Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552643 ABORN DI	ALYSIS				For Profit				
3162 SOUTH WHITE	E ROAD, SUITE	100 12/31/2012	366 Days Settled		Short Term				
SAN JOSE, CA 9514	8								
SANTA CLARA									
PALMETTO (CALIFO	PALMETTO (CALIFORNIA (NORTH)								
Balance S	Balance Sheet Income Statement				Key Performanace	Ind.			
Current Assets	-1,020,097	Total Charges	4,958,961		Salary Expense	33.8%			
Fixed Assets	2,001,374	Contract Allowance	5,603	0.1%	Fringe Benefits	5.9%			
Other Assets	1,018	Operating Revenue	4,953,358	99.9%					
Total Assets	982,295	Operating Expense	4,114,134	83.1%	Current Ratio	(3.8)			
Current Liabilities	265,097	Operating Margin	839,224	16.9%	Days to Collect	83.0			
Long Term Liabilities	0	Other Income	552	0.0%	Avg Payment Days	8.6			
Total Equity	717,197	Other Expense	0	0.0%	Depreciation Rate	23.1%			
Total Liab. and Equity	982,294	Net Profit or Loss	839,776	17.0%	Return on Equity	117.1%			
552501 ADVANCED DIALYSIS CENTER For Profit									
552501 ADVANCE	D DIALYSIS CEI	NTER			For Profit				
552501 ADVANCE 3932 DOWNING AVE			366 Days Settled	1	For Profit Short Term				
	ENUE		366 Days Settled	ı					
3932 DOWNING AVE	ENUE		366 Days Settled	ı					
3932 DOWNING AVE	ENUE \ 91706	12/31/2012	366 Days Settled	ı					
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES	ENUE \ 91706 \NMENT SERVICE	12/31/2012 ≣S	366 Days Settled			lnd.			
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES NATIONAL GOVERN	ENUE \ 91706 NMENT SERVICE	12/31/2012 ≣S	·		Short Term	Ind. 21.5%			
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES NATIONAL GOVERN Balance S	ENUE \ 91706 NMENT SERVICE	12/31/2012 ES Income Total Charges	Statement	0.0%	Short Term Key Performanace				
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets	ENUE N 91706 NMENT SERVICE Sheet 277,491	12/31/2012 ES Income Total Charges	• Statement 2,551,977		Short Term Key Performanace Salary Expense	21.5%			
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets	ENUE 0 91706 NMENT SERVICE Sheet 277,491 13,646	12/31/2012 S Income Total Charges Contract Allowance	2,551,977 0	0.0%	Short Term Key Performanace Salary Expense	21.5%			
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ENUE 0 91706 NMENT SERVICE Sheet 277,491 13,646 0	12/31/2012 S Income Total Charges Contract Allowance Operating Revenue	2,551,977 0 2,551,977	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	21.5% 2.7%			
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ENUE 0 91706 NMENT SERVICE Sheet 277,491 13,646 0 291,137	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,551,977 0 2,551,977 2,112,784	0.0% 100.0% 82.8%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	21.5% 2.7% 1.4			
3932 DOWNING AVE BALDWIN PARK, CA LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ENUE 0 91706 NMENT SERVICE Sheet 277,491 13,646 0 291,137 200,151	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,551,977 0 2,551,977 2,112,784 439,193	0.0% 100.0% 82.8% 17.2% 2.4%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	21.5% 2.7% 1.4 39.3			

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052754 AIRPORT [DIALYSIS				For Profit	
4632 WEST CENTUR	RY BLVD	12/31/2012	366 Days Settled	t	Short Term	
INGLEWOOD, CA 90	301					
LOS ANGELES						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	9,857,363	Total Charges	5,562,237		Salary Expense	36.1%
Fixed Assets	422,114	Contract Allowance	89,927	1.6%	Fringe Benefits	5.6%
Other Assets	1,664,658	Operating Revenue	5,472,310	98.4%		
Total Assets	11,944,135	Operating Expense	4,774,277	87.2%	Current Ratio	25.4
Current Liabilities	387,637	Operating Margin	698,033	12.8%	Days to Collect	17.7
Long Term Liabilities	0	Other Income	1,750,822	32.0%	Avg Payment Days	9.6
Total Equity	11,556,498	Other Expense	0	0.0%	Depreciation Rate	1.8%
Total Liab. and Equity	11,944,135	Net Profit or Loss	2,448,855	44.7%	Return on Equity	21.2%
052787 ALAMEDA	COUNTY DIALY	(SIS			For Profit	
10700 MACARTHUR	BLVD SUITE 14	12/31/2012	366 Days Settled	t	Short Term	
OAKLAND, CA 94608	5					
ALAMEDA						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	5,692,125	Total Charges	4,781,968		Salary Expense	38.7%
Fixed Assets	76,440	Contract Allowance	-92,670	-1.9%	Fringe Benefits	5.7%
Other Assets	775,620	Operating Revenue	4,874,638	101.9%		
Total Assets	6,544,185	Operating Expense	4,517,706	92.7%	Current Ratio	11.2
Current Liabilities	509,732	Operating Margin	356,932	7.3%	Days to Collect	29.3
Long Term Liabilities	0	Other Income	619	0.0%	Avg Payment Days	7.0
Total Equity	6,034,455	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	6,544,187	Net Profit or Loss	357,551	7.3%	Return on Equity	5.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052644 ALHAMBR		For Profit				
2300 WEST VALLEY	BLVD	12/31/2012	366 Days Settled		Short Term	
ALHAMBRA, CA 918	03					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,218,192	Total Charges	8,769,330		Salary Expense	30.8%
Fixed Assets	1,824,398	Contract Allowance	6,039,732	68.9%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	2,729,598	31.1%		
Total Assets	3,042,590	Operating Expense	3,209,528	117.6%	Current Ratio	22.5
Current Liabilities	54,071	Operating Margin	-479,930	-17.6%	Days to Collect	15.4
Long Term Liabilities	1,797,699	Other Income	0	0.0%	Avg Payment Days	6.2
Total Equity	1,190,820	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	3,042,590	Net Profit or Loss	(479,930)	-17.6%	Return on Equity	-40.3%
052707 ALHAMBR	A DIALYSIS CE	NTER			For Profit	
1315 ALHAMBRA BL	.VD, STE 100	12/31/2012	366 Days Settled		Short Term	
SACRAMENTO, CA	95816					
SACRAMENTO						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	10,701,464	Total Charges	5,582,403		Salary Expense	38.7%
Fixed Assets	171,101	Contract Allowance	44,873	0.8%	Fringe Benefits	5.7%
Other Assets	2,976	Operating Revenue	5,537,530	99.2%		
Total Assets	10,875,541	Operating Expense	4,086,976	73.8%	Current Ratio	20.9
Current Liabilities	512,896	Operating Margin	1,450,554	26.2%	Days to Collect	46.9
Long Term Liabilities	0	Other Income	3,192	0.1%	Avg Payment Days	10.1
Total Equity	10,362,645	Other Expense	0	0.0%	Depreciation Rate	15.8%
Total Liab. and Equity	10,875,541	Net Profit or Loss	1,453,746	26.3%	Return on Equity	14.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552564 ALMOND-V	552564 ALMOND-WOOD DIALYSIS						
501 E ALMOND AVE	ENUE	12/31/2012	366 Days Settled	d	Short Term		
MADERA, CA 93637							
MADERA							
NATIONAL GOVERN	NMENT SERVICE	ES .					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	-176,672	Total Charges	5,056,641		Salary Expense	37.4%	
Fixed Assets	1,511,815	Contract Allowance	-147,980	-2.9%	Fringe Benefits	6.6%	
Other Assets	0	Operating Revenue	5,204,621	102.9%			
Total Assets	1,335,143	Operating Expense	4,838,908	93.0%	Current Ratio	(0.4)	
Current Liabilities	395,914	Operating Margin	365,713	7.0%	Days to Collect	92.4	
Long Term Liabilities	71,180	Other Income	-18,786	-0.4%	Avg Payment Days	6.4	
Total Equity	868,051	Other Expense	0	0.0%	Depreciation Rate	14.2%	
Total Liab. and Equity	1,335,145	Net Profit or Loss	346,927	6.7%	Return on Equity	40.0%	
052734 ANAHEIM	DIALYSIS				For Profit		
1107 W LA PALMA A	AVENUE	12/31/2012 366 Days Settled			Short Term		
ANAHEIM, CA 92801	1						
ORANGE							
BLUE CROSS (GEO	RGIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	14,185,930	Total Charges	7,026,083		Salary Expense	36.1%	
Fixed Assets	124,237	Contract Allowance	-376,182	-5.4%	Fringe Benefits	6.0%	
Other Assets	1,543,963	Operating Revenue	7,402,265	105.4%			
Total Assets	15,854,130	Operating Expense	6,003,774	81.1%	Current Ratio	31.7	
Current Liabilities	447,925	Operating Margin	1,398,491	18.9%	Days to Collect	194.0	
Long Term Liabilities	188,352	Other Income	1,979	0.0%	Avg Payment Days	7.8	
Total Equity	15,217,854	Other Expense	0	0.0%	Depreciation Rate	17.3%	
Total Liab. and Equity	15,854,131	Net Profit or Loss	1,400,470	18.9%	Return on Equity	9.2%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552545 ANAHEIM	HILLS DIALYSIS			For Profit						
4201 & 4211 E LA PA	ALMA AVENUE	12/31/2012	31 Days Settled		Short Term					
ANAHEIM, CA 92807	7	11/30/2012	335 Days Settled							
ORANGE										
NATIONAL GOVERN	NATIONAL GOVERNMENT SERVICES									
Balance S	Sheet	Income	Statement		Key Performanace	Ind.				
Current Assets	-6,290,461	Total Charges	239,645		Salary Expense	25.2%				
Fixed Assets	217,055	Contract Allowance	13,317	5.6%	Fringe Benefits	44.7%				
Other Assets	5,764,895	Operating Revenue	226,328	94.4%						
Total Assets	-308,511	Operating Expense	307,292	135.8%	Current Ratio	285.4				
Current Liabilities	-22,041	Operating Margin	-80,964	-35.8%	Days to Collect	0.0				
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(26.5)				
Total Equity	-80,962	Other Expense	0	0.0%	Depreciation Rate	9.7%				
Total Liab. and Equity	-103,003	Net Profit or Loss	(80,964)	-35.8%	Return on Equity	100.0%				
552545 ANAHEIM	HILLS DIALYSIS	CENTER			For Profit					
4201 & 4211 E LA PA	ALMA AVENUE	12/31/2012	31 Days Settled		Short Term					
ANAHEIM, CA 92807	7	11/30/2012 335 Days Settled								
ORANGE										
NATIONAL GOVERN	NMENT SERVICE	ES .								
Balance S	Sheet	Income	Statement		Key Performanace	Ind.				
Current Assets	207,172	Total Charges	2,626,623		Salary Expense	3.1%				
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	5.6%				
Other Assets	0	Operating Revenue	2,626,623	100.0%						
Total Assets	207,172	Operating Expense	2,468,051	94.0%	Current Ratio					
Current Liabilities	0	Operating Margin	158,572	6.0%	Days to Collect	28.9				
Long Term Liabilities	207,172	Other Income	5,638,511	214.7%	Avg Payment Days	0.0				
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%				
Total Liab. and Equity	207,172	Net Profit or Loss	5,797,083	220.7%	Return on Equity	0.0%				

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552676 ANAHEIM	WEST DIALYSIS		For Profit				
1821 WEST LINCOL	N AVE	12/31/2012 366 Days Settled		d	Short Term		
ANAHEIM, CA 92801							
ORANGE							
PALMETTO (CALIFO	ORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	2,118,264	Total Charges	5,395,759		Salary Expense	31.7%	
Fixed Assets	1,436,256	Contract Allowance	120,877	2.2%	Fringe Benefits	5.6%	
Other Assets	0	Operating Revenue	5,274,882	97.8%			
Total Assets	3,554,520	Operating Expense	4,241,416	80.4%	Current Ratio	6.9	
Current Liabilities	305,285	Operating Margin	1,033,466	19.6%	Days to Collect	190.8	
Long Term Liabilities	26,582	Other Income	-509,447	-9.7%	Avg Payment Days	7.3	
Total Equity	3,222,654	Other Expense	0	0.0%	Depreciation Rate	14.1%	
Total Liab. and Equity	3,554,521	Net Profit or Loss	524,019	9.9%	Return on Equity	16.3%	
552656 ANGEL KII	ONEY CARE OF	INGLEWOOD, INC			For Profit		
994 SOUTH LA BRE	A AVENUE	12/31/2012 366 Days Settled			Short Term		
INGLEWOOD, CA 90)301						
LOS ANGELES							
PALMETTO (CALIFO	ORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	230,790	Total Charges	1,191,671		Salary Expense	44.4%	
Fixed Assets	692,068	Contract Allowance	0	0.0%	Fringe Benefits	3.4%	
Other Assets	0	Operating Revenue	1,191,671	100.0%			
Total Assets	922,858	Operating Expense	1,595,825	133.9%	Current Ratio	0.7	
Current Liabilities	309,928	Operating Margin	-404,154	-33.9%	Days to Collect	0.0	
Long Term Liabilities	2,560,100	Other Income	0	0.0%	Avg Payment Days	49.3	
Total Equity	-1,947,170	Other Expense	0	0.0%	Depreciation Rate	3.7%	
Total Liab. and Equity	922,858	Net Profit or Loss	(404,154)	-33.9%	Return on Equity	20.8%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052663 ANTELOPI	052663 ANTELOPE DIALYSIS CENTER						
6406 TUPELO DR, S	STE A	12/31/2012	366 Days Settled	I	Short Term		
CITRUS HEIGHTS, (CA 95621						
SACRAMENTO							
NATIONAL GOVERN	NMENT SERVICE	ES					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.	
Current Assets	5,567,785	Total Charges	6,101,888		Salary Expense	38.8%	
Fixed Assets	1,133,572	Contract Allowance	-5,909	-0.1%	Fringe Benefits	5.5%	
Other Assets	5,326	Operating Revenue	6,107,797	100.1%			
Total Assets	6,706,683	Operating Expense	4,552,950	74.5%	Current Ratio	19.4	
Current Liabilities	287,010	Operating Margin	1,554,847	25.5%	Days to Collect	11.7	
Long Term Liabilities	0	Other Income	-690,145	-11.3%	Avg Payment Days	8.5	
Total Equity	6,419,672	Other Expense	0	0.0%	Depreciation Rate	12.5%	
Total Liab. and Equity	6,706,682	Net Profit or Loss	864,702	14.2%	Return on Equity	13.5%	
052521 ANTELOPI	E VALLEY DIAL	YSIS			For Profit		
1759 WEST AVENUE	E J, #102	12/31/2012 366 Days Settled			Short Term		
LANCASTER, CA 93	534						
LOS ANGELES							
NATIONAL GOVERN	NMENT SERVICE	ES .					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.	
Current Assets	-8,853,171	Total Charges	6,258,717		Salary Expense	36.2%	
Fixed Assets	434,046	Contract Allowance	192,145	3.1%	Fringe Benefits	5.3%	
Other Assets	11,490,170	Operating Revenue	6,066,572	96.9%			
Total Assets	3,071,045	Operating Expense	5,468,188	90.1%	Current Ratio	(19.4)	
Current Liabilities	455,564	Operating Margin	598,384	9.9%	Days to Collect	116.4	
Long Term Liabilities	0	Other Income	748	0.0%	Avg Payment Days	7.1	
Total Equity	2,615,481	Other Expense	0	0.0%	Depreciation Rate	23.5%	
Total Liab. and Equity	3,071,045	Net Profit or Loss	599,132	9.9%	Return on Equity	22.9%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552593 ANTELOPE	552593 ANTELOPE VALLEY KIDNEY INSTITUTE								
43932 15TH STREE	Τ, SUITE #103	12/31/2012 366 Days Settled		I	Short Term				
LANCASTER, CA 93	534								
LOS ANGELES									
NATIONAL GOVERN	NATIONAL GOVERNMENT SERVICES								
Balance S	Balance Sheet Income Statement					nd.			
Current Assets	1,737,302	Total Charges	3,927,775		Salary Expense	28.9%			
Fixed Assets	61,678	Contract Allowance	0	0.0%	Fringe Benefits	4.2%			
Other Assets	42,661	Operating Revenue	3,927,775	100.0%					
Total Assets	1,841,641	Operating Expense	3,083,177	78.5%	Current Ratio	3.6			
Current Liabilities	482,027	Operating Margin	844,598	21.5%	Days to Collect	5,853.0			
Long Term Liabilities	116,085	Other Income	30	0.0%	Avg Payment Days	57.2			
Total Equity	1,243,529	Other Expense	0	0.0%	Depreciation Rate	7.1%			
Total Liab. and Equity	1,841,641	Net Profit or Loss	844,628	21.5%	Return on Equity	67.9%			
052841 ANTIOCH I	DIALYSIS CENT	ER			For Profit				
3100 DELTA FAIR BI	LVD	12/31/2012	366 Days Settled	l	Short Term				
ANTIOCH, CA 94509)								
CONTRA COSTA									
BLUE CROSS (CALI	FORNIA)								
Balance S	Sheet	Income	Statement		Key Performanace	nd.			
Current Assets	9,108,936	Total Charges	6,728,469		Salary Expense	35.9%			
Fixed Assets	101,944	Contract Allowance	95,667	1.4%	Fringe Benefits	6.1%			
Other Assets	4,935	Operating Revenue	6,632,802	98.6%					
Total Assets	9,215,815	Operating Expense	4,725,552	71.2%	Current Ratio	58.0			
Current Liabilities	156,934	Operating Margin	1,907,250	28.8%	Days to Collect	6.9			
Long Term Liabilities	8,573	Other Income	1,794	0.0%	Avg Payment Days	6.4			
Total Equity	9,050,308	Other Expense	0	0.0%	Depreciation Rate	11.9%			
Total Liab. and Equity	0.215.915	Net Profit or Loss	1,909,044	28 8%	Return on Equity	21.1%			

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052334 ARROWHE	AD REGIONAL	MEDICAL CENTER			Not for Profit	
400 NORTH PEPPER	R AVENUE	Cost Repor	t not filed.		Short Term	
COLTON, CA 92324						
SAN BERNARDINO						
NATIONAL GOVERN	IMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
552517 ARROYO	DIALYSIS				For Profit	
1111 S ARROYO PA	RKWAY #150	12/31/2012	366 Days Settled	d	Short Term	
PASADENA, CA 911	05					
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,961,010	Total Charges	7,191,479		Salary Expense	40.3%
Fixed Assets	-2,712,047	Contract Allowance	0	0.0%	Fringe Benefits	11.3%
Other Assets	11,340,789	Operating Revenue	7,191,479	100.0%		
Total Assets	11,589,752	Operating Expense	4,320,524	60.1%	Current Ratio	(8.2)
Current Liabilities	-362,650	Operating Margin	2,870,955	39.9%	Days to Collect	87.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.4)
	-11,227,101	Other Expense	0	0.0%	Depreciation Rate	-15.2%
Total Equity	11,221,101	Curor Exported			•	

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552694 ARTESIA H	OME TRAINING)			For Profit				
16506 LAKEWOOD E	BLVD SUITE 100	12/31/2012	366 Days Settled	I	Short Term				
BELLFLOWER, CA 9	0706								
LOS ANGELES									
PALMETTO (CALIFORNIA)									
Balance S	Balance Sheet Income Statement					lnd.			
Current Assets	1,376,191	Total Charges	4,488,300		Salary Expense	25.9%			
Fixed Assets	595,991	Contract Allowance	-618,981	-13.8%	Fringe Benefits	3.0%			
Other Assets	0	Operating Revenue	5,107,281	113.8%					
Total Assets	1,972,182	Operating Expense	3,298,079	64.6%	Current Ratio	8.0			
Current Liabilities	171,197	Operating Margin	1,809,202	35.4%	Days to Collect	397.6			
Long Term Liabilities	0	Other Income	1,025	0.0%	Avg Payment Days	4.8			
Total Equity	1,800,985	Other Expense	0	0.0%	Depreciation Rate	20.7%			
Total Liab. and Equity	1,972,182	Net Profit or Loss	1,810,227	35.4%	Return on Equity	100.5%			
552563 ASH TREE	DIALYSIS				For Profit				
2666 N GROVE INDU	JSTRIAL DRIVE	#106 12/31/2012	366 Days Settled	l	Short Term				
FRESNO, CA 93727									
FRESNO									
NATIONAL GOVERN	IMENT SERVICE	ES .							
Balance S	Sheet	Income	Statement		Key Performanace	lnd.			
Current Assets	6,461,764	Total Charges	11,543,460		Salary Expense	33.6%			
Fixed Assets	827,670	Contract Allowance	-102,275	-0.9%	Fringe Benefits	6.0%			
Other Assets	19,500	Operating Revenue	11,645,735	100.9%					
Total Assets	7,308,934	Operating Expense	9,856,969	84.6%	Current Ratio	5.7			
Current Liabilities	1,126,163	Operating Margin	1,788,766	15.4%	Days to Collect	102.2			
Long Term Liabilities	35,612	Other Income	-44,770	-0.4%	Avg Payment Days	7.6			
Total Equity	6,147,160	Other Expense	0	0.0%	Depreciation Rate	10.2%			
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All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052706 ATWATER	DIALYSIS				For Profit	
1201 COMMERCE A	VE	12/31/2012	366 Days Settled		Short Term	
ATWATER, CA 9530	1					
MERCED						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	281,921	Total Charges	2,476,337		Salary Expense	35.3%
Fixed Assets	1,256,251	Contract Allowance	21,691	0.9%	Fringe Benefits	5.7%
Other Assets	375,214	Operating Revenue	2,454,646	99.1%		
Total Assets	1,913,386	Operating Expense	2,506,308	102.1%	Current Ratio	2.3
Current Liabilities	125,039	Operating Margin	-51,662	-2.1%	Days to Collect	9.8
Long Term Liabilities	96,400	Other Income	159	0.0%	Avg Payment Days	7.5
Total Equity	1,691,947	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	1,913,386	Net Profit or Loss	(51,503)	-2.1%	Return on Equity	-3.0%
052614 AUBURN D	DIALYSIS				For Profit	
3126 PROFESSION	AL DRIVE, SUITE	E 100 12/31/2012	366 Days Settled		Short Term	
AUBURN, CA 95603						
PLACER						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,279,738	Total Charges	3,140,999		Salary Expense	35.9%
Fixed Assets	345,069	Contract Allowance	-19,453	-0.6%	Fringe Benefits	5.3%
Other Assets	375,606	Operating Revenue	3,160,452	100.6%		
Total Assets	2,000,413	Operating Expense	2,827,808	89.5%	Current Ratio	8.1
Current Liabilities	157,119	Operating Margin	332,644	10.5%	Days to Collect	8.9
Long Term Liabilities	17,240	Other Income	-5,836	-0.2%	Avg Payment Days	8.5
Total Equity	1,826,055	Other Expense	0	0.0%	Depreciation Rate	15.7%
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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552710 AVIA DIALYSIS CENTER INC.

12/31/2012 82 Days Settled

, CA

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	10	Total Charges	1		Salary Expense	36.8%
Fixed Assets	0	Contract Allowance	1	100.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	10	Operating Expense	181,662	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	-181,662	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	10	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	10	Net Profit or Loss	(181,662)	0.0%	Return on Equity	- 1,816,620 .0%

552573 AZUSA DIALYSIS CENTER

For Profit

310 - 312 NORTH AZUSA AVENUE

12/31/2012 366 Days Reopened

Short Term

AZUSA, CA 91702

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance S	Balance Sheet Incom		e Statement		Key Performanace Ind.	
Current Assets	353,231	Total Charges	11,894,185		Salary Expense	25.6%
Fixed Assets	12,618	Contract Allowance	9,598,822	80.7%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	2,295,363	19.3%		
Total Assets	365,849	Operating Expense	1,882,123	82.0%	Current Ratio	8.3
Current Liabilities	42,311	Operating Margin	413,240	18.0%	Days to Collect	4.8
Long Term Liabilities	182,255	Other Income	7,229	0.3%	Avg Payment Days	12.1
Total Equity	141,283	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	365,849	Net Profit or Loss	420,469	18.3%	Return on Equity	297.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052635 BAKERSFI	052635 BAKERSFIELD BRIMHALL DIALYSIS					
8501 BRIMHALL RO	AD, BLD 500	12/31/2012	366 Days Settled	I	Short Term	
BAKERSFIELD, CA 9	93311					
KERN						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income Statement			Key Performanace I	nd.
Current Assets	6,461,399	Total Charges	4,422,633		Salary Expense	37.9%
Fixed Assets	989,241	Contract Allowance	-86,849	-2.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	4,509,482	102.0%		
Total Assets	7,450,640	Operating Expense	3,820,372	84.7%	Current Ratio	22.4
Current Liabilities	287,881	Operating Margin	689,110	15.3%	Days to Collect	29.8
Long Term Liabilities	333,126	Other Income	-278	0.0%	Avg Payment Days	8.7
Total Equity	6,829,632	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	7,450,639	Net Profit or Loss	688,832	15.3%	Return on Equity	10.1%
052673 BAKERSFI	ELD DIALYSIS (CENTER			For Profit	
5143 OFFICE PARK	DRIVE	12/31/2012	366 Days Settled	İ	Short Term	
BAKERSFIELD, CA 9	93309					
KERN						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-11,167,402	Total Charges	17,816,313		Salary Expense	39.2%
Fixed Assets	2,036,420	Contract Allowance	-825,571	-4.6%	Fringe Benefits	6.5%
Other Assets	16,204,679	Operating Revenue	18,641,884	104.6%		
Total Assets	7,073,697	Operating Expense	17,267,323	92.6%	Current Ratio	(7.4)
Current Liabilities	1,515,858	Operating Margin	1,374,561	7.4%	Days to Collect	116.9
Long Term Liabilities	0	Other Income	-2,630	0.0%	Avg Payment Days	9.5
Total Equity	5,557,840	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	7,073,698	Net Profit or Loss	1,371,931		Return on Equity	24.7%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552677 BALBOA S	SOUTH BAY HO	ME THERAPIES			For Profit	
340 4TH AVENUE #	18	12/31/2012	366 Days Settled	d	Short Term	
CHULA VISTA, CA 9	1910					
SAN DIEGO						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income Statement			Key Performanace	nd.
Current Assets	471,351	Total Charges	2,378,889		Salary Expense	29.7%
Fixed Assets	203,095	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	2,378,889	100.0%		
Total Assets	674,446	Operating Expense	1,511,666	63.5%	Current Ratio	1.4
Current Liabilities	328,476	Operating Margin	867,223	36.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	166.4
Total Equity	-1,002,920	Other Expense	0	0.0%	Depreciation Rate	37.5%
Total Liab. and Equity	-674,444	Net Profit or Loss	867,223	36.5%	Return on Equity	-86.5%
552520 BANNING	DIALYSIS				For Profit	
552520 BANNING 6090 W RAMSEY S		12/31/2012	366 Days Submi	itted	For Profit Short Term	
00-0-0	STREET	12/31/2012	366 Days Submi	itted		
6090 W RAMSEYS	STREET	12/31/2012	366 Days Submi	itted		
6090 W RAMSEY S BANNING, CA 92220	STREET		366 Days Submi	itted		
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE	STREET) NMENT SERVICE	ΞS	366 Days Submi	itted		nd.
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN	STREET) NMENT SERVICE Sheet	ΞS	·	itted	Short Term	nd. 37.1%
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN Balance S	STREET) NMENT SERVICE Sheet	≣S Income	Statement	-0.2%	Short Term Key Performanace	
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN Balance S Current Assets	STREET NMENT SERVICE Sheet 3,193,853	ES Income Total Charges	Statement 4,016,386		Short Term Key Performanace Salary Expense	37.1%
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets	STREET NMENT SERVICE Sheet 3,193,853 190,885	ES Income Total Charges Contract Allowance	Statement 4,016,386 -8,477	-0.2%	Short Term Key Performanace Salary Expense	37.1%
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	STREET NMENT SERVICE Sheet 3,193,853 190,885 107,454	Income Total Charges Contract Allowance Operating Revenue	4,016,386 -8,477 4,024,863	-0.2% 100.2%	Short Term Key Performanace Salary Expense Fringe Benefits	37.1% 5.3%
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	STREET NMENT SERVICE Sheet 3,193,853 190,885 107,454 3,492,192	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,016,386 -8,477 4,024,863 3,658,994	-0.2% 100.2% 90.9%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	37.1% 5.3% 9.7
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	STREET NMENT SERVICE Sheet 3,193,853 190,885 107,454 3,492,192 329,369	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,016,386 -8,477 4,024,863 3,658,994 365,869	-0.2% 100.2% 90.9% 9.1%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	37.1% 5.3% 9.7 104.5
6090 W RAMSEY S BANNING, CA 92220 RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	STREET NMENT SERVICE Sheet 3,193,853 190,885 107,454 3,492,192 329,369 10,372	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	4,016,386 -8,477 4,024,863 3,658,994 365,869 -3,436	-0.2% 100.2% 90.9% 9.1% -0.1% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	37.1% 5.3% 9.7 104.5 7.7

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052581 BEACH CIT	TIES DIALYSIS -	GARDEN			For Profit	
1045 W REDONDO E	BEACH BLVD, #	105 12/31/2012	366 Days Settled	d	Short Term	
GARDENA, CA 9024	7		•			
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	6,289,434	Total Charges	4,667,256		Salary Expense	32.7%
Fixed Assets	487,231	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	37,031,923	Operating Revenue	4,667,256	100.0%		
Total Assets	43,808,588	Operating Expense	3,207,932	68.7%	Current Ratio	2.3
Current Liabilities	2,739,189	Operating Margin	1,459,324	31.3%	Days to Collect	139.2
Long Term Liabilities	130,728	Other Income	18	0.0%	Avg Payment Days	86.5
Total Equity	40,938,670	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	43,808,587	Net Profit or Loss	1,459,342	31.3%	Return on Equity	3.6%
052701 BEACH CIT	TIES DIALYSIS/	TORRANCE			For Profit	
20911 EARL ST #160		12/31/2012	366 Days Settled	t	Short Term	
TORRANCE, CA 905	03					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	6,289,434	Total Charges	2,324,681		Salary Expense	30.7%
Fixed Assets						
1 IXOU 7 IOOOTO	487,231	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	487,231 37,031,923	Contract Allowance Operating Revenue	2,324,681	0.0%	Fringe Benefits	6.9%
	·				Current Ratio	2.3
Other Assets	37,031,923	Operating Revenue	2,324,681	100.0%	·	
Other Assets Total Assets	37,031,923 43,808,588	Operating Revenue Operating Expense	2,324,681 1,741,650	100.0% 74.9%	Current Ratio Days to Collect	2.3
Other Assets Total Assets Current Liabilities	37,031,923 43,808,588 2,739,189	Operating Revenue Operating Expense Operating Margin	2,324,681 1,741,650 583,031	100.0% 74.9% 25.1%	Current Ratio Days to Collect	2.3 279.5

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552588 BELLFLOV	52588 BELLFLOWER DIALYSIS CENTER					
15736 WOODRUFF	AVENUE	12/31/2012	366 Days Settled	d	Short Term	
BELLFLOWER, CA 9	0706					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,089,371	Total Charges	4,988,014		Salary Expense	37.3%
Fixed Assets	718,447	Contract Allowance	-286,100	-5.7%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	5,274,114	105.7%		
Total Assets	2,807,818	Operating Expense	4,617,701	87.6%	Current Ratio	5.7
Current Liabilities	367,197	Operating Margin	656,413	12.4%	Days to Collect	91.7
Long Term Liabilities	0	Other Income	768	0.0%	Avg Payment Days	6.8
Total Equity	2,440,622	Other Expense	0	0.0%	Depreciation Rate	17.6%
Total Liab. and Equity	2,807,819	Net Profit or Loss	657,181	12.5%	Return on Equity	26.9%
052810 BENICIA D	IALYSIS				For Profit	
560 FIRST STREET	SUITE D103	12/31/2012	366 Days Settled	d	Short Term	
BENICIA, CA 94510						
SOLANO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	925,523	Total Charges	3,624,573		Salary Expense	39.5%
Fixed Assets	165,000	Contract Allowance	-25,871	-0.7%	Fringe Benefits	5.6%
Other Assets	12,157	Operating Revenue	3,650,444	100.7%		
Total Assets	1,102,680	Operating Expense	3,090,824	84.7%	Current Ratio	4.8
Current Liabilities	192,725	Operating Margin	559,620	15.3%	Days to Collect	32.9
Long Term Liabilities	11,600	Other Income	304	0.0%	Avg Payment Days	9.6
Total Equity	898,354	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	1,102,679	Net Profit or Loss	559,924	15.3%	Return on Equity	62.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052587 BERKELEY	/ DIALYSIS				For Profit	
2920 TELEGRAPH A	VENUE	12/31/2012	366 Days Settled		Short Term	
BERKELEY, CA 9470)5					
ALAMEDA						
BLUE CROSS (TEXA	√S)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	3,336,065	Total Charges	5,484,988		Salary Expense	34.9%
Fixed Assets	1,453,321	Contract Allowance	-48,352	-0.9%	Fringe Benefits	5.9%
Other Assets	1,112,263	Operating Revenue	5,533,340	100.9%		
Total Assets	5,901,649	Operating Expense	4,726,426	85.4%	Current Ratio	7.8
Current Liabilities	429,273	Operating Margin	806,914	14.6%	Days to Collect	14.5
Long Term Liabilities	153,809	Other Income	1,640	0.0%	Avg Payment Days	8.1
Total Equity	5,318,567	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	5,901,649	Net Profit or Loss	808,554	14.6%	Return on Equity	15.2%
052599 BEVERLY	HILLS DIALYSIS	CTR			For Profit	
50 NORTH LA CIENE	EGA, SUITE 300	12/31/2012	366 Days Settled		Short Term	
BEVERLY HILLS, CA	90211					
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICE	ES .				
			Statement		Key Performanace I	nd.
NATIONAL GOVERN	Sheet		• Statement 5,496,699		Key Performanace I Salary Expense	nd. 30.1%
NATIONAL GOVERN Balance S	Sheet	Income		3.5%	-	
NATIONAL GOVERN Balance S Current Assets	Sheet 7,416,041	Income Total Charges	5,496,699	3.5% 96.5%	Salary Expense	30.1%
NATIONAL GOVERN Balance S Current Assets Fixed Assets	5heet 7,416,041 862,646	Income Total Charges Contract Allowance	5,496,699 190,524		Salary Expense	30.1%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	7,416,041 862,646 5,492,931	Income Total Charges Contract Allowance Operating Revenue	5,496,699 190,524 5,306,175	96.5%	Salary Expense Fringe Benefits	30.1% 4.8%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	7,416,041 862,646 5,492,931 13,771,618	Income Total Charges Contract Allowance Operating Revenue Operating Expense	5,496,699 190,524 5,306,175 5,093,105	96.5% 96.0%	Salary Expense Fringe Benefits Current Ratio	30.1% 4.8% 27.5
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	7,416,041 862,646 5,492,931 13,771,618 270,070	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,496,699 190,524 5,306,175 5,093,105 213,070	96.5% 96.0% 4.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	30.1% 4.8% 27.5 23.5

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052722 BIO-MEDIO	CAL APPLICATION	ONS OF FREMONT			For Profit	
39505 PASEO PADE	RE PARKWAY	12/31/2012 366 Days Settled		t	Short Term	
FREMONT, CA 9453	8					
ALAMEDA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,439,775	Total Charges	8,435,356		Salary Expense	37.5%
Fixed Assets	13,211,222	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	0	Operating Revenue	8,435,356	100.0%		
Total Assets	14,650,997	Operating Expense	5,991,711	71.0%	Current Ratio	(2.7)
Current Liabilities	-530,080	Operating Margin	2,443,645	29.0%	Days to Collect	0.0
Long Term Liabilities	155	Other Income	0	0.0%	Avg Payment Days	(4.5)
Total Equity	-14,121,072	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	-14,650,997	Net Profit or Loss	2,443,645	29.0%	Return on Equity	-17.3%
052548 BIO-MEDIO	CAL APPLICATION	ONS OF UK			For Profit	
425 S ORCHARD A\	/ENUE	Cost Repor	t not filed.		Short Term	
UKIAH, CA 95482						
MENDOCINO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052797 BIO MEDIO	CAL APPLICATION	ONS ARDEN			For Profit	
37478 CEDAR BLVD	UNIT A	12/31/2012	366 Days Settled	i	Short Term	
NEWARK, CA 94560)					
ALAMEDA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Income Statement			nd.
Current Assets	674,576	Total Charges	3,645,018		Salary Expense	38.5%
Fixed Assets	3,950,534	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	0	Operating Revenue	3,645,018	100.0%		
Total Assets	4,625,110	Operating Expense	2,586,247	71.0%	Current Ratio	(4.4)
Current Liabilities	-153,906	Operating Margin	1,058,771	29.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.0)
Total Equity	-4,471,205	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	-4,625,111	Net Profit or Loss	1,058,771	29.0%	Return on Equity	-23.7%
052764 BIO MEDIO	CAL APPLICATION	ONS OF CALIFORNIA	INC		For Profit	
1801 W VALLEY BL\	/D SUITE 204		366 Days Settled	i	Short Term	
1801 W VALLEY BL\ ALHAMBRA, CA 918				i	Short Term	
				i	Short Term	
ALHAMBRA, CA 918	03			i	Short Term	
ALHAMBRA, CA 918 LOS ANGELES	03 FORNIA)	12/31/2012		i	Short Term Key Performanace I	nd.
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI	603 FORNIA) Sheet	12/31/2012	366 Days Settled	i		nd. 37.9%
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI Balance S	603 FORNIA) Sheet	12/31/2012 Income	366 Days Settled	0.0%	Key Performanace I	
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets	FORNIA) Sheet 174,505	12/31/2012 Income Total Charges	366 Days Settled Statement 597,982		Key Performanace I Salary Expense	37.9%
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets	FORNIA) Sheet 174,505 -9,908,465	Income Total Charges Contract Allowance	366 Days Settled Statement 597,982 0	0.0%	Key Performanace I Salary Expense	37.9%
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	FORNIA) Sheet 174,505 -9,908,465 7,853,190	Income Total Charges Contract Allowance Operating Revenue	366 Days Settled Statement 597,982 0 597,982	0.0% 100.0%	Key Performanace I Salary Expense Fringe Benefits	37.9% 4.2%
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	FORNIA) Sheet 174,505 -9,908,465 7,853,190 -1,880,770	Income Total Charges Contract Allowance Operating Revenue Operating Expense	366 Days Settled Statement 597,982 0 597,982 670,257	0.0% 100.0% 112.1%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	37.9% 4.2% (0.6)
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	FORNIA) Sheet 174,505 -9,908,465 7,853,190 -1,880,770 -275,631	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	366 Days Settled Statement 597,982 0 597,982 670,257 -72,275	0.0% 100.0% 112.1% -12.1%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	37.9% 4.2% (0.6) 0.1
ALHAMBRA, CA 918 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	FORNIA) Sheet 174,505 -9,908,465 7,853,190 -1,880,770 -275,631	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	366 Days Settled Statement 597,982 0 597,982 670,257 -72,275 0	0.0% 100.0% 112.1% -12.1% 0.0% 0.0%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	37.9% 4.2% (0.6) 0.1 (14.2)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052523 BIO MEDIO	CAL LONG BEAC	CH COMM HEMODIA	LYSIS UNIT		For Profit	
440 WEST OCEAN E	BL	12/31/2012	366 Days Settled	d	Short Term	
LONG BEACH, CA 9	0802					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	722,795	Total Charges	3,735,598		Salary Expense	37.1%
Fixed Assets	-1,692,978	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	3,735,598	100.0%		
Total Assets	-970,183	Operating Expense	3,320,302	88.9%	Current Ratio	(1.7)
Current Liabilities	-426,356	Operating Margin	415,296	11.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.9)
Total Equity	1,396,539	Other Expense	0	0.0%	Depreciation Rate	-37.4%
Total Liab. and Equity	970,183	Net Profit or Loss	415,296	11.1%	Return on Equity	29.7%
552614 BIXBY KNO	OLLS DIALYSIS				For Profit	
3744 LONG BEACH	BOULEVARD	12/31/2012	366 Days Settled	t	Short Term	
LONG BEACH, CA 9	0807					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,223,864	Total Charges	4,852,607		Salary Expense	35.2%
Fixed Assets	787,919	Contract Allowance	-60,326	-1.2%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	4,912,933	101.2%		
Total Assets	2,011,783	Operating Expense	3,978,783	81.0%	Current Ratio	3.1
Current Liabilities	389,249	Operating Margin	934,150	19.0%	Days to Collect	87.2
		6:1	-51,158	-1.0%	Avg Payment Days	8.9
Long Term Liabilities	151,287	Other Income	01,100		g . ay = ays	0.0
Long Term Liabilities Total Equity	151,287	Other Expense	0		Depreciation Rate	21.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052812 BLYTHE D	ESERT DIALYSI	S			For Profit	
737 WEST HOBSON	WAY	12/31/2012	366 Days Settled	t	Short Term	
BLYTHE, CA 92225						
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	306,274	Total Charges	1,068,277		Salary Expense	36.8%
Fixed Assets	-456,839	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	1,068,277	100.0%		
Total Assets	-150,565	Operating Expense	896,102	83.9%	Current Ratio	(4.9)
Current Liabilities	-61,934	Operating Margin	172,175	16.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(10.0)
Total Equity	212,498	Other Expense	0	0.0%	Depreciation Rate	26.0%
Total Liab. and Equity	150,564	Net Profit or Loss	172,175	16.1%	Return on Equity	81.0%
052612 BMA - CEN	ITRAL VALLEY	RURAL DIALYSIS			For Profit	
1421 NORTH ACACI	A STREET	12/31/2012	366 Days Settled	t	Short Term	
REEDLEY, CA 93654	1					
FRESNO						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	342,778	Total Charges	2,041,611		Salary Expense	39.5%
Fixed Assets	-1,152,977	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	766,656	Operating Revenue	2,041,611	100.0%		
Total Assets	-43,543	Operating Expense	1,805,141	88.4%	Current Ratio	(3.1)
Current Liabilities	-109,375	Operating Margin	236,470	11.6%	Days to Collect	0.0
Long Term Liabilities	-61	Other Income	0	0.0%	Avg Payment Days	(3.2)
Total Equity	152,978	Other Expense	0	0.0%	Depreciation Rate	-8.9%
Total Liab. and Equity	43,542	Net Profit or Loss	236,470	11.6%	Return on Equity	154.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052830 BMA CALE	EXICO				For Profit	
408 EAST THIRD ST	REET SUITE A	12/31/2012	366 Days Settled		Short Term	
CALEXICO, CA 9223	31					
IMPERIAL						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	728,557	Total Charges	3,783,762		Salary Expense	35.6%
Fixed Assets	216,403	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	0	Operating Revenue	3,783,762	100.0%		
Total Assets	944,960	Operating Expense	3,188,546	84.3%	Current Ratio	(4.8)
Current Liabilities	-152,667	Operating Margin	595,216	15.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.8)
Total Equity	-792,294	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	-944,961	Net Profit or Loss	595,216	15.7%	Return on Equity	-75.1%
052687 BMA CARS	SON COMMUNIT	Y DIALYSIS			For Profit	
20710 S, LEAPWOO	ND AVE SHITE E	12/31/2012	366 Days Settled		Short Term	
	DAVE, SOITE E		ooo Bayo Comoa			
CARSON, CA 90746	·		oco Bayo comoa			
CARSON, CA 90746 LOS ANGELES	·		coo Bayo comoa			
•			coo zayo comoa			
LOS ANGELES	IFORNIA)		: Statement		Key Performanace I	nd.
LOS ANGELES BLUE CROSS (CALI	IFORNIA) Sheet		·		Key Performanace I Salary Expense	nd. 40.9%
LOS ANGELES BLUE CROSS (CALI	IFORNIA) Sheet 512,413	Income	Statement	0.0%	-	
LOS ANGELES BLUE CROSS (CALI Balance S Current Assets	IFORNIA) Sheet 512,413	Income Total Charges	• Statement 2,610,933		Salary Expense	40.9%
LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets	IFORNIA) Sheet 512,413 -572,436	Income Total Charges Contract Allowance	2,610,933 0	0.0%	Salary Expense	40.9%
LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	FORNIA) Sheet 512,413 -572,436	Income Total Charges Contract Allowance Operating Revenue	2,610,933 0 2,610,933	0.0%	Salary Expense Fringe Benefits Current Ratio	40.9% 7.7%
LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	512,413 -572,436 0 -60,023	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,610,933 0 2,610,933 2,121,547	0.0% 100.0% 81.3%	Salary Expense Fringe Benefits Current Ratio	40.9% 7.7% (4.1)
LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	512,413 -572,436 0 -60,023 -125,266	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,610,933 0 2,610,933 2,121,547 489,386	0.0% 100.0% 81.3% 18.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect	40.9% 7.7% (4.1) 0.0
LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	Sheet 512,413 -572,436 0 -60,023 -125,266 0 185,288	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	2,610,933 0 2,610,933 2,121,547 489,386 0	0.0% 100.0% 81.3% 18.7% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	40.9% 7.7% (4.1) 0.0 (9.9)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052762 BMA OXNA	ARD				For Profit	
1801 HOLSER WALK	K STE 310	12/31/2012 366 Days Settled		Short Term		
OXNARD, CA 93036						
VENTURA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income Statement			Key Performanace I	nd.
Current Assets	1,039,663	Total Charges	5,516,318		Salary Expense	41.5%
Fixed Assets	5,363,893	Contract Allowance	0	0.0%	Fringe Benefits	11.2%
Other Assets	0	Operating Revenue	5,516,318	100.0%		
Total Assets	6,403,556	Operating Expense	3,940,372	71.4%	Current Ratio	(2.7)
Current Liabilities	-388,240	Operating Margin	1,575,946	28.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.2)
Total Equity	-6,015,317	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	-6,403,557	Net Profit or Loss	1,575,946	28.6%	Return on Equity	-26.2%
052829 BMA SANT	A PAULA				For Profit	
242 E HARVARD BL'	VD	12/31/2012 366 Days Settled		Short Term		
SANTA PAULA, CA 9	93060					
VENTURA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	277,692	Total Charges	1,505,813		Salary Expense	36.2%
Fixed Assets	-1,726,350	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	0	Operating Revenue	1,505,813	100.0%		
Total Assets	-1,448,658	Operating Expense	1,535,603	102.0%	Current Ratio	(1.7)
Current Liabilities	-165,707	Operating Margin	-29,790	-2.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.5)
Total Equity	1,614,366	Other Expense	0	0.0%	Depreciation Rate	-12.9%
Total Liab. and Equity	1,448,659	Net Profit or Loss	(29,790)	0.00/	Return on Equity	-1.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052621 BREA DIAL	YSIS CENTER				For Profit	
595 TAMARACK AVE	E, SUITE A	12/31/2012	366 Days Settled		Short Term	
BREA, CA 92821						
ORANGE						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	5,244,698	Total Charges	4,804,681		Salary Expense	35.5%
Fixed Assets	508,237	Contract Allowance	41,260	0.9%	Fringe Benefits	5.1%
Other Assets	6,098,293	Operating Revenue	4,763,421	99.1%		
Total Assets	11,851,228	Operating Expense	3,819,881	80.2%	Current Ratio	20.1
Current Liabilities	261,016	Operating Margin	943,540	19.8%	Days to Collect	25.0
Long Term Liabilities	12,320	Other Income	1,810	0.0%	Avg Payment Days	7.4
Total Equity	11,577,892	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	11,851,228	Net Profit or Loss	945,350	19.8%	Return on Equity	8.2%
052637 BURBANK	DIALYSIS				For Profit	
052637 BURBANK 1211 NORTH SAN FI		D 12/31/2012	366 Days Submitt	ed	For Profit Short Term	
	ERNANDO BLVI	D 12/31/2012	366 Days Submitt	ed		
1211 NORTH SAN FI	ERNANDO BLVI	D 12/31/2012	366 Days Submitt	ed		
1211 NORTH SAN FI BURBANK, CA 91504	ERNANDO BLVI	D 12/31/2012	366 Days Submitt	ed		
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES	ERNANDO BLVI 4 RGIA)		366 Days Submitt	ed		nd.
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES BLUE CROSS (GEO	ERNANDO BLVI 4 RGIA) Sheet			ed	Short Term	nd. 35.9%
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES BLUE CROSS (GEO Balance S	ERNANDO BLVI 4 RGIA) Sheet	Income	Statement	red 1.0%	Short Term Key Performanace I	
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES BLUE CROSS (GEO Balance S Current Assets	ERNANDO BLVE 4 RGIA) Sheet 8,430,025	Income Total Charges Contract Allowance	Statement 6,377,011		Short Term Key Performanace I Salary Expense	35.9%
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets	ERNANDO BLVE 4 RGIA) Sheet 8,430,025 461,595	Income Total Charges Contract Allowance	Statement 6,377,011 62,882	1.0%	Short Term Key Performanace I Salary Expense	35.9%
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	ERNANDO BLVE 4 RGIA) Sheet 8,430,025 461,595 320,852	Income Total Charges Contract Allowance Operating Revenue	6,377,011 62,882 6,314,129	1.0% 99.0%	Short Term Key Performanace I Salary Expense Fringe Benefits	35.9% 5.3%
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets	ERNANDO BLVE 4 RGIA) Sheet 8,430,025 461,595 320,852 9,212,472	Income Total Charges Contract Allowance Operating Revenue Operating Expense	6,377,011 62,882 6,314,129 5,296,365	1.0% 99.0% 83.9% 16.1%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio	35.9% 5.3% 23.2
1211 NORTH SAN FI BURBANK, CA 91504 LOS ANGELES BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ERNANDO BLVE 4 RGIA) Sheet 8,430,025 461,595 320,852 9,212,472 362,919	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,377,011 62,882 6,314,129 5,296,365 1,017,764	1.0% 99.0% 83.9% 16.1%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	35.9% 5.3% 23.2 18.2

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552681 BURLINGA	AME DIALYSIS				Not for Profit	
1720 EL CAMINO RE	EAL, SUITE 12	12/31/2012	366 Days Settled		Short Term	
BURLINGAME, CA 9	4010					
SAN MATEO						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-5,094,375	Total Charges	5,530,883		Salary Expense	33.0%
Fixed Assets	378,921	Contract Allowance	35,685	0.6%	Fringe Benefits	4.2%
Other Assets	6,749,397	Operating Revenue	5,495,198	99.4%		
Total Assets	2,033,943	Operating Expense	4,334,726	78.9%	Current Ratio	(29.8)
Current Liabilities	170,719	Operating Margin	1,160,472	21.1%	Days to Collect	150.5
Long Term Liabilities	0	Other Income	844	0.0%	Avg Payment Days	7.8
Total Equity	1,863,224	Other Expense	0	0.0%	Depreciation Rate	39.7%
Total Liab. and Equity	2,033,943	Net Profit or Loss	1,161,316	21.1%	Return on Equity	62.3%
552526 CALIFORN	IIA KIDNEY CAR	E CENTER			For Profit	
1400 SOUTH GRANI	D AVENUE #105	12/31/2012	366 Days Settled		Short Term	
LOS ANGELES, CA	00015					
LOS ANGELES	90015					
LOS ANGELES	90015					
NATIONAL GOVERN		≣S				
	NMENT SERVICE		e Statement		Key Performanace I	nd.
NATIONAL GOVERN	NMENT SERVICE Sheet		• Statement 5,741,058		Key Performanace I Salary Expense	nd. 25.9%
NATIONAL GOVERN Balance S	NMENT SERVICE Sheet	Income		0.0%	•	
NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 1,661,800	Income Total Charges	5,741,058	0.0%	Salary Expense	25.9%
NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 1,661,800 419,243	Income Total Charges Contract Allowance	5,741,058		Salary Expense	25.9%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet 1,661,800 419,243 4,865,875	Income Total Charges Contract Allowance Operating Revenue	5,741,058 0 5,741,058	100.0%	Salary Expense Fringe Benefits	25.9% 4.5%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NMENT SERVICE Sheet 1,661,800 419,243 4,865,875 6,946,918	Income Total Charges Contract Allowance Operating Revenue Operating Expense	5,741,058 0 5,741,058 4,519,254	100.0% 78.7%	Salary Expense Fringe Benefits Current Ratio	25.9% 4.5% 3.7
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NMENT SERVICE Sheet 1,661,800 419,243 4,865,875 6,946,918 449,713	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,741,058 0 5,741,058 4,519,254 1,221,804	100.0% 78.7% 21.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect	25.9% 4.5% 3.7 33.8

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552683 CALVINE D	DIALYSIS				For Profit	
8243 E STOCKTON 100	BOULEVARD, S	UITE 12/31/2012	366 Days Settled	i	Short Term	
SACRAMENTO, CA	95828					
SACRAMENTO						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,120,568	Total Charges	2,592,309		Salary Expense	34.0%
Fixed Assets	1,514,129	Contract Allowance	-25,978	-1.0%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	2,618,287	101.0%		
Total Assets	2,634,697	Operating Expense	2,481,063	94.8%	Current Ratio	6.4
Current Liabilities	174,998	Operating Margin	137,224	5.2%	Days to Collect	120.2
Long Term Liabilities	60,730	Other Income	-65,081	-2.5%	Avg Payment Days	8.2
Total Equity	2,398,968	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	2,634,696	Net Profit or Loss	72,143	2.8%	Return on Equity	3.0%
552551 CAMARILL	O DIALYSIS		<u> </u>		For Profit	
2438 NORTH PONDI	EROSA DR STE	C101 12/31/2012	366 Days Settled	ł	Short Term	
CAMARILLO, CA 930	010					
VENTURA						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-301,739	Total Charges	3,355,496		Salary Expense	35.5%
Fixed Assets	296,797	Contract Allowance	-36,647	-1.1%	Fringe Benefits	5.0%
Other Assets	1,993,401	Operating Revenue	3,392,143	101.1%		
Total Assets	1,988,459	Operating Expense	3,064,311	90.3%	Current Ratio	(1.3)
Current Liabilities	238,372	Operating Margin	327,832	9.7%	Days to Collect	101.2
Long Term Liabilities	24,849	Other Income	5,713	0.2%	Avg Payment Days	10.3
Total Equity	1,725,237	Other Expense	0	0.0%	Depreciation Rate	32.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052668 CAMARILLO DIALYSIS CENTER					For Profit	
3801 LAS POSAS RI	O STE 103	12/31/2012	366 Days Settled	d	Short Term	
CAMARILLO, CA 930	010					
VENTURA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	373,922	Total Charges	1,756,769		Salary Expense	36.4%
Fixed Assets	2,270,800	Contract Allowance	0	0.0%	Fringe Benefits	10.2%
Other Assets	0	Operating Revenue	1,756,769	100.0%		
Total Assets	2,644,722	Operating Expense	1,478,360	84.2%	Current Ratio	(3.4)
Current Liabilities	-110,940	Operating Margin	278,409	15.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(9.6)
Total Equity	-2,533,783	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	-2,644,723	Net Profit or Loss	278,409	15.8%	Return on Equity	-11.0%
052691 CAMERON	PARK DIALYSI	S			For Profit	
3311 COACH LANE,	SUITE C	12/31/2012 366 Days Settled		Short Term		
CAMERON PARK, C	A 95682					
EL DORADO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	7,474,514	Total Charges	4,351,217		Salary Expense	33.8%
Fixed Assets	1,516,190	Contract Allowance	-134,466	-3.1%	Fringe Benefits	5.4%
Other Assets	3,476	Operating Revenue	4,485,683	103.1%		
Total Assets	8,994,180	Operating Expense	3,426,634	76.4%	Current Ratio	52.4
Current Liabilities	142,762	Operating Margin	1,059,049	23.6%	Days to Collect	10.7
Long Term Liabilities	24,079	Other Income	-494,481	-11.0%	Avg Payment Days	7.4
Total Equity	8,827,337	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	8,994,178	Net Profit or Loss	564,568	12.6%	Return on Equity	6.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552547 CANYON C	COUNTRY DIALY		For Profit			
18520 VIA PRINCES	SA	12/31/2012	366 Days Settled	d	Short Term	
SANTA CLARITA, CA	A 91321					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	782,270	Total Charges	3,968,042		Salary Expense	28.8%
Fixed Assets	343,169	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	23,164	Operating Revenue	3,968,042	100.0%		
Total Assets	1,148,603	Operating Expense	2,940,900	74.1%	Current Ratio	3.8
Current Liabilities	207,305	Operating Margin	1,027,142	25.9%	Days to Collect	33.5
Long Term Liabilities	0	Other Income	24	0.0%	Avg Payment Days	14.2
Total Equity	941,296	Other Expense	0	0.0%	Depreciation Rate	23.6%
Total Liab. and Equity	1,148,601	Net Profit or Loss	1,027,166	25.9%	Return on Equity	109.1%
552622 CANYON S	SPRINGS DIALY	SIS			For Profit	
22555 ALESSANDRO	O BLVD BLDG #	5 12/31/2012	: 366 Days Settled	ł	Short Term	
MORENO VALLEY, (CA 92553					
RIVERSIDE						
NATIONAL GOVERN	NMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	2,068,035	Total Charges	7,307,901		Salary Expense	36.9%
Fixed Assets	1,305,821	Contract Allowance	26,068	0.4%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	7,281,833	99.6%		
Total Assets	3,373,856	Operating Expense	6,046,353	83.0%	Current Ratio	3.2
Current Liabilities	638,116	Operating Margin	1,235,480	17.0%	Days to Collect	102.7
Long Term Liabilities	0	Other Income	-310,436	-4.3%	Avg Payment Days	9.1
Total Equity	2,735,739	Other Expense	0	0.0%	Depreciation Rate	18.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552649 CARABELI	O DIALYSIS C	ENTER			For Profit	
757 EAST WASHING	TON BOULEVA	RD 12/31/2012	366 Days Settled	d	Short Term	
LOS ANGELES, CA 9	90021					
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-3,493,831	Total Charges	2,575,260		Salary Expense	30.2%
Fixed Assets	1,382,003	Contract Allowance	472	0.0%	Fringe Benefits	4.2%
Other Assets	1,938,745	Operating Revenue	2,574,788	100.0%		
Total Assets	-173,083	Operating Expense	2,870,429	111.5%	Current Ratio	(17.1)
Current Liabilities	204,780	Operating Margin	-295,641	-11.5%	Days to Collect	176.8
Long Term Liabilities	2,184,806	Other Income	282	0.0%	Avg Payment Days	5.6
Total Equity	-2,562,670	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	-173,084	Net Profit or Loss	(295,359)	-11.5%	Return on Equity	11.5%
552515 CARMEL N	IOUNTAIN DIAL	YSIS			For Profit	
00=010						
9850 A-D CARMEL N	MOUNTAIN ROA		366 Days Submi	tted	For Profit Short Term	
9850 A-D CARMEL N	MOUNTAIN ROA		366 Days Submi	tted		
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO	MOUNTAIN ROA		366 Days Submi	tted		
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA)	MOUNTAIN ROA 29	AD 12/31/2012	·	tted	Short Term	
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA) Balance S	MOUNTAIN ROA 29 Sheet	AD 12/31/2012 Income	Statement	tted	Short Term Key Performanace	
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA)	MOUNTAIN ROA 29 Sheet	AD 12/31/2012	Statement 3,899,304		Short Term Key Performanace Salary Expense	36.0%
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA) Balance S	MOUNTAIN ROA 29 Sheet 1,703,416	AD 12/31/2012 Income	Statement	-2.9%	Short Term Key Performanace	
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA) Balance S Current Assets	MOUNTAIN ROA 29 Sheet 1,703,416	Income Total Charges	Statement 3,899,304		Short Term Key Performanace Salary Expense	36.0%
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA) Balance S Current Assets Fixed Assets	MOUNTAIN ROA 29 Sheet 1,703,416 183,172	Income Total Charges Contract Allowance	Statement 3,899,304 -114,716	-2.9%	Short Term Key Performanace Salary Expense Fringe Benefits	36.0%
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA) Balance S Current Assets Fixed Assets Other Assets	MOUNTAIN ROA 29 Sheet 1,703,416 183,172 0	Income Total Charges Contract Allowance Operating Revenue	3,899,304 -114,716 4,014,020	-2.9% 102.9%	Short Term Key Performanace Salary Expense Fringe Benefits	36.0% 7.2%
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA) Balance S Current Assets Fixed Assets Other Assets Total Assets	MOUNTAIN ROA 29 Sheet 1,703,416 183,172 0 1,886,588	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,899,304 -114,716 4,014,020 3,185,410	-2.9% 102.9% 79.4% 20.6%	Key Performanace Salary Expense Fringe Benefits Current Ratio	36.0% 7.2% 6.9
9850 A-D CARMEL N SAN DIEGO, CA 921 SAN DIEGO CAHABA GBA (GA) Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MOUNTAIN ROA 29 Sheet 1,703,416 183,172 0 1,886,588 245,567	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,899,304 -114,716 4,014,020 3,185,410 828,610	-2.9% 102.9% 79.4% 20.6% -6.6%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	36.0% 7.2% 6.9 93.6

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552572 CARQUINE	Z DIALYSIS				For Profit	
125 CORPORATE PL	_ACE, SUITE C	12/31/2012	366 Days Settled		Short Term	
VALLEJO, CA 94590						
SOLANO						
NATIONAL GOVERN	IMENT SERVICE	≣S				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	942,809	Total Charges	6,074,856		Salary Expense	38.5%
Fixed Assets	732,051	Contract Allowance	-189,460	-3.1%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	6,264,316	103.1%		
Total Assets	1,674,860	Operating Expense	4,866,412	77.7%	Current Ratio	2.5
Current Liabilities	380,249	Operating Margin	1,397,904	22.3%	Days to Collect	79.2
Long Term Liabilities	59,957	Other Income	1,060	0.0%	Avg Payment Days	10.1
Total Equity	1,234,655	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	1,674,861	Net Profit or Loss	1,398,964	22.3%	Return on Equity	113.3%
552696 CARSON-A						
332696 CANSON-A	VALON DIALYS	SIS,LLC			For Profit	
930 EAST DOMINQU C, & D			342 Days Settled		For Profit Short Term	
930 EAST DOMINQU			342 Days Settled			
930 EAST DOMINQU C, & D			342 Days Settled			
930 EAST DOMINQU C, & D CARSON, CA 90746	IEZ STREET, SU		342 Days Settled			
930 EAST DOMINQU C, & D CARSON, CA 90746 LOS ANGELES	IEZ STREET, SU DRNIA)	JITE B, 12/31/2012	342 Days Settled			Ind.
930 EAST DOMINQU C, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFO	JEZ STREET, SU DRNIA) Jeheet	JITE B, 12/31/2012			Short Term	Ind. 12.4%
930 EAST DOMINQUEC, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFO	JEZ STREET, SU DRNIA) Jeheet	JITE B, 12/31/2012 Income Total Charges	e Statement	0.0%	Short Term Key Performanace	
930 EAST DOMINQUEC, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFO Balance S Current Assets	DRNIA) Cheet 404,933	JITE B, 12/31/2012 Income Total Charges	e Statement 885,761		Short Term Key Performanace Salary Expense	12.4%
930 EAST DOMINQUEC, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFORMAL Balance S Current Assets Fixed Assets	DRNIA) Cheet 404,933 1,360,636	Income Total Charges Contract Allowance	885,761 0	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits	12.4%
930 EAST DOMINQUEC, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFORMAL Balance S Current Assets Fixed Assets Other Assets	DRNIA) Cheet 404,933 1,360,636 15,395	Income Total Charges Contract Allowance Operating Revenue	885,761 0 885,761	0.0% 100.0% 163.3%	Short Term Key Performanace Salary Expense Fringe Benefits	12.4% 4.3%
930 EAST DOMINQUEC, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFORM Balance S Current Assets Fixed Assets Other Assets Total Assets	DRNIA) Sheet 404,933 1,360,636 15,395 1,780,964	Income Total Charges Contract Allowance Operating Revenue Operating Expense	885,761 0 885,761 1,446,495	0.0% 100.0% 163.3% -63.3%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	12.4% 4.3% 0.3
930 EAST DOMINQUEC, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFORM Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	PRNIA) Cheet 404,933 1,360,636 15,395 1,780,964 1,174,288	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	885,761 0 885,761 1,446,495 -560,734	0.0% 100.0% 163.3% -63.3%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	12.4% 4.3% 0.3 31.8
930 EAST DOMINQUEC, & D CARSON, CA 90746 LOS ANGELES PALMETTO (CALIFORM Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	PRNIA) Pheet 404,933 1,360,636 15,395 1,780,964 1,174,288 1,182,466 -575,791	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	885,761 0 885,761 1,446,495 -560,734	0.0% 100.0% 163.3% -63.3% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	12.4% 4.3% 0.3 31.8 11.5

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052803 CARSON D	DIALYSIS				For Profit	
1309 EAST CARSON	STREET	4/30/2012 121 Days Settled		Short Term		
CARSON, CA 90745		12/31/2012 245 Days Settled				
LOS ANGELES						
BLUE CROSS (FLOF	RIDA)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	1,306,496	Total Charges	6,900,577		Salary Expense	30.4%
Fixed Assets	252,934	Contract Allowance	6,076,085	88.1%	Fringe Benefits	16.9%
Other Assets	36,173	Operating Revenue	824,492	11.9%		
Total Assets	1,595,603	Operating Expense	958,927	116.3%	Current Ratio	7.0
Current Liabilities	185,759	Operating Margin	-134,435	-16.3%	Days to Collect	220.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	54.1
Total Equity	1,409,844	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	1,595,603	Net Profit or Loss	(134,435)	-16.3%	Return on Equity	-9.5%
052803 CARSON D	DIALYSIS				For Profit	
1309 EAST CARSON	STREET	4/30/2012 121 Days Settled			Short Term	
CARSON, CA 90745		12/31/2012	245 Days Settled			
LOS ANGELES						
BLUE CROSS (FLOF	RIDA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-11,620,439	Total Charges	3,443,683		Salary Expense	13.3%
Fixed Assets	343,871	Contract Allowance	357,614	10.4%	Fringe Benefits	7.4%
Other Assets	12,333,585	Operating Revenue	3,086,069	89.6%		
Total Assets	1,057,017	Operating Expense	2,185,638	70.8%	Current Ratio	(75.4)
Current Liabilities	154,025	Operating Margin	900,431	29.2%	Days to Collect	508.5
Long Term Liabilities	2,385	Other Income	177	0.0%	Avg Payment Days	10.4
Total Equity	900,609	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	1,057,019	Net Profit or Loss	900,608	29.2%	Return on Equity	100.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552700 CATHEDRA	For Profit						
30885 DATE PALMS	DRIVE	12/31/2012	366 Days Settled	i	Short Term		
CATHEDRAL CITY, (CA 92234						
RIVERSIDE							
PALMETTO (CALIFO	ORNIA)						
Balance Sheet		Income	Statement		Key Performanace	Ind.	
Current Assets	2,220,029	Total Charges	4,223,828		Salary Expense	34.3%	
Fixed Assets	1,716,282	Contract Allowance	-267,236	-6.3%	Fringe Benefits	3.8%	
Other Assets	0	Operating Revenue	4,491,064	106.3%			
Total Assets	3,936,311	Operating Expense	3,031,352	67.5%	Current Ratio	13.2	
Current Liabilities	167,636	Operating Margin	1,459,712	32.5%	Days to Collect	98.5	
Long Term Liabilities	2,107,790	Other Income	-428,972	-9.6%	Avg Payment Days	6.5	
Total Equity	1,660,882	Other Expense	0	0.0%	Depreciation Rate	14.9%	
Total Liab. and Equity	3,936,308	Net Profit or Loss	1,030,740	23.0%	Return on Equity	62.1%	
052871 CENTRAL	COAST KIDNEY	DISEASE CENTER			For Profit		
2263 SOUTH DEPO	Γ STREET	12/31/2012 366 Days Settled		i	Short Term		
SANTA MARIA, CA 9	3458						
SANTA BARBARA							
NATIONAL GOVERN	IMENT SERVICI	≣S					
NATIONAL GOVERN Balance S			e Statement		Key Performanace	Ind.	
	Sheet		• Statement 9,239,284		Key Performanace Salary Expense	I nd. 33.2%	
Balance S	Sheet	Income		0.0%	-		
Balance S Current Assets	Sheet 2,849,181	Income Total Charges	9,239,284	0.0%	Salary Expense	33.2%	
Balance S Current Assets Fixed Assets	2,849,181 1,156,827	Income Total Charges Contract Allowance	9,239,284		Salary Expense Fringe Benefits	33.2%	
Balance S Current Assets Fixed Assets Other Assets	2,849,181 1,156,827	Income Total Charges Contract Allowance Operating Revenue	9,239,284 0 9,239,284	100.0% 57.7%	Salary Expense Fringe Benefits	33.2% 6.9%	
Balance S Current Assets Fixed Assets Other Assets Total Assets	2,849,181 1,156,827 0 4,006,008	Income Total Charges Contract Allowance Operating Revenue Operating Expense	9,239,284 0 9,239,284 5,327,857	100.0% 57.7% 42.3%	Salary Expense Fringe Benefits Current Ratio	33.2% 6.9% 6.5	
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	2,849,181 1,156,827 0 4,006,008 436,558	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9,239,284 0 9,239,284 5,327,857 3,911,427	100.0% 57.7% 42.3% 0.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect	33.2% 6.9% 6.5 227.4	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052865 CENTURY	CITY DIALYSIS				For Profit	
10630 SANTA MONI	CA BOULEVARI) 12/31/2012	366 Days Settled		Short Term	
LOS ANGELES, CA 9	90025					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-8,802,941	Total Charges	8,685,391		Salary Expense	27.9%
Fixed Assets	2,549,264	Contract Allowance	189,552	2.2%	Fringe Benefits	3.9%
Other Assets	6,934,772	Operating Revenue	8,495,839	97.8%		
Total Assets	681,095	Operating Expense	8,649,843	101.8%	Current Ratio	(21.8)
Current Liabilities	403,453	Operating Margin	-154,004	-1.8%	Days to Collect	23.4
Long Term Liabilities	774,212	Other Income	-20,704	-0.2%	Avg Payment Days	5.2
Total Equity	-496,570	Other Expense	0	0.0%	Depreciation Rate	27.6%
Total Liab. and Equity	681,095	Net Profit or Loss	(174,708)	-2.1%	Return on Equity	35.2%
552581 CERES DIA	ALYSIS CENTER	2			For Profit	
1768 MITCHELL ROA	AD # 308	12/31/2012	366 Days Settled		Short Term	
CERES, CA 95307						
STANISLAUS						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	205,306	Total Charges	4,563,917		Salary Expense	34.8%
Fixed Assets	1,171,230	Contract Allowance	97,783	2.1%	Fringe Benefits	5.5%
Other Assets	4,438	Operating Revenue	4,466,134	97.9%		
Total Assets	1,380,974	Operating Expense	3,807,783	85.3%	Current Ratio	0.7
Current Liabilities	296,450	Operating Margin	658,351	14.7%	Days to Collect	98.5
Long Term Liabilities	106,256	Other Income	784	0.0%	Avg Payment Days	6.3
Total Equity	978,270	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	1,380,976	Net Profit or Loss	659,135	14.8%	Return on Equity	67.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052896 CERRITOS	DIALYSIS				For Profit		
19222 PIONEER BL\	/D, SUITE 101	12/31/2012	31 Days Settled		Short Term		
CERRITOS, CA 9070)3	11/30/2012 335 Days Settled					
LOS ANGELES							
NATIONAL GOVERN	MENT SERVIC	ES .					
Balance S	Balance Sheet Income Statemen		Statement	Key Performanace Ind.			
Current Assets	18,552,739	Total Charges	3,734,701		Salary Expense	46.7%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	4.7%	
Other Assets	0	Operating Revenue	3,734,701	100.0%			
Total Assets	18,552,739	Operating Expense	3,251,540	87.1%	Current Ratio		
Current Liabilities	0	Operating Margin	483,161	12.9%	Days to Collect	1,818.2	
Long Term Liabilities	185,527	Other Income	9,120,254	244.2%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	185,527	Net Profit or Loss	9,603,415	257.1%	Return on Equity	0.0%	
052896 CERRITOS	DIALYSIS				For Profit		
19222 PIONEER BL\	/D, SUITE 101	12/31/2012	31 Days Settled		Short Term		
CERRITOS, CA 9070)3	11/30/2012	335 Days Settled				
LOS ANGELES							
NATIONAL GOVERN	MENT SERVIC	ES .					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	-10,522,352	Total Charges	367,274		Salary Expense	370.5%	
Fixed Assets	100,389	Contract Allowance	12,270	3.3%	Fringe Benefits	37.0%	
Other Assets	10,045,066	Operating Revenue	355,004	96.7%			
Total Assets	-376,897	Operating Expense	409,722	115.4%	Current Ratio	(1,162.0)	
Current Liabilities	9,055	Operating Margin	-54,718	-15.4%	Days to Collect	0.0	
Current Liabilities	0,000						
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	8.0	
		Other Income Other Expense	0	0.0% 0.0%		8.0 17.1%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052400 CHCC PER	ITONEAL DIAL	SIS CLINIC			Not for Profit	
9300 VALLEY CHILD	REN'S PLACE	Cost Repor	t not filed.		Short Term	
MADERA, CA 93638						
MADERA						
NATIONAL GOVERN	IMENT SERVICE	ES .				
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052553 CHICO DIA	LYSIS CENTER				For Profit	
530 COHASSET LAN	IE	12/31/2012	366 Days Settled	d	Short Term	
CHICO, CA 95926						
BUTTE						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	9,108,241	Total Charges	6,061,000		Salary Expense	32.1%
Fixed Assets	322,272	Contract Allowance	61,391	1.0%	Fringe Benefits	3.9%
Other Assets	23,173	Operating Revenue	5,999,609	99.0%		
Total Assets	9,453,686	Operating Expense	4,880,538	81.3%	Current Ratio	36.0
Current Liabilities	253,336	Operating Margin	1,119,071	18.7%	Days to Collect	119.8
Long Term Liabilities	24,325	Other Income	230	0.0%	Avg Payment Days	7.5
Total Equity	9,176,026	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	9,453,687	Net Profit or Loss	1,119,301	18.7%	Return on Equity	12.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052321 CHILDREN'S HOSPITAL OF LOS ANG					Not for Profit	
4650 SUNSET BLVD	1	Cost Report not filed.			Short Term	
LOS ANGELES, CA	90027					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052769 CHINATOWN DIALYSIS For Profit						
636 CLAY STREET 12/31/2013			366 Days Settle	d	Short Term	
SAN FRANCISCO, CA 94111						
SAN FRANCISCO						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	1,990,434	Total Charges	5,107,024		Salary Expense	36.8%
Fixed Assets	225,906	Contract Allowance	23,223	0.5%	Fringe Benefits	5.2%
Other Assets	41,750	Operating Revenue	5,083,801	99.5%		
Total Assets	2,258,090	Operating Expense	4,586,715	90.2%	Current Ratio	6.4
Current Liabilities	312,464	Operating Margin	497,086	9.8%	Days to Collect	23.1
Long Term Liabilities	27,757	Other Income	203	0.0%	Avg Payment Days	12.4
Total Equity	1,917,869	Other Expense	0	0.0%	Depreciation Rate	11.9%
Total Liab. and Equity	2,258,090	Net Profit or Loss	497,289	9.8%	Return on Equity	25.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052739 CHINO DIA	LYSIS				For Profit	
4445 RIVERSIDE DR	RIVE	12/31/2012	366 Days Settled	d	Short Term	
CHINO, CA 91710						
SAN BERNARDINO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,090,084	Total Charges	5,532,052		Salary Expense	34.9%
Fixed Assets	554,770	Contract Allowance	2,526	0.0%	Fringe Benefits	5.3%
Other Assets	2,392,760	Operating Revenue	5,529,526	100.0%		
Total Assets	8,037,614	Operating Expense	5,001,514	90.5%	Current Ratio	14.1
Current Liabilities	362,188	Operating Margin	528,012	9.5%	Days to Collect	14.7
Long Term Liabilities	0	Other Income	1,517	0.0%	Avg Payment Days	10.7
Total Equity	7,675,427	Other Expense	0	0.0%	Depreciation Rate	26.7%
Total Liab. and Equity	8,037,615	Net Profit or Loss	529,529	9.6%	Return on Equity	6.9%
052720 CITRUS DI	ALYSIS CENTE	R, INC			For Profit	
052720 CITRUS DI. 315 N THIRD AVE, S			366 Days Reope	ened	For Profit Short Term	
			366 Days Reope	ened		
315 N THIRD AVE, S			366 Days Reope	ened		
315 N THIRD AVE, S COVINA, CA 91723	SUITE 104		366 Days Reope	ened		
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES	FORNIA)	12/31/2012	366 Days Reope	ened		nd.
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI	FORNIA)	12/31/2012	, ,	ened	Short Term	nd. 42.8%
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI Balance S	FORNIA)	12/31/2012 Income	Statement	ened 78.0%	Short Term Key Performanace I	
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets	FORNIA) Sheet 491,205	12/31/2012 Income Total Charges Contract Allowance	Statement 15,002,930		Short Term Key Performanace I Salary Expense	42.8%
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets	FORNIA) Sheet 491,205 305,673	Income Total Charges Contract Allowance	Statement 15,002,930 11,696,267	78.0%	Short Term Key Performanace I Salary Expense	42.8%
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	FORNIA) Sheet 491,205 305,673 4,617	Income Total Charges Contract Allowance Operating Revenue	Statement 15,002,930 11,696,267 3,306,663	78.0% 22.0%	Short Term Key Performanace I Salary Expense Fringe Benefits	42.8% 6.7%
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	FORNIA) Sheet 491,205 305,673 4,617 801,495	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 15,002,930 11,696,267 3,306,663 3,032,624	78.0% 22.0% 91.7%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio	42.8% 6.7% 5.2
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	FORNIA) Sheet 491,205 305,673 4,617 801,495 93,845	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 15,002,930 11,696,267 3,306,663 3,032,624 274,039	78.0% 22.0% 91.7% 8.3%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	42.8% 6.7% 5.2 4.6
315 N THIRD AVE, S COVINA, CA 91723 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	FORNIA) Sheet 491,205 305,673 4,617 801,495 93,845 0 707,650	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 15,002,930 11,696,267 3,306,663 3,032,624 274,039 53,871	78.0% 22.0% 91.7% 8.3% 1.6% 0.0%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	42.8% 6.7% 5.2 4.6 21.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552541 CITRUS VA	ALLEY DIALYSIS	3			For Profit	
894 HARDT STREET	Γ	12/31/2012	366 Days Settled	I	Short Term	
SAN BERNARDINO,	CA 92408					
SAN BERNARDINO						
TRAILBLAZERS HEA	ALTH ENTERPR	ISES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,844,049	Total Charges	5,524,723		Salary Expense	36.1%
Fixed Assets	518,514	Contract Allowance	30,501	0.6%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	5,494,222	99.4%		
Total Assets	5,362,563	Operating Expense	4,391,588	79.9%	Current Ratio	11.3
Current Liabilities	426,819	Operating Margin	1,102,634	20.1%	Days to Collect	20.7
Long Term Liabilities	78,819	Other Income	403	0.0%	Avg Payment Days	8.1
Total Equity	4,856,925	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	5,362,563	Net Profit or Loss	1,103,037	20.1%	Return on Equity	22.7%
552586 CLEARLA	KE DIALYSIS CE	ENTER			For Profit	
14400 OLYMPIC DR	IVE	12/31/2012	366 Days Settled	l	Short Term	
CLEARLAKE, CA 954	422					
LAKE						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,133,771	Total Charges	1,998,949		Salary Expense	32.4%
Fixed Assets	891,247	Contract Allowance	-32,920	-1.6%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	2,031,869	101.6%		
Total Assets	-1,242,524	Operating Expense	2,148,720	105.8%	Current Ratio	(17.7)
Current Liabilities	120,853	Operating Margin	-116,851	-5.8%	Days to Collect	71.7
Long Term Liabilities	0	Other Income	45	0.0%	Avg Payment Days	4.6
Total Equity	-1,363,376	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	-1,242,523	Net Profit or Loss	(116,806)	-5.7%	Return on Equity	8.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052679 COASTAL	DIALYSIS CENT	TER			For Profit	
514 NORTH PROSP	ECT AVE	12/31/2012	366 Days Settled	t	Short Term	
REDONDO BEACH,	CA 90277					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	6,289,434	Total Charges	2,382,745		Salary Expense	31.6%
Fixed Assets	487,231	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	37,031,923	Operating Revenue	2,382,745	100.0%		
Total Assets	43,808,588	Operating Expense	1,693,909	71.1%	Current Ratio	2.3
Current Liabilities	2,739,189	Operating Margin	688,836	28.9%	Days to Collect	272.7
Long Term Liabilities	130,728	Other Income	0	0.0%	Avg Payment Days	163.9
Total Equity	40,938,670	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	43,808,587	Net Profit or Loss	688,836	28.9%	Return on Equity	1.7%
552513 COLLEGE	DIALYSIS				For Profit	
6535 UNIVERSITY A	VENUE	12/31/2012	366 Days Settled	t	Short Term	
SAN DIEGO, CA 921	15					
SAN DIEGO						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-395,308	Total Charges	3,931,358		Salary Expense	32.9%
Fixed Assets	167,749	Contract Allowance	-37,474	-1.0%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	3,968,832	101.0%		
Total Assets	-227,559	Operating Expense	3,287,178	82.8%	Current Ratio	(1.3)
Current Liabilities	299,336	Operating Margin	681,654	17.2%	Days to Collect	45.8
Long Term Liabilities	69,304	Other Income	235	0.0%	Avg Payment Days	8.2
Total Equity	-596,199	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	-227,559	Net Profit or Loss	681,889	17.2%	Return on Equity	-114.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552534 COLUSA IN	NDIAN HEALTH	CLINIC DIALYSIS PR	ROGRAM		Not for Profit	
3710 HIGHWAY 45, 9	SUITE A	12/31/2012	366 Days Settled		Short Term	
COLUSA, CA 95932						
COLUSA						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	160,054	Total Charges	2,319,652		Salary Expense	48.8%
Fixed Assets	196,774	Contract Allowance	1,585,062	68.3%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	734,590	31.7%		
Total Assets	356,828	Operating Expense	529,955	72.1%	Current Ratio	10.1
Current Liabilities	15,787	Operating Margin	204,635	27.9%	Days to Collect	79.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.9
Total Equity	341,041	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	356,828	Net Profit or Loss	204,635	27.9%	Return on Equity	60.0%
053525 COMMUNIT	TY DIALYSIS CE	ENTER -FRESNO			Not for Profit	
285 FRESNO STREE	ΕT	Cost Repor	t not filed.		Short Term	
FRESNO, CA 93701						
FRESNO						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053524 COMMUNI	TY DIALYSIS CE	ENTER, CLO			Not for Profit	
685 MEDICAL CENT SUITE 105	ER DRIVE, WES	ST, Cost Repor	t not filed.		Short Term	
CLOVIS, CA 93611						
FRESNO						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace Ind	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052372 COMMUNI	TY MEDICAL CE	ENTER FRESN			For Profit	
2823 FRESNO STRE	ΈΤ	Cost Repor	t not filed.		Short Term	
FRESNO, CA 93715						
FRESNO						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace Ind	l .
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052522 COMPTON	COMMUNITY H	EMODIALYSIS			For Profit	
801 WEST COMPTC	N BLVD	12/31/2012	366 Days Settled	d	Short Term	
COMPTON, CA 9022	20					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	199,849	Total Charges	2,646,885		Salary Expense	41.5%
Fixed Assets	37,530	Contract Allowance	2,345	0.1%	Fringe Benefits	8.0%
Other Assets	0	Operating Revenue	2,644,540	99.9%		
Total Assets	237,379	Operating Expense	2,538,730	96.0%	Current Ratio	
Current Liabilities	0	Operating Margin	105,810	4.0%	Days to Collect	27.4
Long Term Liabilities	952,204	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-714,826	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	237,378	Net Profit or Loss	105,810	4.0%	Return on Equity	-14.8%
552535 CONCORD	DIALYSIS CEN	TER			For Profit	
2300 STANWELL DF	RIVE, SUITE C	12/31/2012	366 Days Settled	ł	Short Term	
CONCORD, CA 9452	20					
CONTRA COSTA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,114,501	Total Charges	4,902,161		Salary Expense	36.6%
Fixed Assets	326,914	Contract Allowance	2,234	0.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	4,899,927	100.0%		
Total Assets	4,441,415	Operating Expense	3,920,537	80.0%	Current Ratio	20.9
Current Liabilities	196,416	Operating Margin	979,390	20.0%	Days to Collect	98.0
Long Term Liabilities	146,562	Other Income	1,219	0.0%	Avg Payment Days	7.9
Total Equity	4,098,437	Other Expense	0	0.0%	Depreciation Rate	15.0%
Total Liab. and Equity	4,441,415	Net Profit or Loss	980,609	20.0%	Return on Equity	23.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052579 CONEJO V	ALLEY RENAL	CENTER			For Profit	
227 W JANSS RD ST	TE 115	12/31/2012	366 Days Settled	d	Short Term	
THOUSAND OAKS, (CA 91360					
VENTURA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	411,023	Total Charges	2,786,934		Salary Expense	42.9%
Fixed Assets	11,447,779	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	2,786,934	100.0%		
Total Assets	11,858,802	Operating Expense	2,345,124	84.1%	Current Ratio	(2.6)
Current Liabilities	-155,805	Operating Margin	441,810	15.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.1)
Total Equity	-11,702,994	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	-11,858,799	Net Profit or Loss	441,810	15.9%	Return on Equity	-3.8%
552608 CORNERH	OUSE DIALYSIS	S CENTER			For Profit	
2005 NAGLEE AVEN	IUE	12/31/2012	366 Days Settled	d	Short Term	
SAN JOSE, CA 9512	8					
SANTA CLARA						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	250 225	Total Charges	5,867,423		Salary Expense	25 60/
1	250,225	Total Charges	3,007,423		- Apolios	35.6%
Fixed Assets	1,176,310	-	-201,304	-3.4%	Fringe Benefits	6.3%
Fixed Assets Other Assets		_		-3.4% 103.4%		
	1,176,310	Contract Allowance	-201,304	103.4%		
Other Assets	1,176,310	Contract Allowance Operating Revenue	-201,304 6,068,727	103.4% 78.0%	Fringe Benefits	6.3%
Other Assets Total Assets	1,176,310 0 1,426,535	Contract Allowance Operating Revenue Operating Expense	-201,304 6,068,727 4,733,257	103.4% 78.0% 22.0%	Fringe Benefits Current Ratio	6.3%
Other Assets Total Assets Current Liabilities	1,176,310 0 1,426,535 278,020	Contract Allowance Operating Revenue Operating Expense Operating Margin	-201,304 6,068,727 4,733,257 1,335,470	103.4% 78.0% 22.0% -0.9%	Fringe Benefits Current Ratio Days to Collect	6.3% 0.9 68.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052661 CORONA I	DIALYSIS CENT	ER			For Profit	
1820 FULLERTON A	VE, STE 180	12/31/2012	366 Days Settled	d	Short Term	
CORONA, CA 92880						
RIVERSIDE						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-777,197	Total Charges	3,612,351		Salary Expense	34.4%
Fixed Assets	1,751,604	Contract Allowance	12,328	0.3%	Fringe Benefits	6.0%
Other Assets	6,718,138	Operating Revenue	3,600,023	99.7%		
Total Assets	7,692,545	Operating Expense	3,775,220	104.9%	Current Ratio	(3.6)
Current Liabilities	216,906	Operating Margin	-175,197	-4.9%	Days to Collect	17.1
Long Term Liabilities	25,425	Other Income	-7,301	-0.2%	Avg Payment Days	7.2
Total Equity	7,450,216	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	7,692,547	Net Profit or Loss	(182,498)	-5.1%	Return on Equity	-2.4%
552518 COSTA ME	SA DIALYSIS				For Profit	
1590 SCENIC AVEN	UE	12/31/2012	366 Days Settled	d	Short Term	
COSTA MESA, CA 9	2626					
ORANGE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	42,336	Total Charges	4,931,358		Salary Expense	29.9%
Fixed Assets	533,014	Contract Allowance	-99,674	-2.0%	Fringe Benefits	5.9%
Other Assets	146,998	Operating Revenue	5,031,032	102.0%		
Total Assets	722,348	Operating Expense	3,724,096	74.0%	Current Ratio	0.2
Current Liabilities	237,360	Operating Margin	1,306,936	26.0%	Days to Collect	35.7
Long Term Liabilities	120,905	Other Income	522	0.0%	Avg Payment Days	7.0
Total Equity	364,084	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	722,349	Net Profit or Loss	1,307,458	26.0%	Return on Equity	359.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052580 COVINA DI	ALYSIS CTR				For Profit	
1547 W GARVEY AV	Έ	12/31/2012	366 Days Settled	d	Short Term	
WEST COVINA, CAS	91791					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	8,996,602	Total Charges	3,582,737		Salary Expense	36.8%
Fixed Assets	265,522	Contract Allowance	9,754	0.3%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	3,572,983	99.7%		
Total Assets	9,262,124	Operating Expense	3,147,156	88.1%	Current Ratio	31.1
Current Liabilities	289,272	Operating Margin	425,827	11.9%	Days to Collect	22.3
Long Term Liabilities	9,842	Other Income	400	0.0%	Avg Payment Days	9.7
Total Equity	8,963,010	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	9,262,124	Net Profit or Loss	426,227	11.9%	Return on Equity	4.8%
552510 CREEKSID	E DIALYSIS CE	NTER			For Profit	
141 PARKER STREE	ΞT	12/31/2012	366 Days Settled	t	Short Term	
VACAVILLE, CA 956	88					
SOLANO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,492,091	Total Charges	1,582,800		Salary Expense	37.9%
Fixed Assets	268,172	Contract Allowance	-25,769	-1.6%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	1,608,569	101.6%		
Total Assets	2,760,263	Operating Expense	1,673,373	104.0%	Current Ratio	19.2
Current Liabilities	129,876	Operating Margin	-64,804	-4.0%	Days to Collect	56.5
Long Term Liabilities	16,151	Other Income	90	0.0%	Avg Payment Days	8.2
Total Equity	2,614,236	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	2,760,263	Net Profit or Loss	(64,714)	-4.0%	Return on Equity	-2.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052852 CRESCEN	T HEIGHTS DIAI	LYSIS CENT			For Profit	
8151 BEVERLY BLV	D	12/31/2012	366 Days Settled	d	Short Term	
LOS ANGELES, CA	90048					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	2,974,160	Total Charges	5,170,556		Salary Expense	36.9%
Fixed Assets	179,791	Contract Allowance	-50,451	-1.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	5,221,007	101.0%		
Total Assets	3,153,951	Operating Expense	5,017,800	96.1%	Current Ratio	8.3
Current Liabilities	360,229	Operating Margin	203,207	3.9%	Days to Collect	12.2
Long Term Liabilities	0	Other Income	1,235	0.0%	Avg Payment Days	10.4
Total Equity	2,793,723	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	3,153,952	Net Profit or Loss	204,442	3.9%	Return on Equity	7.3%
552544 CROSSRO	ADS DIALYSIS				For Profit	
3214 YORBA LINDA	BLVD	12/31/2012	366 Days Settled	t	Short Term	
FULLERTON, CA 92	831					
ORANGE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,793,108	Total Charges	7,869,380		Salary Expense	33.6%
Fixed Assets	347,594	Contract Allowance	-141,313	-1.8%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	8,010,693	101.8%		
Total Assets	2,140,702	Operating Expense	5,212,844	65.1%	Current Ratio	3.0
Current Liabilities	605,879	Operating Margin	2,797,849	34.9%	Days to Collect	23.8
Long Term Liabilities	65,186	Other Income	-1,056,334	-13.2%	Avg Payment Days	6.7
1		O(1) F	0	0.0%	Depreciation Rate	17.1%
Total Equity	1,469,639	Other Expense	U	0.070	Depreciation Nate	17.170

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

USZS46 DALI CITI	DIALYSIS				For Profit	
1498 SOUTHGATE A	AVE	12/31/2012	366 Days Settled		Short Term	
DALY CITY, CA 9401	15					
SAN MATEO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	26,239,592	Total Charges	13,908,080		Salary Expense	36.6%
Fixed Assets	3,325,004	Contract Allowance	-89,893	-0.6%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	13,997,973	100.6%		
Total Assets	29,564,596	Operating Expense	9,983,900	71.3%	Current Ratio	45.6
Current Liabilities	574,829	Operating Margin	4,014,073	28.7%	Days to Collect	19.3
Long Term Liabilities	0	Other Income	11,234	0.1%	Avg Payment Days	8.5
Total Equity	28,989,765	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	29,564,594	Net Profit or Loss	4,025,307	28.8%	Return on Equity	13.9%
552669 DAVIES DI	ALYSIS				N . (D . ()	
					Not for Profit	
45 CASTRO ST. SOU FLOOR		D 12/31/2012	366 Days Settled		Short Term	
	UTH TOWER 2N	D 12/31/2012	366 Days Settled			
FLOOR	UTH TOWER 2N	D 12/31/2012	366 Days Settled			
FLOOR SAN FRANCISCO, C	UTH TOWER 2N CA 94114	D 12/31/2012	366 Days Settled			
FLOOR SAN FRANCISCO, C SAN FRANCISCO	UTH TOWER 2N CA 94114 DRNIA (NORTH)		366 Days Settled			lnd.
FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO	UTH TOWER 2N CA 94114 DRNIA (NORTH) Sheet		·		Short Term	Ind. 36.8%
FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S	UTH TOWER 2N CA 94114 DRNIA (NORTH) Sheet 538,875	Income	Statement	0.4%	Short Term Key Performanace	
FLOOR SAN FRANCISCO, O SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets	UTH TOWER 2N CA 94114 DRNIA (NORTH) Sheet 538,875	Income Total Charges	• Statement 4,016,558		Short Term Key Performanace Salary Expense	36.8%
FLOOR SAN FRANCISCO, O SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets	UTH TOWER 2N CA 94114 DRNIA (NORTH) Sheet 538,875 425,933	Income Total Charges Contract Allowance	Statement 4,016,558 17,145	0.4%	Short Term Key Performanace Salary Expense	36.8%
FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets	UTH TOWER 2N CA 94114 DRNIA (NORTH) Cheet 538,875 425,933 0	Income Total Charges Contract Allowance Operating Revenue	Statement 4,016,558 17,145 3,999,413	0.4% 99.6% 93.3%	Short Term Key Performanace Salary Expense Fringe Benefits	36.8% 5.7%
FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets	DRNIA (NORTH) Sheet 538,875 425,933 0 964,808	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,016,558 17,145 3,999,413 3,730,839	0.4% 99.6% 93.3% 6.7%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	36.8% 5.7% 2.4
FLOOR SAN FRANCISCO, C SAN FRANCISCO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DRNIA (NORTH) Sheet 538,875 425,933 0 964,808 229,272	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2 Statement 4,016,558 17,145 3,999,413 3,730,839 268,574	0.4% 99.6% 93.3% 6.7%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	36.8% 5.7% 2.4 87.2

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552537 DCI - REDI	DING				Not for Profit	
180 NORTHPOINT D	RIVE	9/30/2012 3	366 Days Settled		Short Term	
REDDING, CA 96003	3					
SHASTA						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	972,217	Total Charges	5,905,766		Salary Expense	40.7%
Fixed Assets	485,407	Contract Allowance	204,007	3.5%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	5,701,759	96.5%		
Total Assets	1,457,624	Operating Expense	4,845,892	85.0%	Current Ratio	0.3
Current Liabilities	2,835,927	Operating Margin	855,867	15.0%	Days to Collect	6.6
Long Term Liabilities	0	Other Income	148,907	2.6%	Avg Payment Days	17.3
Total Equity	-1,376,219	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	1,459,708	Net Profit or Loss	1,004,774	17.6%	Return on Equity	-73.0%
052674 DELANO D	PIALYSIS				For Profit	
905 MAIN STREET		12/31/2012	366 Days Settled	I	Short Term	
DELANO, CA 93215						
KERN						
NATIONAL GOVERN	MENT SERVICE	ΞS				
NATIONAL GOVERN Balance S			Statement		Key Performanace	nd.
	Sheet		• Statement 4,912,461		Key Performanace	nd. 35.8%
Balance S	Sheet	Income		-1.0%	-	
Balance S Current Assets	Sheet 3,635,594	Income Total Charges	4,912,461	-1.0% 101.0%	Salary Expense	35.8%
Balance S Current Assets Fixed Assets	3,635,594 2,018,105	Income Total Charges Contract Allowance	4,912,461 -50,885		Salary Expense	35.8%
Balance S Current Assets Fixed Assets Other Assets	3,635,594 2,018,105 19,607	Income Total Charges Contract Allowance Operating Revenue	4,912,461 -50,885 4,963,346	101.0%	Salary Expense Fringe Benefits	35.8% 6.0%
Balance S Current Assets Fixed Assets Other Assets Total Assets	3,635,594 2,018,105 19,607 5,673,306	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,912,461 -50,885 4,963,346 4,633,434	101.0% 93.4% 6.6%	Salary Expense Fringe Benefits Current Ratio	35.8% 6.0% 10.8
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	3,635,594 2,018,105 19,607 5,673,306 336,998	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,912,461 -50,885 4,963,346 4,633,434 329,912	101.0% 93.4% 6.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.8% 6.0% 10.8 16.3

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052784 DELTA SIE	052784 DELTA SIERRA DIALYSIS CENTER					
555 WEST BENJAMI	IN HOLT DRIVE	#200 12/31/2012	366 Days Settled	d	Short Term	
STOCKTON, CA 952	207					
SAN JOAQUIN						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	6,583,137	Total Charges	3,641,667		Salary Expense	36.2%
Fixed Assets	656,897	Contract Allowance	-90,417	-2.5%	Fringe Benefits	4.7%
Other Assets	1,769,826	Operating Revenue	3,732,084	102.5%		
Total Assets	9,009,860	Operating Expense	3,018,289	80.9%	Current Ratio	27.2
Current Liabilities	242,056	Operating Margin	713,795	19.1%	Days to Collect	382.5
Long Term Liabilities	5,616	Other Income	734	0.0%	Avg Payment Days	9.2
Total Equity	8,762,189	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	9,009,861	Net Profit or Loss	714,529	19.1%	Return on Equity	8.2%
552664 DELTA VIE	W DIALYSIS				For Profit	
1150 E LELAND ROA	AD	12/31/2012	366 Days Settled	ł	Short Term	
PITTSBURG, CA 945	565					
CONTRA COSTA						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	-2,100,330	Total Charges	2,174,817		Salary Expense	34.5%
Fixed Assets	1,309,273	Contract Allowance	-106,977	-4.9%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	2,281,794	104.9%		
Total Assets	-791,057	Operating Expense	2,461,828	107.9%	Current Ratio	(19.2)
Current Liabilities	109,428	Operating Margin	-180,034	-7.9%	Days to Collect	103.5
Long Term Liabilities	52,690	Other Income	3,538	0.2%	Avg Payment Days	7.4
Total Equity	-953,174	Other Expense	0	0.0%	Depreciation Rate	19.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052714 DESERT C	ITIES DIALYSIS				For Profit	
12675 HESPERIA RO	DAD	12/31/2012	366 Days Settled	d	Short Term	
VICTORVILLE, CA 92	2392					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	3,706,074	Total Charges	8,967,736		Salary Expense	47.2%
Fixed Assets	177,508	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	101,293	Operating Revenue	8,967,736	100.0%		
Total Assets	3,984,875	Operating Expense	7,158,286	79.8%	Current Ratio	6.4
Current Liabilities	579,827	Operating Margin	1,809,450	20.2%	Days to Collect	29.6
Long Term Liabilities	331,630	Other Income	6,714	0.1%	Avg Payment Days	11.9
Total Equity	3,073,418	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	3,984,875	Net Profit or Loss	1,816,164	20.3%	Return on Equity	59.1%
052816 DESERT C	ITIES DIALYSIS	-BARSTOW			For Profit	
655 SOUTH 7TH STE	REET	12/31/2012 366 Days Settled		Short Term		
BARSTOW, CA 9231	1					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	1,207,223	Total Charges	1,811,776		Salary Expense	29.1%
Fixed Assets	10,116	Contract Allowance	-2,615	-0.1%	Fringe Benefits	6.0%
Other Assets	9,064	Operating Revenue	1,814,391	100.1%		
Total Assets	1,226,403	Operating Expense	1,661,998	91.6%	Current Ratio	23.5
Current Liabilities	51,288	Operating Margin	152,393	8.4%	Days to Collect	173.7
		Other Income	1,023	0.1%	Avg Payment Days	11.3
Long Term Liabilities	0	Other income	,		,	
Long Term Liabilities Total Equity	0 1,175,115	Other Expense	0		Depreciation Rate	80.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052373 DESERT H	OSPITAL				Public	
1150 NORTH INDIAN	N AVE	Cost Repor	t not filed.		Short Term	
PALM SPRINGS, CA	92262					
RIVERSIDE						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
552613 DIALYSIS	CENTER OF ON	TARIO			For Profit	
2850 INLAND EMPIF	RE BLVD, SUITE	C 12/31/2012	366 Days Settled	d	Short Term	
ONTARIO, CA 91764	1					
SAN BERNARDINO						
BLUE CROSS (SOU	TH CAROLINA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,514,621	Total Charges	5,219,395		Salary Expense	22.1%
Fixed Assets	587,654	Contract Allowance	0	0.0%	Fringe Benefits	4.00/
i			5.040.005	400.00/		4.2%
Other Assets	0	Operating Revenue	5,219,395	100.0%		4.2%
Other Assets Total Assets	3,102,275	Operating Revenue Operating Expense	3,815,773	73.1%	Current Ratio	4.2%
Total Assets	3,102,275	Operating Expense	3,815,773	73.1% 26.9%		1.4
Total Assets Current Liabilities	3,102,275 1,760,888	Operating Expense Operating Margin	3,815,773 1,403,622	73.1% 26.9%	Days to Collect Avg Payment Days	1.4 151.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052656 DIALYSIS	052656 DIALYSIS CENTERS OF VENTURA COUNTY					
4567 TELEPHONE R	RD STE 101	12/31/2012	12/31/2012 366 Days Settled		Short Term	
VENTURA, CA 93003	3					
VENTURA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,306,276	Total Charges	7,253,512		Salary Expense	38.2%
Fixed Assets	16,761,199	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	7,253,512	100.0%		
Total Assets	18,067,475	Operating Expense	5,642,398	77.8%	Current Ratio	(2.3)
Current Liabilities	-568,079	Operating Margin	1,611,114	22.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.2)
Total Equity	-17,499,398	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	-18,067,477	Net Profit or Loss	1,611,114	22.2%	Return on Equity	-9.2%
552689 DIALYSIS	CLINIC, INC - UP	KIAH			Not for Profit	
275 SOUTH ORCHA	RD AVENUE	9/30/2012	290 Days *Settled		Short Term	
UKIAH, CA 95482						
MENDOCINO						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	628,468	Total Charges	783,698		Salary Expense	39.9%
Fixed Assets	1,397,114	Contract Allowance	78,370	10.0%	Fringe Benefits	9.7%
Other Assets	0	Operating Revenue	705,328	90.0%		
Total Assets	2,025,582	Operating Expense	1,499,707	212.6%	Current Ratio	0.2
Current Liabilities	3,354,595	Operating Margin	-794,379	-112.6%	Days to Collect	55.1
Long Term Liabilities	0	Other Income	32,819	4.7%	Avg Payment Days	15.1
Total Equity	-1,328,470	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	2,026,125	Net Profit or Loss	(761,560)	-108.0%	Return on Equity	57.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052768 DIAMOND VALLEY DIALYSIS					For Profit	
1030 EAST FLORIDA	A AVE	12/31/2012	366 Days Reope	ened	Short Term	
HEMET, CA 92543						
RIVERSIDE						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	1,475,544	Total Charges	2,832,720		Salary Expense	38.7%
Fixed Assets	155,828	Contract Allowance	-8,733	-0.3%	Fringe Benefits	4.9%
Other Assets	2,346,414	Operating Revenue	2,841,453	100.3%		
Total Assets	3,977,786	Operating Expense	2,420,751	85.2%	Current Ratio	6.3
Current Liabilities	235,381	Operating Margin	420,702	14.8%	Days to Collect	32.5
Long Term Liabilities	5,622	Other Income	-168,007	-5.9%	Avg Payment Days	8.6
Total Equity	3,736,784	Other Expense	0	0.0%	Depreciation Rate	22.9%
Total Liab. and Equity	3,977,787	Net Profit or Loss	252,695	8.9%	Return on Equity	6.8%
552570 DIXON DIA	LYSIS SERVICE	ES, INC			For Profit	
125 N LINCOLN STR	REET, SUITE B	12/31/2012	366 Days Settled	d	Short Term	
DIXON, CA 95620						
SOLANO						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	492,190	Total Charges	2,079,324		Salary Expense	45.1%
Fixed Assets	711,239	Contract Allowance	0	0.0%	Fringe Benefits	1.5%
Other Assets	1,321	Operating Revenue	2,079,324	100.0%		
Total Assets	1,204,750	Operating Expense	1,732,663	83.3%	Current Ratio	6.2
Current Liabilities	78,823	Operating Margin	346,661	16.7%	Days to Collect	8.3
Long Term Liabilities	79,565	Other Income	102	0.0%	Avg Payment Days	7.4
Total Equity	1,046,362	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	1,204,750	Net Profit or Loss	346,763	16.7%	Return on Equity	33.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552707 DNVO-BERMUDA DUNES DIALYSIS-CA #2495

12/31/2012 146 Days Settled

, CA

Balance S	Balance Sheet Income		Statement		Key Performanace Ind.	
Current Assets	1,355,461	Total Charges	310,780		Salary Expense	26.7%
Fixed Assets	1,620,609	Contract Allowance	14,059	4.5%	Fringe Benefits	0.9%
Other Assets	1,800	Operating Revenue	296,721	95.5%		
Total Assets	2,977,870	Operating Expense	1,068,466	360.1%	Current Ratio	138.1
Current Liabilities	9,817	Operating Margin	-771,745	-260.1%	Days to Collect	308.7
Long Term Liabilities	13,266	Other Income	337,344	113.7%	Avg Payment Days	1.3
Total Equity	2,954,788	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	2,977,871	Net Profit or Loss	(434,401)	-146.4%	Return on Equity	-14.7%

052785 DOCTORS DIALYSIS CENTER OF MONTEBELLO

1721 WEST WHITTIER BLVD

12/31/2012 366 Days Settled

Short Term

For Profit

MONTEBELLO, CA 90640

LOS ANGELES

PALMETTO (CALIFORNIA)

Balance Sheet Income		Statement Key Performanac		Key Performanace	ce Ind.	
Current Assets	5,275,072	Total Charges	4,899,337		Salary Expense	40.8%
Fixed Assets	239,219	Contract Allowance	18,731	0.4%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	4,880,606	99.6%		
Total Assets	5,514,291	Operating Expense	3,904,286	80.0%	Current Ratio	14.0
Current Liabilities	378,053	Operating Margin	976,320	20.0%	Days to Collect	27.6
Long Term Liabilities	0	Other Income	-171,658	-3.5%	Avg Payment Days	10.9
Total Equity	5,136,239	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	5,514,292	Net Profit or Loss	804,662	16.5%	Return on Equity	15.7%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052725 DOCTORS	For Profit					
950 SOUTH EASTER	RN AVENUE	12/31/2012	366 Days Settled		Short Term	
LOS ANGELES, CA	90022					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,063,843	Total Charges	5,922,874		Salary Expense	39.3%
Fixed Assets	297,886	Contract Allowance	-85,752	-1.4%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	6,008,626	101.4%		
Total Assets	5,361,729	Operating Expense	4,451,111	74.1%	Current Ratio	11.0
Current Liabilities	459,952	Operating Margin	1,557,515	25.9%	Days to Collect	19.0
Long Term Liabilities	34,965	Other Income	-280,001	-4.7%	Avg Payment Days	8.2
Total Equity	4,866,811	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	5,361,728	Net Profit or Loss	1,277,514	21.3%	Return on Equity	26.2%
052574 DOWNEY I	DIALYSIS CTR				For Profit	
8630 FLORENCE AV	/ENUE SUITE 10	12/31/2012	366 Days Settled		Short Term	
DOWNEY, CA 90240)					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	,					
	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets		Income Total Charges	• Statement 6,658,010		Key Performanace I Salary Expense	nd. 37.9%
Current Assets Fixed Assets				2.4%	-	
	16,264,675	Total Charges	6,658,010	2.4% 97.6%	Salary Expense	37.9%
Fixed Assets	16,264,675 224,492	Total Charges Contract Allowance	6,658,010 158,427		Salary Expense Fringe Benefits	37.9%
Fixed Assets Other Assets	16,264,675 224,492 8,939	Total Charges Contract Allowance Operating Revenue	6,658,010 158,427 6,499,583	97.6%	Salary Expense Fringe Benefits Current Ratio	37.9% 5.9%
Fixed Assets Other Assets Total Assets	16,264,675 224,492 8,939 16,498,106	Total Charges Contract Allowance Operating Revenue Operating Expense	6,658,010 158,427 6,499,583 4,633,365	97.6% 71.3% 28.7%	Salary Expense Fringe Benefits Current Ratio	37.9% 5.9% 47.2
Fixed Assets Other Assets Total Assets Current Liabilities	16,264,675 224,492 8,939 16,498,106 344,651	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,658,010 158,427 6,499,583 4,633,365 1,866,218	97.6% 71.3% 28.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	37.9% 5.9% 47.2 22.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552624 DOWNEY LANDING DIALYSIS CENTER					For Profit	
11611 BELLFLOWER	R BOULEVARD	12/31/2012	: 366 Days Settled	d	Short Term	
DOWNEY, CA 90241						
LOS ANGELES						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-804,752	Total Charges	5,997,820		Salary Expense	32.5%
Fixed Assets	1,373,143	Contract Allowance	-10,070	-0.2%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	6,007,890	100.2%		
Total Assets	568,391	Operating Expense	4,957,244	82.5%	Current Ratio	(4.8)
Current Liabilities	166,084	Operating Margin	1,050,646	17.5%	Days to Collect	45.6
Long Term Liabilities	284,809	Other Income	1,984	0.0%	Avg Payment Days	6.6
Total Equity	117,497	Other Expense	0	0.0%	Depreciation Rate	21.9%
Total Liab. and Equity	568,390	Net Profit or Loss	1,052,630	17.5%	Return on Equity	895.9%
052651 DSI BERKE	ELEY DIALYSIS				For Profit	
2895 SEVENTH STR	EET	3/31/2012 9	91 Days Settled		Short Term	
BERKELEY, CA 947	10	12/31/2012 275 Days Settled				
ALAMEDA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace Ind.	
Current Assets	1,311,097	Total Charges	509,569		Salary Expense	258.9%
Fixed Assets	-4,038,451	Contract Allowance	0	0.0%	Fringe Benefits	164.5%
Other Assets	0	Operating Revenue	509,569	100.0%		
Total Assets	-2,727,354	Operating Expense	444,295	87.2%	Current Ratio	(3.4)
Current Liabilities	-388,346	Operating Margin	65,274	12.8%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(115.4)
Total Equity	3,115,702	Other Expense	0	0.0%	Depreciation Rate	-13.0%
Total Liab. and Equity	2,727,356	Net Profit or Loss	65,274	12.8%	Return on Equity	2.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052651 DSI BERKE	ELEY DIALYSIS				For Profit		
2895 SEVENTH STR	EET	3/31/2012 91 Days Settled		Short Term			
BERKELEY, CA 947	10	12/31/2012	12/31/2012 275 Days Settled				
ALAMEDA							
BLUE CROSS (TEXA	√S)						
Balance S	heet	Income	Statement		Key Performanace	Ind.	
Current Assets	2,313,617	Total Charges	69,875,921		Salary Expense	31.9%	
Fixed Assets	116,024	Contract Allowance	65,686,693	94.0%	Fringe Benefits	20.3%	
Other Assets	0	Operating Revenue	4,189,228	6.0%			
Total Assets	2,429,641	Operating Expense	3,606,223	86.1%	Current Ratio	1.3	
Current Liabilities	1,845,380	Operating Margin	583,005	13.9%	Days to Collect	3,336.0	
Long Term Liabilities	1,260	Other Income	0	0.0%	Avg Payment Days	187.3	
Total Equity	583,003	Other Expense	0	0.0%	Depreciation Rate	200.7%	
Total Liab. and Equity	2,429,643	Net Profit or Loss	583,005	13.9%	Return on Equity	100.0%	
052675 EAST BAY	052675 EAST BAY PERITONEAL DIALYSIS						
13939 EAST 14TH S	TREET, SUITE 1	10 12/31/2012	366 Days Settled		Short Term		
SAN LEANDRO, CA	,						
· · · · · · · · · · · · · · · · · · ·	94578						
ALAMEDA	94578						
·							
ALAMEDA	FORNIA)	Income	e Statement		Key Performanace	lnd.	
ALAMEDA BLUE CROSS (CALI	FORNIA) Sheet	Income Total Charges	e Statement 1,088,534		Key Performanace Salary Expense	Ind. 38.2%	
ALAMEDA BLUE CROSS (CALI Balance S	FORNIA) Sheet 3,419,563			4.9%	-		
ALAMEDA BLUE CROSS (CALI Balance S Current Assets	FORNIA) Sheet 3,419,563 14,415	Total Charges	1,088,534	4.9% 95.1%	Salary Expense	38.2%	
ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets	FORNIA) Sheet 3,419,563 14,415	Total Charges Contract Allowance	1,088,534		Salary Expense	38.2%	
ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	FORNIA) Sheet 3,419,563 14,415	Total Charges Contract Allowance Operating Revenue	1,088,534 53,199 1,035,335	95.1%	Salary Expense Fringe Benefits	38.2% 4.6%	
ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	FORNIA) Sheet 3,419,563 14,415 0 3,433,978	Total Charges Contract Allowance Operating Revenue Operating Expense	1,088,534 53,199 1,035,335 1,147,149	95.1% 110.8% -10.8%	Salary Expense Fringe Benefits Current Ratio	38.2% 4.6% 39.0	
ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	FORNIA) Sheet 3,419,563 14,415 0 3,433,978 87,710	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,088,534 53,199 1,035,335 1,147,149 -111,814	95.1% 110.8% -10.8%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	38.2% 4.6% 39.0 48.8	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552574 EAST L A DIALYSIS CENTER For Profit						
5830 EAST WHITTIE	R BOULEVARD	12/31/2012	366 Days Settled	d	Short Term	
LOS ANGELES, CA	90022					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	526,812	Total Charges	6,196,014		Salary Expense	34.2%
Fixed Assets	15,694	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	156,867	Operating Revenue	6,196,014	100.0%		
Total Assets	699,373	Operating Expense	4,394,770	70.9%	Current Ratio	0.3
Current Liabilities	1,892,941	Operating Margin	1,801,244	29.1%	Days to Collect	(5.2)
Long Term Liabilities	0	Other Income	54,946	0.9%	Avg Payment Days	19.6
Total Equity	-1,193,568	Other Expense	0	0.0%	Depreciation Rate	21.0%

052622 EAST LA PLAZA DIALYSIS

For Profit

1700 CESAR E CHAVEZ AVENUE, SUITE L100

12/31/2012 366 Days Submitted

1,856,190

Short Term

30.0% Return on Equity

-155.5%

LOS ANGELES, CA 90033

LOS ANGELES

Total Liab. and Equity

BLUE CROSS (TEXAS)

Balance Sheet Income		Statement		Key Performanace Ind.		
Current Assets	9,019,848	Total Charges	10,253,856		Salary Expense	30.6%
Fixed Assets	906,780	Contract Allowance	252,270	2.5%	Fringe Benefits	5.0%
Other Assets	1,668,094	Operating Revenue	10,001,586	97.5%		
Total Assets	11,594,722	Operating Expense	8,269,184	82.7%	Current Ratio	10.0
Current Liabilities	901,301	Operating Margin	1,732,402	17.3%	Days to Collect	29.4
Long Term Liabilities	-139,075	Other Income	2,031	0.0%	Avg Payment Days	9.9
Total Equity	10,832,497	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	11,594,723	Net Profit or Loss	1,734,433	17.3%	Return on Equity	16.0%

All Providers

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699,373 Net Profit or Loss

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052867 EAST PAL	052867 EAST PALMDALE DIALYSIS CENTER				For Profit	
2710 EAST PALMDA	ALE BLVD	12/31/2012	366 Days Settled	t	Short Term	
PALMDALE, CA 935	50					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,010,032	Total Charges	7,502,102		Salary Expense	32.0%
Fixed Assets	584,296	Contract Allowance	4,984,649	66.4%	Fringe Benefits	4.3%
Other Assets	11,943	Operating Revenue	2,517,453	33.6%		
Total Assets	1,606,271	Operating Expense	1,997,012	79.3%	Current Ratio	1.2
Current Liabilities	866,248	Operating Margin	520,441	20.7%	Days to Collect	10.5
Long Term Liabilities	47,547	Other Income	0	0.0%	Avg Payment Days	21.7
Total Equity	692,476	Other Expense	0	0.0%	Depreciation Rate	36.1%
Total Liab. and Equity	1,606,271	Net Profit or Loss	520,441	20.7%	Return on Equity	75.2%
052613 EATON CA	NYON DIALYSI	S			For Profit	
2551 E WASHINGTO	ON BLVD	12/31/2012 366 Days Settled		t	Short Term	
PASADENA, CA 911	06					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	7,620,087	Total Charges	4,594,209		Salary Expense	36.0%
Fixed Assets	178,251	Contract Allowance	-314,662	-6.8%	Fringe Benefits	4.7%
Other Assets	53,887	Operating Revenue	4,908,871	106.8%		
Total Assets	7,852,225	Operating Expense	4,516,269	92.0%	Current Ratio	11.8
Current Liabilities	646,934	Operating Margin	392,602	8.0%	Days to Collect	15.8
Long Term Liabilities	0	Other Income	-1,075	0.0%	Avg Payment Days	10.0
Total Equity	7,205,291	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	7,852,225	Net Profit or Loss	391,527	8.0%	Return on Equity	5.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052341 EL CAMINO	O HOSPITAL DIA	ALYSIS			Not for Profit	
2505 HOSPITAL DRI	VE	Cost Repor	t not filed.		Short Term	
MOUNTAIN VIEW, C	A 94039					
SANTA CLARA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052690 EL CENTR	O DESERT VAL	LEY DIALYSIS			For Profit	
110 SOUTH FIFTH S	TREET	12/31/2012	366 Days Settle	d	Short Term	
EL CENTRO, CA 922	243					
IMPERIAL						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	387,399	Total Charges	3,474,569		Salary Expense	58.9%
Fixed Assets	6,427,626	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	3,474,569	100.0%		
Total Assets	6,815,025	Operating Expense	2,492,680	71.7%	Current Ratio	(1.5)
Current Liabilities	-264,045	Operating Margin	981,889	28.3%	Days to Collect	0.0
Long Term Liabilities	120	Other Income	0	0.0%	Avg Payment Days	(4.9)
Total Equity	-6,551,103	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	-6,815,028	Net Profit or Loss	981,889	28.3%	Return on Equity	-15.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052786 EL CERRIT	O DIALYSIS				For Profit	
10690 SAN PABLO <i>A</i>	AVENUE	12/31/2012	366 Days Settled		Short Term	
EL CERRITO, CA 94	530					
CONTRA COSTA						
САНАВА						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,904,009	Total Charges	6,481,648		Salary Expense	39.3%
Fixed Assets	376,616	Contract Allowance	-309,738	-4.8%	Fringe Benefits	5.9%
Other Assets	10,736	Operating Revenue	6,791,386	104.8%		
Total Assets	11,291,361	Operating Expense	5,470,911	80.6%	Current Ratio	37.1
Current Liabilities	294,022	Operating Margin	1,320,475	19.4%	Days to Collect	13.4
Long Term Liabilities	0	Other Income	-528,475	-7.8%	Avg Payment Days	9.3
Total Equity	10,997,339	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	11,291,361	Net Profit or Loss	792,000	11.7%	Return on Equity	7.2%
552529 ELK GROV	'E DIALYSIS CE	NTER			For Profit	
9281 OFFICE PARK	CIRCLE, SUITE	105 12/31/2012	366 Days Settled		Short Term	
ELK GROVE, CA 957	758					
SACRAMENTO						
TRAILBLAZERS HEA	ALTH ENTERPR	ISES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,512,146	Total Charges	5,425,027		Salary Expense	35.9%
Fixed Assets	358,831	Contract Allowance	-67,146	-1.2%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	5,492,173	101.2%		
Total Assets	1,870,977	Operating Expense	4,706,103	85.7%	Current Ratio	3.8
Current Liabilities	400,890	Operating Margin	786,070	14.3%	Days to Collect	88.6
Long Term Liabilities	173,361	Other Income	-383,170	-7.0%	Avg Payment Days	8.3
Total Equity	1,296,725	Other Expense	0	0.0%	Depreciation Rate	15.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052756 ENCINITAS	BDIALYSIS				For Profit		
332 SANTA FE DRIV	E, SUITE 100	12/31/2012	366 Days Settled		Short Term		
ENCINITAS, CA 9202	24						
SAN DIEGO							
BLUE CROSS (GEO	RGIA)						
Balance Sheet		Income	Statement		Key Performanace II	nd.	
Current Assets	2,395,215	Total Charges	3,192,594		Salary Expense	33.1%	
Fixed Assets	111,780	Contract Allowance	-15,505	-0.5%	Fringe Benefits	4.5%	
Other Assets	1,293,995	Operating Revenue	3,208,099	100.5%			
Total Assets	3,800,990	Operating Expense	2,723,955	84.9%	Current Ratio	16.0	
Current Liabilities	149,977	Operating Margin	484,144	15.1%	Days to Collect	48.0	
Long Term Liabilities	19,982	Other Income	234	0.0%	Avg Payment Days	8.5	
Total Equity	3,631,031	Other Expense	0	0.0%	Depreciation Rate	26.8%	
Total Liab. and Equity	3,800,990	Net Profit or Loss	484,378	15.1%	Return on Equity	13.3%	
052525 ESCONDID	O DIALYSIS				For Profit		
203 E SECOND AVE	NUE	12/31/2012 366 Days Settled			Short Term		
ESCONDIDO, CA 92	025						
SAN DIEGO							
BLUE CROSS (GEO	RGIA)						
Balance S	heet	Income	Statement		Key Performanace II	Key Performanace Ind.	
O A t -							
Current Assets	17,875,367	Total Charges	4,564,371		Salary Expense	35.3%	
Fixed Assets	17,875,367 295,576	Total Charges Contract Allowance	4,564,371 -575,293	-12.6%	Salary Expense Fringe Benefits	35.3% 4.8%	
		_		-12.6% 112.6%			
Fixed Assets	295,576	Contract Allowance	-575,293		Fringe Benefits		
Fixed Assets Other Assets	295,576 652,185	Contract Allowance Operating Revenue	-575,293 5,139,664	112.6%	Fringe Benefits Current Ratio	4.8%	
Fixed Assets Other Assets Total Assets	295,576 652,185 18,823,128	Contract Allowance Operating Revenue Operating Expense	-575,293 5,139,664 3,708,546	112.6% 72.2% 27.8%	Fringe Benefits Current Ratio	4.8% 39.5	
Fixed Assets Other Assets Total Assets Current Liabilities	295,576 652,185 18,823,128 452,226	Contract Allowance Operating Revenue Operating Expense Operating Margin	-575,293 5,139,664 3,708,546 1,431,118	112.6% 72.2% 27.8% 0.0%	Fringe Benefits Current Ratio Days to Collect	4.8% 39.5 31.1	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053514 EVERGREI	53514 EVERGREEN DIALYSIS SERVICES					
2240 TULLY ROAD		Cost Repor	t not filed.		Short Term	
SAN JOSE, CA 9512	2					
SANTA CLARA						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
552594 EXETER D	IALYSIS				For Profit	
1116 WEST VISALIA	ROAD, SUITE 1	06 12/31/2012	366 Days Settled	I	Short Term	
EXETER, CA 93221						
TULARE						
TULARE NATIONAL GOVERN	IMENT SERVICE	ΞS				
			Statement		Key Performanace I	nd.
NATIONAL GOVERN	Sheet		• Statement 2,835,321		Key Performanace I Salary Expense	nd. 38.6%
NATIONAL GOVERN Balance S	Sheet	Income		-8.3%	-	
NATIONAL GOVERN Balance S Current Assets	Sheet -1,790,361	Income Total Charges	2,835,321	-8.3% 108.3%	Salary Expense	38.6%
NATIONAL GOVERN Balance S Current Assets Fixed Assets	Sheet -1,790,361 869,746	Income Total Charges Contract Allowance	2,835,321 -236,094	108.3%	Salary Expense	38.6%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	6heet -1,790,361 869,746 0	Income Total Charges Contract Allowance Operating Revenue	2,835,321 -236,094 3,071,415	108.3% 83.4%	Salary Expense Fringe Benefits	38.6% 6.1%
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	-1,790,361 869,746 0 -920,615	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,835,321 -236,094 3,071,415 2,562,233	108.3% 83.4% 16.6%	Salary Expense Fringe Benefits Current Ratio	38.6% 6.1% (8.7)
NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-1,790,361 869,746 0 -920,615 204,829	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,835,321 -236,094 3,071,415 2,562,233 509,182	108.3% 83.4% 16.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	38.6% 6.1% (8.7) 251.6

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052618 FAIRFIELD	DIALYSIS CEN	TER			For Profit	
4660 CENTRAL WAY	(12/31/2012	366 Days Settled	I	Short Term	
FAIRFIELD, CA 9453	33					
SOLANO						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace	nd.
Current Assets	17,752,593	Total Charges	10,443,924		Salary Expense	32.6%
Fixed Assets	1,033,485	Contract Allowance	-159,709	-1.5%	Fringe Benefits	5.1%
Other Assets	9,300	Operating Revenue	10,603,633	101.5%		
Total Assets	18,795,378	Operating Expense	7,390,244	69.7%	Current Ratio	23.4
Current Liabilities	757,320	Operating Margin	3,213,389	30.3%	Days to Collect	11.9
Long Term Liabilities	61,695	Other Income	2,411	0.0%	Avg Payment Days	9.1
Total Equity	17,976,365	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	18,795,380	Net Profit or Loss	3,215,800	30.3%	Return on Equity	17.9%
052872 FLORENCE	E DIALYSIS CEN	ITER			For Profit	
351 WEST FLOREN	CE AVENUE	12/31/2012	366 Days Settled	I	Short Term	
LOS ANGELES, CA	90003					
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	194,912	Total Charges	3,824,969		Salary Expense	44.1%
Fixed Assets	189 263	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
	100,200	Contract Allowance		0.070	Tillige Dellellis	0.0%
Other Assets		Operating Revenue	3,824,969	100.0%	Tringe Denenis	0.0%
					Current Ratio	0.0%
Other Assets	0	Operating Revenue	3,824,969	100.0%	·	18.7
Other Assets Total Assets	384,175	Operating Revenue Operating Expense	3,824,969 3,288,601	100.0% 86.0%	Current Ratio	
Other Assets Total Assets Current Liabilities	0 384,175 0	Operating Revenue Operating Expense Operating Margin	3,824,969 3,288,601 536,368	100.0% 86.0% 14.0%	Current Ratio Days to Collect Avg Payment Days	18.7

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052857 FLORIN DI	052857 FLORIN DIALYSIS CENTER					
7000 STOCKTON BL	_VD	12/31/2012	366 Days Settled	d	Short Term	
SACRAMENTO, CA	95823					
SACRAMENTO						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	13,408,402	Total Charges	9,086,134		Salary Expense	39.1%
Fixed Assets	331,375	Contract Allowance	-67,805	-0.7%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	9,153,939	100.7%		
Total Assets	13,739,777	Operating Expense	6,788,283	74.2%	Current Ratio	19.5
Current Liabilities	687,059	Operating Margin	2,365,656	25.8%	Days to Collect	12.6
Long Term Liabilities	0	Other Income	4,880	0.1%	Avg Payment Days	10.9
Total Equity	13,052,717	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	13,739,776	Net Profit or Loss	2,370,536	25.9%	Return on Equity	18.2%
052524 FMC DIAL	YSIS OF SANTA	ROSA			For Profit	
1020 SECOND STRE	ΞET	12/31/2012 366 Days Settled		Short Term		
SANTA ROSA, CA 9	5404					
SONOMA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	699,855	Total Charges	3,402,562		Salary Expense	43.7%
Fixed Assets	2,300,257	Contract Allowance	0	0.0%	Fringe Benefits	11.7%
Other Assets	0	Operating Revenue	3,402,562	100.0%		
Total Assets	3,000,112	Operating Expense	2,813,885	82.7%	Current Ratio	(4.0)
Current Liabilities	-175,181	Operating Margin	588,677	17.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.1)
Total Equity	-2,824,932	Other Expense	0	0.0%	Depreciation Rate	4.9%
Total Liab. and Equity	-3,000,113	Net Profit or Loss	588,677	17.3%	Return on Equity	-20.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052890 FMC DIAL	052890 FMC DIALYSIS SERVICES-ANTELOPE					For Profit	
44950 VALLEY CEN	TRAL WAY, SUI	ΤΕ 108 12/31/2012	366 Days Settled	d	Short Term		
LANCASTER, CA 93	536						
LOS ANGELES							
BLUE CROSS (TEXA	AS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	749,939	Total Charges	5,238,027		Salary Expense	34.3%	
Fixed Assets	-310,566	Contract Allowance	0	0.0%	Fringe Benefits	9.6%	
Other Assets	0	Operating Revenue	5,238,027	100.0%			
Total Assets	439,373	Operating Expense	4,479,257	85.5%	Current Ratio	(3.5)	
Current Liabilities	-217,340	Operating Margin	758,770	14.5%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(1.4)	
Total Equity	-222,033	Other Expense	0	0.0%	Depreciation Rate	34.2%	
Total Liab. and Equity	-439,373	Net Profit or Loss	758,770	14.5%	Return on Equity	-341.7%	
052860 FMC DIAL	YSIS SERVICES	CHANNEL ISLANDS			For Profit		
2679 B SAVIERS RD)	12/31/2012	366 Days Settled	d	Short Term		
OXNARD, CA 93033							
VENTURA							
BLUE CROSS (TEXA	AS)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	915,007	Total Charges	4,781,251		Salary Expense	39.0%	
Fixed Assets	1,783,019	Contract Allowance	0	0.0%	Fringe Benefits	11.3%	
Other Assets	0	Operating Revenue	4,781,251	100.0%			
Total Assets	2,698,026	Operating Expense	3,771,281	78.9%	Current Ratio	(2.0)	
Current Liabilities	-461,899	Operating Margin	1,009,970	21.1%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(13.5)	
l	-2,236,127	Other Expense	0	0.0%	Depreciation Rate	9.9%	
Total Equity					•		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052862 FMC DIAL	52862 FMC DIALYSIS SERVICES NORTH ORANGE COUNTY					
511 N BROOKHURS	T STREET, STE	100 12/31/2012	366 Days Settled	t	Short Term	
ANAHEIM, CA 92801	1					
ORANGE						
NATIONAL GOVERN	NMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	762,222	Total Charges	5,712,848		Salary Expense	40.9%
Fixed Assets	3,707,786	Contract Allowance	0	0.0%	Fringe Benefits	11.8%
Other Assets	0	Operating Revenue	5,712,848	100.0%		
Total Assets	4,470,008	Operating Expense	4,420,208	77.4%	Current Ratio	(3.4)
Current Liabilities	-224,718	Operating Margin	1,292,640	22.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.0)
Total Equity	-4,245,291	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	-4,470,009	Net Profit or Loss	1,292,640	22.6%	Return on Equity	-30.4%
052880 FMC DIAL	YSIS SERVICES	OF BELLF			For Profit	
10116 ROSECRANS	AVENUE	12/31/2012	366 Days Settled	d	Short Term	
BELLFLOWER, CA 9	00706					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	889,675	Total Charges	7,683,074		Salary Expense	38.9%
Fixed Assets	5,799,605	Contract Allowance	0	0.0%	Fringe Benefits	11.5%
Other Assets	0	Operating Revenue	7,683,074	100.0%		
Total Assets	6,689,280	Operating Expense	5,867,451	76.4%	Current Ratio	(3.0)
Current Liabilities	-294,054	Operating Margin	1,815,623	23.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.2)
Total Equity	-6,395,225	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	-6,689,279	Net Profit or Loss	1,815,623	23.6%	Return on Equity	-28.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052886 FMC DIAL	052886 FMC DIALYSIS SERVICES OF COLLEGE					
4660 EL CAJON BLV	D, SUITE 110	12/31/2012	366 Days Settled	I	Short Term	
SAN DIEGO, CA 921	15					
SAN DIEGO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	371,513	Total Charges	2,249,794		Salary Expense	40.4%
Fixed Assets	-1,278,310	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	2,249,794	100.0%		
Total Assets	-906,797	Operating Expense	1,822,035	81.0%	Current Ratio	(2.7)
Current Liabilities	-135,653	Operating Margin	427,759	19.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.6)
Total Equity	1,042,452	Other Expense	0	0.0%	Depreciation Rate	-22.8%
Total Liab. and Equity	906,799	Net Profit or Loss	427,759	19.0%	Return on Equity	41.0%
552506 FMC DIAL	YSIS SERVICES	OF IRWINDALE			For Profit	
12711 RAMONA BLV	/D, SUITE 111	12/31/2012	366 Days Settled	I	Short Term	
IRWINDALE, CA 917	706					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	719,639	Total Charges	6,349,376		Salary Expense	36.6%
Fixed Assets	5,834,013	Contract Allowance	0	0.0%	Fringe Benefits	10.3%
Other Assets	0	Operating Revenue	6,349,376	100.0%		
Total Assets	6,553,652	Operating Expense	4,763,981	75.0%	Current Ratio	(1.8)
Current Liabilities	-406,021	Operating Margin	1,585,395	25.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.4)
Total Equity	-6,147,633	Other Expense	0	0.0%	Depreciation Rate	4.2%
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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052889 FMC DIAL	052889 FMC DIALYSIS SERVICES OF NORTH					
145 WEST VICTORIA	A STREET	12/31/2012	: 366 Days Settled	i	Short Term	
LONG BEACH, CA 9	0805					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	367,624	Total Charges	2,896,294		Salary Expense	36.8%
Fixed Assets	-738,949	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	0	Operating Revenue	2,896,294	100.0%		
Total Assets	-371,325	Operating Expense	2,419,945	83.6%	Current Ratio	(3.1)
Current Liabilities	-118,660	Operating Margin	476,349	16.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	489,984	Other Expense	0	0.0%	Depreciation Rate	37.0%
Total Liab. and Equity	371,324	Net Profit or Loss	476,349	16.4%	Return on Equity	97.2%
052885 FMC DIAL)	YSIS SERVICES	OF PARADISE			For Profit	
6919 PARADISE VAL	LLEY ROAD	12/31/2012	366 Days Settled	i	Short Term	
SAN DIEGO, CA 921	39					
SAN DIEGO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	721,138	Total Charges	4,891,534		Salary Expense	37.8%
Fixed Assets	2,404,568	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	0	Operating Revenue	4,891,534	100.0%		
Total Assets	3,125,706	Operating Expense	3,829,164	78.3%	Current Ratio	(2.3)
Current Liabilities	-309,958	Operating Margin	1,062,370	21.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.0)
Total Equity	-2,815,747	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	-3,125,705	Net Profit or Loss	1,062,370	21.7%	Return on Equity	-37.7%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052878 FMC DIALYSIS SERVICES OF SAN B					For Profit	
636 EAST BRIER DF	RIVE, SUITE 150	12/31/2012	366 Days Settled		Short Term	
SAN BERNARDINO,	CA 92408					
SAN BERNARDINO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	640,271	Total Charges	4,625,827		Salary Expense	38.2%
Fixed Assets	815,707	Contract Allowance	0	0.0%	Fringe Benefits	11.3%
Other Assets	0	Operating Revenue	4,625,827	100.0%		
Total Assets	1,455,978	Operating Expense	3,730,497	80.6%	Current Ratio	(3.7)
Current Liabilities	-172,706	Operating Margin	895,330	19.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.1)
Total Equity	-1,283,273	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	-1,455,979	Net Profit or Loss	895,330	19.4%	Return on Equity	-69.8%
552503 FMC DIAL	YSIS SERVICES	OF SANTA ROSA NO	ORTH		For Profit	
487 AVIATION BLVD), SUITE 110	12/31/2012	366 Days Settled		Short Term	
SANTA ROSA, CA 9	5403					
SONOMA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	188,541	Total Charges	1,082,000		Salary Expense	33.9%
Fixed Assets	-2,447,619	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	1,082,000	100.0%		
Total Assets	-2,259,078	Operating Expense	1,108,423	102.4%	Current Ratio	(3.5)
Current Liabilities	-54,428	Operating Margin	-26,423	-2.4%	Days to Collect	366.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	2,313,507	Other Expense	0	0.0%	Depreciation Rate	-10.9%
Total Liab. and Equity	2,259,079	Net Profit or Loss	(26,423)	-2.4%	Return on Equity	-1.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052882 FMC DIALYSIS SERVICES OF W LOS					For Profit			
301 NORTH PRAIRIE AVENUE, SUITE 100 12/31/2012 366 Days Settled Short Term								
INGLEWOOD, CA 90)301							
LOS ANGELES								
BLUE CROSS (TEXA	AS)							
Balance Sheet		Income Statement			Key Performanace Ind.			
Current Assets	738,942	Total Charges	5,516,255		Salary Expense	38.2%		
Fixed Assets	323,881	Contract Allowance	0	0.0%	Fringe Benefits	9.2%		
Other Assets	0	Operating Revenue	5,516,255	100.0%				
Total Assets	1,062,823	Operating Expense	4,416,806	80.1%	Current Ratio	(3.0)		
Current Liabilities	-250,097	Operating Margin	1,099,449	19.9%	Days to Collect	0.0		
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.9)		
Total Equity	-812,727	Other Expense	0	0.0%	Depreciation Rate	23.7%		
Total Liab. and Equity	-1,062,824	Net Profit or Loss	1,099,449	19.9%	Return on Equity	-135.3%		
l .								
052847 FMC DIAL	YSIS SERVICES	OF WEST			Public			
			366 Days Settled	<u> </u>	Public Short Term			
1540 W WEST COV	INA PARKWAY		366 Days Settled	i				
	INA PARKWAY		366 Days Settled	i				
1540 W WEST COV WEST COVINA, CA	INA PARKWAY 91790		366 Days Settled	i				
1540 W WEST COV WEST COVINA, CA LOS ANGELES	INA PARKWAY 91790 AS)	12/31/2012	366 Days Settled	i		Ind.		
1540 W WEST COV WEST COVINA, CA LOS ANGELES BLUE CROSS (TEXA	INA PARKWAY 91790 AS) Sheet	12/31/2012	·	i	Short Term	Ind. 34.5%		
1540 W WEST COV WEST COVINA, CA LOS ANGELES BLUE CROSS (TEXA Balance S	INA PARKWAY 91790 AS) Sheet	12/31/2012 Income	Statement	0.0%	Short Term Key Performanace			
1540 W WEST COV WEST COVINA, CAR LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets	INA PARKWAY 91790 AS) Sheet 654,549	12/31/2012 Income Total Charges	• Statement 3,413,731		Short Term Key Performanace Salary Expense	34.5%		
1540 W WEST COV WEST COVINA, CAR LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	INA PARKWAY 91790 AS) Sheet 654,549 -2,133,753	Income Total Charges Contract Allowance	Statement 3,413,731 0	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits	34.5%		
1540 W WEST COV WEST COVINA, CAR LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	INA PARKWAY 91790 AS) Sheet 654,549 -2,133,753 1,419,599 -59,605	Income Total Charges Contract Allowance Operating Revenue	Statement 3,413,731 0 3,413,731	0.0% 100.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	34.5% 7.2%		
1540 W WEST COV WEST COVINA, CAR LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	INA PARKWAY 91790 AS) Sheet 654,549 -2,133,753 1,419,599 -59,605	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,413,731 0 3,413,731 2,961,909	0.0% 100.0% 86.8% 13.2%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	34.5% 7.2% (3.7)		
1540 W WEST COV WEST COVINA, CAR LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	INA PARKWAY 91790 AS) Sheet 654,549 -2,133,753 1,419,599 -59,605 -175,302	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 3,413,731 0 3,413,731 2,961,909 451,822	0.0% 100.0% 86.8% 13.2%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	34.5% 7.2% (3.7) 0.0		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552508 FMC DIAL	For Profit						
19836 VENTURA BLVD SUITE C		12/31/2012 366 Days Settled			Short Term		
WOODLAND HILLS,	CA 91364						
LOS ANGELES							
BLUE CROSS (TEXA	AS)						
Balance Sheet		Income Statement			Key Performanace Ind.		
Current Assets	616,686	Total Charges	4,435,420		Salary Expense	35.5%	
Fixed Assets	-1,350,631	Contract Allowance	0	0.0%	Fringe Benefits	8.8%	
Other Assets	0	Operating Revenue	4,435,420	100.0%			
Total Assets	-733,945	Operating Expense	3,843,487	86.7%	Current Ratio	(2.9)	
Current Liabilities	-216,037	Operating Margin	591,933	13.3%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.6)	
Total Equity	949,982	Other Expense	0	0.0%	Depreciation Rate	-128.8%	
Total Liab. and Equity	733,945	Net Profit or Loss	591,933	13.3%	Return on Equity	62.3%	
052855 FMC DIALYSIS SERVICES RANCHO C For Profit							
10532 ACACIA STREET, SUITE B-2		12/31/2012 366 Days Settled			Short Term		
RANCHO CUCAMONGA, CA 91730							
SAN BERNARDINO							
BLUE CROSS (UTAI	H)						
Balance Sheet		Income Statement			Key Performanace Ind.		
Current Assets	884,614	Total Charges	5,633,570		Salary Expense	37.5%	
Fixed Assets	1,036,705	Contract Allowance	0	0.0%	Fringe Benefits	10.2%	
Other Assets	0	Operating Revenue	5,633,570	100.0%			
Total Assets	1,921,319	Operating Expense	4,672,189	82.9%	Current Ratio	(3.1)	
Current Liabilities	-282,595	Operating Margin	961,381	17.1%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(1.4)	
Total Equity	-1,638,723	Other Expense	0	0.0%	Depreciation Rate	7.0%	
Total Liab. and Equity		Net Profit or Loss	961,381		Return on Equity	-58.7%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052848 FMC DIAL	For Profit					
3470 LA SIERRA AV	ENUE	12/31/2012	366 Days Settled	d	Short Term	
RIVERSIDE, CA 925	03					
RIVERSIDE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	913,973	Total Charges	6,897,436		Salary Expense	37.1%
Fixed Assets	4,691,715	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	0	Operating Revenue	6,897,436	100.0%		
Total Assets	5,605,688	Operating Expense	5,124,709	74.3%	Current Ratio	(3.9)
Current Liabilities	-237,375	Operating Margin	1,772,727	25.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.0)
Total Equity	-5,368,314	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	-5,605,689	Net Profit or Loss	1,772,727	25.7%	Return on Equity	-33.0%
052861 FMC DIAL	YSIS SERVICES	SOUTH ORANGE CO	DUNTY		For Profit	
2020 EAST FIRST S	TREET, SUITE 1	10 12/31/2012	366 Days Settled	ł	Short Term	
SANTA ANA, CA 927						
0541105	705					
ORANGE	705					
BLUE CROSS (TEX						
	AS)	Income	s Statement		Key Performanace	nd.
BLUE CROSS (TEXA	AS) Sheet	Income Total Charges	• Statement 6,147,046		Key Performanace I Salary Expense	nd. 38.1%
BLUE CROSS (TEXA	AS) Sheet			0.0%	•	
BLUE CROSS (TEXA Balance S Current Assets	AS) Sheet 808,692	Total Charges	6,147,046	0.0% 100.0%	Salary Expense	38.1%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	AS) Sheet 808,692 4,920,530	Total Charges Contract Allowance	6,147,046		Salary Expense Fringe Benefits	38.1%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 808,692 4,920,530 0	Total Charges Contract Allowance Operating Revenue	6,147,046 0 6,147,046	100.0%	Salary Expense Fringe Benefits Current Ratio	38.1% 9.5%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) 808,692 4,920,530 0 5,729,222	Total Charges Contract Allowance Operating Revenue Operating Expense	6,147,046 0 6,147,046 4,259,636	100.0% 69.3% 30.7%	Salary Expense Fringe Benefits Current Ratio	38.1% 9.5% (4.3)
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) 808,692 4,920,530 0 5,729,222 -189,973	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,147,046 0 6,147,046 4,259,636 1,887,410	100.0% 69.3% 30.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	38.1% 9.5% (4.3) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052624 FMC OF PE	ETALUMA				For Profit	
715 SOUTHPOINT B	LVD, SUITE A	12/31/2012	366 Days Settled	i	Short Term	
PETALUMA, CA 949	54					
SONOMA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	869,659	Total Charges	3,953,945		Salary Expense	41.3%
Fixed Assets	3,747,545	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	0	Operating Revenue	3,953,945	100.0%		
Total Assets	4,617,204	Operating Expense	3,101,931	78.5%	Current Ratio	(3.1)
Current Liabilities	-279,672	Operating Margin	852,014	21.5%	Days to Collect	0.0
Long Term Liabilities	-1,622	Other Income	0	0.0%	Avg Payment Days	(4.6)
Total Equity	-4,335,910	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	-4,617,204	Net Profit or Loss	852,014	21.5%	Return on Equity	-19.7%
552516 FMCNA DIA	ALYSIS SERVIC	ES OF RANCHO			For Profit	
11031 VIA FRONTER	RA SUITE C	12/31/2012	366 Days Settled	ł	Short Term	
SAN DIEGO, CA 921	27					
SAN DIEGO						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	614,346	Total Charges	4,052,064		Salary Expense	39.5%
Fixed Assets	3,359,384	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	4,052,064	100.0%		
Total Assets	3,973,730	Operating Expense	2,571,789	63.5%	Current Ratio	(2.3)
Current Liabilities	-263,660	Operating Margin	1,480,275	36.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(8.5)
Total Equity	-3,710,070	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	-3,973,730	Net Profit or Loss	1,480,275	36.5%	Return on Equity	-39.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052544 FMCNA OF	CULVER CITY				For Profit	
9432 W VENICE BLV	′D	12/31/2012	366 Days Settled	d	Short Term	
CULVER CITY, CA 9	0232					
LOS ANGELES						
BLUE CROSS (TEXA	1 S)					
Balance S	heet	Income Statement			Key Performanace I	nd.
Current Assets	742,222	Total Charges	4,552,814		Salary Expense	36.0%
Fixed Assets	668,140	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	0	Operating Revenue	4,552,814	100.0%		
Total Assets	1,410,362	Operating Expense	4,055,346	89.1%	Current Ratio	(2.6)
Current Liabilities	-282,728	Operating Margin	497,468	10.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.0)
Total Equity	-1,127,634	Other Expense	0	0.0%	Depreciation Rate	17.4%
Total Liab. and Equity	-1,410,362	Net Profit or Loss	497,468	10.9%	Return on Equity	-44.1%
052682 FONTANA	DIALYSIS				For Profit	
17590 FOOTHILL BL	VD SUITE 301	12/31/2012	366 Days Reope	ned	Short Term	
FONTANA, CA 9233	5					
SAN BERNARDINO						
BLUE CROSS (GEO						
Balance Sheet						
Balance S	•	Income	Statement		Key Performanace I	nd.
Balance S Current Assets	Sheet	Income Total Charges	• Statement 5,533,484		Key Performanace I Salary Expense	nd. 34.0%
	Sheet			0.5%	-	
Current Assets	5heet 1,750,179	Total Charges	5,533,484	0.5% 99.5%	Salary Expense	34.0%
Current Assets Fixed Assets	1,750,179 1,299,480	Total Charges Contract Allowance	5,533,484		Salary Expense Fringe Benefits	34.0%
Current Assets Fixed Assets Other Assets	1,750,179 1,299,480 2,341,599	Total Charges Contract Allowance Operating Revenue	5,533,484 25,755 5,507,729	99.5%	Salary Expense Fringe Benefits Current Ratio	34.0% 4.5%
Current Assets Fixed Assets Other Assets Total Assets	1,750,179 1,299,480 2,341,599 5,391,258	Total Charges Contract Allowance Operating Revenue Operating Expense	5,533,484 25,755 5,507,729 4,867,425	99.5% 88.4% 11.6%	Salary Expense Fringe Benefits Current Ratio	34.0% 4.5% 3.7
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,750,179 1,299,480 2,341,599 5,391,258 474,574	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,533,484 25,755 5,507,729 4,867,425 640,304	99.5% 88.4% 11.6% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	34.0% 4.5% 3.7 14.4

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552566 FORT BRA	GG DIALYSIS -	DCI			Not for Profit	
512 CYPRESS STRE	ET	9/30/2012 3	366 Days Settled		Short Term	
FORT BRAGG, CA 9	5437					
MENDOCINO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	107,130	Total Charges	645,473		Salary Expense	31.0%
Fixed Assets	11,484	Contract Allowance	39,151	6.1%	Fringe Benefits	9.0%
Other Assets	0	Operating Revenue	606,322	93.9%		
Total Assets	118,614	Operating Expense	816,867	134.7%	Current Ratio	0.1
Current Liabilities	2,014,363	Operating Margin	-210,545	-34.7%	Days to Collect	15.1
Long Term Liabilities	0	Other Income	5,825	1.0%	Avg Payment Days	10.2
Total Equity	-1,895,748	Other Expense	0	0.0%	Depreciation Rate	20.1%
Total Liab. and Equity	118,615	Net Profit or Loss	(204,720)	-33.8%	Return on Equity	10.8%
552620 FOSTER C	ITY DIALYSIS C	ENTER			For Profit	
1261 E HILLSDALE E	BLVD, SUITE 2	12/31/2012	366 Days Settled	I	Short Term	
FOSTER CITY, CA 9	4404					
SAN MATEO						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,586,653	Total Charges	2,080,530		Salary Expense	31.7%
Fixed Assets	1,338,462	Contract Allowance	-42,824	-2.1%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	2,123,354	102.1%		
Total Assets	-2,248,191	Operating Expense	2,139,508	100.8%	Current Ratio	(43.5)
Current Liabilities	82,376	Operating Margin	-16,154	-0.8%	Days to Collect	81.6
Long Term Liabilities	0	Other Income	937	0.0%	Avg Payment Days	8.6
Total Equity	-2,330,567	Other Expense	0	0.0%	Depreciation Rate	22.4%
1						

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552630 FOUNTAIN	For Profit					
17150 EUCLID AVEN	NUE, SUITE 111	12/31/2012	31 Days Settled		Short Term	
FOUNTAIN VALLEY,	CA 92708	11/30/2012 335 Days Settled				
ORANGE						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	11,778,124	Total Charges	1,213,096		Salary Expense	41.4%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	1.7%
Other Assets	0	Operating Revenue	1,213,096	100.0%		
Total Assets	11,778,124	Operating Expense	1,390,739	114.6%	Current Ratio	
Current Liabilities	0	Operating Margin	-177,643	-14.6%	Days to Collect	3,553.5
Long Term Liabilities	117,781	Other Income	1,769,571	145.9%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	117,781	Net Profit or Loss	1,591,928	131.2%	Return on Equity	0.0%
552630 FOUNTAIN	VALLEY REGIO	ONAL DIALYSIS CEN	TER		For Profit	
17150 EUCLID AVEN	NUE, SUITE 111	12/31/2012 31 Days Settled			Short Term	
FOUNTAIN VALLEY,	CA 92708	11/30/2012 335 Days Settled				
ORANGE						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,298,963	Total Charges	94,939		Salary Expense	376.4%
Fixed Assets	348,857	Contract Allowance	3,172	3.3%	Fringe Benefits	15.2%
Other Assets	1,806,386	Operating Revenue	91,767	96.7%		
Total Assets	-143,720	Operating Expense	153,116	166.9%	Current Ratio	(707.2)
Current Liabilities	3,251	Operating Margin	-61,349	-66.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	7.3
Total Equity	-61,348	Other Expense	0	0.0%	Depreciation Rate	12.0%
Total Liab. and Equity	-58,097	Net Profit or Loss	(61,349)	-66.9%	Return on Equity	100.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552699 FREMONT	AT HOME				For Profit	
39355 CALIFORNIA	STREET	12/31/2012	327 Days Settled	I	Short Term	
FREMONT, CA 9453	8					
ALAMEDA						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,096,006	Total Charges	790,665		Salary Expense	27.0%
Fixed Assets	507,870	Contract Allowance	11,843	1.5%	Fringe Benefits	2.8%
Other Assets	23,879	Operating Revenue	778,822	98.5%		
Total Assets	6,627,755	Operating Expense	1,121,263	144.0%	Current Ratio	382.7
Current Liabilities	15,927	Operating Margin	-342,441	-44.0%	Days to Collect	14.3
Long Term Liabilities	4,793,046	Other Income	126,905	16.3%	Avg Payment Days	4.5
Total Equity	1,818,783	Other Expense	0	0.0%	Depreciation Rate	24.1%
Total Liab. and Equity	6,627,756	Net Profit or Loss	(215,536)	-27.7%	Return on Equity	-11.9%
552698 FREMONT	DIALYSIS				For Profit	
2599 STEVENSON E	BLVD	12/31/2012	266 Days Settled	I	Short Term	
FREMONT, CA 9453	8					
ALAMEDA						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,116,898	Total Charges	754,622		Salary Expense	39.6%
Fixed Assets	2,317,500	Contract Allowance	7,398	1.0%	Fringe Benefits	3.3%
Other Assets	0	Operating Revenue	747,224	99.0%		
Total Assets	-799,398	Operating Expense	1,515,440	202.8%	Current Ratio	(79.4)
Current Liabilities	39,242	Operating Margin	-768,216	-102.8%	Days to Collect	120.3
Long Term Liabilities	44,168	Other Income	280,896	37.6%	Avg Payment Days	6.3
	-882,807	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Equity	-002,007	Other Expense	O .	0.070	Depreciation rate	12.0/0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552525 FRESENIU	S MEDICAL CAI	RE			For Profit	
451 S BRAND BLVD		12/31/2012	366 Days Settled	d	Short Term	
SAN FERNANDO, CA	A 91340					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	885,861	Total Charges	7,077,851		Salary Expense	35.9%
Fixed Assets	1,616,738	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Other Assets	0	Operating Revenue	7,077,851	100.0%		
Total Assets	2,502,599	Operating Expense	5,745,987	81.2%	Current Ratio	(3.1)
Current Liabilities	-286,848	Operating Margin	1,331,864	18.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.9)
Total Equity	-2,215,750	Other Expense	0	0.0%	Depreciation Rate	21.1%
Total Liab. and Equity	-2,502,598	Net Profit or Loss	1,331,864	18.8%	Return on Equity	-60.1%
052694 FRESENIU	S MEDICAL CAI	RE - LOS GATOS			For Profit	
14651 SOUTH BASC	OM AVENUE #1	00 12/31/2012	366 Days Settled	d	Short Term	
LOS GATOS, CA 950)32					
SANTA CLARA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	794,389	Total Charges	4,282,855		Salary Expense	39.9%
Fixed Assets	9,178,040	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	0	Operating Revenue	4,282,855	100.0%		
Total Assets	9,972,429	Operating Expense	2,940,821	68.7%	Current Ratio	(4.6)
Current Liabilities	-173,977	Operating Margin	1,342,034	31.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.5)
Total Equity	-9,798,452	Other Expense	0	0.0%	Depreciation Rate	2.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552641 FRESENIU	S MEDICAL CAI	RE - NORWALK EAS	Т		For Profit	
13063 ROSECRANS	AVENUE, BLDG	G 1 12/31/2012	366 Days Settled	I	Short Term	
SANTA FE SPRINGS	S, CA 90670					
LOS ANGELES						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace Ind.	
Current Assets	607,801	Total Charges	3,339,400		Salary Expense	35.5%
Fixed Assets	-2,784,415	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	3,339,400	100.0%		
Total Assets	-2,176,614	Operating Expense	2,708,640	81.1%	Current Ratio	(2.9)
Current Liabilities	-211,657	Operating Margin	630,760	18.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.0)
Total Equity	2,388,270	Other Expense	0	0.0%	Depreciation Rate	-24.8%
Total Liab. and Equity	2,176,613	Net Profit or Loss	630,760	18.9%	Return on Equity	26.4%
552634 FRESENIU	S MEDICAL CAI	RE - SAN JOSE			For Profit	
6850-A SANTA TERE	ESA BLVD	12/31/2012	366 Days Settled	l	Short Term	
SAN JOSE, CA 9511	9					
SANTA CLARA						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	332,386	Total Charges	1,078,394		Salary Expense	29.8%
Fixed Assets	-1,784,691	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	1,078,394	100.0%		
Total Assets	-1,452,305	Operating Expense	1,571,746	145.7%	Current Ratio	(1.7)
Current Liabilities	-194,917	Operating Margin	-493,352	-45.7%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.4)
Total Equity	1,647,223	Other Expense	0	0.0%	Depreciation Rate	-44.6%
Total Liab. and Equity	1,452,306	Net Profit or Loss	(493,352)	-45.7%	Return on Equity	-30.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052576 FRESENIU	S MEDICAL CA	RE BALBOA - KEARI	NY MESA		For Profit	
7927 OSTROW STR	EET, SUITE A	12/31/2012	366 Days Settled	d	Short Term	
SAN DIEGO, CA 921	11					
SAN DIEGO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	2,590,978	Total Charges	13,677,709		Salary Expense	37.9%
Fixed Assets	246,628	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	0	Operating Revenue	13,677,709	100.0%		
Total Assets	2,837,606	Operating Expense	7,540,808	55.1%	Current Ratio	0.3
Current Liabilities	8,534,705	Operating Margin	6,136,901	44.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	449.2
Total Equity	-11,372,308	Other Expense	0	0.0%	Depreciation Rate	41.0%
Total Liab. and Equity	-2,837,603	Net Profit or Loss	6,136,901	44.9%	Return on Equity	-54.0%
052842 FRESENIU	S MEDICAL CA	RE BUENA CREEK			For Profit	
950 HACIENDA DRIV	/E	12/31/2012	366 Days Reope	ned	Short Term	
VISTA, CA 92081						
SAN DIEGO						
SAN DIEGO BLUE CROSS (TEXA	AS)					
	,	Income	e Statement		Key Performanace	nd.
BLUE CROSS (TEXA	Sheet	Income Total Charges	e Statement 4,759,051		Key Performanace	nd. 34.6%
BLUE CROSS (TEXA	Sheet			0.0%	•	
BLUE CROSS (TEXA Balance S Current Assets	747,046	Total Charges	4,759,051	0.0% 100.0%	Salary Expense	34.6%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	747,046 -1,446,354	Total Charges Contract Allowance	4,759,051		Salary Expense	34.6%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	747,046 -1,446,354 1,566,541	Total Charges Contract Allowance Operating Revenue	4,759,051 0 4,759,051	100.0%	Salary Expense Fringe Benefits	34.6% 9.2%
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	747,046 -1,446,354 1,566,541 867,233	Total Charges Contract Allowance Operating Revenue Operating Expense	4,759,051 0 4,759,051 4,139,127	100.0% 87.0%	Salary Expense Fringe Benefits Current Ratio	34.6% 9.2% (2.0)
BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	747,046 -1,446,354 1,566,541 867,233 -376,333	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,759,051 0 4,759,051 4,139,127 619,924	100.0% 87.0% 13.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	34.6% 9.2% (2.0) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052549 FRESENIU	S MEDICAL CA	RE BURBANK			For Profit	
2031 WEST ALAMEI	DA AVE SUITE 2	202 12/31/2012	366 Days Settled	d	Short Term	
BURBANK, CA 9150	6					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ΞS				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	857,658	Total Charges	6,142,557		Salary Expense	36.5%
Fixed Assets	740,880	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	2,308,471	Operating Revenue	6,142,557	100.0%		
Total Assets	3,907,009	Operating Expense	4,223,735	68.8%	Current Ratio	(2.5)
Current Liabilities	-338,957	Operating Margin	1,918,822	31.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(11.3)
Total Equity	-3,568,053	Other Expense	0	0.0%	Depreciation Rate	41.5%
Total Liab. and Equity	-3,907,010	Net Profit or Loss	1,918,822	31.2%	Return on Equity	-53.8%
552512 FRESENIU	S MEDICAL CA	RE DIABLO BRENTW	/OOD		For Profit	
4510 OHARA AVENI	JE, SUITE B	12/31/2012	366 Days Settled	d	Short Term	
BRENTWOOD, CA 9	14513					
CONTRA COSTA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
0						
Current Assets	1,075,771	Total Charges	5,700,497		Salary Expense	42.0%
Fixed Assets	1,075,771 136,337	Total Charges Contract Allowance	5,700,497 0	0.0%	Salary Expense Fringe Benefits	42.0% 9.7%
		_		0.0% 100.0%		
Fixed Assets	136,337	Contract Allowance	0			
Fixed Assets Other Assets	136,337 776,339	Contract Allowance Operating Revenue	5,700,497	100.0%	Fringe Benefits	9.7%
Fixed Assets Other Assets Total Assets	136,337 776,339 1,988,447	Contract Allowance Operating Revenue Operating Expense	5,700,497 3,826,222	100.0% 67.1% 32.9%	Fringe Benefits Current Ratio	9.7%
Fixed Assets Other Assets Total Assets Current Liabilities	136,337 776,339 1,988,447 5,632,231	Contract Allowance Operating Revenue Operating Expense Operating Margin	5,700,497 3,826,222 1,874,275	100.0% 67.1% 32.9%	Fringe Benefits Current Ratio Days to Collect Avg Payment Days	9.7% 0.2 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052757 FRESENIU	S MEDICAL CA	RE DIABLO CENTRA	L PITTSBURG		For Profit	
2155 LOVERIDGE R	OAD	12/31/2012	366 Days Settled	I	Short Term	
PITTSBURG, CA 945	565					
CONTRA COSTA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	791,549	Total Charges	3,524,869		Salary Expense	43.8%
Fixed Assets	72,984	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	0	Operating Revenue	3,524,869	100.0%		
Total Assets	864,533	Operating Expense	2,690,354	76.3%	Current Ratio	2.0
Current Liabilities	400,314	Operating Margin	834,515	23.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	77.7
Total Equity	-1,264,847	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	-864,533	Net Profit or Loss	834,515	23.7%	Return on Equity	-66.0%
052759 FRESENIU	S MEDICAL CA	RE DIABLO CONCOR	RD		For Profit	
052759 FRESENIU 508 CONTRA COSTA D			RD: 366 Days Settled		For Profit Short Term	
508 CONTRA COSTA	A BOULEVARD,					
508 CONTRA COSTA D	A BOULEVARD,					
508 CONTRA COSTA D PLEASANT HILL, CA	A BOULEVARD, A 94523					
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA	A BOULEVARD, A 94523 AS)	SUITE 12/31/2012				Ind.
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA BLUE CROSS (TEXA	A BOULEVARD, A 94523 AS) Sheet	SUITE 12/31/2012	: 366 Days Settled		Short Term	Ind. 45.3%
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA BLUE CROSS (TEXA Balance S	A BOULEVARD, A 94523 AS) Sheet	SUITE 12/31/2012 Income Total Charges	2 366 Days Settled	0.0%	Short Term Key Performanace	
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA BLUE CROSS (TEXA Balance S Current Assets	A BOULEVARD, A 94523 AS) Sheet 1,443,970	SUITE 12/31/2012 Income Total Charges	e Statement 8,152,718		Short Term Key Performanace Salary Expense	45.3%
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	A BOULEVARD, A 94523 AS) Sheet 1,443,970 251,367	Income Total Charges Contract Allowance	2 366 Days Settled 2 Statement 8,152,718 0	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits	45.3%
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	A BOULEVARD, A 94523 AS) Sheet 1,443,970 251,367	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2 366 Days Settled 2 Statement 8,152,718 0 8,152,718	0.0% 100.0% 61.3%	Short Term Key Performanace Salary Expense Fringe Benefits	45.3% 11.4%
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	A BOULEVARD, A 94523 AS) Sheet 1,443,970 251,367 0 1,695,337	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2 Statement 8,152,718 0 8,152,718 4,994,749	0.0% 100.0% 61.3% 38.7%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	45.3% 11.4% 0.2
508 CONTRA COSTA D PLEASANT HILL, CA CONTRA COSTA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	A BOULEVARD, A 94523 AS) Sheet 1,443,970 251,367 0 1,695,337 6,081,267	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 8,152,718 0 8,152,718 4,994,749 3,157,969	0.0% 100.0% 61.3% 38.7% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	45.3% 11.4% 0.2 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552680 FRESENIU	S MEDICAL CA		For Profit			
2163 COUNTRY HILI	LS DRIVE	12/31/2012	366 Days Settled	d	Short Term	
ANTIOCH, CA 94509)					
CONTRA COSTA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	378,834	Total Charges	1,336,737		Salary Expense	31.9%
Fixed Assets	399,982	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	1,336,737	100.0%		
Total Assets	778,816	Operating Expense	1,801,347	134.8%	Current Ratio	(0.2)
Current Liabilities	-2,151,578	Operating Margin	-464,610	-34.8%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(387.1)
Total Equity	1,372,761	Other Expense	0	0.0%	Depreciation Rate	63.0%
Total Liab. and Equity	-778,817	Net Profit or Loss	(464,610)	-34.8%	Return on Equity	-33.8%
052758 FRESENIU	S MEDICAL CA	RE DIABLO WALNUT	CREEK		Not for Profit	
365 LENNON LANE,	SUITE 160	12/31/2012	366 Days Settled	t	Short Term	
WALNUT CREEK, CA	A 94596					
CONTRA COSTA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,114,795	Total Charges	6,312,392		Salary Expense	40.9%
Fixed Assets	362,180	Contract Allowance	0	0.0%	Fringe Benefits	10.8%
Other Assets	0	Operating Revenue	6,312,392	100.0%		
Total Assets	1,476,975	Operating Expense	4,376,221	69.3%	Current Ratio	0.2
Current Liabilities	4,511,763	Operating Margin	1,936,171	30.7%	Days to Collect	57.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	416.6
Total Equity	-5,988,738	Other Expense	0	0.0%	Depreciation Rate	21.3%
Total Equity						

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052831 FRESENIUS MEDICAL CARE DIABLO WEST ANTIOCH					For Profit	
2386 BUCHANAN RO	DAD	12/31/2012	366 Days Settled	d	Short Term	
ANTIOCH, CA 94509)					
CONTRA COSTA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	912,355	Total Charges	5,047,822		Salary Expense	43.6%
Fixed Assets	133,143	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	-776,339	Operating Revenue	5,047,822	100.0%		
Total Assets	269,159	Operating Expense	3,463,019	68.6%	Current Ratio	0.2
Current Liabilities	3,931,295	Operating Margin	1,584,803	31.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	431.6
Total Equity	-4,200,455	Other Expense	0	0.0%	Depreciation Rate	19.9%
Total Liab. and Equity	-269,160	Net Profit or Loss	1,584,803	31.4%	Return on Equity	-37.7%
552671 FRESENIUS MEDICAL CARE EUCALYPTUS For Profit						
	O MEDIOAL OA	RE EUCALIFIUS			FOI FIOIIL	
610 NORTH EUCALY			366 Days Settled	d	Short Term	
610 NORTH EUCALY	YPTUS AVENUE		366 Days Settled	d		
	YPTUS AVENUE		366 Days Settled	i		
INGLEWOOD, CA 90	YPTUS AVENUE 0302		366 Days Settled	i		
INGLEWOOD, CA 90	YPTUS AVENUE 0302 DRNIA SOUTH)	12/31/2012	366 Days Settled	i		Ind.
INGLEWOOD, CA 90 LOS ANGELES PALMETTO (CALIFO	YPTUS AVENUE 0302 DRNIA SOUTH) Sheet	12/31/2012	·	i	Short Term	Ind. 32.9%
INGLEWOOD, CA 90 LOS ANGELES PALMETTO (CALIFO Balance S	YPTUS AVENUE 0302 DRNIA SOUTH) Sheet	12/31/2012 Income	s Statement	0.0%	Short Term Key Performanace	
INGLEWOOD, CA 90 LOS ANGELES PALMETTO (CALIFO Balance S Current Assets	YPTUS AVENUE 0302 DRNIA SOUTH) Sheet 1,919,785	12/31/2012 Income Total Charges	e Statement 4,788,877		Short Term Key Performanace Salary Expense	32.9%
INGLEWOOD, CA 90 LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets	7PTUS AVENUE 0302 DRNIA SOUTH) Sheet 1,919,785 -629,378	Income Total Charges Contract Allowance	Statement 4,788,877 0	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits	32.9%
INGLEWOOD, CA 90 LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets	7PTUS AVENUE 0302 DRNIA SOUTH) Sheet 1,919,785 -629,378	Income Total Charges Contract Allowance Operating Revenue	4,788,877 0 4,788,877	0.0% 100.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	32.9% 5.8%
INGLEWOOD, CA 90 LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets	7PTUS AVENUE 0302 DRNIA SOUTH) Sheet	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,788,877 0 4,788,877 4,185,196	0.0% 100.0% 87.4% 12.6%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	32.9% 5.8% (3.4)
INGLEWOOD, CA 90 LOS ANGELES PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	7PTUS AVENUE 0302 DRNIA SOUTH) Sheet 1,919,785 -629,378 0 1,290,407 -572,707	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,788,877 0 4,788,877 4,185,196 603,681	0.0% 100.0% 87.4% 12.6% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	32.9% 5.8% (3.4) 0.7

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552655 FRESENIU	552655 FRESENIUS MEDICAL CARE IMPERIAL VALLEY HOME					
2205 ROSS AVENUE	SUITE 3 & 4	12/31/2012 366 Days Settled			Short Term	
EL CENTRO, CA 922	243					
IMPERIAL						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	319,582	Total Charges	1,470,310		Salary Expense	26.9%
Fixed Assets	190,980	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	1,470,310	100.0%		
Total Assets	510,562	Operating Expense	843,845	57.4%	Current Ratio	1.3
Current Liabilities	254,305	Operating Margin	626,465	42.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	211.6
Total Equity	-764,867	Other Expense	0	0.0%	Depreciation Rate	24.8%
Total Liab. and Equity	-510,562	Net Profit or Loss	626,465	42.6%	Return on Equity	-81.9%
052731 FRESENIU	S MEDICAL CAI	RE MARINA BAY			For Profit	
630 BAY BLVD STE	101	12/31/2012 366 Days Settled		Short Term		
CHULA VISTA, CA 9	1910					
SAN DIEGO						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,416,197	Total Charges	7,652,611		Salary Expense	45.0%
Fixed Assets	475,840	Contract Allowance	0	0.0%	Fringe Benefits	10.3%
Other Assets	0	Operating Revenue	7,652,611	100.0%		
Total Assets	1,892,037	Operating Expense	5,578,612	72.9%	Current Ratio	1.0
Current Liabilities	1,394,621	Operating Margin	2,073,999	27.1%	Days to Collect	56.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	119.5
Total Equity	-3,286,657	Other Expense	0	0.0%	Depreciation Rate	39.1%
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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552658 FRESENIUS MEDICAL CARE MCKINLEYVILLE

12/31/2012 366 Days Settled

, CA

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	295,939	Total Charges	1,417,885		Salary Expense	31.3%
Fixed Assets	-2,136,003	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	1,417,885	100.0%		
Total Assets	-1,840,064	Operating Expense	1,441,489	101.7%	Current Ratio	(1.6)
Current Liabilities	-181,460	Operating Margin	-23,604	-1.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	2,021,524	Other Expense	0	0.0%	Depreciation Rate	-12.8%
Total Liab. and Equity	1,840,064	Net Profit or Loss	(23,604)	-1.7%	Return on Equity	-1.2%

052633 FRESENIUS MEDICAL CARE MISSION HILLS

11550 INDIAN HILLS RD, STE 100

12/31/2012 366 Days Settled

Short Term

For Profit

MISSION HILLS, CA 91345

LOS ANGELES

TRAILBLAZER (TEXAS)

Balance Sheet Incom		Statement Ke		Key Performanace Ind.		
Current Assets	3,899,189	Total Charges	8,726,314		Salary Expense	39.1%
Fixed Assets	-852,242	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	0	Operating Revenue	8,726,314	100.0%		
Total Assets	3,046,947	Operating Expense	6,633,254	76.0%	Current Ratio	(3.4)
Current Liabilities	-1,161,745	Operating Margin	2,093,060	24.0%	Days to Collect	3.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(36.4)
Total Equity	-1,885,202	Other Expense	0	0.0%	Depreciation Rate	535.0%
Total Liab. and Equity	-3,046,947	Net Profit or Loss	2,093,060	24.0%	Return on Equity	-111.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552595 FRESENIU	552595 FRESENIUS MEDICAL CARE MISSION VIEJO					
23681 VIA LINDA, SU	JITE E	12/31/2012	366 Days Settled	t	Short Term	
MISSION VIEJO, CA	92691					
ORANGE						
PALMETTO (CALIFO	ORNIA)					
Balance S	Balance Sheet Ir				Key Performanace I	nd.
Current Assets	443,796	Total Charges	2,840,024		Salary Expense	36.2%
Fixed Assets	-2,064,681	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	2,840,024	100.0%		
Total Assets	-1,620,885	Operating Expense	2,687,632	94.6%	Current Ratio	(1.3)
Current Liabilities	-332,308	Operating Margin	152,392	5.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(1.8)
Total Equity	1,953,193	Other Expense	0	0.0%	Depreciation Rate	-36.2%
Total Liab. and Equity	1,620,885	Net Profit or Loss	152,392	5.4%	Return on Equity	7.8%
552562 FRESENIU	S MEDICAL CAI	RE OF BAKERSFIELI	D		For Profit	
8625 LIBERTY PARK	SUITE 102	12/31/2012	366 Days Settled	t	Short Term	
BAKERSFIELD, CA 9	93311					
KERN						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,560,743	Total Charges	9,861,285		Salary Expense	33.5%
Fixed Assets	6,193,157	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	9,861,285	100.0%		
Total Assets	7,753,900	Operating Expense	6,732,270	68.3%	Current Ratio	(2.9)
Current Liabilities	-542,429	Operating Margin	3,129,015	31.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.5)
Total Equity	-7,211,472	Other Expense	0	0.0%	Depreciation Rate	5.0%
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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552554 FRESENIUS MEDICAL CARE OF BRAWLEY					For Profit		
751 LEGION ROAD,	SUITE 100	12/31/2012	366 Days Settled	j	Short Term		
BRAWLEY, CA 9222	7						
IMPERIAL							
BLUE CROSS (TEXA	\ S)						
Balance S	heet	Income	Income Statement			Ind.	
Current Assets	498,412	Total Charges	3,495,091		Salary Expense	34.0%	
Fixed Assets	6,848,589	Contract Allowance	0	0.0%	Fringe Benefits	8.0%	
Other Assets	0	Operating Revenue	3,495,091	100.0%			
Total Assets	7,347,001	Operating Expense	2,796,458	80.0%	Current Ratio	(1.8)	
Current Liabilities	-273,419	Operating Margin	698,633	20.0%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.6)	
Total Equity	-7,073,581	Other Expense	0	0.0%	Depreciation Rate	3.0%	
Total Liab. and Equity	-7,347,000	Net Profit or Loss	698,633	20.0%	Return on Equity	-9.9%	
552568 FRESENIU	S MEDICAL CA	RE OF EAST LOS AN	IGELES		For Profit		
5220 TELFORD STR	EET	12/31/2012 366 Days Settled			Short Term		
LOS ANGELES, CA	90022						
LOS ANGELES							
LOS ANGELES TRAILBLAZERS HEA	\LTH ENTERPR	ISES					
			: Statement		Key Performanace	Ind.	
TRAILBLAZERS HE	Sheet		e Statement 4,137,814		Key Performanace Salary Expense	Ind. 35.1%	
TRAILBLAZERS HEA	Sheet	Income Total Charges		0.0%	-		
TRAILBLAZERS HEA Balance S Current Assets	Sheet 551,712	Income Total Charges	4,137,814	0.0%	Salary Expense	35.1%	
TRAILBLAZERS HEA Balance S Current Assets Fixed Assets	551,712 -1,519,458	Income Total Charges Contract Allowance	4,137,814		Salary Expense	35.1%	
TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets	551,712 -1,519,458 0	Income Total Charges Contract Allowance Operating Revenue	4,137,814	100.0%	Salary Expense Fringe Benefits	35.1% 7.8%	
TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets Total Assets	551,712 -1,519,458 0 -967,746	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,137,814 0 4,137,814 3,431,941	100.0% 82.9% 17.1%	Salary Expense Fringe Benefits Current Ratio	35.1% 7.8% (2.8)	
TRAILBLAZERS HEA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	551,712 -1,519,458 0 -967,746 -195,607	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,137,814 0 4,137,814 3,431,941 705,873	100.0% 82.9% 17.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	35.1% 7.8% (2.8) 0.0	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052543 FRESENIUS MEDICAL CARE OF EUREKA					For Profit	
2765 TIMBER RIDGE	ELANE	12/31/2012	366 Days Settled		Short Term	
EUREKA, CA 95501						
HUMBOLDT						
BLUE CROSS (TEXA	√S)					
Balance Sheet Incom			Statement		Key Performanace I	nd.
Current Assets	450,704	Total Charges	2,532,748		Salary Expense	37.0%
Fixed Assets	3,421,405	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	2,532,748	100.0%		
Total Assets	3,872,109	Operating Expense	2,377,429	93.9%	Current Ratio	(2.7)
Current Liabilities	-169,128	Operating Margin	155,319	6.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(8.5)
Total Equity	-3,702,980	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	-3,872,108	Net Profit or Loss	155,319	6.1%	Return on Equity	-4.2%
552646 FRESENIU	S MEDICAL CA	RE OF FRESNO NOR	тн		For Profit	
6737 NORTH WILLO	6737 NORTH WILLOW AVENUE, BLDG C 12/31/2012 366 Days Settled Short Term					
	W AVENUE, BLI	JG C 12/31/2012	366 Days Settled		Short Term	
FRESNO, CA 93710	W AVENUE, BLI	DG C 12/31/2012	366 Days Settled		Short Term	
FRESNO, CA 93710 FRESNO	W AVENUE, BLI	DG C 12/31/2012	366 Days Settled		Short Term	
•			366 Days Settled		Short Term	
FRESNO	NMENT SERVICE	≣S	366 Days Settled		Short Term Key Performanace I	nd.
FRESNO NATIONAL GOVERN	NMENT SERVICE Sheet	≣S	·			nd. 35.9%
FRESNO NATIONAL GOVERN Balance S	NMENT SERVICE Sheet	ES Income Total Charges	s Statement	0.0%	Key Performanace I	
FRESNO NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 845,103 -700,459	ES Income Total Charges	e Statement 4,595,170		Key Performanace I Salary Expense	35.9%
FRESNO NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 845,103 -700,459	ES Income Total Charges Contract Allowance	Statement 4,595,170 0	0.0%	Key Performanace I Salary Expense	35.9%
FRESNO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet 845,103 -700,459 0	Income Total Charges Contract Allowance Operating Revenue	4,595,170 0 4,595,170	0.0%	Key Performanace I Salary Expense Fringe Benefits	35.9% 7.6%
FRESNO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NMENT SERVICE Sheet 845,103 -700,459 0 144,644	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,595,170 0 4,595,170 3,800,258	0.0% 100.0% 82.7% 17.3%	Key Performanace I Salary Expense Fringe Benefits Current Ratio	35.9% 7.6% (2.4)
FRESNO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NMENT SERVICE 845,103 -700,459 0 144,644 -353,778	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2 Statement 4,595,170 0 4,595,170 3,800,258 794,912	0.0% 100.0% 82.7% 17.3%	Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	35.9% 7.6% (2.4) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

USZ79Z FRESENIU	S MEDICAL CAI		For Profit			
200 WAKE STREET		12/31/2012	366 Days Settled	d	Short Term	
EL CENTRO, CA 922	243					
IMPERIAL						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Balance Sheet Income				Key Performanace	Ind.
Current Assets	757,371	Total Charges	4,766,875		Salary Expense	35.0%
Fixed Assets	-2,647,544	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	3,526,224	Operating Revenue	4,766,875	100.0%		
Total Assets	1,636,051	Operating Expense	4,504,999	94.5%	Current Ratio	(1.2)
Current Liabilities	-614,134	Operating Margin	261,876	5.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.6)
Total Equity	-1,021,917	Other Expense	0	0.0%	Depreciation Rate	-29.9%
Total Liab. and Equity	-1,636,051	Net Profit or Loss	261,876	5.5%	Return on Equity	-25.6%
052846 FRESENIU	S MEDICAL CA	RE OF INGLEWOOD			For Profit	
336 EAST HILLCRES	ST AVENUE, SU	ITE 100 12/31/2012	366 Days Settled	d	Short Term	
INGLEWOOD, CA 90						
)301		•			
LOS ANGELES)301		·			
			·			
LOS ANGELES	AS)	Income	• Statement		Key Performanace	Ind.
LOS ANGELES BLUE CROSS (TEXA	AS) Sheet	Income Total Charges	• Statement 4,052,243		Key Performanace Salary Expense	Ind. 37.7%
LOS ANGELES BLUE CROSS (TEXA	AS) Sheet			0.0%	-	
LOS ANGELES BLUE CROSS (TEXABLE) Balance S Current Assets	AS) Sheet 685,148	Total Charges	4,052,243		Salary Expense	37.7%
LOS ANGELES BLUE CROSS (TEXABLE) Balance S Current Assets Fixed Assets	AS) Sheet 685,148 -1,978,146	Total Charges Contract Allowance	4,052,243	0.0%	Salary Expense Fringe Benefits	37.7%
LOS ANGELES BLUE CROSS (TEXABLE) Balance S Current Assets Fixed Assets Other Assets	AS) Sheet 685,148 -1,978,146 1,620,691	Total Charges Contract Allowance Operating Revenue	4,052,243 0 4,052,243	0.0% 100.0% 82.9%	Salary Expense Fringe Benefits	37.7% 7.3%
LOS ANGELES BLUE CROSS (TEXABLANCE S Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) 685,148 -1,978,146 1,620,691 327,693	Total Charges Contract Allowance Operating Revenue Operating Expense	4,052,243 0 4,052,243 3,361,334	0.0% 100.0% 82.9% 17.1%	Salary Expense Fringe Benefits Current Ratio	37.7% 7.3% (3.4)
LOS ANGELES BLUE CROSS (TEXABLANCE S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) 685,148 -1,978,146 1,620,691 327,693 -200,414	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,052,243 0 4,052,243 3,361,334 690,909	0.0% 100.0% 82.9% 17.1% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	37.7% 7.3% (3.4) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552561 FRESENIU	S MEDICAL CA	RE OF LA JOLLA			For Profit	
4765 CARMEL MOUI 100	NTAIN ROAD, S	UITE 12/31/2012	366 Days Settle	d	Short Term	
SAN DIEGO, CA 921	30					
SAN DIEGO						
TRAILBLAZERS HEA	ALTH ENTERPR	ISES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	829,711	Total Charges	2,907,378		Salary Expense	38.2%
Fixed Assets	-4,627,889	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	0	Operating Revenue	2,907,378	100.0%		
Total Assets	-3,798,178	Operating Expense	2,801,065	96.3%	Current Ratio	(1.5)
Current Liabilities	-563,165	Operating Margin	106,313	3.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.3)
Total Equity	4,361,343	Other Expense	0	0.0%	Depreciation Rate	-12.6%
Total Liab. and Equity	3,798,178	Net Profit or Loss	106,313	3.7%	Return on Equity	2.4%
552616 FRESENIU	S MEDICAL CA	RE OF LOMA LINDA			For Profit	
269 E CAROLINE ST	REET SUITE A	12/31/2012	366 Days Reope	ened	Short Term	
SAN BERNARDINO,	CA 92408					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	617,970	Total Charges	3,455,615		Salary Expense	35.4%
Fixed Assets	-464,286	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	0	Operating Revenue	3,455,615	100.0%		
Total Assets	153,684	Operating Expense	3,214,552	93.0%	Current Ratio	(2.2)
Current Liabilities	-278,665	Operating Margin	241,063	7.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.8)
Total Equity	124,981	Other Expense	0	0.0%	Depreciation Rate	68.8%
Total Liab. and Equity	-153,684	Net Profit or Loss	241,063	7.0%	Return on Equity	192.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552584 FRESENIU	S MEDICAL CA	RE OF MID-WILSHIR	E		For Profit	
3545 WILSHIRE BOI	JLEVARD, SUIT	E #103 12/31/2012	366 Days Settled	d	Short Term	
LOS ANGELES, CA	90010					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	652,842	Total Charges	3,789,174		Salary Expense	33.6%
Fixed Assets	-3,994,064	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	3,789,174	100.0%		
Total Assets	-3,341,222	Operating Expense	3,582,332	94.5%	Current Ratio	(3.2)
Current Liabilities	-204,753	Operating Margin	206,842	5.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.3)
Total Equity	3,545,975	Other Expense	0	0.0%	Depreciation Rate	-11.6%
Total Liab. and Equity	3,341,222	Net Profit or Loss	206,842	5.5%	Return on Equity	5.8%
552532 FRESENIU	S MEDICAL CA	RE OF SOUTH BAY			For Profit	
1221 WEST PACIFIC	COAST HIGHW	/AY 12/31/2012	366 Days Settled	d	Short Term	
HARBOR CITY, CA 9	90710					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	730,426	Total Charges	5,325,103		Salary Expense	34.1%
Fixed Assets	-1,755,550	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	0	Operating Revenue	5,325,103	100.0%		
	-1,025,124	Operating Expense	4,685,977	88.0%	Current Ratio	(2.9)
Total Assets						(2.8)
Total Assets Current Liabilities	-259,970	Operating Margin	639,126	12.0%	Days to Collect	0.0
		Operating Margin Other Income	639,126 0	12.0% 0.0%	Days to Collect Avg Payment Days	
Current Liabilities	-259,970				Avg Payment Days	0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552701 FRESENIUS MEDICAL CARE VAN NUYS

12/31/2012 151 Days Settled

, CA

Balance Sheet Income		Statement		Key Performanace Ind.		
Current Assets	159,062	Total Charges	119,608		Salary Expense	42.5%
Fixed Assets	-1,265,816	Contract Allowance	0	0.0%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	119,608	100.0%		
Total Assets	-1,106,754	Operating Expense	540,629	452.0%	Current Ratio	(0.7)
Current Liabilities	-214,644	Operating Margin	-421,021	-352.0%	Days to Collect	152.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.4)
Total Equity	1,321,398	Other Expense	0	0.0%	Depreciation Rate	-16.3%
Total Liab. and Equity	1,106,754	Net Profit or Loss	(421,021)	-352.0%	Return on Equity	-31.9%

552645 FRESNO AT HOME CENTER

For Profit

568 EAST HERNDON AVE, STE 301

12/31/2012 366 Days Settled

Short Term

FRESNO, CA 93720

FRESNO

PALMETTO (CALIFORNIA)

Balance Sheet Income		Statement		Key Performanace Ind.		
Current Assets	3,240,106	Total Charges	4,389,236		Salary Expense	22.4%
Fixed Assets	87,515	Contract Allowance	82,759	1.9%	Fringe Benefits	3.0%
Other Assets	0	Operating Revenue	4,306,477	98.1%		
Total Assets	3,327,621	Operating Expense	3,065,103	71.2%	Current Ratio	11.0
Current Liabilities	293,280	Operating Margin	1,241,374	28.8%	Days to Collect	95.5
Long Term Liabilities	3,893	Other Income	1,150	0.0%	Avg Payment Days	7.2
Total Equity	3,030,448	Other Expense	0	0.0%	Depreciation Rate	30.7%
Total Liab. and Equity	3,327,621	Net Profit or Loss	1,242,524	28.9%	Return on Equity	41.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052608 FRESNO D	IALYSIS				For Profit	
4753 W SHAW AVE	SUITE 101	12/31/2012	366 Days Settled	d	Short Term	
FRESNO, CA 93704						
FRESNO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	17,698,147	Total Charges	6,735,152		Salary Expense	37.6%
Fixed Assets	2,028,433	Contract Allowance	-8,512	-0.1%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	6,743,664	100.1%		
Total Assets	19,726,580	Operating Expense	6,369,465	94.5%	Current Ratio	49.5
Current Liabilities	357,467	Operating Margin	374,199	5.5%	Days to Collect	10.9
Long Term Liabilities	9,706	Other Income	-20,817	-0.3%	Avg Payment Days	7.0
Total Equity	19,359,409	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	19,726,582	Net Profit or Loss	353,382	5.2%	Return on Equity	1.8%
552505 FRESNO P	ALM BLUFFS D	IALYSIS			For Profit	
770 WEST PINEDAL	E	12/31/2012	366 Days Submi	tted	Short Term	
FRESNO, CA 93711						
FRESNO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,737,175	Total Charges	7,424,641		Salary Expense	36.3%
Fixed Assets	047 470	0 4 4 4 11	0.045	-0.1%	Fringe Benefits	C 40/
Fixed Assets	317,473	Contract Allowance	-6,815	-0.170	Tillige Bellellis	6.4%
Other Assets		Operating Revenue	7,431,456	100.1%	Tringe Benefits	0.4%
					Current Ratio	11.1
Other Assets	0	Operating Revenue	7,431,456	100.1%	·	
Other Assets Total Assets	7,054,648	Operating Revenue Operating Expense	7,431,456 6,750,005	100.1% 90.8%	Current Ratio Days to Collect	11.1
Other Assets Total Assets Current Liabilities	7,054,648 604,924	Operating Revenue Operating Expense Operating Margin	7,431,456 6,750,005 681,451	100.1% 90.8% 9.2%	Current Ratio Days to Collect Avg Payment Days	11.1 79.3

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052505 FULLERTO	N DIALYSIS				For Profit	
238 ORANGEFAIR M	1ALL	12/31/2012	366 Days Settled	d	Short Term	
FULLERTON, CA 928	832					
ORANGE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,906,750	Total Charges	7,121,210		Salary Expense	35.6%
Fixed Assets	613,807	Contract Allowance	67,951	1.0%	Fringe Benefits	5.6%
Other Assets	294,951	Operating Revenue	7,053,259	99.0%		
Total Assets	11,815,508	Operating Expense	5,040,458	71.5%	Current Ratio	22.6
Current Liabilities	482,925	Operating Margin	2,012,801	28.5%	Days to Collect	16.5
Long Term Liabilities	0	Other Income	1,827	0.0%	Avg Payment Days	7.4
Total Equity	11,332,584	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	11,815,509	Net Profit or Loss	2,014,628	28.6%	Return on Equity	17.8%
552692 GALA DIAI	YSIS, LLC				For Profit	
1666 WEST THIRD S	STREET	12/31/2012	366 Days Settled	ł	Short Term	
LOS ANGELES, CA	90017					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	678,060	Total Charges	2,561,580		Salary Expense	22.5%
Fixed Assets	1,177,736	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	37,140	Operating Revenue	2,561,580	100.0%		
Total Assets	1,892,936	Operating Expense	2,522,469	98.5%	Current Ratio	0.8
Current Liabilities	842,735	Operating Margin	39,111	1.5%	Days to Collect	18.6
Long Term Liabilities	1,140,324	Other Income	0	0.0%	Avg Payment Days	13.8
Total Equity	-90,124	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	1,892,935	Net Profit or Loss	39,111	1.5%	Return on Equity	-43.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052654 GAREY DIA	ALYSIS CENTER	?			For Profit	
150 EAST ARROW F	HIGHWAY	12/31/2012	366 Days Settled	d	Short Term	
POMONA, CA 91767	•					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	927,127	Total Charges	4,978,555		Salary Expense	38.8%
Fixed Assets	388,393	Contract Allowance	0	0.0%	Fringe Benefits	10.2%
Other Assets	0	Operating Revenue	4,978,555	100.0%		
Total Assets	1,315,520	Operating Expense	3,748,555	75.3%	Current Ratio	1.0
Current Liabilities	899,220	Operating Margin	1,230,000	24.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	102.0
Total Equity	-2,214,738	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	-1,315,518	Net Profit or Loss	1,230,000	24.7%	Return on Equity	-55.5%
052564 GARFIELD	HEMODIALYSI	S CENTER			For Profit	
118 HILLIARD AVEN	IUE	12/31/2012	366 Days Settled	t	Short Term	
MONTEREY PARK, (CA 91754					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	31,797,531	Total Charges	6,647,501		Salary Expense	39.7%
Fixed Assets	435,234	Contract Allowance	-76,500	-1.2%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	6,724,001	101.2%		
Total Assets	32,232,765	Operating Expense	5,585,594	83.1%	Current Ratio	44.5
Current Liabilities	714,322	Operating Margin	1,138,407	16.9%	Days to Collect	16.7
Long Term Liabilities	0	Other Income	1,028	0.0%	Avg Payment Days	11.8
Total Equity	31,518,444	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	32,232,766	Net Profit or Loss	1,139,435	16.9%	Return on Equity	3.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552666 GARFIELD	HOME PROGR	AM			For Profit	
228 NORTH GARFIE #301	ELD AVENUE, SU	JITE 12/31/2012	366 Days Settled	i	Short Term	
MONTEREY PARK,	CA 91754					
LOS ANGELES						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	329,717	Total Charges	1,970,236		Salary Expense	29.7%
Fixed Assets	310,476	Contract Allowance	22,464	1.1%	Fringe Benefits	2.0%
Other Assets	0	Operating Revenue	1,947,772	98.9%		
Total Assets	640,193	Operating Expense	1,788,491	91.8%	Current Ratio	2.0
Current Liabilities	162,477	Operating Margin	159,281	8.2%	Days to Collect	203.2
Long Term Liabilities	0	Other Income	2,804	0.1%	Avg Payment Days	7.9
Total Equity	477,716	Other Expense	0	0.0%	Depreciation Rate	27.0%
Total Liab. and Equity	640,193	Net Profit or Loss	162,085	8.3%	Return on Equity	33.9%
552661 GATEWAY	PLAZA DIALYS	SIS			For Profit	
1580 WEST ROSEC	RANS AVENUE	12/31/2012	366 Days Settled	i	Short Term	
COMPTON, CA 9022	20					
LOS ANGELES						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-1,752,997	Total Charges	3,115,917		Salary Expense	37.6%
Fixed Assets	1,378,529	Contract Allowance	-11,849	-0.4%	Fringe Benefits	5.4%
Other Assets	1,293	Operating Revenue	3,127,766	100.4%		
Total Assets	-373,175	Operating Expense	3,245,775	103.8%	Current Ratio	(9.0)
Current Liabilities	195,012	Operating Margin	-118,009	-3.8%	Days to Collect	109.9
Long Term Liabilities	43,869	Other Income	1,016	0.0%	Avg Payment Days	8.1
Total Equity	-612,059	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	-373,178	Net Profit or Loss	(116,993)	-3.7%	Return on Equity	19.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052632 GLENDALI	E DIALYSIS				For Profit	
1000 E PALMER AVE	ENUE	12/31/2012	366 Days Settled		Short Term	
GLENDALE, CA 9120	05					
LOS ANGELES						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	11,286,359	Total Charges	6,812,941		Salary Expense	35.9%
Fixed Assets	1,789,973	Contract Allowance	298,006	4.4%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	6,514,935	95.6%		
Total Assets	13,076,332	Operating Expense	5,230,842	80.3%	Current Ratio	30.1
Current Liabilities	375,294	Operating Margin	1,284,093	19.7%	Days to Collect	32.6
Long Term Liabilities	0	Other Income	1,768	0.0%	Avg Payment Days	7.5
Total Equity	12,701,038	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	13,076,332	Net Profit or Loss	1,285,861	19.7%	Return on Equity	10.1%
052859 GLENDALE	E KIDNEY CENT	ER			For Profit	
1427 S GLENDALE	AVENUE	12/31/2012	366 Days Settled		Short Term	
GLENDALE, CA 9120	05					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	2,790,805	Total Charges	39,567,750		Salary Expense	36.9%
Fixed Assets	938,547	Contract Allowance	33,607,231	84.9%	Fringe Benefits	6.9%
Other Assets	147,715	Operating Revenue	5,960,519	15.1%		
Total Assets	3,877,067	Operating Expense	5,319,707	89.2%	Current Ratio	4.6
Current Liabilities	600,670	Operating Margin	640,812	10.8%	Days to Collect	21.1
Long Term Liabilities	0	Other Income	10,035	0.2%	Avg Payment Days	8.9
Total Equity	3,276,397	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	3,877,067	Net Profit or Loss	650,847	10.9%	Return on Equity	19.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052820 GLENDOR	A DIALYSIS CEI	NTER			For Profit	
120 WEST FOOTHIL	.L BLVD	12/31/2012	366 Days Settled	i	Short Term	
GLENDORA, CA 917	' 40					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	611,102	Total Charges	4,689,036		Salary Expense	34.9%
Fixed Assets	329,216	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	0	Operating Revenue	4,689,036	100.0%		
Total Assets	940,318	Operating Expense	3,401,034	72.5%	Current Ratio	0.6
Current Liabilities	1,031,192	Operating Margin	1,288,002	27.5%	Days to Collect	0.0
Long Term Liabilities	-91,385	Other Income	0	0.0%	Avg Payment Days	135.4
Total Equity	-1,880,124	Other Expense	0	0.0%	Depreciation Rate	30.6%
Total Liab. and Equity	-940,317	Net Profit or Loss	1,288,002	27.5%	Return on Equity	-68.5%
052805 GRASS VA	LLEY DIALYSIS	;			For Profit	
360 CROWN POINT	CIRCLE, SUITE	210 12/31/2012	366 Days Settled	i	Short Term	
GRASS VALLEY, CA	95945					
NEVADA						
САНАВА						
Balance S	boot					
Current Assets	meet	Income	Statement		Key Performanace	Ind.
Current Assets		Income Total Charges	2,294,024		Key Performanace Salary Expense	I nd. 36.2%
Fixed Assets				-14.2%	_	
	-850,805	Total Charges	2,294,024	-14.2% 114.2%	Salary Expense	36.2%
Fixed Assets	-850,805 1,064,466	Total Charges Contract Allowance	2,294,024		Salary Expense	36.2%
Fixed Assets Other Assets	-850,805 1,064,466 303,069	Total Charges Contract Allowance Operating Revenue	2,294,024 -325,843 2,619,867	114.2%	Salary Expense Fringe Benefits	36.2% 5.4%
Fixed Assets Other Assets Total Assets	-850,805 1,064,466 303,069 516,730	Total Charges Contract Allowance Operating Revenue Operating Expense	2,294,024 -325,843 2,619,867 2,738,230	114.2% 104.5%	Salary Expense Fringe Benefits Current Ratio Days to Collect	36.2% 5.4% (7.6)
Fixed Assets Other Assets Total Assets Current Liabilities	-850,805 1,064,466 303,069 516,730 111,417	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,294,024 -325,843 2,619,867 2,738,230 -118,363	114.2% 104.5% -4.5%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	36.2% 5.4% (7.6) 116.8

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052717 GREATER	EL MONTE DIA	LYSIS CTR			For Profit	
1938 TYLER AVENU	IE, SUITE J-168	12/31/2012	366 Days Settled		Short Term	
SOUTH EL MONTE,	CA 91733					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,868,760	Total Charges	2,955,712		Salary Expense	39.2%
Fixed Assets	138,784	Contract Allowance	19,209	0.6%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	2,936,503	99.4%		
Total Assets	6,007,544	Operating Expense	2,792,596	95.1%	Current Ratio	24.4
Current Liabilities	240,813	Operating Margin	143,907	4.9%	Days to Collect	129.0
Long Term Liabilities	0	Other Income	714	0.0%	Avg Payment Days	13.7
Total Equity	5,766,730	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	6,007,543	Net Profit or Loss	144,621	4.9%	Return on Equity	2.5%
052755 GREATER	LOS ANGELS D	DIALYSIS			For Profit	
11204 EAST RUSH S	STREET	12/31/2012	366 Days Settled		Short Term	
EL MONTE, CA 9173	33					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace In	nd.
Current Assets	1,916,255	Total Charges	9,099,792		Salary Expense	35.6%
Fixed Assets	186,799	Contract Allowance	6,414,620	70.5%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	2,685,172	29.5%		
Total Assets	2,103,054	Operating Expense	2,633,510	98.1%	Current Ratio	10.2
Current Liabilities	188,583	Operating Margin	51,662	1.9%	Days to Collect	151.4
Long Term Liabilities	100,019	Other Income	0	0.0%	Avg Payment Days	26.1
Total Equity	1,814,452	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	2,103,054	Net Profit or Loss	51,662	1.9%	Return on Equity	2.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052879 HACIENDA	DIALYSIS CEN	TER			For Profit	
2020 SOUTH HACIE	NDA BLVD, SUI ⁻	ΓE G 12/31/2012	366 Days Settled	t	Short Term	
HACIENDA HEIGHTS	S, CA 91745					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	163,609	Total Charges	2,596,867		Salary Expense	35.6%
Fixed Assets	78,730	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	11,550	Operating Revenue	2,596,867	100.0%		
Total Assets	253,889	Operating Expense	1,861,683	71.7%	Current Ratio	
Current Liabilities	0	Operating Margin	735,184	28.3%	Days to Collect	23.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	253,889	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	253,889	Net Profit or Loss	735,184	28.3%	Return on Equity	289.6%
552644 HANFORD	AT HOME DIAL	YSIS			For Profit	
900 N DOUTY STRE	ET	12/31/2012	366 Days Settled	d	Short Term	
HANFORD, CA 9323	0					
KINGS						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	3,443,847	Total Charges	2,351,572		Salary Expense	23.0%
Fixed Assets	112,616	Contract Allowance	-488,446	-20.8%	Fringe Benefits	2.2%
Other Assets	0	Operating Revenue	2,840,018	120.8%		
Total Assets	3,556,463	Operating Expense	1,486,261	52.3%	Current Ratio	32.1
Current Liabilities	107,272	Operating Margin	1,353,757	47.7%	Days to Collect	231.3
	0.700	Other Income	837	0.0%	Avg Payment Days	2.8
Long Term Liabilities	3,768	Strict moonie			• ,	
Long Term Liabilities Total Equity	3,768	Other Expense	0	0.0%	Depreciation Rate	16.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052628 HANFORD	DIALYSIS				For Profit	
402 WEST EIGHT S	TREET	12/31/2012	366 Days Reope	ned	Short Term	
HANFORD, CA 9323	0					
KINGS						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	9,661,396	Total Charges	4,276,785		Salary Expense	34.4%
Fixed Assets	290,476	Contract Allowance	73,891	1.7%	Fringe Benefits	5.6%
Other Assets	287,710	Operating Revenue	4,202,894	98.3%		
Total Assets	10,239,582	Operating Expense	4,034,147	96.0%	Current Ratio	26.5
Current Liabilities	364,918	Operating Margin	168,747	4.0%	Days to Collect	22.8
Long Term Liabilities	1,320	Other Income	3,263	0.1%	Avg Payment Days	7.5
Total Equity	9,873,343	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	10,239,581	Net Profit or Loss	172,010	4.1%	Return on Equity	1.7%
552686 HAWAIIAN	GARDENS DIA	LYSIS			For Profit	
12191 226TH STREE	ĒΤ	12/31/2012	366 Days Settled	d	Short Term	
HAWAIIAN GARDEN	IS, CA 90716					
LOS ANGELES						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-3,391,111	Total Charges	628,871		Salary Expense	33.0%
Fixed Assets	963,773	Contract Allowance	9,370	1.5%	Fringe Benefits	2.5%
Other Assets	0	Operating Revenue	619,501	98.5%		
Total Assets	-2,427,338	Operating Expense	1,296,555	209.3%	Current Ratio	(1,351.6)
Current Liabilities	2,509	Operating Margin	-677,054	-109.3%	Days to Collect	489.0
Long Term Liabilities	80,201	Other Income	0	0.0%	Avg Payment Days	4.8
	-2,510,048	Other Expense	0	0.0%	Depreciation Rate	29.1%
Total Equity		Other Expense	_			

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052685 HAYWARD	DIALYSIS CEN	TER			For Profit	
21615 HESPERIAN E	BOULEVARD	12/31/2012	366 Days Settled	I	Short Term	
HAYWARD, CA 9454	11					
ALAMEDA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	-2,421,982	Total Charges	7,995,915		Salary Expense	37.2%
Fixed Assets	793,284	Contract Allowance	-129,243	-1.6%	Fringe Benefits	5.9%
Other Assets	9,985,923	Operating Revenue	8,125,158	101.6%		
Total Assets	8,357,225	Operating Expense	6,363,947	78.3%	Current Ratio	(4.5)
Current Liabilities	533,440	Operating Margin	1,761,211	21.7%	Days to Collect	15.0
Long Term Liabilities	93,215	Other Income	1,087	0.0%	Avg Payment Days	8.2
Total Equity	7,730,567	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	8,357,222	Net Profit or Loss	1,762,298	21.7%	Return on Equity	22.8%
552672 HAYWARD	MISSION HILLS	S DIALYSIS			For Profit	
1661 INDUSTRIAL P	ARK W	12/31/2012 366 Days Settled		Short Term		
HAYWARD, CA 9454	14					
ALAMEDA						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	-1,531,914	Total Charges	2,089,260		Salary Expense	37.5%
Fixed Assets	1,718,611	Contract Allowance	-302,452	-14.5%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	2,391,712	114.5%		
Total Assets	186,697	Operating Expense	2,332,508	97.5%	Current Ratio	(2.9)
Current Liabilities	527,722	Operating Margin	59,204	2.5%	Days to Collect	14.9
Long Term Liabilities	16,584	Other Income	-22,884	-1.0%	Avg Payment Days	9.1
Total Equity	-357,610	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	186,696	Net Profit or Loss	36,320	1.5%	Return on Equity	-10.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052620 HEMET DIA	ALYSIS CENTER	?			For Profit	
1330 SOUTH STATE	ST, STE B	12/31/2012	366 Days Settled	I	Short Term	
SAN JACINTO, CA 9	2583					
RIVERSIDE						
NATIONAL GOVERN	IMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	7,320,527	Total Charges	6,861,510		Salary Expense	37.0%
Fixed Assets	1,409,526	Contract Allowance	47,423	0.7%	Fringe Benefits	5.8%
Other Assets	1,850	Operating Revenue	6,814,087	99.3%		
Total Assets	8,731,903	Operating Expense	5,911,629	86.8%	Current Ratio	18.0
Current Liabilities	407,251	Operating Margin	902,458	13.2%	Days to Collect	18.3
Long Term Liabilities	253,611	Other Income	-363,570	-5.3%	Avg Payment Days	7.2
Total Equity	8,071,043	Other Expense	0	0.0%	Depreciation Rate	15.8%
Total Liab. and Equity	8,731,905	Net Profit or Loss	538,888	7.9%	Return on Equity	6.7%
552702 HERNDON	DIALYSIS				For Profit	
560 E HERNDON AV	Έ	12/31/2012	97 Days Settled		Short Term	
FRESNO, CA 93720						
FRESNO						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	885,502	Total Charges	506,171		Salary Expense	32.2%
Fixed Assets	3,072,935	Contract Allowance	-116,504	-23.0%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	622,675	123.0%		
Total Assets	3,958,437	Operating Expense	1,184,124	190.2%	Current Ratio	8.6
Current Liabilities	102,371	Operating Margin	-561,449	-90.2%	Days to Collect	126.4
Long Term Liabilities	41,515	Other Income	134,027	21.5%	Avg Payment Days	8.4
Total Equity	3,814,551	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	3,958,437	Net Profit or Loss	(427,422)	-68.6%	Return on Equity	-11.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552626 HESPERIA	DIALYSIS CEN	TER			For Profit	
14135 MAIN STREE	T, UNIT 501	12/31/2012	366 Days Settled		Short Term	
HESPERIA, CA 9234	! 5					
SAN BERNARDINO						
BLUE CROSS (TEN	NESSEE)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,878,174	Total Charges	6,628,143		Salary Expense	36.9%
Fixed Assets	1,053,139	Contract Allowance	-139,726	-2.1%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	6,767,869	102.1%		
Total Assets	2,931,313	Operating Expense	6,013,332	88.9%	Current Ratio	4.1
Current Liabilities	453,768	Operating Margin	754,537	11.1%	Days to Collect	167.8
Long Term Liabilities	129,020	Other Income	1,716	0.0%	Avg Payment Days	13.3
Total Equity	2,348,526	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	2,931,314	Net Profit or Loss	756,253	11.2%	Return on Equity	32.2%
AFAZZO HI DESEDI						
052776 HI DESERT	T DIALYSIS				Not for Profit	
58457 TWENTYNINE #102		/AY 12/31/2012	366 Days Settled		Not for Profit Short Term	
58457 TWENTYNINE	E PALMS HIGHW	/AY 12/31/2012	366 Days Settled			
58457 TWENTYNINE #102	E PALMS HIGHW	/AY 12/31/2012	366 Days Settled			
58457 TWENTYNINE #102 YUCCA VALLEY, CA	E PALMS HIGHW	/AY 12/31/2012	366 Days Settled			
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO	E PALMS HIGHW 392284 RGIA)		366 Days Settled			Ind.
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO	E PALMS HIGHW 192284 RGIA) Sheet		·		Short Term	Ind. 35.0%
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S	E PALMS HIGHW 192284 RGIA) Sheet	Income Total Charges	s Statement	-0.4%	Short Term Key Performanace	
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets	E PALMS HIGHW 3 92284 RGIA) Sheet 2,652,264	Income Total Charges	e Statement 2,913,908		Short Term Key Performanace Salary Expense	35.0%
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets	E PALMS HIGHW 4 92284 RGIA) Sheet 2,652,264 275,416	Income Total Charges Contract Allowance	2,913,908 -10,914	-0.4%	Short Term Key Performanace Salary Expense Fringe Benefits	35.0%
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	E PALMS HIGHW 4 92284 RGIA) Sheet 2,652,264 275,416 298,837	Income Total Charges Contract Allowance Operating Revenue	2,913,908 -10,914 2,924,822	-0.4% 100.4%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	35.0% 4.1%
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets	E PALMS HIGHW 4 92284 RGIA) Sheet 2,652,264 275,416 298,837 3,226,517	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,913,908 -10,914 2,924,822 2,622,510	-0.4% 100.4% 89.7% 10.3%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	35.0% 4.1% 20.1
58457 TWENTYNINE #102 YUCCA VALLEY, CA SAN BERNARDINO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	E PALMS HIGHW 4 92284 RGIA) Sheet 2,652,264 275,416 298,837 3,226,517 131,680	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,913,908 -10,914 2,924,822 2,622,510 302,312	-0.4% 100.4% 89.7% 10.3%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	35.0% 4.1% 20.1 9.4

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052699 HIGH DESERT DIALYSIS INC					For Profit			
1007 WEST AVE M-	I4 #B	12/31/2012 366 Days Settled			Short Term			
PALMDALE, CA 935	51							
LOS ANGELES								
BLUE CROSS (CALI	FORNIA)							
Balance Sheet		Income Statement			Key Performanace Ind.			
Current Assets	852,999	Total Charges	6,317,553		Salary Expense	35.7%		
Fixed Assets	15,750	Contract Allowance	4,113,794	65.1%	Fringe Benefits	8.1%		
Other Assets	11,403	Operating Revenue	2,203,759	34.9%				
Total Assets	880,152	Operating Expense	1,779,833	80.8%	Current Ratio	0.8		
Current Liabilities	1,011,870	Operating Margin	423,926	19.2%	Days to Collect	(4.8)		
Long Term Liabilities	-131,718	Other Income	0	0.0%	Avg Payment Days	41.0		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.2%		
Total Liab. and Equity	880,152	Net Profit or Loss	423,926	19.2%	Return on Equity	0.0%		
552663 HIGHLAND RANCH DIALYSIS CENTER For Profit								
7223 CHURCH STREET SUITE A14		12/31/2012 366 Days Settled			Short Term			
HIGHLAND, CA 9234	l 6							
SAN BERNARDINO								
BLUE SHIELD (CALIFORNIA)								
Balance Sheet		Income Statement		Key Performanace Ind.				
Current Assets	1,014,507	Total Charges	2,701,680		Salary Expense	34.7%		
Fixed Assets	1,286,543	Contract Allowance	-180,226	-6.7%	Fringe Benefits	6.3%		
Other Assets	0	Operating Revenue	2,881,906	106.7%				
		Operating Expense	2,527,241	87.7%	Current Ratio	6.9		
Total Assets	2,301,050	Operating Expense						
Total Assets Current Liabilities	2,301,050	Operating Margin	354,665	12.3%	Days to Collect	199.5		
					Days to Collect Avg Payment Days	199.5 6.3		
Current Liabilities	147,976	Operating Margin	354,665	-1.7%	•			

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052801 HOLLYWOOD DIALYSIS CENTER					For Profit							
5108 SUNSET BLVD)	12/31/2012		Short Term								
LOS ANGELES, CA 90027												
LOS ANGELES												
NATIONAL GOVERNMENT SERVICES												
Balance Sheet		Income Statement			Key Performanace Ind.							
Current Assets	2,878,299	Total Charges	4,432,404		Salary Expense	38.5%						
Fixed Assets	125,163	Contract Allowance	34,030	0.8%	Fringe Benefits	6.1%						
Other Assets	349,057	Operating Revenue	4,398,374	99.2%								
Total Assets	3,352,519	Operating Expense	4,154,154	94.4%	Current Ratio	7.0						
Current Liabilities	411,907	Operating Margin	244,220	5.6%	Days to Collect	(5.8)						
Long Term Liabilities	27,927	Other Income	-115,324	-2.6%	Avg Payment Days	10.5						
Total Equity	2,912,686	Other Expense	0	0.0%	Depreciation Rate	27.9%						
Total Liab. and Equity	3,352,520	Net Profit or Loss	128,896	2.9%	Return on Equity	4.4%						
052558 HOLY CROSS RENAL CTR For Profit												
14901 RINALDI AVE SUITE 100		12/31/2012 366 Days Settled			Short Term							
MISSION HILLS, CA 91345												
LOS ANGELES												
BLUE CROSS (CALIFORNIA)												
Balance Sheet		Income Statement		Key Performanace Ind.								
Current Assets	3,327,455	Total Charges	13,069,515		Salary Expense	47.7%						
Fixed Assets	2,851,458	Contract Allowance	4,619,648	35.3%	Fringe Benefits	5.9%						
Other Assets	37,500	Operating Revenue	8,449,867	64.7%								
Total Assets	6,216,413	Operating Expense	6,285,566	74.4%	Current Ratio	2.7						
Current Liabilities	1,253,704	Operating Margin	2,164,301	25.6%	Days to Collect	34.0						
Long Term Liabilities	1,900,000	Other Income	0	0.0%	Avg Payment Days	31.4						
Total Equity	3,062,709	Other Expense	0	0.0%	Depreciation Rate	0.3%						
Total Liab. and Equity	6,216,413	Net Profit or Loss	2,164,301	25.6%	Return on Equity	70.7%						

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552675 HOME DIA	LYSIS CENTER	S OF RANCHO CUCA	MONGA		For Profit	
8221 ROCHESTER A 130	AVENUE BLDG 7	7 SUITE 12/31/2012	366 Days Settled	I	Short Term	
RANCHO CUCAMON	NGA, CA 91730					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	497,754	Total Charges	4,879,393		Salary Expense	35.7%
Fixed Assets	6,652	Contract Allowance	3,727,524	76.4%	Fringe Benefits	2.9%
Other Assets	8,391	Operating Revenue	1,151,869	23.6%		
Total Assets	512,797	Operating Expense	1,082,020	93.9%	Current Ratio	2.4
Current Liabilities	210,725	Operating Margin	69,849	6.1%	Days to Collect	124.6
Long Term Liabilities	288,491	Other Income	0	0.0%	Avg Payment Days	10.5
Total Equity	13,581	Other Expense	0	0.0%	Depreciation Rate	297.2%
Total Liab. and Equity	512,797	Net Profit or Loss	69,849	6.1%	Return on Equity	514.3%
552543 HOME DIA	LYSIS THERAP	ES OF SAN DIEGO II	NC		For Profit	
10672 WEXFORD S	ΓREET, SUITE 2	50 12/31/2012	366 Days Settled	I	Short Term	
SAN DIEGO, CA 921	31					
SAN DIEGO						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	198,655	Total Charges	2,848,784		Salary Expense	33.8%
Fixed Assets	172,248	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	8,378	Operating Revenue	2,848,784	100.0%		
Total Assets	379,281	Operating Expense	2,160,561	75.8%	Current Ratio	63.3
Current Liabilities	3,138	Operating Margin	688,223	24.2%	Days to Collect	25.5
Long Term Liabilities	60,549	Other Income	0	0.0%	Avg Payment Days	0.5
		0.1 5	0	0.00/	Denvesiation Data	
Total Equity	315,594	Other Expense	0	0.0%	Depreciation Rate	28.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552546 HOME DIA	LYSIS THERAPI	ES OF SAN DIEGO II	NC		For Profit		
678 THIRD AVENUE	SUITE 310	12/31/2012	366 Days Settled	I	Short Term		
CHULA VISTA, CA 9	1910						
SAN DIEGO							
NATIONAL GOVERN	NMENT SERVICE	ES .					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	198,655	Total Charges	861,762		Salary Expense	33.2%	
Fixed Assets	172,248	Contract Allowance	0	0.0%	Fringe Benefits	8.3%	
Other Assets	8,378	Operating Revenue	861,762	100.0%			
Total Assets	379,281	Operating Expense	665,344	77.2%	Current Ratio	63.3	
Current Liabilities	3,138	Operating Margin	196,418	22.8%	Days to Collect	84.4	
Long Term Liabilities	60,549	Other Income	0	0.0%	Avg Payment Days	1.7	
Total Equity	315,594	Other Expense	0	0.0%	Depreciation Rate	10.5%	
Total Liab. and Equity	379,281	Net Profit or Loss	196,418	22.8%	Return on Equity	62.2%	
052641 HUNTINGT	ON BEACH DIA	LYSIS			For Profit		
16892 BOLSA CHICA	A AVENUE	12/31/2012 366 Days Settled			Short Term		
HUNTINGTON BEAC	CH, CA 92649						
ORANGE							
BLUE CROSS (GEO	RGIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	2,944,385	Total Charges	1,564,846		Salary Expense	37.8%	
Fixed Assets	83,353	Contract Allowance	-113,778	-7.3%	Fringe Benefits	5.1%	
Other Assets	495,896	Operating Revenue	1,678,624	107.3%			
Total Assets	3,523,634	Operating Expense	1,477,533	88.0%	Current Ratio	43.3	
Current Liabilities	68,022	Operating Margin	201,091	12.0%	Days to Collect	13.1	
Long Term Liabilities	0	Other Income	67	0.0%	Avg Payment Days	6.8	
Total Equity	3,455,613	Other Expense	0	0.0%	Depreciation Rate	14.5%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052619 HUNTINGT	ON DIALYSIS C	ENTER			For Profit		
806 SOUTH FAIR O	AKS AVENUE	12/31/2012	: 366 Days Reope	ened	Short Term		
PASADENA, CA 911	05						
LOS ANGELES							
NATIONAL GOVERN	NMENT SERVICE	ΞS					
Balance S	Sheet	Income	Statement		Key Performanace	nd.	
Current Assets	3,327,455	Total Charges	12,761,601		Salary Expense	46.5%	
Fixed Assets	2,851,458	Contract Allowance	3,918,461	30.7%	Fringe Benefits	5.8%	
Other Assets	37,500	Operating Revenue	8,843,140	69.3%			
Total Assets	6,216,413	Operating Expense	6,132,205	69.3%	Current Ratio	2.7	
Current Liabilities	1,253,704	Operating Margin	2,710,935	30.7%	Days to Collect	32.5	
Long Term Liabilities	1,900,000	Other Income	0	0.0%	Avg Payment Days	32.2	
Total Equity	3,062,709	Other Expense	0	0.0%	Depreciation Rate	3.3%	
Total Liab. and Equity	6,216,413	Net Profit or Loss	2,710,935	30.7%	Return on Equity	88.5%	
552667 HUNTINGT	ON PARK DIAL	YSIS			For Profit		
5942 RUGBY AVENI	JE	12/31/2012 366 Days Settled			Short Term		
HUNTINGTON PARE	K, CA 90255						
LOS ANGELES							
PALMETTO (CALIFO	ORNIA (NORTH)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.	
Current Assets	-2,317,589	Total Charges	3,345,365		Salary Expense	35.6%	
Fixed Assets	1,100,999	Contract Allowance	-179,008	-5.4%	Fringe Benefits	5.3%	
Other Assets	0	Operating Revenue	3,524,373	105.4%			
Total Assets	-1,216,590	Operating Expense	3,615,865	102.6%	Current Ratio	(8.6)	
Current Liabilities	270,551	Operating Margin	-91,492	-2.6%	Days to Collect	119.2	
Long Term Liabilities	83,686	Other Income	166	0.0%	Avg Payment Days	8.1	
Total Equity	-1,570,826	Other Expense	0	0.0%	Depreciation Rate	31.0%	
Total Liab. and Equity	-1,216,589	Net Profit or Loss	(91,326)	-2.6%	Return on Equity	5.8%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052844 IMPERIAL	CARE DIALYSIS	S CENTER			For Profit	
4345 IMPERIAL HW	Υ	12/31/2012	366 Days Settled	d	Short Term	
LYNWOOD, CA 9026	62					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income Statement			Key Performanace	Ind.
Current Assets	3,769,450	Total Charges	6,938,501		Salary Expense	34.5%
Fixed Assets	745,685	Contract Allowance	-308,106	-4.4%	Fringe Benefits	5.6%
Other Assets	2,009,303	Operating Revenue	7,246,607	104.4%		
Total Assets	6,524,438	Operating Expense	6,449,134	89.0%	Current Ratio	5.6
Current Liabilities	674,906	Operating Margin	797,473	11.0%	Days to Collect	97.3
Long Term Liabilities	185,539	Other Income	186	0.0%	Avg Payment Days	7.9
Total Equity	5,663,994	Other Expense	0	0.0%	Depreciation Rate	15.8%
Total Liab. and Equity	6,524,439	Net Profit or Loss	797,659	11.0%	Return on Equity	14.1%
052670 IMPERIAL	DIALYSIS				For Profit	
2738 WEST IMPERIA	AL HIGHWAY	12/31/2012 366 Days Settled		Short Term		
INGLEWOOD, CA 90)303					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	8,648,120	Total Charges	6,744,316		Salary Expense	35.1%
Fixed Assets	826,122	Contract Allowance	-125,124	-1.9%	Fringe Benefits	5.0%
Other Assets	3,581,486	Operating Revenue	6,869,440	101.9%		
Total Assets	13,055,728	Operating Expense	5,839,673	85.0%	Current Ratio	34.0
Current Liabilities	254,009	Operating Margin	1,029,767	15.0%	Days to Collect	73.7
Long Term Liabilities	41,098	Other Income	868	0.0%	Avg Payment Days	6.9
Total Equity	12,760,622	Other Expense	0	0.0%	Depreciation Rate	15.3%
Total Liab. and Equity	13,055,729	Net Profit or Loss	1,030,635	15.0%	Return on Equity	8.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052789 INDIAN WE	ELLS VALLEY				For Profit		
212 SOUTH RICHMO	OND ROAD	12/31/2012	366 Days Settled	i	Short Term		
RIDGECREST, CA 9	3555						
KERN							
NATIONAL GOVERN	MENT SERVICE	ES .					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	-2,811,658	Total Charges	2,514,826		Salary Expense	33.7%	
Fixed Assets	501,376	Contract Allowance	-3,837	-0.2%	Fringe Benefits	5.1%	
Other Assets	3,270,607	Operating Revenue	2,518,663	100.2%			
Total Assets	960,325	Operating Expense	2,409,234	95.7%	Current Ratio	(30.8)	
Current Liabilities	91,321	Operating Margin	109,429	4.3%	Days to Collect	28.0	
Long Term Liabilities	0	Other Income	80	0.0%	Avg Payment Days	6.6	
Total Equity	869,003	Other Expense	0	0.0%	Depreciation Rate	17.6%	
Total Liab. and Equity	960,324	Net Profit or Loss	109,509	4.3%	Return on Equity	12.6%	
052538 INGLEWOO	OD DIALYSIS				For Profit		
125 EAST ARBOR V	ITAE	12/31/2012 366 Days Settled			Short Term		
INGLEWOOD, CA 90	301						
LOS ANGELES							
BLUE CROSS (TEXA	AS)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	5,970,405	Total Charges	5,610,850		Salary Expense	36.1%	
Fixed Assets	2,078,022	Contract Allowance	157,168	2.8%	Fringe Benefits	5.9%	
Other Assets	0	Operating Revenue	5,453,682	97.2%			
Total Assets	8,048,427	Operating Expense	4,996,425	91.6%	Current Ratio	17.4	
Current Liabilities	343,452	Operating Margin	457,257	8.4%	Days to Collect	40.2	
Long Term Liabilities	0	Other Income	2,167	0.0%	Avg Payment Days	6.2	
Total Equity	7,704,974	Other Expense	0	0.0%	Depreciation Rate	3.9%	
Total Liab. and Equity	8,048,426	Net Profit or Loss	459,424	8.4%	Return on Equity	6.0%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052712 INTERCOM	MUNITY DIALY	SIS CENTER			For Profit		
12291 E WASHINGT	ON BLVD STE	410 12/31/2012	366 Days Settled	I	Short Term		
WHITTIER, CA 9060	2						
LOS ANGELES							
BLUE CROSS (CALI	FORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	629,026	Total Charges	8,192,134		Salary Expense	39.4%	
Fixed Assets	377,580	Contract Allowance	6,907	0.1%	Fringe Benefits	6.3%	
Other Assets	0	Operating Revenue	8,185,227	99.9%			
Total Assets	1,006,606	Operating Expense	6,528,770	79.8%	Current Ratio	1.6	
Current Liabilities	400,000	Operating Margin	1,656,457	20.2%	Days to Collect	26.9	
Long Term Liabilities	0	Other Income	121,951	1.5%	Avg Payment Days	0.0	
Total Equity	606,606	Other Expense	0	0.0%	Depreciation Rate	10.3%	
Total Liab. and Equity	1,006,606	Net Profit or Loss	1,778,408	21.7%	Return on Equity	293.2%	
552639 IOWA STR	EET DIALYSIS				For Profit		
8333 IOWA STREET	, SUITE 100	12/31/2012	31 Days Settled		Short Term		
DOWNEY, CA 90241		11/30/2012 335 Days Settled					
LOS ANGELES							
PALMETTO (CALIFO	DRNIA)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	146,916	Total Charges	1,563,583		Salary Expense	38.5%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	2.8%	
Other Assets	0	Operating Revenue	1,563,583	100.0%			
Total Assets	146,916	Operating Expense	1,884,402	120.5%	Current Ratio		
Current Liabilities	0	Operating Margin	-320,819	-20.5%	Days to Collect	34.4	
Long Term Liabilities	146,916	Other Income	2,603,412	166.5%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	146,916	Net Profit or Loss	2,282,593	146.0%	Return on Equity	0.0%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552639 IOWA STR	EET DIALYSIS				For Profit		
8333 IOWA STREET	, SUITE 100	12/31/2012	31 Days Settled		Short Term		
DOWNEY, CA 90241		11/30/2012	335 Days Settled				
LOS ANGELES							
PALMETTO (CALIFO	ORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	-3,433,623	Total Charges	159,969		Salary Expense	313.6%	
Fixed Assets	489,125	Contract Allowance	5,147	3.2%	Fringe Benefits	23.1%	
Other Assets	2,749,016	Operating Revenue	154,822	96.8%			
Total Assets	-195,482	Operating Expense	231,497	149.5%	Current Ratio	(162.8)	
Current Liabilities	21,087	Operating Margin	-76,675	-49.5%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	33.2	
Total Equity	-76,674	Other Expense	0	0.0%	Depreciation Rate	13.7%	
Total Liab. and Equity	-55,587	Net Profit or Loss	(76,675)	-49.5%	Return on Equity	100.0%	
552603 JOY OF DI	XON DIALYSIS	CENTER			For Profit		
1640 N. LINCOLN ST	TREET	12/31/2012 366 Days Settled			Short Term		
DIXON, CA 95620							
SOLANO							
BLUE CROSS (SOU	TH CAROLINA)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	-3,244,137	Total Charges	1,551,818		Salary Expense	29.4%	
Fixed Assets	1,400,898	Contract Allowance	-22,234	-1.4%	Fringe Benefits	4.3%	
Other Assets	0	Operating Revenue	1,574,052	101.4%			
Total Assets	-1,843,239	Operating Expense	1,679,058	106.7%	Current Ratio	(34.5)	
Current Liabilities	93,950	Operating Margin	-105,006	-6.7%	Days to Collect	91.7	
Long Term Liabilities	0	Other Income	75	0.0%	Avg Payment Days	6.7	
Total Equity	-1,937,190	Other Expense	0	0.0%	Depreciation Rate	13.8%	
	-1,843,240	Net Profit or Loss	(104,931)	0.70/	Return on Equity	5.4%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052389 KAISER FOUND	ATION HO	SP-DOWNEY DIALYS	SIS			Not for Profit	
9333 IMPERIAL HIGHWAY	Y	Cost Repor	t not filed.			Short Term	
DOWNEY, CA 90242							
LOS ANGELES							
WISCONSIN PHYSICIANS	S SERVICE						
Balance Sheet		Income	Statement			Key Performanace Inc	d.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
052312 KAISER FOUND	ATION HO	SPITAL				Not for Profit	
2425 GEARY BLVD		Cost Repor	t not filed.			Short Term	
SAN FRANCISCO, CA 94	115						
SAN FRANCISCO							
WISCONSIN PHYSICIANS	S SERVICE						
Balance Sheet		Income	Statement			Key Performanace Inc	d.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052392 KAISER FO	OUNDATION HO	SPITAL			Not for Profit	
710 LAWRENCE EXI 460A	PRESSWAY, SU	ITE Cost Repor	t not filed.		Short Term	
SANTA CLARA, CA S	95051					
SANTA CLARA						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	heet	Income	Statement		Key Performanace Ind	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052398 KAISER FO	DUNDATION HO	SPITAL FREMONT/H	AYWARD		Not for Profit	
27303 SLEEPY HOLI	LOW AVENUE	Cost Repor	t not filed.		Short Term	
HAYWARD, CA 9454	5					
ALAMEDA						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	heet	Income	Statement		Key Performanace Ind	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052403 KAISER FO	DUNDATION HO	SPITAL MARTINEZ F	PD UNIT		Not for Profit	
200 MUIR ROAD, HA	CIENDA BLDG	Cost Repor	t not filed.		Short Term	
MARTINEZ, CA 9455	53					
CONTRA COSTA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	()	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	(0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	(0.0%		
Total Assets	0	Operating Expense	(0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	(0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	(0.0%	Avg Payment Days	
Total Equity	0	Other Expense	(0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(0.0%	Return on Equity	0.0%
052394 KAISER FO	DUNDATION HO	SPITALS, ANAHEIM			Not for Profit	
3460 LA PALMA AVE	Ē	Cost Repor	t not filed.		Short Term	
ANAHEIM, CA 92807	,					
ORANGE						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	()	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	(0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	(0.0%		
Total Assets	0	Operating Expense	(0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	(0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	(0.0%	Avg Payment Days	
Total Equity	0	Other Expense	(0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052384 KAISER FO	DUNDATION HO	SPITALS, I				Not for Profit	
6041 CADILLAC AVE	.	Cost Repor	t not filed.			Short Term	
LOS ANGELES, CA 9	90034						
LOS ANGELES							
BLUE CROSS (CALI	FORNIA)						
Balance S	Sheet	Income	Statement			Key Performanace Inc	d.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
052381 KAISER HO	OSP WOODLAN	D HILLS PD				For Profit	
5601 DE SOTO AVE		Cost Repor	t not filed.			Short Term	
WOODLAND HILLS,	CA 91364						
LOS ANGELES							
BLUE CROSS (CALI	FORNIA)						
Balance S	Sheet	Income	Statement			Key Performanace Inc	d.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052323 KAISER PI	ERMANENTE-L	A DIALYSIS			For Profit	
4700 SUNSET BLVD	, 2ND FLOOR	Cost Repor	t not filed.		Short Term	
LOS ANGELES, CA	90027					
LOS ANGELES						
WISCONSIN PHYSI	CIANS SERVICE					
Balance S	Sheet	Income	Statement		Key Performanace Inc	i.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052399 KAISER PI	ERMANENTE - B	SALDWIN PARK DIAL	YSIS/PD		Not for Profit	
1011 BALDWIN PAR	K BOULEVARD	Cost Repor	t not filed.		Short Term	
BALDWIN PARK, CA	91706					
LOS ANGELES						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	Sheet	Income	Statement		Key Performanace Inc	i.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052380 KAISER PERMAN	ENTE FO	ONTANA				Not for Profit	
9985 SIERRA AVE		Cost Repor	t not filed.			Short Term	
FONTANA, CA 92335							
SAN BERNARDINO							
WISCONSIN PHYSICIANS S	SERVICE						
Balance Sheet		Income	Statement			Key Performanace Inc	i.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
052382 KAISER PERMAN	ENTE RI	VERSIDE				Not for Profit	
10800 MAGNOLIA AVE		Cost Repor	t not filed.			Short Term	
RIVERSIDE, CA 92505							
RIVERSIDE							
WISCONSIN PHYSICIANS	SERVICE						
Balance Sheet		Income	Statement			Key Performanace Inc	d.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0		Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053512 KAWEAH I	DELTA PORTER	VILLE DIALYSIS			Not for Profit	
385 NORTH PEARS	ON DRIVE	Cost Repor	t not filed.		Short Term	
PORTERVILLE, CA 9	93257					
TULARE						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace In	nd.
Current Assets	0	Total Charges	()	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	(0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	(0.0%		
Total Assets	0	Operating Expense	(0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	(0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	(0.0%	Avg Payment Days	
Total Equity	0	Other Expense	(0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(_) 0.0%	Return on Equity	0.0%
053506 KAWEAH I	DELTA VISALIA	DIALYSIS CENTER			Not for Profit	
5040 W TULARE AV	ENUE	Cost Repor	t not filed.		Short Term	
VISALIA, CA 93277						
TULARE						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace In	nd.
Current Assets	0	Total Charges	()	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	(0.0%		
Total Assets	0	Operating Expense	(0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	(0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	(0.0%	Avg Payment Days	
Total Equity	0	Other Expense	(0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052858 KENNETH HAHN PLAZA DIALYSIS CENTER					For Profit	
11854 WILMINGTON	I AVENUE	12/31/2012	366 Days Settled		Short Term	
LOS ANGELES, CA	90059					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	2,245,892	Total Charges	4,205,587		Salary Expense	37.5%
Fixed Assets	202,567	Contract Allowance	13,803	0.3%	Fringe Benefits	5.7%
Other Assets	1,769,420	Operating Revenue	4,191,784	99.7%		
Total Assets	4,217,879	Operating Expense	3,575,573	85.3%	Current Ratio	6.0
Current Liabilities	377,025	Operating Margin	616,211	14.7%	Days to Collect	24.1
Long Term Liabilities	8,392	Other Income	1,299	0.0%	Avg Payment Days	9.1
Total Equity	3,832,461	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	4,217,878	Net Profit or Loss	617,510	14.7%	Return on Equity	16.1%
052790 KIDNEY CA	ARE CENTER NO	ORTH VALLE			For Profit	
16907 DEVONSHIRE	.	12/31/2012	366 Days Settled		Short Term	
GRANADA HILLS, C	A 04044					
,	A 91344					
LOS ANGELES	A 91344					
		≣S				
LOS ANGELES	IMENT SERVICE		Statement		Key Performanace I	nd.
LOS ANGELES NATIONAL GOVERN	IMENT SERVICE		• Statement 6,669,162		Key Performanace I Salary Expense	nd. 30.8%
LOS ANGELES NATIONAL GOVERN Balance S	IMENT SERVICE	Income		0.0%	_	
LOS ANGELES NATIONAL GOVERN Balance S Current Assets	NMENT SERVICE Sheet 691,899	Income Total Charges	6,669,162	0.0%	Salary Expense	30.8%
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets	NMENT SERVICE Sheet 691,899 520,399	Income Total Charges Contract Allowance	6,669,162		Salary Expense	30.8%
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	MENT SERVICE Sheet 691,899 520,399 18,560	Income Total Charges Contract Allowance Operating Revenue	6,669,162 0 6,669,162	100.0%	Salary Expense Fringe Benefits	30.8% 6.3%
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	MENT SERVICE 691,899 520,399 18,560 1,230,858	Income Total Charges Contract Allowance Operating Revenue Operating Expense	6,669,162 0 6,669,162 4,792,906	100.0% 71.9%	Salary Expense Fringe Benefits Current Ratio	30.8% 6.3% 1.8
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	MENT SERVICE 691,899 520,399 18,560 1,230,858 383,052	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,669,162 0 6,669,162 4,792,906 1,876,256	100.0% 71.9% 28.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.8% 6.3% 1.8 66.5

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052899 KIDNEY CI	ENTER OF LOS	ANGELES			For Profit	
1125 WEST SIXTH S	STREET, SUITE	101-102 12/31/2012	366 Days Reope	ened	Short Term	
LOS ANGELES, CA	90017					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,090,888	Total Charges	5,157,243		Salary Expense	27.4%
Fixed Assets	262,729	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	3,679,783	Operating Revenue	5,157,243	100.0%		
Total Assets	5,033,400	Operating Expense	3,950,878	76.6%	Current Ratio	2.8
Current Liabilities	391,862	Operating Margin	1,206,365	23.4%	Days to Collect	30.2
Long Term Liabilities	0	Other Income	3,935	0.1%	Avg Payment Days	12.2
Total Equity	4,641,536	Other Expense	0	0.0%	Depreciation Rate	27.9%
Total Liab. and Equity	5,033,398	Net Profit or Loss	1,210,300	23.5%	Return on Equity	26.1%
052827 KIDNEY CI	ENTER OF PAN	ORAMA CITY			For Profit	
14860 ROSCOE BLV	/D, SUITE 101	9/30/2012 366 Days Settled			Short Term	
PANORAMA CITY, C	CA 91402					
LOS ANGELES						
BLUE CROSS (CALI	IFORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,305,783	Total Charges	4,813,935		Salary Expense	25.7%
Fixed Assets	706,349	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	126,466	Operating Revenue	4,813,935	100.0%		
Total Assets	2,138,598	Operating Expense	4,787,947	99.5%	Current Ratio	5.3
Current Liabilities	248,203	Operating Margin	25,988	0.5%	Days to Collect	23.9
Long Term Liabilities	0	Other Income	78,654	1.6%	Avg Payment Days	44.2
Total Equity	1,890,395	Other Expense	0	0.0%	Depreciation Rate	19.0%
Total Liab. and Equity	2,138,598	Net Profit or Loss	104,642	2.2%	Return on Equity	5.5%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552507 KIDNEY CE	ENTER OF SHE	RMAN OAKS			For Profit	
4955 VAN NUYS BL\	/D, SUITE 111	9/30/2012	366 Days Settled		Short Term	
SHERMAN OAKS, C	A 91403					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	899,917	Total Charges	3,924,049		Salary Expense	27.0%
Fixed Assets	666,816	Contract Allowance	0	0.0%	Fringe Benefits	4.2%
Other Assets	34,283	Operating Revenue	3,924,049	100.0%		
Total Assets	1,601,016	Operating Expense	3,840,671	97.9%	Current Ratio	0.3
Current Liabilities	2,991,637	Operating Margin	83,378	2.1%	Days to Collect	7.9
Long Term Liabilities	0	Other Income	148	0.0%	Avg Payment Days	42.0
Total Equity	-1,390,621	Other Expense	0	0.0%	Depreciation Rate	30.7%
Total Liab. and Equity	1,601,016	Net Profit or Loss	83,526	2.1%	Return on Equity	-6.0%
052585 KIDNEY CE	ENTER OF VAN	NUYS			For Profit	
14624 SHERMAN W	AY STE 106	9/30/2012	366 Days Settled		Short Term	
VAN NUYS, CA 9140)5					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	881,535	Total Charges	3,782,412		Salary Expense	40.5%
Fixed Assets	252,460	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	401,860	Operating Revenue	3,782,412	100.0%		
Total Assets	1,535,855	Operating Expense	3,646,917	96.4%	Current Ratio	1.6
Current Liabilities	565,414	Operating Margin	135,495	3.6%	Days to Collect	4.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	44.7
Total Equity	970,441	Other Expense	0	0.0%	Depreciation Rate	25.9%
Total Liab. and Equity	1,535,855	Net Profit or Loss	135,495	3.6%	Return on Equity	14.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052502 KIDNEY DI	ALYSIS CARE U	JNIT			For Profit	
3600 E MARTIN LUT	THER KING JR	BLD 12/31/2012	: 366 Days Settled		Short Term	
LYNWOOD, CA 9026	62					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	12,469,299	Total Charges	1,624,840		Salary Expense	31.6%
Fixed Assets	6,345,565	Contract Allowance	27,847	1.7%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	1,596,993	98.3%		
Total Assets	18,814,864	Operating Expense	2,391,797	149.8%	Current Ratio	32.9
Current Liabilities	378,463	Operating Margin	-794,804	-49.8%	Days to Collect	92.0
Long Term Liabilities	24,922	Other Income	-25,152	-1.6%	Avg Payment Days	13.5
Total Equity	18,411,481	Other Expense	0	0.0%	Depreciation Rate	7.6%
Total Liab. and Equity	18,814,866	Net Profit or Loss	(819,956)	-51.3%	Return on Equity	-4.5%
052806 KIDNEY DI	ALYSIS CENTE	R OF BALDWIN HILL	.S		For Profit	
0705 0011711 A DD	- ^ ^ / - \ /	0/00/0040			OL 1.T	
3705 SOUTH LA BRE		9/30/2012 (366 Days Settled		Short Term	
LOS ANGELES, CAS	90016					
NATIONAL GOVERN	IMENIT CEDVICI	-0				
Balance S			e Statement		Key Performanace	Ind
Current Assets		Total Charges	6,068,870		Salary Expense	22.4%
Fixed Assets	602,183	Contract Allowance	5,171,368	85.2%	Fringe Benefits	2.6%
Other Assets	13,497	Operating Revenue	897,502	14.8%	i migo Donomo	,
Total Assets	1,137,763	Operating Expense	1,206,755	134.5%	Current Ratio	0.5
Current Liabilities	1,137,617	Operating Margin	-309,253	-34.5%		11.0
Long Term Liabilities	1,137,017	Other Income	-30 9 ,233		Avg Payment Days	41.5
Total Equity	146	Other Expense	0	0.0%		14.5%
		·			•	14.0 /0
Total Liab. and Equity	1,137,763	Net Profit or Loss	(309,241)	-34.5%	Return on Equity	211,808.9 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052545 KIDNEY DI	052545 KIDNEY DIALYSIS CENTER OF NORTHRIDGE				For Profit	
18546 ROSCOE BLV	′D, #108	12/31/2012	92 Days Settled		Short Term	
NORTHRIDGE, CA 9	1328	9/30/2012 366 Days Settled				
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,500,800	Total Charges	6,739,382		Salary Expense	33.2%
Fixed Assets	246,873	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	1,909,551	Operating Revenue	6,739,382	100.0%		
Total Assets	3,657,224	Operating Expense	5,431,461	80.6%	Current Ratio	2.9
Current Liabilities	523,610	Operating Margin	1,307,921	19.4%	Days to Collect	2.8
Long Term Liabilities	0	Other Income	5,452	0.1%	Avg Payment Days	57.1
Total Equity	3,133,614	Other Expense	0	0.0%	Depreciation Rate	26.4%
Total Liab. and Equity	3,657,224	Net Profit or Loss	1,313,373	19.5%	Return on Equity	41.9%
052545 KIDNEY DI	ALYSIS CENTE	R OF NORTHRIDGE			For Profit	
18546 ROSCOE BLV	'D, #108	12/31/2012	92 Days Settled		Short Term	
NORTHRIDGE, CA 9	1328	9/30/2012 366 Days Settled				
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,152,935	Total Charges	10,556,399		Salary Expense	122.0%
Fixed Assets	131,379	Contract Allowance	8,752,306	82.9%	Fringe Benefits	22.9%
Other Assets	8,251,641	Operating Revenue	1,804,093	17.1%		
Total Assets	9,535,955	Operating Expense	1,477,464	81.9%	Current Ratio	1.6
Current Liabilities	712,752	Operating Margin	326,629	18.1%	Days to Collect	12.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	154.6
Total Equity	8,823,203	Other Expense	0	0.0%	Depreciation Rate	174.6%
Total Liab. and Equity	9,535,955	Net Profit or Loss	326,629	18.1%	Return on Equity	3.7%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552662 KIDNEY DI	ALYSIS CENTE	R OF VERDUGO HILI	LS, LLC		For Profit	
1808 VERDUGO BO	ULEVARD #201	12/31/2012	92 Days Settled		Short Term	
GLENDALE, CA 9120	08	9/30/2012 366 Days Settled				
LOS ANGELES						
PALMETTO (CALIFO	RNIA SOUTH)					
Balance Sheet		Income Statement			Key Performanace I	nd.
Current Assets	413,263	Total Charges	2,729,940		Salary Expense	22.2%
Fixed Assets	1,602,720	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	15,200	Operating Revenue	2,729,940	100.0%		
Total Assets	2,031,183	Operating Expense	2,944,097	107.8%	Current Ratio	0.1
Current Liabilities	2,793,364	Operating Margin	-214,157	-7.8%	Days to Collect	9.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	50.6
Total Equity	-762,181	Other Expense	0	0.0%	Depreciation Rate	22.5%
Total Liab. and Equity	2,031,183	Net Profit or Loss	(214,157)	-7.8%	Return on Equity	28.1%
552662 KIDNEY DI	ALYSIS CENTE	R OF VERDUGO HILI	LS, LLC		For Profit	
1808 VERDUGO BO	ULEVARD #201	12/31/2012 92 Days Settled			Short Term	
GLENDALE, CA 9120	08	9/30/2012 366 Days Settled				
LOS ANGELES						
PALMETTO (CALIFO	RNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	351,954	Total Charges	17,146,645		Salary Expense	20.7%
Fixed Assets	1,139,023	Contract Allowance	14,185,645	82.7%	Fringe Benefits	5.7%
Other Assets	3,649,990	Operating Revenue	2,961,000	17.3%		
Total Assets	5,140,967	Operating Expense	3,155,106	106.6%	Current Ratio	1.0
Current Liabilities	358,328	Operating Margin	-194,106	-6.6%	Days to Collect	7.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	33.6
Total Equity	4,782,639	Other Expense	0	0.0%	Depreciation Rate	36.4%
ĺ		Net Profit or Loss	(194,106)		Return on Equity	-4.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052809 KIDNEY DI	052809 KIDNEY DIALYSIS CENTER OF WEST LOS ANGELES, LLC For Profit						
1801 SOUTH LA CIE	NEGA BLVD	9/30/2012	366 Days Settled		Short Term		
LOS ANGELES, CA 9	90035						
LOS ANGELES							
NATIONAL GOVERN	NMENT SERVICE	ES					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	923,297	Total Charges	4,980,682		Salary Expense	25.0%	
Fixed Assets	1,401,310	Contract Allowance	0	0.0%	Fringe Benefits	4.1%	
Other Assets	4,089,892	Operating Revenue	4,980,682	100.0%			
Total Assets	6,414,499	Operating Expense	5,409,761	108.6%	Current Ratio	0.1	
Current Liabilities	6,734,018	Operating Margin	-429,079	-8.6%	Days to Collect	4.3	
Long Term Liabilities	0	Other Income	15	0.0%	Avg Payment Days	56.1	
Total Equity	-319,519	Other Expense	0	0.0%	Depreciation Rate	12.2%	
Total Liab. and Equity	6,414,499	Net Profit or Loss	(429,064)	-8.6%	Return on Equity	134.3%	
052832 KIDNEY IN	STITUTE AT EIS	SENHOWER			For Profit		
052832 KIDNEY IN 39000 BOB HOPE D			366 Days Settled	d	For Profit Short Term		
332332	RIVE BLDG 103		366 Days Settled	i			
39000 BOB HOPE D	RIVE BLDG 103		366 Days Settled	i			
39000 BOB HOPE DI	RIVE BLDG 103 CA 92270	12/31/2012	366 Days Settled	i			
39000 BOB HOPE DI RANCHO MIRAGE, O RIVERSIDE	RIVE BLDG 103 CA 92270 NMENT SERVICE	12/31/2012 ES	366 Days Settled	i		Ind.	
39000 BOB HOPE DI RANCHO MIRAGE, O RIVERSIDE NATIONAL GOVERN	RIVE BLDG 103 CA 92270 NMENT SERVICE	12/31/2012 ES	·	i	Short Term	Ind. 45.6%	
39000 BOB HOPE DI RANCHO MIRAGE, O RIVERSIDE NATIONAL GOVERN Balance S	RIVE BLDG 103 CA 92270 NMENT SERVICE	12/31/2012 ES Income	e Statement	0.0%	Short Term Key Performanace		
39000 BOB HOPE DI RANCHO MIRAGE, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets	RIVE BLDG 103 CA 92270 NMENT SERVICE Sheet 355,028	12/31/2012 ES Income Total Charges	• Statement 3,198,512		Short Term Key Performanace Salary Expense	45.6%	
39000 BOB HOPE DO RANCHO MIRAGE, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets	RIVE BLDG 103 CA 92270 NMENT SERVICE Sheet 355,028	12/31/2012 ES Income Total Charges Contract Allowance	Statement 3,198,512 0	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits	45.6%	
39000 BOB HOPE DO RANCHO MIRAGE, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	RIVE BLDG 103 CA 92270 NMENT SERVICE Sheet 355,028 0	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue	3,198,512 0 3,198,512	0.0% 100.0%	Short Term Key Performanace Salary Expense Fringe Benefits	45.6% 4.0%	
39000 BOB HOPE DI RANCHO MIRAGE, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	RIVE BLDG 103 CA 92270 NMENT SERVICE Sheet 355,028 0 0 355,028	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	3,198,512 0 3,198,512 2,177,207	0.0% 100.0% 68.1% 31.9%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	45.6% 4.0% 19.5	
39000 BOB HOPE DI RANCHO MIRAGE, O RIVERSIDE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RIVE BLDG 103 CA 92270 NMENT SERVICE Sheet 355,028 0 0 355,028 18,205	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,198,512 0 3,198,512 2,177,207 1,021,305	0.0% 100.0% 68.1% 31.9%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	45.6% 4.0% 19.5 40.1	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052658 KIDNEY IN	STITUTE OF TH	E DESERT			For Profit	
81-715 DOCTOR CA B- 2	RREON BLVD, S	SUITE 12/31/2012	366 Days Settled	I	Short Term	
INDIO, CA 92201						
RIVERSIDE						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	508,450	Total Charges	3,962,637		Salary Expense	44.9%
Fixed Assets	15,624	Contract Allowance	0	0.0%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	3,962,637	100.0%		
Total Assets	524,074	Operating Expense	2,869,999	72.4%	Current Ratio	35.6
Current Liabilities	14,298	Operating Margin	1,092,638	27.6%	Days to Collect	46.5
Long Term Liabilities	0	Other Income	859	0.0%	Avg Payment Days	1.8
Total Equity	509,776	Other Expense	0	0.0%	Depreciation Rate	54.1%
Total Liab. and Equity	524,074	Net Profit or Loss	1,093,497	27.6%	Return on Equity	214.5%
052627 LA PALMA	DIALYSIS CEN	TER			For Profit	
5451 LA PALMA AVE	ENUE, SUITE 35	12/31/2012	31 Days Settled		Short Term	
LA PALMA, CA 9062	3	11/30/2012 335 Days Settled				
ORANGE						
NATIONAL GOVERN	NMENT SERVIC	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	247,845	Total Charges	3,452,821		Salary Expense	2.9%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	3,452,821	100.0%		
Total Assets	247,845	Operating Expense	3,188,948	92.4%	Current Ratio	
Current Liabilities	0	Operating Margin	263,873	7.6%	Days to Collect	26.3
Long Term Liabilities	247,845	Other Income	5,041,326	146.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	247,845	Net Profit or Loss	5,305,199	153.6%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052627 LA PALMA	DIALYSIS CEN	TER			For Profit	
5451 LA PALMA AVE	NUE, SUITE 35	12/31/2012	31 Days Settled		Short Term	
LA PALMA, CA 90623	3	11/30/2012 335 Days Settled				
ORANGE						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	-5,625,712	Total Charges	271,254		Salary Expense	26.5%
Fixed Assets	28,901	Contract Allowance	9,062	3.3%	Fringe Benefits	38.1%
Other Assets	5,257,546	Operating Revenue	262,192	96.7%		
Total Assets	-339,265	Operating Expense	350,397	133.6%	Current Ratio	875.7
Current Liabilities	-6,424	Operating Margin	-88,205	-33.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.8)
Total Equity	-88,205	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	-94,629	Net Profit or Loss	(88,205)	-33.6%	Return on Equity	100.0%
052710 LA PUENTE	E DIALYSIS CEI	NTER			For Profit	
14557 TEMPLE AVEN	NUE	12/31/2012	366 Days Reope	ened	Short Term	
LA PUENTE, CA 9174	44					
LOS ANGELES						
BLUE CROSS (CALIF	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	525,735	Total Charges	5,276,265		Salary Expense	40.8%
Fixed Assets	93,787	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	5,276,265	100.0%		
Total Assets	619,522	Operating Expense	4,305,219	81.6%	Current Ratio	1.8
Current Liabilities	300,121	Operating Margin	971,046	18.4%	Days to Collect	0.8
Long Term Liabilities	-2,642	Other Income	73	0.0%	Avg Payment Days	25.5
Total Equity	322,043	Other Expense	0	0.0%	Depreciation Rate	18.2%

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Total Liab. and Equity

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619,522 Net Profit or Loss

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971,119

18.4% Return on Equity

301.5%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552673 LA QUINTA	KIDNEY CENT	ER, LLC			For Profit	
43576 WASHINGTON -105	N STREET, SUIT	ΓE # 101 12/31/2012	366 Days Settled	d	Short Term	
LA QUINTA, CA 9225	53					
RIVERSIDE						
PALMETTO (CALIFO	PRNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	167,370	Total Charges	1,621,889		Salary Expense	30.9%
Fixed Assets	643,911	Contract Allowance	0	0.0%	Fringe Benefits	2.5%
Other Assets	0	Operating Revenue	1,621,889	100.0%		
Total Assets	811,281	Operating Expense	1,334,431	82.3%	Current Ratio	21.5
Current Liabilities	7,790	Operating Margin	287,458	17.7%	Days to Collect	37.8
Long Term Liabilities	1,555,100	Other Income	79	0.0%	Avg Payment Days	2.1
Total Equity	-751,609	Other Expense	0	0.0%	Depreciation Rate	17.0%
Total Liab. and Equity	811,281	Net Profit or Loss	287,537	17.7%	Return on Equity	-38.3%
052345 LAC/HARB	OR UCLA MED	ICAL CENTER			Public	
1000 W CARSON ST	REET	Cost Repor	t not filed.		Short Term	
TORRANCE, CA 905	09					
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICI	≣S				
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Equity		Other Expense	· ·	0.070	Depreciation Nate	0.070

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052895 LAKE ELS	INORE DIALYSI	S			For Profit	
32291 MISSION TRA	AIL ROAD, BLDG	S 12/31/2012	: 366 Days Reope	ened	Short Term	
LAKE ELSINORE, CA	A 92530					
RIVERSIDE						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,869,773	Total Charges	4,611,500		Salary Expense	38.3%
Fixed Assets	274,826	Contract Allowance	-1,837	0.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	4,613,337	100.0%		
Total Assets	-1,594,947	Operating Expense	3,996,916	86.6%	Current Ratio	(3.9)
Current Liabilities	477,716	Operating Margin	616,421	13.4%	Days to Collect	18.6
Long Term Liabilities	106,716	Other Income	-199,796	-4.3%	Avg Payment Days	7.1
Total Equity	-2,179,380	Other Expense	0	0.0%	Depreciation Rate	15.0%
Total Liab. and Equity	-1,594,948	Net Profit or Loss	416,625	9.0%	Return on Equity	-19.1%
052601 LAKEPOR	T DIALYSIS CEN	ITER			For Profit	
804 11TH STREET		12/31/2012	366 Days Settled	d	Short Term	
LAKEPORT, CA 954	53					
LAKE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	3,652,653	Total Charges	1,884,330		Salary Expense	32.7%
Fixed Assets	142,103	Contract Allowance	89,843	4.8%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	1,794,487	95.2%		
Total Assets	3,794,756	Operating Expense	2,012,713	112.2%	Current Ratio	41.0
Current Liabilities	89,195	Operating Margin	-218,226	-12.2%	Days to Collect	127.5
Long Term Liabilities	10,247	Other Income	1,753	0.1%	Avg Payment Days	5.8
Total Equity	3,695,314	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	3,794,756	Net Profit or Loss	(216,473)	-12.1%	Return on Equity	-5.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052539 LAKEWOO	52539 LAKEWOOD DIALYSIS CENTER					
4611 SILVA STREET	-	12/31/2012	366 Days Settled	d	Short Term	
LAKEWOOD, CA 907	712					
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	29,229,758	Total Charges	7,798,494		Salary Expense	33.8%
Fixed Assets	334,008	Contract Allowance	-81,747	-1.0%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	7,880,241	101.0%		
Total Assets	29,563,766	Operating Expense	6,418,878	81.5%	Current Ratio	46.8
Current Liabilities	624,191	Operating Margin	1,461,363	18.5%	Days to Collect	22.1
Long Term Liabilities	15,811	Other Income	-15,626	-0.2%	Avg Payment Days	8.0
Total Equity	28,923,765	Other Expense	0	0.0%	Depreciation Rate	29.1%
Total Liab. and Equity	29,563,767	Net Profit or Loss	1,445,737	18.3%	Return on Equity	5.0%
552679 LEMOORE	DIALYSIS				For Profit	
1345 W BUSH STRE	ET	12/31/2012 366 Days Settled		d	Short Term	
LEMOORE, CA 9324	5					
KINGS						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,422,300	Total Charges	3,479,154		Salary Expense	32.6%
Fixed Assets	1,177,627	Contract Allowance	-67,099	-1.9%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	3,546,253	101.9%		
Total Assets	2,599,927	Operating Expense	3,190,358	90.0%	Current Ratio	16.1
Current Liabilities	88,579	Operating Margin	355,895	10.0%	Days to Collect	486.9
Long Term Liabilities	27,630	Other Income	-125,150	-3.5%	Avg Payment Days	5.5
Total Equity	2,483,718	Other Expense	0	0.0%	Depreciation Rate	16.6%
1		Net Profit or Loss	230,745		Return on Equity	9.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

332030 LIVENIVIOR	RE DIALYSIS				For Profit	
3201 DOOLAN ROAL	D, SUITE 175	12/31/2012	366 Days Settled		Short Term	
LIVERMORE, CA 945	551					
ALAMEDA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,270,079	Total Charges	4,674,524		Salary Expense	38.2%
Fixed Assets	1,728,109	Contract Allowance	74,165	1.6%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	4,600,359	98.4%		
Total Assets	2,998,188	Operating Expense	3,412,733	74.2%	Current Ratio	3.7
Current Liabilities	345,755	Operating Margin	1,187,626	25.8%	Days to Collect	60.9
Long Term Liabilities	165,353	Other Income	-268,308	-5.8%	Avg Payment Days	8.7
Total Equity	2,487,081	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	2,998,189	Net Profit or Loss	919,318	20.0%	Return on Equity	37.0%
052753 LODI DIAL	YSIS CENTER				For Profit	
1610 WEST KETTLE	MAN LANE, SUI	TE D 12/31/2012	366 Days Settled		Short Term	
LODI, CA 95242						
SAN JOAQUIN						
SAN JOAQUIN BLUE CROSS (CALI	FORNIA)					
	,	Income	Statement		Key Performanace I	nd.
BLUE CROSS (CALI	Sheet	Income Total Charges	2,532,036		Key Performanace I Salary Expense	nd. 34.8%
BLUE CROSS (CALI	Sheet			-2.0%	-	
BLUE CROSS (CALI Balance S Current Assets	5heet 1,593,913	Total Charges	2,532,036	-2.0% 102.0%	Salary Expense	34.8%
BLUE CROSS (CALI Balance S Current Assets Fixed Assets	1,593,913 895,504	Total Charges Contract Allowance	2,532,036		Salary Expense	34.8%
BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	1,593,913 895,504 1,909,753	Total Charges Contract Allowance Operating Revenue	2,532,036 -49,381 2,581,417	102.0%	Salary Expense Fringe Benefits Current Ratio	34.8% 5.3%
BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	1,593,913 895,504 1,909,753 4,399,170	Total Charges Contract Allowance Operating Revenue Operating Expense	2,532,036 -49,381 2,581,417 2,586,260	102.0% 100.2%	Salary Expense Fringe Benefits Current Ratio Days to Collect	34.8% 5.3% 8.3
BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,593,913 895,504 1,909,753 4,399,170 191,451	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,532,036 -49,381 2,581,417 2,586,260 -4,843	102.0% 100.2% -0.2%	Salary Expense Fringe Benefits Current Ratio Days to Collect	34.8% 5.3% 8.3 14.7

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052550 LOMA LINI	DA UNIV KIDNE	Y CENTER			Not for Profit	
11375 ANDERSON S	STREET	12/31/2012	366 Days Settled		Short Term	
LOMA LINDA, CA 92	354					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace II	nd.
Current Assets	1	Total Charges	33,250,081		Salary Expense	50.3%
Fixed Assets	0	Contract Allowance	24,501,145	73.7%	Fringe Benefits	12.9%
Other Assets	0	Operating Revenue	8,748,936	26.3%		
Total Assets	1	Operating Expense	5,939,228	67.9%	Current Ratio	1.0
Current Liabilities	1	Operating Margin	2,809,708	32.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1	Net Profit or Loss	2,809,708	32.1%	Return on Equity	0.0%
052342 LOMA LINI	DA UNIVERSITY	MEDICAL			Not for Profit	
11234 ANDERSON S	ST ROOM 4219	Cost Repor	t not filed.		Short Term	
LOMA LINDA, CA 92	354					
SAN BERNARDINO						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace II	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052838 LOMPOC A	ARTIFICIAL KIDI	NEY CENTER			For Profit	
127 W PINE AVENU	E	12/31/2012	366 Days Settled	I	Short Term	
LOMPOC, CA 93436						
SANTA BARBARA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	3,450,496	Total Charges	41,511,285		Salary Expense	39.5%
Fixed Assets	735,002	Contract Allowance	33,418,851	80.5%	Fringe Benefits	6.4%
Other Assets	2,787	Operating Revenue	8,092,434	19.5%		
Total Assets	4,188,285	Operating Expense	4,229,656	52.3%	Current Ratio	3.7
Current Liabilities	941,563	Operating Margin	3,862,778	47.7%	Days to Collect	1.0
Long Term Liabilities	370,702	Other Income	30,770	0.4%	Avg Payment Days	7.3
Total Equity	2,876,020	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	4,188,285	Net Profit or Loss	3,893,548	48.1%	Return on Equity	135.4%
052840 LONG BEA	CH DIAL VOIC O					
0020-10	CH DIALTSIS C	ENTER			For Profit	
1045 ATLANTIC AVE			366 Days Settled	I	Short Term	
33_3.5	ENUE, SUITE 10		366 Days Settled	I		
1045 ATLANTIC AVE	ENUE, SUITE 10		366 Days Settled	I		
1045 ATLANTIC AVE	ENUE, SUITE 108 0813	8 12/31/2012	366 Days Settled	I		
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES	ENUE, SUITE 108 0813 NMENT SERVICE	8 12/31/2012 ≣S	366 Days Settled	I		Ind.
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN	ENUE, SUITE 108 0813 NMENT SERVICE	8 12/31/2012 ≣S	·	I	Short Term	Ind. 32.9%
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN Balance S	ENUE, SUITE 108 0813 NMENT SERVICE	8 12/31/2012 ES Income	Statement	0.0%	Short Term Key Performanace	
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets	ENUE, SUITE 108 0813 NMENT SERVICE Sheet 1,043,446	8 12/31/2012 ES Income Total Charges	Statement 6,115,093		Short Term Key Performanace Salary Expense	32.9%
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets	ENUE, SUITE 108 0813 NMENT SERVICE Sheet 1,043,446 134,150	8 12/31/2012 S Income Total Charges Contract Allowance	Statement 6,115,093 0	0.0%	Short Term Key Performanace Salary Expense	32.9%
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ENUE, SUITE 108 0813 NMENT SERVICE Sheet 1,043,446 134,150 5,749,248	8 12/31/2012 S Income Total Charges Contract Allowance Operating Revenue	Statement 6,115,093 0 6,115,093	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits	32.9% 5.1%
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ENUE, SUITE 108 0813 NMENT SERVICE Sheet	8 12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 6,115,093 0 6,115,093 5,164,362	0.0% 100.0% 84.5%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	32.9% 5.1% 2.0
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ENUE, SUITE 108 0813 NMENT SERVICE Sheet 1,043,446	8 12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 6,115,093 0 6,115,093 5,164,362 950,731	0.0% 100.0% 84.5% 15.5%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	32.9% 5.1% 2.0 19.4
1045 ATLANTIC AVE LONG BEACH, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	ENUE, SUITE 108 0813 NMENT SERVICE Sheet 1,043,446	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	Statement 6,115,093 0 6,115,093 5,164,362 950,731 58	0.0% 100.0% 84.5% 15.5% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	32.9% 5.1% 2.0 19.4 14.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552579 LONG BEACH HARBOR (UCLA)

For Profit

1075 EAST PACIFIC COAST HIGHWAY

12/31/2012 366 Days Settled

Short Term

LONG BEACH, CA 90806

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance S	Balance Sheet Inco		ne Statement		Key Performanace Ind.	
Current Assets	-2,670,681	Total Charges	2,430,357		Salary Expense	39.1%
Fixed Assets	452,206	Contract Allowance	125,510	5.2%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	2,304,847	94.8%		
Total Assets	-2,218,475	Operating Expense	2,711,053	117.6%	Current Ratio	(10.0)
Current Liabilities	267,754	Operating Margin	-406,206	-17.6%	Days to Collect	222.7
Long Term Liabilities	81,249	Other Income	274	0.0%	Avg Payment Days	7.1
Total Equity	-2,567,478	Other Expense	0	0.0%	Depreciation Rate	20.2%
Total Liab. and Equity	-2,218,475	Net Profit or Loss	(405,932)	-17.6%	Return on Equity	15.8%

552709 LONG BEACH QUEST DIALYSIS CENTER

12/31/2012 81 Days Settled

, CA

Balance S	Sheet	Income	e Statement		Key Performanace Ind.	
Current Assets	25,234	Total Charges	3,695		Salary Expense	14.9%
Fixed Assets	15,997	Contract Allowance	0	0.0%	Fringe Benefits	2.6%
Other Assets	0	Operating Revenue	3,695	100.0%		
Total Assets	41,231	Operating Expense	295,534	7,998.2%	Current Ratio	0.4
Current Liabilities	69,649	Operating Margin	-291,839	- 7,898.2%	Days to Collect	553.2
Long Term Liabilities	357,161	Other Income	0	0.0%	Avg Payment Days	5.4
Total Equity	-385,579	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	41,231	Net Profit or Loss	(291,839)	- 7,898.2%	Return on Equity	75.7%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552691 LOS ALAM	ITOS DIALYSIS				For Profit	
4141 KATELLA AVE		12/31/2012	366 Days Settled	I	Short Term	
LOS ALAMITOS, CA	90720					
ORANGE						
PALMETTO (CALIFO	PRNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-3,274,334	Total Charges	1,349,840		Salary Expense	29.1%
Fixed Assets	1,644,076	Contract Allowance	-68,128	-5.0%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	1,417,968	105.0%		
Total Assets	-1,630,258	Operating Expense	1,649,226	116.3%	Current Ratio	(41.4)
Current Liabilities	79,057	Operating Margin	-231,258	-16.3%	Days to Collect	283.2
Long Term Liabilities	0	Other Income	62	0.0%	Avg Payment Days	6.3
Total Equity	-1,709,315	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	-1,630,258	Net Profit or Loss	(231,196)	-16.3%	Return on Equity	13.5%
052515 LOS ALAM	ITOS HEMODIA	LYSIS CENTER			For Profit	
3810 KATELLA AVEN	NUE	12/31/2012 366 Days Settled		Short Term		
LOS ALAMITOS, CA	90720					
ORANGE						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	000.400	Tatal Observes			Colomi Evanonos	
	626,126	Total Charges	4,476,989		Salary Expense	49.2%
Fixed Assets	3,207	Contract Allowance	4,476,989 20,609	0.5%	Fringe Benefits	49.2% 6.4%
		_		0.5% 99.5%		
Fixed Assets	3,207	Contract Allowance	20,609			
Fixed Assets Other Assets	3,207 9,377	Contract Allowance Operating Revenue	20,609	99.5%	Fringe Benefits Current Ratio	
Fixed Assets Other Assets Total Assets	3,207 9,377 638,710	Contract Allowance Operating Revenue Operating Expense	20,609 4,456,380 3,972,751	99.5% 89.1% 10.9%	Fringe Benefits Current Ratio	6.4%
Fixed Assets Other Assets Total Assets Current Liabilities	3,207 9,377 638,710 0	Contract Allowance Operating Revenue Operating Expense Operating Margin	20,609 4,456,380 3,972,751 483,629	99.5% 89.1% 10.9% 0.0%	Fringe Benefits Current Ratio Days to Collect	6.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052695 LOS ANGE	52695 LOS ANGELES DIALYSIS CENTER					
3901 SO WESTERN	I AVE	12/31/2012	366 Days Settled	i	Short Term	
LOS ANGELES, CA	90062					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	-956,333	Total Charges	5,799,062		Salary Expense	31.9%
Fixed Assets	1,620,375	Contract Allowance	70,249	1.2%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	5,728,813	98.8%		
Total Assets	664,042	Operating Expense	4,988,713	87.1%	Current Ratio	(3.1)
Current Liabilities	306,088	Operating Margin	740,100	12.9%	Days to Collect	31.2
Long Term Liabilities	71,661	Other Income	-7,883	-0.1%	Avg Payment Days	7.3
Total Equity	286,293	Other Expense	0	0.0%	Depreciation Rate	22.1%
Total Liab. and Equity	664,042	Net Profit or Loss	732,217	12.8%	Return on Equity	255.8%
052828 LOS ANGE	LES DOWNTOV	VN DIALYSIS			For Profit	
2021 SOUTH FLOW	ER STREET	12/31/2012 366 Days Settled		Short Term		
LOS ANGELES, CA	90007					
LOS ANGELES						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-2,213,654	Total Charges	5,079,423		Salary Expense	35.6%
Fixed Assets	1,088,159	Contract Allowance	-48,712	-1.0%	Fringe Benefits	5.2%
Other Assets	3,953,051	Operating Revenue	5,128,135	101.0%		
Total Assets	2,827,556	Operating Expense	4,746,864	92.6%	Current Ratio	(5.7)
Current Liabilities	389,764	Operating Margin	381,271	7.4%	Days to Collect	33.3
Long Term Liabilities	40,440	Other Income	1,210	0.0%	Avg Payment Days	8.2
Total Equity	2,397,352	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	2,827,556	Net Profit or Loss	382,481	7.5%	Return on Equity	16.0%

All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052738 LOS BANO	S DIALYSIS				For Profit	
60 G ST, BLDG 5		12/31/2012	366 Days Settled		Short Term	
LOS BANOS, CA 936	335					
MERCED						
NATIONAL GOVERN	IMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	35,269	Total Charges	3,741,905		Salary Expense	35.8%
Fixed Assets	1,947,820	Contract Allowance	55,851	1.5%	Fringe Benefits	6.2%
Other Assets	721,636	Operating Revenue	3,686,054	98.5%		
Total Assets	2,704,725	Operating Expense	3,581,404	97.2%	Current Ratio	0.2
Current Liabilities	196,783	Operating Margin	104,650	2.8%	Days to Collect	17.1
Long Term Liabilities	5,327	Other Income	2,239	0.1%	Avg Payment Days	6.8
Total Equity	2,502,615	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	2,704,725	Net Profit or Loss	106,889	2.9%	Return on Equity	4.3%
052390 LUCILE SA	LTER PACKAR	D CHDRNS HOSP ES	SRD		Not for Profit	
725 WELCH ROAD		Cost Repor	t not filed.		Short Term	
PALO ALTO, CA 943	04					
SANTA CLARA						
BLUE CROSS (CALII	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552703 MADERA	DIALYSIS CENT	ER			For Profit		
1560 COUNTRY CLU	JB DRIVE	12/31/2012	95 Days Settled		Short Term		
MADERA, CA 93638							
MADERA							
PALMETTO (CALIFO	ORNIA)						
Balance Sheet		Income	Statement		Key Performanace Ind.		
Current Assets	584,588	Total Charges	550,307		Salary Expense	36.1%	
Fixed Assets	1,173,746	Contract Allowance	272,636	49.5%	Fringe Benefits	9.8%	
Other Assets	7,419	Operating Revenue	277,671	50.5%			
Total Assets	1,765,753	Operating Expense	667,897	240.5%	Current Ratio	0.7	
Current Liabilities	852,287	Operating Margin	-390,226	-140.5%	Days to Collect	4.3	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	16.4	
Total Equity	913,468	Other Expense	0	0.0%	Depreciation Rate	9.0%	
Total Liab. and Equity	1,765,755	Net Profit or Loss	(390,226)	-140.5%	Return on Equity	-42.7%	
052796 MADISON	DIALYSIS CLINI	С			Not for Profit		
5222 MADISON AVE	NUE	9/30/2012 366 Days Settled			Short Term		
SACRAMENTO, CA	95841						
SACRAMENTO							
BLUE CROSS (GEO	RGIA)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	527,995	Total Charges	1,932,858		Salary Expense	45.4%	
Fixed Assets	164,831	Contract Allowance	144,289	7.5%	Fringe Benefits	8.6%	
Other Assets	0	Operating Revenue	1,788,569	92.5%			
Total Assets	692,826	Operating Expense	1,756,316	98.2%	Current Ratio	5.2	
Current Liabilities	101,335	Operating Margin	32,253	1.8%	Days to Collect	8.7	
Long Term Liabilities	0	Other Income	24,528	1.4%	Avg Payment Days	21.1	
Total Equity	591,493	Other Expense	0	0.0%	Depreciation Rate	3.2%	
Total Liab. and Equity	692,828	Net Profit or Loss	56,781	3.2%	Return on Equity	9.6%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552617 MAGNOLIA	A WEST AT HON	ΛE			For Profit	
11161 MAGNOLIA A	VENUE, SUITE E	3 12/31/2012	366 Days Settled	I	Short Term	
RIVERSIDE, CA 925	05					
RIVERSIDE						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-416,900	Total Charges	732,423		Salary Expense	35.3%
Fixed Assets	97,175	Contract Allowance	185,247	25.3%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	547,176	74.7%		
Total Assets	-319,725	Operating Expense	674,304	123.2%	Current Ratio	(6.8)
Current Liabilities	61,040	Operating Margin	-127,128	-23.2%	Days to Collect	109.6
Long Term Liabilities	0	Other Income	171	0.0%	Avg Payment Days	5.0
Total Equity	-380,764	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	-319,724	Net Profit or Loss	(126,957)	-23.2%	Return on Equity	33.3%
552553 MAGNOLIA	A WEST DIALYS	ilS			For Profit	
11161 MAGNOLIA A	VENUE	12/31/2012 366 Days Settled		I	Short Term	
RIVERSIDE, CA 925	05					
RIVERSIDE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,309,431	Total Charges	7,868,129		Salary Expense	38.4%
Fixed Assets	670,910	Contract Allowance	108,864	1.4%	Fringe Benefits	6.0%
Other Assets	86,353	Operating Revenue	7,759,265	98.6%		
Total Assets	5,066,694	Operating Expense	6,511,147	83.9%	Current Ratio	6.5
Current Liabilities	666,783	Operating Margin	1,248,118	16.1%	Days to Collect	17.0
Long Term Liabilities	92,550	Other Income	-497,886	-6.4%	Avg Payment Days	7.7
Total Equity	4,307,361	Other Expense	0	0.0%	Depreciation Rate	15.0%
I		Net Profit or Loss	750,232			

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052503 MAINPLACE DIALYSIS CENTER					For Profit	
972 TOWN & COUNTRY ROAD		12/31/2012 366 Days Settled		Short Term		
ORANGE, CA 92868						
ORANGE						
PALMETTO (CALIFO	RNIA SOUTH)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	11,556,129	Total Charges	5,725,918		Salary Expense	35.1%
Fixed Assets	859,565	Contract Allowance	71,247	1.2%	Fringe Benefits	5.2%
Other Assets	1,054	Operating Revenue	5,654,671	98.8%		
Total Assets	12,416,748	Operating Expense	4,817,111	85.2%	Current Ratio	21.0
Current Liabilities	551,218	Operating Margin	837,560	14.8%	Days to Collect	29.6
Long Term Liabilities	80,189	Other Income	-298,877	-5.3%	Avg Payment Days	7.9
Total Equity	11,785,339	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	12,416,746	Net Profit or Loss	538,683	9.5%	Return on Equity	4.6%
052723 MANTECA DIALYSIS					For Profit	
1156 S MAIN ST		12/31/2012 366 Days Reopened			Short Term	
MANTECA, CA 9533	7					
SAN JOAQUIN						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	847,334	Total Charges	903,546		Salary Expense	41.0%
Fixed Assets	67,731	Contract Allowance	-8,456	-0.9%	Fringe Benefits	4.8%
Other Assets	1,064,825	Operating Revenue	912,002	100.9%		
Total Assets	1,979,890	Operating Expense	953,712	104.6%	Current Ratio	22.4
Current Liabilities	37,902	Operating Margin	-41,710	-4.6%	Days to Collect	11.3
	37,902 2,854	Operating Margin Other Income	-41,710 242		Days to Collect Avg Payment Days	11.3 6.1
Current Liabilities				0.0%	•	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052604 MANZANIT			For Profit			
4005 MANZANITA A	VE SUITE 17	12/31/2012	366 Days Settled		Short Term	
CARMICHAEL, CA 9	5608					
SACRAMENTO						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	14,934,903	Total Charges	8,595,782		Salary Expense	34.5%
Fixed Assets	471,206	Contract Allowance	70,807	0.8%	Fringe Benefits	5.7%
Other Assets	5,952	Operating Revenue	8,524,975	99.2%		
Total Assets	15,412,061	Operating Expense	6,398,967	75.1%	Current Ratio	27.9
Current Liabilities	535,115	Operating Margin	2,126,008	24.9%	Days to Collect	21.6
Long Term Liabilities	164	Other Income	717	0.0%	Avg Payment Days	9.4
Total Equity	14,876,783	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	15,412,062	Net Profit or Loss	2,126,725	24.9%	Return on Equity	14.3%
552580 MAR VISTA	A DIALYSIS CEN	ITER			For Profit	
2020 SANTA MONIC #'S 101 & 120	A BOULEVARD,	SUITE 12/31/2012	366 Days Settled		Short Term	
			•		Chart Tollin	
SANTA MONICA, CA	90404		•			
LOS ANGELES	\ 90404		·			
			·			
LOS ANGELES	AS)	Income	Statement		Key Performanace	lnd.
LOS ANGELES BLUE CROSS (TEXA	AS) Sheet	Income Total Charges	·			I nd. 30.7%
LOS ANGELES BLUE CROSS (TEXABILITY BAILING S	AS) Sheet		Statement	-1.8%	Key Performanace	
LOS ANGELES BLUE CROSS (TEXABLE) Balance S Current Assets	AS) Sheet -283,733	Total Charges	Statement 4,832,521		Key Performanace Salary Expense	30.7%
LOS ANGELES BLUE CROSS (TEXABLE SECTION OF S	AS) Sheet -283,733 483,551	Total Charges Contract Allowance	Statement 4,832,521 -88,527	-1.8%	Key Performanace Salary Expense Fringe Benefits	30.7%
LOS ANGELES BLUE CROSS (TEXABLE SECTION OF S	AS) Sheet -283,733 483,551 0	Total Charges Contract Allowance Operating Revenue	Statement 4,832,521 -88,527 4,921,048	-1.8% 101.8%	Key Performanace Salary Expense Fringe Benefits	30.7% 4.3%
LOS ANGELES BLUE CROSS (TEXABLE SECTION OF S	AS) -283,733 483,551 0 199,818	Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 4,832,521 -88,527 4,921,048 4,162,003	-1.8% 101.8% 84.6% 15.4%	Key Performanace Salary Expense Fringe Benefits Current Ratio	30.7% 4.3% (1.2)
LOS ANGELES BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	-283,733 -283,733 483,551 0 199,818 238,078	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	Statement 4,832,521 -88,527 4,921,048 4,162,003 759,045	-1.8% 101.8% 84.6% 15.4%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	30.7% 4.3% (1.2) 61.9

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552533 MARYSVIL	LE DIALYSIS C	ENTER			For Profit	
1015 8TH STREET		12/31/2012	366 Days Settled		Short Term	
MARYSVILLE, CA 95	901					
YUBA						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	397,603	Total Charges	2,579,837		Salary Expense	37.0%
Fixed Assets	240,392	Contract Allowance	5,527	0.2%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	2,574,310	99.8%		
Total Assets	637,995	Operating Expense	2,364,765	91.9%	Current Ratio	3.2
Current Liabilities	125,470	Operating Margin	209,545	8.1%	Days to Collect	93.0
Long Term Liabilities	40,205	Other Income	-41,593	-1.6%	Avg Payment Days	7.4
Total Equity	472,321	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	637,996	Net Profit or Loss	167,952	6.5%	Return on Equity	35.6%
053521 MEE MEMO	ORIAL OUTPATI	ENT CENTER			Not for Profit	
809 BROADWAY		Cost Repor	t not filed.		Short Term	
KING CITY, CA 9393	0					
MONTEREY						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

IALYSIS				For Profit	
REET, SUITE A	12/31/2012	366 Days Settled	d	Short Term	
RGIA)					
heet	Income	Statement		Key Performanace	Ind.
6,812,921	Total Charges	5,168,696		Salary Expense	33.4%
189,894	Contract Allowance	-46,965	-0.9%	Fringe Benefits	5.8%
3,315,298	Operating Revenue	5,215,661	100.9%		
10,318,113	Operating Expense	4,589,624	88.0%	Current Ratio	18.3
372,078	Operating Margin	626,037	12.0%	Days to Collect	30.3
0	Other Income	203	0.0%	Avg Payment Days	11.8
9,946,034	Other Expense	0	0.0%	Depreciation Rate	21.3%
10,318,112	Net Profit or Loss	626,240	12.0%	Return on Equity	6.3%
LITAN DIALYSIS	S CENTER, LLC			For Profit	
NUE	12/31/2012	366 Days Reope	ened	Short Term	
70					
MENT SERVICE	≣S				
heet	Income	Statement		Key Performanace	Ind.
1,058,640	Total Charges	4,700,141		Salary Expense	28.0%
8,462	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
7,382,019	Operating Revenue	4,700,141	100.0%		
8,449,121	Operating Expense	3,237,893	68.9%	Current Ratio	2.7
386,964	Operating Margin	1,462,248	31.1%	Days to Collect	35.3
6,452	Other Income	0	0.0%	Avg Payment Days	11.5
8,055,704	Other Expense	0	0.0%	Depreciation Rate	-883.1%
	RGIA) heet 6,812,921 189,894 3,315,298 10,318,113 372,078 0 9,946,034 10,318,112 LITAN DIALYSIS NUE 70 MENT SERVICE heet 1,058,640 8,462 7,382,019 8,449,121 386,964 6,452	RGIA) heet Income 6,812,921 Total Charges 189,894 Contract Allowance 3,315,298 Operating Revenue 10,318,113 Operating Margin 0 Other Income 9,946,034 Other Expense 10,318,112 Net Profit or Loss LITAN DIALYSIS CENTER, LLC NUE 12/31/2012 70 MENT SERVICES heet Income 1,058,640 Total Charges 8,462 Contract Allowance 7,382,019 Operating Revenue 8,449,121 Operating Expense 386,964 Operating Margin 6,452 Other Income	Income Statement 1,058,640 Total Charges 1,058,640 1,058	RGIA) heet	Income Statement Key Performanace

All Providers

Total Liab. and Equity

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8,449,120 Net Profit or Loss

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1,462,248

31.1% Return on Equity

18.2%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552682 MILLS DIA	LYSIS				For Profit		
100 S SAN MATEO [OR	12/31/2012 366 Days Settled			Short Term		
SAN MATEO, CA 94	401						
SAN MATEO							
PALMETTO (CALIFO	ORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	-6,476,796	Total Charges	5,098,123		Salary Expense	34.1%	
Fixed Assets	181,720	Contract Allowance	-42,141	-0.8%	Fringe Benefits	4.7%	
Other Assets	6,849,459	Operating Revenue	5,140,264	100.8%			
Total Assets	554,383	Operating Expense	5,024,530	97.7%	Current Ratio	(41.1)	
Current Liabilities	157,664	Operating Margin	115,734	2.3%	Days to Collect	107.7	
Long Term Liabilities	0	Other Income	491	0.0%	Avg Payment Days	7.5	
Total Equity	396,719	Other Expense	0	0.0%	Depreciation Rate	79.1%	
Total Liab. and Equity	554,383	Net Profit or Loss	116,225	2.3%	Return on Equity	29.3%	
052597 MISSION V	IEJO DIALYSIS				For Profit		
27640 MARGUERITE	E PARKWAY	12/31/2012 366 Days Submitted			Short Term		
MISSION VIEJO, CA	92692						
ORANGE							
BLUE CROSS (GEO	RGIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	7,621,208	Total Charges	6,773,685		Salary Expense	31.2%	
Fixed Assets	388,266	Contract Allowance	-139,972	-2.1%	Fringe Benefits	5.0%	
Other Assets	796,596	Operating Revenue	6,913,657	102.1%			
Total Assets	8,806,070	Operating Expense	5,127,140	74.2%	Current Ratio	39.7	
Current Liabilities	192,136	Operating Margin	1,786,517	25.8%	Days to Collect	13.5	
Long Term Liabilities	13,897	Other Income	758	0.0%	Avg Payment Days	7.7	
Long Term Liabilities Total Equity	13,897 8,600,036	Other Income Other Expense	758 0	0.0%	Avg Payment Days Depreciation Rate	7.7 20.0%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052783 MODESTO	KIDNEY CENTE	R, LLC			For Profit	
305 EAST GRANGE	₹	12/31/2012	366 Days Settled	t	Short Term	
MODESTO, CA 9535	50					
STANISLAUS						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,164,368	Total Charges	4,607,224		Salary Expense	24.9%
Fixed Assets	292,398	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	5,602,194	Operating Revenue	4,607,224	100.0%		
Total Assets	7,058,960	Operating Expense	3,556,174	77.2%	Current Ratio	2.7
Current Liabilities	433,506	Operating Margin	1,051,050	22.8%	Days to Collect	32.5
Long Term Liabilities	0	Other Income	360	0.0%	Avg Payment Days	11.4
Total Equity	6,625,455	Other Expense	0	0.0%	Depreciation Rate	38.4%
Total Liab. and Equity	7,058,961	Net Profit or Loss	1,051,410	22.8%	Return on Equity	15.9%
052726 MOHAN DI	ALYSIS CENTE	R OF COVINA			For Profit	
158 W COLLEGE		12/31/2012	366 Days Settled	t	Short Term	
COVINA, CA 91723						
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,773,202	Total Charges	4,174,306		Salary Expense	37.1%
Fixed Assets	558,818	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	4,174,306	100.0%		
Total Assets	2,332,020	Operating Expense	3,129,342	75.0%	Current Ratio	1.7
Current Liabilities	1,021,861	Operating Margin	1,044,964	25.0%	Days to Collect	153.9
Long Term Liabilities	14,371	Other Income	-617	0.0%	Avg Payment Days	0.0
Total Equity	1,295,788	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	2,332,020	Net Profit or Loss	1,044,347	25.0%	Return on Equity	80.6%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552538 MOHAN DI	552538 MOHAN DIALYSIS CENTER OF GLENDORA				For Profit	
638 SOUTH GLEND	ORA AVENUE	12/31/2012	366 Days Settled	I	Short Term	
GLENDORA, CA 917	7 40					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,773,202	Total Charges	3,181,000		Salary Expense	41.9%
Fixed Assets	558,818	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	3,181,000	100.0%		
Total Assets	2,332,020	Operating Expense	2,327,405	73.2%	Current Ratio	1.7
Current Liabilities	1,021,861	Operating Margin	853,595	26.8%	Days to Collect	202.0
Long Term Liabilities	14,371	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	1,295,788	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	2,332,020	Net Profit or Loss	853,595	26.8%	Return on Equity	65.9%
052854 MOHAN DI	ALYSIS CENTE	R OF INDUS			For Profit	
15727 VALLEY BOU	LEVARD	12/31/2012	366 Days Settled	I	Short Term	
CITY OF INDUSTRY	, CA 91744					
LOS ANGELES						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,773,202	Total Charges	3,436,200		Salary Expense	36.0%
Fixed Assets	558,818	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	3,436,200	100.0%		
Total Assets	2,332,020	Operating Expense	3,164,187	92.1%	Current Ratio	1.7
Current Liabilities	1,021,861	Operating Margin	272,013	7.9%	Days to Collect	187.0
Long Term Liabilities	14,371	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	1,295,788	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	2,332,020	Net Profit or Loss	272,013	7.9%	Return on Equity	21.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552708 MOJAVE SAGE DIALYSIS #5070

12/31/2012 83 Days Settled

, CA

Balance S	Sheet	Income	Statement		Key Performanace Ind.	
Current Assets	-2,355,860	Total Charges	887,051		Salary Expense	19.8%
Fixed Assets	1,836,595	Contract Allowance	28,964	3.3%	Fringe Benefits	1.4%
Other Assets	0	Operating Revenue	858,087	96.7%		
Total Assets	-519,265	Operating Expense	1,397,344	162.8%	Current Ratio	(73.6)
Current Liabilities	32,011	Operating Margin	-539,257	-62.8%	Days to Collect	143.7
Long Term Liabilities	27,281	Other Income	0	0.0%	Avg Payment Days	1.9
Total Equity	-578,557	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	-519,265	Net Profit or Loss	(539,257)	-62.8%	Return on Equity	93.2%

052804 MONTCLAIR DIALYSIS CENTER

For Profit

5050 PALO VERDE STREET, SUITE 100

12/31/2012 366 Days Settled

Short Term

MONTCLAIR, CA 91763

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance S	heet	Income	Statement Key		Key Performanace I	Key Performanace Ind.	
Current Assets	5,780,604	Total Charges	6,071,959		Salary Expense	38.7%	
Fixed Assets	110,189	Contract Allowance	-8,269	-0.1%	Fringe Benefits	5.3%	
Other Assets	4,066,561	Operating Revenue	6,080,228	100.1%			
Total Assets	9,957,354	Operating Expense	4,708,594	77.4%	Current Ratio	11.4	
Current Liabilities	507,064	Operating Margin	1,371,634	22.6%	Days to Collect	33.7	
Long Term Liabilities	0	Other Income	1,629	0.0%	Avg Payment Days	7.4	
Total Equity	9,450,290	Other Expense	0	0.0%	Depreciation Rate	14.4%	
Total Liab. and Equity	9,957,354	Net Profit or Loss	1,373,263	22.6%	Return on Equity	14.5%	

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552640 MONTEBE	552640 MONTEBELLO ARTIFICIAL KIDNEY CENTER,				For Profit	
3404 W BEVERLY BI	LVD	12/31/2012	366 Days Settled		Short Term	
MONTEBELLO, CA 9	00640					
LOS ANGELES						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	630,083	Total Charges	14,874,467		Salary Expense	33.0%
Fixed Assets	1,121,824	Contract Allowance	12,487,531	84.0%	Fringe Benefits	2.8%
Other Assets	464,751	Operating Revenue	2,386,936	16.0%		
Total Assets	2,216,658	Operating Expense	2,381,744	99.8%	Current Ratio	0.4
Current Liabilities	1,415,159	Operating Margin	5,192	0.2%	Days to Collect	70.4
Long Term Liabilities	1,752,432	Other Income	330	0.0%	Avg Payment Days	30.8
Total Equity	-950,933	Other Expense	0	0.0%	Depreciation Rate	19.7%
Total Liab. and Equity	2,216,658	Net Profit or Loss	5,522	0.2%	Return on Equity	-0.6%
052843 MONTEBE	LLO DIALYSIS (CENTER			For Profit	
052843 MONTEBE			366 Days Settled	1	For Profit Short Term	
3320.13	/ BLVD, SUITE A		366 Days Settled	l		
111 WEST BEVERLY	/ BLVD, SUITE A		366 Days Settled	l		
111 WEST BEVERLY	/ BLVD, SUITE A	A 12/31/2012	366 Days Settled	l		
111 WEST BEVERLY MONTEBELLO, CA 9 LOS ANGELES	/ BLVD, SUITE A 90640 IMENT SERVICE	A 12/31/2012 ≣S	366 Days Settled	l		nd.
111 WEST BEVERLY MONTEBELLO, CA 9 LOS ANGELES NATIONAL GOVERN	/ BLVD, SUITE A 90640 NMENT SERVICE	A 12/31/2012 ≣S	·		Short Term	nd. 27.2%
111 WEST BEVERLY MONTEBELLO, CA 9 LOS ANGELES NATIONAL GOVERN Balance S	/ BLVD, SUITE A 90640 NMENT SERVICE	12/31/2012 ES Income	Statement	0.0%	Short Term Key Performanace I	
111 WEST BEVERLY MONTEBELLO, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets	7 BLVD, SUITE A 90640 NMENT SERVICE Sheet 805,237	12/31/2012 ES Income Total Charges	• Statement 2,923,337		Short Term Key Performanace I Salary Expense	27.2%
111 WEST BEVERLY MONTEBELLO, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets	7 BLVD, SUITE A 90640 NMENT SERVICE Sheet 805,237 182,811	ES Income Total Charges Contract Allowance	2,923,337 0	0.0%	Short Term Key Performanace I Salary Expense	27.2%
111 WEST BEVERLY MONTEBELLO, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	7 BLVD, SUITE A 20640 NMENT SERVICE Sheet 805,237 182,811 2,846,609	ES Income Total Charges Contract Allowance Operating Revenue	2,923,337 0 2,923,337	0.0%	Short Term Key Performanace I Salary Expense Fringe Benefits	27.2% 5.5%
111 WEST BEVERLY MONTEBELLO, CA 9 LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	7 BLVD, SUITE A 20640 NMENT SERVICE Sheet 805,237 182,811 2,846,609 3,834,657	ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,923,337 0 2,923,337 2,410,848	0.0% 100.0% 82.5% 17.5%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio	27.2% 5.5% 3.1
111 WEST BEVERLY MONTEBELLO, CA S LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	7 BLVD, SUITE A 20640 NMENT SERVICE Sheet 805,237 182,811 2,846,609 3,834,657 259,887	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,923,337 0 2,923,337 2,410,848 512,489	0.0% 100.0% 82.5% 17.5%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	27.2% 5.5% 3.1 47.8

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052700 MONTERE	Y PARK DIALYS	SIS CENTER			For Profit	
2560 CORPORATE I	PLCE BLDG D S	TE 100 12/31/2012	366 Days Settled	i	Short Term	
MONTEREY PARK,	CA 91754					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,390,971	Total Charges	7,801,325		Salary Expense	38.5%
Fixed Assets	230,183	Contract Allowance	-55,011	-0.7%	Fringe Benefits	5.8%
Other Assets	8,577,767	Operating Revenue	7,856,336	100.7%		
Total Assets	19,198,921	Operating Expense	6,081,900	77.4%	Current Ratio	16.0
Current Liabilities	647,820	Operating Margin	1,774,436	22.6%	Days to Collect	17.1
Long Term Liabilities	1,442	Other Income	774	0.0%	Avg Payment Days	9.4
Total Equity	18,549,659	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	19,198,921	Net Profit or Loss	1,775,210	22.6%	Return on Equity	9.6%
052583 MONTERE	Y PENINSULA D	DIALYSIS, LLC			For Profit	
2066 NORTH FREM	ONT	12/31/2012	366 Days Settled	i	Short Term	
MONTEREY, CA 939	940					
MONITEDEN						
MONTEREY						
BLUE CROSS (CALI						
	FORNIA)	Income	: Statement		Key Performanace I	nd.
BLUE CROSS (CALI	FORNIA) Sheet	Income Total Charges	• Statement 5,515,525		Key Performanace I Salary Expense	nd. 29.3%
BLUE CROSS (CALI Balance S	FORNIA) Sheet			0.0%	•	
BLUE CROSS (CALI Balance S Current Assets	FORNIA) Sheet 1,203,188	Total Charges	5,515,525	0.0% 100.0%	Salary Expense	29.3%
BLUE CROSS (CALI Balance S Current Assets Fixed Assets	FORNIA) Sheet 1,203,188 297,872	Total Charges Contract Allowance	5,515,525		Salary Expense	29.3%
BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	FORNIA) Sheet 1,203,188 297,872 2,508,767	Total Charges Contract Allowance Operating Revenue	5,515,525 0 5,515,525	100.0%	Salary Expense Fringe Benefits	29.3% 4.3%
BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	FORNIA) Sheet 1,203,188 297,872 2,508,767 4,009,827	Total Charges Contract Allowance Operating Revenue Operating Expense	5,515,525 0 5,515,525 4,268,510	100.0% 77.4%	Salary Expense Fringe Benefits Current Ratio	29.3% 4.3% 2.4
BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	FORNIA) Sheet 1,203,188 297,872 2,508,767 4,009,827 501,539	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,515,525 0 5,515,525 4,268,510 1,247,015	100.0% 77.4% 22.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect	29.3% 4.3% 2.4 25.3

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552599 MORENO \	552599 MORENO VALLEY REGIONAL DIALYSIS CENTER For Profit						
22620 GOLDENCRE 103	ST DRIVE, SUIT	E 101- 12/31/2012	366 Days Settled	t	Short Term		
MORENO VALLEY, O	CA 92553						
RIVERSIDE							
NATIONAL GOVERN	IMENT SERVICE	≣S					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	138,728	Total Charges	2,177,554		Salary Expense	38.5%	
Fixed Assets	1,106,938	Contract Allowance	0	0.0%	Fringe Benefits	3.1%	
Other Assets	0	Operating Revenue	2,177,554	100.0%			
Total Assets	1,245,666	Operating Expense	2,868,687	131.7%	Current Ratio	0.1	
Current Liabilities	976,224	Operating Margin	-691,133	-31.7%	Days to Collect	23.3	
Long Term Liabilities	269,492	Other Income	0	0.0%	Avg Payment Days	0.0	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.4%	
Total Liab. and Equity	1,245,716	Net Profit or Loss	(691,133)	-31.7%	Return on Equity	0.0%	
052782 MOUNTAIN	I VIEW DIALYSI	S CENTER			For Profit		
900 SOUTH MOUNT.	AIN AVENUE	12/31/2012	366 Days Reope	ened	Short Term		
MONROVIA, CA 910	16						
LOS ANGELES							
BLUE CROSS (CALI	FORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	498,883	Total Charges	2,768,723		Salary Expense	30.8%	
Fixed Assets	32,234	Contract Allowance	0	0.0%	Fringe Benefits	5.4%	
Other Assets	0	Operating Revenue	2,768,723	100.0%			
Total Assets	531,117	Operating Expense	2,360,615	85.3%	Current Ratio	5.5	
Current Liabilities	90,156	Operating Margin	408,108	14.7%	Days to Collect	6.1	
Long Term Liabilities	0	Other Income	6,128	0.2%	Avg Payment Days	14.0	

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Total Equity

Total Liab. and Equity

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440,961 Other Expense

531,117 Net Profit or Loss

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0

414,236

0.0% Depreciation Rate

15.0% Return on Equity

10.1%

93.9%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052743 MOUNTAIN	I VISTA DIALYS	IS CENTER			For Profit	
4041 N UNIVERSITY	PARKWAY	12/31/2012	366 Days Settled		Short Term	
SAN BERNARDINO,	CA 92407					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,827,749	Total Charges	8,003,368		Salary Expense	33.8%
Fixed Assets	1,169,922	Contract Allowance	134,884	1.7%	Fringe Benefits	5.8%
Other Assets	10,999,645	Operating Revenue	7,868,484	98.3%		
Total Assets	17,997,316	Operating Expense	6,640,930	84.4%	Current Ratio	7.7
Current Liabilities	759,871	Operating Margin	1,227,554	15.6%	Days to Collect	22.4
Long Term Liabilities	223,523	Other Income	-151	0.0%	Avg Payment Days	7.3
Total Equity	17,013,921	Other Expense	0	0.0%	Depreciation Rate	13.7%
Total Liab. and Equity	17,997,315	Net Profit or Loss	1,227,403	15.6%	Return on Equity	7.2%
052730 MURRIETA	DIALYSIS CEN	TER			For Profit	
27602 CLINTON KEI	TH ROAD	12/31/2012	366 Days Settled		Short Term	
MURRIETA, CA 9256	52					
RIVERSIDE						
TRAILBLAZERS HEA	ALTH ENTERPR	ISES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,593,070	Total Charges	2,907,250		Salary Expense	37.5%
Fixed Assets	1,931,658	Contract Allowance	12,700	0.4%	Fringe Benefits	E 20/
	1,551,656	Oontract Allowance	12,700	0.470	i illigo Borionto	5.2%
Other Assets	9,580	Operating Revenue	2,894,550	99.6%	Tringo Bononio	5.2%
					Current Ratio	13.6
Other Assets	9,580	Operating Revenue	2,894,550	99.6%	·	
Other Assets Total Assets	9,580	Operating Revenue Operating Expense	2,894,550 2,897,683	99.6% 100.1%	Current Ratio Days to Collect	13.6
Other Assets Total Assets Current Liabilities	9,580 4,534,308 190,969	Operating Revenue Operating Expense Operating Margin	2,894,550 2,897,683 -3,133	99.6% 100.1% -0.1%	Current Ratio Days to Collect Avg Payment Days	13.6 14.7

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052615 NAPA DIAI	LYSIS CENTER				For Profit	
3900 BELL AIRE PLA	AZA	12/31/2012 366 Days Settled			Short Term	
NAPA, CA 94558						
NAPA						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace	lnd.
Current Assets	-5,049,505	Total Charges	4,889,882		Salary Expense	39.7%
Fixed Assets	167,950	Contract Allowance	-40,408	-0.8%	Fringe Benefits	5.6%
Other Assets	2,562,895	Operating Revenue	4,930,290	100.8%		
Total Assets	-2,318,660	Operating Expense	4,525,819	91.8%	Current Ratio	(15.7)
Current Liabilities	321,030	Operating Margin	404,471	8.2%	Days to Collect	10.4
Long Term Liabilities	0	Other Income	354	0.0%	Avg Payment Days	7.6
Total Equity	-2,639,689	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	-2,318,659	Net Profit or Loss	404,825	8.2%	Return on Equity	-15.3%
552569 NATOMAS	DIALYSIS				For Profit	
30 GOLDENLAND C	OURT, BLDG G	12/31/2012 366 Days Settled		Short Term		
SACRAMENTO, CA	95834					
SACRAMENTO						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	2,969,724	Total Charges	8,749,788		Salary Expense	35.8%
Fixed Assets	721,474	Contract Allowance	-94,051	-1.1%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	8,843,839	101.1%		
Total Assets	3,691,198	Operating Expense	6,256,753	70.7%	Current Ratio	5.3
Current Liabilities	560,348	Operating Margin	2,587,086	29.3%	Days to Collect	101.3
Long Term Liabilities	63,981	Other Income	-1,149,608	-13.0%	Avg Payment Days	10.1
Total Equity	3,066,869	Other Expense	0	0.0%	Depreciation Rate	15.3%
Total Liab. and Equity	3,691,198	Net Profit or Loss	1,437,478	16.3%	Return on Equity	46.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052788 NEPHRON	DIALYSIS CEN	TER OF LAKEWOOD			For Profit	
5820 DOWNEY AVE	NUE	12/31/2012 31 Days Settled			Short Term	
LONG BEACH, CA 90	0805	11/30/2012	335 Days Settled			
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	-7,267,085	Total Charges	350,518		Salary Expense	21.1%
Fixed Assets	473,764	Contract Allowance	11,710	3.3%	Fringe Benefits	34.6%
Other Assets	6,370,939	Operating Revenue	338,808	96.7%		
Total Assets	-422,382	Operating Expense	420,878	124.2%	Current Ratio	300.4
Current Liabilities	-24,191	Operating Margin	-82,070	-24.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(21.2)
Total Equity	-82,070	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	-106,261	Net Profit or Loss	(82,070)	-24.2%	Return on Equity	100.0%
052788 NEPHRON	DIALYSIS CEN	TER OF LAKEWOOD			For Profit	
5820 DOWNEY AVE	5820 DOWNEY AVENUE		31 Days Settled		Short Term	
LONG BEACH, CA 90	0805	11/30/2012 335 Days Settled				
LOS ANGELES						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	21,724,320	Total Charges	3,648,163		Salary Expense	2.6%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	3,648,163	100.0%		
Total Assets	21,724,320	Operating Expense	3,388,997	92.9%	Current Ratio	
Current Liabilities	0	Operating Margin	259,166	7.1%	Days to Collect	2,179.5
Long Term Liabilities	217,243	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	217,243	Net Profit or Loss	259,166	7.1%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052881 NEWPORT	BEACH DIALYS	SIS			For Profit	
3333 W PACIFIC CO	DAST HWY SUIT	E 101 12/31/2012	366 Days Settled	t	Short Term	
NEWPORT BEACH,	CA 92663					
ORANGE						
NATIONAL GOVERN	NMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-939,927	Total Charges	5,660,773		Salary Expense	37.2%
Fixed Assets	3,919,307	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	2,628,431	Operating Revenue	5,660,773	100.0%		
Total Assets	5,607,811	Operating Expense	3,872,295	68.4%	Current Ratio	2.8
Current Liabilities	-334,904	Operating Margin	1,788,478	31.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(0.9)
Total Equity	-5,272,908	Other Expense	0	0.0%	Depreciation Rate	6.2%
Total Liab. and Equity	-5,607,812	Net Profit or Loss	1,788,478	31.6%	Return on Equity	-33.9%
552631 NEWPORT	MESA DIALYSI	S SERVICES LLC			For Profit	
1175 BAKER STREE	1175 BAKER STREET, SUITE B		12/31/2012 366 Days Settled		Short Term	
COSTA MESA, CA 9	2626					
ORANGE						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	745,847	Total Charges	3,626,786		Salary Expense	31.8%
Fixed Assets	152,885	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	1,694,985	Operating Revenue	3,626,786	100.0%		
Total Assets	2,593,717	Operating Expense	3,146,454	86.8%	Current Ratio	(1.0)
Current Liabilities	-745,362	Operating Margin	480,332	13.2%	Days to Collect	3.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(37.3)
Total Equity	-1,848,353	Other Expense	0	0.0%	Depreciation Rate	34.2%
Total Liab. and Equity	-2,593,715	Net Profit or Loss	480,332	13.2%	Return on Equity	-26.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552571 NORCO DI	ALYSIS CENTE	R			For Profit	
1901 TOWN & COUN	NTRY DRIVE, SU	JITE 100 12/31/2012	366 Days Settled	j	Short Term	
NORCO, CA 92860						
RIVERSIDE						
BLUE CROSS (TEXA	AS)					
Balance Sheet Income		Statement		Key Performanace	lnd.	
Current Assets	-810,764	Total Charges	5,080,953		Salary Expense	36.3%
Fixed Assets	585,769	Contract Allowance	45,453	0.9%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	5,035,500	99.1%		
Total Assets	-224,995	Operating Expense	4,239,273	84.2%	Current Ratio	(1.7)
Current Liabilities	478,284	Operating Margin	796,227	15.8%	Days to Collect	26.7
Long Term Liabilities	0	Other Income	-317,713	-6.3%	Avg Payment Days	10.0
Total Equity	-703,278	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	-224,994	Net Profit or Loss	478,514	9.5%	Return on Equity	-68.0%
052708 NORTH CO	DAST KIDNEY C	ENTER			For Profit	
3300 VISTA WAY, S	3300 VISTA WAY, SUITE A 12/31/20		366 Days Settled	i	Short Term	
OCEANSIDE, CA 92	056					
SAN DIEGO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	1,295,144	Total Charges	6,896,502		Salary Expense	40.0%
Fixed Assets	14,386,436	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	0	Operating Revenue	6,896,502	100.0%		
Total Assets	15,681,580	Operating Expense	5,417,849	78.6%	Current Ratio	(2.9)
Total Assets			4 470 050	21 /1%	Davis to Callast	0.0
Current Liabilities	-441,963	Operating Margin	1,478,653	Z1. 4 /0	Days to Collect	0.0
	-441,963 0	Operating Margin Other Income	1,478,653		Avg Payment Days	(7.4)
Current Liabilities				0.0%	•	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552589 NORTH GL	ENDALE DIALY	SIS			For Profit	
1505 WILSON TERR	ACE, SUITE #19	00 12/31/2012	366 Days Settled		Short Term	
GLENDALE, CA 9120	06					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-5,038,060	Total Charges	8,218,807		Salary Expense	36.1%
Fixed Assets	1,485,550	Contract Allowance	73,509	0.9%	Fringe Benefits	6.0%
Other Assets	6,067,595	Operating Revenue	8,145,298	99.1%		
Total Assets	2,515,085	Operating Expense	7,305,282	89.7%	Current Ratio	(8.2)
Current Liabilities	613,310	Operating Margin	840,016	10.3%	Days to Collect	124.2
Long Term Liabilities	355,363	Other Income	-3,821	0.0%	Avg Payment Days	13.7
Total Equity	1,546,411	Other Expense	0	0.0%	Depreciation Rate	19.4%
Total Liab. and Equity	2,515,084	Net Profit or Loss	836,195	10.3%	Return on Equity	54.1%
052826 NORTH HIG	GHLANDS DIAL	YSIS CENTER			For Profit	
4986 WATT AVENUE	4986 WATT AVENUE, SUITE F		12/31/2012 366 Days Settled		Short Term	
NORTH HIGHLANDS	S, CA 95660					
SACRAMENTO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,327,226	Total Charges	5,496,289		Salary Expense	39.2%
Fixed Assets	121,163	Contract Allowance	54,429	1.0%	Fringe Benefits	6.7%
Other Assets	399,128	Operating Revenue	5,441,860	99.0%		
Total Assets	1,847,517	Operating Expense	4,068,741	74.8%	Current Ratio	4.1
Current Liabilities	326,500	Operating Margin	1,373,119	25.2%	Days to Collect	13.4
Long Term Liabilities	100,051	Other Income	-598,441	-11.0%	Avg Payment Days	10.0
Total Equity	1,420,966	Other Expense	0	0.0%	Depreciation Rate	8.8%
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All Providers

12:27 PM Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052781 NORTH HOLLYWOOD DIALYSIS

For Profit

12126 VICTORY BOULEVARD

12/31/2012 366 Days Settled Short Term

N HOLLYWOOD, CA 91606

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet Income		Statement Ke		Key Performanace	Key Performanace Ind.	
Current Assets	5,458,417	Total Charges	7,263,104		Salary Expense	33.7%
Fixed Assets	1,105,628	Contract Allowance	-42,138	-0.6%	Fringe Benefits	5.8%
Other Assets	17,926	Operating Revenue	7,305,242	100.6%		
Total Assets	6,581,971	Operating Expense	6,866,670	94.0%	Current Ratio	8.3
Current Liabilities	660,535	Operating Margin	438,572	6.0%	Days to Collect	30.7
Long Term Liabilities	21,415	Other Income	-991	0.0%	Avg Payment Days	9.3
Total Equity	5,900,021	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	6,581,971	Net Profit or Loss	437,581	6.0%	Return on Equity	7.4%

552705 NORTH SACRAMENTO DIALYSIS #5076

12/31/2012 41 Days Settled

, CA

Balance S	Balance Sheet Income		e Statement		Key Performanace Ind.	
Current Assets	793,461	Total Charges	26,751		Salary Expense	28.6%
Fixed Assets	2,033,353	Contract Allowance	547	2.0%	Fringe Benefits	0.7%
Other Assets	0	Operating Revenue	26,204	98.0%		
Total Assets	2,826,814	Operating Expense	398,466	1,520.6%	Current Ratio	(31.4)
Current Liabilities	-25,301	Operating Margin	-372,262	- 1,420.6%	Days to Collect	81.4
Long Term Liabilities	43,409	Other Income	220,353	840.9%	Avg Payment Days	(2.6)
Total Equity	2,808,706	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	2,826,814	Net Profit or Loss	(151,909)	-579.7%	Return on Equity	-5.4%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052839 NORTHEA	ST DIALYSIS				For Profit	
3761 MALL VIEW RC	DAD	12/31/2012 366 Days Reopened		Short Term		
BAKERSFIELD, CA 9	93306					
KERN						
BLUE CROSS (GEO	RGIA)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	1,934,563	Total Charges	3,312,665		Salary Expense	38.8%
Fixed Assets	275,714	Contract Allowance	349,619	10.6%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	2,963,046	89.4%		
Total Assets	2,210,277	Operating Expense	2,933,771	99.0%	Current Ratio	10.4
Current Liabilities	185,138	Operating Margin	29,275	1.0%	Days to Collect	41.1
Long Term Liabilities	16,294	Other Income	613	0.0%	Avg Payment Days	9.4
Total Equity	2,008,845	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	2,210,277	Net Profit or Loss	29,888	1.0%	Return on Equity	1.5%
552607 NORTHGA	TE DIALYSIS CI	ENTER			For Profit	
650 LAS GALLINAS	AVENUE	12/31/2012 366 Days Settled		Short Term		
SAN RAFAEL, CA 94	1903					
MARIN						
BLUE CROSS (SOU	TH CAROLINA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-549,185	Total Charges	4,014,053		Salary Expense	37.6%
Fixed Assets	1,348,487	Contract Allowance	-91,086	-2.3%	Fringe Benefits	5.5%
Other Assets	75,830	Operating Revenue	4,105,139	102.3%		
Total Assets	875,132	Operating Expense	3,463,391	84.4%	Current Ratio	(3.9)
Current Liabilities	139,317	Operating Margin	641,748	15.6%	Days to Collect	73.2
Long Term Liabilities	276,445	Other Income	516	0.0%	Avg Payment Days	6.1
Total Equity	459,369	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	875,131	Net Profit or Loss	642,264	15.6%	Return on Equity	139.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552674 NORTHRID	GE DIALYSIS C	ENTER			For Profit	
9325 RESEDA BOUL	EVARD	12/31/2012	366 Days Audited	d	Short Term	
NORTHRIDGE, CA 9	1324					
LOS ANGELES						
PALMETTO (CALIFO	RNIA SOUTH)					
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	1,163,348	Total Charges	4,494,770		Salary Expense	23.5%
Fixed Assets	371,903	Contract Allowance	0	0.0%	Fringe Benefits	3.2%
Other Assets	43,486	Operating Revenue	4,494,770	100.0%		
Total Assets	1,578,737	Operating Expense	3,364,979	74.9%	Current Ratio	2.8
Current Liabilities	419,761	Operating Margin	1,129,791	25.1%	Days to Collect	32.2
Long Term Liabilities	480,717	Other Income	188	0.0%	Avg Payment Days	9.8
Total Equity	678,259	Other Expense	0	0.0%	Depreciation Rate	58.9%
Total Liab. and Equity	1,578,737	Net Profit or Loss	1,129,979	25.1%	Return on Equity	166.6%
052718 NORWALK	DIALYSIS CEN	TER			For Profit	
12375 EAST IMPERIAL HIGHWAY						
12070 27101 11111 2111	AL HIGHWAY	12/31/2012	366 Days Settled	l	Short Term	
NORWALK, CA 9065		12/31/2012	366 Days Settled	I	Short Term	
		12/31/2012	366 Days Settled	I	Short Term	
NORWALK, CA 9065	0	12/31/2012	366 Days Settled	I	Short Term	
NORWALK, CA 9065 LOS ANGELES	0 FORNIA)		366 Days Settled	I	Short Term Key Performanace	Ind.
NORWALK, CA 9065 LOS ANGELES BLUE CROSS (CALI	0 FORNIA) Sheet		·	I		Ind. 39.8%
NORWALK, CA 9065 LOS ANGELES BLUE CROSS (CALI Balance S	FORNIA) Sheet 14,409,292	Income	Statement	0.1%	Key Performanace	
NORWALK, CA 9065 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets	FORNIA) Sheet 14,409,292 168,972	Income Total Charges	• Statement 4,395,012		Key Performanace Salary Expense	39.8%
NORWALK, CA 9065 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets	FORNIA) Sheet 14,409,292 168,972	Income Total Charges Contract Allowance	Statement 4,395,012 6,239	0.1%	Key Performanace Salary Expense	39.8%
NORWALK, CA 9065 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	FORNIA) Sheet 14,409,292 168,972	Income Total Charges Contract Allowance Operating Revenue	4,395,012 6,239 4,388,773	0.1% 99.9%	Key Performanace Salary Expense Fringe Benefits	39.8% 5.7%
NORWALK, CA 9065 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	FORNIA) Sheet 14,409,292 168,972 0 14,578,264	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,395,012 6,239 4,388,773 3,584,215	0.1% 99.9% 81.7% 18.3%	Key Performanace Salary Expense Fringe Benefits Current Ratio	39.8% 5.7% 38.7
NORWALK, CA 9065 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	FORNIA) Sheet 14,409,292 168,972 0 14,578,264 372,594	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,395,012 6,239 4,388,773 3,584,215 804,558	0.1% 99.9% 81.7% 18.3%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	39.8% 5.7% 38.7 14.5

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052853 OAKDALE	KIDNEY CENTE	ER, LLC			For Profit	
1405 WEST F STRE	ET SUITE B	12/31/2012	366 Days Settled	t	Short Term	
OAKDALE, CA 9536	1					
STANISLAUS						
BLUE CROSS (CALI	FORNIA)					
Balance Sheet		Income	Statement		Key Performanace	nd.
Current Assets	503,732	Total Charges	1,994,568		Salary Expense	22.3%
Fixed Assets	44,764	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	1,937,007	Operating Revenue	1,994,568	100.0%		
Total Assets	2,485,503	Operating Expense	1,615,538	81.0%	Current Ratio	2.8
Current Liabilities	180,330	Operating Margin	379,030	19.0%	Days to Collect	44.6
Long Term Liabilities	4,073	Other Income	998	0.1%	Avg Payment Days	7.2
Total Equity	2,301,102	Other Expense	0	0.0%	Depreciation Rate	50.6%
Total Liab. and Equity	2,485,505	Net Profit or Loss	380,028	19.1%	Return on Equity	16.5%
052729 OAKLAND	DIALYSIS				For Profit	
5354 CLAREMONT A	AVENUE	12/31/2012	366 Days Settled	t	Short Term	
OAKLAND, CA 94618	8					
ALAMEDA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	8,573,422	Total Charges	8,392,592		Salary Expense	37.8%
Fixed Assets	696,623	Contract Allowance	-111,422	-1.3%	Fringe Benefits	5.3%
Other Assets	-35,419	Operating Revenue	8,504,014	101.3%		
Total Assets	9,234,626	Operating Expense	7,259,347	85.4%	Current Ratio	10.5
Current Liabilities	820,208	Operating Margin	1,244,667	14.6%	Days to Collect	17.3
Long Term Liabilities	206,966	Other Income	5,680	0.1%	Avg Payment Days	14.0
Total Equity	8,207,453	Other Expense	0	0.0%	Depreciation Rate	20.1%
Total Liab. and Equity	9,234,627	Net Profit or Loss	1,250,347	14.7%	Return on Equity	15.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052822 OAKLAND PERITONEAL DIALYSIS CE					For Profit	
5352 CLAREMONT A	AVENUE	12/31/2012	12/31/2012 366 Days Settled		Short Term	
OAKLAND, CA 94618	8					
ALAMEDA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-5,072,566	Total Charges	2,064,687		Salary Expense	37.2%
Fixed Assets	82,665	Contract Allowance	4,092	0.2%	Fringe Benefits	3.5%
Other Assets	-162,319	Operating Revenue	2,060,595	99.8%		
Total Assets	-5,152,220	Operating Expense	1,569,533	76.2%	Current Ratio	(66.9)
Current Liabilities	75,808	Operating Margin	491,062	23.8%	Days to Collect	2.8
Long Term Liabilities	0	Other Income	-184,139	-8.9%	Avg Payment Days	6.8
Total Equity	-5,228,029	Other Expense	0	0.0%	Depreciation Rate	33.8%
Total Liab. and Equity	-5,152,221	Net Profit or Loss	306,923	14.9%	Return on Equity	-5.9%
552548 ONTARIO	DIALYSIS				For Profit	
1950 GROVE AVEN	UE SUITE101-10	05 12/31/2012	366 Days Settled	ł	Short Term	
ONTARIO, CA 91761						
SAN BERNARDINO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,425,236	Total Charges	6,332,916		Salary Expense	38.0%
Fixed Assets	293,609	Contract Allowance	-74,823	-1.2%	Fringe Benefits	6.2%
Other Assets	1,000	Operating Revenue	6,407,739	101.2%		
Total Assets	6,719,845	Operating Expense	5,278,671	82.4%	Current Ratio	8.6
Current Liabilities	750,912	Operating Margin	1,129,068	17.6%	Days to Collect	58.8
Long Term Liabilities	04.750	Other Income	4,158	0.1%	Avg Payment Days	7.4
9	21,750					7.4
Total Equity	5,947,184	Other Expense	0	0.0%	Depreciation Rate	14.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552596 ONTARIO	DIALYSIS CENT	ER, INC			For Profit	
1001 WEST 6TH ST	REET	12/31/2012	366 Days Settled	d	Short Term	
ONTARIO, CA 91764	1					
SAN BERNARDINO						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	232,446	Total Charges	3,556,470		Salary Expense	32.1%
Fixed Assets	224,846	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	112,077	Operating Revenue	3,556,470	100.0%		
Total Assets	569,369	Operating Expense	2,510,432	70.6%	Current Ratio	3.7
Current Liabilities	63,138	Operating Margin	1,046,038	29.4%	Days to Collect	23.9
Long Term Liabilities	847,702	Other Income	0	0.0%	Avg Payment Days	9.2
Total Equity	-341,471	Other Expense	0	0.0%	Depreciation Rate	7.1%
Total Liab. and Equity	569,369	Net Profit or Loss	1,046,038	29.4%	Return on Equity	-306.3%
052850 ORANGEV	ALE DIALYSIS (CENTER			For Profit	
9267 GREENBACK L	_ANE, SUITE A-2	2 12/31/2012	366 Days Settled	t	Short Term	
ORANGEVALE, CA 9	95662					
SACRAMENTO						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,484,706	Total Charges	5,113,908		Salary Expense	39.4%
Fixed Assets	145,749	Contract Allowance	63,356	1.2%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	5,050,552	98.8%		
Total Assets	1,630,455	Operating Expense	3,740,317	74.1%	Current Ratio	6.9
Current Liabilities	216,725	Operating Margin	1,310,235	25.9%	Days to Collect	11.5
Current Liabilities	210,725					
Long Term Liabilities	0	Other Income	-575,007	-11.4%	Avg Payment Days	9.2
		Other Income Other Expense	-575,007 0	-11.4% 0.0%		9.2 9.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052876 OROVILLE	052876 OROVILLE DIALYSIS CLINIC					
3012 OLIVE HIGHWA	ΑY	9/30/2012 3	366 Days Settled		Short Term	
OROVILLE, CA 9596	6					
BUTTE						
BLUE CROSS (GEO	RGIA)					
Balance Sheet		Income	Statement		Key Performanace	lnd.
Current Assets	367,991	Total Charges	3,074,420		Salary Expense	40.1%
Fixed Assets	199,479	Contract Allowance	221,959	7.2%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	2,852,461	92.8%		
Total Assets	567,470	Operating Expense	2,856,485	100.1%	Current Ratio	0.2
Current Liabilities	1,613,123	Operating Margin	-4,024	-0.1%	Days to Collect	9.8
Long Term Liabilities	0	Other Income	47,075	1.7%	Avg Payment Days	20.0
Total Equity	-1,045,653	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	567,470	Net Profit or Loss	43,051	1.5%	Return on Equity	-4.1%
552684 OXNARD D	DIALYSIS				For Profit	
1900 OUTLET CENT	ER DRIVE	12/31/2012	366 Days Settled	t	Short Term	
OXNARD, CA 93036						
VENTURA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	-855,867	Total Charges	3,468,155		Salary Expense	34.3%
Fixed Assets	1,519,572	Contract Allowance	-1,068,968	-30.8%	Fringe Benefits	5.2%
Other Assets	15,268	Operating Revenue	4,537,123	130.8%		
Total Assets	678,973	Operating Expense	3,658,087	80.6%	Current Ratio	(6.6)
Current Liabilities	130,622	Operating Margin	879,036	19.4%	Days to Collect	158.4
Long Term Liabilities	220,219	Other Income	2,846	0.1%	Avg Payment Days	6.1
Total Equity	328,132	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	678,973	Net Profit or Loss	881,882	19.4%	Return on Equity	268.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552668 PACIFIC D	IALYSIS				For Profit	
2351 CLAY STREET	, 4TH FLOOR	12/31/2012	366 Days Settled		Short Term	
SAN FRANCISCO, C	A 94114					
SAN FRANCISCO						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance Sheet		Income	Statement		Key Performanace	lnd.
Current Assets	-5,240,885	Total Charges	11,609,001		Salary Expense	35.1%
Fixed Assets	1,260,523	Contract Allowance	-96,645	-0.8%	Fringe Benefits	5.5%
Other Assets	11,431,882	Operating Revenue	11,705,646	100.8%		
Total Assets	7,451,520	Operating Expense	7,920,466	67.7%	Current Ratio	(14.0)
Current Liabilities	374,491	Operating Margin	3,785,180	32.3%	Days to Collect	94.6
Long Term Liabilities	242,500	Other Income	1,882	0.0%	Avg Payment Days	8.0
Total Equity	6,834,530	Other Expense	0	0.0%	Depreciation Rate	25.7%
Total Liab. and Equity	7,451,521	Net Profit or Loss	3,787,062	32.4%	Return on Equity	55.4%
052715 PACIFIC DIALYSIS SERVICES, INC For Profit					For Profit	
		•				
1830 LOMITA BLVD			366 Days Settled		Short Term	
1830 LOMITA BLVD LOMITA, CA 90717			366 Days Settled		Short Term	
			366 Days Settled		Short Term	
LOMITA, CA 90717	FORNIA)		366 Days Settled		Short Term	
LOMITA, CA 90717 LOS ANGELES	,	12/31/2012	366 Days Settled Statement		Short Term Key Performanace	lnd.
LOMITA, CA 90717 LOS ANGELES BLUE CROSS (CALI	Sheet	12/31/2012	·			l nd. 29.6%
LOMITA, CA 90717 LOS ANGELES BLUE CROSS (CALI Balance S	Sheet	12/31/2012 Income	Statement	0.0%	Key Performanace	
LOMITA, CA 90717 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets	6,289,434	12/31/2012 Income Total Charges	Statement 7,073,937		Key Performanace Salary Expense	29.6%
LOMITA, CA 90717 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets	6,289,434 487,231	Income Total Charges Contract Allowance	Statement 7,073,937 0	0.0%	Key Performanace Salary Expense	29.6%
LOMITA, CA 90717 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	6,289,434 487,231 37,031,923	Income Total Charges Contract Allowance Operating Revenue	7,073,937 0 7,073,937	0.0%	Key Performanace Salary Expense Fringe Benefits	29.6% 6.3%
LOMITA, CA 90717 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	6,289,434 487,231 37,031,923 43,808,588	Income Total Charges Contract Allowance Operating Revenue Operating Expense	7,073,937 0 7,073,937 4,568,704	0.0% 100.0% 64.6%	Key Performanace Salary Expense Fringe Benefits Current Ratio	29.6% 6.3% 2.3
LOMITA, CA 90717 LOS ANGELES BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	6,289,434 487,231 37,031,923 43,808,588 2,739,189	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,073,937 0 7,073,937 4,568,704 2,505,233	0.0% 100.0% 64.6% 35.4%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	29.6% 6.3% 2.3 91.9

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052821 PACIFIC G		For Profit					
1149 WEST 190TH S	STREET, SUITE	1004 12/31/2012	366 Days Settled	d	Short Term		
GARDENA, CA 9024	8						
LOS ANGELES							
BLUE CROSS (CALIFORNIA)							
Balance S	Sheet	Income	Statement		Key Performanace I	y Performanace Ind. lary Expense 29.4% rent Ratio 2.3 rent Ratio 3.4 g Payment Days 51.9 preciation Rate 13.8% turn on Equity 6.0% Profit ort Term y Performanace Ind. lary Expense 40.3% rige Benefits 6.9% rrent Ratio 43.9	
Current Assets	6,289,434	Total Charges	7,793,770		Salary Expense	29.4%	
Fixed Assets	487,231	Contract Allowance	0	0.0%	Fringe Benefits	5.2%	
Other Assets	37,031,923	Operating Revenue	7,793,770	100.0%			
Total Assets	43,808,588	Operating Expense	5,344,468	68.6%	Current Ratio	2.3	
Current Liabilities	2,739,189	Operating Margin	2,449,302	31.4%	Days to Collect	83.4	
Long Term Liabilities	130,728	Other Income	22	0.0%	Avg Payment Days	51.9	
Total Equity	40,938,670	Other Expense	0	0.0%	Depreciation Rate	13.8%	
Total Liab. and Equity	43,808,587	Net Profit or Loss	2,449,324	31.4%	Return on Equity	6.0%	
052541 PALM SPR	INGS DIALYSIS				For Profit		
1061 INDIAN CANYO	ON DRIVE	12/31/2012	366 Days Settled	t	Short Term		
PALM SPRINGS, CA	92263						
RIVERSIDE							
BLUE CROSS (GEO	RGIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	9,888,667	Total Charges	4,693,117		Salary Expense	40.3%	
Fixed Assets	430,064	Contract Allowance	73,964	1.6%	Fringe Benefits	6.9%	
Other Assets	290,816	Operating Revenue	4,619,153	98.4%			
Total Assets	10,609,547	Operating Expense	4,352,594	94.2%	Current Ratio	43.9	
Current Liabilities	225,489	Operating Margin	266,559	5.8%	Days to Collect	21.7	
Long Term Liabilities	0	Other Income	-1,969	0.0%	Avg Payment Days	7.7	
Total Equity	10,384,057	Other Expense	0	0.0%	Depreciation Rate	9.4%	
Total Liab. and Equity	10,609,546	Net Profit or Loss	264,590	5.7%	Return on Equity	2.5%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052869 PALMDAL	052869 PALMDALE REGIONAL					
1643 EAST PALMDA	LE BLVD	12/31/2012	366 Days Settled	I	Short Term	
PALMDALE, CA 935	50					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVIC	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,375,344	Total Charges	4,212,706		Salary Expense	33.9%
Fixed Assets	687,774	Contract Allowance	11,001	0.3%	Fringe Benefits	4.8%
Other Assets	1,920,465	Operating Revenue	4,201,705	99.7%		
Total Assets	1,232,895	Operating Expense	3,686,043	87.7%	Current Ratio	(6.1)
Current Liabilities	226,040	Operating Margin	515,662	12.3%	Days to Collect	94.1
Long Term Liabilities	0	Other Income	480	0.0%	Avg Payment Days	6.4
Total Equity	1,006,854	Other Expense	0	0.0%	Depreciation Rate	22.9%
Total Liab. and Equity	1,232,894	Net Profit or Loss	516,142	12.3%	Return on Equity	51.3%
052652 PARAMOU	INT DIALYSIS C	ENTER			For Profit	
8319 ALONDRA BLV	'D	12/31/2012	366 Days Settled	l	Short Term	
PARAMOUNT, CA 90	0723					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,893,524	Total Charges	7,090,964		Salary Expense	37.0%
Fixed Assets	154,847	Contract Allowance	-5,371	-0.1%	Fringe Benefits	5.7%
Other Assets	7,821,916	Operating Revenue	7,096,335	100.1%		
Total Assets	12,870,287	Operating Expense	5,533,134	78.0%	Current Ratio	9.7
			1,563,201	22.0%	Days to Collect	20.6
Current Liabilities	504,275	Operating Margin	1,505,201	,,,	Days to Collect	20.0
Current Liabilities Long Term Liabilities	504,275 0	Operating Margin Other Income	3,000		Avg Payment Days	8.7
					Avg Payment Days	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052888 PARKWAY KIDNEY CENTER					For Profit		
2200 PLAZA PARKW	/AY, SUITE B1	12/31/2012	366 Days Settled	I	Short Term		
MODESTO, CA 9535	50						
STANISLAUS							
NATIONAL GOVERNMENT SERVICES							
Balance S	Sheet	Income	Statement		Key Performanace	nd.	
Current Assets	790,890	Total Charges	3,051,677		Salary Expense	25.6%	
Fixed Assets	296,400	Contract Allowance	0	0.0%	Fringe Benefits	6.6%	
Other Assets	5,736,309	Operating Revenue	3,051,677	100.0%			
Total Assets	6,823,599	Operating Expense	2,658,464	87.1%	Current Ratio	1.9	
Current Liabilities	417,801	Operating Margin	393,213	12.9%	Days to Collect	41.9	
Long Term Liabilities	0	Other Income	35	0.0%	Avg Payment Days	11.3	
Total Equity	6,405,796	Other Expense	0	0.0%	Depreciation Rate	31.1%	
Total Liab. and Equity	6,823,597	Net Profit or Loss	393,248	12.9%	Return on Equity	6.1%	
552660 PASADENA	A FOOTHILLS D	IALYSIS			For Profit		
3722 EAST COLORA	ADO BOULEVAR	D 12/31/2012	366 Days Settled	l	Short Term		
PASADENA, CA 911	07						
LOS ANGELES							
PALMETTO (CALIFO	ORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace	nd.	
Current Assets	1,801,205	Total Charges	4,748,379		Salary Expense	35.3%	
Fixed Assets	1,773,890	Contract Allowance	91,794	1.9%	Fringe Benefits	4.8%	
Other Assets	0	Operating Revenue	4,656,585	98.1%			
Total Assets	3,575,095	Operating Expense	3,888,132	83.5%	Current Ratio	8.0	
Current Liabilities	224,157	Operating Margin	768,453	16.5%	Days to Collect	171.2	
Long Term Liabilities	75,461	Other Income	-350,776	-7.5%	Avg Payment Days	9.6	
Total Equity	3,275,476	Other Expense	0	0.0%	Depreciation Rate	16.7%	
Total Liab. and Equity	3,575,094	Net Profit or Loss	417,677	9.0%	Return on Equity	12.8%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052833 PEAR TRE	E DIALYSIS		For Profit			
126 NORTH ORCHA	RD	12/31/2012	366 Days Settled	t	Short Term	
UKIAH, CA 95482						
MENDOCINO						
BLUE CROSS (GEO	RGIA)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	1,634,187	Total Charges	2,560,721		Salary Expense	43.5%
Fixed Assets	76,931	Contract Allowance	-38,170	-1.5%	Fringe Benefits	6.5%
Other Assets	5,942	Operating Revenue	2,598,891	101.5%		
Total Assets	1,717,060	Operating Expense	2,672,792	102.8%	Current Ratio	8.2
Current Liabilities	200,346	Operating Margin	-73,901	-2.8%	Days to Collect	10.2
Long Term Liabilities	0	Other Income	46	0.0%	Avg Payment Days	9.6
Total Equity	1,516,714	Other Expense	0	0.0%	Depreciation Rate	12.3%
Total Liab. and Equity	1,717,060	Net Profit or Loss	(73,855)	-2.8%	Return on Equity	-4.9%
552623 PEGASUS	DIALYSIS, LLC				For Profit	
3101 PEGASUS DRI	VE SUITE 100	12/31/2012	366 Days Settled	t	Short Term	
BAKERSFIELD, CA 9	93308					
KERN						
BLUE CROSS (TEN	NESSEE)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	478,522	Total Charges	3,990,029		Salary Expense	34.1%
Fixed Assets	1,322,278	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	691,464	Operating Revenue	3,990,029	100.0%		
Total Assets	2,492,264	Operating Expense	3,893,418	97.6%	Current Ratio	1.9
Current Liabilities	251,555	Operating Margin	96,611	2.4%	Days to Collect	303.3
Long Term Liabilities	4,099,853	Other Income	53,883	1.4%	Avg Payment Days	14.4
Total Equity	-1,859,144	Other Expense	0	0.0%	Depreciation Rate	19.4%
Total Liab. and Equity	2,492,264	Net Profit or Loss	150,494	3.8%	Return on Equity	-8.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552585 PERITONEAL DIALYSIS CENTER OF AMERICA, INC					For Profit		
3112 WEST BEVERL	_Y BOULEVARD	12/31/2012	366 Days Settled		Short Term		
MONTEBELLO, CA 9	90640						
LOS ANGELES							
NATIONAL GOVERNMENT SERVICES							
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	810,437	Total Charges	6,160,243		Salary Expense	23.0%	
Fixed Assets	112,717	Contract Allowance	2,948,148	47.9%	Fringe Benefits	1.9%	
Other Assets	59,779	Operating Revenue	3,212,095	52.1%			
Total Assets	982,933	Operating Expense	2,298,262	71.6%	Current Ratio	4.9	
Current Liabilities	167,091	Operating Margin	913,833	28.4%	Days to Collect	51.9	
Long Term Liabilities	0	Other Income	126	0.0%	Avg Payment Days	22.0	
Total Equity	716,471	Other Expense	0	0.0%	Depreciation Rate	62.4%	
Total Liab. and Equity	883,562	Net Profit or Loss	913,959	28.5%	Return on Equity	127.6%	
552556 PISMO BE	ACH DIALYSIS				For Profit		
320 JAMES WY STE	110	12/31/2012	366 Days Settled		Short Term		
PISMO BEACH, CA 9	93449						
SAN LUIS OBISPO							
NATIONAL GOVERN	NMENT SERVICE	ES .					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	-4,346,857	Total Charges	1,962,788		Salary Expense	34.5%	
Fixed Assets	249,767	Contract Allowance	3,002	0.2%	Fringe Benefits	5.6%	
Other Assets	4,411,615	Operating Revenue	1,959,786	99.8%			
Total Assets	314,525	Operating Expense	1,948,318	99.4%	Current Ratio	(63.0)	
Current Liabilities	68,988	Operating Margin	11,468	0.6%	Days to Collect	138.4	
Long Term Liabilities	5,076	Other Income	3,847	0.2%	Avg Payment Days	7.0	
Total Equity	240,462	Other Expense	0	0.0%	Depreciation Rate	29.8%	
Total Liab. and Equity	314,526	Net Profit or Loss	15,315	0.8%	Return on Equity	6.4%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052568 PLEASAN	052568 PLEASANTON DIALYSIS CENTER						
5720 STONERIDGE	MALL ROAD SU	ITE 160 12/31/2012	366 Days Settled		Short Term		
PLEASANTON, CA 9	4568						
ALAMEDA							
BLUE CROSS (CALIFORNIA)							
Balance S	Sheet	Income	Statement		Key Performanace I	38.3% 5.4% 93.2 10.2 9.1 10.7% 6.2% Ind. 34.8% 5.2%	
Current Assets	23,457,066	Total Charges	5,879,995		Salary Expense	38.3%	
Fixed Assets	77,183	Contract Allowance	100,725	1.7%	Fringe Benefits	5.4%	
Other Assets	6,379	Operating Revenue	5,779,270	98.3%			
Total Assets	23,540,628	Operating Expense	4,335,186	75.0%	Current Ratio	93.2	
Current Liabilities	251,800	Operating Margin	1,444,084	25.0%	Days to Collect	10.2	
Long Term Liabilities	4,484	Other Income	1,178	0.0%	Avg Payment Days	9.1	
Total Equity	23,284,344	Other Expense	0	0.0%	Depreciation Rate	10.7%	
Total Liab. and Equity	23,540,628	Net Profit or Loss	1,445,262	25.0%	Return on Equity	6.2%	
052591 POMONA I	DIALYSIS				For Profit		
2111 N GAREY AVE	NUE	12/31/2012	366 Days Settled		Short Term		
POMONA, CA 91767							
LOS ANGELES							
BLUE CROSS (CALI	FORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	5,361,318	Total Charges	8,689,472		Salary Expense	34.8%	
Fixed Assets	1,643,949	Contract Allowance	22,636	0.3%	Fringe Benefits	5.2%	
Other Assets	3,013,592	Operating Revenue	8,666,836	99.7%			
Total Assets	10,018,859	Operating Expense	7,456,706	86.0%	Current Ratio	9.8	
Current Liabilities	546,899	Operating Margin	1,210,130	14.0%	Days to Collect	22.5	
Long Term Liabilities	289,474	Other Income	232	0.0%	Avg Payment Days	8.7	
	0.400.400	Oth on Francisco	٥	0.0%	Depreciation Rate	17.1%	
Total Equity	9,182,486	Other Expense	0	0.076	Depreciation Nate	17.170	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052761 PREMIER DIALYSIS CENTER					For Profit	
7612 ATLANTIC AVE	ENUE	12/31/2012	366 Days Settled		Short Term	
CUDAHY, CA 90201						
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	17,674,178	Total Charges	11,851,565		Salary Expense	35.9%
Fixed Assets	359,614	Contract Allowance	84,573	0.7%	Fringe Benefits	6.2%
Other Assets	6,772,827	Operating Revenue	11,766,992	99.3%		
Total Assets	24,806,619	Operating Expense	8,582,897	72.9%	Current Ratio	23.2
Current Liabilities	761,147	Operating Margin	3,184,095	27.1%	Days to Collect	23.5
Long Term Liabilities	0	Other Income	5,518	0.0%	Avg Payment Days	10.8
Total Equity	24,045,473	Other Expense	0	0.0%	Depreciation Rate	21.1%
Total Liab. and Equity	24,806,620	Net Profit or Loss	3,189,613	27.1%	Return on Equity	13.3%
552657 QUALITY D	DIALYSIS CENT	ER			For Profit	
801 SOUTH SAN GA	BRIEL BLVD	12/31/2012	366 Days Settled		Short Term	
SAN GABRIEL, CA 9	1776					
LOS ANGELES						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,329,616	Total Charges	151,422,999		Salary Expense	39.2%
Fixed Assets	1,450,192	Contract Allowance	141,522,985	93.5%	Fringe Benefits	4.0%
Other Assets	60,000	Operating Revenue	9,900,014	6.5%		
Total Assets	4,839,808	Operating Expense	5,970,596	60.3%	Current Ratio	4.3
Current Liabilities	767,394	Operating Margin	3,929,418	39.7%	Days to Collect	163.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	14.2
Total Equity	4,072,414	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	4,839,808	Net Profit or Loss	3,929,418	39.7%	Return on Equity	96.5%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052868	QUEEN'S DIALYSIS UNIT, INC	For Profit

1135 SOUTH SUNSET AVENUE, SUITE 103 12/31/2012 366 Days Reopened Short Term

WEST COVINA, CA 91790

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance S	Balance Sheet Income		Statement		Key Performanace Ind.	
Current Assets	594,929	Total Charges	3,810,993		Salary Expense	31.0%
Fixed Assets	201,976	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	3,810,993	100.0%		
Total Assets	796,905	Operating Expense	3,036,578	79.7%	Current Ratio	2.8
Current Liabilities	214,749	Operating Margin	774,415	20.3%	Days to Collect	5.3
Long Term Liabilities	0	Other Income	12,276	0.3%	Avg Payment Days	26.8
Total Equity	582,156	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	796,905	Net Profit or Loss	786,691	20.6%	Return on Equity	135.1%

552590 QUOTIDIAN HOME DIALYSIS CLINIC

1055 E LA HABRA BLVD, SUITE 6

12/31/2012 366 Days Settled

Short Term

For Profit

LA HABRA, CA 90631

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet Inco		Income	Statement		Key Performanace Ind.	
Current Assets	1,059,758	Total Charges	4,525,891		Salary Expense	32.6%
Fixed Assets	98,900	Contract Allowance	3,591,873	79.4%	Fringe Benefits	2.0%
Other Assets	0	Operating Revenue	934,018	20.6%		
Total Assets	1,158,658	Operating Expense	952,400	102.0%	Current Ratio	5.7
Current Liabilities	185,073	Operating Margin	-18,382	-2.0%	Days to Collect	35.1
Long Term Liabilities	129,845	Other Income	115	0.0%	Avg Payment Days	4.0
Total Equity	843,740	Other Expense	0	0.0%	Depreciation Rate	64.0%
Total Liab. and Equity	1,158,658	Net Profit or Loss	(18,267)	-2.0%	Return on Equity	-2.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052395 RADY CHII	_DREN'S HOSP	ITAL - SAN DIEGO ES	SRD		Not for Profit		
3020 CHILDREN'S W	/AY	Cost Repor	Cost Report not filed.			Short Term	
SAN DIEGO, CA 921	23						
SAN DIEGO							
NATIONAL GOVERN	MENT SERVICE	ΞS					
Balance Sheet		Income Statement			Key Performanace Ind.		
Current Assets	0	Total Charges	0		Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%			
Total Assets	0	Operating Expense	0	0.0%	Current Ratio		
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect		
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days		
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%	
052657 RAI- CORP	ORATE WAY- P	'ALM DESERT			For Profit		
41501 CORPORATE WAY 12/3		12/31/2012	366 Days Settled	ł	Short Term		
PALM DESERT, CA	92260						
RIVERSIDE							
NATIONAL GOVERN	IMENT SERVICE	ES					
Balance S	heet	Income	Statement		Key Performanace	Ind.	
Current Assets	930,244	Total Charges	5,504,324		Salary Expense	34.1%	
Fixed Assets	930,244 5,098,229	Total Charges Contract Allowance	5,504,324 0	0.0%	Salary Expense Fringe Benefits	34.1% 7.5%	
		Contract Allowance		0.0% 100.0%			
Fixed Assets	5,098,229	Contract Allowance	0		Fringe Benefits		
Fixed Assets Other Assets	5,098,229	Contract Allowance Operating Revenue	5,504,324	100.0% 68.9%	Fringe Benefits	7.5%	
Fixed Assets Other Assets Total Assets	5,098,229 -4,118,352 1,910,121	Contract Allowance Operating Revenue Operating Expense	5,504,324 3,790,286	100.0% 68.9% 31.1%	Fringe Benefits Current Ratio	7.5%	
Fixed Assets Other Assets Total Assets Current Liabilities	5,098,229 -4,118,352 1,910,121 -261,219	Contract Allowance Operating Revenue Operating Expense Operating Margin	5,504,324 3,790,286 1,714,038	100.0% 68.9% 31.1% 0.0%	Fringe Benefits Current Ratio Days to Collect	7.5% (3.6) 0.0	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552605 RAI- OAKLAND HOME PROGRAM 1				For Profit		
2710 TELEGRAPH A	Short Term					
OAKLAND, CA 9461	2					
ALAMEDA						
BLUE CROSS (SOU	TH CAROLINA)					
Balance S	Sheet	Income Statement			Key Performanace Ind.	
Current Assets	792,897	Total Charges	1,650,638		Salary Expense	23.9%
Fixed Assets	409,637	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	786,072	Operating Revenue	1,650,638	100.0%		
Total Assets	1,988,606	Operating Expense	1,462,179	88.6%	Current Ratio	(2.8)
Current Liabilities	-283,612	Operating Margin	188,459	11.4%	Days to Collect	78.4
Long Term Liabilities	-66,150	Other Income	0	0.0%	Avg Payment Days	(53.7)
Total Equity	-1,638,846	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	-1,988,608	Net Profit or Loss	188,459	11.4%	Return on Equity	-11.5%
052721 RAI-2757 T	ELEGRAPH-OA	KLAND			For Profit	
052721 RAI-2757 T 2757 TELEGRAPH A			366 Days Settled	i	For Profit Short Term	
2757 TELEGRAPH A	VENUE		366 Days Settled	ı		
	VENUE		366 Days Settled	i		
2757 TELEGRAPH A OAKLAND, CA 9461:	AVENUE 2	12/31/2012	366 Days Settled	i		
2757 TELEGRAPH A OAKLAND, CA 9461: ALAMEDA	VENUE 2 NMENT SERVICE	12/31/2012 ≣S	366 Days Settled	i		Ind.
2757 TELEGRAPH A OAKLAND, CA 9461: ALAMEDA NATIONAL GOVERN	VENUE 2 NMENT SERVICE Sheet	12/31/2012 ≣S	·	i	Short Term	Ind. 36.6%
2757 TELEGRAPH A OAKLAND, CA 94613 ALAMEDA NATIONAL GOVERN Balance S	VENUE 2 NMENT SERVICE Sheet	12/31/2012 ES Income	e Statement	0.0%	Short Term Key Performanace	
2757 TELEGRAPH A OAKLAND, CA 94613 ALAMEDA NATIONAL GOVERN Balance S Current Assets	VENUE NMENT SERVICE Sheet 1,341,347	12/31/2012 ES Income Total Charges	e Statement 6,745,037		Short Term Key Performanace Salary Expense	36.6%
2757 TELEGRAPH A OAKLAND, CA 9461: ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets	VENUE NMENT SERVICE Sheet 1,341,347 9,134,943	12/31/2012 ES Income Total Charges Contract Allowance	Statement 6,745,037	0.0%	Short Term Key Performanace Salary Expense Fringe Benefits	36.6%
2757 TELEGRAPH A OAKLAND, CA 9461: ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	NMENT SERVICE Sheet 1,341,347 9,134,943 -8,379,372	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue	6,745,037 0 6,745,037	0.0% 100.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	36.6% 7.6%
2757 TELEGRAPH A OAKLAND, CA 94613 ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	NMENT SERVICE Sheet 1,341,347 9,134,943 -8,379,372 2,096,918	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	6,745,037 0 6,745,037 4,539,789	0.0% 100.0% 67.3% 32.7%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	36.6% 7.6% (6.5)
2757 TELEGRAPH A OAKLAND, CA 9461: ALAMEDA NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	NMENT SERVICE Sheet 1,341,347 9,134,943 -8,379,372 2,096,918 -206,847	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,745,037 0 6,745,037 4,539,789 2,205,248	0.0% 100.0% 67.3% 32.7%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	36.6% 7.6% (6.5) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052534 RAI-EAST I	BAY-OAKLAND				For Profit	
2628 INTERNATIONA 100	Short Term					
OAKLAND, CA 94609	9					
ALAMEDA						
BLUE CROSS (TEXA	AS)					
Balance S	heet	Income	Statement		Key Performanace Ind.	
Current Assets	673,702	Total Charges	4,301,258		Salary Expense	35.1%
Fixed Assets	1,437,185	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	138,208	Operating Revenue	4,301,258	100.0%		
Total Assets	2,249,095	Operating Expense	3,192,081	74.2%	Current Ratio	(5.5)
Current Liabilities	-121,582	Operating Margin	1,109,177	25.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.3)
Total Equity	-2,127,513	Other Expense	0	0.0%	Depreciation Rate	28.2%
Total Liab. and Equity	-2,249,095	Net Profit or Loss	1,109,177	25.8%	Return on Equity	-52.1%
552697 RAI-MACK	ROAD-SACRAI	MENTO	<u> </u>		For Profit	
4660 MACK ROAD, SUITE 168		12/31/2012 256 Days Settled		Short Term		
SACRAMENTO, CAS	95823					
SACRAMENTO						
PALMETTO (CALIFO	PRNIA)					
Balance Sheet Inc		Income	Statement		Key Performanace I	nd.
Current Assets	1 422 000	Total Charges	2,909,723		Salary Expense	37.1%
	1,432,900	rotal Onarges	2,303,723		, ,	
Fixed Assets		Contract Allowance	0	0.0%	Fringe Benefits	6.3%
		_		0.0%		
Fixed Assets	-959,182	Contract Allowance	0			
Fixed Assets Other Assets	-959,182 208,597	Contract Allowance Operating Revenue	2,909,723	100.0% 82.5%	Fringe Benefits	6.3%
Fixed Assets Other Assets Total Assets	-959,182 208,597 682,315	Contract Allowance Operating Revenue Operating Expense	2,909,723 2,400,118	100.0% 82.5% 17.5%	Fringe Benefits Current Ratio	6.3%
Fixed Assets Other Assets Total Assets Current Liabilities	-959,182 208,597 682,315 -120,758	Contract Allowance Operating Revenue Operating Expense Operating Margin	2,909,723 2,400,118 509,605	100.0% 82.5% 17.5% 0.0%	Fringe Benefits Current Ratio Days to Collect	6.3% (11.9) 0.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052610 RAI - 2710 TELEGRAPH - OAKLAND				For Profit			
2710 TELEGRAPH AVENUE		12/31/2012 366 Days Settled		Short Term			
OAKLAND, CA 94609	9						
ALAMEDA							
NATIONAL GOVERN	MENT SERVIC	≣S					
Balance Sheet		Income Statement			Key Performanace Ind.		
Current Assets	2,255,549	Total Charges	8,222,392		Salary Expense	36.5%	
Fixed Assets	12,636,132	Contract Allowance	0	0.0%	Fringe Benefits	8.3%	
Other Assets	-12,185,818	Operating Revenue	8,222,392	100.0%			
Total Assets	2,705,863	Operating Expense	5,492,609	66.8%	Current Ratio	(8.6)	
Current Liabilities	-263,233	Operating Margin	2,729,783	33.2%	Days to Collect	0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.4)	
Total Equity	-2,442,629	Other Expense	0	0.0%	Depreciation Rate	3.9%	
Total Liab. and Equity	-2,705,862	Net Profit or Loss	2,729,783	33.2%	Return on Equity	-111.8%	
052835 RAI - BROADWAY - CHULA VISTA For Profit							
1181 BROADWAY, SUITE 5		3/31/2012 91 Days Settled		Short Term			
CHULA VISTA, CA 9	1911	12/31/2012	275 Days Settled				
SAN DIEGO							
NATIONAL GOVERN	MENT SERVIC	≣S					
Balance S	Balance Sheet Income		Statement		Key Performanace	Ind.	
Current Assets	1,606,858	Total Charges	105,339,744		Salary Expense	14.0%	
Fixed Assets	419,166	Contract Allowance	99,075,997	94.1%	Fringe Benefits	26.7%	
Other Assets	9,267	Operating Revenue	6,263,747	5.9%			
Total Assets	2,035,291	Operating Expense	4,507,281	72.0%	Current Ratio	5.8	
Current Liabilities	278,823	Operating Margin	1,756,466	28.0%	Days to Collect	2,290.1	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	22.6	
Total Equity	1,756,467	Other Expense	0	0.0%	Depreciation Rate	20.3%	
Total Liab. and Equity	2,035,290	Net Profit or Loss	1,756,466	28.0%	Return on Equity	100.0%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052835 RAI - BRO	ADWAY - CHUL	A VISTA			For Profit	
1181 BROADWAY, S	SUITE 5	3/31/2012 §	01 Days Settled		Short Term	
CHULA VISTA, CA 9	1911	12/31/2012	275 Days Settled			
SAN DIEGO						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	885,000	Total Charges	32,979,820		Salary Expense	45.7%
Fixed Assets	548,140	Contract Allowance	31,205,538	94.6%	Fringe Benefits	87.3%
Other Assets	0	Operating Revenue	1,774,282	5.4%		
Total Assets	1,433,140	Operating Expense	1,379,451	77.7%	Current Ratio	3.9
Current Liabilities	226,296	Operating Margin	394,831	22.3%	Days to Collect	260.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	58.1
Total Equity	1,206,844	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	1,433,140	Net Profit or Loss	394,831	22.3%	Return on Equity	32.7%
052634 RAI - CENT	TINELA - INGLE	NOOD			For Profit	
1416 CENTINELLA A	AVENUE	12/31/2012	366 Days Settled	i	Short Term	
INGLEWOOD, CA 90)301					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICI	ES .				
NATIONAL GOVERN Balance S			Statement		Key Performanace	Ind.
	Sheet		• Statement 4,482,430		Key Performanace Salary Expense	Ind. 35.7%
Balance S	Sheet	Income		0.0%	•	
Balance S Current Assets	Sheet 677,380	Income Total Charges	4,482,430	0.0% 100.0%	Salary Expense	35.7%
Balance S Current Assets Fixed Assets	677,380 1,853,915	Income Total Charges Contract Allowance	4,482,430		Salary Expense	35.7%
Balance S Current Assets Fixed Assets Other Assets	677,380 1,853,915 -1,697,036	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,482,430 0 4,482,430	100.0%	Salary Expense Fringe Benefits	35.7% 9.3%
Balance S Current Assets Fixed Assets Other Assets Total Assets	677,380 1,853,915 -1,697,036 834,259	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,482,430 0 4,482,430 3,756,077	100.0% 83.8% 16.2%	Salary Expense Fringe Benefits Current Ratio	35.7% 9.3% (5.4)
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	677,380 1,853,915 -1,697,036 834,259 -125,742	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,482,430 0 4,482,430 3,756,077 726,353	100.0% 83.8% 16.2%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	35.7% 9.3% (5.4) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052752 RAI - CERE	ES AVE - CHICO				For Profit	
3011 CERES AVENU	JE, SUITE125	12/31/2012	366 Days Settled		Short Term	
CHICO, CA 95973						
BUTTE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	222,927	Total Charges	2,562,073		Salary Expense	32.4%
Fixed Assets	924,452	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	-937,364	Operating Revenue	2,562,073	100.0%		
Total Assets	210,015	Operating Expense	2,515,597	98.2%	Current Ratio	(1.4)
Current Liabilities	-154,225	Operating Margin	46,476	1.8%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.1)
Total Equity	-55,790	Other Expense	0	0.0%	Depreciation Rate	25.3%
Total Liab. and Equity	-210,015	Net Profit or Loss	46,476	1.8%	Return on Equity	-83.3%
052775 RAI - CESA	AR CHAVEZ - SA	N FRANCISCO			For Profit	
1750 CESAR CHAVE	EZ/ARMY ST SU	ITE A 12/31/2012	366 Days Settled		Short Term	
SAN FRANCISCO, C	A 94124					
SAN FRANCISCO						
NATIONAL GOVERN						
	MENT SERVICE	ΞS				
Balance S			e Statement		Key Performanace	lnd.
Balance S Current Assets	Sheet		• Statement 7,904,230		Key Performanace Salary Expense	l nd. 37.8%
	Sheet	Income		0.0%	-	
Current Assets	Sheet 1,397,920	Income Total Charges	7,904,230	0.0% 100.0%	Salary Expense	37.8%
Current Assets Fixed Assets	5heet 1,397,920 12,290,826	Income Total Charges Contract Allowance	7,904,230		Salary Expense	37.8%
Current Assets Fixed Assets Other Assets	1,397,920 12,290,826 -11,170,228	Income Total Charges Contract Allowance Operating Revenue	7,904,230 0 7,904,230	100.0%	Salary Expense Fringe Benefits	37.8% 9.9%
Current Assets Fixed Assets Other Assets Total Assets	1,397,920 12,290,826 -11,170,228 2,518,518	Income Total Charges Contract Allowance Operating Revenue Operating Expense	7,904,230 0 7,904,230 5,114,858	100.0% 64.7% 35.3%	Salary Expense Fringe Benefits Current Ratio	37.8% 9.9% (6.8)
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,397,920 12,290,826 -11,170,228 2,518,518 -206,211	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,904,230 0 7,904,230 5,114,858 2,789,372	100.0% 64.7% 35.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	37.8% 9.9% (6.8) 0.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552522 RAI - CHAI	DBOURNE - FAI	RFIELD			For Profit	
490 CHADBOURNE	ROAD	12/31/2012	366 Days Submi	tted	Short Term	
FAIRFIELD, CA 9453	33					
SOLANO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	815,125	Total Charges	4,093,092		Salary Expense	34.7%
Fixed Assets	1,626,639	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	-1,623,943	Operating Revenue	4,093,092	100.0%		
Total Assets	817,821	Operating Expense	3,456,001	84.4%	Current Ratio	(4.4)
Current Liabilities	-186,482	Operating Margin	637,091	15.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.5)
Total Equity	-631,339	Other Expense	0	0.0%	Depreciation Rate	24.7%
Total Liab. and Equity	-817,821	Net Profit or Loss	637,091	15.6%	Return on Equity	-100.9%
052590 RAI - COM	PTON - LOS AN	GELES			For Profit	
11859 COMPTON AV	/ENUE	12/31/2012	366 Days Settled	t	Short Term	
LOS ANGELES, CA	90059					
LOS ANGELES						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,178,878	Total Charges	5,797,304		Salary Expense	39.9%
Fixed Assets	3,402,178	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	-3,695,120	Operating Revenue	5,797,304	100.0%		
Other Assets Total Assets	-3,695,120 885,936	Operating Revenue Operating Expense	5,797,304 5,009,695	100.0% 86.4%	Current Ratio	(8.6)
						(8.6)
Total Assets	885,936	Operating Expense	5,009,695	86.4% 13.6%		
Total Assets Current Liabilities	885,936	Operating Expense Operating Margin	5,009,695 787,609	86.4% 13.6% 0.0%	Days to Collect	0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052742 RAI - EAST	14TH STREET	- SAN LEANDRO			For Profit	
198 E 14TH ST		12/31/2012	366 Days Settled	d	Short Term	
SAN LEANDRO, CA	94577					
ALAMEDA						
NATIONAL GOVERN	NMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	282,908	Total Charges	2,110,391		Salary Expense	40.9%
Fixed Assets	4,579,241	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	-4,697,985	Operating Revenue	2,110,391	100.0%		
Total Assets	164,164	Operating Expense	2,009,533	95.2%	Current Ratio	(2.9)
Current Liabilities	-96,552	Operating Margin	100,858	4.8%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.5)
Total Equity	-67,612	Other Expense	0	0.0%	Depreciation Rate	5.2%
Total Liab. and Equity	-164,164	Net Profit or Loss	100,858	4.8%	Return on Equity	-149.2%
552502 RAI - EAST	FIRST STREET	- TUSTIN			For Profit	
535 EAST FIRST ST	REET	12/31/2012	366 Days Settled	d	Short Term	
TUSTIN, CA 92780						
ORANGE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	668,202	Total Charges	2,215,027		Salary Expense	38.4%
Fixed Assets	290,085	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	-802,770	Operating Revenue	2,215,027	100.0%		
Total Assets	155,517	Operating Expense	2,032,495	91.8%	Current Ratio	(11.4)
Current Liabilities	-58,860	Operating Margin	182,532	8.2%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.1)
Total Equity	-96,660	Other Expense	0	0.0%	Depreciation Rate	74.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052683 RAI - EAST	OLYMPIC - LO	S ANGELES			For Profit	
5714 EAST OLYMPIC	C BLVD	12/31/2012	366 Days Settled	d	Short Term	
LOS ANGELES, CA 9	90022					
LOS ANGELES						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,016,280	Total Charges	4,896,832		Salary Expense	40.4%
Fixed Assets	2,661,983	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	-2,596,049	Operating Revenue	4,896,832	100.0%		
Total Assets	1,082,214	Operating Expense	3,808,195	77.8%	Current Ratio	(9.4)
Current Liabilities	-108,461	Operating Margin	1,088,637	22.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.6)
Total Equity	-973,754	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	-1,082,215	Net Profit or Loss	1,088,637	22.2%	Return on Equity	-111.8%
052834 RAI - EL CA	AMINO REAL - (CEANSIDE			For Profit	
2229C EL CAMINO F	REAL	3/31/2012 9	91 Days Settled		Short Term	
OCEANSIDE, CA 920	054	12/31/2012	275 Days Settled	l		
SAN DIEGO						
PALMETTO (CALIFO	RNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	704,600	Total Charges	70,690,164		Salary Expense	11.0%
Fixed Assets	394,597	Contract Allowance	65,948,649	93.3%	Fringe Benefits	19.2%
Other Assets	10,420	Operating Revenue	4,741,515	6.7%		
Total Assets	1,109,617	Operating Expense	2,860,624	60.3%	Current Ratio	1.2
Current Liabilities	582,972	Operating Margin	1,880,891	39.7%	Days to Collect	573.5
Long Term Liabilities	5,735	Other Income	0	0.0%	Avg Payment Days	74.6
Total Equity	520,912	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	1,109,619	Net Profit or Loss	1,880,891	39.7%	Return on Equity	361.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052834 RAI - EL C	AMINO REAL - 0	DCEANSIDE			For Profit	
2229C EL CAMINO F	REAL	3/31/2012 9	1 Days Settled		Short Term	
OCEANSIDE, CA 920	054	12/31/2012	275 Days Settled			
SAN DIEGO						
PALMETTO (CALIFO	RNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,302,375	Total Charges	22,492,856		Salary Expense	32.6%
Fixed Assets	398,613	Contract Allowance	21,003,681	93.4%	Fringe Benefits	57.1%
Other Assets	5,895	Operating Revenue	1,489,175	6.6%		
Total Assets	1,706,883	Operating Expense	962,204	64.6%	Current Ratio	6.6
Current Liabilities	198,123	Operating Margin	526,971	35.4%	Days to Collect	354.2
Long Term Liabilities	0	Other Income	92,591	6.2%	Avg Payment Days	73.0
Total Equity	1,508,761	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	1,706,884	Net Profit or Loss	619,562	41.6%	Return on Equity	41.1%
552542 RAI - ELK	GROVE BLVD -	ELK GROVE			For Profit	
8139 ELK GROVE BI						
0100 EER OROVE DI	LVD SUITE 200	12/31/2012	366 Days Settled	I	Short Term	
ELK GROVE, CA 957		12/31/2012	366 Days Settled	I	Short Term	
		12/31/2012	366 Days Settled	I	Short Term	
ELK GROVE, CA 957	758	12/31/2012	366 Days Settled	I	Short Term	
ELK GROVE, CA 957 SACRAMENTO	758 RGIA)		366 Days Settled	I	Short Term Key Performanace	lnd.
ELK GROVE, CA 957 SACRAMENTO BLUE CROSS (GEO	758 RGIA) Sheet		·	I		Ind. 35.5%
ELK GROVE, CA 957 SACRAMENTO BLUE CROSS (GEO Balance S	758 RGIA) Sheet	Income	Statement	0.0%	Key Performanace	
ELK GROVE, CA 957 SACRAMENTO BLUE CROSS (GEO Balance S	758 RGIA) Sheet 1,313,399	Income Total Charges	Statement 7,130,511		Key Performanace Salary Expense	35.5%
ELK GROVE, CA 957 SACRAMENTO BLUE CROSS (GEO Balance S Current Assets Fixed Assets	758 RGIA) Sheet 1,313,399 11,850,770	Income Total Charges Contract Allowance	Statement 7,130,511 0	0.0%	Key Performanace Salary Expense	35.5%
ELK GROVE, CA 957 SACRAMENTO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	758 RGIA) Sheet 1,313,399 11,850,770 -10,650,017	Income Total Charges Contract Allowance Operating Revenue	7,130,511 0 7,130,511	0.0%	Key Performanace Salary Expense Fringe Benefits	35.5% 8.7%
ELK GROVE, CA 957 SACRAMENTO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets	758 RGIA) Sheet 1,313,399 11,850,770 -10,650,017 2,514,152	Income Total Charges Contract Allowance Operating Revenue Operating Expense	7,130,511 0 7,130,511 4,806,081	0.0% 100.0% 67.4% 32.6%	Key Performanace Salary Expense Fringe Benefits Current Ratio	35.5% 8.7% (2.6)
ELK GROVE, CA 957 SACRAMENTO BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	758 RGIA) Sheet 1,313,399 11,850,770 -10,650,017 2,514,152 -512,700	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,130,511 0 7,130,511 4,806,081 2,324,430	0.0% 100.0% 67.4% 32.6%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	35.5% 8.7% (2.6) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052765 RAI - FAIR	WAY - ROCKLIN	I			For Profit	
6000 FAIRWAY DRIV	/E, SUITE 14	12/31/2012	366 Days Settled	i	Short Term	
ROCKLIN, CA 95677						
PLACER						
NATIONAL GOVERN	IMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	618,120	Total Charges	2,418,964		Salary Expense	38.7%
Fixed Assets	968,070	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	-837,658	Operating Revenue	2,418,964	100.0%		
Total Assets	748,532	Operating Expense	1,835,385	75.9%	Current Ratio	(8.9)
Current Liabilities	-69,068	Operating Margin	583,579	24.1%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.5)
Total Equity	-679,465	Other Expense	0	0.0%	Depreciation Rate	21.1%
Total Liab. and Equity	-748,533	Net Profit or Loss	583,579	24.1%	Return on Equity	-85.9%
052740 RAI - FLET	CHER PARKWA	Y - EL CAJON			For Profit	
858 FLETCHER PAR	KWAY	12/31/2012	366 Days Settled	j	Short Term	
EL CAJON, CA 9202	1					
SAN DIEGO						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	447,964	Total Charges	3,854,306		Salary Expense	41.1%
Fixed Assets	2,622,593	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
	0.040.400	Operating Revenue	3,854,306	100.0%		
Other Assets	-2,240,138	operating revenue				
Other Assets Total Assets	830,419	Operating Expense	3,139,816	81.5%	Current Ratio	(4.4)
			3,139,816 714,490	81.5% 18.5%		(4.4) 0.0
Total Assets	830,419	Operating Expense		18.5%		
Total Assets Current Liabilities	830,419	Operating Expense Operating Margin	714,490	18.5% 0.0%	Days to Collect	0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052815 RAI - FOOT	THILL BOULEVA	ARD - OAKLAND			For Profit	
7200 BANCROFT AV	'ENUE SUITE 22	20 12/31/2012	366 Days Settled	I	Short Term	
OAKLAND, CA 94608	5					
ALAMEDA						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	991,755	Total Charges	5,777,801		Salary Expense	38.7%
Fixed Assets	5,024,442	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	-4,953,113	Operating Revenue	5,777,801	100.0%		
Total Assets	1,063,084	Operating Expense	4,740,231	82.0%	Current Ratio	(11.0)
Current Liabilities	-90,392	Operating Margin	1,037,570	18.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.8)
Total Equity	-972,691	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	-1,063,083	Net Profit or Loss	1,037,570	18.0%	Return on Equity	-106.7%
552693 RAI - FOUN	TAIN VALLEY I	HOME			For Profit	
17197 NEWHOPE ST	TREET, SUITE E	12/31/2012	400 Days Settled	I	Short Term	
FOUNTAIN VALLEY,	CA 92708					
ORANGE						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	580,048	Total Charges	951,209		Salary Expense	26.2%
Fixed Assets	-226,757	Contract Allowance	0	0.0%	Fringe Benefits	4.4%
Other Assets	-21,906	Operating Revenue	951,209	100.0%		
Total Assets	331,385	Operating Expense	657,398	69.1%	Current Ratio	(21.2)
Current Liabilities	-27,362	Operating Margin	293,811	30.9%	Days to Collect	0.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.1)
Total Equity	-304,023	Other Expense	0	0.0%	Depreciation Rate	-93.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052617 RAI - GARI	DEN GROVE BL	VD - GARDEN GROV	Έ		For Profit	
12555 GARDEN GRO	OVE BLVD #100	12/31/2012	366 Days Submi	tted	Short Term	
GARDEN GROVE, C	A 92843					
ORANGE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	512,410	Total Charges	2,558,931		Salary Expense	41.9%
Fixed Assets	1,545,210	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	-1,357,365	Operating Revenue	2,558,931	100.0%		
Total Assets	700,255	Operating Expense	1,833,145	71.6%	Current Ratio	(8.7)
Current Liabilities	-58,839	Operating Margin	725,786	28.4%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.9)
Total Equity	-641,415	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	-700,254	Net Profit or Loss	725,786	28.4%	Return on Equity	-113.2%
						
552598 RAI - GOLI	DENWEST - WES	STMINSTER			For Profit	
15330 GOLDENWES			366 Days Settled	d	For Profit Short Term	
	ST STREET		366 Days Settled	d		
15330 GOLDENWES	ST STREET		366 Days Settled	d		
15330 GOLDENWES WESTMINSTER, CA	92683	12/31/2012	366 Days Settled	d		
15330 GOLDENWES WESTMINSTER, CA ORANGE	ST STREET 92683 NMENT SERVICE	12/31/2012 ≣S	366 Days Settled	d		Ind.
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN	ST STREET 92683 NMENT SERVICE Sheet	12/31/2012 ≣S	·	d	Short Term	Ind. 35.6%
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S	ST STREET 92683 NMENT SERVICE Sheet	12/31/2012 ES Income	s Statement	d 0.0%	Short Term Key Performanace	
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets	ST STREET 92683 NMENT SERVICE Sheet 3,336,369	12/31/2012 ES Income Total Charges	e Statement 8,425,452		Short Term Key Performanace Salary Expense	35.6%
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets	ST STREET 92683 NMENT SERVICE Sheet 3,336,369 4,728,849	12/31/2012 ES Income Total Charges Contract Allowance	Statement 8,425,452 0	0.0%	Short Term Key Performanace Salary Expense	35.6%
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	ST STREET 92683 NMENT SERVICE Sheet 3,336,369 4,728,849 0	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue	8,425,452 0 8,425,452	0.0% 100.0%	Short Term Key Performanace Salary Expense Fringe Benefits	35.6% 8.5%
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	ST STREET 92683 NMENT SERVICE Sheet 3,336,369 4,728,849 0 8,065,218	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense	8,425,452 0 8,425,452 5,752,708	0.0% 100.0% 68.3%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	35.6% 8.5% (2.5)
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	ST STREET 92683 NMENT SERVICE Sheet 3,336,369 4,728,849 0 8,065,218 -1,337,091	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	8,425,452 0 8,425,452 5,752,708 2,672,744	0.0% 100.0% 68.3% 31.7%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	35.6% 8.5% (2.5) 43.6
15330 GOLDENWES WESTMINSTER, CA ORANGE NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	ST STREET 92683 NMENT SERVICE Sheet 3,336,369 4,728,849 0 8,065,218 -1,337,091 0	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income Other Expense	8,425,452 0 8,425,452 5,752,708 2,672,744	0.0% 100.0% 68.3% 31.7% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	35.6% 8.5% (2.5) 43.6 (55.5)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052507 RAI - HAIG	HT - SAN FRAN	CISCO			For Profit	
1800 HAIGHT ST		12/31/2012	366 Days Settled	t	Short Term	
SAN FRANCISCO, C	A 94117					
SAN FRANCISCO						
NATIONAL GOVERN	MENT SERVICE	ΞS				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	707,318	Total Charges	3,701,968		Salary Expense	39.6%
Fixed Assets	3,836,903	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	-3,590,562	Operating Revenue	3,701,968	100.0%		
Total Assets	953,659	Operating Expense	2,843,439	76.8%	Current Ratio	(5.2)
Current Liabilities	-135,450	Operating Margin	858,529	23.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.0)
Total Equity	-818,207	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	-953,657	Net Profit or Loss	858,529	23.2%	Return on Equity	-104.9%
552527 RAI - HARI	ROR BI VD - GA	DDEN CDOVE			E D ":	
332327 10 11 11 11	JON BLVD - OA	RDEN GROVE			For Profit	
12761 HARBOR BLV			366 Days Submi	tted	Short Term	
	'D		366 Days Submi	tted		
12761 HARBOR BLV	'D		366 Days Submi	tted		
12761 HARBOR BLV GARDEN GROVE, C	/D :A 92840		366 Days Submi	tted		
12761 HARBOR BLV GARDEN GROVE, C ORANGE	'D :A 92840 RGIA)	12/31/2012	366 Days Submi	tted		Ind.
12761 HARBOR BLV GARDEN GROVE, C ORANGE BLUE CROSS (GEO	'D :A 92840 RGIA) Sheet	12/31/2012	·	tted	Short Term	Ind. 36.0%
12761 HARBOR BLV GARDEN GROVE, C ORANGE BLUE CROSS (GEO Balance S	'D :A 92840 RGIA) Sheet	12/31/2012 Income	Statement	tted 0.0%	Short Term Key Performanace	
12761 HARBOR BLV GARDEN GROVE, C ORANGE BLUE CROSS (GEO Balance S Current Assets	/D A 92840 RGIA) Sheet 1,533,114	12/31/2012 Income Total Charges	• Statement 7,210,471		Short Term Key Performanace Salary Expense	36.0%
12761 HARBOR BLV GARDEN GROVE, C ORANGE BLUE CROSS (GEO Balance S Current Assets Fixed Assets	A 92840 RGIA) Sheet 1,533,114 6,468,932	Income Total Charges Contract Allowance	• Statement 7,210,471 0	0.0%	Short Term Key Performanace Salary Expense	36.0%
12761 HARBOR BLV GARDEN GROVE, C ORANGE BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	A 92840 RGIA) Sheet 1,533,114 6,468,932 -5,669,197	Income Total Charges Contract Allowance Operating Revenue	7,210,471 0 7,210,471	0.0% 100.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	36.0% 8.4%
12761 HARBOR BLV GARDEN GROVE, COORANGE BLUE CROSS (GEOBalance Section of the coordinate of the coordi	A 92840 RGIA) Sheet 1,533,114 6,468,932 -5,669,197 2,332,849	Income Total Charges Contract Allowance Operating Revenue Operating Expense	7,210,471 0 7,210,471 4,935,813	0.0% 100.0% 68.5%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	36.0% 8.4% (4.6)
12761 HARBOR BLV GARDEN GROVE, COORANGE BLUE CROSS (GEOBalance Secure Assets Fixed Assets Other Assets Total Assets Current Liabilities	A 92840 RGIA) Sheet 1,533,114 6,468,932 -5,669,197 2,332,849 -332,651	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,210,471 0 7,210,471 4,935,813 2,274,658	0.0% 100.0% 68.5% 31.5% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	36.0% 8.4% (4.6) 18.2

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052578 RAI - HARDING BLVD - ROSEVILLE					For Profit	
218 HARDING BOUL	.EVARD	12/31/2012	366 Days Settled	i	Short Term	
ROSEVILLE, CA 956	78					
PLACER						
BLUE CROSS (GEO	RGIA)					
Balance S	heet	Income	Statement		Key Performanace	Ind.
Current Assets	383,728	Total Charges	2,717,170		Salary Expense	38.9%
Fixed Assets	4,000,939	Contract Allowance	0	0.0%	Fringe Benefits	10.5%
Other Assets	-3,728,936	Operating Revenue	2,717,170	100.0%		
Total Assets	655,731	Operating Expense	2,130,859	78.4%	Current Ratio	(3.1)
Current Liabilities	-122,634	Operating Margin	586,311	21.6%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	-533,099	Other Expense	0	0.0%	Depreciation Rate	5.9%
Total Liab. and Equity	-655,733	Net Profit or Loss	586,311	21.6%	Return on Equity	-110.0%
052772 RAI - HOSE	PITAL CIRCLE -	WESTMINSTER			For Profit	
290 HOSPITAL CIRC	CLE	12/31/2012	366 Days Settled	i	Short Term	
WESTMINSTER, CA	92683					
	32003					
ORANGE	32000					
ORANGE BLUE CROSS (GEO						
	RGIA)	Income	e Statement		Key Performanace	lnd.
BLUE CROSS (GEO	RGIA) Sheet	Income Total Charges	2,674,973		Key Performanace Salary Expense	Ind. 40.6%
BLUE CROSS (GEO	RGIA) Sheet			0.0%	-	
BLUE CROSS (GEO Balance S Current Assets	RGIA) Sheet 627,413	Total Charges	2,674,973	0.0%	Salary Expense	40.6%
BLUE CROSS (GEO Balance S Current Assets Fixed Assets	RGIA) Sheet 627,413 3,524,649	Total Charges Contract Allowance	2,674,973		Salary Expense Fringe Benefits	40.6%
BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets	RGIA) Sheet 627,413 3,524,649 -3,720,815	Total Charges Contract Allowance Operating Revenue	2,674,973 0 2,674,973	100.0% 86.9%	Salary Expense Fringe Benefits	40.6% 8.7%
BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets	RGIA) Sheet 627,413 3,524,649 -3,720,815 431,247	Total Charges Contract Allowance Operating Revenue Operating Expense	2,674,973 0 2,674,973 2,325,206	100.0% 86.9% 13.1%	Salary Expense Fringe Benefits Current Ratio	40.6% 8.7% (4.6)
BLUE CROSS (GEO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	RGIA) 627,413 3,524,649 -3,720,815 431,247 -137,596	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,674,973 0 2,674,973 2,325,206 349,767	100.0% 86.9% 13.1% 0.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	40.6% 8.7% (4.6) 0.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052727 RAI - INDIA	NA COURT - RE	EDLANDS			For Profit	
1210 INDIANA COUF	₹T	12/31/2012	366 Days Settled	i	Short Term	
REDLANDS, CA 923	73					
SAN BERNARDINO						
BLUE CROSS (GEO	RGIA)					
Balance S	heet	Income	Statement		Key Performanace	nd.
Current Assets	941,228	Total Charges	4,108,518		Salary Expense	35.2%
Fixed Assets	9,809,903	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	-9,994,285	Operating Revenue	4,108,518	100.0%		
Total Assets	756,846	Operating Expense	3,684,913	89.7%	Current Ratio	(3.9)
Current Liabilities	-239,760	Operating Margin	423,605	10.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.0)
Total Equity	-517,086	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	-756,846	Net Profit or Loss	423,605	10.3%	Return on Equity	-81.9%
552628 RAI - JUNII	PER AVE - FON	ΓΑΝΑ			For Profit	
10557 JUNIPER AVE	:NUE, BLDG A, S	SUITE B 12/31/2012	366 Days Settled	i	Short Term	
FONTANA, CA 92337	7					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S						
	heet	Income	Statement		Key Performanace	nd.
Current Assets		Income Total Charges	Statement 6,482,537		Key Performanace Salary Expense	nd. 33.8%
Current Assets Fixed Assets		Total Charges		0.0%	-	
	1,498,087	Total Charges	6,482,537	0.0% 100.0%	Salary Expense	33.8%
Fixed Assets	1,498,087 1,554,652	Total Charges Contract Allowance	6,482,537		Salary Expense	33.8%
Fixed Assets Other Assets	1,498,087 1,554,652 -1,102,578	Total Charges Contract Allowance Operating Revenue	6,482,537 0 6,482,537	100.0%	Salary Expense Fringe Benefits	33.8% 8.1%
Fixed Assets Other Assets Total Assets	1,498,087 1,554,652 -1,102,578 1,950,161	Total Charges Contract Allowance Operating Revenue Operating Expense	6,482,537 0 6,482,537 4,948,528	100.0% 76.3% 23.7%	Salary Expense Fringe Benefits Current Ratio	33.8% 8.1% (3.7)
Fixed Assets Other Assets Total Assets Current Liabilities	1,498,087 1,554,652 -1,102,578 1,950,161 -406,490	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,482,537 0 6,482,537 4,948,528 1,534,009	100.0% 76.3% 23.7%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	33.8% 8.1% (3.7) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052898 RAI - LAGI	2898 RAI - LAGUNA CANYON - IRVINE					
16255 LAGUNA CAN	IYON ROAD	12/31/2012	366 Days Reope	ened	Short Term	
IRVINE, CA 92618						
ORANGE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	553,466	Total Charges	2,596,912		Salary Expense	32.5%
Fixed Assets	2,979,276	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	-2,955,550	Operating Revenue	2,596,912	100.0%		
Total Assets	577,192	Operating Expense	2,286,544	88.0%	Current Ratio	(1.8)
Current Liabilities	-301,521	Operating Margin	310,368	12.0%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.0)
Total Equity	-275,671	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	-577,192	Net Profit or Loss	310,368	12.0%	Return on Equity	-112.6%
OFOZZO DAI MICO						
052779 RAI - MISS	ION GORGE - S.	AN DIEGO			For Profit	
7007 MISSION GOR			366 Days Settled	t	For Profit Short Term	
	GE RD 1ST FLO		366 Days Settled	d		
7007 MISSION GOR	GE RD 1ST FLO		366 Days Settled	t		
7007 MISSION GOR SAN DIEGO, CA 921	GE RD 1ST FLO 20		366 Days Settled	d		
7007 MISSION GOR SAN DIEGO, CA 921 SAN DIEGO	GE RD 1ST FLO 20 DRNIA SOUTH)	OR 12/31/2012	366 Days Settled	d		Ind.
7007 MISSION GOR SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet	OR 12/31/2012	·	d	Short Term	Ind. 37.5%
7007 MISSION GOR SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet	OR 12/31/2012 Income	Statement	0.0%	Short Term Key Performanace	
7007 MISSION GORD SAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet 1,117,095	OR 12/31/2012 Income Total Charges	• Statement 10,079,374		Short Term Key Performanace Salary Expense	37.5%
7007 MISSION GORESAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFOR Balance Section Control Assets Fixed Assets	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet 1,117,095 12,011,409	OR 12/31/2012 Income Total Charges Contract Allowance	2 Statement 10,079,374 0	0.0%	Short Term Key Performanace Salary Expense	37.5%
7007 MISSION GORESAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFOR Balance Section Control Assets Fixed Assets Other Assets	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet 1,117,095 12,011,409 -10,360,324	Income Total Charges Contract Allowance Operating Revenue	2 Statement 10,079,374 0 10,079,374	0.0% 100.0%	Short Term Key Performanace Salary Expense Fringe Benefits	37.5% 9.8%
7007 MISSION GORESAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet 1,117,095 12,011,409 -10,360,324 2,768,180	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2 Statement 10,079,374 0 10,079,374 7,983,997	0.0% 100.0% 79.2%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	37.5% 9.8% (1.9)
7007 MISSION GORESAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet 1,117,095 12,011,409 -10,360,324 2,768,180 -591,912	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2 Statement 10,079,374 0 10,079,374 7,983,997 2,095,377	0.0% 100.0% 79.2% 20.8%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	37.5% 9.8% (1.9) 0.0
7007 MISSION GORESAN DIEGO, CA 921 SAN DIEGO PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	GE RD 1ST FLO 20 DRNIA SOUTH) Sheet 1,117,095 12,011,409 -10,360,324 2,768,180 -591,912 0	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	2 Statement 10,079,374 0 10,079,374 7,983,997 2,095,377	0.0% 100.0% 79.2% 20.8% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days Depreciation Rate	37.5% 9.8% (1.9) 0.0 (8.1)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052894 RAI - MON	ROE- INDIO				For Profit	
46-767 MONROE ST	REET, SUITE 10)1 12/31/2012	366 Days Settled		Short Term	
INDIO, CA 92201						
RIVERSIDE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,047,973	Total Charges	4,499,332		Salary Expense	39.6%
Fixed Assets	3,944,445	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	-3,735,571	Operating Revenue	4,499,332	100.0%		
Total Assets	1,256,847	Operating Expense	3,159,702	70.2%	Current Ratio	(11.9)
Current Liabilities	-88,346	Operating Margin	1,339,630	29.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.1)
Total Equity	-1,168,500	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	-1,256,846	Net Profit or Loss	1,339,630	29.8%	Return on Equity	-114.6%
052798 RAI - NEW	HOPE - FOUNT	AIN VALLEY			For Profit	
17197 NEWHOPE S	TREET, SUITES	ABCD 12/31/2012	366 Days Settled		Short Term	
FOUNTAIN VALLEY,	CA 92708					
ORANGE						
BLUE CROSS (GEO						
Balance Sheet						
Balance S	,	Income	e Statement		Key Performanace	Ind.
Balance S Current Assets	Sheet	Income Total Charges	e Statement 6,222,374		Key Performanace Salary Expense	Ind. 39.6%
	Sheet			0.0%	-	
Current Assets	5heet 1,594,728	Total Charges Contract Allowance	6,222,374	0.0% 100.0%	Salary Expense	39.6%
Current Assets Fixed Assets	1,594,728 9,904,759	Total Charges Contract Allowance	6,222,374		Salary Expense	39.6%
Current Assets Fixed Assets Other Assets	1,594,728 9,904,759 -9,643,372	Total Charges Contract Allowance Operating Revenue	6,222,374	100.0%	Salary Expense Fringe Benefits	39.6% 8.7%
Current Assets Fixed Assets Other Assets Total Assets	1,594,728 9,904,759 -9,643,372 1,856,115	Total Charges Contract Allowance Operating Revenue Operating Expense	6,222,374 0 6,222,374 4,586,472	100.0% 73.7% 26.3%	Salary Expense Fringe Benefits Current Ratio	39.6% 8.7% (3.5)
Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,594,728 9,904,759 -9,643,372 1,856,115 -449,728	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,222,374 0 6,222,374 4,586,472 1,635,902	100.0% 73.7% 26.3%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	39.6% 8.7% (3.5) 0.0

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052705 RAI - NORT	TH CALIFORNIA	- STOCKTON			For Profit	
2350 N CALIFORNIA	STREET	12/31/2012	366 Days Settled	I	Short Term	
STOCKTON, CA 952	04					
SAN JOAQUIN						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	598,388	Total Charges	3,210,038		Salary Expense	37.9%
Fixed Assets	3,837,677	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	-3,966,828	Operating Revenue	3,210,038	100.0%		
Total Assets	469,237	Operating Expense	2,900,028	90.3%	Current Ratio	(3.9)
Current Liabilities	-154,496	Operating Margin	310,010	9.7%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.2)
Total Equity	-314,741	Other Expense	0	0.0%	Depreciation Rate	7.4%
Total Liab. and Equity	-469,237	Net Profit or Loss	310,010	9.7%	Return on Equity	-98.5%
052863 RAI - NORT	TH RIVERSIDE -	RIALTO			For Profit	
1850 NORTH RIVER	SIDE AVENITE	CLUTE 40/04/0040			0	
150	SIDE AVENUE,	SUITE 12/31/2012	366 Days Settled	l	Short Term	
150 RIALTO, CA 92376	SIDE AVENUE,	SUITE 12/31/2012	366 Days Settled	I	Short Term	
	SIDE AVENUE,	SUITE 12/31/2012	366 Days Settled	I	Short Term	
RIALTO, CA 92376			366 Days Settled	I	Short Term	
RIALTO, CA 92376 SAN BERNARDINO	IMENT SERVICE	≣S	366 Days Settled	I	Key Performanace	Ind.
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN	IMENT SERVICE	≣S	·	I		Ind. 38.4%
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN Balance S	IMENT SERVICE Sheet 1,014,376	∃S Income	• Statement	0.0%	Key Performanace	
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets	IMENT SERVICE Sheet 1,014,376	ES Income Total Charges	e Statement 4,711,691		Key Performanace Salary Expense	38.4%
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICE Sheet 1,014,376 8,353,242	ES Income Total Charges Contract Allowance	Statement 4,711,691	0.0%	Key Performanace Salary Expense Fringe Benefits	38.4%
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICE Sheet 1,014,376 8,353,242 -8,007,209	Income Total Charges Contract Allowance Operating Revenue	e Statement 4,711,691 0 4,711,691	0.0% 100.0% 72.0%	Key Performanace Salary Expense Fringe Benefits	38.4% 9.4%
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE 1,014,376 8,353,242 -8,007,209 1,360,409	Income Total Charges Contract Allowance Operating Revenue Operating Expense	4,711,691 0 4,711,691 3,392,887	0.0% 100.0% 72.0% 28.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio	38.4% 9.4% (4.2)
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	1,014,376 8,353,242 -8,007,209 1,360,409 -243,438	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	9 Statement 4,711,691 0 4,711,691 3,392,887 1,318,804	0.0% 100.0% 72.0% 28.0% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	38.4% 9.4% (4.2) 0.0
RIALTO, CA 92376 SAN BERNARDINO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities Long Term Liabilities	IMENT SERVICE 1,014,376 8,353,242 -8,007,209 1,360,409 -243,438 0 -1,116,969	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin Other Income	9 Statement 4,711,691 0 4,711,691 3,392,887 1,318,804 0	0.0% 100.0% 72.0% 28.0% 0.0%	Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	38.4% 9.4% (4.2) 0.0 (15.8)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052575 RAI - NOR	ΓΗ WATERMAN	- SAN BERNARDING)		For Profit	
1500 NORTH WATE	RMAN AVENUE	12/31/2012	366 Days Settled	I	Short Term	
SAN BERNARDINO,	CA 92404					
SAN BERNARDINO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,584,652	Total Charges	6,988,131		Salary Expense	39.6%
Fixed Assets	9,134,449	Contract Allowance	0	0.0%	Fringe Benefits	9.8%
Other Assets	-8,785,519	Operating Revenue	6,988,131	100.0%		
Total Assets	1,933,582	Operating Expense	4,840,085	69.3%	Current Ratio	(9.6)
Current Liabilities	-164,582	Operating Margin	2,148,046	30.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.0)
Total Equity	-1,769,000	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	-1,933,582	Net Profit or Loss	2,148,046	30.7%	Return on Equity	-121.4%
052728 RAI - OCE	AN AVENUE - S/	AN FRANCISCO			For Profit	
1738 OCEAN AVE		12/31/2012	366 Days Settled	I	Short Term	
SAN FRANCISCO, C	;A 94112					
SAN FRANCISCO						
NATIONAL GOVERN	MENT SERVICE	ΞS				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,819,686	Total Charges	8,110,278		Salary Expense	35.9%
Fixed Assets	15,484,345	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Fixed Assets Other Assets	15,484,345	Contract Allowance Operating Revenue	8,110,278	0.0% 100.0%	Fringe Benefits	8.7%
					Fringe Benefits Current Ratio	8.7%
Other Assets	-14,338,839	Operating Revenue	8,110,278	100.0%	•	
Other Assets Total Assets	-14,338,839 2,965,192	Operating Revenue Operating Expense	8,110,278 5,116,905	100.0% 63.1%	Current Ratio	(5.0)
Other Assets Total Assets Current Liabilities	-14,338,839 2,965,192 -362,301	Operating Revenue Operating Expense Operating Margin	8,110,278 5,116,905 2,993,373	100.0% 63.1% 36.9%	Current Ratio Days to Collect	(5.0) 0.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552540 RAI - SECR	RET RAVINE PA	RKWAY - ROSEVILL	E		For Profit	
1451 SECRET RAVIN	NE PARKWAY, E	BLDG D, 12/31/2012	: 366 Days Submi	itted	Short Term	
ROSEVILLE, CA 956	61					
PLACER						
BLUE CROSS (GEO	RGIA)					
Balance Sheet		Income	Statement		Key Performanace	Ind.
Current Assets	1,155,374	Total Charges	6,171,141		Salary Expense	30.4%
Fixed Assets	5,501,716	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	-5,252,910	Operating Revenue	6,171,141	100.0%		
Total Assets	1,404,180	Operating Expense	4,780,862	77.5%	Current Ratio	(3.6)
Current Liabilities	-321,202	Operating Margin	1,390,279	22.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(12.6)
Total Equity	-1,082,980	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	-1,404,182	Net Profit or Loss	1,390,279	22.5%	Return on Equity	-128.4%
552687 RAI - SOUT	TH BRAND SAN	FERNANDO			For Profit	
501 SOUTH BRAND	BOULEVARD	12/31/2012	: 366 Days Settle	d	Short Term	
SAN FERNANDO, CA	A 91340					
LOS ANGELES						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	227,048	Total Charges	636,374		Salary Expense	28.8%
Fixed Assets	-709,325	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	335,511	Operating Revenue	636,374	100.0%		
Total Assets	-146,766	Operating Expense	931,061	146.3%	Current Ratio	(3.6)
Current Liabilities	-63,345	Operating Margin	-294,687	-46.3%	Days to Collect	120.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(16.5)
Total Equity	210,112	Other Expense	0	0.0%	Depreciation Rate	-40.0%
Total Liab. and Equity	146,767	Net Profit or Loss	(294,687)	-46.3%	Return on Equity	-140.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552648 RAI - STER	RLING PARKWA	Y - LINCOLN			Not for Profit	
811 STERLING PAR	KWAY, BUILDIN	G 11 12/31/2012	: 366 Days Settled	d	Short Term	
LINCOLN, CA 95648						
PLACER						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	591,970	Total Charges	2,550,504		Salary Expense	34.3%
Fixed Assets	-830,428	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	677,743	Operating Revenue	2,550,504	100.0%		
Total Assets	439,285	Operating Expense	2,191,901	85.9%	Current Ratio	(6.2)
Current Liabilities	-96,091	Operating Margin	358,603	14.1%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(9.5)
Total Equity	-343,192	Other Expense	0	0.0%	Depreciation Rate	-77.8%
Total Liab. and Equity	-439,283	Net Profit or Loss	358,603	14.1%	Return on Equity	-104.5%
052817 RAI - WES	T C - COLTON				For Profit	
1275 WEST C STRE	ET	12/31/2012	366 Days Settled	ł	Short Term	
COLTON, CA 92324						
SAN BERNARDINO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,996,120	Total Charges	4,077,474		Salary Expense	37.7%
Fixed Assets	455,236	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	2,062,903	Operating Revenue	4,077,474	100.0%		
Total Assets	4,514,259	Operating Expense	3,157,062	77.4%	Current Ratio	(5.4)
Current Liabilities	-372,899	Operating Margin	920,412	22.6%	Days to Collect	54.8
Long Term Liabilities	-200,000	Other Income	0	0.0%	Avg Payment Days	(30.1)
Total Equity	-3,941,360	Other Expense	0	0.0%	Depreciation Rate	29.0%
Total Liab. and Equity	-4,514,259	Net Profit or Loss	920,412	22.6%	Return on Equity	-23.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052703 RAI - WES	T MARCH - BRO	OKSIDE			For Profit	
3115 WEST MARCH	I LANE	12/31/2012	366 Days Settled	I	Short Term	
STOCKTON, CA 952	19					
SAN JOAQUIN						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	908,829	Total Charges	6,242,422		Salary Expense	37.3%
Fixed Assets	7,856,858	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	-6,900,644	Operating Revenue	6,242,422	100.0%		
Total Assets	1,865,043	Operating Expense	4,278,445	68.5%	Current Ratio	(8.0)
Current Liabilities	-113,517	Operating Margin	1,963,977	31.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.5)
Total Equity	-1,751,526	Other Expense	0	0.0%	Depreciation Rate	4.2%
Total Liab. and Equity	-1,865,043	Net Profit or Loss	1,963,977	31.5%	Return on Equity	-112.1%
552636 RAI E 6TH	STREET BEAU	MONT			For Profit	
1536 E 6TH STREET	-	12/31/2012	366 Days Settled	I	Short Term	
BEAUMONT, CA 922	223					
RIVERSIDE						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	750,582	Total Charges	3,414,752		Salary Expense	30.6%
Fixed Assets	185,437	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	108,323	Operating Revenue	3,414,752	100.0%		
Total Assets	1,044,342	Operating Expense	2,523,945	73.9%	Current Ratio	(7.4)
Current Liabilities	-101,113	Operating Margin	890,807	26.1%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.2)
Total Equity	-943,228	Other Expense	0	0.0%	Depreciation Rate	61.0%
Total Liab. and Equity	-1,044,341	Net Profit or Loss	890,807	26.1%	Return on Equity	-94.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552519 RANCHO D	DIALYSIS CLINIC	C			Not for Profit	
10294 ROCKINGHAN	M DRIVE	9/30/2012	366 Days Settled		Short Term	
RANCHO CORDOVA	A, CA 95827					
SACRAMENTO						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	270,688	Total Charges	1,959,387		Salary Expense	42.5%
Fixed Assets	261,697	Contract Allowance	95,984	4.9%	Fringe Benefits	9.8%
Other Assets	0	Operating Revenue	1,863,403	95.1%		
Total Assets	532,385	Operating Expense	1,953,311	104.8%	Current Ratio	0.1
Current Liabilities	2,011,748	Operating Margin	-89,908	-4.8%	Days to Collect	7.7
Long Term Liabilities	0	Other Income	19,057	1.0%	Avg Payment Days	15.7
Total Equity	-1,479,363	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	532,385	Net Profit or Loss	(70,851)	-3.8%	Return on Equity	4.8%
552557 RED BLUF	F DIALYSIS CEI	NTER			For Profit	
552557 RED BLUF 2455 SISTER MARY			2 366 Days Settled	i	For Profit Short Term	
	COLUMBIA DRI		: 366 Days Settled	i		
2455 SISTER MARY	COLUMBIA DRI		: 366 Days Settled	i		
2455 SISTER MARY RED BLUFF, CA 960	COLUMBIA DRI 80		: 366 Days Settled	i		
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA	COLUMBIA DRI 80 AS)	VE 12/31/2012	2 366 Days Settled	i		Ind.
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA	COLUMBIA DRI 80 AS) Sheet	VE 12/31/2012	·	i	Short Term	I nd . 31.3%
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA	COLUMBIA DRI 80 AS) Sheet	VE 12/31/2012 Income	e Statement	-0.9%	Short Term Key Performanace	
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets	COLUMBIA DRI 80 AS) Sheet -1,535,235	VE 12/31/2012 Income Total Charges	2,069,852		Short Term Key Performanace Salary Expense	31.3%
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	COLUMBIA DRI 80 AS) Sheet -1,535,235 484,654	VE 12/31/2012 Income Total Charges Contract Allowance	2,069,852 -18,699	-0.9%	Short Term Key Performanace Salary Expense Fringe Benefits	31.3%
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	COLUMBIA DRI 80 AS) Sheet -1,535,235 484,654 0	VE 12/31/2012 Income Total Charges Contract Allowance Operating Revenue	2,069,852 -18,699 2,088,551	-0.9% 100.9%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	31.3% 4.1%
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	COLUMBIA DRI 80 AS) Sheet -1,535,235 484,654 0 -1,050,581	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,069,852 -18,699 2,088,551 2,075,360	-0.9% 100.9% 99.4% 0.6%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	31.3% 4.1% (14.6)
2455 SISTER MARY RED BLUFF, CA 960 TEHAMA BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	COLUMBIA DRI 80 AS) Sheet -1,535,235 484,654 0 -1,050,581 105,055	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,069,852 -18,699 2,088,551 2,075,360 13,191	-0.9% 100.9% 99.4% 0.6% 0.0%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect	31.3% 4.1% (14.6) 60.4

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052528 REDDING	DIALYSIS CENT	ER			For Profit	
1876 PARK MARINA	DRIVE	12/31/2012	366 Days Settled	ł	Short Term	
REDDING, CA 96001	1					
SHASTA						
NATIONAL GOVERN	NMENT SERVIC	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	17,559,016	Total Charges	6,168,930		Salary Expense	32.8%
Fixed Assets	419,190	Contract Allowance	64,027	1.0%	Fringe Benefits	4.6%
Other Assets	226,162	Operating Revenue	6,104,903	99.0%		
Total Assets	18,204,368	Operating Expense	4,691,565	76.8%	Current Ratio	68.2
Current Liabilities	257,423	Operating Margin	1,413,338	23.2%	Days to Collect	8.3
Long Term Liabilities	17,421	Other Income	507	0.0%	Avg Payment Days	7.0
Total Equity	17,929,524	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	18,204,368	Net Profit or Loss	1,413,845	23.2%	Return on Equity	7.9%
552665 REDWOOD	CITY DIALYSIS	3			For Profit	
1000 MARSHALL ST	REET	12/31/2012 366 Days Settled		Short Term		
REDWOOD CITY, CA	A 94063					
SAN MATEO						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-4,031,080	Total Charges	3,862,041		Salary Expense	33.4%
Fixed Assets	2,539,469	Contract Allowance	-79,601	-2.1%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	3,941,642	102.1%		
Total Assets	-1,491,611	Operating Expense	3,862,635	98.0%	Current Ratio	(42.6)
Current Liabilities	94,712	Operating Margin	79,007	2.0%	Days to Collect	157.1
Long Term Liabilities	0	Other Income	677	0.0%	Avg Payment Days	5.7
			_	0.00/		
Total Equity	-1,586,323	Other Expense	0	0.0%	Depreciation Rate	16.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052875 RENAL CA	REPARTNERS	OF LOS ANGELES, II	NC		For Profit	
9808 VENICE BOUL	EVARD, SUITE #	‡200 12/31/2012	366 Days Reope	ened	Short Term	
CULVER CITY, CA 9	0232					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICI	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,330,082	Total Charges	2,791,109		Salary Expense	27.0%
Fixed Assets	786,596	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	1,553,347	Operating Revenue	2,791,109	100.0%		
Total Assets	3,670,025	Operating Expense	3,174,145	113.7%	Current Ratio	5.2
Current Liabilities	256,250	Operating Margin	-383,036	-13.7%	Days to Collect	84.2
Long Term Liabilities	436,771	Other Income	0	0.0%	Avg Payment Days	10.7
Total Equity	2,977,002	Other Expense	0	0.0%	Depreciation Rate	43.0%
Total Liab. and Equity	3,670,023	Net Profit or Loss	(383,036)	-13.7%	Return on Equity	-12.9%
552688 RICHMON	D DIALYSIS				For Profit	
4200 MACDONALD	AVENUE, SUITE	A 12/31/2012	366 Days Settled	d	Short Term	
RICHMOND, CA 948	305					
CONTRA COSTA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-2,174,779	Total Charges	3,050,939		Salary Expense	39.8%
Fixed Assets	1,707,670	Contract Allowance	109,598	3.6%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	2,941,341	96.4%		
Total Assets	-467,109	Operating Expense	2,892,912	98.4%	Current Ratio	(15.9)
Current Liabilities	136,649	Operating Margin	48,429	1.6%	Days to Collect	245.9
Long Term Liabilities	15,783	Other Income	931	0.0%	Avg Payment Days	11.0
Total Equity	-619,539	Other Expense	0	0.0%	Depreciation Rate	18.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052393 RIVERSIDE	E COMMUNITY F	HOSPITAL			For Profit	
4445 MAGNOLIA AV	E	Cost Repor	t not filed.		Short Term	
RIVERSIDE, CA 925	01					
RIVERSIDE						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052532 RIVERSIDE	DIALYSIS CEN	ITER			For Profit	
4361 LATHAM ST, S	TE 100	12/31/2012	366 Days Settled	d	Short Term	
RIVERSIDE, CA 925	01					
SAN BERNARDINO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	10,673,453	Total Charges	6,378,920		Salary Expense	35.8%
Fixed Assets	847,163	Contract Allowance	139,903	2.2%	Fringe Benefits	5.8%
Other Assets	13,775,608	Operating Revenue	6,239,017	97.8%		
Total Assets	25,296,224	Operating Expense	6,530,772	104.7%	Current Ratio	14.2
Current Liabilities	749,312	Operating Margin	-291,755	-4.7%	Days to Collect	28.6
Long Term Liabilities	295,337	Other Income	4,142	0.1%	Avg Payment Days	9.2
Total Equity	24,251,577	Other Expense	0	0.0%	Depreciation Rate	30.0%
Total Liab. and Equity	25,296,226	Net Profit or Loss	(287,613)	-4.6%	Return on Equity	-1.2%

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552627 RIVERSIDE	PD CENTRAL				For Profit	
3660 PARK SIERRA	DRIVE, SUITE 1	08 12/31/2012	366 Days Settled	I	Short Term	
RIVERSIDE, CA 9250	05					
RIVERSIDE						
NATIONAL GOVERN	IMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,914,655	Total Charges	12,904,376		Salary Expense	24.7%
Fixed Assets	425,116	Contract Allowance	-326,889	-2.5%	Fringe Benefits	3.7%
Other Assets	7,000	Operating Revenue	13,231,265	102.5%		
Total Assets	2,346,771	Operating Expense	8,204,288	62.0%	Current Ratio	1.2
Current Liabilities	1,542,804	Operating Margin	5,026,977	38.0%	Days to Collect	21.5
Long Term Liabilities	-18,314,803	Other Income	1,496	0.0%	Avg Payment Days	16.5
Total Equity	19,118,771	Other Expense	0	0.0%	Depreciation Rate	54.7%
Total Liab. and Equity	2,346,772	Net Profit or Loss	5,028,473	38.0%	Return on Equity	26.3%
053520 ROSE GAR	DEN DIALYSIS	CENTER			Not for Profit	
999 W TAYLOR STR	EET	Cost Report not filed.			Short Term	
SAN JOSE, CA 9512	6					
SANTA CLARA						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
			0	0.09/	Depreciation Rate	0.0%
Total Equity	0	Other Expense	0	0.076	Depreciation Rate	0.0 %

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052791 ROSEMEAD	DIALYSIS				For Profit	
7403 HELLMAN AVEN	IUE	12/31/2012	366 Days Settled	d	Short Term	
ROSEMEAD, CA 9177	70					
LOS ANGELES						
BLUE CROSS (CALIF	ORNIA)					
Balance Sh	neet	Income	Statement		Key Performanace	Ind.
Current Assets	419,106	Total Charges	2,257,001		Salary Expense	39.2%
Fixed Assets	943,997	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	2,257,001	100.0%		
Total Assets	1,363,103	Operating Expense	1,751,816	77.6%	Current Ratio	5.5
Current Liabilities	75,581	Operating Margin	505,185	22.4%	Days to Collect	86.0
Long Term Liabilities	47,971	Other Income	25,410	1.1%	Avg Payment Days	1.5
Total Equity	1,239,551	Other Expense	0	0.0%	Depreciation Rate	1.1%
Total Liab. and Equity	1,363,103	Net Profit or Loss	530,595	23.5%	Return on Equity	42.8%
552511 ROSEMEAD	SPRINGS DIA	LYSIS CENTER			For Profit	
3212 ROSEMEAD BLV	/D	12/31/2012	366 Days Settled	t	Short Term	
EL MONTE, CA 91731						
LOS ANGELES						
Balance Sh	eet	Income	Statement		Key Performanace	Ind.
Current Assets	181,097	Total Charges	4,072,605		Salary Expense	37.5%
Fixed Assets	183,567	Contract Allowance	-155,546	-3.8%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	4,228,151	103.8%		
Total Assets	364,664	Operating Expense	3,532,193	83.5%	Current Ratio	0.7
Current Liabilities	265,757	Operating Margin	695,958	16.5%	Days to Collect	90.2
	0	0.1	405	0.00/		44.0

All Providers

Total Equity

Long Term Liabilities

Total Liab. and Equity

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0 Other Income

98,908 Other Expense

364,665 Net Profit or Loss

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495

696,453

0

0.0% Avg Payment Days

0.0% Depreciation Rate

16.5% Return on Equity

11.9

14.7%

704.1%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052808 SADDLEB	ACK DIALYSIS				For Profit	
23141 PLAZA POINT	E DRIVE	12/31/2012 366 Days Settled			Short Term	
LAGUNA HILLS, CA	92653					
ORANGE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace II	nd.
Current Assets	13,614,469	Total Charges	6,685,704		Salary Expense	34.7%
Fixed Assets	525,426	Contract Allowance	54,321	0.8%	Fringe Benefits	5.3%
Other Assets	768,356	Operating Revenue	6,631,383	99.2%		
Total Assets	14,908,251	Operating Expense	5,171,873	78.0%	Current Ratio	43.8
Current Liabilities	310,508	Operating Margin	1,459,510	22.0%	Days to Collect	18.5
Long Term Liabilities	109,517	Other Income	1,238	0.0%	Avg Payment Days	7.7
Total Equity	14,488,228	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	14,908,253	Net Profit or Loss	1,460,748	22.0%	Return on Equity	10.1%
052355 SAINT VIN	CENT MED CTR	RENAL TX CTR			Not for Profit	
2131 WEST THIRD S	STREET	Cost Repor	t not filed.		Short Term	
LOS ANGELES, CA	90057					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace II	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
	0	Other Income	0	0.0%	Avg Payment Days	
Long Term Liabilities	0					
Long Term Liabilities Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052582 SAINT VIN	052582 SAINT VINCENTS DIALYSIS CENTER				Not for Profit	
201 S ALVARADO S	T SUITE 220	6/30/2012 3	366 Days Settled		Short Term	
LOS ANGELES, CA 9	90057					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	2,870,431	Total Charges	15,794,500		Salary Expense	39.1%
Fixed Assets	0	Contract Allowance	11,421,408	72.3%	Fringe Benefits	13.5%
Other Assets	0	Operating Revenue	4,373,092	27.7%		
Total Assets	2,870,431	Operating Expense	4,303,961	98.4%	Current Ratio	7.4
Current Liabilities	387,604	Operating Margin	69,131	1.6%	Days to Collect	237.2
Long Term Liabilities	0	Other Income	-14,780	-0.3%	Avg Payment Days	0.0
Total Equity	2,482,827	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	2,870,431	Net Profit or Loss	54,351	1.2%	Return on Equity	2.2%
052602 SALINAS V	ALLEY DIALYS	IS CENTER			For Profit	
955 BLANCO CIRCL	E STE C	12/31/2012	366 Days Settled		Short Term	
SALINAS, CA 93901						
MONTEREY						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	16,688,323	Total Charges	11,302,715		Salary Expense	37.0%
Fixed Assets	577,001	Contract Allowance	255,935	2.3%	Fringe Benefits	5.7%
Other Assets	7,498,576	Operating Revenue	11,046,780	97.7%		
Total Assets	24,763,900	Operating Expense	7,808,235	70.7%	Current Ratio	24.4
Current Liabilities	685,196	Operating Margin	3,238,545	29.3%	Days to Collect	13.9
Long Term Liabilities	0	Other Income	-49,172	-0.4%	Avg Payment Days	10.2
Total Equity	24,078,704	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	24,763,900	Net Profit or Loss	3,189,373	28.9%	Return on Equity	13.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552565 SAN BERN	IARDINO VALLE	Y HOME DIALYSIS (CENTER		For Profit	
1500 NORTH WATE	RMAN SUITE B	12/31/2012	366 Days Settled	I	Short Term	
SAN BERNARDINO,	CA 92404					
SAN BERNARDINO						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	62,270	Total Charges	1,850,536		Salary Expense	18.6%
Fixed Assets	17,810	Contract Allowance	11,572	0.6%	Fringe Benefits	2.2%
Other Assets	0	Operating Revenue	1,838,964	99.4%		
Total Assets	80,080	Operating Expense	1,567,264	85.2%	Current Ratio	0.8
Current Liabilities	76,279	Operating Margin	271,700	14.8%	Days to Collect	12.3
Long Term Liabilities	157,243	Other Income	976	0.1%	Avg Payment Days	0.1
Total Equity	-153,442	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	80,080	Net Profit or Loss	272,676	14.8%	Return on Equity	-177.7%
052500 SAN DIEGO	O DIALYSIS SEF	RVICES, INC			For Profit	
3960 THIRD AVE		12/31/2012	366 Days Settled	I	Short Term	
SAN DIEGO, CA 921	03					
SAN DIEGO						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	620,288	Total Charges	3,617,153		Salary Expense	37.7%
Fixed Assets	1,441,570	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	0	Operating Revenue	3,617,153	100.0%		
Total Assets	2,061,858	Operating Expense	3,036,745	84.0%	Current Ratio	(1.8)
Current Liabilities	-347,460	Operating Margin	580,408	16.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.1)
Total Equity	-1,714,397	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	-2,061,857	Net Profit or Loss	580,408	16.0%	Return on Equity	-33.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052536 SAN DIEGO	D DIALYSIS SEF	RVICES, INC			For Profit	
303 WEST 26TH STR	REET	12/31/2012	366 Days Settled	d	Short Term	
NATIONAL CITY, CA	91950					
SAN DIEGO						
PALMETTO (CALIFO	RNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	741,227	Total Charges	4,684,372		Salary Expense	41.2%
Fixed Assets	5,823,453	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	0	Operating Revenue	4,684,372	100.0%		
Total Assets	6,564,680	Operating Expense	3,586,976	76.6%	Current Ratio	(2.9)
Current Liabilities	-253,519	Operating Margin	1,097,396	23.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	-6,311,161	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	-6,564,680	Net Profit or Loss	1,097,396	23.4%	Return on Equity	-17.4%
052653 SAN DIEGO	DIALYSIS SEF	RVICES, INC			For Profit	
2252 VERUS STREE	T	12/31/2012	366 Days Settled	d	Short Term	
SAN DIEGO, CA 921	54					
SAN DIEGO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	942,585	Total Charges	5,649,594		Salary Expense	41.6%
Fixed Assets	7,555,936	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Fixed Assets Other Assets	7,555,936 0	Contract Allowance Operating Revenue	5,649,594	0.0% 100.0%	Fringe Benefits	10.0%
					•	10.0%
Other Assets	0	Operating Revenue	5,649,594	100.0% 69.5%	•	
Other Assets Total Assets	8,498,521	Operating Revenue Operating Expense	5,649,594 3,924,448	100.0% 69.5% 30.5%	Current Ratio	(3.0)
Other Assets Total Assets Current Liabilities	8,498,521 -313,902	Operating Revenue Operating Expense Operating Margin	5,649,594 3,924,448 1,725,146	100.0% 69.5% 30.5% 0.0%	Current Ratio Days to Collect	(3.0)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052678 SAN DIEG	O DIALYSIS SEF	RVICES, INC			For Profit	
720 GATEWAY CEN	TER DRIVE, SUI	TE B 12/31/2012	: 366 Days Settled	t	Short Term	
SAN DIEGO, CA 921	02					
SAN DIEGO						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	842,435	Total Charges	4,946,525		Salary Expense	40.0%
Fixed Assets	5,841,699	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	4,946,525	100.0%		
Total Assets	6,684,134	Operating Expense	3,745,661	75.7%	Current Ratio	(3.4)
Current Liabilities	-248,007	Operating Margin	1,200,864	24.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.3)
Total Equity	-6,436,126	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	-6,684,133	Net Profit or Loss	1,200,864	24.3%	Return on Equity	-18.7%
052686 SAN DIEGO	O DIALYSIS SEF	RVICES, INC			For Profit	
5995 SEVERIN DRIV	/E	12/31/2012	366 Days Settled	t	Short Term	
LA MESA, CA 91942						
SAN DIEGO						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	686,784	Total Charges	4,429,666		Salary Expense	35.2%
Fixed Assets	5,606,837	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	4,429,666	100.0%		
Total Assets	6,293,621	Operating Expense	3,573,729	80.7%	Current Ratio	(2.3)
Current Liabilities	-296,792	Operating Margin	855,937	19.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.0)
Total Equity	-5,996,829	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	-6,293,621	Net Profit or Loss	855,937	19.3%	Return on Equity	-14.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052780 SAN DIEGO	O DIALYSIS SEF	RVICES, INC			For Profit	
570 NORTH SECON	D STREET	12/31/2012	366 Days Settled	d	Short Term	
EL CAJON, CA 9202	1					
SAN DIEGO						
TRAILBLAZER (TEX	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	875,894	Total Charges	5,250,039		Salary Expense	37.1%
Fixed Assets	5,809,878	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	5,250,039	100.0%		
Total Assets	6,685,772	Operating Expense	3,961,145	75.4%	Current Ratio	(2.3)
Current Liabilities	-373,917	Operating Margin	1,288,894	24.6%	Days to Collect	0.0
Long Term Liabilities	41,064	Other Income	0	0.0%	Avg Payment Days	(6.4)
Total Equity	-6,352,919	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	-6,685,772	Net Profit or Loss	1,288,894	24.6%	Return on Equity	-20.3%
052883 SAN DIEGO	D EAST DIALYS	IS			For Profit	
292 EUCLID AVENU	E	12/31/2012	366 Days Settled	d	Short Term	
SAN DIEGO, CA 921	14					
SAN DIEGO						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-198,482	Total Charges	5,728,608		Salary Expense	30.8%
Fixed Assets	296,322	Contract Allowance	-9,177	-0.2%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	5,737,785	100.2%		
Total Assets	97,840	Operating Expense	4,804,507	83.7%	Current Ratio	(0.7)
Current Liabilities	276,811	Operating Margin	933,278	16.3%	Days to Collect	32.6
Long Term Liabilities	122,647	Other Income	534	0.0%	Avg Payment Days	6.0
Total Equity	-301,618	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	97,840	Net Profit or Loss	933,812	16.3%	Return on Equity	-309.6%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052799 SAN DIEGO	SOUTH DIALY	'SIS			For Profit	
995 GATEWAY CEN	TER DRIVE SUI	TE 101 12/31/2012	366 Days Settled	i	Short Term	
SAN DIEGO, CA 921	02					
SAN DIEGO						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	6,106,237	Total Charges	4,362,717		Salary Expense	38.0%
Fixed Assets	133,157	Contract Allowance	107,872	2.5%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	4,254,845	97.5%		
Total Assets	6,239,394	Operating Expense	3,387,449	79.6%	Current Ratio	33.0
Current Liabilities	184,815	Operating Margin	867,396	20.4%	Days to Collect	18.5
Long Term Liabilities	0	Other Income	736	0.0%	Avg Payment Days	7.0
Total Equity	6,054,578	Other Expense	0	0.0%	Depreciation Rate	20.4%
Total Liab. and Equity	6,239,393	Net Profit or Loss	868,132	20.4%	Return on Equity	14.3%
552552 SAN DIMA	S DIALYSIS CEI	NTER, INC			For Profit	
1335 CYPRESS STR	REET	12/31/2012	366 Days Settled	i	Short Term	
SAN DIMAS, CA 917	73					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	206 511	Tatal Obarras			Colony Eyponoo	00 50/
	300,311	Total Charges	3,677,435		Salary Expense	29.5%
Fixed Assets	723	Contract Allowance	3,677,435	0.0%	Fringe Benefits	5.9%
Fixed Assets Other Assets		G		0.0% 100.0%		
	723	Contract Allowance	0			
Other Assets	723	Contract Allowance Operating Revenue	3,677,435	100.0%	Fringe Benefits	5.9%
Other Assets Total Assets	723 0 387,234	Contract Allowance Operating Revenue Operating Expense	3,677,435 2,651,200	100.0% 72.1%	Fringe Benefits Current Ratio	5.9%
Other Assets Total Assets Current Liabilities	723 0 387,234 184,033	Contract Allowance Operating Revenue Operating Expense Operating Margin	3,677,435 2,651,200 1,026,235	100.0% 72.1% 27.9%	Fringe Benefits Current Ratio Days to Collect Avg Payment Days	5.9% 2.1 (3.5)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052588 SAN FERN	IANDO WEST KI	DNEY CENTER			For Profit	
7230 MEDICAL CEN	TER DRIVE	12/31/2012	366 Days Settled		Short Term	
WEST HILLS, CA 91	307					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	519,616	Total Charges	3,260,254		Salary Expense	41.1%
Fixed Assets	30,383	Contract Allowance	489,534	15.0%	Fringe Benefits	5.0%
Other Assets	68,594	Operating Revenue	2,770,720	85.0%		
Total Assets	618,593	Operating Expense	2,588,239	93.4%	Current Ratio	0.9
Current Liabilities	610,028	Operating Margin	182,481	6.6%	Days to Collect	68.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	23.7
Total Equity	8,565	Other Expense	0	0.0%	Depreciation Rate	41.1%
Total Liab. and Equity	618,593	Net Profit or Loss	182,481	6.6%	Return on Equity	2,130.5%
052719 SAN FRAN	ICISCO DIALYSI	S			For Profit	
1499 WEBSTER STR	REET	12/31/2012 366 Days Settled			Short Term	
SAN FRANCISCO, C	CA 94115					
SAN FRANCISCO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,831,930	Total Charges	8,406,981		Salary Expense	33.8%
Fixed Assets	401,379	Contract Allowance	48,317	0.6%	Fringe Benefits	5.2%
Other Assets	1,350	Operating Revenue	8,358,664	99.4%		
Total Assets	5,234,659	Operating Expense	6,795,910	81.3%	Current Ratio	13.4
Current Liabilities	359,812	Operating Margin	1,562,754	18.7%	Days to Collect	14.9
Long Term Liabilities	159,472	Other Income	2,398	0.0%	Avg Payment Days	9.5
Total Equity	4,715,373	Other Expense	0	0.0%	Depreciation Rate	25.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052397 SAN FRAN	ICISCO GENERA	AL HOSPITAL RENAI	L CENTER		Public	
1001 POTRERO AVE	E, BLDG 100, RM	1 359 Cost Repor	t not filed.		Short Term	
SAN FRANCISCO, C	A 94110					
SAN FRANCISCO						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052760 SAN GABE	RIEL DIALYSIS (CENTER			For Profit	
1801 WEST VALLEY	BLVD	12/31/2012	366 Days Settle	d	Short Term	
ALHAMBRA, CA 918	03					
LOS ANGELES						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	747,496	Total Charges	3,408,959		Salary Expense	39.1%
Fixed Assets	-12,767,147	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	8,687,901	Operating Revenue	3,408,959	100.0%		
Total Assets	-3,331,750	Operating Expense	3,452,013	101.3%	Current Ratio	(3.2)
Current Liabilities	-232,639	Operating Margin	-43,054	-1.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.6)
Total Equity	3,564,391	Other Expense	0	0.0%	Depreciation Rate	-3.0%
Total Liab. and Equity	3,331,752	Net Profit or Loss	(43,054)	-1.3%	Return on Equity	-1.2%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052684 SAN GABE	RIEL REG DIALY	SIS TRAIN			For Profit	
809 SOUTH ATLANT #103	TIC AVENUE, SU	ITE 12/31/2012	162 Days Settled		Short Term	
MONTEREY PARK, (CA 91754	7/22/2012 2	204 Days Settled			
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	452,382	Total Charges	320,298		Salary Expense	2.7%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	320,298	100.0%		
Total Assets	452,382	Operating Expense	336,505	105.1%	Current Ratio	1.0
Current Liabilities	452,383	Operating Margin	-16,207	-5.1%	Days to Collect	374.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	42.3
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	452,383	Net Profit or Loss	(16,207)	-5.1%	Return on Equity	0.0%
052684 SAN GABR	RIEL REG DIALY	SIS TRAIN			For Profit	
809 SOUTH ATLANT #103	TIC AVENUE, SU	ITE 12/31/2012	162 Days Settled		Short Term	
MONTEREY PARK, (CA 91754	7/22/2012 2	04 Days Settled			
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	125,100	Total Charges	120,701		Salary Expense	2.9%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	174,000	Operating Revenue	120,701	100.0%		
Total Assets	299,100	Operating Expense	310,536	257.3%	Current Ratio	3.2
Current Liabilities	38,933	Operating Margin	-189,835	-157.3%	Days to Collect	258.4
			0	0.0%	Avg Payment Days	
Long Term Liabilities	200,000	Other Income	U	0.070	Avg r dyment bays	38.8
Long Term Liabilities Total Equity	200,000	Other Income Other Expense	0	0.0%	Depreciation Rate	38.8 212.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053526 SAN JOAG	UIN GEN HOSP	ESRD			Public	
7783 SOUTH FREEI LOCATION)	DOM ROAD (ESF	RD Cost Repor	t not filed.		Short Term	
FRENCH CAMP, CA	95231					
SAN JOAQUIN						
NATIONAL GOVER	NMENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052677 SAN JOAC	QUIN VALLEY DI	ALYSIS CE			For Profit	
3636 NORTH FIRST	STREET, SUITE	E 144 12/31/2012	366 Days Settled	d	Short Term	
FRESNO, CA 93726						
FRESNO						
BLUE CROSS (TEX	AS)					
Balance \$	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	1,388,966	Total Charges	7,079,906		Salary Expense	39.8%
Fixed Assets	1,146,998	Contract Allowance	0	0.0%	Fringe Benefits	
						8.5%
Other Assets	0	Operating Revenue	7,079,906	100.0%		8.5%
Other Assets Total Assets	2,535,964	Operating Revenue Operating Expense	7,079,906 5,668,036		Current Ratio	8.5%
Total Assets	2,535,964	Operating Expense	5,668,036	80.1% 19.9%		(2.9)
Total Assets Current Liabilities	2,535,964	Operating Expense Operating Margin	5,668,036	80.1% 19.9% 0.0%	Days to Collect	(2.9)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552602 SAN JOSE	AT HOME		For Profit					
4400 STEVENS CRE	EEK BLVD, SUITI	E 50 12/31/2012	366 Days Settled	i	Short Term			
SAN JOSE, CA 9512	.9							
SANTA CLARA								
BLUE CROSS (SOUTH CAROLINA)								
Balance S	Sheet	Income	Statement		Key Performanace I	nd.		
Current Assets	306,808	Total Charges	2,842,877		Salary Expense	30.0%		
Fixed Assets	328,839	Contract Allowance	24,025	0.8%	Fringe Benefits	2.6%		
Other Assets	0	Operating Revenue	2,818,852	99.2%				
Total Assets	635,647	Operating Expense	2,460,938	87.3%	Current Ratio	2.0		
Current Liabilities	155,354	Operating Margin	357,914	12.7%	Days to Collect	65.4		
Long Term Liabilities	28,715	Other Income	1,572	0.1%	Avg Payment Days	4.1		
Total Equity	451,576	Other Expense	0	0.0%	Depreciation Rate	25.3%		
Total Liab. and Equity	635,645	Net Profit or Loss	359,486	12.8%	Return on Equity	79.6%		
052648 SAN JUAN	CAPISTRANO S	SOUTH DIALYSIS			For Profit			
31736 RANCHO VIE	JO RD, SUITE B	& C 12/31/2012	366 Days Settled	i	Short Term			
SAN JUAN CAPISTR	RANO, CA 92675							
ORANGE								
BLUE CROSS (GEO	RGIA)							
Balance S	Sheet	Income	Statement		Key Performanace I	nd.		
Current Assets	3,967,638	Total Charges	3,701,768		Salary Expense	34.7%		
Fixed Assets	147,841	Contract Allowance	153,104	4.1%	Fringe Benefits	5.5%		
Other Assets	512,646	Operating Revenue	3,548,664	95.9%				
Total Assets	4,628,125	Operating Expense	3,127,498	88.1%	Current Ratio	12.0		
Current Liabilities	331,338	Operating Margin	421,166	11.9%	Days to Collect	32.6		
Long Term Liabilities	27,869	Other Income	316	0.0%	Avg Payment Days	7.8		
Total Equity	4,268,917	Other Expense	0	0.0%	Depreciation Rate	15.2%		
1		Net Profit or Loss	421,482		Return on Equity	9.9%		

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552633 SAN LEAN	DRO DIALYSIS				For Profit	
15555 EAST 14TH S	TREET	12/31/2012	12/31/2012 366 Days Settled		Short Term	
SAN LEANDRO, CA	94578					
ALAMEDA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	2,402,516	Total Charges	7,630,141		Salary Expense	38.1%
Fixed Assets	1,598,302	Contract Allowance	360,966	4.7%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	7,269,175	95.3%		
Total Assets	4,000,818	Operating Expense	5,368,331	73.9%	Current Ratio	7.2
Current Liabilities	335,046	Operating Margin	1,900,844	26.1%	Days to Collect	25.3
Long Term Liabilities	281,218	Other Income	-446,837	-6.1%	Avg Payment Days	10.0
Total Equity	3,384,555	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	4,000,819	Net Profit or Loss	1,454,007	20.0%	Return on Equity	43.0%
052811 SAN LUIS OBISPO DIALYSIS					For Profit	
1043 MARSH ST		12/31/2012	366 Days Settled	l	Short Term	
SAN LUIS OBISPO,	CA 93401					
SAN LUIS OBISPO						
NATIONAL GOVERN	IMENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-4,566,069	Total Charges	6,533,328		Salary Expense	25.3%
Fixed Assets	1,348,834	Contract Allowance	-947,945	-14.5%	Fringe Benefits	3.2%
Other Assets	6,550,943	Operating Revenue	7,481,273	114.5%		
Total Assets	3,333,708	Operating Expense	5,078,528	67.9%	Current Ratio	(16.7)
1 0 101.7 100010			0.100.715	32 1%	Davis to Callast	077.4
Current Liabilities	272,974	Operating Margin	2,402,745	32.170	Days to Collect	277.1
	272,974 6,596	Operating Margin Other Income	2,402,745 8,934		Avg Payment Days	7.2
Current Liabilities				0.1%	•	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552618 SAN MARCOS DIALYSIS CENTER					For Profit	
2135 MONTIEL ROA	D BLDG B	12/31/2012	366 Days Audite	d	Short Term	
SAN MARCOS, CA 9	2069					
SAN DIEGO						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	2,201,089	Total Charges	7,457,077		Salary Expense	30.5%
Fixed Assets	1,292,393	Contract Allowance	-882,935	-11.8%	Fringe Benefits	4.3%
Other Assets	21,406	Operating Revenue	8,340,012	111.8%		
Total Assets	3,514,888	Operating Expense	5,858,507	70.2%	Current Ratio	5.5
Current Liabilities	400,385	Operating Margin	2,481,505	29.8%	Days to Collect	97.4
Long Term Liabilities	71,657	Other Income	-922,837	-11.1%	Avg Payment Days	5.0
Total Equity	3,042,844	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	3,514,886	Net Profit or Loss	1,558,668	18.7%	Return on Equity	51.2%
052819 SAN MATE	052819 SAN MATEO DIALYSIS CENTER				For Profit	
2000 SOUTH EL CAI	MINO REAL	12/31/2012 366 Days Settled		Short Term		
SAN MATEO, CA 94	403					
SAN MATEO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	4,172,717	Total Charges	6,174,941		Salary Expense	32.1%
Fixed Assets	484,477	Contract Allowance	31,329	0.5%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	6,143,612	99.5%		
Total Assets	4,657,194	Operating Expense	5,641,318	91.8%	Current Ratio	6.3
Current Liabilities	661,699	Operating Margin	502,294	8.2%	Days to Collect	184.8
Long Term Liabilities	19,200	Other Income	4,858	0.1%	Avg Payment Days	29.2
Total Equity	3,976,295	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	4,657,194	Net Profit or Loss	507,152	8.3%	Return on Equity	12.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052560 SAN PABL	O DIALYSIS				For Profit	
14020 SAN PABLO <i>A</i>	AVE SUITE B	12/31/2012	366 Days Settled	I	Short Term	
SAN PABLO, CA 948	306					
CONTRA COSTA						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	13,684,849	Total Charges	8,388,459		Salary Expense	43.1%
Fixed Assets	50,212	Contract Allowance	-91,439	-1.1%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	8,479,898	101.1%		
Total Assets	13,735,061	Operating Expense	5,672,903	66.9%	Current Ratio	22.6
Current Liabilities	604,628	Operating Margin	2,806,995	33.1%	Days to Collect	16.9
Long Term Liabilities	0	Other Income	-1,058,489	-12.5%	Avg Payment Days	13.3
Total Equity	13,130,433	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	13,735,061	Net Profit or Loss	1,748,506	20.6%	Return on Equity	13.3%
052866 SAN YSIDF	052866 SAN YSIDRO DIALYSIS				For Profit	
1445 30TH STREET		12/31/2012	366 Days Settled	İ	Short Term	
SAN DIEGO, CA 921	54					
SAN DIEGO						
PALMETTO (CALIFO	ORNIA SOUTH)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,652,563	Total Charges	6,024,162		Salary Expense	37.7%
Fixed Assets	289,527	Contract Allowance	243,907	4.0%	Fringe Benefits	5.8%
Other Assets	40,897	Operating Revenue	5,780,255	96.0%		
Total Assets	4,982,987	Operating Expense	5,062,823	87.6%	Current Ratio	14.1
Current Liabilities	330,083	Operating Margin	717,432	12.4%	Days to Collect	29.9
Long Term Liabilities	5,182	Other Income	1,506	0.0%	Avg Payment Days	6.3
				0.00/		
Total Equity	4,647,724	Other Expense	0	0.0%	Depreciation Rate	8.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052864 SAN YSIDRO DIALYSIS CENTER					For Profit	
3010 DEL SOL BLVD)	12/31/2012	366 Days Settled	d	Short Term	
SAN DIEGO, CA 921	54					
SAN DIEGO						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	812,752	Total Charges	5,013,805		Salary Expense	42.1%
Fixed Assets	4,509,310	Contract Allowance	0	0.0%	Fringe Benefits	10.3%
Other Assets	0	Operating Revenue	5,013,805	100.0%		
Total Assets	5,322,062	Operating Expense	3,711,659	74.0%	Current Ratio	(3.1)
Current Liabilities	-258,304	Operating Margin	1,302,146	26.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(8.4)
Total Equity	-5,063,757	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	-5,322,061	Net Profit or Loss	1,302,146	26.0%	Return on Equity	-25.7%
552650 SANGER S	552650 SANGER SEQUOIA DIALYSIS				For Profit	
2517 JENSEN AVEN	UE	12/31/2012	366 Days Settled	t	Short Term	
SANGER, CA 93657						
FRESNO						
PALMETTO (CALIFO	RNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-73,539	Total Charges	4,144,117		Salary Expense	35.6%
Fixed Assets	1,124,067	Contract Allowance	-55,053	-1.3%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	4,199,170	101.3%		
Total Assets	1,050,528	Operating Expense	3,151,243	75.0%	Current Ratio	(0.4)
Current Liabilities	196,257	Operating Margin	1,047,927	25.0%	Days to Collect	131.1
Long Term Liabilities	0	Other Income	280	0.0%	Avg Payment Days	8.1
Total Equity	854,271	Other Expense	0	0.0%	Depreciation Rate	17.0%
Total Liab. and Equity	1,050,528	Net Profit or Loss	1,048,207	0= 00/	Return on Equity	122.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052716 SANTA AN	052716 SANTA ANA DIALYSIS CENTER					
1820 EAST DEERE S	STREET	12/31/2012	366 Days Settled		Short Term	
SANTA ANA, CA 927	' 05					
ORANGE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,214,996	Total Charges	5,363,959		Salary Expense	34.7%
Fixed Assets	178,485	Contract Allowance	115,603	2.2%	Fringe Benefits	5.8%
Other Assets	7,780,806	Operating Revenue	5,248,356	97.8%		
Total Assets	13,174,287	Operating Expense	4,018,531	76.6%	Current Ratio	15.6
Current Liabilities	334,163	Operating Margin	1,229,825	23.4%	Days to Collect	46.2
Long Term Liabilities	15,599	Other Income	517	0.0%	Avg Payment Days	6.8
Total Equity	12,824,524	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	13,174,286	Net Profit or Loss	1,230,342	23.4%	Return on Equity	9.6%
052606 SANTA BA	RBARA ARTIFI	CIAL KIDNEY CENTE	R		For Profit	
1704 STATE ST		12/31/2012	366 Days Settled		Short Term	
SANTA BARBARA, O	CA 93101					
SANTA BARBARA						
NATIONAL GOVERN	MENT SERVIC	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,928,942	Total Charges	43,935,296		Salary Expense	34.8%
Current Assets Fixed Assets	3,928,942 769,428	Total Charges Contract Allowance	43,935,296 35,284,873	80.3%	Salary Expense Fringe Benefits	34.8% 6.1%
		G		80.3% 19.7%		
Fixed Assets	769,428	Contract Allowance	35,284,873			
Fixed Assets Other Assets	769,428 2,066,533	Contract Allowance Operating Revenue	35,284,873 8,650,423	19.7%	Fringe Benefits	6.1%
Fixed Assets Other Assets Total Assets	769,428 2,066,533 6,764,903	Contract Allowance Operating Revenue Operating Expense	35,284,873 8,650,423 5,811,415	19.7% 67.2% 32.8%	Fringe Benefits Current Ratio	6.1%
Fixed Assets Other Assets Total Assets Current Liabilities	769,428 2,066,533 6,764,903 1,841,249	Contract Allowance Operating Revenue Operating Expense Operating Margin	35,284,873 8,650,423 5,811,415 2,839,008	19.7% 67.2% 32.8%	Fringe Benefits Current Ratio Days to Collect Avg Payment Days	6.1% 2.1 0.5

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052513 SANTA BA	RBARA COMM	JNITY DIALYSIS CE	NTER		For Profit	
222 PESETAS LN		12/31/2012	366 Days Settled	ł	Short Term	
SANTA BARBARA, C	CA 93110					
SANTA BARBARA						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	455,580	Total Charges	2,756,178		Salary Expense	41.7%
Fixed Assets	1,149,189	Contract Allowance	0	0.0%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	2,756,178	100.0%		
Total Assets	1,604,769	Operating Expense	2,143,533	77.8%	Current Ratio	(3.4)
Current Liabilities	-135,017	Operating Margin	612,645	22.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.0)
Total Equity	-1,469,753	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	-1,604,770	Net Profit or Loss	612,645	22.2%	Return on Equity	-41.7%
052305 SANTA CL	ARA VALLEY M	EDICAL CENTER - E	SRD		Public	
2220 MOORPARK A	VENUE	Cost Repor	t not filed.		Short Term	
SAN JOSE, CA 9512	8					
SANTA CLARA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052778 SANTA CL	052778 SANTA CLARITA KIDNEY CENTER								
23861 MCBEAN PAR	RKWAY SUITE 1	1 12/31/2012	: 366 Days Settled	d	Short Term				
VALENCIA, CA 9135	5								
LOS ANGELES									
BLUE CROSS (CALI	BLUE CROSS (CALIFORNIA)								
Balance Sheet Income Statement					Key Performanace	Ind.			
Current Assets	1,110,660	Total Charges	4,580,131		Salary Expense	28.1%			
Fixed Assets	239,915	Contract Allowance	0	0.0%	Fringe Benefits	6.0%			
Other Assets	59,510	Operating Revenue	4,580,131	100.0%					
Total Assets	1,410,085	Operating Expense	3,184,829	69.5%	Current Ratio	4.9			
Current Liabilities	227,952	Operating Margin	1,395,302	30.5%	Days to Collect	36.1			
Long Term Liabilities	70,778	Other Income	0	0.0%	Avg Payment Days	15.7			
Total Equity	1,111,356	Other Expense	0	0.0%	Depreciation Rate	22.7%			
Total Liab. and Equity	1,410,086	Net Profit or Loss	1,395,302	30.5%	Return on Equity	125.5%			
552597 SANTA FE	SPRINGS DIAL	YSIS CENTER			For Profit				
11147 WASHINGTO	N BOULEVARD	12/31/2012	366 Days Settled	d	Short Term				
WHITTIER, CA 9060	6								
LOS ANGELES									
NATIONAL GOVERN	NMENT SERVIC	ES							
Balance S	Sheet	Income	Statement		Key Performanace	Ind.			
Current Assets	-273,733	Total Charges	3,483,853		Salary Expense	38.8%			
Fixed Assets	753,899	Contract Allowance	62,597	1.8%	Fringe Benefits	6.0%			
Other Assets	12,500	Operating Revenue	3,421,256	98.2%					
Total Assets	492,666	Operating Expense	2,911,354	85.1%	Current Ratio	(1.3)			
Current Liabilities	211,904	Operating Margin	509,902	14.9%	Days to Collect	136.8			
Long Term Liabilities	103,278	Other Income	2,395	0.1%	Avg Payment Days	9.4			
Total Equity	177,484	Other Expense	0	0.0%	Depreciation Rate	13.7%			
Total Liab. and Equity	492,666	Net Profit or Loss	512,297	15.0%	Return on Equity	288.6%			

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052665 SANTA MC	NICA DIALYSIS	3			For Profit	
1260 15TH STREET,	SUITE #102	12/31/2012	366 Days Settled		Short Term	
SANTA MONICA, CA	90404					
LOS ANGELES						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	8,007,945	Total Charges	6,130,300		Salary Expense	33.0%
Fixed Assets	279,410	Contract Allowance	12,465	0.2%	Fringe Benefits	4.8%
Other Assets	1,072,897	Operating Revenue	6,117,835	99.8%		
Total Assets	9,360,252	Operating Expense	5,454,951	89.2%	Current Ratio	29.1
Current Liabilities	275,230	Operating Margin	662,884	10.8%	Days to Collect	10.9
Long Term Liabilities	0	Other Income	559	0.0%	Avg Payment Days	7.6
Total Equity	9,085,022	Other Expense	0	0.0%	Depreciation Rate	40.0%
Total Liab. and Equity	9,360,252	Net Profit or Loss	663,443	10.8%	Return on Equity	7.3%
052800 SANTA PA	ULA DIALYSIS				For Profit	
253 MARCH ST		12/31/2012	366 Days Settled		Short Term	
SANTA PAULA, CA 9	93060					
VENTURA						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-1,192,071	Total Charges	2,325,675		Salary Expense	32.7%
Fixed Assets	246,263	Contract Allowance	-90,013	-3.9%	Fringe Benefits	4.9%
Other Assets	1,764,779	Operating Revenue	2,415,688	103.9%		
Total Assets	818,971	Operating Expense	2,174,411	90.0%	Current Ratio	(6.6)
Current Liabilities	180,701	Operating Margin	241,277	10.0%	Days to Collect	101.6
Long Term Liabilities	3,736	Other Income	1,232	0.1%	Avg Payment Days	8.3
Total Equity	634,534	Other Expense	0	0.0%	Depreciation Rate	15.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052514 SATELLITE	E DIALYSIS				Not for Profit		
10596 NORTH TANT	AU AVENUE	12/31/2012 366 Days Settled			Short Term		
CUPERTINO, CA 950	014						
SANTA CLARA							
BLUE CROSS (CALI	FORNIA)						
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	8,314,135	Total Charges	8,204,543		Salary Expense	33.3%	
Fixed Assets	878,676	Contract Allowance	41,755	0.5%	Fringe Benefits	10.1%	
Other Assets	56,427	Operating Revenue	8,162,788	99.5%			
Total Assets	9,249,238	Operating Expense	7,301,100	89.4%	Current Ratio	11.1	
Current Liabilities	748,124	Operating Margin	861,688	10.6%	Days to Collect	330.6	
Long Term Liabilities	350,453	Other Income	13,170	0.2%	Avg Payment Days	27.3	
Total Equity	8,150,661	Other Expense	0	0.0%	Depreciation Rate	12.3%	
Total Liab. and Equity	9,249,238	Net Profit or Loss	874,858	10.7%	Return on Equity	10.7%	
052531 SATELLITE	052531 SATELLITE DIALYSIS Not for Profit						
3500 COFFEE ROAD	D, SUITE 21	12/31/2012	366 Days Settled		Short Term		
MODESTO, CA 9535	55						
STANISLAUS							
NATIONAL GOVERN	MENT SERVICE	ES .					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	11,106,126	Total Charges	5,782,027		Salary Expense	30.7%	
Fixed Assets	1,399,009	Contract Allowance	28,997	0.5%	Fringe Benefits	9.3%	
Other Assets	36,926	Operating Revenue	5,753,030	99.5%			
Total Assets	12,542,061	Operating Expense	5,483,597	95.3%	Current Ratio	12.8	
Current Liabilities	867,114	Operating Margin	269,433	4.7%	Days to Collect	682.4	
Long Term Liabilities	0	Other Income	11,461	0.2%	Avg Payment Days	26.4	
Total Equity	11,674,947	Other Expense	0	0.0%	Depreciation Rate	14.8%	
Total Liab. and Equity	12,542,061	Net Profit or Loss	280,894	4.9%	Return on Equity	2.4%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052555 SATELLITI	E DIALYSIS				Not for Profit	
3801 CLARES STRE	ET	12/31/2012 366 Days Reopened		Short Term		
CAPITOLA, CA 9501	0					
SANTA CRUZ						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,013,758	Total Charges	5,320,803		Salary Expense	32.5%
Fixed Assets	1,955,014	Contract Allowance	26,868	0.5%	Fringe Benefits	8.2%
Other Assets	907,330	Operating Revenue	5,293,935	99.5%		
Total Assets	3,876,102	Operating Expense	4,740,720	89.6%	Current Ratio	2.0
Current Liabilities	518,647	Operating Margin	553,215	10.4%	Days to Collect	43.6
Long Term Liabilities	23,547	Other Income	7,365	0.1%	Avg Payment Days	22.8
Total Equity	3,333,908	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	3,876,102	Net Profit or Loss	560,580	10.6%	Return on Equity	16.8%
052572 SATELLITI	052572 SATELLITE DIALYSIS					
2121 ALEXIAN DR, S	STE 118	12/31/2012 366 Days Settled		Short Term		
SAN JOSE, CA 9511	6					
SANTA CLARA						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	24,124,030	Total Charges	12,359,166		Salary Expense	33.6%
Fixed Assets	1,008,932	Contract Allowance	61,994	0.5%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	12,297,172	99.5%		
Total Assets	25,132,962	Operating Expense	10,680,070	86.8%	Current Ratio	22.3
Current Liabilities	1,083,431	Operating Margin	1,617,102	13.2%	Days to Collect	697.0
Current Liabilities Long Term Liabilities	1,083,431 11,446	Operating Margin Other Income	1,617,102 20,294		Days to Collect Avg Payment Days	697.0 29.3
					Avg Payment Days	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052600 SATELLITE	E DIALYSIS				Not for Profit	
393 BLOSSOM HILL	ROAD SUITE 1	10 12/31/2012	366 Days Settled		Short Term	
SAN JOSE, CA 9512	3					
SANTA CLARA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	15,697,612	Total Charges	6,948,811		Salary Expense	32.9%
Fixed Assets	494,596	Contract Allowance	34,766	0.5%	Fringe Benefits	9.9%
Other Assets	12,184	Operating Revenue	6,914,045	99.5%		
Total Assets	16,204,392	Operating Expense	5,495,637	79.5%	Current Ratio	19.6
Current Liabilities	800,381	Operating Margin	1,418,408	20.5%	Days to Collect	800.0
Long Term Liabilities	1,207	Other Income	43,084	0.6%	Avg Payment Days	36.4
Total Equity	15,402,804	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	16,204,392	Net Profit or Loss	1,461,492	21.1%	Return on Equity	9.5%
052609 SATELLITE			Not for Profit			
136 E COLUMBIA W	AY	12/31/2012 366 Days Settled			Short Term	
SONORA, CA 95370						
TUOLUMNE						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	373,675	Total Charges	2,023,125		Salary Expense	36.7%
Fixed Assets	150,787	Contract Allowance	10,134	0.5%	Fringe Benefits	12.1%
Other Assets	0	Operating Revenue	2,012,991	99.5%		
Total Assets	524,462	Operating Expense	1,948,459	96.8%	Current Ratio	1.6
Current Liabilities	229,366	Operating Margin	64,532	3.2%	Days to Collect	24.6
Long Term Liabilities	12,643	Other Income	379	0.0%	Avg Payment Days	33.1
Total Equity	282,453	Other Expense	0	0.0%	Depreciation Rate	6.0%
Total Liab. and Equity	524,462	Net Profit or Loss	64,911	3.2%	Return on Equity	23.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052629 SATELLITE	E DIALYSIS				Not for Profit	
40 PENNY LANE, SU	JITE 1	12/31/2012 366 Days Settled			Short Term	
WATSONVILLE, CA	95076					
SANTA CRUZ						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	12,650,938	Total Charges	8,213,945		Salary Expense	31.7%
Fixed Assets	1,062,640	Contract Allowance	41,339	0.5%	Fringe Benefits	8.3%
Other Assets	0	Operating Revenue	8,172,606	99.5%		
Total Assets	13,713,578	Operating Expense	6,544,850	80.1%	Current Ratio	11.9
Current Liabilities	1,067,228	Operating Margin	1,627,756	19.9%	Days to Collect	510.1
Long Term Liabilities	6,036	Other Income	17,107	0.2%	Avg Payment Days	33.9
Total Equity	12,640,314	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	13,713,578	Net Profit or Loss	1,644,863	20.1%	Return on Equity	13.0%
052630 SATELLITE	E DIALYSIS				Not for Profit	
2301 CIRCADIAN W	AY, SUITE C	12/31/2012	366 Days Settled		Short Term	
SANTA ROSA, CA 95	5407					
SONOMA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	16,043,809	Total Charges	11,881,259		Salary Expense	34.7%
Fixed Assets	966,762	Contract Allowance	59,528	0.5%	Fringe Benefits	8.8%
Other Assets	26,550	Operating Revenue	11,821,731	99.5%		
Total Assets	17,037,121	Operating Expense	9,485,685	80.2%	Current Ratio	12.0
Current Liabilities	1,332,326	Operating Margin	2,336,046	19.8%	Days to Collect	467.3
Long Term Liabilities	152,806	Other Income	38,378	0.3%	Avg Payment Days	26.9
Total Equity	15,551,989	Other Expense	0	0.0%	Depreciation Rate	8.0%
Total Liab. and Equity	17,037,121	Net Profit or Loss	2,374,424	20.1%	Return on Equity	15.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052647 SATELLITE	E DIALYSIS				Not for Profit	
1729 NORTH OLIVE	AVE, SUITE 9	12/31/2012	366 Days Settled		Short Term	
TURLOCK, CA 95382	2					
STANISLAUS						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	9,889,892	Total Charges	5,731,409		Salary Expense	33.2%
Fixed Assets	225,928	Contract Allowance	28,833	0.5%	Fringe Benefits	10.7%
Other Assets	0	Operating Revenue	5,702,576	99.5%		
Total Assets	10,115,820	Operating Expense	4,578,361	80.3%	Current Ratio	17.3
Current Liabilities	571,450	Operating Margin	1,124,215	19.7%	Days to Collect	601.2
Long Term Liabilities	24,551	Other Income	21,134	0.4%	Avg Payment Days	30.9
Total Equity	9,519,819	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	10,115,820	Net Profit or Loss	1,145,349	20.1%	Return on Equity	12.0%
052793 SATELLITE	E DIALYSIS				For Profit	
1410 MARSHALL ST	REET	12/31/2012	366 Days Settled		Short Term	
REDWOOD CITY, CA	A 94063					
SAN MATEO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	11,998,839	Total Charges	5,715,679		Salary Expense	35.3%
Fixed Assets	590,397	Contract Allowance	28,831	0.5%	Fringe Benefits	10.1%
Other Assets	135,905	Operating Revenue	5,686,848	99.5%		
Total Assets	12,725,141	Operating Expense	5,388,864	94.8%	Current Ratio	16.6
Current Liabilities	724,379	Operating Margin	297,984	5.2%	Days to Collect	688.9
Long Term Liabilities	8,752	Other Income	12,008	0.2%	Avg Payment Days	28.5
Total Equity	11,992,010	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	12,725,141	Net Profit or Loss	309,992	5.5%	Return on Equity	2.6%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052874 SATELLITE	E DIALYSIS				For Profit	
205 KENWOOD WAY	(12/31/2012	366 Days Reope	ened	Short Term	
SOUTH SAN FRANC	CISCO, CA 94080)				
SAN MATEO						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,556,110	Total Charges	8,056,552		Salary Expense	34.8%
Fixed Assets	419,955	Contract Allowance	40,615	0.5%	Fringe Benefits	6.5%
Other Assets	13,000	Operating Revenue	8,015,937	99.5%		
Total Assets	4,989,065	Operating Expense	6,568,443	81.9%	Current Ratio	7.1
Current Liabilities	645,630	Operating Margin	1,447,494	18.1%	Days to Collect	161.2
Long Term Liabilities	0	Other Income	10,822	0.1%	Avg Payment Days	25.6
Total Equity	4,343,435	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	4,989,065	Net Profit or Loss	1,458,316	18.2%	Return on Equity	33.6%
052887 SATELLITE	E DIALYSIS				Not for Profit	
911 MEDICAL CENT	ER PLAZA, SUIT	ΓΕ 16 12/31/2012	366 Days Settled	d	Short Term	
WINDSOR, CA 9549	2					
SONOMA						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,584,403	Total Charges	3,271,100		Salary Expense	30.9%
Fixed Assets	292,835	Contract Allowance	16,397	0.5%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	3,254,703	99.5%		
Total Assets	1,877,238	Operating Expense	2,878,420	88.4%	Current Ratio	2.5
Current Liabilities	645,426	Operating Margin	376,283	11.6%	Days to Collect	130.7
Long Term Liabilities	0	Other Income	9,594	0.3%	Avg Payment Days	35.8
Total Equity	1,231,812	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Equity		•				

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552559 SATELLITE	E DIALYSIS				Not for Profit	
1860 MILMONT DRI\	/E	12/31/2012	366 Days Reope	ened	Short Term	
MILPITAS, CA 95035	5					
SANTA CLARA						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	4,794,693	Total Charges	6,713,548		Salary Expense	32.5%
Fixed Assets	1,223,454	Contract Allowance	33,647	0.5%	Fringe Benefits	8.5%
Other Assets	22,897	Operating Revenue	6,679,901	99.5%		
Total Assets	6,041,044	Operating Expense	5,257,033	78.7%	Current Ratio	9.4
Current Liabilities	509,080	Operating Margin	1,422,868	21.3%	Days to Collect	230.5
Long Term Liabilities	199,943	Other Income	476	0.0%	Avg Payment Days	25.3
Total Equity	5,332,021	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	6,041,044	Net Profit or Loss	1,423,344	21.3%	Return on Equity	26.7%
552635 SATELLITE	E DIALYSIS				Not for Profit	
7019 REALM DRIVE		12/31/2012	366 Days Settled	d	Short Term	
SAN JOSE, CA 9511	9					
SANTA CLARA						
PALMETTO (CALIFO	PRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	583,119	Total Charges	4,515,111		Salary Expense	30.3%
Fixed Assets	1,498,794	Contract Allowance	22,933	0.5%	Fringe Benefits	8.5%
Other Assets	19,475	Operating Revenue	4,492,178	99.5%		
Total Assets	2,101,388	Operating Expense	4,149,147	92.4%	Current Ratio	1.7
Current Liabilities	352,278	Operating Margin	343,031	7.6%	Days to Collect	(1.6)
Long Term Liabilities	0	Other Income	685	0.0%	Avg Payment Days	23.5
Total Equity	1,749,110	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	2,101,388	Net Profit or Loss	343,716	7.7%	Return on Equity	19.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552670 SATELLITE	E DIALYSIS				Not for Profit	
1040 HAMILTON CO	URT	12/31/2012 366 Days Settled		Short Term		
MENLO PARK, CA 9	4025					
SAN MATEO						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income Statement			Key Performanace	nd.
Current Assets	-3,109,215	Total Charges	2,124,128		Salary Expense	28.2%
Fixed Assets	1,667,333	Contract Allowance	10,752	0.5%	Fringe Benefits	7.7%
Other Assets	43,055	Operating Revenue	2,113,376	99.5%		
Total Assets	-1,398,827	Operating Expense	2,625,668	124.2%	Current Ratio	(11.7)
Current Liabilities	266,406	Operating Margin	-512,292	-24.2%	Days to Collect	(597.5)
Long Term Liabilities	0	Other Income	946	0.0%	Avg Payment Days	24.7
Total Equity	-1,665,233	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	-1,398,827	Net Profit or Loss	(511,346)	-24.2%	Return on Equity	30.7%
552536 SATELLITE	E DIALYSIS - CE	NTRAL MODESTO			For Profit	
1315 10TH STREET,	SUITE 300	12/31/2012	366 Days Settled		Short Term	
MODESTO, CA 9535	54					
STANISLAUS						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,432,470	Total Charges	6,099,981		Salary Expense	34.0%
Fixed Assets	380,694	Contract Allowance	170,659	2.8%	Fringe Benefits	11.8%
Other Assets	29,012	Operating Revenue	5,929,322	97.2%		
Total Assets	1,842,176	Operating Expense	5,492,776	92.6%	Current Ratio	2.5
Current Liabilities	580,210	Operating Margin	436,546	7.4%	Days to Collect	60.8
Long Term Liabilities	0	Other Income	9,653	0.2%	Avg Payment Days	16.7
Total Equity	1,261,966	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	1,842,176	Net Profit or Loss	446,199	7.5%	Return on Equity	35.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552706 SATELLITE DIALYSIS LAGUNA HILLS

12/31/2012 110 Days *Settled

, CA

Balance Sheet Income		Statement		Key Performanace	Ind.	
Current Assets	468,769	Total Charges	398,511		Salary Expense	27.2%
Fixed Assets	1,408,830	Contract Allowance	40,187	10.1%	Fringe Benefits	5.0%
Other Assets	43,310	Operating Revenue	358,324	89.9%		
Total Assets	1,920,909	Operating Expense	867,802	242.2%	Current Ratio	0.3
Current Liabilities	1,380,387	Operating Margin	-509,478	-142.2%	Days to Collect	63.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	4.0
Total Equity	540,522	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	1,920,909	Net Profit or Loss	(509,478)	-142.2%	Return on Equity	-94.3%

552704 SATELLITE DIALYSIS SOUTH STOCKTON

12/31/2012 54 Days Settled

, CA

Balance Sheet Income		Statement		Key Performanace Ind.		
Current Assets	366,526	Total Charges	79,987		Salary Expense	20.5%
Fixed Assets	1,745,228	Contract Allowance	3,076	3.8%	Fringe Benefits	2.6%
Other Assets	18,000	Operating Revenue	76,911	96.2%		
Total Assets	2,129,754	Operating Expense	473,725	615.9%	Current Ratio	0.2
Current Liabilities	1,466,568	Operating Margin	-396,814	-515.9%	Days to Collect	186.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	2.6
Total Equity	663,186	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	2,129,754	Net Profit or Loss	(396,814)	-515.9%	Return on Equity	-59.8%

All Providers

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Healthcare Almanac 561-594-7551

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052526 SATELLITE DIALYSIS CENTER					Not for Profit	
565 SIR FRANCIS D	RAKE BLVD	12/31/2012	12/31/2012 366 Days Settled		Short Term	
GREENBRAE, CA 94	1904					
MARIN						
NATIONAL GOVERN	IMENT SERVICE	ES				
Balance S	Sheet	Income Statement		Key Performanace I	nd.	
Current Assets	5,798,335	Total Charges	5,022,605		Salary Expense	32.0%
Fixed Assets	338,281	Contract Allowance	25,260	0.5%	Fringe Benefits	9.7%
Other Assets	0	Operating Revenue	4,997,345	99.5%		
Total Assets	6,136,616	Operating Expense	4,654,352	93.1%	Current Ratio	9.7
Current Liabilities	594,841	Operating Margin	342,993	6.9%	Days to Collect	396.2
Long Term Liabilities	20,901	Other Income	20,409	0.4%	Avg Payment Days	24.8
Total Equity	5,520,874	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	6,136,616	Net Profit or Loss	363,402	7.3%	Return on Equity	6.6%
052751 SATELLITE	E DIALYSIS OF	GILROY			For Profit	
7800 ARROYO CIRC	CLE SUITE B	12/31/2012	366 Days Settled		Short Term	
GILROY, CA 95020						
SANTA CLARA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,785,687	Total Charges	7,357,671		Salary Expense	34.4%
Fixed Assets	483,333	Contract Allowance	33,075	0.4%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	7,324,596	99.6%		
Total Assets	2,269,020	Operating Expense	5,555,949	75.9%	Current Ratio	2.4
Current Liabilities	746,754	Operating Margin	1,768,647	24.1%	Days to Collect	55.7
Long Term Liabilities	0	Other Income	8,530	0.1%	Avg Payment Days	27.4
Total Equity	1,522,266	Other Expense	0	0.0%	Depreciation Rate	3.1%
Total Liab. and Equity	2,269,020	Net Profit or Loss	1,777,177	24.3%	Return on Equity	116.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552653 SATELLITE			Not for Profit			
3376 N HIGHWAY 59	9, STE 1	12/31/2012	366 Days Settled		Short Term	
MERCED, CA 95348						
MERCED						
PALMETTO (CALIFO	ORNIA)					
Balance S	sheet	Income Statement			Key Performanace I	nd.
Current Assets	733,752	Total Charges	4,294,132		Salary Expense	27.6%
Fixed Assets	1,561,621	Contract Allowance	123,307	2.9%	Fringe Benefits	6.8%
Other Assets	7,200	Operating Revenue	4,170,825	97.1%		
Total Assets	2,302,573	Operating Expense	3,872,328	92.8%	Current Ratio	0.4
Current Liabilities	1,661,282	Operating Margin	298,497	7.2%	Days to Collect	45.9
Long Term Liabilities	250,000	Other Income	150	0.0%	Avg Payment Days	20.3
Total Equity	391,291	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	2,302,573	Net Profit or Loss	298,647	7.2%	Return on Equity	76.3%
552685 SATELLITE	E DIALYSIS OF	MORGAN HILL			Not for Profit	
16060 CAPUTO DRI	VE	12/31/2012 366 Days Reopened		ned	Short Term	
MORGAN HILL, CA						
	95037					
SANTA CLARA	95037					
SANTA CLARA PALMETTO (CALIFO						
	DRNIA)	Income	Statement		Key Performanace I	nd.
PALMETTO (CALIFO	ORNIA) Sheet	Income Total Charges	• Statement 1,903,649		Key Performanace I Salary Expense	nd. 32.5%
PALMETTO (CALIFO	ORNIA) Sheet			4.0%	-	
PALMETTO (CALIFO Balance S Current Assets	DRNIA) Sheet 518,250	Total Charges	1,903,649	4.0% 96.0%	Salary Expense	32.5%
PALMETTO (CALIFO Balance S Current Assets Fixed Assets	DRNIA) Sheet 518,250 1,552,107	Total Charges Contract Allowance	1,903,649 76,188		Salary Expense	32.5%
PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets	DRNIA) Sheet 518,250 1,552,107 12,508	Total Charges Contract Allowance Operating Revenue	1,903,649 76,188 1,827,461	96.0%	Salary Expense Fringe Benefits	32.5% 8.0%
PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets	DRNIA) Sheet 518,250 1,552,107 12,508 2,082,865	Total Charges Contract Allowance Operating Revenue Operating Expense	1,903,649 76,188 1,827,461 2,239,821	96.0% 122.6% -22.6%	Salary Expense Fringe Benefits Current Ratio	32.5% 8.0% 0.3
PALMETTO (CALIFO Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	DRNIA) Sheet 518,250 1,552,107 12,508 2,082,865 1,641,989	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	1,903,649 76,188 1,827,461 2,239,821 -412,360	96.0% 122.6% -22.6%	Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	32.5% 8.0% 0.3 65.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552609 SATELLITE DIALYSIS OF ORANGE LLC					Not for Profit	
1518 WEST LA VETA	A AVENUE	12/31/2012	12/31/2012 366 Days Reopened		Short Term	
ORANGE, CA 92868						
ORANGE						
BLUE CROSS (SOU	TH CAROLINA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,200,224	Total Charges	6,279,122		Salary Expense	33.8%
Fixed Assets	714,132	Contract Allowance	126,481	2.0%	Fringe Benefits	8.2%
Other Assets	43,066	Operating Revenue	6,152,641	98.0%		
Total Assets	1,957,422	Operating Expense	5,381,936	87.5%	Current Ratio	0.9
Current Liabilities	1,406,713	Operating Margin	770,705	12.5%	Days to Collect	28.4
Long Term Liabilities	154,680	Other Income	6	0.0%	Avg Payment Days	17.9
Total Equity	396,029	Other Expense	0	0.0%	Depreciation Rate	25.8%
Total Liab. and Equity	1,957,422	Net Profit or Loss	770,711	12.5%	Return on Equity	194.6%
552629 SATELLITE	E DIALYSIS OF	SAN LEANDRO			Not for Profit	
801 DAVIS STREET		12/31/2012	366 Days Settled	t	Short Term	
SAN LEANDRO, CA	94577					
ALAMEDA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,487,919	Total Charges	7,220,453		Salary Expense	35.8%
Fixed Assets	828,336	Contract Allowance	94,763	1.3%	Fringe Benefits	8.5%
Other Assets	1,755	Operating Revenue	7,125,690	98.7%		
Total Assets	2,318,010	Operating Expense	6,185,995	86.8%	Current Ratio	1.2
Current Liabilities	1,251,214	Operating Margin	939,695	13.2%	Days to Collect	43.9
Long Term Liabilities	250,000	Other Income	0	0.0%	Avg Payment Days	17.4
Total Equity	816,796	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	2,318,010	Net Profit or Loss	939,695	13.2%	Return on Equity	115.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552695 SATELLITE	552695 SATELLITE DIALYSIS OF SOUTH GATE					
8716 GARFIELD AVE	ENUE, SUITE 10	0 12/31/2012	377 Days Settled		Short Term	
SOUTH GATE, CA 9	0280					
LOS ANGELES						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Income Statement			Ind.
Current Assets	734,627	Total Charges	1,744,391		Salary Expense	32.3%
Fixed Assets	1,926,798	Contract Allowance	17,546	1.0%	Fringe Benefits	6.0%
Other Assets	38,940	Operating Revenue	1,726,845	99.0%		
Total Assets	2,700,365	Operating Expense	2,436,876	141.1%	Current Ratio	0.3
Current Liabilities	2,287,503	Operating Margin	-710,031	-41.1%	Days to Collect	37.9
Long Term Liabilities	729,145	Other Income	2	0.0%	Avg Payment Days	12.6
Total Equity	-316,283	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	2,700,365	Net Profit or Loss	(710,029)	-41.1%	Return on Equity	224.5%
552577 SATELLITE	E DIALYSIS OF	STOCKTON, LLC			Not for Profit	
1801 EAST MARCH	LANE, A100	12/31/2012	366 Days Settled		Short Term	
STOCKTON, CA 952	210					
SAN JOAQUIN						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,166,041	Total Charges	6,684,809		Salary Expense	34.9%
Fixed Assets	350,346	Contract Allowance	167,888	2.5%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	6,516,921	97.5%		
Total Assets	1,516,387	Operating Expense	5,251,615	80.6%	Current Ratio	1.3
Current Liabilities	898,598	Operating Margin	1,265,306	19.4%	Days to Collect	33.6
Long Term Liabilities	24,551	Other Income	31,330	0.5%	Avg Payment Days	19.0
Total Equity	593,238	Other Expense	0	0.0%	Depreciation Rate	25.8%
Total Liab. and Equity	1,516,387	Net Profit or Loss	1,296,636	19.9%	Return on Equity	218.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052870 SATELLITE	052870 SATELLITE DIALYSIS OF SUNNYVALE					
155 NORTH WOLFE	ROAD	12/31/2012	366 Days Settled		Short Term	
SUNNYVALE, CA 94	086					
SANTA CLARA						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	2,202,748	Total Charges	6,878,571		Salary Expense	32.8%
Fixed Assets	321,447	Contract Allowance	-74,085	-1.1%	Fringe Benefits	9.8%
Other Assets	0	Operating Revenue	6,952,656	101.1%		
Total Assets	2,524,195	Operating Expense	5,146,520	74.0%	Current Ratio	3.6
Current Liabilities	604,341	Operating Margin	1,806,136	26.0%	Days to Collect	83.0
Long Term Liabilities	0	Other Income	39,098	0.6%	Avg Payment Days	23.0
Total Equity	1,919,854	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	2,524,195	Net Profit or Loss	1,845,234	26.5%	Return on Equity	96.1%
552632 SATELLITE	E DIALYSIS OF	TRACY, LLC			Not for Profit	
2156 WEST GRANT	LINE ROAD, SU	ITE 150 12/31/2012	366 Days Settled		Short Term	
TRACY, CA 95377						
SAN JOAQUIN						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	489,250	Total Charges	3,035,481		Salary Expense	25.8%
Fixed Assets	976,034	Contract Allowance	121,956	4.0%	Fringe Benefits	7.0%
Other Assets						
	36,341	Operating Revenue	2,913,525	96.0%		
Total Assets	1,501,625	Operating Revenue Operating Expense	2,913,525	96.0% 113.0%	Current Ratio	0.2
Total Assets Current Liabilities						0.2 40.0
	1,501,625	Operating Expense	3,292,135	113.0% -13.0%		
Current Liabilities	1,501,625 2,980,450	Operating Expense Operating Margin	3,292,135	113.0% -13.0%	Days to Collect Avg Payment Days	40.0

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552652 SATELLITE	E DIALYSIS OF		Not for Profit			
1450 SOUTH WHITE	ROAD, SUITE 3	12/31/2012	366 Days Settled		Short Term	
SAN JOSE, CA 9512	7					
SANTA CLARA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,144,985	Total Charges	5,830,770		Salary Expense	30.6%
Fixed Assets	1,546,135	Contract Allowance	150,092	2.6%	Fringe Benefits	6.5%
Other Assets	27,000	Operating Revenue	5,680,678	97.4%		
Total Assets	2,718,120	Operating Expense	4,773,666	84.0%	Current Ratio	0.8
Current Liabilities	1,371,446	Operating Margin	907,012	16.0%	Days to Collect	34.3
Long Term Liabilities	292,623	Other Income	117	0.0%	Avg Payment Days	13.2
Total Equity	1,054,051	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	2,718,120	Net Profit or Loss	907,129	16.0%	Return on Equity	86.1%
052385 SCRIPPS 0	GREEN HOSPITA	AL .			Not for Profit	
10666 NORTH TORF	REY PINES ROA	D Cost Repor	t not filed.		Short Term	
LA JOLLA, CA 92037	7					
SAN DIEGO						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052770 SELMA DIA	052770 SELMA DIALYSIS					
2711 CINEMA WAY,	SUITE 109	12/31/2012	366 Days Settled		Short Term	
SELMA, CA 93662						
FRESNO						
BLUE CROSS (TEXA	AS)					
Balance Sheet		Income	Statement		Key Performanace In	nd.
Current Assets	5,416,673	Total Charges	5,079,178		Salary Expense	36.3%
Fixed Assets	1,264,829	Contract Allowance	32,742	0.6%	Fringe Benefits	5.5%
Other Assets	3,000	Operating Revenue	5,046,436	99.4%		
Total Assets	6,684,502	Operating Expense	4,337,703	86.0%	Current Ratio	20.5
Current Liabilities	264,525	Operating Margin	708,733	14.0%	Days to Collect	28.1
Long Term Liabilities	137,130	Other Income	1,184	0.0%	Avg Payment Days	6.3
Total Equity	6,282,847	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	6,684,502	Net Profit or Loss	709,917	14.1%	Return on Equity	11.3%
052724 SFS DIALY	'SIS				For Profit	
10012 NORWALK BL	VD, SUITE 190	Cost Report not filed.			Short Term	
SANTA FE SPRINGS	S, CA 90670					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace In	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052401 SIERRA VI	Public					
283 NORTH PEARS	ON DRIVE	Cost Repor	t not filed.		Short Term	
PORTERVILLE, CAS	93257					
TULARE						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
552659 SILVER LAKE DIALYSIS For Profit						
2723 WEST TEMPLE	STREET	12/31/2012	366 Days Settled	d	Short Term	
LOS ANGELES, CA	90026					
LOS ANGELES						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	-6,144,094	Total Charges	2,269,490		Salary Expense	22.1%
Fixed Assets	1,895,753	Contract Allowance	-23,850	-1.1%	Fringe Benefits	2.7%
Other Assets	0	Operating Revenue	2,293,340	101.1%		
Total Assets	-4,248,341	Operating Expense	3,210,962	140.0%	Current Ratio	(36.1)
Current Liabilities	170,144	Operating Margin	-917,622	-40.0%	Days to Collect	133.2
Long Term Liabilities	0	Other Income	11,681	0.5%	Avg Payment Days	6.4
Total Equity	-4,418,484	Other Expense	0	0.0%	Depreciation Rate	38.8%
Total Liab. and Equity	-4,248,340	Net Profit or Loss	(905,941)	-39.5%	Return on Equity	20.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052565 SILVERAD	O DIALYSIS		For Profit			
1100 TRANCAS ST,	STE 266 & 267	12/31/2012	366 Days Settled	d	Short Term	
NAPA, CA 94558						
NAPA						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	-954,620	Total Charges	2,665,196		Salary Expense	37.1%
Fixed Assets	136,488	Contract Allowance	-161,714	-6.1%	Fringe Benefits	5.5%
Other Assets	1,671,325	Operating Revenue	2,826,910	106.1%		
Total Assets	853,193	Operating Expense	2,045,542	72.4%	Current Ratio	(6.0)
Current Liabilities	159,197	Operating Margin	781,368	27.6%	Days to Collect	584.6
Long Term Liabilities	2,024	Other Income	737	0.0%	Avg Payment Days	6.8
Total Equity	691,972	Other Expense	0	0.0%	Depreciation Rate	42.9%
Total Liab. and Equity	853,193	Net Profit or Loss	782,105	27.7%	Return on Equity	113.0%
552601 SIMI DIALY	SIS CENTER LI	-C			For Profit	
1407 E LOS ANGELE	ES AVE STE G &	. H 12/31/2012	366 Days Reope	ened	Short Term	
SIMI VALLEY, CA 93	065					
VENTURA						
BLUE CROSS (SOU	TH CAROLINA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	338,851	Total Charges	1,707,585		Salary Expense	19.2%
Fixed Assets	505,753	Contract Allowance	0	0.0%	Fringe Benefits	3.8%
Other Assets	606,265	Operating Revenue	1,707,585	100.0%		
Total Assets	1,450,869	Operating Expense	1,602,973	93.9%	Current Ratio	0.3
Current Liabilities	1,333,953	Operating Margin	104,612	6.1%	Days to Collect	22.5
Long Term Liabilities	116,923	Other Income	0	0.0%	Avg Payment Days	10.5
Total Equity	-8	Other Expense	0	0.0%	Depreciation Rate	23.7%

All Providers

Total Liab. and Equity

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1,450,868 Net Profit or Loss

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104,612

6.1% Return on Equity

1,307,650 .0%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052638 SIMI VALL	EY DIALYSIS				For Profit	
2950 SYCAMORE DI	R STE 100	12/31/2012	366 Days Settled	i	Short Term	
SIMI VALLEY, CA 93	065					
VENTURA						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	-6,767,116	Total Charges	6,648,013		Salary Expense	35.5%
Fixed Assets	384,657	Contract Allowance	98,903	1.5%	Fringe Benefits	4.6%
Other Assets	9,432,647	Operating Revenue	6,549,110	98.5%		
Total Assets	3,050,188	Operating Expense	5,386,773	82.3%	Current Ratio	(25.7)
Current Liabilities	263,605	Operating Margin	1,162,337	17.7%	Days to Collect	92.7
Long Term Liabilities	0	Other Income	15,401	0.2%	Avg Payment Days	8.5
Total Equity	2,786,583	Other Expense	0	0.0%	Depreciation Rate	19.9%
Total Liab. and Equity	3,050,188	Net Profit or Loss	1,177,738	18.0%	Return on Equity	42.3%
052556 SKYPARK	DIALYSIS				For Profit	
3295 SKYPARK DRI	VΕ	12/31/2012	366 Days Audite	d	Short Term	
TORRANCE, CA 905	05					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace I	nd.
Current Assets	6,289,434	Total Charges	3,989,352		Salary Expense	26.1%
Fixed Assets	487,231	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	37,031,923	Operating Revenue	3,989,352	100.0%		
Total Assets	43,808,588	Operating Expense	2,936,344	73.6%	Current Ratio	2.3
Current Liabilities	2,739,189	Operating Margin	1,053,008	26.4%	Days to Collect	162.9
Long Term Liabilities	130,728	Other Income	15	0.0%	Avg Payment Days	94.5
1	40,938,670	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Equity						

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052892 SOLEDAD	052892 SOLEDAD DIALYSIS CENTER					
901 LOS COCHES D	RIVE	12/31/2012	366 Days Reope	ened	Short Term	
SOLEDAD, CA 93960	0					
MONTEREY						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement	Key Performanace	nd.	
Current Assets	5,221,393	Total Charges	5,476,062		Salary Expense	33.7%
Fixed Assets	309,821	Contract Allowance	46,047	0.8%	Fringe Benefits	5.1%
Other Assets	533,298	Operating Revenue	5,430,015	99.2%		
Total Assets	6,064,512	Operating Expense	4,104,505	75.6%	Current Ratio	14.8
Current Liabilities	353,729	Operating Margin	1,325,510	24.4%	Days to Collect	19.1
Long Term Liabilities	0	Other Income	-656	0.0%	Avg Payment Days	9.5
Total Equity	5,710,784	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	6,064,513	Net Profit or Loss	1,324,854	24.4%	Return on Equity	23.2%
552530 SOUTH CH	IICO DIALYSIS (CENTER			For Profit	
2345 FOREST AVEN	IUE	12/31/2012	366 Days Settled	t	Short Term	
CHICO, CA 95928						
BUTTE						
TRAILBLAZERS HEA	ALTH ENTERPR	ISES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	-366,401	Total Charges	1,811,133		Salary Expense	34.3%
Fixed Assets	150,815	Contract Allowance	6,333	0.3%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	1,804,800	99.7%		
Total Assets	-215,586	Operating Expense	1,721,638	95.4%	Current Ratio	(3.8)
Current Liabilities	95,643	Operating Margin	83,162	4.6%	Days to Collect	54.5
Long Term Liabilities	0	Other Income	30	0.0%	Avg Payment Days	4.8
Total Equity	-311,229	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	-215,586	Net Profit or Loss	83,192	4.6%	Return on Equity	-26.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052845 SOUTH HA	52845 SOUTH HAYWARD DIALYSIS					
254 JACKSON STRE	ET	12/31/2012	366 Days Settled	d	Short Term	
HAYWARD, CA 9454	14					
ALAMEDA						
NATIONAL GOVERN	NMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,387,506	Total Charges	6,153,428		Salary Expense	39.6%
Fixed Assets	142,416	Contract Allowance	-78,825	-1.3%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	6,232,253	101.3%		
Total Assets	10,529,922	Operating Expense	4,789,791	76.9%	Current Ratio	19.5
Current Liabilities	532,678	Operating Margin	1,442,462	23.1%	Days to Collect	10.6
Long Term Liabilities	0	Other Income	1,091	0.0%	Avg Payment Days	9.6
Total Equity	9,997,244	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	10,529,922	Net Profit or Loss	1,443,553	23.2%	Return on Equity	14.4%
052569 SOUTH SA	CRAMENTO DIA	ALYSIS CENT			For Profit	
7000 FRANKLIN BL\	/D STE 880	12/31/2012 366 Days Settled		Short Term		
SACRAMENTO, CA	95823					
SACRAMENTO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,828,181	Total Charges	5,352,923		Salary Expense	41.8%
Fixed Assets	108,703	Contract Allowance	-125,989	-2.4%	Fringe Benefits	6.6%
Other Assets	328,750	Operating Revenue	5,478,912	102.4%		
		Operating Expense	3,850,475	70.3%	Current Ratio	23.9
Total Assets	11,265,634	Operating Expense				
Total Assets Current Liabilities	452,923	Operating Margin	1,628,437	29.7%	Days to Collect	15.0
			1,628,437 5,950	29.7% 0.1%	Days to Collect Avg Payment Days	15.0 10.8
Current Liabilities	452,923	Operating Margin			Avg Payment Days	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052744 SOUTH VA	LLEY DIALYSIS		For Profit			
17815 VENTURA BC	OULEVARD, SUIT	ΓΕ 100 12/31/2012	366 Days Settled	d	Short Term	
ENCINO, CA 91316						
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-602,226	Total Charges	5,713,217		Salary Expense	35.0%
Fixed Assets	371,046	Contract Allowance	5,732	0.1%	Fringe Benefits	5.3%
Other Assets	3,470,240	Operating Revenue	5,707,485	99.9%		
Total Assets	3,239,060	Operating Expense	5,317,033	93.2%	Current Ratio	(1.7)
Current Liabilities	356,369	Operating Margin	390,452	6.8%	Days to Collect	88.7
Long Term Liabilities	0	Other Income	1,951	0.0%	Avg Payment Days	8.7
Total Equity	2,882,692	Other Expense	0	0.0%	Depreciation Rate	26.9%
Total Liab. and Equity	3,239,061	Net Profit or Loss	392,403	6.9%	Return on Equity	13.6%
052711 SOUTHGATE DIALYSIS CLINIC, INC For Profit						
7231 EAST SOUTHG	GATE DRIVE	9/30/2012 3	366 Days Settled		Short Term	
SACRAMENTO, CA	95823					
SACRAMENTO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,236,613	Total Charges	4,620,329		Salary Expense	44.9%
Fixed Assets	193,403	Contract Allowance	346,993	7.5%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	4,273,336	92.5%		
Total Assets	3,430,016	Operating Expense	3,647,682	85.4%	Current Ratio	15.4
Current Liabilities	209,696	Operating Margin	625,654	14.6%	Days to Collect	6.5
Long Term Liabilities	0	Other Income	78,377	1.8%	Avg Payment Days	21.0
Total Equity	3,220,318	Other Expense	0	0.0%	Depreciation Rate	2.4%
Total Liab. and Equity	3,430,014	Net Profit or Loss	704,031	16.5%	Return on Equity	21.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052377 ST BERNA	RDINE MED CTI		Not for Profit			
399 EAST HIGHLANI	D AVE #22	Cost Repor	t not filed.		Short Term	
SAN BERNARDINO,	CA 92404					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace In	d.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052371 ST FRANC	IS MEMORIAL H	IOSP			Not for Profit	
900 HYDE ST		Cost Repor	t not filed.		Short Term	
SAN FRANCISCO, C	A 94109					
SAN FRANCISCO						
BLUE CROSS (CALI	FORNIA)					
Balance S	heet	Income	Statement		Key Performanace In	d.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	- 0.00/	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053527 ST JOSEPI	HOSPITAL DIA	ALYSIS CENTER SAI	NTA ANA			Not for Profit	
2212 EAST 4TH STR	EET, SUITE 101	Cost Repor	t not filed.			Short Term	
SANTA ANA, CA 927	05						
ORANGE							
PALMETTO (CALIFO	PRNIA)						
Balance S	heet	Income	Statement			Key Performanace Inc	d.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
052368 ST JOSEPI	H HOSPITAL RE	NAL CENTER				For Profit	
1100 WEST STEWAR	RT DR	Cost Repor	t not filed.			Short Term	
ORANGE, CA 92668							
ORANGE							
WISCONSIN PHYSIC	CIANS SERVICE						
Balance S	heet	Income	Statement			Key Performanace Inc	d.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
	•	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Fixed Assets	0	Contract Allowance					
Fixed Assets Other Assets	0	Operating Revenue		0	0.0%		
				0		Current Ratio	
Other Assets	0	Operating Revenue			0.0%	Current Ratio Days to Collect	
Other Assets Total Assets	0	Operating Revenue Operating Expense		0	0.0% 0.0%		
Other Assets Total Assets Current Liabilities	0 0	Operating Revenue Operating Expense Operating Margin		0	0.0% 0.0% 0.0%	Days to Collect	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052328 ST MARY	MED CTR HEMO		Not for Profit			
1050 LINDEN ST		Cost Repor	t not filed.		Short Term	
LONG BEACH, CA 9	0813					
LOS ANGELES						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
552523 STOCKTO	N HOME TRAINI	NG DIALYSIS			For Profit	
545 EAST CLEVELA	ND STREET, SU	IITE A 12/31/2012	366 Days Settle	d	Short Term	
STOCKTON, CA 952	04					
SAN JOAQUIN						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,041,124	Total Charges	1,937,737		Salary Expense	32.6%
Fixed Assets	23,766	Contract Allowance	35,531	1.8%	Fringe Benefits	3.1%
Other Assets	0	Operating Revenue	1,902,206	98.2%		
Total Assets	5,064,890	Operating Expense	1,551,097	81.5%	Current Ratio	60.4
Current Liabilities	83,507	Operating Margin	351,109	18.5%	Days to Collect	23.0
Long Term Liabilities	2,752	Other Income	347	0.0%	Avg Payment Days	6.0
Total Equity	4,978,631	Other Expense	0	0.0%	Depreciation Rate	26.9%
Total Liab. and Equity	5,064,890	Net Profit or Loss	351,456	18 5%	Return on Equity	7.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552592 STOCKTO	N KIDNEY CENT	TER			For Profit	
1523 E MARCH LAN	E	12/31/2012	366 Days Settled	t	Short Term	
STOCKTON, CA 952	210					
SAN JOAQUIN						
PALMETTO (CALIFO	ORNIA)					
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	1,187,847	Total Charges	4,127,841		Salary Expense	36.1%
Fixed Assets	492,871	Contract Allowance	-140,246	-3.4%	Fringe Benefits	5.8%
Other Assets	3,439,675	Operating Revenue	4,268,087	103.4%		
Total Assets	5,120,393	Operating Expense	3,262,596	76.4%	Current Ratio	3.7
Current Liabilities	324,886	Operating Margin	1,005,491	23.6%	Days to Collect	107.2
Long Term Liabilities	22,287	Other Income	-200,512	-4.7%	Avg Payment Days	14.3
Total Equity	4,773,219	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	5,120,392	Net Profit or Loss	804,979	18.9%	Return on Equity	16.9%

552715 SUN CITY MENIFEE DIALYSIS #5068

12/31/2012 46 Days *Settled

, CA

Balance Sheet		Income	Income Statement			Key Performanace Ind.	
Current Assets	1,887,716	Total Charges	52,669		Salary Expense	37.4%	
Fixed Assets	1,880,007	Contract Allowance	1,611	3.1%	Fringe Benefits	3.2%	
Other Assets	1,814	Operating Revenue	51,058	96.9%			
Total Assets	3,769,537	Operating Expense	447,208	875.9%	Current Ratio	80.2	
Current Liabilities	23,536	Operating Margin	-396,150	-775.9%	Days to Collect	59.5	
Long Term Liabilities	123,786	Other Income	158,697	310.8%	Avg Payment Days	2.7	
Total Equity	3,622,214	Other Expense	0	0.0%	Depreciation Rate	4.0%	
Total Liab. and Equity	3,769,536	Net Profit or Loss	(237,453)	-465.1%	Return on Equity	-6.6%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052746 SUNRISE [For Profit									
13039 HAWTHORNE BLVD		12/31/2012 366 Days Settled			Short Term					
HAWTHORNE, CA 90250										
LOS ANGELES										
BLUE CROSS (CALIFORNIA)										
Balance Sheet		Income Statement			Key Performanace Ind.					
Current Assets	15,143,079	Total Charges	7,563,687		Salary Expense	34.9%				
Fixed Assets	205,761	Contract Allowance	-56,438	-0.7%	Fringe Benefits	5.3%				
Other Assets	0	Operating Revenue	7,620,125	100.7%						
Total Assets	15,348,840	Operating Expense	5,681,593	74.6%	Current Ratio	33.1				
Current Liabilities	457,890	Operating Margin	1,938,532	25.4%	Days to Collect	20.9				
Long Term Liabilities	0	Other Income	949	0.0%	Avg Payment Days	9.9				
Total Equity	14,890,948	Other Expense	0	0.0%	Depreciation Rate	9.1%				
Total Liab. and Equity	15,348,838	Net Profit or Loss	1,939,481	25.5%	Return on Equity	13.0%				
552612 SUNSET DIALYSIS CENTER For Profit										
3071 GOLD CANAL DRIVE		12/31/2012 366 Days Settled			Short Term					
RANCHO CORDOVA, CA 95670										
SACRAMENTO										
BLUE CROSS (SOUTH CAROLINA)										
Balance Sheet		Income Statement			Key Performanace Ind.					
Current Assets	1,753,912	Total Charges	5,133,776		Salary Expense	35.6%				
Fixed Assets	1,234,688	Contract Allowance	-827,798	-16.1%	Fringe Benefits	6.3%				
Other Assets	0	Operating Revenue	5,961,574	116.1%						
Total Assets	2,988,600	Operating Expense	4,597,010	77.1%	Current Ratio	3.5				
Current Liabilities	500,030	Operating Margin	1,364,564	22.9%	Days to Collect	78.2				
Long Term Liabilities	0	Other Income	-599,685	-10.1%	Avg Payment Days	9.9				
Total Equity	2,488,569	Other Expense	0	0.0%	Depreciation Rate	18.4%				
Total Liab. and Equity	2,988,599	Net Profit or Loss	764,879	12.8%	Return on Equity	30.7%				

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052735 TEMECULA	A DIALYSIS CEN	NTER			For Profit	
40945 COUNTY CEN	ITER DRIVE, SU	IITE G 12/31/2012	366 Days Settled	d	Short Term	
TEMECULA, CA 925	91					
SAN BERNARDINO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	7,680,215	Total Charges	4,761,462		Salary Expense	36.6%
Fixed Assets	147,267	Contract Allowance	-111,749	-2.3%	Fringe Benefits	5.2%
Other Assets	4,227,810	Operating Revenue	4,873,211	102.3%		
Total Assets	12,055,292	Operating Expense	3,840,986	78.8%	Current Ratio	23.5
Current Liabilities	327,360	Operating Margin	1,032,225	21.2%	Days to Collect	26.4
Long Term Liabilities	36,051	Other Income	490	0.0%	Avg Payment Days	9.3
Total Equity	11,691,880	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	12,055,291	Net Profit or Loss	1,032,715	21.2%	Return on Equity	8.8%
052893 TEMPLE C	ITY DIAYSIS FA	CILITY			For Profit	
0045 01450 47110	N DOAD	40/04/0040	200 Davis Callla		Short Term	
9945 LOWER AZUSA	RUAD	12/31/2012			Short reini	
TEMPLE CITY ON O	4700		366 Days Settled	ı		
TEMPLE CITY, CA 9	1780		Joo Days Settlet	1		
LOS ANGELES			300 Days Gettlet	1		
LOS ANGELES NATIONAL GOVERN	IMENT SERVICE	ΞS	·	1	Kov Porformanaco	nd
LOS ANGELES NATIONAL GOVERN Balance S	IMENT SERVICE	ES Income	s Statement	1	Key Performanace I	nd. 27.0%
LOS ANGELES NATIONAL GOVERN Balance S Current Assets	IMENT SERVICE Sheet 358,478	ES Income Total Charges	2,626,305		Salary Expense	
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets	IMENT SERVICE Sheet 358,478 14	ES Income Total Charges Contract Allowance	2,626,305 0	0.0%	•	27.0%
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	IMENT SERVICE Sheet 358,478 14 1,304	Income Total Charges Contract Allowance Operating Revenue	2,626,305 0 2,626,305	0.0% 100.0%	Salary Expense Fringe Benefits	27.0% 5.4%
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	IMENT SERVICE Sheet 358,478 14	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,626,305 0 2,626,305 1,836,335	0.0% 100.0% 69.9%	Salary Expense Fringe Benefits Current Ratio	27.0% 5.4% 3.4
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	358,478 14 1,304 359,796	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2,626,305 0 2,626,305	0.0% 100.0%	Salary Expense Fringe Benefits Current Ratio Days to Collect	27.0% 5.4% 3.4 (1.0)
LOS ANGELES NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	358,478 14 1,304 359,796	Income Total Charges Contract Allowance Operating Revenue Operating Expense	2,626,305 0 2,626,305 1,836,335 789,970	0.0% 100.0% 69.9% 30.1%	Salary Expense Fringe Benefits Current Ratio	27.0% 5.4% 3.4

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552567 TEMPLETO	ON DIALYSIS				For Profit	
1310 LAS TABLAS R	D STE 101	12/31/2012	366 Days Settled		Short Term	
TEMPLETON, CA 93	465					
SAN LUIS OBISPO						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-5,075,257	Total Charges	3,277,526		Salary Expense	31.7%
Fixed Assets	351,619	Contract Allowance	-522,004	-15.9%	Fringe Benefits	4.6%
Other Assets	5,572,566	Operating Revenue	3,799,530	115.9%		
Total Assets	848,928	Operating Expense	3,221,150	84.8%	Current Ratio	(31.8)
Current Liabilities	159,460	Operating Margin	578,380	15.2%	Days to Collect	146.0
Long Term Liabilities	0	Other Income	876	0.0%	Avg Payment Days	6.6
Total Equity	689,468	Other Expense	0	0.0%	Depreciation Rate	35.5%
Total Liab. and Equity	848,928	Net Profit or Loss	579,256	15.2%	Return on Equity	84.0%
052873 THOUSAN	D OAKS DIALYS	SIS			For Profit	
375 ROLLING OAKS	DR STE 100	12/31/2012	366 Days Settled		Short Term	
THOUSAND OAKS, (CA 91361					
VENTURA						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	-6,808,321	Total Charges	4,756,146		Salary Expense	35.5%
Fixed Assets	386,703	Contract Allowance	78,384	1.6%	Fringe Benefits	5.5%
Other Assets	9,543,079	Operating Revenue	4,677,762	98.4%		
Total Assets	3,121,461	Operating Expense	3,967,011	84.8%	Current Ratio	(28.3)
Current Liabilities	240,467	Operating Margin	710,751	15.2%	Days to Collect	71.7
Long Term Liabilities	101,449	Other Income	321	0.0%	Avg Payment Days	14.1
Total Equity	2,779,545	Other Expense	0	0.0%	Depreciation Rate	35.1%
Total Liab. and Equity	3,121,461	Net Profit or Loss	711,072	15.2%	Return on Equity	25.6%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052836 TOIYABE I	NDIAN HEALTH	PROJECT			Not for Profit	
44 TUSU LANE		9/30/2012	366 Days Settled		Short Term	
BISHOP, CA 93514						
INYO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,987,556	Total Charges	11,469,494		Salary Expense	3.8%
Fixed Assets	1,879,581	Contract Allowance	7,491,651	65.3%	Fringe Benefits	0.7%
Other Assets	-68,778	Operating Revenue	3,977,843	34.7%		
Total Assets	5,798,359	Operating Expense	12,055,857	303.1%	Current Ratio	1.4
Current Liabilities	2,924,978	Operating Margin	-8,078,014	-203.1%	Days to Collect	423.3
Long Term Liabilities	0	Other Income	8,105,500	203.8%	Avg Payment Days	30.9
Total Equity	2,873,381	Other Expense	0	0.0%	Depreciation Rate	1.7%
Total Liab. and Equity	5,798,359	Net Profit or Loss	27,486	0.7%	Return on Equity	1.0%
552504 TOKAY DIA	NI VSIS CENTER	<u> </u>			·	
	AL I SIS CLIVI LI	(For Profit	
312 SOUTH FAIRMO			366 Days Settled	I	Short Term	
312 SOUTH FAIRMC			366 Days Settled	I		
			366 Days Settled	I		
LODI, CA 95240	ONT AVENUE, SI		366 Days Settled	I		
LODI, CA 95240 SAN JOAQUIN	ONT AVENUE, SI	JITE A 12/31/2012	366 Days Settled	I		nd.
LODI, CA 95240 SAN JOAQUIN BLUE CROSS (TEXA	ONT AVENUE, SI AS) Sheet	JITE A 12/31/2012	·	I	Short Term	nd. 37.7%
LODI, CA 95240 SAN JOAQUIN BLUE CROSS (TEXA	ONT AVENUE, SI AS) Sheet 3,823,389	JITE A 12/31/2012 Income	Statement	-0.6%	Short Term Key Performanace I	
LODI, CA 95240 SAN JOAQUIN BLUE CROSS (TEXA Balance S Current Assets	ONT AVENUE, SI AS) Sheet 3,823,389 385,712	JITE A 12/31/2012 Income Total Charges	Statement 3,388,563		Short Term Key Performanace I Salary Expense	37.7%
LODI, CA 95240 SAN JOAQUIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets	ONT AVENUE, SI AS) Sheet 3,823,389 385,712	JITE A 12/31/2012 Income Total Charges Contract Allowance	Statement 3,388,563 -21,196	-0.6%	Short Term Key Performanace I Salary Expense	37.7%
LODI, CA 95240 SAN JOAQUIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets	ONT AVENUE, SI AS) Sheet 3,823,389 385,712 0	Income Total Charges Contract Allowance Operating Revenue	Statement 3,388,563 -21,196 3,409,759	-0.6% 100.6%	Short Term Key Performanace I Salary Expense Fringe Benefits	37.7% 4.7%
LODI, CA 95240 SAN JOAQUIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets	AS) Sheet 3,823,389 385,712 0 4,209,101	Income Total Charges Contract Allowance Operating Revenue Operating Expense	Statement 3,388,563 -21,196 3,409,759 2,674,642	-0.6% 100.6% 78.4% 21.6%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio	37.7% 4.7% 20.9
LODI, CA 95240 SAN JOAQUIN BLUE CROSS (TEXA Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	AS) Sheet 3,823,389 385,712 0 4,209,101 183,104	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,388,563 -21,196 3,409,759 2,674,642 735,117	-0.6% 100.6% 78.4% 21.6%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	37.7% 4.7% 20.9 16.6

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552576 TOKAY HO	ME DIALYSIS C	ENTER			For Profit	
777 SOUTH HAM LA	NE, SUITE L	12/31/2012	366 Days Settled	d	Short Term	
LODI, CA 95242						
SAN JOAQUIN						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,977,460	Total Charges	2,689,691		Salary Expense	28.1%
Fixed Assets	296,235	Contract Allowance	-115,034	-4.3%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	2,804,725	104.3%		
Total Assets	2,273,695	Operating Expense	1,841,372	65.7%	Current Ratio	10.1
Current Liabilities	196,731	Operating Margin	963,353	34.3%	Days to Collect	49.2
Long Term Liabilities	19,378	Other Income	214	0.0%	Avg Payment Days	3.5
Total Equity	2,057,586	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	2,273,695	Net Profit or Loss	963,567	34.4%	Return on Equity	46.8%
552690 TORRANC	E PENINSULA D	DIALYSIS			For Profit	
20430 HAWTHORNE	BOULEVARD	12/31/2012	366 Days Settled	d	Short Term	
TORRANCE, CA 905	503					
LOS ANGELES						
PALMETTO GBA (SO	C)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	977,602	Total Charges	3,701,004		Salary Expense	23.8%
Fixed Assets	1,116,970	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	21,742	Operating Revenue	3,701,004	100.0%		
Total Assets	2,116,314	Operating Expense	2,722,288	73.6%	Current Ratio	2.7
Current Liabilities	366,903	Operating Margin	978,716	26.4%	Days to Collect	30.6
Long Term Liabilities	963,855	Other Income	2	0.0%	Avg Payment Days	11.7
1		Oth	0	0.0%	Depreciation Rate	17.7%
Total Equity	785,558	Other Expense	U	0.070	Depreciation Nate	17.770

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052643 TOWER DI	ALYSIS				For Profit	
8635 WEST THIRD S	ST STE 560 WES	ST 12/31/2012	366 Days Settled		Short Term	
LOS ANGELES, CA	90048					
LOS ANGELES						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	1,892,539	Total Charges	6,198,162		Salary Expense	31.4%
Fixed Assets	343,951	Contract Allowance	-89,091	-1.4%	Fringe Benefits	4.6%
Other Assets	1,777,338	Operating Revenue	6,287,253	101.4%		
Total Assets	4,013,828	Operating Expense	6,180,078	98.3%	Current Ratio	4.8
Current Liabilities	390,517	Operating Margin	107,175	1.7%	Days to Collect	19.0
Long Term Liabilities	82,127	Other Income	774	0.0%	Avg Payment Days	5.2
Total Equity	3,541,184	Other Expense	0	0.0%	Depreciation Rate	48.5%
Total Liab. and Equity	4,013,828	Net Profit or Loss	107,949	1.7%	Return on Equity	3.0%
052814 TRACY DIA	ALYSIS				For Profit	
425 WEST BEVERLY	Y DRIVE SUITE /	A 12/31/2012	366 Days Settled		Short Term	
TRACY, CA 95376						
SAN JOAQUIN						
NATIONAL GOVERN	IMENT SERVICE	≣S				
NATIONAL GOVERN Balance S			Statement		Key Performanace I	nd.
	Sheet		• Statement 3,525,000		Key Performanace I Salary Expense	nd. 35.0%
Balance S	Sheet	Income		-0.2%	_	
Balance S Current Assets	Sheet 4,853,139	Income Total Charges	3,525,000	-0.2% 100.2%	Salary Expense	35.0%
Balance S Current Assets Fixed Assets	Sheet 4,853,139 124,214	Income Total Charges Contract Allowance	3,525,000		Salary Expense	35.0%
Balance S Current Assets Fixed Assets Other Assets	4,853,139 124,214 6,000	Income Total Charges Contract Allowance Operating Revenue	3,525,000 -7,202 3,532,202	100.2%	Salary Expense Fringe Benefits	35.0% 5.4%
Balance S Current Assets Fixed Assets Other Assets Total Assets	4,853,139 124,214 6,000 4,983,353	Income Total Charges Contract Allowance Operating Revenue Operating Expense	3,525,000 -7,202 3,532,202 2,867,905	100.2% 81.2%	Salary Expense Fringe Benefits Current Ratio	35.0% 5.4% 25.6
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	4,853,139 124,214 6,000 4,983,353 189,944	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	3,525,000 -7,202 3,532,202 2,867,905 664,297	100.2% 81.2% 18.8%	Salary Expense Fringe Benefits Current Ratio Days to Collect	35.0% 5.4% 25.6 12.6

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052802 TRC HARB	BOR UCLA MFI T	OTAL RENA			For Profit	
21600 SOUTH VERM	MONT AVENUE	12/31/2012	366 Days Settled		Short Term	
TORRANCE, CA 905	502					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance Sheet		Income Statement			Key Performanace I	nd.
Current Assets	3,944,112	Total Charges	8,958,880		Salary Expense	34.0%
Fixed Assets	582,292	Contract Allowance	135,392	1.5%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	8,823,488	98.5%		
Total Assets	4,526,404	Operating Expense	8,613,032	97.6%	Current Ratio	4.6
Current Liabilities	864,845	Operating Margin	210,456	2.4%	Days to Collect	31.7
Long Term Liabilities	70,285	Other Income	1,464	0.0%	Avg Payment Days	13.2
Total Equity	3,591,273	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	4,526,403	Net Profit or Loss	211,920	2.4%	Return on Equity	5.9%
052794 TRC USC F	KIDNEY CENTER	र			For Profit	
2310 ALCAZAR STR	EET	12/31/2012 366 Days Settled			Short Term	
LOS ANGELES, CA	90033					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	4,966,288	Total Charges	11,459,164		Salary Expense	33.5%
Fixed Assets	2,809,373	Contract Allowance	82,950	0.7%	Fringe Benefits	5.3%
Other Assets	12,805	Operating Revenue	11,376,214	99.3%		
Total Assets	7,788,466	Operating Expense	10,311,553	90.6%	Current Ratio	5.1
Current Liabilities	968,119	Operating Margin	1,064,661	9.4%	Days to Collect	27.5
Long Term Liabilities	22,500	Other Income	-424,659	-3.7%	Avg Payment Days	9.0
Total Equity	6,797,847	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	7,788,466	Net Profit or Loss	640,002	5.6%	Return on Equity	9.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052667 TRI COUN	TIES HOME TRA	INING DIALYSIS			For Profit	
433 SOUTH BRIDGE	STREET	Cost Repor	t not filed.		Short Term	
VISALIA, CA 93277						
SAN BERNARDINO						
BLUE CROSS (GEO	RGIA)					
Balance Sheet		Income Statement			Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052666 TULARE D	IALYSIS				For Profit	
545 EAST TULARE		12/31/2012	366 Days Settled	d	Short Term	
TULARE, CA 93274						
TULARE						
BLUE CROSS (GEO	RGIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	92,234	Total Charges	3,417,219		Salary Expense	37.7%
Fixed Assets	344,821	Contract Allowance	45,835	1.3%	Fringe Benefits	5.8%
Other Assets	1,078,849	Operating Revenue	3,371,384	98.7%		
Total Assets	1,515,904	Operating Expense	3,409,547	101.1%	Current Ratio	0.3
Current Liabilities	280,588	Operating Margin	-38,163	-1.1%	Days to Collect	20.5
Long Term Liabilities	37,307	Other Income	1,077	0.0%	Avg Payment Days	10.6
Total Equity	1,198,007	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	1,515,902	Net Profit or Loss	(37,086)	-1.1%	Return on Equity	-3.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552528 TURLOCK	DIALYSIS CENT	ΓER			For Profit	
50 W SYRACUSE A\	/ENUE	12/31/2012	366 Days Settled	i	Short Term	
TURLOCK, CA 95380	0					
STANISLAUS						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	-195,645	Total Charges	2,577,902		Salary Expense	32.3%
Fixed Assets	436,130	Contract Allowance	-8,085	-0.3%	Fringe Benefits	4.9%
Other Assets	1,239,275	Operating Revenue	2,585,987	100.3%		
Total Assets	1,479,760	Operating Expense	2,734,094	105.7%	Current Ratio	(1.4)
Current Liabilities	141,728	Operating Margin	-148,107	-5.7%	Days to Collect	104.2
Long Term Liabilities	0	Other Income	77	0.0%	Avg Payment Days	7.4
Total Equity	1,338,032	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	1,479,760	Net Profit or Loss	(148,030)	-5.7%	Return on Equity	-11.1%
052897 TUSTIN DIA	ALYSIS				For Profit	
2090 N TUSTIN AVE	NUE	12/31/2012	366 Days Settled	i	Short Term	
SANTA ANA, CA 927	' 05					
ORANGE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	1,865,566	Total Charges	5,671,452		Salary Expense	30.2%
Fixed Assets	334,266	Contract Allowance	-746,190	-13.2%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	6,417,642	113.2%		
Total Assets	2,199,832	Operating Expense	4,995,233	77.8%	Current Ratio	3.8
Current Liabilities	487,191	Operating Margin	1,422,409	22.2%	Days to Collect	29.9
Long Term Liabilities	0	Other Income	-565,140	-8.8%	Avg Payment Days	7.2
Total Equity	1,712,640	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	2,199,831	Net Profit or Loss	857,269	13.4%	Return on Equity	50.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052336 UCLA HOS	SP AND CLINICS	<u> </u>			Not for Profit	
10833 LE CONTE		Cost Repor	t not filed.		Short Term	
LOS ANGELES, CA	90024					
LOS ANGELES						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052818 UCSD DIAI	LYSIS CLINIC				Not for Profit	
200 WEST ARBOR D	DRIVE	6/30/2012	366 Days Settled		Short Term	
SAN DIEGO, CA 921	03					
SAN DIEGO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	570,971	Total Charges	11,649,294		Salary Expense	48.8%
Fixed Assets	21,982	Contract Allowance	7,010,040	60.2%	Fringe Benefits	15.1%
Other Assets	0	Operating Revenue	4,639,254	39.8%		
Total Assets	592,953	Operating Expense	5,218,793	112.5%	Current Ratio	1.0
Current Liabilities	570,972	Operating Margin	-579,539	-12.5%	Days to Collect	47.0
Long Term Liabilities	601,521	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-579,540	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	592,953	Net Profit or Loss	(579,539)	-12.5%	Return on Equity	100.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052396 UCSD MED	DICAL CENTER -	ESRD				Not for Profit	
200 WEST ARBOR D	DRIVE	Cost Repor	t not filed.			Short Term	
SAN DIEGO, CA 921	03						
SAN DIEGO							
NATIONAL GOVERN	NMENT SERVICE	ES .					
Balance S	Sheet	Income	Statement			Key Performanace Ir	nd.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%
053501 UCSF CHIL	DREN'S RENAL	. CENTER				Public	
400 PARNASSUS AV	/ENUE, A276	Cost Repor	t not filed.			Short Term	
SAN FRANCISCO, C	A 94143						
SAN FRANCISCO							
NATIONAL GOVERN	NMENT SERVICE	ES					
Balance S	Sheet	Income	Statement			Key Performanace Ir	nd.
Current Assets	0	Total Charges		0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance		0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue		0	0.0%		
Total Assets	0	Operating Expense		0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin		0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income		0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense		0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss		0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053523 UCSF MT 2	ZION - ESRD				Not for Profit	
1675 SCOTT STREE	ΞT	Cost Repor	t not filed.		Short Term	
SAN FRANCISCO, C	A 94115					
SAN FRANCISCO						
NATIONAL GOVERN	MENT SERVICE	≣S				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052571 UNION CIT	Y DIALYSIS CE	NTER			For Profit	
002011		NTER ITE 300 12/31/2012	366 Days Settled	i	For Profit Short Term	
002011	IILES ROAD, SU		366 Days Settled	I		
32930 ALVARADO N	IILES ROAD, SU		366 Days Settled	i		
32930 ALVARADO N UNION CITY, CA 948	IILES ROAD, SU 587		366 Days Settled	I		
32930 ALVARADO N UNION CITY, CA 948 ALAMEDA	IILES ROAD, SU 587 FORNIA)	ITE 300 12/31/2012	366 Days Settled	I		nd.
32930 ALVARADO N UNION CITY, CA 945 ALAMEDA BLUE CROSS (CALI	IILES ROAD, SU 587 FORNIA) Sheet	ITE 300 12/31/2012	·	I	Short Term	nd. 38.0%
32930 ALVARADO N UNION CITY, CA 948 ALAMEDA BLUE CROSS (CALI Balance S	IILES ROAD, SU 587 FORNIA) Sheet	ITE 300 12/31/2012	Statement	-1.5%	Short Term Key Performanace	
32930 ALVARADO N UNION CITY, CA 948 ALAMEDA BLUE CROSS (CALI Balance S Current Assets	IILES ROAD, SU 587 FORNIA) Sheet 17,293,517	ITE 300 12/31/2012 Income Total Charges	Statement 10,003,707		Short Term Key Performanace I Salary Expense	38.0%
32930 ALVARADO N UNION CITY, CA 948 ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets	FORNIA) 17,293,517 224,541	ITE 300 12/31/2012 Income Total Charges Contract Allowance	Statement 10,003,707 -147,637	-1.5%	Short Term Key Performanace I Salary Expense Fringe Benefits	38.0%
32930 ALVARADO N UNION CITY, CA 948 ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets	FORNIA) 587 587 FORNIA) 6heet 17,293,517 224,541 6,379	Income Total Charges Contract Allowance Operating Revenue	2 Statement 10,003,707 -147,637 10,151,344	-1.5% 101.5% 73.6%	Short Term Key Performanace I Salary Expense Fringe Benefits	38.0% 6.0%
32930 ALVARADO N UNION CITY, CA 948 ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets	FORNIA) Sheet 17,293,517 224,541 6,379 17,524,437	ITE 300 12/31/2012 Income Total Charges Contract Allowance Operating Revenue Operating Expense	2 Statement 10,003,707 -147,637 10,151,344 7,468,040	-1.5% 101.5% 73.6% 26.4%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio	38.0% 6.0% 21.9
32930 ALVARADO N UNION CITY, CA 948 ALAMEDA BLUE CROSS (CALI Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	FORNIA) Sheet 17,293,517 224,541 6,379 17,524,437 788,147	Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	2 Statement 10,003,707 -147,637 10,151,344 7,468,040 2,683,304	-1.5% 101.5% 73.6% 26.4% 0.0%	Short Term Key Performanace I Salary Expense Fringe Benefits Current Ratio Days to Collect	38.0% 6.0% 21.9 18.9

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052671 UNITED DI	ALYSIS CENTE	R			For Profit		
3111 LONG BEACH	BLVD	12/31/2012	366 Days Settled	l	Short Term		
LONG BEACH, CA 9	0807						
LOS ANGELES							
NATIONAL GOVERN	IMENT SERVICE	≣S					
Balance S	Sheet	Income	Statement		Key Performanace Ind.		
Current Assets	17,673,175	Total Charges	9,155,087		Salary Expense	34.7%	
Fixed Assets	367,579	Contract Allowance	-16,403	-0.2%	Fringe Benefits	5.3%	
Other Assets	5,724,114	Operating Revenue	9,171,490	100.2%			
Total Assets	23,764,868	Operating Expense	7,114,883	77.6%	Current Ratio	24.7	
Current Liabilities	714,625	Operating Margin	2,056,607	22.4%	Days to Collect	22.6	
Long Term Liabilities	0	Other Income	2,847	0.0%	Avg Payment Days	8.5	
Total Equity	23,050,243	Other Expense	0	0.0%	Depreciation Rate	17.5%	
Total Liab. and Equity	23,764,868	Net Profit or Loss	2,059,454	22.5%	Return on Equity	8.9%	
052351 UNIV OF C	ALIF RENAL TE	RANSPLAN			Not for Profit		
505 PARNASSUS		Cost Repor	t not filed.		Short Term		
SAN FRANCISCO, C	A 94122						
SAN FRANCISCO							
NATIONAL GOVERN	IMENT SERVICE	ES					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%	
Other Assets	0	Operating Revenue	0	0.0%			
Total Assets	0	Operating Expense	0	0.0%	Current Ratio		
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect		
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days		
1	0	Other Expense	0	0.0%	Depreciation Rate	0.0%	
Total Equity		Other Expense					

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552549 UNIVERSIT	TY DIALYSIS CE		For Profit			
777 CAMPUS COMM	MONS DRIVE, SU	JITE 100 12/31/2012	366 Days Settled	t	Short Term	
SACRAMENTO, CA	95825					
SACRAMENTO						
NATIONAL GOVERN	MENT SERVICE	ΞS				
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	10,293,907	Total Charges	6,864,592		Salary Expense	38.4%
Fixed Assets	444,390	Contract Allowance	-31,850	-0.5%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	6,896,442	100.5%		
Total Assets	10,738,297	Operating Expense	4,924,443	71.4%	Current Ratio	24.5
Current Liabilities	420,068	Operating Margin	1,971,999	28.6%	Days to Collect	15.7
Long Term Liabilities	98,034	Other Income	-895,448	-13.0%	Avg Payment Days	8.2
Total Equity	10,220,193	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	10,738,295	Net Profit or Loss	1,076,551	15.6%	Return on Equity	10.5%
052676 UNIVERSIT	TY DIALYSIS CL	INIC			Not for Profit	
1771 STOCKTON BL	_VD	9/30/2012 3	366 Days Settled		Short Term	
SACRAMENTO, CA	95816					
SACRAMENTO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,341,747	Total Charges	7,113,975		Salary Expense	40.9%
Fixed Assets	492,609	Contract Allowance	479,229	6.7%	Fringe Benefits	8.4%
Other Assets	0	Operating Revenue	6,634,746	93.3%		
Total Assets	3,834,356	Operating Expense	5,500,592	82.9%	Current Ratio	7.3
Current Liabilities	458,396	Operating Margin	1,134,154	17.1%	Days to Collect	14.5
Long Term Liabilities	0	Other Income	134,931	2.0%	Avg Payment Days	30.5
Total Equity	3,375,959	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	3,834,355	Net Profit or Loss	1,269,085	19.1%	Return on Equity	37.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052589 UNIVERSIT	TY OF CALIFOR	NIA IRVINE RENAL D	DIALYSIS		Not for Profit	
101 THE CITY DRIVI	E SOUTH, BLDG	51 & 52 6/30/2012	366 Days Settled		Short Term	
ORANGE, CA 92668						
ORANGE						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	908,066	Total Charges	3,979,223		Salary Expense	46.1%
Fixed Assets	380,810	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	0	Operating Revenue	3,979,223	100.0%		
Total Assets	1,288,876	Operating Expense	3,938,442	99.0%	Current Ratio	17.7
Current Liabilities	51,201	Operating Margin	40,781	1.0%	Days to Collect	(10.0)
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	4.8
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	51,201	Net Profit or Loss	40,781	1.0%	Return on Equity	0.0%
052713 UNIVERSIT	TY PARK DIALY	SIS CTR			For Profit	
3986 S FIGUEROA S	ST	12/31/2012	366 Days Settled	d	Short Term	
LOS ANGELES, CA	90037					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	3,315,723	Total Charges	5,183,061		Salary Expense	37.3%
Fixed Assets	258,560	Contract Allowance	41,160	0.8%	Fringe Benefits	5.9%
Other Assets	2,768,126	Operating Revenue	5,141,901	99.2%		
Total Assets	6,342,409	Operating Expense	4,443,450	86.4%	Current Ratio	8.1
Current Liabilities	411,381	Operating Margin	698,451	13.6%	Days to Collect	12.0
Long Term Liabilities	9,814	Other Income	-332,229	-6.5%	Avg Payment Days	9.5
Total Equity	5,921,214	Other Expense	0	0.0%	Depreciation Rate	20.4%
Total Liab. and Equity	6,342,409	Net Profit or Loss	366,222	7.1%	Return on Equity	6.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052552 UPLAND D	IALYSIS				For Profit	
600 N 13TH AVENUE	≣	12/31/2012	366 Days Settled		Short Term	
UPLAND, CA 91786						
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	18,550,426	Total Charges	10,305,129		Salary Expense	33.6%
Fixed Assets	170,795	Contract Allowance	669,645	6.5%	Fringe Benefits	4.7%
Other Assets	3,824,185	Operating Revenue	9,635,484	93.5%		
Total Assets	22,545,406	Operating Expense	7,264,905	75.4%	Current Ratio	23.7
Current Liabilities	781,299	Operating Margin	2,370,579	24.6%	Days to Collect	23.3
Long Term Liabilities	0	Other Income	2,372	0.0%	Avg Payment Days	9.7
Total Equity	21,764,105	Other Expense	0	0.0%	Depreciation Rate	29.2%
Total Liab. and Equity	22,545,404	Net Profit or Loss	2,372,951	24.6%	Return on Equity	10.9%
052344 USC MED	CTR				Public	
1200 N STATE ST		Cost Repor	t not filed.		Short Term	
LOS ANGELES, CA	90033					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052388 USC UNIVI	ERSITY HOSPIT	AL			For Profit	
1500 SAN PABLO S	Γ	Cost Repor	t not filed.		Short Term	
BOYLE HEIGHTS, C	A 90033					
LOS ANGELES						
WISCONSIN PHYSIC	CIANS SERVICE					
Balance Sheet Inco		Income	Statement		Key Performanace I	nd.
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%
052709 VACAVILL	E DIALYSIS CEI	NTER			For Profit	
941 MERCHANT STI	REET	12/31/2012	366 Days Settle	d	Short Term	
VACAVILLE, CA 956	88					
SOLANO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,639,010	Total Charges	5,008,664		Salary Expense	35.5%
Fixed Assets	902,506	Contract Allowance	-89,052	-1.8%	Fringe Benefits	5.3%
Other Assets	5,268	Operating Revenue	5,097,716	101.8%		
Total Assets	4,546,784	Operating Expense	4,703,906	92.3%	Current Ratio	16.4
Current Liabilities	222,105	Operating Margin	393,810	7.7%	Days to Collect	40.7
Long Term Liabilities	0	Other Income	1,233	0.0%	Avg Payment Days	8.2
Total Equity	4,324,677	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	4,546,782	Net Profit or Loss	395,043	7.7%	Return on Equity	9.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052567 VALLEJO I	DIALYSIS				For Profit	
121 HOSPITAL DRIV	Έ	12/31/2012	366 Days Settled	I	Short Term	
VALLEJO, CA 94589						
SOLANO						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	3,283,600	Total Charges	5,477,680		Salary Expense	42.8%
Fixed Assets	331,527	Contract Allowance	-85,873	-1.6%	Fringe Benefits	6.5%
Other Assets	1,475	Operating Revenue	5,563,553	101.6%		
Total Assets	3,616,602	Operating Expense	4,383,972	78.8%	Current Ratio	7.5
Current Liabilities	439,252	Operating Margin	1,179,581	21.2%	Days to Collect	102.8
Long Term Liabilities	0	Other Income	-409,126	-7.4%	Avg Payment Days	10.2
Total Equity	3,177,348	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	3,616,600	Net Profit or Loss	770,455	13.8%	Return on Equity	24.2%
052554 VALLEY DI	ALYSIS CENTE	R			For Profit	
16149 HART STREE	Т	12/31/2012	366 Days Settled	I	Short Term	
VAN NUYS, CA 9140	06					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets					0.1	
Current 7 toocto	10,573,420	Total Charges	5,899,490		Salary Expense	36.3%
Fixed Assets	10,573,420 74,292	Total Charges Contract Allowance	5,899,490 115,348	2.0%	Fringe Benefits	36.3% 5.6%
		_		2.0% 98.0%		
Fixed Assets	74,292	Contract Allowance	115,348		Fringe Benefits	
Fixed Assets Other Assets	74,292 3,246,274	Contract Allowance Operating Revenue	115,348 5,784,142	98.0% 96.6%	Fringe Benefits	5.6%
Fixed Assets Other Assets Total Assets	74,292 3,246,274 13,893,986	Contract Allowance Operating Revenue Operating Expense	115,348 5,784,142 5,587,219	98.0% 96.6% 3.4%	Fringe Benefits Current Ratio	5.6%
Fixed Assets Other Assets Total Assets Current Liabilities	74,292 3,246,274 13,893,986 508,559	Contract Allowance Operating Revenue Operating Expense Operating Margin	115,348 5,784,142 5,587,219 196,923	98.0% 96.6% 3.4% -0.1%	Fringe Benefits Current Ratio Days to Collect	5.6% 20.8 16.0

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052807 VALLEY V	052807 VALLEY VIEW DIALYSIS CENTER				For Profit	
26900 CACTUS AVE	NUE	12/31/2012	366 Days Settled	d	Short Term	
MORENO VALLEY, (CA 92555					
SAN BERNARDINO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	8,100,845	Total Charges	7,530,570		Salary Expense	38.9%
Fixed Assets	450,161	Contract Allowance	93,235	1.2%	Fringe Benefits	6.4%
Other Assets	6,854,730	Operating Revenue	7,437,335	98.8%		
Total Assets	15,405,736	Operating Expense	7,043,868	94.7%	Current Ratio	11.4
Current Liabilities	707,715	Operating Margin	393,467	5.3%	Days to Collect	20.7
Long Term Liabilities	0	Other Income	2,445	0.0%	Avg Payment Days	10.0
Total Equity	14,698,021	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	15,405,736	Net Profit or Loss	395,912	5.3%	Return on Equity	2.7%
552678 VAN BURE	552678 VAN BUREN DIALYSIS					
3595 VAN BUREN B	LVD, SUITE #10	1 12/31/2012	366 Days Settled	d	Short Term	
RIVERSIDE, CA 925	03					
RIVERSIDE						
PALMETTO (CALIFO	ORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	515,590	Total Charges	1,951,119		Salary Expense	29.9%
Fixed Assets	109,607	Contract Allowance	0	0.0%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	1,951,119	100.0%		
Total Assets	625,197	Operating Expense	1,548,898	79.4%	Current Ratio	2.6
Current Liabilities	199,232	Operating Margin	402,221	20.6%	Days to Collect	(1.8)
Long Term Liabilities	468,176	Other Income	42,022	2.2%	Avg Payment Days	11.9
Total Equity	-42,211	Other Expense	0	0.0%	Depreciation Rate	28.7%
Total Liab. and Equity	625,197	Net Profit or Loss	444,243	22.8%	Return on Equity	- 1,052.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552575 VENTURA	DIALYSIS				For Profit	
2705 LOMA VISTA R	D STE 101	12/31/2012	366 Days Settled		Short Term	
VENTURA, CA 93003	3					
VENTURA						
NATIONAL GOVERN	MENT SERVIC	≣S				
Balance Sheet		Income	Statement		Key Performanace II	nd.
Current Assets	-1,811,566	Total Charges	3,052,776		Salary Expense	33.0%
Fixed Assets	605,028	Contract Allowance	102,900	3.4%	Fringe Benefits	4.5%
Other Assets	2,141,267	Operating Revenue	2,949,876	96.6%		
Total Assets	934,729	Operating Expense	2,929,918	99.3%	Current Ratio	(8.7)
Current Liabilities	207,059	Operating Margin	19,958	0.7%	Days to Collect	115.5
Long Term Liabilities	0	Other Income	2,544	0.1%	Avg Payment Days	3.9
Total Equity	727,668	Other Expense	0	0.0%	Depreciation Rate	22.4%
Total Liab. and Equity	934,727	Net Profit or Loss	22,502	0.8%	Return on Equity	3.1%
052561 VICTOR VA	ALLEY DIALYSIS	<u> </u>			For Profit	
16049 KAMANA ROA	√D	12/31/2012 366 Days Settled			Short Term	
APPLE VALLEY, CA	92307					
SAN BERNARDINO						
BLUE CROSS (TEXA	√ S)					
BLUE CROSS (TEXA Balance S	,	Income	Statement		Key Performanace I	nd.
•	Sheet	Income Total Charges	• Statement 6,768,537		Key Performanace II Salary Expense	n d. 36.5%
Balance S	Sheet	Total Charges		0.8%	-	
Balance S Current Assets	13,190,492	Total Charges Contract Allowance	6,768,537	0.8% 99.2%	Salary Expense	36.5%
Balance S Current Assets Fixed Assets	783,646	Total Charges Contract Allowance	6,768,537 56,839		Salary Expense Fringe Benefits	36.5%
Balance S Current Assets Fixed Assets Other Assets	783,646	Total Charges Contract Allowance Operating Revenue	6,768,537 56,839 6,711,698	99.2% 82.0%	Salary Expense Fringe Benefits	36.5% 5.1%
Balance S Current Assets Fixed Assets Other Assets Total Assets	13,190,492 783,646 0 13,974,138	Total Charges Contract Allowance Operating Revenue Operating Expense	6,768,537 56,839 6,711,698 5,501,610	99.2% 82.0% 18.0%	Salary Expense Fringe Benefits Current Ratio	36.5% 5.1% 31.8
Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	13,190,492 783,646 0 13,974,138 414,636	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	6,768,537 56,839 6,711,698 5,501,610 1,210,088	99.2% 82.0% 18.0% 0.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	36.5% 5.1% 31.8 142.9

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052771 VISALIA A	T HOME				For Profit		
1120 N CHINOWTH	ST	12/31/2012	366 Days Settled	d	Short Term		
VISALIA, CA 93291							
FRESNO							
BLUE CROSS (CALI	FORNIA)						
Balance Sheet		Income	Statement		Key Performanace	Ind.	
Current Assets	-257,978	Total Charges	1,600,391		Salary Expense	31.1%	
Fixed Assets	14,306	Contract Allowance	7,657	0.5%	Fringe Benefits	5.7%	
Other Assets	939,517	Operating Revenue	1,592,734	99.5%			
Total Assets	695,845	Operating Expense	1,130,194	71.0%	Current Ratio	(4.1)	
Current Liabilities	63,304	Operating Margin	462,540	29.0%	Days to Collect	1,212.2	
Long Term Liabilities	0	Other Income	1,195	0.1%	Avg Payment Days	6.8	
Total Equity	632,543	Other Expense	0	0.0%	Depreciation Rate	55.3%	
Total Liab. and Equity	695,847	Net Profit or Loss	463,735	29.1%	Return on Equity	73.3%	
052696 VISALIA D	IALYSIS				For Profit		
5429 W CYPRESS A	VE	12/31/2012 366 Days Reopened			Short Term		
VISALIA, CA 93277							
TULARE							
BLUE CROSS (GEO	RGIA)						
Balance S	Sheet	Income	Statement		Key Performanace	Ind.	
Current Assets	1,122,605	Total Charges	8,202,025		Salary Expense	32.3%	
Fixed Assets	1,780,316	Contract Allowance	437,126	5.3%	Fringe Benefits	5.1%	
Other Assets	1,863,067	Operating Revenue	7,764,899	94.7%			
Total Assets	4,765,988	Operating Expense	6,472,622	83.4%	Current Ratio	2.1	
Current Liabilities	531,324	Operating Margin	1,292,277	16.6%	Days to Collect	35.4	
Long Term Liabilities	30,326	Other Income	2,551	0.0%	Avg Payment Days	7.7	
Total Equity	4,204,341	Other Expense	0	0.0%	Depreciation Rate	11.4%	
Total Liab. and Equity	4,765,991	Net Profit or Loss	1,294,828	16.7%	Return on Equity	30.8%	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552611 WALNUT C	552611 WALNUT CREEK AT HOME					
400 N WIGET LANE		12/31/2012	366 Days Settled	d	Short Term	
WALNUT CREEK, CA	A 94598					
CONTRA COSTA						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	131,558	Total Charges	1,377,764		Salary Expense	13.9%
Fixed Assets	241,831	Contract Allowance	27,026	2.0%	Fringe Benefits	2.4%
Other Assets	0	Operating Revenue	1,350,738	98.0%		
Total Assets	373,389	Operating Expense	1,174,067	86.9%	Current Ratio	2.4
Current Liabilities	53,934	Operating Margin	176,671	13.1%	Days to Collect	432.5
Long Term Liabilities	12,027	Other Income	155	0.0%	Avg Payment Days	1.8
Total Equity	307,429	Other Expense	0	0.0%	Depreciation Rate	22.9%
Total Liab. and Equity	373,390	Net Profit or Loss	176,826	13.1%	Return on Equity	57.5%
052689 WALNUT CREEK DIALYSIS CENTER For Profit						
404 NORTH WIGET	LANE	12/31/2012	366 Days Settled	ł	Short Term	
WALNUT CREEK, CA	A 94598					
CONTRA COSTA						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	11,764,937	Total Charges	5,508,664		Salary Expense	34.7%
Fixed Assets	510,410	Contract Allowance	-37,795	-0.7%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	5,546,459	100.7%		
Total Assets	12,275,347	Operating Expense	4,172,161	75.2%	Current Ratio	76.9
Current Liabilities	153,083	Operating Margin	1,374,298	24.8%	Days to Collect	5.8
Long Term Liabilities	103,220	Other Income	446	0.0%	Avg Payment Days	8.4
Total Equity	12,019,043	Other Expense	0	0.0%	Depreciation Rate	17.9%
Total Liab. and Equity	12,275,346	Net Profit or Loss	1,374,744	24.8%	Return on Equity	11.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052856 WASHING	TON PLAZA DIA	LYSIS CTR			For Profit	
516-522 E WASHING	STON BLVD	12/31/2012	366 Days Settled		Short Term	
LOS ANGELES, CA	90015					
LOS ANGELES						
BLUE CROSS (CALI	FORNIA)					
Balance S	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets	5,371,631	Total Charges	4,897,012		Salary Expense	37.6%
Fixed Assets	607,596	Contract Allowance	61,085	1.2%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	4,835,927	98.8%		
Total Assets	5,979,227	Operating Expense	4,640,400	96.0%	Current Ratio	10.9
Current Liabilities	491,885	Operating Margin	195,527	4.0%	Days to Collect	35.1
Long Term Liabilities	0	Other Income	1,509	0.0%	Avg Payment Days	8.1
Total Equity	5,487,342	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	5,979,227	Net Profit or Loss	197,036	4.1%	Return on Equity	3.6%
552539 WELLBOU	ND OF EMERYV	/ILLE, LLC			For Profit	
2000 POWELL STRE	EET SHITE 140	12/21/2012	366 Days Reoper	nod	Short Term	
EMERYVILLE, CA 94		12/31/2012	300 Days Neopel	ieu	Short reim	
ALAMEDA	+000					
NATIONAL GOVERN	IMENT SERVICE	=9				
Balance S			Statement		Key Performanace I	nd.
Current Assets		Total Charges	5,555,213		Salary Expense	21.6%
Fixed Assets	32,970	Contract Allowance	63,942	1.2%	Fringe Benefits	4.1%
Other Assets	7,000	Operating Revenue	5,491,271	98.8%	-	
Total Assets	3,442,217	Operating Expense	4,345,035	79.1%	Current Ratio	3.7
Current Liabilities	916,016	Operating Margin	1,146,236	20.9%		214.2
Long Term Liabilities	0	Other Income	359		Avg Payment Days	18.3
Total Equity	2,526,201		0		Depreciation Rate	21.1%
	0.440.047		4 4 4 0 5 0 5	00.00/		45 407

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Total Liab. and Equity

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3,442,217 Net Profit or Loss

1,146,595

20.9% Return on Equity

45.4%

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552514 WELLBOU	552514 WELLBOUND OF MENLO PARK					
927-929 HAMILTON	AVENUE	12/31/2012	366 Days Settled	d	Short Term	
MENLO PARK, CA 9	4025					
SAN MATEO						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	2,894,655	Total Charges	2,358,314		Salary Expense	30.6%
Fixed Assets	22,788	Contract Allowance	-45,619	-1.9%	Fringe Benefits	8.0%
Other Assets	368,630	Operating Revenue	2,403,933	101.9%		
Total Assets	3,286,073	Operating Expense	2,034,975	84.7%	Current Ratio	6.3
Current Liabilities	460,628	Operating Margin	368,958	15.3%	Days to Collect	450.1
Long Term Liabilities	0	Other Income	1,091	0.0%	Avg Payment Days	25.0
Total Equity	2,825,445	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	3,286,073	Net Profit or Loss	370,049	15.4%	Return on Equity	13.1%
552558 WELLBOUND OF MILPITAS, LLC For Profit						
1850 MILMONT DRI	VΕ	12/31/2012	366 Days Reope	ned	Short Term	
MILPITAS, CA 95035	5					
SANTA CLARA						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,763,486	Total Charges	2,440,238		Salary Expense	19.3%
Fixed Assets	111,762	Contract Allowance	67,770	2.8%	Fringe Benefits	2.3%
Other Assets	0	Operating Revenue	2,372,468	97.2%		
Total Assets	1,875,248	Operating Expense	1,829,701	77.1%	Current Ratio	5.7
Current Liabilities	310,323	Operating Margin	542,767	22.9%	Days to Collect	310.9
Long Term Liabilities	72,813	Other Income	2,188	0.1%	Avg Payment Days	15.2
Total Equity	1,492,112	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	1,875,248	Net Profit or Loss	544,955	23.0%	Return on Equity	36.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552524 WELLBOU	552524 WELLBOUND OF MODESTO, LLC				For Profit	
1315 TENTH STREE	T, SUITE 100	12/31/2012	366 Days Settled		Short Term	
MODESTO, CA 9535	34					
STANISLAUS						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	1,891,592	Total Charges	6,508,360		Salary Expense	21.7%
Fixed Assets	105,259	Contract Allowance	65,083	1.0%	Fringe Benefits	5.1%
Other Assets	8,940	Operating Revenue	6,443,277	99.0%		
Total Assets	2,005,791	Operating Expense	4,260,024	66.1%	Current Ratio	2.0
Current Liabilities	937,895	Operating Margin	2,183,253	33.9%	Days to Collect	108.5
Long Term Liabilities	8,276	Other Income	678	0.0%	Avg Payment Days	20.9
Total Equity	1,059,620	Other Expense	0	0.0%	Depreciation Rate	21.2%
Total Liab. and Equity	2,005,791	Net Profit or Loss	2,183,931	33.9%	Return on Equity	206.1%
552587 WELLBOUND OF SACRAMENTO For Profit						
2610 EL PASEO LAN	IE, SUITE F19	12/31/2012	366 Days Settled		Short Term	
SACRAMENTO, CA	95821					
SACRAMENTO						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	266,066	Total Charges	2,534,529		Salary Expense	20.5%
Fixed Assets	26,902	Contract Allowance	-37,328	-1.5%	Fringe Benefits	4.3%
Other Assets	7,668	Operating Revenue	2,571,857	101.5%		
Total Assets	300,636	Operating Expense	2,124,494	82.6%	Current Ratio	1.1
Current Liabilities	232,822	Operating Margin	447,363	17.4%	Days to Collect	(2.5)
Long Term Liabilities	0	Other Income	190	0.0%	Avg Payment Days	17.3
I	07.044	0.1. 5	0	0.0%	Depreciation Rate	18.4%
Total Equity	67,814	Other Expense	0	0.076	Depreciation Nate	10.470

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552621 WELLBOUND OF SAN FRANCISCO					For Profit				
1166 POST STREET	SUITE 201	12/31/2012	366 Days Reoper	ned	Short Term				
SAN FRANCISCO, C	A 94109								
SAN FRANCISCO									
PALMETTO (CALIFO	PALMETTO (CALIFORNIA)								
Balance Sheet Income Statement			Key Performanace I	nd.					
Current Assets	-23,672	Total Charges	1,914,483		Salary Expense	19.3%			
Fixed Assets	84,337	Contract Allowance	107,754	5.6%	Fringe Benefits	2.2%			
Other Assets	13,867	Operating Revenue	1,806,729	94.4%					
Total Assets	74,532	Operating Expense	1,788,509	99.0%	Current Ratio	(0.1)			
Current Liabilities	188,245	Operating Margin	18,220	1.0%	Days to Collect	(35.8)			
Long Term Liabilities	30,743	Other Income	560	0.0%	Avg Payment Days	13.2			
Total Equity	-144,456	Other Expense	0	0.0%	Depreciation Rate	45.1%			
Total Liab. and Equity	74,532	Net Profit or Loss	18,780	1.0%	Return on Equity	-13.0%			
052891 WELLBOU	ND OF SAN JOS	SE			For Profit				
1525 MERIDIAN AVE	ENUE, SUITE 10	1 12/31/2012	366 Days Settled		Short Term				
SAN JOSE, CA 9512	5								
SANTA CLARA									
PALMETTO (CALIFO	PRNIA)								
Balance S	Sheet	Income	Statement		Key Performanace I	nd.			
Current Assets	10,249,238	Total Charges	6,344,497		Salary Expense	20.0%			
Fixed Assets	171,883	Contract Allowance	50,342	0.8%	Fringe Benefits	5.1%			
Other Assets	8,810	Operating Revenue	6,294,155	99.2%					
Total Assets	10,429,931	Operating Expense	4,304,812	68.4%	Current Ratio	16.4			
Current Liabilities	623,099	Operating Margin	1,989,343	31.6%	Days to Collect	568.7			
Long Term Liabilities	29,682	Other Income	13,388	0.2%	Avg Payment Days	22.6			
Total Equity	9,777,150	Other Expense	0	0.0%	Depreciation Rate	26.4%			

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552600 WELLBOUND OF SAN LEANDRO					For Profit	
1040 DAVIS STREET	Γ, SUITE 101	12/31/2012	: 366 Days Reoper	ned	Short Term	
SAN LEANDRO, CA	94577					
ALAMEDA						
BLUE CROSS (SOU	TH CAROLINA)					
Balance S	Balance Sheet Income Statement			Key Performanace	Ind.	
Current Assets	553,840	Total Charges	2,043,860		Salary Expense	27.3%
Fixed Assets	50,134	Contract Allowance	10,220	0.5%	Fringe Benefits	3.8%
Other Assets	10,000	Operating Revenue	2,033,640	99.5%		
Total Assets	613,974	Operating Expense	1,663,561	81.8%	Current Ratio	1.4
Current Liabilities	397,127	Operating Margin	370,079	18.2%	Days to Collect	68.4
Long Term Liabilities	533	Other Income	222	0.0%	Avg Payment Days	21.2
Total Equity	216,314	Other Expense	0	0.0%	Depreciation Rate	38.3%
Total Liab. and Equity	613,974	Net Profit or Loss	370,301	18.2%	Return on Equity	171.2%
552582 WELLBOU	ND OF SAN MA	TEO			For Profit	
2000 SOUTH EL CAN	MINO REAL, 2NI) 12/31/2012	366 Days Settled		Short Term	
SAN MATEO, CA 944	403					
SAN MATEO						
NATIONAL GOVERN	IMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	2,708,955	Total Charges	3,698,361		Salary Expense	22.4%
Fixed Assets	52,292	Contract Allowance	251,022	6.8%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	3,447,339	93.2%		
Total Assets	2,761,247	Operating Expense	3,150,484	91.4%	Current Ratio	8.7
Current Liabilities	310,056	Operating Margin	296,855	8.6%	Days to Collect	51.7
Long Term Liabilities	0	Other Income	3,467	0.1%	Avg Payment Days	20.8
Total Equity	2,451,191	Other Expense	0	0.0%	Depreciation Rate	43.6%
Total Liab. and Equity	2,761,247	Net Profit or Loss	300,322	8.7%	Return on Equity	12.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552550 WELLBOUND OF SANTA ROSA, LLC					For Profit	
2301 CIRCADIAN W	AY, SUITE B	12/31/2012	366 Days Settled		Short Term	
SANTA ROSA, CA 9	5407					
SONOMA						
NATIONAL GOVERN	MENT SERVICE	ES				
Balance Sheet Income Statement			Key Performanace	Ind.		
Current Assets	1,200,724	Total Charges	3,799,700		Salary Expense	24.5%
Fixed Assets	151,232	Contract Allowance	119,445	3.1%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	3,680,255	96.9%		
Total Assets	1,351,956	Operating Expense	2,743,810	74.6%	Current Ratio	3.1
Current Liabilities	386,264	Operating Margin	936,445	25.4%	Days to Collect	64.6
Long Term Liabilities	29,731	Other Income	65	0.0%	Avg Payment Days	22.4
Total Equity	935,961	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	1,351,956	Net Profit or Loss	936,510	25.4%	Return on Equity	100.1%
552555 WELLBOU	ND OF STOCKT	ON, LLC			For Profit	
3555 DEER PARK D	RIVE	12/31/2012	366 Days Settled		Short Term	
STOCKTON, CA 952	19					
SAN JOAQUIN						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	726,794	Total Charges	2,275,295		Salary Expense	25.0%
Fixed Assets	29,950	Contract Allowance	90,961	4.0%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	2,184,334	96.0%		
Total Assets	756,744	Operating Expense	1,658,350	75.9%	Current Ratio	2.3
Current Liabilities	313,586	Operating Margin	525,984	24.1%	Days to Collect	85.4
Long Term Liabilities	3,531	Other Income	1,107	0.1%	Avg Payment Days	16.3
Total Equity	439,627	Other Expense	0	0.0%	Depreciation Rate	27.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552560 WELLBOUND OF VALLEJO Not for Profit									
480 REDWOOD STR SUITE 40	480 REDWOOD STREET, BUILDING D, 12/31/2012 366 Days Reopened Short Term SUITE 40								
VALLEJO, CA 94590									
SOLANO									
NATIONAL GOVERNMENT SERVICES									
Balance S	Balance Sheet Income Statement					lnd.			
Current Assets	579,645	Total Charges	1,587,746		Salary Expense	22.7%			
Fixed Assets	49,806	Contract Allowance	-92,436	-5.8%	Fringe Benefits	3.0%			
Other Assets	0	Operating Revenue	1,680,182	105.8%					
Total Assets	629,451	Operating Expense	1,438,516	85.6%	Current Ratio	1.2			
Current Liabilities	501,884	Operating Margin	241,666	14.4%	Days to Collect	82.4			
Long Term Liabilities	1,921	Other Income	337	0.0%	Avg Payment Days	27.0			
Total Equity	125,646	Other Expense	0	0.0%	Depreciation Rate	22.2%			
Total Liab. and Equity	629,451	Net Profit or Loss	242,003	14.4%	Return on Equity	192.6%			
052747 WEST COA	AST DIALYSIS C	ENTER, LLC			For Profit				
3780 KILROY AIRPO	RT WAY SUITE	110 12/31/2012	366 Days Settle	d	Short Term				
LONG BEACH, CA 90	0806								
LOS ANGELES									
NATIONAL GOVERN	IMENT SERVICE	≣S							
Balance S	Sheet	Income	Statement		Key Performanace	lnd.			
Current Assets	1,552,992	Total Charges	8,536,763		Salary Expense	27.6%			
Fixed Assets	52,003	Contract Allowance	0	0.0%	Fringe Benefits	5.9%			
Other Assets	9,705,706	Operating Revenue	8,536,763	100.0%					
Total Assets	11,310,701	Operating Expense	5,757,157	67.4%	Current Ratio	1.7			
Current Liabilities	895,975	Operating Margin	2,779,606	32.6%	Days to Collect	21.0			
Long Term Liabilities	15,208	Other Income	37	0.0%	Avg Payment Days	14.1			
Total Equity	10,399,519	Other Expense	0	0.0%	Depreciation Rate	134.0%			
Total Liab. and Equity	11,310,702	Net Profit or Loss	2,779,643	32.6%	Return on Equity	26.7%			

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552604 WEST ELK GROVE DIALYSIS					For Profit	
2208 KAUSEN DRIVI	E, SUITE 100	12/31/2012	366 Days Settled		Short Term	
ELK GROVE, CA 957	758					
SACRAMENTO						
BLUE CROSS (SOU	TH CAROLINA)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,746,906	Total Charges	5,712,448		Salary Expense	36.8%
Fixed Assets	1,141,218	Contract Allowance	-61,528	-1.1%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	5,773,976	101.1%		
Total Assets	2,888,124	Operating Expense	4,287,577	74.3%	Current Ratio	3.2
Current Liabilities	544,782	Operating Margin	1,486,399	25.7%	Days to Collect	88.1
Long Term Liabilities	273,583	Other Income	-641,203	-11.1%	Avg Payment Days	12.7
Total Equity	2,069,758	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	2,888,123	Net Profit or Loss	845,196	14.6%	Return on Equity	40.8%
552591 WEST SACRAMENTO DIALYSIS CENTER Not for Profit						
002001	RAWENTO DIA	LYSIS CENTER			Not for Profit	
3450 INDUSTRIAL B			366 Days Settled		Short Term	
	LVD.		366 Days Settled			
3450 INDUSTRIAL B	LVD.		366 Days Settled			
3450 INDUSTRIAL B WEST SACRAMENT	LVD. O, CA 95691	12/31/2012	366 Days Settled			
3450 INDUSTRIAL B WEST SACRAMENT YOLO	LVD. O, CA 95691 IMENT SERVICE	12/31/2012 ≣S	366 Days Settled Statement			nd.
3450 INDUSTRIAL B WEST SACRAMENT YOLO NATIONAL GOVERN	LVD. O, CA 95691 IMENT SERVICE	12/31/2012 ≣S	·		Short Term	nd. 32.9%
3450 INDUSTRIAL B WEST SACRAMENT YOLO NATIONAL GOVERN Balance S	LVD. O, CA 95691 IMENT SERVICE	12/31/2012 ES Income Total Charges	Statement	-1.1%	Short Term Key Performanace	
3450 INDUSTRIAL B WEST SACRAMENT YOLO NATIONAL GOVERN Balance S Current Assets	LVD. O, CA 95691 IMENT SERVICE Sheet 2,307,444 1,178,975	12/31/2012 ES Income Total Charges	Statement 7,264,130		Short Term Key Performanace Salary Expense	32.9%
3450 INDUSTRIAL B WEST SACRAMENT YOLO NATIONAL GOVERN Balance S Current Assets Fixed Assets	LVD. O, CA 95691 IMENT SERVICE Sheet 2,307,444 1,178,975	12/31/2012 ES Income Total Charges Contract Allowance	Statement 7,264,130 -80,023	-1.1%	Short Term Key Performanace Salary Expense	32.9%
3450 INDUSTRIAL B WEST SACRAMENT YOLO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets	LVD. O, CA 95691 IMENT SERVICE Sheet 2,307,444 1,178,975 0	12/31/2012 S Income Total Charges Contract Allowance Operating Revenue	7,264,130 -80,023 7,344,153	-1.1% 101.1%	Short Term Key Performanace Salary Expense Fringe Benefits	32.9% 4.7%
3450 INDUSTRIAL B WEST SACRAMENT YOLO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets	LVD. O, CA 95691 IMENT SERVICE Sheet 2,307,444 1,178,975 0 3,486,419	12/31/2012 Income Total Charges Contract Allowance Operating Revenue Operating Expense	7,264,130 -80,023 7,344,153 5,633,975	-1.1% 101.1% 76.7% 23.3%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio	32.9% 4.7% 4.4
3450 INDUSTRIAL B WEST SACRAMENT YOLO NATIONAL GOVERN Balance S Current Assets Fixed Assets Other Assets Total Assets Current Liabilities	LVD. O, CA 95691 IMENT SERVICE Sheet 2,307,444 1,178,975 0 3,486,419 523,392	12/31/2012 ES Income Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	7,264,130 -80,023 7,344,153 5,633,975 1,710,178	-1.1% 101.1% 76.7% 23.3%	Short Term Key Performanace Salary Expense Fringe Benefits Current Ratio Days to Collect Avg Payment Days	32.9% 4.7% 4.4 96.1

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552619 WESTBOROUGH DIALYSIS CENTER						
	12/31/2012	366 Days Settled	I	Short Term		
CO, CA 94080)					
NIA (NORTH)						
Balance Sheet				Key Performanace	nd.	
-185,049	Total Charges	1,840,349		Salary Expense	36.1%	
597,649	Contract Allowance	-18,859	-1.0%	Fringe Benefits	4.4%	
0	Operating Revenue	1,859,208	101.0%			
412,600	Operating Expense	1,414,771	76.1%	Current Ratio	(2.1)	
88,726	Operating Margin	444,437	23.9%	Days to Collect	88.7	
0	Other Income	2,973	0.2%	Avg Payment Days	8.2	
323,873	Other Expense	0	0.0%	Depreciation Rate	18.3%	
412,599	Net Profit or Loss	447,410	24.1%	Return on Equity	138.1%	
ALY CITY DI	ALYSIS CENTER			For Profit		
A BOULEVAR	2201 JUNIPERO SERRA BOULEVARD, 12/31/2012 366 Days Settled Short Term SUITE A					
NIA)						
NIA) et	Income	: Statement		Key Performanace	nd.	
et	Income Total Charges	• Statement 5,709,601		Key Performanace	nd. 30.8%	
et			-1.2%	-		
-868,982	Total Charges	5,709,601		Salary Expense	30.8%	
-868,982 1,706,499	Total Charges Contract Allowance	5,709,601	-1.2%	Salary Expense	30.8%	
-868,982 1,706,499 75,829	Total Charges Contract Allowance Operating Revenue	5,709,601 -69,822 5,779,423	-1.2% 101.2% 82.5%	Salary Expense Fringe Benefits	30.8% 4.7%	
-868,982 1,706,499 75,829 913,346	Total Charges Contract Allowance Operating Revenue Operating Expense	5,709,601 -69,822 5,779,423 4,770,356	-1.2% 101.2% 82.5% 17.5%	Salary Expense Fringe Benefits Current Ratio	30.8% 4.7% (4.4)	
-868,982 1,706,499 75,829 913,346 196,609	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	5,709,601 -69,822 5,779,423 4,770,356 1,009,067	-1.2% 101.2% 82.5% 17.5%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.8% 4.7% (4.4) 97.4	
	CO, CA 94080 NIA (NORTH) et -185,049 597,649 0 412,600 88,726 0 323,873 412,599	12/31/2012 CO, CA 94080 NIA (NORTH) et Income -185,049 Total Charges 597,649 Contract Allowance 0 Operating Revenue 412,600 Operating Expense 88,726 Operating Margin 0 Other Income 323,873 Other Expense 412,599 Net Profit or Loss ALY CITY DIALYSIS CENTER	12/31/2012 366 Days Settled CO, CA 94080 NIA (NORTH) et Income Statement -185,049 Total Charges 1,840,349 597,649 Contract Allowance -18,859 0 Operating Revenue 1,859,208 412,600 Operating Expense 1,414,771 88,726 Operating Margin 444,437 0 Other Income 2,973 323,873 Other Expense 0 412,599 Net Profit or Loss 447,410	12/31/2012 366 Days Settled CO, CA 94080 NIA (NORTH) et Income Statement -185,049 Total Charges 1,840,349 597,649 Contract Allowance -18,859 -1.0% 0 Operating Revenue 1,859,208 101.0% 412,600 Operating Expense 1,414,771 76.1% 88,726 Operating Margin 444,437 23.9% 0 Other Income 2,973 0.2% 323,873 Other Expense 0 0.0% 412,599 Net Profit or Loss 447,410 24.1% NALY CITY DIALYSIS CENTER	12/31/2012 366 Days Settled Short Term	

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052773 WESTMINSTER SOUTH DIALYSIS					For Profit	
14014 MAGNOLIA S	Т	12/31/2012	366 Days Settled	I	Short Term	
WESTMINSTER, CA	92683					
ORANGE						
BLUE CROSS (TEXA	AS)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	3,411,358	Total Charges	5,455,643		Salary Expense	33.0%
Fixed Assets	1,256,787	Contract Allowance	260,303	4.8%	Fringe Benefits	5.0%
Other Assets	3,780	Operating Revenue	5,195,340	95.2%		
Total Assets	4,671,925	Operating Expense	4,326,110	83.3%	Current Ratio	10.5
Current Liabilities	325,341	Operating Margin	869,230	16.7%	Days to Collect	39.9
Long Term Liabilities	111,133	Other Income	923	0.0%	Avg Payment Days	8.9
Total Equity	4,235,452	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	4,671,926	Net Profit or Loss	870,153	16.7%	Return on Equity	20.5%
052837 WESTSIDE	DIALYSIS CEN	TER			For Profit	
300 SOUTH ROBER	TSON BLVD	12/31/2012	366 Days Settled	I	Short Term	
LOS ANGELES, CA	90048					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES				
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	1,855,255	Total Charges	9,355,040		Salary Expense	22.4%
Fixed Assets	91,848	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	4,418,988	Operating Revenue	9,355,040	100.0%		
Total Assets	6,366,091	Operating Expense	7,168,474	76.6%	Current Ratio	2.1
Current Liabilities	873,613	Operating Margin	2,186,566	23.4%	Days to Collect	23.0
Long Term Liabilities	800,751	Other Income	99	0.0%	Avg Payment Days	12.5
Total Equity	4,691,730	Other Expense	0	0.0%	Depreciation Rate	123.2%
Total Liab. and Equity	6,366,094	Net Profit or Loss	2,186,665	23.4%	Return on Equity	46.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552521 WHITE LAI	NE DIALYSIS				For Profit	
7701 WHITE LANE,	SUITE D	12/31/2012	366 Days Settled		Short Term	
BAKERSFIELD, CA 9	93309					
KERN						
BLUE CROSS (GEO	RGIA)					
Balance Sheet		Income	Statement		Key Performanace I	nd.
Current Assets	9,218,716	Total Charges	7,902,685		Salary Expense	31.2%
Fixed Assets	495,739	Contract Allowance	-490,919	-6.2%	Fringe Benefits	5.0%
Other Assets	9,656	Operating Revenue	8,393,604	106.2%		
Total Assets	9,724,111	Operating Expense	6,638,838	79.1%	Current Ratio	11.9
Current Liabilities	775,072	Operating Margin	1,754,766	20.9%	Days to Collect	63.4
Long Term Liabilities	92,926	Other Income	785	0.0%	Avg Payment Days	6.9
Total Equity	8,856,114	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	9,724,112	Net Profit or Loss	1,755,551	20.9%	Return on Equity	19.8%
552509 WHITTIER	DIALYSIS				For Profit	
10055 WHITTWOOD	LANE, SUITE A	12/31/2012	366 Days Settled		Short Term	
WHITTIER, CA 9060	3					
LOS ANGELES						
BLUE CROSS (TEXA	√S)					
Balance S	Balance Sheet		Income Statement		Key Performanace Ind.	
	Sheet	Income	Statement		Key Performanace I	nd.
Current Assets		Income Total Charges	Statement 4,997,031		Key Performanace I Salary Expense	nd. 30.0%
Current Assets Fixed Assets				0.9%	-	
	6,564,029	Total Charges	4,997,031	0.9% 99.1%	Salary Expense	30.0%
Fixed Assets	6,564,029 242,284	Total Charges Contract Allowance	4,997,031 45,510		Salary Expense Fringe Benefits	30.0%
Fixed Assets Other Assets	6,564,029 242,284 0	Total Charges Contract Allowance Operating Revenue	4,997,031 45,510 4,951,521	99.1% 100.9%	Salary Expense Fringe Benefits	30.0% 4.6%
Fixed Assets Other Assets Total Assets	6,564,029 242,284 0 6,806,313	Total Charges Contract Allowance Operating Revenue Operating Expense	4,997,031 45,510 4,951,521 4,997,309	99.1% 100.9% -0.9%	Salary Expense Fringe Benefits Current Ratio	30.0% 4.6% 27.8
Fixed Assets Other Assets Total Assets Current Liabilities	6,564,029 242,284 0 6,806,313 236,183	Total Charges Contract Allowance Operating Revenue Operating Expense Operating Margin	4,997,031 45,510 4,951,521 4,997,309 -45,788	99.1% 100.9% -0.9% -0.1%	Salary Expense Fringe Benefits Current Ratio Days to Collect	30.0% 4.6% 27.8 78.9

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052884 WHITTIER KIDNEY DIALYSIS CENTER					For Profit	
16417 EAST WHITTI	IER BLVD	12/31/2012	366 Days Settled		Short Term	
WHITTIER, CA 9060	3					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	280,156	Total Charges	7,674,649		Salary Expense	37.6%
Fixed Assets	435,861	Contract Allowance	4,742	0.1%	Fringe Benefits	5.1%
Other Assets	16,400	Operating Revenue	7,669,907	99.9%		
Total Assets	732,417	Operating Expense	5,710,512	74.5%	Current Ratio	15.6
Current Liabilities	17,953	Operating Margin	1,959,395	25.5%	Days to Collect	11.6
Long Term Liabilities	0	Other Income	25,098	0.3%	Avg Payment Days	1.2
Total Equity	714,464	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	732,417	Net Profit or Loss	1,984,493	25.9%	Return on Equity	277.8%
052631 WILSHIRE	DIALYSIS CENT	TER			For Profit	
1212 WILSHIRE BLV	/D	12/31/2012	366 Days Settled		Short Term	
LOS ANGELES, CA	90017					
LOS ANGELES						
NATIONAL GOVERN	NMENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	-1,354,848	Total Charges	6,441,744		Salary Expense	34.2%
Fixed Assets	160,197	Contract Allowance	18,074	0.3%	Fringe Benefits	5.3%
Other Assets	-2,649,423	Operating Revenue	6,423,670	99.7%		
Total Assets	-3,844,074	Operating Expense	5,516,432	85.9%	Current Ratio	(2.1)
Current Liabilities	658,170	Operating Margin	907,238	14.1%	Days to Collect	26.3
Long Term Liabilities	0	Other Income	-429,574	-6.7%	Avg Payment Days	9.8
Total Equity	-4,502,242	Other Expense	0	0.0%	Depreciation Rate	29.8%
Total Liab. and Equity	-3,844,072	Net Profit or Loss	477,664	7.4%	Return on Equity	-10.6%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052825 WOODLAN	For Profit					
35 WEST MAIN STR	EET	12/31/2012	366 Days Settled	d	Short Term	
WOODLAND, CA 950	695					
YOLO						
BLUE CROSS (CALI	FORNIA)					
Balance S	Balance Sheet Income Statement			Key Performanace	Ind.	
Current Assets	669,010	Total Charges	3,215,987		Salary Expense	33.4%
Fixed Assets	375,503	Contract Allowance	0	0.0%	Fringe Benefits	1.6%
Other Assets	9,564	Operating Revenue	3,215,987	100.0%		
Total Assets	1,054,077	Operating Expense	3,295,133	102.5%	Current Ratio	44.1
Current Liabilities	15,182	Operating Margin	-79,146	-2.5%	Days to Collect	0.2
Long Term Liabilities	0	Other Income	153	0.0%	Avg Payment Days	1.7
Total Equity	1,038,895	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	1,054,077	Net Profit or Loss	(78,993)	-2.5%	Return on Equity	-7.6%
552647 YOSEMITE	DIALYSIS CEN	TER			For Profit	
464 E YOSEMITE A\	/ENUE, STE B	12/31/2012	366 Days Settled	ł	Short Term	
MERCED, CA 95340						
MERCED						
PALMETTO (CALIFO	DRNIA)					
Balance S	Sheet	Income	Statement		Key Performanace	Ind.
Current Assets	0	Total Charges	1,792,368		Salary Expense	32.8%
Fixed Assets	49,011	Contract Allowance	70,400	3.9%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	1,721,968	96.1%		
Total Assets	49,011	Operating Expense	1,814,370	105.4%	Current Ratio	
Current Liabilities	0	Operating Margin	-92,402	-5.4%	Days to Collect	6.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	49,011	Other Expense	0	0.0%	Depreciation Rate	38.2%
Total Liab. and Equity	49,011	Net Profit or Loss	(92,402)	-5.4%	Return on Equity	-188.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552606 YOSEMITE STREET DIALYSIS CENTER					For Profit	
1650 WEST YOSEM	ITE AVENUE	12/31/2012	366 Days Settled		Short Term	
MANTECA, CA 9533	7					
SAN JOAQUIN						
BLUE CROSS (SOU	TH CAROLINA)					
Balance Sheet		Income	Statement		Key Performanace	nd.
Current Assets	-1,074,156	Total Charges	3,517,702		Salary Expense	36.5%
Fixed Assets	1,091,052	Contract Allowance	-281,363	-8.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	3,799,065	108.0%		
Total Assets	16,896	Operating Expense	3,448,584	90.8%	Current Ratio	(1.9)
Current Liabilities	567,909	Operating Margin	350,481	9.2%	Days to Collect	31.6
Long Term Liabilities	75,383	Other Income	539	0.0%	Avg Payment Days	9.4
Total Equity	-626,398	Other Expense	0	0.0%	Depreciation Rate	18.3%
Total Liab. and Equity	16,894	Net Profit or Loss	351,020	9.2%	Return on Equity	-56.0%
052563 YUBA CITY	DIALYSIS CEN	ITER			For Profit	
1525 PLUMAS COUR	RT, # A	12/31/2012 366 Days Settled		Short Term		
YUBA CITY, CA 9599	91					
SUTTER						
PALMETTO (CALIFO	ORNIA (NORTH)					
Balance S	Sheet	Income	Statement		Key Performanace	nd.
Current Assets	9,041,502	Total Charges	3,799,700		Salary Expense	37.6%
Fixed Assets	478,306	Contract Allowance	81,292	2.1%	Fringe Benefits	5.7%
Other Assets	2,976	Operating Revenue	3,718,408	97.9%		
Total Assets	9,522,784	Operating Expense	3,354,394	90.2%	Current Ratio	27.4
Current Liabilities	329,900	Operating Margin	364,014	9.8%	Days to Collect	20.5
Long Term Liabilities	82,845	Other Income	-73,106	-2.0%	Avg Payment Days	9.7
Total Equity	9,110,038	Other Expense	0	0.0%	Depreciation Rate	17.2%
		Net Profit or Loss	290,908		Return on Equity	3.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052877 YUBA SUT	TER DIALYSIS				For Profit	
2115 E ONSTOTT RI	D	12/31/2012	366 Days Settled		Short Term	
YUBA CITY, CA 9599	91					
SUTTER						
PALMETTO (CALIFO	ORNIA)					
Balance S	Balance Sheet Income Statement				Key Performanace	lnd.
Current Assets	1,665,150	Total Charges	6,119,980		Salary Expense	34.7%
Fixed Assets	986,088	Contract Allowance	1,865,845	30.5%	Fringe Benefits	10.5%
Other Assets	15,393	Operating Revenue	4,254,135	69.5%		
Total Assets	2,666,631	Operating Expense	2,675,111	62.9%	Current Ratio	3.3
Current Liabilities	511,068	Operating Margin	1,579,024	37.1%	Days to Collect	15.6
Long Term Liabilities	763,750	Other Income	0	0.0%	Avg Payment Days	13.4
Total Equity	1,391,814	Other Expense	0	0.0%	Depreciation Rate	14.2%
Total Liab. and Equity	2,666,632	Net Profit or Loss	1,579,024	37.1%	Return on Equity	113.5%
552578 YUCAIPA [DIALYSIS CENT	ER			For Profit	
33487 YUCAIPA BLV	/D	12/31/2012	366 Days Settled		Short Term	
YUCAIPA, CA 92399						
SAN BERNARDINO						
NATIONAL GOVERN	MENT SERVICE	ES .				
Balance S	Sheet	Income	Statement		Key Performanace	lnd.
Current Assets	640,926	Total Charges	2,362,296		Salary Expense	36.5%
Fixed Assets	510,465	Contract Allowance	14,586	0.6%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	2,347,710	99.4%		
Total Assets	1,151,391	Operating Expense	2,211,364	94.2%	Current Ratio	3.4
Current Liabilities	189,683	Operating Margin	136,346	5.8%	Days to Collect	13.7
Long Term Liabilities	91,992	Other Income	-27,517	-1.2%	Avg Payment Days	9.0
Total Equity	869,716	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	1,151,391	Net Profit or Loss	108,829	4.6%	Return on Equity	12.5%

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