

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232714 ALGER HEIGHTS#11011

12/31/2016 95 Days Settled

GRAND RAPIDS, MI

Invalid POS FIPS Codes

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-193,059	Total Charges	44,301		Salary Expense	22.1%
Fixed Assets	-74,374	Contract Allowance	-6,204	-14.0%	Fringe Benefits	2.2%
Other Assets	0	Operating Revenue	50,505	114.0%		
Total Assets	-267,433	Operating Expense	322,567	638.7%	Current Ratio	146.0
Current Liabilities	-1,322	Operating Margin	-272,062	-538.7%	Days to Collect	104.6
Long Term Liabilities	5,950	Other Income	0	0.0%	Avg Payment Days	(0.3)
Total Equity	-272,062	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-267,434	Net Profit or Loss	(272,062)	-538.7%	Return on Equity	100.0%

232676 ALMA DIALYSIS

1730 WRIGHT AVENUE

12/31/2016 366 Days Settled

ALMA, MI 48801

GRATIOT

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-409,185	Total Charges	3,986,600		Salary Expense	29.2%
Fixed Assets	1,364,263	Contract Allowance	-13,924	-0.3%	Fringe Benefits	3.6%
Other Assets	3,177,236	Operating Revenue	4,000,524	100.3%		
Total Assets	4,132,314	Operating Expense	3,104,374	77.6%	Current Ratio	(5.7)
Current Liabilities	72,217	Operating Margin	896,150	22.4%	Days to Collect	157.6
Long Term Liabilities	42,048	Other Income	0	0.0%	Avg Payment Days	5.0
Total Equity	4,018,048	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	4,132,313	Net Profit or Loss	896,150	22.4%	Return on Equity	22.3%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 1

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232553 ALPENA DIALYSIS SERVICES

301 OXBOW 12/31/2016 366 Days Settled

ALPENA, MI 49707

ALPENA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,939,843	Total Charges	2,908,272		Salary Expense	32.6%
Fixed Assets	454,474	Contract Allowance	-83,111	-2.9%	Fringe Benefits	4.3%
Other Assets	4,092,955	Operating Revenue	2,991,383	102.9%		
Total Assets	1,607,586	Operating Expense	3,037,605	101.5%	Current Ratio	(38.9)
Current Liabilities	75,588	Operating Margin	-46,222	-1.5%	Days to Collect	375.8
Long Term Liabilities	46,283	Other Income	11	0.0%	Avg Payment Days	5.0
Total Equity	1,485,716	Other Expense	0	0.0%	Depreciation Rate	20.5%
Total Liab. and Equity	1,607,587	Net Profit or Loss	(46,211)	-1.5%	Return on Equity	-3.1%

232687 ANN ARBOR DIALYSIS

3147 OAK VALLEY DR 12/31/2016 366 Days Settled

ANN ARBOR, MI 48108

WASHTENAW

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-948,717	Total Charges	1,863,599		Salary Expense	28.0%
Fixed Assets	729,145	Contract Allowance	22,673	1.2%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	1,840,926	98.8%		
Total Assets	-219,572	Operating Expense	1,669,985	90.7%	Current Ratio	(34.2)
Current Liabilities	27,706	Operating Margin	170,941	9.3%	Days to Collect	70.1
Long Term Liabilities	17,371	Other Income	9	0.0%	Avg Payment Days	3.6
Total Equity	-264,648	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	-219,571	Net Profit or Loss	170,950	9.3%	Return on Equity	-64.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 2

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232678 APPLE AVENUE DIALYSIS

2480 E APPLE AVENUE, UNIT E 12/31/2016 366 Days Settled

MUSKEGON, MI 49442

MUSKEGON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	983,227	Total Charges	3,392,010	Salary Expense	29.4%	
Fixed Assets	733,683	Contract Allowance	-6,569	-0.2%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,398,579	100.2%		
Total Assets	1,716,910	Operating Expense	2,954,711	86.9%	Current Ratio	18.2
Current Liabilities	53,961	Operating Margin	443,868	13.1%	Days to Collect	68.5
Long Term Liabilities	12,982	Other Income	-59,327	-1.7%	Avg Payment Days	3.6
Total Equity	1,649,968	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	1,716,911	Net Profit or Loss	384,541	11.3%	Return on Equity	23.3%

233519 ASPIRUS DIALYSIS CRYSTAL FALLS

1328 US HIGHWAY 2 Cost Report not filed.

CRYSTAL FALLS, MI 49920

IRON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 3

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232698 BAD AXE DIALYSIS

897 N VAN DYKE RD

12/31/2016 366 Days Settled

BAD AXE, MI 48413

HURON

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,578,605	Total Charges	1,360,240		Salary Expense	28.5%
Fixed Assets	1,172,618	Contract Allowance	-56,233	-4.1%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	1,416,473	104.1%	Current Ratio	(42.8)
Total Assets	-405,987	Operating Expense	1,538,743	108.6%	Days to Collect	75.1
Current Liabilities	36,901	Operating Margin	-122,270	-8.6%	Avg Payment Days	3.5
Long Term Liabilities	58,559	Other Income	-172	0.0%	Depreciation Rate	10.3%
Total Equity	-501,448	Other Expense	0	0.0%	Return on Equity	24.4%
Total Liab. and Equity	-405,988	Net Profit or Loss	(122,442)	-8.6%		

232624 BALLENGER POINTE DIALYSIS

2262 S BALLENGER HIGHWAY

12/31/2016 366 Days Settled

FLINT, MI 48503

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,647,745	Total Charges	4,081,842		Salary Expense	28.3%
Fixed Assets	297,005	Contract Allowance	-128,113	-3.1%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	4,209,955	103.1%	Current Ratio	12.4
Total Assets	3,944,750	Operating Expense	3,399,567	80.8%	Days to Collect	80.4
Current Liabilities	293,547	Operating Margin	810,388	19.2%	Avg Payment Days	3.0
Long Term Liabilities	54,398	Other Income	76	0.0%	Depreciation Rate	4.6%
Total Equity	3,596,803	Other Expense	0	0.0%	Return on Equity	22.5%
Total Liab. and Equity	3,944,748	Net Profit or Loss	810,464	19.3%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 4

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232617 BATTLE CREEK DIALYSIS

220 E GOODALE

12/31/2016 366 Days Settled

BATTLE CREEK, MI 49037

CALHOUN

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,024,894	Total Charges	5,283,495		Salary Expense	27.8%
Fixed Assets	222,646	Contract Allowance	-188,954	-3.6%	Fringe Benefits	4.8%
Other Assets	4,666,454	Operating Revenue	5,472,449	103.6%	Current Ratio	47.4
Total Assets	11,913,994	Operating Expense	3,316,757	60.6%	Days to Collect	75.2
Current Liabilities	148,289	Operating Margin	2,155,692	39.4%	Avg Payment Days	4.7
Long Term Liabilities	6,690	Other Income	120	0.0%	Depreciation Rate	7.5%
Total Equity	11,759,015	Other Expense	0	0.0%	Return on Equity	18.3%
Total Liab. and Equity	11,913,994	Net Profit or Loss	2,155,812	39.4%		

232519 BAY AREA REGIONAL DIALYSIS CENTER

4800 E. MCLEOD

12/31/2016 366 Days Settled

SAGINAW, MI 48603

SAGINAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,657,134	Total Charges	4,839,671		Salary Expense	32.4%
Fixed Assets	347,113	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	9,852,354	Operating Revenue	4,839,671	100.0%	Current Ratio	(15.6)
Total Assets	14,856,601	Operating Expense	3,686,102	76.2%	Days to Collect	57.7
Current Liabilities	-299,364	Operating Margin	1,153,569	23.8%	Avg Payment Days	(29.7)
Long Term Liabilities	-239,060	Other Income	0	0.0%	Depreciation Rate	14.7%
Total Equity	-14,375,156	Other Expense	0	0.0%	Return on Equity	-8.0%
Total Liab. and Equity	-14,913,580	Net Profit or Loss	1,153,569	23.8%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 5

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232532 BAY AREA REGIONAL DIALYSIS CENTER-BAY CITY

1536 CENTER ROAD
 ESSEXVILLE, MI 48732
 BAY
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-483,188	Total Charges	2,921,795		Salary Expense	32.0%
Fixed Assets	402,128	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	3,988,652	Operating Revenue	2,921,795	100.0%		
Total Assets	3,907,592	Operating Expense	2,474,620	84.7%	Current Ratio	3.6
Current Liabilities	-133,854	Operating Margin	447,175	15.3%	Days to Collect	112.1
Long Term Liabilities	-118,766	Other Income	-2	0.0%	Avg Payment Days	(19.8)
Total Equity	-3,654,972	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	-3,907,592	Net Profit or Loss	447,173	15.3%	Return on Equity	-12.2%

232531 BAY CITY DIALYSIS

3170 S PROFESSIONAL DRIVE
 BAY CITY, MI 48706
 BAY
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,411,798	Total Charges	3,367,769		Salary Expense	32.2%
Fixed Assets	113,488	Contract Allowance	-19,513	-0.6%	Fringe Benefits	5.5%
Other Assets	14,507	Operating Revenue	3,387,282	100.6%		
Total Assets	2,539,793	Operating Expense	2,450,483	72.3%	Current Ratio	32.0
Current Liabilities	75,350	Operating Margin	936,799	27.7%	Days to Collect	52.2
Long Term Liabilities	45,577	Other Income	23	0.0%	Avg Payment Days	5.8
Total Equity	2,418,867	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	2,539,794	Net Profit or Loss	936,822	27.7%	Return on Equity	38.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 6

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232598 BAY REGIONAL DIALYSIS CENTER

920 N NIAGARA STREET

12/31/2016 366 Days Settled

SAGINAW, MI 48602

SAGINAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,020,604	Total Charges	4,358,349		Salary Expense	34.4%
Fixed Assets	530,152	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	11,172	Operating Revenue	4,358,349	100.0%	Current Ratio	(8.3)
Total Assets	3,561,928	Operating Expense	3,447,954	79.1%	Days to Collect	46.0
Current Liabilities	-362,174	Operating Margin	910,395	20.9%	Avg Payment Days	(38.4)
Long Term Liabilities	-127,531	Other Income	0	0.0%	Depreciation Rate	11.3%
Total Equity	-3,072,222	Other Expense	0	0.0%	Return on Equity	-29.6%
Total Liab. and Equity	-3,561,927	Net Profit or Loss	910,395	20.9%		

232321 BEAUMONT DIALYSIS SERVICES-BERKLEY

2624 11 MILE ROAD

Cost Report not filed.

BERKLEY, MI 48072

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Current Ratio	
Total Assets	0	Operating Expense	0	0.0%	Days to Collect	
Current Liabilities	0	Operating Margin	0	0.0%	Avg Payment Days	
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 7

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232666 BEAUMONT DIALYSIS, FRANKLIN CENTER

26400 W 12 MILE ROAD, SUITE 112

12/31/2016 366 Days Settled

SOUTHFIELD, MI 48034

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	741,884	Total Charges	34,923,796	Salary Expense	29.8%	
Fixed Assets	397,082	Contract Allowance	30,867,648	88.4%	Fringe Benefits	7.3%
Other Assets	50,000	Operating Revenue	4,056,148	11.6%		
Total Assets	1,188,966	Operating Expense	4,070,413	100.4%	Current Ratio	0.9
Current Liabilities	864,364	Operating Margin	-14,265	-0.4%	Days to Collect	329.4
Long Term Liabilities	559,498	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-234,896	Other Expense	0	0.0%	Depreciation Rate	23.7%
Total Liab. and Equity	1,188,966	Net Profit or Loss	(14,265)	-0.4%	Return on Equity	6.1%

232693 BELTLINE HOME TRAINING

330 E BELTLINE AVE NE, STE 2047

12/31/2016 366 Days Settled

CASCADE, MI 49506

KENT

WPS IN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,991,985	Total Charges	3,318,272	Salary Expense	22.1%	
Fixed Assets	319,380	Contract Allowance	-225,454	-6.8%	Fringe Benefits	2.1%
Other Assets	0	Operating Revenue	3,543,726	106.8%		
Total Assets	2,311,365	Operating Expense	1,466,281	41.4%	Current Ratio	13.6
Current Liabilities	146,444	Operating Margin	2,077,445	58.6%	Days to Collect	157.0
Long Term Liabilities	43,334	Other Income	-831,129	-23.5%	Avg Payment Days	0.7
Total Equity	2,121,588	Other Expense	0	0.0%	Depreciation Rate	23.7%
Total Liab. and Equity	2,311,366	Net Profit or Loss	1,246,316	35.2%	Return on Equity	58.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 8

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232697 BLOOMFIELD HILLS HOME DIALYSIS

42886 WOODWARD AVE
 BLOOMFIELD HILLS, MI 48304
 OAKLAND
 WPS MI

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,539,378	Total Charges	4,504,130		Salary Expense	23.4%
Fixed Assets	424,261	Contract Allowance	-305,841	-6.8%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	4,809,971	106.8%		
Total Assets	1,963,639	Operating Expense	3,124,398	65.0%	Current Ratio	4.5
Current Liabilities	345,204	Operating Margin	1,685,573	35.0%	Days to Collect	77.7
Long Term Liabilities	30,346	Other Income	-823,721	-17.1%	Avg Payment Days	3.7
Total Equity	1,588,088	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	1,963,638	Net Profit or Loss	861,852	17.9%	Return on Equity	54.3%

232526 BMA-NORTHWEST DETROIT

18944 GRAND RIVER AVE
 DETROIT, MI 48223
 WAYNE
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,263,118	Total Charges	3,167,317		Salary Expense	36.4%
Fixed Assets	961,688	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	3,167,317	100.0%		
Total Assets	6,224,806	Operating Expense	2,752,019	86.9%	Current Ratio	(11.7)
Current Liabilities	-451,587	Operating Margin	415,298	13.1%	Days to Collect	52.1
Long Term Liabilities	-137,242	Other Income	3	0.0%	Avg Payment Days	(60.1)
Total Equity	-5,635,978	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	-6,224,807	Net Profit or Loss	415,301	13.1%	Return on Equity	-7.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 9

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232500 BMA DETROIT

9300 CONANT ST

12/31/2016 366 Days Settled

HAMTRAMCK, MI 48212

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-495,807	Total Charges	1,958,442		Salary Expense	37.9%
Fixed Assets	73,512	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	32,094	Operating Revenue	1,958,442	100.0%		
Total Assets	-390,201	Operating Expense	2,259,995	115.4%	Current Ratio	1.8
Current Liabilities	-269,817	Operating Margin	-301,553	-15.4%	Days to Collect	67.6
Long Term Liabilities	-203,609	Other Income	2	0.0%	Avg Payment Days	(43.7)
Total Equity	863,626	Other Expense	0	0.0%	Depreciation Rate	20.6%
Total Liab. and Equity	390,200	Net Profit or Loss	(301,551)	-15.4%	Return on Equity	-34.9%

232501 BMA LIVONIA

32423 SCHOOLCRAFT RD

12/31/2016 366 Days Settled

LIVONIA, MI 48150

OAKLAND

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	16,688,839	Total Charges	3,677,296		Salary Expense	33.8%
Fixed Assets	159,199	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	12,490	Operating Revenue	3,677,296	100.0%		
Total Assets	16,860,528	Operating Expense	2,963,402	80.6%	Current Ratio	(49.7)
Current Liabilities	-335,662	Operating Margin	713,894	19.4%	Days to Collect	40.0
Long Term Liabilities	-77,983	Other Income	0	0.0%	Avg Payment Days	(41.5)
Total Equity	-16,446,885	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	-16,860,530	Net Profit or Loss	713,894	19.4%	Return on Equity	-4.3%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 10

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232551 BRIGHTON DIALYSIS

7960 W GRAND RIVER AVE, SUITE 210 12/31/2016 366 Days Settled

BRIGHTON, MI 48114

LIVINGSTON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,663,719	Total Charges	3,004,296	Salary Expense	26.2%	
Fixed Assets	1,328,983	Contract Allowance	109,302	3.6%	Fringe Benefits	5.0%
Other Assets	125,546	Operating Revenue	2,894,994	96.4%		
Total Assets	4,118,248	Operating Expense	2,737,616	94.6%	Current Ratio	19.6
Current Liabilities	136,020	Operating Margin	157,378	5.4%	Days to Collect	162.6
Long Term Liabilities	50,006	Other Income	32	0.0%	Avg Payment Days	3.2
Total Equity	3,932,220	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	4,118,246	Net Profit or Loss	157,410	5.4%	Return on Equity	4.0%

232663 BURTON DIALYSIS

4015 DAVISON ROAD 12/31/2016 366 Days Settled

BURTON, MI 48509

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,553,140	Total Charges	5,626,385	Salary Expense	28.1%	
Fixed Assets	913,525	Contract Allowance	26,565	0.5%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	5,599,820	99.5%		
Total Assets	2,466,665	Operating Expense	4,107,178	73.3%	Current Ratio	12.5
Current Liabilities	124,199	Operating Margin	1,492,642	26.7%	Days to Collect	56.8
Long Term Liabilities	19,624	Other Income	-149,708	-2.7%	Avg Payment Days	4.2
Total Equity	2,322,841	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	2,466,664	Net Profit or Loss	1,342,934	24.0%	Return on Equity	57.8%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 11

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232573 CASS CITY DIALYSIS CENTER

6757 MAIN ST

12/31/2016 366 Days Settled

CASS CITY, MI 48726

TUSCOLA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,248,928	Total Charges	1,103,316		Salary Expense	29.3%
Fixed Assets	297,115	Contract Allowance	-8,554	-0.8%	Fringe Benefits	4.4%
Other Assets	383,718	Operating Revenue	1,111,870	100.8%		
Total Assets	-568,095	Operating Expense	1,210,282	108.9%	Current Ratio	(59.5)
Current Liabilities	20,990	Operating Margin	-98,412	-8.9%	Days to Collect	76.1
Long Term Liabilities	33,418	Other Income	9	0.0%	Avg Payment Days	2.6
Total Equity	-622,503	Other Expense	0	0.0%	Depreciation Rate	22.1%
Total Liab. and Equity	-568,095	Net Profit or Loss	(98,403)	-8.9%	Return on Equity	15.8%

232632 CHELSEA DIALYSIS

1620 COMMERCE PARK DRIVE, SUITE 200

12/31/2016 366 Days Settled

CHELSEA, MI 48118

WASHTENAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	388,314	Total Charges	1,013,222		Salary Expense	31.7%
Fixed Assets	57,743	Contract Allowance	-22,478	-2.2%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,035,700	102.2%		
Total Assets	446,057	Operating Expense	1,014,564	98.0%	Current Ratio	11.2
Current Liabilities	34,518	Operating Margin	21,136	2.0%	Days to Collect	59.0
Long Term Liabilities	0	Other Income	14	0.0%	Avg Payment Days	3.9
Total Equity	411,539	Other Expense	0	0.0%	Depreciation Rate	14.2%
Total Liab. and Equity	446,057	Net Profit or Loss	21,150	2.0%	Return on Equity	5.1%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 12

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232328 CHILDREN'S HOSPITAL OF MICHIGAN

3950 BEAUBIEN BLVD

Cost Report not filed.

DETROIT, MI 48201

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

232350 CHIPPEWA DIALYSIS CENTER

509 OSBORN BLVD

Cost Report not filed.

SAULT SAINTE MARIE, MI 49783

CHIPPEWA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 13

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232575 CLARKSTON DIALYSIS CENTER

6770 DIXIE HIGHWAY
 CLARKSTON, MI 48346
 OAKLAND
 12/31/2016 366 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,934,286	Total Charges	2,331,794	Salary Expense	30.8%	
Fixed Assets	107,835	Contract Allowance	17,924	0.8%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	2,313,870	99.2%		
Total Assets	10,042,121	Operating Expense	2,004,482	86.6%	Current Ratio	117.0
Current Liabilities	84,874	Operating Margin	309,388	13.4%	Days to Collect	79.7
Long Term Liabilities	42,902	Other Income	3	0.0%	Avg Payment Days	7.6
Total Equity	9,914,342	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	10,042,118	Net Profit or Loss	309,391	13.4%	Return on Equity	3.1%

232647 CLINTON TOWNSHIP DIALYSIS

15918 NINETEEN MILE ROAD, SUITE 110
 CLINTON TOWNSHIP, MI 48038
 MACOMB
 NATIONAL GOVERNMENT SERVICES
 12/31/2016 366 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,373,817	Total Charges	5,763,007	Salary Expense	28.6%	
Fixed Assets	259,436	Contract Allowance	19,697	0.3%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	5,743,310	99.7%		
Total Assets	1,633,253	Operating Expense	4,390,612	76.4%	Current Ratio	14.2
Current Liabilities	96,518	Operating Margin	1,352,698	23.6%	Days to Collect	38.0
Long Term Liabilities	25,096	Other Income	-541,463	-9.4%	Avg Payment Days	1.7
Total Equity	1,511,639	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	1,633,253	Net Profit or Loss	811,235	14.1%	Return on Equity	53.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 14

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232637 COMMERCE TOWNSHIP DIALYSIS

120 W COMMERCE ROAD

12/31/2016 366 Days Settled

COMMERCE TOWNSHIP, MI 48382

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	350,101	Total Charges	1,490,631	Salary Expense	32.2%	
Fixed Assets	123,345	Contract Allowance	3,876	0.3%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	1,486,755	99.7%		
Total Assets	473,446	Operating Expense	1,449,546	97.5%	Current Ratio	6.9
Current Liabilities	50,375	Operating Margin	37,209	2.5%	Days to Collect	94.3
Long Term Liabilities	5,645	Other Income	-20,340	-1.4%	Avg Payment Days	3.0
Total Equity	417,426	Other Expense	0	0.0%	Depreciation Rate	14.5%
Total Liab. and Equity	473,446	Net Profit or Loss	16,869	1.1%	Return on Equity	4.0%

232512 CORNERSTONE DIALYSIS

23857 GREENFIELD

12/31/2016 366 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,069,590	Total Charges	9,506,641	Salary Expense	25.5%	
Fixed Assets	982,062	Contract Allowance	183,091	1.9%	Fringe Benefits	4.5%
Other Assets	8,885,219	Operating Revenue	9,323,550	98.1%		
Total Assets	17,936,871	Operating Expense	7,995,513	85.8%	Current Ratio	32.4
Current Liabilities	249,007	Operating Margin	1,328,037	14.2%	Days to Collect	103.4
Long Term Liabilities	88,844	Other Income	-2,973	0.0%	Avg Payment Days	3.3
Total Equity	17,599,019	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	17,936,870	Net Profit or Loss	1,325,064	14.2%	Return on Equity	7.5%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 15

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232605 DAVISON DIALYSIS

1011 S STATE STREET

12/31/2016 366 Days Settled

DAVISON, MI 48423

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,363,257	Total Charges	1,383,362		Salary Expense	32.3%
Fixed Assets	106,393	Contract Allowance	-12,111	-0.9%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	1,395,473	100.9%	Current Ratio	39.7
Total Assets	1,469,650	Operating Expense	1,207,608	86.5%	Days to Collect	80.6
Current Liabilities	34,371	Operating Margin	187,865	13.5%	Avg Payment Days	3.0
Long Term Liabilities	16,129	Other Income	31	0.0%	Depreciation Rate	5.7%
Total Equity	1,419,150	Other Expense	0	0.0%	Return on Equity	13.2%
Total Liab. and Equity	1,469,650	Net Profit or Loss	187,896	13.5%		

232520 DEARBORN DIALYSIS

1185 MONROE STREET

12/31/2016 366 Days Settled

DEARBORN, MI 48124

WAYNE

HCSC OF MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,130,018	Total Charges	3,105,322		Salary Expense	31.2%
Fixed Assets	119,939	Contract Allowance	-17,846	-0.6%	Fringe Benefits	3.9%
Other Assets	7,487,234	Operating Revenue	3,123,168	100.6%	Current Ratio	77.7
Total Assets	13,737,191	Operating Expense	3,068,273	98.2%	Days to Collect	91.6
Current Liabilities	78,915	Operating Margin	54,895	1.8%	Avg Payment Days	6.1
Long Term Liabilities	0	Other Income	92	0.0%	Depreciation Rate	30.3%
Total Equity	13,658,277	Other Expense	0	0.0%	Return on Equity	0.4%
Total Liab. and Equity	13,737,192	Net Profit or Loss	54,987	1.8%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 16

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232653 DEARBORN HOME DIALYSIS

22030 PARK STREET
DEARBORN, MI 48124
WAYNE

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,953,429	Total Charges	2,900,679		Salary Expense	24.4%
Fixed Assets	325,283	Contract Allowance	-321,605	-11.1%	Fringe Benefits	2.7%
Other Assets	0	Operating Revenue	3,222,284	111.1%		
Total Assets	4,278,712	Operating Expense	2,375,260	73.7%	Current Ratio	18.1
Current Liabilities	218,228	Operating Margin	847,024	26.3%	Days to Collect	129.2
Long Term Liabilities	22,670	Other Income	-202,003	-6.3%	Avg Payment Days	1.7
Total Equity	4,037,815	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	4,278,713	Net Profit or Loss	645,021	20.0%	Return on Equity	16.0%

232694 DEARBORN KIDNEY CENTER

5111 AUTO CLUB DR, STE 120
DEARBORN, MI 48126
WAYNE
WPS MI

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	862,462	Total Charges	7,852,710		Salary Expense	32.3%
Fixed Assets	976,320	Contract Allowance	-2,719,755	-34.6%	Fringe Benefits	10.3%
Other Assets	18,834	Operating Revenue	10,572,465	134.6%		
Total Assets	1,857,616	Operating Expense	3,445,698	32.6%	Current Ratio	0.9
Current Liabilities	987,892	Operating Margin	7,126,767	67.4%	Days to Collect	6.7
Long Term Liabilities	535,070	Other Income	0	0.0%	Avg Payment Days	25.6
Total Equity	334,653	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	1,857,615	Net Profit or Loss	7,126,767	67.4%	Return on Equity	2,129.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 17

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232345 DEVOS CHILDREN'S HOSPITAL ESRD UNIT

35 MICHIGAN ST NE, STE 3121

Cost Report not filed.

GRAND RAPIDS, MI 49503

KENT

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

232712 DIALYSIS CENTERS OF MICHIGAN

24931 KELLY RD

12/31/2016 121 Days Settled

EASTPOINTE, MI 48021

MACOMB

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	356,838	Total Charges	1,615,833	Salary Expense	34.9%	
Fixed Assets	2,149,063	Contract Allowance	-1,297,614	-80.3% Fringe Benefits	10.1%	
Other Assets	0	Operating Revenue	2,913,447	180.3%		
Total Assets	2,505,901	Operating Expense	1,212,085	41.6%	Current Ratio	0.3
Current Liabilities	1,271,484	Operating Margin	1,701,362	58.4%	Days to Collect	6.2
Long Term Liabilities	1,614,094	Other Income	0	0.0%	Avg Payment Days	8.5
Total Equity	-379,676	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	2,505,902	Net Profit or Loss	1,701,362	58.4%	Return on Equity	-448.1%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 18

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232592 DOWNRIVER KIDNEY CENTER

5600 ALLEN ROAD

12/31/2016 366 Days Settled

ALLEN PARK, MI 48101

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,553,280	Total Charges	3,175,632	Salary Expense	28.9%	
Fixed Assets	340,460	Contract Allowance	-24,046	-0.8%	Fringe Benefits	4.8%
Other Assets	7,713,275	Operating Revenue	3,199,678	100.8%		
Total Assets	4,500,455	Operating Expense	3,107,149	97.1%	Current Ratio	(67.2)
Current Liabilities	52,896	Operating Margin	92,529	2.9%	Days to Collect	113.1
Long Term Liabilities	0	Other Income	95	0.0%	Avg Payment Days	3.9
Total Equity	4,447,560	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	4,500,456	Net Profit or Loss	92,624	2.9%	Return on Equity	2.1%

232504 DSI SE JACKSON DIALYSIS

200 S. EAST AVE

12/31/2016 366 Days Settled

JACKSON, MI 49201

JACKSON

CAHABA GBA (GA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	624,403	Total Charges	104,207,663	Salary Expense	37.5%	
Fixed Assets	247,331	Contract Allowance	101,291,218	97.2%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	2,916,445	2.8%		
Total Assets	871,734	Operating Expense	2,876,397	98.6%	Current Ratio	(0.7)
Current Liabilities	-863,555	Operating Margin	40,048	1.4%	Days to Collect	66.3
Long Term Liabilities	-48,963	Other Income	0	0.0%	Avg Payment Days	17.8
Total Equity	1,784,252	Other Expense	0	0.0%	Depreciation Rate	37.9%
Total Liab. and Equity	871,734	Net Profit or Loss	40,048	1.4%	Return on Equity	2.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 19

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232631 EAST DEARBORN DIALYSIS

13200 WEST WARREN AVE

12/31/2016 366 Days Settled

DEARBORN, MI 48126

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	896,249	Total Charges	2,785,536	Salary Expense	26.9%	
Fixed Assets	222,673	Contract Allowance	-54,170	-1.9%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	2,839,706	101.9%		
Total Assets	1,118,922	Operating Expense	2,957,431	104.1%	Current Ratio	7.0
Current Liabilities	128,616	Operating Margin	-117,725	-4.1%	Days to Collect	222.4
Long Term Liabilities	21,540	Other Income	64	0.0%	Avg Payment Days	5.1
Total Equity	968,765	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	1,118,921	Net Profit or Loss	(117,661)	-4.1%	Return on Equity	-12.1%

232567 EASTPOINTE DIALYSIS CENTER

21400 KELLY ROAD

12/31/2016 366 Days Settled

EASTPOINTE, MI 48021

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	20,123,374	Salary Expense	34.9%	
Fixed Assets	861,969	Contract Allowance	15,094,030	75.0%	Fringe Benefits	6.9%
Other Assets	551,253	Operating Revenue	5,029,344	25.0%		
Total Assets	3,135,982	Operating Expense	4,093,458	81.4%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	935,886	18.6%	Days to Collect	17.3
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	16.3
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	3,135,982	Net Profit or Loss	935,886	18.6%	Return on Equity	51.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 20

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

233517 EDWARD W SPARROW HOSPITAL ESRD

1210 W SAGINAW ST

Cost Report not filed.

LANSING, MI 48915

INGHAM

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

232681 ELIZABETH C HOSICK DIALYSIS CENTER

224 PARK AVENUE

6/30/2016 366 Days Settled

FRANKFORT, MI 49635

BENZIE

WPS IN

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,833,629	Total Charges	1,949,238	Salary Expense	48.7%
Fixed Assets	1,267,055	Contract Allowance	1,352,560	69.4% Fringe Benefits	0.0%
Other Assets	166,850	Operating Revenue	596,678	30.6%	
Total Assets	3,267,534	Operating Expense	594,959	99.7%	Current Ratio
Current Liabilities	473,994	Operating Margin	1,719	0.3%	Days to Collect
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days
Total Equity	2,793,540	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	3,267,534	Net Profit or Loss	1,720	0.3%	Return on Equity

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 21

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232635 FENTON DIALYSIS

17420 SILVER PARKWAY 12/31/2016 366 Days Settled

FENTON, MI 48430

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,658,919	Total Charges	2,772,914	Salary Expense	31.2%	
Fixed Assets	255,877	Contract Allowance	25,631	0.9%	Fringe Benefits	4.3%
Other Assets	10,080	Operating Revenue	2,747,283	99.1%		
Total Assets	1,924,876	Operating Expense	2,315,355	84.3%	Current Ratio	27.6
Current Liabilities	60,094	Operating Margin	431,928	15.7%	Days to Collect	70.9
Long Term Liabilities	1,033	Other Income	-1,399	-0.1%	Avg Payment Days	3.1
Total Equity	1,863,749	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	1,924,876	Net Profit or Loss	430,529	15.7%	Return on Equity	23.1%

232608 FLINT DIALYSIS CENTER

ONE HURLEY PLAZA, SUITE 115 12/31/2016 366 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,175,193	Total Charges	6,592,729	Salary Expense	26.2%	
Fixed Assets	1,309,522	Contract Allowance	135,242	2.1%	Fringe Benefits	4.0%
Other Assets	14,818,928	Operating Revenue	6,457,487	97.9%		
Total Assets	12,953,257	Operating Expense	4,711,944	73.0%	Current Ratio	(18.6)
Current Liabilities	170,871	Operating Margin	1,745,543	27.0%	Days to Collect	93.3
Long Term Liabilities	0	Other Income	-1,424	0.0%	Avg Payment Days	2.6
Total Equity	12,782,386	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	12,953,257	Net Profit or Loss	1,744,119	27.0%	Return on Equity	13.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 22

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232601 FLUSHING DIALYSIS

3469 PIERSON PLACE
 FLUSHING, MI 48433
 GENESEE
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,595,829	Total Charges	2,487,962		Salary Expense	33.1%
Fixed Assets	99,639	Contract Allowance	-3,931	-0.2%	Fringe Benefits	5.2%
Other Assets	4,700	Operating Revenue	2,491,893	100.2%		
Total Assets	2,700,168	Operating Expense	2,060,138	82.7%	Current Ratio	26.8
Current Liabilities	96,704	Operating Margin	431,755	17.3%	Days to Collect	64.0
Long Term Liabilities	36,369	Other Income	20	0.0%	Avg Payment Days	4.4
Total Equity	2,567,095	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	2,700,168	Net Profit or Loss	431,775	17.3%	Return on Equity	16.8%

232580 FMC DIALYSIS SERVICES-BEWICK

7733 E JEFFERSON, STE 120
 DETROIT, MI 48214
 WAYNE
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-9,590,529	Total Charges	3,860,609		Salary Expense	32.7%
Fixed Assets	2,095,738	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	1,099,587	Operating Revenue	3,860,609	100.0%		
Total Assets	-6,395,204	Operating Expense	4,197,168	108.7%	Current Ratio	21.4
Current Liabilities	-448,199	Operating Margin	-336,559	-8.7%	Days to Collect	64.1
Long Term Liabilities	-707,958	Other Income	-2	0.0%	Avg Payment Days	(39.1)
Total Equity	7,551,361	Other Expense	0	0.0%	Depreciation Rate	21.2%
Total Liab. and Equity	6,395,204	Net Profit or Loss	(336,561)	-8.7%	Return on Equity	-4.5%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 23

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232630 FMC DIALYSIS SERVICES-CHESTERFIELD

48656 GRATIOT AVENUE
 CHESTERFIELD, MI 48051
 MACOMB
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,897,810	Total Charges	2,461,586		Salary Expense	32.6%
Fixed Assets	72,994	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	11,842	Operating Revenue	2,461,586	100.0%		
Total Assets	3,982,646	Operating Expense	1,935,725	78.6%	Current Ratio	(21.2)
Current Liabilities	-183,542	Operating Margin	525,861	21.4%	Days to Collect	75.0
Long Term Liabilities	-82,321	Other Income	1	0.0%	Avg Payment Days	(34.7)
Total Equity	-3,716,782	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	-3,982,645	Net Profit or Loss	525,862	21.4%	Return on Equity	-14.1%

232554 FMC DIALYSIS SERVICES-CLINTON

35351-A GRATIOT AVE
 CLINTON TOWNSHIP, MI 48035
 MACOMB
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,930,839	Total Charges	5,981,809		Salary Expense	30.7%
Fixed Assets	625,503	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	4,375,332	Operating Revenue	5,981,809	100.0%		
Total Assets	11,931,674	Operating Expense	4,202,064	70.2%	Current Ratio	(18.6)
Current Liabilities	-372,074	Operating Margin	1,779,745	29.8%	Days to Collect	46.7
Long Term Liabilities	-208,635	Other Income	0	0.0%	Avg Payment Days	(32.4)
Total Equity	-11,350,965	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	-11,931,674	Net Profit or Loss	1,779,745	29.8%	Return on Equity	-15.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 24

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232651 FMC DIALYSIS SERVICES-DUNDEE

129 HELLE BLVD
 DUNDEE, MI 48131
 MONROE
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,665,649	Total Charges	1,670,838		Salary Expense	34.2%
Fixed Assets	135,187	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	1,670,838	100.0%	Current Ratio	31.3
Total Assets	-1,530,462	Operating Expense	1,461,164	87.5%	Days to Collect	91.2
Current Liabilities	-53,207	Operating Margin	209,674	12.5%	Avg Payment Days	(13.3)
Long Term Liabilities	-56,718	Other Income	0	0.0%	Depreciation Rate	18.6%
Total Equity	1,640,388	Other Expense	0	0.0%	Return on Equity	12.8%
Total Liab. and Equity	1,530,463	Net Profit or Loss	209,674	12.5%		

232503 FMC DIALYSIS SERVICES-EAST DETROIT

22151 MOROSS ROAD
 DETROIT, MI 48236
 WAYNE
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-7,874,644	Total Charges	2,410,197		Salary Expense	38.7%
Fixed Assets	144,678	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	7,696,519	Operating Revenue	2,410,197	100.0%	Current Ratio	39.7
Total Assets	-33,447	Operating Expense	2,159,977	89.6%	Days to Collect	52.9
Current Liabilities	-198,279	Operating Margin	250,220	10.4%	Avg Payment Days	(33.6)
Long Term Liabilities	-160,740	Other Income	1	0.0%	Depreciation Rate	21.3%
Total Equity	392,466	Other Expense	0	0.0%	Return on Equity	63.8%
Total Liab. and Equity	33,447	Net Profit or Loss	250,221	10.4%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 25

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232633 FMC DIALYSIS SERVICES-KALAMAZOO EAST

2901 E KILGORE ROAD
 KALAMAZOO, MI 49001
 KALAMAZOO
 BLUE CROSS (TENNESSEE)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,333,433	Total Charges	3,231,634		Salary Expense	34.7%
Fixed Assets	112,071	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	11,229	Operating Revenue	3,231,634	100.0%	Current Ratio	(17.4)
Total Assets	2,456,733	Operating Expense	1,944,666	60.2%	Days to Collect	49.0
Current Liabilities	-133,756	Operating Margin	1,286,968	39.8%	Avg Payment Days	(25.2)
Long Term Liabilities	-164,247	Other Income	1	0.0%	Depreciation Rate	14.5%
Total Equity	-2,158,731	Other Expense	0	0.0%	Return on Equity	-59.6%
Total Liab. and Equity	-2,456,734	Net Profit or Loss	1,286,969	39.8%		

232634 FMC DIALYSIS SERVICES-LANSING CENTRAL

2710 S WASHINGTON, SUITE 100
 LANSING, MI 48910
 INGHAM
 BLUE CROSS (TENNESSEE)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,446,821	Total Charges	4,934,121		Salary Expense	30.0%
Fixed Assets	1,979,053	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	75,001	Operating Revenue	4,934,121	100.0%	Current Ratio	(8.5)
Total Assets	4,500,875	Operating Expense	4,008,502	81.2%	Days to Collect	65.0
Current Liabilities	-286,586	Operating Margin	925,619	18.8%	Avg Payment Days	(26.2)
Long Term Liabilities	-1,165,777	Other Income	0	0.0%	Depreciation Rate	19.8%
Total Equity	-3,048,511	Other Expense	0	0.0%	Return on Equity	-30.4%
Total Liab. and Equity	-4,500,874	Net Profit or Loss	925,619	18.8%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 26

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232509 FMC DIALYSIS SERVICES-PORT HURON

2607 ELECTRIC AVENUE 12/31/2016 366 Days Settled

PORT HURON, MI 48060

SAINT CLAIR

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	12,991,247	Total Charges	6,205,784		Salary Expense	33.7%
Fixed Assets	376,929	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	2,686,442	Operating Revenue	6,205,784	100.0%	Current Ratio	(33.8)
Total Assets	16,054,618	Operating Expense	4,221,930	68.0%	Days to Collect	50.6
Current Liabilities	-384,088	Operating Margin	1,983,854	32.0%	Avg Payment Days	(33.3)
Long Term Liabilities	-256,927	Other Income	-1	0.0%	Depreciation Rate	14.5%
Total Equity	-15,448,202	Other Expense	0	0.0%	Return on Equity	-12.8%
Total Liab. and Equity	-16,089,217	Net Profit or Loss	1,983,853	32.0%		

232523 FMC DIALYSIS SERVICES-ROMEO PLANK

46591 ROMEO PLANK, SUITE 101 12/31/2016 366 Days Settled

MACOMB, MI 48044

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,020,786	Total Charges	2,982,490		Salary Expense	35.4%
Fixed Assets	312,347	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	3,758,260	Operating Revenue	2,982,490	100.0%	Current Ratio	(61.8)
Total Assets	12,091,393	Operating Expense	2,343,185	78.6%	Days to Collect	37.2
Current Liabilities	-129,835	Operating Margin	639,305	21.4%	Avg Payment Days	(20.3)
Long Term Liabilities	-132,548	Other Income	1	0.0%	Depreciation Rate	32.0%
Total Equity	-11,829,011	Other Expense	0	0.0%	Return on Equity	-5.4%
Total Liab. and Equity	-12,091,394	Net Profit or Loss	639,306	21.4%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 27

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232555 FMC DIALYSIS SERVICES-ROMULUS

11200 METRO AIRPORT CENTER DR 12/31/2016 366 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,458,809	Total Charges	1,528,279	Salary Expense	37.7%	
Fixed Assets	378,214	Contract Allowance	0	0.0%	Fringe Benefits	5.7%
Other Assets	3,414	Operating Revenue	1,528,279	100.0%		
Total Assets	2,840,437	Operating Expense	1,426,694	93.4%	Current Ratio	(15.6)
Current Liabilities	-157,579	Operating Margin	101,585	6.6%	Days to Collect	60.5
Long Term Liabilities	-961,585	Other Income	1	0.0%	Avg Payment Days	(40.4)
Total Equity	-1,721,273	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	-2,840,437	Net Profit or Loss	101,586	6.6%	Return on Equity	-5.9%

232627 FMC DIALYSIS SERVICES-SHELBY

56065 VAN DYKE AVENUE 12/31/2016 366 Days Settled

SHELBY TOWNSHIP, MI 48316

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	986,773	Total Charges	2,741,263	Salary Expense	32.2%	
Fixed Assets	89,368	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	11,842	Operating Revenue	2,741,263	100.0%		
Total Assets	1,087,983	Operating Expense	2,325,085	84.8%	Current Ratio	(7.8)
Current Liabilities	-126,140	Operating Margin	416,178	15.2%	Days to Collect	45.0
Long Term Liabilities	-133,979	Other Income	0	0.0%	Avg Payment Days	(19.9)
Total Equity	-827,865	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	-1,087,984	Net Profit or Loss	416,178	15.2%	Return on Equity	-50.3%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 28

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232620 FMC DIALYSIS SERVICES-TAWAS BAY

1698 EAST HURON

12/31/2016 366 Days Settled

EAST TAWAS, MI 48730

IOSCO

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,131,586	Total Charges	1,535,753		Salary Expense	34.5%
Fixed Assets	71,561	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	2,175	Operating Revenue	1,535,753	100.0%	Current Ratio	(31.8)
Total Assets	3,205,322	Operating Expense	1,350,110	87.9%	Days to Collect	43.4
Current Liabilities	-98,450	Operating Margin	185,643	12.1%	Avg Payment Days	(26.7)
Long Term Liabilities	-56,511	Other Income	1	0.0%	Depreciation Rate	6.2%
Total Equity	-3,050,361	Other Expense	0	0.0%	Return on Equity	-6.1%
Total Liab. and Equity	-3,205,322	Net Profit or Loss	185,644	12.1%		

232530 FMC DIALYSIS SERVICES-UNIVERSITY

18430 LIVERNOIS

12/31/2016 366 Days Settled

DETROIT, MI 48221

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-6,654,816	Total Charges	4,601,387		Salary Expense	33.6%
Fixed Assets	102,153	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	5,762,916	Operating Revenue	4,601,387	100.0%	Current Ratio	12.4
Total Assets	-789,747	Operating Expense	3,982,478	86.5%	Days to Collect	57.5
Current Liabilities	-535,080	Operating Margin	618,909	13.5%	Avg Payment Days	(49.2)
Long Term Liabilities	-132,326	Other Income	-2	0.0%	Depreciation Rate	55.2%
Total Equity	1,457,151	Other Expense	0	0.0%	Return on Equity	42.5%
Total Liab. and Equity	789,745	Net Profit or Loss	618,907	13.5%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 29

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232513 FMC DIALYSIS SERVICES-WARREN

30330 HOOVER ROAD

12/31/2016 366 Days Settled

WARREN, MI 48093

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,986,299	Total Charges	3,571,530		Salary Expense	35.0%
Fixed Assets	340,233	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	3,272,622	Operating Revenue	3,571,530	100.0%		
Total Assets	5,599,154	Operating Expense	3,141,037	87.9%	Current Ratio	(5.4)
Current Liabilities	-369,922	Operating Margin	430,493	12.1%	Days to Collect	419.1
Long Term Liabilities	-195,006	Other Income	-2	0.0%	Avg Payment Days	(43.1)
Total Equity	-5,070,860	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	-5,635,788	Net Profit or Loss	430,491	12.1%	Return on Equity	-8.5%

232582 FMC DIALYSIS SERVICES-WEST ANN ARBOR

2355 W STADIUM BLVD

12/31/2016 366 Days Settled

ANN ARBOR, MI 48103

WASHTENAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,812,020	Total Charges	1,199,620		Salary Expense	33.9%
Fixed Assets	207,476	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	16,463	Operating Revenue	1,199,620	100.0%		
Total Assets	2,035,959	Operating Expense	1,037,948	86.5%	Current Ratio	(15.5)
Current Liabilities	-116,553	Operating Margin	161,672	13.5%	Days to Collect	86.4
Long Term Liabilities	-65,937	Other Income	1	0.0%	Avg Payment Days	(41.1)
Total Equity	-1,853,470	Other Expense	0	0.0%	Depreciation Rate	17.1%
Total Liab. and Equity	-2,035,960	Net Profit or Loss	161,673	13.5%	Return on Equity	-8.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 30

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232699 FRESENIUS MEDICAL CARE-ST JOHNS

975 E TOWNSEND RD
 12/31/2016 366 Days Settled
 SAINT JOHNS, MI 48879
 CLINTON
 WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	567,620	Total Charges	1,408,316		Salary Expense	29.3%
Fixed Assets	971,132	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	1,408,316	100.0%	Current Ratio	(4.6)
Total Assets	1,538,752	Operating Expense	1,330,451	94.5%	Days to Collect	44.8
Current Liabilities	-124,124	Operating Margin	77,865	5.5%	Avg Payment Days	(34.1)
Long Term Liabilities	-248,071	Other Income	-1	0.0%	Depreciation Rate	23.0%
Total Equity	-1,166,559	Other Expense	0	0.0%	Return on Equity	-6.7%
Total Liab. and Equity	-1,538,754	Net Profit or Loss	77,864	5.5%		

232514 FRESENIUS MEDICAL CARE ADRIAN

715 LAKESHIRE TRAIL
 12/31/2016 366 Days Settled
 ADRIAN, MI 49221
 LENAWEE
 BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,585,595	Total Charges	3,994,197		Salary Expense	35.0%
Fixed Assets	480,343	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	11,813	Operating Revenue	3,994,197	100.0%	Current Ratio	(20.0)
Total Assets	5,077,751	Operating Expense	3,631,466	90.9%	Days to Collect	105.0
Current Liabilities	-229,374	Operating Margin	362,731	9.1%	Avg Payment Days	(23.1)
Long Term Liabilities	-250,170	Other Income	0	0.0%	Depreciation Rate	43.3%
Total Equity	-4,598,208	Other Expense	0	0.0%	Return on Equity	-7.9%
Total Liab. and Equity	-5,077,752	Net Profit or Loss	362,731	9.1%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 31

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232591 FRESENIUS MEDICAL CARE BALDWIN

1101 WASHINGTON ST 12/31/2016 366 Days Settled

BALDWIN, MI 49304

LAKE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-636,617	Total Charges	451,518		Salary Expense	41.4%
Fixed Assets	24,369	Contract Allowance	0	0.0%	Fringe Benefits	4.8%
Other Assets	636,228	Operating Revenue	451,518	100.0%		
Total Assets	23,980	Operating Expense	468,985	103.9%	Current Ratio	16.7
Current Liabilities	-38,156	Operating Margin	-17,467	-3.9%	Days to Collect	53.8
Long Term Liabilities	-13,205	Other Income	2	0.0%	Avg Payment Days	(29.8)
Total Equity	27,382	Other Expense	0	0.0%	Depreciation Rate	21.2%
Total Liab. and Equity	-23,979	Net Profit or Loss	(17,465)	-3.9%	Return on Equity	-63.8%

232611 FRESENIUS MEDICAL CARE BIG RAPIDS

14307 NORTHLAND DRIVE 12/31/2016 366 Days Settled

BIG RAPIDS, MI 49307

MECOSTA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	559,499	Total Charges	2,146,622		Salary Expense	39.4%
Fixed Assets	36,300	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	2,012,878	Operating Revenue	2,146,622	100.0%		
Total Assets	2,608,677	Operating Expense	1,462,838	68.1%	Current Ratio	(5.4)
Current Liabilities	-103,278	Operating Margin	683,784	31.9%	Days to Collect	46.2
Long Term Liabilities	-95,844	Other Income	2	0.0%	Avg Payment Days	(25.8)
Total Equity	-2,409,557	Other Expense	0	0.0%	Depreciation Rate	27.1%
Total Liab. and Equity	-2,608,679	Net Profit or Loss	683,786	31.9%	Return on Equity	-28.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 32

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232518 FRESENIUS MEDICAL CARE BOTSFORD PARK

28425 W. EIGHT MILE RD 12/31/2016 366 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,271,871	Total Charges	6,436,098		Salary Expense	37.4%
Fixed Assets	159,961	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	6,456,118	Operating Revenue	6,436,098	100.0%		
Total Assets	3,344,208	Operating Expense	4,448,959	69.1%	Current Ratio	9.3
Current Liabilities	-351,171	Operating Margin	1,987,139	30.9%	Days to Collect	45.6
Long Term Liabilities	-204,051	Other Income	-1	0.0%	Avg Payment Days	(28.9)
Total Equity	-2,840,736	Other Expense	0	0.0%	Depreciation Rate	82.1%
Total Liab. and Equity	-3,395,958	Net Profit or Loss	1,987,138	30.9%	Return on Equity	-70.0%

232552 FRESENIUS MEDICAL CARE BRIGHTON

5757 WHITMORE LAKE ROAD 12/31/2016 366 Days Settled

BRIGHTON, MI 48116

LIVINGSTON

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,678,895	Total Charges	2,244,063		Salary Expense	28.3%
Fixed Assets	1,518,500	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	44,096	Operating Revenue	2,244,063	100.0%		
Total Assets	4,241,491	Operating Expense	2,173,488	96.9%	Current Ratio	(82.3)
Current Liabilities	-32,539	Operating Margin	70,575	3.1%	Days to Collect	92.7
Long Term Liabilities	-108,003	Other Income	0	0.0%	Avg Payment Days	(5.5)
Total Equity	-4,100,949	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	-4,241,491	Net Profit or Loss	70,575	3.1%	Return on Equity	-1.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 33

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232590 FRESENIUS MEDICAL CARE CADILLAC

203 PALUSTER ST
 12/31/2016 366 Days Settled
 CADILLAC, MI 49601
 WEXFORD
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,016,027	Total Charges	2,541,564		Salary Expense	32.6%
Fixed Assets	95,087	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	4,055,441	Operating Revenue	2,541,564	100.0%		
Total Assets	2,134,501	Operating Expense	2,134,959	84.0%	Current Ratio	14.1
Current Liabilities	-142,769	Operating Margin	406,605	16.0%	Days to Collect	45.7
Long Term Liabilities	-160,839	Other Income	2	0.0%	Avg Payment Days	(24.5)
Total Equity	-1,830,896	Other Expense	0	0.0%	Depreciation Rate	50.3%
Total Liab. and Equity	-2,134,504	Net Profit or Loss	406,607	16.0%	Return on Equity	-22.2%

232657 FRESENIUS MEDICAL CARE CARO

95 ELMDOR DRIVE
 12/31/2016 366 Days Settled
 CARO, MI 48723
 TUSCOLA
 NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	537,334	Total Charges	2,235,247		Salary Expense	32.5%
Fixed Assets	129,729	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	2,235,247	100.0%		
Total Assets	667,063	Operating Expense	1,221,143	54.6%	Current Ratio	(7.6)
Current Liabilities	-70,416	Operating Margin	1,014,104	45.4%	Days to Collect	64.2
Long Term Liabilities	-136,976	Other Income	1	0.0%	Avg Payment Days	(21.1)
Total Equity	-459,671	Other Expense	0	0.0%	Depreciation Rate	47.9%
Total Liab. and Equity	-667,063	Net Profit or Loss	1,014,105	45.4%	Return on Equity	-220.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 34

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232654 FRESENIUS MEDICAL CARE CASS RIVER

5414 ROLLING HILLS DRIVE
BRIDGEPORT, MI 48722
SAGINAW
NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	719,582	Total Charges	2,261,266		Salary Expense	30.1%
Fixed Assets	302,748	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	2,261,266	100.0%		
Total Assets	1,022,330	Operating Expense	1,764,388	78.0%	Current Ratio	(5.8)
Current Liabilities	-123,358	Operating Margin	496,878	22.0%	Days to Collect	128.9
Long Term Liabilities	-116,500	Other Income	-2	0.0%	Avg Payment Days	(25.6)
Total Equity	-782,470	Other Expense	0	0.0%	Depreciation Rate	19.1%
Total Liab. and Equity	-1,022,328	Net Profit or Loss	496,876	22.0%	Return on Equity	-63.5%

232709 FRESENIUS MEDICAL CARE EAST ANN ARBOR HOME DIALYSI

4949 WASHTENAW AVE
ANN ARBOR, MI 48108
WASHTENAW
WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,706,400	Total Charges	162,476		Salary Expense	25.1%
Fixed Assets	784,701	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	162,476	100.0%		
Total Assets	-921,699	Operating Expense	471,383	290.1%	Current Ratio	707.5
Current Liabilities	-2,412	Operating Margin	-308,907	-190.1%	Days to Collect	379.2
Long Term Liabilities	-47,114	Other Income	-2	0.0%	Avg Payment Days	(1.1)
Total Equity	971,226	Other Expense	0	0.0%	Depreciation Rate	11.2%
Total Liab. and Equity	921,700	Net Profit or Loss	(308,909)	-190.1%	Return on Equity	-31.8%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 35

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232667 FRESENIUS MEDICAL CARE GARDEN CITY

27201 W WARREN STREET 12/31/2016 366 Days Settled

DEARBORN HEIGHTS, MI 48127

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-182,240	Total Charges	3,368,924	Salary Expense	36.7%	
Fixed Assets	425,115	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	3,368,924	100.0%		
Total Assets	<u>242,875</u>	Operating Expense	<u>2,569,550</u>	76.3%	Current Ratio	0.8
Current Liabilities	-214,712	Operating Margin	799,374	23.7%	Days to Collect	50.3
Long Term Liabilities	-535,767	Other Income	-2	0.0%	Avg Payment Days	(30.6)
Total Equity	507,604	Other Expense	0	0.0%	Depreciation Rate	19.4%
Total Liab. and Equity	<u>-242,875</u>	Net Profit or Loss	<u>799,372</u>	23.7%	Return on Equity	157.5%

232659 FRESENIUS MEDICAL CARE GULL ROAD

5010 GULL ROAD, STE G 12/31/2016 366 Days Settled

KALAMAZOO, MI 49048

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-831,051	Total Charges	2,268,981	Salary Expense	34.6%	
Fixed Assets	316,143	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	0	Operating Revenue	2,268,981	100.0%		
Total Assets	<u>-514,908</u>	Operating Expense	<u>1,935,922</u>	85.3%	Current Ratio	9.7
Current Liabilities	-85,261	Operating Margin	333,059	14.7%	Days to Collect	43.2
Long Term Liabilities	-111,263	Other Income	0	0.0%	Avg Payment Days	(16.1)
Total Equity	711,431	Other Expense	0	0.0%	Depreciation Rate	22.3%
Total Liab. and Equity	<u>514,907</u>	Net Profit or Loss	<u>333,059</u>	14.7%	Return on Equity	46.8%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 36

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232683 FRESENIUS MEDICAL CARE HASTINGS

1230 W STATE STREET
 HASTINGS, MI 49058
 BARRY
 WPS MI

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	607,537	Total Charges	2,301,719		Salary Expense	34.7%
Fixed Assets	585,012	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	2,301,719	100.0%	Current Ratio	(6.8)
Total Assets	1,192,549	Operating Expense	1,652,344	71.8%	Days to Collect	95.5
Current Liabilities	-89,698	Operating Margin	649,375	28.2%	Avg Payment Days	(19.9)
Long Term Liabilities	-109,354	Other Income	3	0.0%	Depreciation Rate	14.6%
Total Equity	-993,497	Other Expense	0	0.0%	Return on Equity	-65.4%
Total Liab. and Equity	-1,192,549	Net Profit or Loss	649,378	28.2%		

232650 FRESENIUS MEDICAL CARE IRON MOUNTAIN

1711 SOUTH STEPHENSON AVENUE, STE 130
 IRON MOUNTAIN, MI 49801
 DICKINSON
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,362,994	Total Charges	2,332,536		Salary Expense	35.1%
Fixed Assets	43,721	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	269,481	Operating Revenue	2,332,536	100.0%	Current Ratio	(28.9)
Total Assets	2,676,196	Operating Expense	1,289,799	55.3%	Days to Collect	66.8
Current Liabilities	-81,732	Operating Margin	1,042,737	44.7%	Avg Payment Days	(23.2)
Long Term Liabilities	-76,391	Other Income	1	0.0%	Depreciation Rate	46.0%
Total Equity	-2,518,074	Other Expense	0	0.0%	Return on Equity	-41.4%
Total Liab. and Equity	-2,676,197	Net Profit or Loss	1,042,738	44.7%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 37

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232662 FRESENIUS MEDICAL CARE JACKSON OAKS

128 N ELM AVENUE
 JACKSON, MI 49202
 JACKSON
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,606,548	Total Charges	4,911,285		Salary Expense	32.2%
Fixed Assets	208,476	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	4,911,285	100.0%		
Total Assets	4,815,024	Operating Expense	2,652,107	54.0%	Current Ratio	(15.1)
Current Liabilities	-305,920	Operating Margin	2,259,178	46.0%	Days to Collect	49.7
Long Term Liabilities	-193,089	Other Income	0	0.0%	Avg Payment Days	(42.2)
Total Equity	-4,316,015	Other Expense	0	0.0%	Depreciation Rate	35.8%
Total Liab. and Equity	-4,815,024	Net Profit or Loss	2,259,178	46.0%	Return on Equity	-52.3%

232703 FRESENIUS MEDICAL CARE KENTWOOD

4300 CALLANDER DRIVE SE
 KENTWOOD, MI 49508
 KENT
 WPS MI

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-213,508	Total Charges	2,782,145		Salary Expense	32.3%
Fixed Assets	1,061,107	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	2,782,145	100.0%		
Total Assets	847,599	Operating Expense	2,208,910	79.4%	Current Ratio	1.0
Current Liabilities	-210,050	Operating Margin	573,235	20.6%	Days to Collect	72.8
Long Term Liabilities	-200,508	Other Income	0	0.0%	Avg Payment Days	(34.8)
Total Equity	-437,040	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	-847,598	Net Profit or Loss	573,235	20.6%	Return on Equity	-131.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 38

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232679 FRESENIUS MEDICAL CARE LANSING WEST

916 MALL DRIVE EAST, STE 100

12/31/2016 366 Days Settled

LANSING, MI 48917

EATON

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,469,937	Total Charges	3,885,635	Salary Expense	33.9%	
Fixed Assets	558,891	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	3,885,635	100.0%	Current Ratio	(7.2)
Total Assets	2,028,828	Operating Expense	2,155,796	55.5%	Days to Collect	47.4
Current Liabilities	-205,477	Operating Margin	1,729,839	44.5%	Avg Payment Days	(34.9)
Long Term Liabilities	-319,616	Other Income	1	0.0%	Depreciation Rate	17.7%
Total Equity	-1,503,735	Other Expense	0	0.0%	Return on Equity	-115.0%
Total Liab. and Equity	-2,028,828	Net Profit or Loss	1,729,840	44.5%		

232589 FRESENIUS MEDICAL CARE MANISTEE

1293 E PARKDALE AVENUE

12/31/2016 366 Days Settled

MANISTEE, MI 49660

MANISTEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-386,768	Total Charges	1,476,963	Salary Expense	41.1%	
Fixed Assets	25,446	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	1,354,955	Operating Revenue	1,476,963	100.0%	Current Ratio	9.2
Total Assets	993,633	Operating Expense	824,705	55.8%	Days to Collect	41.7
Current Liabilities	-41,834	Operating Margin	652,258	44.2%	Avg Payment Days	(18.6)
Long Term Liabilities	-33,035	Other Income	-2	0.0%	Depreciation Rate	29.3%
Total Equity	-918,766	Other Expense	0	0.0%	Return on Equity	-71.0%
Total Liab. and Equity	-993,635	Net Profit or Loss	652,256	44.2%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 39

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232674 FRESENIUS MEDICAL CARE MARQUETTE

1009 HARBOR HILLS DR 12/31/2016 366 Days Settled

MARQUETTE, MI 49855

MARQUETTE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,038,099	Total Charges	2,974,355		Salary Expense	28.6%
Fixed Assets	1,420,552	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	2,563,068	Operating Revenue	2,974,355	100.0%		
Total Assets	945,521	Operating Expense	2,529,207	85.0%	Current Ratio	23.6
Current Liabilities	-128,711	Operating Margin	445,148	15.0%	Days to Collect	95.0
Long Term Liabilities	-117,733	Other Income	2	0.0%	Avg Payment Days	(18.6)
Total Equity	-700,076	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	-946,520	Net Profit or Loss	445,150	15.0%	Return on Equity	-63.6%

232682 FRESENIUS MEDICAL CARE OF HILLSDALE

781 OLDS STREET 12/31/2016 366 Days Settled

JONESVILLE, MI 49250

HILLSDALE

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	141,325	Total Charges	2,463,115		Salary Expense	38.7%
Fixed Assets	598,241	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	2,463,115	100.0%		
Total Assets	739,566	Operating Expense	1,744,031	70.8%	Current Ratio	(1.2)
Current Liabilities	-120,227	Operating Margin	719,084	29.2%	Days to Collect	62.6
Long Term Liabilities	-56,721	Other Income	-2	0.0%	Avg Payment Days	(25.2)
Total Equity	-721,877	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	-898,825	Net Profit or Loss	719,082	29.2%	Return on Equity	-99.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 40

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232615 FRESENIUS MEDICAL CARE OF ST CLAIR SHORES

26210 HARPER AVENUE, SUITE 200

12/31/2016 366 Days Settled

SAINT CLAIR SHORES, MI 48081

MACOMB

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,321,293	Total Charges	8,274,331	Salary Expense	35.3%	
Fixed Assets	1,041,509	Contract Allowance	0	0.0%	Fringe Benefits	10.4%
Other Assets	0	Operating Revenue	8,274,331	100.0%		
Total Assets	7,362,802	Operating Expense	5,903,475	71.3%	Current Ratio	(9.6)
Current Liabilities	-658,212	Operating Margin	2,370,856	28.7%	Days to Collect	51.2
Long Term Liabilities	-426,917	Other Income	0	0.0%	Avg Payment Days	(40.8)
Total Equity	-6,277,672	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	-7,362,801	Net Profit or Loss	2,370,856	28.7%	Return on Equity	-37.8%

232648 FRESENIUS MEDICAL CARE SANDUSKY

47 DAWSON ST, SUITE 3

12/31/2016 366 Days Settled

SANDUSKY, MI 48471

SANILAC

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,811,502	Total Charges	1,753,286	Salary Expense	37.6%	
Fixed Assets	154,345	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	1,753,286	100.0%		
Total Assets	-1,657,157	Operating Expense	1,674,789	95.5%	Current Ratio	11.6
Current Liabilities	-156,606	Operating Margin	78,497	4.5%	Days to Collect	45.7
Long Term Liabilities	-43,490	Other Income	-1	0.0%	Avg Payment Days	(34.2)
Total Equity	1,857,252	Other Expense	0	0.0%	Depreciation Rate	12.5%
Total Liab. and Equity	1,657,156	Net Profit or Loss	78,496	4.5%	Return on Equity	4.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 41

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232655 FRESENIUS MEDICAL CARE STURGIS

1276 KITSON AVENUE
 STURGIS, MI 49091
 SAINT JOSEPH
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,575,594	Total Charges	1,175,305		Salary Expense	33.0%
Fixed Assets	258,431	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	1,175,305	100.0%	Current Ratio	24.3
Total Assets	-1,317,163	Operating Expense	1,163,640	99.0%	Days to Collect	56.3
Current Liabilities	-64,895	Operating Margin	11,665	1.0%	Avg Payment Days	(20.4)
Long Term Liabilities	-61,977	Other Income	0	0.0%	Depreciation Rate	15.8%
Total Equity	1,444,036	Other Expense	0	0.0%	Return on Equity	0.8%
Total Liab. and Equity	1,317,164	Net Profit or Loss	11,665	1.0%		

232619 FRESENIUS MEDICAL CARE TAYLOR

22970 NORTHLINE ROAD, SUITE 100
 TAYLOR, MI 48180
 WAYNE
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,864,019	Total Charges	1,285,087		Salary Expense	40.0%
Fixed Assets	209,900	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	1,646,895	Operating Revenue	1,285,087	100.0%	Current Ratio	24.9
Total Assets	-1,007,224	Operating Expense	1,299,028	101.1%	Days to Collect	45.3
Current Liabilities	-114,940	Operating Margin	-13,941	-1.1%	Avg Payment Days	(32.4)
Long Term Liabilities	-50,274	Other Income	0	0.0%	Depreciation Rate	21.7%
Total Equity	1,172,438	Other Expense	0	0.0%	Return on Equity	-1.2%
Total Liab. and Equity	1,007,224	Net Profit or Loss	(13,941)	-1.1%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 42

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232715 FRESENIUS MEDICAL CARE WEST MICHIGAN HOME

12180 N US HIGHWAY 131

12/31/2016 94 Days Settled

SCHOOLCRAFT, MI 49087

KALAMAZOO

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-184,960	Total Charges	266,641	Salary Expense	23.4%	
Fixed Assets	756,467	Contract Allowance	0	0.0%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	266,641	100.0%		
Total Assets	571,507	Operating Expense	254,135	95.3%	Current Ratio	0.7
Current Liabilities	-254,848	Operating Margin	12,506	4.7%	Days to Collect	82.8
Long Term Liabilities	-97,655	Other Income	0	0.0%	Avg Payment Days	(94.3)
Total Equity	-219,004	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	-571,507	Net Profit or Loss	12,506	4.7%	Return on Equity	-5.7%

232550 GARDEN WEST DIALYSIS

5715 VENOY RD

12/31/2016 366 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,196,492	Total Charges	3,660,002	Salary Expense	31.8%	
Fixed Assets	602,400	Contract Allowance	-20,247	-0.6%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	3,680,249	100.6%		
Total Assets	6,798,892	Operating Expense	3,518,781	95.6%	Current Ratio	67.5
Current Liabilities	91,854	Operating Margin	161,468	4.4%	Days to Collect	76.5
Long Term Liabilities	26,881	Other Income	89	0.0%	Avg Payment Days	5.4
Total Equity	6,680,157	Other Expense	0	0.0%	Depreciation Rate	16.3%
Total Liab. and Equity	6,798,892	Net Profit or Loss	161,557	4.4%	Return on Equity	2.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 43

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232556 GAYLORD DIALYSIS

1989 WALDEN DRIVE

12/31/2016 366 Days Settled

GAYLORD, MI 49735

OTSEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-531,346	Total Charges	1,307,059		Salary Expense	31.1%
Fixed Assets	241,477	Contract Allowance	-23,525	-1.8%	Fringe Benefits	5.2%
Other Assets	758,522	Operating Revenue	1,330,584	101.8%		
Total Assets	468,653	Operating Expense	1,517,611	114.1%	Current Ratio	(9.6)
Current Liabilities	55,397	Operating Margin	-187,027	-14.1%	Days to Collect	58.6
Long Term Liabilities	25,024	Other Income	0	0.0%	Avg Payment Days	5.0
Total Equity	388,231	Other Expense	0	0.0%	Depreciation Rate	25.1%
Total Liab. and Equity	468,652	Net Profit or Loss	(187,027)	-14.1%	Return on Equity	-48.2%

232521 GENESEE VALLEY DIALYSIS CENTER

2222 SOUTH LINDEN ROAD

12/31/2016 366 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,286,601	Total Charges	2,648,305		Salary Expense	32.0%
Fixed Assets	473,450	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	1,312	Operating Revenue	2,648,305	100.0%		
Total Assets	5,761,363	Operating Expense	2,019,360	76.3%	Current Ratio	(26.8)
Current Liabilities	-197,415	Operating Margin	628,945	23.7%	Days to Collect	130.8
Long Term Liabilities	-105,171	Other Income	0	0.0%	Avg Payment Days	(35.8)
Total Equity	-5,458,777	Other Expense	0	0.0%	Depreciation Rate	18.6%
Total Liab. and Equity	-5,761,363	Net Profit or Loss	628,945	23.7%	Return on Equity	-11.5%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 44

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232649 GLADWIN DIALYSIS

673 QUARTER STREET

12/31/2016 366 Days Settled

GLADWIN, MI 48624

GLADWIN

CAHABA

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-339,097	Total Charges	2,628,916	Salary Expense	28.8%	
Fixed Assets	375,571	Contract Allowance	17,660	0.7%	Fringe Benefits	4.1%
Other Assets	1,368,168	Operating Revenue	2,611,256	99.3%		
Total Assets	1,404,642	Operating Expense	2,464,091	94.4%	Current Ratio	(3.6)
Current Liabilities	94,653	Operating Margin	147,165	5.6%	Days to Collect	56.3
Long Term Liabilities	46,283	Other Income	428	0.0%	Avg Payment Days	5.2
Total Equity	1,263,707	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	1,404,643	Net Profit or Loss	147,593	5.7%	Return on Equity	11.7%

232569 GRAND BLANC DIALYSIS CENTER

3625 GENESYS PARKWAY

12/31/2016 366 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-24,724,033	Total Charges	3,618,337	Salary Expense	32.4%	
Fixed Assets	771,840	Contract Allowance	-132,811	-3.7%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	3,751,148	103.7%		
Total Assets	-23,952,193	Operating Expense	2,917,220	77.8%	Current Ratio	(43.9)
Current Liabilities	563,722	Operating Margin	833,928	22.2%	Days to Collect	65.1
Long Term Liabilities	12,045	Other Income	-974	0.0%	Avg Payment Days	3.5
Total Equity	-24,527,958	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	-23,952,191	Net Profit or Loss	832,954	22.2%	Return on Equity	-3.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 45

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232711 GRAND BLANC HOME TRAINING

8195 S SAGINAW ST

12/31/2016 128 Days Settled

GRAND BLANC, MI 48439

GENESEE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	223,914	Total Charges	627,977	Salary Expense	21.4%	
Fixed Assets	-39,847	Contract Allowance	128,571	20.5%	Fringe Benefits	3.3%
Other Assets	0	Operating Revenue	499,406	79.5%		
Total Assets	184,067	Operating Expense	457,465	91.6%	Current Ratio	11.0
Current Liabilities	20,392	Operating Margin	41,941	8.4%	Days to Collect	696.9
Long Term Liabilities	-2,903	Other Income	2	0.0%	Avg Payment Days	0.6
Total Equity	166,580	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	184,069	Net Profit or Loss	41,943	8.4%	Return on Equity	25.2%

232692 GRAYLING HOME TRAINING

125 E MICHIGAN AVE

12/31/2016 366 Days Settled

GRAYLING, MI 49738

CRAWFORD

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	255,949	Total Charges	514,043	Salary Expense	27.8%	
Fixed Assets	774,315	Contract Allowance	-905	-0.2%	Fringe Benefits	1.8%
Other Assets	0	Operating Revenue	514,948	100.2%		
Total Assets	1,030,264	Operating Expense	603,888	117.3%	Current Ratio	11.0
Current Liabilities	23,246	Operating Margin	-88,940	-17.3%	Days to Collect	56.4
Long Term Liabilities	224,019	Other Income	8,822	1.7%	Avg Payment Days	4.8
Total Equity	783,000	Other Expense	0	0.0%	Depreciation Rate	6.6%
Total Liab. and Equity	1,030,265	Net Profit or Loss	(80,118)	-15.6%	Return on Equity	-10.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 46

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232614 GREAT LAKES DIALYSIS

14614 KERCHEVAL 12/31/2016 366 Days Settled

DETROIT, MI 48215

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	452,249	Total Charges	3,107,091		Salary Expense	41.9%
Fixed Assets	11,202	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	3,107,091	100.0%	Current Ratio	33.7
Total Assets	463,451	Operating Expense	2,890,186	93.0%	Days to Collect	1.2
Current Liabilities	13,433	Operating Margin	216,905	7.0%	Avg Payment Days	1.7
Long Term Liabilities	95,679	Other Income	7,653	0.2%	Depreciation Rate	10.2%
Total Equity	354,339	Other Expense	0	0.0%	Return on Equity	63.4%
Total Liab. and Equity	463,451	Net Profit or Loss	224,558	7.2%		

232533 GREAT LAKES DIALYSIS CENTER

992 S MONROE ST 12/31/2016 366 Days Settled

MONROE, MI 48161

MONROE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,420,965	Total Charges	3,387,747		Salary Expense	34.8%
Fixed Assets	659,556	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	0	Operating Revenue	3,387,747	100.0%	Current Ratio	(55.7)
Total Assets	9,080,521	Operating Expense	2,616,250	77.2%	Days to Collect	54.4
Current Liabilities	-151,317	Operating Margin	771,497	22.8%	Avg Payment Days	(21.2)
Long Term Liabilities	-103,359	Other Income	1	0.0%	Depreciation Rate	14.5%
Total Equity	-8,825,842	Other Expense	0	0.0%	Return on Equity	-8.7%
Total Liab. and Equity	-9,080,518	Net Profit or Loss	771,498	22.8%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 47

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232695 GREAT LAKES DIALYSIS WEST

27150 W 8 MILE RD
 SOUTHFIELD, MI 48033
 OAKLAND
 WPS MI

12/31/2016 366 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-472,598	Total Charges	1,303,610	Salary Expense	35.6%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	1,303,610	100.0%		
Total Assets	-472,598	Operating Expense	1,480,783	113.6%	Current Ratio	(58.4)
Current Liabilities	8,097	Operating Margin	-177,173	-13.6%	Days to Collect	0.2
Long Term Liabilities	92,514	Other Income	0	0.0%	Avg Payment Days	2.0
Total Equity	-573,209	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	-472,598	Net Profit or Loss	(177,173)	-13.6%	Return on Equity	30.9%

232685 GREENFIELD HEALTH SYSTEMS

39525 WEST 14 MILE RD, STE 200
 NOVI, MI 48377
 OAKLAND
 WPS MI

12/31/2016 366 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	4,524,659	Salary Expense	19.7%	
Fixed Assets	861,969	Contract Allowance	3,187,550	70.4%	Fringe Benefits	2.8%
Other Assets	551,253	Operating Revenue	1,337,109	29.6%		
Total Assets	3,135,982	Operating Expense	994,218	74.4%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	342,891	25.6%	Days to Collect	65.2
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	67.2
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	3,135,982	Net Profit or Loss	342,891	25.6%	Return on Equity	18.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 48

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE

19001 HUBBARD DRIVE 12/31/2016 366 Days Settled

DEARBORN, MI 48126

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	35,303,537	Salary Expense	32.5%	
Fixed Assets	861,969	Contract Allowance	26,384,133	74.7%	Fringe Benefits	5.9%
Other Assets	551,253	Operating Revenue	8,919,404	25.3%		
Total Assets	3,135,982	Operating Expense	6,865,313	77.0%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	2,054,091	23.0%	Days to Collect	131.1
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	9.7
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	3,135,982	Net Profit or Loss	2,054,091	23.0%	Return on Equity	111.9%

232505 GREENFIELD HEALTH SYSTEMS-MAIN

2799 W GRAND BOULEVARD 12/31/2016 366 Days Settled

DETROIT, MI 48202

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	45,737,433	Salary Expense	31.8%	
Fixed Assets	861,969	Contract Allowance	34,801,156	76.1%	Fringe Benefits	6.4%
Other Assets	551,253	Operating Revenue	10,936,277	23.9%		
Total Assets	3,135,982	Operating Expense	8,788,840	80.4%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	2,147,437	19.6%	Days to Collect	8.0
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	7.6
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	3,135,982	Net Profit or Loss	2,147,437	19.6%	Return on Equity	117.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 49

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232516 GREENFIELD HEALTH SYSTEMS-PONTIAC

44200 WOODWARD AVENUE, SUITE 109 12/31/2016 366 Days Settled

PONTIAC, MI 48341

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	18,698,281	Salary Expense	33.9%	
Fixed Assets	861,969	Contract Allowance	14,393,244	77.0%	Fringe Benefits	5.7%
Other Assets	551,253	Operating Revenue	4,305,037	23.0%		
Total Assets	3,135,982	Operating Expense	3,966,232	92.1%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	338,805	7.9%	Days to Collect	20.2
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	16.9
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	22.8%
Total Liab. and Equity	3,135,982	Net Profit or Loss	338,805	7.9%	Return on Equity	18.5%

232510 GREENFIELD HEALTH SYSTEMS-TAYLOR

24565 HAIG ROAD 12/31/2016 366 Days Settled

TAYLOR, MI 48180

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	23,043,738	Salary Expense	30.4%	
Fixed Assets	861,969	Contract Allowance	17,090,272	74.2%	Fringe Benefits	6.1%
Other Assets	551,253	Operating Revenue	5,953,466	25.8%		
Total Assets	3,135,982	Operating Expense	4,332,305	72.8%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	1,621,161	27.2%	Days to Collect	14.6
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	15.4
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	3,135,982	Net Profit or Loss	1,621,161	27.2%	Return on Equity	88.3%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 50

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232506 GREENFIELD HEALTH SYSTEMS-TROY

2050 LIVERNOIS, STE A
TROY, MI 48083
OAKLAND
NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	10,641,666	Salary Expense	35.3%	
Fixed Assets	861,969	Contract Allowance	7,920,940	74.4%	Fringe Benefits	4.9%
Other Assets	551,253	Operating Revenue	2,720,726	25.6%		
Total Assets	3,135,982	Operating Expense	2,555,304	93.9%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	165,422	6.1%	Days to Collect	32.0
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	26.2
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	3,135,982	Net Profit or Loss	165,422	6.1%	Return on Equity	9.0%

232600 GREENVIEW DIALYSIS

18544 EIGHT MILE ROAD
SOUTHFIELD, MI 48075
OAKLAND
BLUE CROSS (GEORGIA)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,378,213	Total Charges	3,137,970	Salary Expense	32.1%	
Fixed Assets	189,900	Contract Allowance	-45,259	-1.4%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	3,183,229	101.4%		
Total Assets	4,568,113	Operating Expense	3,396,055	106.7%	Current Ratio	100.9
Current Liabilities	43,409	Operating Margin	-212,826	-6.7%	Days to Collect	94.2
Long Term Liabilities	9,577	Other Income	149	0.0%	Avg Payment Days	2.1
Total Equity	4,515,125	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	4,568,111	Net Profit or Loss	(212,677)	-6.7%	Return on Equity	-4.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 51

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232677 GREENVILLE DIALYSIS

101 S GREENVILLE WEST DR

12/31/2016 366 Days Settled

GREENVILLE, MI 48838

MONTCALM

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	371,444	Total Charges	1,709,940	Salary Expense	29.3%	
Fixed Assets	135,087	Contract Allowance	-27,561	-1.6%	Fringe Benefits	5.7%
Other Assets	12,848	Operating Revenue	1,737,501	101.6%		
Total Assets	519,379	Operating Expense	1,594,845	91.8%	Current Ratio	12.2
Current Liabilities	30,545	Operating Margin	142,656	8.2%	Days to Collect	82.0
Long Term Liabilities	20,124	Other Income	-4,774	-0.3%	Avg Payment Days	2.7
Total Equity	468,710	Other Expense	0	0.0%	Depreciation Rate	29.0%
Total Liab. and Equity	519,379	Net Profit or Loss	137,882	7.9%	Return on Equity	29.4%

232643 GROSSE POINTE DIALYSIS

18000 E WARREN AVENUE, SUITE 100

12/31/2016 366 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,206,791	Total Charges	7,570,264	Salary Expense	27.7%	
Fixed Assets	535,299	Contract Allowance	131,186	1.7%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	7,439,078	98.3%		
Total Assets	1,742,090	Operating Expense	6,857,344	92.2%	Current Ratio	1.9
Current Liabilities	631,751	Operating Margin	581,734	7.8%	Days to Collect	51.1
Long Term Liabilities	177,857	Other Income	-236,414	-3.2%	Avg Payment Days	9.1
Total Equity	932,481	Other Expense	0	0.0%	Depreciation Rate	26.1%
Total Liab. and Equity	1,742,089	Net Profit or Loss	345,320	4.6%	Return on Equity	37.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 52

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232609 HALLWOOD DIALYSIS CENTER

4929 CLIO ROAD, SUITE B

12/31/2016 366 Days Settled

FLINT, MI 48504

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,509,242	Total Charges	2,572,830		Salary Expense	29.6%
Fixed Assets	48,122	Contract Allowance	-60,195	-2.3%	Fringe Benefits	4.3%
Other Assets	9,241	Operating Revenue	2,633,025	102.3%	Current Ratio	77.3
Total Assets	3,566,605	Operating Expense	2,384,180	90.5%	Days to Collect	74.5
Current Liabilities	45,394	Operating Margin	248,845	9.5%	Avg Payment Days	2.2
Long Term Liabilities	24,216	Other Income	34	0.0%	Depreciation Rate	10.7%
Total Equity	3,496,996	Other Expense	0	0.0%	Return on Equity	7.1%
Total Liab. and Equity	3,566,606	Net Profit or Loss	248,879	9.5%		

232684 HARPER WOODS DIALYSIS

19265 VERNIER RD

12/31/2016 366 Days Settled

HARPER WOODS, MI 48225

WAYNE

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,463,377	Total Charges	4,543,095		Salary Expense	27.8%
Fixed Assets	2,008,513	Contract Allowance	53,400	1.2%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	4,489,695	98.8%	Current Ratio	11.4
Total Assets	3,471,890	Operating Expense	4,068,023	90.6%	Days to Collect	154.8
Current Liabilities	127,917	Operating Margin	421,672	9.4%	Avg Payment Days	3.1
Long Term Liabilities	1,498,128	Other Income	-208,117	-4.6%	Depreciation Rate	6.4%
Total Equity	1,845,844	Other Expense	0	0.0%	Return on Equity	11.6%
Total Liab. and Equity	3,471,889	Net Profit or Loss	213,555	4.8%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 53

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232691 HOME DIALYSIS SPECIALTY CENTER

29001 HARPER

12/31/2016 366 Days Settled

SAINT CLAIR SHORES, MI 48081

MACOMB

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	431,094	Total Charges	3,231,127	Salary Expense	17.9%	
Fixed Assets	0	Contract Allowance	2,259,496	69.9%	Fringe Benefits	3.1%
Other Assets	0	Operating Revenue	971,631	30.1%		
Total Assets	431,094	Operating Expense	532,367	54.8%	Current Ratio	2.2
Current Liabilities	195,550	Operating Margin	439,264	45.2%	Days to Collect	115.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	134.4
Total Equity	235,544	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	431,094	Net Profit or Loss	439,264	45.2%	Return on Equity	186.5%

232638 IONIA DIALYSIS

2622 HEARTLAND BLVD

12/31/2016 366 Days Settled

IONIA, MI 48846

IONIA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,076,901	Total Charges	2,661,600	Salary Expense	28.2%	
Fixed Assets	137,713	Contract Allowance	-371,675	-14.0%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	3,033,275	114.0%		
Total Assets	1,214,614	Operating Expense	2,016,362	66.5%	Current Ratio	26.9
Current Liabilities	39,989	Operating Margin	1,016,913	33.5%	Days to Collect	499.0
Long Term Liabilities	122,558	Other Income	-458,539	-15.1%	Avg Payment Days	5.1
Total Equity	1,052,069	Other Expense	0	0.0%	Depreciation Rate	17.7%
Total Liab. and Equity	1,214,616	Net Profit or Loss	558,374	18.4%	Return on Equity	53.1%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 54

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232571 JACKSON DIALYSIS

234 LOUIS-GLICK HIGHWAY

12/31/2016 366 Days Settled

JACKSON, MI 49201

JACKSON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,980,505	Total Charges	2,182,857	Salary Expense	32.7%	
Fixed Assets	50,550	Contract Allowance	-32,650	-1.5%	Fringe Benefits	4.2%
Other Assets	20,765	Operating Revenue	2,215,507	101.5%		
Total Assets	5,051,820	Operating Expense	2,146,850	96.9%	Current Ratio	150.8
Current Liabilities	33,034	Operating Margin	68,657	3.1%	Days to Collect	91.5
Long Term Liabilities	30,289	Other Income	17	0.0%	Avg Payment Days	5.1
Total Equity	4,988,498	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	5,051,821	Net Profit or Loss	68,674	3.1%	Return on Equity	1.4%

232639 KALAMAZOO CENTRAL DIALYSIS

535 S BURDICK, STE 110

12/31/2016 366 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-507,688	Total Charges	1,384,469	Salary Expense	29.8%	
Fixed Assets	133,954	Contract Allowance	-5,438	-0.4%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,389,907	100.4%		
Total Assets	-373,734	Operating Expense	1,501,846	108.1%	Current Ratio	(11.4)
Current Liabilities	44,673	Operating Margin	-111,939	-8.1%	Days to Collect	72.5
Long Term Liabilities	8,106	Other Income	63	0.0%	Avg Payment Days	3.0
Total Equity	-426,513	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	-373,734	Net Profit or Loss	(111,876)	-8.0%	Return on Equity	26.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 55

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232641 KALAMAZOO WEST DIALYSIS

1040 NORTH 10TH STREET

12/31/2016 366 Days Settled

KALAMAZOO, MI 49007

KALAMAZOO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-131,885	Total Charges	719,447	Salary Expense	25.6%	
Fixed Assets	175,303	Contract Allowance	15,994	2.2%	Fringe Benefits	2.6%
Other Assets	0	Operating Revenue	703,453	97.8%		
Total Assets	43,418	Operating Expense	961,051	136.6%	Current Ratio	(4.9)
Current Liabilities	26,709	Operating Margin	-257,598	-36.6%	Days to Collect	793.3
Long Term Liabilities	13,690	Other Income	39	0.0%	Avg Payment Days	3.4
Total Equity	3,021	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	43,420	Net Profit or Loss	(257,559)	-36.6%	Return on Equity	- 8,525.6%

232645 KALKASKA DIALYSIS CENTER

415 SECOND STREET

6/30/2016 366 Days Settled

KALKASKA, MI 49646

KALKASKA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	16,123,421	Total Charges	5,262,390	Salary Expense	35.7%	
Fixed Assets	28,256,427	Contract Allowance	3,621,050	68.8%	Fringe Benefits	10.7%
Other Assets	6,253,773	Operating Revenue	1,641,340	31.2%		
Total Assets	50,633,621	Operating Expense	1,497,966	91.3%	Current Ratio	2.2
Current Liabilities	7,241,431	Operating Margin	143,374	8.7%	Days to Collect	3,104.7
Long Term Liabilities	1,159,272	Other Income	404	0.0%	Avg Payment Days	1,112.8
Total Equity	42,232,918	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	50,633,621	Net Profit or Loss	143,778	8.8%	Return on Equity	0.3%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 56

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232545 KRESGE DIALYSIS

4145 CASS AVENUE
 DETROIT, MI 48201
 WAYNE
 BLUE CROSS (GEORGIA)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,378,708	Total Charges	6,746,856		Salary Expense	28.6%
Fixed Assets	382,884	Contract Allowance	-69,116	-1.0%	Fringe Benefits	5.4%
Other Assets	7,388,177	Operating Revenue	6,815,972	101.0%		
Total Assets	10,149,769	Operating Expense	5,952,161	87.3%	Current Ratio	8.3
Current Liabilities	287,935	Operating Margin	863,811	12.7%	Days to Collect	101.5
Long Term Liabilities	36,250	Other Income	183	0.0%	Avg Payment Days	3.5
Total Equity	9,825,582	Other Expense	0	0.0%	Depreciation Rate	12.3%
Total Liab. and Equity	10,149,767	Net Profit or Loss	863,994	12.7%	Return on Equity	8.8%

232646 LANSING HOME TRAINING

4530 SOUTH HAGADORN ROAD, STE B
 EAST LANSING, MI 48823
 INGHAM
 PALMETTO (CALIFORNIA)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,706,493	Total Charges	431,435		Salary Expense	31.3%
Fixed Assets	649,286	Contract Allowance	14,671	3.4%	Fringe Benefits	2.7%
Other Assets	0	Operating Revenue	416,764	96.6%		
Total Assets	-1,057,207	Operating Expense	671,132	161.0%	Current Ratio	(80.9)
Current Liabilities	21,099	Operating Margin	-254,368	-61.0%	Days to Collect	282.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	1.2
Total Equity	-1,078,306	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	-1,057,207	Net Profit or Loss	(254,368)	-61.0%	Return on Equity	23.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 57

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232688 LIBERTY DIALYSIS AT LAKELAND BENTON HARBOR

338 8TH STREET

12/31/2016 366 Days Settled

BENTON HARBOR, MI 49022

BERRIEN

WISCONSIN PHYSICIANS SERVICE

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,170,902	Total Charges	3,747,119		Salary Expense	33.4%
Fixed Assets	851,168	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	-188,331	Operating Revenue	3,747,119	100.0%	Current Ratio	(1.8)
Total Assets	1,833,739	Operating Expense	3,124,237	83.4%	Days to Collect	82.5
Current Liabilities	-667,775	Operating Margin	622,882	16.6%	Avg Payment Days	(64.2)
Long Term Liabilities	-842,368	Other Income	1	0.0%	Depreciation Rate	23.5%
Total Equity	-323,596	Other Expense	0	0.0%	Return on Equity	-192.5%
Total Liab. and Equity	-1,833,739	Net Profit or Loss	622,883	16.6%		

232668 LIBERTY DIALYSIS AT LAKELAND NILES

8 LONGMEADOW VILLAGE DRIVE

12/31/2016 366 Days Settled

NILES, MI 49120

BERRIEN

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	578,619	Total Charges	2,829,413		Salary Expense	38.3%
Fixed Assets	524,636	Contract Allowance	0	0.0%	Fringe Benefits	10.8%
Other Assets	0	Operating Revenue	2,829,413	100.0%	Current Ratio	(1.8)
Total Assets	1,103,255	Operating Expense	2,170,414	76.7%	Days to Collect	65.1
Current Liabilities	-322,597	Operating Margin	658,999	23.3%	Avg Payment Days	(54.4)
Long Term Liabilities	-348,069	Other Income	-1	0.0%	Depreciation Rate	17.0%
Total Equity	-432,590	Other Expense	0	0.0%	Return on Equity	-152.3%
Total Liab. and Equity	-1,103,256	Net Profit or Loss	658,998	23.3%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 58

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232664 LIBERTY DIALYSIS AT LAKELAND ROYALTON

3772 HOLLYWOOD ROAD
 ST JOSEPH, MI 49085
 BERRIEN
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,477,971	Total Charges	3,689,436		Salary Expense	31.1%
Fixed Assets	287,671	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	398,249	Operating Revenue	3,689,436	100.0%	Current Ratio	0.9
Total Assets	2,163,891	Operating Expense	2,467,666	66.9%	Days to Collect	138.5
Current Liabilities	1,738,403	Operating Margin	1,221,770	33.1%	Avg Payment Days	257.8
Long Term Liabilities	-468,650	Other Income	0	0.0%	Depreciation Rate	25.5%
Total Equity	-3,433,645	Other Expense	0	0.0%	Return on Equity	-35.6%
Total Liab. and Equity	-2,163,892	Net Profit or Loss	1,221,770	33.1%		

232572 LUDINGTON DIALYSIS

7 N ATKINSON DRIVE, SUITE 210
 LUDINGTON, MI 49431
 MASON
 BLUE CROSS (GEORGIA)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-102,579	Total Charges	1,914,469		Salary Expense	30.4%
Fixed Assets	631,891	Contract Allowance	-14,607	-0.8%	Fringe Benefits	5.4%
Other Assets	703,169	Operating Revenue	1,929,076	100.8%	Current Ratio	(2.0)
Total Assets	1,232,481	Operating Expense	1,933,170	100.2%	Days to Collect	56.8
Current Liabilities	52,418	Operating Margin	-4,094	-0.2%	Avg Payment Days	5.2
Long Term Liabilities	27,273	Other Income	51	0.0%	Depreciation Rate	12.6%
Total Equity	1,152,792	Other Expense	0	0.0%	Return on Equity	-0.4%
Total Liab. and Equity	1,232,483	Net Profit or Loss	(4,043)	-0.2%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 59

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232540 MACOMB KIDNEY CENTER

28295 SCHOENHERR ROAD, SUITE A 12/31/2016 366 Days Settled

WARREN, MI 48093

MACOMB

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,340,477	Total Charges	4,691,536	Salary Expense	28.8%	
Fixed Assets	156,090	Contract Allowance	16,712	0.4%	Fringe Benefits	5.4%
Other Assets	2,053,756	Operating Revenue	4,674,824	99.6%		
Total Assets	13,550,323	Operating Expense	4,128,991	88.3%	Current Ratio	149.0
Current Liabilities	76,086	Operating Margin	545,833	11.7%	Days to Collect	127.8
Long Term Liabilities	29,294	Other Income	-1,929	0.0%	Avg Payment Days	4.3
Total Equity	13,444,941	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	13,550,321	Net Profit or Loss	543,904	11.6%	Return on Equity	4.0%

232642 MACOMB REGIONAL DIALYSIS CENTER

16151 NINETEEN MILE ROAD, SUITE 200 12/31/2016 366 Days Settled

CLINTON TOWNSHIP, MI 48038

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	923,896	Total Charges	17,044,742	Salary Expense	31.1%	
Fixed Assets	918,104	Contract Allowance	12,647,197	74.2%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	4,397,545	25.8%		
Total Assets	1,842,000	Operating Expense	3,612,014	82.1%	Current Ratio	2.3
Current Liabilities	407,169	Operating Margin	785,531	17.9%	Days to Collect	46.8
Long Term Liabilities	305,686	Other Income	0	0.0%	Avg Payment Days	22.6
Total Equity	1,129,145	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	1,842,000	Net Profit or Loss	785,531	17.9%	Return on Equity	69.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 60

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232525 MADISON HEIGHTS DIALYSIS CENTER

25780 COMMERCE DRIVE
 12/31/2016 366 Days Settled
 MADISON HEIGHTS, MI 48071
 OAKLAND
 BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,532,105	Total Charges	2,521,426		Salary Expense	37.1%
Fixed Assets	190,787	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	0	Operating Revenue	2,521,426	100.0%	Current Ratio	(16.2)
Total Assets	3,722,892	Operating Expense	2,122,223	84.2%	Days to Collect	88.0
Current Liabilities	-217,892	Operating Margin	399,203	15.8%	Avg Payment Days	(37.6)
Long Term Liabilities	-100,513	Other Income	-1	0.0%	Depreciation Rate	13.4%
Total Equity	-3,404,486	Other Expense	0	0.0%	Return on Equity	-11.7%
Total Liab. and Equity	-3,722,891	Net Profit or Loss	399,202	15.8%		

232576 MICHIGAN DIALYSIS SERVICES OF ANN ARBOR

2850 SOUTH INDUSTRIAL HIGHWAY, STE 100
 12/31/2016 366 Days Settled
 ANN ARBOR, MI 48104
 WASHTENAW
 NATIONAL GOVT SERVICES (NEW YORK),,

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	592,736	Total Charges	8,390,028		Salary Expense	33.1%
Fixed Assets	14,118,264	Contract Allowance	0	0.0%	Fringe Benefits	11.1%
Other Assets	784,803	Operating Revenue	8,390,028	100.0%	Current Ratio	0.0
Total Assets	15,495,803	Operating Expense	6,566,163	78.3%	Days to Collect	0.0
Current Liabilities	27,740,912	Operating Margin	1,823,865	21.7%	Avg Payment Days	0.0
Long Term Liabilities	-12,245,109	Other Income	-1	0.0%	Depreciation Rate	1.2%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	15,495,803	Net Profit or Loss	1,823,864	21.7%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 61

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232707 MICHIGAN METROPOLITAN DIALYSIS

2361 COOLIDGE HWY 12/31/2016 261 Days Settled

BERKLEY, MI 48072

OAKLAND

WISCONSIN PHYSICIANS SERVICE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	168,688	Total Charges	827,175	Salary Expense	22.7%	
Fixed Assets	163,025	Contract Allowance	523,243	63.3%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	303,932	36.7%		
Total Assets	331,713	Operating Expense	250,723	82.5%	Current Ratio	3.3
Current Liabilities	50,376	Operating Margin	53,209	17.5%	Days to Collect	79.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	52.4
Total Equity	281,337	Other Expense	0	0.0%	Depreciation Rate	1.4%
Total Liab. and Equity	331,713	Net Profit or Loss	53,209	17.5%	Return on Equity	18.9%

232541 MIDLAND DIALYSIS

4901 JEFFERSON 12/31/2016 366 Days Settled

MIDLAND, MI 48640

MIDLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-5,226,561	Total Charges	4,937,874	Salary Expense	26.1%	
Fixed Assets	506,601	Contract Allowance	-422,635	-8.6%	Fringe Benefits	4.4%
Other Assets	9,184,604	Operating Revenue	5,360,509	108.6%		
Total Assets	4,464,644	Operating Expense	4,079,304	76.1%	Current Ratio	(15.8)
Current Liabilities	331,037	Operating Margin	1,281,205	23.9%	Days to Collect	46.5
Long Term Liabilities	53,474	Other Income	9	0.0%	Avg Payment Days	4.1
Total Equity	4,080,131	Other Expense	0	0.0%	Depreciation Rate	21.2%
Total Liab. and Equity	4,464,642	Net Profit or Loss	1,281,214	23.9%	Return on Equity	31.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 62

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232539 MOTOR CITY DIALYSIS

4727 ST ANTOINE , SUITE 101

12/31/2016 366 Days Settled

DETROIT, MI 48201

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,748,023	Total Charges	2,135,053		Salary Expense	28.4%
Fixed Assets	46,974	Contract Allowance	-86,154	-4.0%	Fringe Benefits	2.8%
Other Assets	1,371,309	Operating Revenue	2,221,207	104.0%		
Total Assets	7,166,306	Operating Expense	2,054,541	92.5%	Current Ratio	96.7
Current Liabilities	59,443	Operating Margin	166,666	7.5%	Days to Collect	107.3
Long Term Liabilities	5,400	Other Income	216	0.0%	Avg Payment Days	4.2
Total Equity	7,101,462	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	7,166,305	Net Profit or Loss	166,882	7.5%	Return on Equity	2.3%

232672 MT MORRIS DIALYSIS

6141 N SAGINAW

12/31/2016 366 Days Settled

MOUNT MORRIS, MI 48458

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-369,951	Total Charges	1,372,910		Salary Expense	30.3%
Fixed Assets	536,187	Contract Allowance	-10,647	-0.8%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,383,557	100.8%		
Total Assets	166,236	Operating Expense	1,481,642	107.1%	Current Ratio	(18.8)
Current Liabilities	19,712	Operating Margin	-98,085	-7.1%	Days to Collect	90.2
Long Term Liabilities	9,963	Other Income	5	0.0%	Avg Payment Days	2.1
Total Equity	136,559	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	166,234	Net Profit or Loss	(98,080)	-7.1%	Return on Equity	-71.8%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 63

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232675 MT PLEASANT DIALYSIS

404 SOUTH CRAPO
 MOUNT PLEASANT, MI 48858
 ISABELLA
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,064,233	Total Charges	3,185,182		Salary Expense	32.2%
Fixed Assets	153,197	Contract Allowance	-40,909	-1.3%	Fringe Benefits	4.8%
Other Assets	5,274,124	Operating Revenue	3,226,091	101.3%		
Total Assets	2,363,088	Operating Expense	2,466,320	76.4%	Current Ratio	(25.1)
Current Liabilities	121,992	Operating Margin	759,771	23.6%	Days to Collect	67.9
Long Term Liabilities	29,827	Other Income	3	0.0%	Avg Payment Days	7.5
Total Equity	2,211,269	Other Expense	0	0.0%	Depreciation Rate	33.4%
Total Liab. and Equity	2,363,088	Net Profit or Loss	759,774	23.6%	Return on Equity	34.4%

232528 MUNSON DIALYSIS CENTER

4062 WEST ROYAL DRIVE
 TRAVERSE CITY, MI 49684
 GRAND TRAVERSE
 NATIONAL GOVERNMENT SERVICES

6/30/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,833,629	Total Charges	16,767,293		Salary Expense	27.2%
Fixed Assets	1,267,055	Contract Allowance	11,210,253	66.9%	Fringe Benefits	8.5%
Other Assets	166,850	Operating Revenue	5,557,040	33.1%		
Total Assets	3,267,534	Operating Expense	5,053,752	90.9%	Current Ratio	3.9
Current Liabilities	473,994	Operating Margin	503,288	9.1%	Days to Collect	71.0
Long Term Liabilities	0	Other Income	-2,855,942	-51.4%	Avg Payment Days	21.7
Total Equity	2,793,540	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	3,267,534	Net Profit or Loss	(2,352,654)	-42.3%	Return on Equity	-84.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 64

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232562 MUSKEGON DIALYSIS

1250 MERCY DRIVE, STE 201

12/31/2016 366 Days Settled

MUSKEGON, MI 49444

MUSKEGON

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,932,968	Total Charges	7,526,087	Salary Expense	26.9%	
Fixed Assets	1,146,051	Contract Allowance	425,755	5.7%	Fringe Benefits	4.6%
Other Assets	5,073,460	Operating Revenue	7,100,332	94.3%		
Total Assets	17,152,479	Operating Expense	6,347,418	89.4%	Current Ratio	50.5
Current Liabilities	216,445	Operating Margin	752,914	10.6%	Days to Collect	199.2
Long Term Liabilities	0	Other Income	276	0.0%	Avg Payment Days	6.0
Total Equity	16,936,034	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	17,152,479	Net Profit or Loss	753,190	10.6%	Return on Equity	4.4%

232529 NEW CENTER DIALYSIS

7700 SECOND AVE, STE 130

12/31/2016 366 Days Settled

DETROIT, MI 48202

WAYNE

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-5,535,845	Total Charges	2,848,268	Salary Expense	29.6%	
Fixed Assets	1,262,051	Contract Allowance	67,204	2.4%	Fringe Benefits	4.8%
Other Assets	5,985,692	Operating Revenue	2,781,064	97.6%		
Total Assets	1,711,898	Operating Expense	3,197,187	115.0%	Current Ratio	(591.2)
Current Liabilities	9,364	Operating Margin	-416,123	-15.0%	Days to Collect	77.8
Long Term Liabilities	59,595	Other Income	1,592	0.1%	Avg Payment Days	2.7
Total Equity	1,642,938	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	1,711,897	Net Profit or Loss	(414,531)	-14.9%	Return on Equity	-25.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 65

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232607 NEWAYGO COUNTY DIALYSIS

1317 W MAIN

12/31/2016 366 Days Settled

FREMONT, MI 49412

NEWAYGO

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,301,374	Total Charges	2,145,783		Salary Expense	31.9%
Fixed Assets	131,600	Contract Allowance	-8,746	-0.4%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	2,154,529	100.4%	Current Ratio	13.6
Total Assets	1,432,974	Operating Expense	1,883,707	87.4%	Days to Collect	111.9
Current Liabilities	96,039	Operating Margin	270,822	12.6%	Avg Payment Days	14.8
Long Term Liabilities	33,595	Other Income	60	0.0%	Depreciation Rate	6.8%
Total Equity	1,303,341	Other Expense	0	0.0%	Return on Equity	20.8%
Total Liab. and Equity	1,432,975	Net Profit or Loss	270,882	12.6%		

232511 NORTH OAKLAND DIALYSIS

450 N TELEGRAPH RD

12/31/2016 366 Days Settled

PONTIAC, MI 48341

OAKLAND

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	13,429,547	Total Charges	5,602,685		Salary Expense	27.1%
Fixed Assets	345,832	Contract Allowance	-239,660	-4.3%	Fringe Benefits	4.5%
Other Assets	5,592,202	Operating Revenue	5,842,345	104.3%	Current Ratio	62.8
Total Assets	19,367,581	Operating Expense	5,312,521	90.9%	Days to Collect	159.1
Current Liabilities	213,954	Operating Margin	529,824	9.1%	Avg Payment Days	4.4
Long Term Liabilities	32,701	Other Income	281	0.0%	Depreciation Rate	8.3%
Total Equity	19,120,926	Other Expense	0	0.0%	Return on Equity	2.8%
Total Liab. and Equity	19,367,581	Net Profit or Loss	530,105	9.1%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 66

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232315 NORTHERN MICHIGAN HOSPITAL

820 ARLINGTON AVE

Cost Report not filed.

PETOSKEY, MI 49770

EMMET

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity

232670 NORTHLAND PARK DIALYSIS CENTER

21000 NORTHWESTERN HIGHWAY

12/31/2016 366 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	5,886,491	Total Charges	27,651,008	Salary Expense	33.1%
Fixed Assets	4,559,542	Contract Allowance	20,324,451	73.5% Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	7,326,557	26.5%	
Total Assets	10,446,033	Operating Expense	5,789,393	79.0%	Current Ratio
Current Liabilities	1,442,227	Operating Margin	1,537,164	21.0%	Days to Collect
Long Term Liabilities	2,696,321	Other Income	0	0.0%	Avg Payment Days
Total Equity	6,307,485	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	10,446,033	Net Profit or Loss	1,537,164	21.0%	Return on Equity

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 67

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232612 NORTHWEST DETROIT DIALYSIS - LAHSER SATELLITE

25664 LAHSER

12/31/2016 366 Days Settled

SOUTHFIELD, MI 48033

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,886,491	Total Charges	20,324,169	Salary Expense	34.5%	
Fixed Assets	4,559,542	Contract Allowance	14,843,297	73.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	5,480,872	27.0%		
Total Assets	10,446,033	Operating Expense	4,218,423	77.0%	Current Ratio	4.1
Current Liabilities	1,442,227	Operating Margin	1,262,449	23.0%	Days to Collect	275.1
Long Term Liabilities	2,696,321	Other Income	0	0.0%	Avg Payment Days	89.8
Total Equity	6,307,485	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	10,446,033	Net Profit or Loss	1,262,449	23.0%	Return on Equity	20.0%

232544 NORTHWEST DETROIT DIALYSIS CENTER

7800 W OUTER DR

12/31/2016 366 Days Settled

DETROIT, MI 48235

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,886,491	Total Charges	36,896,545	Salary Expense	34.7%	
Fixed Assets	4,559,542	Contract Allowance	27,976,225	75.8%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	8,920,320	24.2%		
Total Assets	10,446,033	Operating Expense	7,520,330	84.3%	Current Ratio	4.1
Current Liabilities	1,442,227	Operating Margin	1,399,990	15.7%	Days to Collect	169.0
Long Term Liabilities	2,696,321	Other Income	0	0.0%	Avg Payment Days	50.4
Total Equity	6,307,485	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	10,446,033	Net Profit or Loss	1,399,990	15.7%	Return on Equity	22.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 68

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232689 NORTON SHORES DIALYSIS

955 SEMINOLE RD

12/31/2016 366 Days Settled

NORTON SHORES, MI 49441

MUSKEGON

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,497,945	Total Charges	1,535,497		Salary Expense	32.1%
Fixed Assets	883,881	Contract Allowance	-15,861	-1.0%	Fringe Benefits	4.8%
Other Assets	6,250	Operating Revenue	1,551,358	101.0%		
Total Assets	-607,814	Operating Expense	1,654,163	106.6%	Current Ratio	(26.8)
Current Liabilities	55,954	Operating Margin	-102,805	-6.6%	Days to Collect	61.0
Long Term Liabilities	48,523	Other Income	0	0.0%	Avg Payment Days	9.2
Total Equity	-712,290	Other Expense	0	0.0%	Depreciation Rate	12.0%
Total Liab. and Equity	-607,813	Net Profit or Loss	(102,805)	-6.6%	Return on Equity	14.4%

232549 NOVI DIALYSIS

27150 PROVIDENCE PKWY, STE A

12/31/2016 366 Days Settled

NOVI, MI 48374

OAKLAND

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,538,801	Total Charges	3,452,482		Salary Expense	27.8%
Fixed Assets	1,760,789	Contract Allowance	-13,857	-0.4%	Fringe Benefits	5.4%
Other Assets	1,933,223	Operating Revenue	3,466,339	100.4%		
Total Assets	8,232,813	Operating Expense	3,389,103	97.8%	Current Ratio	42.9
Current Liabilities	105,732	Operating Margin	77,236	2.2%	Days to Collect	218.6
Long Term Liabilities	117,728	Other Income	6,725	0.2%	Avg Payment Days	5.2
Total Equity	8,009,355	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	8,232,815	Net Profit or Loss	83,961	2.4%	Return on Equity	1.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 69

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232613 OAK PARK DIALYSIS

PARKSWOODS PLAZA, 13481 TEN MILE ROAD
12/31/2016 366 Days Settled

OAK PARK, MI 48237

OAKLAND

NOVITAS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,080,334	Total Charges	2,736,735	Salary Expense	27.9%	
Fixed Assets	270,103	Contract Allowance	36,027	1.3%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	2,700,708	98.7%		
Total Assets	6,350,437	Operating Expense	2,833,311	104.9%	Current Ratio	67.1
Current Liabilities	90,577	Operating Margin	-132,603	-4.9%	Days to Collect	166.4
Long Term Liabilities	21,943	Other Income	-2,117	-0.1%	Avg Payment Days	5.6
Total Equity	6,237,916	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	6,350,436	Net Profit or Loss	(134,720)	-5.0%	Return on Equity	-2.2%

232348 OAKLAWN DIALYSIS CENTER

310 E MICHIGAN AVENUE

Cost Report not filed.

MARSHALL, MI 49068

CALHOUN

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 70

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232716 OAKLAWN DIALYSIS CENTER OF ALBION

350 B DRIVE NORTH

12/31/2016 88 Days Settled

ALBION, MI 49224

CALHOUN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,603,527	Total Charges	61,020		Salary Expense	40.3%
Fixed Assets	2,816,648	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	1,213,121	Operating Revenue	61,020	100.0%		
Total Assets	5,633,296	Operating Expense	189,623	310.8%	Current Ratio	0.2
Current Liabilities	8,449,943	Operating Margin	-128,603	-210.8%	Days to Collect	2,177.4
Long Term Liabilities	-2,816,648	Other Income	-1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	5,633,295	Net Profit or Loss	(128,604)	-210.8%	Return on Equity	0.0%

232702 OAKWOOD RENAL SERVICES #4260

12/31/2016 366 Days Settled

DEARBORN, MI

Invalid POS FIPS Codes

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,916,045	Total Charges	1,404,034		Salary Expense	30.2%
Fixed Assets	249,503	Contract Allowance	-739,563	-52.7%	Fringe Benefits	5.4%
Other Assets	4,180,414	Operating Revenue	2,143,597	152.7%		
Total Assets	6,345,962	Operating Expense	2,228,235	103.9%	Current Ratio	16.3
Current Liabilities	117,648	Operating Margin	-84,638	-3.9%	Days to Collect	251.6
Long Term Liabilities	0	Other Income	21,430	1.0%	Avg Payment Days	7.5
Total Equity	6,228,316	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	6,345,964	Net Profit or Loss	(63,208)	-2.9%	Return on Equity	-1.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 71

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232656 ORCHARD SQUARE DIALYSIS

1900 TELEGRAPH, STE 200

12/31/2016 366 Days Settled

BLOOMFIELD HILLS, MI 48302

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-4,225,623	Total Charges	1,376,051		Salary Expense	28.3%
Fixed Assets	1,704,772	Contract Allowance	-11,010	-0.8%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	1,387,061	100.8%		
Total Assets	-2,520,851	Operating Expense	1,970,556	142.1%	Current Ratio	(52.6)
Current Liabilities	80,378	Operating Margin	-583,495	-42.1%	Days to Collect	118.6
Long Term Liabilities	90,721	Other Income	-25,631	-1.8%	Avg Payment Days	10.1
Total Equity	-2,691,951	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	-2,520,852	Net Profit or Loss	(609,126)	-43.9%	Return on Equity	22.6%

232522 OWOSSO MEMORIAL DIALYSIS CENTER

918 CORUNNA AVE

12/31/2016 366 Days Settled

OWOSSO, MI 48867

SHIAWASSEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	10,006,339	Total Charges	4,777,503		Salary Expense	29.6%
Fixed Assets	77,103	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	4,777,503	100.0%		
Total Assets	10,083,442	Operating Expense	2,707,784	56.7%	Current Ratio	(56.2)
Current Liabilities	-177,969	Operating Margin	2,069,719	43.3%	Days to Collect	30.5
Long Term Liabilities	-219,962	Other Income	1	0.0%	Avg Payment Days	(24.1)
Total Equity	-9,685,512	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	-10,083,443	Net Profit or Loss	2,069,720	43.3%	Return on Equity	-21.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 72

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232610 PARK PLAZA DIALYSIS

G-1075 N BALLENGER HIGHWAY

12/31/2016 366 Days Settled

FLINT, MI 48532

GENESEE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,729,983	Total Charges	2,470,495		Salary Expense	33.0%
Fixed Assets	78,697	Contract Allowance	-4,094	-0.2%	Fringe Benefits	4.9%
Other Assets	19,475	Operating Revenue	2,474,589	100.2%	Current Ratio	107.3
Total Assets	4,828,155	Operating Expense	2,041,012	82.5%	Days to Collect	82.9
Current Liabilities	44,085	Operating Margin	433,577	17.5%	Avg Payment Days	3.4
Long Term Liabilities	0	Other Income	46	0.0%	Depreciation Rate	18.4%
Total Equity	4,784,073	Other Expense	0	0.0%	Return on Equity	9.1%
Total Liab. and Equity	4,828,158	Net Profit or Loss	433,623	17.5%		

232713 PARTRIDGE CREEK DIALYSIS

46360 GRATIOT AVE

12/31/2016 123 Days Settled

CHESTERFIELD, MI 48051

MACOMB

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-211,454	Total Charges	253,598		Salary Expense	29.0%
Fixed Assets	-188,674	Contract Allowance	59,596	23.5%	Fringe Benefits	2.4%
Other Assets	0	Operating Revenue	194,002	76.5%	Current Ratio	(4.0)
Total Assets	-400,128	Operating Expense	654,287	337.3%	Days to Collect	453.2
Current Liabilities	52,918	Operating Margin	-460,285	-237.3%	Avg Payment Days	3.3
Long Term Liabilities	-51,094	Other Income	10	0.0%	Depreciation Rate	0.0%
Total Equity	-401,953	Other Expense	0	0.0%	Return on Equity	114.5%
Total Liab. and Equity	-400,129	Net Profit or Loss	(460,275)	-237.3%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 73

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232584 PHYSICIANS DIALYSIS - CADIEUX

6150 CADIEUX

12/31/2016 366 Days Settled

DETROIT, MI 48224

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-4,528,813	Total Charges	3,610,186		Salary Expense	28.0%
Fixed Assets	639,193	Contract Allowance	-99,252	-2.7%	Fringe Benefits	4.9%
Other Assets	4,586,357	Operating Revenue	3,709,438	102.7%		
Total Assets	696,737	Operating Expense	4,032,265	108.7%	Current Ratio	(50.1)
Current Liabilities	90,468	Operating Margin	-322,827	-8.7%	Days to Collect	73.3
Long Term Liabilities	19,452	Other Income	300	0.0%	Avg Payment Days	3.3
Total Equity	586,817	Other Expense	0	0.0%	Depreciation Rate	17.8%
Total Liab. and Equity	696,737	Net Profit or Loss	(322,527)	-8.7%	Return on Equity	-55.0%

232563 PHYSICIANS DIALYSIS - GRAND HAVEN

16964 ROBBINS RD

12/31/2016 366 Days Settled

GRAND HAVEN, MI 49417

OTTAWA

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	24,366	Total Charges	1,032,581		Salary Expense	35.6%
Fixed Assets	190,047	Contract Allowance	-26,709	-2.6%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	1,059,290	102.6%		
Total Assets	214,413	Operating Expense	1,181,662	111.6%	Current Ratio	0.8
Current Liabilities	32,335	Operating Margin	-122,372	-11.6%	Days to Collect	64.7
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	6.4
Total Equity	182,077	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	214,412	Net Profit or Loss	(122,370)	-11.6%	Return on Equity	-67.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 74

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232565 PHYSICIANS DIALYSIS - GRAND RAPIDS

801 CHERRY STREET SE
 GRAND RAPIDS, MI 49506
 KENT
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,538,348	Total Charges	7,904,516		Salary Expense	25.3%
Fixed Assets	547,153	Contract Allowance	-97,351	-1.2%	Fringe Benefits	5.0%
Other Assets	8,250,376	Operating Revenue	8,001,867	101.2%	Current Ratio	13.1
Total Assets	11,335,877	Operating Expense	7,513,840	93.9%	Days to Collect	189.8
Current Liabilities	194,469	Operating Margin	488,027	6.1%	Avg Payment Days	3.2
Long Term Liabilities	0	Other Income	130	0.0%	Depreciation Rate	12.5%
Total Equity	11,141,409	Other Expense	0	0.0%	Return on Equity	4.4%
Total Liab. and Equity	11,335,878	Net Profit or Loss	488,157	6.1%		

232588 PHYSICIANS DIALYSIS - GRAND RAPIDS EAST

1230 ELKHART STREET NE
 GRAND RAPIDS, MI 49503
 KENT
 BLUE CROSS (TEXAS)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	18,154,034	Total Charges	6,772,672		Salary Expense	28.3%
Fixed Assets	710,866	Contract Allowance	474,759	7.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	6,297,913	93.0%	Current Ratio	120.7
Total Assets	18,864,900	Operating Expense	5,178,439	82.2%	Days to Collect	174.6
Current Liabilities	150,463	Operating Margin	1,119,474	17.8%	Avg Payment Days	2.6
Long Term Liabilities	49,681	Other Income	195	0.0%	Depreciation Rate	14.9%
Total Equity	18,664,755	Other Expense	0	0.0%	Return on Equity	6.0%
Total Liab. and Equity	18,864,899	Net Profit or Loss	1,119,669	17.8%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 75

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232570 PHYSICIANS DIALYSIS - HIGHLAND PARK

64 VICTOR

12/31/2016 366 Days Settled

HIGHLAND PARK, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-7,944,112	Total Charges	2,968,996		Salary Expense	27.6%
Fixed Assets	562,928	Contract Allowance	-31,676	-1.1%	Fringe Benefits	4.5%
Other Assets	4,955,977	Operating Revenue	3,000,672	101.1%		
Total Assets	-2,425,207	Operating Expense	3,350,496	111.7%	Current Ratio	(79.8)
Current Liabilities	99,511	Operating Margin	-349,824	-11.7%	Days to Collect	91.1
Long Term Liabilities	0	Other Income	-55	0.0%	Avg Payment Days	3.5
Total Equity	-2,524,718	Other Expense	0	0.0%	Depreciation Rate	23.0%
Total Liab. and Equity	-2,425,207	Net Profit or Loss	(349,879)	-11.7%	Return on Equity	13.9%

232347 PORTAGE HEALTH DIALYSIS CENTER

500 CAMPUS DRIVE

Cost Report not filed.

HANCOCK, MI 49930

HOUGHTON

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 76

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232566 RAI-CLYDE PARK-WYOMING

4893 CLYDE PARK SOUTHWEST 12/31/2016 366 Days Settled

WYOMING, MI 49509

KENT

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	22,316,142	Total Charges	9,866,468	Salary Expense	32.0%	
Fixed Assets	350,828	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	-14,424,281	Operating Revenue	9,866,468	100.0%		
Total Assets	8,242,689	Operating Expense	7,405,055	75.1%	Current Ratio	(58.4)
Current Liabilities	-382,388	Operating Margin	2,461,413	24.9%	Days to Collect	56.9
Long Term Liabilities	-264,322	Other Income	0	0.0%	Avg Payment Days	(18.9)
Total Equity	-7,595,979	Other Expense	0	0.0%	Depreciation Rate	28.7%
Total Liab. and Equity	-8,242,689	Net Profit or Loss	2,461,413	24.9%	Return on Equity	-32.4%

232640 RAI-HASTINGS AVENUE-HOLLAND

649 HASTINGS AVENUE, SUITE B 12/31/2016 366 Days Settled

HOLLAND, MI 49423

ALLEGAN

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,715,310	Total Charges	3,787,947	Salary Expense	31.7%	
Fixed Assets	105,002	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	-16,426	Operating Revenue	3,787,947	100.0%		
Total Assets	4,803,886	Operating Expense	2,932,026	77.4%	Current Ratio	(18.0)
Current Liabilities	-262,341	Operating Margin	855,921	22.6%	Days to Collect	97.8
Long Term Liabilities	-182,998	Other Income	-1	0.0%	Avg Payment Days	(32.7)
Total Equity	-4,358,548	Other Expense	0	0.0%	Depreciation Rate	30.2%
Total Liab. and Equity	-4,803,887	Net Profit or Loss	855,920	22.6%	Return on Equity	-19.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 77

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232599 RAI-ROCKFORD PARK-ROCKFORD

311 ROCKFORD PARK DRIVE, NE 12/31/2016 366 Days Settled

ROCKFORD, MI 49341

KENT

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,807,898	Total Charges	3,665,448	Salary Expense	34.2%	
Fixed Assets	109,902	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	-4,825,548	Operating Revenue	3,665,448	100.0%		
Total Assets	4,092,252	Operating Expense	2,414,419	65.9%	Current Ratio	(111.8)
Current Liabilities	-78,758	Operating Margin	1,251,029	34.1%	Days to Collect	126.1
Long Term Liabilities	-128,785	Other Income	0	0.0%	Avg Payment Days	(11.9)
Total Equity	-3,884,709	Other Expense	0	0.0%	Depreciation Rate	46.3%
Total Liab. and Equity	-4,092,252	Net Profit or Loss	1,251,029	34.1%	Return on Equity	-32.2%

232564 RAI-ROYAL PARK-ZEELAND

2 ROYAL PARK DRIVE 12/31/2016 366 Days Settled

ZEELAND, MI 49464

OTTAWA

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,788,643	Total Charges	3,367,098	Salary Expense	35.5%	
Fixed Assets	59,752	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	-6,727,929	Operating Revenue	3,367,098	100.0%		
Total Assets	5,120,466	Operating Expense	1,855,450	55.1%	Current Ratio	(195.3)
Current Liabilities	-60,352	Operating Margin	1,511,648	44.9%	Days to Collect	76.0
Long Term Liabilities	5,626	Other Income	0	0.0%	Avg Payment Days	(11.9)
Total Equity	-5,065,738	Other Expense	0	0.0%	Depreciation Rate	35.8%
Total Liab. and Equity	-5,120,464	Net Profit or Loss	1,511,648	44.9%	Return on Equity	-29.8%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 78

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232587 RAI-WEST NORTON-MUSKEGON

1080 W NORTON AVE
 MUSKEGON, MI 49441
 MUSKEGON
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	4,757,025	Total Charges	3,868,154		Salary Expense	32.5%
Fixed Assets	137,411	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	-3,668,646	Operating Revenue	3,868,154	100.0%	Current Ratio	(17.8)
Total Assets	1,225,790	Operating Expense	3,014,852	77.9%	Days to Collect	39.6
Current Liabilities	-267,673	Operating Margin	853,302	22.1%	Avg Payment Days	(32.5)
Long Term Liabilities	-112,039	Other Income	1	0.0%	Depreciation Rate	22.0%
Total Equity	-846,079	Other Expense	0	0.0%	Return on Equity	-100.9%
Total Liab. and Equity	-1,225,791	Net Profit or Loss	853,303	22.1%		

232559 RCG ALLEGAN

730 AIRWAY DRIVE
 ALLEGAN, MI 49010
 ALLEGAN
 BLUE CROSS (TENNESSEE)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,045,287	Total Charges	2,895,746		Salary Expense	36.1%
Fixed Assets	82,666	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	4,667	Operating Revenue	2,895,746	100.0%	Current Ratio	(23.7)
Total Assets	3,132,620	Operating Expense	1,903,126	65.7%	Days to Collect	59.5
Current Liabilities	-128,262	Operating Margin	992,620	34.3%	Avg Payment Days	(24.7)
Long Term Liabilities	-84,022	Other Income	-2	0.0%	Depreciation Rate	14.4%
Total Equity	-2,920,333	Other Expense	0	0.0%	Return on Equity	-34.0%
Total Liab. and Equity	-3,132,617	Net Profit or Loss	992,618	34.3%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 79

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232547 RCG BATTLE CREEK

2845 CAPITAL AVENUE SW, SUITE 104 12/31/2016 366 Days Settled

BATTLE CREEK, MI 49015

CALHOUN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,339,744	Total Charges	3,313,838	Salary Expense	35.0%	
Fixed Assets	574,977	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	10,633	Operating Revenue	3,313,838	100.0%		
Total Assets	<u>4,925,354</u>	Operating Expense	<u>2,624,884</u>	79.2%	Current Ratio	(86.7)
Current Liabilities	-50,066	Operating Margin	688,954	20.8%	Days to Collect	108.9
Long Term Liabilities	-143,648	Other Income	-1	0.0%	Avg Payment Days	(7.0)
Total Equity	<u>-4,731,640</u>	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	<u>-4,925,354</u>	Net Profit or Loss	<u>688,953</u>	20.8%	Return on Equity	-14.6%

232623 RCG BATTLE CREEK NORTH

233 EAST ROOSEVELT AVENUE 12/31/2016 366 Days Settled

BATTLE CREEK, MI 49015

CALHOUN

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,408,802	Total Charges	2,885,090	Salary Expense	35.2%	
Fixed Assets	522,082	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	8,942	Operating Revenue	2,885,090	100.0%		
Total Assets	<u>1,939,826</u>	Operating Expense	<u>2,267,473</u>	78.6%	Current Ratio	(5.4)
Current Liabilities	-258,550	Operating Margin	617,617	21.4%	Days to Collect	65.8
Long Term Liabilities	-104,056	Other Income	2	0.0%	Avg Payment Days	(41.7)
Total Equity	<u>-1,577,218</u>	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	<u>-1,939,824</u>	Net Profit or Loss	<u>617,619</u>	21.4%	Return on Equity	-39.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 80

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232585 RCG CENTRAL ILLINOIS - ESCANABA

3501 LUDINGTON STREET
 ESCANABA, MI 49829
 DELTA
 NATIONAL GOVERNMENT SERVICES

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	686,764	Total Charges	2,329,793		Salary Expense	33.1%
Fixed Assets	146,871	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	12,567	Operating Revenue	2,329,793	100.0%	Current Ratio	(5.9)
Total Assets	846,202	Operating Expense	1,792,400	76.9%	Days to Collect	50.0
Current Liabilities	-116,101	Operating Margin	537,393	23.1%	Avg Payment Days	(23.7)
Long Term Liabilities	-47,023	Other Income	0	0.0%	Depreciation Rate	14.4%
Total Equity	-683,078	Other Expense	0	0.0%	Return on Equity	-78.7%
Total Liab. and Equity	-846,202	Net Profit or Loss	537,393	23.1%		

232625 RCG CHARLOTTE

111 LANSING STREET, SUITE 120
 CHARLOTTE, MI 48813
 EATON
 BLUE CROSS (TENNESSEE)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,175,724	Total Charges	2,355,063		Salary Expense	33.4%
Fixed Assets	32,086	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	19,167	Operating Revenue	2,355,063	100.0%	Current Ratio	(15.9)
Total Assets	2,226,977	Operating Expense	1,516,729	64.4%	Days to Collect	50.5
Current Liabilities	-136,599	Operating Margin	838,334	35.6%	Avg Payment Days	(33.0)
Long Term Liabilities	-357,106	Other Income	0	0.0%	Depreciation Rate	17.2%
Total Equity	-1,733,272	Other Expense	0	0.0%	Return on Equity	-48.4%
Total Liab. and Equity	-2,226,977	Net Profit or Loss	838,334	35.6%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 81

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232508 RCG COLDWATER

360 E CHICAGO ST, STE 112

12/31/2016 366 Days Settled

COLDWATER, MI 49036

BRANCH

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,305,781	Total Charges	1,793,135		Salary Expense	34.2%
Fixed Assets	358,430	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	25,247	Operating Revenue	1,793,135	100.0%	Current Ratio	(22.9)
Total Assets	3,689,458	Operating Expense	1,629,605	90.9%	Days to Collect	44.7
Current Liabilities	-144,514	Operating Margin	163,530	9.1%	Avg Payment Days	(32.5)
Long Term Liabilities	-80,381	Other Income	1	0.0%	Depreciation Rate	9.9%
Total Equity	-3,464,563	Other Expense	0	0.0%	Return on Equity	-4.7%
Total Liab. and Equity	-3,689,458	Net Profit or Loss	163,531	9.1%		

232548 RCG EAST LANSING

2601 COOLIDGE ROAD, STE A

12/31/2016 366 Days Settled

EAST LANSING, MI 48823

INGHAM

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,748,555	Total Charges	9,610,178		Salary Expense	34.1%
Fixed Assets	421,160	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	32,973,084	Operating Revenue	9,610,178	100.0%	Current Ratio	(1.5)
Total Assets	36,142,799	Operating Expense	5,563,074	57.9%	Days to Collect	54.3
Current Liabilities	-1,827,122	Operating Margin	4,047,104	42.1%	Avg Payment Days	(120.2)
Long Term Liabilities	-6,858,176	Other Income	-3	0.0%	Depreciation Rate	43.0%
Total Equity	-27,457,501	Other Expense	0	0.0%	Return on Equity	-14.7%
Total Liab. and Equity	-36,142,799	Net Profit or Loss	4,047,101	42.1%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 82

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232561 RCG KALAMAZOO

521 E MICHIGAN AVENUE
 KALAMAZOO, MI 49007
 KALAMAZOO
 BLUE CROSS (TENNESSEE)
 12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,247,285	Total Charges	3,413,593		Salary Expense	33.4%
Fixed Assets	251,578	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	6,710	Operating Revenue	3,413,593	100.0%	Current Ratio	(3.7)
Total Assets	1,505,573	Operating Expense	2,678,722	78.5%	Days to Collect	62.8
Current Liabilities	-337,423	Operating Margin	734,871	21.5%	Avg Payment Days	(46.1)
Long Term Liabilities	-144,776	Other Income	1	0.0%	Depreciation Rate	28.1%
Total Equity	-1,023,373	Other Expense	0	0.0%	Return on Equity	-71.8%
Total Liab. and Equity	-1,505,572	Net Profit or Loss	734,872	21.5%		

232626 RCG KALAMAZOO HOME PROGRAM

527 E MICHIGAN AVENUE
 KALAMAZOO, MI 49007
 KALAMAZOO
 BLUE CROSS (TENNESSEE)
 12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,150,597	Total Charges	2,507,713		Salary Expense	29.4%
Fixed Assets	102,991	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	2,507,713	100.0%	Current Ratio	(117.8)
Total Assets	8,253,588	Operating Expense	2,035,597	81.2%	Days to Collect	84.3
Current Liabilities	-69,167	Operating Margin	472,116	18.8%	Avg Payment Days	(12.4)
Long Term Liabilities	-272,470	Other Income	0	0.0%	Depreciation Rate	85.1%
Total Equity	-7,911,951	Other Expense	0	0.0%	Return on Equity	-6.0%
Total Liab. and Equity	-8,253,588	Net Profit or Loss	472,116	18.8%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 83

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232618 RCG LANSING

3960 PATIENT CARE DRIVE, STE 112 12/31/2016 366 Days Settled

LANSING, MI 48911

INGHAM

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	639,236	Total Charges	4,093,312	Salary Expense	34.8%	
Fixed Assets	83,932	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	8,700	Operating Revenue	4,093,312	100.0%		
Total Assets	731,868	Operating Expense	2,728,208	66.7%	Current Ratio	0.7
Current Liabilities	893,962	Operating Margin	1,365,104	33.3%	Days to Collect	51.9
Long Term Liabilities	-177,509	Other Income	0	0.0%	Avg Payment Days	119.9
Total Equity	-1,448,322	Other Expense	0	0.0%	Depreciation Rate	54.9%
Total Liab. and Equity	-731,869	Net Profit or Loss	1,365,104	33.3%	Return on Equity	-94.3%

232560 RCG OSHTEMO

6739 SEECO DRIVE 12/31/2016 366 Days Settled

KALAMAZOO, MI 49009

KALAMAZOO

BLUE CROSS (TENNESSEE)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,723,367	Total Charges	4,743,914	Salary Expense	37.2%	
Fixed Assets	103,755	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	11,750	Operating Revenue	4,743,914	100.0%		
Total Assets	10,838,872	Operating Expense	3,265,465	68.8%	Current Ratio	(59.6)
Current Liabilities	-179,917	Operating Margin	1,478,449	31.2%	Days to Collect	83.9
Long Term Liabilities	-125,421	Other Income	1	0.0%	Avg Payment Days	(20.2)
Total Equity	-10,654,200	Other Expense	0	0.0%	Depreciation Rate	39.2%
Total Liab. and Equity	-10,959,538	Net Profit or Loss	1,478,450	31.2%	Return on Equity	-13.9%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 84

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232621 RCG SOUTH HAVEN

199 VETERANS BLVD
 SOUTH HAVEN, MI 49090
 VAN BUREN
 BLUE CROSS (TENNESSEE)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-1,116,777	Total Charges	2,072,405		Salary Expense	33.6%
Fixed Assets	236,131	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	7,250	Operating Revenue	2,072,405	100.0%		
Total Assets	-873,396	Operating Expense	1,880,230	90.7%	Current Ratio	6.2
Current Liabilities	-180,210	Operating Margin	192,175	9.3%	Days to Collect	91.5
Long Term Liabilities	-68,521	Other Income	-1	0.0%	Avg Payment Days	(35.1)
Total Equity	1,122,126	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	873,395	Net Profit or Loss	192,174	9.3%	Return on Equity	17.1%

232606 RCG THREE RIVERS

601 S HEALTH PARKWAY
 THREE RIVERS, MI 49093
 SAINT JOSEPH
 BLUE CROSS (TENNESSEE)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,264,032	Total Charges	2,848,705		Salary Expense	35.3%
Fixed Assets	94,427	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	8,017	Operating Revenue	2,848,705	100.0%		
Total Assets	3,366,476	Operating Expense	1,890,445	66.4%	Current Ratio	(17.6)
Current Liabilities	-185,246	Operating Margin	958,260	33.6%	Days to Collect	44.5
Long Term Liabilities	-71,564	Other Income	1	0.0%	Avg Payment Days	(35.9)
Total Equity	-3,109,665	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	-3,366,475	Net Profit or Loss	958,261	33.6%	Return on Equity	-30.8%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 85

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232543 REDFORD DIALYSIS

22711 GRAND RIVER 12/31/2016 366 Days Settled

DETROIT, MI 48219

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,403,730	Total Charges	3,347,005		Salary Expense	27.8%
Fixed Assets	1,503,464	Contract Allowance	-31,072	-0.9%	Fringe Benefits	4.2%
Other Assets	6,627,555	Operating Revenue	3,378,077	100.9%		
Total Assets	5,727,289	Operating Expense	3,332,304	98.6%	Current Ratio	(30.9)
Current Liabilities	77,899	Operating Margin	45,773	1.4%	Days to Collect	74.3
Long Term Liabilities	0	Other Income	-19,245	-0.6%	Avg Payment Days	3.9
Total Equity	5,649,388	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	5,727,287	Net Profit or Loss	26,528	0.8%	Return on Equity	0.5%

232704 RIVERBEND DIALYSIS

415 S TELEGRAPH RD 12/31/2016 366 Days Settled

MONROE, MI 48161

MONROE

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,992,882	Total Charges	768,455		Salary Expense	35.7%
Fixed Assets	1,317,652	Contract Allowance	14,124	1.8%	Fringe Benefits	3.5%
Other Assets	0	Operating Revenue	754,331	98.2%		
Total Assets	-1,675,230	Operating Expense	1,391,875	184.5%	Current Ratio	(49.5)
Current Liabilities	60,496	Operating Margin	-637,544	-84.5%	Days to Collect	55.7
Long Term Liabilities	74,347	Other Income	0	0.0%	Avg Payment Days	5.6
Total Equity	-1,810,073	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	-1,675,230	Net Profit or Loss	(637,544)	-84.5%	Return on Equity	35.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 86

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232686 RIVERVIEW DIALYSIS

18236 FORT ST

12/31/2016 366 Days Settled

RIVERVIEW, MI 48193

WAYNE

WPS - MICHIGAN

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,397,244	Total Charges	2,554,401		Salary Expense	29.9%
Fixed Assets	2,628,047	Contract Allowance	-58,547	-2.3%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	2,612,948	102.3%	Current Ratio	20.0
Total Assets	4,025,291	Operating Expense	2,572,893	98.5%	Days to Collect	61.6
Current Liabilities	69,934	Operating Margin	40,055	1.5%	Avg Payment Days	4.5
Long Term Liabilities	1,536,023	Other Income	-11,117	-0.4%	Depreciation Rate	3.0%
Total Equity	2,419,332	Other Expense	0	0.0%	Return on Equity	1.2%
Total Liab. and Equity	4,025,289	Net Profit or Loss	28,938	1.1%		

232665 RIVERWOOD DIALYSIS

24467 W 10 MILE ROAD

12/31/2016 366 Days Settled

SOUTHFIELD, MI 48033

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,219,924	Total Charges	2,121,268		Salary Expense	29.5%
Fixed Assets	497,833	Contract Allowance	21,480	1.0%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	2,099,788	99.0%	Current Ratio	(35.7)
Total Assets	-1,722,091	Operating Expense	2,125,314	101.2%	Days to Collect	90.0
Current Liabilities	62,200	Operating Margin	-25,526	-1.2%	Avg Payment Days	5.7
Long Term Liabilities	25,052	Other Income	19	0.0%	Depreciation Rate	12.9%
Total Equity	-1,809,344	Other Expense	0	0.0%	Return on Equity	1.4%
Total Liab. and Equity	-1,722,092	Net Profit or Loss	(25,507)	-1.2%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 87

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

233513 ROCHESTER HILLS BEAUMONT DIALYSIS

6700 NORTH ROCHESTER ROAD Cost Report not filed.

ROCHESTER HILLS, MI 48306

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits 0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

232628 ROCHESTER HILLS DIALYSIS

1886 AUBURN ROAD, SUITE 100 12/31/2016 366 Days Settled

ROCHESTER HILLS, MI 48309

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	866,492	Total Charges	3,704,453	Salary Expense	31.3%
Fixed Assets	552,173	Contract Allowance	-37,507	-1.0%	Fringe Benefits 5.2%
Other Assets	0	Operating Revenue	3,741,960	101.0%	
Total Assets	1,418,665	Operating Expense	3,152,207	84.2%	Current Ratio 14.0
Current Liabilities	61,744	Operating Margin	589,753	15.8%	Days to Collect 74.8
Long Term Liabilities	102,274	Other Income	-237,241	-6.3%	Avg Payment Days 2.7
Total Equity	1,254,647	Other Expense	0	0.0%	Depreciation Rate 11.9%
Total Liab. and Equity	1,418,665	Net Profit or Loss	352,512	9.4%	Return on Equity 28.1%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 88

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232696 ROGERS CITY DIALYSIS

194 EAST ERIE ST

12/31/2016 366 Days Settled

ROGERS CITY, MI 49779

PRESQUE ISLE

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-3,298,060	Total Charges	459,149		Salary Expense	36.1%
Fixed Assets	1,376,045	Contract Allowance	-8,147	-1.8%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	467,296	101.8%		
Total Assets	-1,922,015	Operating Expense	1,094,358	234.2%	Current Ratio	(139.8)
Current Liabilities	23,590	Operating Margin	-627,062	-134.2%	Days to Collect	95.7
Long Term Liabilities	56,017	Other Income	0	0.0%	Avg Payment Days	4.8
Total Equity	-2,001,621	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	-1,922,014	Net Profit or Loss	(627,062)	-134.2%	Return on Equity	31.3%

232596 ROMULUS DIALYSIS

31470 ECORSE ROAD

12/31/2016 366 Days Settled

ROMULUS, MI 48174

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	790,531	Total Charges	2,784,732		Salary Expense	30.5%
Fixed Assets	174,593	Contract Allowance	15,281	0.5%	Fringe Benefits	4.9%
Other Assets	10,000	Operating Revenue	2,769,451	99.5%		
Total Assets	975,124	Operating Expense	2,759,003	99.6%	Current Ratio	7.2
Current Liabilities	109,154	Operating Margin	10,448	0.4%	Days to Collect	113.1
Long Term Liabilities	44,800	Other Income	72	0.0%	Avg Payment Days	4.7
Total Equity	821,168	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	975,122	Net Profit or Loss	10,520	0.4%	Return on Equity	1.3%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 89

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232705 ROSCOMMON DIALYSIS

10450 N ROSCOMMON RD

12/31/2016 366 Days Settled

ROSCOMMON, MI 48653

ROSCOMMON

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,426,496	Total Charges	935,402	Salary Expense	28.5%	
Fixed Assets	2,124,488	Contract Allowance	88,172	9.4%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	847,230	90.6%		
Total Assets	-302,008	Operating Expense	1,243,304	146.7%	Current Ratio	(129.2)
Current Liabilities	18,782	Operating Margin	-396,074	-46.7%	Days to Collect	534.0
Long Term Liabilities	860,126	Other Income	0	0.0%	Avg Payment Days	4.1
Total Equity	-1,180,917	Other Expense	0	0.0%	Depreciation Rate	4.8%
Total Liab. and Equity	-302,009	Net Profit or Loss	(396,074)	-46.7%	Return on Equity	33.5%

232602 RRC DAVISON

2031 FAIRWAY DRIVE

9/30/2016 366 Days Settled

DAVISON, MI 48423

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	559,106	Total Charges	16,314,172	Salary Expense	30.1%	
Fixed Assets	172,490	Contract Allowance	13,851,915	84.9%	Fringe Benefits	10.8%
Other Assets	530,288	Operating Revenue	2,462,257	15.1%		
Total Assets	1,261,884	Operating Expense	1,882,829	76.5%	Current Ratio	2.5
Current Liabilities	226,777	Operating Margin	579,428	23.5%	Days to Collect	45.3
Long Term Liabilities	302,883	Other Income	0	0.0%	Avg Payment Days	1.7
Total Equity	732,224	Other Expense	0	0.0%	Depreciation Rate	38.2%
Total Liab. and Equity	1,261,884	Net Profit or Loss	579,428	23.5%	Return on Equity	79.1%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 90

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232673 RRC HOME

2031 FAIRWAY DRIVE

9/30/2016 366 Days Settled

DAVISON, MI 48423

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	314,923	Total Charges	4,299,755	Salary Expense	18.2%	
Fixed Assets	20,808	Contract Allowance	3,512,729	81.7%	Fringe Benefits	3.9%
Other Assets	-18,256	Operating Revenue	787,026	18.3%		
Total Assets	317,475	Operating Expense	586,346	74.5%	Current Ratio	35.6
Current Liabilities	8,849	Operating Margin	200,680	25.5%	Days to Collect	131.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	308,626	Other Expense	0	0.0%	Depreciation Rate	28.0%
Total Liab. and Equity	317,475	Net Profit or Loss	200,680	25.5%	Return on Equity	65.0%

232629 RRC LAPEER

1375 MAIN STREET

9/30/2016 366 Days Settled

LAPEER, MI 48446

LAPEER

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	564,453	Total Charges	21,151,432	Salary Expense	33.1%	
Fixed Assets	67,453	Contract Allowance	18,416,089	87.1%	Fringe Benefits	12.1%
Other Assets	1,049,871	Operating Revenue	2,735,343	12.9%		
Total Assets	1,681,777	Operating Expense	2,064,532	75.5%	Current Ratio	4.3
Current Liabilities	129,859	Operating Margin	670,811	24.5%	Days to Collect	47.7
Long Term Liabilities	-720	Other Income	0	0.0%	Avg Payment Days	2.1
Total Equity	1,552,638	Other Expense	0	0.0%	Depreciation Rate	21.8%
Total Liab. and Equity	1,681,777	Net Profit or Loss	670,811	24.5%	Return on Equity	43.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 91

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232700 RRC LAPEER HOME CHOICE

582 S MAIN ST

9/30/2016 366 Days Settled

LAPEER, MI 48446

LAPEER

WPS - MICHIGAN

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,135,507	Total Charges	39,355,561	Salary Expense	26.3%	
Fixed Assets	1,317,581	Contract Allowance	33,874,306	86.1%	Fringe Benefits	8.6%
Other Assets	-984,640	Operating Revenue	5,481,255	13.9%		
Total Assets	1,468,448	Operating Expense	4,789,429	87.4%	Current Ratio	3.8
Current Liabilities	295,805	Operating Margin	691,826	12.6%	Days to Collect	19.5
Long Term Liabilities	1,012,757	Other Income	0	0.0%	Avg Payment Days	0.9
Total Equity	159,886	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	1,468,448	Net Profit or Loss	691,826	12.6%	Return on Equity	432.7%

232594 RRC MOUNT MORRIS

7220 N SAGINAW

9/30/2016 366 Days Settled

MOUNT MORRIS, MI 48458

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	462,838	Total Charges	16,467,050	Salary Expense	29.7%	
Fixed Assets	38,992	Contract Allowance	14,503,195	88.1%	Fringe Benefits	11.0%
Other Assets	39,321	Operating Revenue	1,963,855	11.9%		
Total Assets	541,151	Operating Expense	1,701,975	86.7%	Current Ratio	3.9
Current Liabilities	117,862	Operating Margin	261,880	13.3%	Days to Collect	72.8
Long Term Liabilities	174,837	Other Income	0	0.0%	Avg Payment Days	1.7
Total Equity	248,452	Other Expense	0	0.0%	Depreciation Rate	31.8%
Total Liab. and Equity	541,151	Net Profit or Loss	261,880	13.3%	Return on Equity	105.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 92

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232644 RRC WEST FLINT

G4007 CORUNNA ROAD

9/30/2016 366 Days Settled

FLINT, MI 48532

GENESEE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,016,407	Total Charges	39,359,918		Salary Expense	27.3%
Fixed Assets	557,080	Contract Allowance	33,931,710	86.2%	Fringe Benefits	6.8%
Other Assets	4,761,429	Operating Revenue	5,428,208	13.8%		
Total Assets	6,334,916	Operating Expense	4,710,130	86.8%	Current Ratio	4.3
Current Liabilities	235,487	Operating Margin	718,078	13.2%	Days to Collect	78.4
Long Term Liabilities	6,062,874	Other Income	0	0.0%	Avg Payment Days	1.5
Total Equity	36,555	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	6,334,916	Net Profit or Loss	718,078	13.2%	Return on Equity	1,964.4%

232586 SAGINAW DIALYSIS

311 HOYT AVE

12/31/2016 366 Days Settled

SAGINAW, MI 48607

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-4,093,038	Total Charges	1,595,935		Salary Expense	27.5%
Fixed Assets	1,906,821	Contract Allowance	7,125	0.4%	Fringe Benefits	5.0%
Other Assets	1,478,112	Operating Revenue	1,588,810	99.6%		
Total Assets	-708,105	Operating Expense	1,864,450	117.3%	Current Ratio	(141.0)
Current Liabilities	29,033	Operating Margin	-275,640	-17.3%	Days to Collect	86.6
Long Term Liabilities	1,030,260	Other Income	17	0.0%	Avg Payment Days	3.9
Total Equity	-1,767,396	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	-708,103	Net Profit or Loss	(275,623)	-17.3%	Return on Equity	15.6%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 93

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232583 SCHAEFER DRIVE DIALYSIS

18100 SCHAEFER HIGHWAY

12/31/2016 366 Days Settled

DETROIT, MI 48235

WAYNE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	564,524	Total Charges	3,363,233	Salary Expense	29.8%	
Fixed Assets	881,310	Contract Allowance	31,186	0.9%	Fringe Benefits	5.1%
Other Assets	1,836,158	Operating Revenue	3,332,047	99.1%		
Total Assets	3,281,992	Operating Expense	3,139,559	94.2%	Current Ratio	5.8
Current Liabilities	97,528	Operating Margin	192,488	5.8%	Days to Collect	85.7
Long Term Liabilities	70,195	Other Income	-3,988	-0.1%	Avg Payment Days	4.0
Total Equity	3,114,270	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	3,281,993	Net Profit or Loss	188,500	5.7%	Return on Equity	6.1%

232660 SHELDON CORNERS DIALYSIS

6064 N SHELDON ROAD

12/31/2016 366 Days Settled

CANTON, MI 48187

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,346,830	Total Charges	4,734,390	Salary Expense	33.0%	
Fixed Assets	545,166	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	0	Operating Revenue	4,734,390	100.0%		
Total Assets	3,891,996	Operating Expense	2,939,542	62.1%	Current Ratio	(24.2)
Current Liabilities	-138,329	Operating Margin	1,794,848	37.9%	Days to Collect	93.8
Long Term Liabilities	-250,453	Other Income	1	0.0%	Avg Payment Days	(17.2)
Total Equity	-3,503,214	Other Expense	0	0.0%	Depreciation Rate	22.0%
Total Liab. and Equity	-3,891,996	Net Profit or Loss	1,794,849	37.9%	Return on Equity	-51.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 94

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232574 SOUTHEASTERN MICHIGAN KIDNEY CENTER

1695 12 MILE RD, SUITE 250

12/31/2016 366 Days Settled

BERKLEY, MI 48072

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	405,342	Total Charges	6,525,079	Salary Expense	24.1%	
Fixed Assets	499	Contract Allowance	4,828,794	74.0%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	1,696,285	26.0%		
Total Assets	405,841	Operating Expense	1,204,151	71.0%	Current Ratio	5.9
Current Liabilities	68,204	Operating Margin	492,134	29.0%	Days to Collect	45.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	20.7
Total Equity	337,637	Other Expense	0	0.0%	Depreciation Rate	38.3%
Total Liab. and Equity	405,841	Net Profit or Loss	492,134	29.0%	Return on Equity	145.8%

232604 SOUTHFIELD WEST DIALYSIS

21900 MELROSE, SUITE 4

12/31/2016 366 Days Settled

SOUTHFIELD, MI 48075

OAKLAND

NOVITAS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,456,792	Total Charges	3,972,509	Salary Expense	26.7%	
Fixed Assets	411,570	Contract Allowance	153,206	3.9%	Fringe Benefits	5.2%
Other Assets	9,648	Operating Revenue	3,819,303	96.1%		
Total Assets	6,878,010	Operating Expense	3,409,125	89.3%	Current Ratio	81.6
Current Liabilities	79,165	Operating Margin	410,178	10.7%	Days to Collect	241.3
Long Term Liabilities	49,240	Other Income	-1,230	0.0%	Avg Payment Days	3.0
Total Equity	6,749,606	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	6,878,011	Net Profit or Loss	408,948	10.7%	Return on Equity	6.1%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 95

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232535 SOUTHGATE DIALYSIS

14752 NORTHLINE RD
 SOUTHGATE, MI 48195
 WAYNE
 BLUE CROSS (GEORGIA)

12/31/2016 366 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	13,809,322	Total Charges	5,483,032		Salary Expense	31.0%
Fixed Assets	295,275	Contract Allowance	-453,949	-8.3%	Fringe Benefits	6.2%
Other Assets	3,465,340	Operating Revenue	5,936,981	108.3%	Current Ratio	82.4
Total Assets	17,569,937	Operating Expense	4,884,315	82.3%	Days to Collect	127.8
Current Liabilities	167,661	Operating Margin	1,052,666	17.7%	Avg Payment Days	4.5
Long Term Liabilities	0	Other Income	174	0.0%	Depreciation Rate	16.9%
Total Equity	17,402,276	Other Expense	0	0.0%	Return on Equity	6.1%
Total Liab. and Equity	17,569,937	Net Profit or Loss	1,052,840	17.7%		

232706 SPARTAN DIALYSIS

4530 SOUTH HAGADORN RD, STE A
 EAST LANSING, MI 48823
 INGHAM

12/31/2016 282 Days Settled

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-382,841	Total Charges	284,882		Salary Expense	36.6%
Fixed Assets	-130,481	Contract Allowance	-36,894	-13.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	321,776	113.0%	Current Ratio	(34.9)
Total Assets	-513,322	Operating Expense	810,591	251.9%	Days to Collect	147.5
Current Liabilities	10,954	Operating Margin	-488,815	-151.9%	Avg Payment Days	0.1
Long Term Liabilities	472	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	-488,817	Other Expense	0	0.0%	Return on Equity	100.0%
Total Liab. and Equity	-477,391	Net Profit or Loss	(488,815)	-151.9%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 96

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232515 ST MARY HOSPITAL DIALYSIS CENTER

14555 LEVAN 12/31/2016 366 Days Settled

LIVONIA, MI 48154

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,722,760	Total Charges	12,774,453	Salary Expense	32.3%	
Fixed Assets	861,969	Contract Allowance	9,483,454	74.2%	Fringe Benefits	6.0%
Other Assets	551,253	Operating Revenue	3,290,999	25.8%		
Total Assets	3,135,982	Operating Expense	2,568,001	78.0%	Current Ratio	5.6
Current Liabilities	307,642	Operating Margin	722,998	22.0%	Days to Collect	26.5
Long Term Liabilities	992,191	Other Income	0	0.0%	Avg Payment Days	26.0
Total Equity	1,836,149	Other Expense	0	0.0%	Depreciation Rate	12.0%
Total Liab. and Equity	3,135,982	Net Profit or Loss	722,998	22.0%	Return on Equity	39.4%

232708 STARRWOOD DIALYSIS

3425 STARR RD, STE B 12/31/2016 185 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	130,077	Total Charges	190,083	Salary Expense	25.9%	
Fixed Assets	-110,224	Contract Allowance	58,055	30.5%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	132,028	69.5%		
Total Assets	19,853	Operating Expense	551,667	417.8%	Current Ratio	6.6
Current Liabilities	19,691	Operating Margin	-419,639	-317.8%	Days to Collect	471.3
Long Term Liabilities	4,945	Other Income	205,155	155.4%	Avg Payment Days	2.2
Total Equity	-4,783	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	19,853	Net Profit or Loss	(214,484)	-162.5%	Return on Equity	4,484.3%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 97

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232710 STARRWOOD HOME TRAINING

3425 STARR RD, STE A

12/31/2016 185 Days Settled

ROYAL OAK, MI 48073

OAKLAND

WPS MI

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-361,966	Total Charges	124,295		Salary Expense	27.3%
Fixed Assets	-36,486	Contract Allowance	-10,192	-8.2%	Fringe Benefits	2.7%
Other Assets	5,601	Operating Revenue	134,487	108.2%		
Total Assets	-392,851	Operating Expense	321,885	239.3%	Current Ratio	(404.4)
Current Liabilities	895	Operating Margin	-187,398	-139.3%	Days to Collect	85.6
Long Term Liabilities	1,822	Other Income	58,444	43.5%	Avg Payment Days	0.3
Total Equity	-117,165	Other Expense	0	0.0%	Depreciation Rate	-529.3%
Total Liab. and Equity	-114,448	Net Profit or Loss	(128,954)	-95.9%	Return on Equity	110.1%

232578 STATE FAIR DIALYSIS CENTER

19800 WOODWARD AVENUE

12/31/2016 366 Days Settled

DETROIT, MI 48203

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,192,134	Total Charges	3,349,228		Salary Expense	30.4%
Fixed Assets	486,546	Contract Allowance	22,752	0.7%	Fringe Benefits	5.1%
Other Assets	1,604,692	Operating Revenue	3,326,476	99.3%		
Total Assets	-100,896	Operating Expense	3,655,294	109.9%	Current Ratio	(21.5)
Current Liabilities	101,758	Operating Margin	-328,818	-9.9%	Days to Collect	126.2
Long Term Liabilities	48,916	Other Income	42	0.0%	Avg Payment Days	4.1
Total Equity	-251,570	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	-100,896	Net Profit or Loss	(328,776)	-9.9%	Return on Equity	130.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 98

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232680 TOWN CENTER DIALYSIS

323 N MICHIGAN AVE

12/31/2016 366 Days Settled

SAGINAW, MI 48602

SAGINAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,028,247	Total Charges	5,609,300		Salary Expense	28.6%
Fixed Assets	791,404	Contract Allowance	-571,682	-10.2%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	6,180,982	110.2%	Current Ratio	(38.0)
Total Assets	3,819,651	Operating Expense	4,367,529	70.7%	Days to Collect	85.1
Current Liabilities	-79,625	Operating Margin	1,813,453	29.3%	Avg Payment Days	(11.5)
Long Term Liabilities	0	Other Income	-243,700	-3.9%	Depreciation Rate	9.6%
Total Equity	3,899,274	Other Expense	0	0.0%	Return on Equity	40.3%
Total Liab. and Equity	3,819,649	Net Profit or Loss	1,569,753	25.4%		

232309 UNIVERSITY OF MICHIGAN HOSPITAL

MED INN C201, 1500 E. MEDICAL CENTER DR, SPC 5825 Cost Report not filed.

ANN ARBOR, MI 48109

WASHTENAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	Current Ratio	
Total Assets	0	Operating Expense	0	0.0%	Days to Collect	
Current Liabilities	0	Operating Margin	0	0.0%	Avg Payment Days	
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%		

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 99

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232577 UNIVERSITY OF MICHIGAN LIVONIA DIALYSIS CLINIC

19900 HAGGERTY RD, SUITE 106

12/31/2016 366 Days Settled

LIVONIA, MI 48152

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,168,565	Total Charges	4,969,324	Salary Expense	35.1%	
Fixed Assets	-1,048,548	Contract Allowance	0	0.0%	Fringe Benefits	12.3%
Other Assets	7,188,566	Operating Revenue	4,969,324	100.0%		
Total Assets	16,308,583	Operating Expense	3,850,338	77.5%	Current Ratio	0.5
Current Liabilities	19,766,871	Operating Margin	1,118,986	22.5%	Days to Collect	629.0
Long Term Liabilities	-3,458,288	Other Income	1	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	-26.2%
Total Liab. and Equity	16,308,583	Net Profit or Loss	1,118,987	22.5%	Return on Equity	0.0%

232671 US RENAL CARE WATERVLIET DIALYSIS

8816 RED ARROW HIGHWAY

12/31/2016 366 Days Settled

WATERVLIET, MI 49098

BERRIEN

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	650,090	Total Charges	57,686,603	Salary Expense	33.2%	
Fixed Assets	378,866	Contract Allowance	55,826,795	96.8%	Fringe Benefits	6.0%
Other Assets	196,022	Operating Revenue	1,859,808	3.2%		
Total Assets	1,224,978	Operating Expense	1,919,676	103.2%	Current Ratio	1.2
Current Liabilities	538,677	Operating Margin	-59,868	-3.2%	Days to Collect	41.4
Long Term Liabilities	2,468	Other Income	0	0.0%	Avg Payment Days	14.3
Total Equity	683,833	Other Expense	0	0.0%	Depreciation Rate	26.4%
Total Liab. and Equity	1,224,978	Net Profit or Loss	(59,868)	-3.2%	Return on Equity	-8.8%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 100

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232690 WALKER DIALYSIS

2680 WALKER AVE NW, STE A

12/31/2016 366 Days Settled

WALKER, MI 49544

KENT

WPS MI

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-401,437	Total Charges	2,678,052	Salary Expense	29.9%	
Fixed Assets	931,036	Contract Allowance	11,228	0.4%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	2,666,824	99.6%		
Total Assets	529,599	Operating Expense	2,107,177	79.0%	Current Ratio	(7.5)
Current Liabilities	53,387	Operating Margin	559,647	21.0%	Days to Collect	85.8
Long Term Liabilities	63,111	Other Income	1	0.0%	Avg Payment Days	5.6
Total Equity	413,099	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	529,597	Net Profit or Loss	559,648	21.0%	Return on Equity	135.5%

232502 WASHTENAW REGIONAL DIALYSIS CENTER

5205 MCAULEY DRIVE

12/31/2016 366 Days Settled

YPSILANTI, MI 48197

WASHTENAW

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	17,304,186	Total Charges	4,589,429	Salary Expense	39.0%	
Fixed Assets	461,670	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	6,825,437	Operating Revenue	4,589,429	100.0%		
Total Assets	24,591,293	Operating Expense	3,393,596	73.9%	Current Ratio	(58.2)
Current Liabilities	-297,415	Operating Margin	1,195,833	26.1%	Days to Collect	99.5
Long Term Liabilities	-535,077	Other Income	0	0.0%	Avg Payment Days	(32.1)
Total Equity	-24,037,799	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	-24,870,291	Net Profit or Loss	1,195,833	26.1%	Return on Equity	-5.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 101

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232658 WAYNE COUNTY DIALYSIS CENTER

20001 LIVERNOIS, SUITE 500

12/31/2016 366 Days Settled

DETROIT, MI 48221

WAYNE

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,479,381	Total Charges	8,971,790		Salary Expense	33.1%
Fixed Assets	550,109	Contract Allowance	-2,010,059	-22.4%	Fringe Benefits	10.0%
Other Assets	979,270	Operating Revenue	10,981,849	122.4%		
Total Assets	3,008,760	Operating Expense	4,459,776	40.6%	Current Ratio	1.2
Current Liabilities	1,276,882	Operating Margin	6,522,073	59.4%	Days to Collect	4.7
Long Term Liabilities	249,540	Other Income	0	0.0%	Avg Payment Days	19.9
Total Equity	1,482,338	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	3,008,760	Net Profit or Loss	6,522,073	59.4%	Return on Equity	440.0%

232661 WEST BLOOMFIELD DIALYSIS

6010 W MAPLE ROAD, STE 215

12/31/2016 366 Days Settled

W BLOOMFIELD, MI 48322

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,105,049	Total Charges	2,579,352		Salary Expense	32.3%
Fixed Assets	376,447	Contract Allowance	33,517	1.3%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	2,545,835	98.7%		
Total Assets	1,481,496	Operating Expense	2,163,777	85.0%	Current Ratio	18.8
Current Liabilities	58,905	Operating Margin	382,058	15.0%	Days to Collect	92.1
Long Term Liabilities	19,959	Other Income	0	0.0%	Avg Payment Days	4.9
Total Equity	1,402,631	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	1,481,495	Net Profit or Loss	382,058	15.0%	Return on Equity	27.2%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 102

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232534 WEST BRANCH DIALYSIS

599 COURT STREET

12/31/2016 366 Days Settled

WEST BRANCH, MI 48661

OGEMAW

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,004,187	Total Charges	1,962,421		Salary Expense	31.7%
Fixed Assets	157,422	Contract Allowance	-20,683	-1.1%	Fringe Benefits	5.3%
Other Assets	3,850,181	Operating Revenue	1,983,104	101.1%		
Total Assets	2,003,416	Operating Expense	1,986,345	100.2%	Current Ratio	(41.5)
Current Liabilities	48,244	Operating Margin	-3,241	-0.2%	Days to Collect	234.6
Long Term Liabilities	25,042	Other Income	2	0.0%	Avg Payment Days	4.5
Total Equity	1,930,131	Other Expense	0	0.0%	Depreciation Rate	23.4%
Total Liab. and Equity	2,003,417	Net Profit or Loss	(3,239)	-0.2%	Return on Equity	-0.2%

232622 WESTLAND DIALYSIS

36588 FORD ROAD

12/31/2016 366 Days Settled

WESTLAND, MI 48185

WAYNE

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,949,783	Total Charges	3,192,094		Salary Expense	34.4%
Fixed Assets	205,716	Contract Allowance	-114,991	-3.6%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	3,307,085	103.6%		
Total Assets	2,155,499	Operating Expense	2,867,172	86.7%	Current Ratio	11.6
Current Liabilities	168,568	Operating Margin	439,913	13.3%	Days to Collect	77.8
Long Term Liabilities	106,891	Other Income	44	0.0%	Avg Payment Days	5.9
Total Equity	1,880,039	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	2,155,498	Net Profit or Loss	439,957	13.3%	Return on Equity	23.4%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 103

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

233522 WILLIAM BEAUMONT HOSPITAL-HAZEL PARK DIALYSIS

23221 JOHN R ROAD

Cost Report not filed.

HAZEL PARK, MI 48030

OAKLAND

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

232335 WILLIAM BEAUMONT HOSPITAL TROY

44300 DEQUINDRE

Cost Report not filed.

STERLING HEIGHTS, MI 48314

MACOMB

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 104

ESRD Profile Report - 2016

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232568 YPSILANTI DIALYSIS

2766 WASHTENAW AVE

12/31/2016 366 Days Settled

YPSILANTI, MI 48197

WASHTENAW

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	7,493,513	Total Charges	4,997,404	Salary Expense	30.1%	
Fixed Assets	625,361	Contract Allowance	103,342	2.1% Fringe Benefits	4.7%	
Other Assets	0	Operating Revenue	4,894,062	97.9%		
Total Assets	8,118,874	Operating Expense	4,129,481	84.4%	Current Ratio	50.0
Current Liabilities	149,867	Operating Margin	764,581	15.6%	Days to Collect	149.0
Long Term Liabilities	55,949	Other Income	34	0.0%	Avg Payment Days	4.2
Total Equity	7,913,056	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	8,118,872	Net Profit or Loss	764,615	15.6%	Return on Equity	9.7%

All Providers

10:21 AM

Healthcare Almanac 561-594-7551

8/10/2023

www.halmanac.com

Page No 105