Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552643 ABORN DI | ALYSIS | | | | For Profit | | |
|--|--------------------------------|---|-----------------------------------|--------------------------|---|---------------------|--|
| 3162 SOUTH WHITE | E ROAD, SUITE | 100 12/31/2013 | 365 Days Settled | | Short Term | | |
| SAN JOSE, CA 9514 | 8 | | | | | | |
| SANTA CLARA | | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 357,830 | Total Charges | 5,944,645 | | Salary Expense | 34.6% | |
| Fixed Assets | 1,707,311 | Contract Allowance | -8,584 | -0.1% | Fringe Benefits | 6.3% | |
| Other Assets | 0 | Operating Revenue | 5,953,229 | 100.1% | | | |
| Total Assets | 2,065,141 | Operating Expense | 4,993,044 | 83.9% | Current Ratio | 0.9 | |
| Current Liabilities | 387,186 | Operating Margin | 960,185 | 16.1% | Days to Collect | 99.1 | |
| Long Term Liabilities | 0 | Other Income | 571 | 0.0% | Avg Payment Days | 8.9 | |
| Total Equity | 1,677,954 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.9% | |
| Total Liab. and Equity | 2,065,140 | Net Profit or Loss | 960,756 | 16.1% | Return on Equity | 57.3% | |
| 552501 ADVANCE | D DIALYSIS CEI | NTER | | | For Profit | | |
| 3932 DOWNING AVE | ENUE | 12/31/2013 365 Days Settled | | | Short Term | | |
| BALDWIN PARK, CA | 91706 | | | | | | |
| LOS ANGELES | | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 77 70 4 | | | | a . = | | |
| Current Assets | 77,704 | Total Charges | 3,185,701 | | Salary Expense | 20.2% | |
| Fixed Assets | | Total Charges Contract Allowance | 3,185,701 0 | 0.0% | Salary Expense Fringe Benefits | 20.2% 2.5% | |
| | | _ | | 0.0% | | | |
| Fixed Assets | 13,176 | Contract Allowance | 0 | | | | |
| Fixed Assets Other Assets | 13,176 | Contract Allowance Operating Revenue | 3,185,701 | 100.0% | Fringe Benefits | 2.5% | |
| Fixed Assets Other Assets Total Assets | 13,176 0 90,880 | Contract Allowance Operating Revenue Operating Expense | 3,185,701 2,352,571 | 100.0% 73.8% | Fringe Benefits Current Ratio | 2.5% | |
| Fixed Assets Other Assets Total Assets Current Liabilities | 13,176 0 90,880 5,980 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,185,701 2,352,571 833,130 | 100.0% 73.8% 26.2% | Fringe Benefits Current Ratio Days to Collect | 2.5% 13.0 8.9 | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052754 AIRPORT | DIALYSIS | | | | For Profit | |
|--|--|--|--|--------------------------------|---|------------------------------|
| 4632 WEST CENTUR | RY BLVD | 12/31/2013 | 365 Days Settled | | Short Term | |
| INGLEWOOD, CA 90 | 301 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 11,026,786 | Total Charges | 4,952,952 | | Salary Expense | 38.2% |
| Fixed Assets | 300,098 | Contract Allowance | 92,571 | 1.9% | Fringe Benefits | 6.1% |
| Other Assets | 1,308,454 | Operating Revenue | 4,860,381 | 98.1% | | |
| Total Assets | 12,635,338 | Operating Expense | 4,298,960 | 88.4% | Current Ratio | 21.4 |
| Current Liabilities | 515,970 | Operating Margin | 561,421 | 11.6% | Days to Collect | 29.1 |
| Long Term Liabilities | 0 | Other Income | 1,451 | 0.0% | Avg Payment Days | 9.3 |
| Total Equity | 12,119,368 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 12,635,338 | Net Profit or Loss | 562,872 | 11.6% | Return on Equity | 4.6% |
| | | | | | | |
| 052787 ALAMEDA | COUNTY DIALY | (SIS | | | For Profit | |
| 052787 ALAMEDA 10700 MACARTHUR | | | 365 Days Settled | | For Profit Short Term | |
| | BLVD SUITE 14 | | 365 Days Settled | | | |
| 10700 MACARTHUR | BLVD SUITE 14 | | 365 Days Settled | | | |
| 10700 MACARTHUR OAKLAND, CA 94608 | BLVD SUITE 14 | | 365 Days Settled | | | |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA | BLVD SUITE 14 5 RGIA) | 12/31/2013 | 365 Days Settled | | | nd. |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA BLUE CROSS (GEO | BLVD SUITE 14 5 RGIA) Sheet | 12/31/2013 | | | Short Term | nd. 38.7% |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA BLUE CROSS (GEO) Balance S | BLVD SUITE 14 5 RGIA) Sheet | lncome | Statement | 3.0% | Short Term Key Performanace I | |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA BLUE CROSS (GEO) Balance S Current Assets | BLVD SUITE 14 5 RGIA) Sheet 4,542,059 | lncome Total Charges | • Statement 4,677,450 | 3.0% 97.0% | Short Term Key Performanace In Salary Expense | 38.7% |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA BLUE CROSS (GEO) Balance S Current Assets Fixed Assets | BLVD SUITE 14 5 RGIA) Sheet 4,542,059 57,821 | Income Total Charges Contract Allowance | Statement 4,677,450 138,506 | | Short Term Key Performanace In Salary Expense Fringe Benefits | 38.7% |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA BLUE CROSS (GEO) Balance S Current Assets Fixed Assets Other Assets | BLVD SUITE 14 5 RGIA) Sheet 4,542,059 57,821 2,573,960 | Income Total Charges Contract Allowance Operating Revenue | 4,677,450 138,506 4,538,944 | 97.0% | Short Term Key Performanace In Salary Expense Fringe Benefits Current Ratio | 38.7% 5.7% |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA BLUE CROSS (GEO) Balance S Current Assets Fixed Assets Other Assets Total Assets | BLVD SUITE 14 5 RGIA) Sheet 4,542,059 57,821 2,573,960 7,173,840 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 4,677,450 138,506 4,538,944 4,460,692 | 97.0% 98.3% 1.7% | Short Term Key Performanace In Salary Expense Fringe Benefits Current Ratio | 38.7% 5.7% 5.1 |
| 10700 MACARTHUR OAKLAND, CA 94608 ALAMEDA BLUE CROSS (GEO) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | BLVD SUITE 14 5 RGIA) Sheet 4,542,059 57,821 2,573,960 7,173,840 897,037 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,677,450 138,506 4,538,944 4,460,692 78,252 | 97.0% 98.3% 1.7% 0.0% | Short Term Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect | 38.7% 5.7% 5.1 26.0 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052644 ALHAMBR | 052644 ALHAMBRA COMMUNITY DIALYSIS UN | | | | For Profit | |
|------------------------|---------------------------------------|-----------------------------|------------------|--------|--------------------|-------|
| 2300 WEST VALLEY | BLVD | 12/31/2013 365 Days Settled | | | Short Term | |
| ALHAMBRA, CA 918 | 03 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,385,621 | Total Charges | 9,110,318 | | Salary Expense | 40.1% |
| Fixed Assets | 1,597,935 | Contract Allowance | 6,623,729 | 72.7% | Fringe Benefits | 7.6% |
| Other Assets | 0 | Operating Revenue | 2,486,589 | 27.3% | | |
| Total Assets | 2,983,556 | Operating Expense | 2,486,280 | 100.0% | Current Ratio | 18.0 |
| Current Liabilities | 76,812 | Operating Margin | 309 | 0.0% | Days to Collect | 15.2 |
| Long Term Liabilities | 1,835,310 | Other Income | 7,782 | 0.3% | Avg Payment Days | 11.3 |
| Total Equity | 1,071,434 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.3% |
| Total Liab. and Equity | 2,983,556 | Net Profit or Loss | 8,091 | 0.3% | Return on Equity | 0.8% |
| 052707 ALHAMBR | A DIALYSIS CE | NTER | | | For Profit | |
| 1315 ALHAMBRA BL | .VD, STE 100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| SACRAMENTO, CA | 95816 | | | | | |
| SACRAMENTO | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 12,720,094 | Total Charges | 6,585,670 | | Salary Expense | 35.7% |
| Fixed Assets | 108,525 | Contract Allowance | 473,683 | 7.2% | Fringe Benefits | 5.7% |
| Other Assets | 2,976 | Operating Revenue | 6,111,987 | 92.8% | | |
| Total Assets | 12,831,595 | Operating Expense | 4,584,874 | 75.0% | Current Ratio | 13.6 |
| Current Liabilities | 932,938 | Operating Margin | 1,527,113 | 25.0% | Days to Collect | 44.6 |
| Long Term Liabilities | 0 | Other Income | 8,900 | 0.1% | Avg Payment Days | 9.5 |
| Total Equity | 11,898,658 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.7% |
| Total Liab. and Equity | 12,831,596 | Net Profit or Loss | 1,536,013 | 25.1% | Return on Equity | 12.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552564 ALMOND-\ | 52564 ALMOND-WOOD DIALYSIS | | | | | | |
|------------------------|----------------------------|-----------------------------|------------------|--------|--------------------|-------|--|
| 501 E ALMOND AVE | ENUE | 12/31/2013 | 365 Days Settled | d | Short Term | | |
| MADERA, CA 93637 | | | | | | | |
| MADERA | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 511,031 | Total Charges | 4,465,026 | | Salary Expense | 33.2% | |
| Fixed Assets | 1,274,924 | Contract Allowance | -14,980 | -0.3% | Fringe Benefits | 6.5% | |
| Other Assets | 0 | Operating Revenue | 4,480,006 | 100.3% | | | |
| Total Assets | 1,785,955 | Operating Expense | 4,241,773 | 94.7% | Current Ratio | 0.8 | |
| Current Liabilities | 601,331 | Operating Margin | 238,233 | 5.3% | Days to Collect | 114.3 | |
| Long Term Liabilities | 70,982 | Other Income | 7,356 | 0.2% | Avg Payment Days | 4.9 | |
| Total Equity | 1,113,641 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.3% | |
| Total Liab. and Equity | 1,785,954 | Net Profit or Loss | 245,589 | 5.5% | Return on Equity | 22.1% | |
| 052734 ANAHEIM | DIALYSIS | | | | For Profit | | |
| 1107 W LA PALMA A | AVENUE | 12/31/2013 365 Days Settled | | | Short Term | | |
| ANAHEIM, CA 92801 | 1 | | | | | | |
| ORANGE | | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 14,612,348 | Total Charges | 7,497,036 | | Salary Expense | 36.6% | |
| Fixed Assets | 43,992 | Contract Allowance | 253,553 | 3.4% | Fringe Benefits | 6.6% | |
| Other Assets | 2,469,031 | Operating Revenue | 7,243,483 | 96.6% | | | |
| Total Assets | 17,125,371 | Operating Expense | 6,049,862 | 83.5% | Current Ratio | 28.3 | |
| Current Liabilities | 515,937 | Operating Margin | 1,193,621 | 16.5% | Days to Collect | 150.0 | |
| Long Term Liabilities | 193,967 | Other Income | 3,992 | 0.1% | Avg Payment Days | 8.5 | |
| Total Equity | 16,415,467 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.6% | |
| Total Liab. and Equity | 17,125,371 | Net Profit or Loss | 1,197,613 | 16.5% | Return on Equity | 7.3% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552545 ANAHEIM | HILLS DIALYSIS | 3 | | | For Profit | | |
|------------------------|----------------|-----------------------------|------------------|--------|-------------------|--------|--|
| 4201E LA PALMA A\ | /ENUE, SUITE 4 | 211 12/31/2013 | 365 Days Settled | d | Short Term | | |
| ANAHEIM, CA 92807 | , | | | | | | |
| ORANGE | | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. | |
| Current Assets | -6,041,664 | Total Charges | 3,595,475 | | Salary Expense | 37.0% | |
| Fixed Assets | 553,863 | Contract Allowance | 536,323 | 14.9% | Fringe Benefits | 5.9% | |
| Other Assets | 5,743,630 | Operating Revenue | 3,059,152 | 85.1% | | | |
| Total Assets | 255,829 | Operating Expense | 2,908,092 | 95.1% | Current Ratio | (32.5) | |
| Current Liabilities | 185,730 | Operating Margin | 151,060 | 4.9% | Days to Collect | 508.3 | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 8.7 | |
| Total Equity | 70,097 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.6% | |
| Total Liab. and Equity | 255,827 | Net Profit or Loss | 151,060 | 4.9% | Return on Equity | 215.5% | |
| 552676 ANAHEIM | WEST DIALYSIS | 3 | | | For Profit | | |
| 1821 WEST LINCOL | N AVE | 12/31/2013 365 Days Settled | | | Short Term | | |
| ANAHEIM, CA 92801 | | | | | | | |
| ORANGE | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 2,079,415 | Total Charges | 6,402,404 | | Salary Expense | 35.2% | |
| Fixed Assets | 1,194,050 | Contract Allowance | -165,676 | -2.6% | Fringe Benefits | 5.7% | |
| Other Assets | 0 | Operating Revenue | 6,568,080 | 102.6% | | | |
| Total Assets | 3,273,465 | Operating Expense | 4,871,076 | 74.2% | Current Ratio | 4.1 | |
| Current Liabilities | 507,348 | Operating Margin | 1,697,004 | 25.8% | Days to Collect | 193.5 | |
| Long Term Liabilities | 7,964 | Other Income | -834,397 | -12.7% | Avg Payment Days | 7.6 | |
| Total Equity | 2,758,153 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.1% | |
| İ | | | | 13.1% | | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552656 ANGEL KII | 552656 ANGEL KIDNEY CARE OF INGLEWOOD, INC | | | | | | |
|---|---|--|--|-------------------------|--|-------------------------------|--|
| 994 SOUTH LA BRE | A AVENUE | 12/31/2013 365 Days Settled | | I | Short Term | | |
| INGLEWOOD, CA 90 |)301 | | | | | | |
| LOS ANGELES | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. | |
| Current Assets | 551,308 | Total Charges | 2,011,332 | | Salary Expense | 37.9% | |
| Fixed Assets | 663,524 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.3% | |
| Other Assets | 0 | Operating Revenue | 2,011,332 | 100.0% | | | |
| Total Assets | 1,214,832 | Operating Expense | 1,551,091 | 77.1% | Current Ratio | 6.1 | |
| Current Liabilities | 90,341 | Operating Margin | 460,241 | 22.9% | Days to Collect | 157.5 | |
| Long Term Liabilities | 2,507,924 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 | |
| Total Equity | -1,383,433 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.8% | |
| Total Liab. and Equity | 1,214,832 | Net Profit or Loss | 460,241 | 22.9% | Return on Equity | -33.3% | |
| 052663 ANTELOPE | E DIALYSIS CEN | ITER | | | For Profit | | |
| 6406 TUPELO DRIVI | E, SUITE A | 12/31/2013 365 Days Settled | | | Short Term | | |
| CITRUS HEIGHTS, O | CA 95621 | | | | | | |
| SACRAMENTO | | | | | | | |
| NATIONAL GOVERN | | | | | | | |
| | MENT SERVICE | ES | | | | | |
| Balance S | | | Statement | | Key Performanace | nd. | |
| Balance S Current Assets | Sheet | | • Statement 6,136,093 | | Key Performanace Salary Expense | nd. 37.5% | |
| | Sheet | Income | | 0.7% | - | | |
| Current Assets | Sheet 5,326,131 | Income Total Charges | 6,136,093 | 0.7% 99.3% | Salary Expense | 37.5% | |
| Current Assets Fixed Assets | 5,326,131 1,895,933 | Income Total Charges Contract Allowance | 6,136,093 44,883 | | Salary Expense | 37.5% | |
| Current Assets Fixed Assets Other Assets | 5,326,131 1,895,933 196,094 | Income Total Charges Contract Allowance Operating Revenue | 6,136,093 44,883 6,091,210 | 99.3% | Salary Expense Fringe Benefits | 37.5% 5.9% | |
| Current Assets Fixed Assets Other Assets Total Assets | 5,326,131 1,895,933 196,094 7,418,158 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 6,136,093 44,883 6,091,210 4,879,977 | 99.3% 80.1% 19.9% | Salary Expense Fringe Benefits Current Ratio | 37.5% 5.9% 10.7 | |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 5,326,131 1,895,933 196,094 7,418,158 496,239 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,136,093 44,883 6,091,210 4,879,977 1,211,233 | 99.3% 80.1% 19.9% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 37.5% 5.9% 10.7 11.9 | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052521 ANTELOPI | 052521 ANTELOPE VALLEY DIALYSIS | | | | | |
|------------------------|---------------------------------|--------------------|------------------|--------|-------------------|---------|
| 1759 WEST AVENUI | E J, #102 | 12/31/2013 | 365 Days Settled | [| Short Term | |
| LANCASTER, CA 93 | 534 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICI | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -7,695,344 | Total Charges | 6,674,055 | | Salary Expense | 35.1% |
| Fixed Assets | 340,199 | Contract Allowance | 167,399 | 2.5% | Fringe Benefits | 5.4% |
| Other Assets | 11,365,994 | Operating Revenue | 6,506,656 | 97.5% | | |
| Total Assets | 4,010,849 | Operating Expense | 5,805,850 | 89.2% | Current Ratio | (11.1) |
| Current Liabilities | 693,129 | Operating Margin | 700,806 | 10.8% | Days to Collect | 122.0 |
| Long Term Liabilities | 0 | Other Income | 1,429 | 0.0% | Avg Payment Days | 7.0 |
| Total Equity | 3,317,718 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.8% |
| Total Liab. and Equity | 4,010,847 | Net Profit or Loss | 702,235 | 10.8% | Return on Equity | 21.2% |
| 552593 ANTELOPI | E VALLEY KIDN | EY INSTITUTE | | | For Profit | |
| 43932 15TH STREE | Γ, SUITE #103 | 12/31/2013 | 365 Days Settled | l | Short Term | |
| LANCASTER, CA 93 | 534 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,061,978 | Total Charges | 4,885,793 | | Salary Expense | 28.9% |
| Fixed Assets | 52,557 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.6% |
| Other Assets | 38,087 | Operating Revenue | 4,885,793 | 100.0% | | |
| Total Assets | 2,152,622 | Operating Expense | 3,567,357 | 73.0% | Current Ratio | 3.5 |
| Current Liabilities | 590,643 | Operating Margin | 1,318,436 | 27.0% | Days to Collect | 6,580.5 |
| Long Term Liabilities | 0 | Other Income | 15 | 0.0% | Avg Payment Days | 60.4 |
| Total Equity | 1,561,979 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.8% |
| Total Liab. and Equity | 2,152,622 | Net Profit or Loss | 1,318,451 | 27.0% | Return on Equity | 84.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052841 ANTIOCH I | DIALYSIS CENT | ER | | | For Profit | |
|------------------------|---------------|-----------------------------|-----------|-------|--------------------|-------|
| 3100 DELTA FAIR B | LVD | 12/31/2013 365 Days Settled | | | Short Term | |
| ANTIOCH, CA 94509 |) | | | | | |
| CONTRA COSTA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 10,121,576 | Total Charges | 6,595,595 | | Salary Expense | 36.3% |
| Fixed Assets | 620,981 | Contract Allowance | 61,531 | 0.9% | Fringe Benefits | 6.7% |
| Other Assets | 71,853 | Operating Revenue | 6,534,064 | 99.1% | | |
| Total Assets | 10,814,410 | Operating Expense | 4,974,444 | 76.1% | Current Ratio | 49.7 |
| Current Liabilities | 203,636 | Operating Margin | 1,559,620 | 23.9% | Days to Collect | 5.8 |
| Long Term Liabilities | 0 | Other Income | 847 | 0.0% | Avg Payment Days | 6.7 |
| Total Equity | 10,610,773 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.9% |
| Total Liab. and Equity | 10,814,409 | Net Profit or Loss | 1,560,467 | 23.9% | Return on Equity | 14.7% |
| 052334 ARROWHE | AD REGIONAL | MEDICAL CENTER | | | Not for Profit | |
| 400 NORTH PEPPE | R AVENUE | Cost Report not filed. | | | Short Term | |
| COLTON, CA 92324 | | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552517 ARROYO E | DIALYSIS | | | | For Profit | |
|------------------------|----------------|-----------------------------|------------------|--------|--------------------|--------|
| 1111 S ARROYO PA | RKWAY #150 | 12/31/2013 365 Days Settled | | | Short Term | |
| PASADENA, CA 911 | 05 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,296,154 | Total Charges | 7,360,388 | | Salary Expense | 39.2% |
| Fixed Assets | 739,221 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.8% |
| Other Assets | 11,340,789 | Operating Revenue | 7,360,388 | 100.0% | | |
| Total Assets | 14,376,164 | Operating Expense | 4,567,204 | 62.1% | Current Ratio | (6.8) |
| Current Liabilities | -336,901 | Operating Margin | 2,793,184 | 37.9% | Days to Collect | 0.3 |
| Long Term Liabilities | 0 | Other Income | 7,394 | 0.1% | Avg Payment Days | (2.5) |
| Total Equity | -14,039,263 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.8% |
| Total Liab. and Equity | -14,376,164 | Net Profit or Loss | 2,800,578 | 38.0% | Return on Equity | -19.9% |
| 552694 ARTESIA F | OME TRAINING |) | | | For Profit | |
| 16506 LAKEWOOD E | BLVD SUITE 100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| BELLFLOWER, CA 9 | 0706 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,010,281 | Total Charges | 4,109,725 | | Salary Expense | 29.5% |
| Fixed Assets | 559,722 | Contract Allowance | 301,125 | 7.3% | Fringe Benefits | 4.0% |
| Other Assets | 0 | Operating Revenue | 3,808,600 | 92.7% | | |
| Total Assets | 2,570,003 | Operating Expense | 3,373,369 | 88.6% | Current Ratio | 6.1 |
| Current Liabilities | 328,134 | Operating Margin | 435,231 | 11.4% | Days to Collect | 356.5 |
| | 0 | Other Income | 5,651 | 0.1% | Avg Payment Days | 5.4 |
| Long Term Liabilities | | | | | | |
| Total Equity | 2,241,868 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.3% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552563 ASH TREE | DIALYSIS | | | | For Profit | |
|------------------------|---------------|--------------------|------------------|-------|-------------------|-------|
| 2666 N GROVE INDU | JSTRIAL DRIVE | #106 12/31/2013 | 365 Days Settled | | Short Term | |
| FRESNO, CA 93727 | | | | | | |
| FRESNO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 9,078,701 | Total Charges | 11,793,982 | | Salary Expense | 36.0% |
| Fixed Assets | 659,845 | Contract Allowance | 51,207 | 0.4% | Fringe Benefits | 6.5% |
| Other Assets | 69,362 | Operating Revenue | 11,742,775 | 99.6% | | |
| Total Assets | 9,807,908 | Operating Expense | 9,702,587 | 82.6% | Current Ratio | 5.7 |
| Current Liabilities | 1,597,685 | Operating Margin | 2,040,188 | 17.4% | Days to Collect | 156.9 |
| Long Term Liabilities | 18,494 | Other Income | 4,379 | 0.0% | Avg Payment Days | 8.4 |
| Total Equity | 8,191,728 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.2% |
| Total Liab. and Equity | 9,807,907 | Net Profit or Loss | 2,044,567 | 17.4% | Return on Equity | 25.0% |
| 052706 ATWATER | DIALYSIS | | | | For Profit | |
| 1201 COMMERCE A | VE | 12/31/2013 | 365 Days Settled | | Short Term | |
| ATWATER, CA 9530 | 1 | | | | | |
| MERCED | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 490,206 | Total Charges | 2,740,968 | | Salary Expense | 34.0% |
| Fixed Assets | 1,077,417 | Contract Allowance | 19,043 | 0.7% | Fringe Benefits | 5.6% |
| Other Assets | 375,214 | Operating Revenue | 2,721,925 | 99.3% | | |
| Total Assets | 1,942,837 | Operating Expense | 2,682,809 | 98.6% | Current Ratio | 4.5 |
| Current Liabilities | 109,385 | Operating Margin | 39,116 | 1.4% | Days to Collect | 8.7 |
| Long Term Liabilities | 102,266 | Other Income | 123 | 0.0% | Avg Payment Days | 5.3 |
| Total Equity | 1,731,187 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.7% |
| Total Liab. and Equity | 1,942,838 | Net Profit or Loss | 39,239 | 1.4% | Return on Equity | 2.3% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052614 AUBURN D | DIALYSIS | | | | For Profit | |
|------------------------|-----------------|--------------------|------------------|-------|--------------------|-------|
| 3126 PROFESSION | AL DRIVE, SUITE | E 100 12/31/2013 | 365 Days Settled | | Short Term | |
| AUBURN, CA 95603 | | | | | | |
| PLACER | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,814,523 | Total Charges | 3,329,758 | | Salary Expense | 37.2% |
| Fixed Assets | 195,815 | Contract Allowance | 69,695 | 2.1% | Fringe Benefits | 5.2% |
| Other Assets | 375,606 | Operating Revenue | 3,260,063 | 97.9% | | |
| Total Assets | 2,385,944 | Operating Expense | 2,884,189 | 88.5% | Current Ratio | 9.9 |
| Current Liabilities | 184,020 | Operating Margin | 375,874 | 11.5% | Days to Collect | 11.8 |
| Long Term Liabilities | -32 | Other Income | 29 | 0.0% | Avg Payment Days | 7.4 |
| Total Equity | 2,201,957 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.3% |
| Total Liab. and Equity | 2,385,945 | Net Profit or Loss | 375,903 | 11.5% | Return on Equity | 17.1% |
| 552710 AVIA DIAL | YSIS CENTER II | NC | | | For Profit | |
| 15211 VANOWEN S | TREET SUITE 20 | 04 12/31/2013 | 365 Days Settled | | Short Term | |
| VAN NUYS, CA 9140 |)5 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552573 AZUSA DIA | ALYSIS CENTER | | | For Profit | | |
|-------------------------------------|---------------|----------------------------|------------------|--------------|-------------------------------------|--------------|
| 310 - 312 NORTH AZ | ZUSA AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| AZUSA, CA 91702 | | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICI | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 618,428 | Total Charges | 14,081,290 | | Salary Expense | 32.7% |
| Fixed Assets | 13,679 | Contract Allowance | 10,786,091 | 76.6% | Fringe Benefits | 4.5% |
| Other Assets | 2 | Operating Revenue | 3,295,199 | 23.4% | | |
| Total Assets | 632,109 | Operating Expense | 2,397,777 | 72.8% | Current Ratio | 8.9 |
| Current Liabilities | 69,682 | Operating Margin | 897,422 | 27.2% | Days to Collect | 1,192.1 |
| Long Term Liabilities | 127,202 | Other Income | 6,160 | 0.2% | Avg Payment Days | 10.6 |
| Total Equity | 435,225 | Other Expense | 0 | 0.0% | Depreciation Rate | 58.2% |
| Total Liab. and Equity | 632,109 | Net Profit or Loss | 903,582 | 27.4% | Return on Equity | 207.6% |
| 052635 BAKERSFI | IELD BRIMHALL | . DIALYSIS | | | For Profit | |
| 8501 BRIMHALL RO | AD, BLD 500 | 12/31/2013 | 365 Days Settled | | Short Term | |
| BAKERSFIELD, CA 9 | 93311 | | , | | | |
| KERN | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | • | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 6,944,318 | Total Charges | 4,776,168 | | Salary Expense | 39.1% |
| Fixed Assets | 798,773 | Contract Allowance | 40,504 | 0.8% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 4,735,664 | 99.2% | | |
| Total Assets | 7,743,091 | Operating Expense | 4,468,904 | 94.4% | Current Ratio | 19.6 |
| Current Liabilities | 353,967 | Operating Margin | 266,760 | 5.6% | Days to Collect | 24.1 |
| 1 | • | | | | | |
| Long Term Liabilities | 292,458 | Other Income | 273 | 0.0% | Avg Payment Days | 8.3 |
| Long Term Liabilities Total Equity | | Other Income Other Expense | 273 0 | 0.0% 0.0% | Avg Payment Days Depreciation Rate | 8.3 16.6% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052673 BAKERSFIELD DIALYSIS CENTER | | | | | For Profit | |
|------------------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| 5143 OFFICE PARK | DRIVE | 12/31/2013 | 365 Days Settled | i | Short Term | |
| BAKERSFIELD, CA 9 | 93309 | | | | | |
| KERN | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -10,413,689 | Total Charges | 18,195,280 | | Salary Expense | 38.8% |
| Fixed Assets | 2,494,374 | Contract Allowance | 1,210,131 | 6.7% | Fringe Benefits | 6.8% |
| Other Assets | 15,387,133 | Operating Revenue | 16,985,149 | 93.3% | | |
| Total Assets | 7,467,818 | Operating Expense | 17,043,536 | 100.3% | Current Ratio | (5.3) |
| Current Liabilities | 1,967,266 | Operating Margin | -58,387 | -0.3% | Days to Collect | 196.8 |
| Long Term Liabilities | 0 | Other Income | 1,097 | 0.0% | Avg Payment Days | 8.6 |
| Total Equity | 5,500,550 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.7% |
| Total Liab. and Equity | 7,467,816 | Net Profit or Loss | (57,290) | -0.3% | Return on Equity | -1.0% |
| 552677 BALBOA S | OUTH BAY HO | ME THERAPIES | | | For Profit | |
| 340 4TH AVENUE #1 | 18 | 12/31/2013 | 365 Days Settled | i | Short Term | |
| CHULA VISTA, CA 9 | 1910 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 813,575 | Total Charges | 3,951,024 | | Salary Expense | 30.2% |
| Fixed Assets | 102,001 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 5.9% |
| Other Assets | 0 | Operating Revenue | 3,951,024 | 100.0% | | |
| Total Assets | 915,576 | Operating Expense | 2,388,262 | 60.4% | Current Ratio | 0.6 |
| Current Liabilities | 1,376,105 | Operating Margin | 1,562,762 | 39.6% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 302.4 |
| Total Equity | -2,291,681 | Other Expense | 0 | 0.0% | Depreciation Rate | 36.1% |
| Total Liab. and Equity | -915,576 | Net Profit or Loss | 1,562,762 | 39.6% | Return on Equity | -68.2% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552520 BANNING I | DIALYSIS | | | | For Profit | |
|------------------------|-----------------|--------------------|------------------|-------|--------------------|-------|
| 6090 W RAMSEYS | TREET | 12/31/2013 | 365 Days Settled | | Short Term | |
| BANNING, CA 92220 |) | | | | | |
| RIVERSIDE | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | heet | Income Statement | | | Key Performanace I | nd. |
| Current Assets | 4,007,650 | Total Charges | 4,310,367 | | Salary Expense | 36.8% |
| Fixed Assets | 222,136 | Contract Allowance | 2,477 | 0.1% | Fringe Benefits | 5.2% |
| Other Assets | 0 | Operating Revenue | 4,307,890 | 99.9% | | |
| Total Assets | 4,229,786 | Operating Expense | 3,765,976 | 87.4% | Current Ratio | 7.5 |
| Current Liabilities | 531,487 | Operating Margin | 541,914 | 12.6% | Days to Collect | 89.0 |
| Long Term Liabilities | 3,057 | Other Income | 876 | 0.0% | Avg Payment Days | 7.4 |
| Total Equity | 3,695,244 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.5% |
| Total Liab. and Equity | 4,229,788 | Net Profit or Loss | 542,790 | 12.6% | Return on Equity | 14.7% |
| 052581 BEACH CIT | TIES DIALYSIS - | GARDEN | | | For Profit | |
| 1045 W REDONDO E | BEACH BLVD, # | 105 12/31/2013 | 365 Days Settled | | Short Term | |
| GARDENA, CA 9024 | 7 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,436,578 | Total Charges | 25,246,490 | | Salary Expense | 42.6% |
| Fixed Assets | 125,347 | Contract Allowance | 21,141,840 | 83.7% | Fringe Benefits | 7.2% |
| Other Assets | -3,860 | Operating Revenue | 4,104,650 | 16.3% | | |
| Total Assets | 1,558,065 | Operating Expense | 2,851,563 | 69.5% | Current Ratio | (0.2) |
| Current Liabilities | -6,359,260 | Operating Margin | 1,253,087 | 30.5% | Days to Collect | 89.4 |
| Long Term Liabilities | -97,323 | Other Income | 0 | 0.0% | Avg Payment Days | 20.3 |
| Total Equity | 8,014,648 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.8% |
| | | | | | | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052701 BEACH CITIES DIALYSIS/TORRANCE | | | | | For Profit | |
|---------------------------------------|----------------|--------------------|------------------|--------|-------------------|---------|
| 20911 EARL ST #160 | 0 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| TORRANCE, CA 905 | 503 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -2,412,502 | Total Charges | 15,042,823 | | Salary Expense | 31.4% |
| Fixed Assets | 181,494 | Contract Allowance | 12,668,065 | 84.2% | Fringe Benefits | 4.7% |
| Other Assets | 36,958,366 | Operating Revenue | 2,374,758 | 15.8% | | |
| Total Assets | 34,727,358 | Operating Expense | 2,266,817 | 95.5% | Current Ratio | (0.1) |
| Current Liabilities | 36,615,653 | Operating Margin | 107,941 | 4.5% | Days to Collect | (470.6) |
| Long Term Liabilities | 498,565 | Other Income | 37,604 | 1.6% | Avg Payment Days | 11.0 |
| Total Equity | -2,386,860 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.4% |
| Total Liab. and Equity | 34,727,358 | Net Profit or Loss | 145,545 | 6.1% | Return on Equity | -6.1% |
| 552588 BELLFLOV | VER DIALYSIS (| CENTER | | | For Profit | |
| 15736 WOODRUFF | AVENUE | 12/31/2013 | 365 Days Settled | t | Short Term | |
| BELLFLOWER, CA 9 | 90706 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 3,055,625 | Total Charges | 5,477,697 | | Salary Expense | 36.5% |
| Fixed Assets | 540,728 | Contract Allowance | -108,950 | -2.0% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 5,586,647 | 102.0% | | |
| Total Assets | 3,596,353 | Operating Expense | 5,053,010 | 90.4% | Current Ratio | 4.9 |
| Current Liabilities | 620,869 | Operating Margin | 533,637 | 9.6% | Days to Collect | 110.8 |
| Long Term Liabilities | 0 | Other Income | 1,228 | 0.0% | Avg Payment Days | 8.2 |
| Total Equity | 2,975,486 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.5% |
| Total Liab. and Equity | 3,596,355 | Net Profit or Loss | 534,865 | 9.6% | Return on Equity | 18.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052810 BENICIA D | IALYSIS | | | | For Profit | |
|------------------------|------------|-----------------------------|------------------|--------|--------------------|-------|
| 560 FIRST STREET | SUITE D103 | 12/31/2013 | 365 Days Settled | | Short Term | |
| BENICIA, CA 94510 | | | | | | |
| SOLANO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,627,820 | Total Charges | 4,293,606 | | Salary Expense | 36.4% |
| Fixed Assets | 130,125 | Contract Allowance | 84,564 | 2.0% | Fringe Benefits | 5.4% |
| Other Assets | 7,666 | Operating Revenue | 4,209,042 | 98.0% | | |
| Total Assets | 1,765,611 | Operating Expense | 3,583,261 | 85.1% | Current Ratio | 7.1 |
| Current Liabilities | 229,390 | Operating Margin | 625,781 | 14.9% | Days to Collect | 151.6 |
| Long Term Liabilities | 11,905 | Other Income | 182 | 0.0% | Avg Payment Days | 9.0 |
| Total Equity | 1,524,315 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.3% |
| Total Liab. and Equity | 1,765,610 | Net Profit or Loss | 625,963 | 14.9% | Return on Equity | 41.1% |
| 052587 BERKELEY | / DIALYSIS | | | | For Profit | |
| 2655 SHATTUCK AV | ENUE | 12/31/2013 365 Days Settled | | | Short Term | |
| BERKELEY, CA 9470 | 04 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,307,491 | Total Charges | 4,279,191 | | Salary Expense | 33.8% |
| Fixed Assets | 3,675,983 | Contract Allowance | 21,636 | 0.5% | Fringe Benefits | 5.5% |
| Other Assets | 6,043 | Operating Revenue | 4,257,555 | 99.5% | | |
| Total Assets | 5,989,517 | Operating Expense | 4,383,332 | 103.0% | Current Ratio | 3.8 |
| Current Liabilities | 608,971 | Operating Margin | -125,777 | -3.0% | Days to Collect | 14.7 |
| Long Term Liabilities | 185,350 | Other Income | 2,405 | 0.1% | Avg Payment Days | 8.3 |
| Total Equity | 5,195,196 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.0% |
| Total Liab. and Equity | 5,989,517 | Net Profit or Loss | (123,372) | -2.9% | Return on Equity | -2.4% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552707 BERMUDA DUNES DIALYSIS #2495

12/31/2013 365 Days Settled

, CA

| Balance S | Sheet | Income | e Statement | | Key Performanace Ind. | |
|------------------------|-----------|--------------------|-------------|--------|-----------------------|--------|
| Current Assets | 1,243,639 | Total Charges | 1,492,371 | | Salary Expense | 33.6% |
| Fixed Assets | 1,475,214 | Contract Allowance | 46,017 | 3.1% | Fringe Benefits | 3.2% |
| Other Assets | 1,800 | Operating Revenue | 1,446,354 | 96.9% | | |
| Total Assets | 2,720,653 | Operating Expense | 1,915,488 | 132.4% | Current Ratio | 19.7 |
| Current Liabilities | 63,253 | Operating Margin | -469,134 | -32.4% | Days to Collect | 100.4 |
| Long Term Liabilities | 25,952 | Other Income | 127,442 | 8.8% | Avg Payment Days | 7.0 |
| Total Equity | 2,631,450 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.0% |
| Total Liab. and Equity | 2,720,655 | Net Profit or Loss | (341,692) | -23.6% | Return on Equity | -13.0% |

052599 BEVERLY HILLS DIALYSIS CTR

For Profit

50 NORTH LA CIENEGA, SUITE 300

12/31/2013 365 Days Settled

Short Term

BEVERLY HILLS, CA 90211

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

| Balance S | Sheet | Income | e Statement | | Key Performanace Ind. | |
|------------------------|------------|--------------------|-------------|--------|-----------------------|-------|
| Current Assets | 7,397,048 | Total Charges | 5,078,604 | | Salary Expense | 29.7% |
| Fixed Assets | 739,842 | Contract Allowance | 146,685 | 2.9% | Fringe Benefits | 4.6% |
| Other Assets | 5,492,931 | Operating Revenue | 4,931,919 | 97.1% | | |
| Total Assets | 13,629,821 | Operating Expense | 5,199,950 | 105.4% | Current Ratio | 17.1 |
| Current Liabilities | 432,652 | Operating Margin | -268,031 | -5.4% | Days to Collect | 35.5 |
| Long Term Liabilities | 73,379 | Other Income | 341 | 0.0% | Avg Payment Days | 8.1 |
| Total Equity | 13,123,790 | Other Expense | 0 | 0.0% | Depreciation Rate | 32.6% |
| Total Liab. and Equity | 13,629,821 | Net Profit or Loss | (267,690) | -5.4% | Return on Equity | -2.0% |

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052722 BIO-MEDIC | CAL APPLICATION | ONS OF FREMONT | | | For Profit | |
|------------------------|-----------------|------------------------|------------------|--------|---------------------|-------|
| 39505 PASEO PADR | RE PARKWAY | 12/31/2013 | 365 Days Settled | I | Short Term | |
| FREMONT, CA 9453 | 8 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace II | nd. |
| Current Assets | 916,450 | Total Charges | 5,913,381 | | Salary Expense | 36.4% |
| Fixed Assets | 14,693,311 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.3% |
| Other Assets | 0 | Operating Revenue | 5,913,381 | 100.0% | | |
| Total Assets | 15,609,761 | Operating Expense | 4,497,843 | 76.1% | Current Ratio | (2.3) |
| Current Liabilities | -406,582 | Operating Margin | 1,415,538 | 23.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 155 | Other Income | 129 | 0.0% | Avg Payment Days | (7.1) |
| Total Equity | -15,203,335 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.4% |
| Total Liab. and Equity | -15,609,762 | Net Profit or Loss | 1,415,667 | 23.9% | Return on Equity | -9.3% |
| 052548 BIO-MEDIC | CAL APPLICATION | ONS OF UK | | | For Profit | |
| 425 S ORCHARD AV | /ENUE | Cost Report not filed. | | | Short Term | |
| UKIAH, CA 95482 | | | | | | |
| MENDOCINO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace II | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052797 BIO MEDIO | 052797 BIO MEDICAL APPLICATIONS ARDEN | | | | | |
|------------------------|---------------------------------------|--------------------|------------------|--------|-------------------|--------|
| 37478 CEDAR BLVD | UNIT A | 12/31/2013 | 365 Days Settled | I | Short Term | |
| NEWARK, CA 94560 | | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 510,412 | Total Charges | 3,915,979 | | Salary Expense | 40.5% |
| Fixed Assets | 5,188,172 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.0% |
| Other Assets | 0 | Operating Revenue | 3,915,979 | 100.0% | | |
| Total Assets | 5,698,584 | Operating Expense | 2,705,934 | 69.1% | Current Ratio | (2.0) |
| Current Liabilities | -259,964 | Operating Margin | 1,210,045 | 30.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | (7.2) |
| Total Equity | -5,438,620 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.0% |
| Total Liab. and Equity | -5,698,584 | Net Profit or Loss | 1,210,046 | 30.9% | Return on Equity | -22.2% |
| 052764 BIO MEDIC | CAL APPLICATION | ONS OF CALIFORNIA | A INC | | For Profit | |
| 1801 W VALLEY BL\ | /D SUITE 204 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| ALHAMBRA, CA 918 | 03 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 236,221 | Total Charges | 842,148 | | Salary Expense | 32.0% |
| Fixed Assets | -9,877,859 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.9% |
| Other Assets | 7,853,190 | Operating Revenue | 842,148 | 100.0% | | |
| Total Assets | -1,788,448 | Operating Expense | 655,849 | 77.9% | Current Ratio | (0.9) |
| Current Liabilities | -250,802 | Operating Margin | 186,299 | 22.1% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 3 | 0.0% | Avg Payment Days | (12.6) |
| Total Equity | 2,039,250 | Other Expense | 0 | 0.0% | Depreciation Rate | -0.6% |
| | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052523 BIO MEDIO | AL LONG BEAG | CH COMM HEMODIA | LYSIS UNIT | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| 440 WEST OCEAN E | BLVD | 12/31/2013 | 365 Days Settled | d | Short Term | |
| LONG BEACH, CA 9 | 0802 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 623,471 | Total Charges | 3,626,840 | | Salary Expense | 36.2% |
| Fixed Assets | -1,491,289 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.8% |
| Other Assets | 0 | Operating Revenue | 3,626,840 | 100.0% | | |
| Total Assets | -867,818 | Operating Expense | 3,337,380 | 92.0% | Current Ratio | (1.5) |
| Current Liabilities | -423,719 | Operating Margin | 289,460 | 8.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 6 | 0.0% | Avg Payment Days | (4.8) |
| Total Equity | 1,291,537 | Other Expense | 0 | 0.0% | Depreciation Rate | -50.0% |
| Total Liab. and Equity | 867,818 | Net Profit or Loss | 289,466 | 8.0% | Return on Equity | 22.4% |
| 552614 BIXBY KNO | DLLS DIALYSIS | | | | For Profit | |
| 3744 LONG BEACH | BOULEVARD | 12/31/2013 | 365 Days Settled | t | Short Term | |
| LONG BEACH, CA 9 | 0807 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,113,779 | Total Charges | 5,108,003 | | Salary Expense | 31.7% |
| Fixed Assets | 595,785 | Contract Allowance | -18,188 | -0.4% | Fringe Benefits | 4.9% |
| Other Assets | 0 | Operating Revenue | 5,126,191 | 100.4% | | |
| Total Assets | 1,709,564 | Operating Expense | 4,831,798 | 94.3% | Current Ratio | 1.8 |
| Current Liabilities | 610,671 | Operating Margin | 294,393 | 5.7% | Days to Collect | 22.4 |
| Long Term Liabilities | 173,415 | Other Income | -19,022 | -0.4% | Avg Payment Days | 8.7 |
| I . | | | | 0.00/ | Danua siatian Data | 00.00/ |
| Total Equity | 925,479 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052812 BLYTHE D | ESERT DIALYS | S | | | For Profit | |
|---|---|---|---|----------------------------------|---|---------------------------------|
| 737 WEST HOBSON | WAY | 12/31/2013 | 365 Days Settled | i | Short Term | |
| BLYTHE, CA 92225 | | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 190,499 | Total Charges | 938,104 | | Salary Expense | 37.0% |
| Fixed Assets | -406,471 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 938,104 | 100.0% | | |
| Total Assets | -215,972 | Operating Expense | 964,968 | 102.9% | Current Ratio | (2.9) |
| Current Liabilities | -66,136 | Operating Margin | -26,864 | -2.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (8.2) |
| Total Equity | 282,107 | Other Expense | 0 | 0.0% | Depreciation Rate | 36.1% |
| Total Liab. and Equity | 215,971 | Net Profit or Loss | (26,864) | -2.9% | Return on Equity | -9.5% |
| 052612 BMA - CEN | ITRAL VALLEY | RURAL DIALYSIS | | | For Profit | |
| 1421 NORTH ACACI | A STREET | 12/31/2013 | 365 Days Settled | i | Short Term | |
| REEDLEY, CA 93654 | 1 | | | | | |
| FRESNO | | | | | | |
| TRAILBLAZER (TEX | AS) | | | | | |
| | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | ınd. |
| Balance S Current Assets | | Income Total Charges | 2,061,699 | | Key Performanace Salary Expense | l nd. 38.9% |
| | | | | 0.0% | - | |
| Current Assets | 341,410 | Total Charges | 2,061,699 | 0.0% 100.0% | Salary Expense | 38.9% |
| Current Assets Fixed Assets | 341,410 -861,690 | Total Charges Contract Allowance | 2,061,699 | | Salary Expense Fringe Benefits | 38.9% |
| Current Assets Fixed Assets Other Assets | 341,410 -861,690 766,656 | Total Charges Contract Allowance Operating Revenue | 2,061,699 | 100.0% | Salary Expense Fringe Benefits Current Ratio | 38.9% 9.4% |
| Current Assets Fixed Assets Other Assets Total Assets | 341,410 -861,690 766,656 246,376 | Total Charges Contract Allowance Operating Revenue Operating Expense | 2,061,699 0 2,061,699 1,708,507 | 100.0% 82.9% 17.1% | Salary Expense Fringe Benefits Current Ratio | 38.9% 9.4% (2.4) |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 341,410 -861,690 766,656 246,376 -145,090 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,061,699 0 2,061,699 1,708,507 353,192 | 100.0% 82.9% 17.1% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 38.9% 9.4% (2.4) 135.7 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052830 BMA CALE | EXICO | | | | For Profit | |
|--|--|--|---|----------------------------------|---|-------------------------------|
| 408 EAST THIRD ST | REET SUITE A | 12/31/2013 | 365 Days Settled | | Short Term | |
| CALEXICO, CA 9223 | s1 | | | | | |
| IMPERIAL | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 576,808 | Total Charges | 3,271,904 | | Salary Expense | 36.3% |
| Fixed Assets | 415,744 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.8% |
| Other Assets | 0 | Operating Revenue | 3,271,904 | 100.0% | | |
| Total Assets | 992,552 | Operating Expense | 3,168,503 | 96.8% | Current Ratio | (1.5) |
| Current Liabilities | -397,444 | Operating Margin | 103,401 | 3.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | (17.5) |
| Total Equity | -595,110 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.9% |
| Total Liab. and Equity | -992,554 | Net Profit or Loss | 103,403 | 3.2% | Return on Equity | -17.4% |
| | | | | | | |
| 052687 BMA CARS | SON COMMUNIT | Y DIALYSIS | | | For Profit | |
| 052687 BMA CARS 20710 S, LEAPWOO | | | 365 Days Settled | | For Profit Short Term | |
| 33233. | D AVE, SUITE E | | 365 Days Settled | | | |
| 20710 S, LEAPWOO | D AVE, SUITE E | | 365 Days Settled | | | |
| 20710 S, LEAPWOO CARSON, CA 90746 | D AVE, SUITE E | | 365 Days Settled | | | |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES | D AVE, SUITE E FORNIA) | 12/31/2013 | 365 Days Settled | | | Ind. |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES BLUE CROSS (CALI | D AVE, SUITE E FORNIA) Sheet | 12/31/2013 | · | | Short Term | Ind. 40.0% |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES BLUE CROSS (CALI Balance S | D AVE, SUITE E FORNIA) Sheet 492,013 | 12/31/2013 Income | Statement | 0.0% | Short Term Key Performanace | |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets | D AVE, SUITE E FORNIA) Sheet 492,013 -429,322 | 12/31/2013 Income Total Charges | • Statement 2,340,625 | | Short Term Key Performanace Salary Expense | 40.0% |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets | D AVE, SUITE E FORNIA) Sheet 492,013 -429,322 | Income Total Charges Contract Allowance | 2,340,625 0 | 0.0% | Short Term Key Performanace Salary Expense | 40.0% |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets | D AVE, SUITE E FORNIA) Sheet 492,013 -429,322 0 | Income Total Charges Contract Allowance Operating Revenue | 2,340,625 0 2,340,625 | 0.0% | Short Term Key Performanace Salary Expense Fringe Benefits | 40.0% 8.0% |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets | D AVE, SUITE E FORNIA) Sheet 492,013 -429,322 0 62,691 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 2,340,625 0 2,340,625 2,101,605 | 0.0% 100.0% 89.8% 10.2% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 40.0% 8.0% (3.4) |
| 20710 S, LEAPWOO CARSON, CA 90746 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | D AVE, SUITE E FORNIA) Sheet 492,013 -429,322 0 62,691 -144,932 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,340,625 0 2,340,625 2,101,605 239,020 | 0.0% 100.0% 89.8% 10.2% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 40.0% 8.0% (3.4) 0.0 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052762 BMA OXNA | ARD | | | | For Profit | |
|------------------------|------------|-----------------------------|------------------|--------|--------------------|--------|
| 1801 HOLSER WALK | K STE 310 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| OXNARD, CA 93036 | | | | | | |
| VENTURA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 978,569 | Total Charges | 5,597,878 | | Salary Expense | 41.9% |
| Fixed Assets | 6,502,694 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.5% |
| Other Assets | 0 | Operating Revenue | 5,597,878 | 100.0% | | |
| Total Assets | 7,481,263 | Operating Expense | 4,216,757 | 75.3% | Current Ratio | (2.1) |
| Current Liabilities | -473,169 | Operating Margin | 1,381,121 | 24.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 9 | 0.0% | Avg Payment Days | (7.0) |
| Total Equity | -7,008,092 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.5% |
| Total Liab. and Equity | -7,481,261 | Net Profit or Loss | 1,381,130 | 24.7% | Return on Equity | -19.7% |
| 052829 BMA SANT | A PAULA | | | | For Profit | |
| 242 E HARVARD BL' | VD | 12/31/2013 365 Days Settled | | d | Short Term | |
| SANTA PAULA, CA 9 | 93060 | | | | | |
| VENTURA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 307,785 | Total Charges | 1,473,403 | | Salary Expense | 37.3% |
| Fixed Assets | -1,821,356 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.7% |
| Other Assets | 0 | Operating Revenue | 1,473,403 | 100.0% | | |
| Total Assets | -1,513,571 | Operating Expense | 1,427,939 | 96.9% | Current Ratio | (2.0) |
| Current Liabilities | -156,643 | Operating Margin | 45,464 | 3.1% | Days to Collect | 18.0 |
| Long Term Liabilities | 0 | Other Income | 9 | 0.0% | Avg Payment Days | (8.1) |
| Total Equity | 1,670,215 | Other Expense | 0 | 0.0% | Depreciation Rate | -12.6% |
| Total Liab. and Equity | 1 513 572 | Net Profit or Loss | 45,473 | 3 1% | Return on Equity | 2.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552742 BOYLE HEIGHTS DIALYSIS #5211

12/31/2013 63 Days Settled

, CA

| Balance Sheet Income | | Income | e Statement | | Key Performanace Ind. | |
|------------------------|------------|--------------------|-------------|----------|-----------------------|---------|
| Current Assets | -2,544,860 | Total Charges | 83,757 | | Salary Expense | 27.9% |
| Fixed Assets | 2,212,503 | Contract Allowance | 3,599 | 4.3% | Fringe Benefits | 1.9% |
| Other Assets | 0 | Operating Revenue | 80,158 | 95.7% | | |
| Total Assets | -332,357 | Operating Expense | 829,089 | 1,034.3% | Current Ratio | (128.7) |
| Current Liabilities | 19,776 | Operating Margin | -748,931 | -934.3% | Days to Collect | 94.6 |
| Long Term Liabilities | 400,721 | Other Income | 0 | 0.0% | Avg Payment Days | 1.4 |
| Total Equity | -752,854 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.1% |
| Total Liab. and Equity | -332,357 | Net Profit or Loss | (748,931) | -934.3% | Return on Equity | 99.5% |

052621 BREA DIALYSIS CENTER

For Profit

595 TAMARACK AVE, SUITE A

12/31/2013 365 Days Settled

Short Term

BREA, CA 92821

ORANGE

BLUE CROSS (TEXAS)

| Balance S | Balance Sheet Income | | e Statement | | Key Performanace Ind. | |
|------------------------|----------------------|--------------------|-------------|-------|-----------------------|-------|
| Current Assets | 5,972,324 | Total Charges | 4,265,142 | | Salary Expense | 37.0% |
| Fixed Assets | 403,974 | Contract Allowance | 40,330 | 0.9% | Fringe Benefits | 5.4% |
| Other Assets | 6,098,293 | Operating Revenue | 4,224,812 | 99.1% | | |
| Total Assets | 12,474,591 | Operating Expense | 3,670,298 | 86.9% | Current Ratio | 17.9 |
| Current Liabilities | 333,486 | Operating Margin | 554,514 | 13.1% | Days to Collect | 15.1 |
| Long Term Liabilities | 7,310 | Other Income | 1,387 | 0.0% | Avg Payment Days | 8.3 |
| Total Equity | 12,133,794 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.8% |
| Total Liab. and Equity | 12,474,590 | Net Profit or Loss | 555,901 | 13.2% | Return on Equity | 4.6% |

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052637 BURBANK | DIALYSIS | | | | For Profit | |
|------------------------|---------------|-----------------------------|------------------|-------|--------------------|--------|
| 1211 NORTH SAN F | ERNANDO BLVI | 12/31/2013 | 365 Days Settled | | Short Term | |
| BURBANK, CA 9150 | 4 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 9,721,403 | Total Charges | 6,872,916 | | Salary Expense | 34.8% |
| Fixed Assets | 303,227 | Contract Allowance | 561,476 | 8.2% | Fringe Benefits | 5.4% |
| Other Assets | 280,440 | Operating Revenue | 6,311,440 | 91.8% | | |
| Total Assets | 10,305,070 | Operating Expense | 5,330,054 | 84.5% | Current Ratio | 20.6 |
| Current Liabilities | 472,784 | Operating Margin | 981,386 | 15.5% | Days to Collect | 18.3 |
| Long Term Liabilities | 110,930 | Other Income | 3,975 | 0.1% | Avg Payment Days | 5.5 |
| Total Equity | 9,721,354 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.3% |
| Total Liab. and Equity | 10,305,068 | Net Profit or Loss | 985,361 | 15.6% | Return on Equity | 10.1% |
| 552681 BURLINGA | ME DIALYSIS | | | | Not for Profit | |
| 1720 EL CAMINO RE | EAL, SUITE 12 | 12/31/2013 365 Days Settled | | | Short Term | |
| BURLINGAME, CA 9 | 4010 | | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -3,784,126 | Total Charges | 5,932,078 | | Salary Expense | 36.5% |
| Fixed Assets | 479,073 | Contract Allowance | 1,089,428 | 18.4% | Fringe Benefits | 5.1% |
| Other Assets | 6,422,828 | Operating Revenue | 4,842,650 | 81.6% | | |
| Total Assets | 3,117,775 | Operating Expense | 3,870,386 | 79.9% | Current Ratio | (13.5) |
| Current Liabilities | 281,008 | Operating Margin | 972,264 | 20.1% | Days to Collect | 311.3 |
| Long Term Liabilities | 0 | Other Income | 1,278 | 0.0% | Avg Payment Days | 8.8 |
| Total Equity | 2,836,767 | Other Expense | 0 | 0.0% | Depreciation Rate | 33.6% |
| Total Liab. and Equity | 3,117,775 | Net Profit or Loss | 973,542 | 20.1% | Return on Equity | 34.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552526 CALIFORNIA KIDNEY CARE CENTER | | | | | For Profit | |
|---|---|--|--|--|--|-------------------------------|
| 1400 SOUTH GRAN | D AVENUE #105 | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90015 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVER | NMENT SERVICE | ΞS | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,798,215 | Total Charges | 38,046,421 | | Salary Expense | 33.5% |
| Fixed Assets | 343,670 | Contract Allowance | 32,557,390 | 85.6% | Fringe Benefits | 5.3% |
| Other Assets | 5,243,490 | Operating Revenue | 5,489,031 | 14.4% | | |
| Total Assets | 7,385,375 | Operating Expense | 4,280,389 | 78.0% | Current Ratio | 2.9 |
| Current Liabilities | 621,022 | Operating Margin | 1,208,642 | 22.0% | Days to Collect | 70.6 |
| Long Term Liabilities | -692 | Other Income | 23,115 | 0.4% | Avg Payment Days | 16.6 |
| Total Equity | 6,765,045 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.5% |
| Total Liab. and Equity | 7,385,375 | Net Profit or Loss | 1,231,757 | 22.4% | Return on Equity | 18.2% |
| . , | | | <u> </u> | | ' ' | |
| 552683 CALVINE I | DIALYSIS | | | | For Profit | |
| | | UITE 12/31/2013 | 365 Days Settled | | | |
| 552683 CALVINE I | BOULEVARD, S | UITE 12/31/2013 | | | For Profit | |
| 552683 CALVINE I 8243 E STOCKTON 100 | BOULEVARD, S | UITE 12/31/2013 | | | For Profit | |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA | BOULEVARD, SI 95828 | UITE 12/31/2013 | | | For Profit | |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO | BOULEVARD, SI 95828 DRNIA) | | | | For Profit | Ind. |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO PALMETTO (CALIFO | BOULEVARD, SI 95828 DRNIA) Sheet | | 365 Days Settled | | For Profit Short Term | Ind. 37.1% |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO PALMETTO (CALIFO Balance S | BOULEVARD, SI 95828 DRNIA) Sheet 1,747,573 | Income | 365 Days Settled Statement | | For Profit Short Term Key Performanace | |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO PALMETTO (CALIFO Balance S Current Assets | BOULEVARD, SI 95828 DRNIA) Sheet 1,747,573 | Income Total Charges | 365 Days Settled Statement 4,031,695 | | For Profit Short Term Key Performanace Salary Expense | 37.1% |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO PALMETTO (CALIFO Balance S Current Assets Fixed Assets | BOULEVARD, SI 95828 DRNIA) Sheet 1,747,573 1,280,030 | Income Total Charges Contract Allowance | 365 Days Settled Statement 4,031,695 -4,424 | -0.1% | For Profit Short Term Key Performanace Salary Expense | 37.1% |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | BOULEVARD, SI 95828 DRNIA) Sheet 1,747,573 1,280,030 | Income Total Charges Contract Allowance Operating Revenue | 365 Days Settled Statement 4,031,695 -4,424 4,036,119 | -0.1% 100.1% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits | 37.1% 5.7% |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | BOULEVARD, SI 95828 DRNIA) Sheet 1,747,573 1,280,030 0 3,027,603 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 365 Days Settled Statement 4,031,695 -4,424 4,036,119 3,454,827 | -0.1% 100.1% 85.6% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 37.1% 5.7% 3.8 |
| 552683 CALVINE I 8243 E STOCKTON 100 SACRAMENTO, CA SACRAMENTO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | BOULEVARD, SI 95828 DRNIA) Sheet 1,747,573 1,280,030 0 3,027,603 462,619 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 365 Days Settled Statement | -0.1% 100.1% 85.6% 14.4% -6.7% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 37.1% 5.7% 3.8 121.8 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552551 CAMARILL | 552551 CAMARILLO DIALYSIS For Profit | | | | | | | |
|------------------------|--------------------------------------|-----------------------------|------------------|--------|--------------------|-------|--|--|
| 2438 NORTH POND | EROSA DR STE | C101 12/31/2013 | 365 Days Settled | d | Short Term | | | |
| CAMARILLO, CA 930 | 010 | | | | | | | |
| VENTURA | | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | |
| Current Assets | -239,964 | Total Charges | 3,923,384 | | Salary Expense | 33.4% | | |
| Fixed Assets | 314,289 | Contract Allowance | 326,970 | 8.3% | Fringe Benefits | 4.8% | | |
| Other Assets | 1,955,853 | Operating Revenue | 3,596,414 | 91.7% | | | | |
| Total Assets | 2,030,178 | Operating Expense | 3,586,138 | 99.7% | Current Ratio | (0.9) | | |
| Current Liabilities | 268,960 | Operating Margin | 10,276 | 0.3% | Days to Collect | 175.5 | | |
| Long Term Liabilities | 25,204 | Other Income | 498 | 0.0% | Avg Payment Days | 7.2 | | |
| Total Equity | 1,736,013 | Other Expense | 0 | 0.0% | Depreciation Rate | 27.6% | | |
| Total Liab. and Equity | 2,030,177 | Net Profit or Loss | 10,774 | 0.3% | Return on Equity | 0.6% | | |
| 052668 CAMARILL | O DIALYSIS CE | NTER | | | For Profit | | | |
| 3801 LAS POSAS RI | D STE 103 | 12/31/2013 365 Days Settled | | | Short Term | | | |
| CAMARILLO, CA 930 | 010 | | | | | | | |
| VENTURA | | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | |
| Current Assets | 327,013 | Total Charges | 1,847,901 | | Salary Expense | 38.9% | | |
| Fixed Assets | 2,387,322 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.2% | | |
| Other Assets | 0 | Operating Revenue | 1,847,901 | 100.0% | | | | |
| Total Assets | 2,714,335 | Operating Expense | 1,684,965 | 91.2% | Current Ratio | (2.8) | | |
| Current Liabilities | -118,405 | Operating Margin | 162,936 | 8.8% | Days to Collect | 0.0 | | |
| Long Term Liabilities | 0 | Other Income | 46 | 0.0% | Avg Payment Days | (9.1) | | |
| | -2,595,929 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.3% | | |
| Total Equity | -2,000,020 | Other Expense | · · | | 2 op. 00.a | | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052691 CAMERON | PARK DIALYSI | | | For Profit | | |
|---|---|---|---|-------------------------|---|------------------------------|
| 3311 COACH LANE, | SUITE C | 12/31/2013 | 365 Days Settled | | Short Term | |
| CAMERON PARK, C | A 95682 | | | | | |
| EL DORADO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Income Statement | | | nd. |
| Current Assets | 7,434,919 | Total Charges | 5,236,082 | | Salary Expense | 34.0% |
| Fixed Assets | 1,302,556 | Contract Allowance | 52,347 | 1.0% | Fringe Benefits | 5.9% |
| Other Assets | 500 | Operating Revenue | 5,183,735 | 99.0% | | |
| Total Assets | 8,737,975 | Operating Expense | 4,013,606 | 77.4% | Current Ratio | 37.0 |
| Current Liabilities | 200,926 | Operating Margin | 1,170,129 | 22.6% | Days to Collect | 71.5 |
| Long Term Liabilities | 35,622 | Other Income | -570,656 | -11.0% | Avg Payment Days | 7.2 |
| Total Equity | 8,501,427 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.1% |
| Total Liab. and Equity | 8,737,975 | Net Profit or Loss | 599,473 | 11.6% | Return on Equity | 7.1% |
| | | | | | | |
| 552547 CANYON C | COUNTRY DIALY | SIS CENTER | | | For Profit | |
| 18520 VIA PRINCES | | | 365 Days Settled | | For Profit Short Term | |
| | SA | | 365 Days Settled | | | |
| 18520 VIA PRINCES | SA | | 365 Days Settled | | | |
| 18520 VIA PRINCES SANTA CLARITA, CA | SA A 91321 | 12/31/2013 | 365 Days Settled | | | |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES | SA A 91321 IMENT SERVICE | 12/31/2013 ES | 365 Days Settled Statement | | | nd. |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES NATIONAL GOVERN | SA A 91321 NMENT SERVICE | 12/31/2013 ES | · | | Short Term | nd. 39.8% |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES NATIONAL GOVERN Balance S | SA A 91321 NMENT SERVICE | 12/31/2013 ES Income | Statement | 82.0% | Short Term Key Performanace I | |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets | SA A 91321 IMENT SERVICE Sheet 916,936 | 12/31/2013 ES Income Total Charges | Statement 28,100,504 | 82.0% 18.0% | Short Term Key Performanace I Salary Expense | 39.8% |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets | SA A 91321 IMENT SERVICE Sheet 916,936 577,929 | 12/31/2013 ES Income Total Charges Contract Allowance | Statement 28,100,504 23,043,650 | | Short Term Key Performanace I Salary Expense | 39.8% |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | SA A 91321 NMENT SERVICE Sheet 916,936 577,929 18,125 | 12/31/2013 ES Income Total Charges Contract Allowance Operating Revenue | Statement 28,100,504 23,043,650 5,056,854 | 18.0% | Short Term Key Performanace I Salary Expense Fringe Benefits | 39.8% 6.0% |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | SA A 91321 NMENT SERVICE Sheet 916,936 577,929 18,125 1,512,990 | 12/31/2013 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense | Statement 28,100,504 23,043,650 5,056,854 3,440,832 | 18.0% 68.0% 32.0% | Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio | 39.8% 6.0% 3.8 |
| 18520 VIA PRINCES SANTA CLARITA, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | SA A 91321 NMENT SERVICE Sheet 916,936 577,929 18,125 1,512,990 242,188 | 12/31/2013 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 28,100,504 23,043,650 5,056,854 3,440,832 1,616,022 | 18.0% 68.0% 32.0% | Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 39.8% 6.0% 3.8 24.7 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552622 CANYON S | 552622 CANYON SPRINGS DIALYSIS | | | | | |
|------------------------|--------------------------------|--------------------|------------------|--------|--------------------|-------------|
| 22555 ALESSANDRO | O BLVD BLDG # | 5 12/31/2013 | 365 Days Settled | | Short Term | |
| MORENO VALLEY, (| CA 92553 | | | | | |
| RIVERSIDE | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | n d. |
| Current Assets | 1,598,886 | Total Charges | 8,344,258 | | Salary Expense | 35.2% |
| Fixed Assets | 1,086,790 | Contract Allowance | 558,030 | 6.7% | Fringe Benefits | 6.1% |
| Other Assets | 0 | Operating Revenue | 7,786,228 | 93.3% | | |
| Total Assets | 2,685,676 | Operating Expense | 6,713,678 | 86.2% | Current Ratio | 2.0 |
| Current Liabilities | 816,512 | Operating Margin | 1,072,550 | 13.8% | Days to Collect | 122.2 |
| Long Term Liabilities | 0 | Other Income | -321,095 | -4.1% | Avg Payment Days | 7.1 |
| Total Equity | 1,869,165 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.4% |
| Total Liab. and Equity | 2,685,677 | Net Profit or Loss | 751,455 | 9.7% | Return on Equity | 40.2% |
| 552649 CARABELI | LO DIALYSIS CE | ENTER | | | For Profit | |
| 757 EAST WASHING | STON BOULEVA | RD 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90021 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -3,703,309 | Total Charges | 3,052,644 | | Salary Expense | 33.9% |
| Fixed Assets | 1,166,330 | Contract Allowance | 170,738 | 5.6% | Fringe Benefits | 5.8% |
| Other Assets | 1,910,725 | Operating Revenue | 2,881,906 | 94.4% | | |
| Total Assets | -626,254 | Operating Expense | 3,463,670 | 120.2% | Current Ratio | (8.9) |
| Current Liabilities | 417,897 | Operating Margin | -581,764 | -20.2% | Days to Collect | 180.7 |
| Long Term Liabilities | 2,098,396 | Other Income | 1,886 | 0.1% | Avg Payment Days | 7.2 |
| Total Equity | -3,142,548 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.8% |
| Total Liab. and Equity | 000.055 | Net Profit or Loss | (579,878) | 00.40/ | Return on Equity | 18.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552515 CARMEL M | OUNTAIN DIAL | | For Profit | | | |
|--|-------------------|-------------------------------|------------------|--------|--------------------|-------------|
| 9850 A-D CARMEL N | MOUNTAIN ROA | ND 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN DIEGO, CA 9212 | 29 | | | | | |
| SAN DIEGO | | | | | | |
| CAHABA GBA (GA) | | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,030,437 | Total Charges | 5,719,530 | | Salary Expense | 36.5% |
| Fixed Assets | 346,780 | Contract Allowance | 66,007 | 1.2% | Fringe Benefits | 5.9% |
| Other Assets | 161,074 | Operating Revenue | 5,653,523 | 98.8% | | |
| Total Assets | 2,538,291 | Operating Expense | 4,088,254 | 72.3% | Current Ratio | 4.6 |
| Current Liabilities | 437,740 | Operating Margin | 1,565,269 | 27.7% | Days to Collect | 95.0 |
| Long Term Liabilities | 12,644 | Other Income | -465,489 | -8.2% | Avg Payment Days | 10.5 |
| Total Equity | 2,087,909 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.0% |
| Total Liab. and Equity | 2,538,293 | Net Profit or Loss | 1,099,780 | 19.5% | Return on Equity | 52.7% |
| 552572 CARQUINE | Z DIALYSIS | | | | For Profit | |
| 125 CORPORATE PL | ACE, SUITE C | 12/31/2013 | 365 Days Settled | | Short Term | |
| VALLEJO, CA 94590 | | | | | | |
| SOLANO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,304,264 | Total Charges | 6,174,324 | | Salary Expense | 36.0% |
| Fixed Assets | 459,705 | Contract Allowance | -51,471 | -0.8% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 6,225,795 | 100.8% | | |
| Total Assets | 2,763,969 | Operating Expense | 5,137,236 | 82.5% | Current Ratio | 5.8 |
| _ | | | 4 000 550 | 17.5% | Days to Collect | |
| Current Liabilities | 398,589 | Operating Margin | 1,088,559 | 17.570 | Days to Collect | 82.7 |
| Current Liabilities Long Term Liabilities | 398,589 41,873 | Operating Margin Other Income | 1,088,559 | 0.0% | Avg Payment Days | 82.7 9.0 |
| | | | | | • | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552696 CARSON-A | 552696 CARSON-AVALON DIALYSIS,LLC For Profit | | | | | | | |
|----------------------------|--|--------------------|------------------|------------------|-------------------|--------|--|--|
| 930 EAST DOMINQU C, & D | JEZ STREET, SU | JITE B, 12/31/2013 | 365 Days Settled | d | Short Term | | | |
| CARSON, CA 90746 | | | | | | | | |
| LOS ANGELES | | | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | | | |
| Balance S | Income | Statement | | Key Performanace | Ind. | | | |
| Current Assets | 773,448 | Total Charges | 21,150,167 | | Salary Expense | 33.5% | | |
| Fixed Assets | 1,151,349 | Contract Allowance | 17,592,081 | 83.2% | Fringe Benefits | 4.2% | | |
| Other Assets | 15,115 | Operating Revenue | 3,558,086 | 16.8% | | | | |
| Total Assets | 1,939,912 | Operating Expense | 2,831,286 | 79.6% | Current Ratio | 0.9 | | |
| Current Liabilities | 873,754 | Operating Margin | 726,800 | 20.4% | Days to Collect | 21.0 | | |
| Long Term Liabilities | 793,758 | Other Income | 0 | 0.0% | Avg Payment Days | 14.0 | | |
| Total Equity | 272,400 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.2% | | |
| Total Liab. and Equity | 1,939,912 | Net Profit or Loss | 726,800 | 20.4% | Return on Equity | 266.8% | | |
| 052803 CARSON D | DIALYSIS | | | | For Profit | | | |
| 1309 EAST CARSON | STREET | 12/31/2013 | 365 Days Settled | d | Short Term | | | |
| CARSON, CA 90745 | | | | | | | | |
| LOS ANGELES | | | | | | | | |
| BLUE CROSS (FLOF | RIDA) | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | | |
| Current Assets | -10,763,644 | Total Charges | 4,177,233 | | Salary Expense | 30.6% | | |
| Fixed Assets | 479,898 | Contract Allowance | -238,216 | -5.7% | Fringe Benefits | 4.8% | | |
| Other Assets | 12,216,876 | Operating Revenue | 4,415,449 | 105.7% | | | | |
| Total Assets | 1,933,130 | Operating Expense | 3,959,939 | 89.7% | Current Ratio | (18.8) | | |
| Current Liabilities | 571,568 | Operating Margin | 455,510 | 10.3% | Days to Collect | 416.8 | | |
| Long Term Liabilities | 4,365 | Other Income | 1,081 | 0.0% | Avg Payment Days | 8.2 | | |
| Total Equity | 1,357,199 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.7% | | |
| Total Liab. and Equity | 1.933.132 | Net Profit or Loss | 456,591 | 10.3% | Return on Equity | 33.6% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552700 CATHEDRA | 552700 CATHEDRAL CITY DIALYSIS | | | | | |
|---|--------------------------------|--|--------------------------------------|----------------------------------|--------------------------------|--------------|
| 30885 DATE PALMS | DRIVE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| CATHEDRAL CITY, (| CA 92234 | | | | | |
| RIVERSIDE | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,487,691 | Total Charges | 4,546,138 | | Salary Expense | 34.1% |
| Fixed Assets | 1,484,491 | Contract Allowance | 196,690 | 4.3% | Fringe Benefits | 4.8% |
| Other Assets | 0 | Operating Revenue | 4,349,448 | 95.7% | | |
| Total Assets | 2,972,182 | Operating Expense | 3,848,996 | 88.5% | Current Ratio | 5.1 |
| Current Liabilities | 293,011 | Operating Margin | 500,452 | 11.5% | Days to Collect | 167.8 |
| Long Term Liabilities | 1,704,332 | Other Income | -244,925 | -5.6% | Avg Payment Days | 6.4 |
| Total Equity | 974,839 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.4% |
| Total Liab. and Equity | 2,972,182 | Net Profit or Loss | 255,527 | 5.9% | Return on Equity | 26.2% |
| 052871 CENTRAL | COAST KIDNEY | DISEASE CENTER | | | For Profit | |
| 2263 SOUTH DEPO | STREET | 12/31/2013 | 365 Days Settled | I | Short Term | |
| SANTA MARIA, CA 9 | 3458 | | | | | |
| SANTA BARBARA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,735,995 | Total Charges | 11,724,993 | | Salary Expense | 35.3% |
| | | | | | | |
| Fixed Assets | 1,004,003 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.7% |
| Fixed Assets Other Assets | 1,004,003 | Contract Allowance Operating Revenue | 11,724,993 | 0.0% | Fringe Benefits | 7.7% |
| | | | | 100.0% | Fringe Benefits Current Ratio | 7.7% |
| Other Assets | 0 | Operating Revenue | 11,724,993 | 100.0% 51.6% | • | |
| Other Assets Total Assets | 3,739,998 | Operating Revenue Operating Expense | 11,724,993 6,052,995 | 100.0% 51.6% 48.4% | Current Ratio | 8.0 |
| Other Assets Total Assets Current Liabilities | 3,739,998 342,772 | Operating Revenue Operating Expense Operating Margin | 11,724,993 6,052,995 5,671,998 | 100.0% 51.6% 48.4% 0.2% | Current Ratio Days to Collect | 8.0 169.3 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052865 CENTURY | CITY DIALYSIS | | | | For Profit | |
|------------------------|---------------|-----------------------------|------------------|--------|-------------------|--------|
| 10630 SANTA MONI | CA BOULEVARI | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA 9 | 90025 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -8,630,321 | Total Charges | 9,080,111 | | Salary Expense | 30.8% |
| Fixed Assets | 2,181,270 | Contract Allowance | -288,449 | -3.2% | Fringe Benefits | 4.1% |
| Other Assets | 6,942,757 | Operating Revenue | 9,368,560 | 103.2% | | |
| Total Assets | 493,706 | Operating Expense | 9,782,455 | 104.4% | Current Ratio | (12.8) |
| Current Liabilities | 672,365 | Operating Margin | -413,895 | -4.4% | Days to Collect | 26.3 |
| Long Term Liabilities | 694,386 | Other Income | 1,105 | 0.0% | Avg Payment Days | 6.5 |
| Total Equity | -873,044 | Other Expense | 0 | 0.0% | Depreciation Rate | 27.3% |
| Total Liab. and Equity | 493,707 | Net Profit or Loss | (412,790) | -4.4% | Return on Equity | 47.3% |
| 552581 CERES DIA | ALYSIS CENTER | R | | | For Profit | |
| 1768 MITCHELL ROA | AD # 308 | 12/31/2013 365 Days Settled | | | Short Term | |
| CERES, CA 95307 | | | | | | |
| STANISLAUS | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 1,488,136 | Total Charges | 5,497,612 | | Salary Expense | 34.3% |
| Fixed Assets | 877,085 | Contract Allowance | 67,929 | 1.2% | Fringe Benefits | 6.0% |
| Other Assets | 3,000 | Operating Revenue | 5,429,683 | 98.8% | | |
| Total Assets | 2,368,221 | Operating Expense | 4,607,604 | 84.9% | Current Ratio | 3.1 |
| Current Liabilities | 479,888 | Operating Margin | 822,079 | 15.1% | Days to Collect | 93.2 |
| Long Term Liabilities | 85,987 | Other Income | 1,997 | 0.0% | Avg Payment Days | 6.1 |
| Total Equity | 1,802,348 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.2% |
| Total Liab. and Equity | 2,368,223 | Net Profit or Loss | 824,076 | 15.2% | Return on Equity | 45.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052896 CERRITOS | DIALYSIS | | | | For Profit | |
|------------------------|---------------|--------------------|------------------|-------|-------------------|--------|
| 19222 PIONEER BLV | /D, SUITE 101 | 12/31/2013 | 365 Days Settled | | Short Term | |
| CERRITOS, CA 9070 | 03 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -8,901,533 | Total Charges | 5,045,637 | | Salary Expense | 37.1% |
| Fixed Assets | 200,000 | Contract Allowance | 546,131 | 10.8% | Fringe Benefits | 6.9% |
| Other Assets | 9,952,518 | Operating Revenue | 4,499,506 | 89.2% | | |
| Total Assets | 1,250,985 | Operating Expense | 3,433,814 | 76.3% | Current Ratio | (42.7) |
| Current Liabilities | 208,566 | Operating Margin | 1,065,692 | 23.7% | Days to Collect | 330.5 |
| Long Term Liabilities | 16,833 | Other Income | 241 | 0.0% | Avg Payment Days | 9.6 |
| Total Equity | 1,025,585 | Other Expense | 0 | 0.0% | Depreciation Rate | 43.4% |
| Total Liab. and Equity | 1,250,984 | Net Profit or Loss | 1,065,933 | 23.7% | Return on Equity | 103.9% |
| 052400 CHCC PER | ITONEAL DIAL | SIS CLINIC | | | Not for Profit | |
| 9300 VALLEY CHILD | REN'S PLACE | Cost Repor | t not filed. | | Short Term | |
| MADERA, CA 93638 | | | | | | |
| MADERA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052553 CHICO DIALYSIS CENTER | | | | | For Profit | | |
|---|------------|-----------------------------|-----------|-------|-----------------------|-------|--|
| 530 COHASSET LAN | NE | 12/31/2013 365 Days Settled | | | Short Term | | |
| CHICO, CA 95926 | | | | | | | |
| BUTTE | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | |
| Current Assets | 10,057,777 | Total Charges | 6,169,766 | | Salary Expense | 30.1% | |
| Fixed Assets | 464,262 | Contract Allowance | 144,579 | 2.3% | Fringe Benefits | 4.0% | |
| Other Assets | 23,173 | Operating Revenue | 6,025,187 | 97.7% | | | |
| Total Assets | 10,545,212 | Operating Expense | 5,083,476 | 84.4% | Current Ratio | 24.6 | |
| Current Liabilities | 408,806 | Operating Margin | 941,711 | 15.6% | Days to Collect | 77.3 | |
| Long Term Liabilities | 17,212 | Other Income | 1,456 | 0.0% | Avg Payment Days | 6.0 | |
| Total Equity | 10,119,194 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.8% | |
| Total Liab. and Equity | 10,545,212 | Net Profit or Loss | 943,167 | 15.7% | Return on Equity | 9.3% | |
| 052321 CHILDREN'S HOSPITAL OF LOS ANG Not for Profit | | | | | | | |
| 4650 SUNSET BLVD | | Cost Report not filed. | | | Short Term | | |
| LOS ANGELES, CA | 90027 | | | | | | |
| LOS ANGELES | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052769 CHINATOWN DIALYSIS | | | | | For Profit | | | | | | |
|---------------------------|-----------|-----------------------------|-----------|-------|-----------------------|-------|--|--|--|--|--|
| 636 CLAY STREET | | 12/31/2013 365 Days Settled | | | Short Term | | | | | | |
| SAN FRANCISCO, CA 94111 | | | | | | | | | | | |
| SAN FRANCISCO | | | | | | | | | | | |
| PALMETTO (CALIFORNIA) | | | | | | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | | | | | |
| Current Assets | 2,182,043 | Total Charges | 5,321,229 | | Salary Expense | 36.7% | | | | | |
| Fixed Assets | 821,694 | Contract Allowance | 55,455 | 1.0% | Fringe Benefits | 5.6% | | | | | |
| Other Assets | 10,000 | Operating Revenue | 5,265,774 | 99.0% | | | | | | | |
| Total Assets | 3,013,737 | Operating Expense | 4,732,504 | 89.9% | Current Ratio | 4.2 | | | | | |
| Current Liabilities | 515,010 | Operating Margin | 533,270 | 10.1% | Days to Collect | 88.9 | | | | | |
| Long Term Liabilities | 47,516 | Other Income | 71 | 0.0% | Avg Payment Days | 11.5 | | | | | |
| Total Equity | 2,451,210 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.7% | | | | | |
| Total Liab. and Equity | 3,013,736 | Net Profit or Loss | 533,341 | 10.1% | Return on Equity | 21.8% | | | | | |
| 052739 CHINO DIALYSIS | | | | | For Profit | | | | | | |
| 4445 RIVERSIDE DRIVE | | 12/31/2013 365 Days Settled | | | Short Term | | | | | | |
| CHINO, CA 91710 | | | | | | | | | | | |
| SAN BERNARDINO | | | | | | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | | | | | |
| Current Assets | 6,165,041 | Total Charges | 5,831,710 | | Salary Expense | 35.6% | | | | | |
| Fixed Assets | 457,238 | Contract Allowance | 46,925 | 0.8% | Fringe Benefits | 6.1% | | | | | |
| Other Assets | 2,390,645 | Operating Revenue | 5,784,785 | 99.2% | | | | | | | |
| Total Assets | 9,012,924 | Operating Expense | 4,972,742 | 86.0% | Current Ratio | 11.7 | | | | | |
| Current Liabilities | 524,775 | Operating Margin | 812,043 | 14.0% | Days to Collect | 14.2 | | | | | |
| Long Term Liabilities | 0 | Other Income | 683 | 0.0% | Avg Payment Days | 10.8 | | | | | |
| Total Equity | 8,488,150 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.7% | | | | | |
| Total Liab. and Equity | 9,012,925 | Net Profit or Loss | 812,726 | 14.0% | Return on Equity | 9.6% | | | | | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052720 CITRUS DI | 052720 CITRUS DIALYSIS CENTER, INC | | | | | |
|------------------------|------------------------------------|--------------------|------------------|-------|-------------------|---------|
| 315 N THIRD AVE, S | SUITE 104 | 12/31/2013 | 365 Days Settled | | Short Term | |
| COVINA, CA 91723 | | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 292,334 | Total Charges | 14,529,145 | | Salary Expense | 43.1% |
| Fixed Assets | 289,499 | Contract Allowance | 11,353,234 | 78.1% | Fringe Benefits | 6.4% |
| Other Assets | 4,617 | Operating Revenue | 3,175,911 | 21.9% | | |
| Total Assets | 586,450 | Operating Expense | 2,824,156 | 88.9% | Current Ratio | 3.8 |
| Current Liabilities | 76,373 | Operating Margin | 351,755 | 11.1% | Days to Collect | 1,306.1 |
| Long Term Liabilities | -81,000 | Other Income | 41,672 | 1.3% | Avg Payment Days | 9.9 |
| Total Equity | 591,077 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.9% |
| Total Liab. and Equity | 586,450 | Net Profit or Loss | 393,427 | 12.4% | Return on Equity | 66.6% |
| 552541 CITRUS VA | ALLEY DIALYSIS | 3 | | | For Profit | |
| 894 HARDT STREET | Γ | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN BERNARDINO, | CA 92408 | | | | | |
| SAN BERNARDINO | | | | | | |
| TRAILBLAZERS HEA | ALTH ENTERPR | ISES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 6,163,966 | Total Charges | 5,726,316 | | Salary Expense | 33.5% |
| Fixed Assets | 312,789 | Contract Allowance | 71,437 | 1.2% | Fringe Benefits | 5.5% |
| Other Assets | 0 | Operating Revenue | 5,654,879 | 98.8% | | |
| Total Assets | 6,476,755 | Operating Expense | 4,928,875 | 87.2% | Current Ratio | 7.5 |
| Current Liabilities | 820,271 | Operating Margin | 726,004 | 12.8% | Days to Collect | 27.1 |
| Long Term Liabilities | 71,054 | Other Income | 2,502 | 0.0% | Avg Payment Days | 7.5 |
| Total Equity | 5,585,430 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.3% |
| Total Liab. and Equity | 6,476,755 | Net Profit or Loss | 728,506 | 12.9% | Return on Equity | 13.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552586 CLEARLAN | KE DIALYSIS CE | ENTER | | | For Profit | |
|-----------------------|----------------|--------------------|------------------|-----------------------|-------------------|--------|
| 14400 OLYMPIC DRI | IVE | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| CLEARLAKE, CA 95422 | | | | | | |
| LAKE | | | | | | |
| NATIONAL GOVERN | IMENT SERVIC | ES | | | | |
| Balance S | Sheet | Income Statement | | Key Performanace Ind. | | |
| Current Assets | -2,025,522 | Total Charges | 2,182,028 | | Salary Expense | 32.7% |
| Fixed Assets | 703,876 | Contract Allowance | 16,188 | 0.7% | Fringe Benefits | 4.5% |
| Other Assets | 0 | Operating Revenue | 2,165,840 | 99.3% | | |
| Total Assets | -1,321,646 | Operating Expense | 2,283,486 | 105.4% | Current Ratio | (12.7) |
| Current Liabilities | 159,294 | Operating Margin | -117,646 | -5.4% | Days to Collect | 88.3 |
| Long Term Liabilities | 0 | Other Income | 80 | 0.0% | Avg Payment Days | 3.6 |
| Total Equity | -1,480,940 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.2% |

552722 COACHELLA KIDNEY INSTITUTE LLC

-1,321,646 Net Profit or Loss

12/31/2013 252 Days Settled

(117,566)

-5.4% Return on Equity

7.9%

, CA

Total Liab. and Equity

| Balance S | Sheet | Income | Statement | | Key Performanace Ind. | |
|------------------------|-----------|--------------------|-------------|----------|-----------------------|--------|
| Current Assets | 17,505 | Total Charges | 17,578 | | Salary Expense | 36.3% |
| Fixed Assets | 204,902 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.3% |
| Other Assets | 0 | Operating Revenue | 17,578 | 100.0% | | |
| Total Assets | 222,407 | Operating Expense | 1,035,368 | 5,890.1% | Current Ratio | 3.0 |
| Current Liabilities | 5,806 | Operating Margin | -1,017,790 | 5,790.1% | Days to Collect | 251.0 |
| Long Term Liabilities | 1,089,331 | Other Income | 0 | 0.0% | Avg Payment Days | 1.4 |
| Total Equity | -872,730 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.7% |
| Total Liab. and Equity | 222,407 | Net Profit or Loss | (1,017,790) | 5,790.1% | Return on Equity | 116.6% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552726 COALINGA DIALYSIS #5247

12/31/2013 162 Days Settled

, CA

| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
|------------------------|------------|--------------------|-----------|---------|-------------------|--------|
| Current Assets | -2,058,791 | Total Charges | 512,575 | | Salary Expense | 29.1% |
| Fixed Assets | 1,544,895 | Contract Allowance | 51,087 | 10.0% | Fringe Benefits | 3.7% |
| Other Assets | 0 | Operating Revenue | 461,488 | 90.0% | | |
| Total Assets | -513,896 | Operating Expense | 992,911 | 215.2% | Current Ratio | (95.1) |
| Current Liabilities | 21,657 | Operating Margin | -531,423 | -115.2% | Days to Collect | 374.1 |
| Long Term Liabilities | 90,045 | Other Income | 0 | 0.0% | Avg Payment Days | 3.1 |
| Total Equity | -625,597 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.4% |
| Total Liab. and Equity | -513,895 | Net Profit or Loss | (531,423) | -115.2% | Return on Equity | 84.9% |

052679 COASTAL DIALYSIS CENTER

For Profit

514 NORTH PROSPECT AVE

12/31/2013 365 Days Settled

Short Term

REDONDO BEACH, CA 90277

LOS ANGELES

BLUE CROSS (CALIFORNIA)

| Balance S | Sheet | Income | e Statement | | Key Performanace Ind. | |
|------------------------|------------|--------------------|-------------|-------|-----------------------|-------|
| Current Assets | 907,656 | Total Charges | 13,296,015 | | Salary Expense | 42.0% |
| Fixed Assets | 6,346 | Contract Allowance | 10,877,554 | 81.8% | Fringe Benefits | 7.0% |
| Other Assets | -2,037 | Operating Revenue | 2,418,461 | 18.2% | | |
| Total Assets | 911,965 | Operating Expense | 1,645,866 | 68.1% | Current Ratio | (0.4) |
| Current Liabilities | -2,304,922 | Operating Margin | 772,595 | 31.9% | Days to Collect | 87.8 |
| Long Term Liabilities | -35,818 | Other Income | 0 | 0.0% | Avg Payment Days | 18.2 |
| Total Equity | 3,252,705 | Other Expense | 0 | 0.0% | Depreciation Rate | 39.8% |
| Total Liab. and Equity | 911,965 | Net Profit or Loss | 772,595 | 31.9% | Return on Equity | 23.8% |

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552513 COLLEGE | DIALYSIS | | | | For Profit | |
|---|--|--|---|---------------------------------|--|--------------------------------|
| 6535 UNIVERSITY A | VENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN DIEGO, CA 921 | 15 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 236,999 | Total Charges | 4,640,952 | | Salary Expense | 31.0% |
| Fixed Assets | 350,302 | Contract Allowance | 9,795 | 0.2% | Fringe Benefits | 4.8% |
| Other Assets | 5,813 | Operating Revenue | 4,631,157 | 99.8% | | |
| Total Assets | 593,114 | Operating Expense | 4,073,816 | 88.0% | Current Ratio | 0.4 |
| Current Liabilities | 551,487 | Operating Margin | 557,341 | 12.0% | Days to Collect | 72.2 |
| Long Term Liabilities | 77,702 | Other Income | 2,783 | 0.1% | Avg Payment Days | 7.6 |
| Total Equity | -36,075 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.3% |
| Total Liab. and Equity | 593,114 | Net Profit or Loss | 560,124 | 12.1% | Return on Equity | - 1,552.7% |
| 552534 COLUSA IN | NDIAN HEALTH | CLINIC DIALYSIS PR | OGRAM | | Not for Profit | |
| 3710 HIGHWAY 45, | SUITE A | 12/31/2013 | 265 Days Sattlad | | Short Term | |
| 0011104 04 05000 | | | 365 Days Sellieu | | Onort Term | |
| COLUSA, CA 95932 | | | 303 Days Settled | | Onort renn | |
| COLUSA, CA 95932 COLUSA | | | 303 Days Sellied | | Short Term | |
| | IMENT SERVICE | | 303 Days Sellied | | Short Tellin | |
| COLUSA | | ES | Statement Statement | | Key Performanace | Ind. |
| COLUSA NATIONAL GOVERN | Sheet | ES | · | | | Ind. 49.0% |
| COLUSA NATIONAL GOVERN Balance S | Sheet 289,770 | ES Income | Statement | 78.3% | Key Performanace | |
| COLUSA NATIONAL GOVERN Balance S Current Assets | Sheet 289,770 | ES Income Total Charges | Statement 3,170,560 | 78.3% 21.7% | Key Performanace Salary Expense | 49.0% |
| COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets | 289,770 196,774 | Income Total Charges Contract Allowance | Statement 3,170,560 2,481,588 | 21.7% | Key Performanace Salary Expense | 49.0% |
| COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | 289,770 196,774 | Income Total Charges Contract Allowance Operating Revenue | Statement 3,170,560 2,481,588 688,972 | 21.7% 77.8% | Key Performanace Salary Expense Fringe Benefits | 49.0% 6.8% |
| COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | 289,770 196,774 0 486,544 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | Statement 3,170,560 2,481,588 688,972 536,308 | 21.7% 77.8% 22.2% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 49.0% 6.8% 13.8 |
| COLUSA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 289,770 196,774 0 486,544 21,038 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 3,170,560 2,481,588 688,972 536,308 152,664 | 21.7% 77.8% 22.2% 0.0% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 49.0% 6.8% 13.8 153.5 |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 053525 COMMUNI | 53525 COMMUNITY DIALYSIS CENTER -FRESNO | | | | | | |
|-------------------------------|---|--------------------|--------------|---|------|-----------------------|------|
| 285 FRESNO STREE | ĒΤ | Cost Repor | t not filed. | | | Short Term | |
| FRESNO, CA 93701 | | | | | | | |
| FRESNO | | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace Ind. | |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |
| 053524 COMMUNI | TY DIALYSIS CE | ENTER, CLO | | | | Not for Profit | |
| 685 MEDICAL CENT SUITE 105 | ER DRIVE, WES | T, Cost Repor | t not filed. | | | Short Term | |
| CLOVIS, CA 93611 | | | | | | | |
| FRESNO | | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace Ind. | |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052522 COMPTON | COMMUNITY H | EMODIALYSIS | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|---------------------|--------|
| 801 WEST COMPTC | N BLVD | 12/31/2013 | 365 Days Settled | t | Short Term | |
| COMPTON, CA 9022 | 20 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 192,166 | Total Charges | 2,667,188 | | Salary Expense | 37.1% |
| Fixed Assets | 164,907 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.3% |
| Other Assets | 0 | Operating Revenue | 2,667,188 | 100.0% | | |
| Total Assets | 357,073 | Operating Expense | 2,546,152 | 95.5% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 121,036 | 4.5% | Days to Collect | 26.1 |
| Long Term Liabilities | 950,861 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | -593,788 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.9% |
| Total Liab. and Equity | 357,073 | Net Profit or Loss | 121,036 | 4.5% | Return on Equity | -20.4% |
| 552535 CONCORD | DIALYSIS CEN | TER | | | For Profit | |
| 2300 STANWELL DF | RIVE, SUITE C | 12/31/2013 | 365 Days Settled | d | Short Term | |
| CONCORD, CA 9452 | 20 | | | | | |
| CONTRA COSTA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 5,261,990 | Total Charges | 4,888,006 | | Salary Expense | 34.1% |
| Fixed Assets | 194,159 | Contract Allowance | 95,474 | 2.0% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 4,792,532 | 98.0% | | |
| Total Assets | 5,456,149 | Operating Expense | 3,878,727 | 80.9% | Current Ratio | 18.1 |
| Current Liabilities | 291,446 | Operating Margin | 913,805 | 19.1% | Days to Collect | 101.3 |
| Long Term Liabilities | 149,905 | Other Income | 2,557 | 0.1% | Avg Payment Days | 7.6 |
| | | | | 0.00/ | Decree sisting Date | 4= 00/ |
| Total Equity | 5,014,797 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052579 CONEJO VALLEY RENAL CENTER | | | | | For Profit | |
|--|---|---|--|--------------------------|--|------------------------------|
| 227 W JANSS RD ST | ΓE 115 | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| THOUSAND OAKS, (| CA 91360 | | | | | |
| VENTURA | | | | | | |
| BLUE CROSS (TEXA | 1 S) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 462,649 | Total Charges | 2,660,044 | | Salary Expense | 44.3% |
| Fixed Assets | 11,637,578 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.8% |
| Other Assets | 0 | Operating Revenue | 2,660,044 | 100.0% | | |
| Total Assets | 12,100,227 | Operating Expense | 2,199,837 | 82.7% | Current Ratio | (2.7) |
| Current Liabilities | -168,661 | Operating Margin | 460,207 | 17.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 11 | 0.0% | Avg Payment Days | (6.6) |
| Total Equity | -11,931,566 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.1% |
| Total Liab. and Equity | -12,100,227 | Net Profit or Loss | 460,218 | 17.3% | Return on Equity | -3.9% |
| 552608 CORNERH | OUSE DIALYSIS | CENTER | | | For Profit | |
| 2005 NAGLEE AVEN | IUE | 12/31/2013 365 Days Settled | | Short Term | | |
| SAN JOSE, CA 9512 | 0 | | | | | |
| | Ö | | | | | |
| SANTA CLARA | 8 | | | | | |
| SANTA CLARA PALMETTO (CALIFO | | | | | | |
| | ORNIA (NORTH) | Income | e Statement | | Key Performanace I | nd. |
| PALMETTO (CALIFO | ORNIA (NORTH) Sheet | Income Total Charges | e Statement 6,264,654 | | Key Performanace I Salary Expense | nd. 35.0% |
| PALMETTO (CALIFO | ORNIA (NORTH) Sheet | | | -0.1% | - | |
| PALMETTO (CALIFO Balance S Current Assets | DRNIA (NORTH) Sheet 1,686,274 | Total Charges | 6,264,654 | -0.1% 100.1% | Salary Expense | 35.0% |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets | DRNIA (NORTH) Sheet 1,686,274 911,524 | Total Charges Contract Allowance | 6,264,654 | | Salary Expense Fringe Benefits | 35.0% |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | DRNIA (NORTH) Sheet 1,686,274 911,524 0 2,597,798 | Total Charges Contract Allowance Operating Revenue | 6,264,654 -5,215 6,269,869 | 100.1% | Salary Expense Fringe Benefits Current Ratio | 35.0% 6.7% |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | DRNIA (NORTH) Sheet 1,686,274 911,524 0 2,597,798 | Total Charges Contract Allowance Operating Revenue Operating Expense | 6,264,654 -5,215 6,269,869 5,163,559 | 100.1% 82.4% 17.6% | Salary Expense Fringe Benefits Current Ratio | 35.0% 6.7% 4.9 |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | DRNIA (NORTH) Sheet 1,686,274 911,524 0 2,597,798 342,242 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,264,654 -5,215 6,269,869 5,163,559 1,106,310 | 100.1% 82.4% 17.6% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 35.0% 6.7% 4.9 83.4 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052661 CORONA I | 52661 CORONA DIALYSIS CENTER | | | | For Profit | |
|------------------------|------------------------------|--------------------|------------------|-------|--------------------|-------|
| 1820 FULLERTON A | VE, STE 180 | 12/31/2013 | 365 Days Settled | | Short Term | |
| CORONA, CA 92880 | | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 436,367 | Total Charges | 5,121,128 | | Salary Expense | 33.4% |
| Fixed Assets | 1,535,074 | Contract Allowance | 56,889 | 1.1% | Fringe Benefits | 6.0% |
| Other Assets | 6,718,753 | Operating Revenue | 5,064,239 | 98.9% | | |
| Total Assets | 8,690,194 | Operating Expense | 4,323,651 | 85.4% | Current Ratio | 1.0 |
| Current Liabilities | 450,147 | Operating Margin | 740,588 | 14.6% | Days to Collect | 100.9 |
| Long Term Liabilities | 45,966 | Other Income | 3,280 | 0.1% | Avg Payment Days | 7.8 |
| Total Equity | 8,194,082 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.1% |
| Total Liab. and Equity | 8,690,195 | Net Profit or Loss | 743,868 | 14.7% | Return on Equity | 9.1% |
| 552518 COSTA ME | SA DIALYSIS | | | | For Profit | |
| 1590 SCENIC AVEN | UE | 12/31/2013 | 365 Days Settled | | Short Term | |
| COSTA MESA, CA 9 | 2626 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,410,434 | Total Charges | 5,186,763 | | Salary Expense | 31.9% |
| Fixed Assets | 318,379 | Contract Allowance | 194,107 | 3.7% | Fringe Benefits | 5.7% |
| Other Assets | 17,886 | Operating Revenue | 4,992,656 | 96.3% | | |
| Total Assets | 1,746,699 | Operating Expense | 4,076,646 | 81.7% | Current Ratio | 4.1 |
| Current Liabilities | 340,226 | Operating Margin | 916,010 | 18.3% | Days to Collect | 157.1 |
| Long Term Liabilities | 125,921 | Other Income | 459 | 0.0% | Avg Payment Days | 6.3 |
| Total Equity | 1,280,553 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.0% |
| Total Liab. and Equity | 1,746,700 | Net Profit or Loss | 916,469 | 18.4% | Return on Equity | 71.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052580 COVINA DI | IALYSIS CTR | | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|--------------------|-------|
| 1547 W GARVEY AV | Έ | 12/31/2013 | 365 Days Settled | t | Short Term | |
| WEST COVINA, CAS | 91791 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 9,767,215 | Total Charges | 3,995,060 | | Salary Expense | 36.5% |
| Fixed Assets | 207,159 | Contract Allowance | 22,905 | 0.6% | Fringe Benefits | 6.1% |
| Other Assets | 0 | Operating Revenue | 3,972,155 | 99.4% | | |
| Total Assets | 9,974,374 | Operating Expense | 3,426,685 | 86.3% | Current Ratio | 21.3 |
| Current Liabilities | 458,061 | Operating Margin | 545,470 | 13.7% | Days to Collect | 17.3 |
| Long Term Liabilities | 7,448 | Other Income | 385 | 0.0% | Avg Payment Days | 8.9 |
| Total Equity | 9,508,865 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.6% |
| Total Liab. and Equity | 9,974,374 | Net Profit or Loss | 545,855 | 13.7% | Return on Equity | 5.7% |
| 552510 CREEKSID | E DIALYSIS CE | NTER | | | For Profit | |
| 141 PARKER STREE | ΕT | 12/31/2013 | 365 Days Settled | t | Short Term | |
| VACAVILLE, CA 956 | 88 | | | | | |
| SOLANO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,772,066 | Total Charges | 1,897,562 | | Salary Expense | 38.6% |
| Fixed Assets | 215,394 | Contract Allowance | -2,714 | -0.1% | Fringe Benefits | 4.7% |
| Other Assets | 0 | Operating Revenue | 1,900,276 | 100.1% | | |
| Total Assets | 2,987,460 | Operating Expense | 1,760,467 | 92.6% | Current Ratio | 12.7 |
| Current Liabilities | 219,008 | Operating Margin | 139,809 | 7.4% | Days to Collect | 111.2 |
| Long Term Liabilities | 14,352 | Other Income | 55 | 0.0% | Avg Payment Days | 7.3 |
| Total Equity | 2,754,099 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.9% |
| Total Liab. and Equity | 2,987,459 | Net Profit or Loss | 139,864 | 7.4% | Return on Equity | 5.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052852 CRESCEN | T HEIGHTS DIAI | LYSIS CENT | | | For Profit | |
|------------------------|----------------|-----------------------------|------------------|--------|--------------------|--------|
| 8151 BEVERLY BLV | D | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA 9 | 90048 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,720,335 | Total Charges | 6,045,252 | | Salary Expense | 36.8% |
| Fixed Assets | 147,612 | Contract Allowance | 137,438 | 2.3% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 5,907,814 | 97.7% | | |
| Total Assets | 3,867,947 | Operating Expense | 5,289,147 | 89.5% | Current Ratio | 8.2 |
| Current Liabilities | 455,314 | Operating Margin | 618,667 | 10.5% | Days to Collect | 15.3 |
| Long Term Liabilities | 0 | Other Income | 243 | 0.0% | Avg Payment Days | 9.9 |
| Total Equity | 3,412,632 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.9% |
| Total Liab. and Equity | 3,867,946 | Net Profit or Loss | 618,910 | 10.5% | Return on Equity | 18.1% |
| 552544 CROSSRO | ADS DIALYSIS | | | | For Profit | |
| 3214 YORBA LINDA | BLVD | 12/31/2013 365 Days Settled | | | Short Term | |
| FULLERTON, CA 92 | 831 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,568,276 | Total Charges | 7,444,343 | | Salary Expense | 32.9% |
| Fixed Assets | 235,652 | Contract Allowance | 94,247 | 1.3% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 7,350,096 | 98.7% | | |
| Total Assets | 1,803,928 | Operating Expense | 5,138,803 | 69.9% | Current Ratio | 2.0 |
| Current Liabilities | 765,760 | Operating Margin | 2,211,293 | 30.1% | Days to Collect | 34.8 |
| Long Term Liabilities | 41,878 | Other Income | -884,204 | -12.0% | Avg Payment Days | 7.5 |
| Total Equity | 996,291 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.1% |
| Total Liab. and Equity | 1,803,929 | Net Profit or Loss | 1,327,089 | 18.1% | Return on Equity | 133.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052546 DALY CITY | DIALYSIS | | | | For Profit | |
|---|--|---|---|---------------------------------|--|------------------------------|
| 1498 SOUTHGATE A | AVE | 12/31/2013 | 365 Days Settled | | Short Term | |
| DALY CITY, CA 9401 | 5 | | | | | |
| SAN MATEO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace | lnd. |
| Current Assets | 29,803,758 | Total Charges | 13,954,846 | | Salary Expense | 37.7% |
| Fixed Assets | 3,020,806 | Contract Allowance | 1,035,814 | 7.4% | Fringe Benefits | 6.3% |
| Other Assets | 0 | Operating Revenue | 12,919,032 | 92.6% | | |
| Total Assets | 32,824,564 | Operating Expense | 9,976,313 | 77.2% | Current Ratio | 42.1 |
| Current Liabilities | 708,239 | Operating Margin | 2,942,719 | 22.8% | Days to Collect | 39.2 |
| Long Term Liabilities | 0 | Other Income | 3,442 | 0.0% | Avg Payment Days | 8.2 |
| Total Equity | 32,116,324 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.5% |
| Total Liab. and Equity | 32,824,563 | Net Profit or Loss | 2,946,161 | 22.8% | Return on Equity | 9.2% |
| 552669 DAVIES DIA | 552669 DAVIES DIALYSIS Not for Profit | | | | | |
| 45 CASTRO ST. SOUTH TOWER 2ND 12/31/2013 365 Days Settled | | | | | | |
| 45 CASTRO ST. SOU FLOOR | JTH TOWER 2N | D 12/31/2013 | 365 Days Settled | | Short Term | |
| | | D 12/31/2013 | 365 Days Settled | | Short Term | |
| FLOOR | | D 12/31/2013 | 365 Days Settled | | Short Term | |
| FLOOR SAN FRANCISCO, C | A 94114 | D 12/31/2013 | 365 Days Settled | | Short Term | |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO | A 94114 DRNIA (NORTH) | | 365 Days Settled | | Short Term Key Performanace | lnd. |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO | A 94114 DRNIA (NORTH) Sheet | | | | | l nd. 38.8% |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S | A 94114 DRNIA (NORTH) Sheet 1,268,450 | Income | Statement | 0.2% | Key Performanace | |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets | A 94114 DRNIA (NORTH) Sheet 1,268,450 | Income Total Charges | • Statement 4,008,453 | 0.2% 99.8% | Key Performanace Salary Expense | 38.8% |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets | A 94114 DRNIA (NORTH) Sheet 1,268,450 341,557 | Income Total Charges Contract Allowance | e Statement 4,008,453 6,200 | | Key Performanace Salary Expense Fringe Benefits | 38.8% |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | A 94114 DRNIA (NORTH) Sheet 1,268,450 341,557 | Income Total Charges Contract Allowance Operating Revenue | 4,008,453 6,200 4,002,253 | 99.8% 88.9% | Key Performanace Salary Expense Fringe Benefits | 38.8% 6.1% |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | A 94114 DRNIA (NORTH) Sheet 1,268,450 341,557 0 1,610,007 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 4,008,453 6,200 4,002,253 3,558,078 | 99.8% 88.9% 11.1% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 38.8% 6.1% 2.9 |
| FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | A 94114 DRNIA (NORTH) Sheet 1,268,450 341,557 0 1,610,007 435,961 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 4,008,453 6,200 4,002,253 3,558,078 444,175 | 99.8% 88.9% 11.1% 0.1% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 38.8% 6.1% 2.9 94.1 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552537 DCI - REDE | DING | | | | Not for Profit | |
|------------------------|---------------|--------------------|------------------|-------|-------------------|---------|
| 180 NORTHPOINT D | RIVE | 9/30/2013 | 365 Days Settled | | Short Term | |
| REDDING, CA 96003 | 3 | | | | | |
| SHASTA | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace | Ind. |
| Current Assets | 725,530 | Total Charges | 5,421,341 | | Salary Expense | 39.5% |
| Fixed Assets | 366,178 | Contract Allowance | 134,759 | 2.5% | Fringe Benefits | 9.3% |
| Other Assets | 0 | Operating Revenue | 5,286,582 | 97.5% | | |
| Total Assets | 1,091,708 | Operating Expense | 4,455,054 | 84.3% | Current Ratio | 0.5 |
| Current Liabilities | 1,478,073 | Operating Margin | 831,528 | 15.7% | Days to Collect | 6.8 |
| Long Term Liabilities | 0 | Other Income | 160,410 | 3.0% | Avg Payment Days | 18.8 |
| Total Equity | -386,366 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.7% |
| Total Liab. and Equity | 1,091,707 | Net Profit or Loss | 991,938 | 18.8% | Return on Equity | -256.7% |
| 052674 DELANO D | IALYSIS | | | | For Profit | |
| 405 DOVER PARKW | AY | 12/31/2013 | 365 Days Settled | | Short Term | |
| DELANO, CA 93215 | | | | | | |
| KERN | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 4,728,719 | Total Charges | 5,732,066 | | Salary Expense | 33.2% |
| Fixed Assets | 1,842,721 | Contract Allowance | 181,546 | 3.2% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 5,550,520 | 96.8% | | |
| Total Assets | 6,571,440 | Operating Expense | 5,004,519 | 90.2% | Current Ratio | 6.8 |
| Current Liabilities | 698,025 | Operating Margin | 546,001 | 9.8% | Days to Collect | 18.3 |
| Long Term Liabilities | 114,027 | Other Income | -25,909 | -0.5% | Avg Payment Days | 7.3 |
| 1 | F 7F0 000 | Other Evenence | 0 | 0.0% | Depreciation Rate | 15.9% |
| Total Equity | 5,759,388 | Other Expense | | 0.070 | Depreciation Rate | 13.376 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052784 DELTA SIE | RRA DIALYSIS | CENTER | | | For Profit | |
|------------------------|--------------|--------------------|------------------|-------|-------------------|---------|
| 555 WEST BENJAMI | N HOLT DRIVE | #200 12/31/2013 | 365 Days Settled | | Short Term | |
| STOCKTON, CA 952 | 07 | | | | | |
| SAN JOAQUIN | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 7,408,174 | Total Charges | 3,876,196 | | Salary Expense | 36.0% |
| Fixed Assets | 464,901 | Contract Allowance | 109,745 | 2.8% | Fringe Benefits | 5.2% |
| Other Assets | 1,769,826 | Operating Revenue | 3,766,451 | 97.2% | | |
| Total Assets | 9,642,901 | Operating Expense | 3,297,637 | 87.6% | Current Ratio | 18.4 |
| Current Liabilities | 403,586 | Operating Margin | 468,814 | 12.4% | Days to Collect | 14.8 |
| Long Term Liabilities | 6,375 | Other Income | 1,936 | 0.1% | Avg Payment Days | 9.7 |
| Total Equity | 9,232,939 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.0% |
| Total Liab. and Equity | 9,642,900 | Net Profit or Loss | 470,750 | 12.5% | Return on Equity | 5.1% |
| 552664 DELTA VIE | W DIALYSIS | | | | For Profit | |
| 1150 E LELAND ROA | AD. | 12/31/2013 | 365 Days Settled | | Short Term | |
| PITTSBURG, CA 945 | 565 | | | | | |
| CONTRA COSTA | | | | | | |
| PALMETTO (CALIFO | RNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | -1,093,449 | Total Charges | 4,260,970 | | Salary Expense | 35.8% |
| Fixed Assets | 1,125,284 | Contract Allowance | 37,346 | 0.9% | Fringe Benefits | 5.5% |
| Other Assets | 0 | Operating Revenue | 4,223,624 | 99.1% | | |
| Total Assets | 31,835 | Operating Expense | 3,475,389 | 82.3% | Current Ratio | (6.7) |
| Current Liabilities | 163,663 | Operating Margin | 748,235 | 17.7% | Days to Collect | 75.1 |
| Long Term Liabilities | 75,272 | Other Income | -2,161 | -0.1% | Avg Payment Days | 7.6 |
| Total Equity | -207,100 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.7% |
| Total Liab. and Equity | 31,835 | Net Profit or Loss | 746,074 | 17.7% | Return on Equity | -360.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052714 DESERT C | ITIES DIALYSIS | | | | For Profit | |
|---|---------------------------------------|---|---|---------------------------------|---|------------------------|
| 12675 HESPERIA RO | DAD | 12/31/2013 | 365 Days Settled | i | Short Term | |
| VICTORVILLE, CA 92 | 2392 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | heet | Income Statement | | | Key Performanace I | nd. |
| Current Assets | 3,578,098 | Total Charges | 10,541,810 | | Salary Expense | 45.2% |
| Fixed Assets | 2,533,664 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.5% |
| Other Assets | 41,293 | Operating Revenue | 10,541,810 | 100.0% | | |
| Total Assets | 6,153,055 | Operating Expense | 8,661,259 | 82.2% | Current Ratio | 3.8 |
| Current Liabilities | 946,642 | Operating Margin | 1,880,551 | 17.8% | Days to Collect | 50.9 |
| Long Term Liabilities | 2,190,867 | Other Income | 4,444 | 0.0% | Avg Payment Days | 2.5 |
| Total Equity | 3,015,546 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.0% |
| Total Liab. and Equity | 6,153,055 | Net Profit or Loss | 1,884,995 | 17.9% | Return on Equity | 62.5% |
| 052816 DESERT C | ITIES DIALYSIS | -BARSTOW | | | For Profit | |
| 655 SOUTH 7TH ST | REET | 12/31/2013 | 365 Days Settled | i | Short Term | |
| BARSTOW, CA 9231 | 1 | | | | | |
| SAN BERNARDINO | | | | | | |
| | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| BLUE CROSS (CALI Balance S | , | Income | Statement | | Key Performanace I | nd. |
| • | heet | Income Total Charges | • Statement 1,510,707 | | Key Performanace I Salary Expense | nd. 29.8% |
| Balance S | heet | | | 0.0% | - | |
| Balance S Current Assets | 1,307,770 30,134 | Total Charges | 1,510,707 | 0.0% | Salary Expense | 29.8% |
| Balance S Current Assets Fixed Assets | 1,307,770 30,134 | Total Charges Contract Allowance | 1,510,707 | | Salary Expense Fringe Benefits | 29.8% |
| Balance S Current Assets Fixed Assets Other Assets | 1,307,770 30,134 0 | Total Charges Contract Allowance Operating Revenue | 1,510,707 0 1,510,707 | 100.0% | Salary Expense Fringe Benefits | 29.8% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets | 1,307,770 30,134 0 1,337,904 | Total Charges Contract Allowance Operating Revenue Operating Expense | 1,510,707 0 1,510,707 1,391,639 | 100.0% 92.1% 7.9% | Salary Expense Fringe Benefits Current Ratio | 29.8% 4.7% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,307,770 30,134 0 1,337,904 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,510,707 0 1,510,707 1,391,639 119,068 | 100.0% 92.1% 7.9% 0.1% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 29.8% 4.7% 198.5 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052373 DESERT H | OSPITAL | | | | Public | |
|------------------------|----------------|--------------------|------------------|-------|--------------------|--------|
| 1150 NORTH INDIAN | N AVE | Cost Repor | t not filed. | | Short Term | |
| PALM SPRINGS, CA | 92262 | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 552613 DIALYSIS | CENTER OF ON | TARIO | | | For Profit | |
| 2850 INLAND EMPIF | RE BLVD, SUITE | C 12/31/2013 | 365 Days Settled | | Short Term | |
| ONTARIO, CA 91764 | 1 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,844,856 | Total Charges | 25,488,817 | | Salary Expense | 36.5% |
| Fixed Assets | 473,379 | Contract Allowance | 18,330,422 | 71.9% | Fringe Benefits | 6.5% |
| Other Assets | 0 | Operating Revenue | 7,158,395 | 28.1% | | |
| Total Assets | 3,318,235 | Operating Expense | 3,337,144 | 46.6% | Current Ratio | 1.1 |
| Current Liabilities | 2,557,897 | Operating Margin | 3,821,251 | 53.4% | Days to Collect | 127.4 |
| Long Term Liabilities | 235 | Other Income | 0 | 0.0% | Avg Payment Days | 15.2 |
| Total Equity | 760,103 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.2% |
| Total Liab. and Equity | 3,318,235 | Net Profit or Loss | 3,821,251 | 53.4% | Return on Equity | 502.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052656 DIALYSIS | CENTERS OF V | ENTURA COUNTY | | | For Profit | |
|------------------------|------------------|--------------------|------------------|--------|--------------------|-------|
| 4567 TELEPHONE R | D STE 101 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| VENTURA, CA 9300 | 3 | | | | | |
| VENTURA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,096,918 | Total Charges | 6,962,719 | | Salary Expense | 38.9% |
| Fixed Assets | 17,380,195 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.6% |
| Other Assets | 0 | Operating Revenue | 6,962,719 | 100.0% | | |
| Total Assets | 18,477,113 | Operating Expense | 6,020,544 | 86.5% | Current Ratio | (2.1) |
| Current Liabilities | -525,311 | Operating Margin | 942,175 | 13.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 113 | 0.0% | Avg Payment Days | (8.7) |
| Total Equity | -17,951,802 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.6% |
| Total Liab. and Equity | -18,477,113 | Net Profit or Loss | 942,288 | 13.5% | Return on Equity | -5.2% |
| 552689 DIALYSIS | CLINIC, INC - UP | KIAH | | | Not for Profit | |
| 275 SOUTH ORCHA | RD AVENUE | 9/30/2013 | 365 Days Settled | | Short Term | |
| UKIAH, CA 95482 | | | | | | |
| MENDOCINO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 657,382 | Total Charges | 3,297,707 | | Salary Expense | 38.4% |
| Fixed Assets | 1,416,104 | Contract Allowance | 8,609 | 0.3% | Fringe Benefits | 8.1% |
| Other Assets | 0 | Operating Revenue | 3,289,098 | 99.7% | | |
| Total Assets | 2,073,486 | Operating Expense | 2,884,936 | 87.7% | Current Ratio | 0.2 |
| Current Liabilities | 4,368,612 | Operating Margin | 404,162 | 12.3% | Days to Collect | 19.1 |
| Long Term Liabilities | 0 | Other Income | 58,282 | 1.8% | Avg Payment Days | 24.1 |
| Total Equity | -866,571 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.3% |
| 1. 7 | | | | | | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052768 DIAMOND | VALLEY DIALY | SIS | | | For Profit | |
|------------------------|--------------|--------------------|------------------|--------|-----------------------|-------|
| 1030 EAST FLORIDA | Λ Λ\/E | 12/21/2012 | 365 Dave Sottler | 4 | Short Term | |
| | AAVE | 12/31/2013 | 365 Days Settled | ı | Short reith | |
| HEMET, CA 92543 | | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 1,944,505 | Total Charges | 2,585,682 | | Salary Expense | 39.1% |
| Fixed Assets | 71,365 | Contract Allowance | -240,651 | -9.3% | Fringe Benefits | 5.1% |
| Other Assets | 2,319,914 | Operating Revenue | 2,826,333 | 109.3% | | |
| Total Assets | 4,335,784 | Operating Expense | 2,536,472 | 89.7% | Current Ratio | 6.3 |
| Current Liabilities | 308,037 | Operating Margin | 289,861 | 10.3% | Days to Collect | 96.3 |
| Long Term Liabilities | 867 | Other Income | -115,800 | -4.1% | Avg Payment Days | 8.8 |
| Total Equity | 4,026,881 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.9% |
| Total Liab. and Equity | 4,335,785 | Net Profit or Loss | 174,061 | 6.2% | Return on Equity | 4.3% |

552740 DINUBA-CA #5330

12/31/2013 43 Days Settled

, CA

| Balance S | Balance Sheet Income | | e Statement | | Key Performanace Ind. | |
|------------------------|----------------------|--------------------|-------------|---------|-----------------------|--------|
| Current Assets | -1,796,452 | Total Charges | 44,042 | | Salary Expense | 20.6% |
| Fixed Assets | 1,799,145 | Contract Allowance | 1,011 | 2.3% | Fringe Benefits | 1.0% |
| Other Assets | 4,701 | Operating Revenue | 43,031 | 97.7% | | |
| Total Assets | 7,394 | Operating Expense | 401,722 | 933.6% | Current Ratio | (72.6) |
| Current Liabilities | 24,759 | Operating Margin | -358,691 | -833.6% | Days to Collect | 133.6 |
| Long Term Liabilities | 345,820 | Other Income | 0 | 0.0% | Avg Payment Days | 1.2 |
| Total Equity | -363,186 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.4% |
| Total Liab. and Equity | 7,393 | Net Profit or Loss | (358,691) | -833.6% | Return on Equity | 98.8% |

All Providers

12:27 PM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552570 DIXON DIA | 552570 DIXON DIALYSIS SERVICES, INC | | | | | |
|------------------------|-------------------------------------|-----------------------------|------------------|------------|-----------------------|-------|
| 125 N LINCOLN STR | REET, SUITE B | 12/31/2013 | 365 Days Settled | I | Short Term | |
| DIXON, CA 95620 | | | | | | |
| SOLANO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace Ind. | |
| Current Assets | 375,134 | Total Charges | 2,241,335 | | Salary Expense | 44.5% |
| Fixed Assets | 667,843 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 1.3% |
| Other Assets | 1,321 | Operating Revenue | 2,241,335 | 100.0% | | |
| Total Assets | 1,044,298 | Operating Expense | 2,011,039 | 89.7% | Current Ratio | 13.6 |
| Current Liabilities | 27,532 | Operating Margin | 230,296 | 10.3% | Days to Collect | 3.9 |
| Long Term Liabilities | 0 | Other Income | 109 | 0.0% | Avg Payment Days | 3.6 |
| Total Equity | 1,016,766 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.9% |
| Total Liab. and Equity | 1,044,298 | Net Profit or Loss | 230,405 | 10.3% | Return on Equity | 22.7% |
| 052785 DOCTORS | DIALYSIS CEN | TER OF MONTEBELL | -0 | | For Profit | |
| 1721 WEST WHITTIE | ER BLVD | 12/31/2013 365 Days Settled | | Short Term | | |
| MONTEBELLO, CA 9 | 90640 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 5,536,471 | Total Charges | 4,575,867 | | Salary Expense | 37.5% |
| Fixed Assets | 379,147 | Contract Allowance | 85,363 | 1.9% | Fringe Benefits | 6.8% |
| Other Assets | 0 | Operating Revenue | 4,490,504 | 98.1% | | |
| Total Assets | 5,915,618 | Operating Expense | 4,211,207 | 93.8% | Current Ratio | 11.1 |
| Current Liabilities | 497,659 | Operating Margin | 279,297 | 6.2% | Days to Collect | 23.0 |
| Long Term Liabilities | 0 | Other Income | -53,236 | -1.2% | Avg Payment Days | 8.4 |
| Total Equity | 5,417,959 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.0% |
| | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052725 DOCTORS | 52725 DOCTORS DIALYSIS OF EAST LOS ANGELES | | | | For Profit | |
|--|---|---|---|-------------------------|---|-------------------------------|
| 950 SOUTH EASTER | RN AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90022 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 4,278,355 | Total Charges | 5,668,339 | | Salary Expense | 39.5% |
| Fixed Assets | 234,915 | Contract Allowance | 181,582 | 3.2% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 5,486,757 | 96.8% | | |
| Total Assets | 4,513,270 | Operating Expense | 4,690,197 | 85.5% | Current Ratio | 5.8 |
| Current Liabilities | 732,668 | Operating Margin | 796,560 | 14.5% | Days to Collect | 26.6 |
| Long Term Liabilities | 29,970 | Other Income | -156,921 | -2.9% | Avg Payment Days | 9.4 |
| Total Equity | 3,750,631 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.8% |
| Total Liab. and Equity | 4,513,269 | Net Profit or Loss | 639,639 | 11.7% | Return on Equity | 17.1% |
| 052574 DOWNEY I | DIALYSIS CTR | | | | For Profit | |
| 8630 FLORENCE AV | /ENUE SUITE 10 | 12/31/2013 | 365 Days Settled | | Short Term | |
| DOWNEY, CA 90240 |) | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | (EODNIA) | | | | | |
| Balance S | FORNIA) | | | | | |
| | , | Income | Statement | | Key Performanace I | nd. |
| Current Assets | Sheet | Income Total Charges | • Statement 6,173,999 | | Key Performanace I Salary Expense | nd. 36.3% |
| Current Assets Fixed Assets | Sheet | | | 3.6% | - | |
| | 5heet 17,032,851 | Total Charges | 6,173,999 | 3.6% 96.4% | Salary Expense | 36.3% |
| Fixed Assets | 17,032,851 509,662 | Total Charges Contract Allowance | 6,173,999 224,320 | | Salary Expense | 36.3% |
| Fixed Assets Other Assets | 17,032,851 509,662 8,939 | Total Charges Contract Allowance Operating Revenue | 6,173,999 224,320 5,949,679 | 96.4% | Salary Expense Fringe Benefits | 36.3% 5.8% |
| Fixed Assets Other Assets Total Assets | 17,032,851 509,662 8,939 17,551,452 | Total Charges Contract Allowance Operating Revenue Operating Expense | 6,173,999 224,320 5,949,679 5,005,775 | 96.4% 84.1% 15.9% | Salary Expense Fringe Benefits Current Ratio | 36.3% 5.8% 37.8 |
| Fixed Assets Other Assets Total Assets Current Liabilities | 17,032,851 509,662 8,939 17,551,452 450,258 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,173,999 224,320 5,949,679 5,005,775 943,904 | 96.4% 84.1% 15.9% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 36.3% 5.8% 37.8 65.3 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552624 DOWNEY L | 52624 DOWNEY LANDING DIALYSIS CENTER | | | | | |
|------------------------|--------------------------------------|--------------------|------------------|--------|-------------------|--------|
| 11611 BELLFLOWER | R BOULEVARD | 12/31/2013 | 365 Days Settled | i | Short Term | |
| DOWNEY, CA 90241 | | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 458,589 | Total Charges | 6,268,813 | | Salary Expense | 32.1% |
| Fixed Assets | 1,139,283 | Contract Allowance | -8,356 | -0.1% | Fringe Benefits | 5.5% |
| Other Assets | 12,618 | Operating Revenue | 6,277,169 | 100.1% | | |
| Total Assets | 1,610,490 | Operating Expense | 5,250,321 | 83.6% | Current Ratio | 2.7 |
| Current Liabilities | 171,137 | Operating Margin | 1,026,848 | 16.4% | Days to Collect | 45.9 |
| Long Term Liabilities | 294,815 | Other Income | 194 | 0.0% | Avg Payment Days | 6.1 |
| Total Equity | 1,144,538 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.8% |
| Total Liab. and Equity | 1,610,490 | Net Profit or Loss | 1,027,042 | 16.4% | Return on Equity | 89.7% |
| 052651 DSI BERKE | ELEY DIALYSIS | | | | For Profit | |
| 2895 SEVENTH STR | EET | 12/31/2013 | 365 Days Settled | i | Short Term | |
| BERKELEY, CA 947 | 10 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 242,354 | Total Charges | 88,781,417 | | Salary Expense | 38.6% |
| Fixed Assets | 520,225 | Contract Allowance | 83,511,270 | 94.1% | Fringe Benefits | 9.5% |
| Other Assets | 24,032 | Operating Revenue | 5,270,147 | 5.9% | | |
| Total Assets | 786,611 | Operating Expense | 4,381,456 | 83.1% | Current Ratio | (0.3) |
| Current Liabilities | -719,949 | Operating Margin | 888,691 | 16.9% | Days to Collect | 189.9 |
| Long Term Liabilities | 0 | Other Income | 39,064 | 0.7% | Avg Payment Days | (60.0) |
| Total Equity | 1,506,560 | Other Expense | 0 | 0.0% | Depreciation Rate | 61.8% |
| Total Liab. and Equity | 786,611 | Net Profit or Loss | 927,755 | 17.6% | Return on Equity | 61.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052835 DSI CHULA | 052835 DSI CHULA VISTA DIALYSIS | | | | For Profit | |
|------------------------|---------------------------------|--------------------|------------------|-------|--------------------|---------|
| 1181 BROADWAY, S | SUITE 5 | 12/31/2013 | 365 Days Settled | | Short Term | |
| CHULA VISTA, CA 9 | 1911 | | | | | |
| SAN DIEGO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ΞS | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,598,057 | Total Charges | 164,728,934 | | Salary Expense | 43.9% |
| Fixed Assets | 504,495 | Contract Allowance | 155,475,554 | 94.4% | Fringe Benefits | 12.5% |
| Other Assets | 8,078 | Operating Revenue | 9,253,380 | 5.6% | | |
| Total Assets | 2,110,630 | Operating Expense | 6,152,835 | 66.5% | Current Ratio | (0.6) |
| Current Liabilities | -2,749,828 | Operating Margin | 3,100,545 | 33.5% | Days to Collect | 101.6 |
| Long Term Liabilities | 0 | Other Income | 3,446 | 0.0% | Avg Payment Days | (163.1) |
| Total Equity | 4,860,458 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.8% |
| Total Liab. and Equity | 2,110,630 | Net Profit or Loss | 3,103,991 | 33.5% | Return on Equity | 63.9% |
| 052834 DSI OCEA | NSIDE DIALYSIS | 3 | | | For Profit | |
| 2229 EL CAMINO RE | EAL, SUITE C | 12/31/2013 | 365 Days Settled | | Short Term | |
| OCEANSIDE, CA 920 | 054 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,394,663 | Total Charges | 102,853,596 | | Salary Expense | 28.9% |
| Fixed Assets | 459,640 | Contract Allowance | 95,976,876 | 93.3% | Fringe Benefits | 10.6% |
| Other Assets | 5,700 | Operating Revenue | 6,876,720 | 6.7% | | |
| Total Assets | 1,860,003 | Operating Expense | 4,275,810 | 62.2% | Current Ratio | (0.5) |
| Current Liabilities | -2,639,203 | Operating Margin | 2,600,910 | 37.8% | Days to Collect | 208.2 |
| Long Term Liabilities | 11,011 | Other Income | 5,826 | 0.1% | Avg Payment Days | (225.3) |
| Total Equity | 4,488,195 | Other Expense | 0 | 0.0% | Depreciation Rate | 43.8% |
| Total Liab. and Equity | 1,860,003 | Net Profit or Loss | 2,606,736 | 37.9% | Return on Equity | 58.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052675 EAST BAY | 2675 EAST BAY PERITONEAL DIALYSIS | | | | | |
|------------------------|-----------------------------------|--------------------|------------------|--------|-------------------|---------|
| 13939 EAST 14TH S | TREET, SUITE 1 | 10 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN LEANDRO, CA | 94578 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 3,472,865 | Total Charges | 1,230,018 | | Salary Expense | 38.9% |
| Fixed Assets | 13,605 | Contract Allowance | 97,436 | 7.9% | Fringe Benefits | 4.3% |
| Other Assets | 0 | Operating Revenue | 1,132,582 | 92.1% | | |
| Total Assets | 3,486,470 | Operating Expense | 1,144,676 | 101.1% | Current Ratio | 23.4 |
| Current Liabilities | 148,162 | Operating Margin | -12,094 | -1.1% | Days to Collect | 1,216.8 |
| Long Term Liabilities | 5,673 | Other Income | 619 | 0.1% | Avg Payment Days | 8.8 |
| Total Equity | 3,332,634 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.5% |
| Total Liab. and Equity | 3,486,469 | Net Profit or Loss | (11,475) | -1.0% | Return on Equity | -0.3% |
| 552574 EAST L A I | DIALYSIS CENT | ER | | | For Profit | |
| 5830 EAST WHITTIE | R BOULEVARD | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90022 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 287,119 | Total Charges | 29,860,623 | | Salary Expense | 33.6% |
| Fixed Assets | 15,244 | Contract Allowance | 23,222,720 | 77.8% | Fringe Benefits | 6.0% |
| Other Assets | 134,457 | Operating Revenue | 6,637,903 | 22.2% | | |
| Total Assets | 436,820 | Operating Expense | 4,808,718 | 72.4% | Current Ratio | 0.2 |
| Current Liabilities | 1,871,120 | Operating Margin | 1,829,185 | 27.6% | Days to Collect | 1,274.3 |
| Long Term Liabilities | 0 | Other Income | 55,963 | 0.8% | Avg Payment Days | 16.2 |
| Total Equity | -1,434,300 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.6% |
| Total Liab. and Equity | 436,820 | Net Profit or Loss | 1,885,148 | 28.4% | Return on Equity | -131.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052622 EAST LA P | LAZA DIALYSIS | 5 | | | For Profit | |
|------------------------|-------------------------|--------------------|------------------|-------|-------------------|---------|
| 1700 CESAR E CHA' | VEZ AVENUE, S | UITE 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90033 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 11,399,599 | Total Charges | 10,395,286 | | Salary Expense | 33.8% |
| Fixed Assets | 669,511 | Contract Allowance | 380,188 | 3.7% | Fringe Benefits | 5.8% |
| Other Assets | 1,668,094 | Operating Revenue | 10,015,098 | 96.3% | | |
| Total Assets | 13,737,204 | Operating Expense | 8,283,533 | 82.7% | Current Ratio | 9.0 |
| Current Liabilities | 1,261,688 | Operating Margin | 1,731,565 | 17.3% | Days to Collect | 24.7 |
| Long Term Liabilities | -92,726 | Other Income | 4,178 | 0.0% | Avg Payment Days | 11.1 |
| Total Equity | 12,568,241 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.7% |
| Total Liab. and Equity | 13,737,203 | Net Profit or Loss | 1,735,743 | 17.3% | Return on Equity | 13.8% |
| 052867 EAST PALI | MDALE DIALYS | IS CENTER | | | For Profit | |
| 2710 EAST PALMDA | 2710 EAST PALMDALE BLVD | | 365 Days Settled | | Short Term | |
| PALMDALE, CA 935 | 50 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,018,106 | Total Charges | 8,721,871 | | Salary Expense | 29.5% |
| Fixed Assets | 566,011 | Contract Allowance | 6,385,775 | 73.2% | Fringe Benefits | 4.1% |
| Other Assets | 2,800 | Operating Revenue | 2,336,096 | 26.8% | | |
| Total Assets | 1,586,917 | Operating Expense | 2,184,533 | 93.5% | Current Ratio | 1.3 |
| Current Liabilities | 760,804 | Operating Margin | 151,563 | 6.5% | Days to Collect | 1,017.4 |
| Long Term Liabilities | 826,113 | Other Income | 0 | 0.0% | Avg Payment Days | 18.4 |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 41.2% |
| Total Liab. and Equity | 1,586,917 | Net Profit or Loss | 151,563 | 6.5% | Return on Equity | 0.0% |

All Providers

Healthcare Almanac 561-594-7551

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052613 EATON CA | NYON DIALYSI | S | | | For Profit | | |
|------------------------|----------------|-----------------------------|-----------|--------|--------------------|-------|--|
| 2551 E WASHINGTO | N BLVD | 12/31/2013 365 Days Settled | | I | Short Term | | |
| PASADENA, CA 911 | 06 | | | | | | |
| LOS ANGELES | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 6,442,751 | Total Charges | 4,912,985 | | Salary Expense | 32.9% | |
| Fixed Assets | 1,811,375 | Contract Allowance | -578,092 | -11.8% | Fringe Benefits | 4.0% | |
| Other Assets | 48,734 | Operating Revenue | 5,491,077 | 111.8% | | | |
| Total Assets | 8,302,860 | Operating Expense | 5,009,812 | 91.2% | Current Ratio | 10.2 | |
| Current Liabilities | 633,881 | Operating Margin | 481,265 | 8.8% | Days to Collect | 26.5 | |
| Long Term Liabilities | 0 | Other Income | -17,581 | -0.3% | Avg Payment Days | 23.9 | |
| Total Equity | 7,668,977 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.9% | |
| Total Liab. and Equity | 8,302,858 | Net Profit or Loss | 463,684 | 8.4% | Return on Equity | 6.0% | |
| 052341 EL CAMINO | O HOSPITAL DIA | ALYSIS | | | Not for Profit | | |
| 2505 HOSPITAL DRI | VE | Cost Report not filed. | | | Short Term | | |
| MOUNTAIN VIEW, C | A 94039 | | | | | | |
| SANTA CLARA | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052690 EL CENTR | O DESERT VAL | LEY DIALYSIS | | | For Profit | |
|---|--|---|--|-------------------------|--|-------------------------------|
| 110 SOUTH FIFTH S | STREET | 12/31/2013 | 365 Days Settled | i | Short Term | |
| EL CENTRO, CA 922 | 243 | | | | | |
| IMPERIAL | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 352,951 | Total Charges | 2,261,378 | | Salary Expense | 33.7% |
| Fixed Assets | 5,974,477 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.9% |
| Other Assets | 0 | Operating Revenue | 2,261,378 | 100.0% | | |
| Total Assets | 6,327,428 | Operating Expense | 2,503,501 | 110.7% | Current Ratio | (1.2) |
| Current Liabilities | -286,638 | Operating Margin | -242,123 | -10.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | (4.3) |
| Total Equity | -6,040,789 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.2% |
| Total Liab. and Equity | -6,327,427 | Net Profit or Loss | (242,121) | -10.7% | Return on Equity | 4.0% |
| 052786 EL CERRIT | O DIALYSIS | | | | For Profit | |
| 10690 SAN PABLO | AVENUE | 12/31/2013 365 Days Settled | | i | Short Term | |
| EL CERRITO, CA 94 | 530 | | | | | |
| CONTRA COSTA | | | | | | |
| САНАВА | | | | | | |
| | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Balance S Current Assets | | Income Total Charges | • Statement 6,756,959 | | Key Performanace In Salary Expense | n d. 41.2% |
| | 12,255,919 | | | 1.0% | • | |
| Current Assets | 12,255,919 393,848 | Total Charges | 6,756,959 | 1.0% 99.0% | Salary Expense | 41.2% |
| Current Assets Fixed Assets | 12,255,919 393,848 | Total Charges Contract Allowance | 6,756,959 68,690 | | Salary Expense | 41.2% |
| Current Assets Fixed Assets Other Assets | 12,255,919 393,848 10,736 | Total Charges Contract Allowance Operating Revenue | 6,756,959 68,690 6,688,269 | 99.0% | Salary Expense Fringe Benefits | 41.2% 6.1% |
| Current Assets Fixed Assets Other Assets Total Assets | 12,255,919 393,848 10,736 12,660,503 | Total Charges Contract Allowance Operating Revenue Operating Expense | 6,756,959 68,690 6,688,269 5,480,419 | 99.0% 81.9% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 41.2% 6.1% 27.1 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 12,255,919 393,848 10,736 12,660,503 452,227 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,756,959 68,690 6,688,269 5,480,419 1,207,850 | 99.0% 81.9% 18.1% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 41.2% 6.1% 27.1 11.8 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552529 ELK GROV | E DIALYSIS CE | NTER | | | For Profit | |
|------------------------|---------------|-----------------------------|------------------|-------|--------------------|-------|
| 9281 OFFICE PARK | CIRCLE, SUITE | 105 12/31/2013 | 365 Days Settled | | Short Term | |
| ELK GROVE, CA 957 | 758 | | | | | |
| SACRAMENTO | | | | | | |
| TRAILBLAZERS HEA | ALTH ENTERPR | ISES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,788,516 | Total Charges | 5,276,178 | | Salary Expense | 36.9% |
| Fixed Assets | 342,572 | Contract Allowance | 44,643 | 0.8% | Fringe Benefits | 6.6% |
| Other Assets | 0 | Operating Revenue | 5,231,535 | 99.2% | | |
| Total Assets | 2,131,088 | Operating Expense | 4,646,876 | 88.8% | Current Ratio | 2.5 |
| Current Liabilities | 711,883 | Operating Margin | 584,659 | 11.2% | Days to Collect | 107.8 |
| Long Term Liabilities | 160,283 | Other Income | -285,914 | -5.5% | Avg Payment Days | 10.1 |
| Total Equity | 1,258,923 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.7% |
| Total Liab. and Equity | 2,131,089 | Net Profit or Loss | 298,745 | 5.7% | Return on Equity | 23.7% |
| 052756 ENCINITAS | BDIALYSIS | | | | For Profit | |
| 332 SANTA FE DRIV | E, SUITE 100 | 12/31/2013 365 Days Settled | | | Short Term | |
| ENCINITAS, CA 9202 | 24 | | | | | |
| SAN DIEGO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,209,650 | Total Charges | 2,998,112 | | Salary Expense | 33.2% |
| Fixed Assets | 297,408 | Contract Allowance | 65,807 | 2.2% | Fringe Benefits | 5.4% |
| Other Assets | 1,319,379 | Operating Revenue | 2,932,305 | 97.8% | | |
| Total Assets | 3,826,437 | Operating Expense | 2,929,517 | 99.9% | Current Ratio | 11.7 |
| Current Liabilities | 188,207 | Operating Margin | 2,788 | 0.1% | Days to Collect | 109.2 |
| Long Term Liabilities | 4,162 | Other Income | 248 | 0.0% | Avg Payment Days | 7.7 |
| | | | | | | |
| Total Equity | 3,634,067 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.8% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052525 ESCONDID | O DIALYSIS | | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|-------------------|-------|
| 203 E SECOND AVE | NUE | 12/31/2013 | 365 Days Settled | i | Short Term | |
| ESCONDIDO, CA 92 | 025 | | | | | |
| SAN DIEGO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 18,817,996 | Total Charges | 4,190,115 | | Salary Expense | 35.5% |
| Fixed Assets | 252,575 | Contract Allowance | -119,243 | -2.8% | Fringe Benefits | 4.9% |
| Other Assets | 652,185 | Operating Revenue | 4,309,358 | 102.8% | | |
| Total Assets | 19,722,756 | Operating Expense | 3,498,015 | 81.2% | Current Ratio | 35.6 |
| Current Liabilities | 528,165 | Operating Margin | 811,343 | 18.8% | Days to Collect | 19.9 |
| Long Term Liabilities | 71,056 | Other Income | 953 | 0.0% | Avg Payment Days | 9.5 |
| Total Equity | 19,123,534 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.6% |
| Total Liab. and Equity | 19,722,755 | Net Profit or Loss | 812,296 | 18.8% | Return on Equity | 4.2% |
| 053514 EVERGREE | EN DIALYSIS SE | ERVICES | | | Not for Profit | |
| 2240 TULLY ROAD | | Cost Repor | t not filed. | | Short Term | |
| SAN JOSE, CA 9512 | 2 | | | | | |
| SANTA CLARA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552594 EXETER D | IALYSIS | | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|-------|
| 1116 WEST VISALIA | ROAD, SUITE 1 | 06 12/31/2013 | 365 Days Settled | | Short Term | |
| EXETER, CA 93221 | | | | | | |
| TULARE | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | -1,708,210 | Total Charges | 2,976,455 | | Salary Expense | 39.7% |
| Fixed Assets | 672,843 | Contract Allowance | 316,787 | 10.6% | Fringe Benefits | 7.1% |
| Other Assets | 103,815 | Operating Revenue | 2,659,668 | 89.4% | | |
| Total Assets | -931,552 | Operating Expense | 2,839,309 | 106.8% | Current Ratio | (5.5) |
| Current Liabilities | 307,940 | Operating Margin | -179,641 | -6.8% | Days to Collect | 304.6 |
| Long Term Liabilities | 53,202 | Other Income | 433 | 0.0% | Avg Payment Days | 8.0 |
| Total Equity | -1,292,694 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.2% |
| Total Liab. and Equity | -931,552 | Net Profit or Loss | (179,208) | -6.7% | Return on Equity | 13.9% |
| 052618 FAIRFIELD | DIALYSIS CEN | TER | | | For Profit | |
| 4660 CENTRAL WAY | Y | 12/31/2013 | 365 Days Settled | | Short Term | |
| FAIRFIELD, CA 9453 | 33 | | | | | |
| SOLANO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 20,925,723 | Total Charges | 10,827,409 | | Salary Expense | 32.0% |
| Fixed Assets | 1,111,430 | Contract Allowance | 12,988 | 0.1% | Fringe Benefits | 4.8% |
| Other Assets | 615 | Operating Revenue | 10,814,421 | 99.9% | | |
| Total Assets | 22,037,768 | Operating Expense | 7,720,697 | 71.4% | Current Ratio | 22.8 |
| Current Liabilities | 919,569 | Operating Margin | 3,093,724 | 28.6% | Days to Collect | 8.5 |
| Long Term Liabilities | 51,477 | Other Income | -3,367 | 0.0% | Avg Payment Days | 9.3 |
| Total Equity | 21,066,723 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.8% |
| Total Liab. and Equity | 22,037,769 | Net Profit or Loss | 3,090,357 | 28.6% | Return on Equity | 14.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552727 FIRESTON | 52727 FIRESTONE BLVD DIALYSIS | | | | | |
|---------------------------------|-------------------------------|-----------------------------|------------------|------------|-------------------|----------|
| 11913 FIRESTONE E | BLVD | 12/31/2013 | 184 Days Settled | | Short Term | |
| NORWALK, CA 9065 | 60 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Balance Sheet | | | | Key Performanace | Ind. |
| Current Assets | -3,153,021 | Total Charges | 304,512 | | Salary Expense | 30.0% |
| Fixed Assets | 2,249,097 | Contract Allowance | -25,563 | -8.4% | Fringe Benefits | 2.2% |
| Other Assets | 0 | Operating Revenue | 330,075 | 108.4% | | |
| Total Assets | -903,924 | Operating Expense | 1,135,886 | 344.1% | Current Ratio | (75.6) |
| Current Liabilities | 41,718 | Operating Margin | -805,811 | -244.1% | Days to Collect | 168.8 |
| Long Term Liabilities | 0 | Other Income | 14,258 | 4.3% | Avg Payment Days | 4.3 |
| Total Equity | -945,643 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.4% |
| Total Liab. and Equity | -903,925 | Net Profit or Loss | (791,553) | -239.8% | Return on Equity | 83.7% |
| 052872 FLORENCE DIALYSIS CENTER | | | | | For Profit | |
| 351 WEST FLOREN | CE AVENUE | 12/31/2013 365 Days Settled | | Short Term | | |
| LOS ANGELES, CA | 90003 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 969,803 | Total Charges | 4,216,857 | | Salary Expense | 40.9% |
| Fixed Assets | 115,023 | Contract Allowance | 2,531 | 0.1% | Fringe Benefits | 6.5% |
| Other Assets | 0 | Operating Revenue | 4,214,326 | 99.9% | | |
| Total Assets | 1,084,826 | Operating Expense | 3,179,918 | 75.5% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 1,034,408 | 24.5% | Days to Collect | 84.0 |
| Long Term Liabilities | 1,058,070 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | 26,756 | Other Expense | 0 | 0.0% | Depreciation Rate | 34.6% |
| Total Liab. and Equity | 1,084,826 | Net Profit or Loss | 1,034,408 | 24.5% | Return on Equity | 3,866.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052857 FLORIN DI | 2857 FLORIN DIALYSIS CENTER | | | | | | |
|------------------------|-----------------------------|-----------------------------|------------------|--------|--------------------|-------|--|
| 7000 STOCKTON BL | _VD | 12/31/2013 | 365 Days Settled | d | Short Term | | |
| SACRAMENTO, CA | 95823 | | | | | | |
| SACRAMENTO | | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 14,805,053 | Total Charges | 9,080,594 | | Salary Expense | 36.8% | |
| Fixed Assets | 314,046 | Contract Allowance | 73,120 | 0.8% | Fringe Benefits | 6.9% | |
| Other Assets | 962,322 | Operating Revenue | 9,007,474 | 99.2% | | | |
| Total Assets | 16,081,421 | Operating Expense | 6,986,724 | 77.6% | Current Ratio | 14.6 | |
| Current Liabilities | 1,010,745 | Operating Margin | 2,020,750 | 22.4% | Days to Collect | 10.8 | |
| Long Term Liabilities | 0 | Other Income | -2,789 | 0.0% | Avg Payment Days | 10.9 | |
| Total Equity | 15,070,677 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.9% | |
| Total Liab. and Equity | 16,081,422 | Net Profit or Loss | 2,017,961 | 22.4% | Return on Equity | 13.4% | |
| 052524 FMC DIAL | YSIS OF SANTA | ROSA | | | For Profit | | |
| 1020 SECOND STRE | EET | 12/31/2013 365 Days Settled | | | Short Term | | |
| SANTA ROSA, CA 9 | 5404 | | | | | | |
| SONOMA | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 633,428 | Total Charges | 2,771,545 | | Salary Expense | 42.3% | |
| Fixed Assets | 2,351,624 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.9% | |
| Other Assets | 0 | Operating Revenue | 2,771,545 | 100.0% | | | |
| Total Assets | 2,985,052 | Operating Expense | 2,645,793 | 95.5% | Current Ratio | (3.4) | |
| Current Liabilities | -184,528 | Operating Margin | 125,752 | 4.5% | Days to Collect | 16.6 | |
| Long Term Liabilities | 0 | Other Income | 5 | 0.0% | Avg Payment Days | (4.6) | |
| Total Equity | -2,800,524 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.3% | |
| Total Liab. and Equity | -2,985,052 | Net Profit or Loss | 125,757 | 4.5% | Return on Equity | -4.5% | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052890 FMC DIAL | YSIS SERVICES | -ANTELOPE | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|---------|
| 44950 VALLEY CEN | TRAL WAY, SUI | TE 108 12/31/2013 | 365 Days Settled | d | Short Term | |
| LANCASTER, CA 93 | 536 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 786,177 | Total Charges | 5,905,763 | | Salary Expense | 36.9% |
| Fixed Assets | 483,768 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.4% |
| Other Assets | 0 | Operating Revenue | 5,905,763 | 100.0% | | |
| Total Assets | 1,269,945 | Operating Expense | 4,806,961 | 81.4% | Current Ratio | (2.9) |
| Current Liabilities | -271,823 | Operating Margin | 1,098,802 | 18.6% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 4 | 0.0% | Avg Payment Days | (1.1) |
| Total Equity | -998,121 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.5% |
| Total Liab. and Equity | -1,269,944 | Net Profit or Loss | 1,098,806 | 18.6% | Return on Equity | -110.1% |
| 052860 FMC DIAL | YSIS SERVICES | CHANNEL ISLANDS | | | For Profit | |
| 2679 B SAVIERS RD |) | 12/31/2013 | 365 Days Settled | d | Short Term | |
| OXNARD, CA 93033 | | | | | | |
| VENTURA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 901,860 | Total Charges | 4,971,047 | | Salary Expense | 41.0% |
| Fixed Assets | 2,420,514 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.7% |
| Other Assets | 0 | Operating Revenue | 4,971,047 | 100.0% | | |
| Total Assets | 3,322,374 | Operating Expense | 4,003,794 | 80.5% | Current Ratio | (1.8) |
| Current Liabilities | -507,884 | Operating Margin | 967,253 | 19.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 25 | 0.0% | Avg Payment Days | (12.4) |
| Total Equity | -2,814,488 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.8% |
| Total Equity | | • | | | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052862 FMC DIAL | YSIS SERVICES | NORTH ORANGE CO | DUNTY | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|--------|
| 511 N BROOKHURS | T STREET, STE | 100 12/31/2013 | 365 Days Settled | d | Short Term | |
| ANAHEIM, CA 92801 | 1 | | | | | |
| ORANGE | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 766,746 | Total Charges | 6,263,265 | | Salary Expense | 40.1% |
| Fixed Assets | 4,985,735 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.7% |
| Other Assets | 0 | Operating Revenue | 6,263,265 | 100.0% | | |
| Total Assets | 5,752,481 | Operating Expense | 4,582,756 | 73.2% | Current Ratio | (3.7) |
| Current Liabilities | -208,699 | Operating Margin | 1,680,509 | 26.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 105 | 0.0% | Avg Payment Days | (0.6) |
| Total Equity | -5,543,782 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.8% |
| Total Liab. and Equity | -5,752,481 | Net Profit or Loss | 1,680,614 | 26.8% | Return on Equity | -30.3% |
| 052880 FMC DIAL | YSIS SERVICES | OF BELLF | | | For Profit | |
| 10116 ROSECRANS | AVENUE | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| BELLFLOWER, CA 9 | 90706 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 944,614 | Total Charges | 7,792,479 | | Salary Expense | 37.4% |
| Fixed Assets | 7,078,840 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.3% |
| Other Assets | 0 | Operating Revenue | 7,792,479 | 100.0% | | |
| Total Assets | 8,023,454 | Operating Expense | 6,100,342 | 78.3% | Current Ratio | (3.2) |
| Current Liabilities | -291,471 | Operating Margin | 1,692,137 | 21.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 140 | 0.0% | Avg Payment Days | (3.6) |
| Total Equity | -7,731,984 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.8% |
| Total Equity | | | | | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052886 FMC DIAL | 52886 FMC DIALYSIS SERVICES OF COLLEGE | | | | | |
|------------------------|--|-----------------------------|------------------|------------|-------------------|--------|
| 4660 EL CAJON BL\ | /D, SUITE 110 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN DIEGO, CA 921 | 15 | | | | | |
| SAN DIEGO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 397,524 | Total Charges | 2,431,596 | | Salary Expense | 38.4% |
| Fixed Assets | -951,936 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.5% |
| Other Assets | 0 | Operating Revenue | 2,431,596 | 100.0% | | |
| Total Assets | -554,412 | Operating Expense | 1,916,368 | 78.8% | Current Ratio | (2.6) |
| Current Liabilities | -152,493 | Operating Margin | 515,228 | 21.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 4 | 0.0% | Avg Payment Days | (7.0) |
| Total Equity | 706,905 | Other Expense | 0 | 0.0% | Depreciation Rate | -44.8% |
| Total Liab. and Equity | 554,412 | Net Profit or Loss | 515,232 | 21.2% | Return on Equity | 72.9% |
| 552506 FMC DIAL | YSIS SERVICES | OF IRWINDALE | | | For Profit | |
| 12711 RAMONA BL\ | /D, SUITE 111 | 12/31/2013 365 Days Settled | | Short Term | | |
| IRWINDALE, CA 917 | 706 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 771,448 | Total Charges | 6,295,296 | | Salary Expense | 39.1% |
| Fixed Assets | 7,146,680 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.6% |
| Other Assets | 0 | Operating Revenue | 6,295,296 | 100.0% | | |
| Total Assets | 7,918,128 | Operating Expense | 4,528,677 | 71.9% | Current Ratio | (2.0) |
| Current Liabilities | -387,871 | Operating Margin | 1,766,619 | 28.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 139 | 0.0% | Avg Payment Days | (2.5) |
| | | | | | | |
| Total Equity | -7,530,257 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.1% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052889 FMC DIALYSIS SERVICES OF NORTH | | | | | For Profit | | | |
|---------------------------------------|---------------------------|-----------------------------|-----------------------------|--------|-----------------------|------------|--|--|
| 145 WEST VICTORIA STREET | | 12/31/2013 365 Days Settled | | | Short Term | | | |
| LONG BEACH, CA 9 | 0805 | | | | | | | |
| LOS ANGELES | | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | | |
| Current Assets | 336,423 | Total Charges | 2,649,842 | | Salary Expense | 38.2% | | |
| Fixed Assets | -527,237 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.0% | | |
| Other Assets | 0 | Operating Revenue | 2,649,842 | 100.0% | | | | |
| Total Assets | -190,814 | Operating Expense | 2,328,931 | 87.9% | Current Ratio | (2.7) | | |
| Current Liabilities | -125,969 | Operating Margin | 320,911 | 12.1% | Days to Collect | 0.0 | | |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | (2.5) | | |
| Total Equity | 316,783 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.8% | | |
| Total Liab. and Equity | 190,814 | Net Profit or Loss | 320,910 | 12.1% | Return on Equity | 101.3% | | |
| 052885 FMC DIAL | SIS SERVICES | OF PARADISE | | | For Profit | | | |
| 6919 PARADISE VAI | 6919 PARADISE VALLEY ROAD | | 12/31/2013 365 Days Settled | | | Short Term | | |
| SAN DIEGO, CA 921 | 39 | | | | | | | |
| SAN DIEGO | | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | | |
| Current Assets | 656,613 | Total Charges | 4,852,640 | | Salary Expense | 37.7% | | |
| Fixed Assets | 3,415,620 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.8% | | |
| Other Assets | 0 | Operating Revenue | 4,852,640 | 100.0% | | | | |
| Total Assets | 4,072,233 | Operating Expense | 3,629,420 | 74.8% | Current Ratio | (1.7) | | |
| Current Liabilities | -385,090 | Operating Margin | 1,223,220 | 25.2% | Days to Collect | 0.0 | | |
| Long Term Liabilities | 0 | Other Income | 82 | 0.0% | Avg Payment Days | (6.1) | | |
| Total Equity | -3,687,143 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.8% | | |
| Total Liab. and Equity | -4,072,233 | Net Profit or Loss | 1,223,302 | 25.2% | Return on Equity | -33.2% | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052878 FMC DIALYSIS SERVICES OF SAN B | | | | | For Profit | |
|--|--|---|-----------------------------------|----------------------------------|---|------------------------|
| 636 EAST BRIER DRIVE, SUITE 150 12/31/2013 | | | 365 Days Settled | i | Short Term | |
| SAN BERNARDINO, | CA 92408 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 586,031 | Total Charges | 4,634,449 | | Salary Expense | 39.8% |
| Fixed Assets | 1,667,060 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.4% |
| Other Assets | 0 | Operating Revenue | 4,634,449 | 100.0% | | |
| Total Assets | 2,253,091 | Operating Expense | 3,547,770 | 76.6% | Current Ratio | (4.1) |
| Current Liabilities | -143,938 | Operating Margin | 1,086,679 | 23.4% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | (0.9) |
| Total Equity | -2,109,152 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.7% |
| Total Liab. and Equity | -2,253,090 | Net Profit or Loss | 1,086,680 | 23.4% | Return on Equity | -51.5% |
| 552503 FMC DIAL | SIS SERVICES | OF SANTA ROSA N | ORTH | | For Profit | |
| 487 AVIATION BLVD, SUITE 110 | | 12/31/2013 365 Days Settled | | | Short Term | |
| SANTA ROSA, CA 9 | 5403 | | | | | |
| SONOMA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| | | | | | | |
| Current Assets | 235,248 | Total Charges | 1,255,799 | | Salary Expense | 36.1% |
| Current Assets Fixed Assets | 235,248 -2,383,585 | Total Charges Contract Allowance | 1,255,799 0 | 0.0% | Salary Expense Fringe Benefits | 36.1% 6.0% |
| | | _ | | 0.0% 100.0% | | |
| Fixed Assets | -2,383,585 | Contract Allowance | 0 | | Fringe Benefits | |
| Fixed Assets Other Assets | -2,383,585 0 | Contract Allowance Operating Revenue | 1,255,799 | 100.0% 87.4% | Fringe Benefits | 6.0% |
| Fixed Assets Other Assets Total Assets | -2,383,585 0 -2,148,337 | Contract Allowance Operating Revenue Operating Expense | 1,255,799 1,097,428 | 100.0% 87.4% 12.6% | Fringe Benefits Current Ratio | 6.0% |
| Fixed Assets Other Assets Total Assets Current Liabilities | -2,383,585 0 -2,148,337 -55,967 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,255,799 1,097,428 158,371 | 100.0% 87.4% 12.6% 0.0% | Fringe Benefits Current Ratio Days to Collect | 6.0% (4.2) 365.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052882 FMC DIALYSIS SERVICES OF W LOS | | | | | For Profit | |
|---|--|--|---|----------------------------------|---|-------------------------------|
| 301 NORTH PRAIRII | E AVENUE, SUIT | E 100 12/31/2013 | 365 Days Settled | d | Short Term | |
| INGLEWOOD, CA 90 | 0301 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 722,289 | Total Charges | 6,005,873 | | Salary Expense | 37.4% |
| Fixed Assets | 1,346,807 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.5% |
| Other Assets | 0 | Operating Revenue | 6,005,873 | 100.0% | | |
| Total Assets | 2,069,096 | Operating Expense | 4,625,888 | 77.0% | Current Ratio | (3.8) |
| Current Liabilities | -192,168 | Operating Margin | 1,379,985 | 23.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 26 | 0.0% | Avg Payment Days | (1.5) |
| Total Equity | -1,876,929 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.0% |
| Total Liab. and Equity | -2,069,097 | Net Profit or Loss | 1,380,011 | 23.0% | Return on Equity | -73.5% |
| 052847 FMC DIAL | YSIS SERVICES | OF WEST | | | Public | |
| | | | | | | |
| 1540 W WEST COV | INA PARKWAY | 12/31/2013 | 365 Days Settled | d | Short Term | |
| 1540 W WEST COV WEST COVINA, CA | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| WEST COVINA, CA | 91790 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| WEST COVINA, CA | 91790 AS) | | 365 Days Settled | d | Short Term Key Performanace | Ind. |
| WEST COVINA, CAR LOS ANGELES BLUE CROSS (TEXA | 91790 AS) Sheet | | · | d | | Ind. 39.0% |
| WEST COVINA, CAR LOS ANGELES BLUE CROSS (TEXA Balance S | 91790 AS) Sheet | Income | e Statement | 0.0% | Key Performanace | |
| WEST COVINA, CAS LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets | 91790 AS) Sheet 534,184 | Income Total Charges | Statement 3,849,940 | | Key Performanace Salary Expense | 39.0% |
| WEST COVINA, CAS LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets | 91790 AS) Sheet 534,184 -1,801,144 | Income Total Charges Contract Allowance | Statement 3,849,940 0 | 0.0% | Key Performanace Salary Expense | 39.0% |
| WEST COVINA, CAS LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets | 91790 AS) Sheet 534,184 -1,801,144 1,419,599 | Income Total Charges Contract Allowance Operating Revenue | 3,849,940 0 3,849,940 | 0.0% 100.0% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 39.0% 7.5% |
| WEST COVINA, CAS LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets | 91790 AS) Sheet 534,184 -1,801,144 1,419,599 152,639 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 3,849,940 0 3,849,940 3,382,456 | 0.0% 100.0% 87.9% 12.1% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 39.0% 7.5% (3.7) |
| WEST COVINA, CAS LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 91790 AS) Sheet 534,184 -1,801,144 1,419,599 152,639 -144,388 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,849,940 0 3,849,940 3,382,456 467,484 | 0.0% 100.0% 87.9% 12.1% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 39.0% 7.5% (3.7) 0.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552508 FMC DIAL | YSIS SERVICES | OF WOODLAND HIL | LS | | For Profit | |
|------------------------|----------------|-------------------------------|------------------|--------|-----------------------------------|--------|
| 19836 VENTURA BL | VD SUITE C | 12/31/2013 | 365 Days Settled | d | Short Term | |
| WOODLAND HILLS, | CA 91364 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 579,948 | Total Charges | 4,831,048 | | Salary Expense | 36.2% |
| Fixed Assets | -623,585 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.7% |
| Other Assets | 0 | Operating Revenue | 4,831,048 | 100.0% | | |
| Total Assets | -43,637 | Operating Expense | 3,832,991 | 79.3% | Current Ratio | (3.2) |
| Current Liabilities | -180,754 | Operating Margin | 998,057 | 20.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | (2.4) |
| Total Equity | 224,390 | Other Expense | 0 | 0.0% | Depreciation Rate | 60.4% |
| Total Liab. and Equity | 43,636 | Net Profit or Loss | 998,058 | 20.7% | Return on Equity | 444.8% |
| 052855 FMC DIAL | YSIS SERVICES | RANCHO C | | | For Profit | |
| 10532 ACACIA STRE | EET, SUITE B-2 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| RANCHO CUCAMON | NGA, CA 91730 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (UTA | H) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 699,128 | Total Charges | 5,591,597 | | Salary Expense | 39.0% |
| Fixed Assets | 2,016,750 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.2% |
| Other Assets | 0 | Operating Revenue | 5,591,597 | 100.0% | | |
| Total Assets | 2,715,878 | Operating Expense | 4,557,879 | 81.5% | Current Ratio | (2.3) |
| 10141 /133013 | | | | 40.50/ | | |
| Current Liabilities | -303,914 | Operating Margin | 1,033,718 | 18.5% | Days to Collect | 0.0 |
| | -303,914 0 | Operating Margin Other Income | 1,033,718 737 | 0.0% | Days to Collect Avg Payment Days | (1.0) |
| Current Liabilities | | | | | Avg Payment Days | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 002040 1 9 2 12 | YSIS SERVICES | RIVERSIDE | | | For Profit | |
|--|--|--|---|----------------------------------|---|----------------------------------|
| 3470 LA SIERRA AV | 'ENUE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| RIVERSIDE, CA 925 | 03 | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 857,067 | Total Charges | 7,277,641 | | Salary Expense | 40.1% |
| Fixed Assets | 6,311,892 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.0% |
| Other Assets | 0 | Operating Revenue | 7,277,641 | 100.0% | | |
| Total Assets | 7,168,959 | Operating Expense | 5,331,558 | 73.3% | Current Ratio | (3.0) |
| Current Liabilities | -281,842 | Operating Margin | 1,946,083 | 26.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 125 | 0.0% | Avg Payment Days | (1.5) |
| Total Equity | -6,887,118 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.3% |
| Total Liab. and Equity | -7,168,960 | Net Profit or Loss | 1,946,208 | 26.7% | Return on Equity | -28.3% |
| 052861 FMC DIAL | YSIS SERVICES | SOUTH ORANGE CO | DUNTY | | For Profit | |
| 2020 EAST FIRST S | TREET, SUITE 1 | 10 12/31/2013 | 365 Dave Settled | 1 | Short Term | |
| SANTA ANA, CA 927 | | | Jos Days Selliel | , | Short reini | |
| | 705 | | 303 Days Selliet | 4 | Short renn | |
| ORANGE | 705 | | 300 Days Gettlet | a | Short Term | |
| ORANGE BLUE CROSS (TEXA | | | 300 Days Gettlet | , | Short Term | |
| | AS) | | e Statement | | Key Performanace | nd. |
| BLUE CROSS (TEXA | AS) Sheet | | · | 4 | | nd. 39.4% |
| BLUE CROSS (TEXA | AS) Sheet | Income | e Statement | 0.0% | Key Performanace | |
| BLUE CROSS (TEXA Balance S Current Assets | AS) Sheet 737,175 | Income Total Charges | e Statement 6,176,582 | | Key Performanace Salary Expense | 39.4% |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets | AS) Sheet 737,175 6,677,008 | Income Total Charges Contract Allowance | Statement 6,176,582 | 0.0% | Key Performanace Salary Expense | 39.4% |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets | AS) Sheet 737,175 6,677,008 | Income Total Charges Contract Allowance Operating Revenue | 6,176,582 0 6,176,582 | 0.0% 100.0% | Key Performanace Salary Expense Fringe Benefits | 39.4% 9.9% |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets | AS) Sheet 737,175 6,677,008 0 7,414,183 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 6,176,582 0 6,176,582 4,163,472 | 0.0% 100.0% 67.4% 32.6% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 39.4% 9.9% (3.1) |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) Sheet 737,175 6,677,008 0 7,414,183 -234,303 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,176,582 0 6,176,582 4,163,472 2,013,110 | 0.0% 100.0% 67.4% 32.6% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 39.4% 9.9% (3.1) (13.2) |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052624 FMC OF PE | ETALUMA | | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|--------|
| 715 SOUTHPOINT B | LVD, SUITE A | 12/31/2013 | 365 Days Settled | d | Short Term | |
| PETALUMA, CA 949 | 54 | | | | | |
| SONOMA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 747,719 | Total Charges | 3,978,067 | | Salary Expense | 41.2% |
| Fixed Assets | 4,625,954 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.2% |
| Other Assets | 0 | Operating Revenue | 3,978,067 | 100.0% | | |
| Total Assets | 5,373,673 | Operating Expense | 3,027,384 | 76.1% | Current Ratio | (2.4) |
| Current Liabilities | -315,451 | Operating Margin | 950,683 | 23.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 3 | 0.0% | Avg Payment Days | (6.8) |
| Total Equity | -5,058,222 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.7% |
| Total Liab. and Equity | -5,373,673 | Net Profit or Loss | 950,686 | 23.9% | Return on Equity | -18.8% |
| 552516 FMCNA DIA | ALYSIS SERVIC | ES OF RANCHO | | | For Profit | |
| 11031 VIA FRONTER | RA SUITE C | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN DIEGO, CA 921 | 27 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | ORNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 650,979 | Total Charges | 3,994,586 | | Salary Expense | 41.1% |
| Fixed Assets | 4,133,506 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.0% |
| Other Assets | 0 | Operating Revenue | 3,994,586 | 100.0% | | |
| Total Assets | 4,784,485 | Operating Expense | 2,877,613 | 72.0% | Current Ratio | (2.9) |
| Current Liabilities | -226,701 | Operating Margin | 1,116,973 | 28.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | (3.5) |
| Total Equity | -4,557,784 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.9% |
| Total Liab. and Equity | -4,784,485 | Net Profit or Loss | 1,116,972 | 28.0% | Return on Equity | -24.5% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052544 FMCNA OF | CULVER CITY | | | | For Profit | |
|------------------------|--------------|--------------------|------------------|--------|--------------------|--------|
| 9432 W VENICE BLV | 'D | 12/31/2013 | 365 Days Settled | i | Short Term | |
| CULVER CITY, CA 9 | 0232 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 716,771 | Total Charges | 4,467,189 | | Salary Expense | 35.9% |
| Fixed Assets | 1,057,484 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.6% |
| Other Assets | 0 | Operating Revenue | 4,467,189 | 100.0% | | |
| Total Assets | 1,774,255 | Operating Expense | 3,807,367 | 85.2% | Current Ratio | (2.7) |
| Current Liabilities | -268,625 | Operating Margin | 659,822 | 14.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (5.5) |
| Total Equity | -1,505,628 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.5% |
| Total Liab. and Equity | -1,774,253 | Net Profit or Loss | 659,822 | 14.8% | Return on Equity | -43.8% |
| 052682 FONTANA | DIALYSIS | | | | For Profit | |
| 17590 FOOTHILL BL | VD SUITE 301 | 12/31/2013 | 365 Days Settled | i | Short Term | |
| FONTANA, CA 9233 | 5 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,103,031 | Total Charges | 6,523,988 | | Salary Expense | 35.3% |
| Fixed Assets | 1,113,593 | Contract Allowance | 126,092 | 1.9% | Fringe Benefits | 5.5% |
| Other Assets | 2,341,599 | Operating Revenue | 6,397,896 | 98.1% | | |
| Total Assets | 6,558,223 | Operating Expense | 5,444,938 | 85.1% | Current Ratio | 4.4 |
| Current Liabilities | 704,067 | Operating Margin | 952,958 | 14.9% | Days to Collect | 25.9 |
| Long Term Liabilities | 243,937 | Other Income | -1,665 | 0.0% | Avg Payment Days | 8.0 |
| Total Equity | 5,610,219 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.5% |
| | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552566 FORT BRA | GG DIALYSIS - | DCI | | | Not for Profit | |
|------------------------|----------------|----------------------------|------------------|--------|--------------------|--------|
| 512 CYPRESS STRE | ET | 9/30/2013 | 365 Days Settled | | Short Term | |
| FORT BRAGG, CA 9 | 5437 | | | | | |
| MENDOCINO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 100,122 | Total Charges | 727,500 | | Salary Expense | 31.4% |
| Fixed Assets | 9,851 | Contract Allowance | 24,248 | 3.3% | Fringe Benefits | 7.9% |
| Other Assets | 0 | Operating Revenue | 703,252 | 96.7% | | |
| Total Assets | 109,973 | Operating Expense | 881,849 | 125.4% | Current Ratio | 0.0 |
| Current Liabilities | 2,177,551 | Operating Margin | -178,597 | -25.4% | Days to Collect | 23.7 |
| Long Term Liabilities | 0 | Other Income | 6,767 | 1.0% | Avg Payment Days | 11.7 |
| Total Equity | -2,067,579 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.2% |
| Total Liab. and Equity | 109,972 | Net Profit or Loss | (171,830) | -24.4% | Return on Equity | 8.3% |
| 552620 FOSTER C | ITY DIALYSIS C | ENTER | | | For Profit | |
| 1261 E HILLSDALE E | BLVD, SUITE 2 | 12/31/2013 | 365 Days Settled | | Short Term | |
| FOSTER CITY, CA 9 | 4404 | | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -3,393,330 | Total Charges | 2,305,415 | | Salary Expense | 31.9% |
| Fixed Assets | 1,047,178 | Contract Allowance | 200,402 | 8.7% | Fringe Benefits | 3.6% |
| Other Assets | 0 | Operating Revenue | 2,105,013 | 91.3% | | |
| Total Assets | -2,346,152 | Operating Expense | 2,209,136 | 104.9% | Current Ratio | (39.1) |
| Current Liabilities | 86,858 | Operating Margin | -104,123 | -4.9% | Days to Collect | 232.8 |
| Carrotte Elabilities | | | 4.070 | 0.1% | Avg Payment Days | 9.1 |
| Long Term Liabilities | 0 | Other Income | 1,679 | 0.170 | Avg Fayment Days | 9.1 |
| | -2,433,011 | Other Income Other Expense | 1,679 | | Depreciation Rate | 21.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552630 FOUNTAIN | VALLEY DIALY | 'SIS | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|--------------------|--------|
| 17150 EUCLID AVEN | NUE, SUITE 111 | 12/31/2013 | 365 Days Settled | | Short Term | |
| FOUNTAIN VALLEY, | CA 92708 | | | | | |
| ORANGE | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -2,918,946 | Total Charges | 1,737,138 | | Salary Expense | 22.9% |
| Fixed Assets | 305,765 | Contract Allowance | 70,630 | 4.1% | Fringe Benefits | 3.2% |
| Other Assets | 1,810,965 | Operating Revenue | 1,666,508 | 95.9% | | |
| Total Assets | -802,216 | Operating Expense | 2,515,359 | 150.9% | Current Ratio | (27.0) |
| Current Liabilities | 107,980 | Operating Margin | -848,851 | -50.9% | Days to Collect | 581.6 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | 4.7 |
| Total Equity | -910,196 | Other Expense | 0 | 0.0% | Depreciation Rate | 37.6% |
| Total Liab. and Equity | -802,216 | Net Profit or Loss | (848,849) | -50.9% | Return on Equity | 93.3% |
| 552699 FREMONT | AT HOME | | | | For Profit | |
| 39355 CALIFORNIA | STREET | 12/31/2013 | 365 Days Settled | | Short Term | |
| FREMONT, CA 9453 | 8 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 6,126,521 | Total Charges | 1,705,622 | | Salary Expense | 24.4% |
| Fixed Assets | 376,369 | Contract Allowance | 89,626 | 5.3% | Fringe Benefits | 2.3% |
| Other Assets | 20,851 | Operating Revenue | 1,615,996 | 94.7% | | |
| Total Assets | 6,523,741 | Operating Expense | 1,516,626 | 93.9% | Current Ratio | 146.6 |
| Current Liabilities | 41,804 | Operating Margin | 99,370 | 6.1% | Days to Collect | 92.7 |
| Long Term Liabilities | 4,563,734 | Other Income | -34,346 | -2.1% | Avg Payment Days | 4.3 |
| Total Equity | 1,918,205 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.0% |
| Total Liab. and Equity | 6,523,743 | Net Profit or Loss | 65,024 | 4.0% | Return on Equity | 3.4% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552698 FREMONT | DIALYSIS | | | | For Profit | |
|--|---|---|---|----------------------------------|---|--------------------------------|
| 2599 STEVENSON E | BLVD | 12/31/2013 | 365 Days Settled | i | Short Term | |
| FREMONT, CA 9453 | 8 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | RNIA) | | | | | |
| Balance S | heet | Income Statement | | Key Performanace I | nd. | |
| Current Assets | -2,270,240 | Total Charges | 3,978,613 | | Salary Expense | 40.9% |
| Fixed Assets | 2,040,440 | Contract Allowance | 52,119 | 1.3% | Fringe Benefits | 5.1% |
| Other Assets | 0 | Operating Revenue | 3,926,494 | 98.7% | | |
| Total Assets | -229,800 | Operating Expense | 3,459,907 | 88.1% | Current Ratio | (20.6) |
| Current Liabilities | 110,290 | Operating Margin | 466,587 | 11.9% | Days to Collect | 75.7 |
| Long Term Liabilities | 76,000 | Other Income | -176,553 | -4.5% | Avg Payment Days | 6.3 |
| Total Equity | -416,091 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.0% |
| Total Liab. and Equity | -229,801 | Net Profit or Loss | 290,034 | 7.4% | Return on Equity | -69.7% |
| 552525 FRESENIU | S MEDICAL CA | RE | | | For Profit | |
| 451 S BRAND BLVD | | 12/31/2013 | 365 Days Settled | i | Short Term | |
| SAN FERNANDO, CA | ۸ 01240 | | | | | |
| | 4 91340 | | | | | |
| LOS ANGELES | 4 91340 | | | | | |
| LOS ANGELES BLUE CROSS (TEXA | | | | | | |
| | AS) | Income | Statement | | Key Performanace I | nd. |
| BLUE CROSS (TEXA | AS) Sheet | Income Total Charges | • Statement 7,025,129 | | Key Performanace I Salary Expense | nd. 36.6% |
| BLUE CROSS (TEXA | AS) Sheet | Total Charges | | 0.0% | • | |
| BLUE CROSS (TEXA Balance S Current Assets | AS) Sheet 981,042 | Total Charges | 7,025,129 | 0.0% | Salary Expense | 36.6% |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets | AS) Sheet 981,042 2,452,517 | Total Charges Contract Allowance | 7,025,129 | | Salary Expense Fringe Benefits | 36.6% |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets | AS) Sheet 981,042 2,452,517 0 | Total Charges Contract Allowance Operating Revenue | 7,025,129 0 7,025,129 | 100.0% 81.4% | Salary Expense Fringe Benefits | 36.6% 11.2% |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets | AS) Sheet 981,042 2,452,517 0 3,433,559 | Total Charges Contract Allowance Operating Revenue Operating Expense | 7,025,129 0 7,025,129 5,721,270 | 100.0% 81.4% 18.6% | Salary Expense Fringe Benefits Current Ratio | 36.6% 11.2% (3.6) |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 981,042 2,452,517 0 3,433,559 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,025,129 0 7,025,129 5,721,270 1,303,859 | 100.0% 81.4% 18.6% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 36.6% 11.2% (3.6) 0.0 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052694 FRESENIU | S MEDICAL CA | RE - LOS GATOS | | | For Profit | |
|-------------------------|--------------|--------------------|------------------|--------|-------------------|--------|
| 14651 SOUTH BASC 100 | OM AVENUE, S | UITE 12/31/2013 | 365 Days Settled | d | Short Term | |
| LOS GATOS, CA 950 | 032 | | | | | |
| SANTA CLARA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 734,078 | Total Charges | 4,517,798 | | Salary Expense | 42.1% |
| Fixed Assets | 10,591,981 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.1% |
| Other Assets | 0 | Operating Revenue | 4,517,798 | 100.0% | | |
| Total Assets | 11,326,059 | Operating Expense | 2,990,769 | 66.2% | Current Ratio | (2.8) |
| Current Liabilities | -259,447 | Operating Margin | 1,527,029 | 33.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 45 | 0.0% | Avg Payment Days | (6.6) |
| Total Equity | -11,066,612 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.2% |
| Total Liab. and Equity | -11,326,059 | Net Profit or Loss | 1,527,074 | 33.8% | Return on Equity | -13.8% |
| 552641 FRESENIU | S MEDICAL CA | RE - NORWALK EAS | T | | For Profit | |
| 13063 ROSECRANS | AVENUE, BLDG | G 1 12/31/2013 | 365 Days Settled | d | Short Term | |
| SANTA FE SPRINGS | S, CA 90670 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 858,429 | Total Charges | 4,038,132 | | Salary Expense | 37.5% |
| Fixed Assets | -2,356,916 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.7% |
| Other Assets | 0 | Operating Revenue | 4,038,132 | 100.0% | | |
| Total Assets | -1,498,487 | Operating Expense | 3,330,203 | 82.5% | Current Ratio | (2.3) |
| Current Liabilities | -372,799 | Operating Margin | 707,929 | 17.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 240 | 0.0% | Avg Payment Days | (5.0) |
| Total Equity | 1,871,287 | Other Expense | 0 | 0.0% | Depreciation Rate | -35.1% |
| Total Liab. and Equity | 1,498,488 | Net Profit or Loss | 708,169 | 17.5% | Return on Equity | 37.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552634 FRESENIU | 552634 FRESENIUS MEDICAL CARE - SAN JOSE | | | | For Profit | |
|------------------------|--|--------------------|------------------|--------|-------------------|--------|
| 6850-A SANTA TERE | ESA BLVD | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN JOSE, CA 9511 | 9 | | | | | |
| SANTA CLARA | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace | Ind. |
| Current Assets | 279,652 | Total Charges | 1,249,511 | | Salary Expense | 24.7% |
| Fixed Assets | -2,032,703 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 5.3% |
| Other Assets | 0 | Operating Revenue | 1,249,511 | 100.0% | | |
| Total Assets | -1,753,051 | Operating Expense | 1,463,260 | 117.1% | Current Ratio | (1.6) |
| Current Liabilities | -170,696 | Operating Margin | -213,749 | -17.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 4 | 0.0% | Avg Payment Days | (2.6) |
| Total Equity | 1,923,748 | Other Expense | 0 | 0.0% | Depreciation Rate | -39.2% |
| Total Liab. and Equity | 1,753,052 | Net Profit or Loss | (213,745) | -17.1% | Return on Equity | -11.1% |
| 052576 FRESENIU | S MEDICAL CA | RE BALBOA - KEARI | NY MESA | | For Profit | |
| 7927 OSTROW STR | EET, SUITE A | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN DIEGO, CA 921 | 11 | | | | | |
| SAN DIEGO | | | | | | |
| TRAILBLAZER (TEX | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,363,075 | Total Charges | 13,709,372 | | Salary Expense | 38.3% |
| Fixed Assets | 264,358 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.8% |
| Other Assets | 0 | Operating Revenue | 13,709,372 | 100.0% | | |
| Total Assets | 2,627,433 | Operating Expense | 8,317,180 | 60.7% | Current Ratio | 0.2 |
| Current Liabilities | 12,903,781 | Operating Margin | 5,392,192 | 39.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 62 | 0.0% | Avg Payment Days | 606.9 |
| Total Equity | -15,531,215 | Other Expense | 0 | 0.0% | Depreciation Rate | 38.0% |
| Total Liab. and Equity | -2,627,434 | Net Profit or Loss | 5,392,254 | 39.3% | Return on Equity | -34.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052842 FRESENIU | S MEDICAL CA | RE BUENA CREEK | | | For Profit | |
|--|---|---|---|--|---|--|
| 950 HACIENDA DRIV | /E | 12/31/2013 | 365 Days Settled | I | Short Term | |
| VISTA, CA 92081 | | | | | | |
| SAN DIEGO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,153,580 | Total Charges | 6,287,619 | | Salary Expense | 35.4% |
| Fixed Assets | -567,982 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.5% |
| Other Assets | 1,561,255 | Operating Revenue | 6,287,619 | 100.0% | | |
| Total Assets | 2,146,853 | Operating Expense | 4,715,534 | 75.0% | Current Ratio | (3.3) |
| Current Liabilities | -345,787 | Operating Margin | 1,572,085 | 25.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 846 | 0.0% | Avg Payment Days | (5.2) |
| Total Equity | -1,801,066 | Other Expense | 0 | 0.0% | Depreciation Rate | 77.9% |
| Total Liab. and Equity | -2,146,853 | Net Profit or Loss | 1,572,931 | 25.0% | Return on Equity | -87.3% |
| 052549 FRESENIU | S MEDICAL CA | RE BURBANK | | | For Profit | |
| | | | | | | |
| 2031 WEST ALAMEI | DA AVE SUITE 2 | 202 12/31/2013 | 365 Days Settled | I | Short Term | |
| 2031 WEST ALAMEI BURBANK, CA 9150 | | 202 12/31/2013 | 365 Days Settled | I | Short Term | |
| | | 202 12/31/2013 | 365 Days Settled | I | Short Term | |
| BURBANK, CA 9150 | 6 | | 365 Days Settled | I | Short Term | |
| BURBANK, CA 9150 LOS ANGELES | 6 IMENT SERVICE | ≣S | 365 Days Settled | I | Short Term Key Performanace I | nd. |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN | 6 NMENT SERVICE Sheet | ≣S | · | I | | nd. 40.1% |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN Balance S | 6 NMENT SERVICE Sheet | ES Income | Statement | 0.0% | Key Performanace I | |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN Balance S Current Assets | 6 NMENT SERVICE Sheet 965,634 | ES Income Total Charges | • Statement 5,266,577 | | Key Performanace I Salary Expense | 40.1% |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets | 6 NMENT SERVICE Sheet 965,634 1,364,936 | Income Total Charges Contract Allowance | Statement 5,266,577 0 | 0.0% | Key Performanace I Salary Expense | 40.1% |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | 6 NMENT SERVICE Sheet 965,634 1,364,936 2,214,077 | Income Total Charges Contract Allowance Operating Revenue | 5,266,577 0 5,266,577 | 0.0% | Key Performanace I Salary Expense Fringe Benefits | 40.1% 9.8% |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | 6 NMENT SERVICE Sheet 965,634 1,364,936 2,214,077 4,544,647 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 5,266,577 0 5,266,577 4,230,649 | 0.0% 100.0% 80.3% | Key Performanace I Salary Expense Fringe Benefits Current Ratio | 40.1% 9.8% (2.5) |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 6 NMENT SERVICE Sheet 965,634 1,364,936 2,214,077 4,544,647 -382,696 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,266,577 0 5,266,577 4,230,649 1,035,928 | 0.0% 100.0% 80.3% 19.7% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 40.1% 9.8% (2.5) 0.0 |
| BURBANK, CA 9150 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | 6 NMENT SERVICE Sheet 965,634 1,364,936 2,214,077 4,544,647 -382,696 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income | 5,266,577 0 5,266,577 4,230,649 1,035,928 | 0.0% 100.0% 80.3% 19.7% 0.0% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 40.1% 9.8% (2.5) 0.0 (5.5) |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552512 FRESENIU | S MEDICAL CA | RE DIABLO BRENTW | 100D | | For Profit | |
|--|-------------------------------------|---|-------------------------------------|----------------------------------|---|---------------------|
| 4510 OHARA AVENU | JE, SUITE B | 12/31/2013 | 365 Days Settled | d | Short Term | |
| BRENTWOOD, CA 9 | 4513 | | | | | |
| CONTRA COSTA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 913,264 | Total Charges | 5,408,235 | | Salary Expense | 42.6% |
| Fixed Assets | 74,732 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.1% |
| Other Assets | 776,339 | Operating Revenue | 5,408,235 | 100.0% | | |
| Total Assets | 1,764,335 | Operating Expense | 3,427,919 | 63.4% | Current Ratio | 0.1 |
| Current Liabilities | 7,394,344 | Operating Margin | 1,980,316 | 36.6% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 403 | 0.0% | Avg Payment Days | 815.1 |
| Total Equity | -9,158,679 | Other Expense | 0 | 0.0% | Depreciation Rate | 30.0% |
| Total Liab. and Equity | -1,764,335 | Net Profit or Loss | 1,980,719 | 36.6% | Return on Equity | -21.6% |
| 052757 FRESENIU | S MEDICAL CA | RE DIABLO CENTRA | L PITTSBURG | | For Profit | |
| 2155 LOVERIDGE R | OAD | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| PITTSBURG, CA 945 | 565 | | | | | |
| CONTRA COSTA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| | | | | | | |
| Current Assets | 653,103 | Total Charges | 3,992,509 | | Salary Expense | 42.7% |
| Current Assets Fixed Assets | 653,103 94,474 | Total Charges Contract Allowance | 3,992,509 | 0.0% | Salary Expense Fringe Benefits | 42.7% 10.5% |
| | | _ | | 0.0% | | |
| Fixed Assets | 94,474 | Contract Allowance | 0 | 100.0% | | |
| Fixed Assets Other Assets | 94,474 | Contract Allowance Operating Revenue | 3,992,509 | 100.0% 72.3% | Fringe Benefits | 10.5% |
| Fixed Assets Other Assets Total Assets | 94,474 0 747,577 | Contract Allowance Operating Revenue Operating Expense | 3,992,509 2,886,900 | 100.0% 72.3% 27.7% | Fringe Benefits Current Ratio | 10.5% |
| Fixed Assets Other Assets Total Assets Current Liabilities | 94,474 0 747,577 1,306,873 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,992,509 2,886,900 1,105,609 | 100.0% 72.3% 27.7% 0.0% | Fringe Benefits Current Ratio Days to Collect | 10.5% 0.5 0.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052759 FRESENIU | S MEDICAL CA | RE DIABLO CONCOR | RD | | For Profit | |
|--|--|---|---|--------------------------|--|-------------------------------|
| 508 CONTRA COSTA D | A BOULEVARD, | SUITE 12/31/2013 | 365 Days Settled | d | Short Term | |
| PLEASANT HILL, CA | 94523 | | | | | |
| CONTRA COSTA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,600,046 | Total Charges | 7,892,459 | | Salary Expense | 45.2% |
| Fixed Assets | 213,343 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.4% |
| Other Assets | 0 | Operating Revenue | 7,892,459 | 100.0% | | |
| Total Assets | 1,813,389 | Operating Expense | 5,096,883 | 64.6% | Current Ratio | 0.2 |
| Current Liabilities | 8,095,753 | Operating Margin | 2,795,576 | 35.4% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | 611.6 |
| Total Equity | -9,909,141 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.6% |
| Total Liab. and Equity | -1,813,388 | Net Profit or Loss | 2,795,578 | 35.4% | Return on Equity | -28.2% |
| 552680 FRESENIU | S MEDICAL CA | RE DIABLO EAST AN | ITIOCH | | For Profit | |
| 2163 COUNTRY HILI | LS DRIVE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| ANTIOCH, CA 94509 | l | | | | | |
| CONTRA COSTA | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | no al |
| | | moome | Statement | | • | na. |
| Current Assets | | Total Charges | 3,153,956 | | Salary Expense | 35.3% |
| Current Assets Fixed Assets | | | | 0.0% | - | |
| | 817,657 | Total Charges | 3,153,956 | 0.0% 100.0% | Salary Expense | 35.3% |
| Fixed Assets | 817,657 323,851 | Total Charges Contract Allowance | 3,153,956 | | Salary Expense | 35.3% |
| Fixed Assets Other Assets | 817,657 323,851 0 | Total Charges Contract Allowance Operating Revenue | 3,153,956 0 3,153,956 | 100.0% | Salary Expense Fringe Benefits | 35.3% 7.6% |
| Fixed Assets Other Assets Total Assets | 817,657 323,851 0 1,141,508 | Total Charges Contract Allowance Operating Revenue Operating Expense | 3,153,956 0 3,153,956 2,342,046 | 100.0% 74.3% 25.7% | Salary Expense Fringe Benefits Current Ratio | 35.3% 7.6% (0.4) |
| Fixed Assets Other Assets Total Assets Current Liabilities | 817,657 323,851 0 1,141,508 -1,906,271 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 3,153,956 0 3,153,956 2,342,046 811,910 | 100.0% 74.3% 25.7% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 35.3% 7.6% (0.4) 0.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052758 FRESENIUS MEDICAL CARE DIABLO WALNUT CREEK | | | | | Not for Profit | | |
|---|--------------|--------------------|------------------|--------|-----------------------|--------|--|
| 365 LENNON LANE, | SUITE 160 | 12/31/2013 | 365 Days Settled | i | Short Term | | |
| WALNUT CREEK, CA | A 94596 | | | | | | |
| CONTRA COSTA | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace Ind. | | |
| Current Assets | 1,038,954 | Total Charges | 6,693,117 | | Salary Expense | 41.3% | |
| Fixed Assets | 277,520 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.5% | |
| Other Assets | 0 | Operating Revenue | 6,693,117 | 100.0% | | | |
| Total Assets | 1,316,474 | Operating Expense | 4,378,923 | 65.4% | Current Ratio | 0.2 | |
| Current Liabilities | 6,488,100 | Operating Margin | 2,314,194 | 34.6% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 12 | 0.0% | Avg Payment Days | 573.7 | |
| Total Equity | -7,804,575 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.3% | |
| Total Liab. and Equity | -1,316,475 | Net Profit or Loss | 2,314,206 | 34.6% | Return on Equity | -29.7% | |
| 052831 FRESENIU | S MEDICAL CA | RE DIABLO WEST AN | NTIOCH | | For Profit | | |
| 2386 BUCHANAN RO | DAD | 12/31/2013 | 365 Days Settled | i | Short Term | | |
| ANTIOCH, CA 94509 |) | | | | | | |
| CONTRA COSTA | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. | |
| Current Assets | 811,540 | Total Charges | 4,517,120 | | Salary Expense | 43.4% | |
| Fixed Assets | 112,592 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.7% | |
| Other Assets | -776,339 | Operating Revenue | 4,517,120 | 100.0% | | | |
| Total Assets | 147,793 | Operating Expense | 3,265,408 | 72.3% | Current Ratio | 0.2 | |
| Current Liabilities | 4,915,156 | Operating Margin | 1,251,712 | 27.7% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 16 | 0.0% | Avg Payment Days | 569.0 | |
| Total Equity | -5,062,949 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.9% | |
| Total Liab. and Equity | -147,793 | Net Profit or Loss | 1,251,728 | 27.7% | Return on Equity | -24.7% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552671 FRESENIUS MEDICAL CARE EUCALYPTUS | | | | | For Profit | | |
|--|------------------------------------|---|--------------------------------------|--------------------------|---|-----------------------------|--|
| 610 NORTH EUCAL | YPTUS AVENUE | 12/31/2013 | 365 Days Settled | i | Short Term | | |
| INGLEWOOD, CA 90 |)302 | | | | | | |
| LOS ANGELES | | | | | | | |
| PALMETTO (CALIFO | ORNIA SOUTH) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace Ind. | | |
| Current Assets | 2,038,924 | Total Charges | 5,604,460 | | Salary Expense | 33.9% | |
| Fixed Assets | -301,165 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.6% | |
| Other Assets | 0 | Operating Revenue | 5,604,460 | 100.0% | | | |
| Total Assets | 1,737,759 | Operating Expense | 4,696,960 | 83.8% | Current Ratio | (3.0) | |
| Current Liabilities | -674,189 | Operating Margin | 907,500 | 16.2% | Days to Collect | 1.0 | |
| Long Term Liabilities | 0 | Other Income | 1,077 | 0.0% | Avg Payment Days | (30.8) | |
| Total Equity | -1,063,570 | Other Expense | 0 | 0.0% | Depreciation Rate | 60.1% | |
| Total Liab. and Equity | -1,737,759 | Net Profit or Loss | 908,577 | 16.2% | Return on Equity | -85.4% | |
| 552655 FRESENIU | S MEDICAL CAI | RE IMPERIAL VALLE | Y HOME | | For Profit | | |
| 2205 ROSS AVENUE | E SUITE 3 & 4 | 12/31/2013 | 365 Days Settled | d | Short Term | | |
| EL CENTRO, CA 922 | 243 | | | | | | |
| IMPERIAL | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | Key Performanace Ind. | |
| Current Assets | | | | | | | |
| Current Assets | 359,984 | Total Charges | 1,544,651 | | Salary Expense | 26.9% | |
| Fixed Assets | 359,984 161,867 | Total Charges Contract Allowance | 1,544,651 0 | 0.0% | Salary Expense Fringe Benefits | | |
| | | _ | | 0.0% | | 26.9% | |
| Fixed Assets | 161,867 | Contract Allowance | 0 | | Fringe Benefits | 26.9% | |
| Fixed Assets Other Assets | 161,867 | Contract Allowance Operating Revenue | 1,544,651 | 100.0% | Fringe Benefits Current Ratio | 26.9% 5.1% | |
| Fixed Assets Other Assets Total Assets | 161,867 0 521,851 | Contract Allowance Operating Revenue Operating Expense | 1,544,651 868,624 | 100.0% 56.2% 43.8% | Fringe Benefits Current Ratio | 26.9% 5.1% 0.4 | |
| Fixed Assets Other Assets Total Assets Current Liabilities | 161,867 0 521,851 802,286 | Contract Allowance Operating Revenue Operating Expense Operating Margin | 0 1,544,651 868,624 676,027 | 100.0% 56.2% 43.8% | Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 26.9% 5.1% 0.4 0.0 | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052731 FRESENIUS MEDICAL CARE MARINA BAY | | | | | For Profit | | |
|--|---------------|-----------------------------|------------------|------------|-----------------------|--------|--|
| 630 BAY BLVD STE | 101 | 12/31/2013 | 365 Days Settled | t t | Short Term | | |
| CHULA VISTA, CA 9 | 1910 | | | | | | |
| SAN DIEGO | | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | | |
| Balance S | heet | Income Statement | | | Key Performanace Ind. | | |
| Current Assets | 1,282,953 | Total Charges | 8,931,736 | | Salary Expense | 44.1% | |
| Fixed Assets | 418,767 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.0% | |
| Other Assets | 0 | Operating Revenue | 8,931,736 | 100.0% | | | |
| Total Assets | 1,701,720 | Operating Expense | 6,382,229 | 71.5% | Current Ratio | 0.4 | |
| Current Liabilities | 3,356,386 | Operating Margin | 2,549,507 | 28.5% | Days to Collect | 42.4 | |
| Long Term Liabilities | 0 | Other Income | 585 | 0.0% | Avg Payment Days | 220.2 | |
| Total Equity | -5,058,106 | Other Expense | 0 | 0.0% | Depreciation Rate | 37.7% | |
| Total Liab. and Equity | -1,701,720 | Net Profit or Loss | 2,550,092 | 28.6% | Return on Equity | -50.4% | |
| 552658 FRESENIU | S MEDICAL CA | RE MCKINLEYVILLE | | | For Profit | | |
| 1550 HEARTWOOD | DRIVE | 12/31/2013 365 Days Settled | | Short Term | | | |
| MCKINLEYVILLE, CA | A 95519 | | | | | | |
| HUMBOLDT | | | | | | | |
| PALMETTO (CALIFO | RNIA) | | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 261,134 | Total Charges | 1,223,027 | | Salary Expense | 29.7% | |
| Fixed Assets | -2,405,129 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 5.6% | |
| Other Assets | 0 | Operating Revenue | 1,223,027 | 100.0% | | | |
| Total Assets | -2,143,995 | Operating Expense | 1,339,767 | 109.5% | Current Ratio | (3.9) | |
| Current Liabilities | -67,728 | Operating Margin | -116,740 | -9.5% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | (4.3) | |
| Total Equity | 2,211,724 | Other Expense | 0 | 0.0% | Depreciation Rate | -12.1% | |
| Total Liab. and Equity | 2,143,996 | Net Profit or Loss | (116,738) | -9.5% | Return on Equity | -5.3% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052633 FRESENIU | For Profit | | | | | | |
|------------------------|--------------|-----------------------------|------------------|------------|--------------------|-----------------------|--|
| 11550 INDIAN HILLS | RD, STE 100 | 12/31/2013 | 365 Days Settled | d | Short Term | | |
| MISSION HILLS, CA | 91345 | | | | | | |
| LOS ANGELES | | | | | | | |
| TRAILBLAZER (TEX | AS) | | | | | | |
| Balance S | Sheet | Income | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 3,851,631 | Total Charges | 9,987,365 | | Salary Expense | 40.4% | |
| Fixed Assets | 1,568,223 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.4% | |
| Other Assets | 0 | Operating Revenue | 9,987,365 | 100.0% | | | |
| Total Assets | 5,419,854 | Operating Expense | 7,127,295 | 71.4% | Current Ratio | 110.1 | |
| Current Liabilities | 34,989 | Operating Margin | 2,860,070 | 28.6% | Days to Collect | 1.1 | |
| Long Term Liabilities | -1,619,802 | Other Income | 2,144 | 0.0% | Avg Payment Days | 29.3 | |
| Total Equity | -3,835,042 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.5% | |
| Total Liab. and Equity | -5,419,855 | Net Profit or Loss | 2,862,214 | 28.7% | Return on Equity | -74.6% | |
| 552595 FRESENIU | S MEDICAL CA | RE MISSION VIEJO | | | For Profit | | |
| 23681 VIA LINDA, SU | JITE E | 12/31/2013 365 Days Settled | | Short Term | | | |
| MISSION VIEJO, CA | 92691 | | | | | | |
| ORANGE | | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 490,329 | Total Charges | 3,396,665 | | Salary Expense | 35.6% | |
| Fixed Assets | -1,977,398 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.7% | |
| Other Assets | 0 | Operating Revenue | 3,396,665 | 100.0% | | | |
| Total Assets | -1,487,069 | Operating Expense | 2,998,245 | 88.3% | Current Ratio | (1.8) | |
| Current Liabilities | -272,288 | Operating Margin | 398,420 | 11.7% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 3 | 0.0% | Avg Payment Days | (1.6) | |
| Total Equity | 1,759,356 | Other Expense | 0 | 0.0% | Depreciation Rate | -46.0% | |
| Total Liab. and Equity | 1,487,068 | Net Profit or Loss | 398,423 | 11.7% | Return on Equity | 22.6% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552562 FRESENIU | For Profit | | | | | |
|------------------------|--------------|-----------------------------|------------------|------------|-----------------------|--------|
| 8625 LIBERTY PARK | K SUITE 102 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| BAKERSFIELD, CA 9 | 93311 | | | | | |
| KERN | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 1,522,658 | Total Charges | 9,575,104 | | Salary Expense | 32.7% |
| Fixed Assets | 8,140,783 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.1% |
| Other Assets | 0 | Operating Revenue | 9,575,104 | 100.0% | | |
| Total Assets | 9,663,441 | Operating Expense | 7,127,410 | 74.4% | Current Ratio | (2.7) |
| Current Liabilities | -572,529 | Operating Margin | 2,447,694 | 25.6% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 154 | 0.0% | Avg Payment Days | (3.3) |
| Total Equity | -9,090,910 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.2% |
| Total Liab. and Equity | -9,663,439 | Net Profit or Loss | 2,447,848 | 25.6% | Return on Equity | -26.9% |
| 552554 FRESENIU | S MEDICAL CA | RE OF BRAWLEY | | | For Profit | |
| 751 LEGION ROAD, | SUITE 100 | 12/31/2013 365 Days Settled | | Short Term | | |
| BRAWLEY, CA 9222 | 7 | | | | | |
| IMPERIAL | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 581,109 | Total Charges | 3,586,050 | | Salary Expense | 35.9% |
| Fixed Assets | 7,169,486 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.9% |
| Other Assets | 0 | Operating Revenue | 3,586,050 | 100.0% | | |
| Total Assets | 7,750,595 | Operating Expense | 2,924,149 | 81.5% | Current Ratio | (2.0) |
| Current Liabilities | -286,808 | Operating Margin | 661,901 | 18.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 354 | 0.0% | Avg Payment Days | (7.8) |
| Total Equity | -7,463,787 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.2% |
| Total Liab. and Equity | -7,750,595 | Net Profit or Loss | 662,255 | 18.5% | Return on Equity | -8.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552568 FRESENIUS MEDICAL CARE OF EAST LOS ANGELES | | | | | For Profit | |
|---|---------------|--------------------|------------------|--------|-----------------------|--------|
| 5220 TELFORD STR | EET | 12/31/2013 | 365 Days Settled | d | Short Term | |
| LOS ANGELES, CA | 90022 | | | | | |
| LOS ANGELES | | | | | | |
| TRAILBLAZERS HEA | ALTH ENTERPR | ISES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace Ind. | |
| Current Assets | 520,400 | Total Charges | 4,227,749 | | Salary Expense | 35.5% |
| Fixed Assets | -1,022,760 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.2% |
| Other Assets | 0 | Operating Revenue | 4,227,749 | 100.0% | | |
| Total Assets | -502,360 | Operating Expense | 3,502,042 | 82.8% | Current Ratio | (2.7) |
| Current Liabilities | -195,758 | Operating Margin | 725,707 | 17.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (3.7) |
| Total Equity | 698,119 | Other Expense | 0 | 0.0% | Depreciation Rate | 50.1% |
| Total Liab. and Equity | 502,361 | Net Profit or Loss | 725,707 | 17.2% | Return on Equity | 104.0% |
| 052543 FRESENIU | S MEDICAL CAI | RE OF EUREKA | | | For Profit | |
| 2765 TIMBER RIDGE | ELANE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| EUREKA, CA 95501 | | | | | | |
| HUMBOLDT | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 498,909 | Total Charges | 2,949,287 | | Salary Expense | 36.6% |
| Fixed Assets | 3,608,818 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.0% |
| Other Assets | 0 | Operating Revenue | 2,949,287 | 100.0% | | |
| Total Assets | 4,107,727 | Operating Expense | 2,581,494 | 87.5% | Current Ratio | (2.6) |
| Current Liabilities | -193,546 | Operating Margin | 367,793 | 12.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 24 | 0.0% | Avg Payment Days | (8.6) |
| Total Equity | -3,914,181 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.4% |
| Total Liab. and Equity | -4,107,727 | Net Profit or Loss | 367,817 | 10.50/ | Return on Equity | -9.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| MEDICAL CA | | For Profit | | | |
|--|---|--|--|---|-------------------------------|
| N AVENUE, BLI | DG C 12/31/2013 | 365 Days Settled | i | Short Term | |
| | | | | | |
| | | | | | |
| MENT SERVICE | ΞS | | | | |
| heet | Income | Statement | | Key Performanace | Ind. |
| 798,943 | Total Charges | 4,315,011 | | Salary Expense | 37.2% |
| -287,960 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.3% |
| 0 | Operating Revenue | 4,315,011 | 100.0% | | |
| 510,983 | Operating Expense | 3,766,489 | 87.3% | Current Ratio | (1.7) |
| -464,141 | Operating Margin | 548,522 | 12.7% | Days to Collect | 0.0 |
| 0 | Other Income | 454 | 0.0% | Avg Payment Days | (3.8) |
| -46,843 | Other Expense | 0 | 0.0% | Depreciation Rate | 46.4% |
| -510,984 | Net Profit or Loss | 548,976 | 12.7% | Return on Equity | - 1,171.9% |
| MEDICAL CA | RE OF IMPERIAL CO | UNTY | | For Profit | |
| | 12/31/2013 | 365 Days Settled | j | Short Term | |
| | | | | | |
| 43 | | • | | | |
| 43 | | | | | |
| 43 RNIA SOUTH) | | | | | |
| | Income | Statement | | Key Performanace | Ind. |
| RNIA SOUTH) heet | Income Total Charges | Statement 5,322,757 | | Key Performanace Salary Expense | Ind. 37.0% |
| RNIA SOUTH) heet | | | 0.0% | - | |
| RNIA SOUTH) heet 744,549 | Total Charges | 5,322,757 | | Salary Expense | 37.0% |
| RNIA SOUTH) heet 744,549 -2,136,556 | Total Charges Contract Allowance | 5,322,757 | 0.0% | Salary Expense | 37.0% |
| RNIA SOUTH) heet 744,549 -2,136,556 3,526,224 | Total Charges Contract Allowance Operating Revenue | 5,322,757 0 5,322,757 | 0.0% 100.0% | Salary Expense Fringe Benefits | 37.0% 8.0% |
| RNIA SOUTH) heet 744,549 -2,136,556 3,526,224 2,134,217 | Total Charges Contract Allowance Operating Revenue Operating Expense | 5,322,757 0 5,322,757 4,516,263 | 0.0% 100.0% 84.8% | Salary Expense Fringe Benefits Current Ratio | 37.0% 8.0% (1.0) |
| RNIA SOUTH) heet 744,549 -2,136,556 3,526,224 2,134,217 -712,888 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,322,757 0 5,322,757 4,516,263 806,494 | 0.0% 100.0% 84.8% 15.2% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 37.0% 8.0% (1.0) 0.0 |
| | MENT SERVICE heet 798,943 -287,960 0 510,983 -464,141 0 -46,843 -510,984 | MENT SERVICES heet Income 798,943 Total Charges -287,960 Contract Allowance 0 Operating Revenue 510,983 Operating Expense -464,141 Operating Margin 0 Other Income -46,843 Other Expense -510,984 Net Profit or Loss | MENT SERVICES heet Income Statement 798,943 Total Charges 4,315,011 -287,960 Contract Allowance 0 0 Operating Revenue 4,315,011 510,983 Operating Expense 3,766,489 -464,141 Operating Margin 548,522 0 Other Income 454 -46,843 Other Expense 0 -510,984 Net Profit or Loss 548,976 | MENT SERVICES Name | MENT SERVICES Neet |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052846 FRESENIUS | S MEDICAL CAI | RE OF INGLEWOOD | | | For Profit | |
|---|---|--|--|-----------------------------------|---|-------------------------------|
| 336 EAST HILLCRES | ST AVENUE, SU | ITE 100 12/31/2013 | 365 Days Settled | t | Short Term | |
| INGLEWOOD, CA 90 | 301 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 612,509 | Total Charges | 3,558,007 | | Salary Expense | 39.2% |
| Fixed Assets | -1,528,212 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.7% |
| Other Assets | 1,529,202 | Operating Revenue | 3,558,007 | 100.0% | | |
| Total Assets | 613,499 | Operating Expense | 3,012,122 | 84.7% | Current Ratio | (2.4) |
| Current Liabilities | -257,192 | Operating Margin | 545,885 | 15.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 3 | 0.0% | Avg Payment Days | (13.7) |
| Total Equity | -356,308 | Other Expense | 0 | 0.0% | Depreciation Rate | -13.0% |
| Total Liab. and Equity | -613,500 | Net Profit or Loss | 545,888 | 15.3% | Return on Equity | -153.2% |
| | | | | | | |
| 552561 FRESENIUS | S MEDICAL CAI | RE OF LA JOLLA | | | For Profit | |
| 552561 FRESENIU : 4765 CARMEL MOUI 100 | | | 365 Days Settled | d | For Profit Short Term | |
| 4765 CARMEL MOUI | NTAIN ROAD, S | | 365 Days Settled | d | | |
| 4765 CARMEL MOUI 100 | NTAIN ROAD, S | | 365 Days Settled | d | | |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 | NTAIN ROAD, SI 30 | UITE 12/31/2013 | 365 Days Settled | i | | |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO | NTAIN ROAD, SI 30 ALTH ENTERPR | UITE 12/31/2013 ISES | 365 Days Settled | d | | Ind. |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO TRAILBLAZERS HEA | NTAIN ROAD, SI 30 ALTH ENTERPR Sheet | UITE 12/31/2013 ISES | · | d | Short Term | Ind. 36.6% |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO TRAILBLAZERS HEA Balance S | NTAIN ROAD, SI 30 ALTH ENTERPR Sheet | UITE 12/31/2013 ISES Income Total Charges | Statement | 0.0% | Short Term Key Performanace | |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO TRAILBLAZERS HEA Balance S | NTAIN ROAD, SI 30 ALTH ENTERPR Sheet 386,322 | UITE 12/31/2013 ISES Income Total Charges | • Statement 2,462,235 | | Short Term Key Performanace Salary Expense | 36.6% |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO TRAILBLAZERS HEA Balance S Current Assets | NTAIN ROAD, SI 30 ALTH ENTERPR Sheet 386,322 -4,643,352 | UITE 12/31/2013 ISES Income Total Charges Contract Allowance | 2,462,235 0 | 0.0% | Short Term Key Performanace Salary Expense Fringe Benefits | 36.6% |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO TRAILBLAZERS HEA Balance S Current Assets Fixed Assets | NTAIN ROAD, SI 30 ALTH ENTERPR Sheet 386,322 -4,643,352 0 | UITE 12/31/2013 ISES Income Total Charges Contract Allowance Operating Revenue | 2,462,235 0 2,462,235 | 0.0% 100.0% | Short Term Key Performanace Salary Expense Fringe Benefits | 36.6% 8.2% |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets | NTAIN ROAD, SI 30 ALTH ENTERPR Sheet 386,322 -4,643,352 0 -4,257,030 | UITE 12/31/2013 ISES Income Total Charges Contract Allowance Operating Revenue Operating Expense | 2,462,235 0 2,462,235 2,666,240 | 0.0% 100.0% 108.3% -8.3% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 36.6% 8.2% (0.8) |
| 4765 CARMEL MOUI 100 SAN DIEGO, CA 921 SAN DIEGO TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NTAIN ROAD, SI 30 ALTH ENTERPR Sheet 386,322 -4,643,352 0 -4,257,030 -489,293 | UITE 12/31/2013 ISES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,462,235 0 2,462,235 2,666,240 -204,005 | 0.0% 100.0% 108.3% -8.3% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 36.6% 8.2% (0.8) 0.0 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552616 FRESENIUS MEDICAL CARE OF LOMA LINDA | | | | | For Profit | | |
|--|---|---|---|----------------------------------|---|-------------------------------|--|
| 269 E CAROLINE ST | REET SUITE A | 12/31/2013 | 365 Days Settled | I | Short Term | | |
| SAN BERNARDINO, | CA 92408 | | | | | | |
| SAN BERNARDINO | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | Key Performanace Ind. | | | |
| Current Assets | 616,515 | Total Charges | 3,863,355 | | Salary Expense | 34.8% | |
| Fixed Assets | -300,129 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.2% | |
| Other Assets | 0 | Operating Revenue | 3,863,355 | 100.0% | | | |
| Total Assets | 316,386 | Operating Expense | 3,448,166 | 89.3% | Current Ratio | (2.4) | |
| Current Liabilities | -257,790 | Operating Margin | 415,189 | 10.7% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 16 | 0.0% | Avg Payment Days | (5.6) | |
| Total Equity | -58,597 | Other Expense | 0 | 0.0% | Depreciation Rate | 40.6% | |
| Total Liab. and Equity | -316,387 | Net Profit or Loss | 415,205 | 10.7% | Return on Equity | -708.6% | |
| 552584 FRESENIU | S MEDICAL CA | RE OF MID-WILSHIRI | E | | For Profit | | |
| 3545 WILSHIRE BOU | JLEVARD, SUIT | E #103 12/31/2013 | 365 Days Settled | İ | Short Term | | |
| LOS ANGELES, CA | | | • | • | | | |
| | 90010 | | · | | | | |
| LOS ANGELES | 90010 | | · | | | | |
| LOS ANGELES BLUE CROSS (TEXA | | | · | | | | |
| | AS) | Income | s Statement | | Key Performanace | lnd. | |
| BLUE CROSS (TEXA | AS) Sheet | Income Total Charges | e Statement 4,335,573 | | Key Performanace Salary Expense | Ind. 37.9% | |
| BLUE CROSS (TEXA | AS) Sheet | | | 0.0% | _ | | |
| BLUE CROSS (TEXA Balance S Current Assets | AS) Sheet 734,782 | Total Charges | 4,335,573 | | Salary Expense | 37.9% | |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets | AS) Sheet 734,782 -3,243,300 | Total Charges Contract Allowance | 4,335,573 | 0.0% | Salary Expense | 37.9% | |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets | AS) Sheet 734,782 -3,243,300 0 | Total Charges Contract Allowance Operating Revenue | 4,335,573 0 4,335,573 | 0.0% | Salary Expense Fringe Benefits | 37.9% 6.8% | |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets | AS) Sheet 734,782 -3,243,300 0 -2,508,518 | Total Charges Contract Allowance Operating Revenue Operating Expense | 4,335,573 0 4,335,573 3,332,601 | 0.0% 100.0% 76.9% | Salary Expense Fringe Benefits Current Ratio | 37.9% 6.8% (2.8) | |
| BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AS) 734,782 -3,243,300 0 -2,508,518 -263,958 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,335,573 0 4,335,573 3,332,601 1,002,972 | 0.0% 100.0% 76.9% 23.1% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 37.9% 6.8% (2.8) 0.0 | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552532 FRESENIUS MEDIO | For Profit | | | | | |
|--|----------------------|-------------------------------------|------------------------|------------------|-----------------------------------|---------------|
| 1221 WEST PACIFIC COAST | T HIGHW | /AY 12/31/2013 | 365 Days Settled | | Short Term | |
| HARBOR CITY, CA 90710 | | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 657,319 | Total Charges | 5,523,207 | | Salary Expense | 35.8% |
| Fixed Assets -1 | ,222,947 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.8% |
| Other Assets | 0 | Operating Revenue | 5,523,207 | 100.0% | | |
| Total Assets | -565,628 | Operating Expense | 4,800,947 | 86.9% | Current Ratio | (2.4) |
| Current Liabilities | -272,020 | Operating Margin | 722,260 | 13.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% | Avg Payment Days | (1.6) |
| Total Equity | 837,647 | Other Expense | 0 | 0.0% | Depreciation Rate | -54.0% |
| Total Liab. and Equity | 565,627 | Net Profit or Loss | 722,258 | 13.1% | Return on Equity | 86.2% |
| 552701 FRESENIUS MEDIO | CAL CAF | RE VAN NUYS | | | For Profit | |
| 14812 OXNARD ST | | 11/30/2013 | 334 Days Settled | | Short Term | |
| VAN NUYS, CA 91411 | | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFORNIA) | | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 446,553 | Total Charges | 2,031,036 | | Salary Expense | 38.7% |
| Fixed Assets -1 | ,313,046 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.0% |
| | | | | | | |
| Other Assets | 0 | Operating Revenue | 2,031,036 | 100.0% | | |
| | 0 -866,493 | Operating Revenue Operating Expense | 2,031,036 2,078,212 | 100.0% 102.3% | Current Ratio | (0.7) |
| Total Assets | | | | | Current Ratio Days to Collect | (0.7) 57.8 |
| Total Assets | -866,493 | Operating Expense | 2,078,212 | 102.3% | | |
| Total Assets Current Liabilities Long Term Liabilities | -866,493 -597,256 | Operating Expense Operating Margin | 2,078,212 | 102.3% -2.3% | Days to Collect Avg Payment Days | 57.8 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552645 FRESNO A | T HOME CENTE | ER . | | | For Profit | | |
|--|---|---|--|-------------------------------|---|-------------------------------|--|
| 568 EAST HERNDOI | N AVE, STE 301 | 12/31/2013 | 365 Days Settled | I | Short Term | | |
| FRESNO, CA 93720 | | | | | | | |
| FRESNO | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | atement Key Performanace Ind. | | | |
| Current Assets | 4,600,488 | Total Charges | 4,381,469 | | Salary Expense | 23.6% | |
| Fixed Assets | 74,101 | Contract Allowance | -3,791 | -0.1% | Fringe Benefits | 3.1% | |
| Other Assets | 0 | Operating Revenue | 4,385,260 | 100.1% | | | |
| Total Assets | 4,674,589 | Operating Expense | 3,142,778 | 71.7% | Current Ratio | 11.7 | |
| Current Liabilities | 391,629 | Operating Margin | 1,242,482 | 28.3% | Days to Collect | 72.5 | |
| Long Term Liabilities | 8,748 | Other Income | 1,281 | 0.0% | Avg Payment Days | 9.2 | |
| Total Equity | 4,274,211 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.1% | |
| Total Liab. and Equity | 4,674,588 | Net Profit or Loss | 1,243,763 | 28.4% | Return on Equity | 29.1% | |
| 052608 FRESNO D | IALYSIS | | | | For Profit | | |
| 4753 W SHAW AVE | SUITE 101 | 12/31/2013 365 Days Settled | | Short Term | | | |
| FRESNO, CA 93704 | | | | | | | |
| FRESNO | | | | | | | |
| BLUE CROSS (TEXA | <i>4</i> S) | | | | | | |
| Balance S | Sheet | Income Statement | | Key Performanace Ind. | | | |
| Current Assets | | | | | | | |
| Current Assets | 18,874,987 | Total Charges | 5,672,000 | | Salary Expense | 37.0% | |
| Fixed Assets | 18,874,987 1,766,663 | - | 5,672,000 | -0.2% | Salary Expense Fringe Benefits | | |
| | 1,766,663 | _ | | -0.2% 100.2% | | 37.0% | |
| Fixed Assets | 1,766,663 | Contract Allowance | -13,039 | | | 37.0% | |
| Fixed Assets Other Assets | 1,766,663 | Contract Allowance Operating Revenue | -13,039 5,685,039 | 100.2% | Fringe Benefits | 37.0% 6.7% | |
| Fixed Assets Other Assets Total Assets | 1,766,663 0 20,641,650 | Contract Allowance Operating Revenue Operating Expense | -13,039 5,685,039 4,951,130 | 100.2% 87.1% 12.9% | Fringe Benefits Current Ratio | 37.0% 6.7% 34.7 | |
| Fixed Assets Other Assets Total Assets Current Liabilities | 1,766,663 0 20,641,650 543,548 | Contract Allowance Operating Revenue Operating Expense Operating Margin | -13,039 5,685,039 4,951,130 733,909 | 100.2% 87.1% 12.9% | Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 37.0% 6.7% 34.7 11.7 | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552505 FRESNO PALM BLUFFS DIALYSIS | | | | | For Profit | |
|------------------------------------|-------------|--------------------|------------------|--------|-----------------------|-------|
| 770 WEST PINEDAL | E | 12/31/2013 | 365 Days Settled | I | Short Term | |
| FRESNO, CA 93711 | | | | | | |
| FRESNO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 6,646,173 | Total Charges | 4,537,424 | | Salary Expense | 33.8% |
| Fixed Assets | 237,716 | Contract Allowance | -32,690 | -0.7% | Fringe Benefits | 6.6% |
| Other Assets | 0 | Operating Revenue | 4,570,114 | 100.7% | | |
| Total Assets | 6,883,889 | Operating Expense | 4,875,485 | 106.7% | Current Ratio | 9.3 |
| Current Liabilities | 717,668 | Operating Margin | -305,371 | -6.7% | Days to Collect | 111.5 |
| Long Term Liabilities | 94,608 | Other Income | 2,543 | 0.1% | Avg Payment Days | 6.6 |
| Total Equity | 6,071,613 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.6% |
| Total Liab. and Equity | 6,883,889 | Net Profit or Loss | (302,828) | -6.6% | Return on Equity | -5.0% |
| 052505 FULLERTO | ON DIALYSIS | | | | For Profit | |
| 238 ORANGEFAIR N | 1ALL | 12/31/2013 | 365 Days Settled | I | Short Term | |
| FULLERTON, CA 92 | 832 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 12,736,294 | Total Charges | 7,038,177 | | Salary Expense | 36.0% |
| Fixed Assets | 446,690 | Contract Allowance | 128,782 | 1.8% | Fringe Benefits | 6.2% |
| Other Assets | 294,951 | Operating Revenue | 6,909,395 | 98.2% | | |
| Total Assets | 13,477,935 | Operating Expense | 5,315,818 | 76.9% | Current Ratio | 23.1 |
| Current Liabilities | 551,435 | Operating Margin | 1,593,577 | 23.1% | Days to Collect | 25.4 |
| Long Term Liabilities | 0 | Other Income | 338 | 0.0% | Avg Payment Days | 7.8 |
| Total Equity | 12,926,500 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.5% |
| Total Liab. and Equity | 13,477,935 | Net Profit or Loss | 1,593,915 | 23.1% | Return on Equity | 12.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552692 GALA DIAI | LYSIS, LLC | | | | For Profit | |
|-----------------------------------|---------------|------------------------------------|------------------------|------------------------|--------------------------------|------------|
| 1666 WEST THIRD S | STREET | 12/31/2013 | 365 Days Settled | I | Short Term | |
| LOS ANGELES, CA | 90017 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,033,586 | Total Charges | 28,321,973 | | Salary Expense | 33.0% |
| Fixed Assets | 1,139,828 | Contract Allowance | 24,762,506 | 87.4% | Fringe Benefits | 4.3% |
| Other Assets | 37,140 | Operating Revenue | 3,559,467 | 12.6% | | |
| Total Assets | 2,210,554 | Operating Expense | 3,364,167 | 94.5% | Current Ratio | 0.8 |
| Current Liabilities | 1,266,133 | Operating Margin | 195,300 | 5.5% | Days to Collect | 23.3 |
| Long Term Liabilities | 712,005 | Other Income | 0 | 0.0% | Avg Payment Days | 17.8 |
| Total Equity | 232,416 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.4% |
| Total Liab. and Equity | 2,210,554 | Net Profit or Loss | 195,300 | 5.5% | Return on Equity | 84.0% |
| 052654 GAREY DIA | ALYSIS CENTER | ₹ | | | For Profit | |
| 150 EAST ARROW F | HIGHWAY | 12/31/2013 365 Days Settled | | Short Term | | |
| POMONA, CA 91767 | , | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,085,710 | Total Charges | 5,033,776 | | Salary Expense | 40.9% |
| Fixed Assets | 626,311 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.2% |
| Other Assets | 0 | Operating Devenue | 5,033,776 | 100.0% | | |
| Other Assets | 0 | Operating Revenue | 3,033,770 | 100.070 | | |
| Total Assets | 1,712,021 | Operating Expense | 3,775,905 | | Current Ratio | 0.7 |
| | | | | 75.0% | Current Ratio Days to Collect | 0.7 0.0 |
| Total Assets | 1,712,021 | Operating Expense | 3,775,905 | 75.0% 25.0% | | |
| Total Assets Current Liabilities | 1,712,021 | Operating Expense Operating Margin | 3,775,905 1,257,871 | 75.0% 25.0% 0.0% | Days to Collect | 0.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052564 GARFIELD HEMODIALYSIS CENTER | | | | | For Profit | |
|--|--|--|--|---|--|------------------------------|
| 118 HILLIARD AVEN | UE | 12/31/2013 | 365 Days Settled | | Short Term | |
| MONTEREY PARK, (| CA 91754 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 33,331,990 | Total Charges | 6,549,509 | | Salary Expense | 40.1% |
| Fixed Assets | 295,560 | Contract Allowance | -42,244 | -0.6% | Fringe Benefits | 6.1% |
| Other Assets | 0 | Operating Revenue | 6,591,753 | 100.6% | | |
| Total Assets | 33,627,550 | Operating Expense | 5,305,918 | 80.5% | Current Ratio | 40.6 |
| Current Liabilities | 820,922 | Operating Margin | 1,285,835 | 19.5% | Days to Collect | 15.3 |
| Long Term Liabilities | 0 | Other Income | 2,350 | 0.0% | Avg Payment Days | 11.5 |
| Total Equity | 32,806,629 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.0% |
| Total Liab. and Equity | 33,627,551 | Net Profit or Loss | 1,288,185 | 19.5% | Return on Equity | 3.9% |
| 552666 GARFIELD | HOME PROGR | AM | | | For Profit | |
| 228 NORTH GARFIELD AVENUE, SUITE 12/31/2013 365 Days Settled Short Term | | | | | | |
| #301 | LD AVENUE, SU | JITE 12/31/2013 | 365 Days Settled | | Short Term | |
| | | JITE 12/31/2013 | 365 Days Settled | | Short Term | |
| #301 | | JITE 12/31/2013 | 365 Days Settled | | Short Term | |
| #301 MONTEREY PARK, (| CA 91754 | JITE 12/31/2013 | 365 Days Settled | | Short Term | |
| #301 MONTEREY PARK, 0 LOS ANGELES | CA 91754 DRNIA SOUTH) | | 365 Days Settled | | Short Term Key Performanace | Ind. |
| #301 MONTEREY PARK, O LOS ANGELES PALMETTO (CALIFO | CA 91754 DRNIA SOUTH) Sheet | | · | | | Ind . 31.5% |
| #301 MONTEREY PARK, 0 LOS ANGELES PALMETTO (CALIFO Balance S | CA 91754 DRNIA SOUTH) Sheet | Income | s Statement | 4.1% | Key Performanace | |
| #301 MONTEREY PARK, O LOS ANGELES PALMETTO (CALIFO Balance S Current Assets | CA 91754 DRNIA SOUTH) Sheet 597,432 | Income Total Charges | e Statement 2,168,103 | | Key Performanace Salary Expense | 31.5% |
| #301 MONTEREY PARK, O LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets | CA 91754 DRNIA SOUTH) Sheet 597,432 265,050 | Income Total Charges Contract Allowance | 2,168,103 89,101 | 4.1% | Key Performanace Salary Expense Fringe Benefits | 31.5% |
| #301 MONTEREY PARK, O LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | CA 91754 DRNIA SOUTH) Sheet 597,432 265,050 0 | Income Total Charges Contract Allowance Operating Revenue | 2,168,103 89,101 2,079,002 | 4.1% 95.9% 89.5% | Key Performanace Salary Expense Fringe Benefits | 31.5% 2.7% |
| #301 MONTEREY PARK, O LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | CA 91754 DRNIA SOUTH) Sheet 597,432 265,050 0 862,482 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 2,168,103 89,101 2,079,002 1,860,263 | 4.1% 95.9% 89.5% 10.5% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 31.5% 2.7% 4.8 |
| #301 MONTEREY PARK, O LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | CA 91754 DRNIA SOUTH) Sheet 597,432 265,050 0 862,482 125,140 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,168,103 89,101 2,079,002 1,860,263 218,739 | 4.1% 95.9% 89.5% 10.5% 0.6% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 31.5% 2.7% 4.8 17.6 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552661 GATEWAY PLAZA DIALYSIS | | | | | For Profit | |
|--|--------------|-----------------------------|------------------|------------|------------------------------------|-------------|
| 1580 WEST ROSEC | RANS AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| COMPTON, CA 9022 | 20 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -1,520,521 | Total Charges | 3,314,141 | | Salary Expense | 37.8% |
| Fixed Assets | 1,165,294 | Contract Allowance | 77,972 | 2.4% | Fringe Benefits | 5.8% |
| Other Assets | 0 | Operating Revenue | 3,236,169 | 97.6% | | |
| Total Assets | -355,227 | Operating Expense | 3,368,959 | 104.1% | Current Ratio | (4.5) |
| Current Liabilities | 340,616 | Operating Margin | -132,790 | -4.1% | Days to Collect | 94.9 |
| Long Term Liabilities | 49,003 | Other Income | 1 | 0.0% | Avg Payment Days | 7.8 |
| Total Equity | -744,847 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.7% |
| Total Liab. and Equity | -355,228 | Net Profit or Loss | (132,789) | -4.1% | Return on Equity | 17.8% |
| 052632 GLENDALI | E DIALYSIS | | | | For Profit | |
| 1000 E PALMER AVI | ENUE | 12/31/2013 365 Days Settled | | Short Term | | |
| GLENDALE, CA 9120 | 05 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 12,844,668 | Total Charges | 6,447,998 | | Salary Expense | 37.1% |
| Fixed Assets | 1,622,533 | Contract Allowance | 262,761 | 4.1% | Fringe Benefits | 5.0% |
| Other Assets | 0 | Operating Revenue | 6,185,237 | 95.9% | | |
| Total Assets | 14,467,201 | Operating Expense | 4,948,045 | 80.0% | Current Ratio | 24.4 |
| l _ | 527,292 | Operating Margin | 1,237,192 | 20.0% | Days to Collect | 15.9 |
| Current Liabilities | | | | | | |
| Current Liabilities Long Term Liabilities | 0 | Other Income | 1,681 | 0.0% | Avg Payment Days | 8.2 |
| | | Other Income Other Expense | 1,681 | | Avg Payment Days Depreciation Rate | 8.2 3.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052820 GLENDORA DIALYSIS CENTER | | | | | For Profit | |
|-------------------------------------|--------------------|--------------------|------------------|--------|-------------------|--------|
| 120 WEST FOOTHIL | L BLVD | 12/31/2013 | 365 Days Settled | d | Short Term | |
| GLENDORA, CA 917 | 40 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 876,812 | Total Charges | 4,601,657 | | Salary Expense | 38.3% |
| Fixed Assets | 270,116 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.9% |
| Other Assets | 0 | Operating Revenue | 4,601,657 | 100.0% | | |
| Total Assets | 1,146,928 | Operating Expense | 3,621,357 | 78.7% | Current Ratio | 0.6 |
| Current Liabilities | 1,590,529 | Operating Margin | 980,300 | 21.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -212 | 0.0% | Avg Payment Days | 196.5 |
| Total Equity | -2,737,457 | Other Expense | 0 | 0.0% | Depreciation Rate | 31.5% |
| Total Liab. and Equity | -1,146,928 | Net Profit or Loss | 980,088 | 21.3% | Return on Equity | -35.8% |
| 052805 GRASS VA | LLEY DIALYSIS | 3 | | | For Profit | |
| 360 CROWN POINT | CIRCLE, SUITE | 210 12/31/2013 | 365 Days Settled | t | Short Term | |
| GRASS VALLEY, CA | 95945 | | | | | |
| NEVADA | | | | | | |
| САНАВА | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | -577,474 | Total Charges | 2,723,857 | | Salary Expense | 32.7% |
| Fixed Assets | 914,009 | Contract Allowance | -116,542 | -4.3% | Fringe Benefits | 4.9% |
| Other Assets | 303,069 | Operating Revenue | 2,840,399 | 104.3% | | |
| Total Assets | 639,604 | Operating Expense | 2,726,305 | 96.0% | Current Ratio | (5.5) |
| Current Liabilities | 105,955 | Operating Margin | 114,094 | 4.0% | Days to Collect | 163.5 |
| | | Other Income | 107 | 0.0% | Avg Payment Days | 0.0 |
| Long Term Liabilities | 106,732 | Other income | 107 | | 0 , , | 6.3 |
| Long Term Liabilities Total Equity | 106,732 426,918 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052717 GREATER EL MONTE DIALYSIS CTR | | | | | For Profit | |
|---|--|---|---|------------------------|---|-------------------------------|
| 1938 TYLER AVENU | E, SUITE J-168 | 12/31/2013 | 365 Days Settled | | Short Term | |
| SOUTH EL MONTE, | CA 91733 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 5,982,422 | Total Charges | 2,841,955 | | Salary Expense | 37.9% |
| Fixed Assets | 133,495 | Contract Allowance | 101,258 | 3.6% | Fringe Benefits | 5.4% |
| Other Assets | 0 | Operating Revenue | 2,740,697 | 96.4% | | |
| Total Assets | 6,115,917 | Operating Expense | 2,782,286 | 101.5% | Current Ratio | 15.3 |
| Current Liabilities | 390,360 | Operating Margin | -41,589 | -1.5% | Days to Collect | 37.1 |
| Long Term Liabilities | 0 | Other Income | 416 | 0.0% | Avg Payment Days | 13.6 |
| Total Equity | 5,725,557 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.4% |
| Total Liab. and Equity | 6,115,917 | Net Profit or Loss | (41,173) | -1.5% | Return on Equity | -0.7% |
| 052755 GREATER | LOS ANGELES | DIALYSIS | | | For Profit | |
| 11204 EAST RUSH \$ | STREET | 12/31/2013 | 365 Days Settled | | Short Term | |
| EL MONTE, CA 9173 | 33 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| , | | | | | | |
| Balance S | , | Income | Statement | | Key Performanace I | nd. |
| Balance S Current Assets | Sheet | Income Total Charges | Statement 9,089,400 | | Key Performanace I Salary Expense | nd. 42.8% |
| | Sheet | | | 73.2% | • | |
| Current Assets | 2,166,538 | Total Charges | 9,089,400 | 73.2% 26.8% | Salary Expense | 42.8% |
| Current Assets Fixed Assets | 2,166,538 97,762 | Total Charges Contract Allowance | 9,089,400 6,652,801 | | Salary Expense | 42.8% |
| Current Assets Fixed Assets Other Assets | 2,166,538 97,762 | Total Charges Contract Allowance Operating Revenue | 9,089,400 6,652,801 2,436,599 | 26.8% | Salary Expense Fringe Benefits | 42.8% 7.1% |
| Current Assets Fixed Assets Other Assets Total Assets | 2,166,538 97,762 0 2,264,300 | Total Charges Contract Allowance Operating Revenue Operating Expense | 9,089,400 6,652,801 2,436,599 2,226,673 | 26.8% 91.4% | Salary Expense Fringe Benefits Current Ratio | 42.8% 7.1% 11.6 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 2,166,538 97,762 0 2,264,300 186,493 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,089,400 6,652,801 2,436,599 2,226,673 209,926 | 26.8% 91.4% 8.6% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 42.8% 7.1% 11.6 20.5 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052879 HACIENDA DIALYSIS CI | 052879 HACIENDA DIALYSIS CENTER | | | | | |
|--|--------------------------------------|------------------|--------|-------------------|--------|--|
| 2020 SOUTH HACIENDA BLVD, SI | JITE G 12/31/2013 | 365 Days Settled | d | Short Term | | |
| HACIENDA HEIGHTS, CA 91745 | | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERNMENT SERVI | CES | | | | | |
| Balance Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets 156,77 | 1 Total Charges | 2,437,626 | | Salary Expense | 36.5% | |
| Fixed Assets 85,30 | O Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.4% | |
| Other Assets 10,20 | Operating Revenue | 2,437,626 | 100.0% | | | |
| Total Assets 252,27 | Operating Expense | 1,891,284 | 77.6% | Current Ratio | 111.6 | |
| Current Liabilities 1,40 | Operating Margin | 546,342 | 22.4% | Days to Collect | 23.4 | |
| Long Term Liabilities | O Other Income | 635 | 0.0% | Avg Payment Days | 0.3 | |
| Total Equity 250,86 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.3% | |
| Total Liab. and Equity 252,27 | Net Profit or Loss | 546,977 | 22.4% | Return on Equity | 218.0% | |
| 552644 HANFORD AT HOME DIA | LYSIS | | | For Profit | | |
| 900 N DOUTY STREET | 12/31/2013 | 365 Days Settled | b | Short Term | | |
| HANFORD, CA 93230 | | , | | | | |
| KINGS | | | | | | |
| NATIONAL GOVERNMENT SERVI | CES | | | | | |
| Balance Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets 4,042,78 | 3 Total Charges | 2,116,568 | | Salary Expense | 26.0% | |
| Fixed Assets 78,15 | 2 Contract Allowance | 160,141 | 7.6% | Fringe Benefits | 2.4% | |
| Other Assets | Operating Revenue | 1,956,427 | 92.4% | | | |
| Total Assets 4,120,94 | Operating Expense | 1,574,992 | 80.5% | Current Ratio | 19.7 | |
| | _ | 381,435 | 19.5% | Days to Collect | 158.0 | |
| Current Liabilities 204,87 | 6 Operating Margin | 301,433 | 10.070 | Days to Collect | 100.0 | |
| Current Liabilities 204,87 Long Term Liabilities 2,73 | operaning mangin | 89 | | Avg Payment Days | 3.4 | |
| | 2 Other Income | | 0.0% | • | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052628 HANFORD | DIALYSIS | | | | For Profit | |
|--|--|---|--|----------------------------|--|---------------------------------|
| 402 WEST EIGHT ST | ΓREET | 12/31/2013 365 Days Settled | | I | Short Term | |
| HANFORD, CA 9323 | 0 | | | | | |
| KINGS | | | | | | |
| BLUE CROSS (TEXA | 1 S) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace II | nd. |
| Current Assets | 9,947,799 | Total Charges | 4,274,175 | | Salary Expense | 36.5% |
| Fixed Assets | 247,294 | Contract Allowance | 399,687 | 9.4% | Fringe Benefits | 5.8% |
| Other Assets | 287,710 | Operating Revenue | 3,874,488 | 90.6% | | |
| Total Assets | 10,482,803 | Operating Expense | 3,756,934 | 97.0% | Current Ratio | 20.4 |
| Current Liabilities | 488,681 | Operating Margin | 117,554 | 3.0% | Days to Collect | 49.8 |
| Long Term Liabilities | 3,214 | Other Income | 12 | 0.0% | Avg Payment Days | 5.9 |
| Total Equity | 9,990,908 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.4% |
| Total Liab. and Equity | 10,482,803 | Net Profit or Loss | 117,566 | 3.0% | Return on Equity | 1.2% |
| 552686 HAWAIIAN | GARDENS DIA | LYSIS | | | For Profit | |
| 12191 226TH STREE | ĒΤ | 12/31/2013 | 365 Days Settled | I | Short Term | |
| HAWAIIAN GARDEN | S. CA 90716 | | | | | |
| LOS ANGELES | -, | | | | | |
| | ., | | | | | |
| PALMETTO (CALIFO | | | | | | |
| | DRNIA) | Income | : Statement | | Key Performanace lı | nd. |
| PALMETTO (CALIFO | ORNIA) Sheet | Income Total Charges | • Statement 1,611,648 | | Key Performanace In Salary Expense | າ d. 32.6% |
| PALMETTO (CALIFO | ORNIA) Sheet -3,312,808 | | | -0.7% | - | |
| PALMETTO (CALIFO Balance S Current Assets | ORNIA) Sheet -3,312,808 822,612 | Total Charges | 1,611,648 | -0.7% 100.7% | Salary Expense | 32.6% |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets | ORNIA) Sheet -3,312,808 822,612 | Total Charges Contract Allowance | 1,611,648 -12,057 | | Salary Expense Fringe Benefits | 32.6% |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | ORNIA) Sheet -3,312,808 822,612 | Total Charges Contract Allowance Operating Revenue | 1,611,648 -12,057 1,623,705 | 100.7% | Salary Expense Fringe Benefits Current Ratio | 32.6% 3.3% |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | ORNIA) Sheet -3,312,808 822,612 0 -2,490,196 | Total Charges Contract Allowance Operating Revenue Operating Expense | 1,611,648 -12,057 1,623,705 2,072,209 | 100.7% 127.6% -27.6% | Salary Expense Fringe Benefits Current Ratio | 32.6% 3.3% (23.2) |
| PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ORNIA) Sheet -3,312,808 822,612 0 -2,490,196 142,807 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,611,648 -12,057 1,623,705 2,072,209 -448,504 | 100.7% 127.6% -27.6% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 32.6% 3.3% (23.2) 97.8 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052685 HAYWARD DIALYSIS CENTER | | | | | For Profit | |
|--------------------------------|---------------|-----------------------------|------------------|-------|--------------------|--------|
| 21615 HESPERIAN E | BOULEVARD | 12/31/2013 | 365 Days Settled | | Short Term | |
| HAYWARD, CA 9454 | 11 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -373,731 | Total Charges | 8,320,825 | | Salary Expense | 36.6% |
| Fixed Assets | 500,250 | Contract Allowance | 169,971 | 2.0% | Fringe Benefits | 6.0% |
| Other Assets | 9,985,923 | Operating Revenue | 8,150,854 | 98.0% | | |
| Total Assets | 10,112,442 | Operating Expense | 6,645,285 | 81.5% | Current Ratio | (0.5) |
| Current Liabilities | 764,002 | Operating Margin | 1,505,569 | 18.5% | Days to Collect | 13.7 |
| Long Term Liabilities | 109,383 | Other Income | 2,918 | 0.0% | Avg Payment Days | 7.5 |
| Total Equity | 9,239,056 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.7% |
| Total Liab. and Equity | 10,112,441 | Net Profit or Loss | 1,508,487 | 18.5% | Return on Equity | 16.3% |
| 552672 HAYWARD | MISSION HILLS | S DIALYSIS | | | For Profit | |
| 1661 INDUSTRIAL P | ARK W | 12/31/2013 365 Days Settled | | | Short Term | |
| HAYWARD, CA 9454 | 14 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -846,308 | Total Charges | 2,995,893 | | Salary Expense | 39.3% |
| Fixed Assets | 1,467,075 | Contract Allowance | 66,498 | 2.2% | Fringe Benefits | 5.2% |
| Other Assets | 0 | Operating Revenue | 2,929,395 | 97.8% | | |
| Total Assets | 620,767 | Operating Expense | 2,767,315 | 94.5% | Current Ratio | (1.1) |
| Current Liabilities | 791,103 | Operating Margin | 162,080 | 5.5% | Days to Collect | 17.6 |
| Long Term Liabilities | 23,461 | Other Income | -60,262 | -2.1% | Avg Payment Days | 9.1 |
| Total Equity | -193,796 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.1% |
| Total Liab. and Equity | 620,768 | Net Profit or Loss | 101,818 | 3.5% | Return on Equity | -52.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052620 HEMET DIALYSIS CENTER | | | | | For Profit | |
|------------------------------|--------------------------------|--------------------|------------------|-----------------------|--------------------|-------|
| 3050 WEST FLORIDA | A AVENUE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| HEMET, CA 92545 | | | | | | |
| RIVERSIDE | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Balance Sheet Income Statement | | | Key Performanace Ind. | | |
| Current Assets | 8,556,651 | Total Charges | 6,580,392 | | Salary Expense | 35.0% |
| Fixed Assets | 1,161,869 | Contract Allowance | -2,067 | 0.0% | Fringe Benefits | 5.5% |
| Other Assets | 7,028 | Operating Revenue | 6,582,459 | 100.0% | | |
| Total Assets | 9,725,548 | Operating Expense | 5,723,305 | 86.9% | Current Ratio | 15.4 |
| Current Liabilities | 556,086 | Operating Margin | 859,154 | 13.1% | Days to Collect | 14.9 |
| Long Term Liabilities | 239,181 | Other Income | -345,988 | -5.3% | Avg Payment Days | 6.0 |
| Total Equity | 8,930,282 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.8% |
| Total Liab. and Equity | 9,725,549 | Net Profit or Loss | 513,166 | 7.8% | Return on Equity | 5.7% |
| 552702 HERNDON | DIALYSIS | | | | For Profit | |
| 560 E HERNDON AV | /Ε | 12/31/2013 | 365 Days Settled | I | Short Term | |
| FRESNO, CA 93720 | | | | | | |
| FRESNO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,515,352 | Total Charges | 7,797,295 | | Salary Expense | 37.3% |
| Fixed Assets | 2,798,653 | Contract Allowance | 310,899 | 4.0% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 7,486,396 | 96.0% | | |
| Total Assets | 5,314,005 | Operating Expense | 5,979,545 | 79.9% | Current Ratio | 6.5 |
| Current Liabilities | 385,994 | Operating Margin | 1,506,851 | 20.1% | Days to Collect | 99.9 |
| Long Term Liabilities | 71,865 | Other Income | -364,232 | -4.9% | Avg Payment Days | 17.0 |
| Total Equity | 4,856,147 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.4% |
| Total Liab. and Equity | 5,314,006 | Net Profit or Loss | 1,142,619 | 15.3% | Return on Equity | 23.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552626 HESPERIA DIALYSIS CENTER | | | | | For Profit | | | |
|--|---|--|---|---------------------------------|--|-------------------------------|--|--|
| 14135 MAIN STREET | Γ, UNIT 501 | 12/31/2013 | 365 Days Settled | | Short Term | | | |
| HESPERIA, CA 9234 | 5 | | | | | | | |
| SAN BERNARDINO | | | | | | | | |
| BLUE CROSS (TEN | NESSEE) | | | | | | | |
| Balance Sheet | | | Statement | | Key Performanace | Ind. | | |
| Current Assets | 2,814,231 | Total Charges | 5,691,048 | | Salary Expense | 34.9% | | |
| Fixed Assets | 856,094 | Contract Allowance | 247,200 | 4.3% | Fringe Benefits | 6.7% | | |
| Other Assets | 0 | Operating Revenue | 5,443,848 | 95.7% | | | | |
| Total Assets | 3,670,325 | Operating Expense | 4,866,900 | 89.4% | Current Ratio | 4.5 | | |
| Current Liabilities | 622,367 | Operating Margin | 576,948 | 10.6% | Days to Collect | 266.8 | | |
| Long Term Liabilities | 120,972 | Other Income | 1,512 | 0.0% | Avg Payment Days | 15.3 | | |
| Total Equity | 2,926,987 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.4% | | |
| Total Liab. and Equity | 3,670,326 | Net Profit or Loss | 578,460 | 10.6% | Return on Equity | 19.8% | | |
| 052776 HI DESERT | 052776 HI DESERT DIALYSIS Not for Profit | | | | | | | |
| 58457 TWENTYNINE PALMS HIGHWAY 12/31/2013 365 Days Settled Short Term | | | | | | | | |
| 58457 TWENTYNINE #102 | E PALMS HIGHW | /AY 12/31/2013 | 365 Days Settled | | | | | |
| | | /AY 12/31/2013 | 365 Days Settled | | | | | |
| #102 | | /AY 12/31/2013 | 365 Days Settled | | | | | |
| #102 YUCCA VALLEY, CA | 92284 | /AY 12/31/2013 | 365 Days Settled | | | | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO | . 92284 RGIA) | | 365 Days Settled | | | Ind. | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO | . 92284 RGIA) Sheet | | | | Short Term | Ind. 36.4% | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S | . 92284 RGIA) Sheet | Income Total Charges | Statement | 1.9% | Short Term Key Performanace | | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets | 92284 RGIA) Sheet 3,047,606 | Income Total Charges | • Statement 3,245,924 | 1.9% 98.1% | Short Term Key Performanace Salary Expense | 36.4% | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets Fixed Assets | 3,047,606 216,127 | Income Total Charges Contract Allowance | Statement 3,245,924 60,718 | | Short Term Key Performanace Salary Expense Fringe Benefits | 36.4% | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets | 3,047,606 216,127 298,837 | Income Total Charges Contract Allowance Operating Revenue | Statement 3,245,924 60,718 3,185,206 | 98.1% 91.0% | Short Term Key Performanace Salary Expense Fringe Benefits | 36.4% 4.9% | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets | 3,047,606 216,127 298,837 3,562,570 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | Statement 3,245,924 60,718 3,185,206 2,900,083 | 98.1% 91.0% 9.0% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 36.4% 4.9% 16.5 | | |
| #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 3,047,606 216,127 298,837 3,562,570 185,059 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement 3,245,924 60,718 3,185,206 2,900,083 285,123 | 98.1% 91.0% 9.0% -0.1% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 36.4% 4.9% 16.5 27.5 | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052699 HIGH DESERT DIALYSIS INC | | | | | For Profit | |
|---------------------------------|---------------|--------------------|------------------|------------------|-------------------|---------|
| 1007 WEST AVE M- | 14 #B | 12/31/2013 | 365 Days Settled | I | Short Term | |
| PALMDALE, CA 935 | 51 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 627,397 | Total Charges | 7,429,137 | | Salary Expense | 36.4% |
| Fixed Assets | 32,931 | Contract Allowance | 5,535,753 | 74.5% | Fringe Benefits | 7.3% |
| Other Assets | 11,403 | Operating Revenue | 1,893,384 | 25.5% | | |
| Total Assets | 671,731 | Operating Expense | 1,956,823 | 103.4% | Current Ratio | 0.7 |
| Current Liabilities | 884,864 | Operating Margin | -63,439 | -3.4% | Days to Collect | 1,071.3 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 17.3 |
| Total Equity | -213,133 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.3% |
| Total Liab. and Equity | 671,731 | Net Profit or Loss | (63,439) | -3.4% | Return on Equity | 29.8% |
| 552663 HIGHLAND | RANCH DIALY | SIS CENTER | | | For Profit | |
| 7223 CHURCH STRE | EET SUITE A14 | 12/31/2013 | 365 Days Settled | l | Short Term | |
| HIGHLAND, CA 9234 | 46 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE SHIELD (CALI | IFORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,303,849 | Total Charges | 3,919,206 | | Salary Expense | 33.7% |
| Fixed Assets | 1,099,296 | Contract Allowance | 18,738 | 0.5% | Fringe Benefits | 5.9% |
| Other Assets | 0 | Operating Revenue | 3,900,468 | 99.5% | | |
| Total Assets | 2,403,145 | Operating Expense | 3,241,423 | 83.1% | Current Ratio | 4.0 |
| Current Liabilities | 328,042 | Operating Margin | 659,045 | 16.9% | Days to Collect | 121.2 |
| Long Term Liabilities | 237,027 | Other Income | -195,551 | -5.0% | Avg Payment Days | 7.7 |
| Total Equity | 1,838,076 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.4% |
| Total Liab. and Equity | 2,403,145 | Net Profit or Loss | 463,494 | 11.9% | Return on Equity | 25.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052801 HOLLYWOOD DIALYSIS CENTER | | | | | For Profit | |
|----------------------------------|---------------|--------------------|------------------|-------|-------------------|---------|
| 5108 SUNSET BLVD |) | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90027 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 3,372,907 | Total Charges | 4,410,737 | | Salary Expense | 38.8% |
| Fixed Assets | 101,452 | Contract Allowance | 231,353 | 5.2% | Fringe Benefits | 5.9% |
| Other Assets | 349,057 | Operating Revenue | 4,179,384 | 94.8% | | |
| Total Assets | 3,823,416 | Operating Expense | 4,016,869 | 96.1% | Current Ratio | 4.8 |
| Current Liabilities | 700,339 | Operating Margin | 162,515 | 3.9% | Days to Collect | (18.3) |
| Long Term Liabilities | 48,290 | Other Income | -77,266 | -1.8% | Avg Payment Days | 13.0 |
| Total Equity | 3,074,788 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.7% |
| Total Liab. and Equity | 3,823,417 | Net Profit or Loss | 85,249 | 2.0% | Return on Equity | 2.8% |
| 052558 HOLY CRO | SS RENAL CTR | R | | | For Profit | |
| 14901 RINALDI AVE | SUITE 100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| MISSION HILLS, CA | 91345 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 3,747,539 | Total Charges | 0 | | Salary Expense | 50.0% |
| Fixed Assets | 2,749,078 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.1% |
| Other Assets | 37,500 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 6,534,117 | Operating Expense | 6,400,842 | 0.0% | Current Ratio | 2.8 |
| Current Liabilities | 1,342,960 | Operating Margin | -6,400,842 | 0.0% | Days to Collect | |
| Long Term Liabilities | 1,900,000 | Other Income | 0 | 0.0% | Avg Payment Days | 34.1 |
| Total Equity | 3,291,157 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.3% |
| Total Liab. and Equity | 6,534,117 | Net Profit or Loss | (6,400,842) | 0.0% | Return on Equity | -194.5% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552675 HOME DIA | LYSIS CENTER | | For Profit | | | |
|--|---|--|--|--|--|------------------------------|
| 8221 ROCHESTER <i>A</i> 130 | AVENUE BLDG 7 | 7 SUITE 12/31/2013 | 365 Days Settled | | Short Term | |
| RANCHO CUCAMON | NGA, CA 91730 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 484,004 | Total Charges | 6,311,575 | | Salary Expense | 32.9% |
| Fixed Assets | 248,367 | Contract Allowance | 4,863,088 | 77.1% | Fringe Benefits | 3.9% |
| Other Assets | 8,391 | Operating Revenue | 1,448,487 | 22.9% | | |
| Total Assets | 740,762 | Operating Expense | 1,352,973 | 93.4% | Current Ratio | 0.7 |
| Current Liabilities | 693,270 | Operating Margin | 95,514 | 6.6% | Days to Collect | 167.5 |
| Long Term Liabilities | 0 | Other Income | 17 | 0.0% | Avg Payment Days | 80.5 |
| Total Equity | 47,492 | Other Expense | 0 | 0.0% | Depreciation Rate | 32.7% |
| Total Liab. and Equity | 740,762 | Net Profit or Loss | 95,531 | 6.6% | Return on Equity | 201.2% |
| 552543 HOME DIALYSIS THERAPIES OF SAN DIEGO INC For Profit | | | | | | |
| | | | | | | |
| 10672 WEXFORD ST | | | NC 365 Days Settled | | Short Term | |
| | TREET, SUITE 2 | | | | | |
| 10672 WEXFORD ST | TREET, SUITE 2 | | | | | |
| 10672 WEXFORD ST SAN DIEGO, CA 921 | TREET, SUITE 2 31 | | | | | |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO | TREET, SUITE 2 31 DRNIA SOUTH) | 50 12/31/2013 | | | | Ind. |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO | TREET, SUITE 2 31 DRNIA SOUTH) Sheet | 50 12/31/2013 | 365 Days Settled | | Short Term | Ind. 35.1% |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S | TREET, SUITE 2 31 DRNIA SOUTH) Sheet | 50 12/31/2013 Income | 365 Days Settled | 0.0% | Short Term Key Performanace | |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets | TREET, SUITE 2 31 DRNIA SOUTH) Sheet 87,828 | 50 12/31/2013 Income Total Charges | 365 Days Settled Statement 3,097,464 | | Short Term Key Performanace Salary Expense | 35.1% |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets | TREET, SUITE 2 31 DRNIA SOUTH) Sheet 87,828 285,860 | 50 12/31/2013 Income Total Charges Contract Allowance | 365 Days Settled Statement 3,097,464 0 | 0.0% | Short Term Key Performanace Salary Expense | 35.1% |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | FREET, SUITE 2 31 DRNIA SOUTH) Sheet 87,828 285,860 8,378 | Income Total Charges Contract Allowance Operating Revenue | 365 Days Settled Statement 3,097,464 0 3,097,464 | 0.0% 100.0% 83.3% | Short Term Key Performanace Salary Expense Fringe Benefits | 35.1% 9.2% |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | PREET, SUITE 2 31 PRNIA SOUTH) Sheet 87,828 285,860 8,378 382,066 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 365 Days Settled Statement 3,097,464 0 3,097,464 2,580,156 | 0.0% 100.0% 83.3% 16.7% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 35.1% 9.2% 0.5 |
| 10672 WEXFORD ST SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | PREET, SUITE 2 31 PRNIA SOUTH) Sheet 87,828 285,860 8,378 382,066 191,457 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 365 Days Settled Statement 3,097,464 0 3,097,464 2,580,156 517,308 | 0.0% 100.0% 83.3% 16.7% 0.0% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 35.1% 9.2% 0.5 10.3 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552546 HOME DIA | 52546 HOME DIALYSIS THERAPIES OF SAN DIEGO INC | | | | | | |
|----------------------------------|--|------------------------------------|------------------|---------|-----------------------------------|-------|--|
| 2060 OTAY LAKES F | ROAD, SUITE 12 | 0 12/31/2013 | 365 Days Settled | I | Short Term | | |
| CHULA VISTA, CA 9 | 1915 | | | | | | |
| SAN DIEGO | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. | |
| Current Assets | 87,828 | Total Charges | 680,940 | | Salary Expense | 34.0% | |
| Fixed Assets | 285,860 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.8% | |
| Other Assets | 8,378 | Operating Revenue | 680,940 | 100.0% | | | |
| Total Assets | 382,066 | Operating Expense | 585,916 | 86.0% | Current Ratio | 0.5 | |
| Current Liabilities | 191,457 | Operating Margin | 95,024 | 14.0% | Days to Collect | 47.1 | |
| Long Term Liabilities | 8,911 | Other Income | 0 | 0.0% | Avg Payment Days | 119.3 | |
| Total Equity | 181,698 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.2% | |
| Total Liab. and Equity | 382,066 | Net Profit or Loss | 95,024 | 14.0% | Return on Equity | 52.3% | |
| 052641 HUNTINGT | ON BEACH DIA | LYSIS | | | For Profit | | |
| 16892 BOLSA CHIC | A AVENUE | 12/31/2013 365 Days Settled | | | Short Term | | |
| HUNTINGTON BEAC | CH, CA 92649 | | | | | | |
| ORANGE | | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. | |
| Current Assets | 2,965,396 | Total Charges | 1,455,665 | | Salary Expense | 38.7% | |
| Fixed Assets | 45,006 | Contract Allowance | 10,080 | 0.7% | Fringe Benefits | 5.0% | |
| Other Assets | 495,896 | Operating Revenue | 1,445,585 | 99.3% | | | |
| | | | 1 472 702 | 101.9% | Current Ratio | 38.1 | |
| Total Assets | 3,506,298 | Operating Expense | 1,472,782 | 1011070 | Odirent Natio | 30.1 | |
| Total Assets Current Liabilities | 3,506,298 77,794 | Operating Expense Operating Margin | -27,197 | -1.9% | | 14.0 | |
| | | | | | Days to Collect | | |
| Current Liabilities | 77,794 | Operating Margin | -27,197 | -1.9% | Days to Collect Avg Payment Days | 14.0 | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052619 HUNTINGT | 2619 HUNTINGTON DIALYSIS CENTER | | | | For Profit | |
|------------------------|---------------------------------|-----------------------------|------------------|--------|---------------------|---------|
| 806 SOUTH FAIR OA | AKS AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| PASADENA, CA 911 | 05 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 3,747,539 | Total Charges | 0 | | Salary Expense | 48.0% |
| Fixed Assets | 2,749,078 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.8% |
| Other Assets | 37,500 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 6,534,117 | Operating Expense | 6,238,243 | 0.0% | Current Ratio | 2.8 |
| Current Liabilities | 1,342,960 | Operating Margin | -6,238,243 | 0.0% | Days to Collect | |
| Long Term Liabilities | 1,900,000 | Other Income | 0 | 0.0% | Avg Payment Days | 35.0 |
| Total Equity | 3,291,157 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.4% |
| Total Liab. and Equity | 6,534,117 | Net Profit or Loss | (6,238,243) | 0.0% | Return on Equity | -189.5% |
| 552667 HUNTINGT | ON PARK DIAL | YSIS | | | For Profit | |
| 5942 RUGBY AVENU | JE | 12/31/2013 365 Days Settled | | | Short Term | |
| HUNTINGTON PARK | K, CA 90255 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -2,062,263 | Total Charges | 4,208,567 | | Salary Expense | 35.7% |
| Fixed Assets | 939,516 | Contract Allowance | 133,252 | 3.2% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 4,075,315 | 96.8% | | |
| Total Assets | -1,122,747 | Operating Expense | 4,300,289 | 105.5% | Current Ratio | (3.6) |
| Current Liabilities | 568,311 | Operating Margin | -224,974 | -5.5% | Days to Collect | 129.4 |
| Long Term Liabilities | 104,212 | Other Income | 530 | 0.0% | Avg Payment Days | 9.0 |
| | 4 705 000 | Other Evpense | 0 | 0.0% | Depreciation Rate | 26.9% |
| Total Equity | -1,795,269 | Other Expense | | 0.070 | 2 oproblation react | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052844 IMPERIAL | 52844 IMPERIAL CARE DIALYSIS CENTER | | | | For Profit | |
|------------------------|-------------------------------------|-----------------------------|------------------|-------|--------------------|-------|
| 4345 IMPERIAL HW | Υ | 12/31/2013 | 365 Days Settled | | Short Term | |
| LYNWOOD, CA 9026 | 62 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 5,202,707 | Total Charges | 7,489,143 | | Salary Expense | 34.2% |
| Fixed Assets | 493,331 | Contract Allowance | 155,188 | 2.1% | Fringe Benefits | 5.8% |
| Other Assets | 2,009,303 | Operating Revenue | 7,333,955 | 97.9% | | |
| Total Assets | 7,705,341 | Operating Expense | 6,400,855 | 87.3% | Current Ratio | 5.5 |
| Current Liabilities | 939,345 | Operating Margin | 933,100 | 12.7% | Days to Collect | 128.1 |
| Long Term Liabilities | 168,030 | Other Income | 869 | 0.0% | Avg Payment Days | 7.0 |
| Total Equity | 6,597,965 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.6% |
| Total Liab. and Equity | 7,705,340 | Net Profit or Loss | 933,969 | 12.7% | Return on Equity | 14.2% |
| 052670 IMPERIAL | DIALYSIS | | | | For Profit | |
| 2738 WEST IMPERIA | AL HIGHWAY | 12/31/2013 365 Days Settled | | | Short Term | |
| INGLEWOOD, CA 90 | 0303 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 10,303,060 | Total Charges | 7,633,616 | | Salary Expense | 34.0% |
| Fixed Assets | 553,285 | Contract Allowance | 112,822 | 1.5% | Fringe Benefits | 5.3% |
| Other Assets | 3,582,169 | Operating Revenue | 7,520,794 | 98.5% | | |
| Total Assets | 14,438,514 | Operating Expense | 6,252,440 | 83.1% | Current Ratio | 26.5 |
| Current Liabilities | 388,374 | Operating Margin | 1,268,354 | 16.9% | Days to Collect | 70.6 |
| Long Term Liabilities | 19,376 | Other Income | 1,787 | 0.0% | Avg Payment Days | 7.9 |
| Total Equity | 14,030,764 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.2% |
| Total Liab. and Equity | 14,438,514 | Net Profit or Loss | 1,270,141 | 16.9% | Return on Equity | 9.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052789 INDIAN WE | ELLS VALLEY | | For Profit | | | |
|------------------------|--------------|-----------------------------|------------------|-------|--------------------|--------|
| 212 SOUTH RICHMO | OND ROAD | 12/31/2013 | 365 Days Settled | | Short Term | |
| RIDGECREST, CA 9 | 3555 | | | | | |
| KERN | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -2,303,146 | Total Charges | 2,794,294 | | Salary Expense | 33.7% |
| Fixed Assets | 389,584 | Contract Allowance | 42,653 | 1.5% | Fringe Benefits | 5.2% |
| Other Assets | 3,233,576 | Operating Revenue | 2,751,641 | 98.5% | | |
| Total Assets | 1,320,014 | Operating Expense | 2,417,446 | 87.9% | Current Ratio | (19.8) |
| Current Liabilities | 116,591 | Operating Margin | 334,195 | 12.1% | Days to Collect | 33.7 |
| Long Term Liabilities | 0 | Other Income | 227 | 0.0% | Avg Payment Days | 5.7 |
| Total Equity | 1,203,424 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.8% |
| Total Liab. and Equity | 1,320,015 | Net Profit or Loss | 334,422 | 12.2% | Return on Equity | 27.8% |
| 052538 INGLEWOO | OD DIALYSIS | | | | For Profit | |
| 125 EAST ARBOR V | ITAE | 12/31/2013 365 Days Settled | | | Short Term | |
| INGLEWOOD, CA 90 | 301 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 6,918,112 | Total Charges | 5,652,169 | | Salary Expense | 35.6% |
| Fixed Assets | 1,850,905 | Contract Allowance | 262,317 | 4.6% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 5,389,852 | 95.4% | | |
| Total Assets | 8,769,017 | Operating Expense | 4,909,271 | 91.1% | Current Ratio | 11.9 |
| Current Liabilities | 582,737 | Operating Margin | 480,581 | 8.9% | Days to Collect | 43.2 |
| Long Term Liabilities | 0 | Other Income | 723 | 0.0% | Avg Payment Days | 7.1 |
| Total Equity | 8,186,279 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.0% |
| | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052545 INNOVATIV | /E DIALYSIS CE | ENTER OF NORTHRIE | OGE, LLC | | For Profit | |
|------------------------|----------------|--------------------|------------------|-------|--------------------|-------|
| 18546 ROSCOE BLV | 'D, SUITE 108 | 9/30/2013 2 | 273 Days Settled | | Short Term | |
| NORTHRIDGE, CA 9 | 1328 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,715,872 | Total Charges | 5,026,241 | | Salary Expense | 38.0% |
| Fixed Assets | 228,408 | Contract Allowance | 169,222 | 3.4% | Fringe Benefits | 6.5% |
| Other Assets | 8,429,712 | Operating Revenue | 4,857,019 | 96.6% | | |
| Total Assets | 10,373,992 | Operating Expense | 3,946,098 | 81.2% | Current Ratio | 3.3 |
| Current Liabilities | 514,378 | Operating Margin | 910,921 | 18.8% | Days to Collect | 26.4 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 11.5 |
| Total Equity | 9,859,614 | Other Expense | 0 | 0.0% | Depreciation Rate | 72.7% |
| Total Liab. and Equity | 10,373,992 | Net Profit or Loss | 910,921 | 18.8% | Return on Equity | 9.2% |
| 052809 INNOVATIV | /E DIALYSIS CE | ENTER OF WEST LA, | LLC | | For Profit | |
| 1801 SOUTH LA CIE | NEGA BLVD | 9/30/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA 9 | 90035 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 548,777 | Total Charges | 63,323,179 | | Salary Expense | 28.3% |
| Fixed Assets | 544,679 | Contract Allowance | 54,470,268 | 86.0% | Fringe Benefits | 4.6% |
| Other Assets | 8,118,892 | Operating Revenue | 8,852,911 | 14.0% | | |
| Total Assets | 9,212,348 | Operating Expense | 8,733,795 | 98.7% | Current Ratio | 0.9 |
| Current Liabilities | 585,463 | Operating Margin | 119,116 | 1.3% | Days to Collect | 0.7 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 16.7 |
| Total Equity | 8,626,885 | Other Expense | 0 | 0.0% | Depreciation Rate | 70.3% |
| Total Liab. and Equity | 9,212,348 | Net Profit or Loss | 119,116 | 1.3% | Return on Equity | 1.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052712 INTERCOM | IMUNITY DIALY | | For Profit | | | | |
|------------------------|---------------|-----------------------------|-----------------|--------|-------------------|--------|--|
| 12291 E WASHINGT | ON BLVD STE 4 | 410 12/31/2013 | 365 Days Audite | d | Short Term | | |
| WHITTIER, CA 9060 | 2 | | | | | | |
| LOS ANGELES | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 651,585 | Total Charges | 7,649,421 | | Salary Expense | 46.6% | |
| Fixed Assets | 320,279 | Contract Allowance | 2,067 | 0.0% | Fringe Benefits | 7.3% | |
| Other Assets | 0 | Operating Revenue | 7,647,354 | 100.0% | | | |
| Total Assets | 971,864 | Operating Expense | 5,470,246 | 71.5% | Current Ratio | 91.9 | |
| Current Liabilities | 7,091 | Operating Margin | 2,177,108 | 28.5% | Days to Collect | 29.7 | |
| Long Term Liabilities | 0 | Other Income | 81,204 | 1.1% | Avg Payment Days | 0.0 | |
| Total Equity | 964,773 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.4% | |
| Total Liab. and Equity | 971,864 | Net Profit or Loss | 2,258,312 | 29.5% | Return on Equity | 234.1% | |
| 552639 IOWA STR | EET DIALYSIS | | | | For Profit | | |
| 8333 IOWA STREET | , SUITE 100 | 12/31/2013 365 Days Settled | | | Short Term | | |
| DOWNEY, CA 90241 | | | | | | | |
| LOS ANGELES | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | -3,145,356 | Total Charges | 1,924,652 | | Salary Expense | 32.7% | |
| Fixed Assets | 440,875 | Contract Allowance | 127,322 | 6.6% | Fringe Benefits | 4.7% | |
| Other Assets | 2,720,585 | Operating Revenue | 1,797,330 | 93.4% | | | |
| Total Assets | 16,104 | Operating Expense | 1,878,585 | 104.5% | Current Ratio | (25.5) | |
| Current Liabilities | 123,564 | Operating Margin | -81,255 | -4.5% | Days to Collect | 292.9 | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 4.2 | |
| Total Equity | -107,462 | Other Expense | 0 | 0.0% | Depreciation Rate | 41.6% | |
| Total Liab. and Equity | 16,102 | Net Profit or Loss | (81,255) | -4.5% | Return on Equity | 75.6% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552603 JOY OF DI | 552603 JOY OF DIXON DIALYSIS CENTER | | | | | | |
|------------------------|-------------------------------------|------------------------|------------------|--------|--------------------|-------------|--|
| 1640 N. LINCOLN ST | TREET | 12/31/2013 | 365 Days Settled | I | Short Term | | |
| DIXON, CA 95620 | | | | | | | |
| SOLANO | | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | | |
| Balance S | Balance Sheet Income Sta | | | | Key Performanace I | n d. | |
| Current Assets | -3,231,894 | Total Charges | 1,605,342 | | Salary Expense | 30.5% | |
| Fixed Assets | 1,148,175 | Contract Allowance | -23,878 | -1.5% | Fringe Benefits | 4.5% | |
| Other Assets | 0 | Operating Revenue | 1,629,220 | 101.5% | | | |
| Total Assets | -2,083,719 | Operating Expense | 1,893,454 | 116.2% | Current Ratio | (27.5) | |
| Current Liabilities | 117,695 | Operating Margin | -264,234 | -16.2% | Days to Collect | 67.9 | |
| Long Term Liabilities | 0 | Other Income | 10 | 0.0% | Avg Payment Days | 9.4 | |
| Total Equity | -2,201,415 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.8% | |
| Total Liab. and Equity | -2,083,720 | Net Profit or Loss | (264,224) | -16.2% | Return on Equity | 12.0% | |
| 052389 KAISER FO | DUNDATION HO | SP-DOWNEY DIALYS | SIS | | Not for Profit | | |
| 9333 IMPERIAL HIGI | HWAY | Cost Report not filed. | | | Short Term | | |
| DOWNEY, CA 90242 | | | | | | | |
| LOS ANGELES | | | | | | | |
| WISCONSIN PHYSIC | CIANS SERVICE | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | n d. | |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | |
| | | | | | | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052399 KAISER FO | DUNDATION HO | SPITA BALDWIN PA | RK ESRD | | Not for Profit | |
|---|---------------|--------------------|--------------|------|------------------------------------|------|
| 1813 NORTH HACIE | NDA BOULEVAF | RD Cost Repor | t not filed. | | Short Term | |
| LA PUENTE, CA 917 | '44 | | | | | |
| LOS ANGELES | | | | | | |
| WISCONSIN PHYSI | CIANS SERVICE | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace II | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 052392 KAISER FO | DUNDATION HO | SPITAL-SANTA CLA | RA | | Not for Profit | |
| 710 LAWRENCE EXI 460A | PRESSWAY, SU | ITE Cost Repor | t not filed. | | Short Term | |
| SANTA CLARA, CA 9 | 95051 | | | | | |
| SANTA CLARA | | | | | | |
| WISCONSIN PHYSIC | CIANS SERVICE | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace II | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| | | Operation Margin | 0 | 0.0% | Days to Collect | |
| Current Liabilities | 0 | Operating Margin | | | | |
| Current Liabilities Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| | _ | | 0 | | Avg Payment Days Depreciation Rate | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052398 KAISER FOUNDATION HOSPITAL FREMONT/HAYWARD Not for Profit | | | | | | | |
|--|---------------|------------------------|--------------|------|---------------------|------|--|
| 27303 SLEEPY HOL | LOW AVENUE | Cost Repor | t not filed. | | Short Term | | |
| HAYWARD, CA 9454 | 1 5 | | | | | | |
| ALAMEDA | | | | | | | |
| WISCONSIN PHYSIC | CIANS SERVICE | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace Ir | nd. | |
| Current Assets | 0 | Total Charges | 0 |) | Salary Expense | 0.0% | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% | |
| 052403 KAISER FO | DUNDATION HO | SPITAL MARTINEZ F | PD UNIT | | Not for Profit | | |
| 200 MUIR ROAD, HA | ACIENDA BLDG | Cost Report not filed. | | | Short Term | | |
| MARTINEZ, CA 9455 | 53 | | | | | | |
| CONTRA COSTA | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace Ir | nd. | |
| Current Assets | 0 | Total Charges | 0 |) | Salary Expense | 0.0% | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052394 KAISER FO | 2394 KAISER FOUNDATION HOSPITALS, ANAHEIM | | | | | | |
|------------------------|---|--------------------|--------------|---|------|----------------------|------|
| 3460 LA PALMA AVE | = | Cost Repor | t not filed. | | | Short Term | |
| ANAHEIM, CA 92807 | , | | | | | | |
| ORANGE | | | | | | | |
| WISCONSIN PHYSIC | CIANS SERVICE | | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace Inc | d. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |
| 052384 KAISER FO | DUNDATION HO | SPITALS, I | | | | Not for Profit | |
| 6041 CADILLAC AVE | = | Cost Repor | t not filed. | | | Short Term | |
| LOS ANGELES, CA | 90034 | | | | | | |
| LOS ANGELES | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace Inc | d. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052381 KAISER H | 381 KAISER HOSP WOODLAND HILLS PD | | | | | For Profit | |
|------------------------|-----------------------------------|--------------------|--------------|---|------|---------------------|------|
| 5601 DE SOTO AVE | | Cost Repor | t not filed. | | | Short Term | |
| WOODLAND HILLS, | CA 91364 | | | | | | |
| LOS ANGELES | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace In | d. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |
| 052323 KAISER PE | ERMANENTE-L | A DIALYSIS | | | | For Profit | |
| 4700 SUNSET BLVD | , 2ND FLOOR | Cost Repor | t not filed. | | | Short Term | |
| LOS ANGELES, CA | 90027 | | | | | | |
| LOS ANGELES | | | | | | | |
| WISCONSIN PHYSIC | CIANS SERVICE | | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace In | d. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052380 KAISER PE | ERMANENTE FO | NTANA | | | | Not for Profit | |
|------------------------|---------------|--------------------|--------------|---|------|-------------------|------|
| 9985 SIERRA AVE | | Cost Repor | t not filed. | | | Short Term | |
| FONTANA, CA 9233 | 5 | | | | | | |
| SAN BERNARDINO | | | | | | | |
| WISCONSIN PHYSIC | CIANS SERVICE | | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace | Ind. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |
| 052382 KAISER PE | RMANENTE RI | VERSIDE | | | | Not for Profit | |
| 10800 MAGNOLIA A | VE | Cost Repor | t not filed. | | | Short Term | |
| RIVERSIDE, CA 9250 | 05 | | | | | | |
| RIVERSIDE | | | | | | | |
| WISCONSIN PHYSIC | CIANS SERVICE | | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace | Ind. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 053512 KAWEAH [| ELTA PORTER | VILLE DIALYSIS | | | | Public | |
|------------------------|---------------|--------------------|--------------|---|------|----------------------|------|
| 385 N PEARSON DR | IVE | Cost Repor | t not filed. | | | Short Term | |
| PORTERVILLE, CA 9 | 3257 | | | | | | |
| TULARE | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | heet | Income | Statement | | | Key Performanace Inc | d. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |
| 053506 KAWEAH [| DELTA VISALIA | DIALYSIS CENTER | | | | Not for Profit | |
| 5040 W TULARE AVI | ENUE | Cost Repor | t not filed. | | | Short Term | |
| VISALIA, CA 93277 | | | | | | | |
| TULARE | | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | | |
| Balance S | heet | Income | Statement | | | Key Performanace Inc | d. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052858 KENNETH | HAHN PLAZA D | IALYSIS CE | | | For Profit | |
|------------------------|--------------|--------------------|------------------|-------|-------------------|--------|
| 11854 WILMINGTON | I AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA 9 | 90059 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 2,804,366 | Total Charges | 4,250,598 | | Salary Expense | 35.5% |
| Fixed Assets | 578,653 | Contract Allowance | 203,454 | 4.8% | Fringe Benefits | 5.3% |
| Other Assets | 1,379,234 | Operating Revenue | 4,047,144 | 95.2% | | |
| Total Assets | 4,762,253 | Operating Expense | 3,686,039 | 91.1% | Current Ratio | 5.0 |
| Current Liabilities | 557,276 | Operating Margin | 361,105 | 8.9% | Days to Collect | 119.0 |
| Long Term Liabilities | 10,495 | Other Income | 916 | 0.0% | Avg Payment Days | 8.5 |
| Total Equity | 4,194,483 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.4% |
| Total Liab. and Equity | 4,762,254 | Net Profit or Loss | 362,021 | 8.9% | Return on Equity | 8.6% |
| 052790 KIDNEY CA | ARE CENTER N | ORTH VALLE | | | For Profit | |
| 16907 DEVONSHIRE | | 12/31/2013 | 365 Days Settled | | Short Term | |
| GRANADA HILLS, CA | A 91344 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 754,185 | Total Charges | 42,794,243 | | Salary Expense | 41.7% |
| Fixed Assets | 494,620 | Contract Allowance | 35,661,515 | 83.3% | Fringe Benefits | 6.8% |
| Other Assets | 18,560 | Operating Revenue | 7,132,728 | 16.7% | | |
| Total Assets | 1,267,365 | Operating Expense | 4,759,505 | 66.7% | Current Ratio | 2.4 |
| Current Liabilities | 311,136 | Operating Margin | 2,373,223 | 33.3% | Days to Collect | 61.0 |
| Long Term Liabilities | 159 | Other Income | 41 | 0.0% | Avg Payment Days | 21.6 |
| Total Equity | 956,070 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.0% |
| Total Liab. and Equity | 1,267,365 | Net Profit or Loss | 2,373,264 | 33.3% | Return on Equity | 248.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052899 KIDNEY CE | 2899 KIDNEY CENTER OF LOS ANGELES | | | | | |
|------------------------|-----------------------------------|--------------------|------------------|--------|-------------------|----------|
| 1125 WEST SIXTH S | STREET, SUITE | 101-102 12/31/2013 | 365 Days Settled | t | Short Term | |
| LOS ANGELES, CA | 90017 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,444,057 | Total Charges | 34,922,701 | | Salary Expense | 34.9% |
| Fixed Assets | 241,976 | Contract Allowance | 29,611,494 | 84.8% | Fringe Benefits | 6.3% |
| Other Assets | 3,787,522 | Operating Revenue | 5,311,207 | 15.2% | | |
| Total Assets | 5,473,555 | Operating Expense | 3,995,863 | 75.2% | Current Ratio | 3.1 |
| Current Liabilities | 466,998 | Operating Margin | 1,315,344 | 24.8% | Days to Collect | 9.8 |
| Long Term Liabilities | 640 | Other Income | 1,006 | 0.0% | Avg Payment Days | 16.9 |
| Total Equity | 5,005,917 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.3% |
| Total Liab. and Equity | 5,473,555 | Net Profit or Loss | 1,316,350 | 24.8% | Return on Equity | 26.3% |
| 052827 KIDNEY CE | ENTER OF PAN | ORAMA CITY | | | For Profit | |
| 14600 ROSCOE BLV | /D | 9/30/2013 | 365 Days Settled | | Short Term | |
| PANORAMA CITY, C | CA 91402 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 967,959 | Total Charges | 63,355,700 | | Salary Expense | 28.5% |
| Fixed Assets | 39,333 | Contract Allowance | 54,710,555 | 86.4% | Fringe Benefits | 4.5% |
| Other Assets | 6,017,308 | Operating Revenue | 8,645,145 | 13.6% | | |
| Total Assets | 7,024,600 | Operating Expense | 8,748,622 | 101.2% | Current Ratio | 1.0 |
| Current Liabilities | 1,001,224 | Operating Margin | -103,477 | -1.2% | Days to Collect | 4.7 |
| Long Term Liabilities | 0 | Other Income | 62,184 | 0.7% | Avg Payment Days | 17.8 |
| Total Equity | 6,023,376 | Other Expense | 0 | 0.0% | Depreciation Rate | 1,618.1% |
| Total Liab. and Equity | 7,024,600 | Net Profit or Loss | (41,293) | -0.5% | Return on Equity | -0.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552507 KIDNEY CE | 2507 KIDNEY CENTER OF SHERMAN OAKS | | | | | |
|------------------------|------------------------------------|--------------------|------------------|-------|--------------------|-------|
| 4955 VAN NUYS BL\ | VD, SUITE 111 | 9/30/2013 3 | 365 Days Reopen | ed | Short Term | |
| SHERMAN OAKS, C | A 91403 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,322,957 | Total Charges | 50,040,801 | | Salary Expense | 29.5% |
| Fixed Assets | 903,265 | Contract Allowance | 41,753,747 | 83.4% | Fringe Benefits | 7.0% |
| Other Assets | 12,707,490 | Operating Revenue | 8,287,054 | 16.6% | | |
| Total Assets | 14,933,712 | Operating Expense | 3,747,058 | 45.2% | Current Ratio | 0.7 |
| Current Liabilities | 1,845,622 | Operating Margin | 4,539,996 | 54.8% | Days to Collect | 26.7 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 43.0 |
| Total Equity | 13,088,090 | Other Expense | 0 | 0.0% | Depreciation Rate | 34.7% |
| Total Liab. and Equity | 14,933,712 | Net Profit or Loss | 4,539,996 | 54.8% | Return on Equity | 34.7% |
| 052585 KIDNEY CE | ENTER OF VAN | NUYS | | | For Profit | |
| 14624 SHERMAN W | AY STE 106 | 9/30/2013 3 | 365 Days Settled | | Short Term | |
| VAN NUYS, CA 9140 |)5 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 938,844 | Total Charges | 46,202,197 | | Salary Expense | 37.9% |
| Fixed Assets | 295,837 | Contract Allowance | 42,615,520 | 92.2% | Fringe Benefits | 5.8% |
| Other Assets | 4,540,454 | Operating Revenue | 3,586,677 | 7.8% | | |
| Total Assets | 5,775,135 | Operating Expense | 3,216,507 | 89.7% | Current Ratio | 1.8 |
| Current Liabilities | 513,637 | Operating Margin | 370,170 | 10.3% | Days to Collect | 38.1 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | 10.9 |
| Total Equity | 5,261,498 | Other Expense | 0 | 0.0% | Depreciation Rate | 61.1% |
| Total Liab. and Equity | 5,775,135 | Net Profit or Loss | 370,171 | 10.3% | Return on Equity | 7.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052502 KIDNEY DI | ALYSIS CARE U | JNIT | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|-------|
| 3600 E MARTIN LU | THER KING JR | BLD 12/31/2013 | 365 Days Settled | | Short Term | |
| LYNWOOD, CA 9026 | 62 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 13,345,987 | Total Charges | 4,627,268 | | Salary Expense | 31.5% |
| Fixed Assets | 5,615,684 | Contract Allowance | 51,837 | 1.1% | Fringe Benefits | 3.9% |
| Other Assets | 0 | Operating Revenue | 4,575,431 | 98.9% | | |
| Total Assets | 18,961,671 | Operating Expense | 4,671,034 | 102.1% | Current Ratio | 22.1 |
| Current Liabilities | 603,904 | Operating Margin | -95,603 | -2.1% | Days to Collect | 81.7 |
| Long Term Liabilities | 41,204 | Other Income | 685 | 0.0% | Avg Payment Days | 7.7 |
| Total Equity | 18,316,562 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.9% |
| Total Liab. and Equity | 18,961,670 | Net Profit or Loss | (94,918) | -2.1% | Return on Equity | -0.5% |
| 052806 KIDNEY DI | ALYSIS CENTE | R OF BALDWIN HILL | S | | For Profit | |
| 3705 SOUTH LA BRI | EA AVENUE | 9/30/2013 | 365 Days Reopen | ed | Short Term | |
| LOS ANGELES, CA | 90016 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 376,828 | Total Charges | 9,634,425 | | Salary Expense | 22.1% |
| Fixed Assets | 546,890 | Contract Allowance | 8,184,805 | 85.0% | Fringe Benefits | 3.0% |
| Other Assets | 21,509 | Operating Revenue | 1,449,620 | 15.0% | | |
| Total Assets | 945,227 | Operating Expense | 1,555,499 | 107.3% | Current Ratio | 0.4 |
| Current Liabilities | 1,050,944 | Operating Margin | -105,879 | -7.3% | Days to Collect | 8.4 |
| Long Term Liabilities | 0 | Other Income | 15 | 0.0% | Avg Payment Days | 43.9 |
| Total Equity | -105,717 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.1% |
| | | | | | | |

All Providers

Total Liab. and Equity

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945,227 Net Profit or Loss

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(105,864)

-7.3% Return on Equity

100.1%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552662 KIDNEY DI | ALYSIS CENTE | | For Profit | | | |
|--|--|--|---|----------------------------------|---|-------------------------------|
| 1808 VERDUGO BO | ULEVARD #201 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| GLENDALE, CA 912 | 08 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO GBA (SO | C) | | | | | |
| Balance S | Sheet | Income | Income Statement | | | nd. |
| Current Assets | 324,158 | Total Charges | 30,571,792 | | Salary Expense | 28.8% |
| Fixed Assets | 2,223,672 | Contract Allowance | 25,869,364 | 84.6% | Fringe Benefits | 3.8% |
| Other Assets | 7,317,763 | Operating Revenue | 4,702,428 | 15.4% | | |
| Total Assets | 9,865,593 | Operating Expense | 5,299,234 | 112.7% | Current Ratio | 0.5 |
| Current Liabilities | 623,490 | Operating Margin | -596,806 | -12.7% | Days to Collect | 29.7 |
| Long Term Liabilities | 19,746 | Other Income | 0 | 0.0% | Avg Payment Days | 20.4 |
| Total Equity | 9,222,357 | Other Expense | 0 | 0.0% | Depreciation Rate | 24.7% |
| Total Liab. and Equity | 9,865,593 | Net Profit or Loss | (596,806) | -12.7% | Return on Equity | -6.5% |
| 052832 KIDNEY IN | STITUTE AT EIS | SENHOWER | | | For Profit | |
| 39000 BOB HOPE D | RIVE BLDG 103 | 12/31/2013 | 365 Days Settled | l | Short Term | |
| , and the second second second second second second second second second second second second second second se | | | | | | |
| RANCHO MIRAGE, (| CA 92270 | | | | | |
| RANCHO MIRAGE, (| CA 92270 | | | | | |
| | | ≣S | | | | |
| RIVERSIDE | IMENT SERVICI | | • Statement | | Key Performanace | nd. |
| RIVERSIDE NATIONAL GOVERN | NMENT SERVICI Sheet | | • Statement 2,919,901 | | Key Performanace | nd. 46.7% |
| RIVERSIDE NATIONAL GOVERN Balance S | NMENT SERVICI Sheet | Income | | 0.0% | - | |
| RIVERSIDE NATIONAL GOVERN Balance S Current Assets | NMENT SERVICI Sheet 226,162 | Income Total Charges | 2,919,901 | 0.0% 100.0% | Salary Expense | 46.7% |
| RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets | NMENT SERVICI Sheet 226,162 0 | Income Total Charges Contract Allowance | 2,919,901 | | Salary Expense Fringe Benefits | 46.7% |
| RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | NMENT SERVICI Sheet 226,162 0 0 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 2,919,901 | 100.0% 70.3% | Salary Expense Fringe Benefits | 46.7% 3.6% |
| RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | NMENT SERVICI Sheet 226,162 0 0 226,162 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 2,919,901 0 2,919,901 2,053,195 | 100.0% 70.3% 29.7% | Salary Expense Fringe Benefits Current Ratio | 46.7% 3.6% 10.0 |
| RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NMENT SERVICE 226,162 0 0 226,162 22,524 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,919,901 0 2,919,901 2,053,195 866,706 | 100.0% 70.3% 29.7% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 46.7% 3.6% 10.0 28.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052658 KIDNEY IN | STITUTE OF TH | E DESERT | | | For Profit | |
|----------------------------------|----------------|--------------------|------------------|---------------|-----------------------------------|--------------|
| 81-715 DOCTOR CA B- 2 | RREON BLVD, S | SUITE 12/31/2013 | 365 Days Settled | I | Short Term | |
| INDIO, CA 92201 | | | | | | |
| RIVERSIDE | | | | | | |
| PALMETTO (CALIFO | ORNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 233,681 | Total Charges | 2,576,213 | | Salary Expense | 38.8% |
| Fixed Assets | 305,862 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.0% |
| Other Assets | 0 | Operating Revenue | 2,576,213 | 100.0% | | |
| Total Assets | 539,543 | Operating Expense | 2,734,023 | 106.1% | Current Ratio | 0.8 |
| Current Liabilities | 306,849 | Operating Margin | -157,810 | -6.1% | Days to Collect | 28.9 |
| Long Term Liabilities | 0 | Other Income | 727 | 0.0% | Avg Payment Days | 41.0 |
| Total Equity | 232,694 | Other Expense | 0 | 0.0% | Depreciation Rate | 53.2% |
| Total Liab. and Equity | 539,543 | Net Profit or Loss | (157,083) | -6.1% | Return on Equity | -67.5% |
| 052627 LA PALMA | DIALYSIS | | | | For Profit | |
| 5451 LA PALMA AVE | ENUE, SUITE 35 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| LA PALMA, CA 9062 | 3 | | | | | |
| ORANGE | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | -4,766,305 | Total Charges | 4,252,241 | | Salary Expense | 38.0% |
| Fixed Assets | 111,990 | Contract Allowance | 653,809 | 15.4% | Fringe Benefits | 6.8% |
| Other Assets | 5,212,075 | Operating Revenue | 3,598,432 | 84.6% | | |
| | 557,760 | Operating Expense | 3,201,135 | 89.0% | Current Ratio | (19.2) |
| Total Assets | 557,700 | | | | | |
| Total Assets Current Liabilities | 248,394 | Operating Margin | 397,297 | 11.0% | Days to Collect | 517.1 |
| | | | 397,297 275 | 11.0% 0.0% | Days to Collect Avg Payment Days | 517.1 9.5 |
| Current Liabilities | 248,394 | Operating Margin | | | Avg Payment Days | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052710 LA PUENTI | 2710 LA PUENTE DIALYSIS CENTER | | | | | |
|--|--|--|---|----------------------------------|---|-------------------------------|
| 14557 TEMPLE AVE | NUE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| LA PUENTE, CA 917 | 44 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 349,366 | Total Charges | 23,873,924 | | Salary Expense | 42.0% |
| Fixed Assets | 91,912 | Contract Allowance | 18,771,800 | 78.6% | Fringe Benefits | 7.0% |
| Other Assets | 0 | Operating Revenue | 5,102,124 | 21.4% | | |
| Total Assets | 441,278 | Operating Expense | 4,250,409 | 83.3% | Current Ratio | 1.4 |
| Current Liabilities | 243,527 | Operating Margin | 851,715 | 16.7% | Days to Collect | 1,332.8 |
| Long Term Liabilities | 0 | Other Income | 23,993 | 0.5% | Avg Payment Days | 21.1 |
| Total Equity | 197,751 | Other Expense | 0 | 0.0% | Depreciation Rate | 51.7% |
| Total Liab. and Equity | 441,278 | Net Profit or Loss | 875,708 | 17.2% | Return on Equity | 442.8% |
| 552673 LA QUINTA | V KIDNEY CENT | ED II.C | | | For Drofit | |
| | A RIDIAL I CLIAI | ER, LLC | | | For Profit | |
| 43576 WASHINGTOI -105 | | E# 101 12/31/2013 | 365 Days Settled | I | Short Term | |
| | N STREET, SUIT | | 365 Days Settled | I | | |
| -105 | N STREET, SUIT | | 365 Days Settled | I | | |
| -105 LA QUINTA, CA 9225 | N STREET, SUIT 53 | | 365 Days Settled | I | | |
| -105 LA QUINTA, CA 9225 RIVERSIDE | N STREET, SUIT 53 DRNIA) | E # 101 12/31/2013 | 365 Days Settled | I | | lnd. |
| -105 LA QUINTA, CA 9225 RIVERSIDE PALMETTO (CALIFO | N STREET, SUIT 53 DRNIA) Sheet | E # 101 12/31/2013 | · | I | Short Term | Ind. 30.4% |
| -105 LA QUINTA, CA 9225 RIVERSIDE PALMETTO (CALIFO Balance S | N STREET, SUIT 53 DRNIA) Sheet 493,767 | E # 101 12/31/2013 | Statement | 0.0% | Short Term Key Performanace | |
| -105 LA QUINTA, CA 9225 RIVERSIDE PALMETTO (CALIFO Balance S Current Assets | N STREET, SUIT 53 DRNIA) Sheet 493,767 | TE # 101 12/31/2013 Income Total Charges | Statement 1,888,851 | | Short Term Key Performanace Salary Expense | 30.4% |
| -105 LA QUINTA, CA 9225 RIVERSIDE PALMETTO (CALIFO Balance S Current Assets Fixed Assets | N STREET, SUIT 53 DRNIA) Sheet 493,767 626,616 | Income Total Charges Contract Allowance | Statement 1,888,851 0 | 0.0% | Short Term Key Performanace Salary Expense Fringe Benefits | 30.4% |
| -105 LA QUINTA, CA 9225 RIVERSIDE PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | N STREET, SUIT 53 DRNIA) 6heet 493,767 626,616 0 | Income Total Charges Contract Allowance Operating Revenue | Statement 1,888,851 0 1,888,851 | 0.0% 100.0% | Short Term Key Performanace Salary Expense Fringe Benefits | 30.4% 2.8% |
| -105 LA QUINTA, CA 9225 RIVERSIDE PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | N STREET, SUIT 53 DRNIA) 6heet 493,767 626,616 0 1,120,383 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | Statement 1,888,851 0 1,888,851 1,254,297 | 0.0% 100.0% 66.4% 33.6% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 30.4% 2.8% 15.3 |
| -105 LA QUINTA, CA 9225 RIVERSIDE PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | N STREET, SUIT 53 DRNIA) Sheet 493,767 626,616 0 1,120,383 32,317 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 1,888,851 0 1,888,851 1,254,297 634,554 | 0.0% 100.0% 66.4% 33.6% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 30.4% 2.8% 15.3 95.4 |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052345 LAC/HARB | OR UCLA MEDI | CAL CENTER | | | Public | |
|------------------------|----------------|--------------------|-----------------|--------|--------------------|--------|
| 1000 W CARSON ST | REET | Cost Repor | t not filed. | | Short Term | |
| TORRANCE, CA 905 | 609 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 552718 LAGUNA H | IILLS DIALYSIS | | | | For Profit | |
| 25332 CABOT RD | | 12/31/2013 | 272 Days Settle | d | Short Term | |
| LAGUNA HILLS, CA | 92653 | | | | | |
| ORANGE | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -1,586,534 | Total Charges | 1,399,465 | | Salary Expense | 29.1% |
| Fixed Assets | 1,216,651 | Contract Allowance | -393,223 | -28.1% | Fringe Benefits | 2.2% |
| Other Assets | 0 | Operating Revenue | 1,792,688 | 128.1% | | |
| Total Assets | -369,883 | Operating Expense | 1,895,523 | 105.7% | Current Ratio | (32.6) |
| Current Liabilities | 48,689 | Operating Margin | -102,835 | -5.7% | Days to Collect | 337.8 |
| Long Term Liabilities | 46,794 | Other Income | 89 | 0.0% | Avg Payment Days | 3.1 |
| Total Equity | -465,367 | Other Expense | 0 | 0.0% | Depreciation Rate | 27.0% |
| Total Liab. and Equity | -369,884 | Net Profit or Loss | (102,746) | -5.7% | Return on Equity | 22.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052895 LAKE ELS | INORE DIALYSI | S | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|-------------------|-------|
| 32291 MISSION TRA | AIL ROAD, BLDG | S 12/31/2013 | 365 Days Settled | | Short Term | |
| LAKE ELSINORE, CA | A 92530 | | | | | |
| RIVERSIDE | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -5,167,420 | Total Charges | 4,315,713 | | Salary Expense | 38.5% |
| Fixed Assets | 263,138 | Contract Allowance | -120,658 | -2.8% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 4,436,371 | 102.8% | | |
| Total Assets | -4,904,282 | Operating Expense | 3,795,143 | 85.5% | Current Ratio | (8.6) |
| Current Liabilities | 603,266 | Operating Margin | 641,228 | 14.5% | Days to Collect | 22.9 |
| Long Term Liabilities | 111,480 | Other Income | -257,222 | -5.8% | Avg Payment Days | 7.5 |
| Total Equity | -5,619,030 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.2% |
| Total Liab. and Equity | -4,904,284 | Net Profit or Loss | 384,006 | 8.7% | Return on Equity | -6.8% |
| 052601 LAKEPOR | T DIALYSIS CEN | NTER | | | For Profit | |
| 804 11TH STREET | | 12/31/2013 | 365 Days Settled | | Short Term | |
| LAKEPORT, CA 954 | 53 | | | | | |
| LAKE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 3,796,151 | Total Charges | 1,626,595 | | Salary Expense | 39.0% |
| Fixed Assets | 211,010 | Contract Allowance | -70,621 | -4.3% | Fringe Benefits | 5.2% |
| Other Assets | 0 | Operating Revenue | 1,697,216 | 104.3% | | |
| Total Assets | 4,007,161 | Operating Expense | 1,970,431 | 116.1% | Current Ratio | 19.6 |
| Current Liabilities | 194,124 | Operating Margin | -273,215 | -16.1% | Days to Collect | 38.4 |
| Long Term Liabilities | 9,840 | Other Income | 12,730 | 0.8% | Avg Payment Days | 9.8 |
| Total Equity | 3,803,197 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.2% |
| Total Liab. and Equity | 4,007,161 | Net Profit or Loss | (260,485) | -15.3% | Return on Equity | -6.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052539 LAKEWOO | 2539 LAKEWOOD DIALYSIS CENTER | | | | | |
|------------------------|-------------------------------|-----------------------------|------------------|------------|--------------------|-------|
| 4611 SILVA STREET | - | 12/31/2013 | 365 Days Settled | i | Short Term | |
| LAKEWOOD, CA 907 | 712 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 30,518,303 | Total Charges | 7,764,691 | | Salary Expense | 35.3% |
| Fixed Assets | 468,277 | Contract Allowance | -73,219 | -0.9% | Fringe Benefits | 5.9% |
| Other Assets | 0 | Operating Revenue | 7,837,910 | 100.9% | | |
| Total Assets | 30,986,580 | Operating Expense | 6,599,868 | 84.2% | Current Ratio | 37.4 |
| Current Liabilities | 815,595 | Operating Margin | 1,238,042 | 15.8% | Days to Collect | 15.2 |
| Long Term Liabilities | 7,562 | Other Income | 1,614 | 0.0% | Avg Payment Days | 8.4 |
| Total Equity | 30,163,421 | Other Expense | 0 | 0.0% | Depreciation Rate | 24.4% |
| Total Liab. and Equity | 30,986,578 | Net Profit or Loss | 1,239,656 | 15.8% | Return on Equity | 4.1% |
| 552713 LAUREL M | EADOWS DIAL | YSIS | | | For Profit | |
| 3 ROSSI CIRCLE, SU | JITE A | 12/31/2013 266 Days Settled | | Short Term | | |
| SALINAS, CA 93907 | | | | | | |
| MONTEREY | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,367,752 | Total Charges | 3,752,235 | | Salary Expense | 33.1% |
| Fixed Assets | 1,999,185 | Contract Allowance | 166,637 | 4.4% | Fringe Benefits | 4.2% |
| Other Assets | 0 | Operating Revenue | 3,585,598 | 95.6% | | |
| Total Assets | 5,366,937 | Operating Expense | 2,460,559 | 68.6% | Current Ratio | 25.8 |
| Current Liabilities | 130,772 | Operating Margin | 1,125,039 | 31.4% | Days to Collect | 87.7 |
| Long Term Liabilities | 42,759 | Other Income | -97,913 | -2.7% | Avg Payment Days | 8.3 |
| Total Equity | 5,193,406 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.0% |
| 1 | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552724 LAUREL MEADOWS HOME TRAINING | | | | | For Profit | |
|-------------------------------------|-----------|--------------------|------------------|------------------|-------------------|--------|
| 3 ROSSI CIRCLE, SU | JITE B | 12/31/2013 | 183 Days Settled | d | Short Term | |
| SALINAS, CA 93907 | | | | | | |
| MONTEREY | | | | | | |
| NORIDIAN ADMIN S | ERVICES | | | | | |
| Balance S | Sheet | Income | Statement | Key Performanace | Ind. | |
| Current Assets | -453,147 | Total Charges | 1,182,028 | | Salary Expense | 34.6% |
| Fixed Assets | 556,254 | Contract Allowance | 42,286 | 3.6% | Fringe Benefits | 2.7% |
| Other Assets | 0 | Operating Revenue | 1,139,742 | 96.4% | | |
| Total Assets | 103,107 | Operating Expense | 992,216 | 87.1% | Current Ratio | (11.4) |
| Current Liabilities | 39,838 | Operating Margin | 147,526 | 12.9% | Days to Collect | 376.2 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 6.2 |
| Total Equity | 63,268 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.2% |
| Total Liab. and Equity | 103,106 | Net Profit or Loss | 147,526 | 12.9% | Return on Equity | 233.2% |
| 552679 LEMOORE | DIALYSIS | | | | For Profit | |
| 1345 W BUSH STRE | ET | 12/31/2013 | 365 Days Settled | d | Short Term | |
| LEMOORE, CA 9324 | 5 | | | | | |
| KINGS | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 931,549 | Total Charges | 3,462,925 | | Salary Expense | 36.8% |
| Fixed Assets | 995,375 | Contract Allowance | -330,862 | -9.6% | Fringe Benefits | 7.2% |
| Other Assets | 0 | Operating Revenue | 3,793,787 | 109.6% | | |
| Total Assets | 1,926,924 | Operating Expense | 2,818,896 | 74.3% | Current Ratio | 5.2 |
| Current Liabilities | 177,836 | Operating Margin | 974,891 | 25.7% | Days to Collect | 200.0 |
| Long Term Liabilities | 45,235 | Other Income | -352,880 | -9.3% | Avg Payment Days | 7.7 |
| Total Equity | 1,703,853 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.0% |
| Total Liab. and Equity | 1,926,924 | Net Profit or Loss | 622,011 | 16.4% | Return on Equity | 36.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552734 LIBERTY D | DIALYSIS - PASA | ADENA, LLC | | | For Profit | |
|------------------------|-----------------|-----------------------------|-----------------------------|------------|-------------------|--------|
| 757 SOUTH RAYMO | ND AVENUE | 12/31/2013 | 12/31/2013 126 Days Settled | | Short Term | |
| PASADENA, CA 911 | 05 | | | | | |
| LOS ANGELES | | | | | | |
| NORIDIAN ADMIN S | ERVICES | | | | | |
| Balance S | Sheet | Income | Income Statement | | | Ind. |
| Current Assets | 735,786 | Total Charges | 511,346 | | Salary Expense | 29.3% |
| Fixed Assets | 1,651,423 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.8% |
| Other Assets | 0 | Operating Revenue | 511,346 | 100.0% | | |
| Total Assets | 2,387,209 | Operating Expense | 630,517 | 123.3% | Current Ratio | (3.4) |
| Current Liabilities | -218,682 | Operating Margin | -119,171 | -23.3% | Days to Collect | 0.2 |
| Long Term Liabilities | -2,445,000 | Other Income | 90 | 0.0% | Avg Payment Days | (21.9) |
| Total Equity | 276,470 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.0% |
| Total Liab. and Equity | -2,387,212 | Net Profit or Loss | (119,081) | -23.3% | Return on Equity | -43.1% |
| 552638 LIVERMOR | RE DIALYSIS | | | | For Profit | |
| 3201 DOOLAN ROAI | D, SUITE 175 | 12/31/2013 365 Days Settled | | Short Term | | |
| LIVERMORE, CA 94 | 551 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,301,200 | Total Charges | 5,299,749 | | Salary Expense | 37.9% |
| Fixed Assets | 1,444,457 | Contract Allowance | -10,664 | -0.2% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 5,310,413 | 100.2% | | |
| Total Assets | 2,745,657 | Operating Expense | 3,635,277 | 68.5% | Current Ratio | 2.5 |
| Current Liabilities | 514,421 | Operating Margin | 1,675,136 | 31.5% | Days to Collect | 82.4 |
| Long Term Liabilities | 149,548 | Other Income | -402,096 | -7.6% | Avg Payment Days | 8.9 |
| Total Equity | 2,081,690 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.8% |
| Total Liab. and Equity | 2,745,659 | Net Profit or Loss | 1,273,040 | 24.0% | Return on Equity | 61.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052753 LODI DIAL | YSIS CENTER | | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|-------|
| 1610 WEST KETTLE | MAN LANE, SUI | TE D 12/31/2013 | 365 Days Settled | d | Short Term | |
| LODI, CA 95242 | | | | | | |
| SAN JOAQUIN | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,774,149 | Total Charges | 2,648,726 | | Salary Expense | 34.5% |
| Fixed Assets | 668,238 | Contract Allowance | -6,619 | -0.2% | Fringe Benefits | 5.5% |
| Other Assets | 1,909,753 | Operating Revenue | 2,655,345 | 100.2% | | |
| Total Assets | 4,352,140 | Operating Expense | 2,685,403 | 101.1% | Current Ratio | 8.6 |
| Current Liabilities | 206,349 | Operating Margin | -30,058 | -1.1% | Days to Collect | 15.0 |
| Long Term Liabilities | 87,350 | Other Income | 1,086 | 0.0% | Avg Payment Days | 7.9 |
| Total Equity | 4,058,440 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.5% |
| Total Liab. and Equity | 4,352,139 | Net Profit or Loss | (28,972) | -1.1% | Return on Equity | -0.7% |
| 052550 LOMA LINI | DA UNIV KIDNE | Y CENTER | | | Not for Profit | |
| 11375 ANDERSON S | STREET | 12/31/2013 | 365 Days Settled | d | Short Term | |
| LOMA LINDA, CA 92 | 354 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1 | Total Charges | 31,734,650 | | Salary Expense | 52.9% |
| Fixed Assets | 0 | Contract Allowance | 20,532,362 | 64.7% | Fringe Benefits | 14.1% |
| Other Assets | 0 | Operating Revenue | 11,202,288 | 35.3% | | |
| Total Assets | 1 | Operating Expense | 5,804,639 | 51.8% | Current Ratio | 1.0 |
| Current Liabilities | 1 | Operating Margin | 5,397,649 | 48.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 1 | Net Profit or Loss | 5,397,649 | 48.2% | Return on Equity | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052342 LOMA LINE | DA UNIVERSITY | MEDICAL | | | Not for Profit | |
|------------------------|-----------------|--------------------|------------------|-------|--------------------|--------|
| 11234 ANDERSON S | ST ROOM 4219 | Cost Repor | t not filed. | | Short Term | |
| LOMA LINDA, CA 92 | 354 | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 052838 LOMPOC A | ARTIFICIAL KIDI | NEY CENTER | | | For Profit | |
| 127 W PINE AVENUI | E | 12/31/2013 | 365 Days Settled | t | Short Term | |
| LOMPOC, CA 93436 | | | | | | |
| SANTA BARBARA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,762,323 | Total Charges | 45,154,919 | | Salary Expense | 37.1% |
| Fixed Assets | 665,494 | Contract Allowance | 38,473,353 | 85.2% | Fringe Benefits | 6.9% |
| Other Assets | 2,998 | Operating Revenue | 6,681,566 | 14.8% | | |
| Total Assets | 3,430,815 | Operating Expense | 4,362,334 | 65.3% | Current Ratio | 2.1 |
| Current Liabilities | 1,329,446 | Operating Margin | 2,319,232 | 34.7% | Days to Collect | 2.5 |
| Long Term Liabilities | 238,641 | Other Income | 27,476 | 0.4% | Avg Payment Days | 13.5 |
| Total Equity | 1,862,728 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.4% |
| Total Liab. and Equity | 3,430,815 | Net Profit or Loss | 2,346,708 | 35.1% | Return on Equity | 126.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052840 LONG BEA | ACH DIALYSIS C | ENTER | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|--------------------|-------|
| 1045 ATLANTIC AVE | ENUE, SUITE 10 | 8 12/31/2013 | 365 Days Settled | | Short Term | |
| LONG BEACH, CA 9 | 0813 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,108,097 | Total Charges | 33,567,612 | | Salary Expense | 38.0% |
| Fixed Assets | 66,303 | Contract Allowance | 28,432,222 | 84.7% | Fringe Benefits | 7.0% |
| Other Assets | 5,730,876 | Operating Revenue | 5,135,390 | 15.3% | | |
| Total Assets | 6,905,276 | Operating Expense | 4,036,611 | 78.6% | Current Ratio | 54.2 |
| Current Liabilities | 20,446 | Operating Margin | 1,098,779 | 21.4% | Days to Collect | 36.0 |
| Long Term Liabilities | -2,948 | Other Income | 0 | 0.0% | Avg Payment Days | 23.0 |
| Total Equity | 6,887,778 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.6% |
| Total Liab. and Equity | 6,905,276 | Net Profit or Loss | 1,098,779 | 21.4% | Return on Equity | 16.0% |
| 552579 LONG BEA | ACH HARBOR (U | JCLA) | | | For Profit | |
| 1075 EAST PACIFIC | COAST HIGHW | AY 12/31/2013 | 365 Days Settled | | Short Term | |
| LONG BEACH, CA 9 | 0806 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -2,925,389 | Total Charges | 2,204,259 | | Salary Expense | 39.1% |
| Fixed Assets | 335,363 | Contract Allowance | 135,484 | 6.1% | Fringe Benefits | 5.8% |
| Other Assets | 0 | Operating Revenue | 2,068,775 | 93.9% | | |
| Total Assets | -2,590,026 | Operating Expense | 2,592,202 | 125.3% | Current Ratio | (6.6) |
| Current Liabilities | 441,941 | Operating Margin | -523,427 | -25.3% | Days to Collect | 236.5 |
| Long Term Liabilities | 58,736 | Other Income | 205 | 0.0% | Avg Payment Days | 7.8 |
| Total Equity | -3,090,703 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.2% |
| Total Liab. and Equity | -2,590,026 | Net Profit or Loss | (523,222) | -25.3% | Return on Equity | 16.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552709 LONG BEA | CH QUEST DIA | LYSIS CENTER | | | For Profit | |
|---|---|---|--|----------------------------|---|-------------------------|
| 3140 LONG BEACH | BLVD | 12/31/2013 | 365 Days Settled | d | Short Term | |
| LONG BEACH, CA 9 | 0807 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | heet | Income | ne Statement | | Key Performanace Ind. | |
| Current Assets | 734,379 | Total Charges | 2,092,220 | | Salary Expense | 30.3% |
| Fixed Assets | 12,441 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.5% |
| Other Assets | 0 | Operating Revenue | 2,092,220 | 100.0% | | |
| Total Assets | 746,820 | Operating Expense | 1,638,494 | 78.3% | Current Ratio | 2.4 |
| Current Liabilities | 302,840 | Operating Margin | 453,726 | 21.7% | Days to Collect | 30.1 |
| Long Term Liabilities | 275,834 | Other Income | 0 | 0.0% | Avg Payment Days | 67.5 |
| Total Equity | 168,146 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.5% |
| Total Liab. and Equity | 746,820 | Net Profit or Loss | 453,726 | 21.7% | Return on Equity | 269.8% |
| 552691 LOS ALAM | IITOS DIALYSIS | | | | For Profit | |
| 4141 KATELLA AVE | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| LOS ALAMITOS, CA | 90720 | | | | | |
| ORANGE | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | -3,314,776 | Total Charges | 4 500 000 | | Colomi Europea | |
| | | rotal Gharges | 1,532,323 | | Salary Expense | 28.8% |
| Fixed Assets | | Contract Allowance | -386,543 | -25.2% | Fringe Benefits | 28.8% |
| Fixed Assets Other Assets | 1,352,225 | _ | | -25.2% 125.2% | | |
| | 1,352,225 | Contract Allowance | -386,543 | | | |
| Other Assets | 1,352,225 | Contract Allowance Operating Revenue | -386,543 1,918,866 | 125.2% | Fringe Benefits | 3.4% |
| Other Assets Total Assets | 1,352,225 0 -1,962,551 | Contract Allowance Operating Revenue Operating Expense | -386,543 1,918,866 2,323,345 | 125.2% 121.1% -21.1% | Fringe Benefits Current Ratio | 3.4% |
| Other Assets Total Assets Current Liabilities | 1,352,225 0 -1,962,551 147,116 | Contract Allowance Operating Revenue Operating Expense Operating Margin | -386,543 1,918,866 2,323,345 -404,479 | 125.2% 121.1% -21.1% | Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 3.4% (22.5) 121.1 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052515 LOS ALAM | IITOS HEMODIA | LYSIS CENTER | | | For Profit | |
|--|-------------------|-------------------------------|------------------|------------|-------------------|-------|
| 3810 KATELLA AVEI | NUE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| LOS ALAMITOS, CA | 90720 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Income Statement | | | Ind. |
| Current Assets | 44,671 | Total Charges | 3,459,737 | | Salary Expense | 46.5% |
| Fixed Assets | 10,920 | Contract Allowance | 25,363 | 0.7% | Fringe Benefits | 6.9% |
| Other Assets | 9,377 | Operating Revenue | 3,434,374 | 99.3% | | |
| Total Assets | 64,968 | Operating Expense | 3,674,116 | 107.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | -239,742 | -7.0% | Days to Collect | 0.9 |
| Long Term Liabilities | 365,000 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | -300,032 | Other Expense | 0 | 0.0% | Depreciation Rate | 42.8% |
| Total Liab. and Equity | 64,968 | Net Profit or Loss | (239,742) | -7.0% | Return on Equity | 79.9% |
| 052695 LOS ANGE | LES DIALYSIS | CENTER | | | For Profit | |
| 3901 SOUTH WESTI | ERN AVE | 12/31/2013 365 Days Settled | | Short Term | | |
| LOS ANGELES, CA | 90062 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -337,675 | Total Charges | 6,017,502 | | Salary Expense | 32.2% |
| Fixed Assets | 1,431,793 | Contract Allowance | -95 | 0.0% | Fringe Benefits | 5.2% |
| Other Assets | 0 | Operating Revenue | 6,017,597 | 100.0% | | |
| Total Assets | 1,094,118 | Operating Expense | 5,621,917 | 93.4% | Current Ratio | (0.3) |
| 1 | | | 395,680 | 6.6% | Days to Collect | 113.8 |
| Current Liabilities | 972,263 | Operating Margin | 333,000 | 0.0,0 | Days to Concer | |
| Current Liabilities Long Term Liabilities | 972,263 84,667 | Operating Margin Other Income | -15,772 | | Avg Payment Days | 6.2 |
| | | | | | Avg Payment Days | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052828 LOS ANGE | 052828 LOS ANGELES DOWNTOWN DIALYSIS | | | | For Profit | |
|------------------------|--------------------------------------|--------------------|------------------|-------|-------------------|-------|
| 2021 SOUTH FLOW | ER STREET | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90007 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | -1,375,067 | Total Charges | 5,071,847 | | Salary Expense | 33.3% |
| Fixed Assets | 849,921 | Contract Allowance | 53,361 | 1.1% | Fringe Benefits | 5.0% |
| Other Assets | 3,948,606 | Operating Revenue | 5,018,486 | 98.9% | | |
| Total Assets | 3,423,460 | Operating Expense | 5,012,970 | 99.9% | Current Ratio | (1.5) |
| Current Liabilities | 913,745 | Operating Margin | 5,516 | 0.1% | Days to Collect | 34.9 |
| Long Term Liabilities | 97,602 | Other Income | 9,245 | 0.2% | Avg Payment Days | 8.1 |
| Total Equity | 2,412,111 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.3% |
| Total Liab. and Equity | 3,423,458 | Net Profit or Loss | 14,761 | 0.3% | Return on Equity | 0.6% |
| 052738 LOS BANC | S DIALYSIS | | | | For Profit | |
| 60 G ST, BLDG 5 | | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS BANOS, CA 936 | 635 | | | | | |
| MERCED | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 661,677 | Total Charges | 4,544,796 | | Salary Expense | 34.1% |
| Fixed Assets | 1,693,803 | Contract Allowance | 149,916 | 3.3% | Fringe Benefits | 6.2% |
| Other Assets | 721,636 | Operating Revenue | 4,394,880 | 96.7% | | |
| Total Assets | 3,077,116 | Operating Expense | 4,028,202 | 91.7% | Current Ratio | 3.2 |
| Current Liabilities | 209,551 | Operating Margin | 366,678 | 8.3% | Days to Collect | 20.3 |
| Long Term Liabilities | 8,973 | Other Income | -10,703 | -0.2% | Avg Payment Days | 6.1 |
| Total Equity | 2,858,592 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.3% |
| Total Liab. and Equity | 3,077,116 | Net Profit or Loss | 355,975 | 8.1% | Return on Equity | 12.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052390 LUCILE SA | LTER PACKAR | D CHDRNS HOSP ES | SRD | | Not for Profit | |
|------------------------|---------------|--------------------|-----------------|-------|--------------------|-------|
| 725 WELCH ROAD | | Cost Repor | t not filed. | | Short Term | |
| PALO ALTO, CA 943 | 604 | | | | | |
| SANTA CLARA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 552703 MADERA [| DIALYSIS CENT | ER | | | For Profit | |
| 1560 COUNTRY CLU | JB DRIVE | 12/31/2013 | 365 Days Settle | d | Short Term | |
| MADERA, CA 93638 | | | | | | |
| MADERA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 540,090 | Total Charges | 3,237,257 | | Salary Expense | 38.8% |
| Fixed Assets | 1,005,111 | Contract Allowance | 425,194 | 13.1% | Fringe Benefits | 11.8% |
| Other Assets | 7,419 | Operating Revenue | 2,812,063 | 86.9% | | |
| Total Assets | 1,552,620 | Operating Expense | 2,789,688 | 99.2% | Current Ratio | 1.8 |
| Current Liabilities | 295,434 | Operating Margin | 22,375 | 0.8% | Days to Collect | 15.8 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 25.8 |
| Total Equity | 1,257,183 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.5% |
| Total Liab. and Equity | 1,552,617 | Net Profit or Loss | 22,375 | 0.8% | Return on Equity | 1.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052796 MADISON | DIALYSIS CLINI | С | | | Not for Profit | |
|---|--|--|--|---------------------------------|---|--------------------------------|
| 5222 MADISON AVE | NUE | 9/30/2013 3 | 365 Days Settled | | Short Term | |
| SACRAMENTO, CAS | 95841 | | | | | |
| SACRAMENTO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 689,101 | Total Charges | 2,290,983 | | Salary Expense | 42.5% |
| Fixed Assets | 144,790 | Contract Allowance | 149,422 | 6.5% | Fringe Benefits | 7.3% |
| Other Assets | 0 | Operating Revenue | 2,141,561 | 93.5% | | |
| Total Assets | 833,891 | Operating Expense | 1,920,832 | 89.7% | Current Ratio | 8.9 |
| Current Liabilities | 77,674 | Operating Margin | 220,729 | 10.3% | Days to Collect | 26.7 |
| Long Term Liabilities | 0 | Other Income | 31,194 | 1.5% | Avg Payment Days | 14.8 |
| Total Equity | 756,215 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.2% |
| Total Liab. and Equity | 833,889 | Net Profit or Loss | 251,923 | 11.8% | Return on Equity | 33.3% |
| 552617 MAGNOLIA | A WEST AT HON | ME . | | | For Profit | |
| 11161 MAGNOLIA A | VENUE, SUITE F | 3 12/31/2013 | 365 Days Settled | d | Short Term | |
| RIVERSIDE, CA 9250 | 05 | | | | | |
| RIVERSIDE | | | | | | |
| KIVEKSIDE | | | | | | |
| NATIONAL GOVERN | | ≣S | | | | |
| | IMENT SERVICE | | Statement | | Key Performanace I | nd. |
| NATIONAL GOVERN | IMENT SERVICE | | • Statement 715,605 | | Key Performanace I Salary Expense | nd. 25.8% |
| NATIONAL GOVERN Balance S | NMENT SERVICE Sheet -286,848 | Income | | -38.1% | - | |
| NATIONAL GOVERN Balance S Current Assets | NMENT SERVICE Sheet -286,848 151,452 | Income Total Charges | 715,605 | -38.1% 138.1% | Salary Expense | 25.8% |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets | NMENT SERVICE Sheet -286,848 151,452 | Income Total Charges Contract Allowance | 715,605 -272,933 | | Salary Expense Fringe Benefits | 25.8% |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | NMENT SERVICE Sheet -286,848 151,452 0 | Income Total Charges Contract Allowance Operating Revenue | 715,605 -272,933 988,538 | 138.1% | Salary Expense Fringe Benefits Current Ratio | 25.8% 4.0% |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | NMENT SERVICE Sheet -286,848 151,452 0 -135,396 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 715,605 -272,933 988,538 981,233 | 138.1% 99.3% 0.7% | Salary Expense Fringe Benefits Current Ratio | 25.8% 4.0% (1.2) |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | -286,848 -286,848 -151,452 0 -135,396 -237,925 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 715,605 -272,933 988,538 981,233 7,305 | 138.1% 99.3% 0.7% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 25.8% 4.0% (1.2) 22.2 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552553 MAGNOLIA | WEST DIALYS | SIS | | | For Profit | |
|------------------------|---------------|--------------------|------------------|-------|--------------------|-------|
| 11161 MAGNOLIA A | VENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| RIVERSIDE, CA 925 | 05 | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace I | nd. |
| Current Assets | 3,989,251 | Total Charges | 7,917,265 | | Salary Expense | 38.3% |
| Fixed Assets | 469,208 | Contract Allowance | 150,479 | 1.9% | Fringe Benefits | 6.5% |
| Other Assets | 86,353 | Operating Revenue | 7,766,786 | 98.1% | | |
| Total Assets | 4,544,812 | Operating Expense | 6,974,915 | 89.8% | Current Ratio | 4.0 |
| Current Liabilities | 991,488 | Operating Margin | 791,871 | 10.2% | Days to Collect | 19.9 |
| Long Term Liabilities | 60,042 | Other Income | -315,648 | -4.1% | Avg Payment Days | 7.9 |
| Total Equity | 3,493,282 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.2% |
| Total Liab. and Equity | 4,544,812 | Net Profit or Loss | 476,223 | 6.1% | Return on Equity | 13.6% |
| 052503 MAINPLAC | E DIALYSIS CE | NTER | | | For Profit | |
| 972 TOWN & COUN | TRY ROAD | 12/31/2013 | 365 Days Settled | | Short Term | |
| ORANGE, CA 92868 | | | | | | |
| ORANGE | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 12,558,156 | Total Charges | 6,568,438 | | Salary Expense | 35.1% |
| Fixed Assets | 715,318 | Contract Allowance | 69,868 | 1.1% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 6,498,570 | 98.9% | | |
| Total Assets | 13,273,474 | Operating Expense | 5,216,795 | 80.3% | Current Ratio | 22.3 |
| Current Liabilities | 563,191 | Operating Margin | 1,281,775 | 19.7% | Days to Collect | 67.2 |
| Long Term Liabilities | 87,060 | Other Income | -432,768 | -6.7% | Avg Payment Days | 9.4 |
| Total Equity | 12,623,225 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.4% |
| Total Liab. and Equity | 13,273,476 | Net Profit or Loss | 849,007 | 13.1% | Return on Equity | 6.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052723 MANTECA | DIALYSIS | | | | For Profit | |
|----------------------------------|-----------------------|-------------------------------------|------------------------|------------------------|--------------------------------|--------------|
| 1156 S MAIN ST | | 12/31/2013 | 365 Days Settled | i | Short Term | |
| MANTECA, CA 9533 | 7 | | | | | |
| SAN JOAQUIN | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Income Statement | | | nd. |
| Current Assets | 979,482 | Total Charges | 952,247 | | Salary Expense | 42.8% |
| Fixed Assets | 58,288 | Contract Allowance | 15,421 | 1.6% | Fringe Benefits | 5.4% |
| Other Assets | 1,064,825 | Operating Revenue | 936,826 | 98.4% | | |
| Total Assets | 2,102,595 | Operating Expense | 837,047 | 89.3% | Current Ratio | 16.0 |
| Current Liabilities | 61,121 | Operating Margin | 99,779 | 10.7% | Days to Collect | 8.2 |
| Long Term Liabilities | 2,249 | Other Income | 314 | 0.0% | Avg Payment Days | 5.4 |
| Total Equity | 2,039,225 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.9% |
| Total Liab. and Equity | 2,102,595 | Net Profit or Loss | 100,093 | 10.7% | Return on Equity | 4.9% |
| 052604 MANZANIT | A DIALYSIS CE | NTER | | | For Profit | |
| 4005 MANZANITA A | VE SUITE 17 | 12/31/2013 | 365 Days Settled | i | Short Term | |
| CARMICHAEL, CA 9 | 5608 | | | | | |
| SACRAMENTO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 18,262,764 | Total Charges | 9,727,106 | | Salary Expense | 32.8% |
| Fixed Assets | 307,191 | Contract Allowance | -130,922 | -1.3% | Fringe Benefits | 5.6% |
| | | | | | | |
| Other Assets | 5,952 | Operating Revenue | 9,858,028 | 101.3% | | |
| Other Assets Total Assets | 5,952 18,575,907 | Operating Revenue Operating Expense | 9,858,028 6,998,059 | 101.3% 71.0% | Current Ratio | 22.8 |
| | | | | 71.0% | Current Ratio Days to Collect | 22.8 20.3 |
| Total Assets | 18,575,907 | Operating Expense | 6,998,059 | 71.0% 29.0% | | |
| Total Assets Current Liabilities | 18,575,907 799,676 | Operating Expense Operating Margin | 6,998,059 2,859,969 | 71.0% 29.0% 0.1% | Days to Collect | 20.3 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552580 MAR VISTA | A DIALYSIS CEN | ITER | | | For Profit | |
|-----------------------------------|----------------|--------------------|------------------|--------|-------------------|---------|
| 2020 SANTA MONIC #'S 101 & 120 | A BOULEVARD, | SUITE 12/31/2013 | 365 Days Settled | | Short Term | |
| SANTA MONICA, CA | 90404 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -7,248 | Total Charges | 4,273,948 | | Salary Expense | 30.7% |
| Fixed Assets | 315,195 | Contract Allowance | 61,104 | 1.4% | Fringe Benefits | 4.6% |
| Other Assets | 0 | Operating Revenue | 4,212,844 | 98.6% | | |
| Total Assets | 307,947 | Operating Expense | 4,115,211 | 97.7% | Current Ratio | 0.0 |
| Current Liabilities | 286,827 | Operating Margin | 97,633 | 2.3% | Days to Collect | 66.0 |
| Long Term Liabilities | 61,071 | Other Income | 316 | 0.0% | Avg Payment Days | 5.2 |
| Total Equity | -39,951 | Other Expense | 0 | 0.0% | Depreciation Rate | 32.2% |
| Total Liab. and Equity | 307,947 | Net Profit or Loss | 97,949 | 2.3% | Return on Equity | -245.2% |
| 552533 MARYSVIL | LE DIALYSIS C | ENTER | | | For Profit | |
| 1015 8TH STREET | | 12/31/2013 | 365 Days Settled | | Short Term | |
| MARYSVILLE, CA 95 | 5901 | | | | | |
| YUBA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 206,888 | Total Charges | 2,134,050 | | Salary Expense | 37.4% |
| Fixed Assets | 147,560 | Contract Allowance | 9,832 | 0.5% | Fringe Benefits | 4.6% |
| Other Assets | 0 | Operating Revenue | 2,124,218 | 99.5% | | |
| Total Assets | 354,448 | Operating Expense | 2,169,375 | 102.1% | Current Ratio | 0.9 |
| Current Liabilities | 228,568 | Operating Margin | -45,157 | -2.1% | Days to Collect | 21.2 |
| Long Term Liabilities | 54,052 | Other Income | 9,604 | 0.5% | Avg Payment Days | 8.0 |
| Total Equity | 71,828 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.4% |
| Total Liab. and Equity | 354,448 | Net Profit or Loss | (35,553) | -1.7% | Return on Equity | -49.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 053521 MEE MEM | 053521 MEE MEMORIAL OUTPATIENT CENTER | | | | | |
|------------------------|---------------------------------------|--------------------|------------------|--------|--------------------|-------|
| 809 BROADWAY | | Cost Repor | t not filed. | | Short Term | |
| KING CITY, CA 9393 | 80 | | | | | |
| MONTEREY | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 052584 MERCED D | DIALYSIS | | | | For Profit | |
| 3150 NORTH 'G' STE | REET, SUITE A | 12/31/2013 | 365 Days Settled | d | Short Term | |
| MERCED, CA 95348 | | | | | | |
| MERCED | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 4,682,244 | Total Charges | 4,797,604 | | Salary Expense | 31.0% |
| Fixed Assets | 90,636 | Contract Allowance | 73,332 | 1.5% | Fringe Benefits | 6.0% |
| Other Assets | 5,566,991 | Operating Revenue | 4,724,272 | 98.5% | | |
| Total Assets | 10,339,871 | Operating Expense | 4,826,692 | 102.2% | Current Ratio | 12.9 |
| Current Liabilities | 362,978 | Operating Margin | -102,420 | -2.2% | Days to Collect | 33.9 |
| Long Term Liabilities | 132,333 | Other Income | 944 | 0.0% | Avg Payment Days | 9.8 |
| Total Equity | 9,844,560 | Other Expense | 0 | 0.0% | Depreciation Rate | 31.0% |
| Total Liab. and Equity | 10,339,871 | Net Profit or Loss | (101,476) | -2.1% | Return on Equity | -1.0% |

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552647 MERCED E | AST DIALYSIS | | | | For Profit | |
|------------------------|----------------|-------------------------------|------------|--------|-----------------------------------|--------------|
| 464 E YOSEMITE AV | /ENUE, STE B | 12/31/2013 365 Days Settled | | | Short Term | |
| MERCED, CA 95340 | | | | | | |
| MERCED | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -2,570,213 | Total Charges | 2,000,952 | | Salary Expense | 37.0% |
| Fixed Assets | 482,738 | Contract Allowance | 59,363 | 3.0% | Fringe Benefits | 5.3% |
| Other Assets | 2,044,849 | Operating Revenue | 1,941,589 | 97.0% | | |
| Total Assets | -42,626 | Operating Expense | 2,030,437 | 104.6% | Current Ratio | (48.9) |
| Current Liabilities | 52,548 | Operating Margin | -88,848 | -4.6% | Days to Collect | 138.0 |
| Long Term Liabilities | 30,539 | Other Income | -36,867 | -1.9% | Avg Payment Days | 7.9 |
| Total Equity | -125,713 | Other Expense | 0 | 0.0% | Depreciation Rate | 27.0% |
| Total Liab. and Equity | -42,626 | Net Profit or Loss | (125,715) | -6.5% | Return on Equity | 100.0% |
| 552583 METROPO | LITAN DIALYSIS | S CENTER, LLC | | | For Profit | |
| 3100 DEL MAR AVEI | NUE | 12/31/2013 365 Days Settled | | | Short Term | |
| ROSEMEAD, CA 917 | 770 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,004,582 | Total Charges | 23,689,385 | | Salary Expense | 39.8% |
| Fixed Assets | 11,166 | Contract Allowance | 19,553,984 | 82.5% | Fringe Benefits | 6.3% |
| Other Assets | 7,382,881 | Operating Revenue | 4,135,401 | 17.5% | | |
| Total Assets | 8,398,629 | Operating Expense | 3,082,620 | 74.5% | Current Ratio | 3.7 |
| 101017100010 | | | | | | |
| Current Liabilities | 275,019 | Operating Margin | 1,052,781 | 25.5% | Days to Collect | 45.3 |
| | | Operating Margin Other Income | 1,052,781 | | Days to Collect Avg Payment Days | 45.3 19.4 |
| Current Liabilities | 275,019 | | | | Avg Payment Days | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552682 MILLS DIA | LYSIS | | | | For Profit | |
|------------------------|---------------|-----------------------------|------------------|--------|-------------------|--------|
| 100 S SAN MATEO [| DR . | 12/31/2013 365 Days Settled | | | Short Term | |
| SAN MATEO, CA 944 | 401 | | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Balance Sheet | | Statement | | Key Performanace | Ind. |
| Current Assets | -6,210,626 | Total Charges | 5,112,068 | | Salary Expense | 32.7% |
| Fixed Assets | 179,854 | Contract Allowance | 186,724 | 3.7% | Fringe Benefits | 4.9% |
| Other Assets | 6,657,699 | Operating Revenue | 4,925,344 | 96.3% | | |
| Total Assets | 626,927 | Operating Expense | 5,055,676 | 102.6% | Current Ratio | (32.4) |
| Current Liabilities | 191,972 | Operating Margin | -130,332 | -2.6% | Days to Collect | 114.9 |
| Long Term Liabilities | 0 | Other Income | 1,793 | 0.0% | Avg Payment Days | 7.8 |
| Total Equity | 434,958 | Other Expense | 0 | 0.0% | Depreciation Rate | 73.6% |
| Total Liab. and Equity | 626,930 | Net Profit or Loss | (128,539) | -2.6% | Return on Equity | -29.6% |
| 052597 MISSION V | IEJO DIALYSIS | | | | For Profit | |
| 27640 MARGUERITE | PARKWAY | 12/31/2013 | 365 Days Settled | | Short Term | |
| MISSION VIEJO, CA | 92692 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 8,921,017 | Total Charges | 6,078,291 | | Salary Expense | 33.1% |
| Fixed Assets | 215,461 | Contract Allowance | 114,230 | 1.9% | Fringe Benefits | 4.9% |
| Other Assets | 796,596 | Operating Revenue | 5,964,061 | 98.1% | | |
| Total Assets | 9,933,074 | Operating Expense | 4,861,668 | 81.5% | Current Ratio | 38.2 |
| Current Liabilities | 233,748 | Operating Margin | 1,102,393 | 18.5% | Days to Collect | 17.9 |
| Long Term Liabilities | 0 | Other Income | -3,106 | -0.1% | Avg Payment Days | 7.7 |
| Total Equity | 9,699,325 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.8% |
| Total Liab. and Equity | 9,933,073 | Net Profit or Loss | 1,099,287 | 18.4% | Return on Equity | 11.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052783 MODESTO KIDNEY CENTER, LLC | | | | | For Profit | |
|-----------------------------------|---------------|--------------------|------------------|--------|-------------------|-------|
| 305 EAST GRANGER | ₹ | 12/31/2013 | 365 Days Settled | t | Short Term | |
| MODESTO, CA 9535 | 60 | | | | | |
| STANISLAUS | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,490,110 | Total Charges | 25,004,798 | | Salary Expense | 34.5% |
| Fixed Assets | 223,305 | Contract Allowance | 20,406,118 | 81.6% | Fringe Benefits | 5.9% |
| Other Assets | 5,563,188 | Operating Revenue | 4,598,680 | 18.4% | | |
| Total Assets | 7,276,603 | Operating Expense | 3,473,118 | 75.5% | Current Ratio | 3.6 |
| Current Liabilities | 412,788 | Operating Margin | 1,125,562 | 24.5% | Days to Collect | 59.6 |
| Long Term Liabilities | 125 | Other Income | 2 | 0.0% | Avg Payment Days | 17.1 |
| Total Equity | 6,863,690 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.7% |
| Total Liab. and Equity | 7,276,603 | Net Profit or Loss | 1,125,564 | 24.5% | Return on Equity | 16.4% |
| 052726 MOHAN DI | ALYSIS CENTE | R OF COVINA | | | For Profit | |
| 158 W COLLEGE | | 12/31/2013 | 365 Days Settled | t | Short Term | |
| COVINA, CA 91723 | | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,147,161 | Total Charges | 3,859,110 | | Salary Expense | 36.6% |
| Fixed Assets | 512,969 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.3% |
| Other Assets | 0 | Operating Revenue | 3,859,110 | 100.0% | | |
| Total Assets | 1,660,130 | Operating Expense | 3,211,041 | 83.2% | Current Ratio | 2.7 |
| Current Liabilities | 417,952 | Operating Margin | 648,069 | 16.8% | Days to Collect | 105.5 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 0.2 |
| Total Equity | 1,242,178 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.8% |
| Total Liab. and Equity | 1,660,130 | Net Profit or Loss | 648,069 | 16.8% | Return on Equity | 52.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552538 MOHAN DIALYSIS CENTER OF GLENDORA | | | | | For Profit | |
|--|--------------|-----------------------------|------------------|------------|-------------------|-------|
| 638 SOUTH GLEND | ORA AVENUE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| GLENDORA, CA 917 | ' 40 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,147,161 | Total Charges | 3,221,939 | | Salary Expense | 38.3% |
| Fixed Assets | 512,969 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.9% |
| Other Assets | 0 | Operating Revenue | 3,221,939 | 100.0% | | |
| Total Assets | 1,660,130 | Operating Expense | 2,385,025 | 74.0% | Current Ratio | 2.7 |
| Current Liabilities | 417,952 | Operating Margin | 836,914 | 26.0% | Days to Collect | 126.3 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 0.3 |
| Total Equity | 1,242,178 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.9% |
| Total Liab. and Equity | 1,660,130 | Net Profit or Loss | 836,914 | 26.0% | Return on Equity | 67.4% |
| 052854 MOHAN DI | ALYSIS CENTE | R OF INDUS | | | For Profit | |
| 15727 VALLEY BOU | LEVARD | 12/31/2013 365 Days Settled | | Short Term | | |
| CITY OF INDUSTRY | , CA 91744 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,147,161 | Total Charges | 3,128,532 | | Salary Expense | 34.9% |
| Fixed Assets | 512,969 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 4.8% |
| Other Assets | 0 | Operating Revenue | 3,128,532 | 100.0% | | |
| Total Assets | 1,660,130 | Operating Expense | 3,097,728 | 99.0% | Current Ratio | 2.7 |
| Current Liabilities | 417,952 | Operating Margin | 30,804 | 1.0% | Days to Collect | 130.1 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 0.2 |
| Total Equity | 1,242,178 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.1% |
| Total Liab. and Equity | 1,660,130 | Net Profit or Loss | 30,804 | 1.0% | Return on Equity | 2.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552708 MOJAVE S | SAGE DIALYSIS | | | | For Profit | |
|---|----------------|-------------------------------|--------------------|--------|--------------------|-------------|
| 17207 JASMINE STF | REET | 12/31/2013 365 Days Settled | | | Short Term | |
| VICTORVILLE, CA 9. | 2395 | | | | | |
| SAN BERNARDINO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,729,632 | Total Charges | 4,389,557 | | Salary Expense | 30.7% |
| Fixed Assets | 1,677,383 | Contract Allowance | 40,684 | 0.9% | Fringe Benefits | 4.1% |
| Other Assets | 0 | Operating Revenue | 4,348,873 | 99.1% | | |
| Total Assets | 3,407,015 | Operating Expense | 3,929,223 | 90.4% | Current Ratio | 6.1 |
| Current Liabilities | 283,972 | Operating Margin | 419,650 | 9.6% | Days to Collect | 160.2 |
| Long Term Liabilities | 1,718,011 | Other Income | -31,438 | -0.7% | Avg Payment Days | 10.0 |
| Total Equity | 1,405,033 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.0% |
| Total Liab. and Equity | 3,407,016 | Net Profit or Loss | 388,212 | 8.9% | Return on Equity | 27.6% |
| 052804 MONTCLA | IR DIALYSIS CE | NTER | | | For Profit | |
| 5050 PALO VERDE | STREET, SUITE | 100 12/31/2013 | 365 Days Settled | | Short Term | |
| MONTCLAIR, CA 91 | 763 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 6,159,659 | Total Charges | 6,531,799 | | Salary Expense | 37.6% |
| Fixed Assets | 104,400 | Contract Allowance | 21,969 | 0.3% | Fringe Benefits | 5.5% |
| Other Assets | 5,233,552 | Operating Revenue | 6,509,830 | 99.7% | | |
| Total Assets | 11,497,611 | Operating Expense | 5,148,688 | 79.1% | Current Ratio | 9.0 |
| | | | 4.004.440 | 20.9% | Days to Collect | |
| Current Liabilities | 683,302 | Operating Margin | 1,361,142 | 20.970 | Days to Collect | 17.1 |
| Current Liabilities Long Term Liabilities | 683,302 0 | Operating Margin Other Income | 1,361,142 2,876 | 0.0% | Avg Payment Days | 17.1 7.1 |
| | | | | | Avg Payment Days | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552640 MONTEBE | 552640 MONTEBELLO ARTIFICIAL KIDNEY CENTER, LLC | | | | | |
|------------------------|---|--------------------|------------------|-------|--------------------|--------|
| 3404 W BEVERLY BI | LVD | 12/31/2013 | 365 Days Settled | | Short Term | |
| MONTEBELLO, CA 9 | 90640 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 896,484 | Total Charges | 19,647,461 | | Salary Expense | 32.1% |
| Fixed Assets | 1,468,393 | Contract Allowance | 16,713,609 | 85.1% | Fringe Benefits | 2.7% |
| Other Assets | 35,572 | Operating Revenue | 2,933,852 | 14.9% | | |
| Total Assets | 2,400,449 | Operating Expense | 2,688,652 | 91.6% | Current Ratio | 0.8 |
| Current Liabilities | 1,117,306 | Operating Margin | 245,200 | 8.4% | Days to Collect | 103.6 |
| Long Term Liabilities | 1,988,867 | Other Income | 0 | 0.0% | Avg Payment Days | 105.1 |
| Total Equity | -705,724 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.5% |
| Total Liab. and Equity | 2,400,449 | Net Profit or Loss | 245,200 | 8.4% | Return on Equity | -34.7% |
| 052843 MONTEBE | LLO DIALYSIS (| CENTER | | | For Profit | |
| 111 WEST BEVERLY | / BLVD, SUITE A | 12/31/2013 | 365 Days Settled | | Short Term | |
| MONTEBELLO, CA 9 | 90640 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 732,306 | Total Charges | 18,646,788 | | Salary Expense | 40.3% |
| Fixed Assets | 309,153 | Contract Allowance | 15,660,023 | 84.0% | Fringe Benefits | 5.9% |
| Other Assets | 2,852,213 | Operating Revenue | 2,986,765 | 16.0% | | |
| Total Assets | 3,893,672 | Operating Expense | 2,416,160 | 80.9% | Current Ratio | 3.5 |
| Current Liabilities | 207,281 | Operating Margin | 570,605 | 19.1% | Days to Collect | 42.8 |
| Long Term Liabilities | 188 | Other Income | 0 | 0.0% | Avg Payment Days | 20.3 |
| Total Equity | 3,686,203 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.9% |
| | | Net Profit or Loss | 570,605 | | Return on Equity | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052700 MONTERE | 052700 MONTEREY PARK DIALYSIS CENTER | | | | | |
|------------------------|--------------------------------------|--------------------|------------------|--------|--------------------|-------|
| 2560 CORPORATE I | PLCE BLDG D S | TE 100 12/31/2013 | 365 Days Settled | | Short Term | |
| MONTEREY PARK, (| CA 91754 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 10,738,208 | Total Charges | 7,039,556 | | Salary Expense | 34.2% |
| Fixed Assets | 516,729 | Contract Allowance | 332,895 | 4.7% | Fringe Benefits | 5.2% |
| Other Assets | 8,213,875 | Operating Revenue | 6,706,661 | 95.3% | | |
| Total Assets | 19,468,812 | Operating Expense | 6,791,396 | 101.3% | Current Ratio | 10.7 |
| Current Liabilities | 1,003,065 | Operating Margin | -84,735 | -1.3% | Days to Collect | 120.3 |
| Long Term Liabilities | 3,364 | Other Income | -2,543 | 0.0% | Avg Payment Days | 9.2 |
| Total Equity | 18,462,382 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.5% |
| Total Liab. and Equity | 19,468,811 | Net Profit or Loss | (87,278) | -1.3% | Return on Equity | -0.5% |
| 052583 MONTERE | Y PENINSULA D | DIALYSIS, LLC | | | For Profit | |
| 2066 NORTH FREM | TNC | 12/31/2013 | 365 Days Settled | | Short Term | |
| MONTEREY, CA 939 | 940 | | | | | |
| MONTEREY | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,328,538 | Total Charges | 28,861,832 | | Salary Expense | 33.9% |
| Fixed Assets | 310,263 | Contract Allowance | 23,638,646 | 81.9% | Fringe Benefits | 4.5% |
| Other Assets | 2,491,171 | Operating Revenue | 5,223,186 | 18.1% | | |
| Total Assets | 4,129,972 | Operating Expense | 4,012,294 | 76.8% | Current Ratio | 1.5 |
| Current Liabilities | 881,844 | Operating Margin | 1,210,892 | 23.2% | Days to Collect | 38.5 |
| Long Term Liabilities | 7,523 | Other Income | 0 | 0.0% | Avg Payment Days | 17.4 |
| Total Equity | 3,240,605 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.4% |
| ' ' | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552728 MOORPAR | K DIALYSIS | | | | For Profit | |
|--|--|---|--|--|---|----------------------------------|
| 883 PATRIOT DRIVE | E, SUITE C | 12/31/2013 | 286 Days Settled | | Short Term | |
| MOORPARK, CA 930 | 021 | | | | | |
| VENTURA | | | | | | |
| NORIDIAN | | | | | | |
| Balance Sheet Inco | | | Statement | | Key Performanace | Ind. |
| Current Assets | -2,065,465 | Total Charges | 1,507,627 | | Salary Expense | 32.5% |
| Fixed Assets | 1,615,984 | Contract Allowance | -25,171 | -1.7% | Fringe Benefits | 3.1% |
| Other Assets | 0 | Operating Revenue | 1,532,798 | 101.7% | | |
| Total Assets | -449,481 | Operating Expense | 2,120,535 | 138.3% | Current Ratio | (24.9) |
| Current Liabilities | 82,793 | Operating Margin | -587,737 | -38.3% | Days to Collect | 475.1 |
| Long Term Liabilities | 431,261 | Other Income | 1 | 0.0% | Avg Payment Days | 4.7 |
| Total Equity | -963,535 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.7% |
| Total Liab. and Equity | -449,481 | Net Profit or Loss | (587,736) | -38 3% | Deturn on Equity | 61.0% |
| Total Elab. and Equity | | Net Fiblit of Loss | (307,730) | -30.376 | Return on Equity | 01.070 |
| 552599 MORENO \ | | | (367,730) | -30.376 | For Profit | 01.070 |
| | VALLEY DIALYS | SIS | 365 Days Settled | | . , | 01.070 |
| 552599 MORENO \ 22620 GOLDENCRE | VALLEY DIALYS | SIS | <u> </u> | | For Profit | 01.070 |
| 552599 MORENO V 22620 GOLDENCRE 103 | VALLEY DIALYS | SIS | <u> </u> | | For Profit | 01.070 |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O | ST DRIVE, SUIT | SIS E 101- 12/31/2013 | <u> </u> | | For Profit | 01.070 |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O RIVERSIDE | ST DRIVE, SUIT CA 92553 | SIS E 101- 12/31/2013 | <u> </u> | | For Profit | |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O RIVERSIDE NATIONAL GOVERN | ST DRIVE, SUIT CA 92553 NMENT SERVICE | SIS E 101- 12/31/2013 | 365 Days Settled | | For Profit Short Term | |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O RIVERSIDE NATIONAL GOVERN Balance S | ST DRIVE, SUIT CA 92553 NMENT SERVICE | SIS E 101- 12/31/2013 ES Income Total Charges | 365 Days Settled Statement | | For Profit Short Term Key Performanace | Ind. |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets | ST DRIVE, SUIT CA 92553 NMENT SERVICE Cheet -5,650,316 | SIS E 101- 12/31/2013 ES Income Total Charges | 365 Days Settled Statement 3,935,710 | | For Profit Short Term Key Performanace Salary Expense | Ind. 21.8% |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets | ST DRIVE, SUIT CA 92553 NMENT SERVICE Sheet -5,650,316 550,203 | SIS E 101- 12/31/2013 ES Income Total Charges Contract Allowance | 365 Days Settled Statement 3,935,710 162,380 | 4.1% 95.9% | For Profit Short Term Key Performanace Salary Expense | Ind. 21.8% |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | VALLEY DIALYS ST DRIVE, SUIT CA 92553 NMENT SERVICE Sheet -5,650,316 550,203 4,356,148 | SIS E 101- 12/31/2013 ES Income Total Charges Contract Allowance Operating Revenue | 365 Days Settled Statement 3,935,710 162,380 3,773,330 | 4.1% 95.9% 123.1% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits | Ind. 21.8% 3.1% |
| 552599 MORENO V 22620 GOLDENCRE 103 MORENO VALLEY, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | VALLEY DIALYS ST DRIVE, SUIT CA 92553 NMENT SERVICE Sheet -5,650,316 550,203 4,356,148 -743,965 | SIS E 101- 12/31/2013 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense | 365 Days Settled Statement 3,935,710 162,380 3,773,330 4,646,132 | 4.1% 95.9% 123.1% -23.1% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 21.8% 3.1% (35.8) |
| 22620 GOLDENCRE 103 MORENO VALLEY, ORIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | VALLEY DIALYS ST DRIVE, SUIT CA 92553 NMENT SERVICE Sheet -5,650,316 550,203 4,356,148 -743,965 157,749 | SIS E 101- 12/31/2013 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 365 Days Settled Statement 3,935,710 162,380 3,773,330 4,646,132 -872,802 | 4.1% 95.9% 123.1% -23.1% -1.0% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 21.8% 3.1% (35.8) 568.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052782 MOUNTAIN VIEW DIALYSIS CENTER | | | | | For Profit | |
|--------------------------------------|--------------------------------|-----------------------------|------------------|------------------|-------------------|---------|
| 900 SOUTH MOUNT | AIN AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| MONROVIA, CA 910 | 16 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Balance Sheet Income Statement | | | Key Performanace | nd. | |
| Current Assets | 502,774 | Total Charges | 11,482,335 | | Salary Expense | 31.9% |
| Fixed Assets | 30,839 | Contract Allowance | 8,924,825 | 77.7% | Fringe Benefits | 5.9% |
| Other Assets | 0 | Operating Revenue | 2,557,510 | 22.3% | | |
| Total Assets | 533,613 | Operating Expense | 2,114,353 | 82.7% | Current Ratio | 4.6 |
| Current Liabilities | 109,399 | Operating Margin | 443,157 | 17.3% | Days to Collect | 1,287.3 |
| Long Term Liabilities | 0 | Other Income | 4,120 | 0.2% | Avg Payment Days | 18.9 |
| Total Equity | 424,214 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.1% |
| Total Liab. and Equity | 533,613 | Net Profit or Loss | 447,277 | 17.5% | Return on Equity | 105.4% |
| 052743 MOUNTAIN | N VISTA DIALYS | IS CENTER | | | For Profit | |
| 4041 N UNIVERSITY | ' PARKWAY | 12/31/2013 365 Days Settled | | | Short Term | |
| SAN BERNARDINO, | CA 92407 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 7,924,839 | Total Charges | 9,130,821 | | Salary Expense | 31.7% |
| Fixed Assets | 968,505 | Contract Allowance | 146,718 | 1.6% | Fringe Benefits | 5.5% |
| Other Assets | 10,999,645 | Operating Revenue | 8,984,103 | 98.4% | | |
| Total Assets | 19,892,989 | Operating Expense | 7,449,998 | 82.9% | Current Ratio | 7.6 |
| Current Liabilities | 1,045,912 | Operating Margin | 1,534,105 | 17.1% | Days to Collect | 16.9 |
| Long Term Liabilities | 296,553 | Other Income | 2,497 | 0.0% | Avg Payment Days | 6.5 |
| Total Equity | 18,550,523 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.7% |
| Total Liab. and Equity | 19,892,988 | Net Profit or Loss | 1,536,602 | 17.1% | Return on Equity | 8.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052730 MURRIETA | For Profit | | | | | |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| 27602 CLINTON KEI | TH ROAD | 12/31/2013 | 365 Days Settled | d | Short Term | |
| MURRIETA, CA 9256 | 62 | | | | | |
| RIVERSIDE | | | | | | |
| TRAILBLAZERS HEA | ALTH ENTERPR | ISES | | | | |
| Balance S | Balance Sheet | | Statement | | Key Performanace I | nd. |
| Current Assets | 3,437,296 | Total Charges | 3,991,803 | | Salary Expense | 36.7% |
| Fixed Assets | 1,732,224 | Contract Allowance | -82,612 | -2.1% | Fringe Benefits | 5.4% |
| Other Assets | 0 | Operating Revenue | 4,074,415 | 102.1% | | |
| Total Assets | 5,169,520 | Operating Expense | 3,559,952 | 87.4% | Current Ratio | 12.8 |
| Current Liabilities | 268,575 | Operating Margin | 514,463 | 12.6% | Days to Collect | 88.4 |
| Long Term Liabilities | 297,729 | Other Income | -207,147 | -5.1% | Avg Payment Days | 9.5 |
| Total Equity | 4,603,217 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.4% |
| Total Liab. and Equity | 5,169,521 | Net Profit or Loss | 307,316 | 7.5% | Return on Equity | 6.7% |
| 052615 NAPA DIAI | LYSIS CENTER | | | | For Profit | |
| 3900 BELL AIRE PLA | AZA | 12/31/2013 | 365 Days Settled | t | Short Term | |
| NAPA, CA 94558 | | | | | | |
| NAPA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -4,213,162 | Total Charges | 5,964,438 | | Salary Expense | 38.2% |
| Fixed Assets | 193,892 | Contract Allowance | 110,719 | 1.9% | Fringe Benefits | 5.5% |
| Other Assets | 2,562,895 | Operating Revenue | 5,853,719 | 98.1% | | |
| Total Assets | -1,456,375 | Operating Expense | 5,060,984 | 86.5% | Current Ratio | (10.8) |
| Current Liabilities | 390,232 | Operating Margin | 792,735 | 13.5% | Days to Collect | 9.2 |
| Long Term Liabilities | 0 | Other Income | 347 | 0.0% | Avg Payment Days | 7.5 |
| Total Equity | -1,846,608 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.6% |
| Total Liab. and Equity | -1,456,376 | Net Profit or Loss | 793,082 | 13.5% | Return on Equity | -42.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552569 NATOMAS | DIALYSIS | | | | For Profit | |
|-------------------------------------|-------------------|-----------------------------|------------------|--------|--------------------|--------|
| 30 GOLDENLAND C | OURT, BLDG G | 12/31/2013 | 365 Days Settled | | Short Term | |
| SACRAMENTO, CA | 95834 | | | | | |
| SACRAMENTO | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ΞS | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,112,586 | Total Charges | 8,909,254 | | Salary Expense | 34.1% |
| Fixed Assets | 456,865 | Contract Allowance | 19,797 | 0.2% | Fringe Benefits | 6.5% |
| Other Assets | 0 | Operating Revenue | 8,889,457 | 99.8% | | |
| Total Assets | 3,569,451 | Operating Expense | 6,774,922 | 76.2% | Current Ratio | 3.2 |
| Current Liabilities | 969,837 | Operating Margin | 2,114,535 | 23.8% | Days to Collect | 111.2 |
| Long Term Liabilities | 88,177 | Other Income | -1,036,798 | -11.7% | Avg Payment Days | 9.3 |
| Total Equity | 2,511,438 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.8% |
| Total Liab. and Equity | 3,569,452 | Net Profit or Loss | 1,077,737 | 12.1% | Return on Equity | 42.9% |
| 052788 NEPHRON | DIALYSIS | | | | For Profit | |
| 5820 DOWNEY AVE | NUE | 12/31/2013 365 Days Settled | | | Short Term | |
| LONG BEACH, CA 9 | 0805 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -5,753,948 | Total Charges | 5,085,381 | | Salary Expense | 32.7% |
| Fixed Assets | 454,364 | Contract Allowance | 608,430 | 12.0% | Fringe Benefits | 4.0% |
| Other Assets | 6,295,981 | Operating Revenue | 4,476,951 | 88.0% | | |
| Total Assets | 996,397 | Operating Expense | 3,592,498 | 80.2% | Current Ratio | (32.7) |
| Current Liabilities | 175,969 | Operating Margin | 884,453 | 19.8% | Days to Collect | 361.2 |
| | | Other Income | 852 | 0.0% | Avg Payment Days | 7.0 |
| Long Term Liabilities | 17,193 | Other Income | | | 3 - 7 7 - | |
| Long Term Liabilities Total Equity | 17,193 803,235 | Other Expense | 0 | | Depreciation Rate | 25.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052881 NEWPORT | 052881 NEWPORT BEACH DIALYSIS | | | | | | | | | |
|------------------------------|-------------------------------|--------------------|------------------|--------|--------------------|--------|--|--|--|--|
| 3333 W PACIFIC CO | DAST HWY SUIT | E 101 12/31/2013 | 365 Days Settled | d | Short Term | | | | | |
| NEWPORT BEACH, | CA 92663 | | | | | | | | | |
| ORANGE | ORANGE | | | | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | | | |
| Current Assets | -1,206,722 | Total Charges | 4,676,753 | | Salary Expense | 37.8% | | | | |
| Fixed Assets | 4,978,379 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.8% | | | | |
| Other Assets | 2,628,431 | Operating Revenue | 4,676,753 | 100.0% | | | | | | |
| Total Assets | 6,400,088 | Operating Expense | 3,768,989 | 80.6% | Current Ratio | 4.9 | | | | |
| Current Liabilities | -243,894 | Operating Margin | 907,764 | 19.4% | Days to Collect | 0.0 | | | | |
| Long Term Liabilities | 0 | Other Income | 246 | 0.0% | Avg Payment Days | (1.9) | | | | |
| Total Equity | -6,156,193 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.5% | | | | |
| Total Liab. and Equity | -6,400,087 | Net Profit or Loss | 908,010 | 19.4% | Return on Equity | -14.7% | | | | |
| 552631 NEWPORT | MESA DIALYSI | S SERVICES LLC | | | For Profit | | | | | |
| 1175 BAKER STREE | T, SUITE B | 12/31/2013 | 365 Days Settled | ł | Short Term | | | | | |
| COSTA MESA, CA 9 | 2626 | | | | | | | | | |
| ORANGE | | | | | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | | | |
| Current Assets | 1,036,417 | Total Charges | 3,997,369 | | Salary Expense | 33.0% | | | | |
| Fixed Assets | 158,750 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.6% | | | | |
| Other Assets | 1,499,985 | Operating Revenue | 3,997,369 | 100.0% | | | | | | |
| Total Assets | 2,695,152 | Operating Expense | 3,390,381 | 84.8% | Current Ratio | (1.5) | | | | |
| Current Liabilities | -705,694 | Operating Margin | 606,988 | 15.2% | Days to Collect | 4.0 | | | | |
| Long Term Liabilities | 0 | Other Income | 1,506 | 0.0% | Avg Payment Days | (36.7) | | | | |
| | | | _ | 0.00/ | | 00.40/ | | | | |
| Total Equity | -1,989,456 | Other Expense | 0 | 0.0% | Depreciation Rate | 30.1% | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552571 NORCO DI | ALYSIS CENTE | | For Profit | | | |
|------------------------|----------------|-----------------------------|------------------|------------|-------------------|--------|
| 1901 TOWN & COUN | NTRY DRIVE, SU | JITE 100 12/31/2013 | 365 Days Settled | d | Short Term | |
| NORCO, CA 92860 | | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -976,929 | Total Charges | 5,283,139 | | Salary Expense | 37.1% |
| Fixed Assets | 400,362 | Contract Allowance | -65,971 | -1.2% | Fringe Benefits | 7.3% |
| Other Assets | 0 | Operating Revenue | 5,349,110 | 101.2% | | |
| Total Assets | -576,567 | Operating Expense | 4,349,598 | 81.3% | Current Ratio | (1.5) |
| Current Liabilities | 664,136 | Operating Margin | 999,512 | 18.7% | Days to Collect | 18.2 |
| Long Term Liabilities | 0 | Other Income | -395,129 | -7.4% | Avg Payment Days | 8.5 |
| Total Equity | -1,240,704 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.6% |
| Total Liab. and Equity | -576,568 | Net Profit or Loss | 604,383 | 11.3% | Return on Equity | -48.7% |
| 052708 NORTH CO | DAST KIDNEY C | ENTER | | | For Profit | |
| 3300 VISTA WAY, SI | UITE A | 12/31/2013 365 Days Settled | | Short Term | | |
| OCEANSIDE, CA 92 | 056 | | | | | |
| SAN DIEGO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,138,363 | Total Charges | 7,120,370 | | Salary Expense | 40.1% |
| Fixed Assets | 15,695,385 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.0% |
| Other Assets | 0 | Operating Revenue | 7,120,370 | 100.0% | | |
| Total Assets | 16,833,748 | Operating Expense | 5,565,116 | 78.2% | Current Ratio | (2.5) |
| Current Liabilities | -455,025 | Operating Margin | 1,555,254 | 21.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 114 | 0.0% | Avg Payment Days | (6.2) |
| Total Equity | -16,378,722 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.2% |
| Total Liab. and Equity | -16,833,747 | Net Profit or Loss | 1,555,368 | 21.8% | Return on Equity | -9.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552589 NORTH GL | ENDALE DIALY | | For Profit | | | | | |
|------------------------------|--------------------------------|--------------------|------------------|--------|--------------------|-------|--|--|
| 1505 WILSON TERR | ACE, SUITE #19 | 90 12/31/2013 | 365 Days Settled | | Short Term | | | |
| GLENDALE, CA 9120 | 06 | | | | | | | |
| LOS ANGELES | | | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | | | |
| Balance S | Balance Sheet Income Statement | | | | | nd. | | |
| Current Assets | -3,430,335 | Total Charges | 8,893,487 | | Salary Expense | 34.7% | | |
| Fixed Assets | 1,206,204 | Contract Allowance | 178,461 | 2.0% | Fringe Benefits | 6.1% | | |
| Other Assets | 5,953,505 | Operating Revenue | 8,715,026 | 98.0% | | | | |
| Total Assets | 3,729,374 | Operating Expense | 7,854,250 | 90.1% | Current Ratio | (3.4) | | |
| Current Liabilities | 1,015,121 | Operating Margin | 860,776 | 9.9% | Days to Collect | 154.4 | | |
| Long Term Liabilities | 303,358 | Other Income | 3,705 | 0.0% | Avg Payment Days | 14.7 | | |
| Total Equity | 2,410,895 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.0% | | |
| Total Liab. and Equity | 3,729,374 | Net Profit or Loss | 864,481 | 9.9% | Return on Equity | 35.9% | | |
| 052826 NORTH HIG | GHLANDS DIAL | YSIS CENTER | | | For Profit | | | |
| 4986 WATT AVENUE | E, SUITE F | 12/31/2013 | 365 Days Settled | | Short Term | | | |
| NORTH HIGHLANDS | S, CA 95660 | | | | | | | |
| SACRAMENTO | | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | |
| Current Assets | 358,408 | Total Charges | 6,071,905 | | Salary Expense | 35.9% | | |
| Fixed Assets | 2,174,694 | Contract Allowance | 66,379 | 1.1% | Fringe Benefits | 6.1% | | |
| Other Assets | 292,390 | Operating Revenue | 6,005,526 | 98.9% | | | | |
| Total Assets | 2,825,492 | Operating Expense | 4,539,659 | 75.6% | Current Ratio | 0.7 | | |
| Current Liabilities | 509,535 | Operating Margin | 1,465,867 | 24.4% | Days to Collect | 9.2 | | |
| Long Term Liabilities | 140,813 | Other Income | -695,376 | -11.6% | Avg Payment Days | 9.9 | | |
| Total Equity | 2,175,145 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.3% | | |
| Total Liab. and Equity | 2 825 493 | Net Profit or Loss | 770,491 | 12.8% | Return on Equity | 35.4% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052781NORTH HOLLYWOOD DIALYSISFor Profit12126 VICTORY BOULEVARD12/31/2013 365 Days SettledShort Term

N HOLLYWOOD, CA 91606

LOS ANGELES

BLUE CROSS (TEXAS)

| Balance S | Balance Sheet Income | | Statement | | Key Performanace Ind. | |
|------------------------|----------------------|--------------------|-----------|-------|-----------------------|-------|
| Current Assets | 6,157,849 | Total Charges | 7,447,009 | | Salary Expense | 34.4% |
| Fixed Assets | 829,890 | Contract Allowance | 197,961 | 2.7% | Fringe Benefits | 6.2% |
| Other Assets | 17,926 | Operating Revenue | 7,249,048 | 97.3% | | |
| Total Assets | 7,005,665 | Operating Expense | 7,159,372 | 98.8% | Current Ratio | 6.1 |
| Current Liabilities | 1,003,306 | Operating Margin | 89,676 | 1.2% | Days to Collect | 25.3 |
| Long Term Liabilities | 7,841 | Other Income | 4,821 | 0.1% | Avg Payment Days | 8.1 |
| Total Equity | 5,994,518 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.4% |
| Total Liab. and Equity | 7,005,665 | Net Profit or Loss | 94,497 | 1.3% | Return on Equity | 1.6% |

552729 NORTH MADERA DIALYSIS #5184

12/31/2013 160 Days Settled

, CA

| Balance S | Balance Sheet Income | | e Statement | | Key Performanace Ind. | |
|------------------------|----------------------|--------------------|-------------|---------|-----------------------|--------|
| Current Assets | -2,405,016 | Total Charges | 204,773 | | Salary Expense | 32.8% |
| Fixed Assets | 1,629,849 | Contract Allowance | 8,513 | 4.2% | Fringe Benefits | 1.8% |
| Other Assets | 1,523 | Operating Revenue | 196,260 | 95.8% | | |
| Total Assets | -773,644 | Operating Expense | 1,018,439 | 518.9% | Current Ratio | (52.8) |
| Current Liabilities | 45,508 | Operating Margin | -822,179 | -418.9% | Days to Collect | 317.3 |
| Long Term Liabilities | 74,448 | Other Income | 0 | 0.0% | Avg Payment Days | 3.0 |
| Total Equity | -893,600 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.2% |
| Total Liab. and Equity | -773,644 | Net Profit or Loss | (822,179) | -418.9% | Return on Equity | 92.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552705 NORTH SACRAMEN | 552705 NORTH SACRAMENTO DIALYSIS | | | | | | |
|-----------------------------|----------------------------------|-----------------------------|------------------|--------|--------------------|-------|--|
| 251 LATHROP WAY | | 12/31/2013 | 365 Days Settled | l | Short Term | | |
| SACRAMENTO, CA 95815 | | | | | | | |
| SACRAMENTO | | | | | | | |
| PALMETTO (CALIFORNIA) | | | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. | |
| Current Assets 89 | 92,319 | Total Charges | 1,727,622 | | Salary Expense | 33.8% | |
| Fixed Assets 1,79 | 90,198 | Contract Allowance | 130,876 | 7.6% | Fringe Benefits | 3.2% | |
| Other Assets | 0 | Operating Revenue | 1,596,746 | 92.4% | | | |
| Total Assets 2,68 | 82,517 | Operating Expense | 1,706,422 | 106.9% | Current Ratio | 9.8 | |
| Current Liabilities | 90,787 | Operating Margin | -109,676 | -6.9% | Days to Collect | 116.2 | |
| Long Term Liabilities | 42,942 | Other Income | 48,739 | 3.1% | Avg Payment Days | 5.4 | |
| Total Equity 2,54 | 48,787 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.3% | |
| Total Liab. and Equity 2,68 | 82,516 | Net Profit or Loss | (60,937) | -3.8% | Return on Equity | -2.4% | |
| 052839 NORTHEAST DIALY | YSIS | | | | For Profit | | |
| 3761 MALL VIEW ROAD | | 12/31/2013 365 Days Settled | | | Short Term | | |
| BAKERSFIELD, CA 93306 | | | | | | | |
| KERN | | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. | |
| Current Assets 2,55 | 55,153 | Total Charges | 3,409,756 | | Salary Expense | 39.6% | |
| Fixed Assets 29 | 90,654 | Contract Allowance | -150,375 | -4.4% | Fringe Benefits | 6.1% | |
| Other Assets | 0 | Operating Revenue | 3,560,131 | 104.4% | | | |
| Total Assets 2,84 | 45,807 | Operating Expense | 2,997,104 | 84.2% | Current Ratio | 10.0 | |
| Current Liabilities 25 | 56,585 | Operating Margin | 563,027 | 15.8% | Days to Collect | 55.9 | |
| | 17,348 | Other Income | 0 | 0.0% | Avg Payment Days | 7.9 | |
| Long Term Liabilities | | | | | | | |
| - | 71,874 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.3% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552607 NORTHGA | 552607 NORTHGATE DIALYSIS CENTER | | | | | |
|------------------------|----------------------------------|--------------------|------------------|--------|--------------------|--------|
| 650 LAS GALLINAS | AVENUE | 12/31/2013 | 365 Days Settled | i | Short Term | |
| SAN RAFAEL, CA 94 | 903 | | | | | |
| MARIN | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 288,223 | Total Charges | 4,736,105 | | Salary Expense | 30.9% |
| Fixed Assets | 1,151,977 | Contract Allowance | -155,632 | -3.3% | Fringe Benefits | 4.9% |
| Other Assets | 116,586 | Operating Revenue | 4,891,737 | 103.3% | | |
| Total Assets | 1,556,786 | Operating Expense | 4,278,012 | 87.5% | Current Ratio | 1.4 |
| Current Liabilities | 211,355 | Operating Margin | 613,725 | 12.5% | Days to Collect | 59.3 |
| Long Term Liabilities | 232,751 | Other Income | 39,585 | 0.8% | Avg Payment Days | 5.6 |
| Total Equity | 1,112,679 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.4% |
| Total Liab. and Equity | 1,556,785 | Net Profit or Loss | 653,310 | 13.4% | Return on Equity | 58.7% |
| 552674 NORTHRID | GE DIALYSIS C | ENTER | | | For Profit | |
| 9325 RESEDA BOUL | EVARD | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| NORTHRIDGE, CA 9 | 1324 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,118,217 | Total Charges | 36,952,703 | | Salary Expense | 33.3% |
| Fixed Assets | 334,778 | Contract Allowance | 31,554,699 | 85.4% | Fringe Benefits | 5.2% |
| Other Assets | 42,635 | Operating Revenue | 5,398,004 | 14.6% | | |
| Total Assets | 1,495,630 | Operating Expense | 4,481,113 | 83.0% | Current Ratio | 2.0 |
| Current Liabilities | 556,963 | Operating Margin | 916,891 | 17.0% | Days to Collect | 11.2 |
| Long Term Liabilities | 352,876 | Other Income | 0 | 0.0% | Avg Payment Days | 15.5 |
| Total Equity | 585,791 | Other Expense | 0 | 0.0% | Depreciation Rate | 29.4% |
| Total Liab. and Equity | 1,495,630 | Net Profit or Loss | 916,891 | 17.0% | Return on Equity | 156.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052718 NORWALK | 052718 NORWALK DIALYSIS CENTER | | | | | |
|------------------------|--------------------------------|--------------------|------------------|-------|--------------------|-------|
| 12375 EAST IMPERI | AL HIGHWAY | 12/31/2013 | 365 Days Settled | | Short Term | |
| NORWALK, CA 9065 | 0 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 15,250,124 | Total Charges | 4,690,396 | | Salary Expense | 41.2% |
| Fixed Assets | 204,871 | Contract Allowance | 289,449 | 6.2% | Fringe Benefits | 5.8% |
| Other Assets | 0 | Operating Revenue | 4,400,947 | 93.8% | | |
| Total Assets | 15,454,995 | Operating Expense | 3,715,994 | 84.4% | Current Ratio | 27.1 |
| Current Liabilities | 563,050 | Operating Margin | 684,953 | 15.6% | Days to Collect | 16.7 |
| Long Term Liabilities | 0 | Other Income | 1,323 | 0.0% | Avg Payment Days | 10.1 |
| Total Equity | 14,891,945 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.8% |
| Total Liab. and Equity | 15,454,995 | Net Profit or Loss | 686,276 | 15.6% | Return on Equity | 4.6% |
| 052853 OAKDALE | KIDNEY CENTE | ER, LLC | | | For Profit | |
| 1405 WEST F STREE | ET SUITE B | 12/31/2013 | 365 Days Settled | | Short Term | |
| OAKDALE, CA 95361 | 1 | | | | | |
| STANISLAUS | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 519,245 | Total Charges | 11,670,863 | | Salary Expense | 37.7% |
| Fixed Assets | 113,232 | Contract Allowance | 9,800,614 | 84.0% | Fringe Benefits | 6.4% |
| Other Assets | 1,916,143 | Operating Revenue | 1,870,249 | 16.0% | | |
| Total Assets | 2,548,620 | Operating Expense | 1,513,354 | 80.9% | Current Ratio | 4.5 |
| Current Liabilities | 116,579 | Operating Margin | 356,895 | 19.1% | Days to Collect | 42.7 |
| Long Term Liabilities | 114 | Other Income | 0 | 0.0% | Avg Payment Days | 13.9 |
| Total Equity | 2,431,927 | Other Expense | 0 | 0.0% | Depreciation Rate | 24.0% |
| Total Liab. and Equity | 2,548,620 | Net Profit or Loss | 356,895 | | | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052729 OAKLAND | DIALYSIS | | | | For Profit | |
|------------------------|--------------|-----------------------------|------------------|--------|--------------------|---------|
| 5354 CLAREMONT A | AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| OAKLAND, CA 94618 | 3 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 9,861,245 | Total Charges | 8,941,925 | | Salary Expense | 36.9% |
| Fixed Assets | 993,490 | Contract Allowance | 123,443 | 1.4% | Fringe Benefits | 5.3% |
| Other Assets | -63,431 | Operating Revenue | 8,818,482 | 98.6% | | |
| Total Assets | 10,791,304 | Operating Expense | 7,680,327 | 87.1% | Current Ratio | 8.1 |
| Current Liabilities | 1,218,921 | Operating Margin | 1,138,155 | 12.9% | Days to Collect | 15.9 |
| Long Term Liabilities | 222,290 | Other Income | 4,485 | 0.1% | Avg Payment Days | 12.6 |
| Total Equity | 9,350,093 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.6% |
| Total Liab. and Equity | 10,791,304 | Net Profit or Loss | 1,142,640 | 13.0% | Return on Equity | 12.2% |
| 052822 OAKLAND | PERITONEAL D | DIALYSIS CE | | | For Profit | |
| 5352 CLAREMONT A | AVENUE | 12/31/2013 365 Days Settled | | | Short Term | |
| OAKLAND, CA 94618 | 3 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -10,543,930 | Total Charges | 2,669,957 | | Salary Expense | 33.9% |
| Fixed Assets | 80,159 | Contract Allowance | 19,994 | 0.7% | Fringe Benefits | 4.1% |
| Other Assets | 247,860 | Operating Revenue | 2,649,963 | 99.3% | | |
| Total Assets | -10,215,911 | Operating Expense | 1,881,192 | 71.0% | Current Ratio | (127.6) |
| Current Liabilities | 82,602 | Operating Margin | 768,771 | 29.0% | Days to Collect | 6.8 |
| Long Term Liabilities | 0 | Other Income | -306,482 | -11.6% | Avg Payment Days | 6.2 |
| Total Equity | -10,298,515 | Other Expense | 0 | 0.0% | Depreciation Rate | 35.8% |
| Total Liab. and Equity | -10,215,913 | Net Profit or Loss | 462,289 | 17.4% | Return on Equity | -4.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552548 ONTARIO I | DIALYSIS | | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|-------------------|--------------------|
| 1950 GROVE AVEN | UE SUITE101-10 | 05 12/31/2013 | 365 Days Settled | I | Short Term | |
| ONTARIO, CA 91761 | | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 7,768,253 | Total Charges | 6,630,035 | | Salary Expense | 38.8% |
| Fixed Assets | 481,489 | Contract Allowance | -94,508 | -1.4% | Fringe Benefits | 5.9% |
| Other Assets | 1,000 | Operating Revenue | 6,724,543 | 101.4% | | |
| Total Assets | 8,250,742 | Operating Expense | 5,220,725 | 77.6% | Current Ratio | 9.8 |
| Current Liabilities | 791,970 | Operating Margin | 1,503,818 | 22.4% | Days to Collect | 16.3 |
| Long Term Liabilities | 7,250 | Other Income | 520 | 0.0% | Avg Payment Days | 7.3 |
| Total Equity | 7,451,520 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.2% |
| Total Liab. and Equity | 8,250,740 | Net Profit or Loss | 1,504,338 | 22.4% | Return on Equity | 20.2% |
| 552596 ONTARIO | DIALYSIS CENT | ER, INC | | | Public | |
| 1001 WEST 6TH STE | REET | 12/31/2013 | 365 Days Settled | I | Short Term | |
| ONTARIO, CA 91764 | ļ | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 663,496 | Total Charges | 4,662,438 | | Salary Expense | 27.8% |
| Fixed Assets | 97,534 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 2.9% |
| Other Assets | 91,699 | Operating Revenue | 4,662,438 | 100.0% | | |
| Total Assets | 852,729 | Operating Expense | 3,214,223 | 68.9% | Current Ratio | 7.0 |
| Current Liabilities | 94,800 | Operating Margin | 1,448,215 | 31.1% | Days to Collect | 51.9 |
| Long Term Liabilities | 772,200 | Other Income | 0 | 0.0% | Avg Payment Days | 0.1 |
| Total Equity | -14,271 | Other Expense | 0 | 0.0% | Depreciation Rate | 133.3% |
| Total Liab. and Equity | 852,729 | Net Profit or Loss | 1,448,215 | 31.1% | Return on Equity | - 10,148.0 % |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052850 ORANGEV | 052850 ORANGEVALE DIALYSIS CENTER | | | | | |
|------------------------|-----------------------------------|--------------------|------------------|--------|-------------------|-------|
| 9267 GREENBACK L | ANE, SUITE A-2 | 2 12/31/2013 | 365 Days Settled | | Short Term | |
| ORANGEVALE, CA 9 | 95662 | | | | | |
| SACRAMENTO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | , | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,167,504 | Total Charges | 5,117,294 | | Salary Expense | 38.6% |
| Fixed Assets | 78,502 | Contract Allowance | 47,855 | 0.9% | Fringe Benefits | 5.9% |
| Other Assets | 0 | Operating Revenue | 5,069,439 | 99.1% | | |
| Total Assets | 2,246,006 | Operating Expense | 3,911,404 | 77.2% | Current Ratio | 7.1 |
| Current Liabilities | 306,490 | Operating Margin | 1,158,035 | 22.8% | Days to Collect | 14.2 |
| Long Term Liabilities | 0 | Other Income | -548,373 | -10.8% | Avg Payment Days | 8.0 |
| Total Equity | 1,939,518 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.2% |
| Total Liab. and Equity | 2,246,008 | Net Profit or Loss | 609,662 | 12.0% | Return on Equity | 31.4% |
| 052876 OROVILLE | DIALYSIS CLIN | IIC | | | Not for Profit | |
| 3012 OLIVE HIGHWA | ΑΥ | 9/30/2013 3 | 365 Days Settled | | Short Term | |
| OROVILLE, CA 9596 | | 5, 5, 5, 5 | | | | |
| BUTTE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | , | Income | Statement | | Key Performanace | ınd. |
| Current Assets | 370,279 | Total Charges | 2,828,520 | | Salary Expense | 42.6% |
| Fixed Assets | 160,132 | Contract Allowance | 120,094 | 4.2% | Fringe Benefits | 9.3% |
| Other Assets | 0 | Operating Revenue | 2,708,426 | 95.8% | | |
| Total Assets | 530,411 | Operating Expense | 2,804,830 | 103.6% | Current Ratio | 0.2 |
| Current Liabilities | 1,621,391 | Operating Margin | -96,404 | -3.6% | Days to Collect | 8.1 |
| Long Term Liabilities | 0 | Other Income | 51,073 | 1.9% | Avg Payment Days | 20.4 |
| Total Equity | -1,090,982 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.6% |
| Total Liab. and Equity | 530,409 | Net Profit or Loss | (45,331) | -1.7% | Return on Equity | 4.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552684 OXNARD D | DIALYSIS | | | | For Profit | |
|------------------------|---------------|-----------------------------|------------|------------|--------------------|-------|
| 1900 OUTLET CENT | ER DRIVE | 12/31/2013 365 Days Settled | | Short Term | | |
| OXNARD, CA 93036 | | | | | | |
| VENTURA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 846,451 | Total Charges | 6,091,388 | | Salary Expense | 30.4% |
| Fixed Assets | 1,209,349 | Contract Allowance | 148,975 | 2.4% | Fringe Benefits | 5.8% |
| Other Assets | 13,647 | Operating Revenue | 5,942,413 | 97.6% | | |
| Total Assets | 2,069,447 | Operating Expense | 4,689,247 | 78.9% | Current Ratio | 2.7 |
| Current Liabilities | 309,670 | Operating Margin | 1,253,166 | 21.1% | Days to Collect | 82.9 |
| Long Term Liabilities | 172,171 | Other Income | 6,308 | 0.1% | Avg Payment Days | 6.0 |
| Total Equity | 1,587,605 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.7% |
| Total Liab. and Equity | 2,069,446 | Net Profit or Loss | 1,259,474 | 21.2% | Return on Equity | 79.3% |
| 552668 PACIFIC D | IALYSIS | | | | For Profit | |
| 2351 CLAY STREET | , 4TH FLOOR | 12/31/2013 365 Days Settled | | Short Term | | |
| SAN FRANCISCO, C | A 94114 | | | | | |
| SAN FRANCISCO | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -2,156,034 | Total Charges | 10,168,061 | | Salary Expense | 36.5% |
| Fixed Assets | 1,071,869 | Contract Allowance | -379,838 | -3.7% | Fringe Benefits | 5.6% |
| Other Assets | 11,279,568 | Operating Revenue | 10,547,899 | 103.7% | | |
| Total Assets | 10,195,403 | Operating Expense | 8,025,896 | 76.1% | Current Ratio | (3.5) |
| Current Liabilities | 613,013 | Operating Margin | 2,522,003 | 23.9% | Days to Collect | 76.0 |
| Long Term Liabilities | 212,500 | Other Income | 13,355 | 0.1% | Avg Payment Days | 8.1 |
| Total Equity | 9,369,889 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.1% |
| | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052715 PACIFIC DIALYSIS SERVICES, INC | | | | | For Profit | |
|---------------------------------------|---------------|--------------------|------------------|-------|--------------------|-------|
| 1830 LOMITA BLVD | | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOMITA, CA 90717 | | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,002,063 | Total Charges | 32,973,456 | | Salary Expense | 40.2% |
| Fixed Assets | 122,727 | Contract Allowance | 27,491,535 | 83.4% | Fringe Benefits | 7.0% |
| Other Assets | -6,063 | Operating Revenue | 5,481,921 | 16.6% | | |
| Total Assets | 2,118,727 | Operating Expense | 3,861,983 | 70.4% | Current Ratio | (0.2) |
| Current Liabilities | -10,213,428 | Operating Margin | 1,619,938 | 29.6% | Days to Collect | 87.5 |
| Long Term Liabilities | -151,604 | Other Income | 131 | 0.0% | Avg Payment Days | 19.6 |
| Total Equity | 12,483,759 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.5% |
| Total Liab. and Equity | 2,118,727 | Net Profit or Loss | 1,620,069 | 29.6% | Return on Equity | 13.0% |
| 052821 PACIFIC G | ATEWAY DIALY | 'SIS | | | For Profit | |
| 1149 WEST 190TH S | STREET, SUITE | 1004 12/31/2013 | 365 Days Settled | | Short Term | |
| GARDENA, CA 9024 | 8 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,020,179 | Total Charges | 44,751,215 | | Salary Expense | 35.9% |
| Fixed Assets | 310,683 | Contract Allowance | 37,268,246 | 83.3% | Fringe Benefits | 4.9% |
| Other Assets | -6,171 | Operating Revenue | 7,482,969 | 16.7% | | |
| Total Assets | 3,324,691 | Operating Expense | 5,249,343 | 70.2% | Current Ratio | (0.3) |
| Current Liabilities | -9,891,201 | Operating Margin | 2,233,626 | 29.8% | Days to Collect | 91.5 |
| Long Term Liabilities | -150,664 | Other Income | 0 | 0.0% | Avg Payment Days | 18.9 |
| Total Equity | 13,366,556 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.9% |
| Total Liab. and Equity | 3,324,691 | Net Profit or Loss | 2,233,626 | 29.8% | Return on Equity | 16.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052541 PALM SPR | INGS DIALYSIS | | | | For Profit | | | | | |
|---|---|--|--|------------------------|--|---------------------------------|--|--|--|--|
| 1061 INDIAN CANYO | ON DRIVE | 12/31/2013 | 365 Days Settled | | Short Term | | | | | |
| PALM SPRINGS, CA | 92263 | | | | | | | | | |
| RIVERSIDE | | | | | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. | | | | |
| Current Assets | 9,706,452 | Total Charges | 4,519,937 | | Salary Expense | 36.5% | | | | |
| Fixed Assets | 860,862 | Contract Allowance | 153,071 | 3.4% | Fringe Benefits | 6.1% | | | | |
| Other Assets | 296,631 | Operating Revenue | 4,366,866 | 96.6% | | | | | | |
| Total Assets | 10,863,945 | Operating Expense | 4,171,276 | 95.5% | Current Ratio | 33.9 | | | | |
| Current Liabilities | 286,164 | Operating Margin | 195,590 | 4.5% | Days to Collect | 30.6 | | | | |
| Long Term Liabilities | 0 | Other Income | -1,867 | 0.0% | Avg Payment Days | 6.9 | | | | |
| Total Equity | 10,577,780 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.4% | | | | |
| Total Liab. and Equity | 10,863,944 | Net Profit or Loss | 193,723 | 4.4% | Return on Equity | 1.8% | | | | |
| 052869 PALMDALI | E REGIONAL | | 052869 PALMDALE REGIONAL For Profit | | | | | | | |
| | | | | | | | | | | |
| 1643 EAST PALMDA | LE BLVD | 12/31/2013 | 365 Days Settled | | Short Term | | | | | |
| 1643 EAST PALMDA PALMDALE, CA 9358 | | 12/31/2013 | 365 Days Settled | | Short Term | | | | | |
| | | 12/31/2013 | 365 Days Settled | | Short Term | | | | | |
| PALMDALE, CA 935 | 50 | | 365 Days Settled | | Short Term | | | | | |
| PALMDALE, CA 9358 | 50 IMENT SERVICI | ΞS | 365 Days Settled Statement | | Short Term Key Performanace I | nd. | | | | |
| PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN | 50 IMENT SERVICI Sheet | ΞS | | | | n d. 33.0% | | | | |
| PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S | 50 IMENT SERVICI Sheet | ES Income | Statement | 0.3% | Key Performanace I | | | | | |
| PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets | 50 IMENT SERVICI Sheet -595,296 | ES Income Total Charges | Statement 4,537,634 | 0.3% 99.7% | Key Performanace I Salary Expense | 33.0% | | | | |
| PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets | 50 IMENT SERVICI Sheet -595,296 545,658 | ES Income Total Charges Contract Allowance | Statement 4,537,634 12,584 | | Key Performanace I Salary Expense | 33.0% | | | | |
| PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | 50 IMENT SERVICI Sheet -595,296 545,658 1,898,672 | Income Total Charges Contract Allowance Operating Revenue | Statement 4,537,634 12,584 4,525,050 | 99.7% | Key Performanace In Salary Expense Fringe Benefits | 33.0% 5.0% | | | | |
| PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | 50 IMENT SERVICI Sheet -595,296 545,658 1,898,672 1,849,034 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | Statement 4,537,634 12,584 4,525,050 4,165,738 | 99.7% 92.1% 7.9% | Key Performanace In Salary Expense Fringe Benefits Current Ratio | 33.0% 5.0% (1.2) | | | | |
| PALMDALE, CA 9358 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 50 IMENT SERVICI Sheet -595,296 545,658 1,898,672 1,849,034 482,277 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,537,634 12,584 4,525,050 4,165,738 359,312 | 99.7% 92.1% 7.9% | Key Performanace In Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 33.0% 5.0% (1.2) 112.8 | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052652 PARAMOU | 052652 PARAMOUNT DIALYSIS CENTER | | | | | | | | |
|-------------------------|----------------------------------|-----------------------------|------------------|--------|--------------------|-------|--|--|--|
| 8319 ALONDRA BLV | 'D | 12/31/2013 | 365 Days Settled | | Short Term | | | | |
| PARAMOUNT, CA 90 | 0723 | | | | | | | | |
| LOS ANGELES | | | | | | | | | |
| BLUE CROSS (CALIFORNIA) | | | | | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. | | | |
| Current Assets | 6,439,500 | Total Charges | 6,884,480 | | Salary Expense | 35.4% | | | |
| Fixed Assets | 609,655 | Contract Allowance | 189,737 | 2.8% | Fringe Benefits | 5.5% | | | |
| Other Assets | 7,255,264 | Operating Revenue | 6,694,743 | 97.2% | | | | | |
| Total Assets | 14,304,419 | Operating Expense | 5,696,582 | 85.1% | Current Ratio | 6.9 | | | |
| Current Liabilities | 937,960 | Operating Margin | 998,161 | 14.9% | Days to Collect | 110.5 | | | |
| Long Term Liabilities | 0 | Other Income | 2,285 | 0.0% | Avg Payment Days | 7.7 | | | |
| Total Equity | 13,366,458 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.5% | | | |
| Total Liab. and Equity | 14,304,418 | Net Profit or Loss | 1,000,446 | 14.9% | Return on Equity | 7.5% | | | |
| 052888 PARKWAY | KIDNEY CENTI | ≣R | | | For Profit | | | | |
| 2200 PLAZA PARKW | /AY, SUITE B1 | 12/31/2013 365 Days Settled | | | Short Term | | | | |
| MODESTO, CA 9535 | 50 | | | | | | | | |
| STANISLAUS | | | | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | | |
| Current Assets | 868,095 | Total Charges | 19,612,532 | | Salary Expense | 37.3% | | | |
| Fixed Assets | 227,513 | Contract Allowance | 16,377,332 | 83.5% | Fringe Benefits | 7.2% | | | |
| Other Assets | 5,720,867 | Operating Revenue | 3,235,200 | 16.5% | | | | | |
| Total Assets | 6,816,475 | Operating Expense | 2,582,167 | 79.8% | Current Ratio | 3.7 | | | |
| Current Liabilities | 235,593 | Operating Margin | 653,033 | 20.2% | Days to Collect | 47.4 | | | |
| Long Term Liabilities | 370 | Other Income | 40 | 0.0% | Avg Payment Days | 13.8 | | | |
| Total Equity | 6,580,512 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.7% | | | |
| Total Liab. and Equity | 6,816,475 | Net Profit or Loss | 653,073 | 20.20/ | Return on Equity | 9.9% | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552660 PASADENA | | For Profit | | | | |
|------------------------|--------------|---------------------------|------------------|--------|-------------------|-------|
| 3722 EAST COLORA | ADO BOULEVAR | D 12/31/2013 | 365 Days Settled | I | Short Term | |
| PASADENA, CA 911 | 07 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 2,057,679 | Total Charges | 6,447,942 | | Salary Expense | 34.8% |
| Fixed Assets | 1,462,381 | Contract Allowance | 337,503 | 5.2% | Fringe Benefits | 5.6% |
| Other Assets | 0 | Operating Revenue | 6,110,439 | 94.8% | | |
| Total Assets | 3,520,060 | Operating Expense | 4,619,681 | 75.6% | Current Ratio | 5.0 |
| Current Liabilities | 411,082 | Operating Margin | 1,490,758 | 24.4% | Days to Collect | 159.9 |
| Long Term Liabilities | 78,244 | Other Income | -677,254 | -11.1% | Avg Payment Days | 9.4 |
| Total Equity | 3,030,735 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.6% |
| Total Liab. and Equity | 3,520,061 | Net Profit or Loss | 813,504 | 13.3% | Return on Equity | 26.8% |
| 052833 PEAR TRE | E DIALYSIS | | | | For Profit | |
| 126 NORTH ORCHA | RD | 3/31/2013 90 Days Settled | | | Short Term | |
| UKIAH, CA 95482 | | | | | | |
| MENDOCINO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,758,713 | Total Charges | 446,395 | | Salary Expense | 52.1% |
| Fixed Assets | 0 | Contract Allowance | 8,067 | 1.8% | Fringe Benefits | 6.9% |
| Other Assets | 5,942 | Operating Revenue | 438,328 | 98.2% | | |
| Total Assets | 1,764,655 | Operating Expense | 542,385 | 123.7% | Current Ratio | 11.3 |
| Current Liabilities | 155,480 | Operating Margin | -104,057 | -23.7% | Days to Collect | 0.7 |
| Long Term Liabilities | 0 | Other Income | 201,815 | 46.0% | Avg Payment Days | 3.8 |
| Total Equity | 1,614,472 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 1,769,952 | Net Profit or Loss | 97,758 | 22.3% | Return on Equity | 6.1% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552623 PEGASUS | DIALYSIS, LLC | | | | For Profit | |
|---|--|--|---|---|---|------------------------------|
| 3101 PEGASUS DRI | VE SUITE 100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| BAKERSFIELD, CA 9 | 93308 | | | | | |
| KERN | | | | | | |
| BLUE CROSS (TENN | NESSEE) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,046,403 | Total Charges | 3,990,029 | | Salary Expense | 35.4% |
| Fixed Assets | 1,225,179 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.1% |
| Other Assets | 565,429 | Operating Revenue | 3,990,029 | 100.0% | | |
| Total Assets | 2,837,011 | Operating Expense | 3,998,749 | 100.2% | Current Ratio | 1.6 |
| Current Liabilities | 664,581 | Operating Margin | -8,720 | -0.2% | Days to Collect | 389.4 |
| Long Term Liabilities | 4,130,926 | Other Income | 53,883 | 1.4% | Avg Payment Days | 26.3 |
| Total Equity | -1,958,496 | Other Expense | 0 | 0.0% | Depreciation Rate | 24.5% |
| ' | 0.007.044 | Net Duefit ou Lees | 45.400 | 4 40/ | Datum as Faults | -2.3% |
| Total Liab. and Equity | 2,837,011 | Net Profit or Loss | 45,163 | 1.1% | Return on Equity | -2.576 |
| . , | | ENTER OF AMERICA | <u> </u> | 1.1% | For Profit | -2.570 |
| | AL DIALYSIS C | ENTER OF AMERICA | <u> </u> | | | -2.376 |
| 052684 PERITONE | AL DIALYSIS C | ENTER OF AMERICA | - SAN GARIEL | | For Profit | -2.370 |
| 052684 PERITONE 809 SOUTH ATLANT #103 | AL DIALYSIS C | ENTER OF AMERICA | - SAN GARIEL | | For Profit | -2.370 |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, 0 | AL DIALYSIS C | ENTER OF AMERICA | - SAN GARIEL | | For Profit | -2.370 |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, OLOS ANGELES | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) | ENTER OF AMERICA | - SAN GARIEL | | For Profit | |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, O LOS ANGELES BLUE CROSS (CALIF | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) | ENTER OF AMERICA | - SAN GARIEL 365 Days Settled | | For Profit Short Term | |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, O LOS ANGELES BLUE CROSS (CALIF | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) | ENTER OF AMERICA | - SAN GARIEL 365 Days Settled | | For Profit Short Term Key Performanace | Ind. |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, O LOS ANGELES BLUE CROSS (CALIF Balance S Current Assets | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) Sheet | ENTER OF AMERICA IITE 12/31/2013 Income Total Charges | - SAN GARIEL 365 Days Settled Statement 779,242 | | For Profit Short Term Key Performanace Salary Expense | Ind . 18.6% |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, O LOS ANGELES BLUE CROSS (CALIF Balance S Current Assets Fixed Assets | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) Sheet 164,589 2,384 | Income Total Charges Contract Allowance | Statement 779,242 400,182 | 51.4% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits | Ind . 18.6% |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, O LOS ANGELES BLUE CROSS (CALIF Balance S Current Assets Fixed Assets Other Assets | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) Sheet 164,589 2,384 162,000 | Income Total Charges Contract Allowance Operating Revenue | - SAN GARIEL 365 Days Settled Statement 779,242 400,182 379,060 | 51.4% 48.6% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | Ind. 18.6% 1.6% |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, O LOS ANGELES BLUE CROSS (CALIF Balance S Current Assets Fixed Assets Other Assets Total Assets | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) Sheet 164,589 2,384 162,000 328,973 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | - SAN GARIEL 365 Days Settled Statement 779,242 400,182 379,060 342,684 | 51.4% 48.6% 90.4% 9.6% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | Ind. 18.6% 1.6% 0.6 |
| 052684 PERITONE 809 SOUTH ATLANT #103 MONTEREY PARK, O LOS ANGELES BLUE CROSS (CALII Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | AL DIALYSIS C TIC AVENUE, SU CA 91754 FORNIA) Sheet 164,589 2,384 162,000 328,973 270,922 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | **Statement** | 51.4% 48.6% 90.4% 9.6% 0.0% | For Profit Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 18.6% 1.6% 0.6 69.5 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552585 PERITONE | AL DIALYSIS C | , INC | | For Profit | | | | |
|------------------------------|---------------|-----------------------------|------------------|------------|-------------------------|--------|--|--|
| 3112 WEST BEVERL | Y BOULEVARD | 12/31/2013 | 365 Days Settled | | Short Term | | | |
| MONTEBELLO, CA 9 | 90640 | | | | | | | |
| LOS ANGELES | | | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | | |
| Current Assets | 958,205 | Total Charges | 6,797,838 | | Salary Expense | 23.0% | | |
| Fixed Assets | 23,431 | Contract Allowance | 3,276,104 | 48.2% | Fringe Benefits | 2.1% | | |
| Other Assets | 53,797 | Operating Revenue | 3,521,734 | 51.8% | | | | |
| Total Assets | 1,035,433 | Operating Expense | 2,469,583 | 70.1% | Current Ratio | 8.7 | | |
| Current Liabilities | 109,665 | Operating Margin | 1,052,151 | 29.9% | Days to Collect | 45.2 | | |
| Long Term Liabilities | 0 | Other Income | 400 | 0.0% | Avg Payment Days | 14.6 | | |
| Total Equity | 925,768 | Other Expense | 0 | 0.0% | Depreciation Rate | 29.3% | | |
| Total Liab. and Equity | 1,035,433 | Net Profit or Loss | 1,052,551 | 29.9% | Return on Equity | 113.7% | | |
| 552556 PISMO BE | ACH DIALYSIS | | | | For Profit | | | |
| 320 JAMES WY STE | 110 | 12/31/2013 365 Days Settled | | | Short Term | | | |
| PISMO BEACH, CA 9 | 93449 | | | | | | | |
| SAN LUIS OBISPO | | | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | | |
| Current Assets | -4,025,647 | Total Charges | 2,231,633 | | Salary Expense | 35.9% | | |
| Fixed Assets | 117,259 | Contract Allowance | 223,304 | 10.0% | Fringe Benefits | 6.0% | | |
| Other Assets | 4,339,373 | Operating Revenue | 2,008,329 | 90.0% | | | | |
| Total Assets | 430,985 | Operating Expense | 1,913,396 | 95.3% | Current Ratio | (43.7) | | |
| Current Liabilities | 92,080 | Operating Margin | 94,933 | 4.7% | Days to Collect | 150.8 | | |
| Long Term Liabilities | 2,863 | Other Income | 646 | 0.0% | Avg Payment Days | 9.7 | | |
| Total Equity | 336,042 | Other Expense | 0 | 0.0% | Depreciation Rate | 29.6% | | |
| Total Liab. and Equity | 430,985 | Net Profit or Loss | 95,579 | 4.8% | Return on Equity | 28.4% | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052568 PLEASAN | | For Profit | | | | |
|------------------------|--------------|-----------------------------|------------------|------------|-------------------|-------|
| 5720 STONERIDGE | MALL ROAD SU | ITE 160 12/31/2013 | 365 Days Settled | d | Short Term | |
| PLEASANTON, CA 9 |)4568 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 24,782,873 | Total Charges | 6,153,787 | | Salary Expense | 36.3% |
| Fixed Assets | 35,937 | Contract Allowance | 109,266 | 1.8% | Fringe Benefits | 4.7% |
| Other Assets | 95,508 | Operating Revenue | 6,044,521 | 98.2% | | |
| Total Assets | 24,914,318 | Operating Expense | 4,722,467 | 78.1% | Current Ratio | 82.6 |
| Current Liabilities | 299,988 | Operating Margin | 1,322,054 | 21.9% | Days to Collect | 18.4 |
| Long Term Liabilities | 6,924 | Other Income | 1,007 | 0.0% | Avg Payment Days | 9.0 |
| Total Equity | 24,607,406 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.7% |
| Total Liab. and Equity | 24,914,318 | Net Profit or Loss | 1,323,061 | 21.9% | Return on Equity | 5.4% |
| 052591 POMONA I | DIALYSIS | | | | For Profit | |
| 2111 N GAREY AVE | NUE | 12/31/2013 365 Days Settled | | Short Term | | |
| POMONA, CA 91767 | , | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 7,379,737 | Total Charges | 8,918,256 | | Salary Expense | 34.1% |
| Fixed Assets | 1,344,612 | Contract Allowance | -123,305 | -1.4% | Fringe Benefits | 5.5% |
| Other Assets | 3,013,592 | Operating Revenue | 9,041,561 | 101.4% | | |
| Total Assets | 11,737,941 | Operating Expense | 7,673,293 | 84.9% | Current Ratio | 8.2 |
| Current Liabilities | 894,579 | Operating Margin | 1,368,268 | 15.1% | Days to Collect | 23.8 |
| Long Term Liabilities | 287,075 | Other Income | 5,536 | 0.1% | Avg Payment Days | 9.3 |
| Total Equity | 10,556,289 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.1% |
| | 11,737,943 | Net Profit or Loss | 1,373,804 | | Return on Equity | 13.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052761 PREMIER DIALYSIS CENTER | | | | | For Profit | |
|--------------------------------|---------------|-----------------------------|-----------------------------|-------|--------------------|--------|
| 7612 ATLANTIC AVE | ENUE | 12/31/2013 | 12/31/2013 365 Days Settled | | Short Term | |
| CUDAHY, CA 90201 | | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 19,163,351 | Total Charges | 11,599,205 | | Salary Expense | 33.6% |
| Fixed Assets | 1,143,116 | Contract Allowance | 456,582 | 3.9% | Fringe Benefits | 5.8% |
| Other Assets | 6,792,686 | Operating Revenue | 11,142,623 | 96.1% | | |
| Total Assets | 27,099,153 | Operating Expense | 9,415,757 | 84.5% | Current Ratio | 14.5 |
| Current Liabilities | 1,325,556 | Operating Margin | 1,726,866 | 15.5% | Days to Collect | 22.9 |
| Long Term Liabilities | 1,301 | Other Income | -43 | 0.0% | Avg Payment Days | 10.2 |
| Total Equity | 25,772,297 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.5% |
| Total Liab. and Equity | 27,099,154 | Net Profit or Loss | 1,726,823 | 15.5% | Return on Equity | 6.7% |
| 552657 QUALITY D | DIALYSIS CENT | ER | | | For Profit | |
| 801 SOUTH SAN GA | BRIEL BLVD | 12/31/2013 365 Days Settled | | | Short Term | |
| SAN GABRIEL, CA 9 | 1776 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,495,007 | Total Charges | 12,754,829 | | Salary Expense | 43.1% |
| Fixed Assets | 1,336,213 | Contract Allowance | 1,421,009 | 11.1% | Fringe Benefits | 6.8% |
| Other Assets | 135,490 | Operating Revenue | 11,333,820 | 88.9% | | |
| Total Assets | 4,966,710 | Operating Expense | 5,576,123 | 49.2% | Current Ratio | 6.3 |
| Current Liabilities | 551,010 | Operating Margin | 5,757,697 | 50.8% | Days to Collect | 466.2 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 16.2 |
| Total Equity | 4,415,700 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.6% |
| Total Liab. and Equity | 4,966,710 | Net Profit or Loss | 5,757,697 | 50.8% | Return on Equity | 130.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052868 QUEEN'S I | DIALYSIS UNIT, | | | For Profit | | | | |
|------------------------------|----------------|--------------------|------------------|------------|-------------------|--------|--|--|
| 1135 SOUTH SUNSE | ET AVENUE, SU | ITE 103 12/31/2013 | 365 Days Settled | | Short Term | | | |
| WEST COVINA, CA | 91790 | | | | | | | |
| LOS ANGELES | | | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | | |
| Current Assets | 334,865 | Total Charges | 18,511,060 | | Salary Expense | 31.8% | | |
| Fixed Assets | 194,679 | Contract Allowance | 14,692,245 | 79.4% | Fringe Benefits | 5.4% | | |
| Other Assets | 0 | Operating Revenue | 3,818,815 | 20.6% | | | | |
| Total Assets | 529,544 | Operating Expense | 2,945,439 | 77.1% | Current Ratio | 2.3 | | |
| Current Liabilities | 146,610 | Operating Margin | 873,376 | 22.9% | Days to Collect | 2.8 | | |
| Long Term Liabilities | 0 | Other Income | 8,698 | 0.2% | Avg Payment Days | 19.1 | | |
| Total Equity | 382,934 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.8% | | |
| Total Liab. and Equity | 529,544 | Net Profit or Loss | 882,074 | 23.1% | Return on Equity | 230.3% | | |
| 552590 QUOTIDIA | N HOME DIALYS | SIS CLINIC | | | For Profit | | | |
| 511 S HARBOR BLV | D, SUITE T | 12/31/2013 | 365 Days Settled | | Short Term | | | |
| LA HABRA, CA 9063 | 31 | | | | | | | |
| ORANGE | | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | | |
| Current Assets | 1,272,918 | Total Charges | 5,667,973 | | Salary Expense | 30.9% | | |
| Fixed Assets | 33,455 | Contract Allowance | 4,363,042 | 77.0% | Fringe Benefits | 2.9% | | |
| Other Assets | 0 | Operating Revenue | 1,304,931 | 23.0% | | | | |
| Total Assets | 1,306,373 | Operating Expense | 1,120,193 | 85.8% | Current Ratio | 4.0 | | |
| Current Liabilities | 321,345 | Operating Margin | 184,738 | 14.2% | Days to Collect | 126.9 | | |
| Long Term Liabilities | 0 | Other Income | 91 | 0.0% | Avg Payment Days | 30.0 | | |
| Total Equity | 985,028 | Other Expense | 0 | 0.0% | Depreciation Rate | 98.9% | | |
| Total Liab. and Equity | 1,306,373 | Net Profit or Loss | 184,829 | 14.2% | Return on Equity | 18.8% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052395 RADY CHILDREN'S HOSPITAL - SAN DIEGO ESRD Not for Profit | | | | | | | |
|---|---------------|-----------------------------|--------------|--------|--------------------|--------|--|
| 3020 CHILDREN'S W | VAY | Cost Repor | t not filed. | | Short Term | | |
| SAN DIEGO, CA 921 | 23 | | | | | | |
| SAN DIEGO | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% | |
| 052657 RAI- CORP | PORATE WAY- P | ALM DESERT | | | For Profit | | |
| 41501 CORPORATE | E WAY | 12/31/2013 365 Days Settled | | | Short Term | | |
| PALM DESERT, CA | 92260 | | | | | | |
| RIVERSIDE | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 1,485,717 | Total Charges | 5,101,743 | | Salary Expense | 35.6% | |
| Fixed Assets | 5,532,359 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.4% | |
| Other Assets | -4,118,352 | Operating Revenue | 5,101,743 | 100.0% | | | |
| Total Assets | 2,899,724 | Operating Expense | 3,922,529 | 76.9% | Current Ratio | (5.1) | |
| Current Liabilities | -294,119 | Operating Margin | 1,179,214 | 23.1% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 108 | 0.0% | Avg Payment Days | (4.8) | |
| Total Equity | -2,605,606 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.1% | |
| Total Liab. and Equity | -2,899,725 | Net Profit or Loss | 1,179,322 | 23.1% | Return on Equity | -45.3% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552605 RAI- OAKL | 552605 RAI- OAKLAND HOME PROGRAM 1 | | | | | | | |
|-----------------------------|------------------------------------|-----------------------------|------------------|--------|-------------------|--------|--|--|
| 2710 TELEGRAPH A | VENUE, SUITE | 205 12/31/2013 | 365 Days Settled | d | Short Term | | | |
| OAKLAND, CA 94612 | 2 | | | | | | | |
| ALAMEDA | | | | | | | | |
| BLUE CROSS (SOUTH CAROLINA) | | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | | |
| Current Assets | 912,050 | Total Charges | 1,523,063 | | Salary Expense | 19.7% | | |
| Fixed Assets | 38,390 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 4.1% | | |
| Other Assets | 786,072 | Operating Revenue | 1,523,063 | 100.0% | | | | |
| Total Assets | 1,736,512 | Operating Expense | 1,876,845 | 123.2% | Current Ratio | (1.5) | | |
| Current Liabilities | -595,597 | Operating Margin | -353,782 | -23.2% | Days to Collect | 97.4 | | |
| Long Term Liabilities | -7,350 | Other Income | 73 | 0.0% | Avg Payment Days | (32.2) | | |
| Total Equity | -1,133,567 | Other Expense | 0 | 0.0% | Depreciation Rate | 33.2% | | |
| Total Liab. and Equity | -1,736,514 | Net Profit or Loss | (353,709) | -23.2% | Return on Equity | 31.2% | | |
| 052721 RAI-2757 T | ELEGRAPH-OA | KLAND | | | For Profit | | | |
| 2757 TELEGRAPH A | VENUE | 12/31/2013 365 Days Settled | | | Short Term | | | |
| OAKLAND, CA 94612 | 2 | | | | | | | |
| ALAMEDA | | | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | | |
| Current Assets | 1,318,962 | Total Charges | 6,723,405 | | Salary Expense | 36.4% | | |
| Fixed Assets | 10,998,374 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.2% | | |
| Other Assets | -8,379,372 | Operating Revenue | 6,723,405 | 100.0% | | | | |
| Total Assets | 3,937,964 | Operating Expense | 4,788,553 | 71.2% | Current Ratio | (2.9) | | |
| Current Liabilities | -454,896 | Operating Margin | 1,934,852 | 28.8% | Days to Collect | 0.0 | | |
| Long Term Liabilities | 0 | Other Income | 1,124 | 0.0% | Avg Payment Days | (4.0) | | |
| Total Equity | -3,483,068 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.1% | | |
| Total Liab. and Equity | -3,937,964 | Net Profit or Loss | 1,935,976 | 28.8% | Return on Equity | -55.6% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052534 RAI-EAST | BAY-OAKLAND | | | | For Profit | |
|-------------------------------------|--------------|------------------------------------|------------------------|----------------|-----------------------|--------|
| 2628 INTERNATION | AL BOULEVARD | SUITE 12/31/2013 | 365 Days Settled | d | Short Term | |
| OAKLAND, CA 94609 | 9 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 1,049,753 | Total Charges | 4,565,565 | | Salary Expense | 35.8% |
| Fixed Assets | 2,254,194 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.2% |
| Other Assets | 138,208 | Operating Revenue | 4,565,565 | 100.0% | | |
| Total Assets | 3,442,155 | Operating Expense | 3,481,193 | 76.2% | Current Ratio | (2.2) |
| Current Liabilities | -480,811 | Operating Margin | 1,084,372 | 23.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 205 | Other Income | 1,397 | 0.0% | Avg Payment Days | (5.3) |
| Total Equity | -2,961,549 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.4% |
| Total Liab. and Equity | -3,442,155 | Net Profit or Loss | 1,085,769 | 23.8% | Return on Equity | -36.7% |
| 552542 RAI-ELK GROVE BLVD-ELK GROVE | | | | | For Profit | |
| 8139 ELK GROVE BLVD SUITE 200 | | 12/31/2013 365 Days Settled | | | Short Term | |
| ELK GROVE, CA 957 | 758 | | | | | |
| SACRAMENTO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 1,177,261 | Total Charges | 5,821,593 | | Salary Expense | 36.2% |
| Fixed Assets | 13,528,234 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.0% |
| Other Assets | -10,650,017 | Operating Revenue | 5,821,593 | 100.0% | | |
| | | | | | | |
| Total Assets | 4,055,478 | Operating Expense | 3,919,455 | 67.3% | Current Ratio | (2.7) |
| Total Assets Current Liabilities | | Operating Expense Operating Margin | 3,919,455 1,902,138 | 67.3% 32.7% | | 0.0 |
| | 4,055,478 | | | 32.7% | | |
| Current Liabilities | 4,055,478 | Operating Margin | 1,902,138 | 32.7% 0.0% | Days to Collect | 0.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052765 RAI-FAIRW | /AY-ROCKLIN | | | | For Profit | |
|----------------------------------|---------------|------------------------------------|------------------|---------|-----------------------------------|--------------|
| 6000 FAIRWAY DRIV | /E, SUITE 14 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| ROCKLIN, CA 95677 | • | | | | | |
| PLACER | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 572,607 | Total Charges | 2,894,507 | | Salary Expense | 42.2% |
| Fixed Assets | 2,093,621 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.5% |
| Other Assets | -837,658 | Operating Revenue | 2,894,507 | 100.0% | | |
| Total Assets | 1,828,570 | Operating Expense | 1,872,948 | 64.7% | Current Ratio | (2.3) |
| Current Liabilities | -251,895 | Operating Margin | 1,021,559 | 35.3% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 760 | 0.0% | Avg Payment Days | (2.3) |
| Total Equity | -1,576,675 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.2% |
| Total Liab. and Equity | -1,828,570 | Net Profit or Loss | 1,022,319 | 35.3% | Return on Equity | -64.8% |
| 052578 RAI-HARD | ING BLVD-ROSI | EVILLE | | | For Profit | |
| 218 HARDING BOUL | EVARD | 12/31/2013 | 365 Days Settled | İ | Short Term | |
| ROSEVILLE, CA 956 | 78 | | | | | |
| PLACER | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 427,329 | Total Charges | 2,190,266 | | Salary Expense | 39.3% |
| Fixed Assets | 4,292,201 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.1% |
| Other Assets | -3,728,936 | Operating Revenue | 2,190,266 | 100.0% | | |
| | | | 4 044 070 | 82.7% | Current Ratio | 4 |
| Total Assets | 990,594 | Operating Expense | 1,811,370 | 02.1 70 | Current Natio | (1.8) |
| Total Assets Current Liabilities | 990,594 | Operating Expense Operating Margin | 378,896 | 17.3% | Days to Collect | (1.8) 0.1 |
| | | | | | | |
| Current Liabilities | -232,077 | Operating Margin | 378,896 | 17.3% | Days to Collect Avg Payment Days | 0.1 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552697 RAI-MACK | 52697 RAI-MACK ROAD-SACRAMENTO | | | | | |
|------------------------|--------------------------------|--------------------|------------------|--------|-------------------------|--------|
| 4660 MACK ROAD, S | SUITE 168 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| SACRAMENTO, CA | 95823 | | | | | |
| SACRAMENTO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,729,844 | Total Charges | 5,970,040 | | Salary Expense | 32.5% |
| Fixed Assets | -236,150 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.8% |
| Other Assets | 208,479 | Operating Revenue | 5,970,040 | 100.0% | | |
| Total Assets | 1,702,173 | Operating Expense | 4,880,508 | 81.8% | Current Ratio | (5.5) |
| Current Liabilities | -315,676 | Operating Margin | 1,089,532 | 18.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 399 | 0.0% | Avg Payment Days | (4.3) |
| Total Equity | -1,386,496 | Other Expense | 0 | 0.0% | Depreciation Rate | 100.1% |
| Total Liab. and Equity | -1,702,172 | Net Profit or Loss | 1,089,931 | 18.3% | Return on Equity | -78.6% |
| 052705 RAI-NORTI | H CALIFORNIA- | STOCKTON | | | For Profit | |
| 2350 N CALIFORNIA | STREET | 12/31/2013 | 365 Days Settled | I | Short Term | |
| STOCKTON, CA 952 | .04 | | | | | |
| SAN JOAQUIN | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 656,793 | Total Charges | 3,390,167 | | Salary Expense | 39.0% |
| Fixed Assets | 4,241,050 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.5% |
| Other Assets | -3,966,828 | Operating Revenue | 3,390,167 | 100.0% | | |
| Total Assets | 931,015 | Operating Expense | 2,876,181 | 84.8% | Current Ratio | (2.0) |
| Current Liabilities | -324,650 | Operating Margin | 513,986 | 15.2% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 724 | 0.0% | Avg Payment Days | (6.5) |
| Total Equity | -606,367 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.2% |
| Total Liab. and Equity | -931,017 | Net Profit or Loss | 514,710 | 15.2% | Return on Equity | -84.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552540 RAI-SECRI | ET RAVINE PAR | KWAY-ROSEVILLE | | | For Profit | |
|------------------------------|---------------|--------------------|------------------|--------|-------------------|---------------|
| 1451 SECRET RAVII STE 130 | NE PARKWAY, E | BLDG D, 12/31/2013 | 365 Days Settled | d | Short Term | |
| ROSEVILLE, CA 956 | 61 | | | | | |
| PLACER | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,567,086 | Total Charges | 8,363,871 | | Salary Expense | 30.4% |
| Fixed Assets | 7,558,802 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.8% |
| Other Assets | -5,252,910 | Operating Revenue | 8,363,871 | 100.0% | | |
| Total Assets | 3,872,978 | Operating Expense | 5,827,939 | 69.7% | Current Ratio | (2.8) |
| Current Liabilities | -564,330 | Operating Margin | 2,535,932 | 30.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1,131 | 0.0% | Avg Payment Days | (4.4) |
| Total Equity | -3,308,647 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.6% |
| Total Liab. and Equity | -3,872,977 | Net Profit or Loss | 2,537,063 | 30.3% | Return on Equity | -76.7% |
| 552648 RAI-STERL | ING PARKWAY | -LINCOLN | | | Not for Profit | |
| 811 STERLING PAR | KWAY, BUILDIN | G 11 12/31/2013 | 365 Days Settled | d | Short Term | |
| LINCOLN, CA 95648 | | | | | | |
| PLACER | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 729,025 | Total Charges | 2,883,803 | | Salary Expense | 34.7% |
| Fixed Assets | -570,555 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.5% |
| Other Assets | 677,743 | Operating Revenue | 2,883,803 | 100.0% | | |
| Total Assets | 836,213 | Operating Expense | 2,431,217 | 84.3% | Current Ratio | (4.4) |
| Current Liabilities | -166,672 | Operating Margin | 452,586 | 15.7% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 50 | 0.0% | Avg Payment Days | (1.9) |
| Total Equity | -669,540 | Other Expense | 0 | 0.0% | Depreciation Rate | - 2,536.6% |
| I . | | | | | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052703 RAI-WEST | 052703 RAI-WEST MARCH-BROOKSIDE | | | | | |
|---|---------------------------------|-------------------------------|--------------------|---------------|-----------------------------------|--------------|
| 3115 WEST MARCH | I LANE | 12/31/2013 | 365 Days Settled | i | Short Term | |
| STOCKTON, CA 952 | 19 | | | | | |
| SAN JOAQUIN | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,337,304 | Total Charges | 5,847,230 | | Salary Expense | 34.6% |
| Fixed Assets | 8,984,216 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.3% |
| Other Assets | -6,900,644 | Operating Revenue | 5,847,230 | 100.0% | | |
| Total Assets | 3,420,876 | Operating Expense | 4,461,130 | 76.3% | Current Ratio | (2.2) |
| Current Liabilities | -596,905 | Operating Margin | 1,386,100 | 23.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1,800 | 0.0% | Avg Payment Days | (5.3) |
| Total Equity | -2,823,972 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.1% |
| Total Liab. and Equity | -3,420,877 | Net Profit or Loss | 1,387,900 | 23.7% | Return on Equity | -49.1% |
| 052610 RAI - 2710 | TELEGRAPH - (| DAKLAND | | | For Profit | |
| 2710 TELEGRAPH A | VENUE | 12/31/2013 | 365 Days Settled | i | Short Term | |
| OAKLAND, CA 94609 | 9 | | | | | |
| ALAMEDA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,163,672 | Total Charges | 6,817,998 | | Salary Expense | 35.4% |
| Fixed Assets | 15,568,468 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.9% |
| Other Assets | -12,185,818 | Operating Revenue | 6,817,998 | 100.0% | | |
| Total Assets | 4,546,322 | Operating Expense | 5,183,593 | 76.0% | Current Ratio | (1.4) |
| | | | | | | |
| Current Liabilities | -808,706 | Operating Margin | 1,634,405 | 24.0% | Days to Collect | 0.0 |
| Current Liabilities Long Term Liabilities | -808,706 0 | Operating Margin Other Income | 1,634,405 6,654 | 24.0% 0.1% | Days to Collect Avg Payment Days | 0.0 (4.2) |
| | | | | | Avg Payment Days | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052634 RAI - CENTINE | 052634 RAI - CENTINELA - INGLEWOOD | | | | | |
|------------------------|------------------------------------|--------------------|------------------|--------|-------------------|--------|
| 1416 CENTINELLA AVE | NUE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| INGLEWOOD, CA 90301 | 1 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERNME | ENT SERVICE | ES . | | | | |
| Balance Shee | et | Income | Statement | | Key Performanace | nd. |
| Current Assets | 792,557 | Total Charges | 4,526,777 | | Salary Expense | 35.6% |
| Fixed Assets | 2,260,630 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.1% |
| Other Assets | -1,697,036 | Operating Revenue | 4,526,777 | 100.0% | | |
| Total Assets | 1,356,151 | Operating Expense | 3,877,043 | 85.6% | Current Ratio | (3.8) |
| Current Liabilities | -208,694 | Operating Margin | 649,734 | 14.4% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 3,048 | 0.1% | Avg Payment Days | (4.2) |
| Total Equity | -1,147,455 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.7% |
| Total Liab. and Equity | -1,356,149 | Net Profit or Loss | 652,782 | 14.4% | Return on Equity | -56.9% |
| 052752 RAI - CERES | AVE - CHICO | | | | For Profit | |
| 3011 CERES AVENUE, | SUITE125 | 12/31/2013 | 365 Days Settled | l | Short Term | |
| CHICO, CA 95973 | | | | | | |
| BUTTE | | | | | | |
| BLUE CROSS (GEORG | IA) | | | | | |
| Balance Shee | et | Income | Statement | | Key Performanace | nd. |
| Current Assets | 575,429 | Total Charges | 2,713,892 | | Salary Expense | 33.3% |
| Fixed Assets | 746,323 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.5% |
| Other Assets | -937,364 | Operating Revenue | 2,713,892 | 100.0% | | |
| Total Assets | 384,388 | Operating Expense | 2,568,434 | 94.6% | Current Ratio | (1.6) |
| Current Liabilities | -355,658 | Operating Margin | 145,458 | 5.4% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 118 | 0.0% | Avg Payment Days | (2.0) |
| Total Equity | -28,730 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.5% |
| | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052775 RAI - CESA | 52775 RAI - CESAR CHAVEZ - SAN FRANCISCO | | | | | |
|------------------------|--|--------------------|------------------|--------|-------------------|--------|
| 1750 CESAR CHAVE | Z/ARMY ST SU | ITE A 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN FRANCISCO, C | A 94124 | | | | | |
| SAN FRANCISCO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 2,015,389 | Total Charges | 8,147,824 | | Salary Expense | 34.2% |
| Fixed Assets | 14,499,230 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.0% |
| Other Assets | -11,170,228 | Operating Revenue | 8,147,824 | 100.0% | | |
| Total Assets | 5,344,391 | Operating Expense | 5,668,975 | 69.6% | Current Ratio | (2.4) |
| Current Liabilities | -833,393 | Operating Margin | 2,478,849 | 30.4% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2,433 | 0.0% | Avg Payment Days | (1.8) |
| Total Equity | -4,510,998 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.2% |
| Total Liab. and Equity | -5,344,391 | Net Profit or Loss | 2,481,282 | 30.5% | Return on Equity | -55.0% |
| 552522 RAI - CHAI | DBOURNE - FAI | RFIELD | | | For Profit | |
| 490 CHADBOURNE | ROAD | 12/31/2013 | 365 Days Settled | d | Short Term | |
| FAIRFIELD, CA 9453 | 33 | | | | | |
| SOLANO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 1,338,251 | Total Charges | 4,316,822 | | Salary Expense | 35.4% |
| Fixed Assets | 1,741,222 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.3% |
| Other Assets | -1,623,943 | Operating Revenue | 4,316,822 | 100.0% | | |
| Total Assets | 1,455,530 | Operating Expense | 3,708,800 | 85.9% | Current Ratio | (3.5) |
| Current Liabilities | -382,278 | Operating Margin | 608,022 | 14.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 111 | 0.0% | Avg Payment Days | (5.6) |
| Total Equity | -1,073,250 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.1% |
| | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052590 RAI - COM | 052590 RAI - COMPTON - LOS ANGELES | | | | | |
|---|------------------------------------|-------------------------------|------------------|---------------|-----------------------------------|--------------|
| 11859 COMPTON AV | /ENUE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| LOS ANGELES, CA 9 | 90059 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEOI | RGIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,661,404 | Total Charges | 5,064,393 | | Salary Expense | 38.0% |
| Fixed Assets | 3,153,582 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.1% |
| Other Assets | -3,695,120 | Operating Revenue | 5,064,393 | 100.0% | | |
| Total Assets | 1,119,866 | Operating Expense | 5,000,078 | 98.7% | Current Ratio | (2.7) |
| Current Liabilities | -612,487 | Operating Margin | 64,315 | 1.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1,848 | 0.0% | Avg Payment Days | (2.9) |
| Total Equity | -507,378 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.6% |
| Total Liab. and Equity | -1,119,865 | Net Profit or Loss | 66,163 | 1.3% | Return on Equity | -13.0% |
| 052742 RAI - EAST | 14TH STREET | - SAN LEANDRO | | | For Profit | |
| 198 E 14TH ST | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN LEANDRO, CA 9 | 94577 | | | | | |
| ALAMEDA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 750,185 | Total Charges | 2,269,082 | | Salary Expense | 41.5% |
| Fixed Assets | 4,389,217 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.3% |
| Other Assets | -4,697,985 | Operating Revenue | 2,269,082 | 100.0% | | |
| Total Assets | 441,417 | Operating Expense | 2,015,350 | 88.8% | Current Ratio | (2.5) |
| | | | | | | |
| Current Liabilities | -304,551 | Operating Margin | 253,732 | 11.2% | Days to Collect | 0.1 |
| Current Liabilities Long Term Liabilities | -304,551 0 | Operating Margin Other Income | 253,732 118 | 11.2% 0.0% | Days to Collect Avg Payment Days | 0.1 (4.0) |
| | | | | | • | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552502 RAI - EAST | FIRST STREET | - TUSTIN | | | For Profit | |
|---|---|---|---|--------------------------|--|-------------------------------|
| 535 EAST FIRST ST | REET | 12/31/2013 | 365 Days Settled | d | Short Term | |
| TUSTIN, CA 92780 | | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 959,722 | Total Charges | 2,459,273 | | Salary Expense | 38.4% |
| Fixed Assets | 19,496 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.6% |
| Other Assets | -802,770 | Operating Revenue | 2,459,273 | 100.0% | | |
| Total Assets | 176,448 | Operating Expense | 2,357,157 | 95.8% | Current Ratio | (4.5) |
| Current Liabilities | -214,132 | Operating Margin | 102,116 | 4.2% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 143 | 0.0% | Avg Payment Days | (3.7) |
| Total Equity | 37,684 | Other Expense | 0 | 0.0% | Depreciation Rate | 140.8% |
| Total Liab. and Equity | -176,448 | Net Profit or Loss | 102,259 | 4.2% | Return on Equity | 271.4% |
| 052683 RAI - EAST | OLYMPIC - LO | S ANGELES | | | For Profit | |
| 5714 EAST OLYMPIO | C BLVD | 12/31/2013 | 3 365 Days Settled Short Term | | | |
| LOS ANGELES, CA | | | | | | |
| LOG ANGLLES, CA | 90022 | | | | | |
| LOS ANGELES | 90022 | | | | | |
| | | | | | | |
| LOS ANGELES | RGIA) | Income | : Statement | | Key Performanace | lnd. |
| LOS ANGELES BLUE CROSS (GEO | RGIA) Sheet | Income Total Charges | • Statement 5,329,543 | | Key Performanace Salary Expense | l nd. 38.1% |
| LOS ANGELES BLUE CROSS (GEO Balance S | RGIA) Sheet | | | 0.0% | - | |
| LOS ANGELES BLUE CROSS (GEO Balance S Current Assets | RGIA) Sheet 1,314,937 | Total Charges | 5,329,543 | 0.0% 100.0% | Salary Expense | 38.1% |
| LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets | PRGIA) Sheet 1,314,937 3,503,066 | Total Charges Contract Allowance | 5,329,543 | | Salary Expense | 38.1% |
| LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets | PRGIA) Sheet 1,314,937 3,503,066 -2,596,049 | Total Charges Contract Allowance Operating Revenue | 5,329,543 0 5,329,543 | 100.0% | Salary Expense Fringe Benefits | 38.1% 8.8% |
| LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets | PRGIA) Sheet 1,314,937 3,503,066 -2,596,049 2,221,954 | Total Charges Contract Allowance Operating Revenue Operating Expense | 5,329,543 0 5,329,543 4,370,234 | 100.0% 82.0% 18.0% | Salary Expense Fringe Benefits Current Ratio | 38.1% 8.8% (2.2) |
| LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 1,314,937 3,503,066 -2,596,049 2,221,954 -599,267 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 5,329,543 0 5,329,543 4,370,234 959,309 | 100.0% 82.0% 18.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 38.1% 8.8% (2.2) 0.0 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052740 RAI - FLET | 052740 RAI - FLETCHER PARKWAY - EL CAJON | | | | | |
|------------------------|--|--------------------|---------------------|--------|--------------------|--------|
| 858 FLETCHER PAR | KWAY | 12/31/2013 | 13 365 Days Settled | | Short Term | |
| EL CAJON, CA 9202 | 1 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | RNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 856,404 | Total Charges | 4,350,395 | | Salary Expense | 38.0% |
| Fixed Assets | 2,920,854 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.4% |
| Other Assets | -2,240,138 | Operating Revenue | 4,350,395 | 100.0% | | |
| Total Assets | 1,537,120 | Operating Expense | 3,532,954 | 81.2% | Current Ratio | (3.9) |
| Current Liabilities | -218,779 | Operating Margin | 817,441 | 18.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 5 | 0.0% | Avg Payment Days | (2.4) |
| Total Equity | -1,318,341 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.1% |
| Total Liab. and Equity | -1,537,120 | Net Profit or Loss | 817,446 | 18.8% | Return on Equity | -62.0% |
| 052815 RAI - FOOT | HILL BOULEVA | ARD - OAKLAND | | | Public | |
| 7200 BANCROFT AV | ENUE SUITE 22 | 20 12/31/2013 | 365 Days Settled | t | Short Term | |
| OAKLAND, CA 94605 | 5 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | RNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,328,006 | Total Charges | 5,714,836 | | Salary Expense | 37.6% |
| Fixed Assets | 6,229,104 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.0% |
| Other Assets | -4,953,113 | Operating Revenue | 5,714,836 | 100.0% | | |
| Total Assets | 2,603,997 | Operating Expense | 4,450,162 | 77.9% | Current Ratio | (1.9) |
| Current Liabilities | -683,965 | Operating Margin | 1,264,674 | 22.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2,222 | 0.0% | Avg Payment Days | (6.9) |
| l | 4 000 004 | Other Evpense | 0 | 0.0% | Depreciation Rate | E 70/ |
| Total Equity | -1,920,031 | Other Expense | O | 0.070 | Depreciation Nate | 5.7% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552693 RAI - FOU | NTAIN VALLEY I | НОМЕ | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|---------------------|--------|
| 17197 NEWHOPE S | TREET, SUITE E | 12/31/2013 | 365 Days Settled | I | Short Term | |
| FOUNTAIN VALLEY, | , CA 92708 | | | | | |
| ORANGE | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 269,036 | Total Charges | 915,161 | | Salary Expense | 41.5% |
| Fixed Assets | 399,084 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.6% |
| Other Assets | -21,906 | Operating Revenue | 915,161 | 100.0% | | |
| Total Assets | 646,214 | Operating Expense | 815,955 | 89.2% | Current Ratio | (1.0) |
| Current Liabilities | -280,325 | Operating Margin | 99,206 | 10.8% | Days to Collect | 0.2 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (2.5) |
| Total Equity | -365,890 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.3% |
| Total Liab. and Equity | -646,215 | Net Profit or Loss | 99,206 | 10.8% | Return on Equity | -27.1% |
| 052617 RAI - GARI | DEN GROVE BL | VD - GARDEN GROV | Έ | | For Profit | |
| 12555 GARDEN GRO | OVE BLVD #100 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| GARDEN GROVE, C | A 92843 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 569,860 | Total Charges | 2,331,790 | | Salary Expense | 40.9% |
| Fixed Assets | 1,841,310 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.4% |
| Other Assets | -1,357,365 | Operating Revenue | 2,331,790 | 100.0% | | |
| Total Assets | 1,053,805 | Operating Expense | 1,948,456 | 83.6% | Current Ratio | (3.2) |
| Current Liabilities | -175,702 | Operating Margin | 383,334 | 16.4% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% | Avg Payment Days | (5.0) |
| | | | • | 0.00/ | Decree sisting Data | F 70/ |
| Total Equity | -878,103 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.7% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552598 RAI - GOLI | 552598 RAI - GOLDENWEST - WESTMINSTER | | | | | |
|------------------------|---------------------------------------|--------------------|------------------|--------|-------------------|--------|
| 15330 GOLDENWES | ST STREET | 12/31/2013 | 365 Days Settled | i | Short Term | |
| WESTMINSTER, CA | 92683 | | | | | |
| ORANGE | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 3,282,894 | Total Charges | 8,262,651 | | Salary Expense | 34.9% |
| Fixed Assets | 6,689,270 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.8% |
| Other Assets | 0 | Operating Revenue | 8,262,651 | 100.0% | | |
| Total Assets | 9,972,164 | Operating Expense | 5,923,559 | 71.7% | Current Ratio | (2.7) |
| Current Liabilities | -1,229,965 | Operating Margin | 2,339,092 | 28.3% | Days to Collect | 11.2 |
| Long Term Liabilities | 0 | Other Income | 3,076 | 0.0% | Avg Payment Days | (33.1) |
| Total Equity | -8,742,199 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.8% |
| Total Liab. and Equity | -9,972,164 | Net Profit or Loss | 2,342,168 | 28.3% | Return on Equity | -26.8% |
| 052507 RAI - HAIG | HT - SAN FRAN | CISCO | | | For Profit | |
| 1800 HAIGHT ST | | 12/31/2013 | 365 Days Settled | i | Short Term | |
| SAN FRANCISCO, C | A 94117 | | | | | |
| SAN FRANCISCO | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 934,375 | Total Charges | 3,978,347 | | Salary Expense | 34.9% |
| Fixed Assets | 4,634,497 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.7% |
| Other Assets | -3,590,562 | Operating Revenue | 3,978,347 | 100.0% | | |
| Total Assets | 1,978,310 | Operating Expense | 3,103,217 | 78.0% | Current Ratio | (2.0) |
| Current Liabilities | -472,508 | Operating Margin | 875,130 | 22.0% | Days to Collect | (43.4) |
| Long Term Liabilities | 0 | Other Income | 2,871 | 0.1% | Avg Payment Days | (5.5) |
| | | | | | | |
| Total Equity | -1,505,801 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552527 RAI - HARE | 552527 RAI - HARBOR BLVD - GARDEN GROVE | | | | | |
|------------------------|---|--------------------|------------------|--------|-------------------|--------|
| 12761 HARBOR BLV | 'D | 12/31/2013 | 365 Days Settled | d | Short Term | |
| GARDEN GROVE, C | A 92840 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,758,127 | Total Charges | 6,478,935 | | Salary Expense | 33.4% |
| Fixed Assets | 7,087,403 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.3% |
| Other Assets | -5,669,197 | Operating Revenue | 6,478,935 | 100.0% | | |
| Total Assets | 3,176,333 | Operating Expense | 5,440,729 | 84.0% | Current Ratio | (3.2) |
| Current Liabilities | -552,143 | Operating Margin | 1,038,206 | 16.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 4 | 0.0% | Avg Payment Days | (2.2) |
| Total Equity | -2,624,188 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.5% |
| Total Liab. and Equity | -3,176,331 | Net Profit or Loss | 1,038,210 | 16.0% | Return on Equity | -39.6% |
| 052772 RAI - HOSE | PITAL CIRCLE - | WESTMINSTER | | | For Profit | |
| 290 HOSPITAL CIRC | CLE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| WESTMINSTER, CA | 92683 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 695,568 | Total Charges | 2,590,107 | | Salary Expense | 38.1% |
| Fixed Assets | 3,392,356 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.1% |
| Other Assets | -3,720,815 | Operating Revenue | 2,590,107 | 100.0% | | |
| Total Assets | 367,109 | Operating Expense | 2,551,949 | 98.5% | Current Ratio | (3.2) |
| Current Liabilities | -216,595 | Operating Margin | 38,158 | 1.5% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 90 | 0.0% | Avg Payment Days | (3.8) |
| Total Equity | -150,514 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.2% |
| Total Liab. and Equity | -367,109 | Net Profit or Loss | 38,248 | 1.5% | Return on Equity | -25.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052727 RAI - INDIA | 052727 RAI - INDIANA COURT - REDLANDS | | | | | |
|------------------------|---------------------------------------|--------------------|------------------|------------------|-------------------|--------|
| 1210 INDIANA COUF | RT | 12/31/2013 | 365 Days Settled | t | Short Term | |
| REDLANDS, CA 923 | 73 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 1,357,451 | Total Charges | 4,600,287 | | Salary Expense | 33.7% |
| Fixed Assets | 9,849,435 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.6% |
| Other Assets | -9,994,285 | Operating Revenue | 4,600,287 | 100.0% | | |
| Total Assets | 1,212,601 | Operating Expense | 4,147,679 | 90.2% | Current Ratio | (2.8) |
| Current Liabilities | -484,483 | Operating Margin | 452,608 | 9.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 367 | 0.0% | Avg Payment Days | (2.2) |
| Total Equity | -728,119 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.6% |
| Total Liab. and Equity | -1,212,602 | Net Profit or Loss | 452,975 | 9.8% | Return on Equity | -62.2% |
| 552628 RAI - JUNII | PER AVE - FON | TANA | | | For Profit | |
| 10557 JUNIPER AVE | ENUE, BLDG A, S | SUITE B 12/31/2013 | 365 Days Settled | d | Short Term | |
| FONTANA, CA 92337 | 7 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,046,022 | Total Charges | 6,931,004 | | Salary Expense | 33.7% |
| Fixed Assets | 2,196,380 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.5% |
| Other Assets | -1,102,578 | Operating Revenue | 6,931,004 | 100.0% | | |
| Total Assets | 3,139,824 | Operating Expense | 5,504,604 | 79.4% | Current Ratio | (4.1) |
| Current Liabilities | -494,688 | Operating Margin | 1,426,400 | 20.6% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1,247 | 0.0% | Avg Payment Days | (2.3) |
| Total Equity | -2,645,136 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.6% |
| Total Liab. and Equity | -3,139,824 | Net Profit or Loss | 1,427,647 | 20.6% | Return on Equity | -54.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052898 RAI - LAGUNA CANYON - IRVINE | | | | | For Profit | |
|-------------------------------------|----------------|--------------------|------------------|--------|--------------------|--------|
| 16255 LAGUNA CAN | IYON ROAD | 12/31/2013 | 365 Days Settled | d | Short Term | |
| IRVINE, CA 92618 | | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 924,449 | Total Charges | 3,370,858 | | Salary Expense | 34.9% |
| Fixed Assets | 3,318,645 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.3% |
| Other Assets | -2,955,550 | Operating Revenue | 3,370,858 | 100.0% | | |
| Total Assets | 1,287,544 | Operating Expense | 2,559,670 | 75.9% | Current Ratio | (2.6) |
| Current Liabilities | -362,398 | Operating Margin | 811,188 | 24.1% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 189 | 0.0% | Avg Payment Days | (3.6) |
| Total Equity | -925,147 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.4% |
| Total Liab. and Equity | -1,287,545 | Net Profit or Loss | 811,377 | 24.1% | Return on Equity | -87.7% |
| 052779 RAI - MISS | ION GORGE - S. | AN DIEGO | | | For Profit | |
| 7007 MISSION GOR | GE RD 1ST FLO | OR 12/31/2013 | 365 Days Settled | t | Short Term | |
| SAN DIEGO, CA 921 | 20 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,496,721 | Total Charges | 11,514,200 | | Salary Expense | 35.4% |
| Fixed Assets | 12,748,560 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.2% |
| Other Assets | -10,360,324 | Operating Revenue | 11,514,200 | 100.0% | | |
| Total Assets | 4,884,957 | Operating Expense | 9,164,628 | 79.6% | Current Ratio | (2.6) |
| Current Liabilities | -963,793 | Operating Margin | 2,349,572 | 20.4% | Days to Collect | 0.0 |
| | 0 | Other Income | 1,260 | 0.0% | Avg Payment Days | (2.4) |
| Long Term Liabilities | 0 | | | | | (=: :) |
| Long Term Liabilities Total Equity | -3,921,165 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052894 RAI - MON | ROE- INDIO | | | | For Profit | |
|---|---|---|--|--|---|--|
| 46-767 MONROE ST | REET, SUITE 10 | 01 12/31/2013 | 365 Days Settled | | Short Term | |
| INDIO, CA 92201 | | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,382,465 | Total Charges | 4,457,214 | | Salary Expense | 37.0% |
| Fixed Assets | 4,741,332 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.7% |
| Other Assets | -3,735,571 | Operating Revenue | 4,457,214 | 100.0% | | |
| Total Assets | 2,388,226 | Operating Expense | 3,349,882 | 75.2% | Current Ratio | (4.1) |
| Current Liabilities | -334,113 | Operating Margin | 1,107,332 | 24.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 960 | 0.0% | Avg Payment Days | (1.3) |
| Total Equity | -2,054,114 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.5% |
| Total Liab. and Equity | -2,388,227 | Net Profit or Loss | 1,108,292 | 24.9% | Return on Equity | -54.0% |
| 052798 RAI - NEW | HOPE - FOUNT | AIN VALLEY | | | For Profit | |
| 17197 NEWHOPE STREET, SUITES A B C D 12/31/2013 365 Days Settled | | | | | | |
| 17197 NEWHOPE S | TREET, SUITES | ABCD 12/31/2013 | 365 Days Settled | | Short Term | |
| 17197 NEWHOPE ST | | A B C D 12/31/2013 | 365 Days Settled | | Short Term | |
| | | ABCD 12/31/2013 | 365 Days Settled | | Short Term | |
| FOUNTAIN VALLEY, | , CA 92708 | ABCD 12/31/2013 | 365 Days Settled | | Short Term | |
| FOUNTAIN VALLEY, ORANGE | , CA 92708 RGIA) | | 365 Days Settled | | Short Term Key Performanace I | nd. |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO | , CA 92708 RGIA) Sheet | | · | | | nd. 35.7% |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO Balance S | , CA 92708 RGIA) Sheet | Income | Statement | 0.0% | Key Performanace I | |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO Balance S Current Assets | , CA 92708 RGIA) Sheet 1,560,454 | Income Total Charges | Statement 6,173,341 | | Key Performanace I Salary Expense | 35.7% |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO Balance S Current Assets Fixed Assets | CA 92708 RGIA) Sheet 1,560,454 10,488,877 | Income Total Charges Contract Allowance | Statement 6,173,341 0 | 0.0% | Key Performanace I Salary Expense | 35.7% |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets | RGIA) Sheet 1,560,454 10,488,877 -9,643,372 | Income Total Charges Contract Allowance Operating Revenue | 6,173,341 0 6,173,341 | 0.0% | Key Performanace I Salary Expense Fringe Benefits | 35.7% 7.2% |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets | RGIA) Sheet 1,560,454 10,488,877 -9,643,372 2,405,959 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 6,173,341 0 6,173,341 5,124,038 | 0.0% 100.0% 83.0% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect | 35.7% 7.2% (3.0) |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | RGIA) Sheet 1,560,454 10,488,877 -9,643,372 2,405,959 -516,224 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,173,341 0 6,173,341 5,124,038 1,049,303 | 0.0% 100.0% 83.0% 17.0% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect | 35.7% 7.2% (3.0) 0.0 |
| FOUNTAIN VALLEY, ORANGE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | RGIA) Sheet 1,560,454 10,488,877 -9,643,372 2,405,959 -516,224 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense | 6,173,341 0 6,173,341 5,124,038 1,049,303 565 | 0.0% 100.0% 83.0% 17.0% 0.0% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 35.7% 7.2% (3.0) 0.0 (1.3) |

All Providers

12:27 PM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052863 RAI - NORT | TH RIVERSIDE - | RIALTO | | | For Profit | |
|--------------------------------|----------------|--------------------|------------------|------------------|-------------------|--------|
| 1850 NORTH RIVER 150 | SIDE AVENUE, | SUITE 12/31/2013 | 365 Days Settled | d | Short Term | |
| RIALTO, CA 92376 | | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance Sheet Income Statement | | | | Key Performanace | Ind. | |
| Current Assets | 1,345,924 | Total Charges | 4,736,281 | | Salary Expense | 34.5% |
| Fixed Assets | 8,785,004 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.8% |
| Other Assets | -8,007,209 | Operating Revenue | 4,736,281 | 100.0% | | |
| Total Assets | 2,123,719 | Operating Expense | 3,838,275 | 81.0% | Current Ratio | (3.8) |
| Current Liabilities | -354,609 | Operating Margin | 898,006 | 19.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 518 | 0.0% | Avg Payment Days | (7.4) |
| Total Equity | -1,769,109 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.5% |
| Total Liab. and Equity | -2,123,718 | Net Profit or Loss | 898,524 | 19.0% | Return on Equity | -50.8% |
| 052575 RAI - NORT | TH WATERMAN | - SAN BERNARDING |) | | For Profit | |
| 1500 NORTH WATER | RMAN AVENUE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN BERNARDINO, | CA 92404 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,881,174 | Total Charges | 5,948,943 | | Salary Expense | 36.0% |
| Fixed Assets | 9,659,580 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.7% |
| Other Assets | -8,785,519 | Operating Revenue | 5,948,943 | 100.0% | | |
| Total Assets | 2,755,235 | Operating Expense | 5,294,313 | 89.0% | Current Ratio | (2.6) |
| Current Liabilities | -737,265 | Operating Margin | 654,630 | 11.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1,448 | 0.0% | Avg Payment Days | (5.7) |
| Total Equity | -2,017,969 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.7% |
| Total Liab. and Equity | -2,755,234 | Net Profit or Loss | 656,078 | 11.0% | Return on Equity | -32.5% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052728 RAI - OCE | 052728 RAI - OCEAN AVENUE - SAN FRANCISCO | | | | | |
|--|---|--------------------|------------------|--------------|--------------------|-----------------|
| 1738 OCEAN AVE | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN FRANCISCO, C | CA 94112 | | | | | |
| SAN FRANCISCO | | | | | | |
| NATIONAL GOVERN | NMENT SERVIC | ≣S | | | | |
| Balance S | Balance Sheet Inco | | | | Key Performanace I | nd. |
| Current Assets | 2,046,787 | Total Charges | 8,515,718 | | Salary Expense | 33.6% |
| Fixed Assets | 18,428,064 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.7% |
| Other Assets | -14,338,839 | Operating Revenue | 8,515,718 | 100.0% | | |
| Total Assets | 6,136,012 | Operating Expense | 5,563,837 | 65.3% | Current Ratio | (2.2) |
| Current Liabilities | -931,244 | Operating Margin | 2,951,881 | 34.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 6,948 | 0.1% | Avg Payment Days | (5.9) |
| Total Equity | -5,204,769 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.2% |
| Total Liab. and Equity | -6,136,013 | Net Profit or Loss | 2,958,829 | 34.7% | Return on Equity | -56.8% |
| 552687 RAI - SOU | TH BRAND SAN | FERNANDO | | | For Profit | |
| 501 SOUTH BRAND | BOULEVARD | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| SAN FERNANDO, C | A 91340 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 404,545 | Total Charges | 908,081 | | Salary Expense | 27.6% |
| Fixed Assets | -1,219,674 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 3.8% |
| Other Assets | 335,511 | Operating Revenue | 908,081 | 100.0% | | |
| Total Assets | -479,618 | Operating Expense | 1,225,666 | 135.0% | Current Ratio | (5.7) |
| | 70.674 | Operating Margin | -317,585 | -35.0% | Days to Collect | 146.7 |
| Current Liabilities | -70,674 | operating margin | | | | |
| Current Liabilities Long Term Liabilities | -70,674 | Other Income | 514 | 0.1% | Avg Payment Days | (4.3) |
| | | | 514 | 0.1% 0.0% | | (4.3) -23.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052817 RAI - WES | C - COLTON | | | | For Profit | |
|---|--|---|---|---------------------------------|---|-------------------------------|
| 1275 WEST C STRE | ET | 12/31/2013 | 365 Days Settled | i | Short Term | |
| COLTON, CA 92324 | | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 3,133,648 | Total Charges | 5,126,017 | | Salary Expense | 36.8% |
| Fixed Assets | 755,026 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.2% |
| Other Assets | 2,062,903 | Operating Revenue | 5,126,017 | 100.0% | | |
| Total Assets | 5,951,577 | Operating Expense | 3,844,705 | 75.0% | Current Ratio | (3.9) |
| Current Liabilities | -809,053 | Operating Margin | 1,281,312 | 25.0% | Days to Collect | 88.4 |
| Long Term Liabilities | 0 | Other Income | 26,520 | 0.5% | Avg Payment Days | (32.5) |
| Total Equity | -5,142,524 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.6% |
| Total Liab. and Equity | -5,951,577 | Net Profit or Loss | 1,307,832 | 25.5% | Return on Equity | -25.4% |
| 552636 RAI E 6TH | STREET BEAU | MONT | | | For Profit | |
| 1536 E 6TH STREET | - | 12/31/2013 | 365 Days Settled | i | Short Term | |
| BEAUMONT, CA 922 | 223 | | | | | |
| RIVERSIDE | | | | | | |
| PALMETTO (CALIFORNIA) | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| PALMETTO (CALIFO | , | Income | e Statement | | Key Performanace | Ind. |
| , | Sheet | Income Total Charges | 2,961,982 | | Key Performanace Salary Expense | I nd. 30.5% |
| Balance S | Sheet | | | 0.0% | - | |
| Balance S Current Assets | 849,294 | Total Charges | 2,961,982 | 0.0% | Salary Expense | 30.5% |
| Balance S Current Assets Fixed Assets | 849,294 526,688 | Total Charges Contract Allowance | 2,961,982 | | Salary Expense Fringe Benefits | 30.5% |
| Balance S Current Assets Fixed Assets Other Assets | 849,294 526,688 108,323 | Total Charges Contract Allowance Operating Revenue | 2,961,982 | 100.0% | Salary Expense Fringe Benefits Current Ratio | 30.5% 6.0% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets | 849,294 526,688 108,323 1,484,305 | Total Charges Contract Allowance Operating Revenue Operating Expense | 2,961,982 0 2,961,982 2,740,802 | 100.0% 92.5% 7.5% | Salary Expense Fringe Benefits Current Ratio | 30.5% 6.0% (1.8) |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 849,294 526,688 108,323 1,484,305 -461,165 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2,961,982 0 2,961,982 2,740,802 221,180 | 100.0% 92.5% 7.5% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 30.5% 6.0% (1.8) 0.1 |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552519 RANCHO DIALYSIS CLINIC | | | | | Not for Profit | |
|--|---|--|--|--|--|--------------------------------|
| 10294 ROCKINGHAN | M DRIVE | 9/30/2013 | 365 Days Settled | | Short Term | |
| RANCHO CORDOVA | , CA 95827 | | | | | |
| SACRAMENTO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 316,242 | Total Charges | 2,204,264 | | Salary Expense | 40.5% |
| Fixed Assets | 215,106 | Contract Allowance | 65,041 | 3.0% | Fringe Benefits | 9.5% |
| Other Assets | 0 | Operating Revenue | 2,139,223 | 97.0% | | |
| Total Assets | 531,348 | Operating Expense | 2,017,008 | 94.3% | Current Ratio | 0.2 |
| Current Liabilities | 1,861,155 | Operating Margin | 122,215 | 5.7% | Days to Collect | 7.6 |
| Long Term Liabilities | 0 | Other Income | 27,339 | 1.3% | Avg Payment Days | 26.3 |
| Total Equity | -1,329,806 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.0% |
| Total Liab. and Equity | 531,349 | Net Profit or Loss | 149,554 | 7.0% | Return on Equity | -11.2% |
| 552557 RED BLUFF DIALYSIS CENTER For Profit | | | | | | |
| 552557 RED BLUF | F DIALYSIS CEI | NTER | | | For Profit | |
| 552557 RED BLUF 2455 SISTER MARY | | | 365 Days Settled | | For Profit Short Term | |
| | COLUMBIA DRI | | 365 Days Settled | | | |
| 2455 SISTER MARY | COLUMBIA DRI | | 365 Days Settled | | | |
| 2455 SISTER MARY RED BLUFF, CA 960 | COLUMBIA DRI 80 | | 365 Days Settled | | | |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA | COLUMBIA DRI 80 AS) | VE 12/31/2013 | 365 Days Settled | | | Ind. |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA | COLUMBIA DRI 80 AS) Sheet | VE 12/31/2013 | · | | Short Term | I nd . 32.1% |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA | COLUMBIA DRI 80 AS) Sheet | VE 12/31/2013 Income | s Statement | 3.5% | Short Term Key Performanace | |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets | COLUMBIA DRI 80 AS) Sheet -1,476,597 | VE 12/31/2013 Income Total Charges | • Statement 1,951,680 | | Short Term Key Performanace | 32.1% |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets | COLUMBIA DRI 80 AS) Sheet -1,476,597 345,694 | VE 12/31/2013 Income Total Charges Contract Allowance | 2 Statement 1,951,680 68,588 | 3.5% 96.5% | Short Term Key Performanace | 32.1% |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets | COLUMBIA DRI 80 AS) Sheet -1,476,597 345,694 0 | Income Total Charges Contract Allowance Operating Revenue | 2 Statement 1,951,680 68,588 1,883,092 | 3.5% 96.5% 109.3% | Short Term Key Performanace Salary Expense Fringe Benefits | 32.1% 4.4% |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets | COLUMBIA DRI 80 AS) Sheet -1,476,597 345,694 0 -1,130,903 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 2 Statement 1,951,680 68,588 1,883,092 2,058,334 | 3.5% 96.5% 109.3% -9.3% | Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio | 32.1% 4.4% (7.4) |
| 2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | COLUMBIA DRI 80 AS) Sheet -1,476,597 345,694 0 -1,130,903 199,843 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 2 Statement 1,951,680 68,588 1,883,092 2,058,334 -175,242 | 3.5% 96.5% 109.3% -9.3% 0.0% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 32.1% 4.4% (7.4) 77.7 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052528 REDDING I | 052528 REDDING DIALYSIS CENTER | | | | | |
|------------------------|--------------------------------|-----------------------------|-----------|--------|--------------------|--------|
| 1876 PARK MARINA | DRIVE | 12/31/2013 365 Days Settled | | d | Short Term | |
| REDDING, CA 96001 | | | | | | |
| SHASTA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ≣S | | | | |
| Balance S | Balance Sheet | | Statement | | Key Performanace I | nd. |
| Current Assets | 18,276,795 | Total Charges | 5,513,774 | | Salary Expense | 32.9% |
| Fixed Assets | 845,764 | Contract Allowance | 65,058 | 1.2% | Fringe Benefits | 5.1% |
| Other Assets | 3,617 | Operating Revenue | 5,448,716 | 98.8% | | |
| Total Assets | 19,126,176 | Operating Expense | 4,564,444 | 83.8% | Current Ratio | 62.1 |
| Current Liabilities | 294,438 | Operating Margin | 884,272 | 16.2% | Days to Collect | 69.8 |
| Long Term Liabilities | 17,857 | Other Income | 87 | 0.0% | Avg Payment Days | 6.8 |
| Total Equity | 18,813,880 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.3% |
| Total Liab. and Equity | 19,126,175 | Net Profit or Loss | 884,359 | 16.2% | Return on Equity | 4.7% |
| 552665 REDWOOD | CITY DIALYSIS | 3 | | | For Profit | |
| 1000 MARSHALL ST | REET | 12/31/2013 365 Days Settled | | d | Short Term | |
| REDWOOD CITY, CA | A 94063 | | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -3,244,181 | Total Charges | 5,054,517 | | Salary Expense | 32.7% |
| Fixed Assets | 2,165,601 | Contract Allowance | -245,319 | -4.9% | Fringe Benefits | 5.0% |
| Other Assets | 0 | Operating Revenue | 5,299,836 | 104.9% | | |
| Total Assets | -1,078,580 | Operating Expense | 4,967,739 | 93.7% | Current Ratio | (18.7) |
| Current Liabilities | 173,567 | Operating Margin | 332,097 | 6.3% | Days to Collect | 118.1 |
| Long Term Liabilities | 0 | Other Income | 2,077 | 0.0% | Avg Payment Days | 5.4 |
| Total Equity | -1,252,148 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.2% |
| Total Liab. and Equity | -1,078,581 | Net Profit or Loss | 334,174 | 6.3% | Return on Equity | -26.7% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052875 RENAL CA | REPARTNERS | OF LOS ANGELES, I | NC | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|--------------------|--------|
| 9808 VENICE BOUL | EVARD, SUITE # | ‡200 12/31/2013 | 365 Days Settled | I | Short Term | |
| CULVER CITY, CA 9 | 00232 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 717,302 | Total Charges | 21,400,414 | | Salary Expense | 38.8% |
| Fixed Assets | 624,715 | Contract Allowance | 18,686,880 | 87.3% | Fringe Benefits | 6.4% |
| Other Assets | 1,553,347 | Operating Revenue | 2,713,534 | 12.7% | | |
| Total Assets | 2,895,364 | Operating Expense | 2,954,476 | 108.9% | Current Ratio | 1.1 |
| Current Liabilities | 659,013 | Operating Margin | -240,942 | -8.9% | Days to Collect | 38.1 |
| Long Term Liabilities | 291 | Other Income | 0 | 0.0% | Avg Payment Days | 14.1 |
| Total Equity | 2,236,060 | Other Expense | 0 | 0.0% | Depreciation Rate | 36.1% |
| Total Liab. and Equity | 2,895,364 | Net Profit or Loss | (240,942) | -8.9% | Return on Equity | -10.8% |
| 552688 RICHMONI | D DIALYSIS | | | | For Profit | |
| 4200 MACDONALD | AVENUE, SUITE | A 12/31/2013 | 365 Days Settled | I | Short Term | |
| RICHMOND, CA 948 | 305 | | | | | |
| CONTRA COSTA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -945,067 | Total Charges | 5,222,947 | | Salary Expense | 35.3% |
| Fixed Assets | 1,475,399 | Contract Allowance | 39,703 | 0.8% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 5,183,244 | 99.2% | | |
| Total Assets | 530,332 | Operating Expense | 4,371,271 | 84.3% | Current Ratio | (3.1) |
| Current Liabilities | 304,437 | Operating Margin | 811,973 | 15.7% | Days to Collect | 110.7 |
| Long Term Liabilities | 26,039 | Other Income | 7,420 | 0.1% | Avg Payment Days | 8.1 |
| | | Oth | 0 | 0.0% | Depreciation Rate | 40.00/ |
| Total Equity | 199,856 | Other Expense | 0 | 0.070 | Dopresiation rate | 18.3% |

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052532 RIVERSIDE DIALYSIS CENTER | | | | | For Profit | |
|----------------------------------|-----------------|--------------------|------------------|--------|-------------------|-------|
| 4361 LATHAM STRE | EET, SUITE #100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| RIVERSIDE, CA 925 | 01 | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet Income Statement | | | | | Key Performanace | Ind. |
| Current Assets | 10,961,236 | Total Charges | 6,699,961 | | Salary Expense | 36.3% |
| Fixed Assets | 647,056 | Contract Allowance | 154,357 | 2.3% | Fringe Benefits | 5.7% |
| Other Assets | 13,775,608 | Operating Revenue | 6,545,604 | 97.7% | | |
| Total Assets | 25,383,900 | Operating Expense | 6,857,604 | 104.8% | Current Ratio | 9.3 |
| Current Liabilities | 1,176,017 | Operating Margin | -312,000 | -4.8% | Days to Collect | 28.5 |
| Long Term Liabilities | 266,805 | Other Income | 1,502 | 0.0% | Avg Payment Days | 8.2 |
| Total Equity | 23,941,079 | Other Expense | 0 | 0.0% | Depreciation Rate | 31.4% |
| Total Liab. and Equity | 25,383,901 | Net Profit or Loss | (310,498) | -4.7% | Return on Equity | -1.3% |
| 552627 RIVERSIDE | PD CENTRAL | | | | For Profit | |
| 3660 PARK SIERRA | DRIVE, SUITE 1 | 08 12/31/2013 | 365 Days Settled | | Short Term | |
| RIVERSIDE, CA 925 | 05 | | | | | |
| RIVERSIDE | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,795,209 | Total Charges | 14,860,894 | | Salary Expense | 24.4% |
| Fixed Assets | 345,700 | Contract Allowance | -590,012 | -4.0% | Fringe Benefits | 3.6% |
| Other Assets | 7,000 | Operating Revenue | 15,450,906 | 104.0% | | |
| Total Assets | 2,147,909 | Operating Expense | 9,400,150 | 60.8% | Current Ratio | 1.0 |
| Current Liabilities | 1,806,689 | Operating Margin | 6,050,756 | 39.2% | Days to Collect | 15.4 |
| Long Term Liabilities | -24,842,222 | Other Income | 13,912 | 0.1% | Avg Payment Days | 14.0 |
| Total Equity | 25,183,440 | Other Expense | 0 | 0.0% | Depreciation Rate | 58.3% |
| Total Liab. and Equity | 2,147,907 | Net Profit or Loss | 6,064,668 | 39.3% | Return on Equity | 24.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 053520 ROSE GAR | DEN DIALYSIS | CENTER | | | Not for Profit | |
|------------------------|---------------|--------------------|------------------|--------|--------------------|-------|
| 999 W TAYLOR STR | EET | Cost Repor | t not filed. | | Short Term | |
| SAN JOSE, CA 9512 | 6 | | | | | |
| SANTA CLARA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 052791 ROSEMEA | D DIALYSIS | | | | For Profit | |
| 7403 HELLMAN AVE | NUE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| ROSEMEAD, CA 917 | 770 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 556,189 | Total Charges | 2,550,719 | | Salary Expense | 39.8% |
| Fixed Assets | 917,655 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.7% |
| Other Assets | 0 | Operating Revenue | 2,550,719 | 100.0% | | |
| Total Assets | 1,473,844 | Operating Expense | 1,839,397 | 72.1% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 711,322 | 27.9% | Days to Collect | 78.0 |
| Long Term Liabilities | 47,971 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | 1,425,873 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.2% |
| Total Liab. and Equity | 1,473,844 | Net Profit or Loss | 711,322 | 07.00/ | Return on Equity | 49.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552511 ROSEMEAD SPRINGS DIALYSIS CENTER | | | | For Profit | |
|---|---|------------------|---|--------------------|------------------|
| | 12/31/2013 | 365 Days Settled | I | Short Term | |
| | | | | | |
| | | | | | |
| | | | | | |
| | Income | Statement | | Key Performanace I | nd. |
| 569,701 | Total Charges | 3,978,265 | | Salary Expense | 36.5% |
| 142,507 | Contract Allowance | 26,903 | 0.7% | Fringe Benefits | 6.1% |
| 0 | Operating Revenue | 3,951,362 | 99.3% | | |
| 712,208 | Operating Expense | 3,869,268 | 97.9% | Current Ratio | 1.1 |
| 532,730 | Operating Margin | 82,094 | 2.1% | Days to Collect | 108.8 |
| 0 | Other Income | -1,523 | 0.0% | Avg Payment Days | 19.7 |
| 179,477 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.6% |
| 712,207 | Net Profit or Loss | 80,571 | 2.0% | Return on Equity | 44.9% |
| DIALYSIS | | | | For Profit | |
| RIVE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| 3 | | | | | |
| | | | | | |
| .) | | | | | |
| | Income | Statement | | Key Performanace I | nd. |
| 15,351,105 | Total Charges | 6,556,275 | | Salary Expense | 36.1% |
| 463,214 | Contract Allowance | -49,606 | -0.8% | Fringe Benefits | 6.3% |
| 768,356 | Operating Revenue | 6,605,881 | 100.8% | | |
| 16,582,675 | Operating Expense | 4,971,351 | 75.3% | Current Ratio | 46.6 |
| 329,448 | Operating Margin | 1,634,530 | 24.7% | Days to Collect | 15.2 |
| 129,991 | Other Income | 480 | 0.0% | Avg Payment Days | 10.4 |
| 16,123,237 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.8% |
| 16,582,676 | Net Profit or Loss | 1,635,010 | 24.8% | Return on Equity | 10.1% |
| | 569,701 142,507 0 712,208 532,730 0 179,477 712,207 DIALYSIS RIVE 3) 5,351,105 463,214 768,356 16,582,675 329,448 129,991 16,123,237 | Income | Income Statement 569,701 Total Charges 3,978,265 142,507 Contract Allowance 26,903 0 Operating Revenue 3,951,362 712,208 Operating Expense 3,869,268 532,730 Operating Margin 82,094 0 Other Income -1,523 179,477 Other Expense 0 712,207 Net Profit or Loss 80,571 Other Expense 0 12/31/2013 365 Days Settled 3 Operating Revenue 5,351,105 Total Charges 6,556,275 463,214 Contract Allowance -49,606 768,356 Operating Revenue 6,605,881 16,582,675 Operating Expense 4,971,351 329,448 Operating Margin 1,634,530 129,991 Other Income 480 16,123,237 Other Expense 0 | Income Statement | Income Statement |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052355 SAINT VINO | 052355 SAINT VINCENT MED CTR RENAL TX CTR | | | | | |
|------------------------|---|--------------------|------------------|-------|--------------------|-------|
| 2131 WEST THIRD S | STREET | Cost Repor | t not filed. | | Short Term | |
| LOS ANGELES, CA 9 | 90057 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 052582 SAINT VINO | CENTS DIALYS | S CENTER | | | Not for Profit | |
| 201 S ALVARADO S | T SUITE 220 | 6/30/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA 9 | 90057 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,267,433 | Total Charges | 16,671,945 | | Salary Expense | 40.9% |
| Fixed Assets | 223,050 | Contract Allowance | 11,754,425 | 70.5% | Fringe Benefits | 13.1% |
| Other Assets | 0 | Operating Revenue | 4,917,520 | 29.5% | | |
| Total Assets | 2,490,483 | Operating Expense | 4,601,184 | 93.6% | Current Ratio | 3.7 |
| Current Liabilities | 618,278 | Operating Margin | 316,336 | 6.4% | Days to Collect | 116.6 |
| Long Term Liabilities | 0 | Other Income | 73,042 | 1.5% | Avg Payment Days | 0.0 |
| Total Equity | 1,872,205 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.3% |
| Total Liab. and Equity | 2,490,483 | Net Profit or Loss | 389,378 | 7.9% | Return on Equity | 20.8% |

All Providers

12:27 PM

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052602 SALINAS \ | 052602 SALINAS VALLEY DIALYSIS CENTER | | | | | |
|---|---------------------------------------|--|------------------------|----------------|-----------------------------------|------------|
| 955 BLANCO CIRCL | E STE C | 12/31/2013 | 365 Days Settled | | Short Term | |
| SALINAS, CA 93901 | | | | | | |
| MONTEREY | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 19,798,105 | Total Charges | 11,399,506 | | Salary Expense | 37.3% |
| Fixed Assets | 481,479 | Contract Allowance | 372,678 | 3.3% | Fringe Benefits | 5.7% |
| Other Assets | 7,498,576 | Operating Revenue | 11,026,828 | 96.7% | | |
| Total Assets | 27,778,160 | Operating Expense | 8,001,297 | 72.6% | Current Ratio | 29.4 |
| Current Liabilities | 672,859 | Operating Margin | 3,025,531 | 27.4% | Days to Collect | 7.1 |
| Long Term Liabilities | 0 | Other Income | 1,065 | 0.0% | Avg Payment Days | 10.7 |
| Total Equity | 27,105,300 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.0% |
| Total Liab. and Equity | 27,778,159 | Net Profit or Loss | 3,026,596 | 27.4% | Return on Equity | 11.2% |
| 552565 SAN BERN | IARDINO VALLE | Y HOME DIALYSIS (| ENTER | | For Profit | |
| 1500 NORTH WATE | RMAN SUITE B | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN BERNARDINO, | CA 92404 | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 26,278 | Total Charges | 1,686,831 | | Salary Expense | 20.7% |
| Fixed Assets | 11,186 | Contract Allowance | 26,828 | 1.6% | Fringe Benefits | 2.4% |
| Fixed Assets | , | | | | | |
| Other Assets | 0 | Operating Revenue | 1,660,003 | 98.4% | | ,- |
| | · | | 1,660,003 1,501,677 | 98.4% 90.5% | Current Ratio | 0.8 |
| Other Assets | 0 | Operating Revenue | | | Current Ratio Days to Collect | |
| Other Assets Total Assets | 37,464 | Operating Revenue Operating Expense | 1,501,677 | 90.5% | | 0.8 |
| Other Assets Total Assets Current Liabilities | 37,464 31,297 | Operating Revenue Operating Expense Operating Margin | 1,501,677 158,326 | 90.5% 9.5% | Days to Collect Avg Payment Days | 0.8 5.8 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052500 SAN DIEGO DIALYSIS SERVICES, INC | | | | | For Profit | |
|---|--|---|---|----------------------------------|---|-------------------------------|
| 3960 THIRD AVE | | 12/31/2013 | 365 Days Settled | 365 Days Settled Short Term | | |
| SAN DIEGO, CA 921 | 03 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 562,252 | Total Charges | 3,854,615 | | Salary Expense | 38.9% |
| Fixed Assets | 1,935,109 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.6% |
| Other Assets | 0 | Operating Revenue | 3,854,615 | 100.0% | | |
| Total Assets | 2,497,361 | Operating Expense | 3,150,853 | 81.7% | Current Ratio | (1.5) |
| Current Liabilities | -373,703 | Operating Margin | 703,762 | 18.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | (5.0) |
| Total Equity | -2,123,657 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.2% |
| Total Liab. and Equity | -2,497,360 | Net Profit or Loss | 703,763 | 18.3% | Return on Equity | -33.1% |
| 052536 SAN DIEGO | DIALYSIS SEF | ₹VICES, INC | | | For Profit | |
| 303 WEST 26TH ST | REET | 12/31/2013 365 Days Settled | | Short Term | | |
| NATIONAL CITY, CA | 91950 | | | | | |
| SAN DIEGO | | | | | | |
| | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | |
| PALMETTO (CALIFO Balance S | , | Income | e Statement | | Key Performanace | lnd. |
| , | Sheet | Income Total Charges | • Statement 4,694,997 | | Key Performanace Salary Expense | l nd. 42.8% |
| Balance S | Sheet | | | 0.0% | - | |
| Balance S Current Assets | 645,786 | Total Charges | 4,694,997 | 0.0% | Salary Expense | 42.8% |
| Balance S Current Assets Fixed Assets | 645,786 6,687,346 | Total Charges Contract Allowance | 4,694,997 | 100.0% | Salary Expense | 42.8% |
| Balance S Current Assets Fixed Assets Other Assets | 645,786 6,687,346 | Total Charges Contract Allowance Operating Revenue | 4,694,997 | 100.0% 76.9% | Salary Expense Fringe Benefits | 42.8% 9.1% |
| Balance S Current Assets Fixed Assets Other Assets Total Assets | 645,786 6,687,346 0 7,333,132 | Total Charges Contract Allowance Operating Revenue Operating Expense | 4,694,997 0 4,694,997 3,612,079 | 100.0% 76.9% 23.1% | Salary Expense Fringe Benefits Current Ratio | 42.8% 9.1% (2.0) |
| Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 645,786 6,687,346 0 7,333,132 -322,490 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,694,997 0 4,694,997 3,612,079 1,082,918 | 100.0% 76.9% 23.1% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 42.8% 9.1% (2.0) 0.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052653 SAN DIEG | 052653 SAN DIEGO DIALYSIS SERVICES, INC | | | | | |
|----------------------------------|---|------------------------------------|------------------------|----------------|-----------------------------------|--------------|
| 2252 VERUS STREE | ΞΤ | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN DIEGO, CA 921 | 54 | | | | | |
| SAN DIEGO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 960,613 | Total Charges | 5,787,175 | | Salary Expense | 41.2% |
| Fixed Assets | 8,846,085 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.1% |
| Other Assets | 0 | Operating Revenue | 5,787,175 | 100.0% | | |
| Total Assets | 9,806,698 | Operating Expense | 4,098,691 | 70.8% | Current Ratio | (2.7) |
| Current Liabilities | -358,434 | Operating Margin | 1,688,484 | 29.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -15 | 0.0% | Avg Payment Days | (6.3) |
| Total Equity | -9,448,262 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.5% |
| Total Liab. and Equity | -9,806,696 | Net Profit or Loss | 1,688,469 | 29.2% | Return on Equity | -17.9% |
| 052678 SAN DIEG | O DIALYSIS SEF | RVICES, INC | | | For Profit | |
| 720 GATEWAY CEN | TER DRIVE, SU | TE B 12/31/2013 | 365 Days Settled | t | Short Term | |
| SAN DIEGO, CA 921 | 02 | | | | | |
| SAN DIEGO | | | | | | |
| TRAILBLAZER (TEX | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 867,886 | Total Charges | 5,244,450 | | Salary Expense | 42.2% |
| Fixed Assets | 6,928,240 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.0% |
| Other Assets | 0 | Operating Revenue | 5,244,450 | 100.0% | | |
| | | | | | | |
| Total Assets | 7,796,126 | Operating Expense | 3,822,669 | 72.9% | Current Ratio | (2.3) |
| Total Assets Current Liabilities | 7,796,126 | Operating Expense Operating Margin | 3,822,669 1,421,781 | 72.9% 27.1% | Current Ratio Days to Collect | (2.3) 0.0 |
| | | | | | | |
| Current Liabilities | -380,250 | Operating Margin | 1,421,781 | 27.1% | Days to Collect Avg Payment Days | 0.0 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052686 SAN DIEGO | D DIALYSIS SEF | | | For Profit | | | |
|------------------------|----------------|----------------------------|------------------|------------|-----------------------|---------|--|
| 5995 SEVERIN DRIV | Έ | 12/31/2013 | 92 Days Settled | | Short Term | | |
| LA MESA, CA 91942 | | 9/30/2013 273 Days Settled | | | | | |
| SAN DIEGO | | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace Ind. | | |
| Current Assets | 780,995 | Total Charges | 3,514,590 | | Salary Expense | 12.2% | |
| Fixed Assets | 6,304,923 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.3% | |
| Other Assets | 0 | Operating Revenue | 3,514,590 | 100.0% | | | |
| Total Assets | 7,085,918 | Operating Expense | 2,722,560 | 77.5% | Current Ratio | (2.0) | |
| Current Liabilities | -387,176 | Operating Margin | 792,030 | 22.5% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | (9.0) | |
| Total Equity | -6,698,742 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.8% | |
| Total Liab. and Equity | -7,085,918 | Net Profit or Loss | 792,032 | 22.5% | Return on Equity | -11.8% | |
| 052686 SAN DIEGO | D DIALYSIS SEF | RVICES, INC | | | For Profit | | |
| 5995 SEVERIN DRIV | Έ | 12/31/2013 92 Days Settled | | | Short Term | | |
| LA MESA, CA 91942 | | 9/30/2013 2 | 273 Days Settled | | | | |
| SAN DIEGO | | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. | |
| Current Assets | 1,330,592 | Total Charges | 1,186,286 | | Salary Expense | 39.5% | |
| Fixed Assets | 159,685 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 36.7% | |
| Other Assets | 0 | Operating Revenue | 1,186,286 | 100.0% | | | |
| Total Assets | 1,490,277 | Operating Expense | 839,353 | 70.8% | Current Ratio | (1.0) | |
| Current Liabilities | -1,272,178 | Operating Margin | 346,933 | 29.2% | Days to Collect | 0.1 | |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | (469.9) | |
| Total Equity | -218,099 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.5% | |
| Total Liab. and Equity | -1,490,277 | Net Profit or Loss | 346,932 | 29.2% | Return on Equity | -159.1% | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052780 SAN DIEGO | D DIALYSIS SEF | | | For Profit | | |
|------------------------|----------------|----------------------------|------------------|------------|-------------------|---------|
| 570 NORTH SECON | D STREET | 12/31/2013 | 92 Days Settled | | Short Term | |
| EL CAJON, CA 9202 | 1 | 9/30/2013 273 Days Settled | | | | |
| SAN DIEGO | | | | | | |
| TRAILBLAZER (TEX | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 919,627 | Total Charges | 4,149,056 | | Salary Expense | 13.5% |
| Fixed Assets | 6,697,040 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 12.5% |
| Other Assets | 0 | Operating Revenue | 4,149,056 | 100.0% | | |
| Total Assets | 7,616,667 | Operating Expense | 3,214,217 | 77.5% | Current Ratio | (2.2) |
| Current Liabilities | -422,356 | Operating Margin | 934,839 | 22.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% | Avg Payment Days | (7.5) |
| Total Equity | -7,194,310 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.6% |
| Total Liab. and Equity | -7,616,666 | Net Profit or Loss | 934,837 | 22.5% | Return on Equity | -13.0% |
| 052780 SAN DIEGO | O DIALYSIS SEF | RVICES, INC | | | For Profit | |
| 570 NORTH SECON | D STREET | 12/31/2013 92 Days Settled | | | Short Term | |
| EL CAJON, CA 9202 | 1 | 9/30/2013 2 | 273 Days Settled | | | |
| SAN DIEGO | | | | | | |
| TRAILBLAZER (TEX | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,571,074 | Total Charges | 1,427,173 | | Salary Expense | 41.0% |
| Fixed Assets | 136,876 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 37.9% |
| Other Assets | 0 | Operating Revenue | 1,427,173 | 100.0% | | |
| Total Assets | 1,707,950 | Operating Expense | 1,055,179 | 73.9% | Current Ratio | (1.1) |
| Current Liabilities | -1,461,778 | Operating Margin | 371,994 | 26.1% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | -4 | 0.0% | Avg Payment Days | (420.8) |
| Total Equity | -246,171 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.1% |
| Total Liab. and Equity | -1,707,949 | Net Profit or Loss | 371,990 | | Return on Equity | -151.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052883 SAN DIEGO | D EAST DIALYS | IS | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|--------|
| 292 EUCLID AVENU | E | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN DIEGO, CA 921 | 14 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,176,878 | Total Charges | 6,283,732 | | Salary Expense | 32.4% |
| Fixed Assets | 248,128 | Contract Allowance | -24,345 | -0.4% | Fringe Benefits | 5.8% |
| Other Assets | 50,357 | Operating Revenue | 6,308,077 | 100.4% | | |
| Total Assets | 1,475,363 | Operating Expense | 5,312,298 | 84.2% | Current Ratio | 1.9 |
| Current Liabilities | 629,978 | Operating Margin | 995,779 | 15.8% | Days to Collect | 17.3 |
| Long Term Liabilities | 146,810 | Other Income | 4,415 | 0.1% | Avg Payment Days | 6.3 |
| Total Equity | 698,576 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.2% |
| Total Liab. and Equity | 1,475,364 | Net Profit or Loss | 1,000,194 | 15.9% | Return on Equity | 143.2% |
| 052799 SAN DIEGO | SOUTH DIALY | 'SIS | | | For Profit | |
| 995 GATEWAY CEN | TER DRIVE SUI | TE 101 12/31/2013 | 365 Days Settled | t | Short Term | |
| SAN DIEGO, CA 921 | 02 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 6,946,455 | Total Charges | 4,320,416 | | Salary Expense | 38.9% |
| Fixed Assets | 104,779 | Contract Allowance | 134,756 | 3.1% | Fringe Benefits | 6.1% |
| Other Assets | 0 | Operating Revenue | 4,185,660 | 96.9% | | |
| Total Assets | 7,051,234 | Operating Expense | 3,586,553 | 85.7% | Current Ratio | 17.6 |
| Current Liabilities | 395,478 | Operating Margin | 599,107 | 14.3% | Days to Collect | 36.7 |
| Long Term Liabilities | 0 | Other Income | 2,071 | 0.0% | Avg Payment Days | 6.9 |
| Total Equity | 6,655,756 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.3% |
| Total Liab. and Equity | 7,051,234 | Net Profit or Loss | 601,178 | 14.4% | Return on Equity | 9.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552552 SAN DIMA | 552552 SAN DIMAS DIALYSIS CENTER, INC | | | | | |
|------------------------|---------------------------------------|--------------------|------------------|-------|-------------------|---------|
| 1335 CYPRESS STR | EET | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN DIMAS, CA 917 | 73 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 369,097 | Total Charges | 17,510,280 | | Salary Expense | 31.5% |
| Fixed Assets | 0 | Contract Allowance | 13,269,701 | 75.8% | Fringe Benefits | 6.9% |
| Other Assets | 0 | Operating Revenue | 4,240,579 | 24.2% | | |
| Total Assets | 369,097 | Operating Expense | 2,785,276 | 65.7% | Current Ratio | 2.6 |
| Current Liabilities | 139,748 | Operating Margin | 1,455,303 | 34.3% | Days to Collect | 1,141.3 |
| Long Term Liabilities | -13,237 | Other Income | 11,388 | 0.3% | Avg Payment Days | 18.3 |
| Total Equity | 242,586 | Other Expense | 0 | 0.0% | Depreciation Rate | 178.2% |
| Total Liab. and Equity | 369,097 | Net Profit or Loss | 1,466,691 | 34.6% | Return on Equity | 604.6% |
| 052588 SAN FERN | ANDO WEST KI | DNEY CENTER | | | Not for Profit | |
| 7230 MEDICAL CEN | TER DRIVE | 12/31/2013 | 365 Days Settled | | Short Term | |
| WEST HILLS, CA 91: | 307 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 519,616 | Total Charges | 3,260,254 | | Salary Expense | 41.2% |
| Fixed Assets | 30,383 | Contract Allowance | 489,534 | 15.0% | Fringe Benefits | 5.0% |
| Other Assets | 68,594 | Operating Revenue | 2,770,720 | 85.0% | | |
| Total Assets | 618,593 | Operating Expense | 2,567,356 | 92.7% | Current Ratio | 0.9 |
| Current Liabilities | 610,028 | Operating Margin | 203,364 | 7.3% | Days to Collect | 33.6 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 23.8 |
| Long Term Liabilities | | | | | | |
| Total Equity | 8,565 | Other Expense | 0 | 0.0% | Depreciation Rate | 39.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052719 SAN FRAN | 052719 SAN FRANCISCO DIALYSIS | | | | | | | |
|------------------------|-------------------------------|-----------------------------|------------------|--------|---------------------|-----------------------|--|--|
| 1499 WEBSTER STF | REET | 12/31/2013 365 Days Settled | | | Short Term | | | |
| SAN FRANCISCO, C | A 94115 | | | | | | | |
| SAN FRANCISCO | | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | | |
| Balance S | Sheet | Income | Income Statement | | | Key Performanace Ind. | | |
| Current Assets | 6,918,520 | Total Charges | 8,942,912 | | Salary Expense | 32.3% | | |
| Fixed Assets | 322,011 | Contract Allowance | -26,145 | -0.3% | Fringe Benefits | 5.1% | | |
| Other Assets | 1,350 | Operating Revenue | 8,969,057 | 100.3% | | | | |
| Total Assets | 7,241,881 | Operating Expense | 7,238,591 | 80.7% | Current Ratio | 12.3 | | |
| Current Liabilities | 560,311 | Operating Margin | 1,730,466 | 19.3% | Days to Collect | 8.2 | | |
| Long Term Liabilities | 195,375 | Other Income | 40,357 | 0.4% | Avg Payment Days | 9.8 | | |
| Total Equity | 6,486,195 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.1% | | |
| Total Liab. and Equity | 7,241,881 | Net Profit or Loss | 1,770,823 | 19.7% | Return on Equity | 27.3% | | |
| 052397 SAN FRAN | CISCO GENERA | AL HOSPITAL RENAL | CENTER | | Public | | | |
| 1001 POTRERO AVE | ENUE | Cost Report not filed. | | | Short Term | | | |
| SAN FRANCISCO, C | A 94110 | | | | | | | |
| SAN FRANCISCO | | | | | | | | |
| NATIONAL GOVERN | IMENT SERVIC | ES | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace II | nd. | | |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% | | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | | |
| | | | | 0.00/ | Daniel de Data | 0.00/ | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052760 SAN GABR | 052760 SAN GABRIEL DIALYSIS CENTER | | | | | |
|----------------------------------|------------------------------------|-------------------------------------|------------------|----------------------|--------------------------------|--------|
| 1801 WEST VALLEY | BLVD | 12/31/2013 | 365 Days Settled | I | Short Term | |
| ALHAMBRA, CA 918 | 03 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 717,186 | Total Charges | 3,668,277 | | Salary Expense | 41.7% |
| Fixed Assets | -12,791,435 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.5% |
| Other Assets | 8,687,901 | Operating Revenue | 3,668,277 | 100.0% | | |
| Total Assets | -3,386,348 | Operating Expense | 3,448,625 | 94.0% | Current Ratio | (2.6) |
| Current Liabilities | -279,726 | Operating Margin | 219,652 | 6.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | (10.1) |
| Total Equity | 3,666,073 | Other Expense | 0 | 0.0% | Depreciation Rate | -3.2% |
| Total Liab. and Equity | 3,386,347 | Net Profit or Loss | 219,654 | 6.0% | Return on Equity | 6.0% |
| 053526 SAN JOAQ | UIN GENERAL | HOSPITAL ESRD | | | Public | |
| 7783 SOUTH FREED | OM ROAD | Cost Report not filed. | | | Short Term | |
| FRENCH CAMP, CA | 95231 | | | | | |
| SAN JOAQUIN | | | | | | |
| NATIONAL GOVERN | IMENT SERVIC | ES | | | | |
| Balance S | heet | Income | Statement | | Key Performanace In | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| | | | | | | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Other Assets Total Assets | 0 | Operating Revenue Operating Expense | 0 | 0.0% | Current Ratio | |
| | | | | 0.0% | Current Ratio Days to Collect | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% 0.0% | | |
| Total Assets Current Liabilities | 0 | Operating Expense Operating Margin | 0 | 0.0% 0.0% 0.0% | Days to Collect | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052677 SAN JOAQ | UIN VALLEY DI | | For Profit | | | | |
|------------------------|------------------------------------|--------------------|------------------|--------|--------------------|--------|--|
| 3636 NORTH FIRST | STREET, SUITE | 12/31/2013 | 365 Days Settled | i | Short Term | | |
| FRESNO, CA 93726 | | | | | | | |
| FRESNO | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 1,335,140 | Total Charges | 6,422,708 | | Salary Expense | 39.9% | |
| Fixed Assets | 2,311,539 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.0% | |
| Other Assets | 0 | Operating Revenue | 6,422,708 | 100.0% | | | |
| Total Assets | 3,646,679 | Operating Expense | 5,173,152 | 80.5% | Current Ratio | (1.6) | |
| Current Liabilities | -843,553 | Operating Margin | 1,249,556 | 19.5% | Days to Collect | 0.0 | |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | (7.8) | |
| Total Equity | -2,803,125 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.2% | |
| Total Liab. and Equity | -3,646,678 | Net Profit or Loss | 1,249,557 | 19.5% | Return on Equity | -44.6% | |
| 552602 SAN JOSE | 552602 SAN JOSE AT HOME For Profit | | | | | | |
| 4400 STEVENS CRE | EK BLVD, SUITI | E 50 12/31/2013 | 365 Days Settled | i | Short Term | | |
| SAN JOSE, CA 9512 | 9 | | | | | | |
| SANTA CLARA | | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 1,003,922 | Total Charges | 3,208,878 | | Salary Expense | 28.2% | |
| Fixed Assets | 228,994 | Contract Allowance | 31,408 | 1.0% | Fringe Benefits | 2.8% | |
| Other Assets | 0 | Operating Revenue | 3,177,470 | 99.0% | | | |
| Total Assets | 1,232,916 | Operating Expense | 2,621,969 | 82.5% | Current Ratio | 4.8 | |
| Current Liabilities | 209,265 | Operating Margin | 555,501 | 17.5% | Days to Collect | 53.4 | |
| Long Term Liabilities | 15,596 | Other Income | 979 | 0.0% | Avg Payment Days | 2.5 | |
| 1 | 4 000 057 | Other Evenence | 0 | 0.0% | Depreciation Rate | 24.9% | |
| Total Equity | 1,008,057 | Other Expense | | 0.070 | Depreciation Nate | 24.970 | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052648 SAN JUAN | CAPISTRANO | SOUTH DIALYSIS | | | For Profit | |
|------------------------|----------------|-----------------------------|------------------|--------|--------------------|-------|
| 31736 RANCHO VIE | JO RD, SUITE B | & C 12/31/2013 | 365 Days Settled | i | Short Term | |
| SAN JUAN CAPISTR | RANO, CA 92675 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 4,526,233 | Total Charges | 3,389,243 | | Salary Expense | 36.5% |
| Fixed Assets | 100,582 | Contract Allowance | -36,362 | -1.1% | Fringe Benefits | 5.6% |
| Other Assets | 545,695 | Operating Revenue | 3,425,605 | 101.1% | | |
| Total Assets | 5,172,510 | Operating Expense | 2,988,623 | 87.2% | Current Ratio | 10.4 |
| Current Liabilities | 434,823 | Operating Margin | 436,982 | 12.8% | Days to Collect | 14.3 |
| Long Term Liabilities | 31,209 | Other Income | 577 | 0.0% | Avg Payment Days | 10.8 |
| Total Equity | 4,706,477 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.5% |
| Total Liab. and Equity | 5,172,509 | Net Profit or Loss | 437,559 | 12.8% | Return on Equity | 9.3% |
| 552633 SAN LEAN | DRO DIALYSIS | | | | For Profit | |
| 15555 EAST 14TH S | TREET | 12/31/2013 365 Days Settled | | | Short Term | |
| SAN LEANDRO, CA | 94578 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,144,748 | Total Charges | 7,399,607 | | Salary Expense | 39.1% |
| Fixed Assets | 1,354,624 | Contract Allowance | -297,753 | -4.0% | Fringe Benefits | 6.1% |
| Other Assets | 0 | Operating Revenue | 7,697,360 | 104.0% | | |
| Total Assets | 3,499,372 | Operating Expense | 5,587,438 | 72.6% | Current Ratio | 5.3 |
| Current Liabilities | 401,867 | Operating Margin | 2,109,922 | 27.4% | Days to Collect | 116.0 |
| Lang Tarm Liabilities | 261,040 | Other Income | -497,540 | -6.5% | Avg Payment Days | 10.3 |
| Long Term Liabilities | | | | | | |
| Total Equity | 2,836,466 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.3% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052811 SAN LUIS | OBISPO DIALYS | SIS | | | For Profit | |
|--|--|---|---|--------------------------|---|----------------------|
| 1043 MARSH ST | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN LUIS OBISPO, | CA 93401 | | | | | |
| SAN LUIS OBISPO | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 421,713 | Total Charges | 8,059,107 | | Salary Expense | 28.8% |
| Fixed Assets | 1,022,541 | Contract Allowance | -1,712,009 | -21.2% | Fringe Benefits | 4.5% |
| Other Assets | 6,441,942 | Operating Revenue | 9,771,116 | 121.2% | | |
| Total Assets | 7,886,196 | Operating Expense | 5,353,790 | 54.8% | Current Ratio | 1.5 |
| Current Liabilities | 283,649 | Operating Margin | 4,417,326 | 45.2% | Days to Collect | 227.6 |
| Long Term Liabilities | 9,558 | Other Income | 6,390 | 0.1% | Avg Payment Days | 8.7 |
| Total Equity | 7,592,990 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.2% |
| Total Liab. and Equity | 7,886,197 | Net Profit or Loss | 4,423,716 | 45.3% | Return on Equity | 58.3% |
| 552618 SAN MARC | COS DIALYSIS C | ENTER | | | For Profit | |
| 2135 MONTIEL ROA | D BLDG B | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN MARCOS, CA 9 | 2069 | | | | | |
| SAN DIEGO | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| | | | | | | |
| Current Assets | 2,197,690 | Total Charges | 8,526,044 | | Salary Expense | 30.5% |
| Current Assets Fixed Assets | 2,197,690 1,278,901 | Total Charges Contract Allowance | 8,526,044 -288,958 | -3.4% | Salary Expense Fringe Benefits | 30.5% 4.5% |
| | | _ | | -3.4% 103.4% | | |
| Fixed Assets | 1,278,901 | Contract Allowance | -288,958 | | Fringe Benefits | |
| Fixed Assets Other Assets | 1,278,901 | Contract Allowance Operating Revenue Operating Expense | -288,958 8,815,002 | 103.4% | Fringe Benefits Current Ratio | 4.5% |
| Fixed Assets Other Assets Total Assets | 1,278,901 0 3,476,591 | Contract Allowance Operating Revenue Operating Expense | -288,958 8,815,002 7,131,693 | 103.4% 80.9% 19.1% | Fringe Benefits Current Ratio | 4.5% 3.1 |
| Fixed Assets Other Assets Total Assets Current Liabilities | 1,278,901 0 3,476,591 716,732 | Contract Allowance Operating Revenue Operating Expense Operating Margin | -288,958 8,815,002 7,131,693 1,683,309 | 103.4% 80.9% 19.1% | Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 4.5% 3.1 131.8 |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052819 SAN MATE | 52819 SAN MATEO DIALYSIS CENTER | | | | For Profit | |
|------------------------|---------------------------------|--------------------|------------------|--------|--------------------|-------|
| 2000 SOUTH EL CAI | MINO REAL | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN MATEO, CA 944 | 403 | | | | | |
| SAN MATEO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 4,664,269 | Total Charges | 6,561,859 | | Salary Expense | 31.6% |
| Fixed Assets | 447,436 | Contract Allowance | 33,046 | 0.5% | Fringe Benefits | 9.8% |
| Other Assets | 0 | Operating Revenue | 6,528,813 | 99.5% | | |
| Total Assets | 5,111,705 | Operating Expense | 6,082,307 | 93.2% | Current Ratio | 6.9 |
| Current Liabilities | 671,728 | Operating Margin | 446,506 | 6.8% | Days to Collect | 177.5 |
| Long Term Liabilities | 14,400 | Other Income | 2,776 | 0.0% | Avg Payment Days | 21.7 |
| Total Equity | 4,425,577 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.4% |
| Total Liab. and Equity | 5,111,705 | Net Profit or Loss | 449,282 | 6.9% | Return on Equity | 10.2% |
| 052560 SAN PABL | O DIALYSIS | | | | For Profit | |
| 14020 SAN PABLO A | AVE SUITE B | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN PABLO, CA 948 | 306 | | | | | |
| CONTRA COSTA | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 16,448,002 | Total Charges | 8,766,758 | | Salary Expense | 42.9% |
| Fixed Assets | 331,393 | Contract Allowance | 99,183 | 1.1% | Fringe Benefits | 7.6% |
| Other Assets | 0 | Operating Revenue | 8,667,575 | 98.9% | | |
| Total Assets | 16,779,395 | Operating Expense | 5,839,549 | 67.4% | Current Ratio | 20.3 |
| Current Liabilities | 809,847 | Operating Margin | 2,828,026 | 32.6% | Days to Collect | 23.5 |
| Long Term Liabilities | 0 | Other Income | -1,119,833 | -12.9% | Avg Payment Days | 13.0 |
| Total Equity | 15,969,549 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.5% |
| Total Liab. and Equity | 16,779,396 | Net Profit or Loss | 1,708,193 | 19.7% | Return on Equity | 10.7% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052866 SAN YSIDE | RO DIALYSIS | | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|--------------------|-------|
| 1445 30TH STREET | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN DIEGO, CA 921 | 54 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | RNIA SOUTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 6,040,980 | Total Charges | 6,185,980 | | Salary Expense | 39.5% |
| Fixed Assets | 177,566 | Contract Allowance | -150,232 | -2.4% | Fringe Benefits | 6.1% |
| Other Assets | 318,649 | Operating Revenue | 6,336,212 | 102.4% | | |
| Total Assets | 6,537,195 | Operating Expense | 5,181,688 | 81.8% | Current Ratio | 8.7 |
| Current Liabilities | 692,809 | Operating Margin | 1,154,524 | 18.2% | Days to Collect | 19.3 |
| Long Term Liabilities | 38,736 | Other Income | 3,402 | 0.1% | Avg Payment Days | 6.8 |
| Total Equity | 5,805,651 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.5% |
| Total Liab. and Equity | 6,537,196 | Net Profit or Loss | 1,157,926 | 18.3% | Return on Equity | 19.9% |
| 052864 SAN YSIDF | RO DIALYSIS CE | ENTER | | | For Profit | |
| 3010 DEL SOL BLVD |) | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SAN DIEGO, CA 921 | 54 | | | | | |
| SAN DIEGO | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 788,075 | Total Charges | 5,430,511 | | Salary Expense | 42.2% |
| Fixed Assets | 5,612,783 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.8% |
| Other Assets | 0 | Operating Revenue | 5,430,511 | 100.0% | | |
| Total Assets | 6,400,858 | Operating Expense | 4,005,739 | 73.8% | Current Ratio | (2.4) |
| Current Liabilities | -332,283 | Operating Margin | 1,424,772 | 26.2% | Days to Collect | 0.0 |
| | | Othernia | 45 | 0.0% | Avg Payment Days | (7.7) |
| Long Term Liabilities | 0 | Other Income | | | | |
| | -6,068,575 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.9% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552650 SANGER S | SEQUOIA DIALY | SIS | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|-------------------|-------|
| 2517 JENSEN AVEN | IUE | 12/31/2013 | 365 Days Settled | i | Short Term | |
| SANGER, CA 93657 | | | | | | |
| FRESNO | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,140,087 | Total Charges | 5,075,955 | | Salary Expense | 30.6% |
| Fixed Assets | 967,214 | Contract Allowance | 251,089 | 4.9% | Fringe Benefits | 5.2% |
| Other Assets | 0 | Operating Revenue | 4,824,866 | 95.1% | | |
| Total Assets | 2,107,301 | Operating Expense | 3,946,904 | 81.8% | Current Ratio | 3.1 |
| Current Liabilities | 373,239 | Operating Margin | 877,962 | 18.2% | Days to Collect | 190.3 |
| Long Term Liabilities | 0 | Other Income | 1,828 | 0.0% | Avg Payment Days | 6.1 |
| Total Equity | 1,734,061 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.9% |
| Total Liab. and Equity | 2,107,300 | Net Profit or Loss | 879,790 | 18.2% | Return on Equity | 50.7% |
| 052716 SANTA AN | IA DIALYSIS CE | NTER | | | For Profit | |
| 1820 EAST DEERE S | STREET | 12/31/2013 | 365 Days Settled | i | Short Term | |
| SANTA ANA, CA 927 | 705 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 6,917,831 | Total Charges | 4,845,851 | | Salary Expense | 36.1% |
| Fixed Assets | 536,728 | Contract Allowance | -534,152 | -11.0% | Fringe Benefits | 5.9% |
| Other Assets | 7,273,533 | Operating Revenue | 5,380,003 | 111.0% | | |
| Total Assets | 14,728,092 | Operating Expense | 3,952,823 | 73.5% | Current Ratio | 15.0 |
| Current Liabilities | 460,355 | Operating Margin | 1,427,180 | 26.5% | Days to Collect | 31.3 |
| Long Term Liabilities | 9,256 | Other Income | 6,777 | 0.1% | Avg Payment Days | 8.6 |
| Total Equity | 14,258,481 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.3% |
| Total Liab. and Equity | 14,728,092 | Net Profit or Loss | 1,433,957 | 26.7% | Return on Equity | 10.1% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052606 SANTA BA | RBARA ARTIFI | CIAL KIDNEY CENTE | :R | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| 1704 STATE ST | | 12/31/2013 | 365 Days Settled | d | Short Term | |
| SANTA BARBARA, (| CA 93101 | | | | | |
| SANTA BARBARA | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,917,107 | Total Charges | 55,569,797 | | Salary Expense | 34.8% |
| Fixed Assets | 563,322 | Contract Allowance | 46,663,843 | 84.0% | Fringe Benefits | 6.0% |
| Other Assets | 2,088,516 | Operating Revenue | 8,905,954 | 16.0% | | |
| Total Assets | 6,568,945 | Operating Expense | 6,055,021 | 68.0% | Current Ratio | 1.8 |
| Current Liabilities | 2,141,935 | Operating Margin | 2,850,933 | 32.0% | Days to Collect | 0.3 |
| Long Term Liabilities | 303,840 | Other Income | 36,069 | 0.4% | Avg Payment Days | 7.8 |
| Total Equity | 4,123,170 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.7% |
| Total Liab. and Equity | 6,568,945 | Net Profit or Loss | 2,887,002 | 32.4% | Return on Equity | 70.0% |
| 052513 SANTA BA | RBARA COMM | JNITY DIALYSIS CE | NTER | | For Profit | |
| 222 PESETAS LN | | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| SANTA BARBARA, (| CA 93110 | | | | | |
| SANTA BARBARA | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 415,645 | Total Charges | 3,119,666 | | Salary Expense | 41.3% |
| Fixed Assets | 1,805,572 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.1% |
| Other Assets | 0 | Operating Revenue | 3,119,666 | 100.0% | | |
| Total Assets | 2,221,217 | Operating Expense | 2,308,861 | 74.0% | Current Ratio | (2.6) |
| Current Liabilities | -157,662 | Operating Margin | 810,805 | 26.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 24 | 0.0% | Avg Payment Days | (4.9) |
| Total Equity | -2,063,555 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.1% |
| 1 | | Net Profit or Loss | 810,829 | | Return on Equity | -39.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552737 SANTA CLARA DIALYSIS #5197

12/31/2013 69 Days Settled

, CA

| Balance S | Balance Sheet | | Income Statement | | Key Performanace Ind. | |
|------------------------|---------------|--------------------|------------------|---------------|-----------------------|--------|
| Current Assets | -2,902,852 | Total Charges | 67,585 | | Salary Expense | 31.1% |
| Fixed Assets | 1,922,107 | Contract Allowance | 2,471 | 3.7% | Fringe Benefits | 2.2% |
| Other Assets | 0 | Operating Revenue | 65,114 | 96.3% | | |
| Total Assets | -980,745 | Operating Expense | 1,208,152 | 1,855.4% | Current Ratio | (76.7) |
| Current Liabilities | 37,823 | Operating Margin | -1,143,038 | - 1,755.4% | Days to Collect | 136.2 |
| Long Term Liabilities | 241,347 | Other Income | 0 | 0.0% | Avg Payment Days | 1.9 |
| Total Equity | -1,259,916 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.8% |
| Total Liab. and Equity | -980,746 | Net Profit or Loss | (1,143,038) | - 1,755.4% | Return on Equity | 90.7% |

Cost Report not filed.

Public

Short Term

052305 SANTA CLARA VALLEY MEDICAL CENTER - ESRD

SAN JOSE, CA 95128

SANTA CLARA

PALMETTO (CALIFORNIA)

2220 MOORPARK AVENUE

| Balance S | Sheet | Income | Statement | | | Key Performanace Ind. | |
|------------------------|-------|--------------------|-----------|---|------|-----------------------|------|
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052778 SANTA CL | ARITA KIDNEY | CENTER | | | For Profit | |
|-----------------------------------|--------------------|-------------------------------------|------------------------|----------------|-----------------------------------|--------------|
| 23861 MCBEAN PAF | RKWAY SUITE 1 | 1 12/31/2013 | 365 Days Settled | | Short Term | |
| VALENCIA, CA 9135 | 5 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 1,144,084 | Total Charges | 27,515,440 | | Salary Expense | 37.9% |
| Fixed Assets | 1,689,231 | Contract Allowance | 23,273,131 | 84.6% | Fringe Benefits | 5.5% |
| Other Assets | 22,033 | Operating Revenue | 4,242,309 | 15.4% | | |
| Total Assets | 2,855,348 | Operating Expense | 3,036,240 | 71.6% | Current Ratio | 5.4 |
| Current Liabilities | 211,926 | Operating Margin | 1,206,069 | 28.4% | Days to Collect | 40.9 |
| Long Term Liabilities | 1,465,992 | Other Income | 5 | 0.0% | Avg Payment Days | 21.0 |
| Total Equity | 1,177,430 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.2% |
| Total Liab. and Equity | 2,855,348 | Net Profit or Loss | 1,206,074 | 28.4% | Return on Equity | 102.4% |
| 552597 SANTA FE | SPRINGS DIAL | YSIS CENTER | | | For Profit | |
| 11147 WASHINGTO | N BOULEVARD | 12/31/2013 | 365 Days Settled | | Short Term | |
| WHITTIER, CA 9060 | 6 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 281,050 | Total Charges | 3,659,317 | | Salary Expense | 37.6% |
| Fixed Assets | 644,436 | Contract Allowance | 187,855 | 5.1% | Fringe Benefits | 6.6% |
| | | | | | | |
| Other Assets | 12,500 | Operating Revenue | 3,471,462 | 94.9% | | |
| Other Assets Total Assets | 12,500 937,986 | Operating Revenue Operating Expense | 3,471,462 3,258,533 | 94.9% 93.9% | Current Ratio | 1.1 |
| | | | | | Current Ratio Days to Collect | 1.1 106.4 |
| Total Assets | 937,986 | Operating Expense | 3,258,533 | 93.9% 6.1% | | |
| Total Assets Current Liabilities | 937,986 257,726 | Operating Expense Operating Margin | 3,258,533 | 93.9% 6.1% | Days to Collect Avg Payment Days | 106.4 |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052665 SANTA MC | NICA DIALYSIS | 3 | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|-------|
| 1260 15TH STREET, | SUITE #102 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| SANTA MONICA, CA | 90404 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 8,538,788 | Total Charges | 6,054,383 | | Salary Expense | 32.9% |
| Fixed Assets | 221,781 | Contract Allowance | 94,800 | 1.6% | Fringe Benefits | 4.9% |
| Other Assets | 1,072,897 | Operating Revenue | 5,959,583 | 98.4% | | |
| Total Assets | 9,833,466 | Operating Expense | 5,593,732 | 93.9% | Current Ratio | 23.3 |
| Current Liabilities | 366,348 | Operating Margin | 365,851 | 6.1% | Days to Collect | 614.1 |
| Long Term Liabilities | 14,988 | Other Income | 1,259 | 0.0% | Avg Payment Days | 8.4 |
| Total Equity | 9,452,130 | Other Expense | 0 | 0.0% | Depreciation Rate | 41.8% |
| Total Liab. and Equity | 9,833,466 | Net Profit or Loss | 367,110 | 6.2% | Return on Equity | 3.9% |
| 052800 SANTA PA | ULA DIALYSIS | | | | For Profit | |
| 253 MARCH ST | | 12/31/2013 | 365 Days Settled | I | Short Term | |
| SANTA PAULA, CA 9 | 93060 | | | | | |
| VENTURA | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -775,256 | Total Charges | 2,378,882 | | Salary Expense | 34.0% |
| Fixed Assets | 154,941 | Contract Allowance | -75,657 | -3.2% | Fringe Benefits | 5.1% |
| Other Assets | 1,733,779 | Operating Revenue | 2,454,539 | 103.2% | | |
| Total Assets | 1,113,464 | Operating Expense | 2,224,300 | 90.6% | Current Ratio | (3.2) |
| Current Liabilities | 244,690 | Operating Margin | 230,239 | 9.4% | Days to Collect | 90.7 |
| Long Term Liabilities | 2,828 | Other Income | 1,173 | 0.0% | Avg Payment Days | 7.9 |
| Total Equity | 865,947 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.1% |
| Total Liab. and Equity | 1,113,465 | Net Profit or Loss | 231,412 | 9.4% | Return on Equity | 26.7% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052514 SATELLITE | E DIALYSIS | | | | Not for Profit | |
|------------------------|---------------|-----------------------------|------------------|-------|--------------------|-------|
| 10596 NORTH TANT | AU AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| CUPERTINO, CA 950 | 014 | | | | | |
| SANTA CLARA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 9,784,313 | Total Charges | 9,158,896 | | Salary Expense | 33.6% |
| Fixed Assets | 667,885 | Contract Allowance | 46,108 | 0.5% | Fringe Benefits | 9.8% |
| Other Assets | 56,426 | Operating Revenue | 9,112,788 | 99.5% | | |
| Total Assets | 10,508,624 | Operating Expense | 8,109,677 | 89.0% | Current Ratio | 9.3 |
| Current Liabilities | 1,047,344 | Operating Margin | 1,003,111 | 11.0% | Days to Collect | 357.1 |
| Long Term Liabilities | 304,125 | Other Income | 3,383 | 0.0% | Avg Payment Days | 25.3 |
| Total Equity | 9,157,155 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.8% |
| Total Liab. and Equity | 10,508,624 | Net Profit or Loss | 1,006,494 | 11.0% | Return on Equity | 11.0% |
| 052531 SATELLITE | E DIALYSIS | | | | Not for Profit | |
| 3500 COFFEE ROAD | D, SUITE 21 | 12/31/2013 365 Days Settled | | | Short Term | |
| MODESTO, CA 9535 | 55 | | | | | |
| STANISLAUS | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 11,720,052 | Total Charges | 6,289,413 | | Salary Expense | 32.0% |
| Fixed Assets | 1,143,102 | Contract Allowance | 31,519 | 0.5% | Fringe Benefits | 10.7% |
| Other Assets | 36,927 | Operating Revenue | 6,257,894 | 99.5% | | |
| Total Assets | 12,900,081 | Operating Expense | 5,924,921 | 94.7% | Current Ratio | 13.2 |
| Current Liabilities | 888,637 | Operating Margin | 332,973 | 5.3% | Days to Collect | 631.7 |
| Long Term Liabilities | 0 | Other Income | 3,523 | 0.1% | Avg Payment Days | 22.5 |
| Total Equity | 12,011,444 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.6% |
| Total Liab. and Equity | 12,900,081 | Net Profit or Loss | 336,496 | 5.4% | Return on Equity | 2.8% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052555 SATELLITE | E DIALYSIS | | | | Not for Profit | |
|------------------------|---------------------|----------------------------|------------------|-------|----------------------|-------|
| 3801 CLARES STRE | ET | 12/31/2013 | 365 Days Settled | | Short Term | |
| CAPITOLA, CA 9501 | 0 | | | | | |
| SANTA CRUZ | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,629,233 | Total Charges | 5,449,250 | | Salary Expense | 33.5% |
| Fixed Assets | 1,654,304 | Contract Allowance | 138,631 | 2.5% | Fringe Benefits | 10.2% |
| Other Assets | 907,330 | Operating Revenue | 5,310,619 | 97.5% | | |
| Total Assets | 4,190,867 | Operating Expense | 4,404,462 | 82.9% | Current Ratio | 4.8 |
| Current Liabilities | 340,107 | Operating Margin | 906,157 | 17.1% | Days to Collect | 24.0 |
| Long Term Liabilities | 0 | Other Income | 505 | 0.0% | Avg Payment Days | 16.3 |
| Total Equity | 3,850,760 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.5% |
| Total Liab. and Equity | 4,190,867 | Net Profit or Loss | 906,662 | 17.1% | Return on Equity | 23.5% |
| 052572 SATELLITE | E DIALYSIS | | | | Not for Profit | |
| 2121 ALEXIAN DRIV | E, SUITE 118 | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN JOSE, CA 9511 | 6 | | | | | |
| SANTA CLARA | | | | | | |
| NATIONAL GOVERN | IMENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 25,145,779 | Total Charges | 12,022,126 | | Salary Expense | 34.0% |
| Fixed Assets | 1,000,853 | Contract Allowance | 60,296 | 0.5% | Fringe Benefits | 10.9% |
| Other Assets | 0 | Operating Revenue | 11,961,830 | 99.5% | | |
| Total Assets | 26,146,632 | Operating Expense | 10,928,716 | 91.4% | Current Ratio | 23.6 |
| 0 | 1,065,385 | Operating Margin | 1,033,114 | 8.6% | Days to Collect | 753.0 |
| Current Liabilities | | | | 0.00/ | Aver Davissant Davis | 24.5 |
| Long Term Liabilities | 8,803 | Other Income | 4,207 | 0.0% | Avg Payment Days | 24.5 |
| | 8,803 25,072,444 | Other Income Other Expense | 4,207 | | Depreciation Rate | 7.7% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052600 SATELLITE | E DIALYSIS | | | | Not for Profit | |
|------------------------|--------------|--------------------|------------------|-------|--------------------|-------|
| 393 BLOSSOM HILL | ROAD SUITE 1 | 10 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN JOSE, CA 9512 | 3 | | | | | |
| SANTA CLARA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 16,893,493 | Total Charges | 6,698,481 | | Salary Expense | 33.0% |
| Fixed Assets | 441,230 | Contract Allowance | 33,552 | 0.5% | Fringe Benefits | 10.1% |
| Other Assets | 12,184 | Operating Revenue | 6,664,929 | 99.5% | | |
| Total Assets | 17,346,907 | Operating Expense | 5,471,968 | 82.1% | Current Ratio | 22.7 |
| Current Liabilities | 744,871 | Operating Margin | 1,192,961 | 17.9% | Days to Collect | 902.4 |
| Long Term Liabilities | 836 | Other Income | 5,435 | 0.1% | Avg Payment Days | 31.2 |
| Total Equity | 16,601,200 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.3% |
| Total Liab. and Equity | 17,346,907 | Net Profit or Loss | 1,198,396 | 18.0% | Return on Equity | 7.2% |
| 052609 SATELLITE | E DIALYSIS | | | | Not for Profit | |
| 136 E COLUMBIA W | AY | 12/31/2013 | 365 Days Settled | | Short Term | |
| SONORA, CA 95370 | | | | | | |
| TUOLUMNE | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 446,124 | Total Charges | 2,163,489 | | Salary Expense | 37.5% |
| Fixed Assets | 118,722 | Contract Allowance | 10,903 | 0.5% | Fringe Benefits | 10.0% |
| Other Assets | 0 | Operating Revenue | 2,152,586 | 99.5% | | |
| Total Assets | 564,846 | Operating Expense | 2,113,638 | 98.2% | Current Ratio | 1.9 |
| Current Liabilities | 232,736 | Operating Margin | 38,948 | 1.8% | Days to Collect | 77.7 |
| Long Term Liabilities | 10,071 | Other Income | 638 | 0.0% | Avg Payment Days | 27.6 |
| Long rom Liabilities | | | | | | |
| Total Equity | 322,039 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052629 SATELLITE | DIALYSIS | | | | Not for Profit | |
|------------------------|-------------|--------------------|------------------|--------|---------------------|-------|
| 40 PENNY LANE, SU | JITE 1 | 12/31/2013 | 365 Days Settled | | Short Term | |
| WATSONVILLE, CA | 95076 | | | | | |
| SANTA CRUZ | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 13,379,527 | Total Charges | 6,643,862 | | Salary Expense | 32.6% |
| Fixed Assets | 472,626 | Contract Allowance | 33,622 | 0.5% | Fringe Benefits | 10.0% |
| Other Assets | 0 | Operating Revenue | 6,610,240 | 99.5% | | |
| Total Assets | 13,852,153 | Operating Expense | 5,928,084 | 89.7% | Current Ratio | 15.1 |
| Current Liabilities | 885,685 | Operating Margin | 682,156 | 10.3% | Days to Collect | 68.4 |
| Long Term Liabilities | 4,179 | Other Income | 8,612 | 0.1% | Avg Payment Days | 20.9 |
| Total Equity | 12,962,289 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.2% |
| Total Liab. and Equity | 13,852,153 | Net Profit or Loss | 690,768 | 10.4% | Return on Equity | 5.3% |
| 052630 SATELLITE | DIALYSIS | | | | Not for Profit | |
| 2301 CIRCADIAN WA | AY, SUITE C | 12/31/2013 | 365 Days Settled | | Short Term | |
| SANTA ROSA, CA 95 | 5407 | | | | | |
| SONOMA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace In | nd. |
| Current Assets | 18,306,339 | Total Charges | 11,407,607 | | Salary Expense | 34.0% |
| Fixed Assets | 724,054 | Contract Allowance | 57,050 | 0.5% | Fringe Benefits | 10.4% |
| Other Assets | 26,550 | Operating Revenue | 11,350,557 | 99.5% | | |
| Total Assets | 19,056,943 | Operating Expense | 9,470,331 | 83.4% | Current Ratio | 12.3 |
| Current Liabilities | 1,488,620 | Operating Margin | 1,880,226 | 16.6% | Days to Collect | 566.7 |
| Long Term Liabilities | 121,379 | Other Income | 5,503 | 0.0% | Avg Payment Days | 21.4 |
| Total Equity | 17,446,944 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.0% |
| Total Liab. and Equity | 19,056,943 | Net Profit or Loss | 1,885,729 | 40.00/ | Return on Equity | 10.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052647 SATELLITE | E DIALYSIS | | | | Not for Profit | |
|------------------------|--------------|--------------------|------------------|--------|--------------------|-------|
| 1729 NORTH OLIVE | AVE, SUITE 9 | 12/31/2013 | 365 Days Settled | | Short Term | |
| TURLOCK, CA 95382 | 2 | | | | | |
| STANISLAUS | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 11,240,356 | Total Charges | 6,051,966 | | Salary Expense | 33.6% |
| Fixed Assets | 161,574 | Contract Allowance | 30,515 | 0.5% | Fringe Benefits | 11.7% |
| Other Assets | 0 | Operating Revenue | 6,021,451 | 99.5% | | |
| Total Assets | 11,401,930 | Operating Expense | 4,886,213 | 81.1% | Current Ratio | 15.5 |
| Current Liabilities | 726,245 | Operating Margin | 1,135,238 | 18.9% | Days to Collect | 651.8 |
| Long Term Liabilities | 18,413 | Other Income | 2,215 | 0.0% | Avg Payment Days | 25.1 |
| Total Equity | 10,657,272 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.7% |
| Total Liab. and Equity | 11,401,930 | Net Profit or Loss | 1,137,453 | 18.9% | Return on Equity | 10.7% |
| 052793 SATELLITE | DIALYSIS | | | | For Profit | |
| 1410 MARSHALL ST | REET | 12/31/2013 | 365 Days Settled | | Short Term | |
| REDWOOD CITY, CA | A 94063 | | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 11,778,219 | Total Charges | 4,336,527 | | Salary Expense | 37.2% |
| Fixed Assets | 470,390 | Contract Allowance | 21,723 | 0.5% | Fringe Benefits | 8.9% |
| Other Assets | 135,905 | Operating Revenue | 4,314,804 | 99.5% | | |
| Total Assets | 12,384,514 | Operating Expense | 4,579,605 | 106.1% | Current Ratio | 18.2 |
| Current Liabilities | 648,644 | Operating Margin | -264,801 | -6.1% | Days to Collect | 904.9 |
| Long Term Liabilities | 6,059 | Other Income | 2,602 | 0.1% | Avg Payment Days | 22.0 |
| Total Equity | 11,729,811 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.2% |
| Total Liab. and Equity | 12,384,514 | Net Profit or Loss | (262,199) | -6.1% | Return on Equity | -2.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052874 SATELLITE | E DIALYSIS | | | | For Profit | |
|------------------------|-----------------|--------------------|------------------|--------|--------------------|-------|
| 205 KENWOOD WAY | <i>(</i> | 12/31/2013 | 365 Days Settled | | Short Term | |
| SOUTH SAN FRANC | SISCO, CA 94080 |) | | | | |
| SAN MATEO | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 5,809,336 | Total Charges | 8,103,624 | | Salary Expense | 35.0% |
| Fixed Assets | 383,292 | Contract Allowance | 40,714 | 0.5% | Fringe Benefits | 8.7% |
| Other Assets | 13,000 | Operating Revenue | 8,062,910 | 99.5% | | |
| Total Assets | 6,205,628 | Operating Expense | 6,888,284 | 85.4% | Current Ratio | 8.5 |
| Current Liabilities | 684,331 | Operating Margin | 1,174,626 | 14.6% | Days to Collect | 211.2 |
| Long Term Liabilities | 0 | Other Income | 3,235 | 0.0% | Avg Payment Days | 20.6 |
| Total Equity | 5,521,297 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.0% |
| Total Liab. and Equity | 6,205,628 | Net Profit or Loss | 1,177,861 | 14.6% | Return on Equity | 21.3% |
| 052887 SATELLITE | E DIALYSIS | | | | Not for Profit | |
| 8911 LAKEWOOD D | R, SUITE 16 | 12/31/2013 | 365 Days Settled | | Short Term | |
| WINDSOR, CA 95492 | 2 | | | | | |
| SONOMA | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,656,615 | Total Charges | 2,718,907 | | Salary Expense | 31.8% |
| Fixed Assets | 249,801 | Contract Allowance | 13,650 | 0.5% | Fringe Benefits | 10.3% |
| Other Assets | 0 | Operating Revenue | 2,705,257 | 99.5% | | |
| Total Assets | 1,906,416 | Operating Expense | 2,744,662 | 101.5% | Current Ratio | 2.3 |
| Current Liabilities | 713,525 | Operating Margin | -39,405 | -1.5% | Days to Collect | 155.7 |
| Long Term Liabilities | 0 | Other Income | 483 | 0.0% | Avg Payment Days | 32.0 |
| Total Equity | 1,192,891 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.1% |
| | | Net Profit or Loss | (38,922) | | Return on Equity | -3.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552559 SATELLITE | DIALYSIS | | | | Not for Profit | |
|------------------------|---------------|--------------------|------------------|-------|-------------------|-------|
| 1860 MILMONT DRI\ | /E | 12/31/2013 | 365 Days Settled | | Short Term | |
| MILPITAS, CA 95035 | ; | | | | | |
| SANTA CLARA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 6,468,192 | Total Charges | 7,340,471 | | Salary Expense | 33.4% |
| Fixed Assets | 1,072,858 | Contract Allowance | 36,757 | 0.5% | Fringe Benefits | 10.3% |
| Other Assets | 22,896 | Operating Revenue | 7,303,714 | 99.5% | | |
| Total Assets | 7,563,946 | Operating Expense | 5,821,454 | 79.7% | Current Ratio | 11.9 |
| Current Liabilities | 542,126 | Operating Margin | 1,482,260 | 20.3% | Days to Collect | 292.2 |
| Long Term Liabilities | 206,619 | Other Income | 921 | 0.0% | Avg Payment Days | 20.9 |
| Total Equity | 6,815,201 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.5% |
| Total Liab. and Equity | 7,563,946 | Net Profit or Loss | 1,483,181 | 20.3% | Return on Equity | 21.8% |
| 552635 SATELLITE | DIALYSIS | | | | Not for Profit | |
| 7019 REALM DRIVE | | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN JOSE, CA 9511 | 9 | | | | | |
| SANTA CLARA | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 1,292,096 | Total Charges | 4,808,942 | | Salary Expense | 30.4% |
| Fixed Assets | 1,171,446 | Contract Allowance | 24,088 | 0.5% | Fringe Benefits | 9.4% |
| Other Assets | 19,475 | Operating Revenue | 4,784,854 | 99.5% | | |
| Total Assets | 2,483,017 | Operating Expense | 4,372,232 | 91.4% | Current Ratio | 4.1 |
| Current Liabilities | 319,000 | Operating Margin | 412,622 | 8.6% | Days to Collect | 50.4 |
| Long Term Liabilities | 0 | Other Income | 2,285 | 0.0% | Avg Payment Days | 21.6 |
| Total Equity | 2,164,017 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.4% |
| Total Liab. and Equity | 2,483,017 | Net Profit or Loss | 414,907 | 8.7% | Return on Equity | 19.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552670 SATELLITE | E DIALYSIS | | | | Not for Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|---------|
| 1040 HAMILTON CO | URT | 12/31/2013 | 365 Days Settled | | Short Term | |
| MENLO PARK, CA 9 | 4025 | | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -3,273,236 | Total Charges | 2,364,110 | | Salary Expense | 31.3% |
| Fixed Assets | 1,373,141 | Contract Allowance | 11,850 | 0.5% | Fringe Benefits | 7.8% |
| Other Assets | 43,055 | Operating Revenue | 2,352,260 | 99.5% | | |
| Total Assets | -1,857,040 | Operating Expense | 2,870,603 | 122.0% | Current Ratio | (10.0) |
| Current Liabilities | 325,873 | Operating Margin | -518,343 | -22.0% | Days to Collect | 80.5 |
| Long Term Liabilities | 0 | Other Income | 663 | 0.0% | Avg Payment Days | 18.1 |
| Total Equity | -2,182,913 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.3% |
| Total Liab. and Equity | -1,857,040 | Net Profit or Loss | (517,680) | -22.0% | Return on Equity | 23.7% |
| 552704 SATELLITE | E DIALYSIS | | | | Not for Profit | |
| 590 EAST HARDING | WAY | 12/31/2013 | 365 Days Settled | | Short Term | |
| STOCKTON, CA 952 | 04 | | | | | |
| SAN JOAQUIN | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 624,006 | Total Charges | 1,487,098 | | Salary Expense | 29.2% |
| Fixed Assets | 1,532,420 | Contract Allowance | 59,614 | 4.0% | Fringe Benefits | 5.9% |
| Other Assets | 18,000 | Operating Revenue | 1,427,484 | 96.0% | | |
| Total Assets | 2,174,426 | Operating Expense | 2,013,777 | 141.1% | Current Ratio | 0.5 |
| Current Liabilities | 1,347,533 | Operating Margin | -586,293 | -41.1% | Days to Collect | 59.6 |
| Long Term Liabilities | 750,000 | Other Income | 0 | 0.0% | Avg Payment Days | 17.1 |
| Total Equity | 76,893 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.1% |
| Total Liab. and Equity | 2,174,426 | Net Profit or Loss | (586,293) | -41.1% | Return on Equity | -762.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552706 SATELLITE | E DIALYSIS | | | | Not for Profit | |
|------------------------|------------------|--------------------|------------------|--------|-------------------|---------|
| 25251 PASEO DE AL | LICIA, SUITE 100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| LAGUNA HILLS, CA | 92653 | | | | | |
| ORANGE | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,068,185 | Total Charges | 1,413,948 | | Salary Expense | 32.8% |
| Fixed Assets | 1,238,507 | Contract Allowance | 56,560 | 4.0% | Fringe Benefits | 7.4% |
| Other Assets | 43,310 | Operating Revenue | 1,357,388 | 96.0% | | |
| Total Assets | 2,350,002 | Operating Expense | 1,838,163 | 135.4% | Current Ratio | 0.8 |
| Current Liabilities | 1,390,124 | Operating Margin | -480,775 | -35.4% | Days to Collect | 151.0 |
| Long Term Liabilities | 900,000 | Other Income | 131 | 0.0% | Avg Payment Days | 12.2 |
| Total Equity | 59,878 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.8% |
| Total Liab. and Equity | 2,350,002 | Net Profit or Loss | (480,644) | -35.4% | Return on Equity | -802.7% |
| 552714 SATELLITE | E DIALYSIS | | | | Not for Profit | |
| 1620 E CAPITOL EX | PRESSWAY | 12/31/2013 | 259 Days Settled | | Short Term | |
| SAN JOSE, CA 9512 | 1 | | | | | |
| SANTA CLARA | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -3,102,562 | Total Charges | 2,719,638 | | Salary Expense | 35.2% |
| Fixed Assets | 2,581,058 | Contract Allowance | 13,589 | 0.5% | Fringe Benefits | 6.5% |
| Other Assets | 42,905 | Operating Revenue | 2,706,049 | 99.5% | | |
| Total Assets | -478,599 | Operating Expense | 3,349,194 | 123.8% | Current Ratio | (11.4) |
| Current Liabilities | 272,485 | Operating Margin | -643,145 | -23.8% | Days to Collect | (367.0) |
| Long Term Liabilities | 0 | Other Income | 61 | 0.0% | Avg Payment Days | 13.6 |
| Total Equity | -751,084 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.1% |
| Total Liab. and Equity | -478,599 | Net Profit or Loss | (643,084) | -23.8% | Return on Equity | 85.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552717 SATELLITE | E DIALYSIS | | | | Not for Profit | |
|--|----------------|-------------------------------|------------------|---------|-----------------------------------|----------------|
| 3330 TELEGRAPH | AVENUE | 12/31/2013 | 210 Days Settled | | Short Term | |
| OAKLAND, CA 94609 | 9 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,026,283 | Total Charges | 1,515,690 | | Salary Expense | 33.4% |
| Fixed Assets | 2,612,331 | Contract Allowance | 42,246 | 2.8% | Fringe Benefits | 5.0% |
| Other Assets | 0 | Operating Revenue | 1,473,444 | 97.2% | | |
| Total Assets | 3,638,614 | Operating Expense | 2,751,729 | 186.8% | Current Ratio | 0.3 |
| Current Liabilities | 3,706,776 | Operating Margin | -1,278,285 | -86.8% | Days to Collect | 22.0 |
| Long Term Liabilities | 0 | Other Income | 123 | 0.0% | Avg Payment Days | 9.6 |
| Total Equity | -68,162 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.9% |
| Total Liab. and Equity | 3,638,614 | Net Profit or Loss | (1,278,162) | -86.7% | Return on Equity | 1,875.2% |
| 552720 SATELLITE | DIALYSIS | | | | Not for Profit | |
| 2401 MERCED STRE | EET, SUITE 110 | 12/31/2013 | 196 Days Settled | | Short Term | |
| SAN LEANDRO, CA | 94577 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 132,122 | Total Charges | 269,597 | | Salary Expense | 24.7% |
| Fixed Assets | 2,775,978 | Contract Allowance | 10,748 | 4.0% | Fringe Benefits | 4.8% |
| Other Assets | 36,035 | Operating Revenue | 258,849 | 96.0% | | |
| Total Assets | 2,944,135 | Operating Expense | 1,141,850 | 441.1% | Current Ratio | 0.1 |
| I | | | | | | |
| Current Liabilities | 2,227,134 | Operating Margin | -883,001 | -341.1% | Days to Collect | (14.6) |
| Current Liabilities Long Term Liabilities | 2,227,134 0 | Operating Margin Other Income | -883,001 0 | | Days to Collect Avg Payment Days | (14.6) 11.8 |
| | _ | | | 0.0% | • | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552733 SATELLITE | DIALYSIS | | | | For Profit | |
|------------------------|-----------------|--------------------|------------------|---------|-------------------|-----------|
| 2001 JUNIPERO SER | RRA BLVD, SUIT | E 100 12/31/2013 | 140 Days Settled | ł | Short Term | |
| DALY CITY, CA 9401 | 4 | | | | | |
| SAN MATEO | | | | | | |
| NORIDIAN ADMIN S | ERVICES | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -2,974,948 | Total Charges | 332,612 | | Salary Expense | 21.8% |
| Fixed Assets | 1,861,031 | Contract Allowance | 1,663 | 0.5% | Fringe Benefits | 4.8% |
| Other Assets | 0 | Operating Revenue | 330,949 | 99.5% | | |
| Total Assets | -1,113,917 | Operating Expense | 1,275,644 | 385.5% | Current Ratio | (63.0) |
| Current Liabilities | 47,238 | Operating Margin | -944,695 | -285.5% | Days to Collect | (1,406.7) |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 5.2 |
| Total Equity | -1,161,155 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.4% |
| Total Liab. and Equity | -1,113,917 | Net Profit or Loss | (944,695) | -285.5% | Return on Equity | 81.4% |
| 552536 SATELLITE | E DIALYSIS - CE | NTRAL MODESTO | | | For Profit | |
| 1315 10TH STREET, | SUITE 300 | 12/31/2013 | 365 Days Settled | i | Short Term | |
| MODESTO, CA 9535 | 4 | | | | | |
| STANISLAUS | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,873,483 | Total Charges | 6,751,101 | | Salary Expense | 35.2% |
| Fixed Assets | 233,442 | Contract Allowance | 55,179 | 0.8% | Fringe Benefits | 12.2% |
| Other Assets | 29,012 | Operating Revenue | 6,695,922 | 99.2% | | |
| Total Assets | 2,135,937 | Operating Expense | 5,920,990 | 88.4% | Current Ratio | 2.5 |
| Current Liabilities | 736,416 | Operating Margin | 774,932 | 11.6% | Days to Collect | 62.7 |
| Long Term Liabilities | 0 | Other Income | 2,623 | 0.0% | Avg Payment Days | 14.2 |
| Total Equity | 1,399,521 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.9% |
| Total Liab. and Equity | 2,135,937 | Net Profit or Loss | 777,555 | 11.6% | Return on Equity | 55.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552730 SATELLITE DIALYSIS ROHNERT PARK

12/31/2013 110 Days Settled

, CA

| Balance S | Sheet | Income Statement | | ent Key Performanace Ind. | | Ind. |
|------------------------|------------|--------------------|-----------|---------------------------|-------------------|-----------|
| Current Assets | -3,127,147 | Total Charges | 132,379 | | Salary Expense | 28.1% |
| Fixed Assets | 2,487,870 | Contract Allowance | 662 | 0.5% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 131,717 | 99.5% | | |
| Total Assets | -639,277 | Operating Expense | 803,706 | 610.2% | Current Ratio | (84.4) |
| Current Liabilities | 37,051 | Operating Margin | -671,989 | -510.2% | Days to Collect | (2,743.5) |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 5.1 |
| Total Equity | -676,328 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.0% |
| Total Liab. and Equity | -639,277 | Net Profit or Loss | (671,989) | -510.2% | Return on Equity | 99.4% |

052526 SATELLITE DIALYSIS CENTER

Not for Profit

565 SIR FRANCIS DRAKE BLVD

12/31/2013 365 Days Settled

Short Term

GREENBRAE, CA 94904

MARIN

NATIONAL GOVERNMENT SERVICES

| Balance S | Sheet | eet Income Statement | | Key Performanace Ind. | | |
|------------------------|-----------|----------------------|-----------|-----------------------|-------------------|-------|
| Current Assets | 6,214,325 | Total Charges | 5,204,927 | | Salary Expense | 32.1% |
| Fixed Assets | 259,787 | Contract Allowance | 26,082 | 0.5% | Fringe Benefits | 9.5% |
| Other Assets | 0 | Operating Revenue | 5,178,845 | 99.5% | | |
| Total Assets | 6,474,112 | Operating Expense | 4,903,577 | 94.7% | Current Ratio | 9.4 |
| Current Liabilities | 662,045 | Operating Margin | 275,268 | 5.3% | Days to Collect | 412.3 |
| Long Term Liabilities | 15,676 | Other Income | 249 | 0.0% | Avg Payment Days | 19.5 |
| Total Equity | 5,796,391 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.4% |
| Total Liab. and Equity | 6,474,112 | Net Profit or Loss | 275,517 | 5.3% | Return on Equity | 4.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052751 SATELLITE | E DIALYSIS OF | GILROY | | | For Profit | |
|------------------------|---------------|--------------------|------------------|-------|-------------------|--------|
| 7800 ARROYO CIRC | LE SUITE B | 12/31/2013 | 365 Days Settled | | Short Term | |
| GILROY, CA 95020 | | | | | | |
| SANTA CLARA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 1,905,515 | Total Charges | 7,468,307 | | Salary Expense | 34.5% |
| Fixed Assets | 476,169 | Contract Allowance | 56,151 | 0.8% | Fringe Benefits | 9.9% |
| Other Assets | 0 | Operating Revenue | 7,412,156 | 99.2% | | |
| Total Assets | 2,381,684 | Operating Expense | 5,510,398 | 74.3% | Current Ratio | 2.5 |
| Current Liabilities | 766,162 | Operating Margin | 1,901,758 | 25.7% | Days to Collect | 51.0 |
| Long Term Liabilities | 7,121 | Other Income | 4,377 | 0.1% | Avg Payment Days | 21.7 |
| Total Equity | 1,608,401 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.5% |
| Total Liab. and Equity | 2,381,684 | Net Profit or Loss | 1,906,135 | 25.7% | Return on Equity | 118.5% |
| 552653 SATELLITE | E DIALYSIS OF | MERCED, LLC | | | Not for Profit | |
| 3376 N HIGHWAY 59 | 9, STE 1 | 12/31/2013 | 365 Days Settled | | Short Term | |
| MERCED, CA 95348 | | | | | | |
| MERCED | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 994,969 | Total Charges | 5,002,290 | | Salary Expense | 29.7% |
| Fixed Assets | 1,295,352 | Contract Allowance | 40,332 | 0.8% | Fringe Benefits | 7.9% |
| Other Assets | 7,200 | Operating Revenue | 4,961,958 | 99.2% | | |
| Total Assets | 2,297,521 | Operating Expense | 4,135,721 | 83.3% | Current Ratio | 0.7 |
| Current Liabilities | 1,524,259 | Operating Margin | 826,237 | 16.7% | Days to Collect | 45.4 |
| Long Term Liabilities | 100,000 | Other Income | 5,734 | 0.1% | Avg Payment Days | 19.9 |
| Total Equity | 673,262 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.6% |
| [| | Net Profit or Loss | 831,971 | | Return on Equity | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552685 SATELLITE | DIALYSIS OF | MORGAN HILL | | | Not for Profit | |
|--|--|--|---|--------------------------------|--|------------------------------|
| 16060 CAPUTO DRIV | VΕ | 12/31/2013 | 365 Days Settled | | Short Term | |
| MORGAN HILL, CA 9 | 95037 | | | | | |
| SANTA CLARA | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 555,204 | Total Charges | 2,537,819 | | Salary Expense | 30.1% |
| Fixed Assets | 1,331,447 | Contract Allowance | 50,777 | 2.0% | Fringe Benefits | 11.2% |
| Other Assets | 12,508 | Operating Revenue | 2,487,042 | 98.0% | | |
| Total Assets | 1,899,159 | Operating Expense | 2,547,727 | 102.4% | Current Ratio | 0.3 |
| Current Liabilities | 1,716,273 | Operating Margin | -60,685 | -2.4% | Days to Collect | 57.8 |
| Long Term Liabilities | 450,000 | Other Income | 1,696 | 0.1% | Avg Payment Days | 15.6 |
| Total Equity | -267,114 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.2% |
| Total Liab. and Equity | 1,899,159 | Net Profit or Loss | (58,989) | -2.4% | Return on Equity | 22.1% |
| 552609 SATELLITE | E DIALYSIS OF | ORANGE LLC | | | Not for Profit | |
| 1518 WEST LA VETA | Δ Δ./ΕΝΙΙΕ | 40/04/0040 | | | | |
| | AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| ORANGE, CA 92868 | | 12/31/2013 | 365 Days Settled | | Short Term | |
| ORANGE, CA 92868 ORANGE | | 12/31/2013 | 365 Days Settled | | Short Term | |
| · | | 12/31/2013 | 365 Days Settled | | Short Term | |
| ORANGE | TH CAROLINA) | | 365 Days Settled Statement | | Short Term Key Performanace | Ind. |
| ORANGE BLUE CROSS (SOU | TH CAROLINA) Sheet | | · | | | Ind . 34.1% |
| ORANGE BLUE CROSS (SOU' Balance S | TH CAROLINA) Sheet | Income | • Statement | 2.0% | Key Performanace | |
| ORANGE BLUE CROSS (SOU' Balance S Current Assets | TH CAROLINA) Sheet 1,138,049 | Income Total Charges | • Statement 6,333,011 | 2.0% 98.0% | Key Performanace Salary Expense | 34.1% |
| ORANGE BLUE CROSS (SOU' Balance S Current Assets Fixed Assets | TH CAROLINA) Sheet 1,138,049 560,480 | Income Total Charges Contract Allowance | e Statement 6,333,011 127,606 | | Key Performanace Salary Expense Fringe Benefits | 34.1% |
| ORANGE BLUE CROSS (SOUTH Balance Structurent Assets Fixed Assets Other Assets | TH CAROLINA) Sheet 1,138,049 560,480 43,066 | Income Total Charges Contract Allowance Operating Revenue | 6,333,011 127,606 6,205,405 | 98.0% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 34.1% 9.2% |
| ORANGE BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets Total Assets | TH CAROLINA) Sheet 1,138,049 560,480 43,066 1,741,595 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 6,333,011 127,606 6,205,405 5,805,752 | 98.0% 93.6% 6.4% | Key Performanace Salary Expense Fringe Benefits Current Ratio | 34.1% 9.2% 0.8 |
| ORANGE BLUE CROSS (SOUTH Balance Structure Assets Fixed Assets Other Assets Total Assets Current Liabilities | TH CAROLINA) Sheet 1,138,049 560,480 43,066 1,741,595 1,469,672 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,333,011 127,606 6,205,405 5,805,752 399,653 | 98.0% 93.6% 6.4% 0.0% | Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect | 34.1% 9.2% 0.8 31.8 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552629 SATELLITE DIALYSIS OF SAN LEANDRO | | | | | Not for Profit | |
|--|----------------|--------------------|------------------|--------|--------------------|--------|
| 801 DAVIS STREET | | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN LEANDRO, CA | 94577 | | | | | |
| ALAMEDA | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,502,559 | Total Charges | 7,035,084 | | Salary Expense | 37.7% |
| Fixed Assets | 686,012 | Contract Allowance | 62,915 | 0.9% | Fringe Benefits | 9.6% |
| Other Assets | 1,755 | Operating Revenue | 6,972,169 | 99.1% | | |
| Total Assets | 2,190,326 | Operating Expense | 6,166,061 | 88.4% | Current Ratio | 1.1 |
| Current Liabilities | 1,421,952 | Operating Margin | 806,108 | 11.6% | Days to Collect | 45.9 |
| Long Term Liabilities | 100,000 | Other Income | 469 | 0.0% | Avg Payment Days | 18.1 |
| Total Equity | 668,374 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.4% |
| Total Liab. and Equity | 2,190,326 | Net Profit or Loss | 806,577 | 11.6% | Return on Equity | 120.7% |
| 552695 SATELLITE | DIALYSIS OF | SOUTH GATE | | | Not for Profit | |
| 8716 GARFIELD AVE | ENUE, SUITE 10 | 0 12/31/2013 | 365 Days Settled | | Short Term | |
| SOUTH GATE, CA 9 | 0280 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,218,706 | Total Charges | 2,930,998 | | Salary Expense | 33.7% |
| Fixed Assets | 1,692,565 | Contract Allowance | 118,407 | 4.0% | Fringe Benefits | 8.0% |
| Other Assets | 38,940 | Operating Revenue | 2,812,591 | 96.0% | | |
| Total Assets | 2,950,211 | Operating Expense | 3,294,602 | 117.1% | Current Ratio | 0.4 |
| Current Liabilities | 3,219,394 | Operating Margin | -482,011 | -17.1% | Days to Collect | 68.9 |
| Long Term Liabilities | 527,758 | Other Income | 1,352 | 0.0% | Avg Payment Days | 15.2 |
| | -796,941 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.0% |
| Total Equity | -7 30,341 | Other Expense | ű | | 2 oproblation reac | 12.070 |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552577 SATELLITE DIALYSIS OF STOCKTON, LLC | | | | | Not for Profit | |
|--|---------------|-----------------------------|-----------|-------|-------------------------|--------|
| 1801 EAST MARCH | LANE, A100 | 12/31/2013 365 Days Settled | | | Short Term | |
| STOCKTON, CA 952 | 210 | | | | | |
| SAN JOAQUIN | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,439,170 | Total Charges | 6,822,439 | | Salary Expense | 36.1% |
| Fixed Assets | 268,864 | Contract Allowance | 51,163 | 0.7% | Fringe Benefits | 8.9% |
| Other Assets | 0 | Operating Revenue | 6,771,276 | 99.3% | | |
| Total Assets | 1,708,034 | Operating Expense | 5,260,481 | 77.7% | Current Ratio | 1.4 |
| Current Liabilities | 1,005,990 | Operating Margin | 1,510,795 | 22.3% | Days to Collect | 42.3 |
| Long Term Liabilities | 18,413 | Other Income | 9,598 | 0.1% | Avg Payment Days | 19.0 |
| Total Equity | 683,631 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.9% |
| Total Liab. and Equity | 1,708,034 | Net Profit or Loss | 1,520,393 | 22.5% | Return on Equity | 222.4% |
| 052870 SATELLITE | E DIALYSIS OF | SUNNYVALE | | | For Profit | |
| 155 NORTH WOLFE | ROAD | 12/31/2013 365 Days Settled | | | Short Term | |
| SUNNYVALE, CA 94 | 086 | | | | | |
| SANTA CLARA | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,453,902 | Total Charges | 7,392,074 | | Salary Expense | 35.1% |
| Fixed Assets | 482,912 | Contract Allowance | 30,718 | 0.4% | Fringe Benefits | 9.5% |
| Other Assets | 0 | Operating Revenue | 7,361,356 | 99.6% | | |
| Total Assets | 2,936,814 | Operating Expense | 5,238,025 | 71.2% | Current Ratio | 2.5 |
| Current Liabilities | 974,018 | Operating Margin | 2,123,331 | 28.8% | Days to Collect | 78.3 |
| Long Term Liabilities | 0 | Other Income | 4,611 | 0.1% | Avg Payment Days | 22.3 |
| Total Equity | 1,962,796 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.4% |
| Total Liab. and Equity | 2,936,814 | Net Profit or Loss | 2,127,942 | 28.9% | Return on Equity | 108.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552632 SATELLITE | DIALYSIS OF | TRACY, LLC | | | Not for Profit | |
|--|--|--|--|-------------------------|---|------------------------------|
| 2156 WEST GRANT | LINE ROAD, SU | ITE 150 12/31/2013 | 365 Days Settled | | Short Term | |
| TRACY, CA 95377 | | | | | | |
| SAN JOAQUIN | | | | | | |
| PALMETTO (CALIFO | PRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 589,689 | Total Charges | 2,794,297 | | Salary Expense | 27.7% |
| Fixed Assets | 777,803 | Contract Allowance | 55,846 | 2.0% | Fringe Benefits | 10.0% |
| Other Assets | 36,341 | Operating Revenue | 2,738,451 | 98.0% | | |
| Total Assets | 1,403,833 | Operating Expense | 3,200,340 | 116.9% | Current Ratio | 0.2 |
| Current Liabilities | 3,494,269 | Operating Margin | -461,889 | -16.9% | Days to Collect | 41.5 |
| Long Term Liabilities | 37,500 | Other Income | 279 | 0.0% | Avg Payment Days | 16.4 |
| Total Equity | -2,127,936 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.5% |
| Total Liab. and Equity | 1,403,833 | Net Profit or Loss | (461,610) | -16.9% | Return on Equity | 21.7% |
| 552652 SATELLITE | E DIALYSIS OF | WHITE ROAD, LLC | | | Not for Profit | |
| | | | | | | |
| 1450 SOUTH WHITE | ROAD, SUITE 3 | 30 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN JOSE, CA 9512 | | 30 12/31/2013 | 365 Days Settled | | Short Term | |
| | | 30 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN JOSE, CA 9512 | 7 | 30 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN JOSE, CA 9512 SANTA CLARA | 7 DRNIA) | | 365 Days Settled Statement | | Short Term Key Performanace | nd. |
| SAN JOSE, CA 9512 SANTA CLARA PALMETTO (CALIFO | 7 DRNIA) Sheet | | · | | | nd. 33.0% |
| SAN JOSE, CA 9512 SANTA CLARA PALMETTO (CALIFO Balance S | 7 DRNIA) Sheet | Income | Statement | 1.4% | Key Performanace | |
| SAN JOSE, CA 9512 SANTA CLARA PALMETTO (CALIFO Balance S Current Assets | 7 DRNIA) S heet 1,481,540 | Income Total Charges | • Statement 6,739,986 | 1.4% 98.6% | Key Performanace | 33.0% |
| SAN JOSE, CA 9512 SANTA CLARA PALMETTO (CALIFO Balance S Current Assets Fixed Assets | 7 DRNIA) Sheet 1,481,540 1,298,581 | Income Total Charges Contract Allowance | • Statement 6,739,986 95,732 | | Key Performanace | 33.0% |
| SAN JOSE, CA 9512 SANTA CLARA PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets | 7 DRNIA) Sheet 1,481,540 1,298,581 27,000 | Income Total Charges Contract Allowance Operating Revenue | 6,739,986 95,732 6,644,254 | 98.6% | Key Performanace I Salary Expense Fringe Benefits | 33.0% 7.9% |
| SAN JOSE, CA 9512 SANTA CLARA PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets | 7 DRNIA) Sheet 1,481,540 1,298,581 27,000 2,807,121 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 95,732 6,644,254 5,085,744 | 98.6% 76.5% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect | 33.0% 7.9% 1.3 |
| SAN JOSE, CA 9512 SANTA CLARA PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 7 DRNIA) Sheet 1,481,540 1,298,581 27,000 2,807,121 1,173,609 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,739,986 95,732 6,644,254 5,085,744 1,558,510 | 98.6% 76.5% 23.5% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 33.0% 7.9% 1.3 43.1 |

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052385 SCRIPPS (| GREEN HOSPITA | AL | | | Not for Profit | |
|------------------------|---------------|--------------------|-----------------|-------|--------------------|-------|
| 10666 NORTH TORE | REY PINES ROA | D Cost Repor | t not filed. | | Short Term | |
| LA JOLLA, CA 92037 | 7 | | | | | |
| SAN DIEGO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 052770 SELMA DIA | ALYSIS | | | | For Profit | |
| 2711 CINEMA WAY, | SUITE 109 | 12/31/2013 | 365 Days Settle | d | Short Term | |
| SELMA, CA 93662 | | | | | | |
| FRESNO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 6,374,218 | Total Charges | 5,205,208 | | Salary Expense | 36.9% |
| Fixed Assets | 1,043,997 | Contract Allowance | 283,997 | 5.5% | Fringe Benefits | 5.9% |
| Other Assets | 90,041 | Operating Revenue | 4,921,211 | 94.5% | | |
| Total Assets | 7,508,256 | Operating Expense | 4,255,480 | 86.5% | Current Ratio | 14.7 |
| Current Liabilities | 434,488 | Operating Margin | 665,731 | 13.5% | Days to Collect | 14.1 |
| Long Term Liabilities | 124,628 | Other Income | 561 | 0.0% | Avg Payment Days | 6.7 |
| Total Equity | 6,949,141 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.3% |
| Total Liab. and Equity | 7,508,257 | Net Profit or Loss | 666,292 | 13.5% | Return on Equity | 9.6% |

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552721 SEQUOIA I | DIALYSIS | | | | For Profit | | | | |
|---|--|--|--|----------------------------------|---|----------------------------------|--|--|--|
| 440 N 11TH AVE | | 12/31/2013 | 259 Days Settled | | Short Term | | | | |
| HANFORD, CA 9323 | 0 | | | | | | | | |
| KINGS | | | | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | | |
| Current Assets | 564,330 | Total Charges | 932,957 | | Salary Expense | 34.7% | | | |
| Fixed Assets | 2,056,151 | Contract Allowance | 69,206 | 7.4% | Fringe Benefits | 4.5% | | | |
| Other Assets | 0 | Operating Revenue | 863,751 | 92.6% | | | | | |
| Total Assets | 2,620,481 | Operating Expense | 1,299,884 | 150.5% | Current Ratio | 11.7 | | | |
| Current Liabilities | 48,113 | Operating Margin | -436,133 | -50.5% | Days to Collect | 386.3 | | | |
| Long Term Liabilities | 104,458 | Other Income | 202,156 | 23.4% | Avg Payment Days | 8.0 | | | |
| Total Equity | 2,467,909 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.7% | | | |
| Total Liab. and Equity | 2,620,480 | Net Profit or Loss | (233,977) | -27.1% | Return on Equity | -9.5% | | | |
| 052724 SFS DIALY | 'SIS | | | | For Profit | | | | |
| 10012 NORWALK BL | VD, SUITE 190 | 12/31/2013 365 Days Settled | | | Short Term | | | | |
| SANTA FE SPRINGS | S. CA 90670 | | , | | | | | | |
| LOS ANGELES | SANTA FE SPRINGS, CA 90670 | | | | | | | | |
| LOS ANGELES | 2, 27, 333, 3 | | | | | | | | |
| NATIONAL GOVERN | | ≣S | | | | | | | |
| | IMENT SERVICI | | Statement | | Key Performanace I | nd. | | | |
| NATIONAL GOVERN | IMENT SERVICI | | • Statement 1,765,201 | | Key Performanace I Salary Expense | nd. 36.1% | | | |
| NATIONAL GOVERN Balance S | IMENT SERVICI | Income | | 5.0% | - | | | | |
| NATIONAL GOVERN Balance S Current Assets | NMENT SERVICI Sheet -4,094,146 | Income Total Charges | 1,765,201 | 5.0% 95.0% | Salary Expense | 36.1% | | | |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets | NMENT SERVICI Sheet -4,094,146 116,991 | Income Total Charges Contract Allowance | 1,765,201 88,157 | | Salary Expense Fringe Benefits | 36.1% | | | |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets | NMENT SERVICI Sheet -4,094,146 116,991 4,033,444 | Income Total Charges Contract Allowance Operating Revenue | 1,765,201 88,157 1,677,044 | 95.0% | Salary Expense Fringe Benefits Current Ratio | 36.1% 5.2% | | | |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets | NMENT SERVICI Sheet -4,094,146 116,991 4,033,444 56,289 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 1,765,201 88,157 1,677,044 1,748,835 | 95.0% 104.3% -4.3% | Salary Expense Fringe Benefits Current Ratio | 36.1% 5.2% (32.8) | | | |
| NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | NMENT SERVICE -4,094,146 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 1,765,201 88,157 1,677,044 1,748,835 -71,791 | 95.0% 104.3% -4.3% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 36.1% 5.2% (32.8) 468.7 | | | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052401 SIERRA VI | EW DISTRICT H | OSPITAL DIALYSIS | CENTER | | Public | |
|------------------------|----------------------|--------------------|------------------|--------|--------------------|--------|
| 283 NORTH PEARS | ON DRIVE | Cost Repor | t not filed. | | Short Term | |
| PORTERVILLE, CAS | 93257 | | | | | |
| TULARE | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Balance Sheet Income | | | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 552711 SILICON V | ALLEY DIALYSI | S | | | For Profit | |
| 725 RIDDER PARK [| ORIVE, SUITE 10 | 12/31/2013 | 294 Days Settled | d | Short Term | |
| SAN JOSE, CA 9513 | 1 | | | | | |
| SANTA CLARA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -3,273,104 | Total Charges | 1,300,943 | | Salary Expense | 32.5% |
| Fixed Assets | 2,424,269 | Contract Allowance | 98,769 | 7.6% | Fringe Benefits | 3.4% |
| Other Assets | 0 | Operating Revenue | 1,202,174 | 92.4% | | |
| Total Assets | -848,835 | Operating Expense | 1,891,701 | 157.4% | Current Ratio | (53.5) |
| Current Liabilities | 61,149 | Operating Margin | -689,527 | -57.4% | Days to Collect | 108.6 |
| Long Term Liabilities | 301,664 | Other Income | 35 | 0.0% | Avg Payment Days | 7.0 |
| Total Equity | -1,211,649 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.7% |
| Total Liab. and Equity | -848,836 | Net Profit or Loss | (689,492) | -57.4% | Return on Equity | 56.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552712 SILICON VALLEY HOME TRAINING | | | | | For Profit | |
|-------------------------------------|-----------------|-----------------------------|------------------|------------|-------------------|--------|
| 725 RIDDER PARK I | ORIVE, SUITE 50 | 12/31/2013 | 295 Days Settled | | Short Term | |
| SAN JOSE, CA 9513 | s1 | | | | | |
| SANTA CLARA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 502,672 | Total Charges | 595,785 | | Salary Expense | 28.0% |
| Fixed Assets | 791,558 | Contract Allowance | 26,496 | 4.4% | Fringe Benefits | 2.6% |
| Other Assets | 0 | Operating Revenue | 569,289 | 95.6% | | |
| Total Assets | 1,294,230 | Operating Expense | 890,823 | 156.5% | Current Ratio | 20.3 |
| Current Liabilities | 24,798 | Operating Margin | -321,534 | -56.5% | Days to Collect | 385.6 |
| Long Term Liabilities | 642,221 | Other Income | 120,564 | 21.2% | Avg Payment Days | 5.0 |
| Total Equity | 627,210 | Other Expense | 0 | 0.0% | Depreciation Rate | 30.2% |
| Total Liab. and Equity | 1,294,229 | Net Profit or Loss | (200,970) | -35.3% | Return on Equity | -32.0% |
| 552659 SILVER LA | KE DIALYSIS | | | | For Profit | |
| 2723 WEST TEMPLE | STREET | 12/31/2013 365 Days Settled | | Short Term | | |
| LOS ANGELES, CA | 90026 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -6,505,262 | Total Charges | 2,569,986 | | Salary Expense | 23.1% |
| Fixed Assets | 1,564,941 | Contract Allowance | 61,599 | 2.4% | Fringe Benefits | 3.1% |
| Other Assets | 0 | Operating Revenue | 2,508,387 | 97.6% | | |
| Total Assets | -4,940,321 | Operating Expense | 3,384,702 | 134.9% | Current Ratio | (18.4) |
| Current Liabilities | 354,313 | Operating Margin | -876,315 | -34.9% | Days to Collect | 175.1 |
| Long Term Liabilities | 0 | Other Income | 163 | 0.0% | Avg Payment Days | 7.2 |
| Total Equity | -5,294,635 | Other Expense | 0 | 0.0% | Depreciation Rate | 39.6% |
| Total Liab. and Equity | -4,940,322 | Net Profit or Loss | (876,152) | -34.9% | Return on Equity | 16.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052565 SILVERAD | O DIALYSIS | | | | For Profit | |
|------------------------|--------------------|-------------------------------|------------------|--------|-------------------|--------------|
| 1100 TRANCAS ST, | STE 266 & 267 | 12/31/2013 | 365 Days Settled | | Short Term | |
| NAPA, CA 94558 | | | | | | |
| NAPA | | | | | | |
| PALMETTO (CALIFO | RNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -929,408 | Total Charges | 1,025,726 | | Salary Expense | 33.8% |
| Fixed Assets | 91,187 | Contract Allowance | -193,659 | -18.9% | Fringe Benefits | 5.3% |
| Other Assets | 1,645,610 | Operating Revenue | 1,219,385 | 118.9% | | |
| Total Assets | 807,389 | Operating Expense | 2,086,298 | 171.1% | Current Ratio | (2.9) |
| Current Liabilities | 315,888 | Operating Margin | -866,913 | -71.1% | Days to Collect | 1,098.2 |
| Long Term Liabilities | 586 | Other Income | 4,441 | 0.4% | Avg Payment Days | 7.0 |
| Total Equity | 490,916 | Other Expense | 0 | 0.0% | Depreciation Rate | 42.8% |
| Total Liab. and Equity | 807,390 | Net Profit or Loss | (862,472) | -70.7% | Return on Equity | -175.7% |
| 552601 SIMI DIALY | SIS CENTER LI | _C | | | For Profit | |
| 1407 E LOS ANGELE | ES AVE STE G 8 | . H 12/31/2013 | 365 Days Settled | | Short Term | |
| SIMI VALLEY, CA 93 | 065 | | | | | |
| VENTURA | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 591,559 | Total Charges | 12,542,451 | | Salary Expense | 32.2% |
| Fixed Assets | 369,605 | Contract Allowance | 10,403,681 | 82.9% | Fringe Benefits | 4.4% |
| Other Assets | 606,265 | Operating Revenue | 2,138,770 | 17.1% | | |
| Total Assets | 1,567,429 | Operating Expense | 1,883,061 | 88.0% | Current Ratio | 0.5 |
| Current Liebilities | | | | 40.00/ | Dava to Callast | |
| Current Liabilities | 1,242,952 | Operating Margin | 255,709 | 12.0% | Days to Collect | 21.6 |
| Long Term Liabilities | 1,242,952 6,075 | Operating Margin Other Income | 255,709 0 | 0.0% | Avg Payment Days | 21.6 16.2 |
| | | | | | • | |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052638 SIMI VALL | EY DIALYSIS | | | | For Profit | |
|------------------------|-------------|--------------------|------------------|--------|--------------------|-------------|
| 2950 SYCAMORE DI | R STE 100 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| SIMI VALLEY, CA 93 | 065 | | | | | |
| VENTURA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | n d. |
| Current Assets | -6,170,469 | Total Charges | 5,393,813 | | Salary Expense | 34.8% |
| Fixed Assets | 466,800 | Contract Allowance | -550,720 | -10.2% | Fringe Benefits | 4.6% |
| Other Assets | 9,286,218 | Operating Revenue | 5,944,533 | 110.2% | | |
| Total Assets | 3,582,549 | Operating Expense | 5,473,541 | 92.1% | Current Ratio | (19.1) |
| Current Liabilities | 322,917 | Operating Margin | 470,992 | 7.9% | Days to Collect | 76.9 |
| Long Term Liabilities | 0 | Other Income | 2,056 | 0.0% | Avg Payment Days | 9.7 |
| Total Equity | 3,259,631 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.3% |
| Total Liab. and Equity | 3,582,548 | Net Profit or Loss | 473,048 | 8.0% | Return on Equity | 14.5% |
| 052556 SKYPARK | DIALYSIS | | | | For Profit | |
| 3295 SKYPARK DRI | VΕ | 12/31/2013 | 365 Days Settled | l | Short Term | |
| TORRANCE, CA 905 | 05 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | n d. |
| Current Assets | 1,450,649 | Total Charges | 22,791,635 | | Salary Expense | 36.7% |
| Fixed Assets | 167,918 | Contract Allowance | 19,016,071 | 83.4% | Fringe Benefits | 6.8% |
| Other Assets | -3,478 | Operating Revenue | 3,775,564 | 16.6% | | |
| Total Assets | 1,615,089 | Operating Expense | 2,770,766 | 73.4% | Current Ratio | (0.3) |
| Current Liabilities | -4,279,295 | Operating Margin | 1,004,798 | 26.6% | Days to Collect | 91.0 |
| Long Term Liabilities | -65,327 | Other Income | 0 | 0.0% | Avg Payment Days | 19.0 |
| Total Equity | 5,959,711 | Other Expense | 0 | 0.0% | Depreciation Rate | 29.0% |
| Total Liab. and Equity | 1,615,089 | Net Profit or Loss | 1,004,798 | 26.60/ | Return on Equity | 16.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052892 SOLEDAD | 52892 SOLEDAD DIALYSIS CENTER | | | | | |
|---|---|--|---|--|---|---------------------------------------|
| 901 LOS COCHES D | RIVE | 12/31/2013 | 365 Days Settled | | Short Term | |
| SOLEDAD, CA 93960 |) | | | | | |
| MONTEREY | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace | nd. |
| Current Assets | 5,938,430 | Total Charges | 3,930,747 | | Salary Expense | 35.2% |
| Fixed Assets | 261,109 | Contract Allowance | -110,327 | -2.8% | Fringe Benefits | 6.0% |
| Other Assets | 533,298 | Operating Revenue | 4,041,074 | 102.8% | | |
| Total Assets | 6,732,837 | Operating Expense | 3,306,367 | 81.8% | Current Ratio | 21.3 |
| Current Liabilities | 278,753 | Operating Margin | 734,707 | 18.2% | Days to Collect | 8.8 |
| Long Term Liabilities | 8,275 | Other Income | 319 | 0.0% | Avg Payment Days | 6.9 |
| Total Equity | 6,445,810 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.6% |
| Total Liab. and Equity | 6,732,838 | Net Profit or Loss | 735,026 | 18.2% | Return on Equity | 11.4% |
| | | | | | | |
| 552530 SOUTH CH | ICO DIALYSIS (| CENTER | | | For Profit | |
| | | | 365 Dave Settled | | | |
| 2345 FOREST AVEN | | | 365 Days Settled | | For Profit Short Term | |
| 2345 FOREST AVEN CHICO, CA 95928 | | | 365 Days Settled | | | |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE | IUE | 12/31/2013 | 365 Days Settled | | | |
| 2345 FOREST AVEN CHICO, CA 95928 | IUE ALTH ENTERPR | 12/31/2013 ISES | 365 Days Settled Statement | | Short Term | nd. |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA | IUE ALTH ENTERPR Sheet | 12/31/2013 ISES Income | Statement | | | nd. 34.8% |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA Balance S Current Assets | IUE ALTH ENTERPR Sheet | 12/31/2013 ISES Income Total Charges | · | 2.6% | Short Term Key Performanace | |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA Balance S Current Assets Fixed Assets | ALTH ENTERPR Sheet -303,024 63,450 | 12/31/2013 ISES Income Total Charges Contract Allowance | Statement 1,708,920 | 2.6% | Short Term Key Performanace I Salary Expense | 34.8% |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA Balance S Current Assets | ALTH ENTERPR Sheet -303,024 63,450 | 12/31/2013 ISES Income Total Charges | Statement 1,708,920 44,776 | | Short Term Key Performanace I Salary Expense | 34.8% |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets | ALTH ENTERPR Sheet -303,024 63,450 0 | 12/31/2013 ISES Income Total Charges Contract Allowance Operating Revenue | Statement 1,708,920 44,776 1,664,144 | 2.6% 97.4% | Short Term Key Performanace I Salary Expense Fringe Benefits | 34.8% 5.3% |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets Total Assets | ALTH ENTERPR Sheet -303,024 63,450 0 -239,574 | 12/31/2013 ISES Income Total Charges Contract Allowance Operating Revenue Operating Expense | Statement 1,708,920 44,776 1,664,144 1,695,049 | 2.6% 97.4% 101.9% -1.9% | Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio | 34.8% 5.3% (3.0) |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | ALTH ENTERPR Sheet -303,024 63,450 0 -239,574 100,922 | 12/31/2013 ISES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | Statement 1,708,920 44,776 1,664,144 1,695,049 -30,905 | 2.6% 97.4% 101.9% -1.9% | Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 34.8% 5.3% (3.0) 74.8 |
| 2345 FOREST AVEN CHICO, CA 95928 BUTTE TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities | ALTH ENTERPR Sheet -303,024 63,450 0 -239,574 100,922 1,589 | ISES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense | Statement 1,708,920 44,776 1,664,144 1,695,049 -30,905 51 | 2.6% 97.4% 101.9% -1.9% 0.0% | Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 34.8% 5.3% (3.0) 74.8 5.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052845 SOUTH HA | 052845 SOUTH HAYWARD DIALYSIS | | | | For Profit | |
|------------------------|-------------------------------|-----------------------------|------------------|-------|--------------------|-------|
| 254 JACKSON STRE | ET | 12/31/2013 | 365 Days Settled | | Short Term | |
| HAYWARD, CA 9454 | 14 | | | | | |
| ALAMEDA | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 11,746,454 | Total Charges | 6,288,777 | | Salary Expense | 39.9% |
| Fixed Assets | 75,200 | Contract Allowance | 165,760 | 2.6% | Fringe Benefits | 5.9% |
| Other Assets | 80,050 | Operating Revenue | 6,123,017 | 97.4% | | |
| Total Assets | 11,901,704 | Operating Expense | 4,901,189 | 80.0% | Current Ratio | 17.2 |
| Current Liabilities | 681,891 | Operating Margin | 1,221,828 | 20.0% | Days to Collect | 8.7 |
| Long Term Liabilities | 0 | Other Income | 741 | 0.0% | Avg Payment Days | 9.9 |
| Total Equity | 11,219,813 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.8% |
| Total Liab. and Equity | 11,901,704 | Net Profit or Loss | 1,222,569 | 20.0% | Return on Equity | 10.9% |
| 052569 SOUTH SA | CRAMENTO DIA | ALYSIS CENT | | | For Profit | |
| 7000 FRANKLIN BLV | /D STE 880 | 12/31/2013 365 Days Settled | | | Short Term | |
| SACRAMENTO, CA | 95823 | | | | | |
| SACRAMENTO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 12,122,759 | Total Charges | 5,387,139 | | Salary Expense | 40.3% |
| Fixed Assets | 468,441 | Contract Allowance | 84,166 | 1.6% | Fringe Benefits | 6.1% |
| Other Assets | 6,876 | Operating Revenue | 5,302,973 | 98.4% | | |
| Total Assets | 12,598,076 | Operating Expense | 4,170,982 | 78.7% | Current Ratio | 18.6 |
| Current Liabilities | 652,252 | Operating Margin | 1,131,991 | 21.3% | Days to Collect | 9.2 |
| Long Term Liabilities | 56,140 | Other Income | 10,349 | 0.2% | Avg Payment Days | 10.1 |
| Total Equity | 11,889,683 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.5% |
| Total Liab. and Equity | 12,598,075 | Net Profit or Loss | 1,142,340 | 21.5% | Return on Equity | 9.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552716 SOUTH SA | 552716 SOUTH SAN FRANCISCO AT HOME | | | | | |
|------------------------|------------------------------------|--------------------|------------------|--------|-------------------|--------|
| 74 CAMARITAS AVE | | 12/31/2013 | 230 Days Settled | | Short Term | |
| SOUTH SAN FRANC | SISCO, CA 94080 |) | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | -1,668,179 | Total Charges | 738,841 | | Salary Expense | 28.4% |
| Fixed Assets | 1,153,005 | Contract Allowance | 3,987 | 0.5% | Fringe Benefits | 2.8% |
| Other Assets | 0 | Operating Revenue | 734,854 | 99.5% | | |
| Total Assets | -515,174 | Operating Expense | 1,148,244 | 156.3% | Current Ratio | (32.7) |
| Current Liabilities | 51,028 | Operating Margin | -413,390 | -56.3% | Days to Collect | 129.1 |
| Long Term Liabilities | 70,124 | Other Income | 68 | 0.0% | Avg Payment Days | 7.7 |
| Total Equity | -636,326 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.6% |
| Total Liab. and Equity | -515,174 | Net Profit or Loss | (413,322) | -56.2% | Return on Equity | 65.0% |
| 052744 SOUTH VA | LLEY DIALYSIS | 3 | | | For Profit | |
| 17815 VENTURA BO | ULEVARD, SUI | ΓΕ 100 12/31/2013 | 365 Days Settled | | Short Term | |
| ENCINO, CA 91316 | | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | -377,998 | Total Charges | 5,523,022 | | Salary Expense | 36.7% |
| Fixed Assets | 618,146 | Contract Allowance | 69,331 | 1.3% | Fringe Benefits | 5.8% |
| Other Assets | 3,429,088 | Operating Revenue | 5,453,691 | 98.7% | | |
| Total Assets | 3,669,236 | Operating Expense | 5,143,801 | 94.3% | Current Ratio | (0.8) |
| Current Liabilities | 474,554 | Operating Margin | 309,890 | 5.7% | Days to Collect | 80.6 |
| Long Term Liabilities | 0 | Other Income | 2,099 | 0.0% | Avg Payment Days | 9.3 |
| Total Equity | 3,194,681 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.1% |
| Total Liab. and Equity | 3,669,235 | Net Profit or Loss | 311,989 | 5.7% | Return on Equity | 9.8% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052711 SOUTHGATE DIALYSIS CLINIC, INC | | | | | For Profit | | |
|---------------------------------------|------------------------|----------------------------|-----------|-----------------------|-------------------|-------|--|
| 7231 EAST SOUTHO | SATE DRIVE | 9/30/2013 365 Days Settled | | | Short Term | | |
| SACRAMENTO, CA | 95823 | | | | | | |
| SACRAMENTO | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance Sheet | | Income | Statement | Key Performanace Ind. | | | |
| Current Assets | 3,635,906 | Total Charges | 4,605,158 | | Salary Expense | 46.2% | |
| Fixed Assets | 140,024 | Contract Allowance | 298,413 | 6.5% | Fringe Benefits | 9.1% | |
| Other Assets | 0 | Operating Revenue | 4,306,745 | 93.5% | | | |
| Total Assets | 3,775,930 | Operating Expense | 3,679,168 | 85.4% | Current Ratio | 11.5 | |
| Current Liabilities | 315,825 | Operating Margin | 627,577 | 14.6% | Days to Collect | 7.7 | |
| Long Term Liabilities | 0 | Other Income | 89,834 | 2.1% | Avg Payment Days | 31.3 | |
| Total Equity | 3,460,105 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.2% | |
| Total Liab. and Equity | 3,775,930 | Net Profit or Loss | 717,411 | 16.7% | Return on Equity | 20.7% | |
| 052371 ST FRANC | IS MEMORIAL F | IOSP | | | Not for Profit | | |
| 900 HYDE ST | Cost Report not filed. | | | | Short Term | | |
| SAN FRANCISCO, C | A 94109 | | | | | | |
| SAN FRANCISCO | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performanace Ind. | | | |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% | |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% | |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% | |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 053527 ST JOSEPH | HOSPITAL DIA | | Not for Profit | | | |
|------------------------|---------------|------------------------|----------------|------|-----------------------|------|
| 2212 EAST 4TH STR | t not filed. | illed. Short Term | | | | |
| SANTA ANA, CA 927 | 05 | | | | | |
| ORANGE | | | | | | |
| PALMETTO (CALIFO | RNIA) | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 0 | Total Charges | (|) | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | (| 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | (| 0.0% | | |
| Total Assets | 0 | Operating Expense | (| 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | (| 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | (| 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | (| 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | (| 0.0% | Return on Equity | 0.0% |
| 052368 ST JOSEPH | I HOSPITAL RE | NAL CENTER | | | For Profit | |
| 1100 WEST STEWART DR | | Cost Report not filed. | | | Short Term | |
| ORANGE, CA 92668 | | | | | | |
| ORANGE | | | | | | |
| WISCONSIN PHYSIC | IANS SERVICE | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 0 | Total Charges | (|) | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | (| 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | (| 0.0% | | |
| Total Assets | 0 | Operating Expense | (| 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | (| 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | (| 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | (| 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | (| 0.0% | Return on Equity | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552738 STEVENS CREEK DIALYSIS -CA #5331

12/31/2013 36 Days Settled

, CA

| Balance Sheet | | Income | Statement | | Key Performanace Ind. | |
|------------------------|------------|--------------------|-----------|---------------------|-----------------------|---------|
| Current Assets | -2,320,454 | Total Charges | 404 | | Salary Expense | 15.1% |
| Fixed Assets | 1,987,246 | Contract Allowance | 15 | 3.7% | Fringe Benefits | 0.0% |
| Other Assets | 36,254 | Operating Revenue | 389 | 96.3% | | |
| Total Assets | -296,954 | Operating Expense | 535,378 | 137,629. 3% | Current Ratio | (132.5) |
| Current Liabilities | 17,517 | Operating Margin | -534,989 | - 137,529. 3% | Days to Collect | 73.5 |
| Long Term Liabilities | 232,740 | Other Income | 0 | 0.0% | Avg Payment Days | 0.2 |
| Total Equity | -547,211 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.5% |
| Total Liab. and Equity | -296,954 | Net Profit or Loss | (534,989) | - 137,529. 3% | Return on Equity | 97.8% |

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552523 STOCKTO | N HOME TRAINI | NG DIALYSIS | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|-------------------|-------|
| 545 EAST CLEVELA | ND STREET, SU | IITE A 12/31/2013 | 365 Days Settled | d | Short Term | |
| STOCKTON, CA 952 | 04 | | | | | |
| SAN JOAQUIN | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 5,499,439 | Total Charges | 2,047,761 | | Salary Expense | 32.7% |
| Fixed Assets | 23,402 | Contract Allowance | -9,961 | -0.5% | Fringe Benefits | 3.6% |
| Other Assets | 0 | Operating Revenue | 2,057,722 | 100.5% | | |
| Total Assets | 5,522,841 | Operating Expense | 1,636,596 | 79.5% | Current Ratio | 47.8 |
| Current Liabilities | 114,959 | Operating Margin | 421,126 | 20.5% | Days to Collect | 14.1 |
| Long Term Liabilities | 5,545 | Other Income | 2,580 | 0.1% | Avg Payment Days | 6.2 |
| Total Equity | 5,402,338 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.7% |
| Total Liab. and Equity | 5,522,842 | Net Profit or Loss | 423,706 | 20.6% | Return on Equity | 7.8% |
| 552592 STOCKTO | N KIDNEY CENT | ER | | | For Profit | |
| 1523 E MARCH LAN | E | 12/31/2013 | 365 Days Settled | ł | Short Term | |
| STOCKTON, CA 952 | 10 | | | | | |
| SAN JOAQUIN | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,221,681 | Total Charges | 4,634,616 | | Salary Expense | 33.8% |
| Fixed Assets | 989,263 | Contract Allowance | 190,223 | 4.1% | Fringe Benefits | 5.6% |
| Other Assets | 3,377,496 | Operating Revenue | 4,444,393 | 95.9% | | |
| Total Assets | 5,588,440 | Operating Expense | 3,747,688 | 84.3% | Current Ratio | 3.0 |
| Current Liabilities | 402,736 | Operating Margin | 696,705 | 15.7% | Days to Collect | 132.9 |
| Long Term Liabilities | 27,799 | Other Income | -138,676 | -3.1% | Avg Payment Days | 6.5 |
| Total Equity | 5,157,906 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.4% |
| Total Liab. and Equity | 5,588,441 | Net Profit or Loss | 558,029 | 12.6% | Return on Equity | 10.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552715 SUN CITY | MENIFEE DIALY | 'SIS | | | For Profit | |
|-----------------------------------|----------------------|-------------------------------|-----------------------------|--------|-----------------------------------|-------------|
| 1702 ILLINOIS AVEN | IUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| PERRIS, CA 92571 | | | | | | |
| RIVERSIDE | | | | | | |
| PALMETTO GBA (No | C) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,132,284 | Total Charges | 2,688,627 | | Salary Expense | 39.1% |
| Fixed Assets | 1,677,873 | Contract Allowance | 11,435 | 0.4% | Fringe Benefits | 5.5% |
| Other Assets | 0 | Operating Revenue | 2,677,192 | 99.6% | | |
| Total Assets | 3,810,157 | Operating Expense | 2,732,107 | 102.1% | Current Ratio | 19.1 |
| Current Liabilities | 111,497 | Operating Margin | -54,915 | -2.1% | Days to Collect | 195.1 |
| Long Term Liabilities | 131,121 | Other Income | 20,440 | 0.8% | Avg Payment Days | 9.8 |
| Total Equity | 3,567,538 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.9% |
| Total Liab. and Equity | 3,810,156 | Net Profit or Loss | (34,475) | -1.3% | Return on Equity | -1.0% |
| 052746 SUNRISE [| DIALYSIS CENT | ER | | | For Profit | |
| 13039 HAWTHORNE | 13039 HAWTHORNE BLVD | | 12/31/2013 365 Days Settled | | Short Term | |
| HAWTHORNE, CA 9 | 0250 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 11,191,785 | Total Charges | 7,293,488 | | Salary Expense | 33.5% |
| Fixed Assets | 117,396 | Contract Allowance | 112,537 | 1.5% | Fringe Benefits | 5.6% |
| Other Assets | 5,466,398 | Operating Revenue | 7,180,951 | 98.5% | | |
| l | 16,775,579 | Operating Expense | 6,118,016 | 85.2% | Current Ratio | 14.1 |
| Total Assets | | | | | | |
| Total Assets Current Liabilities | 794,191 | Operating Margin | 1,062,935 | 14.8% | Days to Collect | 17.0 |
| | 794,191 25,759 | Operating Margin Other Income | 1,062,935 1,748 | | Days to Collect Avg Payment Days | 17.0 9.3 |
| Current Liabilities | | | | 0.0% | • | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552612 SUNSET D | IALYSIS CENTE | :R | | | For Profit | |
|--|---|--|--|---------------------------------|---|-------------------------------|
| 3071 GOLD CANAL | DRIVE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| RANCHO CORDOVA | A, CA 95670 | | | | | |
| SACRAMENTO | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 2,041,783 | Total Charges | 6,433,323 | | Salary Expense | 35.4% |
| Fixed Assets | 1,010,862 | Contract Allowance | -31,099 | -0.5% | Fringe Benefits | 6.7% |
| Other Assets | 0 | Operating Revenue | 6,464,422 | 100.5% | | |
| Total Assets | 3,052,645 | Operating Expense | 5,161,583 | 79.8% | Current Ratio | 2.8 |
| Current Liabilities | 724,858 | Operating Margin | 1,302,839 | 20.2% | Days to Collect | 85.1 |
| Long Term Liabilities | 0 | Other Income | -640,991 | -9.9% | Avg Payment Days | 9.0 |
| Total Equity | 2,327,788 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.5% |
| Total Liab. and Equity | 3,052,646 | Net Profit or Loss | 661,848 | 10.2% | Return on Equity | 28.4% |
| 052735 TEMECUL | A DIALYSIS CEN | NTER | | | For Profit | |
| 40945 COUNTY CEN | | | | | | |
| | NTER DRIVE, SU | IITE G 12/31/2013 | 365 Days Settled | I | Short Term | |
| TEMECULA, CA 925 | • | IITE G 12/31/2013 | 365 Days Settled | I | Short Term | |
| TEMECULA, CA 925 | • | IITE G 12/31/2013 | 365 Days Settled | I | Short Term | |
| • | 91 | IITE G 12/31/2013 | 365 Days Settled | I | Short Term | |
| RIVERSIDE | 91 AS) | | 365 Days Settled | I | Short Term Key Performanace | nd. |
| RIVERSIDE BLUE CROSS (TEXA | 91 AS) Sheet | | · | I | | nd. 36.9% |
| RIVERSIDE BLUE CROSS (TEXABLE) Balance S | 91 AS) Sheet | Income | s Statement | 0.4% | Key Performanace | |
| RIVERSIDE BLUE CROSS (TEXABLE) Balance S Current Assets | 91 AS) Sheet 8,642,358 | Income Total Charges | e Statement 4,797,208 | | Key Performanace | 36.9% |
| RIVERSIDE BLUE CROSS (TEXABLE SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SECTION OF SEC | 91 AS) Sheet 8,642,358 199,987 | Income Total Charges Contract Allowance | 2 Statement 4,797,208 18,898 | 0.4% | Key Performanace | 36.9% |
| RIVERSIDE BLUE CROSS (TEXABLE SECTION OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PROPERTY OF T | 91 AS) Sheet 8,642,358 199,987 4,253,408 | Income Total Charges Contract Allowance Operating Revenue | 2 Statement 4,797,208 18,898 4,778,310 | 0.4% 99.6% | Key Performanace I Salary Expense Fringe Benefits | 36.9% 5.9% |
| RIVERSIDE BLUE CROSS (TEXABLE SECTION OF SE | 91 AS) Sheet 8,642,358 199,987 4,253,408 13,095,753 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 4,797,208 18,898 4,778,310 3,808,587 | 0.4% 99.6% 79.7% | Key Performanace I Salary Expense Fringe Benefits Current Ratio | 36.9% 5.9% 21.3 |
| RIVERSIDE BLUE CROSS (TEXABLE BLUE CROSS (TEXABLE BLUE CROSS (TEXABLE BLUE CROSS (TEXABLE BLUE CROSS (TEXABLE BLUE CROSS (TEXABLE BLUE CROSS (TEXABLE BLUE BLUE BLUE BLUE BLUE BLUE BLUE B | 91 AS) Sheet 8,642,358 199,987 4,253,408 13,095,753 405,851 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 4,797,208 18,898 4,778,310 3,808,587 969,723 | 0.4% 99.6% 79.7% 20.3% | Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 36.9% 5.9% 21.3 85.2 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052893 TEMPLE CITY DIAYSIS FACILITY | | | | | For Profit | |
|-------------------------------------|---------------|--------------------|------------------|--------|-------------------|---------|
| 9945 LOWER AZUSA | A ROAD | 12/31/2013 | 365 Days Settled | [| Short Term | |
| TEMPLE CITY, CA 9 | 1780 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 577,443 | Total Charges | 12,661,040 | | Salary Expense | 29.9% |
| Fixed Assets | 14 | Contract Allowance | 9,689,478 | 76.5% | Fringe Benefits | 4.7% |
| Other Assets | 303 | Operating Revenue | 2,971,562 | 23.5% | | |
| Total Assets | 577,760 | Operating Expense | 1,909,539 | 64.3% | Current Ratio | 6.5 |
| Current Liabilities | 88,677 | Operating Margin | 1,062,023 | 35.7% | Days to Collect | 1,193.8 |
| Long Term Liabilities | 54,144 | Other Income | 4,356 | 0.1% | Avg Payment Days | 17.0 |
| Total Equity | 434,939 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.4% |
| Total Liab. and Equity | 577,760 | Net Profit or Loss | 1,066,379 | 35.9% | Return on Equity | 245.2% |
| 552567 TEMPLETO | ON DIALYSIS | | | | For Profit | |
| 1310 LAS TABLAS RD STE 101 | | 12/31/2013 | 365 Days Settled | | Short Term | |
| TEMPLETON, CA 93 | 3465 | | | | | |
| SAN LUIS OBISPO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -4,193,409 | Total Charges | 3,112,974 | | Salary Expense | 32.7% |
| Fixed Assets | 188,692 | Contract Allowance | -298,183 | -9.6% | Fringe Benefits | 5.6% |
| Other Assets | 5,481,923 | Operating Revenue | 3,411,157 | 109.6% | | |
| Total Assets | 1,477,206 | Operating Expense | 2,771,757 | 81.3% | Current Ratio | (28.9) |
| Current Liabilities | 145,296 | Operating Margin | 639,400 | 18.7% | Days to Collect | 126.0 |
| Long Term Liabilities | 0 | Other Income | 3,041 | 0.1% | Avg Payment Days | 7.6 |
| Total Equity | 1,331,909 | Other Expense | 0 | 0.0% | Depreciation Rate | 35.5% |
| Total Liab. and Equity | 1,477,205 | Net Profit or Loss | 642,441 | 18.8% | Return on Equity | 48.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052873 THOUSAN | D OAKS DIALYS | | | For Profit | | |
|------------------------|---------------|--------------------|------------------|------------|--------------------|--------|
| 375 ROLLING OAKS | DR STE 100 | 12/31/2013 | 365 Days Settled | d | Short Term | |
| THOUSAND OAKS, | CA 91361 | | | | | |
| VENTURA | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -6,528,949 | Total Charges | 4,481,255 | | Salary Expense | 30.4% |
| Fixed Assets | 324,498 | Contract Allowance | -6,760 | -0.2% | Fringe Benefits | 4.5% |
| Other Assets | 9,399,936 | Operating Revenue | 4,488,015 | 100.2% | | |
| Total Assets | 3,195,485 | Operating Expense | 4,490,974 | 100.1% | Current Ratio | (21.6) |
| Current Liabilities | 302,725 | Operating Margin | -2,959 | -0.1% | Days to Collect | 55.6 |
| Long Term Liabilities | 115,001 | Other Income | 1,174 | 0.0% | Avg Payment Days | 13.1 |
| Total Equity | 2,777,759 | Other Expense | 0 | 0.0% | Depreciation Rate | 33.8% |
| Total Liab. and Equity | 3,195,485 | Net Profit or Loss | (1,785) | 0.0% | Return on Equity | -0.1% |
| 052836 TOIYABE I | NDIAN HEALTH | PROJECT | | | Not for Profit | |
| 44 TUSU LANE | | 9/30/2013 3 | 365 Days Settled | | Short Term | |
| BISHOP, CA 93514 | | | | | | |
| INYO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 5,243,130 | Total Charges | 11,135,829 | | Salary Expense | 3.1% |
| Fixed Assets | 1,659,550 | Contract Allowance | 5,515,309 | 49.5% | Fringe Benefits | 1.0% |
| Other Assets | 35,260 | Operating Revenue | 5,620,520 | 50.5% | | |
| Total Assets | 6,937,940 | Operating Expense | 12,527,194 | 222.9% | Current Ratio | 2.5 |
| Current Liabilities | 2,106,302 | Operating Margin | -6,906,674 | -122.9% | Days to Collect | 258.9 |
| Long Term Liabilities | 0 | Other Income | 8,710,747 | 155.0% | Avg Payment Days | 27.8 |
| Total Equity | 4,831,638 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.6% |
| Total Liab. and Equity | 6,937,940 | Net Profit or Loss | 1,804,073 | 32.1% | Return on Equity | 37.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552504 TOKAY DIA | 552504 TOKAY DIALYSIS CENTER For Profit | | | | | | | | |
|------------------------|---|--------------------|------------------|--------|--------------------|-------|--|--|--|
| 312 SOUTH FAIRMO | ONT AVENUE, SI | JITE A 12/31/2013 | 365 Days Settled | d | Short Term | | | | |
| LODI, CA 95240 | | | | | | | | | |
| SAN JOAQUIN | | | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | | |
| Current Assets | 4,944,880 | Total Charges | 3,551,505 | | Salary Expense | 39.0% | | | |
| Fixed Assets | 299,163 | Contract Allowance | 28,990 | 0.8% | Fringe Benefits | 4.8% | | | |
| Other Assets | 0 | Operating Revenue | 3,522,515 | 99.2% | | | | | |
| Total Assets | 5,244,043 | Operating Expense | 2,535,267 | 72.0% | Current Ratio | 21.3 | | | |
| Current Liabilities | 231,682 | Operating Margin | 987,248 | 28.0% | Days to Collect | 87.9 | | | |
| Long Term Liabilities | 1,883 | Other Income | 152 | 0.0% | Avg Payment Days | 10.3 | | | |
| Total Equity | 5,010,479 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.4% | | | |
| Total Liab. and Equity | 5,244,044 | Net Profit or Loss | 987,400 | 28.0% | Return on Equity | 19.7% | | | |
| 552576 TOKAY HO | ME DIALYSIS C | ENTER | | | For Profit | | | | |
| 777 SOUTH HAM LA | 777 SOUTH HAM LANE, SUITE L 12/31/2 | | | d | Short Term | | | | |
| LODI, CA 95242 | | | | | | | | | |
| SAN JOAQUIN | | | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | | | |
| Current Assets | 2,662,445 | Total Charges | 2,386,387 | | Salary Expense | 30.7% | | | |
| Fixed Assets | 237,750 | Contract Allowance | -79,061 | -3.3% | Fringe Benefits | 4.3% | | | |
| Other Assets | 0 | Operating Revenue | 2,465,448 | 103.3% | | | | | |
| Total Assets | 2,900,195 | Operating Expense | 1,868,998 | 75.8% | Current Ratio | 12.0 | | | |
| Current Liabilities | 221,285 | Operating Margin | 596,450 | 24.2% | Days to Collect | 51.5 | | | |
| Long Term Liabilities | 24,531 | Other Income | 345 | 0.0% | Avg Payment Days | 6.0 | | | |
| Total Equity | 2,654,380 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.8% | | | |
| | | | | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552690 TORRANC | E PENINSULA D | DIALYSIS | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|--------------------|-------|
| 20430 HAWTHORNE | BOULEVARD | 12/31/2013 | 365 Days Settled | | Short Term | |
| TORRANCE, CA 905 | 503 | | | | | |
| LOS ANGELES | | | | | | |
| PALMETTO GBA (SO | C) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,482,593 | Total Charges | 27,770,901 | | Salary Expense | 34.4% |
| Fixed Assets | 921,009 | Contract Allowance | 23,210,500 | 83.6% | Fringe Benefits | 5.2% |
| Other Assets | 21,235 | Operating Revenue | 4,560,401 | 16.4% | | |
| Total Assets | 2,424,837 | Operating Expense | 3,435,283 | 75.3% | Current Ratio | 4.3 |
| Current Liabilities | 344,082 | Operating Margin | 1,125,118 | 24.7% | Days to Collect | 66.8 |
| Long Term Liabilities | 127,387 | Other Income | 0 | 0.0% | Avg Payment Days | 17.4 |
| Total Equity | 1,953,368 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.2% |
| Total Liab. and Equity | 2,424,837 | Net Profit or Loss | 1,125,118 | 24.7% | Return on Equity | 57.6% |
| 052643 TOWER DI | ALYSIS | | | | For Profit | |
| 8635 WEST THIRD S | ST STE 560 WES | ST 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90048 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 2,093,322 | Total Charges | 6,123,130 | | Salary Expense | 31.5% |
| Fixed Assets | 170,963 | Contract Allowance | 228,707 | 3.7% | Fringe Benefits | 5.1% |
| Other Assets | 1,777,338 | Operating Revenue | 5,894,423 | 96.3% | | |
| Total Assets | 4,041,623 | Operating Expense | 6,042,676 | 102.5% | Current Ratio | 3.4 |
| Current Liabilities | 608,349 | Operating Margin | -148,253 | -2.5% | Days to Collect | 31.0 |
| Long Term Liabilities | 40,222 | Other Income | 119 | 0.0% | Avg Payment Days | 5.2 |
| Total Equity | 3,393,052 | Other Expense | 0 | 0.0% | Depreciation Rate | 45.3% |
| Total Liab. and Equity | 4,041,623 | Net Profit or Loss | (148,134) | -2.5% | Return on Equity | -4.4% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052814 TRACY DIA | LYSIS | | | | For Profit | |
|--|---|---|--|----------------------------------|---|-------------------------------|
| 425 WEST BEVERLY | ORIVE SUITE | A 12/31/2013 | 365 Days Settled | | Short Term | |
| TRACY, CA 95376 | | | | | | |
| SAN JOAQUIN | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | heet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 5,867,394 | Total Charges | 4,157,359 | | Salary Expense | 34.2% |
| Fixed Assets | 92,049 | Contract Allowance | 13,614 | 0.3% | Fringe Benefits | 4.7% |
| Other Assets | 6,000 | Operating Revenue | 4,143,745 | 99.7% | | |
| Total Assets | 5,965,443 | Operating Expense | 3,213,524 | 77.6% | Current Ratio | 24.4 |
| Current Liabilities | 240,781 | Operating Margin | 930,221 | 22.4% | Days to Collect | 22.1 |
| Long Term Liabilities | 510 | Other Income | 1,032 | 0.0% | Avg Payment Days | 8.8 |
| Total Equity | 5,724,151 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.6% |
| Total Liab. and Equity | 5,965,442 | Net Profit or Loss | 931,253 | 22.5% | Return on Equity | 16.3% |
| 052802 TRC HARB | OR UCLA MFI T | OTAL RENA | | | For Profit | |
| 21600 SOUTH VERM | ONT AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| TORRANCE, CA 905 | .00 | | | | | |
| | 02 | | | | | |
| LOS ANGELES | 002 | | | | | |
| LOS ANGELES BLUE CROSS (CALI | | | | | | |
| | FORNIA) | Income | Statement | | Key Performanace I | nd. |
| BLUE CROSS (CALI | FORNIA) Sheet | Income Total Charges | • Statement 9,002,449 | | Key Performanace In Salary Expense | n d. 35.3% |
| BLUE CROSS (CALI Balance S | FORNIA) Sheet 4,311,124 | | | 4.8% | _ | |
| BLUE CROSS (CALI Balance S Current Assets | FORNIA) Sheet 4,311,124 | Total Charges Contract Allowance | 9,002,449 | 4.8% 95.2% | Salary Expense | 35.3% |
| BLUE CROSS (CALI Balance S Current Assets Fixed Assets | FORNIA) Sheet 4,311,124 601,092 | Total Charges Contract Allowance | 9,002,449 | | Salary Expense Fringe Benefits | 35.3% |
| BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets | FORNIA) Sheet 4,311,124 601,092 | Total Charges Contract Allowance Operating Revenue | 9,002,449 429,482 8,572,967 | 95.2% 102.4% | Salary Expense Fringe Benefits | 35.3% 5.0% |
| BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets | FORNIA) Sheet 4,311,124 601,092 0 4,912,216 | Total Charges Contract Allowance Operating Revenue Operating Expense | 9,002,449 429,482 8,572,967 8,782,149 | 95.2% 102.4% -2.4% | Salary Expense Fringe Benefits Current Ratio | 35.3% 5.0% 3.0 |
| BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | FORNIA) Sheet 4,311,124 601,092 0 4,912,216 1,442,614 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 9,002,449 429,482 8,572,967 8,782,149 -209,182 | 95.2% 102.4% -2.4% 0.0% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 35.3% 5.0% 3.0 131.8 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052794 TRC USC F | KIDNEY CENTER | ₹ | | | For Profit | |
|------------------------|---------------|--------------------|------------------|--------|--------------------|-------|
| 2310 ALCAZAR STR | EET | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA | 90033 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 4,745,973 | Total Charges | 11,548,040 | | Salary Expense | 31.7% |
| Fixed Assets | 2,447,199 | Contract Allowance | 616,326 | 5.3% | Fringe Benefits | 5.1% |
| Other Assets | 0 | Operating Revenue | 10,931,714 | 94.7% | | |
| Total Assets | 7,193,172 | Operating Expense | 11,269,923 | 103.1% | Current Ratio | 2.5 |
| Current Liabilities | 1,868,405 | Operating Margin | -338,209 | -3.1% | Days to Collect | 21.0 |
| Long Term Liabilities | 16,500 | Other Income | 132,961 | 1.2% | Avg Payment Days | 8.4 |
| Total Equity | 5,308,265 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.5% |
| Total Liab. and Equity | 7,193,170 | Net Profit or Loss | (205,248) | -1.9% | Return on Equity | -3.9% |
| 052667 TRI COUNT | TIES HOME TRA | INING DIALYSIS | | | For Profit | |
| 433 SOUTH BRIDGE | STREET | Cost Repor | t not filed. | | Short Term | |
| VISALIA, CA 93277 | | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052666 TULARE D | IALYSIS | | | | For Profit | |
|------------------------|------------|--------------------|------------------|--------|--------------------|--------|
| 545 EAST TULARE | | 12/31/2013 | 365 Days Settled | | Short Term | |
| TULARE, CA 93274 | | | | | | |
| TULARE | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 533,398 | Total Charges | 3,796,861 | | Salary Expense | 36.7% |
| Fixed Assets | 200,812 | Contract Allowance | 121,337 | 3.2% | Fringe Benefits | 6.2% |
| Other Assets | 1,078,849 | Operating Revenue | 3,675,524 | 96.8% | | |
| Total Assets | 1,813,059 | Operating Expense | 3,576,366 | 97.3% | Current Ratio | 1.1 |
| Current Liabilities | 485,763 | Operating Margin | 99,158 | 2.7% | Days to Collect | 13.9 |
| Long Term Liabilities | 30,721 | Other Income | -590 | 0.0% | Avg Payment Days | 10.0 |
| Total Equity | 1,296,574 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.0% |
| Total Liab. and Equity | 1,813,058 | Net Profit or Loss | 98,568 | 2.7% | Return on Equity | 7.6% |
| 552723 TULLY DIA | LYSIS | | | | For Profit | |
| 1290 TULLY ROAD | | 12/31/2013 | 159 Days Settled | | Short Term | |
| SAN JOSE, CA 9512 | 2 | | | | | |
| SANTA CLARA | | | | | | |
| NORIDIAN ADMIN S | ERVICES | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -2,719,156 | Total Charges | 1,183,782 | | Salary Expense | 39.2% |
| Fixed Assets | 2,657,706 | Contract Allowance | 11,678 | 1.0% | Fringe Benefits | 5.8% |
| Other Assets | 10,327 | Operating Revenue | 1,172,104 | 99.0% | | |
| Total Assets | -51,123 | Operating Expense | 1,682,371 | 143.5% | Current Ratio | (25.5) |
| Current Liabilities | 106,710 | Operating Margin | -510,267 | -43.5% | Days to Collect | 233.9 |
| Long Term Liabilities | 360,889 | Other Income | 4 | 0.0% | Avg Payment Days | 5.8 |
| Total Equity | -518,723 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.3% |
| | -51,124 | Net Profit or Loss | (510,263) | | Return on Equity | 98.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552731 TULLY ROA | D HOME TRAI | NING | | | For Profit | |
|---|---------------|-------------------------------|------------------|--------------|-----------------------------------|--------------|
| 1290 TULLY ROAD, S | UITE 60 | 12/31/2013 | 93 Days Settled | | Short Term | |
| SAN JOSE, CA 95122 | | | | | | |
| SANTA CLARA | | | | | | |
| PALMETTO (CALIFOR | RNIA) | | | | | |
| Balance Sh | neet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 789,186 | Total Charges | 162,582 | | Salary Expense | 30.1% |
| Fixed Assets | 943,052 | Contract Allowance | 6,680 | 4.1% | Fringe Benefits | 3.6% |
| Other Assets | 0 | Operating Revenue | 155,902 | 95.9% | | |
| Total Assets | 1,732,238 | Operating Expense | 389,718 | 250.0% | Current Ratio | 30.2 |
| Current Liabilities | 26,105 | Operating Margin | -233,816 | -150.0% | Days to Collect | 66.0 |
| Long Term Liabilities | 163,020 | Other Income | 32,651 | 20.9% | Avg Payment Days | 2.7 |
| Total Equity | 1,543,112 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.1% |
| Total Liab. and Equity | 1,732,237 | Net Profit or Loss | (201,165) | -129.0% | Return on Equity | -13.0% |
| 552528 TURLOCK D | DIALYSIS CENT | ΓER | | | For Profit | |
| 50 W SYRACUSE AVE | ENUE | 12/31/2013 | 365 Days Settled | d | Short Term | |
| TURLOCK, CA 95380 | | | | | | |
| STANISLAUS | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES | | | | |
| Balance Sh | neet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 80,595 | Total Charges | 2,945,804 | | Salary Expense | 37.5% |
| Fixed Assets | 338,990 | Contract Allowance | 194,627 | 6.6% | Fringe Benefits | 5.6% |
| Other Assets | 1,238,118 | Operating Revenue | 2,751,177 | 93.4% | | |
| Total Assets | 1,657,703 | Operating Expense | 2,674,853 | 97.2% | Current Ratio | 0.3 |
| | | | | | | |
| Current Liabilities | 243,335 | Operating Margin | 76,324 | 2.8% | Days to Collect | 104.6 |
| Current Liabilities Long Term Liabilities | 243,335 0 | Operating Margin Other Income | 76,324 12 | 2.8% 0.0% | Days to Collect Avg Payment Days | 104.6 9.2 |
| | | | | | • | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052897 TUSTIN DIA | ALYSIS | | | | For Profit | |
|------------------------|---------------|------------------------|------------------|--------|--------------------|-------|
| 2090 N TUSTIN AVE | NUE | 12/31/2013 | 365 Days Settled | I | Short Term | |
| SANTA ANA, CA 927 | 705 | | | | | |
| ORANGE | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance Sheet | | Income | Income Statement | | | nd. |
| Current Assets | 1,724,103 | Total Charges | 6,558,630 | | Salary Expense | 34.3% |
| Fixed Assets | 264,052 | Contract Allowance | -154,269 | -2.4% | Fringe Benefits | 5.4% |
| Other Assets | 0 | Operating Revenue | 6,712,899 | 102.4% | | |
| Total Assets | 1,988,155 | Operating Expense | 4,845,725 | 72.2% | Current Ratio | 2.9 |
| Current Liabilities | 596,024 | Operating Margin | 1,867,174 | 27.8% | Days to Collect | 117.7 |
| Long Term Liabilities | 0 | Other Income | -746,210 | -11.1% | Avg Payment Days | 7.4 |
| Total Equity | 1,392,133 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.1% |
| Total Liab. and Equity | 1,988,157 | Net Profit or Loss | 1,120,964 | 16.7% | Return on Equity | 80.5% |
| 052336 UCLA HOS | P AND CLINICS | } | | | Not for Profit | |
| 757 WESTWOOD PL | _AZA | Cost Report not filed. | | | Short Term | |
| LOS ANGELES, CA | 90095 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052818 UCSD DIAI | LYSIS CLINIC | | | | Not for Profit | |
|------------------------|---------------|--------------------|------------------|--------|--------------------|--------|
| 200 WEST ARBOR D | DRIVE | 6/30/2013 | 365 Days Settled | | Short Term | |
| SAN DIEGO, CA 921 | 03 | | | | | |
| SAN DIEGO | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ≣S | | | | |
| Balance S | Balance Sheet | | Statement | | Key Performanace | lnd. |
| Current Assets | 1,424,273 | Total Charges | 16,050,361 | | Salary Expense | 50.6% |
| Fixed Assets | -15,945 | Contract Allowance | 11,616,882 | 72.4% | Fringe Benefits | 16.3% |
| Other Assets | 0 | Operating Revenue | 4,433,479 | 27.6% | | |
| Total Assets | 1,408,328 | Operating Expense | 4,889,121 | 110.3% | Current Ratio | 1.0 |
| Current Liabilities | 1,424,273 | Operating Margin | -455,642 | -10.3% | Days to Collect | 280.4 |
| Long Term Liabilities | 439,697 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | -455,642 | Other Expense | 0 | 0.0% | Depreciation Rate | 25.3% |
| Total Liab. and Equity | 1,408,328 | Net Profit or Loss | (455,642) | -10.3% | Return on Equity | 100.0% |
| 052396 UCSD MED | DICAL CENTER | - ESRD | | | Not for Profit | |
| 200 WEST ARBOR D | DRIVE | Cost Repor | t not filed. | | Short Term | |
| SAN DIEGO, CA 921 | 03 | | | | | |
| SAN DIEGO | | | | | | |
| NATIONAL GOVERN | IMENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | lnd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Equity | 0 | Other Expense | • | | 2 oprodiation mate | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 053523 UCSF ADU | ILT CHRONIC D | ALYSIS | | | | Public | |
|------------------------|---------------|--------------------|--------------|---|------|-------------------|------|
| 1675 SCOTT STREE | ΞΤ | Cost Repor | t not filed. | | | Short Term | |
| SAN FRANCISCO, C | A 94115 | | | | | | |
| SAN FRANCISCO | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace | nd. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |
| 053501 UCSF CHIL | DREN'S RENAI | _ CENTER | | | | Public | |
| 400 PARNASSUS AV | VENUE, A276 | Cost Repor | t not filed. | | | Short Term | |
| SAN FRANCISCO, C | A 94143 | | | | | | |
| SAN FRANCISCO | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | | |
| Balance S | Sheet | Income | Statement | | | Key Performanace | nd. |
| Current Assets | 0 | Total Charges | | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | | 0 | 0.0% | Return on Equity | 0.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052571 UNION CIT | 52571 UNION CITY DIALYSIS CENTER | | | | | |
|------------------------|----------------------------------|-----------------------------|------------------|------------|-------------------|-------|
| 32930 ALVARADO N | IILES ROAD, SU | ITE 300 12/31/2013 | 365 Days Settled | i | Short Term | |
| UNION CITY, CA 945 | 587 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 18,432,080 | Total Charges | 8,770,589 | | Salary Expense | 37.1% |
| Fixed Assets | 892,460 | Contract Allowance | -15,184 | -0.2% | Fringe Benefits | 6.2% |
| Other Assets | 11,019 | Operating Revenue | 8,785,773 | 100.2% | | |
| Total Assets | 19,335,559 | Operating Expense | 7,098,706 | 80.8% | Current Ratio | 20.2 |
| Current Liabilities | 914,666 | Operating Margin | 1,687,067 | 19.2% | Days to Collect | 11.4 |
| Long Term Liabilities | 3,346 | Other Income | 3,273 | 0.0% | Avg Payment Days | 11.0 |
| Total Equity | 18,417,548 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.8% |
| Total Liab. and Equity | 19,335,560 | Net Profit or Loss | 1,690,340 | 19.2% | Return on Equity | 9.2% |
| 052671 UNITED DI | ALYSIS CENTE | २ | | | For Profit | |
| 3111 LONG BEACH | BLVD | 12/31/2013 365 Days Settled | | Short Term | | |
| LONG BEACH, CA 9 | 0807 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 19,856,882 | Total Charges | 8,918,494 | | Salary Expense | 37.1% |
| Fixed Assets | 344,098 | Contract Allowance | 180,110 | 2.0% | Fringe Benefits | 5.6% |
| Other Assets | 5,663,052 | Operating Revenue | 8,738,384 | 98.0% | | |
| Total Assets | 25,864,032 | Operating Expense | 7,052,105 | 80.7% | Current Ratio | 17.6 |
| Current Liabilities | 1,125,727 | Operating Margin | 1,686,279 | 19.3% | Days to Collect | 16.8 |
| Long Term Liabilities | 0 | Other Income | 1,779 | 0.0% | Avg Payment Days | 10.4 |
| Total Equity | 24,738,304 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.1% |
| Total Liab. and Equity | 25,864,031 | Net Profit or Loss | 1,688,058 | 19.3% | Return on Equity | 6.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052351 UNIV OF C | ALIF RENAL TI | RANSPLANT CTR | | | Not for Profit | |
|------------------------|----------------|---------------------|------------------|--------|--------------------|-------|
| 505 PARNASSUS | | Cost Repor | t not filed. | | Short Term | |
| SAN FRANCISCO, C | A 94122 | | | | | |
| SAN FRANCISCO | | | | | | |
| NATIONAL GOVERN | IMENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 0 | Total Charges | 0 | | Salary Expense | 0.0% |
| Fixed Assets | 0 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 0 | 0.0% | | |
| Total Assets | 0 | Operating Expense | 0 | 0.0% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 0 | 0.0% | Days to Collect | |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 0 | Net Profit or Loss | 0 | 0.0% | Return on Equity | 0.0% |
| 552549 UNIVERSIT | TY DIALYSIS CE | NTER | | | For Profit | |
| 777 CAMPUS COMM | IONS DRIVE, SU | JITE 100 12/31/2013 | 365 Days Settled | d | Short Term | |
| SACRAMENTO, CA | 95825 | | | | | |
| SACRAMENTO | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 10,531,610 | Total Charges | 7,110,403 | | Salary Expense | 37.2% |
| Fixed Assets | 578,427 | Contract Allowance | 22,769 | 0.3% | Fringe Benefits | 6.9% |
| Other Assets | 0 | Operating Revenue | 7,087,634 | 99.7% | | |
| Total Assets | 11,110,037 | Operating Expense | 5,167,930 | 72.9% | Current Ratio | 15.6 |
| Current Liabilities | 677,224 | Operating Margin | 1,919,704 | 27.1% | Days to Collect | 9.1 |
| Long Term Liabilities | 61,491 | Other Income | -943,191 | -13.3% | Avg Payment Days | 9.5 |
| Total Equity | 10,371,322 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.3% |
| Total Liab. and Equity | 11,110,037 | Net Profit or Loss | 976,513 | 13.8% | Return on Equity | 9.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052676 UNIVERSIT | 052676 UNIVERSITY DIALYSIS CLINIC | | | | | |
|------------------------|-----------------------------------|--------------------|------------------|--------|--------------------|-------|
| 1771 STOCKTON BL | .VD | 9/30/2013 3 | 365 Days Settled | | Short Term | |
| SACRAMENTO, CA | 95816 | | | | | |
| SACRAMENTO | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace I | nd. |
| Current Assets | 3,286,086 | Total Charges | 7,638,981 | | Salary Expense | 41.0% |
| Fixed Assets | 450,768 | Contract Allowance | 579,354 | 7.6% | Fringe Benefits | 8.8% |
| Other Assets | 0 | Operating Revenue | 7,059,627 | 92.4% | | |
| Total Assets | 3,736,854 | Operating Expense | 5,536,478 | 78.4% | Current Ratio | 6.9 |
| Current Liabilities | 477,779 | Operating Margin | 1,523,149 | 21.6% | Days to Collect | 7.5 |
| Long Term Liabilities | 0 | Other Income | 146,914 | 2.1% | Avg Payment Days | 31.5 |
| Total Equity | 3,286,201 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.2% |
| Total Liab. and Equity | 3,763,980 | Net Profit or Loss | 1,670,063 | 23.7% | Return on Equity | 50.8% |
| 052589 UNIVERSIT | Y OF CALIFOR | NIA IRVINE RENAL D | DIALYSIS | | Not for Profit | |
| 101 THE CITY DRIVE | E SOUTH, BLDG | 51 & 52 6/30/2013 | 365 Days Reoper | ned | Short Term | |
| ORANGE, CA 92668 | | | | | | |
| ORANGE | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 967,247 | Total Charges | 4,660,041 | | Salary Expense | 49.9% |
| Fixed Assets | 378,000 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.7% |
| Other Assets | 0 | Operating Revenue | 4,660,041 | 100.0% | | |
| Total Assets | 1,345,247 | Operating Expense | 4,347,127 | 93.3% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 312,914 | 6.7% | Days to Collect | 3.8 |
| Long Term Liabilities | 0 | Other Income | 4,249 | 0.1% | Avg Payment Days | 0.0 |
| | | | | | | |
| Total Equity | 0 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052713 UNIVERSIT | 052713 UNIVERSITY PARK DIALYSIS CTR | | | | | |
|------------------------|-------------------------------------|--------------------|------------------|--------|-------------------|-------|
| 3986 S FIGUEROA S | ST T | 12/31/2013 | 365 Days Submi | tted | Short Term | |
| LOS ANGELES, CA 9 | 90037 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Income Statement | | | Ind. |
| Current Assets | 4,075,172 | Total Charges | 5,454,584 | | Salary Expense | 37.3% |
| Fixed Assets | 300,645 | Contract Allowance | 290,221 | 5.3% | Fringe Benefits | 5.8% |
| Other Assets | 2,768,126 | Operating Revenue | 5,164,363 | 94.7% | | |
| Total Assets | 7,143,943 | Operating Expense | 4,695,290 | 90.9% | Current Ratio | 5.5 |
| Current Liabilities | 743,423 | Operating Margin | 469,073 | 9.1% | Days to Collect | 26.9 |
| Long Term Liabilities | 7,976 | Other Income | -221,199 | -4.3% | Avg Payment Days | 9.2 |
| Total Equity | 6,392,544 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.1% |
| Total Liab. and Equity | 7,143,943 | Net Profit or Loss | 247,874 | 4.8% | Return on Equity | 3.9% |
| 052552 UPLAND D | DIALYSIS | | | | For Profit | |
| 600 N 13TH AVENUE | Ē | 12/31/2013 | 365 Days Settled | d | Short Term | |
| UPLAND, CA 91786 | | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 21,244,825 | Total Charges | 9,594,879 | | Salary Expense | 34.0% |
| Fixed Assets | 104,865 | Contract Allowance | -428,183 | -4.5% | Fringe Benefits | 4.9% |
| Other Assets | 3,909,445 | Operating Revenue | 10,023,062 | 104.5% | | |
| Total Assets | 25,259,135 | Operating Expense | 7,457,990 | 74.4% | Current Ratio | 22.9 |
| Current Liabilities | 928,459 | Operating Margin | 2,565,072 | 25.6% | Days to Collect | 18.4 |
| Long Term Liabilities | 0 | Other Income | 1,498 | 0.0% | Avg Payment Days | 10.0 |
| Total Equity | 24,330,677 | Other Expense | 0 | 0.0% | Depreciation Rate | 29.1% |
| Total Liab. and Equity | 25,259,136 | Net Profit or Loss | 2,566,570 | 25.6% | Return on Equity | 10.5% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552732 US RENAL CARE CHULA VISTA HOME

12/31/2013 118 Days Settled

, CA

| Balance S | Sheet | Income | e Statement | | Key Performanace Ind. | |
|------------------------|-----------|--------------------|-------------|---------|-----------------------|-------|
| Current Assets | 122,800 | Total Charges | 1,732,451 | | Salary Expense | 39.3% |
| Fixed Assets | 1,412,877 | Contract Allowance | 1,649,269 | 95.2% | Fringe Benefits | 2.9% |
| Other Assets | 17,634 | Operating Revenue | 83,182 | 4.8% | | |
| Total Assets | 1,553,311 | Operating Expense | 429,601 | 516.5% | Current Ratio | 0.1 |
| Current Liabilities | 1,918,034 | Operating Margin | -346,419 | -416.5% | Days to Collect | 190.1 |
| Long Term Liabilities | 10,843 | Other Income | 0 | 0.0% | Avg Payment Days | 22.4 |
| Total Equity | -375,566 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.0% |
| Total Liab. and Equity | 1,553,311 | Net Profit or Loss | (346,419) | -416.5% | Return on Equity | 92.2% |

052709 VACAVILLE DIALYSIS CENTER

For Profit

941 MERCHANT STREET

12/31/2013 365 Days Settled

Short Term

VACAVILLE, CA 95688

SOLANO

BLUE CROSS (TEXAS)

| Balance S | Sheet | Income | e Statement | | Key Performanace Ind. | |
|------------------------|-----------|--------------------|-------------|-------|-----------------------|-------|
| Current Assets | 4,758,602 | Total Charges | 5,533,387 | | Salary Expense | 35.0% |
| Fixed Assets | 687,457 | Contract Allowance | 103,979 | 1.9% | Fringe Benefits | 5.7% |
| Other Assets | 5,268 | Operating Revenue | 5,429,408 | 98.1% | | |
| Total Assets | 5,451,327 | Operating Expense | 4,552,072 | 83.8% | Current Ratio | 19.2 |
| Current Liabilities | 248,087 | Operating Margin | 877,336 | 16.2% | Days to Collect | 35.9 |
| Long Term Liabilities | 0 | Other Income | 1,226 | 0.0% | Avg Payment Days | 6.8 |
| Total Equity | 5,203,239 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.7% |
| Total Liab. and Equity | 5,451,326 | Net Profit or Loss | 878,562 | 16.2% | Return on Equity | 16.9% |

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052567 VALLEJO I | DIALYSIS | | | | For Profit | |
|---|---|---|--|--------------------------|--|-------------------------------|
| 121 HOSPITAL DRIV | Έ | 12/31/2013 | 365 Days Settled | | Short Term | |
| VALLEJO, CA 94589 | | | | | | |
| SOLANO | | | | | | |
| BLUE CROSS (TEXA | √S) | | | | | |
| Balance S | heet | Income | Income Statement | | | nd. |
| Current Assets | 5,296,467 | Total Charges | 6,482,627 | | Salary Expense | 39.4% |
| Fixed Assets | 226,482 | Contract Allowance | 62,964 | 1.0% | Fringe Benefits | 6.1% |
| Other Assets | 9,820 | Operating Revenue | 6,419,663 | 99.0% | | |
| Total Assets | 5,532,769 | Operating Expense | 4,557,987 | 71.0% | Current Ratio | 10.7 |
| Current Liabilities | 493,631 | Operating Margin | 1,861,676 | 29.0% | Days to Collect | 76.6 |
| Long Term Liabilities | 0 | Other Income | -744,519 | -11.6% | Avg Payment Days | 8.2 |
| Total Equity | 5,039,139 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.8% |
| Total Liab. and Equity | 5,532,770 | Net Profit or Loss | 1,117,157 | 17.4% | Return on Equity | 22.2% |
| 052554 VALLEY DI | ALYSIS | | | | For Profit | |
| 6840 SEPULVEDA B | OULEVARD, SU | IITE 101 12/31/2013 | 365 Days Settled | | Short Term | |
| VAN NUYS, CA 9140 |)5 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALI | | | | | | |
| | | | | | | |
| Balance S | , | Income | Statement | | Key Performanace I | nd. |
| Balance S Current Assets | Sheet | Income Total Charges | • Statement 6,240,697 | | Key Performanace I | nd. 30.3% |
| | Sheet | | | 3.5% | | |
| Current Assets | 5heet 10,411,026 | Total Charges | 6,240,697 | 3.5% 96.5% | Salary Expense | 30.3% |
| Current Assets Fixed Assets | 10,411,026 3,233,609 | Total Charges Contract Allowance | 6,240,697 | | Salary Expense | 30.3% |
| Current Assets Fixed Assets Other Assets | 10,411,026 3,233,609 1,132 | Total Charges Contract Allowance Operating Revenue | 6,240,697 216,019 6,024,678 | 96.5% | Salary Expense Fringe Benefits | 30.3% 5.3% |
| Current Assets Fixed Assets Other Assets Total Assets | 10,411,026 3,233,609 1,132 13,645,767 | Total Charges Contract Allowance Operating Revenue Operating Expense | 6,240,697 216,019 6,024,678 6,483,324 | 96.5% 107.6% | Salary Expense Fringe Benefits Current Ratio Days to Collect | 30.3% 5.3% 14.6 |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 10,411,026 3,233,609 1,132 13,645,767 712,884 | Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 6,240,697 216,019 6,024,678 6,483,324 -458,646 | 96.5% 107.6% -7.6% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 30.3% 5.3% 14.6 27.0 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052807 VALLEY VIEW DIALYSIS CENTER | | | | | For Profit | |
|------------------------------------|----------------|--------------------|------------------|--------|-------------------|---------|
| 26900 CACTUS AVE | NUE | 12/31/2013 | 365 Days Settled | i | Short Term | |
| MORENO VALLEY, (| CA 92555 | | | | | |
| RIVERSIDE | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 8,701,400 | Total Charges | 7,570,117 | | Salary Expense | 39.2% |
| Fixed Assets | 466,968 | Contract Allowance | -23,066 | -0.3% | Fringe Benefits | 6.1% |
| Other Assets | 6,854,730 | Operating Revenue | 7,593,183 | 100.3% | | |
| Total Assets | 16,023,098 | Operating Expense | 7,220,411 | 95.1% | Current Ratio | 9.2 |
| Current Liabilities | 950,028 | Operating Margin | 372,772 | 4.9% | Days to Collect | 21.5 |
| Long Term Liabilities | 0 | Other Income | 2,277 | 0.0% | Avg Payment Days | 9.6 |
| Total Equity | 15,073,069 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.0% |
| Total Liab. and Equity | 16,023,097 | Net Profit or Loss | 375,049 | 4.9% | Return on Equity | 2.5% |
| 552678 VAN BURE | N DIALYSIS | | | | For Profit | |
| 3595 VAN BUREN BI | LVD, SUITE #10 | 1 12/31/2013 | 365 Days Settled | i | Short Term | |
| RIVERSIDE, CA 9250 | 03 | | | | | |
| RIVERSIDE | | | | | | |
| PALMETTO (CALIFO | DRNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 696,626 | Total Charges | 11,808,495 | | Salary Expense | 30.2% |
| Fixed Assets | 91,053 | Contract Allowance | 8,932,054 | 75.6% | Fringe Benefits | 2.9% |
| Other Assets | 0 | Operating Revenue | 2,876,441 | 24.4% | | |
| Total Assets | 787,679 | Operating Expense | 2,304,281 | 80.1% | Current Ratio | 7.0 |
| Current Liabilities | 99,747 | Operating Margin | 572,160 | 19.9% | Days to Collect | 1,135.9 |
| Long Term Liabilities | 440,309 | Other Income | 50,996 | 1.8% | Avg Payment Days | 15.8 |
| Total Equity | 247,623 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.3% |
| Total Liab. and Equity | 787,679 | Net Profit or Loss | 623,156 | 21.7% | Return on Equity | 251.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552575 VENTURA | DIALYSIS | | | | For Profit | |
|------------------------|----------------|--------------------|------------------|--------|--------------------|-------|
| 2705 LOMA VISTA R | D STE 101 | 12/31/2013 | 365 Days Settled | I | Short Term | |
| VENTURA, CA 93003 | 3 | | | | | |
| VENTURA | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -1,312,201 | Total Charges | 3,021,686 | | Salary Expense | 34.5% |
| Fixed Assets | 416,009 | Contract Allowance | -86,284 | -2.9% | Fringe Benefits | 5.4% |
| Other Assets | 2,093,410 | Operating Revenue | 3,107,970 | 102.9% | | |
| Total Assets | 1,197,218 | Operating Expense | 2,941,866 | 94.7% | Current Ratio | (5.5) |
| Current Liabilities | 237,075 | Operating Margin | 166,104 | 5.3% | Days to Collect | 85.3 |
| Long Term Liabilities | 0 | Other Income | 600 | 0.0% | Avg Payment Days | 7.0 |
| Total Equity | 960,143 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.9% |
| Total Liab. and Equity | 1,197,218 | Net Profit or Loss | 166,704 | 5.4% | Return on Equity | 17.4% |
| 052561 VICTOR VA | ALLEY DIALYSIS | S | | | For Profit | |
| 16049 KAMANA ROA | AD. | 12/31/2013 | 365 Days Settled | I | Short Term | |
| APPLE VALLEY, CA | 92307 | | | | | |
| SAN BERNARDINO | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 14,555,760 | Total Charges | 7,130,555 | | Salary Expense | 34.7% |
| Fixed Assets | 640,597 | Contract Allowance | 809,667 | 11.4% | Fringe Benefits | 5.1% |
| Other Assets | 0 | Operating Revenue | 6,320,888 | 88.6% | | |
| Total Assets | 15,196,357 | Operating Expense | 5,090,280 | 80.5% | Current Ratio | 36.0 |
| Current Liabilities | 404,330 | Operating Margin | 1,230,608 | 19.5% | Days to Collect | 208.7 |
| Long Term Liabilities | 0 | Other Income | 1,919 | 0.0% | Avg Payment Days | 7.0 |
| Total Equity | 14,792,029 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.5% |
| Total Liab. and Equity | 15,196,359 | Net Profit or Loss | 1,232,527 | 19.5% | Return on Equity | 8.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052771 VISALIA A | Т НОМЕ | | | | For Profit | | |
|---|-----------------------------------|--|--------------------------------------|------------------------|-------------------------------|-------------|--|
| 1120 N CHINOWTH | ST | 12/31/2013 | 365 Days Settled | i | Short Term | | |
| VISALIA, CA 93291 | | | | | | | |
| FRESNO | | | | | | | |
| BLUE CROSS (CALI | FORNIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. | |
| Current Assets | 145,323 | Total Charges | 1,452,034 | | Salary Expense | 30.1% | |
| Fixed Assets | 9,699 | Contract Allowance | 79,317 | 5.5% | Fringe Benefits | 4.8% | |
| Other Assets | 925,231 | Operating Revenue | 1,372,717 | 94.5% | | | |
| Total Assets | 1,080,253 | Operating Expense | 1,168,665 | 85.1% | Current Ratio | 1.3 | |
| Current Liabilities | 112,848 | Operating Margin | 204,052 | 14.9% | Days to Collect | 269.2 | |
| Long Term Liabilities | 0 | Other Income | 2,956 | 0.2% | Avg Payment Days | 8.3 | |
| Total Equity | 967,404 | Other Expense | 0 | 0.0% | Depreciation Rate | 53.9% | |
| Total Liab. and Equity | 1,080,252 | Net Profit or Loss | 207,008 | 15.1% | Return on Equity | 21.4% | |
| 052696 VISALIA D | IALYSIS | | | | For Profit | | |
| 5429 W CYPRESS A | VE | 12/31/2013 365 Days Settled | | | Short Term | | |
| VISALIA, CA 93277 | | | | | | | |
| TULARE | | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. | |
| Current Assets | 4,024,602 | Total Charges | 9,865,304 | | Salary Expense | 32.3% | |
| Fixed Assets | 1,524,190 | Contract Allowance | -172,074 | -1.7% | Fringe Benefits | 5.2% | |
| 1 IXCG 7 GSCtS | 1,024,100 | | | | · · | 51_75 | |
| Other Assets | 1,863,067 | Operating Revenue | 10,037,378 | 101.7% | Ü | 5.270 | |
| | | | | 101.7% 76.1% | · | 5.3 | |
| Other Assets | 1,863,067 | Operating Revenue | 10,037,378 | 76.1% | · | | |
| Other Assets Total Assets | 1,863,067 7,411,859 | Operating Revenue Operating Expense | 10,037,378 7,640,797 | 76.1% 23.9% | Current Ratio | 5.3 | |
| Other Assets Total Assets Current Liabilities | 1,863,067 7,411,859 762,339 | Operating Revenue Operating Expense Operating Margin | 10,037,378 7,640,797 2,396,581 | 76.1% 23.9% 0.0% | Current Ratio Days to Collect | 5.3 21.7 | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552611 WALNUT C | REEK AT HOM | E | | | For Profit | |
|------------------------|----------------------|----------------------------|------------------|-------|------------------------------------|--------------|
| 400 N WIGET LANE | | 12/31/2013 | 365 Days Settled | | Short Term | |
| WALNUT CREEK, CA | A 94598 | | | | | |
| CONTRA COSTA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 458,849 | Total Charges | 1,337,626 | | Salary Expense | 13.2% |
| Fixed Assets | 153,536 | Contract Allowance | 99,501 | 7.4% | Fringe Benefits | 2.6% |
| Other Assets | 0 | Operating Revenue | 1,238,125 | 92.6% | | |
| Total Assets | 612,385 | Operating Expense | 1,132,835 | 91.5% | Current Ratio | 2.3 |
| Current Liabilities | 197,566 | Operating Margin | 105,290 | 8.5% | Days to Collect | 415.8 |
| Long Term Liabilities | 2,079 | Other Income | 21 | 0.0% | Avg Payment Days | 1.5 |
| Total Equity | 412,740 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.7% |
| Total Liab. and Equity | 612,385 | Net Profit or Loss | 105,311 | 8.5% | Return on Equity | 25.5% |
| 052689 WALNUT C | REEK DIALYSI | S CENTER | | | For Profit | |
| 404 NORTH WIGET | LANE | 12/31/2013 | 365 Days Settled | | Short Term | |
| WALNUT CREEK, CA | A 94598 | | | | | |
| CONTRA COSTA | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 13,385,106 | Total Charges | 6,009,540 | | Salary Expense | 35.5% |
| Fixed Assets | 306,159 | Contract Allowance | 34,852 | 0.6% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 5,974,688 | 99.4% | | |
| Total Assets | 13,691,265 | Operating Expense | 4,546,948 | 76.1% | Current Ratio | 79.2 |
| | 169,106 | Operating Margin | 1,427,740 | 23.9% | Days to Collect | 4.7 |
| Current Liabilities | | | | | | |
| Long Term Liabilities | 74,475 | Other Income | 901 | 0.0% | Avg Payment Days | 7.6 |
| | 74,475 13,447,683 | Other Income Other Expense | 901 | | Avg Payment Days Depreciation Rate | 7.6 18.0% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052856 WASHINGT | 052856 WASHINGTON PLAZA DIALYSIS CTR | | | | For Profit | |
|----------------------------------|--------------------------------------|------------------------------------|-----------------------------------|-------------------|--------------------------------|---------------------|
| 516-522 E WASHING | TON BLVD | 12/31/2013 | 365 Days Settled | | Short Term | |
| LOS ANGELES, CA 9 | 90015 | | | | | |
| LOS ANGELES | | | | | | |
| BLUE CROSS (CALII | FORNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 5,536,413 | Total Charges | 4,689,802 | | Salary Expense | 34.8% |
| Fixed Assets | 442,278 | Contract Allowance | 269,949 | 5.8% | Fringe Benefits | 5.4% |
| Other Assets | 0 | Operating Revenue | 4,419,853 | 94.2% | | |
| Total Assets | 5,978,691 | Operating Expense | 5,015,214 | 113.5% | Current Ratio | 5.1 |
| Current Liabilities | 1,085,120 | Operating Margin | -595,361 | -13.5% | Days to Collect | 30.1 |
| Long Term Liabilities | 0 | Other Income | 1,589 | 0.0% | Avg Payment Days | 8.7 |
| Total Equity | 4,893,571 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.3% |
| Total Liab. and Equity | 5,978,691 | Net Profit or Loss | (593,772) | -13.4% | Return on Equity | -12.1% |
| 552719 WELLBOUI | ND OF DALY CI | TY | | | For Profit | |
| 2001 JUNIPERO SEF | RRA BLVD, STE | 535 12/31/2013 | 203 Days Settled | | Short Term | |
| DALY CITY, CA 9401 | 4 | | | | | |
| SAN MATEO | | | | | | |
| PALMETTO (CALIFO | RNIA) | | | | | |
| Balance S | heet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | -663,909 | Total Charges | 142,986 | | Salary Expense | 25.3% |
| Fixed Assets | 460,689 | Contract Allowance | 2,528 | 1.8% | Fringe Benefits | 4.1% |
| Other Assets | 255 | Operating Davanus | 140.450 | 98.2% | | |
| 0111017100010 | 255 | Operating Revenue | 140,458 | 90.2 /0 | | |
| Total Assets | -202,965 | Operating Expense | 430,381 | 306.4% | Current Ratio | (10.6) |
| - | | | | | Current Ratio Days to Collect | (10.6) (1,091.6) |
| Total Assets | -202,965 | Operating Expense | 430,381 | 306.4% | | |
| Total Assets Current Liabilities | -202,965 62,653 | Operating Expense Operating Margin | <u>430,381</u> <u>-289,923</u> | 306.4% -206.4% | Days to Collect | (1,091.6) |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552539 WELLBOU | 552539 WELLBOUND OF EMERYVILLE, LLC | | | | For Profit | |
|------------------------|-------------------------------------|--------------------|------------------|-------|-------------------|--------|
| 2000 POWELL STRE | EET, SUITE 140 | 12/31/2013 | 365 Days Settled | | Short Term | |
| EMERYVILLE, CA 94 | 4608 | | | | | |
| ALAMEDA | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,752,999 | Total Charges | 6,324,200 | | Salary Expense | 24.1% |
| Fixed Assets | 51,061 | Contract Allowance | 47,367 | 0.7% | Fringe Benefits | 4.8% |
| Other Assets | 7,000 | Operating Revenue | 6,276,833 | 99.3% | | |
| Total Assets | 2,811,060 | Operating Expense | 4,404,458 | 70.2% | Current Ratio | 2.7 |
| Current Liabilities | 1,011,635 | Operating Margin | 1,872,375 | 29.8% | Days to Collect | 105.0 |
| Long Term Liabilities | 0 | Other Income | 848 | 0.0% | Avg Payment Days | 17.8 |
| Total Equity | 1,799,425 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.7% |
| Total Liab. and Equity | 2,811,060 | Net Profit or Loss | 1,873,223 | 29.8% | Return on Equity | 104.1% |
| 552514 WELLBOU | ND OF MENLO | PARK | | | For Profit | |
| 927-929 HAMILTON | AVENUE | 12/31/2013 | 365 Days Settled | | Short Term | |
| MENLO PARK, CA 9 | 4025 | | | | | |
| SAN MATEO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 3,753,558 | Total Charges | 2,371,780 | | Salary Expense | 29.6% |
| Fixed Assets | 30,672 | Contract Allowance | 23,765 | 1.0% | Fringe Benefits | 8.3% |
| Other Assets | 368,630 | Operating Revenue | 2,348,015 | 99.0% | | |
| Total Assets | 4,152,860 | Operating Expense | 1,848,204 | 78.7% | Current Ratio | 4.6 |
| Current Liabilities | 814,688 | Operating Margin | 499,811 | 21.3% | Days to Collect | 588.2 |
| Long Term Liabilities | 0 | Other Income | 8,404 | 0.4% | Avg Payment Days | 24.3 |
| Total Equity | 3,338,172 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.9% |
| Total Liab. and Equity | 4,152,860 | Net Profit or Loss | 508,215 | 21.6% | Return on Equity | 15.2% |

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552558 WELLBOU | 52558 WELLBOUND OF MILPITAS, LLC | | | | | |
|------------------------|----------------------------------|--------------------|------------------|-------|-------------------------|--------|
| 1850 MILMONT DRI\ | VΕ | 12/31/2013 | 365 Days Settled | | Short Term | |
| MILPITAS, CA 95035 | 5 | | | | | |
| SANTA CLARA | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,066,199 | Total Charges | 2,332,060 | | Salary Expense | 24.8% |
| Fixed Assets | 91,547 | Contract Allowance | 18,036 | 0.8% | Fringe Benefits | 4.6% |
| Other Assets | 0 | Operating Revenue | 2,314,024 | 99.2% | | |
| Total Assets | 1,157,746 | Operating Expense | 1,538,843 | 66.5% | Current Ratio | 3.4 |
| Current Liabilities | 315,936 | Operating Margin | 775,181 | 33.5% | Days to Collect | 171.6 |
| Long Term Liabilities | 71,644 | Other Income | 2,873 | 0.1% | Avg Payment Days | 18.8 |
| Total Equity | 770,166 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.8% |
| Total Liab. and Equity | 1,157,746 | Net Profit or Loss | 778,054 | 33.6% | Return on Equity | 101.0% |
| 552524 WELLBOU | ND OF MODEST | O, LLC | | | For Profit | |
| 1315 TENTH STREE | T, SUITE 100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| MODESTO, CA 9535 | 54 | | | | | |
| STANISLAUS | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 2,074,938 | Total Charges | 5,805,813 | | Salary Expense | 25.3% |
| Fixed Assets | 60,470 | Contract Allowance | 43,426 | 0.7% | Fringe Benefits | 6.3% |
| Other Assets | 8,940 | Operating Revenue | 5,762,387 | 99.3% | | |
| Total Assets | 2,144,348 | Operating Expense | 3,841,103 | 66.7% | Current Ratio | 2.1 |
| Current Liabilities | 990,578 | Operating Margin | 1,921,284 | 33.3% | Days to Collect | 118.4 |
| Long Term Liabilities | 2,531 | Other Income | 335 | 0.0% | Avg Payment Days | 21.3 |
| Total Equity | 1,151,239 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.0% |
| Total Liab. and Equity | 2,144,348 | Net Profit or Loss | 1,921,619 | 33.3% | Return on Equity | 166.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552587 WELLBOU | 52587 WELLBOUND OF SACRAMENTO | | | | For Profit | |
|------------------------|-------------------------------|--------------------|------------------|-------|-------------------|--------|
| 2610 EL PASEO LAN | NE, SUITE F19 | 12/31/2013 | 365 Days Settled | | Short Term | |
| SACRAMENTO, CA | 95821 | | | | | |
| SACRAMENTO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 221,231 | Total Charges | 2,734,009 | | Salary Expense | 23.0% |
| Fixed Assets | 28,406 | Contract Allowance | 20,530 | 0.8% | Fringe Benefits | 5.6% |
| Other Assets | 7,668 | Operating Revenue | 2,713,479 | 99.2% | | |
| Total Assets | 257,305 | Operating Expense | 2,324,845 | 85.7% | Current Ratio | 1.1 |
| Current Liabilities | 200,395 | Operating Margin | 388,634 | 14.3% | Days to Collect | (45.4) |
| Long Term Liabilities | 0 | Other Income | 462 | 0.0% | Avg Payment Days | 15.1 |
| Total Equity | 56,910 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.8% |
| Total Liab. and Equity | 257,305 | Net Profit or Loss | 389,096 | 14.3% | Return on Equity | 683.7% |
| 552621 WELLBOU | ND OF SAN FRA | ANCISCO | | | For Profit | |
| 1166 POST STREET | SUITE 201 | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN FRANCISCO, C | CA 94109 | | | | | |
| SAN FRANCISCO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 369,788 | Total Charges | 2,280,691 | | Salary Expense | 19.8% |
| Fixed Assets | 33,612 | Contract Allowance | 22,635 | 1.0% | Fringe Benefits | 3.8% |
| Other Assets | 13,867 | Operating Revenue | 2,258,056 | 99.0% | | |
| Total Assets | 417,267 | Operating Expense | 2,028,639 | 89.8% | Current Ratio | 1.1 |
| Current Liabilities | 327,914 | Operating Margin | 229,417 | 10.2% | Days to Collect | 14.4 |
| Long Term Liabilities | 0 | Other Income | 472 | 0.0% | Avg Payment Days | 13.2 |
| Total Equity | 89,353 | Other Expense | 0 | 0.0% | Depreciation Rate | 36.5% |
| Total Liab. and Equity | 417,267 | Net Profit or Loss | 229,889 | 10.2% | Return on Equity | 257.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052891 WELLBOU | ND OF SAN JOS | | For Profit | | | |
|------------------------|----------------|--------------------|------------------|-------|--------------------|--------|
| 1525 MERIDIAN AVE | ENUE, SUITE 10 | 1 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN JOSE, CA 9512 | 5 | | | | | |
| SANTA CLARA | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 12,453,241 | Total Charges | 7,048,100 | | Salary Expense | 19.0% |
| Fixed Assets | 122,519 | Contract Allowance | 70,312 | 1.0% | Fringe Benefits | 4.9% |
| Other Assets | 8,811 | Operating Revenue | 6,977,788 | 99.0% | | |
| Total Assets | 12,584,571 | Operating Expense | 4,898,670 | 70.2% | Current Ratio | 17.6 |
| Current Liabilities | 706,988 | Operating Margin | 2,079,118 | 29.8% | Days to Collect | 612.3 |
| Long Term Liabilities | 17,321 | Other Income | 3,994 | 0.1% | Avg Payment Days | 18.8 |
| Total Equity | 11,860,262 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.0% |
| Total Liab. and Equity | 12,584,571 | Net Profit or Loss | 2,083,112 | 29.9% | Return on Equity | 17.6% |
| 552600 WELLBOU | ND OF SAN LEA | ANDRO | | | For Profit | |
| 1040 DAVIS STREET | Γ, SUITE 101 | 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN LEANDRO, CA | 94577 | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 558,883 | Total Charges | 2,099,679 | | Salary Expense | 25.3% |
| Fixed Assets | 42,218 | Contract Allowance | 51,007 | 2.4% | Fringe Benefits | 5.0% |
| Other Assets | 10,000 | Operating Revenue | 2,048,672 | 97.6% | | |
| Total Assets | 611,101 | Operating Expense | 1,695,140 | 82.7% | Current Ratio | 1.3 |
| Current Liabilities | 440,107 | Operating Margin | 353,532 | 17.3% | Days to Collect | 48.1 |
| Long Term Liabilities | 0 | Other Income | 1,148 | 0.1% | Avg Payment Days | 17.8 |
| Total Equity | 170,994 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.0% |
| Total Liab. and Equity | 611,101 | Net Profit or Loss | 354,680 | 17.3% | Return on Equity | 207.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552582 WELLBOU | ND OF SAN MA | TEO | | | For Profit | |
|----------------------------|----------------|--------------------|------------------|-------|--------------------|--------|
| 2000 SOUTH EL CAI FLOOR | MINO REAL, 2NI | D 12/31/2013 | 365 Days Settled | | Short Term | |
| SAN MATEO, CA 94 | 403 | | | | | |
| SAN MATEO | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 3,120,751 | Total Charges | 3,537,061 | | Salary Expense | 22.9% |
| Fixed Assets | 24,524 | Contract Allowance | 34,988 | 1.0% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 3,502,073 | 99.0% | | |
| Total Assets | 3,145,275 | Operating Expense | 3,158,380 | 90.2% | Current Ratio | 9.0 |
| Current Liabilities | 348,681 | Operating Margin | 343,693 | 9.8% | Days to Collect | 45.0 |
| Long Term Liabilities | 0 | Other Income | 1,709 | 0.0% | Avg Payment Days | 18.1 |
| Total Equity | 2,796,594 | Other Expense | 0 | 0.0% | Depreciation Rate | 37.3% |
| Total Liab. and Equity | 3,145,275 | Net Profit or Loss | 345,402 | 9.9% | Return on Equity | 12.4% |
| 552725 WELLBOU | ND OF SANTA | CRUZ | | | For Profit | |
| 2128 SOQUEL AVEN | NUE | 12/31/2013 | 152 Days Settled | | Short Term | |
| SANTA CRUZ, CA 9 | 5062 | | | | | |
| SANTA CRUZ | | | | | | |
| NORIDIAN ADMIN S | ERVICES | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 44,230 | Total Charges | 1,015,894 | | Salary Expense | 28.2% |
| Fixed Assets | 555,150 | Contract Allowance | 5,079 | 0.5% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 1,010,815 | 99.5% | | |
| Total Assets | 599,380 | Operating Expense | 908,457 | 89.9% | Current Ratio | 0.2 |
| Current Liabilities | 184,489 | Operating Margin | 102,358 | 10.1% | Days to Collect | (67.7) |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 30.9 |
| İ | 414,891 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.5% |
| Total Equity | 414,031 | Other Expense | _ | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552550 WELLBOU | 552550 WELLBOUND OF SANTA ROSA, LLC | | | | For Profit | |
|------------------------|-------------------------------------|-----------------------------|------------------|-------|-------------------|--------|
| 2301 CIRCADIAN W | AY, SUITE B | 12/31/2013 | 365 Days Settled | | Short Term | |
| SANTA ROSA, CA 9 | 5407 | | | | | |
| SONOMA | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 1,370,848 | Total Charges | 3,758,415 | | Salary Expense | 25.7% |
| Fixed Assets | 109,948 | Contract Allowance | 76,763 | 2.0% | Fringe Benefits | 5.5% |
| Other Assets | 0 | Operating Revenue | 3,681,652 | 98.0% | | |
| Total Assets | 1,480,796 | Operating Expense | 2,713,563 | 73.7% | Current Ratio | 3.2 |
| Current Liabilities | 433,217 | Operating Margin | 968,089 | 26.3% | Days to Collect | 118.6 |
| Long Term Liabilities | 22,997 | Other Income | 531 | 0.0% | Avg Payment Days | 24.3 |
| Total Equity | 1,024,582 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.8% |
| Total Liab. and Equity | 1,480,796 | Net Profit or Loss | 968,620 | 26.3% | Return on Equity | 94.5% |
| 552555 WELLBOU | ND OF STOCKT | ON, LLC | | | For Profit | |
| 3555 DEER PARK D | RIVE | 12/31/2013 365 Days Settled | | | Short Term | |
| STOCKTON, CA 952 | 219 | | | | | |
| SAN JOAQUIN | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | nd. |
| Current Assets | 838,073 | Total Charges | 2,622,953 | | Salary Expense | 22.5% |
| Fixed Assets | 20,484 | Contract Allowance | 25,923 | 1.0% | Fringe Benefits | 6.5% |
| Other Assets | 0 | Operating Revenue | 2,597,030 | 99.0% | | |
| Total Assets | 858,557 | Operating Expense | 1,826,252 | 70.3% | Current Ratio | 2.8 |
| Current Liabilities | 296,063 | Operating Margin | 770,778 | 29.7% | Days to Collect | 92.5 |
| Long Term Liabilities | 0 | Other Income | 2,089 | 0.1% | Avg Payment Days | 16.1 |
| Total Equity | 562,494 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.8% |
| Total Liab. and Equity | 858,557 | Net Profit or Loss | 772,867 | 29.8% | Return on Equity | 137.4% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552560 WELLBOU | ND OF VALLEJ | 0 | | | Not for Profit | |
|-----------------------------|---------------|--------------------|------------------|-------|-------------------|-------|
| 480 REDWOOD STR SUITE 40 | EET, BUILDING | D, 12/31/2013 | 365 Days Settled | | Short Term | |
| VALLEJO, CA 94590 | | | | | | |
| SOLANO | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 750,383 | Total Charges | 2,050,438 | | Salary Expense | 23.6% |
| Fixed Assets | 31,544 | Contract Allowance | 16,009 | 0.8% | Fringe Benefits | 6.3% |
| Other Assets | 0 | Operating Revenue | 2,034,429 | 99.2% | | |
| Total Assets | 781,927 | Operating Expense | 1,746,411 | 85.8% | Current Ratio | 2.0 |
| Current Liabilities | 368,255 | Operating Margin | 288,018 | 14.2% | Days to Collect | 75.8 |
| Long Term Liabilities | 0 | Other Income | 8 | 0.0% | Avg Payment Days | 20.7 |
| Total Equity | 413,672 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.7% |
| Total Liab. and Equity | 781,927 | Net Profit or Loss | 288,026 | 14.2% | Return on Equity | 69.6% |
| 052747 WEST COA | For Profit | | | | | |
| 3780 KILROY AIRPO | RT WAY SUITE | 110 12/31/2013 | 365 Days Settled | | Short Term | |
| LONG BEACH, CA 9 | 0806 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVIC | ES | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace | Ind. |
| Current Assets | 1,923,735 | Total Charges | 43,348,165 | | Salary Expense | 36.9% |
| Fixed Assets | 368,076 | Contract Allowance | 35,711,406 | 82.4% | Fringe Benefits | 5.2% |
| Other Assets | 9,687,684 | Operating Revenue | 7,636,759 | 17.6% | | |
| Total Assets | 11,979,495 | Operating Expense | 5,358,996 | 70.2% | Current Ratio | 2.6 |
| Current Liabilities | 744,351 | Operating Margin | 2,277,763 | 29.8% | Days to Collect | 8.8 |
| Long Term Liabilities | -108 | Other Income | 45 | 0.0% | Avg Payment Days | 17.0 |
| Total Equity | 11,235,252 | Other Expense | 0 | 0.0% | Depreciation Rate | 29.4% |
| Total Liab. and Equity | 11,979,495 | Net Profit or Loss | 2,277,808 | 29.8% | Return on Equity | 20.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552604 WEST ELK | 552604 WEST ELK GROVE DIALYSIS | | | | | |
|---|----------------------------------|--|------------------------------------|---------------------------|--|-----------------|
| 2208 KAUSEN DRIV | E, SUITE 100 | 12/31/2013 | 365 Days Settled | | Short Term | |
| ELK GROVE, CA 957 | 758 | | | | | |
| SACRAMENTO | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | 1,921,756 | Total Charges | 5,877,429 | | Salary Expense | 36.0% |
| Fixed Assets | 898,571 | Contract Allowance | -19,317 | -0.3% | Fringe Benefits | 6.3% |
| Other Assets | 0 | Operating Revenue | 5,896,746 | 100.3% | | |
| Total Assets | 2,820,327 | Operating Expense | 4,594,956 | 77.9% | Current Ratio | 2.5 |
| Current Liabilities | 755,864 | Operating Margin | 1,301,790 | 22.1% | Days to Collect | 102.0 |
| Long Term Liabilities | 228,689 | Other Income | -639,346 | -10.8% | Avg Payment Days | 7.1 |
| Total Equity | 1,835,774 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.2% |
| Total Liab. and Equity | 2,820,327 | Net Profit or Loss | 662,444 | 11.2% | Return on Equity | 36.1% |
| 052859 WEST GLE | NDALE DIALYS | SIS | | | For Profit | |
| 1427 S GLENDALE | AVENUE | 12/31/2013 122 Days Settled | | | Short Term | |
| GLENDALE, CA 912 | 05 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | MENT SERVICE | ≣S | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. |
| Current Assets | -7,275,608 | Total Charges | 3,042,196 | | Salary Expense | 24.4% |
| | | | | | | |
| Fixed Assets | 427,967 | Contract Allowance | 1,105,088 | 36.3% | Fringe Benefits | 3.6% |
| Fixed Assets Other Assets | 427,967 6,204,345 | Contract Allowance Operating Revenue | 1,105,088 | 36.3% 63.7% | Fringe Benefits | 3.6% |
| | | | | | Fringe Benefits Current Ratio | 3.6% |
| Other Assets | 6,204,345 | Operating Revenue | 1,937,108 | 63.7% | · | |
| Other Assets Total Assets | 6,204,345 | Operating Revenue Operating Expense | 1,937,108 2,714,245 | 63.7% 140.1% | Current Ratio Days to Collect | (54.4) |
| Other Assets Total Assets Current Liabilities | 6,204,345 -643,296 133,841 | Operating Revenue Operating Expense Operating Margin | 1,937,108 2,714,245 -777,137 | 63.7% 140.1% -40.1% | Current Ratio Days to Collect Avg Payment Days | (54.4) 426.5 |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552591 WEST SAC | 552591 WEST SACRAMENTO DIALYSIS CENTER | | | | Not for Profit | | |
|------------------------|--|-----------------------------|------------------|--------|--------------------|-------|--|
| 3450 INDUSTRIAL B | LVD. | 12/31/2013 | 365 Days Settled | i | Short Term | | |
| WEST SACRAMENT | O, CA 95691 | | | | | | |
| YOLO | | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ΞS | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 2,546,033 | Total Charges | 8,285,126 | | Salary Expense | 32.5% | |
| Fixed Assets | 869,718 | Contract Allowance | -78,321 | -0.9% | Fringe Benefits | 5.3% | |
| Other Assets | 0 | Operating Revenue | 8,363,447 | 100.9% | | | |
| Total Assets | 3,415,751 | Operating Expense | 6,367,151 | 76.1% | Current Ratio | 3.9 | |
| Current Liabilities | 656,029 | Operating Margin | 1,996,296 | 23.9% | Days to Collect | 91.8 | |
| Long Term Liabilities | 14,053 | Other Income | -979,956 | -11.7% | Avg Payment Days | 5.0 | |
| Total Equity | 2,745,668 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.9% | |
| Total Liab. and Equity | 3,415,750 | Net Profit or Loss | 1,016,340 | 12.2% | Return on Equity | 37.0% | |
| 552619 WESTBOR | OUGH DIALYSI | S CENTER | | | For Profit | | |
| 925 EL CAMINO REA | AL | 12/31/2013 365 Days Settled | | | Short Term | | |
| SOUTH SAN FRANC | CISCO, CA 94080 |) | | | | | |
| SAN MATEO | | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | | |
| Balance S | Sheet | Income | Statement | | Key Performanace I | nd. | |
| Current Assets | 557,354 | Total Charges | 2,081,791 | | Salary Expense | 35.7% | |
| Fixed Assets | 510,053 | Contract Allowance | 142,267 | 6.8% | Fringe Benefits | 4.6% | |
| Other Assets | 0 | Operating Revenue | 1,939,524 | 93.2% | | | |
| Total Assets | 1,067,407 | Operating Expense | 1,424,706 | 73.5% | Current Ratio | 3.2 | |
| Current Liabilities | 176,314 | Operating Margin | 514,818 | 26.5% | Days to Collect | 117.2 | |
| Long Term Liabilities | 0 | Other Income | 2,368 | 0.1% | Avg Payment Days | 8.5 | |
| Total Equity | 891,092 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.2% | |
| | | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552642 WESTLAKE DALY CITY DIALYSIS CENTER | | | | | For Profit | | | |
|---|-----------|--------------------|------------------|-----------------------|-----------------------|-------|--|--|
| 2201 JUNIPERO SERRA BOULEVARD, 12/31/2013 365 Days Settled Short Term SUITE A | | | | | | | | |
| DALY CITY, CA 9401 | 4 | | | | | | | |
| SAN MATEO | | | | | | | | |
| PALMETTO (CALIFORNIA) | | | | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace Ind. | | | |
| Current Assets | -631,921 | Total Charges | 6,393,896 | | Salary Expense | 33.0% | | |
| Fixed Assets | 2,640,621 | Contract Allowance | 249,289 | 3.9% | Fringe Benefits | 5.3% | | |
| Other Assets | 557 | Operating Revenue | 6,144,607 | 96.1% | | | | |
| Total Assets | 2,009,257 | Operating Expense | 5,206,233 | 84.7% | Current Ratio | (2.0) | | |
| Current Liabilities | 311,929 | Operating Margin | 938,374 | 15.3% | Days to Collect | 100.8 | | |
| Long Term Liabilities | 339,293 | Other Income | 8,126 | 0.1% | Avg Payment Days | 9.0 | | |
| Total Equity | 1,358,034 | Other Expense | 0 | 0.0% | Depreciation Rate | 21.8% | | |
| Total Liab. and Equity | 2,009,256 | Net Profit or Loss | 946,500 | 15.4% | Return on Equity | 69.7% | | |
| 052773 WESTMINSTER SOUTH DIALYSIS For Profit | | | | | | | | |
| 14014 MAGNOLIA S | Т | 12/31/2013 | 365 Days Settled | | Short Term | | | |
| WESTMINSTER, CA | 92683 | | | | | | | |
| ORANGE | | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | | |
| Balance S | Sheet | Income Statement | | Key Performanace Ind. | | nd. | | |
| Current Assets | 4,542,802 | Total Charges | 5,681,457 | | Salary Expense | 33.4% | | |
| Fixed Assets | 1,178,965 | Contract Allowance | 38,187 | 0.7% | Fringe Benefits | 5.3% | | |
| Other Assets | 4,358 | Operating Revenue | 5,643,270 | 99.3% | | | | |
| Total Assets | 5,726,125 | Operating Expense | 4,670,120 | 82.8% | Current Ratio | 11.2 | | |
| Current Liabilities | 406,499 | Operating Margin | 973,150 | 17.2% | Days to Collect | 23.5 | | |
| Long Term Liabilities | 110,502 | Other Income | 522 | 0.0% | Avg Payment Days | 8.1 | | |
| Total Equity | 5,209,125 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.2% | | |
| 1 | | | | | | | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052837 WESTSIDE DIALYSIS CENTER | | | | | For Profit | | | |
|---------------------------------------|------------|-----------------------------|------------------|--------|-----------------------|-------|--|--|
| 300 SOUTH ROBER | TSON BLVD | 12/31/2013 | 365 Days Settled | d | Short Term | | | |
| LOS ANGELES, CA | 90048 | | | | | | | |
| LOS ANGELES | | | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | | |
| Current Assets | 2,025,117 | Total Charges | 54,801,967 | | Salary Expense | 31.9% | | |
| Fixed Assets | 466,540 | Contract Allowance | 45,567,865 | 83.2% | Fringe Benefits | 4.9% | | |
| Other Assets | 4,410,073 | Operating Revenue | 9,234,102 | 16.8% | | | | |
| Total Assets | 6,901,730 | Operating Expense | 7,105,206 | 76.9% | Current Ratio | 1.8 | | |
| Current Liabilities | 1,127,677 | Operating Margin | 2,128,896 | 23.1% | Days to Collect | 31.4 | | |
| Long Term Liabilities | 226,938 | Other Income | 0 | 0.0% | Avg Payment Days | 17.0 | | |
| Total Equity | 5,547,115 | Other Expense | 0 | 0.0% | Depreciation Rate | 33.6% | | |
| Total Liab. and Equity | 6,901,730 | Net Profit or Loss | 2,128,896 | 23.1% | Return on Equity | 38.4% | | |
| 552521 WHITE LANE DIALYSIS For Profit | | | | | For Profit | | | |
| 7701 WHITE LANE, | SUITE D | 12/31/2013 365 Days Settled | | ł | Short Term | | | |
| BAKERSFIELD, CA 9 | 93309 | | | | | | | |
| KERN | | | | | | | | |
| BLUE CROSS (GEO | RGIA) | | | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace Ind. | | | |
| Current Assets | 10,773,952 | Total Charges | 7,924,217 | | Salary Expense | 32.0% | | |
| Fixed Assets | 339,008 | Contract Allowance | -94,802 | -1.2% | Fringe Benefits | 5.2% | | |
| Other Assets | -162 | Operating Revenue | 8,019,019 | 101.2% | | | | |
| Total Assets | 11,112,798 | Operating Expense | 6,781,305 | 84.6% | Current Ratio | 11.6 | | |
| Current Liabilities | 928,684 | Operating Margin | 1,237,714 | 15.4% | Days to Collect | 88.2 | | |
| Long Term Liabilities | 90,849 | Other Income | -565 | 0.0% | Avg Payment Days | 7.4 | | |
| Total Equity | 10,093,264 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.6% | | |
| Total Liab. and Equity | 11,112,797 | Net Profit or Loss | 1,237,149 | 15.4% | Return on Equity | 12.3% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552509 WHITTIER | DIALYSIS | | | | For Profit | | | |
|---|---|--|---|-------------------------|--|-------------------------------|--|--|
| 10055 WHITTWOOD LANE, SUITE A 12/31/2013 365 Days Settled | | | | | Short Term | | | |
| WHITTIER, CA 9060 | 3 | | | | | | | |
| LOS ANGELES | | | | | | | | |
| BLUE CROSS (TEXA | AS) | | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | | | |
| Current Assets | 7,711,856 | Total Charges | 5,241,875 | | Salary Expense | 39.5% | | |
| Fixed Assets | 249,976 | Contract Allowance | -72,313 | -1.4% | Fringe Benefits | 6.3% | | |
| Other Assets | 0 | Operating Revenue | 5,314,188 | 101.4% | | | | |
| Total Assets | 7,961,832 | Operating Expense | 4,243,530 | 79.9% | Current Ratio | 23.5 | | |
| Current Liabilities | 328,389 | Operating Margin | 1,070,658 | 20.1% | Days to Collect | 120.8 | | |
| Long Term Liabilities | 90,213 | Other Income | 1,635 | 0.0% | Avg Payment Days | 10.0 | | |
| Total Equity | 7,543,228 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.5% | | |
| Total Liab. and Equity | 7,961,830 | Net Profit or Loss | 1,072,293 | 20.2% | Return on Equity | 14.2% | | |
| 052884 WHITTIER | 052884 WHITTIER KIDNEY DIALYSIS CENTER For Profit | | | | | | | |
| 16417 EAST WHITTI | ER BLVD | 12/31/2013 365 Days Settled | | | Short Term | | | |
| WHITTIER, CA 9060 | 3 | | · | | | | | |
| LOS ANGELES | | | | | | | | |
| NATIONAL GOVERN | NATIONAL GOVERNMENT SERVICES | | | | | | | |
| Balance Sheet | | ∃S | | | | | | |
| Balance S | | | Statement | | Key Performanace | nd. | | |
| Balance S Current Assets | Sheet | | • Statement 7,957,698 | | Key Performanace | nd. 40.8% | | |
| | Sheet | Income | | 0.1% | • | | | |
| Current Assets | Sheet 824,356 | Income Total Charges | 7,957,698 | 0.1% 99.9% | Salary Expense | 40.8% | | |
| Current Assets Fixed Assets | 824,356 418,969 | Income Total Charges Contract Allowance | 7,957,698 4,572 | | Salary Expense | 40.8% | | |
| Current Assets Fixed Assets Other Assets | 824,356 418,969 16,400 | Income Total Charges Contract Allowance Operating Revenue | 7,957,698 4,572 7,953,126 | 99.9% | Salary Expense Fringe Benefits | 40.8% 6.1% | | |
| Current Assets Fixed Assets Other Assets Total Assets | 824,356 418,969 16,400 1,259,725 | Income Total Charges Contract Allowance Operating Revenue Operating Expense | 7,957,698 4,572 7,953,126 5,301,923 | 99.9% 66.7% | Salary Expense Fringe Benefits Current Ratio | 40.8% 6.1% 40.3 | | |
| Current Assets Fixed Assets Other Assets Total Assets Current Liabilities | 824,356 418,969 16,400 1,259,725 20,469 | Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin | 7,957,698 4,572 7,953,126 5,301,923 2,651,203 | 99.9% 66.7% 33.3% | Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days | 40.8% 6.1% 40.3 36.1 | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052631 WILSHIRE DIALYSIS CENTER | | | | | For Profit | |
|--|-----------------------------------|-----------------------------|-----------|-----------------------|-----------------------|-------|
| 1212 WILSHIRE BLVD 12/31/2013 365 Days Settled | | | | | Short Term | |
| LOS ANGELES, CA | 90017 | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERN | NMENT SERVICE | ES | | | | |
| Balance Sheet | | Income Statement | | | Key Performanace Ind. | |
| Current Assets | -2,180,504 | Total Charges | 6,603,370 | | Salary Expense | 32.4% |
| Fixed Assets | 214,411 | Contract Allowance | -13,331 | -0.2% | Fringe Benefits | 5.9% |
| Other Assets | -2,649,423 | Operating Revenue | 6,616,701 | 100.2% | | |
| Total Assets | -4,615,516 | Operating Expense | 5,843,841 | 88.3% | Current Ratio | (2.5) |
| Current Liabilities | 885,618 | Operating Margin | 772,860 | 11.7% | Days to Collect | 22.9 |
| Long Term Liabilities | 0 | Other Income | -364,906 | -5.5% | Avg Payment Days | 8.5 |
| Total Equity | -5,501,134 | Other Expense | 0 | 0.0% | Depreciation Rate | 28.0% |
| Total Liab. and Equity | -4,615,516 | Net Profit or Loss | 407,954 | 6.2% | Return on Equity | -7.4% |
| 052825 WOODLAN | 052825 WOODLAND DIALYSIS SERVICES | | | | For Profit | |
| 35 WEST MAIN STR | EET | 12/31/2013 365 Days Settled | | Short Term | | |
| WOODLAND, CA 950 | 695 | | | | | |
| YOLO | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance S | Sheet | Income Statement | | Key Performanace Ind. | | |
| Current Assets | 562,309 | Total Charges | 4,001,123 | | Salary Expense | 34.5% |
| Fixed Assets | 356,654 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 1.5% |
| Other Assets | 11,423 | Operating Revenue | 4,001,123 | 100.0% | | |
| Total Assets | 930,386 | Operating Expense | 3,479,397 | 87.0% | Current Ratio | 28.6 |
| Current Liabilities | 19,627 | Operating Margin | 521,726 | 13.0% | Days to Collect | (0.2) |
| Long Term Liabilities | 0 | Other Income | 137 | 0.0% | Avg Payment Days | 2.1 |
| Total Equity | 910,759 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.1% |
| Total Liab. and Equity | 930,386 | Net Profit or Loss | 521,863 | 13.0% | Return on Equity | 57.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552606 YOSEMITE STREET DIALYSIS CENTER | | | | | For Profit | |
|--|----------------|-----------------------------|-----------|-------|-----------------------|--------|
| 1650 WEST YOSEM | ITE AVENUE | 12/31/2013 365 Days Settled | | | Short Term | |
| MANTECA, CA 95337 | | | | | | |
| SAN JOAQUIN | | | | | | |
| BLUE CROSS (SOU | TH CAROLINA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace Ind. | |
| Current Assets | 203,520 | Total Charges | 5,031,209 | | Salary Expense | 36.4% |
| Fixed Assets | 872,368 | Contract Allowance | 57,910 | 1.2% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 4,973,299 | 98.8% | | |
| Total Assets | 1,075,888 | Operating Expense | 3,844,545 | 77.3% | Current Ratio | 0.4 |
| Current Liabilities | 498,165 | Operating Margin | 1,128,754 | 22.7% | Days to Collect | 58.9 |
| Long Term Liabilities | 74,078 | Other Income | 1,286 | 0.0% | Avg Payment Days | 8.8 |
| Total Equity | 503,644 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.2% |
| Total Liab. and Equity | 1,075,887 | Net Profit or Loss | 1,130,040 | 22.7% | Return on Equity | 224.4% |
| 052563 YUBA CITY | / DIALYSIS CEN | ITER | | | For Profit | |
| 1525 PLUMAS COUR | RT, # A | 12/31/2013 365 Days Settled | | | Short Term | |
| YUBA CITY, CA 9599 | 91 | | | | | |
| SUTTER | | | | | | |
| PALMETTO (CALIFO | ORNIA (NORTH) | | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 9,216,218 | Total Charges | 4,309,742 | | Salary Expense | 37.0% |
| Fixed Assets | 343,267 | Contract Allowance | 79,354 | 1.8% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 4,230,388 | 98.2% | | |
| Total Assets | 9,559,485 | Operating Expense | 3,676,512 | 86.9% | Current Ratio | 15.8 |
| Current Liabilities | 582,693 | Operating Margin | 553,876 | 13.1% | Days to Collect | 79.8 |
| Long Term Liabilities | 111,169 | Other Income | -140,381 | -3.3% | Avg Payment Days | 8.7 |
| Total Equity | 8,865,623 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.0% |
| Total Liab. and Equity | 9,559,485 | Net Profit or Loss | 413,495 | 9.8% | Return on Equity | 4.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052877 YUBA SUT | TER DIALYSIS | | | | For Profit | |
|------------------------|--------------------------------|-----------------------------|------------------|------------|-----------------------|--------|
| 2115 E ONSTOTT RI | o O | 12/31/2013 | 365 Days Audited | | Short Term | |
| YUBA CITY, CA 9599 | 91 | | | | | |
| SUTTER | | | | | | |
| PALMETTO (CALIFO | ORNIA) | | | | | |
| Balance Sheet | | Income | Statement | | Key Performanace Ind. | |
| Current Assets | 1,789,929 | Total Charges | 5,552,996 | | Salary Expense | 38.1% |
| Fixed Assets | 838,619 | Contract Allowance | 1,119,226 | 20.2% | Fringe Benefits | 10.6% |
| Other Assets | 13,770 | Operating Revenue | 4,433,770 | 79.8% | | |
| Total Assets | 2,642,318 | Operating Expense | 2,723,244 | 61.4% | Current Ratio | 3.1 |
| Current Liabilities | 568,676 | Operating Margin | 1,710,526 | 38.6% | Days to Collect | 120.2 |
| Long Term Liabilities | 539,139 | Other Income | 0 | 0.0% | Avg Payment Days | 24.1 |
| Total Equity | 1,534,504 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.1% |
| Total Liab. and Equity | 2,642,319 | Net Profit or Loss | 1,710,526 | 38.6% | Return on Equity | 111.5% |
| 552578 YUCAIPA [| 552578 YUCAIPA DIALYSIS CENTER | | | | For Profit | |
| 33487 YUCAIPA BLV | 'D | 12/31/2013 365 Days Settled | | Short Term | | |
| YUCAIPA, CA 92399 | | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERN | IMENT SERVICE | ES . | | | | |
| Balance S | Sheet | Income Statement | | | Key Performanace Ind. | |
| Current Assets | 812,728 | Total Charges | 2,770,597 | | Salary Expense | 35.9% |
| Fixed Assets | 382,782 | Contract Allowance | 15,531 | 0.6% | Fringe Benefits | 4.9% |
| Other Assets | 0 | Operating Revenue | 2,755,066 | 99.4% | | |
| Total Assets | 1,195,510 | Operating Expense | 2,338,734 | 84.9% | Current Ratio | 2.9 |
| Current Liabilities | 279,015 | Operating Margin | 416,332 | 15.1% | Days to Collect | 22.9 |
| Long Term Liabilities | 71,581 | Other Income | -166,479 | -6.0% | Avg Payment Days | 8.5 |
| Total Equity | 844,913 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.9% |
| Total Liab. and Equity | 1,195,509 | Net Profit or Loss | 249,853 | 9.1% | Return on Equity | 29.6% |

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