

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672626 ELIK DIALYSIS HOME THERAPY

For Profit

1445 NORTH LOOP WEST, SUITE 720

12/31/2011 365 Days Settled

Short Term

HOUSTON, TX 77008

HARRIS

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	236,765	Total Charges	2,866,993,978		Salary Expense	50.2%
Fixed Assets	601,506	Contract Allowance	0	0.0%	Fringe Benefits	0.4%
Other Assets	7,512	Operating Revenue	2,866,993,978	100.0%	Current Ratio	2.4
Total Assets	845,783	Operating Expense	2,451,404	0.1%	Days to Collect	0.0
Current Liabilities	99,684	Operating Margin	2,864,542,574	99.9%	Avg Payment Days	10.7
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	19.9%
Total Equity	746,099	Other Expense	0	0.0%	Return on Equity	383,936.0%
Total Liab. and Equity	845,783	Net Profit or Loss	2,864,542,574	99.9%		

022500 RENAL CARE GROUP- ANCHORAGE

For Profit

3950 LAUREL STREET

12/31/2011 365 Days Settled

Short Term

ANCHORAGE, AK 99508

ANCHORAGE

BLUE CROSS (OREGON)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,971,735	Total Charges	25,854,560		Salary Expense	27.1%
Fixed Assets	86,569,816	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	25,854,560	100.0%	Current Ratio	(5.0)
Total Assets	90,541,551	Operating Expense	12,189,675	47.1%	Days to Collect	0.0
Current Liabilities	-796,988	Operating Margin	13,664,885	52.9%	Avg Payment Days	(3.6)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.1%
Total Equity	-89,744,563	Other Expense	0	0.0%	Return on Equity	-15.2%
Total Liab. and Equity	-90,541,551	Net Profit or Loss	13,664,885	52.9%		

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502500 NKC - SEATTLE KIDNEY CENTER				Not for Profit	
548 - 15TH AVENUE		6/30/2011 365 Days Reopened		Short Term	
SEATTLE, WA 98122					
KING					
BLUE CROSS (WASHINGTON & ALASKA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	7,158,024	Total Charges	59,253,514	Salary Expense	27.2%
Fixed Assets	4,948,781	Contract Allowance	34,247,875	57.8%	Fringe Benefits 6.5%
Other Assets	4,849,560	Operating Revenue	25,005,639	42.2%	
Total Assets	16,956,365	Operating Expense	20,256,187	81.0%	Current Ratio 3.2
Current Liabilities	2,241,042	Operating Margin	4,749,452	19.0%	Days to Collect 30.4
Long Term Liabilities	5,219,667	Other Income	42,110	0.2%	Avg Payment Days 28.5
Total Equity	9,495,656	Other Expense	0	0.0%	Depreciation Rate 17.4%
Total Liab. and Equity	16,956,365	Net Profit or Loss	4,791,562	19.2%	Return on Equity 50.5%
052673 BAKERSFIELD DIALYSIS CENTER				For Profit	
5143 OFFICE PARK DRIVE		12/31/2011 365 Days Settled		Short Term	
BAKERSFIELD, CA 93309					
KERN					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	-13,421,189	Total Charges	18,478,550	Salary Expense	35.6%
Fixed Assets	2,540,807	Contract Allowance	-387,771	-2.1%	Fringe Benefits 5.4%
Other Assets	15,745,232	Operating Revenue	18,866,321	102.1%	
Total Assets	4,864,850	Operating Expense	19,797,507	104.9%	Current Ratio (19.8)
Current Liabilities	678,939	Operating Margin	-931,186	-4.9%	Days to Collect 24.8
Long Term Liabilities	0	Other Income	7,198	0.0%	Avg Payment Days 8.9
Total Equity	4,185,909	Other Expense	0	0.0%	Depreciation Rate 14.5%
Total Liab. and Equity	4,864,848	Net Profit or Loss	(923,988)	-4.9%	Return on Equity -22.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	31,283,759	Total Charges	18,135,129	Salary Expense	28.6%	
Fixed Assets	1,119,060	Contract Allowance	-506,325	-2.8%	Fringe Benefits	5.0%
Other Assets	8,299,064	Operating Revenue	18,641,454	102.8%	Current Ratio	60.4
Total Assets	40,701,883	Operating Expense	16,404,721	88.0%	Days to Collect	1.3
Current Liabilities	518,033	Operating Margin	2,236,733	12.0%	Avg Payment Days	4.8
Long Term Liabilities	400,397	Other Income	7,560	0.0%	Depreciation Rate	22.1%
Total Equity	39,783,454	Other Expense	0	0.0%	Return on Equity	5.6%
Total Liab. and Equity	40,701,884	Net Profit or Loss	2,244,293	12.0%		

452572 MED CENTER DIALYSIS

For Profit

5610 ALMEDA

12/31/2011 365 Days Settled

Short Term

HOUSTON, TX 77004

HARRIS

BLUE CROSS (TEXAS)

332512 NEPHROLOGY FOUNDATION OF BROOKLYN

Not for Profit

342-44 FLATBUSH AVE

12/31/2011 365 Days Settled

Short Term

BROOKLYN, NY 11238

KINGS

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

322501 BMA - SANTA FE DIALYSIS CENTER				For Profit		
641 HARKLE ROAD		12/31/2011 365 Days Settled		Short Term		
SANTA FE, NM 87505						
SANTA FE						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,496,892	Total Charges	18,060,129	Salary Expense	20.4%	
Fixed Assets	39,533,528	Contract Allowance	0	0.0%	Fringe Benefits	2.4%
Other Assets	0	Operating Revenue	18,060,129	100.0%		
Total Assets	42,030,420	Operating Expense	10,101,536	55.9%	Current Ratio	(1.6)
Current Liabilities	-1,572,470	Operating Margin	7,958,593	44.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.2)
Total Equity	-40,457,950	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	-42,030,420	Net Profit or Loss	7,958,593	44.1%	Return on Equity	-19.7%
022506 LIBERTY DIALYSIS - ALASKA LLC				For Profit		
901 EAST DIAMOND BLVD		12/31/2011 365 Days Settled		Short Term		
ANCHORAGE, AK 99515						
ANCHORAGE						
NORIDIAN GVT SERVICES (AK)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,542,755	Total Charges	18,050,100	Salary Expense	35.0%	
Fixed Assets	2,974,450	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	41,566	Operating Revenue	18,050,100	100.0%		
Total Assets	8,558,771	Operating Expense	6,723,737	37.3%	Current Ratio	5.9
Current Liabilities	937,861	Operating Margin	11,326,363	62.7%	Days to Collect	100.6
Long Term Liabilities	2,203,379	Other Income	15,562	0.1%	Avg Payment Days	12.0
Total Equity	5,417,531	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	8,558,771	Net Profit or Loss	11,341,925	62.8%	Return on Equity	209.4%

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072501 BRIDGEPORT DIALYSIS			For Profit			
900 MADISON AVENUE		12/31/2011 365 Days Settled		Short Term		
BRIDGEPORT, CT 06606						
FAIRFIELD						
NATIONAL GOVT SERVICES (CONNECTICUT)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	32,615,483	Total Charges	16,492,448	Salary Expense	31.0%	
Fixed Assets	601,414	Contract Allowance	-83,610	-0.5%	Fringe Benefits	5.1%
Other Assets	3,997,178	Operating Revenue	16,576,058	100.5%		
Total Assets	<u>37,214,075</u>	Operating Expense	<u>11,245,207</u>	67.8%	Current Ratio	65.5
Current Liabilities	497,652	Operating Margin	5,330,851	32.2%	Days to Collect	4.3
Long Term Liabilities	15,499	Other Income	331	0.0%	Avg Payment Days	7.9
Total Equity	<u>36,700,924</u>	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	<u>37,214,075</u>	Net Profit or Loss	<u>5,331,182</u>	32.2%	Return on Equity	14.5%

442583 VANDERBILT DIALYSIS CLINIC			Not for Profit			
1500 21ST AVENUE SUITE 3600		6/30/2011 365 Days Settled		Short Term		
NASHVILLE, TN 37212						
DAVIDSON						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,567,970	Total Charges	16,643,100	Salary Expense	53.7%	
Fixed Assets	1,475,960	Contract Allowance	702,410	4.2%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	15,940,690	95.8%		
Total Assets	<u>11,043,930</u>	Operating Expense	<u>10,013,710</u>	62.8%	Current Ratio	4.8
Current Liabilities	2,006,604	Operating Margin	5,926,980	37.2%	Days to Collect	126.3
Long Term Liabilities	1,679,830	Other Income	0	0.0%	Avg Payment Days	18.1
Total Equity	<u>7,357,495</u>	Other Expense	0	0.0%	Depreciation Rate	0.6%
Total Liab. and Equity	<u>11,043,929</u>	Net Profit or Loss	<u>5,926,980</u>	37.2%	Return on Equity	80.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,855,246	Total Charges	15,803,498	Salary Expense	30.9%	
Fixed Assets	1,777,017	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	0	Operating Revenue	15,803,498	100.0%		
Total Assets	4,632,263	Operating Expense	14,128,209	89.4%	Current Ratio	0.7
Current Liabilities	4,187,264	Operating Margin	1,675,289	10.6%	Days to Collect	49.7
Long Term Liabilities	-14,366,443	Other Income	63,339	0.4%	Avg Payment Days	97.2
Total Equity	14,811,442	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	4,632,263	Net Profit or Loss	1,738,628	11.0%	Return on Equity	11.7%

122518 LIBERTY DIALYSIS HAWAII LLC-SIEMSEN DIALYSIS

For Profit

2230 LILIHA STREET

12/31/2011 365 Days Settled

Short Term

HONOLULU, HI 96817

HONOLULU

PALMETTO (HAWAII)

502530 RENAL CARE GROUP - LACEY

For Profit

719 SLEATER-KINNEY RD SE

12/31/2011 365 Days Settled

Short Term

LACEY, WA 98503

THURSTON

BLUE CROSS (OREGON)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552627 RIVERSIDE PD CENTRAL			For Profit			
3660 PARK SIERRA DRIVE, SUITE 108		12/31/2011 365 Days Settled		Short Term		
RIVERSIDE, CA 92505						
RIVERSIDE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,412,934	Total Charges	10,560,069	Salary Expense	22.5%	
Fixed Assets	438,534	Contract Allowance	-4,716,996	-44.7%	Fringe Benefits	3.2%
Other Assets	7,000	Operating Revenue	15,277,065	144.7%		
Total Assets	1,858,468	Operating Expense	7,892,205	51.7%	Current Ratio	1.5
Current Liabilities	935,681	Operating Margin	7,384,860	48.3%	Days to Collect	21.3
Long Term Liabilities	-13,167,512	Other Income	7,097	0.0%	Avg Payment Days	16.8
Total Equity	14,090,298	Other Expense	0	0.0%	Depreciation Rate	39.1%
Total Liab. and Equity	1,858,467	Net Profit or Loss	7,391,957	48.4%	Return on Equity	52.5%
122509 FMC-DIALYSIS SERVICES OF PEARLRIDGE			For Profit			
98-1005 MOANALUA ROAD SUITE 420		12/31/2011 365 Days Settled		Short Term		
AIEA, HI 96701						
HONOLULU						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,424,599	Total Charges	15,126,420	Salary Expense	25.8%	
Fixed Assets	-438,583	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	2,019,989	Operating Revenue	15,126,420	100.0%		
Total Assets	4,006,005	Operating Expense	16,649,363	110.1%	Current Ratio	(2.6)
Current Liabilities	-926,895	Operating Margin	-1,522,943	-10.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.3)
Total Equity	-3,079,109	Other Expense	0	0.0%	Depreciation Rate	38.4%
Total Liab. and Equity	-4,006,004	Net Profit or Loss	(1,522,943)	-10.1%	Return on Equity	49.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,023,332	Total Charges	15,038,207	Salary Expense	38.7%	
Fixed Assets	494,829	Contract Allowance	0	0.0%	Fringe Benefits	4.5%
Other Assets	21,859,297	Operating Revenue	15,038,207	100.0%	Current Ratio	0.8
Total Assets	25,377,458	Operating Expense	10,921,781	72.6%	Days to Collect	27.5
Current Liabilities	3,847,156	Operating Margin	4,116,426	27.4%	Avg Payment Days	61.3
Long Term Liabilities	0	Other Income	123,965	0.8%	Depreciation Rate	20.8%
Total Equity	21,490,302	Other Expense	0	0.0%	Return on Equity	19.7%
Total Liab. and Equity	25,337,458	Net Profit or Loss	4,240,391	28.2%		

332520 ROGOSIN INSTITUTE INC

Not for Profit

505 EAST 70TH STREET 2ND FLOOR

12/31/2011 365 Days Settled

Short Term

NEW YORK, NY 10021

NEW YORK

NATIONAL GOVERNMENT SERVICES

252513 RENAL CARE GROUP-TUPELO

For Profit

1031 SOUTH MADISON STREET

12/31/2011 365 Days Settled

Short Term

TUPELO, MS 38801

LEE

BLUE CROSS (MISSISSIPPI)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452840 US RENAL CARE HOME THERAPIES				For Profit	
1313 LA CONCHA		12/31/2011 365 Days Submitted		Short Term	
HOUSTON, TX 77054					
HARRIS					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	40,183	Total Charges	74,523,146	Salary Expense	30.2%
Fixed Assets	788,641	Contract Allowance	60,361,350	81.0%	Fringe Benefits 6.9%
Other Assets	4,751,454	Operating Revenue	14,161,796	19.0%	
Total Assets	<u>5,580,278</u>	Operating Expense	<u>8,762,513</u>	61.9%	Current Ratio 0.0
Current Liabilities	-5,079,759	Operating Margin	5,399,283	38.1%	Days to Collect (66.0)
Long Term Liabilities	-17,778	Other Income	554	0.0%	Avg Payment Days 11.9
Total Equity	<u>10,677,815</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate 20.7%
Total Liab. and Equity	<u>5,580,278</u>	Net Profit or Loss	<u>5,399,837</u>	38.1%	Return on Equity 50.6%
052546 DALY CITY DIALYSIS				For Profit	
1498 SOUTHGATE AVE		12/31/2011 365 Days Settled		Short Term	
DALY CITY, CA 94015					
SAN MATEO					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	22,048,696	Total Charges	14,159,624	Salary Expense	32.2%
Fixed Assets	3,644,679	Contract Allowance	48,465	0.3%	Fringe Benefits 5.5%
Other Assets	0	Operating Revenue	14,111,159	99.7%	
Total Assets	<u>25,693,375</u>	Operating Expense	<u>11,801,772</u>	83.6%	Current Ratio 54.2
Current Liabilities	406,826	Operating Margin	2,309,387	16.4%	Days to Collect 10.6
Long Term Liabilities	0	Other Income	6,390	0.0%	Avg Payment Days 7.7
Total Equity	<u>25,286,547</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate 3.9%
Total Liab. and Equity	<u>25,693,373</u>	Net Profit or Loss	<u>2,315,777</u>	16.4%	Return on Equity 9.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,351,145	Total Charges	13,772,718	Salary Expense	33.6%	
Fixed Assets	21,329,674	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	4,852,315	Operating Revenue	13,772,718	100.0%	Current Ratio	(3.2)
Total Assets	30,533,134	Operating Expense	7,595,783	55.2%	Days to Collect	0.6
Current Liabilities	-1,374,772	Operating Margin	6,176,935	44.8%	Avg Payment Days	(4.3)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.3%
Total Equity	-29,158,362	Other Expense	0	0.0%	Return on Equity	-21.2%
Total Liab. and Equity	-30,533,134	Net Profit or Loss	6,176,935	44.8%		

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,853,147	Total Charges	44,276,412	Salary Expense	29.0%	
Fixed Assets	0	Contract Allowance	30,922,036	69.8%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	13,354,376	30.2%	Current Ratio	2.1
Total Assets	3,853,147	Operating Expense	9,224,272	69.1%	Days to Collect	86.2
Current Liabilities	1,818,397	Operating Margin	4,130,104	30.9%	Avg Payment Days	48.8
Long Term Liabilities	0	Other Income	416,714	3.1%	Depreciation Rate	0.0%
Total Equity	2,034,750	Other Expense	0	0.0%	Return on Equity	223.5%
Total Liab. and Equity	3,853,147	Net Profit or Loss	4,546,818	34.0%		

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,686,249	Total Charges	13,336,060		Salary Expense	28.1%
Fixed Assets	32,035,072	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	6,793	Operating Revenue	13,336,060	100.0%	Current Ratio	(2.4)
Total Assets	34,728,114	Operating Expense	6,111,633	45.8%	Days to Collect	0.0
Current Liabilities	-1,125,559	Operating Margin	7,224,427	54.2%	Avg Payment Days	(4.6)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.1%
Total Equity	-33,602,555	Other Expense	0	0.0%	Return on Equity	-21.5%
Total Liab. and Equity	-34,728,114	Net Profit or Loss	7,224,427	54.2%		

502527 SPOKANE KIDNEY CENTER

For Profit

610 SOUTH SHERMAN AVENUE, SUITE 101 12/31/2011 365 Days Settled

Short Term

SPOKANE, WA 99202

SPOKANE

BLUE CROSS (OREGON)

012526 RCG PRINCETON

For Profit

708 COTTON AVENUE 12/31/2011 365 Days Settled

Short Term

BIRMINGHAM, AL 35211

JEFFERSON

BLUE CROSS (ALABAMA)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142676 AFFILIATED DIALYSIS CENTERS LLC				For Profit
715 LAKE STREET SUITE 318		12/31/2011 365 Days Reopened		Short Term
OAK PARK, IL 60301				
COOK				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	5,718,917	Total Charges	13,140,240	Salary Expense 24.0%
Fixed Assets	852,793	Contract Allowance	0	0.0% Fringe Benefits 7.0%
Other Assets	46,793	Operating Revenue	13,140,240	100.0%
Total Assets	6,618,503	Operating Expense	12,133,876	92.3% Current Ratio 4.1
Current Liabilities	1,397,964	Operating Margin	1,006,364	7.7% Days to Collect (0.8)
Long Term Liabilities	731,453	Other Income	0	0.0% Avg Payment Days 11.2
Total Equity	4,489,086	Other Expense	0	0.0% Depreciation Rate 8.3%
Total Liab. and Equity	6,618,503	Net Profit or Loss	1,006,364	7.7% Return on Equity 22.4%
282520 RAI CARE-CENTER ST-OMAHA				Public
4411 CENTER DRIVE SUITE A		12/31/2011 365 Days Submitted		Short Term
OMAHA, NE 68105				
DOUGLAS				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	2,213,320	Total Charges	108,317,900	Salary Expense 26.9%
Fixed Assets	796,019	Contract Allowance	95,329,326	88.0% Fringe Benefits 7.3%
Other Assets	0	Operating Revenue	12,988,574	12.0%
Total Assets	3,009,339	Operating Expense	5,509,940	42.4% Current Ratio 5.2
Current Liabilities	426,910	Operating Margin	7,478,634	57.6% Days to Collect 8,616.3
Long Term Liabilities	0	Other Income	275,181	2.1% Avg Payment Days 27.9
Total Equity	2,582,431	Other Expense	0	0.0% Depreciation Rate 24.2%
Total Liab. and Equity	3,009,341	Net Profit or Loss	7,753,815	59.7% Return on Equity 300.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

342511 SOUTHEASTERN DIALYSIS CENTER -WILMINGTON				For Profit		
2215 YAUPON DRIVE		12/31/2011 365 Days Settled		Short Term		
WILMINGTON, NC 28407						
NEW HANOVER						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	40,853,982	Total Charges	12,844,246	Salary Expense	24.4%	
Fixed Assets	391,080	Contract Allowance	-32,069	-0.2%	Fringe Benefits	4.2%
Other Assets	116,633	Operating Revenue	12,876,315	100.2%		
Total Assets	41,361,695	Operating Expense	10,162,469	78.9%	Current Ratio	98.9
Current Liabilities	413,068	Operating Margin	2,713,846	21.1%	Days to Collect	6.9
Long Term Liabilities	0	Other Income	-568,697	-4.4%	Avg Payment Days	3.3
Total Equity	40,948,628	Other Expense	0	0.0%	Depreciation Rate	30.7%
Total Liab. and Equity	41,361,696	Net Profit or Loss	2,145,149	16.7%	Return on Equity	5.2%
122510 LIBERTY DIALYSIS-MAUI DIALYSIS FACILITY				For Profit		
105 MAUI LANI PARKWAY, SUITE 105		12/31/2011 365 Days Settled		Short Term		
WAILUKU, HI 96793						
MAUI						
PALMETTO (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,297,162	Total Charges	12,742,914	Salary Expense	29.3%	
Fixed Assets	3,536,518	Contract Allowance	0	0.0%	Fringe Benefits	10.8%
Other Assets	0	Operating Revenue	12,742,914	100.0%		
Total Assets	5,833,680	Operating Expense	9,636,234	75.6%	Current Ratio	0.6
Current Liabilities	3,597,830	Operating Margin	3,106,680	24.4%	Days to Collect	47.4
Long Term Liabilities	-18,890,099	Other Income	41,467	0.3%	Avg Payment Days	132.2
Total Equity	21,125,949	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	5,833,680	Net Profit or Loss	3,148,147	24.7%	Return on Equity	14.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,632,507	Total Charges	12,778,144	Salary Expense	22.4%	
Fixed Assets	922,831	Contract Allowance	77,507	0.6%	Fringe Benefits	4.1%
Other Assets	10,186,997	Operating Revenue	12,700,637	99.4%		
Total Assets	22,742,335	Operating Expense	5,314,091	41.8%	Current Ratio	32.5
Current Liabilities	357,462	Operating Margin	7,386,546	58.2%	Days to Collect	5.7
Long Term Liabilities	0	Other Income	163	0.0%	Avg Payment Days	4.4
Total Equity	22,384,876	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	22,742,338	Net Profit or Loss	7,386,709	58.2%	Return on Equity	33.0%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,895,590	Total Charges	12,657,795	Salary Expense	22.0%	
Fixed Assets	-80,374,511	Contract Allowance	0	0.0%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	12,657,795	100.0%		
Total Assets	-78,478,921	Operating Expense	11,225,273	88.7%	Current Ratio	(3.0)
Current Liabilities	-630,846	Operating Margin	1,432,522	11.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.5)
Total Equity	79,109,767	Other Expense	0	0.0%	Depreciation Rate	-0.4%
Total Liab. and Equity	78,478,921	Net Profit or Loss	1,432,522	11.3%	Return on Equity	1.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

072507 NEW HAVEN DIALYSIS				For Profit		
100 CHURCH ST SOUTH SUITE C		12/31/2011 365 Days Submitted		Short Term		
NEW HAVEN, CT 06519						
NEW HAVEN						
NATIONAL GOVT SERVICES (CONNECTICUT)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	23,988,605	Total Charges	12,677,493	Salary Expense	30.9%	
Fixed Assets	596,574	Contract Allowance	53,142	0.4%	Fringe Benefits	4.5%
Other Assets	130,753	Operating Revenue	12,624,351	99.6%		
Total Assets	24,715,932	Operating Expense	8,840,255	70.0%	Current Ratio	51.5
Current Liabilities	465,357	Operating Margin	3,784,096	30.0%	Days to Collect	15.7
Long Term Liabilities	23,740	Other Income	1,426	0.0%	Avg Payment Days	5.7
Total Equity	24,226,834	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	24,715,931	Net Profit or Loss	3,785,522	30.0%	Return on Equity	15.6%
322503 DAVITA - FOUR CORNERS DIALYSIS				For Profit		
801 WEST BROADWAY		12/31/2011 365 Days Settled		Short Term		
FARMINGTON, NM 87401						
SAN JUAN						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,204,586	Total Charges	11,800,041	Salary Expense	26.7%	
Fixed Assets	844,741	Contract Allowance	-730,810	-6.2%	Fringe Benefits	5.1%
Other Assets	700	Operating Revenue	12,530,851	106.2%		
Total Assets	4,050,027	Operating Expense	6,675,376	53.3%	Current Ratio	6.8
Current Liabilities	474,148	Operating Margin	5,855,475	46.7%	Days to Collect	11.1
Long Term Liabilities	655,279	Other Income	-3,005,509	-24.0%	Avg Payment Days	4.7
Total Equity	2,920,600	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	4,050,027	Net Profit or Loss	2,849,966	22.7%	Return on Equity	97.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

032528 FRESINIUS MEDICAL CARE-THUNDERBIRD				For Profit
5750 WEST THUNDERBIRD, SUITE G-750		12/31/2011 365 Days Settled		Short Term
GLENDALE, AZ 85306				
MARICOPA				
NORIDIAN ADMIN SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,804,556	Total Charges	12,273,110	Salary Expense 32.8%
Fixed Assets	94,694	Contract Allowance	0	0.0% Fringe Benefits 5.3%
Other Assets	0	Operating Revenue	12,273,110	100.0%
Total Assets	1,899,250	Operating Expense	5,543,743	45.2% Current Ratio 0.1
Current Liabilities	21,706,619	Operating Margin	6,729,367	54.8% Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days 1,462.0
Total Equity	-23,605,869	Other Expense	0	0.0% Depreciation Rate 35.1%
Total Liab. and Equity	-1,899,250	Net Profit or Loss	6,729,367	54.8% Return on Equity -28.5%
052572 SATELLITE DIALYSIS				Not for Profit
2121 ALEXIAN DR, STE 118		12/31/2011 365 Days Settled		Short Term
SAN JOSE, CA 95116				
SANTA CLARA				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	22,426,229	Total Charges	12,232,821	Salary Expense 33.1%
Fixed Assets	974,738	Contract Allowance	-26,560	-0.2% Fringe Benefits 10.0%
Other Assets	0	Operating Revenue	12,259,381	100.2%
Total Assets	23,400,967	Operating Expense	10,454,593	85.3% Current Ratio 22.7
Current Liabilities	986,186	Operating Margin	1,804,788	14.7% Days to Collect 641.6
Long Term Liabilities	14,089	Other Income	0	0.0% Avg Payment Days 25.9
Total Equity	22,400,692	Other Expense	0	0.0% Depreciation Rate 8.9%
Total Liab. and Equity	23,400,967	Net Profit or Loss	1,804,788	14.7% Return on Equity 8.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

252505 CENTRAL DIALYSIS UNIT				For Profit
381 MEDICAL DR		12/31/2011 365 Days Settled		Short Term
JACKSON, MS 39216				
HINDS				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,755,747	Total Charges	12,100,751	Salary Expense 23.9%
Fixed Assets	32,346,057	Contract Allowance	0 0.0%	Fringe Benefits 5.5%
Other Assets	0	Operating Revenue	12,100,751 100.0%	
Total Assets	34,101,804	Operating Expense	9,457,544 78.2%	Current Ratio (2.9)
Current Liabilities	-607,227	Operating Margin	2,643,207 21.8%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0 0.0%	Avg Payment Days (10.1)
Total Equity	-33,494,576	Other Expense	0 0.0%	Depreciation Rate 1.1%
Total Liab. and Equity	-34,101,803	Net Profit or Loss	2,643,207 21.8%	Return on Equity -7.9%
382505 ROGUE VALLEY DIALYSIS				For Profit
760 GOLF VIEW DRIVE, SUITE 100		12/31/2011 365 Days Reopened		Short Term
MEDFORD, OR 97504				
JACKSON				
BLUE CROSS (OREGON)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	3,424,878	Total Charges	11,508,358	Salary Expense 35.4%
Fixed Assets	975,790	Contract Allowance	-498,270 -4.3%	Fringe Benefits 5.4%
Other Assets	17,229,244	Operating Revenue	12,006,628 104.3%	
Total Assets	21,629,912	Operating Expense	8,218,460 68.4%	Current Ratio 4.2
Current Liabilities	816,301	Operating Margin	3,788,168 31.6%	Days to Collect 27.6
Long Term Liabilities	140,991	Other Income	-1,296,055 -10.8%	Avg Payment Days 7.5
Total Equity	20,672,621	Other Expense	0 0.0%	Depreciation Rate 37.9%
Total Liab. and Equity	21,629,913	Net Profit or Loss	2,492,113 20.8%	Return on Equity 12.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

342522 WAKE DIALYSIS CLINIC, INC				For Profit		
3604 BUSH STREET		12/31/2011 365 Days Settled		Short Term		
RALEIGH, NC 27609						
WAKE						
BLUE CROSS (NORTH CAROLINA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,209,931	Total Charges	11,998,741	Salary Expense	30.6%	
Fixed Assets	21,787,533	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	14,951,437	Operating Revenue	11,998,741	100.0%		
Total Assets	38,948,901	Operating Expense	7,821,543	65.2%	Current Ratio	(2.9)
Current Liabilities	-759,490	Operating Margin	4,177,198	34.8%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(20.8)
Total Equity	-38,189,410	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	-38,948,900	Net Profit or Loss	4,177,198	34.8%	Return on Equity	-10.9%
052714 DESERT CITIES DIALYSIS				For Profit		
12675 HESPERIA ROAD		12/31/2011 365 Days Settled		Short Term		
VICTORVILLE, CA 92392						
SAN BERNARDINO						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,422,566	Total Charges	11,994,801	Salary Expense	38.5%	
Fixed Assets	40,256	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	514,624	Operating Revenue	11,994,801	100.0%		
Total Assets	4,977,446	Operating Expense	7,205,208	60.1%	Current Ratio	4.4
Current Liabilities	1,013,704	Operating Margin	4,789,593	39.9%	Days to Collect	17.3
Long Term Liabilities	55,000	Other Income	7,419	0.1%	Avg Payment Days	14.9
Total Equity	3,908,742	Other Expense	0	0.0%	Depreciation Rate	24.8%
Total Liab. and Equity	4,977,446	Net Profit or Loss	4,797,012	40.0%	Return on Equity	122.7%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,399,445	Total Charges	11,916,769		Salary Expense	27.4%
Fixed Assets	245,554	Contract Allowance	-70,375	-0.6%	Fringe Benefits	5.3%
Other Assets	16,946	Operating Revenue	11,987,144	100.6%	Current Ratio	9.3
Total Assets	2,661,945	Operating Expense	9,555,878	79.7%	Days to Collect	14.2
Current Liabilities	258,457	Operating Margin	2,431,266	20.3%	Avg Payment Days	5.5
Long Term Liabilities	4,138	Other Income	-1,709,586	-14.3%	Depreciation Rate	6.4%
Total Equity	2,399,351	Other Expense	0	0.0%	Return on Equity	30.1%
Total Liab. and Equity	2,661,946	Net Profit or Loss	721,680	6.0%		

452741 LOMA VISTA DIALYSIS CENTER

For Profit

1382 LOMALAND DRIVE

12/31/2011 365 Days Settled

Short Term

EL PASO, TX 79935

EL PASO

BLUE CROSS (CALIFORNIA)

362569 OHIO RENAL CARE GROUP EAST

For Profit

11203 STOKES BLVD

12/31/2011 365 Days Settled

Short Term

CLEVELAND, OH 44104

CUYAHOGA

NATIONAL GOVERNMENT SERVICES

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

332517 FMS - QUEENS ARTIFICIAL KIDNEY CENTER				For Profit		
34-35 70TH STRETTE		12/31/2011 365 Days Settled		Short Term		
JACKSON HEIGHTS, NY 11372						
QUEENS						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	22,568,148	Total Charges	11,936,567	Salary Expense	37.3%	
Fixed Assets	-13,412,369	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	5,070,262	Operating Revenue	11,936,567	100.0%		
Total Assets	14,226,041	Operating Expense	12,657,489	106.0%	Current Ratio	
Current Liabilities	0	Operating Margin	-720,922	-6.0%	Days to Collect	542.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	-4.0%
Total Liab. and Equity	0	Net Profit or Loss	(720,922)	-6.0%	Return on Equity	0.0%
332633 DUTCHESS DIALYSIS CENTER				For Profit		
2585 SOUTH ROAD		12/31/2011 365 Days Settled		Short Term		
POUGHKEEPSIE, NY 12601						
DUTCHESS						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,862,849	Total Charges	11,837,934	Salary Expense	34.6%	
Fixed Assets	1,677,637	Contract Allowance	0	0.0%	Fringe Benefits	12.7%
Other Assets	2,451,218	Operating Revenue	11,837,934	100.0%		
Total Assets	6,991,704	Operating Expense	9,067,137	76.6%	Current Ratio	(3.0)
Current Liabilities	-948,194	Operating Margin	2,770,797	23.4%	Days to Collect	0.0
Long Term Liabilities	29,515	Other Income	0	0.0%	Avg Payment Days	(8.8)
Total Equity	-6,073,025	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	-6,991,704	Net Profit or Loss	2,770,797	23.4%	Return on Equity	-45.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,376,722	Total Charges	11,818,677	Salary Expense	31.6%	
Fixed Assets	182,313	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	11,818,677	100.0%	Current Ratio	0.6
Total Assets	2,559,035	Operating Expense	9,005,674	76.2%	Days to Collect	0.0
Current Liabilities	3,940,621	Operating Margin	2,813,003	23.8%	Avg Payment Days	188.6
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	47.1%
Total Equity	-6,499,655	Other Expense	0	0.0%	Return on Equity	-43.3%
Total Liab. and Equity	-2,559,034	Net Profit or Loss	2,813,003	23.8%		

052576 FRESENIUS MEDICAL CARE BALBOA - KEARNY MESA

For Profit

7927 OSTROW STREET, SUITE A

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92111

SAN DIEGO

BLUE CROSS (TEXAS)

052761 PREMIER DIALYSIS CENTER

For Profit

7612 ATLANTIC AVENUE

12/31/2011 365 Days Settled

Short Term

CUDAHY, CA 90201

LOS ANGELES

BLUE CROSS (CALIFORNIA)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232505 GREENFIELD HEALTH SYSTEMS-MAIN				Not for Profit	
2799 W GRAND BOULEVARD		12/31/2011 365 Days Settled		Short Term	
DETROIT, MI 48202					
WAYNE					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	407,833	Total Charges	47,719,712	Salary Expense	33.6%
Fixed Assets	846,437	Contract Allowance	36,004,310	75.4%	Fringe Benefits 7.3%
Other Assets	617,494	Operating Revenue	11,715,402	24.6%	
Total Assets	1,871,764	Operating Expense	8,362,014	71.4%	Current Ratio 1.3
Current Liabilities	326,070	Operating Margin	3,353,388	28.6%	Days to Collect 30.0
Long Term Liabilities	997,197	Other Income	0	0.0%	Avg Payment Days 5.3
Total Equity	548,497	Other Expense	0	0.0%	Depreciation Rate 20.9%
Total Liab. and Equity	1,871,764	Net Profit or Loss	3,353,388	28.6%	Return on Equity 611.4%
312502 BIO-MEDICAL APPLICATIONS OF JERSEY CITY				For Profit	
107-123 PACIFIC AVENUE		12/31/2011 365 Days Settled		Short Term	
JERSEY CITY, NJ 07304					
HUDSON					
BLUE CROSS (NEW JERSEY)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	3,151,246	Total Charges	11,607,298	Salary Expense	31.7%
Fixed Assets	26,195,048	Contract Allowance	0	0.0%	Fringe Benefits 8.4%
Other Assets	0	Operating Revenue	11,607,298	100.0%	
Total Assets	29,346,294	Operating Expense	9,474,960	81.6%	Current Ratio (2.5)
Current Liabilities	-1,283,556	Operating Margin	2,132,338	18.4%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (12.5)
Total Equity	-28,062,738	Other Expense	0	0.0%	Depreciation Rate 3.5%
Total Liab. and Equity	-29,346,294	Net Profit or Loss	2,132,338	18.4%	Return on Equity -7.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

042501 FORT SMITH REGIONAL DIALYSIS CENTER				For Profit	
1506 DODSON AVENUE		12/31/2011 365 Days Settled		Short Term	
FORT SMITH, AR 72901					
SEBASTIAN					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,774,089	Total Charges	25,233,372	Salary Expense	27.9%
Fixed Assets	3,720,821	Contract Allowance	13,690,866	54.3%	Fringe Benefits 4.6%
Other Assets	328,045	Operating Revenue	11,542,506	45.7%	
Total Assets	6,822,955	Operating Expense	9,521,724	82.5%	Current Ratio 4.6
Current Liabilities	604,014	Operating Margin	2,020,782	17.5%	Days to Collect 99.5
Long Term Liabilities	3,007,787	Other Income	196,097	1.7%	Avg Payment Days 23.2
Total Equity	3,211,154	Other Expense	0	0.0%	Depreciation Rate 6.7%
Total Liab. and Equity	6,822,955	Net Profit or Loss	2,216,879	19.2%	Return on Equity 69.0%
282500 DIALYSIS CENTER OF LINCOLN				Public	
7910 O STREET		8/31/2011 365 Days Settled		Short Term	
LINCOLN, NE 68510					
LANCASTER					
BLUE CROSS (NEBRASKA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	8,208,427	Total Charges	43,431,117	Salary Expense	15.1%
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4%	Fringe Benefits 2.2%
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6%	
Total Assets	21,864,660	Operating Expense	13,916,231	120.6%	Current Ratio 6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6%	Days to Collect 209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9%	Avg Payment Days 26.1
Total Equity	19,418,247	Other Expense	0	0.0%	Depreciation Rate 0.8%
Total Liab. and Equity	21,864,660	Net Profit or Loss	492,809	4.3%	Return on Equity 2.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

282509 DIALYSIS CENTER OF COLUMBUS				Limited Liability Corporation	
2452 39TH AVENUE		8/31/2011 365 Days Settled		Short Term	
COLUMBUS, NE 68601					
PLATTE					
BLUE CROSS (NEBRASKA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	8,208,427	Total Charges	43,431,117		Salary Expense 2.9%
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4%	Fringe Benefits 1.1%
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6%	
Total Assets	<u>21,864,660</u>	Operating Expense	<u>13,916,231</u>	120.6%	Current Ratio 6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6%	Days to Collect 209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9%	Avg Payment Days 26.1
Total Equity	<u>19,418,247</u>	Other Expense	0	0.0%	Depreciation Rate 0.5%
Total Liab. and Equity	<u>21,864,660</u>	Net Profit or Loss	<u>492,809</u>	4.3%	Return on Equity 2.5%
282510 DIALYSIS CENTER OF BEATRICE				Public	
1110 NORTH 10TH ST		8/31/2011 365 Days Settled		Short Term	
BEATRICE, NE 68310					
GAGE					
BLUE CROSS (NEBRASKA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	8,208,427	Total Charges	43,431,117		Salary Expense 2.8%
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4%	Fringe Benefits 0.9%
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6%	
Total Assets	<u>21,864,660</u>	Operating Expense	<u>13,916,231</u>	120.6%	Current Ratio 6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6%	Days to Collect 209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9%	Avg Payment Days 26.1
Total Equity	<u>19,418,247</u>	Other Expense	0	0.0%	Depreciation Rate 0.8%
Total Liab. and Equity	<u>21,864,660</u>	Net Profit or Loss	<u>492,809</u>	4.3%	Return on Equity 2.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

282513 DIALYSIS CENTER OF LINCOLN-NORTHWEST				Limited Liability Corporation		
4911 NORTH 26TH STREET, SUITE 106		8/31/2011 365 Days Settled		Short Term		
LINCOLN, NE 68521						
LANCASTER						
BLUE CROSS (NEBRASKA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,208,427	Total Charges	43,431,117	Salary Expense	3.2%	
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4%	Fringe Benefits	0.9%
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6%		
Total Assets	21,864,660	Operating Expense	13,916,231	120.6%	Current Ratio	6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6%	Days to Collect	209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9%	Avg Payment Days	26.1
Total Equity	19,418,247	Other Expense	0	0.0%	Depreciation Rate	1.0%
Total Liab. and Equity	21,864,660	Net Profit or Loss	492,809	4.3%	Return on Equity	2.5%

282527 DIALYSIS CENTER OF LINCOLN SOUTHWEST				Limited Liability Corporation		
5355 SOUTH 16TH STREET		8/31/2011 365 Days Settled		Short Term		
LINCOLN, NE 68512						
LANCASTER						
WPS (NEBRASKA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,208,427	Total Charges	43,431,117	Salary Expense	5.1%	
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4%	Fringe Benefits	0.7%
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6%		
Total Assets	21,864,660	Operating Expense	13,916,231	120.6%	Current Ratio	6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6%	Days to Collect	209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9%	Avg Payment Days	26.1
Total Equity	19,418,247	Other Expense	0	0.0%	Depreciation Rate	0.4%
Total Liab. and Equity	21,864,660	Net Profit or Loss	492,809	4.3%	Return on Equity	2.5%

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,676,488	Total Charges	11,244,290	Salary Expense	24.2%	
Fixed Assets	1,917,114	Contract Allowance	-267,644	-2.4%	Fringe Benefits	4.0%
Other Assets	23,382,481	Operating Revenue	11,511,934	102.4%	Current Ratio	(4.6)
Total Assets	23,623,107	Operating Expense	8,577,892	74.5%	Days to Collect	11.9
Current Liabilities	364,939	Operating Margin	2,934,042	25.5%	Avg Payment Days	4.9
Long Term Liabilities	0	Other Income	-550,000	-4.8%	Depreciation Rate	14.9%
Total Equity	23,258,168	Other Expense	0	0.0%	Return on Equity	10.3%
Total Liab. and Equity	23,623,107	Net Profit or Loss	2,384,042	20.7%		

342506 ASHEVILLE KIDNEY CENTER

For Profit

1600 CENTREPARK DRIVE

12/31/2011 365 Days Settled

Short Term

ASHEVILLE, NC 28805

BUNCOMBE

NATIONAL GOVERNMENT SERVICES

362595 DIALYSIS CENTERS OF DAYTON, LLC - NORTH

For Profit

455 TURNER ROAD

12/31/2011 365 Days Settled

Short Term

DAYTON, OH 45415

MONTGOMERY

NATIONAL GOVERNMENT SERVICES

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	22,927,039	Total Charges	10,630,383	Salary Expense	27.8%	
Fixed Assets	654,700	Contract Allowance	-751,546	-7.1%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	11,381,929	107.1%	Current Ratio	123.6
Total Assets	23,581,739	Operating Expense	7,163,193	62.9%	Days to Collect	22.2
Current Liabilities	185,505	Operating Margin	4,218,736	37.1%	Avg Payment Days	4.1
Long Term Liabilities	36,831	Other Income	9,422	0.1%	Depreciation Rate	16.8%
Total Equity	23,359,401	Other Expense	0	0.0%	Return on Equity	18.1%
Total Liab. and Equity	23,581,737	Net Profit or Loss	4,228,158	37.1%		

032502 YUMA DIALYSIS

For Profit

2130 WEST 24TH STREET

12/31/2011 365 Days Settled

Short Term

YUMA, AZ 85364

YUMA

NORIDIAN GVT SERVICES (AZ)

332541 RIDGEWOOD DIALYSIS CENTER INC

For Profit

385 SENECA AVE

12/31/2011 365 Days Settled

Short Term

RIDGEWOOD, NY 11385

QUEENS

NATIONAL GOVERNMENT SERVICES

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

462530 WASATCH ARTIFICIAL KIDNEY CENTER				For Profit		
650 EAST 4500 SOUTH SUITE 150		12/31/2011 365 Days Submitted		Short Term		
MURRAY, UT 84107						
SALT LAKE						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,587,246	Total Charges	11,267,827	Salary Expense	24.4%	
Fixed Assets	888,694	Contract Allowance	0	0.0%	Fringe Benefits	19.8%
Other Assets	17,375	Operating Revenue	11,267,827	100.0%		
Total Assets	10,493,315	Operating Expense	4,294,448	38.1%	Current Ratio	37.9
Current Liabilities	253,141	Operating Margin	6,973,379	61.9%	Days to Collect	312.5
Long Term Liabilities	-5,270,412	Other Income	22,815	0.2%	Avg Payment Days	11.9
Total Equity	15,510,586	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	10,493,315	Net Profit or Loss	6,996,194	62.1%	Return on Equity	45.1%
332626 STRONG HEALTH DIALYSIS BRIGHTON				For Profit		
2613 WEST HENRIETTA ROAD		12/31/2011 365 Days Settled		Short Term		
ROCHESTER, NY 14623						
MONROE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,245,650	Total Charges	11,255,614	Salary Expense	29.5%	
Fixed Assets	-4,432,443	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	7,125,480	Operating Revenue	11,255,614	100.0%		
Total Assets	4,938,687	Operating Expense	8,788,278	78.1%	Current Ratio	(3.3)
Current Liabilities	-671,849	Operating Margin	2,467,336	21.9%	Days to Collect	0.0
Long Term Liabilities	29	Other Income	0	0.0%	Avg Payment Days	(6.2)
Total Equity	-4,266,866	Other Expense	0	0.0%	Depreciation Rate	-13.6%
Total Liab. and Equity	-4,938,686	Net Profit or Loss	2,467,336	21.9%	Return on Equity	-57.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

322506 DIALYSIS CLINIC, INC				Not for Profit		
1500 INDIAN SCHOOL ROAD NE		9/30/2011 365 Days Settled		Short Term		
ALBUQUERQUE, NM 87102						
BERNALILLO						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,986,881	Total Charges	12,262,715	Salary Expense	33.7%	
Fixed Assets	337,323	Contract Allowance	1,011,937	8.3%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	11,250,778	91.7%		
Total Assets	9,324,204	Operating Expense	6,274,859	55.8%	Current Ratio	26.0
Current Liabilities	345,746	Operating Margin	4,975,919	44.2%	Days to Collect	29.9
Long Term Liabilities	0	Other Income	128,764	1.1%	Avg Payment Days	20.1
Total Equity	8,978,458	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	9,324,204	Net Profit or Loss	5,104,683	45.4%	Return on Equity	56.9%
402530 AUXILIO MUTUO DIALYSIS CENTER				For Profit		
PONCE DE LEON AVENUE, PARADA 37		12/31/2011 365 Days Settled		Short Term		
SAN JUAN, PR 00917						
TRAILBLAZERS HEALTH ENTERPRISES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,029,388	Total Charges	11,245,972	Salary Expense	30.0%	
Fixed Assets	-17,831,830	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	6,638,072	Operating Revenue	11,245,972	100.0%		
Total Assets	-8,164,370	Operating Expense	9,280,984	82.5%	Current Ratio	(2.7)
Current Liabilities	-1,105,756	Operating Margin	1,964,988	17.5%	Days to Collect	0.0
Long Term Liabilities	-5,645	Other Income	0	0.0%	Avg Payment Days	(16.0)
Total Equity	9,275,771	Other Expense	0	0.0%	Depreciation Rate	-6.9%
Total Liab. and Equity	8,164,370	Net Profit or Loss	1,964,988	17.5%	Return on Equity	21.2%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

292538 FIVE STAR DIAYLSIS CENTER				For Profit		
2400 TECH CENTER CT		12/31/2011 365 Days Settled		Short Term		
LAS VEGAS, NV 89128						
CLARK						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,262,442	Total Charges	11,195,756	Salary Expense	23.4%	
Fixed Assets	2,060,160	Contract Allowance	13,740	0.1%	Fringe Benefits	3.7%
Other Assets	0	Operating Revenue	11,182,016	99.9%		
Total Assets	<u>4,322,602</u>	Operating Expense	<u>7,266,514</u>	65.0%	Current Ratio	10.0
Current Liabilities	226,899	Operating Margin	3,915,502	35.0%	Days to Collect	74.7
Long Term Liabilities	263,544	Other Income	-2,168,077	-19.4%	Avg Payment Days	5.1
Total Equity	<u>3,832,159</u>	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	<u>4,322,602</u>	Net Profit or Loss	<u>1,747,425</u>	15.6%	Return on Equity	45.6%
142597 RCG NORTHWESTERN OLSON PAV				For Profit		
250 E SUPERIOR STE 434		12/31/2011 365 Days Settled		Short Term		
CHICAGO, IL 60611						
COOK						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,215,179	Total Charges	11,152,771	Salary Expense	32.6%	
Fixed Assets	31,422,417	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	6,154,473	Operating Revenue	11,152,771	100.0%		
Total Assets	<u>40,792,069</u>	Operating Expense	<u>8,029,993</u>	72.0%	Current Ratio	(3.7)
Current Liabilities	-870,512	Operating Margin	3,122,778	28.0%	Days to Collect	0.0
Long Term Liabilities	1,372	Other Income	0	0.0%	Avg Payment Days	(9.2)
Total Equity	<u>-39,922,930</u>	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	<u>-40,792,070</u>	Net Profit or Loss	<u>3,122,778</u>	28.0%	Return on Equity	-7.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,699,422	Total Charges	11,098,528	Salary Expense	33.5%	
Fixed Assets	29,464,225	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	11,098,528	100.0%	Current Ratio	(6.1)
Total Assets	32,163,647	Operating Expense	5,611,172	50.6%	Days to Collect	0.0
Current Liabilities	-445,129	Operating Margin	5,487,356	49.4%	Avg Payment Days	(7.2)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.6%
Total Equity	-31,718,518	Other Expense	0	0.0%	Return on Equity	-17.3%
Total Liab. and Equity	-32,163,647	Net Profit or Loss	5,487,356	49.4%		

082506 RENAL CARE CENTER OF CHRISTIANA

For Profit

63 UNIVERSITY PLAZA

12/31/2011 365 Days Settled

Short Term

NEWARK, DE 19702

NEW CASTLE

NATIONAL GOVERNMENT SERVICES

342502 GREENVILLE DIALYSIS CENTER

For Profit

510 PALADIN DRIVE

12/31/2011 365 Days Settled

Short Term

GREENVILLE, NC 27834

PITT

BLUE CROSS (NORTH CAROLINA)

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,933,738	Total Charges	11,033,947	Salary Expense	16.9%	
Fixed Assets	13,872,934	Contract Allowance	0	0.0%	Fringe Benefits	3.3%
Other Assets	7,716,878	Operating Revenue	11,033,947	100.0%		
Total Assets	23,523,550	Operating Expense	8,392,994	76.1%	Current Ratio	(1.8)
Current Liabilities	-1,062,998	Operating Margin	2,640,953	23.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.3)
Total Equity	-22,460,552	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	-23,523,550	Net Profit or Loss	2,640,953	23.9%	Return on Equity	-11.8%

322531 FMC GIBSON

For Profit

5400 GIBSON SE, SUITE 100

12/31/2011 365 Days Settled

Short Term

ALBUQUERQUE, NM 87108

BERNALILLO

BLUE CROSS (TEXAS)

232566 RAI-CLYDE PARK-WYOMING

For Profit

4893 CLYDE PARK SOUTHWEST

12/31/2011 365 Days Settled

Short Term

WYOMING, MI 49509

KENT

BLUE CROSS (GEORGIA)

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,340,750	Total Charges	10,879,015	Salary Expense	31.3%	
Fixed Assets	557,304	Contract Allowance	-82,356	-0.8%	Fringe Benefits	5.4%
Other Assets	25,500	Operating Revenue	10,961,371	100.8%		
Total Assets	4,923,554	Operating Expense	10,466,697	95.5%	Current Ratio	9.0
Current Liabilities	480,363	Operating Margin	494,674	4.5%	Days to Collect	19.8
Long Term Liabilities	40,029	Other Income	527	0.0%	Avg Payment Days	6.7
Total Equity	4,403,162	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	4,923,554	Net Profit or Loss	495,201	4.5%	Return on Equity	11.2%

552563 ASH TREE DIALYSIS

For Profit

2666 N GROVE INDUSTRIAL DRIVE #106 12/31/2011 365 Days Settled

Short Term

FRESNO, CA 93727

FRESNO

NATIONAL GOVERNMENT SERVICES

342503 FMC CHARLOTTE

For Profit

928 BAXTER STREET 12/31/2011 365 Days Settled

Short Term

CHARLOTTE, NC 28204

MECKLENBURG

BLUE CROSS (NORTH CAROLINA)

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,296,853	Total Charges	10,913,058	Salary Expense	54.4%	
Fixed Assets	41,147,213	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	10,913,058	100.0%	Current Ratio	(3.5)
Total Assets	43,444,066	Operating Expense	6,490,161	59.5%	Days to Collect	0.0
Current Liabilities	-664,679	Operating Margin	4,422,897	40.5%	Avg Payment Days	(17.9)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.7%
Total Equity	-42,779,386	Other Expense	0	0.0%	Return on Equity	-10.3%
Total Liab. and Equity	-43,444,065	Net Profit or Loss	4,422,897	40.5%		

052602 SALINAS VALLEY DIALYSIS CENTER

For Profit

955 BLANCO CIRCLE STE C

12/31/2011 365 Days Settled

Short Term

SALINAS, CA 93901

MONTEREY

BLUE CROSS (CALIFORNIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	13,439,361	Total Charges	10,692,548	Salary Expense	33.6%	
Fixed Assets	542,321	Contract Allowance	-173,157	-1.6%	Fringe Benefits	5.1%
Other Assets	7,675,050	Operating Revenue	10,865,705	101.6%	Current Ratio	27.4
Total Assets	21,656,732	Operating Expense	8,448,579	77.8%	Days to Collect	10.0
Current Liabilities	490,656	Operating Margin	2,417,126	22.2%	Avg Payment Days	8.9
Long Term Liabilities	0	Other Income	920	0.0%	Depreciation Rate	10.1%
Total Equity	21,166,075	Other Expense	0	0.0%	Return on Equity	11.4%
Total Liab. and Equity	21,656,731	Net Profit or Loss	2,418,046	22.3%		

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052794 TRC USC KIDNEY CENTER			For Profit			
2310 ALCAZAR STREET		12/31/2011 365 Days Settled		Short Term		
LOS ANGELES, CA 90033						
LOS ANGELES						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,560,668	Total Charges	10,823,589	Salary Expense	31.1%	
Fixed Assets	356,216	Contract Allowance	-23,498	-0.2%	Fringe Benefits	4.7%
Other Assets	219,077	Operating Revenue	10,847,087	100.2%		
Total Assets	6,135,961	Operating Expense	10,389,678	95.8%	Current Ratio	14.8
Current Liabilities	376,955	Operating Margin	457,409	4.2%	Days to Collect	12.0
Long Term Liabilities	28,500	Other Income	-589,388	-5.4%	Avg Payment Days	8.9
Total Equity	5,730,507	Other Expense	0	0.0%	Depreciation Rate	38.9%
Total Liab. and Equity	6,135,962	Net Profit or Loss	(131,979)	-1.2%	Return on Equity	-2.3%
322534 RED ROCKS DIALYSIS LLC			Not for Profit			
725 HOSPITAL DRIVE		12/31/2011 365 Days Submitted		Short Term		
GALLUP, NM 87301						
MCKINLEY						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,129,901	Total Charges	10,841,836	Salary Expense	28.4%	
Fixed Assets	1,560,112	Contract Allowance	0	0.0%	Fringe Benefits	5.2%
Other Assets	3,830,815	Operating Revenue	10,841,836	100.0%		
Total Assets	16,520,828	Operating Expense	7,729,371	71.3%	Current Ratio	1.6
Current Liabilities	7,017,406	Operating Margin	3,112,465	28.7%	Days to Collect	289.0
Long Term Liabilities	755,262	Other Income	0	0.0%	Avg Payment Days	27.9
Total Equity	8,748,161	Other Expense	0	0.0%	Depreciation Rate	22.8%
Total Liab. and Equity	16,520,829	Net Profit or Loss	3,112,465	28.7%	Return on Equity	35.6%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452755 MEMORIAL DIALYSIS CENTER			For Profit			
11621 KATY FREEWAY		12/31/2011 365 Days Settled		Short Term		
HOUSTON, TX 77079						
HARRIS						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	13,145,439	Total Charges	10,586,758	Salary Expense	32.0%	
Fixed Assets	440,731	Contract Allowance	-155,396	-1.5%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	10,742,154	101.5%		
Total Assets	<u>13,586,170</u>	Operating Expense	<u>6,677,033</u>	62.2%	Current Ratio	47.3
Current Liabilities	277,910	Operating Margin	4,065,121	37.8%	Days to Collect	6.3
Long Term Liabilities	72,344	Other Income	-858,654	-8.0%	Avg Payment Days	7.5
Total Equity	<u>13,235,918</u>	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	<u>13,586,172</u>	Net Profit or Loss	<u>3,206,467</u>	29.8%	Return on Equity	24.2%
392521 PHILADELPHIA 42ND STREET DIALYSIS			For Profit			
4126 WALNUT STREET		12/31/2011 365 Days Settled		Short Term		
PHILADELPHIA, PA 19104						
PHILADELPHIA						
CAHABA						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,067,912	Total Charges	9,868,641	Salary Expense	30.5%	
Fixed Assets	647,453	Contract Allowance	-760,299	-7.7%	Fringe Benefits	4.9%
Other Assets	6,061,290	Operating Revenue	10,628,940	107.7%		
Total Assets	<u>11,776,655</u>	Operating Expense	<u>8,430,397</u>	79.3%	Current Ratio	12.9
Current Liabilities	393,577	Operating Margin	2,198,543	20.7%	Days to Collect	12.4
Long Term Liabilities	30,000	Other Income	1,425	0.0%	Avg Payment Days	8.0
Total Equity	<u>11,353,077</u>	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	<u>11,776,654</u>	Net Profit or Loss	<u>2,199,968</u>	20.7%	Return on Equity	19.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,934,839	Total Charges	10,559,852	Salary Expense	33.0%	
Fixed Assets	43,924,220	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	10,559,852	100.0%	Current Ratio	(2.7)
Total Assets	45,859,059	Operating Expense	6,664,687	63.1%	Days to Collect	0.0
Current Liabilities	-721,703	Operating Margin	3,895,165	36.9%	Avg Payment Days	(22.7)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.2%
Total Equity	-45,137,357	Other Expense	0	0.0%	Return on Equity	-8.6%
Total Liab. and Equity	-45,859,060	Net Profit or Loss	3,895,165	36.9%		

342510 FAYETTEVILLE KIDNEY CENTER

For Profit

1315 AVON STREET

12/31/2011 365 Days Settled

Short Term

FAYETTEVILLE, NC 28304

CUMBERLAND

BLUE CROSS (NORTH CAROLINA)

552668 PACIFIC DIALYSIS

For Profit

2351 CLAY STREET, 4TH FLOOR

12/31/2011 334 Days Settled

Short Term

SAN FRANCISCO, CA 94114

SAN FRANCISCO

PALMETTO (CALIFORNIA (NORTH))

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

502519 LAKEWOOD COMMUNITY DIALYSIS CE			For Profit	
5919 LAKEWOOD TOWNE CENTER BLVD			12/31/2011 365 Days Settled	
LAKEWOOD, WA 98499			Short Term	
PIERCE				
BLUE CROSS (CALIFORNIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	31,733,210	Total Charges	10,702,589	Salary Expense 25.5%
Fixed Assets	437,970	Contract Allowance	183,565	1.7% Fringe Benefits 5.0%
Other Assets	6,300	Operating Revenue	10,519,024	98.3%
Total Assets	32,177,480	Operating Expense	6,781,065	64.5% Current Ratio 184.5
Current Liabilities	171,977	Operating Margin	3,737,959	35.5% Days to Collect 34.9
Long Term Liabilities	20,474	Other Income	1,667	0.0% Avg Payment Days 4.3
Total Equity	31,985,030	Other Expense	0	0.0% Depreciation Rate 9.6%
Total Liab. and Equity	32,177,481	Net Profit or Loss	3,739,626	35.6% Return on Equity 11.7%
192511 EAST JEFFERSON ARTIFICIAL KIDNEY			For Profit	
4425 UTICA STREET			12/31/2011 365 Days Settled	
METAIRIE, LA 70006			Short Term	
JEFFERSON				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,303,499	Total Charges	10,445,189	Salary Expense 28.6%
Fixed Assets	28,473,917	Contract Allowance	0	0.0% Fringe Benefits 3.9%
Other Assets	0	Operating Revenue	10,445,189	100.0%
Total Assets	29,777,416	Operating Expense	7,638,162	73.1% Current Ratio (2.6)
Current Liabilities	-497,520	Operating Margin	2,807,027	26.9% Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days (5.6)
Total Equity	-29,279,895	Other Expense	0	0.0% Depreciation Rate 0.6%
Total Liab. and Equity	-29,777,415	Net Profit or Loss	2,807,027	26.9% Return on Equity -9.6%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232544 NORTHWEST DETROIT DIALYSIS CENTER				For Profit	
7800 W OUTER DR		12/31/2011 365 Days Settled		Short Term	
DETROIT, MI 48235					
WAYNE					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	5,331,230	Total Charges	50,516,718	Salary Expense	33.2%
Fixed Assets	4,610,795	Contract Allowance	40,094,891	79.4%	Fringe Benefits 7.5%
Other Assets	0	Operating Revenue	10,421,827	20.6%	
Total Assets	9,942,025	Operating Expense	8,456,268	81.1%	Current Ratio 4.6
Current Liabilities	1,166,354	Operating Margin	1,965,559	18.9%	Days to Collect 88.5
Long Term Liabilities	2,107,222	Other Income	0	0.0%	Avg Payment Days 39.7
Total Equity	6,668,449	Other Expense	0	0.0%	Depreciation Rate 1.9%
Total Liab. and Equity	9,942,025	Net Profit or Loss	1,965,559	18.9%	Return on Equity 29.5%
052630 SATELLITE DIALYSIS				Not for Profit	
2301 CIRCADIAN WAY, SUITE C		12/31/2011 365 Days Settled		Short Term	
SANTA ROSA, CA 95407					
SONOMA					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	12,957,520	Total Charges	10,334,969	Salary Expense	32.8%
Fixed Assets	1,187,410	Contract Allowance	-49,235	-0.5%	Fringe Benefits 8.7%
Other Assets	26,550	Operating Revenue	10,384,204	100.5%	
Total Assets	14,171,480	Operating Expense	8,508,830	81.9%	Current Ratio 15.9
Current Liabilities	814,905	Operating Margin	1,875,374	18.1%	Days to Collect 413.2
Long Term Liabilities	178,510	Other Income	0	0.0%	Avg Payment Days 11.8
Total Equity	13,178,065	Other Expense	0	0.0%	Depreciation Rate 9.4%
Total Liab. and Equity	14,171,480	Net Profit or Loss	1,875,374	18.1%	Return on Equity 14.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	24,299,029	Total Charges	10,520,046	Salary Expense	24.3%	
Fixed Assets	610,469	Contract Allowance	153,566	1.5%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	10,366,480	98.5%		
Total Assets	24,909,498	Operating Expense	6,774,776	65.4%	Current Ratio	91.7
Current Liabilities	265,093	Operating Margin	3,591,704	34.6%	Days to Collect	9.6
Long Term Liabilities	12,418	Other Income	2,041	0.0%	Avg Payment Days	6.8
Total Equity	24,631,986	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	24,909,497	Net Profit or Loss	3,593,745	34.7%	Return on Equity	14.6%

392543 ERIE DIALYSIS

For Profit

350 EAST BAYFRONT PARKWAY SUITE A 12/31/2011 365 Days Settled

Short Term

ERIE, PA 16507

ERIE

CAHABA

322519 SOUTHEASTERN NEW MEXICO KIDNEY CENTER

For Profit

2801 NORTH MAIN, SUITE H 12/31/2011 365 Days Settled

Short Term

ROSWELL, NM 88201

CHAVES

BLUE CROSS (TEXAS)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

032609 TEMPE DIALYSIS CENTER			For Profit			
2149 EAST WARNER ROAD, SUITE 110			12/31/2011 365 Days Settled			
TEMPE, AZ 85284			Short Term			
MARICOPA						
NORIDIAN ADMIN SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,533,487	Total Charges	9,411,335	Salary Expense	25.1%	
Fixed Assets	266,045	Contract Allowance	-873,164	-9.3%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	10,284,499	109.3%		
Total Assets	10,799,532	Operating Expense	7,002,307	68.1%	Current Ratio	17.4
Current Liabilities	605,010	Operating Margin	3,282,192	31.9%	Days to Collect	12.9
Long Term Liabilities	74,747	Other Income	10,382	0.1%	Avg Payment Days	4.5
Total Equity	10,119,776	Other Expense	0	0.0%	Depreciation Rate	28.6%
Total Liab. and Equity	10,799,533	Net Profit or Loss	3,292,574	32.0%	Return on Equity	32.5%
312576 SAINT BARNABAS RCG DIALYSIS CENTER-LIVINGSTON			For Profit			
200 SOUTH ORANGE AVENUE			12/31/2011 365 Days Settled			
LIVINGSTON, NJ 07039			Short Term			
ESSEX						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,293,087	Total Charges	10,282,919	Salary Expense	41.4%	
Fixed Assets	26,499,424	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	10,282,919	100.0%		
Total Assets	28,792,511	Operating Expense	5,734,918	55.8%	Current Ratio	(3.1)
Current Liabilities	-747,292	Operating Margin	4,548,001	44.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.3)
Total Equity	-28,045,218	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	-28,792,510	Net Profit or Loss	4,548,001	44.2%	Return on Equity	-16.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,567,420	Total Charges	10,277,610	Salary Expense	29.8%	
Fixed Assets	-9,263,009	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	3,201,947	Operating Revenue	10,277,610	100.0%		
Total Assets	-4,493,642	Operating Expense	12,371,285	120.4%	Current Ratio	(3.0)
Current Liabilities	-522,578	Operating Margin	-2,093,675	-20.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.0)
Total Equity	5,016,221	Other Expense	0	0.0%	Depreciation Rate	-7.0%
Total Liab. and Equity	4,493,643	Net Profit or Loss	(2,093,675)	-20.4%	Return on Equity	-41.7%

122501 HONOLULU DIALYSIS CENTER

For Profit

226 NORTH KUAKINI STREET

12/31/2011 365 Days Settled

Short Term

HONOLULU, HI 96817

HONOLULU

BLUE CROSS (TEXAS)

382512 FMC EUGENE

For Profit

201 RIVER AVENUE

12/31/2011 365 Days Settled

Short Term

EUGENE, OR 97404

LANE

BLUE CROSS (TEXAS)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

382527 PNRS HOLLYWOOD DIALYSIS CENTER				For Profit		
2824 N E WASCO STREET		12/31/2011 365 Days Settled		Short Term		
PORTLAND, OR 97232						
MULTNOMAH						
BLUE CROSS (OREGON)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,799,765	Total Charges	10,271,033	Salary Expense	32.2%	
Fixed Assets	424,929	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	2,846	Operating Revenue	10,271,033	100.0%		
Total Assets	2,227,540	Operating Expense	4,574,527	44.5%	Current Ratio	(0.2)
Current Liabilities	-10,951,682	Operating Margin	5,696,506	55.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(842.6)
Total Equity	8,724,142	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	-2,227,540	Net Profit or Loss	5,696,506	55.5%	Return on Equity	65.3%
142545 NEOMEDICA DIALYSIS CENTERS, INC EVERGREEN PARK				For Profit		
9730 S WESTERN AVE		12/31/2011 365 Days Settled		Short Term		
EVERGREEN PARK, IL 60805						
COOK						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,249,259	Total Charges	10,213,776	Salary Expense	30.0%	
Fixed Assets	3,480,856	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	5,476,462	Operating Revenue	10,213,776	100.0%		
Total Assets	11,206,577	Operating Expense	7,689,929	75.3%	Current Ratio	(3.7)
Current Liabilities	-615,615	Operating Margin	2,523,847	24.7%	Days to Collect	0.0
Long Term Liabilities	24,073	Other Income	0	0.0%	Avg Payment Days	(6.4)
Total Equity	-10,615,039	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	-11,206,581	Net Profit or Loss	2,523,847	24.7%	Return on Equity	-23.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,519,310	Total Charges	39,850,755	Salary Expense	34.4%	
Fixed Assets	1,565,413	Contract Allowance	29,662,470	74.4%	Fringe Benefits	6.3%
Other Assets	798,481	Operating Revenue	10,188,285	25.6%	Current Ratio	1.6
Total Assets	3,883,204	Operating Expense	6,351,096	62.3%	Days to Collect	6.8
Current Liabilities	956,034	Operating Margin	3,837,189	37.7%	Avg Payment Days	54.9
Long Term Liabilities	102,444	Other Income	0	0.0%	Depreciation Rate	18.1%
Total Equity	2,824,726	Other Expense	0	0.0%	Return on Equity	135.8%
Total Liab. and Equity	3,883,204	Net Profit or Loss	3,837,189	37.7%		

452528 RENAL CENTER OF NORTH DENTON LLLP

For Profit

4309 MESA DRIVE

12/31/2011 365 Days Settled

Short Term

DENTON, TX 76207

DENTON

BLUE CROSS (TEXAS)

252502 HATTIESBURG CLINIC DIALYSIS

For Profit

5909 HIGHWAY 49, SUITE 10

12/31/2011 365 Days Settled

Short Term

HATTIESBURG, MS 39402

FORREST

BLUE CROSS (MISSISSIPPI)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

102832 ST CLOUD DIALYSIS				For Profit		
4750 OLD CANOE CREEK RD		12/31/2011 365 Days Settled		Short Term		
SAINT CLOUD, FL 34769						
OSCEOLA						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	13,409,548	Total Charges	10,613,181	Salary Expense	25.7%	
Fixed Assets	237,054	Contract Allowance	456,787	4.3%	Fringe Benefits	4.1%
Other Assets	3,254,277	Operating Revenue	10,156,394	95.7%		
Total Assets	16,900,879	Operating Expense	5,376,362	52.9%	Current Ratio	60.7
Current Liabilities	220,736	Operating Margin	4,780,032	47.1%	Days to Collect	36.8
Long Term Liabilities	0	Other Income	-1,911,210	-18.8%	Avg Payment Days	4.8
Total Equity	16,680,144	Other Expense	0	0.0%	Depreciation Rate	35.4%
Total Liab. and Equity	16,900,880	Net Profit or Loss	2,868,822	28.2%	Return on Equity	17.2%
302507 NASHUA DIALYSIS				For Profit		
38 TYLER STREET		12/31/2011 365 Days Settled		Short Term		
NASHUA, NH 03061						
HILLSBOROUGH						
NATIONAL HERITAGE (NEW HAMPSHIRE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	21,809,582	Total Charges	9,935,717	Salary Expense	31.1%	
Fixed Assets	763,359	Contract Allowance	-205,123	-2.1%	Fringe Benefits	4.6%
Other Assets	2,275,937	Operating Revenue	10,140,840	102.1%		
Total Assets	24,848,878	Operating Expense	5,672,490	55.9%	Current Ratio	97.7
Current Liabilities	223,219	Operating Margin	4,468,350	44.1%	Days to Collect	19.9
Long Term Liabilities	0	Other Income	55	0.0%	Avg Payment Days	6.4
Total Equity	24,625,660	Other Expense	0	0.0%	Depreciation Rate	14.2%
Total Liab. and Equity	24,848,879	Net Profit or Loss	4,468,405	44.1%	Return on Equity	18.1%

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	36,606,294	Total Charges	10,164,313	Salary Expense	23.8%	
Fixed Assets	347,279	Contract Allowance	30,493	0.3%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	10,133,820	99.7%		
Total Assets	36,953,573	Operating Expense	5,167,634	51.0%	Current Ratio	107.4
Current Liabilities	340,853	Operating Margin	4,966,186	49.0%	Days to Collect	55.4
Long Term Liabilities	98,080	Other Income	2,497	0.0%	Avg Payment Days	7.4
Total Equity	36,514,640	Other Expense	0	0.0%	Depreciation Rate	16.7%
Total Liab. and Equity	36,953,573	Net Profit or Loss	4,968,683	49.0%	Return on Equity	13.6%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	32,502,112	Salary Expense	54.0%	
Fixed Assets	0	Contract Allowance	22,386,791	68.9%	Fringe Benefits	15.0%
Other Assets	0	Operating Revenue	10,115,321	31.1%		
Total Assets	0	Operating Expense	6,012,694	59.4%	Current Ratio	
Current Liabilities	0	Operating Margin	4,102,627	40.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	4,102,627	40.6%	Return on Equity	0.0%

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

112510 RENAL CARE CENTER OF MARIETTA BMA				For Profit		
1277 KENNESTONE CIRCLE, STE 600		12/31/2011 365 Days Settled		Short Term		
MARIETTA, GA 30066						
COBB						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,100,336	Total Charges	10,091,615	Salary Expense	79.8%	
Fixed Assets	12,084,887	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	10,091,615	100.0%		
Total Assets	13,185,223	Operating Expense	4,976,818	49.3%	Current Ratio	(1.6)
Current Liabilities	-687,809	Operating Margin	5,114,797	50.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(23.5)
Total Equity	-12,497,413	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	-13,185,222	Net Profit or Loss	5,114,797	50.7%	Return on Equity	-40.9%
442576 MEMPHIS EAST DIALYSIS				For Profit		
50 HUMPHREYS CENTER, SUITE 42		12/31/2011 365 Days Settled		Short Term		
MEMPHIS, TN 38120						
SHELBY						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	38,325,943	Total Charges	9,969,493	Salary Expense	28.3%	
Fixed Assets	309,564	Contract Allowance	-117,307	-1.2%	Fringe Benefits	4.1%
Other Assets	-349,540	Operating Revenue	10,086,800	101.2%		
Total Assets	38,285,967	Operating Expense	8,129,278	80.6%	Current Ratio	90.2
Current Liabilities	424,867	Operating Margin	1,957,522	19.4%	Days to Collect	82.8
Long Term Liabilities	0	Other Income	-4,098	0.0%	Avg Payment Days	5.8
Total Equity	37,861,100	Other Expense	0	0.0%	Depreciation Rate	17.4%
Total Liab. and Equity	38,285,967	Net Profit or Loss	1,953,424	19.4%	Return on Equity	5.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

332607 CHINATOWN DIALYSIS CENTER LLC			For Profit			
213 HESTER ST		12/31/2011 365 Days Settled		Short Term		
NEW YORK, NY 10013						
NEW YORK						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,176,158	Total Charges	10,047,545	Salary Expense	37.7%	
Fixed Assets	2,204,817	Contract Allowance	0	0.0%	Fringe Benefits	4.0%
Other Assets	2,179,805	Operating Revenue	10,047,545	100.0%		
Total Assets	<u>7,560,780</u>	Operating Expense	<u>7,730,334</u>	76.9%	Current Ratio	3.3
Current Liabilities	963,520	Operating Margin	2,317,211	23.1%	Days to Collect	28.9
Long Term Liabilities	0	Other Income	54	0.0%	Avg Payment Days	42.6
Total Equity	<u>6,597,260</u>	Other Expense	0	0.0%	Depreciation Rate	18.9%
Total Liab. and Equity	<u>7,560,780</u>	Net Profit or Loss	<u>2,317,265</u>	23.1%	Return on Equity	35.1%
052779 RAI - MISSION GORGE - SAN DIEGO			For Profit			
7007 MISSION GORGE RD 1ST FLOOR		12/31/2011 365 Days Settled		Short Term		
SAN DIEGO, CA 92120						
SAN DIEGO						
PALMETTO (CALIFORNIA SOUTH)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,429,808	Total Charges	182,762,448	Salary Expense	36.9%	
Fixed Assets	755,848	Contract Allowance	172,759,256	94.5%	Fringe Benefits	9.9%
Other Assets	0	Operating Revenue	10,003,192	5.5%		
Total Assets	<u>2,185,656</u>	Operating Expense	<u>7,819,979</u>	78.2%	Current Ratio	3.3
Current Liabilities	430,473	Operating Margin	2,183,213	21.8%	Days to Collect	21,078.8
Long Term Liabilities	0	Other Income	29,028	0.3%	Avg Payment Days	19.8
Total Equity	<u>1,755,183</u>	Other Expense	0	0.0%	Depreciation Rate	18.6%
Total Liab. and Equity	<u>2,185,656</u>	Net Profit or Loss	<u>2,212,241</u>	22.1%	Return on Equity	126.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

332572 RENAL CARE OF ROCKLAND INC				For Profit
131 ROUTE 303		12/31/2011 365 Days Settled		Short Term
VALLEY COTTAGE, NY 10989				
ROCKLAND				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	4,144,991	Total Charges	9,987,306	Salary Expense 29.0%
Fixed Assets	2,885,216	Contract Allowance	0	0.0% Fringe Benefits 3.9%
Other Assets	70,658	Operating Revenue	9,987,306	100.0%
Total Assets	<u>7,100,865</u>	Operating Expense	<u>6,414,823</u>	64.2% Current Ratio 2.9
Current Liabilities	1,451,500	Operating Margin	3,572,483	35.8% Days to Collect 108.1
Long Term Liabilities	1,351,427	Other Income	10,794	0.1% Avg Payment Days 65.1
Total Equity	<u>4,297,938</u>	Other Expense	0	0.0% Depreciation Rate 6.7%
Total Liab. and Equity	<u>7,100,865</u>	Net Profit or Loss	<u>3,583,277</u>	35.9% Return on Equity 83.4%
342622 CAROLINA DIALYSIS CARRBORO				For Profit
105 RENEE LYNNE COURT		12/31/2011 365 Days Settled		Short Term
CARRBORO, NC 27510				
ORANGE				
BLUE CROSS (SOUTH CAROLINA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	16,817,306	Total Charges	9,981,237	Salary Expense 34.8%
Fixed Assets	-26,363,865	Contract Allowance	0	0.0% Fringe Benefits 7.9%
Other Assets	16,851,720	Operating Revenue	9,981,237	100.0%
Total Assets	<u>7,305,161</u>	Operating Expense	<u>5,599,990</u>	56.1% Current Ratio (9.3)
Current Liabilities	-1,802,692	Operating Margin	4,381,247	43.9% Days to Collect 8.1
Long Term Liabilities	15,135,885	Other Income	0	0.0% Avg Payment Days (42.7)
Total Equity	<u>-20,638,356</u>	Other Expense	0	0.0% Depreciation Rate -1.3%
Total Liab. and Equity	<u>-7,305,163</u>	Net Profit or Loss	<u>4,381,247</u>	43.9% Return on Equity -21.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

312558 PLAINFIELD DIALYSIS			For Profit			
1200 RANDOLPH ROAD		12/31/2011 365 Days Settled		Short Term		
PLAINFIELD, NJ 07060						
UNION						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	7,277,049	Total Charges	9,826,937	Salary Expense	26.6%	
Fixed Assets	536,970	Contract Allowance	-138,839	-1.4%	Fringe Benefits	4.4%
Other Assets	3,219,425	Operating Revenue	9,965,776	101.4%		
Total Assets	11,033,444	Operating Expense	7,273,718	73.0%	Current Ratio	28.6
Current Liabilities	254,864	Operating Margin	2,692,058	27.0%	Days to Collect	19.4
Long Term Liabilities	0	Other Income	1,475	0.0%	Avg Payment Days	5.0
Total Equity	10,778,580	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	11,033,444	Net Profit or Loss	2,693,533	27.0%	Return on Equity	25.0%
052571 UNION CITY DIALYSIS CENTER			For Profit			
32930 ALVARADO NILES ROAD, SUITE 300		12/31/2011 365 Days Settled		Short Term		
UNION CITY, CA 94587						
ALAMEDA						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	14,314,422	Total Charges	9,947,778	Salary Expense	36.0%	
Fixed Assets	395,114	Contract Allowance	-17,943	-0.2%	Fringe Benefits	5.9%
Other Assets	6,379	Operating Revenue	9,965,721	100.2%		
Total Assets	14,715,915	Operating Expense	8,213,213	82.4%	Current Ratio	39.5
Current Liabilities	362,392	Operating Margin	1,752,508	17.6%	Days to Collect	14.6
Long Term Liabilities	14,818	Other Income	3,027	0.0%	Avg Payment Days	10.4
Total Equity	14,338,705	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	14,715,915	Net Profit or Loss	1,755,535	17.6%	Return on Equity	12.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052671 UNITED DIALYSIS CENTER				For Profit
3111 LONG BEACH BLVD		12/31/2011 365 Days Settled		Short Term
LONG BEACH, CA 90807				
LOS ANGELES				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	15,658,780	Total Charges	9,489,060	Salary Expense 33.1%
Fixed Assets	291,782	Contract Allowance	-468,889	-4.9% Fringe Benefits 4.9%
Other Assets	5,663,052	Operating Revenue	9,957,949	104.9%
Total Assets	21,613,614	Operating Expense	7,870,856	79.0% Current Ratio 40.0
Current Liabilities	391,163	Operating Margin	2,087,093	21.0% Days to Collect 11.8
Long Term Liabilities	0	Other Income	3,338	0.0% Avg Payment Days 10.2
Total Equity	21,222,450	Other Expense	0	0.0% Depreciation Rate 17.9%
Total Liab. and Equity	21,613,613	Net Profit or Loss	2,090,431	21.0% Return on Equity 9.9%
142530 WSKC DIALYSIS SERVICES INC				For Profit
518 N AUSTIN		12/31/2011 365 Days Reopened		Short Term
OAK PARK, IL 60302				
COOK				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	2,368,739	Total Charges	9,943,621	Salary Expense 36.3%
Fixed Assets	16,134,477	Contract Allowance	0	0.0% Fringe Benefits 8.7%
Other Assets	0	Operating Revenue	9,943,621	100.0%
Total Assets	18,503,216	Operating Expense	6,858,812	69.0% Current Ratio (3.3)
Current Liabilities	-716,035	Operating Margin	3,084,809	31.0% Days to Collect 0.0
Long Term Liabilities	44,644	Other Income	0	0.0% Avg Payment Days (10.8)
Total Equity	-17,831,824	Other Expense	0	0.0% Depreciation Rate 2.4%
Total Liab. and Equity	-18,503,215	Net Profit or Loss	3,084,809	31.0% Return on Equity -17.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392522 EXTON DIALYSIS CENTER				For Profit
710 E LANCASTER AV WHITELAND BUS PARK EXTON, PA 19341 CHESTER BLUE CROSS (TEXAS)		12/31/2011 365 Days Settled		Short Term
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	8,211,240	Total Charges	9,350,685	Salary Expense 24.0%
Fixed Assets	75,895	Contract Allowance	-551,162	-5.9% Fringe Benefits 4.2%
Other Assets	5,888,793	Operating Revenue	9,901,847	105.9%
Total Assets	14,175,928	Operating Expense	6,996,015	70.7% Current Ratio 19.8
Current Liabilities	415,705	Operating Margin	2,905,832	29.3% Days to Collect 17.9
Long Term Liabilities	0	Other Income	798	0.0% Avg Payment Days 3.7
Total Equity	13,760,224	Other Expense	0	0.0% Depreciation Rate 23.5%
Total Liab. and Equity	14,175,929	Net Profit or Loss	2,906,630	29.4% Return on Equity 21.1%

342513 FRESENIUS MEDICAL CARE GASTONIA				For Profit
348 BURTONWOOD DRIVE GASTONIA, NC 28054 GASTON BLUE CROSS (NORTH CAROLINA)		12/31/2011 365 Days Settled		Short Term
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	2,226,033	Total Charges	9,884,789	Salary Expense 37.9%
Fixed Assets	22,759,715	Contract Allowance	0	0.0% Fringe Benefits 5.7%
Other Assets	0	Operating Revenue	9,884,789	100.0%
Total Assets	24,985,748	Operating Expense	5,993,317	60.6% Current Ratio (3.1)
Current Liabilities	-726,000	Operating Margin	3,891,472	39.4% Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days (26.3)
Total Equity	-24,259,748	Other Expense	0	0.0% Depreciation Rate 1.6%
Total Liab. and Equity	-24,985,748	Net Profit or Loss	3,891,472	39.4% Return on Equity -16.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

072511 GREATER WATERBURY DIALYSIS			For Profit			
209 HIGHLAND AVENUE		12/31/2011 365 Days Settled		Short Term		
WATERBURY, CT 06708						
NEW HAVEN						
NATIONAL GOVT SERVICES (CONNECTICUT)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	18,283,953	Total Charges	9,862,410	Salary Expense	32.2%	
Fixed Assets	799,241	Contract Allowance	29,982	0.3%	Fringe Benefits	5.1%
Other Assets	3,449,384	Operating Revenue	9,832,428	99.7%		
Total Assets	<u>22,532,578</u>	Operating Expense	<u>7,267,510</u>	73.9%	Current Ratio	46.5
Current Liabilities	393,401	Operating Margin	2,564,918	26.1%	Days to Collect	10.2
Long Term Liabilities	8,263	Other Income	-2,804	0.0%	Avg Payment Days	6.9
Total Equity	<u>22,130,913</u>	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	<u>22,532,577</u>	Net Profit or Loss	<u>2,562,114</u>	26.1%	Return on Equity	11.6%

292500 FRESENIUS MEDICAL CARE - DESERT INN			For Profit			
1750 E DESERT INN RD #100		12/31/2011 365 Days Settled		Short Term		
LAS VEGAS, NV 89109						
CLARK						
NORIDAN (ARIZONA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,401,610	Total Charges	9,802,236	Salary Expense	25.9%	
Fixed Assets	4,175,261	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	9,802,236	100.0%		
Total Assets	<u>6,576,871</u>	Operating Expense	<u>9,647,518</u>	98.4%	Current Ratio	(4.7)
Current Liabilities	-507,075	Operating Margin	154,718	1.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.9)
Total Equity	<u>-6,069,796</u>	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	<u>-6,576,871</u>	Net Profit or Loss	<u>154,718</u>	1.6%	Return on Equity	-2.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142527 DA VITA METRO EAST				For Profit
5105 WEST MAIN STREET		12/31/2011 365 Days Settled		Short Term
BELLEVILLE, IL 62223				
SAINT CLAIR				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	10,177,990	Total Charges	9,639,323	Salary Expense 23.5%
Fixed Assets	2,291,271	Contract Allowance	-143,089	-1.5% Fringe Benefits 4.4%
Other Assets	6,601,729	Operating Revenue	9,782,412	101.5%
Total Assets	19,070,990	Operating Expense	7,497,315	76.6% Current Ratio 11.6
Current Liabilities	879,815	Operating Margin	2,285,097	23.4% Days to Collect 11.1
Long Term Liabilities	404,830	Other Income	12,135	0.1% Avg Payment Days 5.2
Total Equity	17,786,347	Other Expense	0	0.0% Depreciation Rate 12.4%
Total Liab. and Equity	19,070,992	Net Profit or Loss	2,297,232	23.5% Return on Equity 12.9%
342512 BMA OF RALEIGH DIALYSIS				For Profit
3943 NEW BERN AVENUE STE 100		12/31/2011 365 Days Settled		Short Term
RALEIGH, NC 27610				
WAKE				
BLUE CROSS (NORTH CAROLINA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	2,254,578	Total Charges	9,775,741	Salary Expense 33.0%
Fixed Assets	25,418,127	Contract Allowance	0	0.0% Fringe Benefits 8.1%
Other Assets	0	Operating Revenue	9,775,741	100.0%
Total Assets	27,672,705	Operating Expense	7,636,005	78.1% Current Ratio (2.0)
Current Liabilities	-1,140,858	Operating Margin	2,139,736	21.9% Days to Collect 0.1
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days (38.8)
Total Equity	-26,531,849	Other Expense	0	0.0% Depreciation Rate 1.6%
Total Liab. and Equity	-27,672,707	Net Profit or Loss	2,139,736	21.9% Return on Equity -8.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	407,833	Total Charges	41,679,190	Salary Expense	33.8%	
Fixed Assets	846,437	Contract Allowance	31,928,903	76.6%	Fringe Benefits	6.2%
Other Assets	617,494	Operating Revenue	9,750,287	23.4%		
Total Assets	1,871,764	Operating Expense	6,404,352	65.7%	Current Ratio	1.3
Current Liabilities	326,071	Operating Margin	3,345,935	34.3%	Days to Collect	36.0
Long Term Liabilities	997,196	Other Income	0	0.0%	Avg Payment Days	6.9
Total Equity	548,497	Other Expense	0	0.0%	Depreciation Rate	7.7%
Total Liab. and Equity	1,871,764	Net Profit or Loss	3,345,935	34.3%	Return on Equity	610.0%

232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE

Not for Profit

19001 HUBBARD DRIVE 12/31/2011 365 Days Settled

Short Term

DEARBORN, MI 48126

WAYNE

NATIONAL GOVERNMENT SERVICES

362657 FRESENIUS MEDICAL CARE MOUNT CARMEL EAST

For Profit

85 MCNAUGHTEN ROAD, SUITE 140 12/31/2011 365 Days Settled

Short Term

COLUMBUS, OH 43213

FRANKLIN

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	22,199,252	Total Charges	9,285,002	Salary Expense	25.9%	
Fixed Assets	2,059,448	Contract Allowance	-419,189	-4.5%	Fringe Benefits	3.5%
Other Assets	4,223,551	Operating Revenue	9,704,191	104.5%	Current Ratio	46.1
Total Assets	28,482,251	Operating Expense	6,891,179	71.0%	Days to Collect	20.0
Current Liabilities	481,641	Operating Margin	2,813,012	29.0%	Avg Payment Days	4.6
Long Term Liabilities	127,937	Other Income	1,185	0.0%	Depreciation Rate	15.2%
Total Equity	27,872,674	Other Expense	0	0.0%	Return on Equity	10.1%
Total Liab. and Equity	28,482,252	Net Profit or Loss	2,814,197	29.0%		

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-3,030,351	Total Charges	9,632,004	Salary Expense	21.3%	
Fixed Assets	596,131	Contract Allowance	-64,945	-0.7%	Fringe Benefits	4.2%
Other Assets	8,250,376	Operating Revenue	9,696,949	100.7%	Current Ratio	(12.5)
Total Assets	5,816,156	Operating Expense	9,138,181	94.2%	Days to Collect	15.1
Current Liabilities	241,854	Operating Margin	558,768	5.8%	Avg Payment Days	4.7
Long Term Liabilities	280,349	Other Income	53	0.0%	Depreciation Rate	16.8%
Total Equity	5,293,952	Other Expense	0	0.0%	Return on Equity	10.6%
Total Liab. and Equity	5,816,155	Net Profit or Loss	558,821	5.8%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,007,075	Total Charges	9,694,201	Salary Expense	28.8%	
Fixed Assets	17,229,301	Contract Allowance	0	0.0%	Fringe Benefits	2.6%
Other Assets	0	Operating Revenue	9,694,201	100.0%		
Total Assets	18,236,376	Operating Expense	8,203,190	84.6%	Current Ratio	(2.1)
Current Liabilities	-482,842	Operating Margin	1,491,011	15.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(14.2)
Total Equity	-17,753,532	Other Expense	0	0.0%	Depreciation Rate	1.1%
Total Liab. and Equity	-18,236,374	Net Profit or Loss	1,491,011	15.4%	Return on Equity	-8.4%

012596 BMA OF MONTGOMERY BAPTIST

For Profit

1400 NARROW LANE PARKWAY
 MONTGOMERY, AL 36111
 MONTGOMERY
 BLUE CROSS (TENNESSEE)

12/31/2011 365 Days Settled

Short Term

052618 FAIRFIELD DIALYSIS CENTER

For Profit

4660 CENTRAL WAY
 FAIRFIELD, CA 94533
 SOLANO
 BLUE CROSS (TEXAS)

12/31/2011 365 Days Settled

Short Term

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

502522 PNRS FORT VANCOUVER KIDNEY CTR				For Profit		
312 SE STONEMILL DRIVE, SUITE 150		12/31/2011 365 Days Settled		Short Term		
VANCOUVER, WA 98684						
CLARK						
BLUE CROSS (OREGON)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,917,884	Total Charges	9,645,632	Salary Expense	30.3%	
Fixed Assets	582,465	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	2,923	Operating Revenue	9,645,632	100.0%		
Total Assets	2,503,272	Operating Expense	6,692,755	69.4%	Current Ratio	(0.2)
Current Liabilities	-9,312,130	Operating Margin	2,952,877	30.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(488.8)
Total Equity	6,808,858	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	-2,503,272	Net Profit or Loss	2,952,877	30.6%	Return on Equity	43.4%
382540 DSI NORTHEAST PORTLAND RENAL CENTER				For Profit		
703 NE HANCOCK STREET		12/31/2011 365 Days Settled		Short Term		
PORTLAND, OR 97212						
MULTNOMAH						
BLUE CROSS (FLORIDA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,349,445	Total Charges	58,573,439	Salary Expense	28.9%	
Fixed Assets	819,070	Contract Allowance	48,960,638	83.6%	Fringe Benefits	5.5%
Other Assets	34,522	Operating Revenue	9,612,801	16.4%		
Total Assets	11,203,037	Operating Expense	5,548,474	57.7%	Current Ratio	8.7
Current Liabilities	1,194,920	Operating Margin	4,064,327	42.3%	Days to Collect	70.9
Long Term Liabilities	-81,065	Other Income	-200	0.0%	Avg Payment Days	3.5
Total Equity	10,089,182	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	11,203,037	Net Profit or Loss	4,064,127	42.3%	Return on Equity	40.3%

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,695,465	Total Charges	9,594,813		Salary Expense	27.0%
Fixed Assets	28,927,489	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	9,594,813	100.0%	Current Ratio	(3.3)
Total Assets	30,622,954	Operating Expense	7,489,891	78.1%	Days to Collect	0.0
Current Liabilities	-512,549	Operating Margin	2,104,922	21.9%	Avg Payment Days	(11.3)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.3%
Total Equity	-30,110,404	Other Expense	0	0.0%	Return on Equity	-7.0%
Total Liab. and Equity	-30,622,953	Net Profit or Loss	2,104,922	21.9%		

442524 FMC EAST MEMPHIS

For Profit

6490 MT MORIAH EXT SUITE 201

12/31/2011 365 Days Settled

Short Term

MEMPHIS, TN 38115

SHELBY

BLUE CROSS (TEXAS)

382521 PNRS BEAVERTON

For Profit

2715 SW 153RD DRIVE

12/31/2011 365 Days Settled

Short Term

BEAVERTON, OR 97006

WASHINGTON

BLUE CROSS (OREGON)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142588 CHAMPAIGN URBANA DIALYSIS CENTER			For Profit			
1405 WEST PARK STREET		12/31/2011 365 Days Settled		Short Term		
URBANA, IL 61801						
CHAMPAIGN						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-492,284	Total Charges	9,583,143	Salary Expense	42.0%	
Fixed Assets	12,228,563	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	3,883,477	Operating Revenue	9,583,143	100.0%		
Total Assets	<u>15,619,756</u>	Operating Expense	<u>5,785,421</u>	60.4%	Current Ratio	0.4
Current Liabilities	-1,231,412	Operating Margin	3,797,722	39.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(18.2)
Total Equity	<u>-14,388,344</u>	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	<u>-15,619,756</u>	Net Profit or Loss	<u>3,797,722</u>	39.6%	Return on Equity	-26.4%

402515 FRESENIUS MEDICAL CARE RIO PIEDRAS			For Profit			
1535 PONCE DE LEON AVENUE EL CINCO WARD		12/31/2011 365 Days Settled		Short Term		
RIO PIEDRAS, PR 00926						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,546,638	Total Charges	9,568,249	Salary Expense	27.4%	
Fixed Assets	-382,464	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	9,568,249	100.0%		
Total Assets	<u>2,164,174</u>	Operating Expense	<u>6,610,169</u>	69.1%	Current Ratio	(4.6)
Current Liabilities	-555,330	Operating Margin	2,958,080	30.9%	Days to Collect	0.0
Long Term Liabilities	14,538	Other Income	0	0.0%	Avg Payment Days	(12.4)
Total Equity	<u>-1,623,379</u>	Other Expense	0	0.0%	Depreciation Rate	38.7%
Total Liab. and Equity	<u>-2,164,171</u>	Net Profit or Loss	<u>2,958,080</u>	30.9%	Return on Equity	-182.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,881,198	Total Charges	9,721,752	Salary Expense	30.5%	
Fixed Assets	578,146	Contract Allowance	167,144	1.7%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	9,554,608	98.3%		
Total Assets	12,459,344	Operating Expense	8,216,876	86.0%	Current Ratio	48.6
Current Liabilities	244,571	Operating Margin	1,337,732	14.0%	Days to Collect	20.8
Long Term Liabilities	3,210	Other Income	423	0.0%	Avg Payment Days	5.5
Total Equity	12,211,563	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	12,459,344	Net Profit or Loss	1,338,155	14.0%	Return on Equity	11.0%

372530 HEARTLAND DIALYSIS

For Profit

925 NORTHEAST 8TH STREET

12/31/2011 365 Days Settled

Short Term

OKLAHOMA CITY, OK 73104

OKLAHOMA

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	16,100,395	Total Charges	9,682,249	Salary Expense	26.5%	
Fixed Assets	535,431	Contract Allowance	173,272	1.8%	Fringe Benefits	4.5%
Other Assets	126,438	Operating Revenue	9,508,977	98.2%		
Total Assets	16,762,264	Operating Expense	7,173,275	75.4%	Current Ratio	61.5
Current Liabilities	262,005	Operating Margin	2,335,702	24.6%	Days to Collect	12.4
Long Term Liabilities	0	Other Income	122	0.0%	Avg Payment Days	5.4
Total Equity	16,500,259	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	16,762,264	Net Profit or Loss	2,335,824	24.6%	Return on Equity	14.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	508,425	Total Charges	35,815,584	Salary Expense	41.6%	
Fixed Assets	0	Contract Allowance	26,329,686	73.5%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	9,485,898	26.5%	Current Ratio	(15.9)
Total Assets	508,425	Operating Expense	7,178,627	75.7%	Days to Collect	(17.1)
Current Liabilities	-31,879	Operating Margin	2,307,271	24.3%	Avg Payment Days	(1.6)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.0%
Total Equity	-476,612	Other Expense	0	0.0%	Return on Equity	-484.1%
Total Liab. and Equity	-508,491	Net Profit or Loss	2,307,271	24.3%		

182501 UNIVERSITY OF LOUISVILLE KIDNEY DISEASE

Not for Profit

615 SOUTH PRESTON STREET

6/30/2011 365 Days Settled

Short Term

LOUISVILLE, KY 40202

JEFFERSON

NATIONAL GOVERNMENT SERVICES

052552 UPLAND DIALYSIS

For Profit

600 N 13TH AVENUE

12/31/2011 365 Days Settled

Short Term

UPLAND, CA 91786

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

502513 FEDERAL WAY COMM DIALYSIS CTR				For Profit
1015 SOUTH 348TH STREET		12/31/2011 365 Days Settled		Short Term
FEDERAL WAY, WA 98003				
KING				
BLUE CROSS (CALIFORNIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	34,845,700	Total Charges	8,693,447	Salary Expense 25.9%
Fixed Assets	893,714	Contract Allowance	-768,998	-8.8% Fringe Benefits 4.7%
Other Assets	0	Operating Revenue	9,462,445	108.8%
Total Assets	35,739,414	Operating Expense	6,693,847	70.7% Current Ratio 86.3
Current Liabilities	403,830	Operating Margin	2,768,598	29.3% Days to Collect 23.1
Long Term Liabilities	74,881	Other Income	2,363	0.0% Avg Payment Days 5.9
Total Equity	35,260,704	Other Expense	0	0.0% Depreciation Rate 14.1%
Total Liab. and Equity	35,739,415	Net Profit or Loss	2,770,961	29.3% Return on Equity 7.9%
452736 UT SOUTHWESTERN DALLAS DIALYSIS				For Profit
204 E AIRPORT FREEWAY		12/31/2011 365 Days Settled		Short Term
IRVING, TX 75062				
DALLAS				
BLUE CROSS (GEORGIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,878,918	Total Charges	9,669,530	Salary Expense 29.8%
Fixed Assets	2,541,355	Contract Allowance	215,207	2.2% Fringe Benefits 4.2%
Other Assets	0	Operating Revenue	9,454,323	97.8%
Total Assets	4,420,273	Operating Expense	8,011,997	84.7% Current Ratio 7.8
Current Liabilities	242,085	Operating Margin	1,442,326	15.3% Days to Collect 12.8
Long Term Liabilities	145,992	Other Income	-740,765	-7.8% Avg Payment Days 5.3
Total Equity	4,032,199	Other Expense	0	0.0% Depreciation Rate 17.4%
Total Liab. and Equity	4,420,276	Net Profit or Loss	701,561	7.4% Return on Equity 17.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232512 CORNERSTONE DIALYSIS				For Profit		
23857 GREENFIELD		12/31/2011 365 Days Settled		Short Term		
SOUTHFIELD, MI 48075						
OAKLAND						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,302,247	Total Charges	9,645,157	Salary Expense	27.2%	
Fixed Assets	1,266,961	Contract Allowance	193,992	2.0%	Fringe Benefits	5.0%
Other Assets	8,882,651	Operating Revenue	9,451,165	98.0%		
Total Assets	8,847,365	Operating Expense	7,765,651	82.2%	Current Ratio	(5.1)
Current Liabilities	254,550	Operating Margin	1,685,514	17.8%	Days to Collect	17.8
Long Term Liabilities	309,000	Other Income	129	0.0%	Avg Payment Days	6.3
Total Equity	8,283,817	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	8,847,367	Net Profit or Loss	1,685,643	17.8%	Return on Equity	20.3%
162515 SIOUXLAND DIALYSIS				For Profit		
2530 GLENN AVE		12/31/2011 365 Days Settled		Short Term		
SIOUX CITY, IA 51106						
WOODBURY						
WPS (IOWA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,482,443	Total Charges	9,432,545	Salary Expense	26.0%	
Fixed Assets	26,332,217	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	2,835,012	Operating Revenue	9,432,545	100.0%		
Total Assets	30,649,672	Operating Expense	5,443,277	57.7%	Current Ratio	(4.9)
Current Liabilities	-304,727	Operating Margin	3,989,268	42.3%	Days to Collect	365.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.6)
Total Equity	-30,344,944	Other Expense	0	0.0%	Depreciation Rate	0.6%
Total Liab. and Equity	-30,649,671	Net Profit or Loss	3,989,268	42.3%	Return on Equity	-13.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

042574 NORTH HILLS DIALYSIS CENTER				For Profit	
107 EAST MONTE PAINTER DRIVE		12/31/2011 365 Days Settled		Short Term	
FAYETTEVILLE, AR 72703					
WASHINGTON					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,590,986	Total Charges	35,583,315	Salary Expense	22.2%
Fixed Assets	311,416	Contract Allowance	26,179,628	73.6%	Fringe Benefits 6.9%
Other Assets	43,657	Operating Revenue	9,403,687	26.4%	
Total Assets	1,946,059	Operating Expense	7,623,665	81.1%	Current Ratio 1.8
Current Liabilities	868,465	Operating Margin	1,780,022	18.9%	Days to Collect 8.3
Long Term Liabilities	0	Other Income	1,719	0.0%	Avg Payment Days 13.2
Total Equity	1,077,594	Other Expense	0	0.0%	Depreciation Rate 3.1%
Total Liab. and Equity	1,946,059	Net Profit or Loss	1,781,741	18.9%	Return on Equity 165.3%
042575 BENTON COUNTY DIALYSIS CENTER				For Profit	
801 SE PLAZA AVENUE, SUITE 1		12/31/2011 365 Days Settled		Short Term	
BENTONVILLE, AR 72712					
BENTON					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,590,986	Total Charges	35,583,315	Salary Expense	8.1%
Fixed Assets	311,416	Contract Allowance	26,179,628	73.6%	Fringe Benefits 3.8%
Other Assets	43,657	Operating Revenue	9,403,687	26.4%	
Total Assets	1,946,059	Operating Expense	7,623,665	81.1%	Current Ratio 1.8
Current Liabilities	868,465	Operating Margin	1,780,022	18.9%	Days to Collect 8.3
Long Term Liabilities	0	Other Income	1,719	0.0%	Avg Payment Days 13.2
Total Equity	1,077,594	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	1,946,059	Net Profit or Loss	1,781,741	18.9%	Return on Equity 165.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

042580 DIALYSIS CENTER OF SILOAM SPRINGS				For Profit		
2125 EAST MAIN, SUITE 12		12/31/2011 365 Days Settled		Short Term		
SILOAM SPRINGS, AR 72761						
BENTON						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,590,986	Total Charges	35,583,315	Salary Expense	4.1%	
Fixed Assets	311,416	Contract Allowance	26,179,628	73.6%	Fringe Benefits	1.8%
Other Assets	43,657	Operating Revenue	9,403,687	26.4%		
Total Assets	1,946,059	Operating Expense	7,623,665	81.1%	Current Ratio	1.8
Current Liabilities	868,465	Operating Margin	1,780,022	18.9%	Days to Collect	8.3
Long Term Liabilities	0	Other Income	1,719	0.0%	Avg Payment Days	13.2
Total Equity	1,077,594	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	1,946,059	Net Profit or Loss	1,781,741	18.9%	Return on Equity	165.3%
052633 FMC OF MISSION HILLS				For Profit		
11550 INDIAN HILLS RD, STE 100		12/31/2011 396 Days Settled		Short Term		
MISSION HILLS, CA 91345						
LOS ANGELES						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,409,712	Total Charges	9,398,768	Salary Expense	24.8%	
Fixed Assets	-2,086,251	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	9,398,768	100.0%		
Total Assets	3,323,461	Operating Expense	11,263,202	119.8%	Current Ratio	(7.4)
Current Liabilities	-730,854	Operating Margin	-1,864,434	-19.8%	Days to Collect	0.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(17.5)
Total Equity	-2,592,605	Other Expense	0	0.0%	Depreciation Rate	-49.7%
Total Liab. and Equity	-3,323,459	Net Profit or Loss	(1,864,434)	-19.8%	Return on Equity	71.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

252552 RENAL CARE GROUP - SOUTHAVEN				For Profit	
7318 SOUTHCREST PARKWAY SUITE 5				12/31/2011 365 Days Settled	
SOUTHAVEN, MS 38671				Short Term	
DESOTO					
BLUE CROSS (MISSISSIPPI)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	5,468,695	Total Charges	9,364,467	Salary Expense	17.1%
Fixed Assets	10,221,081	Contract Allowance	0	0.0%	Fringe Benefits
Other Assets	0	Operating Revenue	9,364,467	100.0%	
Total Assets	15,689,776	Operating Expense	10,891,845	116.3%	Current Ratio
Current Liabilities	-1,433,234	Operating Margin	-1,527,378	-16.3%	Days to Collect
Long Term Liabilities	285	Other Income	0	0.0%	Avg Payment Days
Total Equity	-14,256,828	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	-15,689,777	Net Profit or Loss	(1,527,378)	-16.3%	Return on Equity
442637 DSI-MEMPHIS CENTRAL RENAL CENTER				For Profit	
1331 UNION AVENUE SUITE 101				12/31/2011 365 Days Settled	
MEMPHIS, TN 38104				Short Term	
SHELBY					
BLUE CROSS (TENNESSEE)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,181,949	Total Charges	68,133,157	Salary Expense	29.9%
Fixed Assets	1,474,331	Contract Allowance	58,786,130	86.3%	Fringe Benefits
Other Assets	8,865	Operating Revenue	9,347,027	13.7%	
Total Assets	5,665,145	Operating Expense	6,781,878	72.6%	Current Ratio
Current Liabilities	1,108,968	Operating Margin	2,565,149	27.4%	Days to Collect
Long Term Liabilities	902	Other Income	14	0.0%	Avg Payment Days
Total Equity	5,136,652	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	6,246,522	Net Profit or Loss	2,565,163	27.4%	Return on Equity

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	31,797,338	Total Charges	8,997,414		Salary Expense	29.6%
Fixed Assets	710,781	Contract Allowance	-320,261	-3.6%	Fringe Benefits	5.3%
Other Assets	2,005,091	Operating Revenue	9,317,675	103.6%	Current Ratio	99.3
Total Assets	34,513,210	Operating Expense	7,363,452	79.0%	Days to Collect	20.3
Current Liabilities	320,054	Operating Margin	1,954,223	21.0%	Avg Payment Days	7.2
Long Term Liabilities	0	Other Income	4,964	0.1%	Depreciation Rate	9.7%
Total Equity	34,193,155	Other Expense	0	0.0%	Return on Equity	5.7%
Total Liab. and Equity	34,513,209	Net Profit or Loss	1,959,187	21.0%		

032501 TUCSON EAST DIALYSIS

For Profit

6420 EAST BROADWAY, SUITE C300

12/31/2011 365 Days Submitted

Short Term

TUCSON, AZ 85710

PIMA

BLUE CROSS (GEORGIA)

332569 ALBANY REGIONAL KIDNEY CENTER

For Profit

2 CLARA BARTON DRIVE

12/31/2011 365 Days Settled

Short Term

ALBANY, NY 12208

ALBANY

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	632,965	Total Charges	30,855,177	Salary Expense	40.0%	
Fixed Assets	803,481	Contract Allowance	21,548,620	69.8%	Fringe Benefits	6.5%
Other Assets	85,428	Operating Revenue	9,306,557	30.2%		
Total Assets	1,521,874	Operating Expense	8,083,542	86.9%	Current Ratio	0.7
Current Liabilities	970,198	Operating Margin	1,223,015	13.1%	Days to Collect	140.3
Long Term Liabilities	0	Other Income	543,017	5.8%	Avg Payment Days	16.5
Total Equity	551,676	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	1,521,874	Net Profit or Loss	1,766,032	19.0%	Return on Equity	320.1%

142540 CIRCLE MEDICAL MANAGEMENT

For Profit

1426 W WASHINGTON BLVD

12/31/2011 365 Days Settled

Short Term

CHICAGO, IL 60607

COOK

NATIONAL GOVERNMENT SERVICES

452744 LONGVIEW DIALYSIS CENTER

For Profit

425 NORTH FREDONIA ST

12/31/2011 365 Days Settled

Short Term

LONGVIEW, TX 75601

GREGG

BLUE CROSS (TEXAS)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

522530 WISCONSIN RENAL CARE CENTRE POINT				For Profit		
11340 THEODORE TRECKER WAY		12/31/2011 365 Days Settled		Short Term		
WEST ALLIS, WI 53214						
MILWAUKEE						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,826,276	Total Charges	9,301,893	Salary Expense	26.2%	
Fixed Assets	462,518	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	1,425,584	Operating Revenue	9,301,893	100.0%		
Total Assets	<u>3,714,378</u>	Operating Expense	<u>4,209,034</u>	45.2%	Current Ratio	0.2
Current Liabilities	9,662,005	Operating Margin	5,092,859	54.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	886.0
Total Equity	<u>-13,376,385</u>	Other Expense	0	0.0%	Depreciation Rate	19.8%
Total Liab. and Equity	<u>-3,714,380</u>	Net Profit or Loss	<u>5,092,859</u>	54.8%	Return on Equity	-38.1%
362543 COLUMBUS DIALYSIS				For Profit		
3830 OLENTANGY RIVER ROAD		12/31/2011 365 Days Settled		Short Term		
COLUMBUS, OH 43214						
FRANKLIN						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	17,566,472	Total Charges	9,051,537	Salary Expense	30.5%	
Fixed Assets	200,071	Contract Allowance	-220,038	-2.4%	Fringe Benefits	4.7%
Other Assets	13,200	Operating Revenue	9,271,575	102.4%		
Total Assets	<u>17,779,743</u>	Operating Expense	<u>5,162,589</u>	55.7%	Current Ratio	6.7
Current Liabilities	2,620,950	Operating Margin	4,108,986	44.3%	Days to Collect	27.7
Long Term Liabilities	6,450	Other Income	-1,775,254	-19.1%	Avg Payment Days	5.2
Total Equity	<u>15,152,344</u>	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	<u>17,779,744</u>	Net Profit or Loss	<u>2,333,732</u>	25.2%	Return on Equity	15.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142533 RCG MIDAMERICA BERWYN				For Profit
2601 S HARLEM AVENUE		12/31/2011 365 Days Settled		Short Term
BERWYN, IL 60402				
COOK				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	2,548,217	Total Charges	9,262,551	Salary Expense 35.9%
Fixed Assets	-94,117,744	Contract Allowance	0	0.0% Fringe Benefits 7.7%
Other Assets	0	Operating Revenue	9,262,551	100.0%
Total Assets	-91,569,527	Operating Expense	4,870,554	52.6% Current Ratio (3.2)
Current Liabilities	-792,783	Operating Margin	4,391,997	47.4% Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days (4.7)
Total Equity	92,362,310	Other Expense	0	0.0% Depreciation Rate -0.4%
Total Liab. and Equity	91,569,527	Net Profit or Loss	4,391,997	47.4% Return on Equity 4.8%
012524 BMA OF EAST MOBILE				For Profit
1217 GOVERNMENT STREET		12/31/2011 365 Days Audited		Short Term
MOBILE, AL 36604				
MOBILE				
BLUE CROSS (TENNESSEE)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,378,020	Total Charges	9,258,132	Salary Expense 21.6%
Fixed Assets	13,201,120	Contract Allowance	0	0.0% Fringe Benefits 3.7%
Other Assets	0	Operating Revenue	9,258,132	100.0%
Total Assets	14,579,140	Operating Expense	8,048,246	86.9% Current Ratio (1.8)
Current Liabilities	-775,119	Operating Margin	1,209,886	13.1% Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days (18.1)
Total Equity	-13,804,022	Other Expense	0	0.0% Depreciation Rate 3.5%
Total Liab. and Equity	-14,579,141	Net Profit or Loss	1,209,886	13.1% Return on Equity -8.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,507,059	Total Charges	9,253,384		Salary Expense	36.7%
Fixed Assets	31,636,787	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	9,253,384	100.0%	Current Ratio	(4.9)
Total Assets	34,143,846	Operating Expense	4,059,167	43.9%	Days to Collect	0.0
Current Liabilities	-509,179	Operating Margin	5,194,217	56.1%	Avg Payment Days	(16.7)
Long Term Liabilities	446	Other Income	0	0.0%	Depreciation Rate	1.0%
Total Equity	-33,635,112	Other Expense	0	0.0%	Return on Equity	-15.4%
Total Liab. and Equity	-34,143,845	Net Profit or Loss	5,194,217	56.1%		

392512 BMA OF WILKES-BARRE

For Profit

307 LAIRD STREET SUITE 1

12/31/2011 365 Days Settled

Short Term

WILKES BARRE, PA 18702

LUZERNE

NATIONAL GOVERNMENT SERVICES

552562 FRESENIUS MEDICAL CARE OF BAKERSFIELD

For Profit

8625 LIBERTY PARK SUITE 102

12/31/2011 365 Days Submitted

Short Term

BAKERSFIELD, CA 93311

KERN

BLUE CROSS (TEXAS)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

152515 FRESNIUS MEDICAL CARE FORT WAYNE JEFFERSON			For Profit			
7838 W JEFFERSON BLVD STE B		12/31/2011 365 Days Settled		Short Term		
FORT WAYNE, IN 46804						
ALLEN						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,657,961	Total Charges	9,250,695	Salary Expense	27.2%	
Fixed Assets	38,991,929	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	9,250,695	100.0%		
Total Assets	40,649,890	Operating Expense	4,777,938	51.6%	Current Ratio	(2.3)
Current Liabilities	-731,790	Operating Margin	4,472,757	48.4%	Days to Collect	0.0
Long Term Liabilities	-3,915	Other Income	0	0.0%	Avg Payment Days	(7.3)
Total Equity	-39,914,185	Other Expense	0	0.0%	Depreciation Rate	1.5%
Total Liab. and Equity	-40,649,890	Net Profit or Loss	4,472,757	48.4%	Return on Equity	-11.2%
332581 BROOKDALE PHYSICIANS DIALYSIS			For Profit			
97-01 CHURCH AVENUE		12/31/2011 365 Days Settled		Short Term		
BROOKLYN, NY 11212						
KINGS						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,714,762	Total Charges	9,175,504	Salary Expense	45.2%	
Fixed Assets	1,146,763	Contract Allowance	0	0.0%	Fringe Benefits	11.6%
Other Assets	0	Operating Revenue	9,175,504	100.0%		
Total Assets	-567,999	Operating Expense	8,031,541	87.5%	Current Ratio	0.3
Current Liabilities	-4,983,561	Operating Margin	1,143,963	12.5%	Days to Collect	3.9
Long Term Liabilities	789,295	Other Income	0	0.0%	Avg Payment Days	(4.6)
Total Equity	4,762,265	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	567,999	Net Profit or Loss	1,143,963	12.5%	Return on Equity	24.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,804,045	Total Charges	9,167,585		Salary Expense	27.3%
Fixed Assets	30,174,920	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	9,167,585	100.0%	Current Ratio	(2.8)
Total Assets	31,978,965	Operating Expense	4,313,806	47.1%	Days to Collect	0.0
Current Liabilities	-638,335	Operating Margin	4,853,779	52.9%	Avg Payment Days	(17.6)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.9%
Total Equity	-31,340,628	Other Expense	0	0.0%	Return on Equity	-15.5%
Total Liab. and Equity	-31,978,963	Net Profit or Loss	4,853,779	52.9%		

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-32,253,428	Total Charges	9,039,020		Salary Expense	31.0%
Fixed Assets	2,159,456	Contract Allowance	-119,627	-1.3%	Fringe Benefits	5.2%
Other Assets	7,466	Operating Revenue	9,158,647	101.3%	Current Ratio	(59.3)
Total Assets	-30,086,506	Operating Expense	9,275,388	101.3%	Days to Collect	22.3
Current Liabilities	543,895	Operating Margin	-116,741	-1.3%	Avg Payment Days	12.2
Long Term Liabilities	4,342,485	Other Income	-2,875	0.0%	Depreciation Rate	5.7%
Total Equity	-34,972,886	Other Expense	0	0.0%	Return on Equity	0.3%
Total Liab. and Equity	-30,086,506	Net Profit or Loss	(119,616)	-1.3%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

422575 RAI CARE CENTERS - CHARLESTON				For Profit	
2080 CHARLIE HALL BLVD		12/31/2011 365 Days Audited		Short Term	
CHARLESTON, SC 29414					
CHARLESTON					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,495,619	Total Charges	136,173,216	Salary Expense	22.5%
Fixed Assets	457,527	Contract Allowance	127,064,290	93.3%	Fringe Benefits 5.5%
Other Assets	0	Operating Revenue	9,108,926	6.7%	
Total Assets	1,953,146	Operating Expense	6,318,970	69.4%	Current Ratio 6.7
Current Liabilities	223,628	Operating Margin	2,789,956	30.6%	Days to Collect 19,901.1
Long Term Liabilities	0	Other Income	98,513	1.1%	Avg Payment Days 12.8
Total Equity	1,729,518	Other Expense	0	0.0%	Depreciation Rate 40.2%
Total Liab. and Equity	1,953,146	Net Profit or Loss	2,888,469	31.7%	Return on Equity 167.0%
452510 FRESENIUS MEDICAL CARE NORTH TEXAS				For Profit	
1600 NINTH STREET		12/31/2011 365 Days Settled		Short Term	
WICHITA FALLS, TX 76301					
WICHITA					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	3,232,645	Total Charges	9,100,036	Salary Expense	31.3%
Fixed Assets	110,239	Contract Allowance	0	0.0%	Fringe Benefits 6.7%
Other Assets	0	Operating Revenue	9,100,036	100.0%	
Total Assets	3,342,884	Operating Expense	6,381,845	70.1%	Current Ratio (11.5)
Current Liabilities	-282,124	Operating Margin	2,718,191	29.9%	Days to Collect 0.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (2.1)
Total Equity	-3,060,758	Other Expense	0	0.0%	Depreciation Rate 26.4%
Total Liab. and Equity	-3,342,882	Net Profit or Loss	2,718,191	29.9%	Return on Equity -88.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

492634 LIBERTY DIALYSIS PETERSBURG			For Profit			
3400 SOUTH CRATER ROAD			12/31/2011 365 Days Settled			
PETERSBURG, VA 23805			Short Term			
PETERSBURG CITY						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,699,450	Total Charges	9,066,242	Salary Expense	28.0%	
Fixed Assets	1,348,805	Contract Allowance	0	0.0%	Fringe Benefits	9.9%
Other Assets	0	Operating Revenue	9,066,242	100.0%		
Total Assets	6,048,255	Operating Expense	4,753,941	52.4%	Current Ratio	26.7
Current Liabilities	176,023	Operating Margin	4,312,301	47.6%	Days to Collect	150.9
Long Term Liabilities	2,509,332	Other Income	26,477	0.3%	Avg Payment Days	6.5
Total Equity	3,362,900	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	6,048,255	Net Profit or Loss	4,338,778	47.9%	Return on Equity	129.0%
332589 KEW GARDENS DIALYSIS CENTER			For Profit			
120-46 QUEENS BLVD			12/31/2011 365 Days Settled			
KEW GARDENS, NY 11415			Short Term			
QUEENS						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,993,385	Total Charges	9,035,232	Salary Expense	39.0%	
Fixed Assets	501,501	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	422,806	Operating Revenue	9,035,232	100.0%		
Total Assets	2,917,692	Operating Expense	7,565,461	83.7%	Current Ratio	3.3
Current Liabilities	611,975	Operating Margin	1,469,771	16.3%	Days to Collect	23.6
Long Term Liabilities	817,636	Other Income	66,835	0.7%	Avg Payment Days	29.3
Total Equity	1,488,081	Other Expense	0	0.0%	Depreciation Rate	14.2%
Total Liab. and Equity	2,917,692	Net Profit or Loss	1,536,606	17.0%	Return on Equity	103.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,238,561	Total Charges	101,047,261	Salary Expense	27.2%	
Fixed Assets	498,483	Contract Allowance	92,022,074	91.1%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	9,025,187	8.9%		
Total Assets	1,737,044	Operating Expense	4,275,293	47.4%	Current Ratio	2.6
Current Liabilities	471,138	Operating Margin	4,749,894	52.6%	Days to Collect	12,780.8
Long Term Liabilities	0	Other Income	89,097	1.0%	Avg Payment Days	40.2
Total Equity	1,265,907	Other Expense	0	0.0%	Depreciation Rate	27.4%
Total Liab. and Equity	1,737,045	Net Profit or Loss	4,838,991	53.6%	Return on Equity	382.3%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,412,567	Total Charges	9,020,173	Salary Expense	23.2%	
Fixed Assets	26,920,262	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	9,020,173	100.0%		
Total Assets	28,332,829	Operating Expense	5,459,224	60.5%	Current Ratio	(2.7)
Current Liabilities	-519,510	Operating Margin	3,560,949	39.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.5)
Total Equity	-27,813,320	Other Expense	0	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	-28,332,830	Net Profit or Loss	3,560,949	39.5%	Return on Equity	-12.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,917,949	Total Charges	9,018,487	Salary Expense	26.9%	
Fixed Assets	18,622,726	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	9,018,487	100.0%	Current Ratio	(3.2)
Total Assets	20,540,675	Operating Expense	4,428,495	49.1%	Days to Collect	0.0
Current Liabilities	-605,959	Operating Margin	4,589,992	50.9%	Avg Payment Days	(6.1)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	0.8%
Total Equity	-19,934,716	Other Expense	0	0.0%	Return on Equity	-23.0%
Total Liab. and Equity	-20,540,675	Net Profit or Loss	4,589,992	50.9%		

142562 RCG CENTRAL ILLINOIS - EAST PEORIA

For Profit

3300 N MAIN STREET

12/31/2011 365 Days Settled

Short Term

EAST PEORIA, IL 61611

TAZEWELL

NATIONAL GOVERNMENT SERVICES

452631 BMA NORTHWEST BEXAR COUNTY

For Profit

5131 MEDICAL DRIVE SUITE 110

12/31/2011 365 Days Settled

Short Term

SAN ANTONIO, TX 78229

BEXAR

BLUE CROSS (TEXAS)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

092503 BMA COLUMBIA HEIGHTS			For Profit			
106 IRVING STREET NE			12/31/2011 365 Days Settled			
WASHINGTON, DC 20010			Short Term			
DISTRICT OF COLUMBIA						
BLUE CROSS (MARYLAND)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,785,162	Total Charges	9,003,166	Salary Expense	37.1%	
Fixed Assets	3,593,741	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	9,003,166	100.0%		
Total Assets	<u>5,378,903</u>	Operating Expense	<u>6,445,527</u>	71.6%	Current Ratio	(4.5)
Current Liabilities	-401,004	Operating Margin	2,557,639	28.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.3)
Total Equity	<u>-4,977,899</u>	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	<u>-5,378,903</u>	Net Profit or Loss	<u>2,557,639</u>	28.4%	Return on Equity	-51.4%
402518 VEGA BAJA RENAL DIALYSIS CENTER			For Profit			
SUITE-14 LAS VEGAS SHOPPING CENTER			12/31/2011 365 Days Settled			
ROAD 2 KM 39 9			Short Term			
VEGA BAJA, PR 00693						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,336,685	Total Charges	8,992,608	Salary Expense	26.0%	
Fixed Assets	-256,670	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	8,992,608	100.0%		
Total Assets	<u>2,080,015</u>	Operating Expense	<u>6,586,739</u>	73.2%	Current Ratio	(3.6)
Current Liabilities	-647,782	Operating Margin	2,405,869	26.8%	Days to Collect	0.0
Long Term Liabilities	-1,107	Other Income	0	0.0%	Avg Payment Days	(13.6)
Total Equity	<u>-1,431,126</u>	Other Expense	0	0.0%	Depreciation Rate	45.9%
Total Liab. and Equity	<u>-2,080,015</u>	Net Profit or Loss	<u>2,405,869</u>	26.8%	Return on Equity	-168.1%

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,720,127	Total Charges	8,989,920	Salary Expense	39.9%	
Fixed Assets	27,953,259	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	8,989,920	100.0%	Current Ratio	(3.3)
Total Assets	29,673,386	Operating Expense	4,443,284	49.4%	Days to Collect	0.0
Current Liabilities	-516,770	Operating Margin	4,546,636	50.6%	Avg Payment Days	(24.4)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.0%
Total Equity	-29,156,616	Other Expense	0	0.0%	Return on Equity	-15.6%
Total Liab. and Equity	-29,673,386	Net Profit or Loss	4,546,636	50.6%		

342516 BMA-HICKORY

For Profit

1899 TATE BLVD SE SUITE 1103 BOX 103 12/31/2011 365 Days Settled

Short Term

HICKORY, NC 28602

CATAWBA

BLUE CROSS (NORTH CAROLINA)

332556 UTICA AVENUE DIALYSIS CLINIC

For Profit

1305 UTICA AVENUE 12/31/2011 365 Days Settled

Short Term

BROOKLYN, NY 11203

KINGS

NATIONAL GOVERNMENT SERVICES

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-1,580,989	Total Charges	8,945,394	Salary Expense	29.8%	
Fixed Assets	189,539	Contract Allowance	-28,570	-0.3%	Fringe Benefits	4.3%
Other Assets	10,190,624	Operating Revenue	8,973,964	100.3%	Current Ratio	(4.6)
Total Assets	8,799,174	Operating Expense	8,346,633	93.0%	Days to Collect	9.0
Current Liabilities	345,921	Operating Margin	627,331	7.0%	Avg Payment Days	6.0
Long Term Liabilities	64,502	Other Income	602	0.0%	Depreciation Rate	17.6%
Total Equity	8,388,750	Other Expense	0	0.0%	Return on Equity	7.5%
Total Liab. and Equity	8,799,173	Net Profit or Loss	627,933	7.0%		

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,541,043	Total Charges	8,971,497	Salary Expense	24.3%	
Fixed Assets	11,463,545	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	12,261,090	Operating Revenue	8,971,497	100.0%	Current Ratio	(2.4)
Total Assets	25,265,678	Operating Expense	7,917,497	88.3%	Days to Collect	1.5
Current Liabilities	-635,839	Operating Margin	1,054,000	11.7%	Avg Payment Days	(10.3)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	3.1%
Total Equity	-24,629,840	Other Expense	0	0.0%	Return on Equity	-4.3%
Total Liab. and Equity	-25,265,679	Net Profit or Loss	1,054,000	11.7%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452508 FRESENIUS MEDICAL CARE MCALLEN				For Profit		
1325 EAST QUEBEC		12/31/2011 365 Days Settled		Short Term		
MCALLEN, TX 78503						
HIDALGO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,557,512	Total Charges	8,965,475	Salary Expense	25.8%	
Fixed Assets	8,218,086	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	8,965,475	100.0%		
Total Assets	9,775,598	Operating Expense	9,353,429	104.3%	Current Ratio	(3.4)
Current Liabilities	-461,089	Operating Margin	-387,954	-4.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(9.4)
Total Equity	-9,314,510	Other Expense	0	0.0%	Depreciation Rate	2.5%
Total Liab. and Equity	-9,775,599	Net Profit or Loss	(387,954)	-4.3%	Return on Equity	4.2%
552598 RAI - GOLDENWEST - WESTMINSTER				For Profit		
15330 GOLDENWEST STREET		12/31/2011 365 Days Settled		Short Term		
WESTMINSTER, CA 92683						
ORANGE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,520,780	Total Charges	130,006,249	Salary Expense	31.2%	
Fixed Assets	1,001,285	Contract Allowance	121,052,616	93.1%	Fringe Benefits	8.5%
Other Assets	0	Operating Revenue	8,953,633	6.9%		
Total Assets	3,522,065	Operating Expense	6,497,143	72.6%	Current Ratio	6.0
Current Liabilities	418,869	Operating Margin	2,456,490	27.4%	Days to Collect	11,184.8
Long Term Liabilities	205,969	Other Income	58,201	0.7%	Avg Payment Days	23.5
Total Equity	2,907,807	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	3,532,645	Net Profit or Loss	2,514,691	28.1%	Return on Equity	86.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052857 FLORIN DIALYSIS CENTER			For Profit			
7000 STOCKTON BLVD			12/31/2011 365 Days Settled			
SACRAMENTO, CA 95823			Short Term			
SACRAMENTO						
PALMETTO (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,836,717	Total Charges	8,983,503	Salary Expense	36.0%	
Fixed Assets	355,697	Contract Allowance	39,304	0.4%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	8,944,199	99.6%		
Total Assets	11,192,414	Operating Expense	7,098,649	79.4%	Current Ratio	38.7
Current Liabilities	280,233	Operating Margin	1,845,550	20.6%	Days to Collect	7.0
Long Term Liabilities	0	Other Income	3,157	0.0%	Avg Payment Days	9.4
Total Equity	10,912,180	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	11,192,413	Net Profit or Loss	1,848,707	20.7%	Return on Equity	16.9%
382522 PNRS ROSE QUARTER DIALYSIS CENTER			For Profit			
4905 NE MARTIN LUTHER KING BLVD			12/31/2011 365 Days Settled			
PORTLAND, OR 97211			Short Term			
MULTNOMAH						
BLUE CROSS (OREGON)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,605,102	Total Charges	8,925,858	Salary Expense	27.0%	
Fixed Assets	644,287	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	2,923	Operating Revenue	8,925,858	100.0%		
Total Assets	2,252,312	Operating Expense	5,169,332	57.9%	Current Ratio	0.0
Current Liabilities	-37,431,130	Operating Margin	3,756,526	42.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2,624.9)
Total Equity	35,178,817	Other Expense	0	0.0%	Depreciation Rate	32.2%
Total Liab. and Equity	-2,252,313	Net Profit or Loss	3,756,526	42.1%	Return on Equity	10.7%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052728 RAI - OCEAN AVENUE - SAN FRANCISCO				For Profit	
1738 OCEAN AVE		12/31/2011 365 Days Settled		Short Term	
SAN FRANCISCO, CA 94112					
SAN FRANCISCO					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,828,548	Total Charges	128,340,092	Salary Expense	37.1%
Fixed Assets	810,684	Contract Allowance	119,418,450	93.0%	Fringe Benefits 9.0%
Other Assets	0	Operating Revenue	8,921,642	7.0%	
Total Assets	2,639,232	Operating Expense	5,411,143	60.7%	Current Ratio 6.1
Current Liabilities	301,966	Operating Margin	3,510,499	39.3%	Days to Collect 18,370.4
Long Term Liabilities	0	Other Income	130,782	1.5%	Avg Payment Days 19.5
Total Equity	2,337,267	Other Expense	0	0.0%	Depreciation Rate 32.5%
Total Liab. and Equity	2,639,233	Net Profit or Loss	3,641,281	40.8%	Return on Equity 155.8%
212620 US RENAL CARE HYATTSVILLE DIALYSIS				For Profit	
4920 LASALLE ROAD		12/31/2011 365 Days Settled		Short Term	
HYATTSVILLE, MD 20782					
PRINCE GEORGES					
WISCONSIN PHYSICIANS SERVICE					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	7,632,966	Total Charges	128,127,414	Salary Expense	25.5%
Fixed Assets	169,834	Contract Allowance	119,299,507	93.1%	Fringe Benefits 4.6%
Other Assets	28,109,924	Operating Revenue	8,827,907	6.9%	
Total Assets	35,912,724	Operating Expense	6,456,729	73.1%	Current Ratio 1.5
Current Liabilities	5,161,924	Operating Margin	2,371,178	26.9%	Days to Collect 67.8
Long Term Liabilities	16,916,380	Other Income	406	0.0%	Avg Payment Days 5.5
Total Equity	20,680,550	Other Expense	0	0.0%	Depreciation Rate 309.1%
Total Liab. and Equity	42,758,854	Net Profit or Loss	2,371,584	26.9%	Return on Equity 11.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

522500 FMC NEENAH				For Profit
300 N COMMERCIAL ST STE 100		12/31/2011 365 Days Settled		Short Term
NEENAH, WI 54956				
WINNEBAGO				
TRAILBLAZERS HEALTH ENTERPRISES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,767,779	Total Charges	8,826,601	Salary Expense 24.0%
Fixed Assets	15,836,282	Contract Allowance	0	0.0% Fringe Benefits 5.2%
Other Assets	0	Operating Revenue	8,826,601	100.0%
Total Assets	<u>17,604,061</u>	Operating Expense	<u>3,665,956</u>	41.5% Current Ratio (8.5)
Current Liabilities	-208,954	Operating Margin	5,160,645	58.5% Days to Collect 0.0
Long Term Liabilities	2,447	Other Income	0	0.0% Avg Payment Days (1.3)
Total Equity	<u>-17,397,555</u>	Other Expense	0	0.0% Depreciation Rate 2.3%
Total Liab. and Equity	<u>-17,604,062</u>	Net Profit or Loss	<u>5,160,645</u>	58.5% Return on Equity -29.7%
142640 RTC DBA CHURCHVIEW DIALYSIS CENTER				For Profit
5970 CHURCHVIEW DR		12/31/2011 365 Days Submitted		Short Term
ROCKFORD, IL 61107				
WINNEBAGO				
BLUE CROSS (CALIFORNIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	11,059,556	Total Charges	8,490,964	Salary Expense 23.9%
Fixed Assets	90,402	Contract Allowance	-335,175	-3.9% Fringe Benefits 3.9%
Other Assets	18,899,983	Operating Revenue	8,826,139	103.9%
Total Assets	<u>30,049,941</u>	Operating Expense	<u>6,152,255</u>	69.7% Current Ratio 10.2
Current Liabilities	1,080,720	Operating Margin	2,673,884	30.3% Days to Collect 53.0
Long Term Liabilities	26,713	Other Income	763	0.0% Avg Payment Days 5.6
Total Equity	<u>28,942,508</u>	Other Expense	0	0.0% Depreciation Rate 20.7%
Total Liab. and Equity	<u>30,049,941</u>	Net Profit or Loss	<u>2,674,647</u>	30.3% Return on Equity 9.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

312559 EDISON DIALYSIS				For Profit		
29 MERIDIAN ROAD		12/31/2011 365 Days Settled		Short Term		
EDISON, NJ 08820						
MIDDLESEX						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	14,358,069	Total Charges	8,599,674	Salary Expense	26.6%	
Fixed Assets	74,057	Contract Allowance	-208,155	-2.4%	Fringe Benefits	4.8%
Other Assets	1,222	Operating Revenue	8,807,829	102.4%		
Total Assets	14,433,348	Operating Expense	6,007,660	68.2%	Current Ratio	51.2
Current Liabilities	280,538	Operating Margin	2,800,169	31.8%	Days to Collect	22.9
Long Term Liabilities	14,613	Other Income	2,870	0.0%	Avg Payment Days	7.0
Total Equity	14,138,197	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	14,433,348	Net Profit or Loss	2,803,039	31.8%	Return on Equity	19.8%
292501 LAS VEGAS DIALYSIS CENTER				For Profit		
3100 W CHARLESTON 100		12/31/2011 365 Days Settled		Short Term		
LAS VEGAS, NV 89102						
CLARK						
PALMETTO (NEVADA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	21,939,323	Total Charges	8,923,070	Salary Expense	27.7%	
Fixed Assets	1,779,688	Contract Allowance	133,946	1.5%	Fringe Benefits	4.7%
Other Assets	4,810	Operating Revenue	8,789,124	98.5%		
Total Assets	23,723,821	Operating Expense	8,440,081	96.0%	Current Ratio	45.1
Current Liabilities	486,405	Operating Margin	349,043	4.0%	Days to Collect	13.6
Long Term Liabilities	391,198	Other Income	-550,172	-6.3%	Avg Payment Days	6.5
Total Equity	22,846,219	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	23,723,822	Net Profit or Loss	(201,129)	-2.3%	Return on Equity	-0.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,805,879	Total Charges	8,786,549	Salary Expense	41.4%	
Fixed Assets	122,607	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	14,096,866	Operating Revenue	8,786,549	100.0%		
Total Assets	16,025,352	Operating Expense	6,905,486	78.6%	Current Ratio	0.9
Current Liabilities	2,104,634	Operating Margin	1,881,063	21.4%	Days to Collect	26.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	35.8
Total Equity	13,920,718	Other Expense	0	0.0%	Depreciation Rate	7.5%
Total Liab. and Equity	16,025,352	Net Profit or Loss	1,881,063	21.4%	Return on Equity	13.5%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,807,318	Total Charges	8,785,834	Salary Expense	22.7%	
Fixed Assets	15,592,437	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	8,785,834	100.0%		
Total Assets	17,399,755	Operating Expense	5,027,032	57.2%	Current Ratio	(1.1)
Current Liabilities	-1,638,972	Operating Margin	3,758,802	42.8%	Days to Collect	0.0
Long Term Liabilities	-442	Other Income	0	0.0%	Avg Payment Days	(15.2)
Total Equity	-15,760,340	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab. and Equity	-17,399,754	Net Profit or Loss	3,758,802	42.8%	Return on Equity	-23.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,319,376	Total Charges	10,966,501	Salary Expense	34.2%	
Fixed Assets	1,043,168	Contract Allowance	2,195,876	20.0%	Fringe Benefits	11.8%
Other Assets	0	Operating Revenue	8,770,625	80.0%		
Total Assets	3,362,544	Operating Expense	5,538,904	63.2%	Current Ratio	1.6
Current Liabilities	1,481,207	Operating Margin	3,231,721	36.8%	Days to Collect	20.2
Long Term Liabilities	903,946	Other Income	20,962	0.2%	Avg Payment Days	25.4
Total Equity	977,391	Other Expense	0	0.0%	Depreciation Rate	45.6%
Total Liab. and Equity	3,362,544	Net Profit or Loss	3,252,683	37.1%	Return on Equity	332.8%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,149,470	Total Charges	8,765,312	Salary Expense	27.2%	
Fixed Assets	14,676,336	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	23,800	Operating Revenue	8,765,312	100.0%		
Total Assets	16,849,606	Operating Expense	7,353,528	83.9%	Current Ratio	(1.5)
Current Liabilities	-1,388,735	Operating Margin	1,411,784	16.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(26.0)
Total Equity	-15,460,870	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	-16,849,605	Net Profit or Loss	1,411,784	16.1%	Return on Equity	-9.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552657 QUALITY DIALYSIS CENTER				For Profit	
801 SOUTH SAN GABRIEL BLVD		12/31/2011 365 Days Settled		Short Term	
SAN GABRIEL, CA 91776					
LOS ANGELES					
PALMETTO (CALIFORNIA SOUTH)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,065,811	Total Charges	60,818,602	Salary Expense	33.7%
Fixed Assets	1,573,420	Contract Allowance	52,055,069	85.6%	Fringe Benefits 1.8%
Other Assets	60,000	Operating Revenue	8,763,533	14.4%	
Total Assets	<u>5,699,231</u>	Operating Expense	<u>6,359,102</u>	72.6%	Current Ratio 1.0
Current Liabilities	4,023,949	Operating Margin	2,404,431	27.4%	Days to Collect 291.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 20.4
Total Equity	<u>1,675,282</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate 27.6%
Total Liab. and Equity	<u>5,699,231</u>	Net Profit or Loss	<u>2,404,431</u>	27.4%	Return on Equity 143.5%
502521 PUGET SOUND KIDNEY CTR SOUTH				Not for Profit	
21309 44TH AVENUE WEST		12/31/2011 365 Days Settled		Short Term	
MOUNTLAKE TERRACE, WA 98043					
SNOHOMISH					
BLUE CROSS (WASHINGTON & ALASKA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,298,387	Total Charges	25,151,186	Salary Expense	39.2%
Fixed Assets	4,097,123	Contract Allowance	16,398,097	65.2%	Fringe Benefits 6.7%
Other Assets	0	Operating Revenue	8,753,089	34.8%	
Total Assets	<u>8,395,510</u>	Operating Expense	<u>6,970,972</u>	79.6%	Current Ratio 7.0
Current Liabilities	613,445	Operating Margin	1,782,117	20.4%	Days to Collect 113.1
Long Term Liabilities	0	Other Income	76,475	0.9%	Avg Payment Days 29.4
Total Equity	<u>7,782,065</u>	Other Expense	<u>0</u>	0.0%	Depreciation Rate 1.8%
Total Liab. and Equity	<u>8,395,510</u>	Net Profit or Loss	<u>1,858,592</u>	21.2%	Return on Equity 23.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392539 RENAL CARE GROUP - WYNNEWOOD DIA			For Profit	
100 LANCASTER AVE, SUITE 61		12/31/2011 365 Days Settled		Short Term
WYNNEWOOD, PA 19096				
MONTGOMERY				
BLUE CROSS (TENNESSEE)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,308,327	Total Charges	8,752,445	Salary Expense 35.6%
Fixed Assets	13,248,240	Contract Allowance	0	0.0% Fringe Benefits 9.2%
Other Assets	0	Operating Revenue	8,752,445	100.0%
Total Assets	<u>14,556,567</u>	Operating Expense	<u>6,991,987</u>	79.9% Current Ratio (1.8)
Current Liabilities	-745,588	Operating Margin	1,760,458	20.1% Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days (10.3)
Total Equity	<u>-13,810,978</u>	Other Expense	0	0.0% Depreciation Rate 2.0%
Total Liab. and Equity	<u>-14,556,566</u>	Net Profit or Loss	<u>1,760,458</u>	20.1% Return on Equity -12.7%
072504 STAMFORD DIALYSIS			For Profit	
30 COMMERCE RD		12/31/2011 365 Days Settled		Short Term
STAMFORD, CT 06902				
FAIRFIELD				
NATIONAL GOVT SERVICES (CONNECTICUT)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	9,766,950	Total Charges	8,601,482	Salary Expense 32.8%
Fixed Assets	367,259	Contract Allowance	-150,620	-1.8% Fringe Benefits 5.1%
Other Assets	7,431,839	Operating Revenue	8,752,102	101.8%
Total Assets	<u>17,566,048</u>	Operating Expense	<u>6,429,864</u>	73.5% Current Ratio 17.2
Current Liabilities	567,355	Operating Margin	2,322,238	26.5% Days to Collect 19.2
Long Term Liabilities	94,500	Other Income	1,324	0.0% Avg Payment Days 6.9
Total Equity	<u>16,904,195</u>	Other Expense	0	0.0% Depreciation Rate 17.0%
Total Liab. and Equity	<u>17,566,050</u>	Net Profit or Loss	<u>2,323,562</u>	26.5% Return on Equity 13.7%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	27,048,778	Total Charges	8,018,661	Salary Expense	27.1%	
Fixed Assets	218,125	Contract Allowance	-720,194	-9.0%	Fringe Benefits	5.4%
Other Assets	172,911	Operating Revenue	8,738,855	109.0%	Current Ratio	99.7
Total Assets	27,439,814	Operating Expense	4,437,264	50.8%	Days to Collect	61.0
Current Liabilities	271,384	Operating Margin	4,301,591	49.2%	Avg Payment Days	3.3
Long Term Liabilities	3,657	Other Income	213	0.0%	Depreciation Rate	12.2%
Total Equity	27,164,774	Other Expense	0	0.0%	Return on Equity	15.8%
Total Liab. and Equity	27,439,815	Net Profit or Loss	4,301,804	49.2%		

502534 PUYALLUP DIALYSIS

For Profit

716 C SOUTH HILL PARK

12/31/2011 365 Days Settled

Short Term

PUYALLUP, WA 98373

PIERCE

BLUE CROSS (CALIFORNIA)

342517 ROCKY MOUNT KIDNEY CENTER

For Profit

750 ENGLISH ROAD

12/31/2011 365 Days Settled

Short Term

ROCKY MOUNT, NC 27804

NASH

BLUE CROSS (NORTH CAROLINA)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,780,233	Total Charges	8,734,587	Salary Expense	35.2%	
Fixed Assets	322,690	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	13,898	Operating Revenue	8,734,587	100.0%		
Total Assets	2,116,821	Operating Expense	7,565,024	86.6%	Current Ratio	(8.8)
Current Liabilities	-201,965	Operating Margin	1,169,563	13.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.7
Total Equity	-1,914,856	Other Expense	0	0.0%	Depreciation Rate	60.0%
Total Liab. and Equity	-2,116,821	Net Profit or Loss	1,169,563	13.4%	Return on Equity	-61.1%

052731 FRESENIUS MEDICAL CARE MARINA BAY

For Profit

630 BAY BLVD STE 101

12/31/2011 365 Days Settled

Short Term

CHULA VISTA, CA 91910

SAN DIEGO

CAHABA

382508 FRESENIUS MEDICAL CARE DIALYSIS SPRINGFIELD OREGON

For Profit

304 Q STREET

12/31/2011 365 Days Settled

Short Term

SPRINGFIELD, OR 97477

LANE

BLUE CROSS (TEXAS)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052802 TRC HARBOR UCLA MFI TOTAL RENA				For Profit		
21600 SOUTH VERMONT AVENUE		12/31/2011 365 Days Settled		Short Term		
TORRANCE, CA 90502						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,557,147	Total Charges	8,658,924	Salary Expense	30.8%	
Fixed Assets	187,124	Contract Allowance	-18,035	-0.2%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	8,676,959	100.2%		
Total Assets	<u>3,744,271</u>	Operating Expense	<u>8,920,221</u>	102.8%	Current Ratio	9.7
Current Liabilities	364,915	Operating Margin	-243,262	-2.8%	Days to Collect	22.6
Long Term Liabilities	0	Other Income	1,720	0.0%	Avg Payment Days	11.4
Total Equity	<u>3,379,355</u>	Other Expense	0	0.0%	Depreciation Rate	9.3%
Total Liab. and Equity	<u>3,744,270</u>	Net Profit or Loss	<u>(241,542)</u>	-2.8%	Return on Equity	-7.1%
312508 LUMBERTON DIALYSIS				For Profit		
668 MAIN STREET		12/31/2011 365 Days Settled		Short Term		
LUMBERTON, NJ 08048						
BURLINGTON						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	16,543,865	Total Charges	8,546,219	Salary Expense	30.3%	
Fixed Assets	281,725	Contract Allowance	-128,828	-1.5%	Fringe Benefits	4.7%
Other Assets	3,683,450	Operating Revenue	8,675,047	101.5%		
Total Assets	<u>20,509,040</u>	Operating Expense	<u>6,468,268</u>	74.6%	Current Ratio	41.7
Current Liabilities	397,043	Operating Margin	2,206,779	25.4%	Days to Collect	9.4
Long Term Liabilities	0	Other Income	612	0.0%	Avg Payment Days	7.2
Total Equity	<u>20,111,997</u>	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	<u>20,509,040</u>	Net Profit or Loss	<u>2,207,391</u>	25.4%	Return on Equity	11.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552542 RAI - ELK GROVE BLVD - ELK GROVE			For Profit			
8139 ELK GROVE BLVD SUITE 200			12/31/2011 365 Days Settled			
ELK GROVE, CA 95758			Short Term			
SACRAMENTO						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	135,723,402	Salary Expense	35.7%	
Fixed Assets	0	Contract Allowance	127,052,248	93.6%	Fringe Benefits	9.1%
Other Assets	0	Operating Revenue	8,671,154	6.4%		
Total Assets	0	Operating Expense	5,816,782	67.1%	Current Ratio	
Current Liabilities	0	Operating Margin	2,854,372	32.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	160,477	1.9%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	3,014,849	34.8%	Return on Equity	0.0%
672589 LIBERTY DIALYSIS MESQUITE LLC			For Profit			
3330 NORTH GALLOWAY AVENUE # 160			12/31/2011 365 Days Submitted			
MESQUITE, TX 75150			Short Term			
DALLAS						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,646,777	Total Charges	8,649,501	Salary Expense	32.9%	
Fixed Assets	834,060	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	4,178	Operating Revenue	8,649,501	100.0%		
Total Assets	3,485,015	Operating Expense	3,547,823	41.0%	Current Ratio	5.8
Current Liabilities	457,512	Operating Margin	5,101,678	59.0%	Days to Collect	123.8
Long Term Liabilities	434,812	Other Income	11,754	0.1%	Avg Payment Days	9.5
Total Equity	2,592,691	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	3,485,015	Net Profit or Loss	5,113,432	59.1%	Return on Equity	197.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,570,783	Total Charges	8,272,797		Salary Expense	25.5%
Fixed Assets	905,619	Contract Allowance	-360,484	-4.4%	Fringe Benefits	4.3%
Other Assets	3,800	Operating Revenue	8,633,281	104.4%	Current Ratio	17.4
Total Assets	3,480,202	Operating Expense	5,201,845	60.3%	Days to Collect	83.6
Current Liabilities	148,017	Operating Margin	3,431,436	39.7%	Avg Payment Days	5.7
Long Term Liabilities	94,389	Other Income	-1,544,335	-17.9%	Depreciation Rate	13.8%
Total Equity	3,237,795	Other Expense	0	0.0%	Return on Equity	58.3%
Total Liab. and Equity	3,480,201	Net Profit or Loss	1,887,101	21.9%		

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	5,525,251	Total Charges	8,077,091		Salary Expense	24.7%
Fixed Assets	375,482	Contract Allowance	-551,924	-6.8%	Fringe Benefits	4.1%
Other Assets	7,391,609	Operating Revenue	8,629,015	106.8%	Current Ratio	28.3
Total Assets	13,292,342	Operating Expense	4,932,790	57.2%	Days to Collect	30.1
Current Liabilities	195,424	Operating Margin	3,696,225	42.8%	Avg Payment Days	5.7
Long Term Liabilities	0	Other Income	535	0.0%	Depreciation Rate	6.3%
Total Equity	13,096,919	Other Expense	0	0.0%	Return on Equity	28.2%
Total Liab. and Equity	13,292,343	Net Profit or Loss	3,696,760	42.8%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

312525 DIALYSIS CLINIC INC - NORTH BRUNSWICK			Not for Profit			
105 NORTH CENTER DRIVE			9/30/2011 365 Days Settled			
NORTH BRUNSWICK, NJ 08902			Short Term			
MIDDLESEX						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,350,139	Total Charges	8,880,043	Salary Expense	33.3%	
Fixed Assets	2,077,000	Contract Allowance	251,938	2.8%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	8,628,105	97.2%		
Total Assets	10,427,139	Operating Expense	7,590,390	88.0%	Current Ratio	12.7
Current Liabilities	659,793	Operating Margin	1,037,715	12.0%	Days to Collect	38.4
Long Term Liabilities	0	Other Income	276,653	3.2%	Avg Payment Days	18.5
Total Equity	9,767,423	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	10,427,216	Net Profit or Loss	1,314,368	15.2%	Return on Equity	13.5%
262501 KANSAS CITY DIALYSIS & TRANSPLANT			For Profit			
6400 PROSPECT STE 100			12/31/2011 365 Days Settled			
KANSAS CITY, MO 64132			Short Term			
JACKSON						
BLUE CROSS (MISSISSIPPI)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,343,881	Total Charges	8,624,284	Salary Expense	27.8%	
Fixed Assets	21,083,837	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	8,624,284	100.0%		
Total Assets	22,427,718	Operating Expense	7,055,038	81.8%	Current Ratio	(4.4)
Current Liabilities	-304,664	Operating Margin	1,569,246	18.2%	Days to Collect	0.0
Long Term Liabilities	1,068	Other Income	0	0.0%	Avg Payment Days	(5.7)
Total Equity	-22,124,123	Other Expense	0	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	-22,427,719	Net Profit or Loss	1,569,246	18.2%	Return on Equity	-7.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	12,418,025	Total Charges	8,343,519		Salary Expense	27.8%
Fixed Assets	148,060	Contract Allowance	-274,301	-3.3%	Fringe Benefits	5.0%
Other Assets	406,305	Operating Revenue	8,617,820	103.3%	Current Ratio	51.6
Total Assets	12,972,390	Operating Expense	7,079,979	82.2%	Days to Collect	14.1
Current Liabilities	240,794	Operating Margin	1,537,841	17.8%	Avg Payment Days	8.5
Long Term Liabilities	0	Other Income	1,867	0.0%	Depreciation Rate	21.3%
Total Equity	12,731,596	Other Expense	0	0.0%	Return on Equity	12.1%
Total Liab. and Equity	12,972,390	Net Profit or Loss	1,539,708	17.9%		

212552 RENAL CARE OF LANHAM

For Profit

8855 ANNAPOLIS ROAD SUITE 200

12/31/2011 365 Days Submitted

Short Term

LANHAM, MD 20706

PRINCE GEORGES

BLUE CROSS (TEXAS)

332577 FMS - ATLANTIC HEMODIALYSIS

For Profit

339 HICKS STREET

12/31/2011 365 Days Settled

Short Term

BROOKLYN, NY 11201

KINGS

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	383,835	Total Charges	8,588,700		Salary Expense	37.1%
Fixed Assets	1,331,577	Contract Allowance	0	0.0%	Fringe Benefits	3.3%
Other Assets	0	Operating Revenue	8,588,700	100.0%	Current Ratio	
Total Assets	1,715,412	Operating Expense	1,658,009	19.3%	Days to Collect	12.3
Current Liabilities	0	Operating Margin	6,930,691	80.7%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.0%
Total Equity	1,715,412	Other Expense	0	0.0%	Return on Equity	404.0%
Total Liab. and Equity	1,715,412	Net Profit or Loss	6,930,691	80.7%		

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	6,605,755	Total Charges	8,579,855		Salary Expense	25.6%
Fixed Assets	4,985,910	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	8,579,855	100.0%	Current Ratio	
Total Assets	11,591,665	Operating Expense	4,592,799	53.5%	Days to Collect	163.1
Current Liabilities	0	Operating Margin	3,987,056	46.5%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	8.5%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	0	Net Profit or Loss	3,987,056	46.5%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,160,273	Total Charges	8,567,993	Salary Expense	29.2%	
Fixed Assets	965,776	Contract Allowance	58	0.0%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	8,567,935	100.0%		
Total Assets	3,126,049	Operating Expense	7,131,235	83.2%	Current Ratio	9.2
Current Liabilities	234,870	Operating Margin	1,436,700	16.8%	Days to Collect	15.2
Long Term Liabilities	35,502	Other Income	-1,111,410	-13.0%	Avg Payment Days	9.0
Total Equity	2,855,675	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	3,126,047	Net Profit or Loss	325,290	3.8%	Return on Equity	11.4%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,481,743	Total Charges	8,547,257	Salary Expense	37.4%	
Fixed Assets	266,174	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	236	Operating Revenue	8,547,257	100.0%		
Total Assets	2,748,153	Operating Expense	6,864,523	80.3%	Current Ratio	15.3
Current Liabilities	162,559	Operating Margin	1,682,734	19.7%	Days to Collect	32.5
Long Term Liabilities	0	Other Income	11,358	0.1%	Avg Payment Days	8.6
Total Equity	2,585,594	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	2,748,153	Net Profit or Loss	1,694,092	19.8%	Return on Equity	65.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,821,326	Total Charges	12,485,878	Salary Expense	31.2%	
Fixed Assets	1,273,424	Contract Allowance	3,971,029	31.8%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	8,514,849	68.2%		
Total Assets	3,094,750	Operating Expense	5,129,268	60.2%	Current Ratio	6.4
Current Liabilities	285,028	Operating Margin	3,385,581	39.8%	Days to Collect	183.5
Long Term Liabilities	0	Other Income	34,387	0.4%	Avg Payment Days	20.3
Total Equity	2,809,722	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	3,094,750	Net Profit or Loss	3,419,968	40.2%	Return on Equity	121.7%

052871 CENTRAL COAST KIDNEY DISEASE CENTER

For Profit

2263 SOUTH DEPOT STREET

12/31/2011 365 Days Settled

Short Term

SANTA MARIA, CA 93458

SANTA BARBARA

NATIONAL GOVERNMENT SERVICES

452784 HOUSTON KIDNEY CENTER CYPRESS

For Profit

221 H FM 1960 WEST

12/31/2011 365 Days Settled

Short Term

HOUSTON, TX 77090

HARRIS

BLUE CROSS (TEXAS)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

492556 HIOAKS DIALYSIS				For Profit	
671 HIOAKS ROAD SUITE A		12/31/2011 365 Days Settled		Short Term	
RICHMOND, VA 23225					
RICHMOND CITY					
CAHABA					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	14,896,458	Total Charges	8,573,556	Salary Expense	24.3%
Fixed Assets	631,572	Contract Allowance	87,713	1.0%	Fringe Benefits 3.6%
Other Assets	0	Operating Revenue	8,485,843	99.0%	
Total Assets	15,528,030	Operating Expense	7,116,108	83.9%	Current Ratio 39.8
Current Liabilities	374,703	Operating Margin	1,369,735	16.1%	Days to Collect 10.3
Long Term Liabilities	103,695	Other Income	797	0.0%	Avg Payment Days 6.6
Total Equity	15,049,631	Other Expense	0	0.0%	Depreciation Rate 16.5%
Total Liab. and Equity	15,528,029	Net Profit or Loss	1,370,532	16.2%	Return on Equity 9.1%
302509 FRESENIUS MEDICAL CARE OF LEBANON				For Profit	
56 ETNA RD		12/31/2011 365 Days Settled		Short Term	
LEBANON, NH 03756					
GRAFTON					
NATIONAL HERITAGE (NEW HAMPSHIRE)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,071,833	Total Charges	8,483,924	Salary Expense	36.7%
Fixed Assets	7,845,053	Contract Allowance	0	0.0%	Fringe Benefits 5.2%
Other Assets	8,978,385	Operating Revenue	8,483,924	100.0%	
Total Assets	18,895,271	Operating Expense	4,086,563	48.2%	Current Ratio (2.8)
Current Liabilities	-735,773	Operating Margin	4,397,361	51.8%	Days to Collect 0.0
Long Term Liabilities	1,942	Other Income	0	0.0%	Avg Payment Days (8.4)
Total Equity	-18,161,442	Other Expense	0	0.0%	Depreciation Rate 6.8%
Total Liab. and Equity	-18,895,273	Net Profit or Loss	4,397,361	51.8%	Return on Equity -24.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

522554 BAY SHORE DIALYSIS				For Profit		
5650 N GREEN BAY RD STE 150		12/31/2011 365 Days Settled		Short Term		
GLENDALE, WI 53209						
MILWAUKEE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,905,610	Total Charges	8,269,513	Salary Expense	29.7%	
Fixed Assets	1,210,351	Contract Allowance	-214,167	-2.6%	Fringe Benefits	5.7%
Other Assets	5,250,937	Operating Revenue	8,483,680	102.6%		
Total Assets	3,555,678	Operating Expense	6,570,987	77.5%	Current Ratio	(5.6)
Current Liabilities	518,398	Operating Margin	1,912,693	22.5%	Days to Collect	30.1
Long Term Liabilities	154,019	Other Income	3,640	0.0%	Avg Payment Days	7.0
Total Equity	2,883,261	Other Expense	0	0.0%	Depreciation Rate	24.8%
Total Liab. and Equity	3,555,678	Net Profit or Loss	1,916,333	22.6%	Return on Equity	66.5%
032564 RENAL CARE GROUP-MARYVALE				For Profit		
4502 WEST INDIAN SCHOOL ROAD, STE A4-11		12/31/2011 365 Days Settled		Short Term		
PHOENIX, AZ 85031						
MARICOPA						
NORIDIAN ADMIN SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,574,912	Total Charges	8,480,200	Salary Expense	31.7%	
Fixed Assets	452,108	Contract Allowance	0	0.0%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	8,480,200	100.0%		
Total Assets	2,027,020	Operating Expense	4,571,556	53.9%	Current Ratio	0.1
Current Liabilities	15,527,054	Operating Margin	3,908,644	46.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	1,258.7
Total Equity	-17,554,073	Other Expense	0	0.0%	Depreciation Rate	40.1%
Total Liab. and Equity	-2,027,019	Net Profit or Loss	3,908,644	46.1%	Return on Equity	-22.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,707,015	Total Charges	8,461,473		Salary Expense	30.9%
Fixed Assets	603,661	Contract Allowance	0	0.0%	Fringe Benefits	11.3%
Other Assets	22,199	Operating Revenue	8,461,473	100.0%	Current Ratio	1.4
Total Assets	2,332,875	Operating Expense	6,250,438	73.9%	Days to Collect	31.9
Current Liabilities	1,221,001	Operating Margin	2,211,035	26.1%	Avg Payment Days	63.4
Long Term Liabilities	-4,889,376	Other Income	33,796	0.4%	Depreciation Rate	16.6%
Total Equity	6,001,250	Other Expense	0	0.0%	Return on Equity	37.4%
Total Liab. and Equity	2,332,875	Net Profit or Loss	2,244,831	26.5%		

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,131,187	Total Charges	8,455,851		Salary Expense	31.5%
Fixed Assets	18,730,779	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	8,455,851	100.0%	Current Ratio	(2.9)
Total Assets	20,861,966	Operating Expense	7,593,746	89.8%	Days to Collect	0.0
Current Liabilities	-731,874	Operating Margin	862,105	10.2%	Avg Payment Days	(9.6)
Long Term Liabilities	1,981	Other Income	0	0.0%	Depreciation Rate	2.9%
Total Equity	-20,132,074	Other Expense	0	0.0%	Return on Equity	-4.3%
Total Liab. and Equity	-20,861,967	Net Profit or Loss	862,105	10.2%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392614 ABINGTON DIALYSIS				For Profit
3940 COMMERCE DRIVE		12/31/2011 365 Days Settled		Short Term
WILLOW GROVE, PA 19090				
MONTGOMERY				
CAHABA				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	12,612,642	Total Charges	8,416,689	Salary Expense 28.3%
Fixed Assets	892,086	Contract Allowance	-32,870 -0.4%	Fringe Benefits 4.7%
Other Assets	2,847,705	Operating Revenue	8,449,559 100.4%	
Total Assets	16,352,433	Operating Expense	6,244,640 73.9%	Current Ratio 31.5
Current Liabilities	399,769	Operating Margin	2,204,919 26.1%	Days to Collect 11.7
Long Term Liabilities	0	Other Income	751 0.0%	Avg Payment Days 7.3
Total Equity	15,952,663	Other Expense	0 0.0%	Depreciation Rate 16.2%
Total Liab. and Equity	16,352,432	Net Profit or Loss	2,205,670 26.1%	Return on Equity 13.8%
052622 EAST LA PLAZA DIALYSIS				For Profit
1700 CESAR E CHAVEZ AVENUE, SUITE L100		12/31/2011 365 Days Settled		Short Term
LOS ANGELES, CA 90033				
LOS ANGELES				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	6,397,899	Total Charges	7,496,550	Salary Expense 31.8%
Fixed Assets	1,149,014	Contract Allowance	-950,105 -12.7%	Fringe Benefits 5.2%
Other Assets	1,668,094	Operating Revenue	8,446,655 112.7%	
Total Assets	9,215,007	Operating Expense	7,574,922 89.7%	Current Ratio 22.1
Current Liabilities	289,097	Operating Margin	871,733 10.3%	Days to Collect 16.2
Long Term Liabilities	-172,155	Other Income	17,120 0.2%	Avg Payment Days 8.4
Total Equity	9,098,065	Other Expense	0 0.0%	Depreciation Rate 15.4%
Total Liab. and Equity	9,215,007	Net Profit or Loss	888,853 10.5%	Return on Equity 9.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

522555 WISCONSIN DIALYSIS FITCHBURG				Not for Profit		
3034 FISH HATCHERY RD		6/30/2011 365 Days Settled		Short Term		
MADISON, WI 53713						
DANE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,688,662	Total Charges	31,239,232	Salary Expense	40.1%	
Fixed Assets	631,779	Contract Allowance	22,793,335	73.0%	Fringe Benefits	11.8%
Other Assets	0	Operating Revenue	8,445,897	27.0%		
Total Assets	5,320,441	Operating Expense	7,605,736	90.1%	Current Ratio	7.3
Current Liabilities	643,572	Operating Margin	840,161	9.9%	Days to Collect	130.3
Long Term Liabilities	0	Other Income	48,983	0.6%	Avg Payment Days	1.0
Total Equity	4,676,869	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	5,320,441	Net Profit or Loss	889,144	10.5%	Return on Equity	19.0%
152500 FRESENIUS MEDICAL CARE INDIANAPOLIS				For Profit		
2480 N MERIDIAN ST		12/31/2011 365 Days Settled		Short Term		
INDIANAPOLIS, IN 46208						
MARION						
TRAILBLAZER (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,345,965	Total Charges	8,432,355	Salary Expense	41.3%	
Fixed Assets	-1,178,176	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	8,432,355	100.0%		
Total Assets	1,167,789	Operating Expense	6,067,492	72.0%	Current Ratio	
Current Liabilities	0	Operating Margin	2,364,863	28.0%	Days to Collect	74.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	-47.0%
Total Liab. and Equity	0	Net Profit or Loss	2,364,863	28.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	20,683,689	Total Charges	8,286,093	Salary Expense	24.7%	
Fixed Assets	562,618	Contract Allowance	-130,630	-1.6%	Fringe Benefits	3.5%
Other Assets	4,611,045	Operating Revenue	8,416,723	101.6%	Current Ratio	148.7
Total Assets	25,857,352	Operating Expense	5,576,637	66.3%	Days to Collect	26.0
Current Liabilities	139,087	Operating Margin	2,840,086	33.7%	Avg Payment Days	6.6
Long Term Liabilities	0	Other Income	-6,903	-0.1%	Depreciation Rate	6.1%
Total Equity	25,718,266	Other Expense	0	0.0%	Return on Equity	11.0%
Total Liab. and Equity	25,857,353	Net Profit or Loss	2,833,183	33.7%		

262576 ST JOSEPH DIALYSIS

For Profit

5514 CORPORATE DRIVE, SUITE 100

12/31/2011 365 Days Settled

Short Term

SAINT JOSEPH, MO 64507

BUCHANAN

BLUE CROSS (GEORGIA)

132502 TABLE ROCK DIALYSIS CENTER

For Profit

5610 WEST GAGE STREET, SUITE B

12/31/2011 365 Days Settled

Short Term

BOISE, ID 83706

ADA

NATIONAL GOVERNMENT SERVICES

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

252508 RENAL CARE GROUP - COLUMBUS				For Profit		
92 BROOKMOORE DRIVE		12/31/2011 365 Days Settled		Short Term		
COLUMBUS, MS 39701						
LOWNDES						
BLUE CROSS (MISSISSIPPI)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,424,754	Total Charges	8,383,135	Salary Expense	21.9%	
Fixed Assets	-50,997,950	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	8,383,135	100.0%		
Total Assets	-49,573,196	Operating Expense	7,988,710	95.3%	Current Ratio	(4.0)
Current Liabilities	-360,031	Operating Margin	394,425	4.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.8)
Total Equity	49,933,228	Other Expense	0	0.0%	Depreciation Rate	-0.4%
Total Liab. and Equity	49,573,197	Net Profit or Loss	394,425	4.7%	Return on Equity	0.8%
112524 US RENAL CARE DALTON DIALYSIS				For Profit		
1009 PROFESSIONAL BLVD.		12/31/2011 396 Days Settled		Short Term		
DALTON, GA 30720						
WHITFIELD						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,377,941	Total Charges	129,064,831	Salary Expense	16.8%	
Fixed Assets	531,766	Contract Allowance	120,683,087	93.5%	Fringe Benefits	3.0%
Other Assets	351,625	Operating Revenue	8,381,744	6.5%		
Total Assets	4,261,332	Operating Expense	6,288,953	75.0%	Current Ratio	10.6
Current Liabilities	318,606	Operating Margin	2,092,791	25.0%	Days to Collect	80.0
Long Term Liabilities	306	Other Income	0	0.0%	Avg Payment Days	9.6
Total Equity	3,942,420	Other Expense	0	0.0%	Depreciation Rate	34.0%
Total Liab. and Equity	4,261,332	Net Profit or Loss	2,092,791	25.0%	Return on Equity	53.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,405,176	Total Charges	39,225,227	Salary Expense	30.5%	
Fixed Assets	1,760,995	Contract Allowance	30,850,566	78.6%	Fringe Benefits	4.2%
Other Assets	300,000	Operating Revenue	8,374,661	21.4%		
Total Assets	3,466,171	Operating Expense	7,949,897	94.9%	Current Ratio	0.5
Current Liabilities	2,871,760	Operating Margin	424,764	5.1%	Days to Collect	36.5
Long Term Liabilities	0	Other Income	69,489	0.8%	Avg Payment Days	19.1
Total Equity	594,411	Other Expense	0	0.0%	Depreciation Rate	20.8%
Total Liab. and Equity	3,466,171	Net Profit or Loss	494,253	5.9%	Return on Equity	83.2%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,554,973	Total Charges	8,372,081	Salary Expense	16.7%	
Fixed Assets	1,262,728	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	16,695,665	Operating Revenue	8,372,081	100.0%		
Total Assets	20,513,366	Operating Expense	6,833,021	81.6%	Current Ratio	2.3
Current Liabilities	1,110,640	Operating Margin	1,539,060	18.4%	Days to Collect	28.8
Long Term Liabilities	222,162	Other Income	1,487	0.0%	Avg Payment Days	23.2
Total Equity	19,180,562	Other Expense	0	0.0%	Depreciation Rate	21.4%
Total Liab. and Equity	20,513,364	Net Profit or Loss	1,540,547	18.4%	Return on Equity	8.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

152521 COMPREHENSIVE RENAL CARE- GARY				For Profit		
4802 BROADWAY		12/31/2011 365 Days Settled		Short Term		
GARY, IN 46408						
LAKE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,916,216	Total Charges	8,098,754	Salary Expense	28.6%	
Fixed Assets	814,857	Contract Allowance	-245,788	-3.0%	Fringe Benefits	4.7%
Other Assets	97,234	Operating Revenue	8,344,542	103.0%		
Total Assets	<u>7,828,307</u>	Operating Expense	<u>7,696,352</u>	92.2%	Current Ratio	15.1
Current Liabilities	458,256	Operating Margin	648,190	7.8%	Days to Collect	15.8
Long Term Liabilities	78,019	Other Income	585	0.0%	Avg Payment Days	5.9
Total Equity	<u>7,292,032</u>	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	<u>7,828,307</u>	Net Profit or Loss	<u>648,775</u>	7.8%	Return on Equity	8.9%
502541 YAKIMA DIALYSIS CENTER				For Profit		
1221 NORTH 16TH AVENUE		12/31/2011 365 Days Settled		Short Term		
YAKIMA, WA 98902						
YAKIMA						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	20,203,567	Total Charges	7,977,479	Salary Expense	23.2%	
Fixed Assets	480,614	Contract Allowance	-356,622	-4.5%	Fringe Benefits	4.5%
Other Assets	1,230,396	Operating Revenue	8,334,101	104.5%		
Total Assets	<u>21,914,577</u>	Operating Expense	<u>5,506,662</u>	66.1%	Current Ratio	62.5
Current Liabilities	323,466	Operating Margin	2,827,439	33.9%	Days to Collect	73.3
Long Term Liabilities	0	Other Income	303	0.0%	Avg Payment Days	5.0
Total Equity	<u>21,591,112</u>	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	<u>21,914,578</u>	Net Profit or Loss	<u>2,827,742</u>	33.9%	Return on Equity	13.1%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142519 NEOMEDICA DIALYSIS CENTERS SOUTH CHICAGO AVENUE			For Profit			
9200 SOUTH CHICAGO		12/31/2011 365 Days Settled		Short Term		
CHICAGO, IL 60617						
COOK						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,730,060	Total Charges	8,325,683	Salary Expense	32.4%	
Fixed Assets	-6,328,036	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	7,068,890	Operating Revenue	8,325,683	100.0%		
Total Assets	3,470,914	Operating Expense	6,060,852	72.8%	Current Ratio	(5.3)
Current Liabilities	-516,146	Operating Margin	2,264,831	27.2%	Days to Collect	0.0
Long Term Liabilities	20,683	Other Income	0	0.0%	Avg Payment Days	(9.9)
Total Equity	-2,975,451	Other Expense	0	0.0%	Depreciation Rate	-8.9%
Total Liab. and Equity	-3,470,914	Net Profit or Loss	2,264,831	27.2%	Return on Equity	-76.1%
052729 OAKLAND DIALYSIS			For Profit			
5354 CLAREMONT AVENUE		12/31/2011 365 Days Settled		Short Term		
OAKLAND, CA 94618						
ALAMEDA						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	6,765,484	Total Charges	8,739,256	Salary Expense	32.4%	
Fixed Assets	920,235	Contract Allowance	429,410	4.9%	Fringe Benefits	4.6%
Other Assets	14,810	Operating Revenue	8,309,846	95.1%		
Total Assets	7,700,529	Operating Expense	8,388,394	100.9%	Current Ratio	19.7
Current Liabilities	344,185	Operating Margin	-78,548	-0.9%	Days to Collect	16.8
Long Term Liabilities	178,546	Other Income	-83,872	-1.0%	Avg Payment Days	10.4
Total Equity	7,177,798	Other Expense	0	0.0%	Depreciation Rate	21.9%
Total Liab. and Equity	7,700,529	Net Profit or Loss	(162,420)	-2.0%	Return on Equity	-2.3%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,087,641	Total Charges	8,305,557	Salary Expense	29.9%	
Fixed Assets	-850,646	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	31,749	Operating Revenue	8,305,557	100.0%	Current Ratio	
Total Assets	2,268,744	Operating Expense	5,486,371	66.1%	Days to Collect	102.3
Current Liabilities	0	Operating Margin	2,819,186	33.9%	Avg Payment Days	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	-283.4%
Total Equity	0	Other Expense	0	0.0%	Return on Equity	0.0%
Total Liab. and Equity	0	Net Profit or Loss	2,819,186	33.9%		

052560 SAN PABLO DIALYSIS				For Profit		
14020 SAN PABLO AVE SUITE B		12/31/2011 365 Days Settled		Short Term		
SAN PABLO, CA 94806						
CONTRA COSTA						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	10,686,567	Total Charges	8,148,215	Salary Expense	37.7%	
Fixed Assets	55,681	Contract Allowance	-145,412	-1.8%	Fringe Benefits	6.0%
Other Assets	188	Operating Revenue	8,293,627	101.8%	Current Ratio	44.0
Total Assets	10,742,436	Operating Expense	6,426,969	77.5%	Days to Collect	6.5
Current Liabilities	242,633	Operating Margin	1,866,658	22.5%	Avg Payment Days	10.7
Long Term Liabilities	0	Other Income	-945,920	-11.4%	Depreciation Rate	19.2%
Total Equity	10,499,803	Other Expense	0	0.0%	Return on Equity	8.8%
Total Liab. and Equity	10,742,436	Net Profit or Loss	920,738	11.1%		

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672515 NORTHWEST MEDICAL CENTER DIALYSIS				For Profit		
5284 MEDICAL DRIVE SUITE 135		12/31/2011 365 Days Settled		Short Term		
SAN ANTONIO, TX 78229						
BEXAR						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	20,579,957	Total Charges	8,497,262	Salary Expense	31.8%	
Fixed Assets	725,023	Contract Allowance	204,830	2.4%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	8,292,432	97.6%		
Total Assets	21,304,980	Operating Expense	5,948,667	71.7%	Current Ratio	110.7
Current Liabilities	185,945	Operating Margin	2,343,765	28.3%	Days to Collect	31.1
Long Term Liabilities	152,456	Other Income	-1,373,915	-16.6%	Avg Payment Days	5.2
Total Equity	20,966,579	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	21,304,980	Net Profit or Loss	969,850	11.7%	Return on Equity	4.6%
102596 RAI-WALDERMERE-SARASOTA				For Profit		
1921 WALDEMERE ST STE 107		12/31/2011 365 Days Settled		Short Term		
SARASOTA, FL 34239						
SARASOTA						
BLUE CROSS (FLORIDA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,954,246	Total Charges	122,593,177	Salary Expense	32.5%	
Fixed Assets	238,173	Contract Allowance	114,301,355	93.2%	Fringe Benefits	7.9%
Other Assets	5,747,296	Operating Revenue	8,291,822	6.8%		
Total Assets	8,939,715	Operating Expense	6,027,070	72.7%	Current Ratio	22.0
Current Liabilities	134,217	Operating Margin	2,264,752	27.3%	Days to Collect	6,854.8
Long Term Liabilities	0	Other Income	108,583	1.3%	Avg Payment Days	7.9
Total Equity	8,805,496	Other Expense	0	0.0%	Depreciation Rate	57.7%
Total Liab. and Equity	8,939,713	Net Profit or Loss	2,373,335	28.6%	Return on Equity	27.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

312551 US RENAL CARE VINELAND DIALYSIS				For Profit	
1450 EAST CHESTNUT AVENUE		12/31/2011 365 Days Settled		Short Term	
VINELAND, NJ 08361					
CUMBERLAND					
BLUE CROSS (WESTERN PENNSYLVANIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,832,914	Total Charges	99,734,999	Salary Expense	21.4%
Fixed Assets	907,138	Contract Allowance	91,443,996	91.7%	Fringe Benefits 4.2%
Other Assets	18,087	Operating Revenue	8,291,003	8.3%	
Total Assets	3,758,139	Operating Expense	6,247,180	75.3%	Current Ratio 22.5
Current Liabilities	126,161	Operating Margin	2,043,823	24.7%	Days to Collect 78.6
Long Term Liabilities	-64,600	Other Income	298	0.0%	Avg Payment Days 11.7
Total Equity	3,696,578	Other Expense	0	0.0%	Depreciation Rate 30.2%
Total Liab. and Equity	3,758,139	Net Profit or Loss	2,044,121	24.7%	Return on Equity 55.3%
192524 FRESENIUS MEDICAL CARE MANCUSO				For Profit	
4848 MANCUSO LANE		12/31/2011 365 Days Settled		Short Term	
BATON ROUGE, LA 70808					
EAST BATON ROUGE					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,145,588	Total Charges	8,278,548	Salary Expense	22.4%
Fixed Assets	3,863,865	Contract Allowance	0	0.0%	Fringe Benefits 4.0%
Other Assets	0	Operating Revenue	8,278,548	100.0%	
Total Assets	5,009,453	Operating Expense	6,918,663	83.6%	Current Ratio (2.8)
Current Liabilities	-405,399	Operating Margin	1,359,885	16.4%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (6.9)
Total Equity	-4,604,055	Other Expense	0	0.0%	Depreciation Rate 9.5%
Total Liab. and Equity	-5,009,454	Net Profit or Loss	1,359,885	16.4%	Return on Equity -29.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,360,875	Total Charges	8,263,926	Salary Expense	37.1%	
Fixed Assets	296,487	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	8,263,926	100.0%		
Total Assets	1,657,362	Operating Expense	8,002,299	96.8%	Current Ratio	0.9
Current Liabilities	1,535,802	Operating Margin	261,627	3.2%	Days to Collect	0.0
Long Term Liabilities	446,418	Other Income	30,058	0.4%	Avg Payment Days	70.1
Total Equity	-324,858	Other Expense	0	0.0%	Depreciation Rate	15.8%
Total Liab. and Equity	1,657,362	Net Profit or Loss	291,685	3.5%	Return on Equity	-89.8%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,585,389	Total Charges	8,257,308	Salary Expense	23.0%	
Fixed Assets	-103,029,686	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	4,094,705	Operating Revenue	8,257,308	100.0%		
Total Assets	-97,349,592	Operating Expense	6,329,004	76.6%	Current Ratio	(4.5)
Current Liabilities	-350,458	Operating Margin	1,928,304	23.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.7)
Total Equity	97,700,051	Other Expense	0	0.0%	Depreciation Rate	-0.4%
Total Liab. and Equity	97,349,593	Net Profit or Loss	1,928,304	23.4%	Return on Equity	2.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452511 FRESENIUS MEDICAL CARE ABILENE				For Profit		
1802 PINE ST		12/31/2011 365 Days Settled		Short Term		
ABILENE, TX 79601						
TAYLOR						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,255,131	Total Charges	8,256,264	Salary Expense	25.2%	
Fixed Assets	10,543,955	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	4,833,820	Operating Revenue	8,256,264	100.0%		
Total Assets	16,632,906	Operating Expense	7,300,023	88.4%	Current Ratio	(2.5)
Current Liabilities	-504,973	Operating Margin	956,241	11.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.9)
Total Equity	-16,127,931	Other Expense	0	0.0%	Depreciation Rate	1.7%
Total Liab. and Equity	-16,632,904	Net Profit or Loss	956,241	11.6%	Return on Equity	-5.9%
342514 HIGH POINT KIDNEY CENTER				Not for Profit		
1900 WESTCHESTER DRIVE		6/30/2011 365 Days Settled		Short Term		
HIGH POINT, NC 27262						
GUILFORD						
BLUE CROSS (SOUTH CAROLINA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,658,681	Total Charges	33,053,669	Salary Expense	26.4%	
Fixed Assets	0	Contract Allowance	24,800,294	75.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	8,253,375	25.0%		
Total Assets	1,658,681	Operating Expense	6,278,057	76.1%	Current Ratio	3.5
Current Liabilities	476,629	Operating Margin	1,975,318	23.9%	Days to Collect	24.5
Long Term Liabilities	0	Other Income	78,091	0.9%	Avg Payment Days	22.5
Total Equity	1,182,052	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	1,658,681	Net Profit or Loss	2,053,409	24.9%	Return on Equity	173.7%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-536,435	Total Charges	8,245,397		Salary Expense	30.5%
Fixed Assets	28,244,915	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	8,245,397	100.0%	Current Ratio	0.5
Total Assets	27,708,480	Operating Expense	6,171,923	74.9%	Days to Collect	0.0
Current Liabilities	-1,127,543	Operating Margin	2,073,474	25.1%	Avg Payment Days	(33.0)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.2%
Total Equity	-26,580,938	Other Expense	0	0.0%	Return on Equity	-7.8%
Total Liab. and Equity	-27,708,481	Net Profit or Loss	2,073,474	25.1%		

342620 CAROLINA DIALYSIS SANFORD

For Profit

1922 K M WICKER MEMORIAL DRIVE

12/31/2011 365 Days Settled

Short Term

SANFORD, NC 27330

LEE

BLUE CROSS (SOUTH CAROLINA)

072512 ST RAPHAEL DIALYSIS CTR

For Profit

137 WATER STREET

12/31/2011 365 Days Settled

Short Term

NEW HAVEN, CT 06511

NEW HAVEN

NATIONAL GOVT SERVICES
(CONNECTICUT)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

152522 COMPREHENSIVE RENAL CARE - HAMMOND				For Profit		
222 DOUGLAS ST		12/31/2011 365 Days Settled		Short Term		
HAMMOND, IN 46320						
LAKE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	11,110,479	Total Charges	8,502,988	Salary Expense	26.5%	
Fixed Assets	2,194,499	Contract Allowance	266,531	3.1%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	8,236,457	96.9%		
Total Assets	13,304,978	Operating Expense	6,682,677	81.1%	Current Ratio	18.2
Current Liabilities	610,821	Operating Margin	1,553,780	18.9%	Days to Collect	76.6
Long Term Liabilities	52,980	Other Income	25,220	0.3%	Avg Payment Days	4.8
Total Equity	12,641,176	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	13,304,977	Net Profit or Loss	1,579,000	19.2%	Return on Equity	12.5%
312593 PENNSAUKEN DIALYSIS CENTER				For Profit		
7024 KAIGHNS AVENUE		12/31/2011 365 Days Settled		Short Term		
PENNSAUKEN, NJ 08109						
CAMDEN						
Novitas NJ						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,642,349	Total Charges	5,591,467	Salary Expense	23.8%	
Fixed Assets	1,772,568	Contract Allowance	-2,641,308	-47.2%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	8,232,775	147.2%		
Total Assets	5,414,917	Operating Expense	5,152,632	62.6%	Current Ratio	25.6
Current Liabilities	142,371	Operating Margin	3,080,143	37.4%	Days to Collect	88.6
Long Term Liabilities	79,106	Other Income	36,750	0.4%	Avg Payment Days	5.6
Total Equity	5,193,439	Other Expense	0	0.0%	Depreciation Rate	16.7%
Total Liab. and Equity	5,414,916	Net Profit or Loss	3,116,893	37.9%	Return on Equity	60.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,004,833	Total Charges	8,230,838	Salary Expense	32.9%	
Fixed Assets	286,769	Contract Allowance	0	0.0%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	8,230,838	100.0%	Current Ratio	3.4
Total Assets	2,291,602	Operating Expense	5,904,792	71.7%	Days to Collect	21.6
Current Liabilities	595,562	Operating Margin	2,326,046	28.3%	Avg Payment Days	28.7
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	12.5%
Total Equity	1,696,040	Other Expense	0	0.0%	Return on Equity	137.1%
Total Liab. and Equity	2,291,602	Net Profit or Loss	2,326,046	28.3%		

332551 COMPREHENSIVE DIALYSIS CENTER

For Profit

6010 MAIN STREET

12/31/2011 365 Days Settled

Short Term

WILLIAMSVILLE, NY 14221

ERIE

NATIONAL GOVERNMENT SERVICES

192512 SHREVEPORT REGIONAL DIALYSIS CENTER

For Profit

1800 BUCKER SQUARE, BUILDING A,
SUITE 100

12/31/2011 365 Days Submitted

Short Term

SHREVEPORT, LA 71104

CADDO

BLUE CROSS (TEXAS)

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,918,913	Total Charges	8,187,571	Salary Expense	30.8%	
Fixed Assets	1,256,210	Contract Allowance	0	0.0%	Fringe Benefits	5.7%
Other Assets	413,580	Operating Revenue	8,187,571	100.0%		
Total Assets	4,588,703	Operating Expense	3,649,578	44.6%	Current Ratio	6.5
Current Liabilities	451,422	Operating Margin	4,537,993	55.4%	Days to Collect	279.2
Long Term Liabilities	730,914	Other Income	23,769	0.3%	Avg Payment Days	6.1
Total Equity	3,406,365	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	4,588,701	Net Profit or Loss	4,561,762	55.7%	Return on Equity	133.9%

672600 LIBERTY DIALYSIS DUNCANVILLE LLC

For Profit

1038 US HIGHWAY 67

12/31/2011 365 Days Settled

Short Term

DUNCANVILLE, TX 75137

DALLAS

BLUE CROSS (TEXAS)

052700 MONTEREY PARK DIALYSIS CENTER

For Profit

2560 CORPORATE PLCE BLDG D STE 100

12/31/2011 365 Days Settled

Short Term

MONTEREY PARK, CA 91754

LOS ANGELES

BLUE CROSS (CALIFORNIA)

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	26,333,575	Total Charges	8,041,364	Salary Expense	27.3%	
Fixed Assets	167,386	Contract Allowance	-141,318	-1.8%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	8,182,682	101.8%	Current Ratio	88.3
Total Assets	26,500,961	Operating Expense	3,885,336	47.5%	Days to Collect	38.0
Current Liabilities	298,128	Operating Margin	4,297,346	52.5%	Avg Payment Days	7.2
Long Term Liabilities	0	Other Income	47	0.0%	Depreciation Rate	12.6%
Total Equity	26,202,833	Other Expense	0	0.0%	Return on Equity	16.4%
Total Liab. and Equity	26,500,961	Net Profit or Loss	4,297,393	52.5%		

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	17,600,396	Total Charges	8,258,893	Salary Expense	29.5%	
Fixed Assets	124,372	Contract Allowance	77,438	0.9%	Fringe Benefits	4.7%
Other Assets	6,287	Operating Revenue	8,181,455	99.1%	Current Ratio	81.8
Total Assets	17,731,055	Operating Expense	7,360,885	90.0%	Days to Collect	17.8
Current Liabilities	215,124	Operating Margin	820,570	10.0%	Avg Payment Days	6.7
Long Term Liabilities	0	Other Income	-538	0.0%	Depreciation Rate	12.8%
Total Equity	17,515,930	Other Expense	0	0.0%	Return on Equity	4.7%
Total Liab. and Equity	17,731,054	Net Profit or Loss	820,032	10.0%		

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,229,303	Total Charges	8,180,382		Salary Expense	40.2%
Fixed Assets	20,136,898	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	8,180,382	100.0%	Current Ratio	(3.0)
Total Assets	21,366,201	Operating Expense	3,467,008	42.4%	Days to Collect	0.0
Current Liabilities	-412,210	Operating Margin	4,713,374	57.6%	Avg Payment Days	(6.0)
Long Term Liabilities	0	Other Income	0	0.0%	Depreciation Rate	1.9%
Total Equity	-20,953,990	Other Expense	0	0.0%	Return on Equity	-22.5%
Total Liab. and Equity	-21,366,200	Net Profit or Loss	4,713,374	57.6%		

302505 FMC STRAFFORD COUNTY DIALYSIS

For Profit

27 STERLING DRIVE
 ROCHESTER, NH 03867
 STRAFFORD
 NATIONAL HERITAGE (NEW HAMPSHIRE)
 12/31/2011 365 Days Settled
 Short Term

262547 FRESENIUS MEDICAL CARE SPRINGFIELD MIDWEST

For Profit

1675 EAST SEMINOLE, SUITE A
 SPRINGFIELD, MO 65804
 GREENE
 BLUE CROSS (TEXAS)
 12/31/2011 365 Days Settled
 Short Term

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

332525 RICHMOND KIDNEY CENTER			For Profit			
1366 VICTORY BOULEVARD		12/31/2011 365 Days Settled		Short Term		
STATEN ISLAND, NY 10301						
RICHMOND						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	14,912,348	Total Charges	8,076,632	Salary Expense	33.0%	
Fixed Assets	76,858	Contract Allowance	-99,938	-1.2%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	8,176,570	101.2%		
Total Assets	14,989,206	Operating Expense	6,436,089	78.7%	Current Ratio	64.3
Current Liabilities	232,042	Operating Margin	1,740,481	21.3%	Days to Collect	9.4
Long Term Liabilities	6,697	Other Income	1,280	0.0%	Avg Payment Days	8.1
Total Equity	14,750,466	Other Expense	0	0.0%	Depreciation Rate	36.9%
Total Liab. and Equity	14,989,205	Net Profit or Loss	1,741,761	21.3%	Return on Equity	11.8%
052558 HOLY CROSS RENAL CTR			For Profit			
14901 RINALDI AVE SUITE 100		12/31/2011 365 Days Settled		Short Term		
MISSION HILLS, CA 91345						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,445,917	Total Charges	12,713,212	Salary Expense	45.9%	
Fixed Assets	4,754,545	Contract Allowance	4,558,653	35.9%	Fringe Benefits	6.2%
Other Assets	37,500	Operating Revenue	8,154,559	64.1%		
Total Assets	9,237,962	Operating Expense	6,135,676	75.2%	Current Ratio	4.6
Current Liabilities	966,948	Operating Margin	2,018,883	24.8%	Days to Collect	33.9
Long Term Liabilities	5,293,774	Other Income	0	0.0%	Avg Payment Days	37.0
Total Equity	2,977,240	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	9,237,962	Net Profit or Loss	2,018,883	24.8%	Return on Equity	67.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	663,838	Total Charges	11,959,324	Salary Expense	28.8%	
Fixed Assets	1,359,676	Contract Allowance	3,808,448	31.8%	Fringe Benefits	4.3%
Other Assets	2,645,104	Operating Revenue	8,150,876	68.2%		
Total Assets	4,668,618	Operating Expense	1,714,061	21.0%	Current Ratio	22.4
Current Liabilities	29,632	Operating Margin	6,436,815	79.0%	Days to Collect	54.3
Long Term Liabilities	575,814	Other Income	-1,374,783	-16.9%	Avg Payment Days	4.2
Total Equity	4,276,903	Other Expense	0	0.0%	Depreciation Rate	19.9%
Total Liab. and Equity	4,882,349	Net Profit or Loss	5,062,032	62.1%	Return on Equity	118.4%

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-8,956,416	Total Charges	7,989,130	Salary Expense	30.4%	
Fixed Assets	3,040,137	Contract Allowance	-152,924	-1.9%	Fringe Benefits	4.1%
Other Assets	6,934,772	Operating Revenue	8,142,054	101.9%		
Total Assets	1,018,493	Operating Expense	8,711,211	107.0%	Current Ratio	(30.5)
Current Liabilities	293,956	Operating Margin	-569,157	-7.0%	Days to Collect	14.1
Long Term Liabilities	828,064	Other Income	-950	0.0%	Avg Payment Days	6.1
Total Equity	-103,526	Other Expense	0	0.0%	Depreciation Rate	27.5%
Total Liab. and Equity	1,018,494	Net Profit or Loss	(570,107)	-7.0%	Return on Equity	550.7%

All Providers

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