	5,539,302	27.4%		
Total Assets	9,909,852	Operating Expense	4,286,433	77.4%	Current Ratio	5.0
Current Liabilities	1,215,880	Operating Margin	1,252,869	22.6%	Days to Collect	187.6
Long Term Liabilities	2,346,204	Other Income	0	0.0%	Avg Payment Days	74.2
Total Equity	6,347,768	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	9,909,852	Net Profit or Loss	1,252,869	22.6%	Return on Equity	19.7%

## 232544 NORTHWEST DETROIT DIALYSIS CENTER

7800 W OUTER DR

12/31/2017 365 Days Settled

DETROIT, MI 48235

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,027,953	Total Charges	37,668,459	Salary Expense	35.8%	
Fixed Assets	3,881,897	Contract Allowance	28,728,229	76.3%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	8,940,230	23.7%		
Total Assets	9,909,850	Operating Expense	7,962,062	89.1%	Current Ratio	5.0
Current Liabilities	1,215,879	Operating Margin	978,168	10.9%	Days to Collect	408.4
Long Term Liabilities	2,346,203	Other Income	0	0.0%	Avg Payment Days	40.0
Total Equity	6,347,768	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	9,909,850	Net Profit or Loss	978,168	10.9%	Return on Equity	15.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 69

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232689 NORTON SHORES DIALYSIS

955 SEMINOLE RD

12/31/2017 365 Days Settled

NORTON SHORES, MI 49441

MUSKEGON

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,408,636	Total Charges	1,445,463		Salary Expense	31.5%
Fixed Assets	744,748	Contract Allowance	-14,201	-1.0%	Fringe Benefits	6.6%
Other Assets	6,250	Operating Revenue	1,459,664	101.0%		
Total Assets	-657,638	Operating Expense	1,498,416	102.7%	Current Ratio	(30.8)
Current Liabilities	45,699	Operating Margin	-38,752	-2.7%	Days to Collect	63.2
Long Term Liabilities	47,699	Other Income	6	0.0%	Avg Payment Days	9.1
Total Equity	-751,035	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	-657,637	Net Profit or Loss	(38,746)	-2.7%	Return on Equity	5.2%

## 232549 NOVI DIALYSIS

27150 PROVIDENCE PKWY, STE A

12/31/2017 365 Days Settled

NOVI, MI 48374

OAKLAND

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,593,120	Total Charges	4,208,744		Salary Expense	29.0%
Fixed Assets	1,560,685	Contract Allowance	-69,690	-1.7%	Fringe Benefits	5.8%
Other Assets	1,933,223	Operating Revenue	4,278,434	101.7%		
Total Assets	9,087,028	Operating Expense	3,417,488	79.9%	Current Ratio	54.4
Current Liabilities	102,886	Operating Margin	860,946	20.1%	Days to Collect	62.0
Long Term Liabilities	113,823	Other Income	20	0.0%	Avg Payment Days	5.7
Total Equity	8,870,319	Other Expense	0	0.0%	Depreciation Rate	22.2%
Total Liab. and Equity	9,087,028	Net Profit or Loss	860,966	20.1%	Return on Equity	9.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 70

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232613 OAK PARK DIALYSIS

PARKSWOODS PLAZA, 13481 TEN MILE ROAD  
12/31/2017 365 Days Settled

OAK PARK, MI 48237

OAKLAND

NOVITAS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,395,362	Total Charges	2,888,857	Salary Expense	30.4%	
Fixed Assets	277,000	Contract Allowance	19,937	0.7%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	2,868,920	99.3%		
Total Assets	6,672,362	Operating Expense	2,549,966	88.9%	Current Ratio	65.3
Current Liabilities	97,922	Operating Margin	318,954	11.1%	Days to Collect	85.0
Long Term Liabilities	18,013	Other Income	-444	0.0%	Avg Payment Days	5.0
Total Equity	6,556,427	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	6,672,362	Net Profit or Loss	318,510	11.1%	Return on Equity	4.9%

## 232348 OAKLAWN DIALYSIS CENTER

310 E MICHIGAN AVENUE

Cost Report not filed.

MARSHALL, MI 49068

CALHOUN

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 71

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232716 OAKLAWN DIALYSIS CENTER OF ALBION

350 B DRIVE NORTH

12/31/2017 365 Days Settled

ALBION, MI 49224

CALHOUN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	997,987	Total Charges	1,202,126		Salary Expense	29.2%
Fixed Assets	1,088,768	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	403,737	Operating Revenue	1,202,126	100.0%	Current Ratio	(1.4)
Total Assets	2,490,492	Operating Expense	1,680,247	139.8%	Days to Collect	419.6
Current Liabilities	-697,025	Operating Margin	-478,121	-39.8%	Avg Payment Days	(151.4)
Long Term Liabilities	-25,249	Other Income	1	0.0%	Depreciation Rate	23.8%
Total Equity	-1,768,218	Other Expense	0	0.0%	Return on Equity	27.0%
Total Liab. and Equity	-2,490,492	Net Profit or Loss	(478,120)	-39.8%		

## 232702 OAKWOOD RENAL SERVICES

18100 OAKWOOD BLVD SUITE 206

12/31/2017 365 Days Settled

DEARBORN, MI 48124

WAYNE

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,982,693	Total Charges	2,173,575		Salary Expense	27.5%
Fixed Assets	180,389	Contract Allowance	-225,171	-10.4%	Fringe Benefits	4.5%
Other Assets	4,180,414	Operating Revenue	2,398,746	110.4%	Current Ratio	10.1
Total Assets	6,343,496	Operating Expense	2,480,491	103.4%	Days to Collect	232.5
Current Liabilities	196,744	Operating Margin	-81,745	-3.4%	Avg Payment Days	16.8
Long Term Liabilities	0	Other Income	20,569	0.9%	Depreciation Rate	18.3%
Total Equity	6,146,752	Other Expense	0	0.0%	Return on Equity	-1.0%
Total Liab. and Equity	6,343,496	Net Profit or Loss	(61,176)	-2.6%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 72



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232656 ORCHARD SQUARE DIALYSIS

1900 TELEGRAPH, STE 200

12/31/2017 365 Days Settled

BLOOMFIELD HILLS, MI 48302

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-4,420,521	Total Charges	1,465,012		Salary Expense	25.2%
Fixed Assets	1,504,323	Contract Allowance	-15,807	-1.1%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,480,819	101.1%		
Total Assets	-2,916,198	Operating Expense	1,875,321	126.6%	Current Ratio	(59.5)
Current Liabilities	74,338	Operating Margin	-394,502	-26.6%	Days to Collect	73.7
Long Term Liabilities	95,864	Other Income	55	0.0%	Avg Payment Days	10.6
Total Equity	-3,086,400	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	-2,916,198	Net Profit or Loss	(394,447)	-26.6%	Return on Equity	12.8%

## 232522 OWOSSO MEMORIAL DIALYSIS CENTER

918 CORUNNA AVE

12/31/2017 365 Days Settled

OWOSSO, MI 48867

SHIAWASSEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	12,212,071	Total Charges	3,466,589		Salary Expense	36.7%
Fixed Assets	37,163	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	0	Operating Revenue	3,466,589	100.0%		
Total Assets	12,249,234	Operating Expense	2,190,183	63.2%	Current Ratio	(71.4)
Current Liabilities	-170,990	Operating Margin	1,276,406	36.8%	Days to Collect	37.1
Long Term Liabilities	-44,620	Other Income	1,298,332	37.5%	Avg Payment Days	(28.5)
Total Equity	-12,033,624	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	-12,249,234	Net Profit or Loss	2,574,738	74.3%	Return on Equity	-21.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 73

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232610 PARK PLAZA DIALYSIS

G-1075 N BALLENGER HIGHWAY 12/31/2017 365 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,938,097	Total Charges	2,714,848	Salary Expense	33.3%	
Fixed Assets	189,864	Contract Allowance	-27,581	-1.0%	Fringe Benefits	5.6%
Other Assets	228,238	Operating Revenue	2,742,429	101.0%		
Total Assets	5,356,199	Operating Expense	2,208,565	80.5%	Current Ratio	129.7
Current Liabilities	38,064	Operating Margin	533,864	19.5%	Days to Collect	89.7
Long Term Liabilities	0	Other Income	199	0.0%	Avg Payment Days	4.7
Total Equity	5,318,137	Other Expense	0	0.0%	Depreciation Rate	16.7%
Total Liab. and Equity	5,356,201	Net Profit or Loss	534,063	19.5%	Return on Equity	10.0%

## 232713 PARTRIDGE CREEK DIALYSIS

46360 GRATIOT AVE 12/31/2017 365 Days Settled

CHESTERFIELD, MI 48051

MACOMB

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-4,238,415	Total Charges	1,457,443	Salary Expense	29.8%	
Fixed Assets	3,393,507	Contract Allowance	243,115	16.7%	Fringe Benefits	3.5%
Other Assets	0	Operating Revenue	1,214,328	83.3%		
Total Assets	-844,908	Operating Expense	2,073,874	170.8%	Current Ratio	(35.5)
Current Liabilities	119,502	Operating Margin	-859,546	-70.8%	Days to Collect	975.5
Long Term Liabilities	1,477,249	Other Income	3	0.0%	Avg Payment Days	19.6
Total Equity	-2,441,657	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	-844,906	Net Profit or Loss	(859,543)	-70.8%	Return on Equity	35.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 74

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232584 PHYSICIANS DIALYSIS - CADIEUX

6150 CADIEUX

12/31/2017 365 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-4,720,924	Total Charges	3,246,898		Salary Expense	28.0%
Fixed Assets	448,830	Contract Allowance	-85,172	-2.6%	Fringe Benefits	4.5%
Other Assets	4,586,357	Operating Revenue	3,332,070	102.6%		
Total Assets	314,263	Operating Expense	3,692,592	110.8%	Current Ratio	(58.9)
Current Liabilities	80,089	Operating Margin	-360,522	-10.8%	Days to Collect	80.0
Long Term Liabilities	7,781	Other Income	99	0.0%	Avg Payment Days	3.0
Total Equity	226,394	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	314,264	Net Profit or Loss	(360,423)	-10.8%	Return on Equity	-159.2%

## 232563 PHYSICIANS DIALYSIS - GRAND HAVEN

16964 ROBBINS RD

12/31/2017 365 Days Settled

GRAND HAVEN, MI 49417

OTTAWA

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	39,466	Total Charges	1,257,717		Salary Expense	34.2%
Fixed Assets	180,990	Contract Allowance	-23,668	-1.9%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	1,281,385	101.9%		
Total Assets	220,456	Operating Expense	1,271,396	99.2%	Current Ratio	1.4
Current Liabilities	28,389	Operating Margin	9,989	0.8%	Days to Collect	73.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	5.6
Total Equity	192,067	Other Expense	0	0.0%	Depreciation Rate	25.6%
Total Liab. and Equity	220,456	Net Profit or Loss	9,989	0.8%	Return on Equity	5.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 75

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232565 PHYSICIANS DIALYSIS - GRAND RAPIDS

801 CHERRY STREET SE 12/31/2017 365 Days Settled

GRAND RAPIDS, MI 49506

KENT

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,756,795	Total Charges	8,482,013	Salary Expense	29.1%	
Fixed Assets	537,905	Contract Allowance	527,942	6.2%	Fringe Benefits	4.8%
Other Assets	8,913,425	Operating Revenue	7,954,071	93.8%		
Total Assets	12,208,125	Operating Expense	7,069,178	88.9%	Current Ratio	16.3
Current Liabilities	169,633	Operating Margin	884,893	11.1%	Days to Collect	161.7
Long Term Liabilities	12,000	Other Income	189	0.0%	Avg Payment Days	3.9
Total Equity	12,026,491	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	12,208,124	Net Profit or Loss	885,082	11.1%	Return on Equity	7.4%

## 232588 PHYSICIANS DIALYSIS - GRAND RAPIDS EAST

1230 ELKHART STREET NE 12/31/2017 365 Days Settled

GRAND RAPIDS, MI 49503

KENT

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	19,262,412	Total Charges	6,641,419	Salary Expense	32.0%	
Fixed Assets	672,003	Contract Allowance	537,663	8.1%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	6,103,756	91.9%		
Total Assets	19,934,415	Operating Expense	4,958,464	81.2%	Current Ratio	259.2
Current Liabilities	74,304	Operating Margin	1,145,292	18.8%	Days to Collect	278.8
Long Term Liabilities	50,026	Other Income	39	0.0%	Avg Payment Days	3.2
Total Equity	19,810,084	Other Expense	0	0.0%	Depreciation Rate	15.3%
Total Liab. and Equity	19,934,414	Net Profit or Loss	1,145,331	18.8%	Return on Equity	5.8%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 76

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232570 PHYSICIANS DIALYSIS - HIGHLAND PARK

64 VICTOR

12/31/2017 365 Days Settled

HIGHLAND PARK, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-8,073,021	Total Charges	2,406,104		Salary Expense	27.9%
Fixed Assets	408,672	Contract Allowance	-481,379	-20.0%	Fringe Benefits	4.4%
Other Assets	4,955,977	Operating Revenue	2,887,483	120.0%		
Total Assets	-2,708,372	Operating Expense	3,139,245	108.7%	Current Ratio	(119.3)
Current Liabilities	67,656	Operating Margin	-251,762	-8.7%	Days to Collect	110.2
Long Term Liabilities	0	Other Income	451	0.0%	Avg Payment Days	3.6
Total Equity	-2,776,029	Other Expense	0	0.0%	Depreciation Rate	24.2%
Total Liab. and Equity	-2,708,373	Net Profit or Loss	(251,311)	-8.7%	Return on Equity	9.1%

## 232347 PORTAGE HEALTH DIALYSIS CENTER

500 CAMPUS DRIVE

Cost Report not filed.

HANCOCK, MI 49930

HOUGHTON

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 77

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232566 RAI-CLYDE PARK-WYOMING

4893 CLYDE PARK SOUTHWEST 12/31/2017 365 Days Settled

WYOMING, MI 49509

KENT

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	24,373,429	Total Charges	8,899,510		Salary Expense	33.2%
Fixed Assets	322,987	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	-14,412,491	Operating Revenue	8,899,510	100.0%	Current Ratio	(42.5)
Total Assets	10,283,925	Operating Expense	6,560,205	73.7%	Days to Collect	66.8
Current Liabilities	-573,644	Operating Margin	2,339,305	26.3%	Avg Payment Days	(31.9)
Long Term Liabilities	-201,528	Other Income	1	0.0%	Depreciation Rate	27.2%
Total Equity	-9,508,752	Other Expense	0	0.0%	Return on Equity	-24.6%
Total Liab. and Equity	-10,283,924	Net Profit or Loss	2,339,306	26.3%		

## 232640 RAI-HASTINGS AVENUE-HOLLAND

649 HASTINGS AVENUE, SUITE B 12/31/2017 365 Days Settled

HOLLAND, MI 49423

ALLEGAN

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,145,987	Total Charges	3,694,436		Salary Expense	32.6%
Fixed Assets	159,452	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	-5,473	Operating Revenue	3,694,436	100.0%	Current Ratio	(16.3)
Total Assets	5,299,966	Operating Expense	2,964,376	80.2%	Days to Collect	104.1
Current Liabilities	-316,453	Operating Margin	730,060	19.8%	Avg Payment Days	(39.0)
Long Term Liabilities	-155,775	Other Income	1	0.0%	Depreciation Rate	19.8%
Total Equity	-4,827,737	Other Expense	0	0.0%	Return on Equity	-15.1%
Total Liab. and Equity	-5,299,965	Net Profit or Loss	730,061	19.8%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 78

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232599 RAI-ROCKFORD PARK-ROCKFORD

311 ROCKFORD PARK DRIVE, NE 12/31/2017 365 Days Settled

ROCKFORD, MI 49341

KENT

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,153,318	Total Charges	3,386,492	Salary Expense	34.8%	
Fixed Assets	637,841	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	-4,827,548	Operating Revenue	3,386,492	100.0%		
Total Assets	4,963,611	Operating Expense	2,448,119	72.3%	Current Ratio	(66.1)
Current Liabilities	-138,511	Operating Margin	938,373	27.7%	Days to Collect	172.5
Long Term Liabilities	-116,511	Other Income	-1	0.0%	Avg Payment Days	(20.7)
Total Equity	-4,708,589	Other Expense	0	0.0%	Depreciation Rate	18.1%
Total Liab. and Equity	-4,963,611	Net Profit or Loss	938,372	27.7%	Return on Equity	-19.9%

## 232564 RAI-ROYAL PARK-ZEELAND

2 ROYAL PARK DRIVE 12/31/2017 365 Days Settled

ZEELAND, MI 49464

OTTAWA

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	13,950,967	Total Charges	3,994,367	Salary Expense	35.9%	
Fixed Assets	72,898	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	-6,730,475	Operating Revenue	3,994,367	100.0%		
Total Assets	7,293,390	Operating Expense	1,816,799	45.5%	Current Ratio	(130.4)
Current Liabilities	-106,947	Operating Margin	2,177,568	54.5%	Days to Collect	45.2
Long Term Liabilities	-28,958	Other Income	-3	0.0%	Avg Payment Days	(21.5)
Total Equity	-7,157,486	Other Expense	0	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	-7,293,391	Net Profit or Loss	2,177,565	54.5%	Return on Equity	-30.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 79

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232587 RAI-WEST NORTON-MUSKEGON

1080 W NORTON AVE  
 MUSKEGON, MI 49441  
 MUSKEGON  
 NATIONAL GOVERNMENT SERVICES

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,589,009	Total Charges	3,890,964		Salary Expense	33.9%
Fixed Assets	160,631	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	-3,670,520	Operating Revenue	3,890,964	100.0%		
Total Assets	2,079,120	Operating Expense	2,997,412	77.0%	Current Ratio	(14.4)
Current Liabilities	-388,150	Operating Margin	893,552	23.0%	Days to Collect	100.0
Long Term Liabilities	-89,630	Other Income	-1	0.0%	Avg Payment Days	(47.3)
Total Equity	-1,601,340	Other Expense	0	0.0%	Depreciation Rate	29.6%
Total Liab. and Equity	-2,079,120	Net Profit or Loss	893,551	23.0%	Return on Equity	-55.8%

## 232559 RCG ALLEGAN

730 AIRWAY DRIVE  
 ALLEGAN, MI 49010  
 ALLEGAN  
 BLUE CROSS (TENNESSEE)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,643,540	Total Charges	2,767,368		Salary Expense	35.2%
Fixed Assets	89,166	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	13,816	Operating Revenue	2,767,368	100.0%		
Total Assets	3,746,522	Operating Expense	2,015,100	72.8%	Current Ratio	(40.4)
Current Liabilities	-90,260	Operating Margin	752,268	27.2%	Days to Collect	425.6
Long Term Liabilities	-68,529	Other Income	-2	0.0%	Avg Payment Days	(16.3)
Total Equity	-3,587,732	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	-3,746,521	Net Profit or Loss	752,266	27.2%	Return on Equity	-21.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 80



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232547 RCG BATTLE CREEK

2845 CAPITAL AVENUE SW, SUITE 104 12/31/2017 365 Days Settled

BATTLE CREEK, MI 49015

CALHOUN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,937,552	Total Charges	3,639,996	Salary Expense	35.2%	
Fixed Assets	771,177	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	7,733	Operating Revenue	3,639,996	100.0%		
Total Assets	5,716,462	Operating Expense	2,755,821	75.7%	Current Ratio	(44.4)
Current Liabilities	-111,234	Operating Margin	884,175	24.3%	Days to Collect	100.9
Long Term Liabilities	-106,426	Other Income	560	0.0%	Avg Payment Days	(14.7)
Total Equity	-5,498,801	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	-5,716,461	Net Profit or Loss	884,735	24.3%	Return on Equity	-16.1%

## 232623 RCG BATTLE CREEK NORTH

233 EAST ROOSEVELT AVENUE 12/31/2017 365 Days Settled

BATTLE CREEK, MI 49015

CALHOUN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,912,700	Total Charges	3,071,514	Salary Expense	36.7%	
Fixed Assets	479,396	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	6,042	Operating Revenue	3,071,514	100.0%		
Total Assets	2,398,138	Operating Expense	2,365,714	77.0%	Current Ratio	(8.9)
Current Liabilities	-213,987	Operating Margin	705,800	23.0%	Days to Collect	41.0
Long Term Liabilities	-29,781	Other Income	955	0.0%	Avg Payment Days	(33.0)
Total Equity	-2,154,371	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	-2,398,139	Net Profit or Loss	706,755	23.0%	Return on Equity	-32.8%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 81

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232585 RCG CENTRAL ILLINOIS - ESCANABA

3501 LUDINGTON STREET  
 ESCANABA, MI 49829  
 DELTA  
 NATIONAL GOVERNMENT SERVICES

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	843,457	Total Charges	2,129,757		Salary Expense	33.7%
Fixed Assets	137,079	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	9,667	Operating Revenue	2,129,757	100.0%	Current Ratio	(9.8)
Total Assets	990,203	Operating Expense	1,841,803	86.5%	Days to Collect	82.4
Current Liabilities	-86,218	Operating Margin	287,954	13.5%	Avg Payment Days	(17.1)
Long Term Liabilities	-57,227	Other Income	1	0.0%	Depreciation Rate	12.6%
Total Equity	-846,759	Other Expense	0	0.0%	Return on Equity	-34.0%
Total Liab. and Equity	-990,204	Net Profit or Loss	287,955	13.5%		

## 232625 RCG CHARLOTTE

111 LANSING STREET, SUITE 120  
 CHARLOTTE, MI 48813  
 EATON  
 BLUE CROSS (TENNESSEE)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,095,814	Total Charges	1,829,129		Salary Expense	32.5%
Fixed Assets	37,736	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	13,526	Operating Revenue	1,829,129	100.0%	Current Ratio	(14.1)
Total Assets	2,147,076	Operating Expense	1,421,950	77.7%	Days to Collect	61.3
Current Liabilities	-148,914	Operating Margin	407,179	22.3%	Avg Payment Days	(38.2)
Long Term Liabilities	-258,801	Other Income	-2	0.0%	Depreciation Rate	15.1%
Total Equity	-1,739,359	Other Expense	0	0.0%	Return on Equity	-23.4%
Total Liab. and Equity	-2,147,074	Net Profit or Loss	407,177	22.3%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 82

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232508 RCG COLDWATER

360 E CHICAGO ST, STE 112

12/31/2017 365 Days Settled

COLDWATER, MI 49036

BRANCH

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,229,204	Total Charges	1,715,495		Salary Expense	34.7%
Fixed Assets	320,895	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	21,153	Operating Revenue	1,715,495	100.0%		
Total Assets	3,571,252	Operating Expense	1,713,086	99.9%	Current Ratio	(25.4)
Current Liabilities	-126,906	Operating Margin	2,409	0.1%	Days to Collect	94.4
Long Term Liabilities	-63,531	Other Income	2	0.0%	Avg Payment Days	(27.0)
Total Equity	-3,380,816	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	-3,571,253	Net Profit or Loss	2,411	0.1%	Return on Equity	-0.1%

## 232548 RCG EAST LANSING

2601 COOLIDGE ROAD, STE A

12/31/2017 365 Days Settled

EAST LANSING, MI 48823

INGHAM

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,121,490	Total Charges	10,444,772		Salary Expense	34.9%
Fixed Assets	377,286	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	32,926,851	Operating Revenue	10,444,772	100.0%		
Total Assets	35,425,627	Operating Expense	5,625,153	53.9%	Current Ratio	(0.8)
Current Liabilities	-2,732,309	Operating Margin	4,819,619	46.1%	Days to Collect	48.7
Long Term Liabilities	-6,447,276	Other Income	-1	0.0%	Avg Payment Days	(177.3)
Total Equity	-26,246,041	Other Expense	0	0.0%	Depreciation Rate	42.6%
Total Liab. and Equity	-35,425,626	Net Profit or Loss	4,819,618	46.1%	Return on Equity	-18.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 83

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232561 RCG KALAMAZOO

521 E MICHIGAN AVENUE  
 KALAMAZOO, MI 49007  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)  
 12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,540,946	Total Charges	3,492,817		Salary Expense	36.6%
Fixed Assets	289,170	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	4,193	Operating Revenue	3,492,817	100.0%	Current Ratio	(5.6)
Total Assets	1,834,309	Operating Expense	2,902,005	83.1%	Days to Collect	46.4
Current Liabilities	-276,888	Operating Margin	590,812	16.9%	Avg Payment Days	(34.8)
Long Term Liabilities	-57,536	Other Income	-1	0.0%	Depreciation Rate	22.8%
Total Equity	-1,499,886	Other Expense	0	0.0%	Return on Equity	-39.4%
Total Liab. and Equity	-1,834,310	Net Profit or Loss	590,811	16.9%		

## 232626 RCG KALAMAZOO HOME PROGRAM

527 E MICHIGAN AVENUE  
 KALAMAZOO, MI 49007  
 KALAMAZOO  
 BLUE CROSS (TENNESSEE)  
 12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,556,893	Total Charges	1,949,227		Salary Expense	26.9%
Fixed Assets	80,002	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	1,949,227	100.0%	Current Ratio	(132.6)
Total Assets	8,636,895	Operating Expense	1,398,571	71.8%	Days to Collect	33.1
Current Liabilities	-64,547	Operating Margin	550,656	28.2%	Avg Payment Days	(16.8)
Long Term Liabilities	-192,666	Other Income	-1	0.0%	Depreciation Rate	67.3%
Total Equity	-8,379,680	Other Expense	0	0.0%	Return on Equity	-6.6%
Total Liab. and Equity	-8,636,893	Net Profit or Loss	550,655	28.2%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 84

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232618 RCG LANSING

3960 PATIENT CARE DRIVE, STE 112

12/31/2017 365 Days Settled

LANSING, MI 48911

INGHAM

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	857,233	Total Charges	4,118,754	Salary Expense	37.5%	
Fixed Assets	61,847	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	5,800	Operating Revenue	4,118,754	100.0%		
Total Assets	924,880	Operating Expense	2,702,119	65.6%	Current Ratio	0.5
Current Liabilities	1,618,121	Operating Margin	1,416,635	34.4%	Days to Collect	71.0
Long Term Liabilities	-100,983	Other Income	0	0.0%	Avg Payment Days	218.6
Total Equity	-2,442,019	Other Expense	0	0.0%	Depreciation Rate	48.9%
Total Liab. and Equity	-924,881	Net Profit or Loss	1,416,635	34.4%	Return on Equity	-58.0%

## 232560 RCG OSHTEMO

6739 SEECO DRIVE

12/31/2017 365 Days Settled

KALAMAZOO, MI 49009

KALAMAZOO

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,704,105	Total Charges	4,325,026	Salary Expense	36.0%	
Fixed Assets	1,054,676	Contract Allowance	0	0.0%	Fringe Benefits	10.8%
Other Assets	11,750	Operating Revenue	4,325,026	100.0%		
Total Assets	11,770,531	Operating Expense	3,264,405	75.5%	Current Ratio	(66.6)
Current Liabilities	-160,681	Operating Margin	1,060,621	24.5%	Days to Collect	84.9
Long Term Liabilities	-77,597	Other Income	-1	0.0%	Avg Payment Days	(18.0)
Total Equity	-11,532,253	Other Expense	0	0.0%	Depreciation Rate	17.1%
Total Liab. and Equity	-11,770,531	Net Profit or Loss	1,060,620	24.5%	Return on Equity	-9.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 85

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232621 RCG SOUTH HAVEN

199 VETERANS BLVD  
 SOUTH HAVEN, MI 49090  
 VAN BUREN  
 BLUE CROSS (TENNESSEE)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-789,335	Total Charges	2,083,329		Salary Expense	32.4%
Fixed Assets	210,637	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	4,350	Operating Revenue	2,083,329	100.0%		
Total Assets	-574,348	Operating Expense	1,646,441	79.0%	Current Ratio	5.4
Current Liabilities	-146,937	Operating Margin	436,888	21.0%	Days to Collect	116.8
Long Term Liabilities	-45,148	Other Income	-2	0.0%	Avg Payment Days	(32.6)
Total Equity	766,435	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	574,350	Net Profit or Loss	436,886	21.0%	Return on Equity	57.0%

## 232606 RCG THREE RIVERS

601 S HEALTH PARKWAY  
 THREE RIVERS, MI 49093  
 SAINT JOSEPH  
 BLUE CROSS (TENNESSEE)

12/31/2017 365 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,934,421	Total Charges	2,921,962		Salary Expense	39.1%
Fixed Assets	128,289	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	6,717	Operating Revenue	2,921,962	100.0%		
Total Assets	4,069,427	Operating Expense	2,087,135	71.4%	Current Ratio	(24.6)
Current Liabilities	-159,749	Operating Margin	834,827	28.6%	Days to Collect	44.4
Long Term Liabilities	-48,275	Other Income	0	0.0%	Avg Payment Days	(27.9)
Total Equity	-3,861,404	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	-4,069,428	Net Profit or Loss	834,827	28.6%	Return on Equity	-21.6%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 86

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232543 REDFORD DIALYSIS

22711 GRAND RIVER 12/31/2017 365 Days Settled

DETROIT, MI 48219

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,594,549	Total Charges	3,115,411		Salary Expense	29.7%
Fixed Assets	1,429,177	Contract Allowance	-51,986	-1.7%	Fringe Benefits	4.3%
Other Assets	6,627,555	Operating Revenue	3,167,397	101.7%		
Total Assets	5,462,183	Operating Expense	3,409,828	107.7%	Current Ratio	(47.0)
Current Liabilities	55,203	Operating Margin	-242,431	-7.7%	Days to Collect	106.4
Long Term Liabilities	0	Other Income	26	0.0%	Avg Payment Days	3.0
Total Equity	5,406,981	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	5,462,184	Net Profit or Loss	(242,405)	-7.7%	Return on Equity	-4.5%

## 232704 RIVERBEND DIALYSIS

415 S TELEGRAPH RD 12/31/2017 365 Days Settled

MONROE, MI 48161

MONROE

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,391,658	Total Charges	1,038,808		Salary Expense	37.4%
Fixed Assets	1,134,797	Contract Allowance	-7,013	-0.7%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	1,045,821	100.7%		
Total Assets	-2,256,861	Operating Expense	1,608,731	153.8%	Current Ratio	(81.6)
Current Liabilities	41,563	Operating Margin	-562,910	-53.8%	Days to Collect	77.5
Long Term Liabilities	74,559	Other Income	0	0.0%	Avg Payment Days	8.5
Total Equity	-2,372,983	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	-2,256,861	Net Profit or Loss	(562,910)	-53.8%	Return on Equity	23.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 87

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232686 RIVERVIEW DIALYSIS

18236 FORT ST  
RIVERVIEW, MI 48193  
WAYNE  
WPS - MICHIGAN

12/31/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,990,147	Total Charges	3,190,043	Salary Expense	30.7%	
Fixed Assets	2,223,231	Contract Allowance	127,175	4.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	3,062,868	96.0%		
Total Assets	4,213,378	Operating Expense	2,726,686	89.0%	Current Ratio	25.9
Current Liabilities	76,708	Operating Margin	336,182	11.0%	Days to Collect	113.4
Long Term Liabilities	1,380,446	Other Income	-84,325	-2.8%	Avg Payment Days	6.1
Total Equity	2,756,223	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	4,213,377	Net Profit or Loss	251,857	8.2%	Return on Equity	9.1%

## 232665 RIVERWOOD DIALYSIS

24467 W 10 MILE ROAD  
SOUTHFIELD, MI 48033  
OAKLAND  
NATIONAL GOVERNMENT SERVICES

12/31/2017 365 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,049,354	Total Charges	2,065,950	Salary Expense	30.6%	
Fixed Assets	312,620	Contract Allowance	-174,993	-8.5%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	2,240,943	108.5%		
Total Assets	-1,736,734	Operating Expense	2,227,847	99.4%	Current Ratio	(46.9)
Current Liabilities	43,726	Operating Margin	13,096	0.6%	Days to Collect	69.1
Long Term Liabilities	15,759	Other Income	29	0.0%	Avg Payment Days	5.8
Total Equity	-1,796,218	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	-1,736,733	Net Profit or Loss	13,125	0.6%	Return on Equity	-0.7%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 88



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 233513 ROCHESTER HILLS BEAUMONT DIALYSIS

6700 NORTH ROCHESTER ROAD

Cost Report not filed.

ROCHESTER HILLS, MI 48306

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

## 232628 ROCHESTER HILLS DIALYSIS

1886 AUBURN ROAD, SUITE 100

12/31/2017 365 Days Settled

ROCHESTER HILLS, MI 48309

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	917,508	Total Charges	3,538,717	Salary Expense	34.8%	
Fixed Assets	465,425	Contract Allowance	22,039	0.6%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	3,516,678	99.4%		
Total Assets	1,382,933	Operating Expense	3,022,678	86.0%	Current Ratio	14.4
Current Liabilities	63,867	Operating Margin	494,000	14.0%	Days to Collect	79.5
Long Term Liabilities	102,956	Other Income	-198,744	-5.7%	Avg Payment Days	3.6
Total Equity	1,216,109	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	1,382,932	Net Profit or Loss	295,256	8.4%	Return on Equity	24.3%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 89

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232696 ROGERS CITY DIALYSIS

194 EAST ERIE ST

9/8/2017 251 Days Settled

ROGERS CITY, MI 49779

PRESQUE ISLE

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,625,664	Total Charges	353,399		Salary Expense	31.2%
Fixed Assets	1,080,059	Contract Allowance	-25,824	-7.3%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	379,223	107.3%	Current Ratio	(639.1)
Total Assets	-2,545,605	Operating Expense	928,882	244.9%	Days to Collect	16.7
Current Liabilities	5,673	Operating Margin	-549,659	-144.9%	Avg Payment Days	0.3
Long Term Liabilities	0	Other Income	2	0.0%	Depreciation Rate	14.3%
Total Equity	-2,551,278	Other Expense	0	0.0%	Return on Equity	21.5%
Total Liab. and Equity	-2,545,605	Net Profit or Loss	(549,657)	-144.9%		

## 232596 ROMULUS DIALYSIS

31470 ECORSE ROAD

12/31/2017 365 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	896,737	Total Charges	2,821,752		Salary Expense	29.6%
Fixed Assets	132,387	Contract Allowance	-451,682	-16.0%	Fringe Benefits	4.6%
Other Assets	421,308	Operating Revenue	3,273,434	116.0%	Current Ratio	13.6
Total Assets	1,450,432	Operating Expense	2,749,567	84.0%	Days to Collect	96.7
Current Liabilities	65,913	Operating Margin	523,867	16.0%	Avg Payment Days	5.2
Long Term Liabilities	39,308	Other Income	176	0.0%	Depreciation Rate	15.6%
Total Equity	1,345,211	Other Expense	0	0.0%	Return on Equity	39.0%
Total Liab. and Equity	1,450,432	Net Profit or Loss	524,043	16.0%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 90

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232705 ROSCOMMON DIALYSIS

10450 N ROSCOMMON RD

12/31/2017 365 Days Settled

ROSCOMMON, MI 48653

ROSCOMMON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,603,948	Total Charges	1,063,204	Salary Expense	27.0%	
Fixed Assets	1,881,097	Contract Allowance	20,795	2.0%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	1,042,409	98.0%		
Total Assets	-722,851	Operating Expense	1,433,395	137.5%	Current Ratio	(139.8)
Current Liabilities	18,627	Operating Margin	-390,986	-37.5%	Days to Collect	130.4
Long Term Liabilities	830,424	Other Income	0	0.0%	Avg Payment Days	3.5
Total Equity	-1,571,902	Other Expense	0	0.0%	Depreciation Rate	7.0%
Total Liab. and Equity	-722,851	Net Profit or Loss	(390,986)	-37.5%	Return on Equity	24.9%

## 232602 RRC DAVISON

2031 FAIRWAY DRIVE

9/30/2017 365 Days Settled

DAVISON, MI 48423

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	476,323	Total Charges	17,732,785	Salary Expense	31.1%	
Fixed Assets	131,513	Contract Allowance	15,119,013	85.3%	Fringe Benefits	8.5%
Other Assets	506,960	Operating Revenue	2,613,772	14.7%		
Total Assets	1,114,796	Operating Expense	2,001,997	76.6%	Current Ratio	1.9
Current Liabilities	256,751	Operating Margin	611,775	23.4%	Days to Collect	35.1
Long Term Liabilities	293,003	Other Income	0	0.0%	Avg Payment Days	2.2
Total Equity	565,042	Other Expense	0	0.0%	Depreciation Rate	36.9%
Total Liab. and Equity	1,114,796	Net Profit or Loss	611,775	23.4%	Return on Equity	108.3%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 91

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232673 RRC HOME

2031 FAIRWAY DRIVE

9/30/2017 365 Days Settled

DAVISON, MI 48423

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	363,280	Total Charges	4,223,725	Salary Expense	15.9%	
Fixed Assets	7,666	Contract Allowance	3,638,990	86.2%	Fringe Benefits	1.5%
Other Assets	-11,172	Operating Revenue	584,735	13.8%		
Total Assets	359,774	Operating Expense	475,165	81.3%	Current Ratio	38.9
Current Liabilities	9,346	Operating Margin	109,570	18.7%	Days to Collect	203.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.1
Total Equity	350,428	Other Expense	0	0.0%	Depreciation Rate	26.8%
Total Liab. and Equity	359,774	Net Profit or Loss	109,570	18.7%	Return on Equity	31.3%

## 232629 RRC LAPEER

1375 MAIN STREET

9/30/2017 365 Days Settled

LAPEER, MI 48446

LAPEER

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	543,193	Total Charges	21,317,247	Salary Expense	33.9%	
Fixed Assets	62,185	Contract Allowance	18,667,141	87.6%	Fringe Benefits	11.7%
Other Assets	1,014,121	Operating Revenue	2,650,106	12.4%		
Total Assets	1,619,499	Operating Expense	2,093,372	79.0%	Current Ratio	3.7
Current Liabilities	146,258	Operating Margin	556,734	21.0%	Days to Collect	63.2
Long Term Liabilities	9,732	Other Income	0	0.0%	Avg Payment Days	2.4
Total Equity	1,463,509	Other Expense	0	0.0%	Depreciation Rate	19.7%
Total Liab. and Equity	1,619,499	Net Profit or Loss	556,734	21.0%	Return on Equity	38.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 92

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232700 RRC LAPEER HOME CHOICE

582 S MAIN ST

9/30/2017 365 Days Settled

LAPEER, MI 48446

LAPEER

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,658,379	Total Charges	43,972,184	Salary Expense	26.8%	
Fixed Assets	1,182,592	Contract Allowance	37,564,781	85.4%	Fringe Benefits	9.8%
Other Assets	-756,235	Operating Revenue	6,407,403	14.6%		
Total Assets	2,084,736	Operating Expense	5,636,740	88.0%	Current Ratio	2.2
Current Liabilities	741,398	Operating Margin	770,663	12.0%	Days to Collect	39.9
Long Term Liabilities	-8,020	Other Income	0	0.0%	Avg Payment Days	1.9
Total Equity	1,351,358	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	2,084,736	Net Profit or Loss	770,663	12.0%	Return on Equity	57.0%

## 232594 RRC MOUNT MORRIS

7220 N SAGINAW

9/30/2017 365 Days Settled

MOUNT MORRIS, MI 48458

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	540,830	Total Charges	17,577,547	Salary Expense	28.8%	
Fixed Assets	43,483	Contract Allowance	15,445,187	87.9%	Fringe Benefits	10.5%
Other Assets	39,816	Operating Revenue	2,132,360	12.1%		
Total Assets	624,129	Operating Expense	1,765,359	82.8%	Current Ratio	7.2
Current Liabilities	75,355	Operating Margin	367,001	17.2%	Days to Collect	50.1
Long Term Liabilities	165,889	Other Income	0	0.0%	Avg Payment Days	2.0
Total Equity	382,885	Other Expense	0	0.0%	Depreciation Rate	28.5%
Total Liab. and Equity	624,129	Net Profit or Loss	367,001	17.2%	Return on Equity	95.9%

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232644 RRC WEST FLINT

G4007 CORUNNA ROAD

9/30/2017 365 Days Settled

FLINT, MI 48532

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,340,270	Total Charges	41,609,887	Salary Expense	26.2%	
Fixed Assets	388,242	Contract Allowance	35,678,368	85.7%	Fringe Benefits	7.2%
Other Assets	4,270,315	Operating Revenue	5,931,519	14.3%		
Total Assets	5,998,827	Operating Expense	5,030,189	84.8%	Current Ratio	8.8
Current Liabilities	152,534	Operating Margin	901,330	15.2%	Days to Collect	64.9
Long Term Liabilities	6,055,290	Other Income	0	0.0%	Avg Payment Days	1.8
Total Equity	-208,997	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	5,998,827	Net Profit or Loss	901,330	15.2%	Return on Equity	-431.3%

## 232586 SAGINAW DIALYSIS

311 HOYT AVE

12/31/2017 365 Days Settled

SAGINAW, MI 48607

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,544,381	Total Charges	1,956,829	Salary Expense	30.9%	
Fixed Assets	1,681,564	Contract Allowance	-554,302	-28.3%	Fringe Benefits	4.8%
Other Assets	1,478,112	Operating Revenue	2,511,131	128.3%		
Total Assets	-384,705	Operating Expense	2,144,319	85.4%	Current Ratio	(109.6)
Current Liabilities	32,349	Operating Margin	366,812	14.6%	Days to Collect	71.9
Long Term Liabilities	983,491	Other Income	36	0.0%	Avg Payment Days	4.1
Total Equity	-1,400,546	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	-384,706	Net Profit or Loss	366,848	14.6%	Return on Equity	-26.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 94

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232583 SCHAEFER DRIVE DIALYSIS

18100 SCHAEFER HIGHWAY

12/31/2017 365 Days Settled

DETROIT, MI 48235

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	627,990	Total Charges	2,583,824		Salary Expense	31.0%
Fixed Assets	762,601	Contract Allowance	-423,103	-16.4%	Fringe Benefits	4.9%
Other Assets	1,835,921	Operating Revenue	3,006,927	116.4%	Current Ratio	7.2
Total Assets	3,226,512	Operating Expense	3,058,298	101.7%	Days to Collect	117.2
Current Liabilities	87,270	Operating Margin	-51,371	-1.7%	Avg Payment Days	4.4
Long Term Liabilities	76,005	Other Income	339	0.0%	Depreciation Rate	11.2%
Total Equity	3,063,237	Other Expense	0	0.0%	Return on Equity	-1.7%
Total Liab. and Equity	3,226,512	Net Profit or Loss	(51,032)	-1.7%		

## 232660 SHELDON CORNERS DIALYSIS

6064 N SHELDON ROAD

12/31/2017 365 Days Settled

CANTON, MI 48187

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,747,241	Total Charges	4,824,007		Salary Expense	34.3%
Fixed Assets	379,406	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	0	Operating Revenue	4,824,007	100.0%	Current Ratio	(41.6)
Total Assets	5,126,647	Operating Expense	3,153,115	65.4%	Days to Collect	73.3
Current Liabilities	-114,247	Operating Margin	1,670,892	34.6%	Avg Payment Days	(13.2)
Long Term Liabilities	-71,193	Other Income	-1	0.0%	Depreciation Rate	17.3%
Total Equity	-4,941,207	Other Expense	0	0.0%	Return on Equity	-33.8%
Total Liab. and Equity	-5,126,647	Net Profit or Loss	1,670,891	34.6%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 95

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232574 SOUTHEASTERN MICHIGAN KIDNEY CENTER

1695 12 MILE RD, SUITE 250

12/31/2017 365 Days Settled

BERKLEY, MI 48072

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	366,562	Total Charges	6,410,441	Salary Expense	23.1%	
Fixed Assets	8,214	Contract Allowance	4,743,576	74.0%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	1,666,865	26.0%		
Total Assets	374,776	Operating Expense	1,278,789	76.7%	Current Ratio	23.4
Current Liabilities	15,660	Operating Margin	388,076	23.3%	Days to Collect	57.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	4.5
Total Equity	359,116	Other Expense	0	0.0%	Depreciation Rate	171.7%
Total Liab. and Equity	374,776	Net Profit or Loss	388,076	23.3%	Return on Equity	108.1%

## 232604 SOUTHFIELD WEST DIALYSIS

21900 MELROSE, SUITE 4

12/31/2017 365 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NOVITAS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	7,212,493	Total Charges	4,232,553	Salary Expense	29.3%	
Fixed Assets	293,804	Contract Allowance	296,552	7.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	3,936,001	93.0%		
Total Assets	7,506,297	Operating Expense	3,318,731	84.3%	Current Ratio	72.6
Current Liabilities	99,281	Operating Margin	617,270	15.7%	Days to Collect	73.2
Long Term Liabilities	40,014	Other Income	125	0.0%	Avg Payment Days	3.5
Total Equity	7,367,002	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	7,506,297	Net Profit or Loss	617,395	15.7%	Return on Equity	8.4%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 96



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232535 SOUTHGATE DIALYSIS

14752 NORTHLINE RD 12/31/2017 365 Days Settled

SOUTHGATE, MI 48195

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	14,834,077	Total Charges	6,445,784	Salary Expense	30.8%	
Fixed Assets	583,870	Contract Allowance	183,906	2.9%	Fringe Benefits	5.9%
Other Assets	3,271,068	Operating Revenue	6,261,878	97.1%		
Total Assets	18,689,015	Operating Expense	5,097,571	81.4%	Current Ratio	121.3
Current Liabilities	122,318	Operating Margin	1,164,307	18.6%	Days to Collect	135.2
Long Term Liabilities	0	Other Income	115	0.0%	Avg Payment Days	4.4
Total Equity	18,566,697	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	18,689,015	Net Profit or Loss	1,164,422	18.6%	Return on Equity	6.3%

## 232706 SPARTAN DIALYSIS

4530 SOUTH HAGADORN RD, STE A 12/31/2017 365 Days Settled

EAST LANSING, MI 48823

INGHAM

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,810,665	Total Charges	580,227	Salary Expense	30.6%	
Fixed Assets	894,451	Contract Allowance	1,439	0.2%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	578,788	99.8%		
Total Assets	-1,916,214	Operating Expense	1,031,391	178.2%	Current Ratio	(166.4)
Current Liabilities	16,887	Operating Margin	-452,603	-78.2%	Days to Collect	102.9
Long Term Liabilities	43,886	Other Income	2	0.0%	Avg Payment Days	3.6
Total Equity	-1,976,985	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	-1,916,212	Net Profit or Loss	(452,601)	-78.2%	Return on Equity	22.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 97

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232515 ST MARY HOSPITAL DIALYSIS CENTER

14555 LEVAN 12/31/2017 365 Days Settled

LIVONIA, MI 48154

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	743,964	Total Charges	13,673,448		Salary Expense	33.0%
Fixed Assets	1,070,920	Contract Allowance	9,973,044	72.9%	Fringe Benefits	5.6%
Other Assets	450,184	Operating Revenue	3,700,404	27.1%		
Total Assets	2,265,068	Operating Expense	2,832,350	76.5%	Current Ratio	2.2
Current Liabilities	344,933	Operating Margin	868,054	23.5%	Days to Collect	32.3
Long Term Liabilities	1,006,934	Other Income	0	0.0%	Avg Payment Days	26.7
Total Equity	913,201	Other Expense	0	0.0%	Depreciation Rate	1.1%
Total Liab. and Equity	2,265,068	Net Profit or Loss	868,054	23.5%	Return on Equity	95.1%

## 232708 STARRWOOD DIALYSIS

3425 STARR RD, STE B 12/31/2017 365 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	699,855	Total Charges	1,407,346		Salary Expense	28.1%
Fixed Assets	1,100,350	Contract Allowance	-57,047	-4.1%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	1,464,393	104.1%		
Total Assets	1,800,205	Operating Expense	1,504,975	102.8%	Current Ratio	15.9
Current Liabilities	43,996	Operating Margin	-40,582	-2.8%	Days to Collect	95.8
Long Term Liabilities	105,989	Other Income	19,691	1.3%	Avg Payment Days	6.7
Total Equity	1,650,221	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	1,800,206	Net Profit or Loss	(20,891)	-1.4%	Return on Equity	-1.3%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 98

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232710 STARRWOOD HOME TRAINING

3425 STARR RD, STE A

12/31/2017 365 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	386,362	Total Charges	796,593		Salary Expense	31.3%
Fixed Assets	339,030	Contract Allowance	-70,552	-8.9%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	867,145	108.9%	Current Ratio	41.5
Total Assets	725,392	Operating Expense	837,045	96.5%	Days to Collect	145.8
Current Liabilities	9,301	Operating Margin	30,100	3.5%	Avg Payment Days	4.0
Long Term Liabilities	39,040	Other Income	-14,067	-1.6%	Depreciation Rate	16.9%
Total Equity	677,050	Other Expense	0	0.0%	Return on Equity	2.4%
Total Liab. and Equity	725,391	Net Profit or Loss	16,033	1.8%		

## 232578 STATE FAIR DIALYSIS CENTER

19800 WOODWARD AVENUE

12/31/2017 365 Days Settled

DETROIT, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,060,755	Total Charges	3,176,885		Salary Expense	29.0%
Fixed Assets	353,303	Contract Allowance	-91,685	-2.9%	Fringe Benefits	5.1%
Other Assets	1,586,876	Operating Revenue	3,268,570	102.9%	Current Ratio	(19.6)
Total Assets	-120,576	Operating Expense	3,285,031	100.5%	Days to Collect	99.7
Current Liabilities	104,996	Operating Margin	-16,461	-0.5%	Avg Payment Days	5.2
Long Term Liabilities	42,389	Other Income	69	0.0%	Depreciation Rate	18.3%
Total Equity	-267,962	Other Expense	0	0.0%	Return on Equity	6.1%
Total Liab. and Equity	-120,577	Net Profit or Loss	(16,392)	-0.5%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 99

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232680 TOWN CENTER DIALYSIS

323 N MICHIGAN AVE

12/31/2017 365 Days Settled

SAGINAW, MI 48602

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,854,150	Total Charges	3,390,507		Salary Expense	29.6%
Fixed Assets	610,456	Contract Allowance	-689,741	-20.3%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	4,080,248	120.3%	Current Ratio	(46.2)
Total Assets	3,464,606	Operating Expense	3,450,851	84.6%	Days to Collect	86.5
Current Liabilities	-61,777	Operating Margin	629,397	15.4%	Avg Payment Days	(14.9)
Long Term Liabilities	0	Other Income	-78,217	-1.9%	Depreciation Rate	9.9%
Total Equity	3,526,383	Other Expense	0	0.0%	Return on Equity	15.6%
Total Liab. and Equity	3,464,606	Net Profit or Loss	551,180	13.5%		

## 232309 UNIVERSITY OF MICHIGAN HOSPITAL

MED INN C201, 1500 E. MEDICAL CENTER DR, SPC 5825

Cost Report not filed.

ANN ARBOR, MI 48109

WASHTENAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Current Ratio	
Total Assets	0	Operating Expense	0	0.0%	Days to Collect	
Current Liabilities	0	Operating Margin	0	0.0%	Avg Payment Days	
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 100

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232577 UNIVERSITY OF MICHIGAN LIVONIA DIALYSIS CLINIC

19900 HAGGERTY RD, SUITE 106 12/31/2017 365 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,660,544	Total Charges	5,317,185	Salary Expense	34.7%	
Fixed Assets	366,675	Contract Allowance	0	0.0%	Fringe Benefits	12.2%
Other Assets	6,358,463	Operating Revenue	5,317,185	100.0%		
Total Assets	3,064,594	Operating Expense	4,478,816	84.2%	Current Ratio	1.0
Current Liabilities	-3,761,245	Operating Margin	838,369	15.8%	Days to Collect	613.8
Long Term Liabilities	-326,137	Other Income	1,459,930	27.5%	Avg Payment Days	(306.5)
Total Equity	1,022,789	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	-3,064,593	Net Profit or Loss	2,298,299	43.2%	Return on Equity	224.7%

## 232671 US RENAL CARE WATERVLIET DIALYSIS

8816 RED ARROW HIGHWAY 12/31/2017 365 Days Settled

WATERVLIET, MI 49098

BERRIEN

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	467,357	Total Charges	68,577,793	Salary Expense	31.7%	
Fixed Assets	163,763	Contract Allowance	66,537,295	97.0%	Fringe Benefits	5.8%
Other Assets	196,022	Operating Revenue	2,040,498	3.0%		
Total Assets	827,142	Operating Expense	1,974,736	96.8%	Current Ratio	1.5
Current Liabilities	314,813	Operating Margin	65,762	3.2%	Days to Collect	21.7
Long Term Liabilities	4,295	Other Income	-861	0.0%	Avg Payment Days	16.4
Total Equity	508,034	Other Expense	0	0.0%	Depreciation Rate	23.6%
Total Liab. and Equity	827,142	Net Profit or Loss	64,901	3.2%	Return on Equity	12.8%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 101

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232504 US RENAL CARE SE JACKSON DIALYSIS

200 S. EAST AVE

12/31/2017 365 Days Settled

JACKSON, MI 49201

JACKSON

CAHABA GBA (GA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	453,628	Total Charges	94,988,136		Salary Expense	38.0%
Fixed Assets	168,845	Contract Allowance	92,645,795	97.5%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	2,342,341	2.5%	Current Ratio	(0.6)
Total Assets	622,473	Operating Expense	2,704,137	115.4%	Days to Collect	63.9
Current Liabilities	-714,397	Operating Margin	-361,796	-15.4%	Avg Payment Days	14.0
Long Term Liabilities	-96,450	Other Income	18	0.0%	Depreciation Rate	36.1%
Total Equity	1,433,320	Other Expense	0	0.0%	Return on Equity	-25.2%
Total Liab. and Equity	622,473	Net Profit or Loss	(361,778)	-15.4%		

## 232690 WALKER DIALYSIS

2680 WALKER AVE NW, STE A

12/31/2017 365 Days Settled

WALKER, MI 49544

KENT

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	217,815	Total Charges	3,296,036		Salary Expense	30.4%
Fixed Assets	778,160	Contract Allowance	344,210	10.4%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	2,951,826	89.6%	Current Ratio	3.3
Total Assets	995,975	Operating Expense	2,496,904	84.6%	Days to Collect	215.8
Current Liabilities	66,021	Operating Margin	454,922	15.4%	Avg Payment Days	8.5
Long Term Liabilities	61,930	Other Income	0	0.0%	Depreciation Rate	11.2%
Total Equity	868,023	Other Expense	0	0.0%	Return on Equity	52.4%
Total Liab. and Equity	995,974	Net Profit or Loss	454,922	15.4%		

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 102

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232502 WASHTENAW REGIONAL DIALYSIS CENTER

5205 MCAULEY DRIVE  
 12/31/2017 365 Days Settled  
 YPSILANTI, MI 48197  
 WASHTENAW  
 BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	18,037,183	Total Charges	4,692,290		Salary Expense	40.5%
Fixed Assets	789,200	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	6,745,634	Operating Revenue	4,692,290	100.0%		
Total Assets	25,572,017	Operating Expense	3,450,474	73.5%	Current Ratio	(80.7)
Current Liabilities	-223,515	Operating Margin	1,241,816	26.5%	Days to Collect	77.2
Long Term Liabilities	-401,085	Other Income	-1	0.0%	Avg Payment Days	(23.6)
Total Equity	-24,947,419	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	-25,572,019	Net Profit or Loss	1,241,815	26.5%	Return on Equity	-5.0%

## 232658 WAYNE COUNTY DIALYSIS CENTER

20001 LIVERNOIS, SUITE 500  
 12/31/2017 365 Days Settled  
 DETROIT, MI 48221  
 WAYNE  
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	735,086	Total Charges	4,024,558		Salary Expense	34.8%
Fixed Assets	369,012	Contract Allowance	-739,532	-18.4%	Fringe Benefits	11.4%
Other Assets	964,644	Operating Revenue	4,764,090	118.4%		
Total Assets	2,068,742	Operating Expense	4,097,454	86.0%	Current Ratio	0.6
Current Liabilities	1,242,685	Operating Margin	666,636	14.0%	Days to Collect	5.2
Long Term Liabilities	67,304	Other Income	0	0.0%	Avg Payment Days	19.4
Total Equity	758,751	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	2,068,740	Net Profit or Loss	666,636	14.0%	Return on Equity	87.9%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 103

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232661 WEST BLOOMFIELD DIALYSIS

6010 W MAPLE ROAD, STE 215

12/31/2017 365 Days Settled

W BLOOMFIELD, MI 48322

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,617,430	Total Charges	2,332,004	Salary Expense	34.0%	
Fixed Assets	243,953	Contract Allowance	-28,025	-1.2%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	2,360,029	101.2%		
Total Assets	1,861,383	Operating Expense	1,972,812	83.6%	Current Ratio	27.2
Current Liabilities	59,406	Operating Margin	387,217	16.4%	Days to Collect	43.4
Long Term Liabilities	12,128	Other Income	0	0.0%	Avg Payment Days	6.2
Total Equity	1,789,849	Other Expense	0	0.0%	Depreciation Rate	11.9%
Total Liab. and Equity	1,861,383	Net Profit or Loss	387,217	16.4%	Return on Equity	21.6%

## 232534 WEST BRANCH DIALYSIS

599 COURT STREET

12/31/2017 365 Days Settled

WEST BRANCH, MI 48661

OGEMAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,881,909	Total Charges	1,909,347	Salary Expense	32.6%	
Fixed Assets	120,574	Contract Allowance	-14,069	-0.7%	Fringe Benefits	5.5%
Other Assets	3,827,453	Operating Revenue	1,923,416	100.7%		
Total Assets	2,066,118	Operating Expense	1,839,654	95.6%	Current Ratio	(67.6)
Current Liabilities	27,821	Operating Margin	83,762	4.4%	Days to Collect	219.1
Long Term Liabilities	24,404	Other Income	0	0.0%	Avg Payment Days	3.7
Total Equity	2,013,893	Other Expense	0	0.0%	Depreciation Rate	20.7%
Total Liab. and Equity	2,066,118	Net Profit or Loss	83,762	4.4%	Return on Equity	4.2%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 104



# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232622 WESTLAND DIALYSIS

36588 FORD ROAD

12/31/2017 365 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,603,304	Total Charges	3,464,066	Salary Expense	33.5%	
Fixed Assets	157,275	Contract Allowance	-71,688	-2.1%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	3,535,754	102.1%		
Total Assets	2,760,579	Operating Expense	2,851,927	80.7%	Current Ratio	29.6
Current Liabilities	87,945	Operating Margin	683,827	19.3%	Days to Collect	80.2
Long Term Liabilities	107,726	Other Income	1,045	0.0%	Avg Payment Days	7.8
Total Equity	2,564,910	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	2,760,581	Net Profit or Loss	684,872	19.4%	Return on Equity	26.7%

## 233522 WILLIAM BEAUMONT HOSPITAL-HAZEL PARK DIALYSIS

23221 JOHN R ROAD

Cost Report not filed.

HAZEL PARK, MI 48030

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 105

# ESRD Profile Report - 2017

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 232335 WILLIAM BEAUMONT HOSPITAL TROY

44300 DEQUINDRE Cost Report not filed.

STERLING HEIGHTS, MI 48314

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet	Income Statement	Key Performance Ind.
Current Assets <span style="float: right;">0</span>	Total Charges <span style="float: right;">0</span>	Salary Expense <span style="float: right;">0.0%</span>
Fixed Assets <span style="float: right;">0</span>	Contract Allowance <span style="float: right;">0</span>	0.0% Fringe Benefits <span style="float: right;">0.0%</span>
Other Assets <span style="float: right;">0</span>	Operating Revenue <span style="float: right;">0</span>	0.0%
<u>Total Assets</u> <span style="float: right;">0</span>	<u>Operating Expense</u> <span style="float: right;">0</span>	0.0% Current Ratio
Current Liabilities <span style="float: right;">0</span>	Operating Margin <span style="float: right;">0</span>	0.0% Days to Collect
Long Term Liabilities <span style="float: right;">0</span>	Other Income <span style="float: right;">0</span>	0.0% Avg Payment Days
Total Equity <span style="float: right;">0</span>	Other Expense <span style="float: right;">0</span>	0.0% Depreciation Rate <span style="float: right;">0.0%</span>
<u>Total Liab. and Equity</u> <span style="float: right;">0</span>	<u>Net Profit or Loss</u> <span style="float: right;">0</span>	0.0% Return on Equity <span style="float: right;">0.0%</span>

## 232568 YPSILANTI DIALYSIS

2766 WASHTENAW AVE 12/31/2017 365 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance Sheet	Income Statement	Key Performance Ind.
Current Assets <span style="float: right;">8,413,775</span>	Total Charges <span style="float: right;">4,859,344</span>	Salary Expense <span style="float: right;">33.0%</span>
Fixed Assets <span style="float: right;">510,953</span>	Contract Allowance <span style="float: right;">-88,448</span>	-1.8% Fringe Benefits <span style="float: right;">5.5%</span>
Other Assets <span style="float: right;">0</span>	Operating Revenue <span style="float: right;">4,947,792</span>	101.8%
<u>Total Assets</u> <span style="float: right;">8,924,728</span>	<u>Operating Expense</u> <span style="float: right;">4,119,509</span>	83.3% Current Ratio <span style="float: right;">63.5</span>
Current Liabilities <span style="float: right;">132,557</span>	Operating Margin <span style="float: right;">828,283</span>	16.7% Days to Collect <span style="float: right;">93.0</span>
Long Term Liabilities <span style="float: right;">50,409</span>	Other Income <span style="float: right;">420</span>	0.0% Avg Payment Days <span style="float: right;">6.8</span>
Total Equity <span style="float: right;">8,741,761</span>	Other Expense <span style="float: right;">0</span>	0.0% Depreciation Rate <span style="float: right;">7.5%</span>
<u>Total Liab. and Equity</u> <span style="float: right;">8,924,727</span>	<u>Net Profit or Loss</u> <span style="float: right;">828,703</span>	16.7% Return on Equity <span style="float: right;">9.5%</span>

All Providers

12:47 AM

Healthcare Almanac 561-594-7551

2/13/2024

[www.halmanac.com](http://www.halmanac.com)

Page No 106