

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>502500 NKC - SEATTLE KIDNEY CENTER</b>				Not for Profit	
548 - 15TH AVENUE		6/30/2013 365 Days Reopened		Short Term	
SEATTLE, WA 98122					
KING					
BLUE CROSS (WASHINGTON & ALASKA)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	6,815,430	Total Charges	67,330,546	Salary Expense	27.8%
Fixed Assets	5,022,006	Contract Allowance	41,591,234	61.8%	Fringe Benefits 7.4%
Other Assets	4,890,054	Operating Revenue	25,739,312	38.2%	
Total Assets	16,727,490	Operating Expense	19,099,810	74.2%	Current Ratio 2.7
Current Liabilities	2,508,215	Operating Margin	6,639,502	25.8%	Days to Collect 43.4
Long Term Liabilities	6,339,414	Other Income	0	0.0%	Avg Payment Days 36.0
Total Equity	7,879,861	Other Expense	0	0.0%	Depreciation Rate 16.4%
Total Liab. and Equity	16,727,490	Net Profit or Loss	6,639,502	25.8%	Return on Equity 84.3%
<b>122518 LIBERTY DIALYSIS HAWAII LLC-SIEMSEN DIALYSIS</b>				For Profit	
2230 LILIHA STREET		12/31/2013 365 Days Settled		Short Term	
HONOLULU, HI 96817					
HONOLULU					
PALMETTO (HAWAII)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	3,779,927	Total Charges	23,380,346	Salary Expense	36.9%
Fixed Assets	1,102,434	Contract Allowance	0	0.0%	Fringe Benefits 8.6%
Other Assets	0	Operating Revenue	23,380,346	100.0%	
Total Assets	4,882,361	Operating Expense	14,277,441	61.1%	Current Ratio 0.2
Current Liabilities	22,880,283	Operating Margin	9,102,905	38.9%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days 679.4
Total Equity	-27,762,642	Other Expense	0	0.0%	Depreciation Rate 29.9%
Total Liab. and Equity	-4,882,359	Net Profit or Loss	9,102,903	38.9%	Return on Equity -32.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 452840 US RENAL CARE HOME THERAPIES

For Profit

1313 LA CONCHA

12/31/2013 365 Days Settled

Short Term

HOUSTON, TX 77054

HARRIS

BLUE CROSS (TEXAS)

### Balance Sheet

### Income Statement

### Key Performance Ind.

Current Assets	726,989	Total Charges	105,553,632		Salary Expense	32.8%
Fixed Assets	268,882	Contract Allowance	85,295,332	80.8%	Fringe Benefits	6.6%
Other Assets	4,611,454	Operating Revenue	20,258,300	19.2%		
Total Assets	5,607,325	Operating Expense	9,358,954	46.2%	Current Ratio	(0.2)
Current Liabilities	-4,457,309	Operating Margin	10,899,346	53.8%	Days to Collect	(51.6)
Long Term Liabilities	-628,134	Other Income	0	0.0%	Avg Payment Days	14.9
Total Equity	10,692,768	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	5,607,325	Net Profit or Loss	10,899,346	53.8%	Return on Equity	101.9%

## 022506 LIBERTY DIALYSIS - ALASKA LLC

For Profit

901 EAST DIAMOND BLVD

12/31/2013 365 Days Settled

Short Term

ANCHORAGE, AK 99515

ANCHORAGE

NORIDIAN GVT SERVICES (AK)

### Balance Sheet

### Income Statement

### Key Performance Ind.

Current Assets	10,887,028	Total Charges	19,738,803		Salary Expense	35.1%
Fixed Assets	2,430,572	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	-634,315	Operating Revenue	19,738,803	100.0%		
Total Assets	12,683,285	Operating Expense	8,511,114	43.1%	Current Ratio	4.4
Current Liabilities	2,479,990	Operating Margin	11,227,689	56.9%	Days to Collect	225.6
Long Term Liabilities	-4,134,643	Other Income	165,175	0.8%	Avg Payment Days	99.7
Total Equity	14,337,938	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	12,683,285	Net Profit or Loss	11,392,864	57.7%	Return on Equity	79.5%

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<b>122509 DSI PEARLRIDGE DIALYSIS</b>				For Profit		
98-1005 MOANALUA ROAD SUITE 420		12/31/2013 365 Days Settled		Short Term		
AIEA, HI 96701						
HONOLULU						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,102,570	Total Charges	258,820,525	Salary Expense	32.2%	
Fixed Assets	1,056,625	Contract Allowance	240,333,879	92.9%	Fringe Benefits	13.0%
Other Assets	0	Operating Revenue	18,486,646	7.1%		
Total Assets	5,159,195	Operating Expense	13,015,071	70.4%	Current Ratio	(1.4)
Current Liabilities	-2,857,677	Operating Margin	5,471,575	29.6%	Days to Collect	69.9
Long Term Liabilities	84,674	Other Income	4,681	0.0%	Avg Payment Days	(80.1)
Total Equity	7,932,198	Other Expense	0	0.0%	Depreciation Rate	88.9%
Total Liab. and Equity	5,159,195	Net Profit or Loss	5,476,256	29.6%	Return on Equity	69.0%
<b>072501 BRIDGEPORT DIALYSIS</b>				For Profit		
900 MADISON AVENUE		12/31/2013 365 Days Settled		Short Term		
BRIDGEPORT, CT 06606						
FAIRFIELD						
NATIONAL GOVT SERVICES (CONNECTICUT)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	45,522,745	Total Charges	18,049,420	Salary Expense	33.2%	
Fixed Assets	499,770	Contract Allowance	27,759	0.2%	Fringe Benefits	5.6%
Other Assets	3,998,992	Operating Revenue	18,021,661	99.8%		
Total Assets	50,021,507	Operating Expense	12,189,358	67.6%	Current Ratio	88.7
Current Liabilities	513,216	Operating Margin	5,832,303	32.4%	Days to Collect	7.5
Long Term Liabilities	35,077	Other Income	943	0.0%	Avg Payment Days	7.2
Total Equity	49,473,217	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	50,021,510	Net Profit or Loss	5,833,246	32.4%	Return on Equity	11.8%

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<b>252513 RENAL CARE GROUP - TUPELO</b>				For Profit		
2978 MATTOX STREET		12/31/2013 365 Days Settled		Short Term		
TUPELO, MS 38801						
LEE						
BLUE CROSS (MISSISSIPPI)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,463,007	Total Charges	17,649,493	Salary Expense	42.7%	
Fixed Assets	52,788,611	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	-123,727	Operating Revenue	17,649,493	100.0%		
Total Assets	54,127,891	Operating Expense	8,818,473	50.0%	Current Ratio	(2.0)
Current Liabilities	-744,775	Operating Margin	8,831,020	50.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	-152	0.0%	Avg Payment Days	(3.6)
Total Equity	-53,383,118	Other Expense	0	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	-54,127,893	Net Profit or Loss	8,830,868	50.0%	Return on Equity	-16.5%
<b>332520 ROGOSIN INSTITUTE INC</b>				Not for Profit		
505 EAST 70TH STREET 2ND FLOOR		12/31/2013 365 Days Settled		Short Term		
NEW YORK, NY 10021						
NEW YORK						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,376,486	Total Charges	17,201,289	Salary Expense	35.8%	
Fixed Assets	976,250	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	29,779,338	Operating Revenue	17,201,289	100.0%		
Total Assets	35,132,074	Operating Expense	12,638,543	73.5%	Current Ratio	0.6
Current Liabilities	7,306,230	Operating Margin	4,562,746	26.5%	Days to Collect	29.2
Long Term Liabilities	402,160	Other Income	349,838	2.0%	Avg Payment Days	47.2
Total Equity	27,423,684	Other Expense	0	0.0%	Depreciation Rate	28.4%
Total Liab. and Equity	35,132,074	Net Profit or Loss	4,912,584	28.6%	Return on Equity	17.9%

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<b>382505 ROGUE VALLEY DIALYSIS</b>				For Profit		
760 GOLF VIEW DRIVE, SUITE 100		12/31/2013 365 Days Settled		Short Term		
MEDFORD, OR 97504						
JACKSON						
BLUE CROSS (OREGON)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,119,934	Total Charges	16,968,087	Salary Expense	31.6%	
Fixed Assets	1,067,368	Contract Allowance	-116,139	-0.7%	Fringe Benefits	6.4%
Other Assets	17,229,244	Operating Revenue	17,084,226	100.7%		
Total Assets	20,416,546	Operating Expense	8,216,774	48.1%	Current Ratio	2.7
Current Liabilities	786,465	Operating Margin	8,867,452	51.9%	Days to Collect	22.3
Long Term Liabilities	192,914	Other Income	-2,662,462	-15.6%	Avg Payment Days	7.3
Total Equity	19,437,166	Other Expense	0	0.0%	Depreciation Rate	31.0%
Total Liab. and Equity	20,416,545	Net Profit or Loss	6,204,990	36.3%	Return on Equity	31.9%
<b>052673 BAKERSFIELD DIALYSIS CENTER</b>				For Profit		
5143 OFFICE PARK DRIVE		12/31/2013 365 Days Settled		Short Term		
BAKERSFIELD, CA 93309						
KERN						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-10,413,689	Total Charges	18,195,280	Salary Expense	38.8%	
Fixed Assets	2,494,374	Contract Allowance	1,210,131	6.7%	Fringe Benefits	6.8%
Other Assets	15,387,133	Operating Revenue	16,985,149	93.3%		
Total Assets	7,467,818	Operating Expense	17,043,536	100.3%	Current Ratio	(5.3)
Current Liabilities	1,967,266	Operating Margin	-58,387	-0.3%	Days to Collect	59.6
Long Term Liabilities	0	Other Income	1,097	0.0%	Avg Payment Days	8.6
Total Equity	5,500,550	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	7,467,816	Net Profit or Loss	(57,290)	-0.3%	Return on Equity	-1.0%

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<b>452572 MED CENTER DIALYSIS</b>				For Profit
5610 ALMEDA		12/31/2013 365 Days Settled		Short Term
HOUSTON, TX 77004				
HARRIS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	37,473,180	Total Charges	16,870,927	Salary Expense 32.7%
Fixed Assets	874,716	Contract Allowance	201,947	1.2% Fringe Benefits 5.9%
Other Assets	8,299,064	Operating Revenue	16,668,980	98.8%
Total Assets	<u>46,646,960</u>	Operating Expense	<u>14,293,148</u>	85.7% Current Ratio 57.9
Current Liabilities	647,106	Operating Margin	2,375,832	14.3% Days to Collect 30.6
Long Term Liabilities	630,623	Other Income	-21,464	-0.1% Avg Payment Days 5.6
Total Equity	<u>45,369,229</u>	Other Expense	0	0.0% Depreciation Rate 21.7%
Total Liab. and Equity	<u>46,646,958</u>	Net Profit or Loss	<u>2,354,368</u>	14.1% Return on Equity 5.2%
<b>502530 RENAL CARE GROUP - LACEY</b>				For Profit
719 SLEATER-KINNEY ROAD SE, SUITE 152		12/31/2013 365 Days Settled		Short Term
LACEY, WA 98503				
THURSTON				
BLUE CROSS (OREGON)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,524,552	Total Charges	16,548,624	Salary Expense 36.1%
Fixed Assets	63,524,012	Contract Allowance	0	0.0% Fringe Benefits 7.8%
Other Assets	0	Operating Revenue	16,548,624	100.0%
Total Assets	<u>66,048,564</u>	Operating Expense	<u>6,429,930</u>	38.9% Current Ratio (3.8)
Current Liabilities	-656,840	Operating Margin	10,118,694	61.1% Days to Collect 0.0
Long Term Liabilities	0	Other Income	984	0.0% Avg Payment Days (6.4)
Total Equity	<u>-65,391,725</u>	Other Expense	0	0.0% Depreciation Rate 0.6%
Total Liab. and Equity	<u>-66,048,565</u>	Net Profit or Loss	<u>10,119,678</u>	61.2% Return on Equity -15.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,960,840	Total Charges	206,863,332	Salary Expense	36.5%	
Fixed Assets	971,394	Contract Allowance	190,456,189	92.1%	Fringe Benefits	11.2%
Other Assets	19,860	Operating Revenue	16,407,143	7.9%		
Total Assets	4,952,094	Operating Expense	10,270,460	62.6%	Current Ratio	(1.1)
Current Liabilities	-3,529,260	Operating Margin	6,136,683	37.4%	Days to Collect	24.0
Long Term Liabilities	0	Other Income	2,165	0.0%	Avg Payment Days	(125.4)
Total Equity	8,481,354	Other Expense	0	0.0%	Depreciation Rate	53.1%
Total Liab. and Equity	4,952,094	Net Profit or Loss	6,138,848	37.4%	Return on Equity	72.4%

## 552627 RIVERSIDE PD CENTRAL

For Profit

3660 PARK SIERRA DRIVE, SUITE 108

12/31/2013 365 Days Settled

Short Term

RIVERSIDE, CA 92505

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,795,209	Total Charges	14,860,894	Salary Expense	24.4%	
Fixed Assets	345,700	Contract Allowance	-590,012	-4.0%	Fringe Benefits	3.6%
Other Assets	7,000	Operating Revenue	15,450,906	104.0%		
Total Assets	2,147,909	Operating Expense	9,400,150	60.8%	Current Ratio	1.0
Current Liabilities	1,806,689	Operating Margin	6,050,756	39.2%	Days to Collect	15.4
Long Term Liabilities	-24,842,222	Other Income	13,912	0.1%	Avg Payment Days	14.0
Total Equity	25,183,440	Other Expense	0	0.0%	Depreciation Rate	58.6%
Total Liab. and Equity	2,147,907	Net Profit or Loss	6,064,668	39.3%	Return on Equity	24.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>022500 RENAL CARE GROUP- ANCHORAGE</b>				For Profit		
3950 LAUREL STREET		12/31/2013 365 Days Settled		Short Term		
ANCHORAGE, AK 99508						
ANCHORAGE						
BLUE CROSS (OREGON)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,718,262	Total Charges	14,495,749	Salary Expense	40.0%	
Fixed Assets	102,936,315	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	14,495,749	100.0%		
Total Assets	104,654,577	Operating Expense	8,286,777	57.2%	Current Ratio	(2.5)
Current Liabilities	-686,037	Operating Margin	6,208,972	42.8%	Days to Collect	0.0
Long Term Liabilities	-6	Other Income	138	0.0%	Avg Payment Days	(4.3)
Total Equity	-103,968,535	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	-104,654,578	Net Profit or Loss	6,209,110	42.8%	Return on Equity	-6.0%
<b>342506 ASHEVILLE KIDNEY CENTER</b>				For Profit		
1600 CENTREPARK DRIVE		12/31/2013 365 Days Settled		Short Term		
ASHEVILLE, NC 28805						
BUNCOMBE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,441,346	Total Charges	13,464,671	Salary Expense	25.3%	
Fixed Assets	1,300,514	Contract Allowance	-1,009,165	-7.5%	Fringe Benefits	4.7%
Other Assets	23,367,478	Operating Revenue	14,473,836	107.5%		
Total Assets	32,109,338	Operating Expense	9,985,112	69.0%	Current Ratio	22.0
Current Liabilities	338,406	Operating Margin	4,488,724	31.0%	Days to Collect	29.8
Long Term Liabilities	0	Other Income	-672,404	-4.6%	Avg Payment Days	5.4
Total Equity	31,770,932	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	32,109,338	Net Profit or Loss	3,816,320	26.4%	Return on Equity	12.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142676 AFFILIATED DIALYSIS CENTERS LLC</b>				For Profit
715 LAKE STREET SUITE 318		12/31/2013 365 Days Settled		Short Term
OAK PARK, IL 60301				
COOK				
CGS (KENTUCKY)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	7,429,482	Total Charges	14,399,317	Salary Expense 40.2%
Fixed Assets	1,218,087	Contract Allowance	0	0.0% Fringe Benefits 5.0%
Other Assets	88,812	Operating Revenue	14,399,317	100.0%
Total Assets	<u>8,736,381</u>	Operating Expense	<u>12,896,146</u>	89.6% Current Ratio 4.6
Current Liabilities	1,631,508	Operating Margin	1,503,171	10.4% Days to Collect (36.7)
Long Term Liabilities	1,930,027	Other Income	0	0.0% Avg Payment Days 14.6
Total Equity	<u>5,174,846</u>	Other Expense	0	0.0% Depreciation Rate 7.0%
Total Liab. and Equity	<u>8,736,381</u>	Net Profit or Loss	<u>1,503,171</u>	10.4% Return on Equity 29.0%
<b>342505 PIEDMONT DIALYSIS CENTER</b>				For Profit
655 COTTON STREET		6/30/2013 365 Days Reopened		Short Term
WINSTON SALEM, NC 27101				
FORSYTH				
BLUE CROSS (SOUTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,112,567	Total Charges	46,606,371	Salary Expense 29.5%
Fixed Assets	0	Contract Allowance	32,265,411	69.2% Fringe Benefits 4.9%
Other Assets	0	Operating Revenue	14,340,960	30.8%
Total Assets	<u>3,112,567</u>	Operating Expense	<u>9,169,956</u>	63.9% Current Ratio 4.0
Current Liabilities	775,642	Operating Margin	5,171,004	36.1% Days to Collect 21.5
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days 1.8
Total Equity	<u>2,336,925</u>	Other Expense	0	0.0% Depreciation Rate 0.0%
Total Liab. and Equity	<u>3,112,567</u>	Net Profit or Loss	<u>5,171,004</u>	36.1% Return on Equity 221.3%

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<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,577,272	Total Charges	14,222,355	Salary Expense	33.8%	
Fixed Assets	54,605,031	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	14,222,355	100.0%	Current Ratio	(2.6)
Total Assets	57,182,303	Operating Expense	8,448,245	59.4%	Days to Collect	0.0
Current Liabilities	-1,006,688	Operating Margin	5,774,110	40.6%	Avg Payment Days	(23.0)
Long Term Liabilities	0	Other Income	1,705	0.0%	Depreciation Rate	1.4%
Total Equity	-56,175,616	Other Expense	0	0.0%	Return on Equity	-10.3%
Total Liab. and Equity	-57,182,304	Net Profit or Loss	5,775,815	40.6%		

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	25,293,621	Total Charges	14,547,234	Salary Expense	29.4%	
Fixed Assets	213,213	Contract Allowance	368,230	2.5%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	14,179,004	97.5%	Current Ratio	30.7
Total Assets	25,506,834	Operating Expense	8,519,236	60.1%	Days to Collect	20.3
Current Liabilities	825,016	Operating Margin	5,659,768	39.9%	Avg Payment Days	10.3
Long Term Liabilities	75,987	Other Income	630	0.0%	Depreciation Rate	27.7%
Total Equity	24,605,830	Other Expense	0	0.0%	Return on Equity	23.0%
Total Liab. and Equity	25,506,833	Net Profit or Loss	5,660,398	39.9%		

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>122510 LIBERTY DIALYSIS-MAUI DIALYSIS FACILITY</b>				For Profit		
105 MAUI LANI PARKWAY, SUITE 105		12/31/2013 365 Days Settled		Short Term		
WAILUKU, HI 96793						
MAUI						
PALMETTO (HAWAII)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,326,324	Total Charges	14,075,286	Salary Expense	37.1%	
Fixed Assets	2,694,356	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	0	Operating Revenue	14,075,286	100.0%		
Total Assets	5,020,680	Operating Expense	7,965,706	56.6%	Current Ratio	0.1
Current Liabilities	26,509,276	Operating Margin	6,109,580	43.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	1,450.9
Total Equity	-31,529,955	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	-5,020,679	Net Profit or Loss	6,109,581	43.4%	Return on Equity	-19.4%
<b>292513 FRESENIUS MEDICAL CARE - SOUTH PECOS</b>				For Profit		
6330 SOUTH PECOS, SUITE 110		12/31/2013 365 Days Settled		Short Term		
LAS VEGAS, NV 89121						
CLARK						
PALMETTO (NEVADA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,561,925	Total Charges	13,840,810	Salary Expense	30.5%	
Fixed Assets	12,762,544	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	0	Operating Revenue	13,840,810	100.0%		
Total Assets	14,324,469	Operating Expense	8,443,591	61.0%	Current Ratio	(2.7)
Current Liabilities	-578,570	Operating Margin	5,397,219	39.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	64,928	0.5%	Avg Payment Days	(6.9)
Total Equity	-13,745,899	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	-14,324,469	Net Profit or Loss	5,462,147	39.5%	Return on Equity	-39.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052576 FRESENIUS MEDICAL CARE BALBOA - KEARNY MESA</b>				For Profit
7927 OSTROW STREET, SUITE A		12/31/2013 365 Days Settled		Short Term
SAN DIEGO, CA 92111				
SAN DIEGO				
TRAILBLAZER (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,363,075	Total Charges	13,709,372	Salary Expense 38.3%
Fixed Assets	264,358	Contract Allowance	0	0.0% Fringe Benefits 8.8%
Other Assets	0	Operating Revenue	13,709,372	100.0%
Total Assets	2,627,433	Operating Expense	8,317,180	60.7% Current Ratio 0.2
Current Liabilities	12,903,781	Operating Margin	5,392,192	39.3% Days to Collect 0.0
Long Term Liabilities	0	Other Income	62	0.0% Avg Payment Days 606.9
Total Equity	-15,531,215	Other Expense	0	0.0% Depreciation Rate 40.0%
Total Liab. and Equity	-2,627,434	Net Profit or Loss	5,392,254	39.3% Return on Equity -34.7%
<b>362500 CENTER FOR DIALYSIS CARE OF CLEVELAND - EAST</b>				Not for Profit
11717 EUCLID AVENUE		12/31/2013 365 Days Settled		Short Term
CLEVELAND, OH 44106				
CUYAHOGA				
BLUE CROSS (TENNESSEE)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	13,983,250	Total Charges	13,957,205	Salary Expense 28.6%
Fixed Assets	5,691,549	Contract Allowance	310,264	2.2% Fringe Benefits 7.0%
Other Assets	17,448,882	Operating Revenue	13,646,941	97.8%
Total Assets	37,123,681	Operating Expense	12,615,428	92.4% Current Ratio 4.9
Current Liabilities	2,868,166	Operating Margin	1,031,513	7.6% Days to Collect 266.8
Long Term Liabilities	1,983,509	Other Income	1,762,350	12.9% Avg Payment Days 6.2
Total Equity	32,272,006	Other Expense	0	0.0% Depreciation Rate 2.3%
Total Liab. and Equity	37,123,681	Net Profit or Loss	2,793,863	20.5% Return on Equity 8.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,779,110	Total Charges	13,828,159	Salary Expense	30.8%	
Fixed Assets	2,330,542	Contract Allowance	235,593	1.7%	Fringe Benefits	5.4%
Other Assets	4,790	Operating Revenue	13,592,566	98.3%	Current Ratio	8.2
Total Assets	5,114,442	Operating Expense	9,694,518	71.3%	Days to Collect	27.0
Current Liabilities	340,297	Operating Margin	3,898,048	28.7%	Avg Payment Days	7.8
Long Term Liabilities	128,853	Other Income	-1,948,377	-14.3%	Depreciation Rate	5.3%
Total Equity	4,645,291	Other Expense	0	0.0%	Return on Equity	42.0%
Total Liab. and Equity	5,114,441	Net Profit or Loss	1,949,671	14.3%		

**452741 LOMA VISTA DIALYSIS CENTER**

For Profit

1382 LOMALAND DRIVE

12/31/2013 365 Days Settled

Short Term

EL PASO, TX 79935

EL PASO

BLUE CROSS (TEXAS)

**332615 CENTRAL NEW YORK DIALYSIS CENTER**

For Profit

910 ERIE BOULEVARD EAST

12/31/2013 365 Days Settled

Short Term

SYRACUSE, NY 13210

ONONDAGA

NATIONAL GOVERNMENT SERVICES

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332517 FMS - QUEENS ARTIFICIAL KIDNEY CENTER</b>				For Profit
34-35 70TH STRETTE		12/31/2013 365 Days Settled		Short Term
JACKSON HEIGHTS, NY 11372				
QUEENS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,658,256	Total Charges	13,541,798	Salary Expense 37.2%
Fixed Assets	-8,103,091	Contract Allowance	0	0.0% Fringe Benefits 9.3%
Other Assets	5,070,262	Operating Revenue	13,541,798	100.0%
Total Assets	-374,573	Operating Expense	13,380,704	98.8% Current Ratio (2.0)
Current Liabilities	-1,341,792	Operating Margin	161,094	1.2% Days to Collect 0.3
Long Term Liabilities	7,188	Other Income	2,666	0.0% Avg Payment Days (12.3)
Total Equity	1,709,179	Other Expense	0	0.0% Depreciation Rate -13.4%
Total Liab. and Equity	374,575	Net Profit or Loss	163,760	1.2% Return on Equity 9.6%
<b>342522 WAKE DIALYSIS CLINIC, INC</b>				For Profit
3604 BUSH STREET		12/31/2013 365 Days Submitted		Short Term
RALEIGH, NC 27609				
WAKE				
BLUE CROSS (NORTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,396,054	Total Charges	13,489,136	Salary Expense 32.5%
Fixed Assets	31,768,663	Contract Allowance	0	0.0% Fringe Benefits 7.1%
Other Assets	14,885,945	Operating Revenue	13,489,136	100.0%
Total Assets	49,050,662	Operating Expense	7,634,005	56.6% Current Ratio (2.1)
Current Liabilities	-1,137,506	Operating Margin	5,855,131	43.4% Days to Collect 0.0
Long Term Liabilities	0	Other Income	4,944	0.0% Avg Payment Days (26.5)
Total Equity	-47,913,156	Other Expense	0	0.0% Depreciation Rate 1.7%
Total Liab. and Equity	-49,050,662	Net Profit or Loss	5,860,075	43.4% Return on Equity -12.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,807,736	Total Charges	72,657,000	Salary Expense	39.1%	
Fixed Assets	439,119	Contract Allowance	59,510,034	81.9%	Fringe Benefits	4.8%
Other Assets	4,587,455	Operating Revenue	13,146,966	18.1%		
<b>Total Assets</b>	<b>7,834,310</b>	Operating Expense	12,933,147	98.4%	Current Ratio	0.8
Current Liabilities	3,306,212	Operating Margin	213,819	1.6%	Days to Collect	16.7
Long Term Liabilities	2,845,208	Other Income	0	0.0%	Avg Payment Days	9.5
Total Equity	1,682,890	Other Expense	0	0.0%	Depreciation Rate	7.8%
<b>Total Liab. and Equity</b>	<b>7,834,310</b>	Net Profit or Loss	213,819	1.6%	Return on Equity	12.7%

## 332541 RIDGEWOOD DIALYSIS CENTER

For Profit

385 SENECA AVE

12/31/2013 365 Days Settled

Short Term

RIDGEWOOD, NY 11385

QUEENS

NATIONAL GOVT SERVICES (NEW YORK)

## 042501 FORT SMITH REGIONAL DIALYSIS CENTER, LLC

For Profit

2201 BROOKEN HILL DRIVE

12/31/2013 365 Days Settled

Short Term

FORT SMITH, AR 72908

SEBASTIAN

BLUE CROSS (TEXAS)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,605,924	Total Charges	58,357,353	Salary Expense	30.5%	
Fixed Assets	1,944,599	Contract Allowance	45,279,610	77.6%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	13,077,743	22.4%		
Total Assets	3,550,523	Operating Expense	10,580,669	80.9%	Current Ratio	0.7
Current Liabilities	2,377,453	Operating Margin	2,497,074	19.1%	Days to Collect	11.1
Long Term Liabilities	37,864	Other Income	0	0.0%	Avg Payment Days	18.9
Total Equity	1,135,206	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	3,550,523	Net Profit or Loss	2,497,074	19.1%	Return on Equity	220.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,858,578	Total Charges	13,118,533	Salary Expense	27.6%	
Fixed Assets	1,883,108	Contract Allowance	92,503	0.7%	Fringe Benefits	3.9%
Other Assets	13,606	Operating Revenue	13,026,030	99.3%		
Total Assets	6,755,292	Operating Expense	9,821,480	75.4%	Current Ratio	12.6
Current Liabilities	385,288	Operating Margin	3,204,550	24.6%	Days to Collect	30.9
Long Term Liabilities	211,183	Other Income	-1,575,424	-12.1%	Avg Payment Days	5.0
Total Equity	6,158,823	Other Expense	0	0.0%	Depreciation Rate	19.0%
Total Liab. and Equity	6,755,294	Net Profit or Loss	1,629,126	12.5%	Return on Equity	26.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>232505 GREENFIELD HEALTH SYSTEMS-MAIN</b>				Not for Profit		
2799 W GRAND BOULEVARD		12/31/2013 365 Days Settled		Short Term		
DETROIT, MI 48202						
WAYNE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	438,180	Total Charges	54,640,362	Salary Expense	31.0%	
Fixed Assets	920,193	Contract Allowance	41,690,568	76.3%	Fringe Benefits	7.5%
Other Assets	588,726	Operating Revenue	12,949,794	23.7%		
Total Assets	1,947,099	Operating Expense	9,160,062	70.7%	Current Ratio	1.3
Current Liabilities	334,459	Operating Margin	3,789,732	29.3%	Days to Collect	32.6
Long Term Liabilities	992,387	Other Income	0	0.0%	Avg Payment Days	5.6
Total Equity	620,253	Other Expense	0	0.0%	Depreciation Rate	17.7%
Total Liab. and Equity	1,947,099	Net Profit or Loss	3,789,732	29.3%	Return on Equity	611.0%
<b>052546 DALY CITY DIALYSIS</b>				For Profit		
1498 SOUTHGATE AVE		12/31/2013 365 Days Settled		Short Term		
DALY CITY, CA 94015						
SAN MATEO						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	29,803,758	Total Charges	13,954,846	Salary Expense	37.7%	
Fixed Assets	3,020,806	Contract Allowance	1,035,814	7.4%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	12,919,032	92.6%		
Total Assets	32,824,564	Operating Expense	9,976,313	77.2%	Current Ratio	42.1
Current Liabilities	708,239	Operating Margin	2,942,719	22.8%	Days to Collect	39.2
Long Term Liabilities	0	Other Income	3,442	0.0%	Avg Payment Days	8.2
Total Equity	32,116,324	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	32,824,563	Net Profit or Loss	2,946,161	22.8%	Return on Equity	9.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>322506 DIALYSIS CLINIC, INC</b>				Not for Profit		
1500 INDIAN SCHOOL ROAD NE		9/30/2013 365 Days Settled		Short Term		
ALBUQUERQUE, NM 87102						
BERNALILLO						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	13,923,336	Total Charges	13,645,531	Salary Expense	29.9%	
Fixed Assets	450,110	Contract Allowance	737,811	5.4%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	12,907,720	94.6%		
Total Assets	<u>14,373,446</u>	Operating Expense	<u>7,534,512</u>	58.4%	Current Ratio	28.8
Current Liabilities	482,671	Operating Margin	5,373,208	41.6%	Days to Collect	12.3
Long Term Liabilities	0	Other Income	174,639	1.4%	Avg Payment Days	23.4
Total Equity	<u>13,890,775</u>	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	<u>14,373,446</u>	Net Profit or Loss	<u>5,547,847</u>	43.0%	Return on Equity	39.9%
<b>312502 BIO-MEDICAL APPLICATIONS OF JERSEY CITY</b>				For Profit		
107-123 PACIFIC AVENUE		12/31/2013 365 Days Settled		Short Term		
JERSEY CITY, NJ 07304						
HUDSON						
BLUE CROSS (NEW JERSEY)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,081,227	Total Charges	12,803,617	Salary Expense	34.8%	
Fixed Assets	30,499,263	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	12,803,617	100.0%		
Total Assets	<u>32,580,490</u>	Operating Expense	<u>10,005,136</u>	78.1%	Current Ratio	(2.3)
Current Liabilities	-924,662	Operating Margin	2,798,481	21.9%	Days to Collect	0.0
Long Term Liabilities	81	Other Income	2,202	0.0%	Avg Payment Days	(15.8)
Total Equity	<u>-31,655,909</u>	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	<u>-32,580,490</u>	Net Profit or Loss	<u>2,800,683</u>	21.9%	Return on Equity	-8.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,172,673	Total Charges	13,510,408	Salary Expense	27.7%	
Fixed Assets	1,383,181	Contract Allowance	713,354	5.3%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	12,797,054	94.7%		
Total Assets	4,555,854	Operating Expense	8,238,523	64.4%	Current Ratio	6.1
Current Liabilities	516,654	Operating Margin	4,558,531	35.6%	Days to Collect	223.5
Long Term Liabilities	183,480	Other Income	-2,241,840	-17.5%	Avg Payment Days	7.2
Total Equity	3,855,720	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	4,555,854	Net Profit or Loss	2,316,691	18.1%	Return on Equity	60.1%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,243,274	Total Charges	12,665,408	Salary Expense	31.6%	
Fixed Assets	1,923,811	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	7,125,480	Operating Revenue	12,665,408	100.0%		
Total Assets	11,292,565	Operating Expense	8,638,805	68.2%	Current Ratio	(3.1)
Current Liabilities	-721,349	Operating Margin	4,026,603	31.8%	Days to Collect	0.0
Long Term Liabilities	-198	Other Income	2,796	0.0%	Avg Payment Days	(11.9)
Total Equity	-10,571,019	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	-11,292,566	Net Profit or Loss	4,029,399	31.8%	Return on Equity	-38.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>252504 RENAL CARE GROUP - MERIDIAN</b>				For Profit		
2221 HIGHWAY 39 NORTH		12/31/2013 365 Days Settled		Short Term		
MERIDIAN, MS 39301						
LAUDERDALE						
BLUE CROSS (MISSISSIPPI)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,621,636	Total Charges	12,643,483	Salary Expense	36.2%	
Fixed Assets	-74,980,274	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	12,643,483	100.0%		
Total Assets	-73,358,638	Operating Expense	8,311,876	65.7%	Current Ratio	(2.3)
Current Liabilities	-709,874	Operating Margin	4,331,607	34.3%	Days to Collect	0.0
Long Term Liabilities	387	Other Income	4,074	0.0%	Avg Payment Days	(10.4)
Total Equity	74,068,124	Other Expense	0	0.0%	Depreciation Rate	-0.5%
Total Liab. and Equity	73,358,637	Net Profit or Loss	4,335,681	34.3%	Return on Equity	5.9%
<b>452552 TEXARKANA REGIONAL DIALYSIS</b>				For Profit		
4800 TEXAS BLVD		12/31/2013 365 Days Settled		Short Term		
TEXARKANA, TX 75503						
BOWIE						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-300,298	Total Charges	13,816,466	Salary Expense	20.9%	
Fixed Assets	567,268	Contract Allowance	1,219,327	8.8%	Fringe Benefits	3.9%
Other Assets	6,263,798	Operating Revenue	12,597,139	91.2%		
Total Assets	6,530,768	Operating Expense	8,197,230	65.1%	Current Ratio	(1.9)
Current Liabilities	159,507	Operating Margin	4,399,909	34.9%	Days to Collect	74.3
Long Term Liabilities	0	Other Income	10	0.0%	Avg Payment Days	5.3
Total Equity	6,371,263	Other Expense	0	0.0%	Depreciation Rate	46.3%
Total Liab. and Equity	6,530,770	Net Profit or Loss	4,399,919	34.9%	Return on Equity	69.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>322503 DAVITA - FOUR CORNERS DIALYSIS</b>				For Profit
801 WEST BROADWAY		12/31/2013 365 Days Settled		Short Term
FARMINGTON, NM 87401				
SAN JUAN				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,502,107	Total Charges	12,253,470	Salary Expense 30.5%
Fixed Assets	406,357	Contract Allowance	-295,158 -2.4%	Fringe Benefits 5.8%
Other Assets	0	Operating Revenue	12,548,628 102.4%	
Total Assets	2,908,464	Operating Expense	6,935,380 55.3%	Current Ratio 4.3
Current Liabilities	587,740	Operating Margin	5,613,248 44.7%	Days to Collect 48.8
Long Term Liabilities	584,448	Other Income	-2,692,826 -21.5%	Avg Payment Days 5.8
Total Equity	1,736,277	Other Expense	0 0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	2,908,465	Net Profit or Loss	2,920,422 23.3%	Return on Equity 168.2%
<b>332572 RENAL CARE OF ROCKLAND INC</b>				For Profit
131 ROUTE 303		12/31/2013 365 Days Settled		Short Term
VALLEY COTTAGE, NY 10989				
ROCKLAND				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	5,451,181	Total Charges	12,410,596	Salary Expense 31.2%
Fixed Assets	65,386	Contract Allowance	0 0.0%	Fringe Benefits 5.5%
Other Assets	2,835,960	Operating Revenue	12,410,596 100.0%	
Total Assets	8,352,527	Operating Expense	5,215,801 42.0%	Current Ratio 7.4
Current Liabilities	736,998	Operating Margin	7,194,795 58.0%	Days to Collect 86.3
Long Term Liabilities	0	Other Income	3,751 0.0%	Avg Payment Days 36.8
Total Equity	7,615,529	Other Expense	0 0.0%	Depreciation Rate 25.1%
Total Liab. and Equity	8,352,527	Net Profit or Loss	7,198,546 58.0%	Return on Equity 94.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>312509 FMC-JOHN J DEPALMA RENAL CENTER</b>				For Profit
1 PLAZA DRIVE		12/31/2013 365 Days Settled		Short Term
TOMS RIVER, NJ 08757				
OCEAN				
BLUE CROSS (NEW JERSEY)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,041,514	Total Charges	12,154,403	Salary Expense 36.4%
Fixed Assets	24,365,960	Contract Allowance	0	0.0% Fringe Benefits 9.2%
Other Assets	4,852,315	Operating Revenue	12,154,403	100.0%
Total Assets	33,259,789	Operating Expense	7,666,116	63.1% Current Ratio (3.6)
Current Liabilities	-1,109,195	Operating Margin	4,488,287	36.9% Days to Collect 0.8
Long Term Liabilities	0	Other Income	3,729	0.0% Avg Payment Days (30.2)
Total Equity	-32,150,593	Other Expense	0	0.0% Depreciation Rate 1.2%
Total Liab. and Equity	-33,259,788	Net Profit or Loss	4,492,016	37.0% Return on Equity -14.0%
<b>262547 FRESENIUS MEDICAL CARE SPRINGFIELD MIDWEST</b>				For Profit
1675 EAST SEMINOLE, SUITE A		12/31/2013 365 Days Settled		Short Term
SPRINGFIELD, MO 65804				
GREENE				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,642,606	Total Charges	12,035,312	Salary Expense 33.4%
Fixed Assets	28,827,996	Contract Allowance	0	0.0% Fringe Benefits 6.0%
Other Assets	0	Operating Revenue	12,035,312	100.0%
Total Assets	31,470,602	Operating Expense	7,242,114	60.2% Current Ratio (2.8)
Current Liabilities	-941,499	Operating Margin	4,793,198	39.8% Days to Collect 0.0
Long Term Liabilities	0	Other Income	704	0.0% Avg Payment Days (5.1)
Total Equity	-30,529,101	Other Expense	0	0.0% Depreciation Rate 1.2%
Total Liab. and Equity	-31,470,600	Net Profit or Loss	4,793,902	39.8% Return on Equity -15.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>212552 RENAL CARE OF LANHAM</b>				For Profit
4451 PARLIAMENT PLACE, STE R		12/31/2013 365 Days Settled		Short Term
LANHAM, MD 20706				
PRINCE GEORGES				
Novitas MD				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	17,790,423	Total Charges	11,109,761	Salary Expense 28.1%
Fixed Assets	2,941,166	Contract Allowance	-875,327	-7.9% Fringe Benefits 4.7%
Other Assets	4,999	Operating Revenue	11,985,088	107.9%
Total Assets	20,736,588	Operating Expense	7,363,560	61.4% Current Ratio 40.8
Current Liabilities	435,564	Operating Margin	4,621,528	38.6% Days to Collect 18.4
Long Term Liabilities	121,501	Other Income	16,072	0.1% Avg Payment Days 7.8
Total Equity	20,179,522	Other Expense	0	0.0% Depreciation Rate 9.8%
Total Liab. and Equity	20,736,587	Net Profit or Loss	4,637,600	38.7% Return on Equity 23.0%
<b>052572 SATELLITE DIALYSIS</b>				Not for Profit
2121 ALEXIAN DRIVE, SUITE 118		12/31/2013 365 Days Settled		Short Term
SAN JOSE, CA 95116				
SANTA CLARA				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	25,145,779	Total Charges	12,022,126	Salary Expense 34.0%
Fixed Assets	1,000,853	Contract Allowance	60,296	0.5% Fringe Benefits 10.9%
Other Assets	0	Operating Revenue	11,961,830	99.5%
Total Assets	26,146,632	Operating Expense	10,928,716	91.4% Current Ratio 23.6
Current Liabilities	1,065,385	Operating Margin	1,033,114	8.6% Days to Collect 753.0
Long Term Liabilities	8,803	Other Income	4,207	0.0% Avg Payment Days 24.5
Total Equity	25,072,444	Other Expense	0	0.0% Depreciation Rate 8.3%
Total Liab. and Equity	26,146,632	Net Profit or Loss	1,037,321	8.7% Return on Equity 4.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	33,684,849	Total Charges	10,704,377	Salary Expense	25.0%	
Fixed Assets	220,436	Contract Allowance	-1,206,581	-11.3%	Fringe Benefits	4.9%
Other Assets	1,215,271	Operating Revenue	11,910,958	111.3%	Current Ratio	171.7
<b>Total Assets</b>	<b>35,120,556</b>	Operating Expense	5,264,232	44.2%	Days to Collect	67.7
Current Liabilities	196,142	Operating Margin	6,646,726	55.8%	Avg Payment Days	5.9
Long Term Liabilities	0	Other Income	2,761	0.0%	Depreciation Rate	14.4%
Total Equity	34,924,415	Other Expense	0	0.0%	Return on Equity	19.0%
<b>Total Liab. and Equity</b>	<b>35,120,557</b>	Net Profit or Loss	6,649,487	55.8%		

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	22,246,994	Total Charges	11,876,531	Salary Expense	24.9%	
Fixed Assets	657,240	Contract Allowance	12,515	0.1%	Fringe Benefits	4.4%
Other Assets	5,657,030	Operating Revenue	11,864,016	99.9%	Current Ratio	92.2
<b>Total Assets</b>	<b>28,561,264</b>	Operating Expense	8,034,200	67.7%	Days to Collect	24.7
Current Liabilities	241,348	Operating Margin	3,829,816	32.3%	Avg Payment Days	5.1
Long Term Liabilities	34,521	Other Income	46	0.0%	Depreciation Rate	9.9%
Total Equity	28,285,395	Other Expense	0	0.0%	Return on Equity	13.5%
<b>Total Liab. and Equity</b>	<b>28,561,264</b>	Net Profit or Loss	3,829,862	32.3%		

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>502522 PNRS FORT VANCOUVER KIDNEY CENTER</b>				For Profit
312 SE STONEMILL DRIVE, SUITE 150		12/31/2013 365 Days Settled		Short Term
VANCOUVER, WA 98684				
CLARK				
BLUE CROSS (OREGON)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,749,331	Total Charges	11,840,852	Salary Expense 42.1%
Fixed Assets	465,340	Contract Allowance	0	0.0% Fringe Benefits 10.6%
Other Assets	1,077	Operating Revenue	11,840,852	100.0%
Total Assets	2,215,748	Operating Expense	5,738,270	48.5% Current Ratio 5.6
Current Liabilities	314,346	Operating Margin	6,102,582	51.5% Days to Collect 0.0
Long Term Liabilities	0	Other Income	104	0.0% Avg Payment Days 65.7
Total Equity	-2,530,094	Other Expense	0	0.0% Depreciation Rate 14.0%
Total Liab. and Equity	-2,215,748	Net Profit or Loss	6,102,686	51.5% Return on Equity -241.2%
<b>402530 AUXILIO MUTUO DIALYSIS CENTER</b>				For Profit
PONCE DE LEON AVENUE, PARADA 37		12/31/2013 365 Days Settled		Short Term
SAN JUAN, PR 00917				
TRAILBLAZERS HEALTH ENTERPRISES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,968,359	Total Charges	11,799,772	Salary Expense 32.3%
Fixed Assets	-14,502,992	Contract Allowance	0	0.0% Fringe Benefits 5.8%
Other Assets	6,638,072	Operating Revenue	11,799,772	100.0%
Total Assets	-5,896,561	Operating Expense	9,097,713	77.1% Current Ratio (2.5)
Current Liabilities	-784,526	Operating Margin	2,702,059	22.9% Days to Collect 0.0
Long Term Liabilities	-5,592	Other Income	1,713	0.0% Avg Payment Days (7.6)
Total Equity	6,686,679	Other Expense	0	0.0% Depreciation Rate -10.1%
Total Liab. and Equity	5,896,561	Net Profit or Loss	2,703,772	22.9% Return on Equity 40.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,887,531	Total Charges	53,098,475	Salary Expense	36.0%	
Fixed Assets	461,669	Contract Allowance	41,333,243	77.8%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	11,765,232	22.2%		
Total Assets	5,349,200	Operating Expense	6,821,672	58.0%	Current Ratio	(0.9)
Current Liabilities	-5,375,806	Operating Margin	4,943,560	42.0%	Days to Collect	86.6
Long Term Liabilities	-114,126	Other Income	0	0.0%	Avg Payment Days	10.0
Total Equity	10,839,132	Other Expense	0	0.0%	Depreciation Rate	29.7%
Total Liab. and Equity	5,349,200	Net Profit or Loss	4,943,560	42.0%	Return on Equity	45.6%

## 322534 RED ROCKS DIALYSIS

For Profit

725 HOSPITAL DRIVE

12/31/2013 365 Days Settled

Short Term

GALLUP, NM 87301

MCKINLEY

BLUE CROSS (TEXAS)

## 552563 ASH TREE DIALYSIS

For Profit

2666 N GROVE INDUSTRIAL DRIVE #106

12/31/2013 365 Days Settled

Short Term

FRESNO, CA 93727

FRESNO

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,735,995	Total Charges	11,724,993	Salary Expense	35.3%	
Fixed Assets	1,004,003	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	11,724,993	100.0%	Current Ratio	8.0
Total Assets	3,739,998	Operating Expense	6,052,995	51.6%	Days to Collect	169.3
Current Liabilities	342,772	Operating Margin	5,671,998	48.4%	Avg Payment Days	20.7
Long Term Liabilities	0	Other Income	27,919	0.2%	Depreciation Rate	11.9%
Total Equity	3,397,226	Other Expense	0	0.0%	Return on Equity	167.8%
Total Liab. and Equity	3,739,998	Net Profit or Loss	5,699,917	48.6%		

**052871 CENTRAL COAST KIDNEY DISEASE CENTER**

For Profit

2263 SOUTH DEPOT STREET

12/31/2013 365 Days Settled

Short Term

SANTA MARIA, CA 93458

SANTA BARBARA

NATIONAL GOVERNMENT SERVICES

**452675 NORTHSTAR DIALYSIS CENTER**

For Profit

380 W LITTLE YORK

12/31/2013 365 Days Settled

Short Term

HOUSTON, TX 77076

HARRIS

BLUE CROSS (CALIFORNIA)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,843,210	Total Charges	11,606,178	Salary Expense	33.7%	
Fixed Assets	31,993,824	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	11,606,178	100.0%	Current Ratio	(1.1)
Total Assets	33,837,034	Operating Expense	8,063,272	69.5%	Days to Collect	0.1
Current Liabilities	-1,754,131	Operating Margin	3,542,906	30.5%	Avg Payment Days	(38.0)
Long Term Liabilities	0	Other Income	2,461	0.0%	Depreciation Rate	1.2%
Total Equity	-32,082,900	Other Expense	0	0.0%	Return on Equity	-11.1%
Total Liab. and Equity	-33,837,031	Net Profit or Loss	3,545,367	30.5%		

## 342512 BMA OF RALEIGH DIALYSIS

For Profit

3943 NEW BERN AVENUE STE 100

12/31/2013 365 Days Submitted

Short Term

RALEIGH, NC 27610

WAKE

BLUE CROSS (NORTH CAROLINA)

## 342511 SOUTHEASTERN DIALYSIS CENTER -WILMINGTON

For Profit

2215 YAUPON DRIVE

12/31/2013 365 Days Settled

Short Term

WILMINGTON, NC 28407

NEW HANOVER

BLUE CROSS (CALIFORNIA)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>462530 WASATCH ARTIFICIAL KIDNEY CENTER</b>				For Profit		
650 EAST 4500 SOUTH SUITE 150		12/31/2013 365 Days Settled		Short Term		
MURRAY, UT 84107						
SALT LAKE						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,227,372	Total Charges	11,558,809	Salary Expense	29.9%	
Fixed Assets	34,297,873	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	0	Operating Revenue	11,558,809	100.0%		
Total Assets	36,525,245	Operating Expense	3,599,494	31.1%	Current Ratio	(4.0)
Current Liabilities	-554,048	Operating Margin	7,959,315	68.9%	Days to Collect	9.6
Long Term Liabilities	0	Other Income	5,140	0.0%	Avg Payment Days	(4.6)
Total Equity	-35,971,196	Other Expense	0	0.0%	Depreciation Rate	1.4%
Total Liab. and Equity	-36,525,244	Net Profit or Loss	7,964,455	68.9%	Return on Equity	-22.1%
<b>302507 NASHUA DIALYSIS</b>				For Profit		
38 TYLER STREET		12/31/2013 365 Days Settled		Short Term		
NASHUA, NH 03061						
HILLSBOROUGH						
NATIONAL HERITAGE (NEW HAMPSHIRE)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	34,330,048	Total Charges	11,789,509	Salary Expense	32.8%	
Fixed Assets	341,462	Contract Allowance	248,863	2.1%	Fringe Benefits	4.8%
Other Assets	1,980,870	Operating Revenue	11,540,646	97.9%		
Total Assets	36,652,380	Operating Expense	5,766,752	50.0%	Current Ratio	160.1
Current Liabilities	214,449	Operating Margin	5,773,894	50.0%	Days to Collect	10.3
Long Term Liabilities	0	Other Income	64	0.0%	Avg Payment Days	6.8
Total Equity	36,437,932	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	36,652,381	Net Profit or Loss	5,773,958	50.0%	Return on Equity	15.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052779 RAI - MISSION GORGE - SAN DIEGO</b>				For Profit
7007 MISSION GORGE RD 1ST FLOOR		12/31/2013 365 Days Settled		Short Term
SAN DIEGO, CA 92120				
SAN DIEGO				
PALMETTO (CALIFORNIA SOUTH)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,496,721	Total Charges	11,514,200	Salary Expense 35.4%
Fixed Assets	12,748,560	Contract Allowance	0	0.0% Fringe Benefits 8.2%
Other Assets	-10,360,324	Operating Revenue	11,514,200	100.0%
Total Assets	4,884,957	Operating Expense	9,164,628	79.6% Current Ratio (2.6)
Current Liabilities	-963,793	Operating Margin	2,349,572	20.4% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,260	0.0% Avg Payment Days (2.4)
Total Equity	-3,921,165	Other Expense	0	0.0% Depreciation Rate 1.5%
Total Liab. and Equity	-4,884,958	Net Profit or Loss	2,350,832	20.4% Return on Equity -60.0%
<b>282520 RAI CARE-CENTER ST-OMAHA</b>				For Profit
4411 CENTER DRIVE SUITE A		12/31/2013 365 Days Settled		Short Term
OMAHA, NE 68105				
DOUGLAS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,741,868	Total Charges	11,496,516	Salary Expense 33.3%
Fixed Assets	42,116,455	Contract Allowance	0	0.0% Fringe Benefits 6.8%
Other Assets	-31,636,282	Operating Revenue	11,496,516	100.0%
Total Assets	12,222,041	Operating Expense	5,651,076	49.2% Current Ratio (3.0)
Current Liabilities	-580,658	Operating Margin	5,845,440	50.8% Days to Collect 0.0
Long Term Liabilities	0	Other Income	594	0.0% Avg Payment Days (1.8)
Total Equity	-11,641,385	Other Expense	0	0.0% Depreciation Rate 0.5%
Total Liab. and Equity	-12,222,043	Net Profit or Loss	5,846,034	50.9% Return on Equity -50.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>072504 STAMFORD DIALYSIS</b>				For Profit	
30 COMMERCE RD		12/31/2013 365 Days Settled		Short Term	
STAMFORD, CT 06902					
FAIRFIELD					
NATIONAL GOVT SERVICES (CONNECTICUT)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	16,107,149	Total Charges	11,225,123	Salary Expense	30.3%
Fixed Assets	1,148,761	Contract Allowance	-254,149	Fringe Benefits	5.1%
Other Assets	7,298,615	Operating Revenue	11,479,272		102.3%
Total Assets	<u>24,554,525</u>	Operating Expense	7,360,624	Current Ratio	40.9
Current Liabilities	394,210	Operating Margin	4,118,648	Days to Collect	8.3
Long Term Liabilities	212,749	Other Income	1,495	Avg Payment Days	5.2
Total Equity	<u>23,947,566</u>	Other Expense	0	Depreciation Rate	14.5%
Total Liab. and Equity	<u>24,554,525</u>	Net Profit or Loss	<u>4,120,143</u>	Return on Equity	17.2%
<b>122522 LIBERTY DIALYSIS-HAWAII, WAIPAHU DIALYSIS FACILITY</b>				For Profit	
94-450 MOKUOLA STREET, SUITE 109		12/31/2013 365 Days Settled		Short Term	
WAIPAHU, HI 96797					
HONOLULU					
PALMETTO (HAWAII)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	2,073,408	Total Charges	11,462,871	Salary Expense	38.9%
Fixed Assets	1,964,330	Contract Allowance	0	Fringe Benefits	10.0%
Other Assets	0	Operating Revenue	11,462,871		100.0%
Total Assets	<u>4,037,738</u>	Operating Expense	6,552,051	Current Ratio	0.4
Current Liabilities	5,485,131	Operating Margin	4,910,820	Days to Collect	0.0
Long Term Liabilities	0	Other Income	-1	Avg Payment Days	396.6
Total Equity	<u>-9,522,868</u>	Other Expense	0	Depreciation Rate	20.8%
Total Liab. and Equity	<u>-4,037,737</u>	Net Profit or Loss	<u>4,910,819</u>	Return on Equity	-51.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>062566 LIBERTY DIALYSIS - COLORADO SPRINGS CENTRAL</b>				For Profit		
1910 LELARAY		12/31/2013 365 Days Settled		Short Term		
COLORADO SPRINGS, CO 80909						
EL PASO						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	5,694,932	Total Charges	11,370,042	Salary Expense	33.7%	
Fixed Assets	11,386,625	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	11,370,042	100.0%		
Total Assets	17,081,557	Operating Expense	5,183,141	45.6%	Current Ratio	(2.7)
Current Liabilities	-2,145,428	Operating Margin	6,186,901	54.4%	Days to Collect	2.3
Long Term Liabilities	-601,005	Other Income	31,721	0.3%	Avg Payment Days	(95.0)
Total Equity	-14,335,122	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	-17,081,555	Net Profit or Loss	6,218,622	54.7%	Return on Equity	-43.4%
<b>032502 YUMA DIALYSIS</b>				For Profit		
2130 WEST 24TH STREET		12/31/2013 365 Days Settled		Short Term		
YUMA, AZ 85364						
YUMA						
NORIDIAN GVT SERVICES (AZ)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	30,263,595	Total Charges	11,450,474	Salary Expense	30.8%	
Fixed Assets	351,278	Contract Allowance	93,310	0.8%	Fringe Benefits	5.4%
Other Assets	31,229	Operating Revenue	11,357,164	99.2%		
Total Assets	30,646,102	Operating Expense	7,726,709	68.0%	Current Ratio	72.0
Current Liabilities	420,223	Operating Margin	3,630,455	32.0%	Days to Collect	7.7
Long Term Liabilities	3,432	Other Income	7,267	0.1%	Avg Payment Days	4.5
Total Equity	30,222,449	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	30,646,104	Net Profit or Loss	3,637,722	32.0%	Return on Equity	12.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052630 SATELLITE DIALYSIS</b>				Not for Profit		
2301 CIRCADIAN WAY, SUITE C		12/31/2013 365 Days Settled		Short Term		
SANTA ROSA, CA 95407						
SONOMA						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	18,306,339	Total Charges	11,407,607	Salary Expense	34.0%	
Fixed Assets	724,054	Contract Allowance	57,050	0.5%	Fringe Benefits	10.4%
Other Assets	26,550	Operating Revenue	11,350,557	99.5%		
Total Assets	19,056,943	Operating Expense	9,470,331	83.4%	Current Ratio	12.3
Current Liabilities	1,488,620	Operating Margin	1,880,226	16.6%	Days to Collect	566.7
Long Term Liabilities	121,379	Other Income	5,503	0.0%	Avg Payment Days	21.4
Total Equity	17,446,944	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	19,056,943	Net Profit or Loss	1,885,729	16.6%	Return on Equity	10.8%
<b>552657 QUALITY DIALYSIS CENTER</b>				For Profit		
801 SOUTH SAN GABRIEL BLVD		12/31/2013 365 Days Settled		Short Term		
SAN GABRIEL, CA 91776						
LOS ANGELES						
PALMETTO (CALIFORNIA SOUTH)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,495,007	Total Charges	12,754,829	Salary Expense	43.1%	
Fixed Assets	1,336,213	Contract Allowance	1,421,009	11.1%	Fringe Benefits	6.8%
Other Assets	135,490	Operating Revenue	11,333,820	88.9%		
Total Assets	4,966,710	Operating Expense	5,576,123	49.2%	Current Ratio	6.3
Current Liabilities	551,010	Operating Margin	5,757,697	50.8%	Days to Collect	466.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	16.2
Total Equity	4,415,700	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	4,966,710	Net Profit or Loss	5,757,697	50.8%	Return on Equity	130.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,474,317	Total Charges	11,437,318	Salary Expense	39.7%	
Fixed Assets	1,956,907	Contract Allowance	114,373	1.0%	Fringe Benefits	4.5%
Other Assets	2,211,795	Operating Revenue	11,322,945	99.0%	Current Ratio	3.4
<b>Total Assets</b>	<b>7,643,019</b>	Operating Expense	8,090,963	71.5%	Days to Collect	20.0
Current Liabilities	1,012,237	Operating Margin	3,231,982	28.5%	Avg Payment Days	45.7
Long Term Liabilities	0	Other Income	1,894	0.0%	Depreciation Rate	21.3%
Total Equity	6,630,782	Other Expense	0	0.0%	Return on Equity	48.8%
<b>Total Liab. and Equity</b>	<b>7,643,019</b>	Net Profit or Loss	3,233,876	28.6%		

## 332607 CHINATOWN DIALYSIS CENTER LLC

For Profit

213 HESTER ST

12/31/2013 365 Days Settled

Short Term

NEW YORK, NY 10013

NEW YORK

NATIONAL GOVERNMENT SERVICES

## 312559 EDISON DIALYSIS

For Profit

29 MERIDIAN ROAD

12/31/2013 365 Days Settled

Short Term

EDISON, NJ 08820

MIDDLESEX

BLUE CROSS (GEORGIA)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>032604 ARROWHEAD LAKES DIALYSIS CENTER</b>				For Profit		
20325 NORTH 51ST AVENUE, BLDG 11, SUITE 184 & 186 GLENDALE, AZ 85308 MARICOPA NORIDIAN ADMIN SERVICES		12/31/2013 365 Days Settled		Short Term		
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,880,098	Total Charges	11,312,472	Salary Expense	29.7%	
Fixed Assets	284,800	Contract Allowance	13,978	0.1%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	11,298,494	99.9%		
Total Assets	17,164,898	Operating Expense	7,408,066	65.6%	Current Ratio	11.7
Current Liabilities	1,439,009	Operating Margin	3,890,428	34.4%	Days to Collect	15.8
Long Term Liabilities	101,524	Other Income	1,323	0.0%	Avg Payment Days	10.3
Total Equity	15,624,364	Other Expense	0	0.0%	Depreciation Rate	37.3%
Total Liab. and Equity	17,164,897	Net Profit or Loss	3,891,751	34.4%	Return on Equity	24.9%

<b>332674 LIBERTY HUDSON VALLEY DIALYSIS</b>				Not for Profit		
4 CORWIN COURT NEWBURGH, NY 12550 ORANGE NATIONAL GOVT SERVICES (NEW YORK -		12/31/2013 365 Days Settled		Short Term		
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,073,136	Total Charges	11,282,993	Salary Expense	45.4%	
Fixed Assets	20,257,475	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	11,282,993	100.0%		
Total Assets	24,330,611	Operating Expense	5,787,565	51.3%	Current Ratio	(7.5)
Current Liabilities	-543,069	Operating Margin	5,495,428	48.7%	Days to Collect	2.5
Long Term Liabilities	0	Other Income	8,281	0.1%	Avg Payment Days	62.9
Total Equity	-23,787,543	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	-24,330,612	Net Profit or Loss	5,503,709	48.8%	Return on Equity	-23.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,555,666	Total Charges	11,208,861	Salary Expense	37.8%	
Fixed Assets	736,116	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	11,208,861	100.0%		
Total Assets	2,291,782	Operating Expense	7,821,151	69.8%	Current Ratio	0.0
Current Liabilities	40,474,736	Operating Margin	3,387,710	30.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	314	0.0%	Avg Payment Days	1,905.4
Total Equity	-42,766,520	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	-2,291,784	Net Profit or Loss	3,388,024	30.2%	Return on Equity	-7.9%

**362569 OHIO RENAL CARE GROUP EAST**

For Profit

11203 STOKES BLVD

12/31/2013 365 Days Settled

Short Term

CLEVELAND, OH 44104

CUYAHOGA

NATIONAL GOVERNMENT SERVICES

**052550 LOMA LINDA UNIV KIDNEY CENTER**

Not for Profit

11375 ANDERSON STREET

12/31/2013 365 Days Settled

Short Term

LOMA LINDA, CA 92354

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>062558 KIDNEY CENTER OF WESTMINSTER</b>				For Profit		
8410 DECATUR STREET		12/31/2013 365 Days Settled		Short Term		
WESTMINSTER, CO 80031						
ADAMS						
NOVITAS (COLORADO)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,622,884	Total Charges	12,734,763	Salary Expense	35.4%	
Fixed Assets	661,331	Contract Allowance	1,544,367	12.1%	Fringe Benefits	13.1%
Other Assets	0	Operating Revenue	11,190,396	87.9%		
Total Assets	<u>2,284,215</u>	Operating Expense	<u>6,021,128</u>	53.8%	Current Ratio	1.1
Current Liabilities	1,507,657	Operating Margin	5,169,268	46.2%	Days to Collect	7.4
Long Term Liabilities	399,398	Other Income	0	0.0%	Avg Payment Days	20.8
Total Equity	<u>377,161</u>	Other Expense	0	0.0%	Depreciation Rate	46.1%
Total Liab. and Equity	<u>2,284,216</u>	Net Profit or Loss	<u>5,169,268</u>	46.2%	Return on Equity	1,370.6%
<b>262508 US RENAL CARE CREVE COEUR DIALYSIS</b>				For Profit		
1009 EXECUTIVE PARKWAY DRIVE		12/31/2013 365 Days Settled		Short Term		
CREVE COEUR, MO 63141						
SAINT LOUIS						
WISCONSIN PHYSICIANS SERVICE						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	768,412	Total Charges	38,137,152	Salary Expense	29.8%	
Fixed Assets	982,063	Contract Allowance	26,978,357	70.7%	Fringe Benefits	5.5%
Other Assets	121,344	Operating Revenue	11,158,795	29.3%		
Total Assets	<u>1,871,819</u>	Operating Expense	<u>6,334,584</u>	56.8%	Current Ratio	(0.1)
Current Liabilities	-9,700,205	Operating Margin	4,824,211	43.2%	Days to Collect	(35.2)
Long Term Liabilities	-131,914	Other Income	41	0.0%	Avg Payment Days	10.1
Total Equity	<u>11,703,938</u>	Other Expense	0	0.0%	Depreciation Rate	22.5%
Total Liab. and Equity	<u>1,871,819</u>	Net Profit or Loss	<u>4,824,252</u>	43.2%	Return on Equity	41.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052761 PREMIER DIALYSIS CENTER</b>				For Profit
7612 ATLANTIC AVENUE		12/31/2013 365 Days Settled		Short Term
CUDAHY, CA 90201				
LOS ANGELES				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	19,163,351	Total Charges	11,599,205	Salary Expense 33.6%
Fixed Assets	1,143,116	Contract Allowance	456,582	3.9% Fringe Benefits 5.8%
Other Assets	6,792,686	Operating Revenue	11,142,623	96.1%
Total Assets	27,099,153	Operating Expense	9,415,757	84.5% Current Ratio 14.5
Current Liabilities	1,325,556	Operating Margin	1,726,866	15.5% Days to Collect 22.9
Long Term Liabilities	1,301	Other Income	-43	0.0% Avg Payment Days 10.2
Total Equity	25,772,297	Other Expense	0	0.0% Depreciation Rate 16.9%
Total Liab. and Equity	27,099,154	Net Profit or Loss	1,726,823	15.5% Return on Equity 6.7%
<b>142588 CHAMPAIGN URBANA DIALYSIS CENTER</b>				For Profit
1405 WEST PARK STREET		12/31/2013 365 Days Settled		Short Term
URBANA, IL 61801				
CHAMPAIGN				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	-1,900,698	Total Charges	11,092,427	Salary Expense 39.5%
Fixed Assets	22,244,839	Contract Allowance	0	0.0% Fringe Benefits 4.4%
Other Assets	3,883,477	Operating Revenue	11,092,427	100.0%
Total Assets	24,227,618	Operating Expense	6,464,329	58.3% Current Ratio 2.0
Current Liabilities	-951,876	Operating Margin	4,628,098	41.7% Days to Collect 0.0
Long Term Liabilities	0	Other Income	55,430	0.5% Avg Payment Days (3.6)
Total Equity	-23,275,741	Other Expense	0	0.0% Depreciation Rate 3.0%
Total Liab. and Equity	-24,227,617	Net Profit or Loss	4,683,528	42.2% Return on Equity -20.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052602 SALINAS VALLEY DIALYSIS CENTER</b>				For Profit
955 BLANCO CIRCLE STE C		12/31/2013 365 Days Settled		Short Term
SALINAS, CA 93901				
MONTEREY				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	19,798,105	Total Charges	11,399,506	Salary Expense 37.3%
Fixed Assets	481,479	Contract Allowance	372,678	3.3% Fringe Benefits 5.7%
Other Assets	7,498,576	Operating Revenue	11,026,828	96.7%
Total Assets	27,778,160	Operating Expense	8,001,297	72.6% Current Ratio 29.4
Current Liabilities	672,859	Operating Margin	3,025,531	27.4% Days to Collect 7.1
Long Term Liabilities	0	Other Income	1,065	0.0% Avg Payment Days 10.7
Total Equity	27,105,300	Other Expense	0	0.0% Depreciation Rate 10.4%
Total Liab. and Equity	27,778,159	Net Profit or Loss	3,026,596	27.4% Return on Equity 11.2%

<b>222526 BOSTON DIALYSIS</b>				For Profit
660 HARRISON AVENUE		12/31/2013 365 Days Settled		Short Term
BOSTON, MA 02118				
SUFFOLK				
NATIONAL HERITAGE (MASSACHUSETTS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	-33,948,590	Total Charges	10,138,549	Salary Expense 31.0%
Fixed Assets	2,153,048	Contract Allowance	-825,437	-8.1% Fringe Benefits 4.8%
Other Assets	1,208,026	Operating Revenue	10,963,986	108.1%
Total Assets	-30,587,516	Operating Expense	10,419,083	95.0% Current Ratio (57.5)
Current Liabilities	590,701	Operating Margin	544,903	5.0% Days to Collect 16.6
Long Term Liabilities	3,799,903	Other Income	921	0.0% Avg Payment Days 12.1
Total Equity	-34,978,120	Other Expense	0	0.0% Depreciation Rate 5.8%
Total Liab. and Equity	-30,587,516	Net Profit or Loss	545,824	5.0% Return on Equity -1.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052794 TRC USC KIDNEY CENTER</b>				For Profit
2310 ALCAZAR STREET		12/31/2013 365 Days Settled		Short Term
LOS ANGELES, CA 90033				
LOS ANGELES				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,745,973	Total Charges	11,548,040	Salary Expense 31.7%
Fixed Assets	2,447,199	Contract Allowance	616,326	5.3% Fringe Benefits 5.1%
Other Assets	0	Operating Revenue	10,931,714	94.7%
Total Assets	7,193,172	Operating Expense	11,269,923	103.1% Current Ratio 2.5
Current Liabilities	1,868,405	Operating Margin	-338,209	-3.1% Days to Collect 21.0
Long Term Liabilities	16,500	Other Income	132,961	1.2% Avg Payment Days 8.4
Total Equity	5,308,265	Other Expense	0	0.0% Depreciation Rate 17.5%
Total Liab. and Equity	7,193,170	Net Profit or Loss	(205,248)	-1.9% Return on Equity -3.9%
<b>442644 FMC DIALYSIS SERVICES FORT SANDERS</b>				For Profit
1740 WESTERN AVE		12/31/2013 365 Days Settled		Short Term
KNOXVILLE, TN 37921				
KNOX				
BLUE CROSS (TENNESSEE)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,921,862	Total Charges	10,821,975	Salary Expense 28.7%
Fixed Assets	39,310,060	Contract Allowance	0	0.0% Fringe Benefits 7.5%
Other Assets	0	Operating Revenue	10,821,975	100.0%
Total Assets	41,231,922	Operating Expense	5,314,853	49.1% Current Ratio (2.7)
Current Liabilities	-711,223	Operating Margin	5,507,122	50.9% Days to Collect 0.0
Long Term Liabilities	0	Other Income	-419	0.0% Avg Payment Days (9.3)
Total Equity	-40,520,701	Other Expense	0	0.0% Depreciation Rate 0.8%
Total Liab. and Equity	-41,231,924	Net Profit or Loss	5,506,703	50.9% Return on Equity -13.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052618 FAIRFIELD DIALYSIS CENTER</b>				For Profit		
4660 CENTRAL WAY		12/31/2013 365 Days Settled		Short Term		
FAIRFIELD, CA 94533						
SOLANO						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	20,925,723	Total Charges	10,827,409	Salary Expense	32.0%	
Fixed Assets	1,111,430	Contract Allowance	12,988	0.1%	Fringe Benefits	4.8%
Other Assets	615	Operating Revenue	10,814,421	99.9%		
Total Assets	<u>22,037,768</u>	Operating Expense	<u>7,720,697</u>	71.4%	Current Ratio	22.8
Current Liabilities	919,569	Operating Margin	3,093,724	28.6%	Days to Collect	8.5
Long Term Liabilities	51,477	Other Income	-3,367	0.0%	Avg Payment Days	9.3
Total Equity	<u>21,066,723</u>	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	<u>22,037,769</u>	Net Profit or Loss	<u>3,090,357</u>	28.6%	Return on Equity	14.7%
<b>452866 AMARILLO DIALYSIS</b>				For Profit		
8604 SOUTH COULTER ST		12/31/2013 365 Days Settled		Short Term		
AMARILLO, TX 79119						
RANDALL						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,913,228	Total Charges	11,696,014	Salary Expense	26.0%	
Fixed Assets	605,429	Contract Allowance	967,703	8.3%	Fringe Benefits	4.9%
Other Assets	23,911,610	Operating Revenue	10,728,311	91.7%		
Total Assets	<u>28,430,267</u>	Operating Expense	<u>6,670,535</u>	62.2%	Current Ratio	18.4
Current Liabilities	212,968	Operating Margin	4,057,776	37.8%	Days to Collect	49.7
Long Term Liabilities	54,480	Other Income	-870,125	-8.1%	Avg Payment Days	4.0
Total Equity	<u>28,162,820</u>	Other Expense	0	0.0%	Depreciation Rate	17.8%
Total Liab. and Equity	<u>28,430,268</u>	Net Profit or Loss	<u>3,187,651</u>	29.7%	Return on Equity	11.3%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>522566 BLUEMOUND DIALYSIS</b>				For Profit
601 NORTH 99TH ST STE 100		12/31/2013 365 Days Settled		Short Term
MILWAUKEE, WI 53226				
MILWAUKEE				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	7,216,310	Total Charges	10,754,902	Salary Expense 23.5%
Fixed Assets	606,224	Contract Allowance	125,749	1.2% Fringe Benefits 4.3%
Other Assets	4,058,592	Operating Revenue	10,629,153	98.8%
Total Assets	11,881,126	Operating Expense	6,940,277	65.3% Current Ratio 14.9
Current Liabilities	482,839	Operating Margin	3,688,876	34.7% Days to Collect 41.9
Long Term Liabilities	72,000	Other Income	1,588	0.0% Avg Payment Days 4.6
Total Equity	11,326,287	Other Expense	0	0.0% Depreciation Rate 23.3%
Total Liab. and Equity	11,881,126	Net Profit or Loss	3,690,464	34.7% Return on Equity 32.6%
<b>502513 FEDERAL WAY COMMUNITY DIALYSIS CENTER</b>				For Profit
1015 SOUTH 348TH STREET		12/31/2013 365 Days Settled		Short Term
FEDERAL WAY, WA 98003				
KING				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	43,148,401	Total Charges	9,821,562	Salary Expense 29.4%
Fixed Assets	531,005	Contract Allowance	-801,229	-8.2% Fringe Benefits 4.8%
Other Assets	0	Operating Revenue	10,622,791	108.2%
Total Assets	43,679,406	Operating Expense	6,785,219	63.9% Current Ratio 48.9
Current Liabilities	881,576	Operating Margin	3,837,572	36.1% Days to Collect 113.7
Long Term Liabilities	38,205	Other Income	1,763	0.0% Avg Payment Days 6.7
Total Equity	42,759,626	Other Expense	0	0.0% Depreciation Rate 15.0%
Total Liab. and Equity	43,679,407	Net Profit or Loss	3,839,335	36.1% Return on Equity 9.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332676 VESTAL HEALTHCARE D/B/A UHS DIALYSIS-PENNSYLVANIA</b>		For Profit	
65 PENNSYLVANIA AVENUE		12/31/2013 365 Days Settled	
BINGHAMTON, NY 13903		Short Term	
BROOME			
NATIONAL GOVT SERVICES (NEW YORK)			
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,934,368	Total Charges	10,620,948
Fixed Assets	11,328,426	Contract Allowance	0
Other Assets	0	Operating Revenue	10,620,948
Total Assets	13,262,794	Operating Expense	4,795,898
Current Liabilities	-3,861,078	Operating Margin	5,825,050
Long Term Liabilities	0	Other Income	21,979
Total Equity	-9,401,717	Other Expense	0
Total Liab. and Equity	-13,262,795	Net Profit or Loss	5,847,029
			100.0%
			45.2%
			54.8%
			0.2%
			0.0%
			55.1%
			30.9%
			8.7%
			(0.5)
			20.4
			(242.7)
			3.4%
			-62.2%
<b>452755 MEMORIAL DIALYSIS CENTER</b>		For Profit	
11621 KATY FREEWAY		12/31/2013 365 Days Settled	
HOUSTON, TX 77079		Short Term	
HARRIS			
BLUE CROSS (CALIFORNIA)			
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	12,858,902	Total Charges	10,758,215
Fixed Assets	229,363	Contract Allowance	145,462
Other Assets	0	Operating Revenue	10,612,753
Total Assets	13,088,265	Operating Expense	6,709,586
Current Liabilities	330,762	Operating Margin	3,903,167
Long Term Liabilities	12,473	Other Income	-806,123
Total Equity	12,745,029	Other Expense	0
Total Liab. and Equity	13,088,264	Net Profit or Loss	3,097,044
			98.6%
			63.2%
			36.8%
			-7.6%
			0.0%
			29.2%
			33.2%
			5.9%
			38.9
			8.3
			7.4
			13.4%
			24.3%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>172508 TOPEKA DIALYSIS</b>				For Profit
634 SW MULVANE SUITE 300		12/31/2013 365 Days Settled		Short Term
TOPEKA, KS 66606				
SHAWNEE				
WPS (KANSAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	-16,449,589	Total Charges	1,853,230	Salary Expense 19.8%
Fixed Assets	2,579,757	Contract Allowance	-8,731,959	-471.2% Fringe Benefits 3.7%
Other Assets	16,952,677	Operating Revenue	10,585,189	571.2%
Total Assets	<u>3,082,845</u>	Operating Expense	<u>12,198,708</u>	115.2% Current Ratio (37.4)
Current Liabilities	439,942	Operating Margin	-1,613,519	-15.2% Days to Collect 11.5
Long Term Liabilities	0	Other Income	427	0.0% Avg Payment Days 9.7
Total Equity	<u>2,642,903</u>	Other Expense	0	0.0% Depreciation Rate 13.4%
Total Liab. and Equity	<u>3,082,845</u>	Net Profit or Loss	<u>(1,613,092)</u>	-15.2% Return on Equity -61.0%
<b>382502 SALEM DIALYSIS</b>				For Profit
3550 LIBERTY ROAD S SUITE 100		12/31/2013 365 Days Settled		Short Term
SALEM, OR 97302				
MARION				
BLUE CROSS (GEORGIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	46,858,272	Total Charges	9,513,866	Salary Expense 27.8%
Fixed Assets	141,518	Contract Allowance	-1,057,807	-11.1% Fringe Benefits 5.0%
Other Assets	790	Operating Revenue	10,571,673	111.1%
Total Assets	<u>47,000,580</u>	Operating Expense	<u>5,403,276</u>	51.1% Current Ratio 58.9
Current Liabilities	795,515	Operating Margin	5,168,397	48.9% Days to Collect 22.9
Long Term Liabilities	118,118	Other Income	764	0.0% Avg Payment Days 7.1
Total Equity	<u>46,086,947</u>	Other Expense	0	0.0% Depreciation Rate 13.7%
Total Liab. and Equity	<u>47,000,580</u>	Net Profit or Loss	<u>5,169,161</u>	48.9% Return on Equity 11.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 452592 SOUTH ARLINGTON DIALYSIS CENTER LLC

For Profit

3295 SOUTH COOPER STREET SUITE 137 12/31/2013 365 Days Settled

Short Term

ARLINGTON, TX 76015

TARRANT

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,266,878	Total Charges	14,534,548		Salary Expense	35.2%
Fixed Assets	423,676	Contract Allowance	3,969,231	27.3%	Fringe Benefits	10.6%
Other Assets	13,504,185	Operating Revenue	10,565,317	72.7%	Current Ratio	6.4
Total Assets	17,194,739	Operating Expense	5,655,331	53.5%	Days to Collect	72.6
Current Liabilities	510,793	Operating Margin	4,909,986	46.5%	Avg Payment Days	21.8
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	29.0%
Total Equity	16,683,942	Other Expense	0	0.0%	Return on Equity	29.4%
Total Liab. and Equity	17,194,735	Net Profit or Loss	4,909,986	46.5%		

## 552668 PACIFIC DIALYSIS

For Profit

2351 CLAY STREET, 4TH FLOOR 12/31/2013 365 Days Settled

Short Term

SAN FRANCISCO, CA 94114

SAN FRANCISCO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-2,156,034	Total Charges	10,168,061		Salary Expense	36.5%
Fixed Assets	1,071,869	Contract Allowance	-379,838	-3.7%	Fringe Benefits	5.6%
Other Assets	11,279,568	Operating Revenue	10,547,899	103.7%	Current Ratio	(3.5)
Total Assets	10,195,403	Operating Expense	8,025,896	76.1%	Days to Collect	16.6
Current Liabilities	613,013	Operating Margin	2,522,003	23.9%	Avg Payment Days	8.1
Long Term Liabilities	212,500	Other Income	13,355	0.1%	Depreciation Rate	28.1%
Total Equity	9,369,889	Other Expense	0	0.0%	Return on Equity	27.1%
Total Liab. and Equity	10,195,402	Net Profit or Loss	2,535,358	24.0%		

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332664 ST JOSEPH'S - REGIONAL</b>				For Profit
973 JAMES STREET		12/31/2013 365 Days Settled		Short Term
SYRACUSE, NY 13203				
ONONDAGA				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,144,806	Total Charges	10,546,290	Salary Expense 31.5%
Fixed Assets	7,601,002	Contract Allowance	0	0.0% Fringe Benefits 6.4%
Other Assets	0	Operating Revenue	10,546,290	100.0%
Total Assets	8,745,808	Operating Expense	6,692,712	63.5% Current Ratio 0.4
Current Liabilities	2,911,307	Operating Margin	3,853,578	36.5% Days to Collect 0.0
Long Term Liabilities	0	Other Income	4,034	0.0% Avg Payment Days 258.3
Total Equity	-11,657,114	Other Expense	0	0.0% Depreciation Rate 5.5%
Total Liab. and Equity	-8,745,807	Net Profit or Loss	3,857,612	36.6% Return on Equity -33.1%
<b>052714 DESERT CITIES DIALYSIS</b>				For Profit
12675 HESPERIA ROAD		12/31/2013 365 Days Settled		Short Term
VICTORVILLE, CA 92392				
SAN BERNARDINO				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,578,098	Total Charges	10,541,810	Salary Expense 45.2%
Fixed Assets	2,533,664	Contract Allowance	0	0.0% Fringe Benefits 6.5%
Other Assets	41,293	Operating Revenue	10,541,810	100.0%
Total Assets	6,153,055	Operating Expense	8,661,259	82.2% Current Ratio 3.8
Current Liabilities	946,642	Operating Margin	1,880,551	17.8% Days to Collect 50.9
Long Term Liabilities	2,190,867	Other Income	4,444	0.0% Avg Payment Days 2.5
Total Equity	3,015,546	Other Expense	0	0.0% Depreciation Rate 10.3%
Total Liab. and Equity	6,153,055	Net Profit or Loss	1,884,995	17.9% Return on Equity 62.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 282500 DIALYSIS CENTER OF LINCOLN

Public

7910 O STREET

8/31/2013 365 Days Reopened

Short Term

LINCOLN, NE 68510

LANCASTER

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	16.2%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	2.5%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.6%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

## 282509 DIALYSIS CENTER OF COLUMBUS

2452 39TH AVENUE

8/31/2013 365 Days Reopened

Short Term

COLUMBUS, NE 68601

PLATTE

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	2.9%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	1.0%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.5%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 282510 DIALYSIS CENTER OF BEATRICE

Public

1110 NORTH 10TH ST

8/31/2013 365 Days Settled

Short Term

BEATRICE, NE 68310

GAGE

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	2.6%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	0.8%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.8%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

## 282513 DIALYSIS CENTER OF LINCOLN-NORTHWEST

4911 NORTH 26TH STREET, SUITE 106

8/31/2013 365 Days Settled

Short Term

LINCOLN, NE 68521

LANCASTER

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	2.5%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	0.8%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	1.0%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 282527 DIALYSIS CENTER OF LINCOLN SOUTHWEST

5355 SOUTH 16TH STREET  
 LINCOLN, NE 68512  
 LANCASTER  
 WPS (NEBRASKA)

8/31/2013 365 Days Reopened

Short Term

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	7.0%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	1.1%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.2%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

## 342548 CHARLOTTE DIALYSIS

For Profit

2321 W MOREHEAD STREET  
 CHARLOTTE, NC 28208  
 MECKLENBURG  
 BLUE CROSS (GEORGIA)

12/31/2013 365 Days Settled

Short Term

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	27,765,954	Total Charges	10,377,554		Salary Expense	26.2%
Fixed Assets	1,452,022	Contract Allowance	-147,789	-1.4%	Fringe Benefits	4.2%
Other Assets	4,262,416	Operating Revenue	10,525,343	101.4%		
Total Assets	33,480,392	Operating Expense	7,594,812	72.2%	Current Ratio	83.2
Current Liabilities	333,827	Operating Margin	2,930,531	27.8%	Days to Collect	11.6
Long Term Liabilities	177,978	Other Income	1,003	0.0%	Avg Payment Days	4.1
Total Equity	32,968,587	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	33,480,392	Net Profit or Loss	2,931,534	27.9%	Return on Equity	8.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>252502 HATTIESBURG CLINIC DIALYSIS</b>				For Profit
5909 HIGHWAY 49, SUITE 10		12/31/2013 365 Days Settled		Short Term
HATTIESBURG, MS 39402				
FORREST				
BLUE CROSS (MISSISSIPPI)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	48,857,207	Total Charges	10,523,502	Salary Expense 44.3%
Fixed Assets	104,636,013	Contract Allowance	0 0.0%	Fringe Benefits 9.7%
Other Assets	58,764,782	Operating Revenue	10,523,502 100.0%	
Total Assets	212,258,002	Operating Expense	6,744,135 64.1%	Current Ratio 1.0
Current Liabilities	50,264,085	Operating Margin	3,779,367 35.9%	Days to Collect 25.3
Long Term Liabilities	135,433,769	Other Income	0 0.0%	Avg Payment Days 417.8
Total Equity	26,560,148	Other Expense	0 0.0%	Depreciation Rate 0.1%
Total Liab. and Equity	212,258,002	Net Profit or Loss	3,779,367 35.9%	Return on Equity 14.2%
<b>092521 CAPITOL DIALYSIS Q STREET</b>				For Profit
140 Q STREET NE		12/31/2013 365 Days Settled		Short Term
WASHINGTON, DC 20002				
DISTRICT OF COLUMBIA				
HIGHMARK MEDICARE SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,436,651	Total Charges	11,555,605	Salary Expense 41.2%
Fixed Assets	810,833	Contract Allowance	1,063,162 9.2%	Fringe Benefits 13.0%
Other Assets	8,721	Operating Revenue	10,492,443 90.8%	
Total Assets	2,256,205	Operating Expense	7,544,494 71.9%	Current Ratio 1.0
Current Liabilities	1,373,274	Operating Margin	2,947,949 28.1%	Days to Collect (0.5)
Long Term Liabilities	285,961	Other Income	0 0.0%	Avg Payment Days 18.2
Total Equity	596,970	Other Expense	0 0.0%	Depreciation Rate 16.2%
Total Liab. and Equity	2,256,205	Net Profit or Loss	2,947,949 28.1%	Return on Equity 493.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>382540 NORTHEAST PORTLAND RENAL CENTER</b>			For Profit			
703 NE HANCOCK STREET		12/31/2013 365 Days Settled		Short Term		
PORTLAND, OR 97212						
MULTNOMAH						
BLUE CROSS (FLORIDA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,543,164	Total Charges	9,814,891	Salary Expense	29.5%	
Fixed Assets	986,166	Contract Allowance	-676,062	-6.9%	Fringe Benefits	5.5%
Other Assets	-29,089	Operating Revenue	10,490,953	106.9%		
Total Assets	<u>17,500,241</u>	Operating Expense	<u>6,730,072</u>	64.2%	Current Ratio	66.8
Current Liabilities	247,544	Operating Margin	3,760,881	35.8%	Days to Collect	10.3
Long Term Liabilities	-46,205	Other Income	-1,259	0.0%	Avg Payment Days	6.4
Total Equity	<u>17,298,900</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	<u>17,500,239</u>	Net Profit or Loss	<u>3,759,622</u>	35.8%	Return on Equity	21.7%

<b>322501 BMA - SANTA FE DIALYSIS CENTER</b>			For Profit			
641 HARKLE ROAD		12/31/2013 365 Days Settled		Short Term		
SANTA FE, NM 87505						
SANTA FE						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	772,770	Total Charges	10,478,569	Salary Expense	46.1%	
Fixed Assets	53,128,489	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	10,478,569	100.0%		
Total Assets	<u>53,901,259</u>	Operating Expense	<u>3,603,147</u>	34.4%	Current Ratio	(1.2)
Current Liabilities	-652,570	Operating Margin	6,875,422	65.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	33	0.0%	Avg Payment Days	(12.4)
Total Equity	<u>-53,248,688</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate	0.7%
Total Liab. and Equity	<u>-53,901,258</u>	Net Profit or Loss	<u>6,875,455</u>	65.6%	Return on Equity	-12.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142640 RTC DBA CHURCHVIEW DIALYSIS CENTER</b>				For Profit	
5970 CHURCHVIEW DR		12/31/2013 365 Days Settled		Short Term	
ROCKFORD, IL 61107					
WINNEBAGO					
BLUE CROSS (CALIFORNIA)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	17,691,703	Total Charges	10,514,820	Salary Expense	27.6%
Fixed Assets	14,694	Contract Allowance	80,173	0.8%	Fringe Benefits 4.9%
Other Assets	20,770,074	Operating Revenue	10,434,647	99.2%	
Total Assets	38,476,471	Operating Expense	5,932,678	56.9%	Current Ratio 14.8
Current Liabilities	1,193,588	Operating Margin	4,501,969	43.1%	Days to Collect 31.8
Long Term Liabilities	103,547	Other Income	54,084	0.5%	Avg Payment Days 6.8
Total Equity	37,179,335	Other Expense	0	0.0%	Depreciation Rate 31.0%
Total Liab. and Equity	38,476,470	Net Profit or Loss	4,556,053	43.7%	Return on Equity 12.3%
<b>072544 DANBURY DIALYSIS</b>				Not for Profit	
111 OSBORNE STREET, SUITE 211		12/31/2013 365 Days Settled		Short Term	
DANBURY, CT 06810					
FAIRFIELD					
NATIONAL GOVT SERVICES (CONNECTICUT)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	-2,466,547	Total Charges	9,143,703		Salary Expense 37.4%
Fixed Assets	1,094,867	Contract Allowance	-1,258,832	-13.8%	Fringe Benefits 6.2%
Other Assets	7,324,306	Operating Revenue	10,402,535	113.8%	
Total Assets	5,952,626	Operating Expense	6,307,094	60.6%	Current Ratio (11.2)
Current Liabilities	220,445	Operating Margin	4,095,441	39.4%	Days to Collect 48.4
Long Term Liabilities	0	Other Income	-5,148	0.0%	Avg Payment Days 8.1
Total Equity	5,732,180	Other Expense	0	0.0%	Depreciation Rate 29.3%
Total Liab. and Equity	5,952,625	Net Profit or Loss	4,090,293	39.3%	Return on Equity 71.4%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342504 BMA OF GREENSBORO</b>				For Profit
2700 HENRY STREET		12/31/2013 365 Days Submitted		Short Term
GREENSBORO, NC 27405				
GUILFORD				
BLUE CROSS (NORTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,527,319	Total Charges	10,392,003	Salary Expense 54.8%
Fixed Assets	43,412,855	Contract Allowance	0	0.0% Fringe Benefits 6.8%
Other Assets	0	Operating Revenue	10,392,003	100.0%
Total Assets	44,940,174	Operating Expense	7,027,738	67.6% Current Ratio (1.4)
Current Liabilities	-1,068,944	Operating Margin	3,364,265	32.4% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,997	0.0% Avg Payment Days (22.3)
Total Equity	-43,871,231	Other Expense	0	0.0% Depreciation Rate 0.7%
Total Liab. and Equity	-44,940,175	Net Profit or Loss	3,366,262	32.4% Return on Equity -7.7%

<b>182501 UNIVERSITY OF LOUISVILLE DIALYSIS CENTER</b>				For Profit
615 SOUTH PRESTON STREET		12/31/2013 365 Days Settled		Short Term
LOUISVILLE, KY 40202				
JEFFERSON				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,954,914	Total Charges	14,742,043	Salary Expense 36.0%
Fixed Assets	487,377	Contract Allowance	4,357,828	29.6% Fringe Benefits 12.8%
Other Assets	20,584,212	Operating Revenue	10,384,215	70.4%
Total Assets	23,026,503	Operating Expense	8,675,139	83.5% Current Ratio 2.4
Current Liabilities	829,383	Operating Margin	1,709,076	16.5% Days to Collect 21.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days 25.5
Total Equity	22,197,121	Other Expense	0	0.0% Depreciation Rate 37.6%
Total Liab. and Equity	23,026,504	Net Profit or Loss	1,709,076	16.5% Return on Equity 7.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	1,723,341	Total Charges	10,374,993		Salary Expense	39.6%
Fixed Assets	3,480,805	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	0	Operating Revenue	10,374,993	100.0%	Current Ratio	0.3
Total Assets	5,204,146	Operating Expense	6,660,813	64.2%	Days to Collect	0.0
Current Liabilities	6,034,689	Operating Margin	3,714,180	35.8%	Avg Payment Days	422.5
Long Term Liabilities	0	Other Income	1	0.0%	Depreciation Rate	12.7%
Total Equity	-11,238,834	Other Expense	0	0.0%	Return on Equity	-33.0%
Total Liab. and Equity	-5,204,145	Net Profit or Loss	3,714,181	35.8%		

**122507 LIBERTY DIALYSIS-HAWAII LLC HILO DIALYSIS FACILITY**

For Profit

1384 KINOOLE STREET

12/31/2013 365 Days Settled

Short Term

HILO, HI 96720

HAWAII

PALMETTO (HAWAII)

**332547 ROGOSIN INSTITUTE QUEENS DIALYSIS**

Not for Profit

66-20 QUEENS BLVD

12/31/2013 365 Days Settled

Short Term

WOODSIDE, NY 11377

QUEENS

NATIONAL GOVERNMENT SERVICES

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,370,755	Total Charges	10,328,600	Salary Expense	32.8%	
Fixed Assets	16,001,491	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	12,261,090	Operating Revenue	10,328,600	100.0%		
Total Assets	29,633,336	Operating Expense	7,043,220	68.2%	Current Ratio	(2.6)
Current Liabilities	-531,511	Operating Margin	3,285,380	31.8%	Days to Collect	0.6
Long Term Liabilities	0	Other Income	1,209	0.0%	Avg Payment Days	(12.7)
Total Equity	-29,101,826	Other Expense	0	0.0%	Depreciation Rate	1.8%
Total Liab. and Equity	-29,633,337	Net Profit or Loss	3,286,589	31.8%	Return on Equity	-11.3%

## 452561 RENAL CARE GROUP IRVING

For Profit

1625 NORTH STORY ROAD SUITE 140

12/31/2013 365 Days Settled

Short Term

IRVING, TX 75061

DALLAS

BLUE CROSS (TEXAS)

## 672558 DAVITA EAST DIALYSIS

For Profit

11989 PELLICANO DRIVE

12/31/2013 365 Days Settled

Short Term

EL PASO, TX 79936

EL PASO

BLUE CROSS (TEXAS)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	8,967,607	Total Charges	9,977,410	Salary Expense	28.2%	
Fixed Assets	1,059,590	Contract Allowance	-320,955	-3.2%	Fringe Benefits	4.5%
Other Assets	8,865	Operating Revenue	10,298,365	103.2%	Current Ratio	39.7
Total Assets	10,036,062	Operating Expense	7,567,206	73.5%	Days to Collect	17.3
Current Liabilities	226,164	Operating Margin	2,731,159	26.5%	Avg Payment Days	5.8
Long Term Liabilities	13,993	Other Income	-3,523	0.0%	Depreciation Rate	18.0%
Total Equity	9,795,906	Other Expense	0	0.0%	Return on Equity	27.8%
Total Liab. and Equity	10,036,063	Net Profit or Loss	2,727,636	26.5%		

## 442637 RENAL CARE OF CENTRAL MEMPHIS

For Profit

1331 UNION AVENUE SUITE 101

12/31/2013 365 Days Settled

Short Term

MEMPHIS, TN 38104

SHELBY

BLUE CROSS (TENNESSEE)

## 072511 GREATER WATERBURY DIALYSIS

For Profit

209 HIGHLAND AVENUE

12/31/2013 365 Days Settled

Short Term

WATERBURY, CT 06708

NEW HAVEN

NATIONAL GOVT SERVICES  
(CONNECTICUT)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142597 RCG NORTHWESTERN OLSON PAV</b>				For Profit		
710 N FAIRBANKS STE 4-200		12/31/2013 365 Days Settled		Short Term		
CHICAGO, IL 60611						
COOK						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,185,894	Total Charges	10,217,603	Salary Expense	35.3%	
Fixed Assets	39,242,239	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	6,154,473	Operating Revenue	10,217,603	100.0%		
Total Assets	47,582,606	Operating Expense	7,308,736	71.5%	Current Ratio	(0.6)
Current Liabilities	-3,913,835	Operating Margin	2,908,867	28.5%	Days to Collect	0.0
Long Term Liabilities	1,372	Other Income	112,483	1.1%	Avg Payment Days	(23.1)
Total Equity	-43,670,142	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	-47,582,605	Net Profit or Loss	3,021,350	29.6%	Return on Equity	-6.9%
<b>442576 MEMPHIS EAST DIALYSIS</b>				For Profit		
6029 WALNUT GROVE ROAD, STE C0003		12/31/2013 365 Days Settled		Short Term		
MEMPHIS, TN 38120						
SHELBY						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	40,509,954	Total Charges	10,373,347	Salary Expense	29.1%	
Fixed Assets	1,334,207	Contract Allowance	173,212	1.7%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	10,200,135	98.3%		
Total Assets	41,844,161	Operating Expense	8,112,495	79.5%	Current Ratio	78.5
Current Liabilities	515,996	Operating Margin	2,087,640	20.5%	Days to Collect	22.1
Long Term Liabilities	75,268	Other Income	2,347	0.0%	Avg Payment Days	5.5
Total Equity	41,252,896	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	41,844,160	Net Profit or Loss	2,089,987	20.5%	Return on Equity	5.1%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 402515 FRESENIUS MEDICAL CARE RIO PIEDRAS

For Profit

1535 PONCE DE LEON AVENUE EL CINCO 12/31/2013 365 Days Settled  
WARD  
RIO PIEDRAS, PR 00926

Short Term

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,176,775	Total Charges	10,182,041	Salary Expense	30.8%	
Fixed Assets	5,404,465	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	10,182,041	100.0%		
Total Assets	7,581,240	Operating Expense	6,678,965	65.6%	Current Ratio	(4.3)
Current Liabilities	-502,511	Operating Margin	3,503,076	34.4%	Days to Collect	0.0
Long Term Liabilities	14,264	Other Income	3,876	0.0%	Avg Payment Days	(7.1)
Total Equity	-7,092,993	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	-7,581,240	Net Profit or Loss	3,506,952	34.4%	Return on Equity	-49.4%

## 492556 HIOAKS DIALYSIS

For Profit

671 HIOAKS ROAD, SUITE A 12/31/2013 365 Days Settled  
RICHMOND, VA 23225  
RICHMOND CITY  
CAHABA

Short Term

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	19,218,557	Total Charges	10,353,565	Salary Expense	26.9%	
Fixed Assets	689,569	Contract Allowance	197,723	1.9%	Fringe Benefits	4.3%
Other Assets	25,182	Operating Revenue	10,155,842	98.1%		
Total Assets	19,933,308	Operating Expense	7,934,115	78.1%	Current Ratio	45.7
Current Liabilities	420,795	Operating Margin	2,221,727	21.9%	Days to Collect	12.6
Long Term Liabilities	68,393	Other Income	1,148	0.0%	Avg Payment Days	5.1
Total Equity	19,444,122	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	19,933,310	Net Profit or Loss	2,222,875	21.9%	Return on Equity	11.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	1,744,771	Total Charges	10,150,871		Salary Expense	34.5%
Fixed Assets	31,993,892	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	4,751,066	Operating Revenue	10,150,871	100.0%	Current Ratio	(3.2)
Total Assets	38,489,729	Operating Expense	5,506,190	54.2%	Days to Collect	0.0
Current Liabilities	-541,922	Operating Margin	4,644,681	45.8%	Avg Payment Days	(10.1)
Long Term Liabilities	0	Other Income	425	0.0%	Depreciation Rate	1.3%
Total Equity	-37,947,808	Other Expense	0	0.0%	Return on Equity	-12.2%
Total Liab. and Equity	-38,489,730	Net Profit or Loss	4,645,106	45.8%		

## 382512 FMC EUGENE

For Profit

201 RIVER AVENUE  
EUGENE, OR 97404  
LANE  
BLUE CROSS (TEXAS)

12/31/2013 365 Days Settled

Short Term

## 212598 FREDERICK DIALYSIS

For Profit

140 THOMAS JOHNSON DRIVE  
COLLEGE ESTATES, MD 21702  
FREDERICK  
BLUE CROSS (GEORGIA)

12/31/2013 365 Days Settled

Short Term

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>232566 RAI-CLYDE PARK-WYOMING</b>				For Profit		
4893 CLYDE PARK SOUTHWEST		12/31/2013 365 Days Settled		Short Term		
WYOMING, MI 49509						
KENT						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,828,847	Total Charges	10,072,762	Salary Expense	31.4%	
Fixed Assets	16,054,461	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	-14,424,981	Operating Revenue	10,072,762	100.0%		
Total Assets	3,458,327	Operating Expense	8,434,334	83.7%	Current Ratio	(2.4)
Current Liabilities	-759,482	Operating Margin	1,638,428	16.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	721	0.0%	Avg Payment Days	(3.1)
Total Equity	-2,698,843	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	-3,458,325	Net Profit or Loss	1,639,149	16.3%	Return on Equity	-60.7%
<b>142527 DA VITA METRO EAST</b>				For Profit		
5105 WEST MAIN STREET		12/31/2013 365 Days Settled		Short Term		
BELLEVILLE, IL 62223						
SAINT CLAIR						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,070,525	Total Charges	10,143,132	Salary Expense	26.5%	
Fixed Assets	1,794,436	Contract Allowance	89,987	0.9%	Fringe Benefits	5.2%
Other Assets	6,450,729	Operating Revenue	10,053,145	99.1%		
Total Assets	24,315,690	Operating Expense	7,628,522	75.9%	Current Ratio	12.6
Current Liabilities	1,272,451	Operating Margin	2,424,623	24.1%	Days to Collect	19.9
Long Term Liabilities	307,671	Other Income	30,495	0.3%	Avg Payment Days	5.8
Total Equity	22,735,569	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	24,315,691	Net Profit or Loss	2,455,118	24.4%	Return on Equity	10.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052696 VISALIA DIALYSIS</b>				For Profit
5429 W CYPRESS AVE		12/31/2013 365 Days Settled		Short Term
VISALIA, CA 93277				
TULARE				
BLUE CROSS (GEORGIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,024,602	Total Charges	9,865,304	Salary Expense 32.3%
Fixed Assets	1,524,190	Contract Allowance	-172,074	-1.7% Fringe Benefits 5.2%
Other Assets	1,863,067	Operating Revenue	10,037,378	101.7%
Total Assets	7,411,859	Operating Expense	7,640,797	76.1% Current Ratio 5.3
Current Liabilities	762,339	Operating Margin	2,396,581	23.9% Days to Collect 21.7
Long Term Liabilities	46,126	Other Income	2,475	0.0% Avg Payment Days 7.5
Total Equity	6,603,396	Other Expense	0	0.0% Depreciation Rate 12.4%
Total Liab. and Equity	7,411,861	Net Profit or Loss	2,399,056	23.9% Return on Equity 36.3%
<b>052552 UPLAND DIALYSIS</b>				For Profit
600 N 13TH AVENUE		12/31/2013 365 Days Settled		Short Term
UPLAND, CA 91786				
SAN BERNARDINO				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	21,244,825	Total Charges	9,594,879	Salary Expense 34.0%
Fixed Assets	104,865	Contract Allowance	-428,183	-4.5% Fringe Benefits 4.9%
Other Assets	3,909,445	Operating Revenue	10,023,062	104.5%
Total Assets	25,259,135	Operating Expense	7,457,990	74.4% Current Ratio 22.9
Current Liabilities	928,459	Operating Margin	2,565,072	25.6% Days to Collect 18.4
Long Term Liabilities	0	Other Income	1,498	0.0% Avg Payment Days 10.0
Total Equity	24,330,677	Other Expense	0	0.0% Depreciation Rate 29.7%
Total Liab. and Equity	25,259,136	Net Profit or Loss	2,566,570	25.6% Return on Equity 10.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052622 EAST LA PLAZA DIALYSIS</b>				For Profit		
1700 CESAR E CHAVEZ AVENUE, SUITE L100		12/31/2013 365 Days Settled		Short Term		
LOS ANGELES, CA 90033						
LOS ANGELES						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	11,399,599	Total Charges	10,395,286	Salary Expense	33.8%	
Fixed Assets	669,511	Contract Allowance	380,188	3.7%	Fringe Benefits	5.8%
Other Assets	1,668,094	Operating Revenue	10,015,098	96.3%		
Total Assets	13,737,204	Operating Expense	8,283,533	82.7%	Current Ratio	9.0
Current Liabilities	1,261,688	Operating Margin	1,731,565	17.3%	Days to Collect	24.7
Long Term Liabilities	-92,726	Other Income	4,178	0.0%	Avg Payment Days	11.1
Total Equity	12,568,241	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	13,737,203	Net Profit or Loss	1,735,743	17.3%	Return on Equity	13.8%
<b>052633 FRESENIUS MEDICAL CARE MISSION HILLS</b>				For Profit		
11550 INDIAN HILLS RD, STE 100		12/31/2013 365 Days Settled		Short Term		
MISSION HILLS, CA 91345						
LOS ANGELES						
TRAILBLAZER (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,851,631	Total Charges	9,987,365	Salary Expense	40.4%	
Fixed Assets	1,568,223	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	0	Operating Revenue	9,987,365	100.0%		
Total Assets	5,419,854	Operating Expense	7,127,295	71.4%	Current Ratio	110.1
Current Liabilities	34,989	Operating Margin	2,860,070	28.6%	Days to Collect	1.1
Long Term Liabilities	-1,619,802	Other Income	2,144	0.0%	Avg Payment Days	29.3
Total Equity	-3,835,042	Other Expense	0	0.0%	Depreciation Rate	22.2%
Total Liab. and Equity	-5,419,855	Net Profit or Loss	2,862,214	28.7%	Return on Equity	-74.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	0	Total Charges	9,955,979	Salary Expense	35.1%	
Fixed Assets	581,018	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	9,955,979	100.0%		
Total Assets	581,018	Operating Expense	2,113,549	21.2%	Current Ratio	
Current Liabilities	0	Operating Margin	7,842,430	78.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	581,018	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	581,018	Net Profit or Loss	7,842,430	78.8%	Return on Equity	1,349.8%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,371,835	Total Charges	9,908,687	Salary Expense	36.3%	
Fixed Assets	11,507,266	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	0	Operating Revenue	9,908,687	100.0%		
Total Assets	12,879,101	Operating Expense	7,864,170	79.4%	Current Ratio	(2.0)
Current Liabilities	-670,399	Operating Margin	2,044,517	20.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	18,362	0.2%	Avg Payment Days	(12.9)
Total Equity	-12,208,702	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	-12,879,101	Net Profit or Loss	2,062,879	20.8%	Return on Equity	-16.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>072507 NEW HAVEN DIALYSIS</b>				For Profit
100 CHURCH ST SOUTH SUITE C		12/31/2013 365 Days Settled		Short Term
NEW HAVEN, CT 06519				
NEW HAVEN				
NATIONAL GOVT SERVICES (CONNECTICUT)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	28,909,651	Total Charges	9,795,187	Salary Expense 37.5%
Fixed Assets	406,927	Contract Allowance	-95,317	-1.0% Fringe Benefits 5.3%
Other Assets	131,911	Operating Revenue	9,890,504	101.0%
Total Assets	29,448,489	Operating Expense	8,725,295	88.2% Current Ratio 83.1
Current Liabilities	347,987	Operating Margin	1,165,209	11.8% Days to Collect 8.6
Long Term Liabilities	1,234	Other Income	72	0.0% Avg Payment Days 6.1
Total Equity	29,099,267	Other Expense	0	0.0% Depreciation Rate 6.4%
Total Liab. and Equity	29,448,488	Net Profit or Loss	1,165,281	11.8% Return on Equity 4.0%
<b>312501 BIO-MEDICAL APPLICATIONS OF IRVINGTON</b>				For Profit
10 CAMPTOWN ROAD		12/31/2013 365 Days Settled		Short Term
IRVINGTON, NJ 07111				
ESSEX				
BLUE CROSS (NEW JERSEY)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,810,832	Total Charges	9,870,015	Salary Expense 34.6%
Fixed Assets	22,335,629	Contract Allowance	0	0.0% Fringe Benefits 7.7%
Other Assets	0	Operating Revenue	9,870,015	100.0%
Total Assets	24,146,461	Operating Expense	7,161,466	72.6% Current Ratio (2.7)
Current Liabilities	-679,738	Operating Margin	2,708,549	27.4% Days to Collect 0.0
Long Term Liabilities	1,981	Other Income	3,748	0.0% Avg Payment Days (15.1)
Total Equity	-23,468,703	Other Expense	0	0.0% Depreciation Rate 2.2%
Total Liab. and Equity	-24,146,460	Net Profit or Loss	2,712,297	27.5% Return on Equity -11.6%

All Providers

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Healthcare Almanac 561-594-7551

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052604 MANZANITA DIALYSIS CENTER</b>			For Profit			
4005 MANZANITA AVE SUITE 17		12/31/2013 365 Days Settled		Short Term		
CARMICHAEL, CA 95608						
SACRAMENTO						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	18,262,764	Total Charges	9,727,106	Salary Expense	32.8%	
Fixed Assets	307,191	Contract Allowance	-130,922	-1.3%	Fringe Benefits	5.6%
Other Assets	5,952	Operating Revenue	9,858,028	101.3%		
Total Assets	18,575,907	Operating Expense	6,998,059	71.0%	Current Ratio	22.8
Current Liabilities	799,676	Operating Margin	2,859,969	29.0%	Days to Collect	20.3
Long Term Liabilities	34,289	Other Income	5,187	0.1%	Avg Payment Days	7.8
Total Equity	17,741,940	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	18,575,905	Net Profit or Loss	2,865,156	29.1%	Return on Equity	16.1%

<b>672627 FRESENIUS MEDICAL CARE DESERT MILAGRO</b>			For Profit			
230 N WASHINGTON AVE		12/31/2013 365 Days Settled		Short Term		
ODESSA, TX 79761						
ECTOR						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,519,217	Total Charges	9,856,644	Salary Expense	35.7%	
Fixed Assets	-18,573,603	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	20,387,879	Operating Revenue	9,856,644	100.0%		
Total Assets	3,333,493	Operating Expense	7,502,873	76.1%	Current Ratio	(2.3)
Current Liabilities	-654,544	Operating Margin	2,353,771	23.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	4,546	0.0%	Avg Payment Days	(12.5)
Total Equity	-2,678,948	Other Expense	0	0.0%	Depreciation Rate	-4.3%
Total Liab. and Equity	-3,333,492	Net Profit or Loss	2,358,317	23.9%	Return on Equity	-88.0%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>092518 K STREET DIALYSIS</b>				For Profit
2131 K STREET NW		12/31/2013 365 Days Settled		Short Term
WASHINGTON, DC 20037				
DISTRICT OF COLUMBIA				
CAHABA				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	7,283,865	Total Charges	10,056,542	Salary Expense 28.7%
Fixed Assets	718,301	Contract Allowance	205,594	2.0% Fringe Benefits 4.8%
Other Assets	2,568,522	Operating Revenue	9,850,948	98.0%
Total Assets	10,570,688	Operating Expense	7,614,962	77.3% Current Ratio 12.6
Current Liabilities	578,784	Operating Margin	2,235,986	22.7% Days to Collect 37.7
Long Term Liabilities	96,415	Other Income	33,851	0.3% Avg Payment Days 4.9
Total Equity	9,895,489	Other Expense	0	0.0% Depreciation Rate 24.0%
Total Liab. and Equity	10,570,688	Net Profit or Loss	2,269,837	23.0% Return on Equity 22.9%
<b>152500 FRESENIUS MEDICAL CARE INDIANAPOLIS</b>				For Profit
2480 N MERIDIAN ST		12/31/2013 365 Days Settled		Short Term
INDIANAPOLIS, IN 46208				
MARION				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,329,694	Total Charges	9,833,269	Salary Expense 46.4%
Fixed Assets	565,405	Contract Allowance	0	0.0% Fringe Benefits 7.3%
Other Assets	0	Operating Revenue	9,833,269	100.0%
Total Assets	1,895,099	Operating Expense	6,004,438	61.1% Current Ratio 0.3
Current Liabilities	4,834,912	Operating Margin	3,828,831	38.9% Days to Collect 0.0
Long Term Liabilities	0	Other Income	211	0.0% Avg Payment Days 309.9
Total Equity	-6,730,011	Other Expense	0	0.0% Depreciation Rate 20.5%
Total Liab. and Equity	-1,895,099	Net Profit or Loss	3,829,042	38.9% Return on Equity -56.9%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	1,263,186	Total Charges	9,825,479		Salary Expense	33.8%
Fixed Assets	13,188,430	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	7,585,125	Operating Revenue	9,825,479	100.0%	Current Ratio	(1.5)
<b>Total Assets</b>	<b>22,036,741</b>	Operating Expense	3,846,877	39.2%	Days to Collect	0.0
Current Liabilities	-861,653	Operating Margin	5,978,602	60.8%	Avg Payment Days	(12.2)
Long Term Liabilities	0	Other Income	496	0.0%	Depreciation Rate	3.3%
Total Equity	-21,175,087	Other Expense	0	0.0%	Return on Equity	-28.2%
<b>Total Liab. and Equity</b>	<b>-22,036,740</b>	Net Profit or Loss	5,979,098	60.9%		

## 322531 FMC GIBSON

For Profit

5400 GIBSON SE, SUITE 100

12/31/2013 365 Days Settled

Short Term

ALBUQUERQUE, NM 87108

BERNALILLO

BLUE CROSS (TEXAS)

## 232512 CORNERSTONE DIALYSIS

For Profit

23857 GREENFIELD

12/31/2013 365 Days Settled

Short Term

SOUTHFIELD, MI 48075

OAKLAND

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,728,127	Total Charges	9,818,585	Salary Expense	40.8%	
Fixed Assets	901,741	Contract Allowance	0	0.0%	Fringe Benefits	12.2%
Other Assets	0	Operating Revenue	9,818,585	100.0%	Current Ratio	0.1
Total Assets	2,629,868	Operating Expense	4,375,500	44.6%	Days to Collect	0.0
Current Liabilities	12,758,223	Operating Margin	5,443,085	55.4%	Avg Payment Days	1,208.1
Long Term Liabilities	0	Other Income	1	0.0%	Depreciation Rate	9.0%
Total Equity	-15,388,091	Other Expense	0	0.0%	Return on Equity	-35.4%
Total Liab. and Equity	-2,629,868	Net Profit or Loss	5,443,086	55.4%		

## 122512 LIBERTY DIALYSIS-HAWAII LLC-LEEWARD DIALYSIS

For Profit

91-2137 FORT WEAVER ROAD

12/31/2013 365 Days Settled

Short Term

EWA BEACH, HI 96706

HONOLULU

NATIONAL GOVERNMENT SERVICES

## 012645 MAGIC CITY DIALYSIS

For Profit

300 22ND ST S

12/31/2013 365 Days Settled

Short Term

BIRMINGHAM, AL 35233

JEFFERSON

CAHABA GBA (AL)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,448,681	Total Charges	9,809,465	Salary Expense	33.1%	
Fixed Assets	32,105,102	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	9,809,465	100.0%	Current Ratio	(1.4)
Total Assets	33,553,783	Operating Expense	6,942,303	70.8%	Days to Collect	0.1
Current Liabilities	-1,044,252	Operating Margin	2,867,162	29.2%	Avg Payment Days	(35.8)
Long Term Liabilities	0	Other Income	1,571	0.0%	Depreciation Rate	1.2%
Total Equity	-32,509,531	Other Expense	0	0.0%	Return on Equity	-8.8%
Total Liab. and Equity	-33,553,783	Net Profit or Loss	2,868,733	29.2%		

## 342502 GREENVILLE DIALYSIS CENTER

For Profit

510 PALADIN DRIVE

12/31/2013 365 Days Submitted

Short Term

GREENVILLE, NC 27834

PITT

BLUE CROSS (NORTH CAROLINA)

## 522555 WISCONSIN DIALYSIS FITCHBURG

Not for Profit

3034 FISH HATCHERY RD

6/30/2013 365 Days Settled

Short Term

FITCHBURG, WI 53713

DANE

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,450,066	Total Charges	9,798,482	Salary Expense	38.9%	
Fixed Assets	563,525	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	1,077	Operating Revenue	9,798,482	100.0%		
Total Assets	2,014,668	Operating Expense	4,063,294	41.5%	Current Ratio	0.1
Current Liabilities	27,442,703	Operating Margin	5,735,188	58.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	105	0.0%	Avg Payment Days	2,500.2
Total Equity	-29,457,370	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	-2,014,667	Net Profit or Loss	5,735,293	58.5%	Return on Equity	-19.5%

**382521 PNRS BEAVERTON DIALYSIS CENTER**

For Profit

2715 SW 153RD DRIVE  
 BEAVERTON, OR 97006  
 WASHINGTON  
 BLUE CROSS (OREGON)

12/31/2013 365 Days Settled

Short Term

**422627 FRESENIUS MEDICAL CARE COLUMBIA HOME**

Not for Profit

121 PARK CENTRAL DRIVE  
 COLUMBIA, SC 29203  
 RICHLAND  
 BLUE CROSS (SOUTH CAROLINA)

12/31/2013 365 Days Settled

Short Term

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,202,706	Total Charges	9,786,224	Salary Expense	39.1%	
Fixed Assets	23,576,980	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	0	Operating Revenue	9,786,224	100.0%	Current Ratio	(0.7)
Total Assets	25,779,686	Operating Expense	6,617,685	67.6%	Days to Collect	0.0
Current Liabilities	-3,193,142	Operating Margin	3,168,539	32.4%	Avg Payment Days	(19.2)
Long Term Liabilities	44,644	Other Income	71,010	0.7%	Depreciation Rate	1.9%
Total Equity	-22,631,187	Other Expense	0	0.0%	Return on Equity	-14.3%
Total Liab. and Equity	-25,779,685	Net Profit or Loss	3,239,549	33.1%		

**142530 WSKC DIALYSIS SERVICES INC**

For Profit

518 N AUSTIN

12/31/2013 365 Days Settled

Short Term

OAK PARK, IL 60302

COOK

BLUE CROSS (TEXAS)

**052811 SAN LUIS OBISPO DIALYSIS**

For Profit

1043 MARSH ST

12/31/2013 365 Days Settled

Short Term

SAN LUIS OBISPO, CA 93401

SAN LUIS OBISPO

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>152522 COMPREHENSIVE RENAL CARE - HAMMOND</b>				For Profit		
222 DOUGLAS ST		12/31/2013 365 Days Settled		Short Term		
HAMMOND, IN 46320						
LAKE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	15,379,907	Total Charges	8,688,871	Salary Expense	26.7%	
Fixed Assets	1,613,978	Contract Allowance	-1,080,717	-12.4%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	9,769,588	112.4%		
Total Assets	16,993,885	Operating Expense	7,379,544	75.5%	Current Ratio	25.1
Current Liabilities	613,326	Operating Margin	2,390,044	24.5%	Days to Collect	47.5
Long Term Liabilities	77,532	Other Income	3,887	0.0%	Avg Payment Days	5.5
Total Equity	16,303,027	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	16,993,885	Net Profit or Loss	2,393,931	24.5%	Return on Equity	14.7%
<b>402505 BMA OF CAGUAS</b>				For Profit		
CARR 1 KM 34 6 CAGUITAS MALL		12/31/2013 365 Days Settled		Short Term		
CAGUAS, PR 00725						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,737,244	Total Charges	9,742,837	Salary Expense	31.6%	
Fixed Assets	2,231,621	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	9,742,837	100.0%		
Total Assets	3,968,865	Operating Expense	6,622,769	68.0%	Current Ratio	(3.1)
Current Liabilities	-553,755	Operating Margin	3,120,068	32.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	628	0.0%	Avg Payment Days	(7.0)
Total Equity	-3,415,110	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	-3,968,865	Net Profit or Loss	3,120,696	32.0%	Return on Equity	-91.4%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,659,379	Total Charges	9,735,087	Salary Expense	29.7%	
Fixed Assets	16,837,100	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	23,800	Operating Revenue	9,735,087	100.0%		
Total Assets	18,520,279	Operating Expense	7,879,293	80.9%	Current Ratio	(2.1)
Current Liabilities	-793,302	Operating Margin	1,855,794	19.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	183	0.0%	Avg Payment Days	(19.5)
Total Equity	-17,726,977	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	-18,520,279	Net Profit or Loss	1,855,977	19.1%	Return on Equity	-10.5%

## 422510 FRESENIUS MEDICAL CARE SUMTER

For Profit

615 W WESTMARK BLVD

12/31/2013 365 Days Settled

Short Term

SUMTER, SC 29150

SUMTER

BLUE CROSS (SOUTH CAROLINA)

## 442610 MKDS FRESENIUS MEDICAL CARE OF MEMPHIS MIDTOWN

For Profit

2225 UNION AVENUE, SUITE 200

12/31/2013 365 Days Settled

Short Term

MEMPHIS, TN 38104

SHELBY

BLUE CROSS (TEXAS)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332525 RICHMOND KIDNEY CENTER</b>			For Profit			
1366 VICTORY BOULEVARD		12/31/2013 365 Days Settled		Short Term		
STATEN ISLAND, NY 10301						
RICHMOND						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	20,788,662	Total Charges	9,912,548	Salary Expense	34.5%	
Fixed Assets	317,757	Contract Allowance	200,212	2.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	9,712,336	98.0%		
Total Assets	21,106,419	Operating Expense	6,588,719	67.8%	Current Ratio	65.5
Current Liabilities	317,488	Operating Margin	3,123,617	32.2%	Days to Collect	10.0
Long Term Liabilities	34,324	Other Income	-112	0.0%	Avg Payment Days	8.2
Total Equity	20,754,606	Other Expense	0	0.0%	Depreciation Rate	38.7%
Total Liab. and Equity	21,106,418	Net Profit or Loss	3,123,505	32.2%	Return on Equity	15.0%
<b>312537 ATLANTIC ARTIFICIAL KIDNEY CENTER</b>			For Profit			
6 INDUSTRIAL WAY WEST BLDG-B		12/31/2013 365 Days Settled		Short Term		
EATONTOWN, NJ 07724						
MONMOUTH						
BLUE CROSS (NEW JERSEY)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	19,545,762	Total Charges	9,726,887	Salary Expense	31.2%	
Fixed Assets	291,734	Contract Allowance	35,222	0.4%	Fringe Benefits	4.9%
Other Assets	6,075,537	Operating Revenue	9,691,665	99.6%		
Total Assets	25,913,033	Operating Expense	5,991,516	61.8%	Current Ratio	60.1
Current Liabilities	325,208	Operating Margin	3,700,149	38.2%	Days to Collect	9.9
Long Term Liabilities	41,477	Other Income	725	0.0%	Avg Payment Days	8.3
Total Equity	25,546,348	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	25,913,033	Net Profit or Loss	3,700,874	38.2%	Return on Equity	14.5%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,182,945	Total Charges	9,676,039	Salary Expense	33.5%	
Fixed Assets	46,985,562	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	9,676,039	100.0%	Current Ratio	(2.1)
Total Assets	49,168,507	Operating Expense	7,025,731	72.6%	Days to Collect	0.0
Current Liabilities	-1,051,254	Operating Margin	2,650,308	27.4%	Avg Payment Days	(27.8)
Long Term Liabilities	0	Other Income	2,045	0.0%	Depreciation Rate	0.9%
Total Equity	-48,117,253	Other Expense	0	0.0%	Return on Equity	-5.5%
Total Liab. and Equity	-49,168,507	Net Profit or Loss	2,652,353	27.4%		

## 342510 FAYETTEVILLE KIDNEY CENTER

For Profit

1315 AVON STREET

12/31/2013 365 Days Submitted

Short Term

FAYETTEVILLE, NC 28304

CUMBERLAND

BLUE CROSS (NORTH CAROLINA)

## 402518 VEGA BAJA RENAL DIALYSIS CENTER

For Profit

3995 ROAD 2

12/31/2013 365 Days Settled

Short Term

VEGA BAJA, PR 00693

BLUE CROSS (TEXAS)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332569 FMS - ALBANY REGIONAL KIDNEY CENTER</b>				For Profit		
2 CLARA BARTON DRIVE		12/31/2013 365 Days Settled		Short Term		
ALBANY, NY 12208						
ALBANY						
NATIONAL GOVT SERVICES (NEW YORK)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,525,965	Total Charges	9,620,719	Salary Expense	24.5%	
Fixed Assets	-3,745,760	Contract Allowance	0	0.0%	Fringe Benefits	13.4%
Other Assets	6,913,520	Operating Revenue	9,620,719	100.0%		
Total Assets	4,693,725	Operating Expense	3,695,918	38.4%	Current Ratio	(2.4)
Current Liabilities	-632,106	Operating Margin	5,924,801	61.6%	Days to Collect	0.0
Long Term Liabilities	-973	Other Income	1,310	0.0%	Avg Payment Days	(29.4)
Total Equity	-4,060,646	Other Expense	0	0.0%	Depreciation Rate	-56.0%
Total Liab. and Equity	-4,693,725	Net Profit or Loss	5,926,111	61.6%	Return on Equity	-145.9%
<b>142518 DSI SCOTTSDALE RENAL CENTER</b>				For Profit		
4651 W 79TH ST UNIT 100		12/31/2013 365 Days Settled		Short Term		
CHICAGO, IL 60652						
COOK						
BLUE CROSS (FLORIDA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,657,310	Total Charges	135,074,451	Salary Expense	32.5%	
Fixed Assets	843,436	Contract Allowance	125,481,288	92.9%	Fringe Benefits	9.8%
Other Assets	-402,752	Operating Revenue	9,593,163	7.1%		
Total Assets	2,097,994	Operating Expense	5,386,204	56.1%	Current Ratio	(0.3)
Current Liabilities	-5,773,663	Operating Margin	4,206,959	43.9%	Days to Collect	16.7
Long Term Liabilities	-636	Other Income	113,094	1.2%	Avg Payment Days	(391.3)
Total Equity	7,872,293	Other Expense	0	0.0%	Depreciation Rate	38.4%
Total Liab. and Equity	2,097,994	Net Profit or Loss	4,320,053	45.0%	Return on Equity	54.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>232565 PHYSICIANS DIALYSIS - GRAND RAPIDS</b>				For Profit	
801 CHERRY STREET SE		12/31/2013 365 Days Settled		Short Term	
GRAND RAPIDS, MI 49506					
KENT					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	379,957	Total Charges	10,390,870	Salary Expense	25.6%
Fixed Assets	292,821	Contract Allowance	805,182	7.7%	Fringe Benefits 5.0%
Other Assets	8,250,376	Operating Revenue	9,585,688	92.3%	
Total Assets	8,923,154	Operating Expense	8,207,877	85.6%	Current Ratio 1.6
Current Liabilities	232,584	Operating Margin	1,377,811	14.4%	Days to Collect 39.1
Long Term Liabilities	168,210	Other Income	50	0.0%	Avg Payment Days 4.8
Total Equity	8,522,360	Other Expense	0	0.0%	Depreciation Rate 13.0%
Total Liab. and Equity	8,923,154	Net Profit or Loss	1,377,861	14.4%	Return on Equity 16.2%
<b>552562 FRESENIUS MEDICAL CARE OF BAKERSFIELD</b>				For Profit	
8625 LIBERTY PARK SUITE 102		12/31/2013 365 Days Settled		Short Term	
BAKERSFIELD, CA 93311					
KERN					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,522,658	Total Charges	9,575,104	Salary Expense	32.7%
Fixed Assets	8,140,783	Contract Allowance	0	0.0%	Fringe Benefits 10.1%
Other Assets	0	Operating Revenue	9,575,104	100.0%	
Total Assets	9,663,441	Operating Expense	7,127,410	74.4%	Current Ratio (2.7)
Current Liabilities	-572,529	Operating Margin	2,447,694	25.6%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	154	0.0%	Avg Payment Days (3.3)
Total Equity	-9,090,910	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	-9,663,439	Net Profit or Loss	2,447,848	25.6%	Return on Equity -26.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	13,740,845	Total Charges	9,691,209	Salary Expense	35.0%	
Fixed Assets	1,488,986	Contract Allowance	119,531	1.2%	Fringe Benefits	5.7%
Other Assets	9,674	Operating Revenue	9,571,678	98.8%	Current Ratio	24.9
Total Assets	15,239,505	Operating Expense	7,638,167	79.8%	Days to Collect	18.4
Current Liabilities	550,750	Operating Margin	1,933,511	20.2%	Avg Payment Days	9.4
Long Term Liabilities	13,071	Other Income	280	0.0%	Depreciation Rate	19.4%
Total Equity	14,675,684	Other Expense	0	0.0%	Return on Equity	13.2%
Total Liab. and Equity	15,239,505	Net Profit or Loss	1,933,791	20.2%		

## 332556 UTICA AVENUE DIALYSIS CLINIC

For Profit

1305 UTICA AVENUE

12/31/2013 365 Days Settled

Short Term

BROOKLYN, NY 11203

KINGS

NATIONAL GOVERNMENT SERVICES

## 312508 LUMBERTON DIALYSIS

For Profit

668 MAIN STREET

12/31/2013 365 Days Settled

Short Term

LUMBERTON, NJ 08048

BURLINGTON

BLUE CROSS (TEXAS)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	8,021,406	Total Charges	9,764,207	Salary Expense	32.0%	
Fixed Assets	672,197	Contract Allowance	264,369	2.7% Fringe Benefits	5.2%	
Other Assets	6,068,715	Operating Revenue	9,499,838	97.3%		
<b>Total Assets</b>	<b>14,762,318</b>	Operating Expense	7,787,411	82.0%	Current Ratio	21.4
Current Liabilities	374,605	Operating Margin	1,712,427	18.0%	Days to Collect	13.1
Long Term Liabilities	138,100	Other Income	111	0.0%	Avg Payment Days	7.5
Total Equity	14,249,612	Other Expense	0	0.0%	Depreciation Rate	11.9%
<b>Total Liab. and Equity</b>	<b>14,762,317</b>	Net Profit or Loss	1,712,538	18.0%	Return on Equity	12.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,565,388	Total Charges	9,476,938	Salary Expense	33.4%	
Fixed Assets	873,149	Contract Allowance	0	0.0% Fringe Benefits	8.0%	
Other Assets	0	Operating Revenue	9,476,938	100.0%		
<b>Total Assets</b>	<b>3,438,537</b>	Operating Expense	8,014,913	84.6%	Current Ratio	16.8
Current Liabilities	153,119	Operating Margin	1,462,025	15.4%	Days to Collect	47.5
Long Term Liabilities	0	Other Income	4,479	0.0%	Avg Payment Days	7.0
Total Equity	3,285,418	Other Expense	0	0.0%	Depreciation Rate	15.9%
<b>Total Liab. and Equity</b>	<b>3,438,537</b>	Net Profit or Loss	1,466,504	15.5%	Return on Equity	44.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	867,180	Total Charges	10,602,665	Salary Expense	37.1%	
Fixed Assets	1,083,069	Contract Allowance	1,135,191	10.7%	Fringe Benefits	11.5%
Other Assets	91,504	Operating Revenue	9,467,474	89.3%		
<b>Total Assets</b>	<b>2,041,753</b>	Operating Expense	3,939,443	41.6%	Current Ratio	1.2
Current Liabilities	719,900	Operating Margin	5,528,031	58.4%	Days to Collect	8.7
Long Term Liabilities	614,599	Other Income	0	0.0%	Avg Payment Days	19.7
Total Equity	707,255	Other Expense	0	0.0%	Depreciation Rate	19.2%
<b>Total Liab. and Equity</b>	<b>2,041,754</b>	Net Profit or Loss	5,528,031	58.4%	Return on Equity	781.6%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,830,700	Total Charges	9,443,614	Salary Expense	37.2%	
Fixed Assets	-7,305,696	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	6,781,911	Operating Revenue	9,443,614	100.0%		
<b>Total Assets</b>	<b>1,306,915</b>	Operating Expense	8,697,683	92.1%	Current Ratio	(1.5)
Current Liabilities	-1,229,519	Operating Margin	745,931	7.9%	Days to Collect	0.5
Long Term Liabilities	0	Other Income	1,540	0.0%	Avg Payment Days	(14.1)
Total Equity	-77,395	Other Expense	0	0.0%	Depreciation Rate	-10.4%
<b>Total Liab. and Equity</b>	<b>-1,306,914</b>	Net Profit or Loss	747,471	7.9%	Return on Equity	-965.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-8,630,321	Total Charges	9,080,111	Salary Expense	30.8%	
Fixed Assets	2,181,270	Contract Allowance	-288,449	-3.2%	Fringe Benefits	4.1%
Other Assets	6,942,757	Operating Revenue	9,368,560	103.2%	Current Ratio	(12.8)
Total Assets	493,706	Operating Expense	9,782,455	104.4%	Days to Collect	26.3
Current Liabilities	672,365	Operating Margin	-413,895	-4.4%	Avg Payment Days	6.5
Long Term Liabilities	694,386	Other Income	1,105	0.0%	Depreciation Rate	27.9%
Total Equity	-873,044	Other Expense	0	0.0%	Return on Equity	47.3%
Total Liab. and Equity	493,707	Net Profit or Loss	(412,790)	-4.4%		

**052865 CENTURY CITY DIALYSIS**

For Profit

10630 SANTA MONICA BOULEVARD

12/31/2013 365 Days Settled

Short Term

LOS ANGELES, CA 90025

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

**252552 RENAL CARE GROUP - SOUTHAVEN**

For Profit

7318 SOUTHCREST PARKWAY SUITE 5

12/31/2013 365 Days Settled

Short Term

SOUTHAVEN, MS 38671

DESOTO

BLUE CROSS (MISSISSIPPI)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142540 CIRCLE MEDICAL MANAGEMENT</b>				For Profit
1426 W WASHINGTON BLVD		12/31/2013 365 Days Settled		Short Term
CHICAGO, IL 60607				
COOK				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,591,778	Total Charges	9,343,673	Salary Expense 33.8%
Fixed Assets	940,439	Contract Allowance	0	0.0% Fringe Benefits 5.6%
Other Assets	0	Operating Revenue	9,343,673	100.0%
Total Assets	4,532,217	Operating Expense	10,048,040	107.5% Current Ratio 2.9
Current Liabilities	1,217,962	Operating Margin	-704,367	-7.5% Days to Collect 216.5
Long Term Liabilities	0	Other Income	3,219,486	34.5% Avg Payment Days 11.6
Total Equity	3,314,255	Other Expense	0	0.0% Depreciation Rate 10.0%
Total Liab. and Equity	4,532,217	Net Profit or Loss	2,515,119	26.9% Return on Equity 75.9%
<b>112510 RENAL CARE CENTER OF MARIETTA BMA</b>				For Profit
1277 KENNESTONE CIRCLE, STE 600		12/31/2013 365 Days Settled		Short Term
MARIETTA, GA 30066				
COBB				
BLUE CROSS (TENNESSEE)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,134,247	Total Charges	9,265,975	Salary Expense 90.9%
Fixed Assets	14,216,116	Contract Allowance	0	0.0% Fringe Benefits 6.5%
Other Assets	0	Operating Revenue	9,265,975	100.0%
Total Assets	15,350,363	Operating Expense	4,798,589	51.8% Current Ratio (1.1)
Current Liabilities	-1,076,296	Operating Margin	4,467,386	48.2% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,302	0.0% Avg Payment Days (15.9)
Total Equity	-14,274,066	Other Expense	0	0.0% Depreciation Rate 1.9%
Total Liab. and Equity	-15,350,362	Net Profit or Loss	4,468,688	48.2% Return on Equity -31.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>672608 LIBERTY DIALYSIS BRYAN</b>				For Profit
2390 E 29TH ST		12/31/2013 365 Days Settled		Short Term
BRYAN, TX 77802				
BRAZOS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,212,068	Total Charges	9,260,642	Salary Expense 43.3%
Fixed Assets	5,549,888	Contract Allowance	0	0.0% Fringe Benefits 5.6%
Other Assets	4,480	Operating Revenue	9,260,642	100.0%
Total Assets	8,766,436	Operating Expense	4,575,488	49.4% Current Ratio (3.3)
Current Liabilities	-975,507	Operating Margin	4,685,154	50.6% Days to Collect 2.9
Long Term Liabilities	-435,000	Other Income	2,317	0.0% Avg Payment Days (33.1)
Total Equity	-7,355,930	Other Expense	0	0.0% Depreciation Rate 7.1%
Total Liab. and Equity	-8,766,437	Net Profit or Loss	4,687,471	50.6% Return on Equity -63.7%
<b>312573 FRESENIUS MEDICAL CARE BERGEN RENAL CARE CENTER</b>				For Profit
647 CEDAR LANE		12/31/2013 365 Days Settled		Short Term
TEANECK, NJ 07666				
BERGEN				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,946,766	Total Charges	9,256,582	Salary Expense 37.9%
Fixed Assets	-9,946,189	Contract Allowance	0	0.0% Fringe Benefits 9.9%
Other Assets	21,176,911	Operating Revenue	9,256,582	100.0%
Total Assets	14,177,488	Operating Expense	5,238,249	56.6% Current Ratio (3.7)
Current Liabilities	-798,107	Operating Margin	4,018,333	43.4% Days to Collect 1.9
Long Term Liabilities	0	Other Income	2,243	0.0% Avg Payment Days (28.7)
Total Equity	-13,379,380	Other Expense	0	0.0% Depreciation Rate -3.9%
Total Liab. and Equity	-14,177,487	Net Profit or Loss	4,020,576	43.4% Return on Equity -30.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052835 DSI CHULA VISTA DIALYSIS</b>				For Profit
1181 BROADWAY, SUITE 5		12/31/2013 365 Days Settled		Short Term
CHULA VISTA, CA 91911				
SAN DIEGO				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,598,057	Total Charges	164,728,934	Salary Expense 43.9%
Fixed Assets	504,495	Contract Allowance	155,475,554	94.4% Fringe Benefits 12.5%
Other Assets	8,078	Operating Revenue	9,253,380	5.6%
Total Assets	2,110,630	Operating Expense	6,152,835	66.5% Current Ratio (0.6)
Current Liabilities	-2,749,828	Operating Margin	3,100,545	33.5% Days to Collect 22.0
Long Term Liabilities	0	Other Income	3,446	0.0% Avg Payment Days (163.1)
Total Equity	4,860,458	Other Expense	0	0.0% Depreciation Rate 42.1%
Total Liab. and Equity	2,110,630	Net Profit or Loss	3,103,991	33.5% Return on Equity 63.9%

<b>452631 BMA NORTHWEST BEXAR COUNTY</b>				For Profit
5131 MEDICAL DRIVE SUITE 110		12/31/2013 365 Days Settled		Short Term
SAN ANTONIO, TX 78229				
BEXAR				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,403,391	Total Charges	9,247,646	Salary Expense 40.5%
Fixed Assets	1,237,332	Contract Allowance	0	0.0% Fringe Benefits 8.3%
Other Assets	0	Operating Revenue	9,247,646	100.0%
Total Assets	2,640,723	Operating Expense	5,989,556	64.8% Current Ratio (7.5)
Current Liabilities	-186,951	Operating Margin	3,258,090	35.2% Days to Collect 0.0
Long Term Liabilities	0	Other Income	10	0.0% Avg Payment Days 14.1
Total Equity	-2,453,771	Other Expense	0	0.0% Depreciation Rate 26.2%
Total Liab. and Equity	-2,640,722	Net Profit or Loss	3,258,100	35.2% Return on Equity -132.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052837 WESTSIDE DIALYSIS CENTER</b>				For Profit	
300 SOUTH ROBERTSON BLVD		12/31/2013 365 Days Settled		Short Term	
LOS ANGELES, CA 90048					
LOS ANGELES					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	2,025,117	Total Charges	54,801,967	Salary Expense	31.9%
Fixed Assets	466,540	Contract Allowance	45,567,865	83.2%	Fringe Benefits 4.9%
Other Assets	4,410,073	Operating Revenue	9,234,102	16.8%	
<b>Total Assets</b>	<b>6,901,730</b>	Operating Expense	7,105,206	76.9%	Current Ratio 1.8
Current Liabilities	1,127,677	Operating Margin	2,128,896	23.1%	Days to Collect 31.4
Long Term Liabilities	226,938	Other Income	0	0.0%	Avg Payment Days 17.0
Total Equity	5,547,115	Other Expense	0	0.0%	Depreciation Rate 38.1%
<b>Total Liab. and Equity</b>	<b>6,901,730</b>	Net Profit or Loss	2,128,896	23.1%	Return on Equity 38.4%
<b>332646 CENTRAL BROOKLYN DIALYSIS CENTER</b>				For Profit	
818 STERLING PLACE		12/31/2013 365 Days Settled		Short Term	
BROOKLYN, NY 11216					
KINGS					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	2,156,372	Total Charges	48,990,000	Salary Expense	34.4%
Fixed Assets	314,676	Contract Allowance	39,756,098	81.2%	Fringe Benefits 4.7%
Other Assets	2,326,278	Operating Revenue	9,233,902	18.8%	
<b>Total Assets</b>	<b>4,797,326</b>	Operating Expense	7,295,771	79.0%	Current Ratio 1.0
Current Liabilities	2,227,030	Operating Margin	1,938,131	21.0%	Days to Collect 35.1
Long Term Liabilities	37,434	Other Income	0	0.0%	Avg Payment Days 21.3
Total Equity	2,532,862	Other Expense	0	0.0%	Depreciation Rate 12.2%
<b>Total Liab. and Equity</b>	<b>4,797,326</b>	Net Profit or Loss	1,938,131	21.0%	Return on Equity 76.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342517 ROCKY MOUNT KIDNEY CENTER</b>			For Profit			
750 ENGLISH ROAD		12/31/2013 365 Days Submitted		Short Term		
ROCKY MOUNT, NC 27804						
NASH						
BLUE CROSS (NORTH CAROLINA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,716,900	Total Charges	9,223,284	Salary Expense	36.0%	
Fixed Assets	36,501,060	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	9,223,284	100.0%		
Total Assets	<u>38,217,960</u>	Operating Expense	<u>5,454,338</u>	59.1%	Current Ratio	(1.9)
Current Liabilities	-912,015	Operating Margin	3,768,946	40.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	2,373	0.0%	Avg Payment Days	(41.8)
Total Equity	<u>-37,305,944</u>	Other Expense	0	0.0%	Depreciation Rate	0.7%
Total Liab. and Equity	<u>-38,217,959</u>	Net Profit or Loss	<u>3,771,319</u>	40.9%	Return on Equity	-10.1%
<b>262504 NORTHLAND DIALYSIS</b>			For Profit			
2750 CLAY EDWARDS DR		12/31/2013 365 Days Settled		Short Term		
KANSAS CITY, MO 64116						
CLAY						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	25,883,673	Total Charges	9,251,057	Salary Expense	30.1%	
Fixed Assets	575,682	Contract Allowance	30,982	0.3%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	9,220,075	99.7%		
Total Assets	<u>26,459,355</u>	Operating Expense	<u>5,845,446</u>	63.4%	Current Ratio	42.4
Current Liabilities	610,616	Operating Margin	3,374,629	36.6%	Days to Collect	23.8
Long Term Liabilities	119,016	Other Income	3,142	0.0%	Avg Payment Days	5.4
Total Equity	<u>25,729,724</u>	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	<u>26,459,356</u>	Net Profit or Loss	<u>3,377,771</u>	36.6%	Return on Equity	13.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,466,846	Total Charges	24,107,891	Salary Expense	35.4%	
Fixed Assets	2,464,267	Contract Allowance	14,891,858	61.8%	Fringe Benefits	9.9%
Other Assets	1,769,956	Operating Revenue	9,216,033	38.2%		
Total Assets	6,701,069	Operating Expense	6,725,493	73.0%	Current Ratio	3.1
Current Liabilities	804,180	Operating Margin	2,490,540	27.0%	Days to Collect	43.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	37.0
Total Equity	5,896,889	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	6,701,069	Net Profit or Loss	2,490,540	27.0%	Return on Equity	42.2%

## 502508 NKC - RENTON KIDNEY CENTER

Not for Profit

602 OAKESDALE AVE SW

6/30/2013 365 Days Reopened

Short Term

RENTON, WA 98057

KING

BLUE CROSS (WASHINGTON & ALASKA)

## 502519 LAKEWOOD COMMUNITY DIALYSIS CENTER

For Profit

5919 LAKEWOOD TOWNE CENTER BLVD,  
SUITE A

12/31/2013 365 Days Settled

Short Term

LAKEWOOD, WA 98499

PIERCE

BLUE CROSS (CALIFORNIA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342516 FRESNIUS MEDICAL CARE OF HICKORY</b>				For Profit
1899 TATE BLVD SE SUITE 1103 BOX 103		12/31/2013 365 Days Submitted		Short Term
HICKORY, NC 28602				
CATAWBA				
BLUE CROSS (NORTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,385,748	Total Charges	9,205,754	Salary Expense 38.5%
Fixed Assets	33,349,536	Contract Allowance	0	0.0% Fringe Benefits 7.3%
Other Assets	0	Operating Revenue	9,205,754	100.0%
Total Assets	34,735,284	Operating Expense	5,127,757	55.7% Current Ratio (1.8)
Current Liabilities	-781,361	Operating Margin	4,077,997	44.3% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,337	0.0% Avg Payment Days (24.0)
Total Equity	-33,953,923	Other Expense	0	0.0% Depreciation Rate 0.8%
Total Liab. and Equity	-34,735,284	Net Profit or Loss	4,079,334	44.3% Return on Equity -12.0%
<b>392658 RENAL CARE GROUP - MT AIRY</b>				For Profit
10 E MORELAND AVENUE		12/31/2013 365 Days Settled		Short Term
PHILADELPHIA, PA 19118				
PHILADELPHIA				
BLUE CROSS (TENNESSEE)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,692,524	Total Charges	9,185,212	Salary Expense 33.6%
Fixed Assets	10,373,696	Contract Allowance	0	0.0% Fringe Benefits 8.6%
Other Assets	0	Operating Revenue	9,185,212	100.0%
Total Assets	12,066,220	Operating Expense	6,531,071	71.1% Current Ratio (3.2)
Current Liabilities	-522,150	Operating Margin	2,654,141	28.9% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,356	0.0% Avg Payment Days (1.9)
Total Equity	-11,544,072	Other Expense	0	0.0% Depreciation Rate 6.4%
Total Liab. and Equity	-12,066,222	Net Profit or Loss	2,655,497	28.9% Return on Equity -23.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332603 QUEENS VILLAGE DIALYSIS CENTER</b>				For Profit
222-02 HEMPSTEAD AVE		12/31/2013 365 Days Settled		Short Term
QUEENS VILLAGE, NY 11429				
QUEENS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	20,225,172	Total Charges	8,836,111	Salary Expense 30.5%
Fixed Assets	235,658	Contract Allowance	-315,205	-3.6% Fringe Benefits 5.2%
Other Assets	152,420	Operating Revenue	9,151,316	103.6%
Total Assets	20,613,250	Operating Expense	6,552,063	71.6% Current Ratio 64.1
Current Liabilities	315,400	Operating Margin	2,599,253	28.4% Days to Collect 18.4
Long Term Liabilities	133,609	Other Income	1,095	0.0% Avg Payment Days 6.8
Total Equity	20,164,242	Other Expense	0	0.0% Depreciation Rate 14.1%
Total Liab. and Equity	20,613,251	Net Profit or Loss	2,600,348	28.4% Return on Equity 12.9%

<b>672665 VALLEY BAPTIST HARLINGEN DIALYSIS</b>				For Profit
2220 HAINE DR, SUITE 40		12/31/2013 365 Days Settled		Short Term
HARLINGEN, TX 78550				
CAMERON				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	5,869,410	Total Charges	10,686,574	Salary Expense 37.8%
Fixed Assets	333,062	Contract Allowance	1,549,485	14.5% Fringe Benefits 6.5%
Other Assets	2,916,246	Operating Revenue	9,137,089	85.5%
Total Assets	9,118,718	Operating Expense	7,705,484	84.3% Current Ratio 13.3
Current Liabilities	442,121	Operating Margin	1,431,605	15.7% Days to Collect 34.4
Long Term Liabilities	56,971	Other Income	-428,301	-4.7% Avg Payment Days 14.7
Total Equity	8,619,628	Other Expense	0	0.0% Depreciation Rate 16.5%
Total Liab. and Equity	9,118,720	Net Profit or Loss	1,003,304	11.0% Return on Equity 11.6%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 672581 THE WOODLANDS DIALYSIS CENTER

For Profit

9301 PINECROFT DRIVE SUITE 200

12/31/2013 365 Days Settled

Short Term

SPRING, TX 77380

MONTGOMERY

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-235,142	Total Charges	9,640,877		Salary Expense	28.3%
Fixed Assets	586,163	Contract Allowance	504,099	5.2%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	9,136,778	94.8%	Current Ratio	(0.7)
Total Assets	351,021	Operating Expense	4,693,754	51.4%	Days to Collect	44.0
Current Liabilities	328,550	Operating Margin	4,443,024	48.6%	Avg Payment Days	6.5
Long Term Liabilities	139,370	Other Income	2,663	0.0%	Depreciation Rate	15.6%
Total Equity	-116,899	Other Expense	0	0.0%	Return on Equity	-
Total Liab. and Equity	351,021	Net Profit or Loss	4,445,687	48.7%		3,803.0%

## 362543 COLUMBUS DIALYSIS

For Profit

3830 OLENTANGY RIVER ROAD

12/31/2013 365 Days Settled

Short Term

COLUMBUS, OH 43214

FRANKLIN

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	14,039,064	Total Charges	7,807,248		Salary Expense	33.7%
Fixed Assets	80,093	Contract Allowance	-1,316,436	-16.9%	Fringe Benefits	5.5%
Other Assets	38,105	Operating Revenue	9,123,684	116.9%	Current Ratio	5.2
Total Assets	14,157,262	Operating Expense	4,445,282	48.7%	Days to Collect	12.0
Current Liabilities	2,678,345	Operating Margin	4,678,402	51.3%	Avg Payment Days	6.8
Long Term Liabilities	900	Other Income	-1,912,068	-21.0%	Depreciation Rate	9.2%
Total Equity	11,478,019	Other Expense	0	0.0%	Return on Equity	24.1%
Total Liab. and Equity	14,157,264	Net Profit or Loss	2,766,334	30.3%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	23,906,018	Total Charges	9,028,792	Salary Expense	23.5%	
Fixed Assets	484,320	Contract Allowance	-93,734	-1.0%	Fringe Benefits	4.4%
Other Assets	10,186,997	Operating Revenue	9,122,526	101.0%	Current Ratio	97.3
<b>Total Assets</b>	<b>34,577,335</b>	Operating Expense	4,543,386	49.8%	Days to Collect	7.9
Current Liabilities	245,694	Operating Margin	4,579,140	50.2%	Avg Payment Days	4.1
Long Term Liabilities	0	Other Income	171	0.0%	Depreciation Rate	14.4%
Total Equity	34,331,641	Other Expense	0	0.0%	Return on Equity	13.3%
<b>Total Liab. and Equity</b>	<b>34,577,335</b>	Net Profit or Loss	4,579,311	50.2%		

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	9,784,313	Total Charges	9,158,896	Salary Expense	33.6%	
Fixed Assets	667,885	Contract Allowance	46,108	0.5%	Fringe Benefits	9.8%
Other Assets	56,426	Operating Revenue	9,112,788	99.5%	Current Ratio	9.3
<b>Total Assets</b>	<b>10,508,624</b>	Operating Expense	8,109,677	89.0%	Days to Collect	357.1
Current Liabilities	1,047,344	Operating Margin	1,003,111	11.0%	Avg Payment Days	25.3
Long Term Liabilities	304,125	Other Income	3,383	0.0%	Depreciation Rate	13.2%
Total Equity	9,157,155	Other Expense	0	0.0%	Return on Equity	11.0%
<b>Total Liab. and Equity</b>	<b>10,508,624</b>	Net Profit or Loss	1,006,494	11.0%		

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	1,241,843	Total Charges	9,109,793		Salary Expense	31.1%
Fixed Assets	41,459,885	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	9,109,793	100.0%	Current Ratio	(2.0)
Total Assets	42,701,728	Operating Expense	5,166,968	56.7%	Days to Collect	0.0
Current Liabilities	-621,398	Operating Margin	3,942,825	43.3%	Avg Payment Days	(2.7)
Long Term Liabilities	0	Other Income	1,747	0.0%	Depreciation Rate	0.9%
Total Equity	-42,080,330	Other Expense	0	0.0%	Return on Equity	-9.4%
Total Liab. and Equity	-42,701,728	Net Profit or Loss	3,944,572	43.3%		

## 502527 SPOKANE KIDNEY CENTER

For Profit

610 SOUTH SHERMAN AVENUE, SUITE 101 12/31/2013 365 Days Settled

Short Term

SPOKANE, WA 99202

SPOKANE

BLUE CROSS (OREGON)

## 332619 PELHAM PARKWAY DIALYSIS CENTER

For Profit

1400 PELHAM PARKWAY SOUTH, BLDG 5 12/31/2013 365 Days Settled

Short Term

BRONX, NY 10461

BRONX

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,343,242	Total Charges	9,081,293	Salary Expense	35.4%	
Fixed Assets	34,960,332	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	9,081,293	100.0%	Current Ratio	(2.2)
Total Assets	36,303,574	Operating Expense	5,216,497	57.4%	Days to Collect	0.0
Current Liabilities	-613,105	Operating Margin	3,864,796	42.6%	Avg Payment Days	(13.3)
Long Term Liabilities	0	Other Income	31,473	0.3%	Depreciation Rate	0.6%
Total Equity	-35,690,470	Other Expense	0	0.0%	Return on Equity	-10.9%
Total Liab. and Equity	-36,303,575	Net Profit or Loss	3,896,269	42.9%		

**192512 SHREVEPORT REGIONAL DIALYSIS CENTER**

For Profit

1800 BUCKER SQUARE, BUILDING A,  
SUITE 100

12/31/2013 365 Days Settled

Short Term

SHREVEPORT, LA 71104

CADDO

BLUE CROSS (TEXAS)

**032501 TUCSON EAST DIALYSIS**

For Profit

6420 EAST BROADWAY, SUITE C300

12/31/2013 365 Days Settled

Short Term

TUCSON, AZ 85710

PIMA

BLUE CROSS (GEORGIA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142548 TOTAL RENAL CARE OLYMPIA FIELD</b>			For Profit			
4557B W LINCOLN HIGHWAY			12/31/2013 365 Days Settled			
MATTESON, IL 60443			Short Term			
COOK						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	24,425,012	Total Charges	8,953,258	Salary Expense	27.5%	
Fixed Assets	175,940	Contract Allowance	-107,064	-1.2%	Fringe Benefits	4.9%
Other Assets	791,638	Operating Revenue	9,060,322	101.2%		
Total Assets	25,392,590	Operating Expense	6,661,787	73.5%	Current Ratio	17.3
Current Liabilities	1,413,643	Operating Margin	2,398,535	26.5%	Days to Collect	20.1
Long Term Liabilities	14,793	Other Income	50,941	0.6%	Avg Payment Days	6.0
Total Equity	23,964,155	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	25,392,591	Net Profit or Loss	2,449,476	27.0%	Return on Equity	10.2%
<b>052591 POMONA DIALYSIS</b>			For Profit			
2111 N GAREY AVENUE			12/31/2013 365 Days Settled			
POMONA, CA 91767			Short Term			
LOS ANGELES						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,379,737	Total Charges	8,918,256	Salary Expense	34.1%	
Fixed Assets	1,344,612	Contract Allowance	-123,305	-1.4%	Fringe Benefits	5.5%
Other Assets	3,013,592	Operating Revenue	9,041,561	101.4%		
Total Assets	11,737,941	Operating Expense	7,673,293	84.9%	Current Ratio	8.2
Current Liabilities	894,579	Operating Margin	1,368,268	15.1%	Days to Collect	23.8
Long Term Liabilities	287,075	Other Income	5,536	0.1%	Avg Payment Days	9.3
Total Equity	10,556,289	Other Expense	0	0.0%	Depreciation Rate	19.0%
Total Liab. and Equity	11,737,943	Net Profit or Loss	1,373,804	15.2%	Return on Equity	13.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>502534 PUYALLUP DIALYSIS</b>				For Profit		
716 C SOUTH HILL PARK		12/31/2013 365 Days Settled		Short Term		
PUYALLUP, WA 98373						
PIERCE						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	34,824,233	Total Charges	8,913,305	Salary Expense	27.7%	
Fixed Assets	447,706	Contract Allowance	-107,418	-1.2%	Fringe Benefits	5.8%
Other Assets	7,044	Operating Revenue	9,020,723	101.2%		
Total Assets	35,278,983	Operating Expense	4,705,167	52.2%	Current Ratio	146.3
Current Liabilities	237,971	Operating Margin	4,315,556	47.8%	Days to Collect	103.9
Long Term Liabilities	4,470	Other Income	600	0.0%	Avg Payment Days	6.2
Total Equity	35,036,543	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	35,278,984	Net Profit or Loss	4,316,156	47.8%	Return on Equity	12.3%
<b>332516 SOUTH BROOKLYN NEPHROLOGY CENTER</b>				For Profit		
39-15 AVENUE V		12/31/2013 365 Days Settled		Short Term		
BROOKLYN, NY 11234						
KINGS						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,026,547	Total Charges	9,139,013	Salary Expense	33.3%	
Fixed Assets	1,437,220	Contract Allowance	128,728	1.4%	Fringe Benefits	5.0%
Other Assets	9,765,571	Operating Revenue	9,010,285	98.6%		
Total Assets	14,229,338	Operating Expense	7,386,072	82.0%	Current Ratio	10.0
Current Liabilities	303,925	Operating Margin	1,624,213	18.0%	Days to Collect	10.5
Long Term Liabilities	2,352	Other Income	10,111	0.1%	Avg Payment Days	7.0
Total Equity	13,923,058	Other Expense	0	0.0%	Depreciation Rate	17.7%
Total Liab. and Equity	14,229,335	Net Profit or Loss	1,634,324	18.1%	Return on Equity	11.7%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052857 FLORIN DIALYSIS CENTER</b>			For Profit			
7000 STOCKTON BLVD		12/31/2013 365 Days Settled		Short Term		
SACRAMENTO, CA 95823						
SACRAMENTO						
PALMETTO (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	14,805,053	Total Charges	9,080,594	Salary Expense	36.8%	
Fixed Assets	314,046	Contract Allowance	73,120	0.8%	Fringe Benefits	6.9%
Other Assets	962,322	Operating Revenue	9,007,474	99.2%		
Total Assets	<u>16,081,421</u>	Operating Expense	<u>6,986,724</u>	77.6%	Current Ratio	14.6
Current Liabilities	1,010,745	Operating Margin	2,020,750	22.4%	Days to Collect	10.8
Long Term Liabilities	0	Other Income	-2,789	0.0%	Avg Payment Days	10.9
Total Equity	<u>15,070,677</u>	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	<u>16,081,422</u>	Net Profit or Loss	<u>2,017,961</u>	22.4%	Return on Equity	13.4%
<b>502543 UNION GAP DIALYSIS CENTER</b>			For Profit			
1236 AHTANUM RIDGE DRIVE		12/31/2013 365 Days Settled		Short Term		
UNION GAP, WA 98903						
YAKIMA						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,566,768	Total Charges	7,966,858	Salary Expense	23.3%	
Fixed Assets	229,588	Contract Allowance	-1,019,851	-12.8%	Fringe Benefits	3.8%
Other Assets	5,411	Operating Revenue	8,986,709	112.8%		
Total Assets	<u>16,801,767</u>	Operating Expense	<u>4,140,265</u>	46.1%	Current Ratio	49.8
Current Liabilities	332,465	Operating Margin	4,846,444	53.9%	Days to Collect	92.8
Long Term Liabilities	0	Other Income	-7	0.0%	Avg Payment Days	5.3
Total Equity	<u>16,469,303</u>	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	<u>16,801,768</u>	Net Profit or Loss	<u>4,846,437</u>	53.9%	Return on Equity	29.4%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,924,839	Total Charges	9,130,821	Salary Expense	31.7%	
Fixed Assets	968,505	Contract Allowance	146,718	1.6%	Fringe Benefits	5.5%
Other Assets	10,999,645	Operating Revenue	8,984,103	98.4%		
Total Assets	19,892,989	Operating Expense	7,449,998	82.9%	Current Ratio	7.6
Current Liabilities	1,045,912	Operating Margin	1,534,105	17.1%	Days to Collect	16.9
Long Term Liabilities	296,553	Other Income	2,497	0.0%	Avg Payment Days	6.5
Total Equity	18,550,523	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	19,892,988	Net Profit or Loss	1,536,602	17.1%	Return on Equity	8.3%

**052743 MOUNTAIN VISTA DIALYSIS CENTER**

For Profit

4041 N UNIVERSITY PARKWAY

12/31/2013 365 Days Settled

Short Term

SAN BERNARDINO, CA 92407

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

**382527 PNRS HOLLYWOOD DIALYSIS CENTER**

For Profit

2824 NE WASCO STREET, SUITE 100

12/31/2013 365 Days Settled

Short Term

PORTLAND, OR 97232

MULTNOMAH

BLUE CROSS (OREGON)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>152521 COMPREHENSIVE RENAL CARE- GARY</b>				For Profit		
4802 BROADWAY		12/31/2013 365 Days Settled		Short Term		
GARY, IN 46408						
LAKE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,170,125	Total Charges	8,677,385	Salary Expense	29.5%	
Fixed Assets	970,076	Contract Allowance	-304,783	-3.5%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	8,982,168	103.5%		
Total Assets	<u>8,140,201</u>	Operating Expense	<u>8,638,795</u>	96.2%	Current Ratio	17.2
Current Liabilities	417,169	Operating Margin	343,373	3.8%	Days to Collect	19.9
Long Term Liabilities	107,265	Other Income	-519	0.0%	Avg Payment Days	7.0
Total Equity	<u>7,615,768</u>	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	<u>8,140,202</u>	Net Profit or Loss	<u>342,854</u>	3.8%	Return on Equity	4.5%
<b>392508 UPLAND DIALYSIS CENTER</b>				For Profit		
POB II SUITE 120 ONE MEDICAL CTR BLVD		12/31/2013 365 Days Settled		Short Term		
UPLAND, PA 19013						
DELAWARE						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,550,177	Total Charges	9,090,697	Salary Expense	34.5%	
Fixed Assets	628,786	Contract Allowance	109,900	1.2%	Fringe Benefits	6.1%
Other Assets	10,193,343	Operating Revenue	8,980,797	98.8%		
Total Assets	<u>12,372,306</u>	Operating Expense	<u>7,060,818</u>	78.6%	Current Ratio	3.9
Current Liabilities	397,352	Operating Margin	1,919,979	21.4%	Days to Collect	11.9
Long Term Liabilities	47,026	Other Income	888	0.0%	Avg Payment Days	8.1
Total Equity	<u>11,927,927</u>	Other Expense	0	0.0%	Depreciation Rate	14.4%
Total Liab. and Equity	<u>12,372,305</u>	Net Profit or Loss	<u>1,920,867</u>	21.4%	Return on Equity	16.1%

All Providers

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Healthcare Almanac 561-594-7551

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	6,918,520	Total Charges	8,942,912	Salary Expense	32.3%	
Fixed Assets	322,011	Contract Allowance	-26,145	-0.3%	Fringe Benefits	5.1%
Other Assets	1,350	Operating Revenue	8,969,057	100.3%	Current Ratio	12.3
Total Assets	7,241,881	Operating Expense	7,238,591	80.7%	Days to Collect	8.2
Current Liabilities	560,311	Operating Margin	1,730,466	19.3%	Avg Payment Days	9.8
Long Term Liabilities	195,375	Other Income	40,357	0.4%	Depreciation Rate	23.5%
Total Equity	6,486,195	Other Expense	0	0.0%	Return on Equity	27.3%
Total Liab. and Equity	7,241,881	Net Profit or Loss	1,770,823	19.7%		

**052719 SAN FRANCISCO DIALYSIS**

For Profit

1499 WEBSTER STREET

12/31/2013 365 Days Settled

Short Term

SAN FRANCISCO, CA 94115

SAN FRANCISCO

BLUE CROSS (TEXAS)

**332589 KEW GARDENS DIALYSIS CENTER**

For Profit

120-46 QUEENS BLVD

12/31/2013 365 Days Settled

Short Term

KEW GARDENS, NY 11415

QUEENS

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,312,750	Total Charges	8,782,867	Salary Expense	36.2%	
Fixed Assets	1,861,440	Contract Allowance	-155,054	-1.8%	Fringe Benefits	4.9%
Other Assets	30,000	Operating Revenue	8,937,921	101.8%		
Total Assets	4,204,190	Operating Expense	7,149,594	80.0%	Current Ratio	2.9
Current Liabilities	795,626	Operating Margin	1,788,327	20.0%	Days to Collect	16.3
Long Term Liabilities	140,243	Other Income	1,723	0.0%	Avg Payment Days	6.7
Total Equity	3,268,322	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	4,204,191	Net Profit or Loss	1,790,050	20.0%	Return on Equity	54.8%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,985,838	Total Charges	8,935,735	Salary Expense	37.9%	
Fixed Assets	27,519,003	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	8,935,735	100.0%		
Total Assets	29,504,841	Operating Expense	6,129,459	68.6%	Current Ratio	(1.7)
Current Liabilities	-1,194,029	Operating Margin	2,806,276	31.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	632	0.0%	Avg Payment Days	(27.9)
Total Equity	-28,310,813	Other Expense	0	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	-29,504,842	Net Profit or Loss	2,806,908	31.4%	Return on Equity	-9.9%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,152,719	Total Charges	8,933,975	Salary Expense	31.0%	
Fixed Assets	-47,722,702	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	8,933,975	100.0%	Current Ratio	(1.6)
Total Assets	-46,569,983	Operating Expense	6,670,870	74.7%	Days to Collect	0.0
Current Liabilities	-706,932	Operating Margin	2,263,105	25.3%	Avg Payment Days	(12.7)
Long Term Liabilities	0	Other Income	82	0.0%	Depreciation Rate	-0.4%
Total Equity	47,276,916	Other Expense	0	0.0%	Return on Equity	4.8%
Total Liab. and Equity	46,569,984	Net Profit or Loss	2,263,187	25.3%		

## 252508 RENAL CARE GROUP - COLUMBUS

For Profit

92 BROOKMOORE DRIVE

12/31/2013 365 Days Settled

Short Term

COLUMBUS, MS 39701

LOWNDES

BLUE CROSS (MISSISSIPPI)

## 342620 CAROLINA DIALYSIS SANFORD

For Profit

1922 K M WICKER MEMORIAL DRIVE

12/31/2013 365 Days Settled

Short Term

SANFORD, NC 27330

LEE

BLUE CROSS (SOUTH CAROLINA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052731 FRESENIUS MEDICAL CARE MARINA BAY</b>				For Profit
630 BAY BLVD STE 101		12/31/2013 365 Days Settled		Short Term
CHULA VISTA, CA 91910				
SAN DIEGO				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,282,953	Total Charges	8,931,736	Salary Expense 44.1%
Fixed Assets	418,767	Contract Allowance	0	0.0% Fringe Benefits 10.0%
Other Assets	0	Operating Revenue	8,931,736	100.0%
Total Assets	1,701,720	Operating Expense	6,382,229	71.5% Current Ratio 0.4
Current Liabilities	3,356,386	Operating Margin	2,549,507	28.5% Days to Collect 0.0
Long Term Liabilities	0	Other Income	585	0.0% Avg Payment Days 220.2
Total Equity	-5,058,106	Other Expense	0	0.0% Depreciation Rate 39.2%
Total Liab. and Equity	-1,701,720	Net Profit or Loss	2,550,092	28.6% Return on Equity -50.4%
<b>052606 SANTA BARBARA ARTIFICIAL KIDNEY CENTER</b>				For Profit
1704 STATE ST		12/31/2013 365 Days Settled		Short Term
SANTA BARBARA, CA 93101				
SANTA BARBARA				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,917,107	Total Charges	55,569,797	Salary Expense 34.8%
Fixed Assets	563,322	Contract Allowance	46,663,843	84.0% Fringe Benefits 6.0%
Other Assets	2,088,516	Operating Revenue	8,905,954	16.0%
Total Assets	6,568,945	Operating Expense	6,055,021	68.0% Current Ratio 1.8
Current Liabilities	2,141,935	Operating Margin	2,850,933	32.0% Days to Collect 0.3
Long Term Liabilities	303,840	Other Income	36,069	0.4% Avg Payment Days 7.8
Total Equity	4,123,170	Other Expense	0	0.0% Depreciation Rate 25.8%
Total Liab. and Equity	6,568,945	Net Profit or Loss	2,887,002	32.4% Return on Equity 70.0%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>552569 NATOMAS DIALYSIS</b>			For Profit			
30 GOLDENLAND COURT, BLDG G		12/31/2013 365 Days Settled		Short Term		
SACRAMENTO, CA 95834						
SACRAMENTO						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,112,586	Total Charges	8,909,254	Salary Expense	34.1%	
Fixed Assets	456,865	Contract Allowance	19,797	0.2%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	8,889,457	99.8%		
Total Assets	<u>3,569,451</u>	Operating Expense	<u>6,774,922</u>	76.2%	Current Ratio	3.2
Current Liabilities	969,837	Operating Margin	2,114,535	23.8%	Days to Collect	16.2
Long Term Liabilities	88,177	Other Income	-1,036,798	-11.7%	Avg Payment Days	9.3
Total Equity	<u>2,511,438</u>	Other Expense	0	0.0%	Depreciation Rate	16.3%
Total Liab. and Equity	<u>3,569,452</u>	Net Profit or Loss	<u>1,077,737</u>	12.1%	Return on Equity	42.9%
<b>192507 WESTBANK CHRONIC RENAL CENTER</b>			For Profit			
3631 BEHRMAN PLACE		12/31/2013 365 Days Settled		Short Term		
NEW ORLEANS, LA 70114						
ORLEANS						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	11,792,250	Total Charges	9,006,563	Salary Expense	29.5%	
Fixed Assets	1,325,455	Contract Allowance	144,803	1.6%	Fringe Benefits	4.5%
Other Assets	1,500	Operating Revenue	8,861,760	98.4%		
Total Assets	<u>13,119,205</u>	Operating Expense	<u>6,962,457</u>	78.6%	Current Ratio	41.9
Current Liabilities	281,445	Operating Margin	1,899,303	21.4%	Days to Collect	151.8
Long Term Liabilities	93,390	Other Income	122	0.0%	Avg Payment Days	8.2
Total Equity	<u>12,744,368</u>	Other Expense	0	0.0%	Depreciation Rate	16.4%
Total Liab. and Equity	<u>13,119,203</u>	Net Profit or Loss	<u>1,899,425</u>	21.4%	Return on Equity	14.9%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052809 INNOVATIVE DIALYSIS CENTER OF WEST LA, LLC</b>				For Profit	
1801 SOUTH LA CIENEGA BLVD		9/30/2013 365 Days Settled		Short Term	
LOS ANGELES, CA 90035					
LOS ANGELES					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	548,777	Total Charges	63,323,179	Salary Expense	28.3%
Fixed Assets	544,679	Contract Allowance	54,470,268	86.0%	Fringe Benefits 4.6%
Other Assets	8,118,892	Operating Revenue	8,852,911	14.0%	
Total Assets	9,212,348	Operating Expense	8,733,795	98.7%	Current Ratio 0.9
Current Liabilities	585,463	Operating Margin	119,116	1.3%	Days to Collect 0.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 16.7
Total Equity	8,626,885	Other Expense	0	0.0%	Depreciation Rate 99.0%
Total Liab. and Equity	9,212,348	Net Profit or Loss	119,116	1.3%	Return on Equity 1.4%
<b>232544 NORTHWEST DETROIT DIALYSIS CENTER</b>				For Profit	
7800 W OUTER DR		12/31/2013 365 Days Settled		Short Term	
DETROIT, MI 48235					
WAYNE					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	6,823,311	Total Charges	44,585,409	Salary Expense	33.3%
Fixed Assets	3,904,358	Contract Allowance	35,745,581	80.2%	Fringe Benefits 9.0%
Other Assets	0	Operating Revenue	8,839,828	19.8%	
Total Assets	10,727,669	Operating Expense	7,338,582	83.0%	Current Ratio 3.6
Current Liabilities	1,872,550	Operating Margin	1,501,246	17.0%	Days to Collect 212.2
Long Term Liabilities	1,560,366	Other Income	0	0.0%	Avg Payment Days 79.3
Total Equity	7,294,753	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	10,727,669	Net Profit or Loss	1,501,246	17.0%	Return on Equity 20.6%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,170,040	Total Charges	11,155,893	Salary Expense	29.6%	
Fixed Assets	1,056,898	Contract Allowance	2,332,039	20.9%	Fringe Benefits	8.5%
Other Assets	19,954	Operating Revenue	8,823,854	79.1%		
Total Assets	2,246,892	Operating Expense	4,281,688	48.5%	Current Ratio	1.5
Current Liabilities	796,566	Operating Margin	4,542,166	51.5%	Days to Collect	28.3
Long Term Liabilities	378,202	Other Income	0	0.0%	Avg Payment Days	26.8
Total Equity	1,072,125	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	2,246,893	Net Profit or Loss	4,542,166	51.5%	Return on Equity	423.7%

**102896 FLORIDA DIALYSIS CENTER OF ORLANDO**

For Profit

1711 35TH ST UNIT 109, 110

12/31/2013 365 Days Settled

Short Term

ORLANDO, FL 32839

ORANGE

FIRST COAST (FLORIDA)

**052729 OAKLAND DIALYSIS**

For Profit

5354 CLAREMONT AVENUE

12/31/2013 365 Days Settled

Short Term

OAKLAND, CA 94618

ALAMEDA

BLUE CROSS (TEXAS)

All Providers

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Healthcare Almanac 561-594-7551

8/2/2020

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,197,690	Total Charges	8,526,044	Salary Expense	30.5%	
Fixed Assets	1,278,901	Contract Allowance	-288,958	-3.4%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	8,815,002	103.4%	Current Ratio	3.1
Total Assets	3,476,591	Operating Expense	7,131,693	80.9%	Days to Collect	36.3
Current Liabilities	716,732	Operating Margin	1,683,309	19.1%	Avg Payment Days	5.8
Long Term Liabilities	70,416	Other Income	-673,674	-7.6%	Depreciation Rate	16.0%
Total Equity	2,689,443	Other Expense	0	0.0%	Return on Equity	37.5%
Total Liab. and Equity	3,476,591	Net Profit or Loss	1,009,635	11.5%		

## 552618 SAN MARCOS DIALYSIS CENTER

For Profit

2135 MONTIEL ROAD BLDG B

12/31/2013 365 Days Settled

Short Term

SAN MARCOS, CA 92069

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

## 502504 MID-COLUMBIA KIDNEY CENTER

For Profit

6825 BURDEN BLVD #A

12/31/2013 365 Days Settled

Short Term

PASCO, WA 99301

FRANKLIN

BLUE CROSS (WASHINGTON & ALASKA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332581 BROOKDALE PHYSICIANS DIALYSIS</b>				For Profit
97-01 CHURCH AVENUE		12/31/2013 365 Days Settled		Short Term
BROOKLYN, NY 11212				
KINGS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	-2,366,485	Total Charges	8,811,646	Salary Expense 46.5%
Fixed Assets	199,422	Contract Allowance	0	0.0% Fringe Benefits 17.8%
Other Assets	175,200	Operating Revenue	8,811,646	100.0%
Total Assets	-1,991,863	Operating Expense	7,908,513	89.8% Current Ratio 0.4
Current Liabilities	-5,617,513	Operating Margin	903,133	10.2% Days to Collect 1.6
Long Term Liabilities	0	Other Income	132	0.0% Avg Payment Days (12.2)
Total Equity	7,609,377	Other Expense	0	0.0% Depreciation Rate 11.2%
Total Liab. and Equity	1,991,864	Net Profit or Loss	903,265	10.3% Return on Equity 11.9%
<b>492653 BUTLER FARM DIALYSIS</b>				For Profit
501 BUTLER FARM ROAD		12/31/2013 365 Days Settled		Short Term
HAMPTON, VA 23666				
HAMPTON CITY				
BLUE CROSS (SOUTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,766,508	Total Charges	8,962,436	Salary Expense 27.7%
Fixed Assets	756,844	Contract Allowance	163,611	1.8% Fringe Benefits 4.7%
Other Assets	40,600	Operating Revenue	8,798,825	98.2%
Total Assets	5,563,952	Operating Expense	6,964,594	79.2% Current Ratio 24.8
Current Liabilities	192,087	Operating Margin	1,834,231	20.8% Days to Collect 14.0
Long Term Liabilities	92,115	Other Income	143	0.0% Avg Payment Days 5.7
Total Equity	5,279,750	Other Expense	0	0.0% Depreciation Rate 17.8%
Total Liab. and Equity	5,563,952	Net Profit or Loss	1,834,374	20.8% Return on Equity 34.7%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	16,869,476	Total Charges	8,702,429		Salary Expense	29.1%
Fixed Assets	810,858	Contract Allowance	-88,930	-1.0%	Fringe Benefits	4.9%
Other Assets	2,847,705	Operating Revenue	8,791,359	101.0%	Current Ratio	52.4
Total Assets	20,528,039	Operating Expense	6,409,080	72.9%	Days to Collect	7.5
Current Liabilities	321,752	Operating Margin	2,382,279	27.1%	Avg Payment Days	7.5
Long Term Liabilities	0	Other Income	62	0.0%	Depreciation Rate	17.1%
Total Equity	20,206,287	Other Expense	0	0.0%	Return on Equity	11.8%
Total Liab. and Equity	20,528,039	Net Profit or Loss	2,382,341	27.1%		

## 392614 ABINGTON DIALYSIS

For Profit

3940 COMMERCE DRIVE

12/31/2013 365 Days Settled

Short Term

WILLOW GROVE, PA 19090

MONTGOMERY

CAHABA

## 052571 UNION CITY DIALYSIS CENTER

For Profit

32930 ALVARADO NILES ROAD, SUITE 300

12/31/2013 365 Days Settled

Short Term

UNION CITY, CA 94587

ALAMEDA

BLUE CROSS (CALIFORNIA)

All Providers

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Healthcare Almanac 561-594-7551

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,763,988	Total Charges	8,785,479	Salary Expense	30.1%	
Fixed Assets	8,671,113	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	25,000	Operating Revenue	8,785,479	100.0%		
Total Assets	10,460,101	Operating Expense	5,291,211	60.2%	Current Ratio	(2.8)
Current Liabilities	-640,430	Operating Margin	3,494,268	39.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	2,949	0.0%	Avg Payment Days	(20.0)
Total Equity	-9,819,671	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	-10,460,101	Net Profit or Loss	3,497,217	39.8%	Return on Equity	-35.6%

## 232548 RCG EAST LANSING

For Profit

2601 COOLIDGE ROAD

12/31/2013 365 Days Settled

Short Term

EAST LANSING, MI 48823

INGHAM

NATIONAL GOVERNMENT SERVICES

## 372530 HEARTLAND DIALYSIS

For Profit

925 NORTHEAST 8TH STREET

12/31/2013 365 Days Settled

Short Term

OKLAHOMA CITY, OK 73104

OKLAHOMA

BLUE CROSS (GEORGIA)

All Providers

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Healthcare Almanac 561-594-7551

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	9,660,262	Total Charges	42,252,023	Salary Expense	38.4%	
Fixed Assets	666,114	Contract Allowance	33,491,353	79.3%	Fringe Benefits	5.3%
Other Assets	595,430	Operating Revenue	8,760,670	20.7%		
<b>Total Assets</b>	<b>10,921,806</b>	Operating Expense	7,579,201	86.5%	Current Ratio	27.3
Current Liabilities	353,752	Operating Margin	1,181,469	13.5%	Days to Collect	181.3
Long Term Liabilities	0	Other Income	12,712	0.1%	Avg Payment Days	15.7
Total Equity	10,568,054	Other Expense	0	0.0%	Depreciation Rate	3.2%
<b>Total Liab. and Equity</b>	<b>10,921,806</b>	Net Profit or Loss	1,194,181	13.6%	Return on Equity	11.3%

**332557 HORTENSE & LOUIS RUBIN DIALYSIS SARATOGA**

Not for Profit

59 C MYRTLE STREET

12/31/2013 365 Days Settled

Short Term

SARATOGA SPRINGS, NY 12866

SARATOGA

NATIONAL GOVERNMENT SERVICES

**312576 SAINT BARNABAS RCG DIALYSIS CENTER-LIVINGSTON**

For Profit

200 SOUTH ORANGE AVENUE, SUITE 117

12/31/2013 365 Days Settled

Short Term

LIVINGSTON, NJ 07039

ESSEX

BLUE CROSS (GEORGIA)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>522554 BAY SHORE DIALYSIS</b>				For Profit		
5650 N GREEN BAY RD STE 150		12/31/2013 365 Days Settled		Short Term		
GLENDALE, WI 53209						
MILWAUKEE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,463,691	Total Charges	9,053,050	Salary Expense	31.7%	
Fixed Assets	840,949	Contract Allowance	303,296	3.4%	Fringe Benefits	6.2%
Other Assets	5,177,203	Operating Revenue	8,749,754	96.6%		
Total Assets	8,481,843	Operating Expense	6,244,631	71.4%	Current Ratio	4.3
Current Liabilities	570,277	Operating Margin	2,505,123	28.6%	Days to Collect	42.3
Long Term Liabilities	142,025	Other Income	143	0.0%	Avg Payment Days	8.2
Total Equity	7,769,541	Other Expense	0	0.0%	Depreciation Rate	23.0%
Total Liab. and Equity	8,481,843	Net Profit or Loss	2,505,266	28.6%	Return on Equity	32.2%
<b>052671 UNITED DIALYSIS CENTER</b>				For Profit		
3111 LONG BEACH BLVD		12/31/2013 365 Days Settled		Short Term		
LONG BEACH, CA 90807						
LOS ANGELES						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	19,856,882	Total Charges	8,918,494	Salary Expense	37.1%	
Fixed Assets	344,098	Contract Allowance	180,110	2.0%	Fringe Benefits	5.6%
Other Assets	5,663,052	Operating Revenue	8,738,384	98.0%		
Total Assets	25,864,032	Operating Expense	7,052,105	80.7%	Current Ratio	17.6
Current Liabilities	1,125,727	Operating Margin	1,686,279	19.3%	Days to Collect	16.8
Long Term Liabilities	0	Other Income	1,779	0.0%	Avg Payment Days	10.4
Total Equity	24,738,304	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	25,864,031	Net Profit or Loss	1,688,058	19.3%	Return on Equity	6.8%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,080,426	Total Charges	8,716,066	Salary Expense	33.7%	
Fixed Assets	31,562,213	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	0	Operating Revenue	8,716,066	100.0%	Current Ratio	(2.7)
Total Assets	32,642,639	Operating Expense	5,721,219	65.6%	Days to Collect	0.0
Current Liabilities	-398,750	Operating Margin	2,994,847	34.4%	Avg Payment Days	(13.0)
Long Term Liabilities	-2,775	Other Income	249	0.0%	Depreciation Rate	0.8%
Total Equity	-32,241,116	Other Expense	0	0.0%	Return on Equity	-9.3%
Total Liab. and Equity	-32,642,641	Net Profit or Loss	2,995,096	34.4%		

## 362598 AKRON EAST KIDNEY CENTER

For Profit

199 PERKINS STREET

12/31/2013 365 Days Settled

Short Term

AKRON, OH 44304

SUMMIT

BLUE CROSS (TEXAS)

## 552589 NORTH GLENDALE DIALYSIS

For Profit

1505 WILSON TERRACE, SUITE #190

12/31/2013 365 Days Settled

Short Term

GLENDALE, CA 91206

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>502518 FRESENIUS MEDICAL CARE COLUMBIA BASIN</b>				For Profit		
510 NORTH COLORADO STREET, SUITE B		12/31/2013 365 Days Settled		Short Term		
KENNEWICK, WA 99336						
BENTON						
BLUE CROSS (WASHINGTON & ALASKA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,156,509	Total Charges	8,694,698	Salary Expense	32.4%	
Fixed Assets	9,466,211	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	9,602,731	Operating Revenue	8,694,698	100.0%		
Total Assets	20,225,451	Operating Expense	3,867,048	44.5%	Current Ratio	(2.6)
Current Liabilities	-449,585	Operating Margin	4,827,650	55.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	4	0.0%	Avg Payment Days	(5.5)
Total Equity	-19,775,868	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	-20,225,453	Net Profit or Loss	4,827,654	55.5%	Return on Equity	-24.4%
<b>132502 TABLE ROCK DIALYSIS CENTER</b>				For Profit		
5610 WEST GAGE STREET, SUITE B		12/31/2013 365 Days Settled		Short Term		
BOISE, ID 83706						
ADA						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	17,909,562	Total Charges	7,871,079	Salary Expense	28.9%	
Fixed Assets	473,728	Contract Allowance	-819,138	-10.4%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	8,690,217	110.4%		
Total Assets	18,383,290	Operating Expense	6,360,100	73.2%	Current Ratio	34.3
Current Liabilities	522,290	Operating Margin	2,330,117	26.8%	Days to Collect	95.5
Long Term Liabilities	0	Other Income	92	0.0%	Avg Payment Days	5.4
Total Equity	17,860,999	Other Expense	0	0.0%	Depreciation Rate	24.6%
Total Liab. and Equity	18,383,289	Net Profit or Loss	2,330,209	26.8%	Return on Equity	13.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>392803 SUBURBAN CAMPUS DIALYSIS</b>				For Profit
2100 HARRISBURG PIKE		12/31/2013 365 Days Settled		Short Term
LANCASTER, PA 17604				
LANCASTER				
Novitas PA				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	7,518,833	Total Charges	7,860,356	Salary Expense 32.1%
Fixed Assets	944,849	Contract Allowance	-828,764	-10.5% Fringe Benefits 7.0%
Other Assets	11,710,335	Operating Revenue	8,689,120	110.5%
Total Assets	20,174,017	Operating Expense	6,751,573	77.7% Current Ratio 16.7
Current Liabilities	450,421	Operating Margin	1,937,547	22.3% Days to Collect 66.2
Long Term Liabilities	0	Other Income	-289,975	-3.3% Avg Payment Days 9.1
Total Equity	19,723,596	Other Expense	0	0.0% Depreciation Rate 26.2%
Total Liab. and Equity	20,174,017	Net Profit or Loss	1,647,572	19.0% Return on Equity 8.4%

<b>142684 PRS</b>				For Profit
188 INDUSTRIAL DRIVE, SUITE 315		12/31/2013 365 Days Settled		Short Term
ELMHURST, IL 60126				
DUPAGE				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,218,332	Total Charges	8,686,325	Salary Expense 34.7%
Fixed Assets	2,401,402	Contract Allowance	0	0.0% Fringe Benefits 4.2%
Other Assets	44,966	Operating Revenue	8,686,325	100.0%
Total Assets	5,664,700	Operating Expense	10,804,617	124.4% Current Ratio 1.3
Current Liabilities	2,407,160	Operating Margin	-2,118,292	-24.4% Days to Collect 5.4
Long Term Liabilities	3,002,877	Other Income	1,314,880	15.1% Avg Payment Days 27.5
Total Equity	254,663	Other Expense	0	0.0% Depreciation Rate 2.4%
Total Liab. and Equity	5,664,700	Net Profit or Loss	(803,412)	-9.2% Return on Equity -315.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052560 SAN PABLO DIALYSIS</b>				For Profit		
14020 SAN PABLO AVE SUITE B		12/31/2013 365 Days Settled		Short Term		
SAN PABLO, CA 94806						
CONTRA COSTA						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,448,002	Total Charges	8,766,758	Salary Expense	42.9%	
Fixed Assets	331,393	Contract Allowance	99,183	1.1%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	8,667,575	98.9%		
Total Assets	16,779,395	Operating Expense	5,839,549	67.4%	Current Ratio	20.3
Current Liabilities	809,847	Operating Margin	2,828,026	32.6%	Days to Collect	23.5
Long Term Liabilities	0	Other Income	-1,119,833	-12.9%	Avg Payment Days	13.0
Total Equity	15,969,549	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	16,779,396	Net Profit or Loss	1,708,193	19.7%	Return on Equity	10.7%
<b>092503 BMA COLUMBIA HEIGHTS</b>				For Profit		
106 IRVING STREET NE		12/31/2013 365 Days Settled		Short Term		
WASHINGTON, DC 20010						
DISTRICT OF COLUMBIA						
BLUE CROSS (MARYLAND)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,498,101	Total Charges	8,664,966	Salary Expense	40.5%	
Fixed Assets	5,467,362	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	8,664,966	100.0%		
Total Assets	6,965,463	Operating Expense	7,193,472	83.0%	Current Ratio	(2.6)
Current Liabilities	-587,338	Operating Margin	1,471,494	17.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	3,414	0.0%	Avg Payment Days	(14.4)
Total Equity	-6,378,125	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	-6,965,463	Net Profit or Loss	1,474,908	17.0%	Return on Equity	-23.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,289,599	Total Charges	8,664,906	Salary Expense	40.4%	
Fixed Assets	16,099,524	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	8,978,385	Operating Revenue	8,664,906	100.0%		
Total Assets	26,367,508	Operating Expense	3,763,287	43.4%	Current Ratio	(2.5)
Current Liabilities	-525,038	Operating Margin	4,901,619	56.6%	Days to Collect	0.0
Long Term Liabilities	1,892	Other Income	33	0.0%	Avg Payment Days	(10.6)
Total Equity	-25,844,363	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	-26,367,509	Net Profit or Loss	4,901,652	56.6%	Return on Equity	-19.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	967,959	Total Charges	63,355,700	Salary Expense	28.5%	
Fixed Assets	39,333	Contract Allowance	54,710,555	86.4%	Fringe Benefits	4.5%
Other Assets	6,017,308	Operating Revenue	8,645,145	13.6%		
Total Assets	7,024,600	Operating Expense	8,748,622	101.2%	Current Ratio	1.0
Current Liabilities	1,001,224	Operating Margin	-103,477	-1.2%	Days to Collect	4.7
Long Term Liabilities	0	Other Income	62,184	0.7%	Avg Payment Days	17.8
Total Equity	6,023,376	Other Expense	0	0.0%	Depreciation Rate	1,803.5%
Total Liab. and Equity	7,024,600	Net Profit or Loss	(41,293)	-0.5%	Return on Equity	-0.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052802 TRC HARBOR UCLA MFI TOTAL RENA</b>				For Profit		
21600 SOUTH VERMONT AVENUE		12/31/2013 365 Days Settled		Short Term		
TORRANCE, CA 90502						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,311,124	Total Charges	9,002,449	Salary Expense	35.3%	
Fixed Assets	601,092	Contract Allowance	429,482	4.8%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	8,572,967	95.2%		
Total Assets	4,912,216	Operating Expense	8,782,149	102.4%	Current Ratio	3.0
Current Liabilities	1,442,614	Operating Margin	-209,182	-2.4%	Days to Collect	26.5
Long Term Liabilities	86,713	Other Income	798	0.0%	Avg Payment Days	12.3
Total Equity	3,382,888	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	4,912,215	Net Profit or Loss	(208,384)	-2.4%	Return on Equity	-6.2%
<b>332649 CLEVE HILL DIALYSIS CENTER</b>				For Profit		
1461 KENSINGTON AVENUE		12/31/2013 365 Days Settled		Short Term		
BUFFALO, NY 14215						
ERIE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-4,632,481	Total Charges	8,405,617	Salary Expense	31.1%	
Fixed Assets	1,159,925	Contract Allowance	-159,319	-1.9%	Fringe Benefits	6.0%
Other Assets	5,082,750	Operating Revenue	8,564,936	101.9%		
Total Assets	1,610,194	Operating Expense	6,941,923	81.1%	Current Ratio	(21.2)
Current Liabilities	218,393	Operating Margin	1,623,013	18.9%	Days to Collect	8.6
Long Term Liabilities	79,421	Other Income	989	0.0%	Avg Payment Days	5.3
Total Equity	1,312,377	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	1,610,191	Net Profit or Loss	1,624,002	19.0%	Return on Equity	123.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,142,460	Total Charges	8,563,477	Salary Expense	27.8%	
Fixed Assets	8,006,678	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	8,563,477	100.0%	Current Ratio	(3.3)
Total Assets	11,149,138	Operating Expense	4,086,941	47.7%	Days to Collect	1.6
Current Liabilities	-964,206	Operating Margin	4,476,536	52.3%	Avg Payment Days	(36.5)
Long Term Liabilities	0	Other Income	3,204	0.0%	Depreciation Rate	5.0%
Total Equity	-10,184,931	Other Expense	0	0.0%	Return on Equity	-44.0%
Total Liab. and Equity	-11,149,137	Net Profit or Loss	4,479,740	52.3%		

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,048,301	Total Charges	8,556,260	Salary Expense	38.0%	
Fixed Assets	27,188,441	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	8,556,260	100.0%	Current Ratio	(2.4)
Total Assets	28,236,742	Operating Expense	2,971,278	34.7%	Days to Collect	0.0
Current Liabilities	-430,629	Operating Margin	5,584,982	65.3%	Avg Payment Days	(6.4)
Long Term Liabilities	0	Other Income	228	0.0%	Depreciation Rate	1.3%
Total Equity	-27,806,113	Other Expense	0	0.0%	Return on Equity	-20.1%
Total Liab. and Equity	-28,236,742	Net Profit or Loss	5,585,210	65.3%		

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 502509 SEATAC KIDNEY CENTER

Not for Profit

17900 INTERNATIONAL BLVD STE 301

6/30/2013 365 Days Reopened

Short Term

SEATAC, WA 98188

KING

BLUE CROSS (WASHINGTON & ALASKA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,263,694	Total Charges	22,341,675	Salary Expense	36.8%	
Fixed Assets	1,624,308	Contract Allowance	13,800,836	61.8%	Fringe Benefits	10.2%
Other Assets	1,624,194	Operating Revenue	8,540,839	38.2%		
Total Assets	5,512,196	Operating Expense	5,663,768	66.3%	Current Ratio	3.0
Current Liabilities	747,353	Operating Margin	2,877,071	33.7%	Days to Collect	43.4
Long Term Liabilities	208,057	Other Income	0	0.0%	Avg Payment Days	40.4
Total Equity	4,556,786	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	5,512,196	Net Profit or Loss	2,877,071	33.7%	Return on Equity	63.1%

## 402514 BMA OF HUMACAO INC

For Profit

RD 3 KM 73-8 PLAZA BOULEVARD  
SHOPPING CENTER

12/31/2013 365 Days Settled

Short Term

HUMACAO, PR 00791

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,445,113	Total Charges	8,535,928	Salary Expense	29.3%	
Fixed Assets	8,186,093	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	8,535,928	100.0%		
Total Assets	9,631,206	Operating Expense	5,826,554	68.3%	Current Ratio	(2.5)
Current Liabilities	-587,482	Operating Margin	2,709,374	31.7%	Days to Collect	0.0
Long Term Liabilities	-46	Other Income	1,358	0.0%	Avg Payment Days	(9.2)
Total Equity	-9,043,679	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	-9,631,207	Net Profit or Loss	2,710,732	31.8%	Return on Equity	-30.0%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,732,682	Total Charges	8,620,079	Salary Expense	66.0%	
Fixed Assets	371,197	Contract Allowance	86,201	1.0%	Fringe Benefits	1.6%
Other Assets	626,086	Operating Revenue	8,533,878	99.0%		
Total Assets	5,729,965	Operating Expense	11,556,703	135.4%	Current Ratio	2.3
Current Liabilities	2,082,152	Operating Margin	-3,022,825	-35.4%	Days to Collect	97.3
Long Term Liabilities	2,725,829	Other Income	415,710	4.9%	Avg Payment Days	28.9
Total Equity	921,984	Other Expense	0	0.0%	Depreciation Rate	13.7%
Total Liab. and Equity	5,729,965	Net Profit or Loss	(2,607,115)	-30.6%	Return on Equity	-282.8%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	279,990	Total Charges	8,533,275	Salary Expense	56.7%	
Fixed Assets	535,652	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	59,150	Operating Revenue	8,533,275	100.0%		
Total Assets	874,792	Operating Expense	3,224,757	37.8%	Current Ratio	0.0
Current Liabilities	31,122,716	Operating Margin	5,308,518	62.2%	Days to Collect	(42.7)
Long Term Liabilities	-3,605	Other Income	2,967	0.0%	Avg Payment Days	3,589.7
Total Equity	-31,993,904	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	-874,793	Net Profit or Loss	5,311,485	62.2%	Return on Equity	-16.6%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	32,278,805	Total Charges	8,579,099	Salary Expense	28.9%	
Fixed Assets	161,267	Contract Allowance	49,617	0.6%	Fringe Benefits	4.0%
Other Assets	2,147,720	Operating Revenue	8,529,482	99.4%		
Total Assets	34,587,792	Operating Expense	4,263,638	50.0%	Current Ratio	58.0
Current Liabilities	556,422	Operating Margin	4,265,844	50.0%	Days to Collect	20.1
Long Term Liabilities	0	Other Income	135	0.0%	Avg Payment Days	8.4
Total Equity	34,031,370	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	34,587,792	Net Profit or Loss	4,265,979	50.0%	Return on Equity	12.5%

## 432503 SIOUX FALLS DIALYSIS

For Profit

1325 S CLIFF AVENUE

12/31/2013 365 Days Settled

Short Term

SIOUX FALLS, SD 57105

MINNEHAHA

NORIDIAN (SOUTH DAKOTA)

## 052728 RAI - OCEAN AVENUE - SAN FRANCISCO

For Profit

1738 OCEAN AVE

12/31/2013 365 Days Settled

Short Term

SAN FRANCISCO, CA 94112

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332566 ROGOSIN KIDNEY CENTER</b>				Not for Profit		
506 SIXTH STREET		12/31/2013 365 Days Settled		Short Term		
BROOKLYN, NY 11215						
KINGS						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,011,143	Total Charges	8,492,775	Salary Expense	42.8%	
Fixed Assets	510,788	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	15,121,903	Operating Revenue	8,492,775	100.0%		
Total Assets	17,643,834	Operating Expense	6,260,803	73.7%	Current Ratio	2.0
Current Liabilities	1,006,494	Operating Margin	2,231,972	26.3%	Days to Collect	36.7
Long Term Liabilities	251,063	Other Income	0	0.0%	Avg Payment Days	32.4
Total Equity	16,386,277	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	17,643,834	Net Profit or Loss	2,231,972	26.3%	Return on Equity	13.6%
<b>392512 BMA OF WILKES-BARRE</b>				For Profit		
307 LAIRD STREET SUITE 1		12/31/2013 365 Days Settled		Short Term		
WILKES BARRE, PA 18702						
LUZERNE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,454,635	Total Charges	8,486,111	Salary Expense	40.1%	
Fixed Assets	39,644,258	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	0	Operating Revenue	8,486,111	100.0%		
Total Assets	41,098,893	Operating Expense	4,214,452	49.7%	Current Ratio	(2.0)
Current Liabilities	-725,871	Operating Margin	4,271,659	50.3%	Days to Collect	0.0
Long Term Liabilities	339	Other Income	1,009	0.0%	Avg Payment Days	(14.7)
Total Equity	-40,373,360	Other Expense	0	0.0%	Depreciation Rate	0.4%
Total Liab. and Equity	-41,098,892	Net Profit or Loss	4,272,668	50.3%	Return on Equity	-10.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>192531 FRESNIUS MEDICAL CARE OCHSNER NEW ORLEANS</b>				For Profit
1319 JEFFERSON HWY, 2ND FLOOR		12/31/2013 365 Days Settled		Short Term
NEW ORLEANS, LA 70121				
JEFFERSON				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,389,572	Total Charges	8,481,129	Salary Expense 37.1%
Fixed Assets	10,446,761	Contract Allowance	0	0.0% Fringe Benefits 6.7%
Other Assets	0	Operating Revenue	8,481,129	100.0%
Total Assets	11,836,333	Operating Expense	5,995,460	70.7% Current Ratio (2.0)
Current Liabilities	-703,055	Operating Margin	2,485,669	29.3% Days to Collect 0.0
Long Term Liabilities	0	Other Income	221	0.0% Avg Payment Days (21.7)
Total Equity	-11,133,278	Other Expense	0	0.0% Depreciation Rate 2.5%
Total Liab. and Equity	-11,836,333	Net Profit or Loss	2,485,890	29.3% Return on Equity -22.3%
<b>452787 SPRING DIALYSIS</b>				For Profit
607 TIMBERDALE LANE SUITE 100		12/31/2013 365 Days Settled		Short Term
HOUSTON, TX 77090				
HARRIS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	11,486,490	Total Charges	8,538,516	Salary Expense 30.3%
Fixed Assets	333,842	Contract Allowance	62,561	0.7% Fringe Benefits 5.5%
Other Assets	6,325,976	Operating Revenue	8,475,955	99.3%
Total Assets	18,146,308	Operating Expense	5,433,450	64.1% Current Ratio 46.6
Current Liabilities	246,303	Operating Margin	3,042,505	35.9% Days to Collect 18.3
Long Term Liabilities	0	Other Income	10,102	0.1% Avg Payment Days 6.1
Total Equity	17,900,004	Other Expense	0	0.0% Depreciation Rate 17.0%
Total Liab. and Equity	18,146,307	Net Profit or Loss	3,052,607	36.0% Return on Equity 17.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>072512 ST RAPHAEL DIALYSIS CTR</b>		For Profit	
137 WATER STREET		12/31/2013 365 Days Settled	
NEW HAVEN, CT 06511		Short Term	
NEW HAVEN			
NATIONAL GOVT SERVICES (CONNECTICUT)			
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	-1,112,634	Total Charges	8,429,543
Fixed Assets	3,460,798	Contract Allowance	0
Other Assets	1,579,390	Operating Revenue	8,429,543
Total Assets	3,927,554	Operating Expense	7,458,367
Current Liabilities	-729,348	Operating Margin	971,176
Long Term Liabilities	-1,330	Other Income	1,222
Total Equity	-3,196,875	Other Expense	0
Total Liab. and Equity	-3,927,553	Net Profit or Loss	972,398
			100.0%
			88.5%
			11.5%
			0.0%
			0.0%
			11.5%

<b>Key Performance Ind.</b>	
Salary Expense	41.4%
Fringe Benefits	9.2%
Current Ratio	1.5
Days to Collect	170.7
Avg Payment Days	(1.2)
Depreciation Rate	12.9%
Return on Equity	-30.4%

<b>012524 BMA OF EAST MOBILE</b>		For Profit	
1217 GOVERNMENT STREET		12/31/2013 365 Days Settled	
MOBILE, AL 36604		Short Term	
MOBILE			
BLUE CROSS (TENNESSEE)			
<b>Balance Sheet</b>		<b>Income Statement</b>	
Current Assets	1,189,148	Total Charges	8,428,932
Fixed Assets	17,522,176	Contract Allowance	0
Other Assets	0	Operating Revenue	8,428,932
Total Assets	18,711,324	Operating Expense	5,933,395
Current Liabilities	-783,135	Operating Margin	2,495,537
Long Term Liabilities	10	Other Income	-47
Total Equity	-17,928,199	Other Expense	0
Total Liab. and Equity	-18,711,324	Net Profit or Loss	2,495,490
			100.0%
			70.4%
			29.6%
			0.0%
			0.0%
			29.6%

<b>Key Performance Ind.</b>	
Salary Expense	34.5%
Fringe Benefits	6.4%
Current Ratio	(1.5)
Days to Collect	0.0
Avg Payment Days	(23.7)
Depreciation Rate	2.6%
Return on Equity	-13.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342532 SOUTHEASTERN DIALYSIS CENTER,</b>			For Profit			
14 OFFICE PARK DRIVE		12/31/2013 365 Days Settled		Short Term		
JACKSONVILLE, NC 28540						
ONSLOW						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	20,999,927	Total Charges	8,913,434	Salary Expense	27.9%	
Fixed Assets	920,369	Contract Allowance	498,811	5.6%	Fringe Benefits	5.4%
Other Assets	27,003	Operating Revenue	8,414,623	94.4%		
Total Assets	21,947,299	Operating Expense	6,390,413	75.9%	Current Ratio	98.6
Current Liabilities	213,017	Operating Margin	2,024,210	24.1%	Days to Collect	20.0
Long Term Liabilities	0	Other Income	-303,785	-3.6%	Avg Payment Days	5.1
Total Equity	21,734,282	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	21,947,299	Net Profit or Loss	1,720,425	20.4%	Return on Equity	7.9%
<b>332582 NEW YORK RENAL ASSOCIATES</b>			For Profit			
3468 PARK AVENUE		12/31/2013 365 Days Settled		Short Term		
BRONX, NY 10456						
BRONX						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,406,806	Total Charges	45,798,000	Salary Expense	33.0%	
Fixed Assets	1,164,390	Contract Allowance	37,407,815	81.7%	Fringe Benefits	4.5%
Other Assets	788,893	Operating Revenue	8,390,185	18.3%		
Total Assets	4,360,089	Operating Expense	6,798,901	81.0%	Current Ratio	1.4
Current Liabilities	1,727,423	Operating Margin	1,591,284	19.0%	Days to Collect	56.7
Long Term Liabilities	4,562	Other Income	0	0.0%	Avg Payment Days	17.6
Total Equity	2,628,104	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	4,360,089	Net Profit or Loss	1,591,284	19.0%	Return on Equity	60.5%

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