

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552643 ABORN DIALYSIS

For Profit

3162 SOUTH WHITE ROAD, SUITE 100

12/31/2011 365 Days Settled

Short Term

SAN JOSE, CA 95148

SANTA CLARA

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,166,464	Total Charges	4,213,856		Salary Expense	29.3%
Fixed Assets	2,276,833	Contract Allowance	-277,401	-6.6%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	4,491,257	106.6%		
Total Assets	110,369	Operating Expense	3,995,978	89.0%	Current Ratio	(16.6)
Current Liabilities	130,338	Operating Margin	495,279	11.0%	Days to Collect	75.2
Long Term Liabilities	0	Other Income	724	0.0%	Avg Payment Days	9.0
Total Equity	-19,972	Other Expense	0	0.0%	Depreciation Rate	22.4%
Total Liab. and Equity	110,366	Net Profit or Loss	496,003	11.0%	Return on Equity	- 2,483.5%

552501 ADVANCED DIALYSIS CENTER

For Profit

3932 DOWNING AVENUE

12/31/2011 365 Days Settled

Short Term

BALDWIN PARK, CA 91706

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	215,844	Total Charges	2,642,923		Salary Expense	23.0%
Fixed Assets	14,116	Contract Allowance	0	0.0%	Fringe Benefits	2.1%
Other Assets	0	Operating Revenue	2,642,923	100.0%		
Total Assets	229,960	Operating Expense	1,974,031	74.7%	Current Ratio	24.5
Current Liabilities	8,798	Operating Margin	668,892	25.3%	Days to Collect	29.8
Long Term Liabilities	1,268	Other Income	53,161	2.0%	Avg Payment Days	1.6
Total Equity	219,894	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	229,960	Net Profit or Loss	722,053	27.3%	Return on Equity	328.4%

All Providers

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Healthcare Almanac 561-594-7551

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052754 AIRPORT DIALYSIS					For Profit	
4632 WEST CENTURY BLVD		12/31/2011 365 Days Settled		Short Term		
INGLEWOOD, CA 90301						
LOS ANGELES						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	7,506,495	Total Charges	5,540,591	Salary Expense	35.1%	
Fixed Assets	491,570	Contract Allowance	-8,746	-0.2%	Fringe Benefits	5.2%
Other Assets	1,272,165	Operating Revenue	5,549,337	100.2%		
Total Assets	9,270,230	Operating Expense	4,962,593	89.4%	Current Ratio	46.2
Current Liabilities	162,590	Operating Margin	586,744	10.6%	Days to Collect	8.6
Long Term Liabilities	0	Other Income	1,437,186	25.9%	Avg Payment Days	8.9
Total Equity	9,107,641	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	9,270,231	Net Profit or Loss	2,023,930	36.5%	Return on Equity	22.2%

052787 ALAMEDA COUNTY DIALYSIS					For Profit	
10700 MACARTHUR BLVD SUITE 14		12/31/2011 365 Days Settled		Short Term		
OAKLAND, CA 94605						
ALAMEDA						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	4,966,005	Total Charges	4,891,944	Salary Expense	38.9%	
Fixed Assets	109,213	Contract Allowance	-30,683	-0.6%	Fringe Benefits	5.9%
Other Assets	721,102	Operating Revenue	4,922,627	100.6%		
Total Assets	5,796,320	Operating Expense	4,589,493	93.2%	Current Ratio	41.6
Current Liabilities	119,416	Operating Margin	333,134	6.8%	Days to Collect	13.4
Long Term Liabilities	0	Other Income	-9	0.0%	Avg Payment Days	7.2
Total Equity	5,676,903	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	5,796,319	Net Profit or Loss	333,125	6.8%	Return on Equity	5.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052644 ALHAMBRA COMMUNITY DIALYSIS UN

For Profit

2300 WEST VALLEY BLVD

12/31/2011 365 Days Settled

Short Term

ALHAMBRA, CA 91803

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,786,830	Total Charges	9,163,051		Salary Expense	39.5%
Fixed Assets	1,881,942	Contract Allowance	6,383,982	69.7%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	2,779,069	30.3%		
Total Assets	3,668,772	Operating Expense	2,624,625	94.4%	Current Ratio	23.6
Current Liabilities	75,861	Operating Margin	154,444	5.6%	Days to Collect	22.6
Long Term Liabilities	1,922,161	Other Income	0	0.0%	Avg Payment Days	10.5
Total Equity	1,670,750	Other Expense	0	0.0%	Depreciation Rate	6.0%
Total Liab. and Equity	3,668,772	Net Profit or Loss	154,444	5.6%	Return on Equity	9.2%

052707 ALHAMBRA DIALYSIS CENTER

For Profit

1315 ALHAMBRA BLVD, STE 100

12/31/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95816

SACRAMENTO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	8,961,851	Total Charges	5,189,740		Salary Expense	34.8%
Fixed Assets	221,322	Contract Allowance	-3,101	-0.1%	Fringe Benefits	4.7%
Other Assets	2,976	Operating Revenue	5,192,841	100.1%		
Total Assets	9,186,149	Operating Expense	4,565,294	87.9%	Current Ratio	66.1
Current Liabilities	135,539	Operating Margin	627,547	12.1%	Days to Collect	21.0
Long Term Liabilities	0	Other Income	112	0.0%	Avg Payment Days	7.7
Total Equity	9,050,611	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	9,186,150	Net Profit or Loss	627,659	12.1%	Return on Equity	6.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552564 ALMOND-WOOD DIALYSIS

For Profit

501 E ALMOND AVENUE

12/31/2011 365 Days Settled

Short Term

MADERA, CA 93637

MADERA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	-510,934	Total Charges	5,473,845		Salary Expense	33.5%
Fixed Assets	1,419,106	Contract Allowance	-291,755	-5.3%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	5,765,600	105.3%		
Total Assets	908,172	Operating Expense	5,381,485	93.3%	Current Ratio	(3.4)
Current Liabilities	152,060	Operating Margin	384,115	6.7%	Days to Collect	85.7
Long Term Liabilities	65,999	Other Income	575	0.0%	Avg Payment Days	7.0
Total Equity	690,112	Other Expense	0	0.0%	Depreciation Rate	15.8%
Total Liab. and Equity	908,171	Net Profit or Loss	384,690	6.7%	Return on Equity	55.7%

052734 ANAHEIM DIALYSIS

For Profit

1107 W LA PALMA AVENUE

12/31/2011 365 Days Settled

Short Term

ANAHEIM, CA 92801

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	12,415,015	Total Charges	8,079,580		Salary Expense	34.2%
Fixed Assets	213,056	Contract Allowance	392,290	4.9%	Fringe Benefits	5.3%
Other Assets	1,442,733	Operating Revenue	7,687,290	95.1%		
Total Assets	14,070,804	Operating Expense	5,833,849	75.9%	Current Ratio	49.0
Current Liabilities	253,423	Operating Margin	1,853,441	24.1%	Days to Collect	150.4
Long Term Liabilities	0	Other Income	2,770	0.0%	Avg Payment Days	7.5
Total Equity	13,817,381	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	14,070,804	Net Profit or Loss	1,856,211	24.1%	Return on Equity	13.4%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552545 ANAHEIM HILLS DIALYSIS CENTER

For Profit

4201 & 4211 E LA PALMA AVENUE

12/31/2011 365 Days Settled

Short Term

ANAHEIM, CA 92807

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	596,235	Total Charges	2,570,135		Salary Expense	47.7%
Fixed Assets	78,952	Contract Allowance	0	0.0%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	2,570,135	100.0%		
Total Assets	675,187	Operating Expense	2,132,946	83.0%	Current Ratio	16.1
Current Liabilities	37,000	Operating Margin	437,189	17.0%	Days to Collect	84.7
Long Term Liabilities	638,187	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	5.7%
Total Liab. and Equity	675,187	Net Profit or Loss	437,189	17.0%	Return on Equity	0.0%

552676 ANAHEIM WEST DIALYSIS

For Profit

1821 WEST LINCOLN AVE

12/31/2011 229 Days Settled

Short Term

ANAHEIM, CA 92801

ORANGE

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,331,748	Total Charges	2,648,270		Salary Expense	30.4%
Fixed Assets	1,668,206	Contract Allowance	32,162	1.2%	Fringe Benefits	2.3%
Other Assets	1,630	Operating Revenue	2,616,108	98.8%		
Total Assets	3,001,584	Operating Expense	2,112,548	80.8%	Current Ratio	4.0
Current Liabilities	330,092	Operating Margin	503,560	19.2%	Days to Collect	190.0
Long Term Liabilities	45,200	Other Income	-238,680	-9.1%	Avg Payment Days	33.3
Total Equity	2,626,293	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	3,001,585	Net Profit or Loss	264,880	10.1%	Return on Equity	10.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552656 ANGEL KIDNEY CARE OF INGLEWOOD, INC

For Profit

994 SOUTH LA BREA AVENUE

12/31/2011 365 Days Settled

Short Term

INGLEWOOD, CA 90301

LOS ANGELES

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	98,817	Total Charges	1,191,671		Salary Expense	39.2%
Fixed Assets	699,176	Contract Allowance	0	0.0%	Fringe Benefits	2.6%
Other Assets	0	Operating Revenue	1,191,671	100.0%		
Total Assets	797,993	Operating Expense	1,282,528	107.6%	Current Ratio	0.7
Current Liabilities	150,365	Operating Margin	-90,857	-7.6%	Days to Collect	7.4
Long Term Liabilities	2,577,435	Other Income	0	0.0%	Avg Payment Days	15.8
Total Equity	-1,929,807	Other Expense	0	0.0%	Depreciation Rate	4.4%
Total Liab. and Equity	797,993	Net Profit or Loss	(90,857)	-7.6%	Return on Equity	4.7%

052663 ANTELOPE DIALYSIS CENTER

For Profit

6406 TUPELO DR, STE A

12/31/2011 365 Days Settled

Short Term

CITRUS HEIGHTS, CA 95621

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	5,425,797	Total Charges	5,701,911		Salary Expense	35.9%
Fixed Assets	1,362,926	Contract Allowance	-70,471	-1.2%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	5,772,382	101.2%		
Total Assets	6,788,723	Operating Expense	4,526,275	78.4%	Current Ratio	28.7
Current Liabilities	188,868	Operating Margin	1,246,107	21.6%	Days to Collect	6.9
Long Term Liabilities	2,381	Other Income	-609,208	-10.6%	Avg Payment Days	7.3
Total Equity	6,597,473	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	6,788,722	Net Profit or Loss	636,899	11.0%	Return on Equity	9.7%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052521 ANTELOPE VALLEY DIALYSIS					Not for Profit	
1759 WEST AVENUE J, #102		12/31/2011 365 Days Settled		Short Term		
LANCASTER, CA 93534						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-9,940,884	Total Charges	5,768,710	Salary Expense	28.6%	
Fixed Assets	518,813	Contract Allowance	48,254	0.8%	Fringe Benefits 4.1%	
Other Assets	11,614,347	Operating Revenue	5,720,456	99.2%		
Total Assets	2,192,276	Operating Expense	6,051,721	105.8%	Current Ratio (56.5)	
Current Liabilities	175,924	Operating Margin	-331,265	-5.8%	Days to Collect 95.0	
Long Term Liabilities	0	Other Income	945	0.0%	Avg Payment Days 6.8	
Total Equity	2,016,351	Other Expense	0	0.0%	Depreciation Rate 23.1%	
Total Liab. and Equity	2,192,275	Net Profit or Loss	(330,320)	-5.8%	Return on Equity -16.4%	

552593 ANTELOPE VALLEY KIDNEY INSTITUTE					For Profit	
43932 15TH STREET, SUITE #103		12/31/2011 365 Days Settled		Short Term		
LANCASTER, CA 93534						
LOS ANGELES						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	1,198,820	Total Charges	19,751,427	Salary Expense	30.8%	
Fixed Assets	66,624	Contract Allowance	16,677,862	84.4%	Fringe Benefits 5.3%	
Other Assets	47,235	Operating Revenue	3,073,565	15.6%		
Total Assets	1,312,679	Operating Expense	2,388,550	77.7%	Current Ratio 3.9	
Current Liabilities	307,813	Operating Margin	685,015	22.3%	Days to Collect 52.7	
Long Term Liabilities	205,965	Other Income	0	0.0%	Avg Payment Days 47.0	
Total Equity	798,901	Other Expense	0	0.0%	Depreciation Rate 9.1%	
Total Liab. and Equity	1,312,679	Net Profit or Loss	685,015	22.3%	Return on Equity 85.7%	

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052841 ANTIOCH DIALYSIS CENTER				For Profit		
3100 DELTA FAIR BLVD		12/31/2011 365 Days Settled		Short Term		
ANTIOCH, CA 94509						
CONTRA COSTA						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	7,314,014	Total Charges	6,653,014	Salary Expense	35.2%	
Fixed Assets	153,500	Contract Allowance	-40,867	-0.6%	Fringe Benefits	5.7%
Other Assets	4,935	Operating Revenue	6,693,881	100.6%		
Total Assets	7,472,449	Operating Expense	4,851,177	72.5%	Current Ratio	52.4
Current Liabilities	139,691	Operating Margin	1,842,704	27.5%	Days to Collect	4.9
Long Term Liabilities	29,215	Other Income	-266	0.0%	Avg Payment Days	7.4
Total Equity	7,303,544	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	7,472,450	Net Profit or Loss	1,842,438	27.5%	Return on Equity	25.2%

052334 ARROWHEAD REGIONAL MEDICAL CENTER				Not for Profit		
400 NORTH PEPPER AVENUE		Cost Report not filed.		Short Term		
COLTON, CA 92324						
SAN BERNARDINO						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552517 ARROYO DIALYSIS

For Profit

1111 S ARROYO PARKWAY #150

12/31/2011 365 Days Settled

Short Term

PASADENA, CA 91105

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,703,153	Total Charges	7,855,025		Salary Expense	34.1%
Fixed Assets	856,918	Contract Allowance	0	0.0%	Fringe Benefits	17.0%
Other Assets	11,345,122	Operating Revenue	7,855,025	100.0%		
Total Assets	14,905,193	Operating Expense	4,614,414	58.7%	Current Ratio	13.3
Current Liabilities	203,099	Operating Margin	3,240,611	41.3%	Days to Collect	139.7
Long Term Liabilities	9,368,303	Other Income	-43,047	-0.5%	Avg Payment Days	9.1
Total Equity	5,333,791	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	14,905,193	Net Profit or Loss	3,197,564	40.7%	Return on Equity	59.9%

552694 ARTESIA HOME TRAINING #4369

12/31/2011 32 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-723,704	Total Charges	99,963		Salary Expense	13.3%
Fixed Assets	623,235	Contract Allowance	6,035	6.0%	Fringe Benefits	0.2%
Other Assets	5,677	Operating Revenue	93,928	94.0%		
Total Assets	-94,792	Operating Expense	195,682	208.3%	Current Ratio	(51.0)
Current Liabilities	14,187	Operating Margin	-101,754	-108.3%	Days to Collect	58.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	1.0
Total Equity	-108,979	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	-94,792	Net Profit or Loss	(101,754)	-108.3%	Return on Equity	93.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552563 ASH TREE DIALYSIS				For Profit		
2666 N GROVE INDUSTRIAL DRIVE #106		12/31/2011 365 Days Settled		Short Term		
FRESNO, CA 93727						
FRESNO						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	4,340,750	Total Charges	10,879,015	Salary Expense	31.3%	
Fixed Assets	557,304	Contract Allowance	-82,356	-0.8%	Fringe Benefits	5.4%
Other Assets	25,500	Operating Revenue	10,961,371	100.8%		
Total Assets	4,923,554	Operating Expense	10,466,697	95.5%	Current Ratio	9.0
Current Liabilities	480,363	Operating Margin	494,674	4.5%	Days to Collect	83.9
Long Term Liabilities	40,029	Other Income	527	0.0%	Avg Payment Days	6.7
Total Equity	4,403,162	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	4,923,554	Net Profit or Loss	495,201	4.5%	Return on Equity	11.2%

052706 ATWATER DIALYSIS				For Profit		
580 EAST BELLEVUE ROAD		12/31/2011 365 Days Settled		Short Term		
ATWATER, CA 95301						
MERCED						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	82,058	Total Charges	2,110,176	Salary Expense	40.4%	
Fixed Assets	1,441,105	Contract Allowance	-206	0.0%	Fringe Benefits	5.8%
Other Assets	375,214	Operating Revenue	2,110,382	100.0%		
Total Assets	1,898,377	Operating Expense	2,489,804	118.0%	Current Ratio	1.0
Current Liabilities	83,787	Operating Margin	-379,422	-18.0%	Days to Collect	4.9
Long Term Liabilities	71,139	Other Income	-19,920	-0.9%	Avg Payment Days	7.6
Total Equity	1,743,451	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	1,898,377	Net Profit or Loss	(399,342)	-18.9%	Return on Equity	-22.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052614 AUBURN DIALYSIS

For Profit

3126 PROFESSIONAL DRIVE, SUITE 100 12/31/2011 365 Days Settled

Short Term

AUBURN, CA 95603

PLACER

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	406,833	Total Charges	3,185,622		Salary Expense	36.4%
Fixed Assets	475,834	Contract Allowance	-90,448	-2.8%	Fringe Benefits	5.7%
Other Assets	375,606	Operating Revenue	3,276,070	102.8%		
Total Assets	1,258,273	Operating Expense	2,794,215	85.3%	Current Ratio	2.8
Current Liabilities	143,539	Operating Margin	481,855	14.7%	Days to Collect	23.1
Long Term Liabilities	29,482	Other Income	868	0.0%	Avg Payment Days	9.7
Total Equity	1,499,245	Other Expense	0	0.0%	Depreciation Rate	16.1%
Total Liab. and Equity	1,672,266	Net Profit or Loss	482,723	14.7%	Return on Equity	32.2%

552573 AZUSA DIALYSIS CENTER

For Profit

310 - 312 NORTH AZUSA AVENUE 12/31/2011 365 Days Settled

Short Term

AZUSA, CA 91702

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	207,506	Total Charges	7,036,250		Salary Expense	24.0%
Fixed Assets	21,082	Contract Allowance	5,086,232	72.3%	Fringe Benefits	3.8%
Other Assets	531	Operating Revenue	1,950,018	27.7%		
Total Assets	229,119	Operating Expense	1,580,308	81.0%	Current Ratio	(6.6)
Current Liabilities	-31,646	Operating Margin	369,710	19.0%	Days to Collect	(6.4)
Long Term Liabilities	272,312	Other Income	90	0.0%	Avg Payment Days	3.0
Total Equity	-11,547	Other Expense	0	0.0%	Depreciation Rate	67.5%
Total Liab. and Equity	229,119	Net Profit or Loss	369,800	19.0%	Return on Equity	-
						3,202.6%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052635 BAKERSFIELD BRIMHALL DIALYSIS

For Profit

8501 BRIMHALL ROAD, BLD 500

12/31/2011 365 Days Settled

Short Term

BAKERSFIELD, CA 93311

KERN

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	5,536,162	Total Charges	3,931,532		Salary Expense	35.5%
Fixed Assets	1,171,056	Contract Allowance	-359,405	-9.1%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	4,290,937	109.1%		
Total Assets	6,707,218	Operating Expense	3,846,048	89.6%	Current Ratio	57.7
Current Liabilities	95,872	Operating Margin	444,889	10.4%	Days to Collect	6.0
Long Term Liabilities	365,098	Other Income	565	0.0%	Avg Payment Days	7.2
Total Equity	6,246,247	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	6,707,217	Net Profit or Loss	445,454	10.4%	Return on Equity	7.1%

052673 BAKERSFIELD DIALYSIS CENTER

For Profit

5143 OFFICE PARK DRIVE

12/31/2011 365 Days Settled

Short Term

BAKERSFIELD, CA 93309

KERN

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-13,421,189	Total Charges	18,478,550		Salary Expense	35.6%
Fixed Assets	2,540,807	Contract Allowance	-387,771	-2.1%	Fringe Benefits	5.4%
Other Assets	15,745,232	Operating Revenue	18,866,321	102.1%		
Total Assets	4,864,850	Operating Expense	19,797,507	104.9%	Current Ratio	(19.8)
Current Liabilities	678,939	Operating Margin	-931,186	-4.9%	Days to Collect	103.9
Long Term Liabilities	0	Other Income	7,198	0.0%	Avg Payment Days	8.9
Total Equity	4,185,909	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	4,864,848	Net Profit or Loss	(923,988)	-4.9%	Return on Equity	-22.1%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552677 BALBOA- SOUTH BAY HT

12/31/2011 236 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	85,681	Total Charges	640,276		Salary Expense	19.8%
Fixed Assets	305,799	Contract Allowance	0	0.0%	Fringe Benefits	0.2%
Other Assets	0	Operating Revenue	640,276	100.0%		
Total Assets	391,480	Operating Expense	369,544	57.7%	Current Ratio	(2.1)
Current Liabilities	-40,185	Operating Margin	270,732	42.3%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	-351,295	Other Expense	0	0.0%	Depreciation Rate	25.2%
Total Liab. and Equity	-391,480	Net Profit or Loss	270,732	42.3%	Return on Equity	-77.1%

052806 BALDWIN HILLS DIALYSIS CENTER

For Profit

3705 SOUTH LA BREA AVENUE

3/31/2011 90 Days Settled

Short Term

LOS ANGELES, CA 90016

9/30/2011 183 Days Settled

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	75,269	Total Charges	1,135,634		Salary Expense	15.6%
Fixed Assets	239,652	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	1,135,634	100.0%		
Total Assets	314,921	Operating Expense	1,225,420	107.9%	Current Ratio	0.8
Current Liabilities	99,476	Operating Margin	-89,786	-7.9%	Days to Collect	(6.8)
Long Term Liabilities	20,000	Other Income	28,330	2.5%	Avg Payment Days	22.2
Total Equity	195,445	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	314,921	Net Profit or Loss	(61,456)	-5.4%	Return on Equity	-31.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052806 BALDWIN HILLS DIALYSIS CENTER

For Profit

3705 SOUTH LA BREA AVENUE

3/31/2011 90 Days Settled

Short Term

LOS ANGELES, CA 90016

9/30/2011 183 Days Settled

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	488,731	Total Charges	2,682,275		Salary Expense	38.3%
Fixed Assets	468,282	Contract Allowance	2,272,690	84.7%	Fringe Benefits	17.8%
Other Assets	3,890	Operating Revenue	409,585	15.3%		
Total Assets	960,903	Operating Expense	497,413	121.4%	Current Ratio	0.8
Current Liabilities	635,417	Operating Margin	-87,828	-21.4%	Days to Collect	21.1
Long Term Liabilities	15,100	Other Income	38,413	9.4%	Avg Payment Days	71.6
Total Equity	310,386	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	960,903	Net Profit or Loss	(49,415)	-12.1%	Return on Equity	-15.9%

552520 BANNING DIALYSIS

For Profit

6090 W RAMSEY STREET

12/31/2011 365 Days Settled

Short Term

BANNING, CA 92220

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,626,759	Total Charges	3,839,003		Salary Expense	35.1%
Fixed Assets	316,169	Contract Allowance	28,944	0.8%	Fringe Benefits	4.8%
Other Assets	10,848	Operating Revenue	3,810,059	99.2%		
Total Assets	2,953,776	Operating Expense	3,677,608	96.5%	Current Ratio	18.1
Current Liabilities	144,863	Operating Margin	132,451	3.5%	Days to Collect	93.7
Long Term Liabilities	18,895	Other Income	3,668	0.1%	Avg Payment Days	7.3
Total Equity	2,790,018	Other Expense	0	0.0%	Depreciation Rate	15.0%
Total Liab. and Equity	2,953,776	Net Profit or Loss	136,119	3.6%	Return on Equity	4.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052581 BEACH CITIES DIALYSIS

For Profit

1045 WEST REDONDO BEACH BLVD #105 12/31/2011 365 Days Settled

Short Term

GARDENA, CA 90247

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,094,878	Total Charges	4,844,145		Salary Expense	29.3%
Fixed Assets	437,031	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	37,127,088	Operating Revenue	4,844,145	100.0%		
Total Assets	43,658,997	Operating Expense	3,380,884	69.8%	Current Ratio	2.5
Current Liabilities	2,430,572	Operating Margin	1,463,261	30.2%	Days to Collect	161.4
Long Term Liabilities	94,606	Other Income	2	0.0%	Avg Payment Days	83.9
Total Equity	41,133,819	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	43,658,997	Net Profit or Loss	1,463,263	30.2%	Return on Equity	3.6%

052701 BEACH CITIES DIALYSIS/TORRANCE

For Profit

20911 EARL ST #160 12/31/2011 365 Days Settled

Short Term

TORRANCE, CA 90503

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,094,878	Total Charges	2,478,056		Salary Expense	27.2%
Fixed Assets	437,031	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	37,127,088	Operating Revenue	2,478,056	100.0%		
Total Assets	43,658,997	Operating Expense	1,832,620	74.0%	Current Ratio	2.5
Current Liabilities	2,430,572	Operating Margin	645,436	26.0%	Days to Collect	315.5
Long Term Liabilities	94,606	Other Income	11	0.0%	Avg Payment Days	154.9
Total Equity	41,133,819	Other Expense	0	0.0%	Depreciation Rate	5.3%
Total Liab. and Equity	43,658,997	Net Profit or Loss	645,447	26.0%	Return on Equity	1.6%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552588 BELLFLOWER DIALYSIS CENTER

For Profit

15736 WOODRUFF AVENUE

12/31/2011 365 Days Settled

Short Term

BELLFLOWER, CA 90706

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,254,436	Total Charges	6,527,643		Salary Expense	34.0%
Fixed Assets	884,994	Contract Allowance	-438,170	-6.7%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	6,965,813	106.7%		
Total Assets	2,139,430	Operating Expense	5,388,870	77.4%	Current Ratio	6.4
Current Liabilities	196,933	Operating Margin	1,576,943	22.6%	Days to Collect	73.6
Long Term Liabilities	0	Other Income	850	0.0%	Avg Payment Days	6.2
Total Equity	1,942,496	Other Expense	0	0.0%	Depreciation Rate	17.6%
Total Liab. and Equity	2,139,429	Net Profit or Loss	1,577,793	22.7%	Return on Equity	81.2%

052810 BENICIA DIALYSIS

For Profit

560 FIRST STREET SUITE D103

12/31/2011 365 Days Settled

Short Term

BENICIA, CA 94510

SOLANO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	257,609	Total Charges	2,929,257		Salary Expense	40.5%
Fixed Assets	185,331	Contract Allowance	-16,002	-0.5%	Fringe Benefits	5.3%
Other Assets	12,157	Operating Revenue	2,945,259	100.5%		
Total Assets	455,097	Operating Expense	2,646,642	89.9%	Current Ratio	2.4
Current Liabilities	108,099	Operating Margin	298,617	10.1%	Days to Collect	5.2
Long Term Liabilities	8,568	Other Income	80	0.0%	Avg Payment Days	9.3
Total Equity	338,430	Other Expense	0	0.0%	Depreciation Rate	20.1%
Total Liab. and Equity	455,097	Net Profit or Loss	298,697	10.1%	Return on Equity	88.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052587 BERKELEY DIALYSIS

For Profit

2920 TELEGRAPH AVENUE

12/31/2011 365 Days Settled

Short Term

BERKELEY, CA 94705

ALAMEDA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,051,469	Total Charges	5,721,154		Salary Expense	36.9%
Fixed Assets	1,579,836	Contract Allowance	-46,668	-0.8%	Fringe Benefits	5.7%
Other Assets	29,844	Operating Revenue	5,767,822	100.8%		
Total Assets	4,661,149	Operating Expense	4,946,115	85.8%	Current Ratio	20.2
Current Liabilities	151,137	Operating Margin	821,707	14.2%	Days to Collect	6.4
Long Term Liabilities	0	Other Income	147	0.0%	Avg Payment Days	9.1
Total Equity	4,510,011	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	4,661,148	Net Profit or Loss	821,854	14.2%	Return on Equity	18.2%

052599 BEVERLY HILLS DIALYSIS CTR

For Profit

50 NORTH LA CIENEGA, SUITE 300

12/31/2011 365 Days Settled

Short Term

BEVERLY HILLS, CA 90211

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,869,638	Total Charges	5,397,575		Salary Expense	25.2%
Fixed Assets	1,122,980	Contract Allowance	46,021	0.9%	Fringe Benefits	4.0%
Other Assets	5,492,931	Operating Revenue	5,351,554	99.1%		
Total Assets	13,485,549	Operating Expense	6,088,027	113.8%	Current Ratio	42.8
Current Liabilities	160,490	Operating Margin	-736,473	-13.8%	Days to Collect	19.3
Long Term Liabilities	146,758	Other Income	2,963	0.1%	Avg Payment Days	7.2
Total Equity	13,178,303	Other Expense	0	0.0%	Depreciation Rate	32.8%
Total Liab. and Equity	13,485,551	Net Profit or Loss	(733,510)	-13.7%	Return on Equity	-5.6%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052548 BIO-MEDICAL APPLICATIONS OF UK

For Profit

425 S ORCHARD AVENUE

Cost Report not filed.

Short Term

UKIAH, CA 95482

MENDOCINO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052722 BIO-MEDICAL APPLICATIONS OF FREMONT

For Profit

39505 PASEO PADRE PARKWAY

12/31/2011 365 Days Settled

Short Term

FREMONT, CA 94538

ALAMEDA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,430,927	Total Charges	7,463,843	Salary Expense	29.9%
Fixed Assets	11,174,300	Contract Allowance	0	0.0% Fringe Benefits	7.3%
Other Assets	0	Operating Revenue	7,463,843	100.0%	
Total Assets	12,605,227	Operating Expense	7,319,494	98.1% Current Ratio	(2.9)
Current Liabilities	-485,170	Operating Margin	144,349	1.9% Days to Collect	0.0
Long Term Liabilities	155	Other Income	0	0.0% Avg Payment Days	(4.5)
Total Equity	-12,120,212	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	-12,605,227	Net Profit or Loss	144,349	1.9% Return on Equity	-1.2%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052797 BIO MEDICAL APPLICATIONS ARDEN

For Profit

37478 CEDAR BLVD UNIT A

12/31/2011 365 Days Settled

Short Term

NEWARK, CA 94560

ALAMEDA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	807,968	Total Charges	3,730,726		Salary Expense	32.9%
Fixed Assets	2,973,394	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	0	Operating Revenue	3,730,726	100.0%		
Total Assets	3,781,362	Operating Expense	3,151,550	84.5%	Current Ratio	(4.6)
Current Liabilities	-176,228	Operating Margin	579,176	15.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.8)
Total Equity	-3,605,134	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	-3,781,362	Net Profit or Loss	579,176	15.5%	Return on Equity	-16.1%

052764 BIO MEDICAL APPLICATIONS OF CALIFORNIA INC

For Profit

1801 W VALLEY BLVD SUITE 204

12/31/2011 365 Days Reopened

Short Term

ALHAMBRA, CA 91803

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	148,165	Total Charges	656,459		Salary Expense	40.8%
Fixed Assets	-9,869,639	Contract Allowance	0	0.0%	Fringe Benefits	2.7%
Other Assets	7,853,190	Operating Revenue	656,459	100.0%		
Total Assets	-1,868,284	Operating Expense	863,480	131.5%	Current Ratio	(1.1)
Current Liabilities	-129,372	Operating Margin	-207,021	-31.5%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.4)
Total Equity	1,997,658	Other Expense	0	0.0%	Depreciation Rate	-0.6%
Total Liab. and Equity	1,868,286	Net Profit or Loss	(207,021)	-31.5%	Return on Equity	-10.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052523 BIO MEDICAL LONG BEACH COMM HEMODIALYSIS UNIT

For Profit

440 WEST OCEAN BL

12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90802

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	654,020	Total Charges	3,467,858		Salary Expense	28.5%
Fixed Assets	-1,887,757	Contract Allowance	0	0.0%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	3,467,858	100.0%		
Total Assets	-1,233,737	Operating Expense	3,745,530	108.0%	Current Ratio	(2.0)
Current Liabilities	-322,478	Operating Margin	-277,672	-8.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.5)
Total Equity	1,556,217	Other Expense	0	0.0%	Depreciation Rate	-29.3%
Total Liab. and Equity	1,233,739	Net Profit or Loss	(277,672)	-8.0%	Return on Equity	-17.8%

552614 BIXBY KNOLLS DIALYSIS

For Profit

3744 LONG BEACH BOULEVARD

12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90807

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,151,560	Total Charges	4,178,994		Salary Expense	30.9%
Fixed Assets	924,946	Contract Allowance	-263,869	-6.3%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	4,442,863	106.3%		
Total Assets	2,076,506	Operating Expense	3,597,670	81.0%	Current Ratio	6.0
Current Liabilities	193,460	Operating Margin	845,193	19.0%	Days to Collect	91.6
Long Term Liabilities	115,626	Other Income	-54,112	-1.2%	Avg Payment Days	8.8
Total Equity	1,767,420	Other Expense	0	0.0%	Depreciation Rate	23.9%
Total Liab. and Equity	2,076,506	Net Profit or Loss	791,081	17.8%	Return on Equity	44.8%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052812 BLYTHE DESERT DIALYSIS					For Profit	
737 WEST HOBSON WAY		12/31/2011 365 Days Settled		Short Term		
BLYTHE, CA 92225						
SAN BERNARDINO						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	232,425	Total Charges	990,687	Salary Expense	28.0%	
Fixed Assets	-493,582	Contract Allowance	0	0.0%	Fringe Benefits 4.1%	
Other Assets	0	Operating Revenue	990,687	100.0%		
Total Assets	-261,157	Operating Expense	964,489	97.4%	Current Ratio (4.2)	
Current Liabilities	-55,011	Operating Margin	26,198	2.6%	Days to Collect 0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (6.0)	
Total Equity	316,170	Other Expense	0	0.0%	Depreciation Rate 29.4%	
Total Liab. and Equity	261,159	Net Profit or Loss	26,198	2.6%	Return on Equity 8.3%	

052612 BMA - CENTRAL VALLEY RURAL DIALYSIS					For Profit	
1421 NORTH ACACIA STREET		12/31/2011 365 Days Settled		Short Term		
REEDLEY, CA 93654						
FRESNO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	360,352	Total Charges	1,989,167	Salary Expense	31.7%	
Fixed Assets	-1,313,860	Contract Allowance	0	0.0%	Fringe Benefits 6.2%	
Other Assets	766,656	Operating Revenue	1,989,167	100.0%		
Total Assets	-186,852	Operating Expense	2,160,752	108.6%	Current Ratio (6.0)	
Current Liabilities	-60,090	Operating Margin	-171,585	-8.6%	Days to Collect 0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (1.8)	
Total Equity	246,942	Other Expense	0	0.0%	Depreciation Rate -8.1%	
Total Liab. and Equity	186,852	Net Profit or Loss	(171,585)	-8.6%	Return on Equity -69.5%	

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052830 BMA CALEXICO

For Profit

408 EAST THIRD STREET SUITE A

12/31/2011 365 Days Submitted

Short Term

CALEXICO, CA 92231

IMPERIAL

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	707,519	Total Charges	3,865,445		Salary Expense	28.8%
Fixed Assets	8,361	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	3,865,445	100.0%		
Total Assets	715,880	Operating Expense	4,072,961	105.4%	Current Ratio	(3.5)
Current Liabilities	-200,393	Operating Margin	-207,516	-5.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.2)
Total Equity	-515,487	Other Expense	0	0.0%	Depreciation Rate	18.8%
Total Liab. and Equity	-715,880	Net Profit or Loss	(207,516)	-5.4%	Return on Equity	40.3%

052687 BMA CARSON COMMUNITY DIALYSIS

For Profit

20710 S, LEAPWOOD AVE, SUITE E

12/31/2011 365 Days Settled

Short Term

CARSON, CA 90746

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	562,484	Total Charges	2,462,366		Salary Expense	31.8%
Fixed Assets	-839,349	Contract Allowance	0	0.0%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	2,462,366	100.0%		
Total Assets	-276,865	Operating Expense	2,571,525	104.4%	Current Ratio	(3.1)
Current Liabilities	-180,160	Operating Margin	-109,159	-4.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(14.5)
Total Equity	457,025	Other Expense	0	0.0%	Depreciation Rate	-43.3%
Total Liab. and Equity	276,865	Net Profit or Loss	(109,159)	-4.4%	Return on Equity	-23.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052762 BMA OXNARD

For Profit

1801 HOLSER WALK STE 310

12/31/2011 365 Days Reopened

Short Term

OXNARD, CA 93036

VENTURA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,156,293	Total Charges	5,367,334		Salary Expense	33.2%
Fixed Assets	4,068,263	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	5,367,334	100.0%		
Total Assets	5,224,556	Operating Expense	4,940,345	92.0%	Current Ratio	(3.1)
Current Liabilities	-377,817	Operating Margin	426,989	8.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.8)
Total Equity	-4,846,740	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	-5,224,557	Net Profit or Loss	426,989	8.0%	Return on Equity	-8.8%

052829 BMA SANTA PAULA

For Profit

242 E HARVARD BLVD

12/31/2011 365 Days Settled

Short Term

SANTA PAULA, CA 93060

VENTURA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	404,779	Total Charges	1,456,553		Salary Expense	28.4%
Fixed Assets	-1,766,437	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	1,456,553	100.0%		
Total Assets	-1,361,658	Operating Expense	1,839,384	126.3%	Current Ratio	(4.1)
Current Liabilities	-98,575	Operating Margin	-382,831	-26.3%	Days to Collect	59.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(8.3)
Total Equity	1,460,235	Other Expense	0	0.0%	Depreciation Rate	-12.5%
Total Liab. and Equity	1,361,660	Net Profit or Loss	(382,831)	-26.3%	Return on Equity	-26.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052621 BREA DIALYSIS CENTER

For Profit

595 TAMARACK AVE, SUITE A

12/31/2011 365 Days Settled

Short Term

BREA, CA 92821

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,563,915	Total Charges	4,088,895		Salary Expense	33.2%
Fixed Assets	161,883	Contract Allowance	-236,649	-5.8%	Fringe Benefits	4.8%
Other Assets	6,098,293	Operating Revenue	4,325,544	105.8%		
Total Assets	10,824,091	Operating Expense	3,879,481	89.7%	Current Ratio	25.6
Current Liabilities	178,626	Operating Margin	446,063	10.3%	Days to Collect	12.2
Long Term Liabilities	12,923	Other Income	2,025	0.0%	Avg Payment Days	6.4
Total Equity	10,632,543	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	10,824,092	Net Profit or Loss	448,088	10.4%	Return on Equity	4.2%

052637 BURBANK DIALYSIS

For Profit

1211 NORTH SAN FERNANDO BLVD

12/31/2011 365 Days Settled

Short Term

BURBANK, CA 91504

LOS ANGELES

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	7,046,466	Total Charges	5,722,201		Salary Expense	35.7%
Fixed Assets	629,252	Contract Allowance	-94,786	-1.7%	Fringe Benefits	5.3%
Other Assets	361,263	Operating Revenue	5,816,987	101.7%		
Total Assets	8,036,981	Operating Expense	5,165,580	88.8%	Current Ratio	33.3
Current Liabilities	211,716	Operating Margin	651,407	11.2%	Days to Collect	24.9
Long Term Liabilities	107,915	Other Income	-3,591	-0.1%	Avg Payment Days	9.5
Total Equity	7,717,350	Other Expense	0	0.0%	Depreciation Rate	17.3%
Total Liab. and Equity	8,036,981	Net Profit or Loss	647,816	11.1%	Return on Equity	8.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552681 BURLINGAME DIALYSIS #5643

12/31/2011 184 Days Settled

, CA

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	-6,568,274	Total Charges	3,061,893	Salary Expense	34.6%
Fixed Assets	404,562	Contract Allowance	217,976	7.1% Fringe Benefits	4.1%
Other Assets	6,986,984	Operating Revenue	2,843,917	92.9%	
Total Assets	823,272	Operating Expense	2,273,636	79.9%	Current Ratio (54.1)
Current Liabilities	121,363	Operating Margin	570,281	20.1%	Days to Collect 193.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 5.4
Total Equity	701,908	Other Expense	0	0.0%	Depreciation Rate 21.6%
Total Liab. and Equity	823,271	Net Profit or Loss	570,281	20.1%	Return on Equity 81.2%

053516 BURLINGAME DIALYSIS CENTER

Not for Profit

1720 EL CAMINO REAL, #12

Cost Report not filed.

Short Term

BURLINGAME, CA 94010

SAN MATEO

BLUE CROSS (CALIFORNIA)

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552526 CALIFORNIA KIDNEY CARE CENTER

For Profit

1400 SOUTH GRAND AVENUE #105

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90015

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,518,926	Total Charges	5,652,092		Salary Expense	24.9%
Fixed Assets	52,597	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	4,877,370	Operating Revenue	5,652,092	100.0%		
Total Assets	6,448,893	Operating Expense	4,678,558	82.8%	Current Ratio	4.5
Current Liabilities	336,704	Operating Margin	973,534	17.2%	Days to Collect	41.3
Long Term Liabilities	1,969	Other Income	8,694	0.2%	Avg Payment Days	11.7
Total Equity	6,110,218	Other Expense	0	0.0%	Depreciation Rate	79.5%
Total Liab. and Equity	6,448,891	Net Profit or Loss	982,228	17.4%	Return on Equity	16.1%

552683 CALVINE DIALYSIS #5029

12/31/2011 163 Days Settled

, CA

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	161,928	Total Charges	467,825		Salary Expense	36.7%
Fixed Assets	1,695,298	Contract Allowance	9,641	2.1%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	458,184	97.9%		
Total Assets	1,857,226	Operating Expense	1,169,823	255.3%	Current Ratio	4.5
Current Liabilities	36,191	Operating Margin	-711,639	-155.3%	Days to Collect	148.1
Long Term Liabilities	59,814	Other Income	460,193	100.4%	Avg Payment Days	4.7
Total Equity	1,761,221	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	1,857,226	Net Profit or Loss	(251,446)	-54.9%	Return on Equity	-14.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552551 CAMARILLO DIALYSIS

For Profit

2438 NORTH PONDEROSA DR STE C101 12/31/2011 365 Days Settled

Short Term

CAMARILLO, CA 93010

VENTURA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-867,380	Total Charges	3,717,533		Salary Expense	30.2%
Fixed Assets	383,622	Contract Allowance	-936,665	-25.2%	Fringe Benefits	4.2%
Other Assets	2,031,401	Operating Revenue	4,654,198	125.2%		
Total Assets	1,547,643	Operating Expense	4,101,057	88.1%	Current Ratio	(6.4)
Current Liabilities	136,120	Operating Margin	553,141	11.9%	Days to Collect	96.0
Long Term Liabilities	19,828	Other Income	713	0.0%	Avg Payment Days	7.5
Total Equity	1,391,694	Other Expense	0	0.0%	Depreciation Rate	33.4%
Total Liab. and Equity	1,547,642	Net Profit or Loss	553,854	11.9%	Return on Equity	39.8%

052668 CAMARILLO DIALYSIS CENTER

For Profit

3801 LAS POSAS RD STE 103 12/31/2011 365 Days Settled

Short Term

CAMARILLO, CA 93010

VENTURA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	381,493	Total Charges	1,769,381		Salary Expense	29.7%
Fixed Assets	2,164,585	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	1,769,381	100.0%		
Total Assets	2,546,078	Operating Expense	1,964,841	111.0%	Current Ratio	(2.4)
Current Liabilities	-160,119	Operating Margin	-195,460	-11.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(10.4)
Total Equity	-2,385,960	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	-2,546,079	Net Profit or Loss	(195,460)	-11.0%	Return on Equity	8.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052691 CAMERON PARK DIALYSIS				For Profit	
3311 COACH LANE, SUITE C		12/31/2011 31 Days Settled		Short Term	
CAMERON PARK, CA 95682		11/30/2011 334 Days Settled			
EL DORADO					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	3,185,766	Total Charges	3,530,342		Salary Expense 27.7%
Fixed Assets	1,743,046	Contract Allowance	-30,745	-0.9%	Fringe Benefits 5.1%
Other Assets	5,796	Operating Revenue	3,561,087	100.9%	
Total Assets	4,934,608	Operating Expense	3,660,720	102.8%	Current Ratio 33.4
Current Liabilities	95,518	Operating Margin	-99,633	-2.8%	Days to Collect 10.0
Long Term Liabilities	11,575	Other Income	-110,015	-3.1%	Avg Payment Days 6.3
Total Equity	4,827,515	Other Expense	0	0.0%	Depreciation Rate 19.2%
Total Liab. and Equity	4,934,608	Net Profit or Loss	(209,648)	-5.9%	Return on Equity -4.3%

052691 CAMERON PARK DIALYSIS				For Profit	
3311 COACH LANE, SUITE C		12/31/2011 31 Days Settled		Short Term	
CAMERON PARK, CA 95682		11/30/2011 334 Days Settled			
EL DORADO					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	6,742,798	Total Charges	344,410		Salary Expense 323.1%
Fixed Assets	1,725,044	Contract Allowance	15,044	4.4%	Fringe Benefits 59.8%
Other Assets	5,729	Operating Revenue	329,366	95.6%	
Total Assets	8,473,571	Operating Expense	313,982	95.3%	Current Ratio 79.9
Current Liabilities	84,372	Operating Margin	15,384	4.7%	Days to Collect 96.4
Long Term Liabilities	12,537	Other Income	-26,328	-8.0%	Avg Payment Days 71.8
Total Equity	8,376,662	Other Expense	0	0.0%	Depreciation Rate 19.2%
Total Liab. and Equity	8,473,571	Net Profit or Loss	(10,944)	-3.3%	Return on Equity -0.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552547 CANYON COUNTRY DIALYSIS CENTER

For Profit

18520 VIA PRINCESSA

12/31/2011 365 Days Settled

Short Term

SANTA CLARITA, CA 91321

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	769,733	Total Charges	3,804,024		Salary Expense	28.2%
Fixed Assets	354,267	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	5,751,750	Operating Revenue	3,804,024	100.0%		
Total Assets	6,875,750	Operating Expense	2,891,872	76.0%	Current Ratio	1.6
Current Liabilities	492,878	Operating Margin	912,152	24.0%	Days to Collect	24.6
Long Term Liabilities	324	Other Income	27	0.0%	Avg Payment Days	10.9
Total Equity	6,382,548	Other Expense	0	0.0%	Depreciation Rate	39.6%
Total Liab. and Equity	6,875,750	Net Profit or Loss	912,179	24.0%	Return on Equity	14.3%

552622 CANYON SPRINGS DIALYSIS

For Profit

22555 ALESSANDRO BLVD BLDG #5

12/31/2011 365 Days Settled

Short Term

MORENO VALLEY, CA 92553

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,497,979	Total Charges	6,402,222		Salary Expense	31.1%
Fixed Assets	1,529,309	Contract Allowance	-75,457	-1.2%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	6,477,679	101.2%		
Total Assets	3,027,288	Operating Expense	6,586,393	101.7%	Current Ratio	4.7
Current Liabilities	319,586	Operating Margin	-108,714	-1.7%	Days to Collect	109.8
Long Term Liabilities	0	Other Income	-158,776	-2.5%	Avg Payment Days	7.9
Total Equity	2,707,701	Other Expense	0	0.0%	Depreciation Rate	18.9%
Total Liab. and Equity	3,027,287	Net Profit or Loss	(267,490)	-4.1%	Return on Equity	-9.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552649 CARABELLO DIALYSIS CENTER

For Profit

757 EAST WASHINGTON BOULEVARD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90021

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-3,537,212	Total Charges	1,938,251		Salary Expense	30.1%
Fixed Assets	1,614,157	Contract Allowance	-8,018	-0.4%	Fringe Benefits	3.8%
Other Assets	1,966,765	Operating Revenue	1,946,269	100.4%		
Total Assets	43,710	Operating Expense	2,464,514	126.6%	Current Ratio	(67.5)
Current Liabilities	52,365	Operating Margin	-518,245	-26.6%	Days to Collect	146.9
Long Term Liabilities	2,258,654	Other Income	39	0.0%	Avg Payment Days	6.0
Total Equity	-2,267,310	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	43,709	Net Profit or Loss	(518,206)	-26.6%	Return on Equity	22.9%

552515 CARMEL MOUNTAIN DIALYSIS

For Profit

9850 A-D CARMEL MOUNTAIN ROAD

11/30/2011 334 Days Settled

Short Term

SAN DIEGO, CA 92129

SAN DIEGO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-320,636	Total Charges	2,668,584		Salary Expense	32.4%
Fixed Assets	323,567	Contract Allowance	-269,007	-10.1%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	2,937,591	110.1%		
Total Assets	2,931	Operating Expense	2,625,587	89.4%	Current Ratio	(1.8)
Current Liabilities	178,848	Operating Margin	312,004	10.6%	Days to Collect	6.4
Long Term Liabilities	-784	Other Income	120	0.0%	Avg Payment Days	11.1
Total Equity	-175,133	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	2,931	Net Profit or Loss	312,124	10.6%	Return on Equity	-178.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552572 CARQUINEZ DIALYSIS				For Profit	
125 CORPORATE PLACE, SUITE C		12/31/2011 365 Days Settled		Short Term	
VALLEJO, CA 94590					
SOLANO					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	-780,907	Total Charges	5,526,602		Salary Expense 35.4%
Fixed Assets	1,001,038	Contract Allowance	-81,510	-1.5%	Fringe Benefits 5.5%
Other Assets	0	Operating Revenue	5,608,112	101.5%	
Total Assets	220,131	Operating Expense	4,669,633	83.3%	Current Ratio (5.1)
Current Liabilities	151,906	Operating Margin	938,479	16.7%	Days to Collect 95.4
Long Term Liabilities	72,699	Other Income	162	0.0%	Avg Payment Days 9.5
Total Equity	-4,472	Other Expense	0	0.0%	Depreciation Rate 14.3%
Total Liab. and Equity	220,133	Net Profit or Loss	938,641	16.7%	Return on Equity - 20,989.3%

052803 CARSON ARTIFICIAL KIDNEY CENTE				For Profit	
1309 EAST CARSON STREET		12/31/2011 365 Days Settled		Short Term	
CARSON, CA 90745					
LOS ANGELES					
BLUE CROSS (FLORIDA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	1,431,716	Total Charges	4,889,544		Salary Expense 34.7%
Fixed Assets	263,628	Contract Allowance	0	0.0%	Fringe Benefits 4.9%
Other Assets	35,373	Operating Revenue	4,889,544	100.0%	
Total Assets	1,730,717	Operating Expense	2,686,080	54.9%	Current Ratio 9.8
Current Liabilities	146,147	Operating Margin	2,203,464	45.1%	Days to Collect 37.2
Long Term Liabilities	40,291	Other Income	260	0.0%	Avg Payment Days 19.2
Total Equity	1,544,279	Other Expense	0	0.0%	Depreciation Rate 11.7%
Total Liab. and Equity	1,730,717	Net Profit or Loss	2,203,724	45.1%	Return on Equity 142.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552700 CATHEDRAL CITY DIALYSIS #4456

12/31/2011 76 Days *Settled

, CA

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	-2,383,498	Total Charges	269,035	Salary Expense	30.2%
Fixed Assets	1,921,764	Contract Allowance	7,239	2.7%	Fringe Benefits 1.8%
Other Assets	0	Operating Revenue	261,796	97.3%	
Total Assets	-461,734	Operating Expense	741,458	283.2%	Current Ratio (65.8)
Current Liabilities	36,222	Operating Margin	-479,662	-183.2%	Days to Collect 62.9
Long Term Liabilities	67,022	Other Income	0	0.0%	Avg Payment Days 3.7
Total Equity	-564,977	Other Expense	0	0.0%	Depreciation Rate 10.0%
Total Liab. and Equity	-461,733	Net Profit or Loss	(479,662)	-183.2%	Return on Equity 84.9%

052871 CENTRAL COAST KIDNEY DISEASE CENTER

For Profit

2263 SOUTH DEPOT STREET

12/31/2011 365 Days Settled

Short Term

SANTA MARIA, CA 93458

SANTA BARBARA

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,821,326	Total Charges	12,485,878	Salary Expense	31.2%
Fixed Assets	1,273,424	Contract Allowance	3,971,029	31.8%	Fringe Benefits 6.9%
Other Assets	0	Operating Revenue	8,514,849	68.2%	
Total Assets	3,094,750	Operating Expense	5,129,268	60.2%	Current Ratio 6.4
Current Liabilities	285,028	Operating Margin	3,385,581	39.8%	Days to Collect 183.5
Long Term Liabilities	0	Other Income	34,387	0.4%	Avg Payment Days 20.3
Total Equity	2,809,722	Other Expense	0	0.0%	Depreciation Rate 7.3%
Total Liab. and Equity	3,094,750	Net Profit or Loss	3,419,968	40.2%	Return on Equity 121.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052865 CENTURY CITY DIALYSIS

For Profit

10630 SANTA MONICA BOULEVARD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90025

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-8,956,416	Total Charges	7,989,130		Salary Expense	30.4%
Fixed Assets	3,040,137	Contract Allowance	-152,924	-1.9%	Fringe Benefits	4.1%
Other Assets	6,934,772	Operating Revenue	8,142,054	101.9%		
Total Assets	1,018,493	Operating Expense	8,711,211	107.0%	Current Ratio	(30.5)
Current Liabilities	293,956	Operating Margin	-569,157	-7.0%	Days to Collect	14.1
Long Term Liabilities	828,064	Other Income	-950	0.0%	Avg Payment Days	6.1
Total Equity	-103,526	Other Expense	0	0.0%	Depreciation Rate	26.8%
Total Liab. and Equity	1,018,494	Net Profit or Loss	(570,107)	-7.0%	Return on Equity	550.7%

552581 CERES DIALYSIS CENTER

For Profit

1768 MITCHELL ROAD # 308

12/31/2011 365 Days Settled

Short Term

CERES, CA 95307

STANISLAUS

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-596,148	Total Charges	3,778,818		Salary Expense	30.9%
Fixed Assets	1,258,770	Contract Allowance	171,749	4.5%	Fringe Benefits	5.1%
Other Assets	4,572	Operating Revenue	3,607,069	95.5%		
Total Assets	667,194	Operating Expense	3,686,119	102.2%	Current Ratio	(5.5)
Current Liabilities	108,158	Operating Margin	-79,050	-2.2%	Days to Collect	101.7
Long Term Liabilities	122,011	Other Income	313	0.0%	Avg Payment Days	5.9
Total Equity	437,024	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	667,193	Net Profit or Loss	(78,737)	-2.2%	Return on Equity	-18.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052896 CERRITOS DIALYSIS CENTER				For Profit		
19222 PIONEER BLVD, SUITE 101		12/31/2011 365 Days Settled		Short Term		
CERRITOS, CA 90703						
LOS ANGELES						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	1,637,554	Total Charges	3,904,266	Salary Expense	47.7%	
Fixed Assets	50,054	Contract Allowance	0	0.0%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	3,904,266	100.0%		
Total Assets	1,687,608	Operating Expense	3,208,609	82.2%	Current Ratio	5.6
Current Liabilities	292,319	Operating Margin	695,657	17.8%	Days to Collect	153.1
Long Term Liabilities	1,395,289	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	1,687,608	Net Profit or Loss	695,657	17.8%	Return on Equity	0.0%

052400 CHCC PERITONEAL DIALYSIS CLINIC				Not for Profit		
9300 VALLEY CHILDREN'S PLACE		Cost Report not filed.		Short Term		
MADERA, CA 93638						
MADERA						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052553 CHICO DIALYSIS CENTER				For Profit	
530 COHASSET LANE		12/31/2011 365 Days Settled		Short Term	
CHICO, CA 95926					
BUTTE					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	7,945,967	Total Charges	5,221,276	Salary Expense	32.3%
Fixed Assets	409,488	Contract Allowance	62,215	1.2%	Fringe Benefits 4.4%
Other Assets	23,173	Operating Revenue	5,159,061	98.8%	
Total Assets	8,378,628	Operating Expense	4,386,692	85.0%	Current Ratio 51.7
Current Liabilities	153,589	Operating Margin	772,369	15.0%	Days to Collect 81.5
Long Term Liabilities	26,965	Other Income	1,710	0.0%	Avg Payment Days 7.0
Total Equity	8,198,072	Other Expense	0	0.0%	Depreciation Rate 8.4%
Total Liab. and Equity	8,378,626	Net Profit or Loss	774,079	15.0%	Return on Equity 9.4%

052321 CHILDREN'S HOSPITAL OF LOS ANG				Not for Profit	
4650 SUNSET BLVD		Cost Report not filed.		Short Term	
LOS ANGELES, CA 90027					
LOS ANGELES					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits 0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052769 CHINATOWN DIALYSIS				For Profit		
636 CLAY STREET		12/31/2011 365 Days Settled		Short Term		
SAN FRANCISCO, CA 94111						
SAN FRANCISCO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	1,272,760	Total Charges	4,967,555	Salary Expense	31.8%	
Fixed Assets	302,317	Contract Allowance	-12,815	-0.3%	Fringe Benefits	4.6%
Other Assets	10,000	Operating Revenue	4,980,370	100.3%		
Total Assets	1,585,077	Operating Expense	4,981,987	100.0%	Current Ratio	7.7
Current Liabilities	164,497	Operating Margin	-1,617	0.0%	Days to Collect	68.6
Long Term Liabilities	0	Other Income	133	0.0%	Avg Payment Days	10.1
Total Equity	1,420,580	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	1,585,077	Net Profit or Loss	(1,484)	0.0%	Return on Equity	-0.1%

052739 CHINO DIALYSIS				For Profit		
4445 RIVERSIDE DRIVE		12/31/2011 365 Days Settled		Short Term		
CHINO, CA 91710						
SAN BERNARDINO						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	4,259,402	Total Charges	4,941,258	Salary Expense	31.4%	
Fixed Assets	682,877	Contract Allowance	-113,318	-2.3%	Fringe Benefits	4.9%
Other Assets	2,390,645	Operating Revenue	5,054,576	102.3%		
Total Assets	7,332,924	Operating Expense	5,225,597	103.4%	Current Ratio	22.8
Current Liabilities	187,027	Operating Margin	-171,021	-3.4%	Days to Collect	11.6
Long Term Liabilities	0	Other Income	2,222	0.0%	Avg Payment Days	8.9
Total Equity	7,145,899	Other Expense	0	0.0%	Depreciation Rate	22.2%
Total Liab. and Equity	7,332,926	Net Profit or Loss	(168,799)	-3.3%	Return on Equity	-2.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052720 CITRUS DIALYSIS CENTER, INC				For Profit	
315 N THIRD AVE, SUITE 104		12/31/2011 365 Days Settled		Short Term	
COVINA, CA 91723					
LOS ANGELES					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	40,913	Total Charges	9,292,942	Salary Expense	42.8%
Fixed Assets	318,968	Contract Allowance	6,563,482	70.6% Fringe Benefits	6.8%
Other Assets	4,617	Operating Revenue	2,729,460	29.4%	
Total Assets	364,498	Operating Expense	2,547,302	93.3%	Current Ratio 1.0
Current Liabilities	40,213	Operating Margin	182,158	6.7%	Days to Collect (11.3)
Long Term Liabilities	-81,000	Other Income	74	0.0%	Avg Payment Days 5.8
Total Equity	405,285	Other Expense	0	0.0%	Depreciation Rate 12.0%
Total Liab. and Equity	364,498	Net Profit or Loss	182,232	6.7%	Return on Equity 45.0%

552541 CITRUS VALLEY DIALYSIS				For Profit	
894 HARDT STREET		12/31/2011 365 Days Settled		Short Term	
SAN BERNARDINO, CA 92408					
SAN BERNARDINO					
TRAILBLAZERS HEALTH ENTERPRISES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	3,359,584	Total Charges	4,789,099	Salary Expense	33.8%
Fixed Assets	704,833	Contract Allowance	5,966	0.1% Fringe Benefits	5.5%
Other Assets	16,300	Operating Revenue	4,783,133	99.9%	
Total Assets	4,080,717	Operating Expense	4,550,177	95.1%	Current Ratio 23.6
Current Liabilities	142,215	Operating Margin	232,956	4.9%	Days to Collect 17.7
Long Term Liabilities	83,280	Other Income	745	0.0%	Avg Payment Days 8.2
Total Equity	3,855,221	Other Expense	0	0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	4,080,716	Net Profit or Loss	233,701	4.9%	Return on Equity 6.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552586 CLEARLAKE DIALYSIS CENTER

For Profit

14400 OLYMPIC DRIVE

12/31/2011 365 Days Settled

Short Term

CLEARLAKE, CA 95422

LAKE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,194,846	Total Charges	1,852,770		Salary Expense	30.8%
Fixed Assets	1,080,180	Contract Allowance	-45,273	-2.4%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	1,898,043	102.4%		
Total Assets	-1,114,666	Operating Expense	2,065,951	108.8%	Current Ratio	(28.4)
Current Liabilities	77,416	Operating Margin	-167,908	-8.8%	Days to Collect	67.0
Long Term Liabilities	0	Other Income	296	0.0%	Avg Payment Days	5.1
Total Equity	-1,192,081	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	-1,114,665	Net Profit or Loss	(167,612)	-8.8%	Return on Equity	14.1%

052679 COASTAL DIALYSIS CENTER

For Profit

514 NORTH PROSPECT AVE

12/31/2011 365 Days Settled

Short Term

REDONDO BEACH, CA 90277

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,094,878	Total Charges	2,237,798		Salary Expense	33.1%
Fixed Assets	437,031	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	37,127,088	Operating Revenue	2,237,798	100.0%		
Total Assets	43,658,997	Operating Expense	1,649,622	73.7%	Current Ratio	2.5
Current Liabilities	2,430,572	Operating Margin	588,176	26.3%	Days to Collect	349.3
Long Term Liabilities	94,606	Other Income	2	0.0%	Avg Payment Days	172.0
Total Equity	41,133,819	Other Expense	0	0.0%	Depreciation Rate	6.5%
Total Liab. and Equity	43,658,997	Net Profit or Loss	588,178	26.3%	Return on Equity	1.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552513 COLLEGE DIALYSIS

For Profit

6535 UNIVERSITY AVENUE

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92115

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,428,344	Total Charges	3,086,538		Salary Expense	28.5%
Fixed Assets	288,161	Contract Allowance	115,394	3.7%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	2,971,144	96.3%		
Total Assets	-1,140,183	Operating Expense	3,052,082	102.7%	Current Ratio	(17.3)
Current Liabilities	82,584	Operating Margin	-80,938	-2.7%	Days to Collect	9.1
Long Term Liabilities	55,323	Other Income	84	0.0%	Avg Payment Days	8.1
Total Equity	-1,278,089	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	-1,140,182	Net Profit or Loss	(80,854)	-2.7%	Return on Equity	6.3%

552534 COLUSA INDIAN HEALTH CLINIC DIALYSIS PROGRAM

Not for Profit

3710 HIGHWAY 45, SUITE A

12/31/2011 365 Days Settled

Short Term

COLUSA, CA 95932

COLUSA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	80,527	Total Charges	2,102,047		Salary Expense	44.5%
Fixed Assets	196,774	Contract Allowance	1,617,842	77.0%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	484,205	23.0%		
Total Assets	277,301	Operating Expense	628,543	129.8%	Current Ratio	6.9
Current Liabilities	11,656	Operating Margin	-144,338	-29.8%	Days to Collect	60.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	6.8
Total Equity	291,859	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	303,515	Net Profit or Loss	(144,338)	-29.8%	Return on Equity	-49.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053525 COMMUNITY DIALYSIS CENTER -FRESNO

Not for Profit

285 FRESNO STREET

Cost Report not filed.

Short Term

FRESNO, CA 93701

FRESNO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

053524 COMMUNITY DIALYSIS CENTER, CLO

Not for Profit

685 MEDICAL CENTER DRIVE, WEST,
SUITE 105

Cost Report not filed.

Short Term

CLOVIS, CA 93611

FRESNO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052372 COMMUNITY MEDICAL CENTER FRESN			Not for Profit	
2823 FRESNO STREET			Cost Report not filed.	
FRESNO, CA 93715			Short Term	
FRESNO				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performanace Ind.
Current Assets	0	Total Charges	0	Salary Expense 0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits 0.0%
Other Assets	0	Operating Revenue	0	0.0%
Total Assets	0	Operating Expense	0	0.0% Current Ratio
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days
Total Equity	0	Other Expense	0	0.0% Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity 0.0%

052522 COMPTON COMMUNITY HEMODIALYSIS			For Profit	
801 WEST COMPTON BLVD			12/31/2011 365 Days Settled	
COMPTON, CA 90220			Short Term	
LOS ANGELES				
BLUE CROSS (CALIFORNIA)				
Balance Sheet		Income Statement		Key Performanace Ind.
Current Assets	100,442	Total Charges	0	Salary Expense 42.8%
Fixed Assets	65,553	Contract Allowance	0	0.0% Fringe Benefits 7.0%
Other Assets	0	Operating Revenue	0	0.0%
Total Assets	165,995	Operating Expense	2,408,250	0.0% Current Ratio
Current Liabilities	0	Operating Margin	-2,408,250	0.0% Days to Collect
Long Term Liabilities	963,628	Other Income	0	0.0% Avg Payment Days 0.0
Total Equity	-800,636	Other Expense	0	0.0% Depreciation Rate 8.0%
Total Liab. and Equity	162,992	Net Profit or Loss	(2,408,250)	0.0% Return on Equity 300.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552535 CONCORD DIALYSIS CENTER

For Profit

2300 STANWELL DRIVE, SUITE C

12/31/2011 365 Days Settled

Short Term

CONCORD, CA 94520

CONTRA COSTA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,058,599	Total Charges	4,670,811		Salary Expense	35.8%
Fixed Assets	456,962	Contract Allowance	-31,509	-0.7%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	4,702,320	100.7%		
Total Assets	3,515,561	Operating Expense	3,862,346	82.1%	Current Ratio	25.1
Current Liabilities	121,680	Operating Margin	839,974	17.9%	Days to Collect	79.3
Long Term Liabilities	136,018	Other Income	688	0.0%	Avg Payment Days	6.8
Total Equity	3,257,864	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	3,515,562	Net Profit or Loss	840,662	17.9%	Return on Equity	25.8%

052579 CONEJO VALLEY RENAL CENTER

For Profit

227 W JANSS RD STE 115

12/31/2011 365 Days Settled

Short Term

THOUSAND OAKS, CA 91360

VENTURA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	403,530	Total Charges	2,547,953		Salary Expense	33.9%
Fixed Assets	11,296,167	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	2,547,953	100.0%		
Total Assets	11,699,697	Operating Expense	2,635,924	103.5%	Current Ratio	(2.0)
Current Liabilities	-204,983	Operating Margin	-87,971	-3.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.5)
Total Equity	-11,494,715	Other Expense	0	0.0%	Depreciation Rate	1.8%
Total Liab. and Equity	-11,699,698	Net Profit or Loss	(87,971)	-3.5%	Return on Equity	0.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552608 CORNERHOUSE DIALYSIS CENTER				For Profit		
2005 NAGLEE AVENUE		12/31/2011 365 Days Settled		Short Term		
SAN JOSE, CA 95128						
SANTA CLARA						
PALMETTO (CALIFORNIA (NORTH))						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-1,369,298	Total Charges	4,830,740	Salary Expense	31.8%	
Fixed Assets	1,503,036	Contract Allowance	-120,601	-2.5%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	4,951,341	102.5%		
Total Assets	133,738	Operating Expense	4,670,734	94.3%	Current Ratio	(9.6)
Current Liabilities	142,424	Operating Margin	280,607	5.7%	Days to Collect	62.3
Long Term Liabilities	0	Other Income	904	0.0%	Avg Payment Days	6.2
Total Equity	-8,685	Other Expense	0	0.0%	Depreciation Rate	22.3%
Total Liab. and Equity	133,739	Net Profit or Loss	281,511	5.7%	Return on Equity	-3,241.3%

052661 CORONA DIALYSIS CENTER				For Profit		
1820 FULLERTON AVE, STE 180		12/31/2011 365 Days Settled		Short Term		
CORONA, CA 92880						
RIVERSIDE						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-20,811	Total Charges	3,413,752	Salary Expense	33.2%	
Fixed Assets	136,481	Contract Allowance	-20,882	-0.6%	Fringe Benefits	5.6%
Other Assets	7,646,317	Operating Revenue	3,434,634	100.6%		
Total Assets	7,761,987	Operating Expense	3,701,181	107.8%	Current Ratio	(0.2)
Current Liabilities	127,283	Operating Margin	-266,547	-7.8%	Days to Collect	12.2
Long Term Liabilities	1,989	Other Income	439	0.0%	Avg Payment Days	6.7
Total Equity	7,632,715	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	7,761,987	Net Profit or Loss	(266,108)	-7.7%	Return on Equity	-3.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552518 COSTA MESA DIALYSIS

For Profit

1590 SCENIC AVENUE

12/31/2011 365 Days Settled

Short Term

COSTA MESA, CA 92626

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,726,144	Total Charges	4,282,061		Salary Expense	25.7%
Fixed Assets	763,536	Contract Allowance	-337,073	-7.9%	Fringe Benefits	5.2%
Other Assets	284,272	Operating Revenue	4,619,134	107.9%		
Total Assets	-678,336	Operating Expense	4,087,408	88.5%	Current Ratio	(11.5)
Current Liabilities	150,328	Operating Margin	531,726	11.5%	Days to Collect	22.7
Long Term Liabilities	114,711	Other Income	970	0.0%	Avg Payment Days	5.4
Total Equity	-943,374	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	-678,335	Net Profit or Loss	532,696	11.5%	Return on Equity	-56.5%

052580 COVINA DIALYSIS CTR

For Profit

1547 W GARVEY AVE

12/31/2011 365 Days Settled

Short Term

WEST COVINA, CA 91791

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	8,270,569	Total Charges	3,632,371		Salary Expense	31.6%
Fixed Assets	369,718	Contract Allowance	-53,724	-1.5%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	3,686,095	101.5%		
Total Assets	8,640,287	Operating Expense	3,666,915	99.5%	Current Ratio	87.5
Current Liabilities	94,568	Operating Margin	19,180	0.5%	Days to Collect	7.7
Long Term Liabilities	8,939	Other Income	158	0.0%	Avg Payment Days	8.2
Total Equity	8,536,781	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	8,640,288	Net Profit or Loss	19,338	0.5%	Return on Equity	0.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552510 CREEKSIDE DIALYSIS CENTER				For Profit		
141 PARKER STREET		12/31/2011 365 Days Settled		Short Term		
VACAVILLE, CA 95688						
SOLANO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performace Ind.		
Current Assets	2,581,115	Total Charges	1,754,313	Salary Expense	37.7%	
Fixed Assets	194,768	Contract Allowance	-35,330	-2.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	1,789,643	102.0%		
Total Assets	2,775,883	Operating Expense	1,689,654	94.4%	Current Ratio	39.8
Current Liabilities	64,832	Operating Margin	99,989	5.6%	Days to Collect	45.6
Long Term Liabilities	32,100	Other Income	5	0.0%	Avg Payment Days	9.0
Total Equity	2,678,950	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	2,775,882	Net Profit or Loss	99,994	5.6%	Return on Equity	3.7%

052852 CRESCENT HEIGHTS DIALYSIS CENT				For Profit		
8151 BEVERLY BLVD		12/31/2011 365 Days Settled		Short Term		
LOS ANGELES, CA 90048						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performace Ind.		
Current Assets	2,726,780	Total Charges	5,339,804	Salary Expense	35.9%	
Fixed Assets	219,079	Contract Allowance	53,442	1.0%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	5,286,362	99.0%		
Total Assets	2,945,859	Operating Expense	5,031,189	95.2%	Current Ratio	13.7
Current Liabilities	199,455	Operating Margin	255,173	4.8%	Days to Collect	25.0
Long Term Liabilities	0	Other Income	3,986	0.1%	Avg Payment Days	8.1
Total Equity	2,746,403	Other Expense	0	0.0%	Depreciation Rate	13.2%
Total Liab. and Equity	2,945,858	Net Profit or Loss	259,159	4.9%	Return on Equity	9.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552544 CROSSROADS DIALYSIS

For Profit

3214 YORBA LINDA BLVD

12/31/2011 365 Days Settled

Short Term

FULLERTON, CA 92831

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,210,396	Total Charges	7,075,204		Salary Expense	32.3%
Fixed Assets	503,731	Contract Allowance	-295,183	-4.2%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	7,370,387	104.2%		
Total Assets	1,714,127	Operating Expense	5,338,173	72.4%	Current Ratio	1.6
Current Liabilities	777,283	Operating Margin	2,032,214	27.6%	Days to Collect	0.6
Long Term Liabilities	83,067	Other Income	-806,140	-10.9%	Avg Payment Days	6.8
Total Equity	853,778	Other Expense	0	0.0%	Depreciation Rate	17.1%
Total Liab. and Equity	1,714,128	Net Profit or Loss	1,226,074	16.6%	Return on Equity	143.6%

052546 DALY CITY DIALYSIS

For Profit

1498 SOUTHGATE AVE

12/31/2011 365 Days Settled

Short Term

DALY CITY, CA 94015

SAN MATEO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	22,048,696	Total Charges	14,159,624		Salary Expense	32.2%
Fixed Assets	3,644,679	Contract Allowance	48,465	0.3%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	14,111,159	99.7%		
Total Assets	25,693,375	Operating Expense	11,801,772	83.6%	Current Ratio	54.2
Current Liabilities	406,826	Operating Margin	2,309,387	16.4%	Days to Collect	10.6
Long Term Liabilities	0	Other Income	6,390	0.0%	Avg Payment Days	7.7
Total Equity	25,286,547	Other Expense	0	0.0%	Depreciation Rate	3.8%
Total Liab. and Equity	25,693,373	Net Profit or Loss	2,315,777	16.4%	Return on Equity	9.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052300 DAVIES DIALYSIS

Not for Profit

45 CASTRO ST. SOUTH TOWER 2ND
FLOOR

Cost Report not filed.

Short Term

SAN FRANCISCO, CA 94114

SAN FRANCISCO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

552669 DAVIES DIALYSIS

Not for Profit

45 CASTRO ST. SOUTH TOWER 2ND
FLOOR

12/31/2011 334 Days Settled

Short Term

SAN FRANCISCO, CA 94114

SAN FRANCISCO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	294,810	Total Charges	4,011,678		Salary Expense	35.2%
Fixed Assets	301,147	Contract Allowance	198,789	5.0%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	3,812,889	95.0%		
Total Assets	595,957	Operating Expense	3,755,956	98.5%	Current Ratio	2.5
Current Liabilities	120,273	Operating Margin	56,933	1.5%	Days to Collect	113.2
Long Term Liabilities	90,833	Other Income	66	0.0%	Avg Payment Days	6.4
Total Equity	384,852	Other Expense	0	0.0%	Depreciation Rate	51.1%
Total Liab. and Equity	595,958	Net Profit or Loss	56,999	1.5%	Return on Equity	14.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552537 DCI - REDDING				Not for Profit	
180 NORTHPOINT DRIVE		9/30/2011 365 Days Settled		Short Term	
REDDING, CA 96003					
SHASTA					
PALMETTO (CALIFORNIA (NORTH))					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	767,778	Total Charges	4,996,319	Salary Expense	40.3%
Fixed Assets	309,830	Contract Allowance	291,118	5.8%	Fringe Benefits 8.8%
Other Assets	0	Operating Revenue	4,705,201	94.2%	
Total Assets	1,077,608	Operating Expense	4,246,134	90.2%	Current Ratio 0.2
Current Liabilities	3,460,685	Operating Margin	459,067	9.8%	Days to Collect 6.5
Long Term Liabilities	0	Other Income	128,622	2.7%	Avg Payment Days 18.0
Total Equity	-2,373,642	Other Expense	0	0.0%	Depreciation Rate 17.5%
Total Liab. and Equity	1,087,043	Net Profit or Loss	587,689	12.5%	Return on Equity -24.8%

052674 DELANO DIALYSIS				For Profit	
905 MAIN STREET		12/31/2011 365 Days Settled		Short Term	
DELANO, CA 93215					
KERN					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	4,818,527	Total Charges	4,405,462	Salary Expense	35.1%
Fixed Assets	137,739	Contract Allowance	-1,509	0.0%	Fringe Benefits 5.5%
Other Assets	58,090	Operating Revenue	4,406,971	100.0%	
Total Assets	5,014,356	Operating Expense	3,734,395	84.7%	Current Ratio 45.7
Current Liabilities	105,423	Operating Margin	672,576	15.3%	Days to Collect 6.3
Long Term Liabilities	0	Other Income	608	0.0%	Avg Payment Days 7.5
Total Equity	4,908,935	Other Expense	0	0.0%	Depreciation Rate 13.3%
Total Liab. and Equity	5,014,358	Net Profit or Loss	673,184	15.3%	Return on Equity 13.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052784 DELTA SIERRA DIALYSIS CENTER

For Profit

555 WEST BENJAMIN HOLT DRIVE #200 12/31/2011 365 Days Settled

Short Term

STOCKTON, CA 95207

SAN JOAQUIN

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,360,699	Total Charges	2,993,140		Salary Expense	36.3%
Fixed Assets	128,464	Contract Allowance	-464,555	-15.5%	Fringe Benefits	4.3%
Other Assets	1,769,826	Operating Revenue	3,457,695	115.5%		
Total Assets	8,258,989	Operating Expense	2,659,182	76.9%	Current Ratio	78.8
Current Liabilities	80,741	Operating Margin	798,513	23.1%	Days to Collect	375.7
Long Term Liabilities	2,787	Other Income	2,583	0.1%	Avg Payment Days	8.3
Total Equity	8,175,461	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	8,258,989	Net Profit or Loss	801,096	23.2%	Return on Equity	9.8%

552664 DELTA VIEW DIALYSIS

For Profit

1150 E LELAND ROAD 12/31/2011 380 Days *Settled

Short Term

PITTSBURG, CA 94565

CONTRA COSTA

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,172,078	Total Charges	1,091,491		Salary Expense	32.6%
Fixed Assets	1,496,492	Contract Allowance	7,129	0.7%	Fringe Benefits	2.8%
Other Assets	0	Operating Revenue	1,084,362	99.3%		
Total Assets	-675,586	Operating Expense	1,659,608	153.0%	Current Ratio	(30.6)
Current Liabilities	70,984	Operating Margin	-575,246	-53.0%	Days to Collect	223.0
Long Term Liabilities	30,109	Other Income	1,137	0.1%	Avg Payment Days	5.9
Total Equity	-776,679	Other Expense	0	0.0%	Depreciation Rate	20.1%
Total Liab. and Equity	-675,586	Net Profit or Loss	(574,109)	-52.9%	Return on Equity	73.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052714 DESERT CITIES DIALYSIS

For Profit

12675 HESPERIA ROAD

12/31/2011 365 Days Settled

Short Term

VICTORVILLE, CA 92392

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,422,566	Total Charges	11,994,801		Salary Expense	38.5%
Fixed Assets	40,256	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	514,624	Operating Revenue	11,994,801	100.0%		
Total Assets	4,977,446	Operating Expense	7,205,208	60.1%	Current Ratio	4.4
Current Liabilities	1,013,704	Operating Margin	4,789,593	39.9%	Days to Collect	17.3
Long Term Liabilities	55,000	Other Income	7,419	0.1%	Avg Payment Days	14.9
Total Equity	3,908,742	Other Expense	0	0.0%	Depreciation Rate	23.7%
Total Liab. and Equity	4,977,446	Net Profit or Loss	4,797,012	40.0%	Return on Equity	122.7%

052816 DESERT CITIES DIALYSIS-BARSTOW

For Profit

655 SOUTH 7TH STREET

12/31/2011 365 Days Settled

Short Term

BARSTOW, CA 92311

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	977,656	Total Charges	2,365,325		Salary Expense	29.7%
Fixed Assets	8,837	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	99,796	Operating Revenue	2,365,325	100.0%		
Total Assets	1,086,289	Operating Expense	1,466,275	62.0%	Current Ratio	5.2
Current Liabilities	187,237	Operating Margin	899,050	38.0%	Days to Collect	113.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	16.1
Total Equity	899,052	Other Expense	0	0.0%	Depreciation Rate	47.0%
Total Liab. and Equity	1,086,289	Net Profit or Loss	899,050	38.0%	Return on Equity	100.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052373 DESERT HOSPITAL				Public		
1150 NORTH INDIAN AVE		Cost Report not filed.		Short Term		
PALM SPRINGS, CA 92262						
RIVERSIDE						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

552613 DIALYSIS CENTER OF ONTARIO				For Profit		
2850 INLAND EMPIRE BLVD, SUITE C		12/31/2011 365 Days Settled		Short Term		
ONTARIO, CA 91764						
SAN BERNARDINO						
BLUE CROSS (SOUTH CAROLINA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	1,782,785	Total Charges	3,421,934	Salary Expense	34.0%	
Fixed Assets	715,284	Contract Allowance	-524,041	-15.3%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	3,945,975	115.3%		
Total Assets	2,498,069	Operating Expense	2,996,377	75.9%	Current Ratio	0.9
Current Liabilities	1,962,839	Operating Margin	949,598	24.1%	Days to Collect	135.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	33.1
Total Equity	535,230	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	2,498,069	Net Profit or Loss	949,598	24.1%	Return on Equity	177.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052656 DIALYSIS CENTERS OF VENTURA COUNTY

For Profit

4567 TELEPHONE RD STE 101

12/31/2011 365 Days Settled

Short Term

VENTURA, CA 93003

VENTURA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,432,300	Total Charges	6,755,779		Salary Expense	31.9%
Fixed Assets	15,535,778	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	6,755,779	100.0%		
Total Assets	16,968,078	Operating Expense	7,346,038	108.7%	Current Ratio	(2.6)
Current Liabilities	-560,315	Operating Margin	-590,259	-8.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.2)
Total Equity	-16,407,761	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	-16,968,076	Net Profit or Loss	(590,259)	-8.7%	Return on Equity	3.6%

052768 DIAMOND VALLEY DIALYSIS

For Profit

1030 EAST FLORIDA AVE

12/31/2011 365 Days Settled

Short Term

HEMET, CA 92543

RIVERSIDE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	842,818	Total Charges	2,820,967		Salary Expense	32.9%
Fixed Assets	224,386	Contract Allowance	-49,853	-1.8%	Fringe Benefits	4.2%
Other Assets	2,372,914	Operating Revenue	2,870,820	101.8%		
Total Assets	3,440,118	Operating Expense	2,815,334	98.1%	Current Ratio	7.2
Current Liabilities	116,770	Operating Margin	55,486	1.9%	Days to Collect	1.4
Long Term Liabilities	7,725	Other Income	-130,398	-4.5%	Avg Payment Days	6.9
Total Equity	3,315,622	Other Expense	0	0.0%	Depreciation Rate	24.2%
Total Liab. and Equity	3,440,117	Net Profit or Loss	(74,912)	-2.6%	Return on Equity	-2.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552570 DIXON DIALYSIS SERVICES, INC

For Profit

125 N LINCOLN STREET, SUITE B

12/31/2011 365 Days Settled

Short Term

DIXON, CA 95620

SOLANO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	214,908	Total Charges	1,785,590		Salary Expense	45.0%
Fixed Assets	756,802	Contract Allowance	0	0.0%	Fringe Benefits	1.7%
Other Assets	1,321	Operating Revenue	1,785,590	100.0%		
Total Assets	973,031	Operating Expense	1,668,626	93.4%	Current Ratio	2.1
Current Liabilities	104,234	Operating Margin	116,964	6.6%	Days to Collect	3.1
Long Term Liabilities	169,198	Other Income	126	0.0%	Avg Payment Days	13.2
Total Equity	699,599	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	973,031	Net Profit or Loss	117,090	6.6%	Return on Equity	16.7%

052785 DOCTORS DIALYSIS CENTER OF MONTEBELLO

For Profit

1721 WEST WHITTIER BLVD

12/31/2011 365 Days Settled

Short Term

MONTEBELLO, CA 90640

LOS ANGELES

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	4,119,691	Total Charges	4,855,948		Salary Expense	39.8%
Fixed Assets	280,046	Contract Allowance	-11,855	-0.2%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	4,867,803	100.2%		
Total Assets	4,399,737	Operating Expense	3,830,902	78.7%	Current Ratio	31.2
Current Liabilities	132,101	Operating Margin	1,036,901	21.3%	Days to Collect	5.1
Long Term Liabilities	0	Other Income	-208,435	-4.3%	Avg Payment Days	9.3
Total Equity	4,267,637	Other Expense	0	0.0%	Depreciation Rate	10.8%
Total Liab. and Equity	4,399,738	Net Profit or Loss	828,466	17.0%	Return on Equity	19.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052725 DOCTORS DIALYSIS OF EAST LOS ANGELES

For Profit

950 SOUTH EASTERN AVENUE

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90022

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	5,520,405	Total Charges	5,670,141		Salary Expense	37.6%
Fixed Assets	366,772	Contract Allowance	-157,103	-2.8%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	5,827,244	102.8%		
Total Assets	5,887,177	Operating Expense	4,645,438	79.7%	Current Ratio	32.1
Current Liabilities	172,106	Operating Margin	1,181,806	20.3%	Days to Collect	18.6
Long Term Liabilities	39,960	Other Income	-222,275	-3.8%	Avg Payment Days	7.4
Total Equity	5,675,113	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	5,887,179	Net Profit or Loss	959,531	16.5%	Return on Equity	16.9%

052574 DOWNEY DIALYSIS CTR

For Profit

8630 FLORENCE AVENUE SUITE 101

12/31/2011 365 Days Settled

Short Term

DOWNEY, CA 90240

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	14,203,229	Total Charges	5,393,913		Salary Expense	31.2%
Fixed Assets	271,294	Contract Allowance	39,701	0.7%	Fringe Benefits	4.5%
Other Assets	8,939	Operating Revenue	5,354,212	99.3%		
Total Assets	14,483,462	Operating Expense	5,092,023	95.1%	Current Ratio	71.2
Current Liabilities	199,566	Operating Margin	262,189	4.9%	Days to Collect	9.8
Long Term Liabilities	129,113	Other Income	1,035	0.0%	Avg Payment Days	9.1
Total Equity	14,154,781	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	14,483,460	Net Profit or Loss	263,224	4.9%	Return on Equity	1.9%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552624 DOWNEY LANDING DIALYSIS CENTER

For Profit

11611 BELLFLOWER BOULEVARD

12/31/2011 365 Days Settled

Short Term

DOWNEY, CA 90241

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,003,674	Total Charges	5,039,096		Salary Expense	26.5%
Fixed Assets	1,613,963	Contract Allowance	10,185	0.2%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	5,028,911	99.8%		
Total Assets	-389,711	Operating Expense	5,045,737	100.3%	Current Ratio	(19.9)
Current Liabilities	100,862	Operating Margin	-16,826	-0.3%	Days to Collect	55.5
Long Term Liabilities	266,316	Other Income	1,440	0.0%	Avg Payment Days	6.1
Total Equity	-756,890	Other Expense	0	0.0%	Depreciation Rate	22.3%
Total Liab. and Equity	-389,712	Net Profit or Loss	(15,386)	-0.3%	Return on Equity	2.0%

552639 DOWNEY REGIONAL DIALYSIS CENTER, LLC

For Profit

8333 IOWA STREET, SUITE 100

12/31/2011 365 Days Settled

Short Term

DOWNEY, CA 90241

LOS ANGELES

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-3,307	Total Charges	1,421,734		Salary Expense	39.8%
Fixed Assets	543,309	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	1,421,734	100.0%		
Total Assets	540,002	Operating Expense	1,584,563	111.5%	Current Ratio	0.0
Current Liabilities	1,394,400	Operating Margin	-162,829	-11.5%	Days to Collect	(0.8)
Long Term Liabilities	-854,398	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	540,002	Net Profit or Loss	(162,829)	-11.5%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552680 EAST ANTIOCH

12/31/2011 188 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	327,641	Total Charges	222,864		Salary Expense	28.7%
Fixed Assets	463,123	Contract Allowance	0	0.0%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	222,864	100.0%		
Total Assets	790,764	Operating Expense	713,009	319.9%	Current Ratio	(0.2)
Current Liabilities	-1,584,003	Operating Margin	-490,145	-219.9%	Days to Collect	0.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(363.9)
Total Equity	793,240	Other Expense	0	0.0%	Depreciation Rate	38.5%
Total Liab. and Equity	-790,763	Net Profit or Loss	(490,145)	-219.9%	Return on Equity	-61.8%

052675 EAST BAY PERITONEAL DIALYSIS

Not for Profit

13939 EAST 14TH STREET, SUITE 110

12/31/2011 365 Days Settled

Short Term

SAN LEANDRO, CA 94578

ALAMEDA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,529,472	Total Charges	1,153,758		Salary Expense	34.3%
Fixed Assets	33,214	Contract Allowance	-35,434	-3.1%	Fringe Benefits	3.5%
Other Assets	0	Operating Revenue	1,189,192	103.1%		
Total Assets	3,562,686	Operating Expense	1,187,792	99.9%	Current Ratio	41.9
Current Liabilities	84,186	Operating Margin	1,400	0.1%	Days to Collect	7.1
Long Term Liabilities	5,223	Other Income	203	0.0%	Avg Payment Days	9.5
Total Equity	3,473,278	Other Expense	0	0.0%	Depreciation Rate	27.2%
Total Liab. and Equity	3,562,687	Net Profit or Loss	1,603	0.1%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552574 EAST L A DIALYSIS CENTER

For Profit

5830 EAST WHITTIER BOULEVARD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90022

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	501,407	Total Charges	18,727,478		Salary Expense	32.0%
Fixed Assets	21,961	Contract Allowance	13,350,896	71.3%	Fringe Benefits	5.2%
Other Assets	179,277	Operating Revenue	5,376,582	28.7%		
Total Assets	702,645	Operating Expense	3,828,636	71.2%	Current Ratio	0.3
Current Liabilities	1,529,213	Operating Margin	1,547,946	28.8%	Days to Collect	0.6
Long Term Liabilities	0	Other Income	34,000	0.6%	Avg Payment Days	6.8
Total Equity	-826,568	Other Expense	0	0.0%	Depreciation Rate	21.7%
Total Liab. and Equity	702,645	Net Profit or Loss	1,581,946	29.4%	Return on Equity	-191.4%

052622 EAST LA PLAZA DIALYSIS

For Profit

1700 CESAR E CHAVEZ AVENUE, SUITE
L100

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90033

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,397,899	Total Charges	7,496,550		Salary Expense	31.8%
Fixed Assets	1,149,014	Contract Allowance	-950,105	-12.7%	Fringe Benefits	5.2%
Other Assets	1,668,094	Operating Revenue	8,446,655	112.7%		
Total Assets	9,215,007	Operating Expense	7,574,922	89.7%	Current Ratio	22.1
Current Liabilities	289,097	Operating Margin	871,733	10.3%	Days to Collect	16.2
Long Term Liabilities	-172,155	Other Income	17,120	0.2%	Avg Payment Days	8.4
Total Equity	9,098,065	Other Expense	0	0.0%	Depreciation Rate	14.7%
Total Liab. and Equity	9,215,007	Net Profit or Loss	888,853	10.5%	Return on Equity	9.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052867 EAST PALMDALE DIALYSIS CENTER

For Profit

2710 EAST PALMDALE BLVD

12/31/2011 365 Days Settled

Short Term

PALMDALE, CA 93550

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	679,553	Total Charges	6,529,127		Salary Expense	30.1%
Fixed Assets	606,105	Contract Allowance	4,534,764	69.5%	Fringe Benefits	4.4%
Other Assets	16,587	Operating Revenue	1,994,363	30.5%		
Total Assets	1,302,245	Operating Expense	1,922,693	96.4%	Current Ratio	0.7
Current Liabilities	1,010,663	Operating Margin	71,670	3.6%	Days to Collect	1.9
Long Term Liabilities	119,547	Other Income	0	0.0%	Avg Payment Days	30.6
Total Equity	172,035	Other Expense	0	0.0%	Depreciation Rate	36.0%
Total Liab. and Equity	1,302,245	Net Profit or Loss	71,670	3.6%	Return on Equity	41.7%

052613 EATON CANYON DIALYSIS

For Profit

2551 E WASHINGTON BLVD

12/31/2011 365 Days Settled

Short Term

PASADENA, CA 91106

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	7,025,070	Total Charges	4,723,353		Salary Expense	35.0%
Fixed Assets	232,873	Contract Allowance	-67,940	-1.4%	Fringe Benefits	4.8%
Other Assets	52,104	Operating Revenue	4,791,293	101.4%		
Total Assets	7,310,047	Operating Expense	4,852,147	101.3%	Current Ratio	18.8
Current Liabilities	373,744	Operating Margin	-60,854	-1.3%	Days to Collect	19.5
Long Term Liabilities	0	Other Income	1,175	0.0%	Avg Payment Days	9.5
Total Equity	6,936,304	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	7,310,048	Net Profit or Loss	(59,679)	-1.2%	Return on Equity	-0.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052341 EL CAMINO HOSPITAL DIALYSIS

Not for Profit

2505 HOSPITAL DRIVE

Cost Report not filed.

Short Term

MOUNTAIN VIEW, CA 94039

SANTA CLARA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

052690 EL CENTRO DESERT VALLEY DIALYSIS

For Profit

110 SOUTH FIFTH STREET

12/31/2011 365 Days Submitted

Short Term

EL CENTRO, CA 92243

IMPERIAL

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	565,233	Total Charges	3,681,130		Salary Expense	29.8%
Fixed Assets	6,393,586	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	3,681,130	100.0%		
Total Assets	6,958,819	Operating Expense	4,634,628	125.9%	Current Ratio	(2.4)
Current Liabilities	-238,812	Operating Margin	-953,498	-25.9%	Days to Collect	(94.5)
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.6)
Total Equity	-6,720,008	Other Expense	0	0.0%	Depreciation Rate	4.0%
Total Liab. and Equity	-6,958,820	Net Profit or Loss	(953,498)	-25.9%	Return on Equity	14.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052786 EL CERRITO DIALYSIS

For Profit

10690 SAN PABLO AVENUE

12/31/2011 365 Days Settled

Short Term

EL CERRITO, CA 94530

CONTRA COSTA

CAHABA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	9,793,027	Total Charges	7,214,343		Salary Expense	34.8%
Fixed Assets	69,895	Contract Allowance	109,862	1.5%	Fringe Benefits	4.9%
Other Assets	10,736	Operating Revenue	7,104,481	98.5%		
Total Assets	9,873,658	Operating Expense	5,932,180	83.5%	Current Ratio	49.2
Current Liabilities	198,848	Operating Margin	1,172,301	16.5%	Days to Collect	22.5
Long Term Liabilities	0	Other Income	-722,009	-10.2%	Avg Payment Days	8.9
Total Equity	9,674,809	Other Expense	0	0.0%	Depreciation Rate	17.0%
Total Liab. and Equity	9,873,657	Net Profit or Loss	450,292	6.3%	Return on Equity	4.7%

552529 ELK GROVE DIALYSIS CENTER

For Profit

9281 OFFICE PARK CIRCLE, SUITE 105

12/31/2011 365 Days Settled

Short Term

ELK GROVE, CA 95758

SACRAMENTO

TRAILBLAZERS HEALTH ENTERPRISES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	860,671	Total Charges	5,257,283		Salary Expense	34.1%
Fixed Assets	347,793	Contract Allowance	-149,737	-2.8%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	5,407,020	102.8%		
Total Assets	1,208,464	Operating Expense	4,833,687	89.4%	Current Ratio	7.0
Current Liabilities	122,091	Operating Margin	573,333	10.6%	Days to Collect	45.1
Long Term Liabilities	181,843	Other Income	-280,582	-5.2%	Avg Payment Days	7.2
Total Equity	1,142,654	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	1,446,588	Net Profit or Loss	292,751	5.4%	Return on Equity	25.6%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052756 ENCINITAS DIALYSIS

For Profit

332 SANTA FE DRIVE, SUITE 100

12/31/2011 365 Days Settled

Short Term

ENCINITAS, CA 92024

SAN DIEGO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,827,590	Total Charges	2,280,777		Salary Expense	31.5%
Fixed Assets	124,580	Contract Allowance	-67,304	-3.0%	Fringe Benefits	3.3%
Other Assets	1,288,136	Operating Revenue	2,348,081	103.0%		
Total Assets	3,240,306	Operating Expense	2,298,574	97.9%	Current Ratio	27.4
Current Liabilities	66,734	Operating Margin	49,507	2.1%	Days to Collect	10.6
Long Term Liabilities	26,918	Other Income	138	0.0%	Avg Payment Days	6.8
Total Equity	3,146,654	Other Expense	0	0.0%	Depreciation Rate	26.9%
Total Liab. and Equity	3,240,306	Net Profit or Loss	49,645	2.1%	Return on Equity	1.6%

052525 ESCONDIDO DIALYSIS

For Profit

203 E SECOND AVENUE

12/31/2011 365 Days Settled

Short Term

ESCONDIDO, CA 92025

SAN DIEGO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	16,274,658	Total Charges	6,885,268		Salary Expense	32.4%
Fixed Assets	363,491	Contract Allowance	718,375	10.4%	Fringe Benefits	4.7%
Other Assets	652,185	Operating Revenue	6,166,893	89.6%		
Total Assets	17,290,334	Operating Expense	4,262,591	69.1%	Current Ratio	44.2
Current Liabilities	368,526	Operating Margin	1,904,302	30.9%	Days to Collect	71.4
Long Term Liabilities	42,247	Other Income	963	0.0%	Avg Payment Days	7.4
Total Equity	16,879,562	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	17,290,335	Net Profit or Loss	1,905,265	30.9%	Return on Equity	11.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053514 EVERGREEN DIALYSIS SERVICES			Not for Profit		
2240 TULLY ROAD			Cost Report not filed.		
SAN JOSE, CA 95122			Short Term		
SANTA CLARA					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

552594 EXETER DIALYSIS			For Profit		
1116 WEST VISALIA ROAD, SUITE 106			12/31/2011 365 Days Settled		
EXETER, CA 93221			Short Term		
TULARE					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	-2,555,760	Total Charges	2,526,146	Salary Expense	33.9%
Fixed Assets	1,061,479	Contract Allowance	-162,499	-6.4% Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	2,688,645	106.4%	
Total Assets	-1,494,281	Operating Expense	2,727,710	101.5% Current Ratio	(30.0)
Current Liabilities	85,327	Operating Margin	-39,065	-1.5% Days to Collect	234.5
Long Term Liabilities	70,067	Other Income	88	0.0% Avg Payment Days	8.2
Total Equity	-1,649,677	Other Expense	0	0.0% Depreciation Rate	15.4%
Total Liab. and Equity	-1,494,283	Net Profit or Loss	(38,977)	-1.4% Return on Equity	2.4%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052618 FAIRFIELD DIALYSIS CENTER

For Profit

4660 CENTRAL WAY

12/31/2011 365 Days Settled

Short Term

FAIRFIELD, CA 94533

SOLANO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	13,950,677	Total Charges	9,563,139		Salary Expense	28.2%
Fixed Assets	1,328,085	Contract Allowance	-110,717	-1.2%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	9,673,856	101.2%		
Total Assets	15,278,762	Operating Expense	7,888,403	81.5%	Current Ratio	30.8
Current Liabilities	452,221	Operating Margin	1,785,453	18.5%	Days to Collect	7.7
Long Term Liabilities	65,975	Other Income	692	0.0%	Avg Payment Days	8.1
Total Equity	14,760,565	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	15,278,761	Net Profit or Loss	1,786,145	18.5%	Return on Equity	12.1%

052872 FLORENCE DIALYSIS CENTER

For Profit

351 WEST FLORENCE AVENUE

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90003

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	178,690	Total Charges	0		Salary Expense	45.2%
Fixed Assets	3,663	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	182,353	Operating Expense	2,979,086	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	-2,979,086	0.0%	Days to Collect	
Long Term Liabilities	931,826	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-749,473	Other Expense	0	0.0%	Depreciation Rate	83.2%
Total Liab. and Equity	182,353	Net Profit or Loss	(2,979,086)	0.0%	Return on Equity	397.5%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052857 FLORIN DIALYSIS CENTER

For Profit

7000 STOCKTON BLVD

12/31/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95823

SACRAMENTO

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	10,836,717	Total Charges	8,983,503		Salary Expense	36.0%
Fixed Assets	355,697	Contract Allowance	39,304	0.4%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	8,944,199	99.6%		
Total Assets	11,192,414	Operating Expense	7,098,649	79.4%	Current Ratio	38.7
Current Liabilities	280,233	Operating Margin	1,845,550	20.6%	Days to Collect	7.0
Long Term Liabilities	0	Other Income	3,157	0.0%	Avg Payment Days	9.4
Total Equity	10,912,180	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	11,192,413	Net Profit or Loss	1,848,707	20.7%	Return on Equity	16.9%

052524 FMC DIALYSIS OF SANTA ROSA

For Profit

1020 SECOND STREET

12/31/2011 365 Days Settled

Short Term

SANTA ROSA, CA 95404

SONOMA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	745,256	Total Charges	3,949,730		Salary Expense	34.5%
Fixed Assets	1,930,593	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	0	Operating Revenue	3,949,730	100.0%		
Total Assets	2,675,849	Operating Expense	3,572,962	90.5%	Current Ratio	(3.2)
Current Liabilities	-235,382	Operating Margin	376,768	9.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.5)
Total Equity	-2,440,467	Other Expense	0	0.0%	Depreciation Rate	5.5%
Total Liab. and Equity	-2,675,849	Net Profit or Loss	376,768	9.5%	Return on Equity	-15.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052890 FMC DIALYSIS SERVICES-ANTELOPE

For Profit

44950 VALLEY CENTRAL WAY, SUITE 108 12/31/2011 365 Days Settled

Short Term

LANCASTER, CA 93536

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	829,475	Total Charges	5,237,893		Salary Expense	27.7%
Fixed Assets	-827,346	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	5,237,893	100.0%		
Total Assets	2,129	Operating Expense	6,183,097	118.0%	Current Ratio	(3.7)
Current Liabilities	-225,553	Operating Margin	-945,204	-18.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(0.9)
Total Equity	223,422	Other Expense	0	0.0%	Depreciation Rate	189.0%
Total Liab. and Equity	-2,131	Net Profit or Loss	(945,204)	-18.0%	Return on Equity	-423.1%

052860 FMC DIALYSIS SERVICES CHANNEL ISLANDS

For Profit

2679 B SAVIERS RD 12/31/2011 365 Days Settled

Short Term

OXNARD, CA 93033

VENTURA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,071,110	Total Charges	4,619,388		Salary Expense	31.0%
Fixed Assets	929,539	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	4,619,388	100.0%		
Total Assets	2,000,649	Operating Expense	4,549,747	98.5%	Current Ratio	(2.7)
Current Liabilities	-392,438	Operating Margin	69,641	1.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(8.8)
Total Equity	-1,608,213	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	-2,000,651	Net Profit or Loss	69,641	1.5%	Return on Equity	-4.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052862 FMC DIALYSIS SERVICES NORTH ORANGE COUNTY

For Profit

511 N BROOKHURST STREET, STE 100

12/31/2011 365 Days Submitted

Short Term

ANAHEIM, CA 92801

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	880,753	Total Charges	5,422,929		Salary Expense	30.4%
Fixed Assets	2,714,790	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	0	Operating Revenue	5,422,929	100.0%		
Total Assets	3,595,543	Operating Expense	5,341,065	98.5%	Current Ratio	(3.8)
Current Liabilities	-234,335	Operating Margin	81,864	1.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.2)
Total Equity	-3,361,207	Other Expense	0	0.0%	Depreciation Rate	7.3%
Total Liab. and Equity	-3,595,542	Net Profit or Loss	81,864	1.5%	Return on Equity	-2.4%

052880 FMC DIALYSIS SERVICES OF BELLF

For Profit

10116 ROSECRANS AVENUE

12/31/2011 365 Days Settled

Short Term

BELLFLOWER, CA 90706

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,063,317	Total Charges	7,245,115		Salary Expense	29.9%
Fixed Assets	4,419,410	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	0	Operating Revenue	7,245,115	100.0%		
Total Assets	5,482,727	Operating Expense	7,226,712	99.7%	Current Ratio	(2.8)
Current Liabilities	-375,280	Operating Margin	18,403	0.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.5)
Total Equity	-5,107,447	Other Expense	0	0.0%	Depreciation Rate	6.0%
Total Liab. and Equity	-5,482,727	Net Profit or Loss	18,403	0.3%	Return on Equity	-0.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052886 FMC DIALYSIS SERVICES OF COLLEGE				For Profit	
4660 EL CAJON BLVD, SUITE 110		12/31/2011 365 Days Settled		Short Term	
SAN DIEGO, CA 92115					
SAN DIEGO					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	371,233	Total Charges	1,902,232	Salary Expense	31.9%
Fixed Assets	-1,540,648	Contract Allowance	0	0.0%	Fringe Benefits 5.8%
Other Assets	0	Operating Revenue	1,902,232	100.0%	
Total Assets	-1,169,415	Operating Expense	2,076,935	109.2%	Current Ratio (3.3)
Current Liabilities	-113,248	Operating Margin	-174,703	-9.2%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (2.4)
Total Equity	1,282,664	Other Expense	0	0.0%	Depreciation Rate -15.6%
Total Liab. and Equity	1,169,416	Net Profit or Loss	(174,703)	-9.2%	Return on Equity -13.6%

552506 FMC DIALYSIS SERVICES OF IRWINDALE				For Profit	
12711 RAMONA BLVD, SUITE 111		12/31/2011 365 Days Submitted		Short Term	
IRWINDALE, CA 91706					
LOS ANGELES					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	927,510	Total Charges	6,630,930	Salary Expense	28.8%
Fixed Assets	4,368,770	Contract Allowance	0	0.0%	Fringe Benefits 7.8%
Other Assets	0	Operating Revenue	6,630,930	100.0%	
Total Assets	5,296,280	Operating Expense	6,141,718	92.6%	Current Ratio (3.2)
Current Liabilities	-292,651	Operating Margin	489,212	7.4%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (3.7)
Total Equity	-5,003,629	Other Expense	0	0.0%	Depreciation Rate 5.1%
Total Liab. and Equity	-5,296,280	Net Profit or Loss	489,212	7.4%	Return on Equity -9.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052889 FMC DIALYSIS SERVICES OF NORTH L BEACH

For Profit

145 WEST VICTORIA STREET

12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90805

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	479,447	Total Charges	2,868,589		Salary Expense	27.9%
Fixed Assets	-1,057,353	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	0	Operating Revenue	2,868,589	100.0%		
Total Assets	-577,906	Operating Expense	3,008,268	104.9%	Current Ratio	(3.0)
Current Liabilities	-159,408	Operating Margin	-139,679	-4.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.6)
Total Equity	737,314	Other Expense	0	0.0%	Depreciation Rate	598.6%
Total Liab. and Equity	577,906	Net Profit or Loss	(139,679)	-4.9%	Return on Equity	-18.9%

052885 FMC DIALYSIS SERVICES OF PARADISE

For Profit

6919 PARADISE VALLEY ROAD

Cost Report not filed.

Short Term

SAN DIEGO, CA 92139

SAN DIEGO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052878 FMC DIALYSIS SERVICES OF SAN B

For Profit

636 EAST BRIER DRIVE, SUITE 150

12/31/2011 365 Days Settled

Short Term

SAN BERNARDINO, CA 92408

SAN BERNARDINO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	831,579	Total Charges	4,617,407		Salary Expense	30.4%
Fixed Assets	86,990	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	4,617,407	100.0%		
Total Assets	918,569	Operating Expense	4,683,110	101.4%	Current Ratio	(3.7)
Current Liabilities	-225,842	Operating Margin	-65,703	-1.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.1)
Total Equity	-692,727	Other Expense	0	0.0%	Depreciation Rate	21.4%
Total Liab. and Equity	-918,569	Net Profit or Loss	(65,703)	-1.4%	Return on Equity	9.5%

552503 FMC DIALYSIS SERVICES OF SANTA ROSA NORTH

For Profit

487 AVIATION BLVD, SUITE 110

12/31/2011 365 Days Settled

Short Term

SANTA ROSA, CA 95403

SONOMA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	310,847	Total Charges	1,353,074		Salary Expense	36.7%
Fixed Assets	-2,474,109	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	0	Operating Revenue	1,353,074	100.0%		
Total Assets	-2,163,262	Operating Expense	1,333,575	98.6%	Current Ratio	(3.9)
Current Liabilities	-79,806	Operating Margin	19,499	1.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(8.2)
Total Equity	2,243,068	Other Expense	0	0.0%	Depreciation Rate	-10.2%
Total Liab. and Equity	2,163,262	Net Profit or Loss	19,499	1.4%	Return on Equity	0.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052882 FMC DIALYSIS SERVICES OF W LOS ANGELES

For Profit

301 NORTH PRAIRIE AVENUE, SUITE 100 12/31/2011 365 Days Settled

Short Term

INGLEWOOD, CA 90301

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	833,097	Total Charges	4,989,692		Salary Expense	30.1%
Fixed Assets	-566,370	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	4,989,692	100.0%		
Total Assets	266,727	Operating Expense	5,249,708	105.2%	Current Ratio	(3.8)
Current Liabilities	-220,202	Operating Margin	-260,016	-5.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.8)
Total Equity	-46,525	Other Expense	0	0.0%	Depreciation Rate	370.0%
Total Liab. and Equity	-266,727	Net Profit or Loss	(260,016)	-5.2%	Return on Equity	558.9%

052847 FMC DIALYSIS SERVICES OF WEST

Public

1540 WEST COVINA PARKWAY 12/31/2011 365 Days Settled

Short Term

WEST COVINA, CA 91790

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	723,521	Total Charges	3,065,455		Salary Expense	26.9%
Fixed Assets	-2,391,392	Contract Allowance	0	0.0%	Fringe Benefits	5.1%
Other Assets	1,419,599	Operating Revenue	3,065,455	100.0%		
Total Assets	-248,272	Operating Expense	2,576,159	84.0%	Current Ratio	(3.5)
Current Liabilities	-207,430	Operating Margin	489,296	16.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.2)
Total Equity	455,702	Other Expense	0	0.0%	Depreciation Rate	-12.1%
Total Liab. and Equity	248,272	Net Profit or Loss	489,296	16.0%	Return on Equity	107.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552508 FMC DIALYSIS SERVICES OF WOODLAND HILLS

For Profit

19836 VENTURA BLVD SUITE C

12/31/2011 365 Days Settled

Short Term

WOODLAND HILLS, CA 91364

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	667,466	Total Charges	4,402,115		Salary Expense	28.6%
Fixed Assets	-1,785,381	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	4,402,115	100.0%		
Total Assets	-1,117,915	Operating Expense	4,725,469	107.3%	Current Ratio	(4.2)
Current Liabilities	-160,681	Operating Margin	-323,354	-7.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.5)
Total Equity	1,278,597	Other Expense	0	0.0%	Depreciation Rate	-84.6%
Total Liab. and Equity	1,117,916	Net Profit or Loss	(323,354)	-7.3%	Return on Equity	-25.3%

052855 FMC DIALYSIS SERVICES RANCHO C

For Profit

10532 ACACIA STREET, SUITE B-2

12/31/2011 365 Days Settled

Short Term

RANCHO CUCAMONGA, CA 91730

SAN BERNARDINO

BLUE CROSS (UTAH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,037,071	Total Charges	5,621,712		Salary Expense	30.2%
Fixed Assets	245,864	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	5,621,712	100.0%		
Total Assets	1,282,935	Operating Expense	5,418,934	96.4%	Current Ratio	(3.3)
Current Liabilities	-311,248	Operating Margin	202,778	3.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(1.2)
Total Equity	-971,687	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	-1,282,935	Net Profit or Loss	202,778	3.6%	Return on Equity	-20.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052848 FMC DIALYSIS SERVICES RIVERSIDE

For Profit

3470 LA SIERRA AVENUE

12/31/2011 365 Days Settled

Short Term

RIVERSIDE, CA 92503

RIVERSIDE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	926,187	Total Charges	6,500,993		Salary Expense	30.2%
Fixed Assets	3,295,006	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	6,500,993	100.0%		
Total Assets	4,221,193	Operating Expense	5,945,073	91.4%	Current Ratio	(4.7)
Current Liabilities	-198,368	Operating Margin	555,920	8.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.1)
Total Equity	-4,022,825	Other Expense	0	0.0%	Depreciation Rate	5.1%
Total Liab. and Equity	-4,221,193	Net Profit or Loss	555,920	8.6%	Return on Equity	-13.8%

052861 FMC DIALYSIS SERVICES SOUTH ORANGE COUNTY

For Profit

2020 EAST FIRST STREET, SUITE 110

12/31/2011 365 Days Settled

Short Term

SANTA ANA, CA 92705

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	888,106	Total Charges	6,109,552		Salary Expense	28.4%
Fixed Assets	3,373,658	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	6,109,552	100.0%		
Total Assets	4,261,764	Operating Expense	5,625,355	92.1%	Current Ratio	(3.9)
Current Liabilities	-229,746	Operating Margin	484,197	7.9%	Days to Collect	(11.4)
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.5)
Total Equity	-4,032,019	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	-4,261,765	Net Profit or Loss	484,197	7.9%	Return on Equity	-12.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052651 FMC DS BERKELEY

For Profit

2895 SEVENTH STREET

12/31/2011 365 Days Settled

Short Term

BERKELEY, CA 94710

ALAMEDA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,211,298	Total Charges	5,718,845		Salary Expense	31.5%
Fixed Assets	-4,187,657	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	5,718,845	100.0%		
Total Assets	-2,976,359	Operating Expense	5,996,838	104.9%	Current Ratio	(4.2)
Current Liabilities	-287,167	Operating Margin	-277,993	-4.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.6)
Total Equity	3,263,527	Other Expense	0	0.0%	Depreciation Rate	-14.1%
Total Liab. and Equity	2,976,360	Net Profit or Loss	(277,993)	-4.9%	Return on Equity	-8.5%

552658 FMC MCKINLEYVILLE

12/31/2011 365 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	417,908	Total Charges	1,501,341		Salary Expense	29.6%
Fixed Assets	-2,091,121	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	1,501,341	100.0%		
Total Assets	-1,673,213	Operating Expense	2,009,476	133.8%	Current Ratio	(1.9)
Current Liabilities	-219,240	Operating Margin	-508,135	-33.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.7)
Total Equity	1,892,454	Other Expense	0	0.0%	Depreciation Rate	-12.1%
Total Liab. and Equity	1,673,214	Net Profit or Loss	(508,135)	-33.8%	Return on Equity	-26.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052633 FMC OF MISSION HILLS

For Profit

11550 INDIAN HILLS RD, STE 100

12/31/2011 396 Days Settled

Short Term

MISSION HILLS, CA 91345

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	5,409,712	Total Charges	9,398,768		Salary Expense	24.8%
Fixed Assets	-2,086,251	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	9,398,768	100.0%		
Total Assets	3,323,461	Operating Expense	11,263,202	119.8%	Current Ratio	(7.4)
Current Liabilities	-730,854	Operating Margin	-1,864,434	-19.8%	Days to Collect	0.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(17.5)
Total Equity	-2,592,605	Other Expense	0	0.0%	Depreciation Rate	-46.0%
Total Liab. and Equity	-3,323,459	Net Profit or Loss	(1,864,434)	-19.8%	Return on Equity	71.9%

052624 FMC OF PETALUMA

For Profit

715 SOUTHPOINT BLVD, SUITE A

12/31/2011 365 Days Settled

Short Term

PETALUMA, CA 94954

SONOMA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	980,817	Total Charges	4,051,734		Salary Expense	31.9%
Fixed Assets	3,007,613	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	0	Operating Revenue	4,051,734	100.0%		
Total Assets	3,988,430	Operating Expense	3,893,769	96.1%	Current Ratio	(4.1)
Current Liabilities	-237,007	Operating Margin	157,965	3.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(10.3)
Total Equity	-3,751,422	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	-3,988,429	Net Profit or Loss	157,965	3.9%	Return on Equity	-4.2%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552516 FMCNA DIALYSIS SERVICES OF RANCHO

For Profit

11031 VIA FRONTERA SUITE C

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92127

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	716,094	Total Charges	3,687,283		Salary Expense	29.3%
Fixed Assets	1,997,768	Contract Allowance	0	0.0%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	3,687,283	100.0%		
Total Assets	2,713,862	Operating Expense	3,053,057	82.8%	Current Ratio	(3.6)
Current Liabilities	-199,895	Operating Margin	634,226	17.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.8)
Total Equity	-2,513,967	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	-2,713,862	Net Profit or Loss	634,226	17.2%	Return on Equity	-25.2%

052544 FMCNA OF CULVER CITY

For Profit

9432 W VENICE BLVD

12/31/2011 365 Days Reopened

Short Term

CULVER CITY, CA 90232

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,309,026	Total Charges	5,433,674		Salary Expense	28.6%
Fixed Assets	-87,813	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	5,433,674	100.0%		
Total Assets	1,221,213	Operating Expense	5,078,169	93.5%	Current Ratio	(4.8)
Current Liabilities	-273,608	Operating Margin	355,505	6.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.6)
Total Equity	-947,605	Other Expense	0	0.0%	Depreciation Rate	34.9%
Total Liab. and Equity	-1,221,213	Net Profit or Loss	355,505	6.5%	Return on Equity	-37.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052682 FONTANA DIALYSIS

For Profit

17590 FOOTHILL BLVD SUITE 301

12/31/2011 365 Days Settled

Short Term

FONTANA, CA 92335

SAN BERNARDINO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	598,446	Total Charges	4,502,565		Salary Expense	32.9%
Fixed Assets	1,525,062	Contract Allowance	-145,405	-3.2%	Fringe Benefits	4.4%
Other Assets	2,343,836	Operating Revenue	4,647,970	103.2%		
Total Assets	4,467,344	Operating Expense	4,327,158	93.1%	Current Ratio	3.4
Current Liabilities	177,383	Operating Margin	320,812	6.9%	Days to Collect	14.8
Long Term Liabilities	271,573	Other Income	2,657	0.1%	Avg Payment Days	8.0
Total Equity	4,018,387	Other Expense	0	0.0%	Depreciation Rate	17.1%
Total Liab. and Equity	4,467,343	Net Profit or Loss	323,469	7.0%	Return on Equity	8.0%

552566 FORT BRAGG DIALYSIS - DCI

Not for Profit

512 CYPRESS STREET

9/30/2011 365 Days Settled

Short Term

FORT BRAGG, CA 95437

MENDOCINO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	58,481	Total Charges	624,280		Salary Expense	36.8%
Fixed Assets	14,497	Contract Allowance	80,584	12.9%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	543,696	87.1%		
Total Assets	72,978	Operating Expense	794,225	146.1%	Current Ratio	0.0
Current Liabilities	1,764,007	Operating Margin	-250,529	-46.1%	Days to Collect	(152.2)
Long Term Liabilities	0	Other Income	7,617	1.4%	Avg Payment Days	4.4
Total Equity	-1,690,979	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	73,028	Net Profit or Loss	(242,912)	-44.7%	Return on Equity	14.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552620 FOSTER CITY DIALYSIS CENTER

For Profit

1261 E HILLSDALE BLVD, SUITE 2

12/31/2011 365 Days Settled

Short Term

FOSTER CITY, CA 94404

SAN MATEO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-3,864,106	Total Charges	1,717,830		Salary Expense	29.7%
Fixed Assets	1,635,095	Contract Allowance	-158,583	-9.2%	Fringe Benefits	3.3%
Other Assets	0	Operating Revenue	1,876,413	109.2%		
Total Assets	-2,229,011	Operating Expense	2,255,527	120.2%	Current Ratio	(94.6)
Current Liabilities	40,841	Operating Margin	-379,114	-20.2%	Days to Collect	86.7
Long Term Liabilities	0	Other Income	100,951	5.4%	Avg Payment Days	6.5
Total Equity	-2,269,852	Other Expense	0	0.0%	Depreciation Rate	21.9%
Total Liab. and Equity	-2,229,011	Net Profit or Loss	(278,163)	-14.8%	Return on Equity	12.3%

552630 FOUNTAIN VALLEY REGIONAL DIALYSIS CENTER

For Profit

17150 EUCLID AVENUE, SUITE 111

12/31/2011 365 Days Settled

Short Term

FOUNTAIN VALLEY, CA 92708

ORANGE

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	85,475	Total Charges	1,024,899		Salary Expense	41.1%
Fixed Assets	324,460	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	1,024,899	100.0%		
Total Assets	409,935	Operating Expense	1,195,874	116.7%	Current Ratio	0.4
Current Liabilities	211,400	Operating Margin	-170,975	-16.7%	Days to Collect	30.4
Long Term Liabilities	198,535	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	409,935	Net Profit or Loss	(170,975)	-16.7%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552525 FRESENIUS MEDICAL CARE

For Profit

451 S BRAND BLVD

12/31/2011 365 Days Settled

Short Term

SAN FERNANDO, CA 91340

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	999,758	Total Charges	6,592,333		Salary Expense	29.9%
Fixed Assets	547,920	Contract Allowance	0	0.0%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	6,592,333	100.0%		
Total Assets	1,547,678	Operating Expense	6,394,623	97.0%	Current Ratio	(3.8)
Current Liabilities	-260,778	Operating Margin	197,710	3.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(1.1)
Total Equity	-1,286,900	Other Expense	0	0.0%	Depreciation Rate	35.6%
Total Liab. and Equity	-1,547,678	Net Profit or Loss	197,710	3.0%	Return on Equity	-15.4%

052694 FRESENIUS MEDICAL CARE - LOS GATOS

For Profit

14651 SOUTH BASCOM AVENUE #100

12/31/2011 365 Days Settled

Short Term

LOS GATOS, CA 95032

SANTA CLARA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	812,857	Total Charges	4,309,705		Salary Expense	32.7%
Fixed Assets	8,155,784	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	4,309,705	100.0%		
Total Assets	8,968,641	Operating Expense	3,622,958	84.1%	Current Ratio	(3.1)
Current Liabilities	-264,601	Operating Margin	686,747	15.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.9)
Total Equity	-8,704,041	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	-8,968,642	Net Profit or Loss	686,747	15.9%	Return on Equity	-7.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552641 FRESENIUS MEDICAL CARE - NORWALK EAST					For Profit	
13063 ROSECRANS AVENUE, BLDG 1		12/31/2011 365 Days Settled		Short Term		
SANTA FE SPRINGS, CA 90670						
LOS ANGELES						
PALMETTO (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	554,862	Total Charges	1,714,612	Salary Expense	29.7%	
Fixed Assets	-3,177,385	Contract Allowance	0	0.0%	Fringe Benefits 4.5%	
Other Assets	0	Operating Revenue	1,714,612	100.0%		
Total Assets	-2,622,523	Operating Expense	2,277,821	132.8%	Current Ratio (3.1)	
Current Liabilities	-178,776	Operating Margin	-563,209	-32.8%	Days to Collect 0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (8.7)	
Total Equity	2,801,297	Other Expense	0	0.0%	Depreciation Rate -18.7%	
Total Liab. and Equity	2,622,521	Net Profit or Loss	(563,209)	-32.8%	Return on Equity -20.1%	

552634 FRESENIUS MEDICAL CARE - SAN JOSE					For Profit	
6850-A SANTA TERESA BLVD		12/31/2011 365 Days Settled		Short Term		
SAN JOSE, CA 95119						
SANTA CLARA						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	330,216	Total Charges	1,502,290	Salary Expense	30.3%	
Fixed Assets	-1,192,504	Contract Allowance	0	0.0%	Fringe Benefits 6.5%	
Other Assets	0	Operating Revenue	1,502,290	100.0%		
Total Assets	-862,288	Operating Expense	1,874,952	124.8%	Current Ratio (1.6)	
Current Liabilities	-210,335	Operating Margin	-372,662	-24.8%	Days to Collect 0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (2.5)	
Total Equity	1,072,624	Other Expense	0	0.0%	Depreciation Rate -71.3%	
Total Liab. and Equity	862,289	Net Profit or Loss	(372,662)	-24.8%	Return on Equity -34.7%	

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052576 FRESENIUS MEDICAL CARE BALBOA - KEARNY MESA

For Profit

7927 OSTROW STREET, SUITE A

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92111

SAN DIEGO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,376,722	Total Charges	11,818,677		Salary Expense	31.6%
Fixed Assets	182,313	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	11,818,677	100.0%		
Total Assets	2,559,035	Operating Expense	9,005,674	76.2%	Current Ratio	0.6
Current Liabilities	3,940,621	Operating Margin	2,813,003	23.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	188.6
Total Equity	-6,499,655	Other Expense	0	0.0%	Depreciation Rate	46.0%
Total Liab. and Equity	-2,559,034	Net Profit or Loss	2,813,003	23.8%	Return on Equity	-43.3%

052842 FRESENIUS MEDICAL CARE BUENA CREEK

For Profit

950 HACIENDA DRIVE

12/31/2011 365 Days Settled

Short Term

VISTA, CA 92081

SAN DIEGO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	979,956	Total Charges	4,187,968		Salary Expense	28.7%
Fixed Assets	-1,763,442	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	1,570,170	Operating Revenue	4,187,968	100.0%		
Total Assets	786,684	Operating Expense	4,474,125	106.8%	Current Ratio	(1.5)
Current Liabilities	-644,546	Operating Margin	-286,157	-6.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.2)
Total Equity	-142,139	Other Expense	0	0.0%	Depreciation Rate	-40.8%
Total Liab. and Equity	-786,685	Net Profit or Loss	(286,157)	-6.8%	Return on Equity	201.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052549 FRESENIUS MEDICAL CARE BURBANK

For Profit

2031 WEST ALAMEDA AVE SUITE 202 12/31/2011 365 Days Settled

Short Term

BURBANK, CA 91506

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	988,097	Total Charges	5,058,694		Salary Expense	27.0%
Fixed Assets	-1,027,748	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	2,568,710	Operating Revenue	5,058,694	100.0%		
Total Assets	2,529,059	Operating Expense	5,046,716	99.8%	Current Ratio	(3.7)
Current Liabilities	-266,783	Operating Margin	11,978	0.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(8.5)
Total Equity	-2,262,278	Other Expense	0	0.0%	Depreciation Rate	-34.7%
Total Liab. and Equity	-2,529,061	Net Profit or Loss	11,978	0.2%	Return on Equity	-0.5%

552512 FRESENIUS MEDICAL CARE DIABLO BRENTWOOD

For Profit

4510 O'HARA AVENUE, SUITE B 12/31/2011 365 Days Submitted

Short Term

BRENTWOOD, CA 94513

CONTRA COSTA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,276,407	Total Charges	6,572,709		Salary Expense	35.7%
Fixed Assets	185,429	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	776,339	Operating Revenue	6,572,709	100.0%		
Total Assets	2,238,175	Operating Expense	5,111,195	77.8%	Current Ratio	0.3
Current Liabilities	4,011,217	Operating Margin	1,461,514	22.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	302.9
Total Equity	-6,249,392	Other Expense	0	0.0%	Depreciation Rate	23.5%
Total Liab. and Equity	-2,238,175	Net Profit or Loss	1,461,514	22.2%	Return on Equity	-23.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052757 FRESNIUS MEDICAL CARE DIABLO CENTRAL PITTSBURG					For Profit	
2155 LOVERIDGE ROAD		12/31/2011 365 Days Settled			Short Term	
PITTSBURG, CA 94565						
CONTRA COSTA						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	926,457	Total Charges	3,825,413		Salary Expense	36.8%
Fixed Assets	96,674	Contract Allowance	0	0.0%	Fringe Benefits	9.0%
Other Assets	0	Operating Revenue	3,825,413	100.0%		
Total Assets	1,023,131	Operating Expense	3,367,042	88.0%	Current Ratio	(3.5)
Current Liabilities	-268,537	Operating Margin	458,371	12.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(11.2)
Total Equity	-754,595	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	-1,023,132	Net Profit or Loss	458,371	12.0%	Return on Equity	-60.7%

052759 FRESNIUS MEDICAL CARE DIABLO CONCORD					For Profit	
508 D CONTRA COSTA BOULEVARD		12/31/2011 365 Days Submitted			Short Term	
PLEASANT HILL, CA 94523						
CONTRA COSTA						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	1,480,882	Total Charges	7,948,299		Salary Expense	36.5%
Fixed Assets	232,763	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	0	Operating Revenue	7,948,299	100.0%		
Total Assets	1,713,645	Operating Expense	6,230,836	78.4%	Current Ratio	0.4
Current Liabilities	3,642,650	Operating Margin	1,717,463	21.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	234.9
Total Equity	-5,356,295	Other Expense	0	0.0%	Depreciation Rate	18.7%
Total Liab. and Equity	-1,713,645	Net Profit or Loss	1,717,463	21.6%	Return on Equity	-32.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052758 FRESENIUS MEDICAL CARE DIABLO WALNUT CREEK

Not for Profit

365 LENNON LANE, SUITE 160

12/31/2011 365 Days Settled

Short Term

WALNUT CREEK, CA 94596

CONTRA COSTA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,256,909	Total Charges	6,375,019		Salary Expense	33.6%
Fixed Assets	508,758	Contract Allowance	0	0.0%	Fringe Benefits	8.1%
Other Assets	0	Operating Revenue	6,375,019	100.0%		
Total Assets	1,765,667	Operating Expense	5,167,934	81.1%	Current Ratio	0.4
Current Liabilities	2,817,043	Operating Margin	1,207,085	18.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	229.8
Total Equity	-4,582,709	Other Expense	0	0.0%	Depreciation Rate	22.4%
Total Liab. and Equity	-1,765,666	Net Profit or Loss	1,207,085	18.9%	Return on Equity	-26.3%

052831 FRESENIUS MEDICAL CARE DIABLO WEST ANTIOCH

For Profit

2386 BUCHANAN ROAD

12/31/2011 365 Days Settled

Short Term

ANTIOCH, CA 94509

CONTRA COSTA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	991,470	Total Charges	5,189,067		Salary Expense	37.5%
Fixed Assets	74,629	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	-776,339	Operating Revenue	5,189,067	100.0%		
Total Assets	289,760	Operating Expense	4,307,328	83.0%	Current Ratio	0.4
Current Liabilities	2,771,264	Operating Margin	881,739	17.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	250.3
Total Equity	-3,061,024	Other Expense	0	0.0%	Depreciation Rate	21.2%
Total Liab. and Equity	-289,760	Net Profit or Loss	881,739	17.0%	Return on Equity	-28.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552671 FRESENIUS MEDICAL CARE EUCALYPTUS

For Profit

610 NORTH EUCALYPTUS AVENUE

12/31/2011 326 Days Settled

Short Term

INGLEWOOD, CA 90302

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,415,095	Total Charges	2,432,072		Salary Expense	30.2%
Fixed Assets	-415,338	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	2,432,072	100.0%		
Total Assets	999,757	Operating Expense	2,804,157	115.3%	Current Ratio	(5.4)
Current Liabilities	-263,940	Operating Margin	-372,085	-15.3%	Days to Collect	5.2
Long Term Liabilities	-307,700	Other Income	0	0.0%	Avg Payment Days	(10.7)
Total Equity	-428,117	Other Expense	0	0.0%	Depreciation Rate	491.5%
Total Liab. and Equity	-999,757	Net Profit or Loss	(372,085)	-15.3%	Return on Equity	86.9%

552655 FRESENIUS MEDICAL CARE IMPERIAL VALLEY HOME

For Profit

2205 ROSS AVENUE SUITE 3 & 4

12/31/2011 365 Days Settled

Short Term

EL CENTRO, CA 92243

IMPERIAL

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	416,649	Total Charges	1,226,790		Salary Expense	26.3%
Fixed Assets	221,729	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	1,226,790	100.0%		
Total Assets	638,378	Operating Expense	837,969	68.3%	Current Ratio	(1.1)
Current Liabilities	-384,678	Operating Margin	388,821	31.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(144.8)
Total Equity	-253,701	Other Expense	0	0.0%	Depreciation Rate	24.8%
Total Liab. and Equity	-638,379	Net Profit or Loss	388,821	31.7%	Return on Equity	-153.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052731 FRESENIUS MEDICAL CARE MARINA BAY

For Profit

630 BAY BLVD STE 101

12/31/2011 365 Days Settled

Short Term

CHULA VISTA, CA 91910

SAN DIEGO

CAHABA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,780,233	Total Charges	8,734,587		Salary Expense	35.2%
Fixed Assets	322,690	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	13,898	Operating Revenue	8,734,587	100.0%		
Total Assets	2,116,821	Operating Expense	7,565,024	86.6%	Current Ratio	(8.8)
Current Liabilities	-201,965	Operating Margin	1,169,563	13.4%	Days to Collect	52.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.7
Total Equity	-1,914,856	Other Expense	0	0.0%	Depreciation Rate	57.7%
Total Liab. and Equity	-2,116,821	Net Profit or Loss	1,169,563	13.4%	Return on Equity	-61.1%

552595 FRESENIUS MEDICAL CARE MISSION VIEJO

For Profit

23681 VIA LINDA, SUITE E

12/31/2011 365 Days Settled

Short Term

MISSION VIEJO, CA 92691

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	436,817	Total Charges	2,590,007		Salary Expense	30.1%
Fixed Assets	-1,915,614	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	2,590,007	100.0%		
Total Assets	-1,478,797	Operating Expense	2,838,260	109.6%	Current Ratio	(1.0)
Current Liabilities	-443,398	Operating Margin	-248,253	-9.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(1.1)
Total Equity	1,922,195	Other Expense	0	0.0%	Depreciation Rate	-35.1%
Total Liab. and Equity	1,478,797	Net Profit or Loss	(248,253)	-9.6%	Return on Equity	-12.9%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552562 FRESENIUS MEDICAL CARE OF BAKERSFIELD

For Profit

8625 LIBERTY PARK SUITE 102

12/31/2011 365 Days Submitted

Short Term

BAKERSFIELD, CA 93311

KERN

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,755,314	Total Charges	9,252,089		Salary Expense	27.5%
Fixed Assets	3,528,768	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	9,252,089	100.0%		
Total Assets	5,284,082	Operating Expense	7,561,974	81.7%	Current Ratio	(3.1)
Current Liabilities	-559,780	Operating Margin	1,690,115	18.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.5)
Total Equity	-4,724,302	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	-5,284,082	Net Profit or Loss	1,690,115	18.3%	Return on Equity	-35.8%

552554 FRESENIUS MEDICAL CARE OF BRAWLEY

For Profit

751 LEGION ROAD, SUITE 100

12/31/2011 365 Days Submitted

Short Term

BRAWLEY, CA 92227

IMPERIAL

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,008,862	Total Charges	4,742,185		Salary Expense	29.0%
Fixed Assets	6,021,122	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	4,742,185	100.0%		
Total Assets	7,029,984	Operating Expense	4,293,892	90.5%	Current Ratio	(2.9)
Current Liabilities	-342,575	Operating Margin	448,293	9.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.9)
Total Equity	-6,687,410	Other Expense	0	0.0%	Depreciation Rate	3.7%
Total Liab. and Equity	-7,029,985	Net Profit or Loss	448,293	9.5%	Return on Equity	-6.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552568 FRESENIUS MEDICAL CARE OF EAST LOS ANGELES

For Profit

5220 TELFORD STREET

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90022

LOS ANGELES

TRAILBLAZERS HEALTH ENTERPRISES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	544,692	Total Charges	3,506,174		Salary Expense	27.2%
Fixed Assets	-1,929,954	Contract Allowance	0	0.0%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	3,506,174	100.0%		
Total Assets	-1,385,262	Operating Expense	3,787,604	108.0%	Current Ratio	(3.1)
Current Liabilities	-176,897	Operating Margin	-281,430	-8.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(2.0)
Total Equity	1,562,158	Other Expense	0	0.0%	Depreciation Rate	-49.9%
Total Liab. and Equity	1,385,261	Net Profit or Loss	(281,430)	-8.0%	Return on Equity	-18.0%

052543 FRESENIUS MEDICAL CARE OF EUREKA

For Profit

2765 TIMBER RIDGE LANE

12/31/2011 365 Days Settled

Short Term

EUREKA, CA 95501

HUMBOLDT

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	599,409	Total Charges	2,568,166		Salary Expense	32.9%
Fixed Assets	3,478,208	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	2,568,166	100.0%		
Total Assets	4,077,617	Operating Expense	3,008,849	117.2%	Current Ratio	(1.7)
Current Liabilities	-354,520	Operating Margin	-440,683	-17.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.8)
Total Equity	-3,723,097	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	-4,077,617	Net Profit or Loss	(440,683)	-17.2%	Return on Equity	11.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552646 FRESENIUS MEDICAL CARE OF FRESNO NORTH

For Profit

6737 NORTH WILLOW AVENUE, BLDG C 12/31/2011 365 Days Settled

Short Term

FRESNO, CA 93710

FRESNO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	965,804	Total Charges	4,024,631		Salary Expense	29.4%
Fixed Assets	-1,315,203	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	4,024,631	100.0%		
Total Assets	-349,399	Operating Expense	3,906,997	97.1%	Current Ratio	(2.9)
Current Liabilities	-331,187	Operating Margin	117,634	2.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.1)
Total Equity	680,585	Other Expense	0	0.0%	Depreciation Rate	-53.9%
Total Liab. and Equity	349,398	Net Profit or Loss	117,634	2.9%	Return on Equity	17.3%

052792 FRESENIUS MEDICAL CARE OF IMPERIAL COUNTY

For Profit

200 WAKE STREET 12/31/2011 365 Days Submitted

Short Term

EL CENTRO, CA 92243

IMPERIAL

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,007,954	Total Charges	4,628,205		Salary Expense	28.4%
Fixed Assets	-2,776,849	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	3,526,224	Operating Revenue	4,628,205	100.0%		
Total Assets	1,757,329	Operating Expense	5,743,641	124.1%	Current Ratio	(1.7)
Current Liabilities	-585,372	Operating Margin	-1,115,436	-24.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.1)
Total Equity	-1,171,955	Other Expense	0	0.0%	Depreciation Rate	-25.9%
Total Liab. and Equity	-1,757,327	Net Profit or Loss	(1,115,436)	-24.1%	Return on Equity	95.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052846 FRESENIUS MEDICAL CARE OF INGLEWOOD

For Profit

336 EAST HILLCREST AVENUE, SUITE 100 12/31/2011 365 Days Submitted

Short Term

INGLEWOOD, CA 90301

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	937,936	Total Charges	5,289,515	Salary Expense	29.8%
Fixed Assets	-2,607,362	Contract Allowance	0	Fringe Benefits	6.0%
Other Assets	1,712,181	Operating Revenue	5,289,515	100.0%	
Total Assets	42,755	Operating Expense	5,079,738	96.0%	Current Ratio (3.6)
Current Liabilities	-262,763	Operating Margin	209,777	4.0%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (6.9)
Total Equity	220,006	Other Expense	0	0.0%	Depreciation Rate -7.2%
Total Liab. and Equity	-42,757	Net Profit or Loss	209,777	4.0%	Return on Equity 95.4%

552561 FRESENIUS MEDICAL CARE OF LA JOLLA

For Profit

4765 CARMEL MOUNTAIN ROAD, SUITE 100 12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92130

SAN DIEGO

TRAILBLAZERS HEALTH ENTERPRISES

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	569,012	Total Charges	2,020,971	Salary Expense	32.9%
Fixed Assets	-4,226,450	Contract Allowance	0	Fringe Benefits	7.3%
Other Assets	0	Operating Revenue	2,020,971	100.0%	
Total Assets	-3,657,438	Operating Expense	3,132,907	155.0%	Current Ratio (0.9)
Current Liabilities	-612,455	Operating Margin	-1,111,936	-55.0%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (5.6)
Total Equity	4,269,893	Other Expense	0	0.0%	Depreciation Rate -13.9%
Total Liab. and Equity	3,657,438	Net Profit or Loss	(1,111,936)	-55.0%	Return on Equity -26.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552616 FRESENIUS MEDICAL CARE OF LOMA LINDA

For Profit

269 E CAROLINE STREET SUITE A

12/31/2011 365 Days Settled

Short Term

SAN BERNARDINO, CA 92408

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	689,439	Total Charges	3,793,655		Salary Expense	29.0%
Fixed Assets	-551,882	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	3,793,655	100.0%		
Total Assets	137,557	Operating Expense	3,879,548	102.3%	Current Ratio	(2.5)
Current Liabilities	-277,112	Operating Margin	-85,893	-2.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.5)
Total Equity	139,555	Other Expense	0	0.0%	Depreciation Rate	164.0%
Total Liab. and Equity	-137,557	Net Profit or Loss	(85,893)	-2.3%	Return on Equity	-61.5%

552584 FRESENIUS MEDICAL CARE OF MID-WILSHIRE

For Profit

3545 WILSHIRE BOULEVARD, SUITE #103

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90010

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	588,782	Total Charges	2,634,524		Salary Expense	32.1%
Fixed Assets	-3,946,718	Contract Allowance	0	0.0%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	2,634,524	100.0%		
Total Assets	-3,357,936	Operating Expense	3,190,577	121.1%	Current Ratio	(3.5)
Current Liabilities	-166,663	Operating Margin	-556,053	-21.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(9.5)
Total Equity	3,524,599	Other Expense	0	0.0%	Depreciation Rate	-9.5%
Total Liab. and Equity	3,357,936	Net Profit or Loss	(556,053)	-21.1%	Return on Equity	-15.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552532 FRESNIUS MEDICAL CARE OF SOUTH BAY					For Profit	
1221 WEST PACIFIC COAST HIGHWAY		12/31/2011 365 Days Submitted		Short Term		
HARBOR CITY, CA 90710						
LOS ANGELES						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	803,285	Total Charges	4,896,454	Salary Expense	26.8%	
Fixed Assets	-2,056,981	Contract Allowance	0	0.0%	Fringe Benefits 7.1%	
Other Assets	0	Operating Revenue	4,896,454	100.0%		
Total Assets	-1,253,696	Operating Expense	5,399,827	110.3%	Current Ratio (2.8)	
Current Liabilities	-285,311	Operating Margin	-503,373	-10.3%	Days to Collect 0.0	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days (5.5)	
Total Equity	1,539,008	Other Expense	0	0.0%	Depreciation Rate -30.8%	
Total Liab. and Equity	1,253,697	Net Profit or Loss	(503,373)	-10.3%	Return on Equity -32.7%	

552645 FRESNO AT HOME CENTER					For Profit	
568 EAST HERNDON AVE, STE 301		12/31/2011 365 Days Settled		Short Term		
FRESNO, CA 93720						
FRESNO						
PALMETTO (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	1,778,917	Total Charges	3,824,056	Salary Expense	18.4%	
Fixed Assets	293,434	Contract Allowance	-460,151	-12.0%	Fringe Benefits 2.5%	
Other Assets	0	Operating Revenue	4,284,207	112.0%		
Total Assets	2,072,351	Operating Expense	3,669,894	85.7%	Current Ratio 6.9	
Current Liabilities	256,926	Operating Margin	614,313	14.3%	Days to Collect 192.5	
Long Term Liabilities	27,499	Other Income	1,996	0.0%	Avg Payment Days 6.5	
Total Equity	1,787,925	Other Expense	0	0.0%	Depreciation Rate 30.8%	
Total Liab. and Equity	2,072,350	Net Profit or Loss	616,309	14.4%	Return on Equity 34.5%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052608 FRESNO DIALYSIS				For Profit		
1111 EAST WARNER SUITE 101		12/31/2011 365 Days Settled		Short Term		
FRESNO, CA 93710						
FRESNO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	18,198,830	Total Charges	7,287,255	Salary Expense	33.1%	
Fixed Assets	103,530	Contract Allowance	-128,309	-1.8%	Fringe Benefits	5.4%
Other Assets	1,493,988	Operating Revenue	7,415,564	101.8%		
Total Assets	19,796,348	Operating Expense	6,876,905	92.7%	Current Ratio	76.1
Current Liabilities	239,179	Operating Margin	538,659	7.3%	Days to Collect	6.2
Long Term Liabilities	9,919	Other Income	10,508	0.1%	Avg Payment Days	8.0
Total Equity	19,547,248	Other Expense	0	0.0%	Depreciation Rate	14.3%
Total Liab. and Equity	19,796,346	Net Profit or Loss	549,167	7.4%	Return on Equity	2.8%

552505 FRESNO PALM BLUFFS DIALYSIS				For Profit		
770 WEST PINEDALE		12/31/2011 365 Days Settled		Short Term		
FRESNO, CA 93711						
FRESNO						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	5,476,523	Total Charges	7,137,745	Salary Expense	33.4%	
Fixed Assets	480,845	Contract Allowance	-12,583	-0.2%	Fringe Benefits	6.0%
Other Assets	-2,004	Operating Revenue	7,150,328	100.2%		
Total Assets	5,955,364	Operating Expense	7,351,936	102.8%	Current Ratio	25.8
Current Liabilities	212,003	Operating Margin	-201,608	-2.8%	Days to Collect	59.4
Long Term Liabilities	52,262	Other Income	335	0.0%	Avg Payment Days	6.5
Total Equity	5,691,097	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	5,955,362	Net Profit or Loss	(201,273)	-2.8%	Return on Equity	-3.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052505 FULLERTON DIALYSIS

For Profit

238 ORANGEFAIR MALL

12/31/2011 365 Days Settled

Short Term

FULLERTON, CA 92832

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	8,472,272	Total Charges	6,058,733		Salary Expense	33.9%
Fixed Assets	773,292	Contract Allowance	-145,495	-2.4%	Fringe Benefits	5.1%
Other Assets	299,163	Operating Revenue	6,204,228	102.4%		
Total Assets	9,544,727	Operating Expense	5,084,818	82.0%	Current Ratio	37.4
Current Liabilities	226,772	Operating Margin	1,119,410	18.0%	Days to Collect	15.6
Long Term Liabilities	0	Other Income	3,264	0.1%	Avg Payment Days	5.7
Total Equity	9,317,956	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	9,544,728	Net Profit or Loss	1,122,674	18.1%	Return on Equity	12.0%

552692 GALA DIALYSIS LLC

12/31/2011 69 Days *Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	329,136	Total Charges	176,018		Salary Expense	6.9%
Fixed Assets	1,335,736	Contract Allowance	0	0.0%	Fringe Benefits	1.4%
Other Assets	34,260	Operating Revenue	176,018	100.0%		
Total Assets	1,699,132	Operating Expense	789,738	448.7%	Current Ratio	0.6
Current Liabilities	519,567	Operating Margin	-613,720	-348.7%	Days to Collect	4.7
Long Term Liabilities	1,308,798	Other Income	0	0.0%	Avg Payment Days	3.6
Total Equity	-129,235	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	1,699,130	Net Profit or Loss	(613,720)	-348.7%	Return on Equity	474.9%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052654 GAREY DIALYSIS CENTER				For Profit		
150 EAST ARROW HIGHWAY		12/31/2011 365 Days Settled		Short Term		
POMONA, CA 91767						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	1,544,428	Total Charges	83,979,317	Salary Expense	35.7%	
Fixed Assets	470,688	Contract Allowance	79,105,233	94.2%	Fringe Benefits	10.0%
Other Assets	0	Operating Revenue	4,874,084	5.8%		
Total Assets	2,015,116	Operating Expense	4,144,481	85.0%	Current Ratio	10.5
Current Liabilities	147,354	Operating Margin	729,603	15.0%	Days to Collect	24,283.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	12.7
Total Equity	1,878,258	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	2,025,612	Net Profit or Loss	729,603	15.0%	Return on Equity	38.8%

052564 GARFIELD HEMODIALYSIS CENTER				For Profit		
118 HILLIARD AVENUE		12/31/2011 365 Days Settled		Short Term		
MONTEREY PARK, CA 91754						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	30,371,692	Total Charges	6,879,708	Salary Expense	36.9%	
Fixed Assets	563,721	Contract Allowance	-116,831	-1.7%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	6,996,539	101.7%		
Total Assets	30,935,413	Operating Expense	6,183,419	88.4%	Current Ratio	54.6
Current Liabilities	556,403	Operating Margin	813,120	11.6%	Days to Collect	6.1
Long Term Liabilities	0	Other Income	5,478	0.1%	Avg Payment Days	11.9
Total Equity	30,379,008	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	30,935,411	Net Profit or Loss	818,598	11.7%	Return on Equity	2.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552666 GARFIELD HOME PROGRAM

For Profit

228 NORTH GARFIELD AVENUE, SUITE
#301

12/31/2011 365 Days Settled

Short Term

MONTEREY PARK, CA 91754

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	59,137	Total Charges	2,182,206		Salary Expense	27.7%
Fixed Assets	351,501	Contract Allowance	130,201	6.0%	Fringe Benefits	2.1%
Other Assets	0	Operating Revenue	2,052,005	94.0%		
Total Assets	410,638	Operating Expense	1,652,146	80.5%	Current Ratio	0.6
Current Liabilities	95,008	Operating Margin	399,859	19.5%	Days to Collect	444.0
Long Term Liabilities	0	Other Income	18	0.0%	Avg Payment Days	8.1
Total Equity	315,633	Other Expense	0	0.0%	Depreciation Rate	28.0%
Total Liab. and Equity	410,641	Net Profit or Loss	399,877	19.5%	Return on Equity	126.7%

552661 GATEWAY PLAZA DIALYSIS

For Profit

1580 WEST ROSECRANS AVENUE

12/31/2011 365 Days Settled

Short Term

COMPTON, CA 90220

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	-1,968,458	Total Charges	3,140,688		Salary Expense	33.3%
Fixed Assets	1,598,561	Contract Allowance	5,368	0.2%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	3,135,320	99.8%		
Total Assets	-369,897	Operating Expense	3,392,937	108.2%	Current Ratio	(21.8)
Current Liabilities	90,320	Operating Margin	-257,617	-8.2%	Days to Collect	91.5
Long Term Liabilities	34,851	Other Income	35	0.0%	Avg Payment Days	7.7
Total Equity	-495,067	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	-369,896	Net Profit or Loss	(257,582)	-8.2%	Return on Equity	52.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052632 GLENDALE DIALYSIS				For Profit		
1000 E PALMER AVENUE		12/31/2011 365 Days Settled		Short Term		
GLENDALE, CA 91205						
LOS ANGELES						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	9,774,306	Total Charges	6,125,799	Salary Expense	30.7%	
Fixed Assets	1,892,307	Contract Allowance	-147,873	-2.4%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	6,273,672	102.4%		
Total Assets	11,666,613	Operating Expense	5,985,555	95.4%	Current Ratio	38.9
Current Liabilities	251,437	Operating Margin	288,117	4.6%	Days to Collect	7.3
Long Term Liabilities	0	Other Income	-7,158	-0.1%	Avg Payment Days	6.9
Total Equity	11,415,176	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	11,666,613	Net Profit or Loss	280,959	4.5%	Return on Equity	2.5%

052859 GLENDALE KIDNEY CENTER				For Profit		
1427 S GLENDALE AVENUE		12/31/2011 365 Days Settled		Short Term		
GLENDALE, CA 91205						
LOS ANGELES						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	2,587,356	Total Charges	43,208,517	Salary Expense	36.3%	
Fixed Assets	833,439	Contract Allowance	37,288,642	86.3%	Fringe Benefits	6.7%
Other Assets	12,715	Operating Revenue	5,919,875	13.7%		
Total Assets	3,433,510	Operating Expense	5,188,768	87.6%	Current Ratio	6.3
Current Liabilities	407,958	Operating Margin	731,107	12.4%	Days to Collect	14.4
Long Term Liabilities	0	Other Income	559	0.0%	Avg Payment Days	28.7
Total Equity	3,025,552	Other Expense	0	0.0%	Depreciation Rate	19.6%
Total Liab. and Equity	3,433,510	Net Profit or Loss	731,666	12.4%	Return on Equity	24.2%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052820 GLENDORA DIALYSIS CENTER

For Profit

120 WEST FOOTHILL BLVD

12/31/2011 365 Days Settled

Short Term

GLENDORA, CA 91740

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,667,401	Total Charges	70,231,637		Salary Expense	33.2%
Fixed Assets	351,770	Contract Allowance	64,813,311	92.3%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	5,418,326	7.7%		
Total Assets	2,019,171	Operating Expense	3,535,028	65.2%	Current Ratio	6.5
Current Liabilities	257,803	Operating Margin	1,883,298	34.8%	Days to Collect	16,138.3
Long Term Liabilities	168,710	Other Income	78,786	1.5%	Avg Payment Days	17.9
Total Equity	1,597,762	Other Expense	0	0.0%	Depreciation Rate	23.0%
Total Liab. and Equity	2,024,275	Net Profit or Loss	1,962,084	36.2%	Return on Equity	122.8%

052805 GRASS VALLEY DIALYSIS

For Profit

360 CROWN POINT CIRCLE, SUITE 210

12/31/2011 365 Days Settled

Short Term

GRASS VALLEY, CA 95945

NEVADA

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-957,539	Total Charges	2,817,694		Salary Expense	32.1%
Fixed Assets	1,240,962	Contract Allowance	-131,264	-4.7%	Fringe Benefits	4.8%
Other Assets	303,069	Operating Revenue	2,948,958	104.7%		
Total Assets	586,492	Operating Expense	3,080,992	104.5%	Current Ratio	(9.2)
Current Liabilities	104,639	Operating Margin	-132,034	-4.5%	Days to Collect	143.0
Long Term Liabilities	70,160	Other Income	241	0.0%	Avg Payment Days	7.6
Total Equity	411,693	Other Expense	0	0.0%	Depreciation Rate	18.1%
Total Liab. and Equity	586,492	Net Profit or Loss	(131,793)	-4.5%	Return on Equity	-32.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052717 GREATER EL MONTE DIALYSIS CTR

For Profit

1938 TYLER AVENUE, SUITE J-168

12/31/2011 365 Days Settled

Short Term

SOUTH EL MONTE, CA 91733

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	5,532,715	Total Charges	3,041,164		Salary Expense	33.4%
Fixed Assets	196,199	Contract Allowance	-28,622	-0.9%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	3,069,786	100.9%		
Total Assets	5,728,914	Operating Expense	3,338,605	108.8%	Current Ratio	51.8
Current Liabilities	106,803	Operating Margin	-268,819	-8.8%	Days to Collect	20.3
Long Term Liabilities	0	Other Income	875	0.0%	Avg Payment Days	10.7
Total Equity	5,622,109	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	5,728,912	Net Profit or Loss	(267,944)	-8.7%	Return on Equity	-4.8%

052755 GREATER LOS ANGELS DIALYSIS

For Profit

11204 EAST RUSH STREET

12/31/2011 365 Days Settled

Short Term

EL MONTE, CA 91733

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,055,385	Total Charges	8,325,883		Salary Expense	41.4%
Fixed Assets	174,490	Contract Allowance	5,769,541	69.3%	Fringe Benefits	7.3%
Other Assets	1,059,361	Operating Revenue	2,556,342	30.7%		
Total Assets	2,289,236	Operating Expense	2,282,096	89.3%	Current Ratio	2.8
Current Liabilities	381,139	Operating Margin	274,246	10.7%	Days to Collect	4.6
Long Term Liabilities	145,308	Other Income	0	0.0%	Avg Payment Days	60.9
Total Equity	1,762,789	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	2,289,236	Net Profit or Loss	274,246	10.7%	Return on Equity	15.6%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052879 HACIENDA DIALYSIS CENTER

For Profit

2020 SOUTH HACIENDA BLVD, SUITE G 12/31/2011 365 Days Settled

Short Term

HACIENDA HEIGHTS, CA 91745

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	201,262	Total Charges	2,463,726		Salary Expense	37.4%
Fixed Assets	46,088	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	11,550	Operating Revenue	2,463,726	100.0%		
Total Assets	258,900	Operating Expense	1,736,210	70.5%	Current Ratio	5.0
Current Liabilities	40,195	Operating Margin	727,516	29.5%	Days to Collect	29.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	8.5
Total Equity	218,705	Other Expense	0	0.0%	Depreciation Rate	12.3%
Total Liab. and Equity	258,900	Net Profit or Loss	727,516	29.5%	Return on Equity	332.6%

052628 HANFORD DIALYSIS

For Profit

402 WEST EIGHT STREET 12/31/2011 365 Days Settled

Short Term

HANFORD, CA 93230

KINGS

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	9,170,277	Total Charges	4,922,729		Salary Expense	29.4%
Fixed Assets	345,093	Contract Allowance	858,480	17.4%	Fringe Benefits	5.1%
Other Assets	289,332	Operating Revenue	4,064,249	82.6%		
Total Assets	9,804,702	Operating Expense	4,636,078	114.1%	Current Ratio	88.7
Current Liabilities	103,369	Operating Margin	-571,829	-14.1%	Days to Collect	12.4
Long Term Liabilities	0	Other Income	173	0.0%	Avg Payment Days	5.9
Total Equity	9,701,332	Other Expense	0	0.0%	Depreciation Rate	6.9%
Total Liab. and Equity	9,804,701	Net Profit or Loss	(571,656)	-14.1%	Return on Equity	-5.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552644 HANFORD HOME DIALYSIS PD #3727 6253

12/31/2011 365 Days Settled

, CA

Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	1,802,691	Total Charges	3,656,165	Salary Expense	17.4%
Fixed Assets	143,204	Contract Allowance	-803,053	Fringe Benefits	1.5%
Other Assets	0	Operating Revenue	4,459,218		122.0%
Total Assets	1,945,895	Operating Expense	1,972,175	Current Ratio	18.8
Current Liabilities	95,652	Operating Margin	2,487,043	Days to Collect	268.6
Long Term Liabilities	2,969	Other Income	122	Avg Payment Days	2.1
Total Equity	1,847,274	Other Expense	0	Depreciation Rate	22.0%
Total Liab. and Equity	1,945,895	Net Profit or Loss	2,487,165	Return on Equity	134.6%

552686 HAWAIIAN GARDENS DIALYSIS #2455

12/31/2011 338 Days Settled

, CA

Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	-2,857,995	Total Charges	350,078	Salary Expense	25.8%
Fixed Assets	1,104,133	Contract Allowance	5,037	Fringe Benefits	2.0%
Other Assets	0	Operating Revenue	345,041		98.6%
Total Assets	-1,753,862	Operating Expense	1,430,029	Current Ratio	(84.9)
Current Liabilities	33,682	Operating Margin	-1,084,988	Days to Collect	639.1
Long Term Liabilities	57,983	Other Income	2	Avg Payment Days	2.5
Total Equity	-1,845,527	Other Expense	0	Depreciation Rate	29.6%
Total Liab. and Equity	-1,753,862	Net Profit or Loss	(1,084,986)	Return on Equity	58.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052685 HAYWARD DIALYSIS CENTER					For Profit	
21615 HESPERIAN BOULEVARD		12/31/2011 365 Days Settled		Short Term		
HAYWARD, CA 94541						
ALAMEDA						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-4,614,975	Total Charges	7,756,189	Salary Expense	35.1%	
Fixed Assets	1,086,137	Contract Allowance	-41,458	-0.5%	Fringe Benefits	5.6%
Other Assets	9,985,923	Operating Revenue	7,797,647	100.5%		
Total Assets	6,457,085	Operating Expense	6,741,436	86.5%	Current Ratio	(23.5)
Current Liabilities	195,984	Operating Margin	1,056,211	13.5%	Days to Collect	6.9
Long Term Liabilities	73,730	Other Income	1,011	0.0%	Avg Payment Days	7.1
Total Equity	6,187,371	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	6,457,085	Net Profit or Loss	1,057,222	13.6%	Return on Equity	17.1%

552672 HAYWARD MISSION HILLS DIALYSIS					For Profit	
1663 INDUSTRIAL PARK W		12/31/2011 248 Days Settled		Short Term		
HAYWARD, CA 94544						
ALAMEDA						
PALMETTO (CALIFORNIA (NORTH))						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-2,277,991	Total Charges	1,083,750	Salary Expense	41.2%	
Fixed Assets	1,965,376	Contract Allowance	85,957	7.9%	Fringe Benefits	2.8%
Other Assets	-782	Operating Revenue	997,793	92.1%		
Total Assets	-313,397	Operating Expense	1,345,947	134.9%	Current Ratio	(24.3)
Current Liabilities	93,765	Operating Margin	-348,154	-34.9%	Days to Collect	349.7
Long Term Liabilities	9,706	Other Income	155,375	15.6%	Avg Payment Days	8.4
Total Equity	-416,869	Other Expense	0	0.0%	Depreciation Rate	11.4%
Total Liab. and Equity	-313,398	Net Profit or Loss	(192,779)	-19.3%	Return on Equity	46.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052620 HEMET DIALYSIS CENTER

For Profit

1330 SOUTH STATE ST, STE B

12/31/2011 365 Days Settled

Short Term

SAN JACINTO, CA 92583

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,028,095	Total Charges	6,318,909		Salary Expense	32.2%
Fixed Assets	1,648,328	Contract Allowance	-23,120	-0.4%	Fringe Benefits	5.1%
Other Assets	1,850	Operating Revenue	6,342,029	100.4%		
Total Assets	7,678,273	Operating Expense	6,332,353	99.8%	Current Ratio	24.6
Current Liabilities	245,414	Operating Margin	9,676	0.2%	Days to Collect	8.7
Long Term Liabilities	264,801	Other Income	-242,871	-3.8%	Avg Payment Days	7.1
Total Equity	7,168,060	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	7,678,275	Net Profit or Loss	(233,195)	-3.7%	Return on Equity	-3.3%

552626 HESPERIA DIALYSIS CENTER

For Profit

14135 MAIN STREET, UNIT 501

12/31/2011 365 Days Settled

Short Term

HESPERIA, CA 92345

SAN BERNARDINO

BLUE CROSS (TENNESSEE)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	957,462	Total Charges	6,980,495		Salary Expense	31.9%
Fixed Assets	1,245,071	Contract Allowance	-13,660	-0.2%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	6,994,155	100.2%		
Total Assets	2,202,533	Operating Expense	6,739,327	96.4%	Current Ratio	3.1
Current Liabilities	313,615	Operating Margin	254,828	3.6%	Days to Collect	130.7
Long Term Liabilities	131,108	Other Income	3,332	0.0%	Avg Payment Days	9.5
Total Equity	1,757,812	Other Expense	0	0.0%	Depreciation Rate	18.1%
Total Liab. and Equity	2,202,535	Net Profit or Loss	258,160	3.7%	Return on Equity	14.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052776 HI DESERT DIALYSIS

Not for Profit

58457 TWENTYNINE PALMS HIGHWAY
#102

12/31/2011 365 Days Settled

Short Term

YUCCA VALLEY, CA 92284

SAN BERNARDINO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	2,469,406	Total Charges	2,701,178		Salary Expense	36.3%
Fixed Assets	143,843	Contract Allowance	-224,933	-8.3%	Fringe Benefits	4.2%
Other Assets	298,837	Operating Revenue	2,926,111	108.3%		
Total Assets	2,912,086	Operating Expense	2,423,858	82.8%	Current Ratio	20.6
Current Liabilities	119,683	Operating Margin	502,253	17.2%	Days to Collect	4.8
Long Term Liabilities	0	Other Income	143	0.0%	Avg Payment Days	6.1
Total Equity	2,792,404	Other Expense	0	0.0%	Depreciation Rate	19.9%
Total Liab. and Equity	2,912,087	Net Profit or Loss	502,396	17.2%	Return on Equity	18.0%

052699 HIGH DESERT DIALYSIS INC

For Profit

1007 WEST AVE M-14 #B

12/31/2011 365 Days Settled

Short Term

PALMDALE, CA 93551

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	614,087	Total Charges	5,345,440		Salary Expense	34.3%
Fixed Assets	15,755	Contract Allowance	3,431,444	64.2%	Fringe Benefits	7.0%
Other Assets	11,403	Operating Revenue	1,913,996	35.8%		
Total Assets	641,245	Operating Expense	1,919,052	100.3%	Current Ratio	0.5
Current Liabilities	1,196,889	Operating Margin	-5,056	-0.3%	Days to Collect	(0.1)
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	51.1
Total Equity	-555,644	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	641,245	Net Profit or Loss	(5,056)	-0.3%	Return on Equity	0.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552663 HIGHLAND RANCH DIALYSIS CENTER

For Profit

7223 CHURCH STREET SUITE A14

4/25/2011 115 Days Settled

Short Term

EAST HIGHLAND, CA 92346

12/31/2011 250 Days Settled

SAN BERNARDINO

BLUE SHIELD (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,883,437	Total Charges	816,106		Salary Expense	76.1%
Fixed Assets	1,681,926	Contract Allowance	34,653	4.2%	Fringe Benefits	18.4%
Other Assets	0	Operating Revenue	781,453	95.8%		
Total Assets	-201,511	Operating Expense	633,360	81.0%	Current Ratio	(62.5)
Current Liabilities	30,137	Operating Margin	148,093	19.0%	Days to Collect	259.2
Long Term Liabilities	297,600	Other Income	0	0.0%	Avg Payment Days	17.1
Total Equity	-529,248	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	-201,511	Net Profit or Loss	148,093	19.0%	Return on Equity	-28.0%

552663 HIGHLAND RANCH DIALYSIS CENTER

For Profit

7223 CHURCH STREET SUITE A14

4/25/2011 115 Days Settled

Short Term

EAST HIGHLAND, CA 92346

12/31/2011 250 Days Settled

SAN BERNARDINO

BLUE SHIELD (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	365,476	Total Charges	1,364,691		Salary Expense	28.5%
Fixed Assets	1,517,156	Contract Allowance	-62,318	-4.6%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	1,427,009	104.6%		
Total Assets	1,882,632	Operating Expense	1,689,385	118.4%	Current Ratio	5.7
Current Liabilities	64,127	Operating Margin	-262,376	-18.4%	Days to Collect	187.9
Long Term Liabilities	283,627	Other Income	-9,517	-0.7%	Avg Payment Days	9.6
Total Equity	1,534,879	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	1,882,633	Net Profit or Loss	(271,893)	-19.1%	Return on Equity	-17.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052801 HOLLYWOOD DIALYSIS CENTER

For Profit

5108 SUNSET BLVD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90027

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,326,788	Total Charges	4,876,863		Salary Expense	32.7%
Fixed Assets	169,759	Contract Allowance	-17,053	-0.3%	Fringe Benefits	5.1%
Other Assets	349,057	Operating Revenue	4,893,916	100.3%		
Total Assets	2,845,604	Operating Expense	5,118,020	104.6%	Current Ratio	13.2
Current Liabilities	175,832	Operating Margin	-224,104	-4.6%	Days to Collect	(29.9)
Long Term Liabilities	2,183	Other Income	-135,551	-2.8%	Avg Payment Days	8.7
Total Equity	2,667,590	Other Expense	0	0.0%	Depreciation Rate	24.8%
Total Liab. and Equity	2,845,605	Net Profit or Loss	(359,655)	-7.3%	Return on Equity	-13.5%

052558 HOLY CROSS RENAL CTR

For Profit

14901 RINALDI AVE SUITE 100

12/31/2011 365 Days Settled

Short Term

MISSION HILLS, CA 91345

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,445,917	Total Charges	12,713,212		Salary Expense	45.9%
Fixed Assets	4,754,545	Contract Allowance	4,558,653	35.9%	Fringe Benefits	6.2%
Other Assets	37,500	Operating Revenue	8,154,559	64.1%		
Total Assets	9,237,962	Operating Expense	6,135,676	75.2%	Current Ratio	4.6
Current Liabilities	966,948	Operating Margin	2,018,883	24.8%	Days to Collect	33.9
Long Term Liabilities	5,293,774	Other Income	0	0.0%	Avg Payment Days	37.0
Total Equity	2,977,240	Other Expense	0	0.0%	Depreciation Rate	0.1%
Total Liab. and Equity	9,237,962	Net Profit or Loss	2,018,883	24.8%	Return on Equity	67.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552675 HOME DIALYSIS CENTERS OF RANCHO CUCAMONGA

For Profit

8221 ROCHESTER AVENUE BLDG 7 SUITE 12/31/2011 365 Days Settled
130

Short Term

RANCHO CUCAMONGA, CA 91730

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	391,515	Total Charges	2,496,086		Salary Expense	38.1%
Fixed Assets	7,565	Contract Allowance	2,003,762	80.3%	Fringe Benefits	3.5%
Other Assets	8,391	Operating Revenue	492,324	19.7%		
Total Assets	407,471	Operating Expense	614,263	124.8%	Current Ratio	0.8
Current Liabilities	466,400	Operating Margin	-121,939	-24.8%	Days to Collect	162.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	144.3
Total Equity	-58,929	Other Expense	0	0.0%	Depreciation Rate	352.9%
Total Liab. and Equity	407,471	Net Profit or Loss	(121,939)	-24.8%	Return on Equity	206.9%

552543 HOME DIALYSIS THERAPIES OF SAN DIEGO INC

For Profit

10672 WEXFORD STREET, SUITE 250 12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92131

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	526,188	Total Charges	2,633,489		Salary Expense	32.6%
Fixed Assets	166,684	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	8,378	Operating Revenue	2,633,489	100.0%		
Total Assets	701,250	Operating Expense	1,804,408	68.5%	Current Ratio	
Current Liabilities	0	Operating Margin	829,081	31.5%	Days to Collect	72.9
Long Term Liabilities	117,126	Other Income	430	0.0%	Avg Payment Days	0.0
Total Equity	584,124	Other Expense	0	0.0%	Depreciation Rate	25.5%
Total Liab. and Equity	701,250	Net Profit or Loss	829,511	31.5%	Return on Equity	142.0%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552546 HOME DIALYSIS THERAPIES OF SAN DIEGO INC

For Profit

678 THIRD AVENUE SUITE 210

12/31/2011 365 Days Settled

Short Term

CHULA VISTA, CA 91910

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	526,188	Total Charges	958,435		Salary Expense	32.7%
Fixed Assets	166,684	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	8,378	Operating Revenue	958,435	100.0%		
Total Assets	701,250	Operating Expense	655,526	68.4%	Current Ratio	
Current Liabilities	0	Operating Margin	302,909	31.6%	Days to Collect	200.4
Long Term Liabilities	117,126	Other Income	157	0.0%	Avg Payment Days	0.0
Total Equity	584,124	Other Expense	0	0.0%	Depreciation Rate	8.5%
Total Liab. and Equity	701,250	Net Profit or Loss	303,066	31.6%	Return on Equity	51.9%

052641 HUNTINGTON BEACH DIALYSIS

For Profit

16892 BOLSA CHICA AVENUE

12/31/2011 365 Days Settled

Short Term

HUNTINGTON BEACH, CA 92649

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,731,672	Total Charges	1,330,901		Salary Expense	37.5%
Fixed Assets	117,632	Contract Allowance	-229,654	-17.3%	Fringe Benefits	5.2%
Other Assets	495,896	Operating Revenue	1,560,555	117.3%		
Total Assets	3,345,200	Operating Expense	1,464,725	93.9%	Current Ratio	33.8
Current Liabilities	80,745	Operating Margin	95,830	6.1%	Days to Collect	10.6
Long Term Liabilities	10,000	Other Income	248	0.0%	Avg Payment Days	6.6
Total Equity	3,254,454	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	3,345,199	Net Profit or Loss	96,078	6.2%	Return on Equity	3.0%

All Providers

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Healthcare Almanac 561-594-7551

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www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052619 HUNTINGTON DIALYSIS CENTER

For Profit

806 SOUTH FAIR OAKS AVENUE

12/31/2011 365 Days Settled

Short Term

PASADENA, CA 91105

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,445,917	Total Charges	12,402,622		Salary Expense	46.5%
Fixed Assets	4,754,545	Contract Allowance	4,348,848	35.1%	Fringe Benefits	6.4%
Other Assets	37,500	Operating Revenue	8,053,774	64.9%		
Total Assets	9,237,962	Operating Expense	5,754,422	71.5%	Current Ratio	4.6
Current Liabilities	966,948	Operating Margin	2,299,352	28.5%	Days to Collect	34.3
Long Term Liabilities	5,293,774	Other Income	0	0.0%	Avg Payment Days	39.4
Total Equity	2,977,240	Other Expense	0	0.0%	Depreciation Rate	0.3%
Total Liab. and Equity	9,237,962	Net Profit or Loss	2,299,352	28.5%	Return on Equity	77.2%

552667 HUNTINGTON PARK DIALYSIS

For Profit

5942 RUGBY AVENUE

12/31/2011 338 Days Settled

Short Term

HUNTINGTON PARK, CA 90255

LOS ANGELES

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,717,602	Total Charges	2,249,257		Salary Expense	28.0%
Fixed Assets	1,253,084	Contract Allowance	47,647	2.1%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	2,201,610	97.9%		
Total Assets	-1,464,518	Operating Expense	3,154,281	143.3%	Current Ratio	(30.9)
Current Liabilities	88,045	Operating Margin	-952,671	-43.3%	Days to Collect	300.4
Long Term Liabilities	63,159	Other Income	19	0.0%	Avg Payment Days	8.9
Total Equity	-1,615,722	Other Expense	0	0.0%	Depreciation Rate	24.8%
Total Liab. and Equity	-1,464,518	Net Profit or Loss	(952,652)	-43.3%	Return on Equity	59.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052844 IMPERIAL CARE DIALYSIS CENTER

For Profit

4345 IMPERIAL HWY

12/31/2011 365 Days Settled

Short Term

LYNWOOD, CA 90262

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,216,645	Total Charges	7,669,454		Salary Expense	29.8%
Fixed Assets	999,128	Contract Allowance	166,292	2.2%	Fringe Benefits	5.0%
Other Assets	2,023,886	Operating Revenue	7,503,162	97.8%		
Total Assets	5,239,659	Operating Expense	7,351,711	98.0%	Current Ratio	12.8
Current Liabilities	173,524	Operating Margin	151,451	2.0%	Days to Collect	88.6
Long Term Liabilities	199,798	Other Income	-9,447	-0.1%	Avg Payment Days	6.6
Total Equity	4,866,338	Other Expense	0	0.0%	Depreciation Rate	15.5%
Total Liab. and Equity	5,239,660	Net Profit or Loss	142,004	1.9%	Return on Equity	2.9%

052670 IMPERIAL DIALYSIS

For Profit

2738 WEST IMPERIAL HIGHWAY

12/31/2011 365 Days Settled

Short Term

INGLEWOOD, CA 90303

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	7,318,377	Total Charges	6,462,322		Salary Expense	33.7%
Fixed Assets	1,090,589	Contract Allowance	-184,871	-2.9%	Fringe Benefits	4.9%
Other Assets	3,582,169	Operating Revenue	6,647,193	102.9%		
Total Assets	11,991,135	Operating Expense	5,666,877	85.3%	Current Ratio	35.9
Current Liabilities	203,709	Operating Margin	980,316	14.7%	Days to Collect	78.1
Long Term Liabilities	57,437	Other Income	-36,897	-0.6%	Avg Payment Days	8.8
Total Equity	11,729,988	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	11,991,134	Net Profit or Loss	943,419	14.2%	Return on Equity	8.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052789 INDIAN WELLS VALLEY				For Profit		
212 SOUTH RICHMOND ROAD		12/31/2011 365 Days Settled		Short Term		
RIDGECREST, CA 93555						
KERN						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-3,073,236	Total Charges	1,995,045	Salary Expense	31.0%	
Fixed Assets	609,300	Contract Allowance	-47,928	-2.4%	Fringe Benefits	4.6%
Other Assets	3,307,638	Operating Revenue	2,042,973	102.4%		
Total Assets	843,702	Operating Expense	2,348,020	114.9%	Current Ratio	(36.5)
Current Liabilities	84,207	Operating Margin	-305,047	-14.9%	Days to Collect	5.1
Long Term Liabilities	0	Other Income	329	0.0%	Avg Payment Days	7.7
Total Equity	759,494	Other Expense	0	0.0%	Depreciation Rate	14.5%
Total Liab. and Equity	843,701	Net Profit or Loss	(304,718)	-14.9%	Return on Equity	-40.1%

052538 INGLEWOOD DIALYSIS				For Profit		
125 EAST ARBOR VITAE		12/31/2011 365 Days Settled		Short Term		
INGLEWOOD, CA 90301						
LOS ANGELES						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	5,155,767	Total Charges	6,312,711	Salary Expense	36.0%	
Fixed Assets	2,245,815	Contract Allowance	388,183	6.1%	Fringe Benefits	5.8%
Other Assets	2,003	Operating Revenue	5,924,528	93.9%		
Total Assets	7,403,585	Operating Expense	5,286,505	89.2%	Current Ratio	32.6
Current Liabilities	158,033	Operating Margin	638,023	10.8%	Days to Collect	25.8
Long Term Liabilities	0	Other Income	-35,827	-0.6%	Avg Payment Days	6.3
Total Equity	7,245,551	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	7,403,584	Net Profit or Loss	602,196	10.2%	Return on Equity	8.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052875 INTENSIVE RENAL CARE, INC

For Profit

9808 VENICE BOULEVARD, SUITE #200

12/31/2011 365 Days Settled

Short Term

CULVER CITY, CA 90232

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,259,172	Total Charges	3,140,696		Salary Expense	33.5%
Fixed Assets	955,355	Contract Allowance	-8,911	-0.3%	Fringe Benefits	5.2%
Other Assets	3,358,234	Operating Revenue	3,149,607	100.3%		
Total Assets	5,572,761	Operating Expense	3,404,014	108.1%	Current Ratio	0.7
Current Liabilities	1,744,708	Operating Margin	-254,407	-8.1%	Days to Collect	52.8
Long Term Liabilities	468,016	Other Income	0	0.0%	Avg Payment Days	27.6
Total Equity	3,360,037	Other Expense	0	0.0%	Depreciation Rate	32.6%
Total Liab. and Equity	5,572,761	Net Profit or Loss	(254,407)	-8.1%	Return on Equity	-7.6%

052712 INTERCOMMUNITY DIALYSIS CENTER

For Profit

12291 E WASHINGTON BLVD STE 410

12/31/2011 365 Days Settled

Short Term

WHITTIER, CA 90602

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	518,791	Total Charges	7,116,970		Salary Expense	42.5%
Fixed Assets	107,789	Contract Allowance	20,261	0.3%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	7,096,709	99.7%		
Total Assets	626,580	Operating Expense	5,667,573	79.9%	Current Ratio	0.6
Current Liabilities	834,882	Operating Margin	1,429,136	20.1%	Days to Collect	16.1
Long Term Liabilities	0	Other Income	92,690	1.3%	Avg Payment Days	0.0
Total Equity	-208,302	Other Expense	0	0.0%	Depreciation Rate	3.6%
Total Liab. and Equity	626,580	Net Profit or Loss	1,521,826	21.4%	Return on Equity	-730.6%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552603 JOY OF DIXON DIALYSIS CENTER

For Profit

1640 N. LINCOLN STREET

12/31/2011 365 Days Settled

Short Term

DIXON, CA 95620

SOLANO

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-3,440,647	Total Charges	1,043,241		Salary Expense	27.9%
Fixed Assets	1,654,219	Contract Allowance	-46,145	-4.4%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	1,089,386	104.4%		
Total Assets	-1,786,428	Operating Expense	1,579,445	145.0%	Current Ratio	(75.1)
Current Liabilities	45,832	Operating Margin	-490,059	-45.0%	Days to Collect	130.0
Long Term Liabilities	0	Other Income	125	0.0%	Avg Payment Days	7.3
Total Equity	-1,832,260	Other Expense	0	0.0%	Depreciation Rate	13.7%
Total Liab. and Equity	-1,786,428	Net Profit or Loss	(489,934)	-45.0%	Return on Equity	26.7%

052389 KAISER FOUNDATION HOSP-DOWNEY DIALYSIS

Not for Profit

9333 IMPERIAL HIGHWAY

Cost Report not filed.

Short Term

DOWNEY, CA 90242

LOS ANGELES

AETNA (PETALUMA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052312 KAISER FOUNDATION HOSPITAL

Not for Profit

2425 GEARY BLVD

Cost Report not filed.

Short Term

SAN FRANCISCO, CA 94115

SAN FRANCISCO

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052392 KAISER FOUNDATION HOSPITAL

For Profit

900 KIELY BLVD

Cost Report not filed.

Short Term

SANTA CLARA, CA 95051

SANTA CLARA

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052398 KAISER FOUNDATION HOSPITAL FREMONT/HAYWARD

For Profit

27303 SLEEPY HOLLOW AVENUE

Cost Report not filed.

Short Term

HAYWARD, CA 94545

ALAMEDA

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052403 KAISER FOUNDATION HOSPITAL MARTINEZ PD UNIT

Not for Profit

200 MUIR ROAD, HACIENDA BLDG

Cost Report not filed.

Short Term

MARTINEZ, CA 94553

CONTRA COSTA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052394 KAISER FOUNDATION HOSPITALS, ANAHEIM

Not for Profit

3460 LA PALMA AVE

Cost Report not filed.

Short Term

ANAHEIM, CA 92807

ORANGE

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052384 KAISER FOUNDATION HOSPITALS, I

Not for Profit

6041 CADILLAC AVE

Cost Report not filed.

Short Term

LOS ANGELES, CA 90034

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052381 KAISER HOSP WOODLAND HILLS PD

For Profit

5601 DE SOTO AVE

Cost Report not filed.

Short Term

WOODLAND HILLS, CA 91364

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052323 KAISER PERMANENTE-L A DIALYSIS

For Profit

4700 SUNSET BLVD, 2ND FLOOR

Cost Report not filed.

Short Term

LOS ANGELES, CA 90027

LOS ANGELES

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052399 KAISER PERMANENTE - BALDWIN PARK DIALYSIS/PD

Not for Profit

1011 BALDWIN PARK BOULEVARD

Cost Report not filed.

Short Term

BALDWIN PARK, CA 91706

LOS ANGELES

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052380 KAISER PERMANENTE FONTANA

Not for Profit

9985 SIERRA AVE

Cost Report not filed.

Short Term

FONTANA, CA 92335

SAN BERNARDINO

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052382 KAISER PERMANENTE RIVERSIDE

Not for Profit

10800 MAGNOLIA AVE

Cost Report not filed.

Short Term

RIVERSIDE, CA 92505

RIVERSIDE

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

053512 KAWEAH DELTA PORTERVILLE DIALYSIS

Not for Profit

385 NORTH PEARSON DRIVE

Cost Report not filed.

Short Term

PORTERVILLE, CA 93257

TULARE

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053506 KAWEAH DELTA VISALIA DIALYSIS CENTER		Not for Profit	
5040 W TULARE AVENUE		Cost Report not filed.	
VISALIA, CA 93277		Short Term	
TULARE			
NATIONAL GOVERNMENT SERVICES			
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Key Performanace Ind.	
		Salary Expense	0.0%
		Fringe Benefits	0.0%
		Current Ratio	
		Days to Collect	
		Avg Payment Days	
		Depreciation Rate	0.0%
		Return on Equity	0.0%
052858 KENNETH HAHN PLAZA DIALYSIS CENTER		For Profit	
11854 WILMINGTON AVENUE		12/31/2011 365 Days Settled	
LOS ANGELES, CA 90059		Short Term	
LOS ANGELES			
BLUE CROSS (CALIFORNIA)			
Balance Sheet		Income Statement	
Current Assets	1,818,456	Total Charges	4,328,345
Fixed Assets	261,939	Contract Allowance	-35,712
Other Assets	1,379,234	Operating Revenue	4,364,057
Total Assets	3,459,629	Operating Expense	3,841,779
Current Liabilities	114,099	Operating Margin	522,278
Long Term Liabilities	2,882	Other Income	2,465
Total Equity	3,342,648	Other Expense	0
Total Liab. and Equity	3,459,629	Net Profit or Loss	524,743
		Key Performanace Ind.	
		Salary Expense	33.9%
		Fringe Benefits	4.7%
		Current Ratio	15.9
		Days to Collect	11.7
		Avg Payment Days	7.7
		Depreciation Rate	13.1%
		Return on Equity	15.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052790 KIDNEY CARE CENTER NORTH VALLE

For Profit

16907 DEVONSHIRE

12/31/2011 365 Days Settled

Short Term

GRANADA HILLS, CA 91344

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	756,930	Total Charges	6,650,275		Salary Expense	29.5%
Fixed Assets	533,594	Contract Allowance	0	0.0%	Fringe Benefits	6.6%
Other Assets	18,560	Operating Revenue	6,650,275	100.0%		
Total Assets	1,309,084	Operating Expense	4,909,420	73.8%	Current Ratio	2.0
Current Liabilities	374,181	Operating Margin	1,740,855	26.2%	Days to Collect	64.2
Long Term Liabilities	0	Other Income	4,724	0.1%	Avg Payment Days	16.7
Total Equity	934,905	Other Expense	0	0.0%	Depreciation Rate	18.5%
Total Liab. and Equity	1,309,086	Net Profit or Loss	1,745,579	26.2%	Return on Equity	186.7%

052899 KIDNEY CENTER OF LOS ANGELES

For Profit

1125 WEST SIXTH STREET, SUITE 101-102

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90017

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	938,500	Total Charges	4,807,711		Salary Expense	27.4%
Fixed Assets	391,897	Contract Allowance	0	0.0%	Fringe Benefits	5.2%
Other Assets	3,728,101	Operating Revenue	4,807,711	100.0%		
Total Assets	5,058,498	Operating Expense	3,922,652	81.6%	Current Ratio	2.5
Current Liabilities	370,111	Operating Margin	885,059	18.4%	Days to Collect	25.0
Long Term Liabilities	7,150	Other Income	14	0.0%	Avg Payment Days	10.8
Total Equity	4,681,235	Other Expense	0	0.0%	Depreciation Rate	39.8%
Total Liab. and Equity	5,058,496	Net Profit or Loss	885,073	18.4%	Return on Equity	18.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052827 KIDNEY CENTER OF PANORAMA CITY

For Profit

14860 ROSCOE BLVD, SUITE 101

9/30/2011 365 Days Settled

Short Term

PANORAMA CITY, CA 91402

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	940,040	Total Charges	28,585,602		Salary Expense	27.8%
Fixed Assets	361,251	Contract Allowance	23,895,067	83.6%	Fringe Benefits	4.1%
Other Assets	10,896	Operating Revenue	4,690,535	16.4%		
Total Assets	1,312,187	Operating Expense	4,555,892	97.1%	Current Ratio	(2.0)
Current Liabilities	-474,835	Operating Margin	134,643	2.9%	Days to Collect	3.7
Long Term Liabilities	1,269	Other Income	93,021	2.0%	Avg Payment Days	45.8
Total Equity	1,785,753	Other Expense	0	0.0%	Depreciation Rate	9.1%
Total Liab. and Equity	1,312,187	Net Profit or Loss	227,664	4.9%	Return on Equity	12.7%

552507 KIDNEY CENTER OF SHERMAN OAKS

For Profit

4955 VAN NUYS BLVD, SUITE 111

9/30/2011 365 Days Settled

Short Term

SHERMAN OAKS, CA 91403

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	727,061	Total Charges	25,246,477		Salary Expense	26.9%
Fixed Assets	688,020	Contract Allowance	21,207,809	84.0%	Fringe Benefits	3.6%
Other Assets	34,275	Operating Revenue	4,038,668	16.0%		
Total Assets	1,449,356	Operating Expense	4,168,668	103.2%	Current Ratio	0.2
Current Liabilities	2,923,503	Operating Margin	-130,000	-3.2%	Days to Collect	11.3
Long Term Liabilities	0	Other Income	247	0.0%	Avg Payment Days	42.0
Total Equity	-1,474,147	Other Expense	0	0.0%	Depreciation Rate	26.8%
Total Liab. and Equity	1,449,356	Net Profit or Loss	(129,753)	-3.2%	Return on Equity	8.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052585 KIDNEY CENTER OF VAN NUYS

For Profit

14624 SHERMAN WAY STE 106

9/30/2011 365 Days Settled

Short Term

VAN NUYS, CA 91405

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	779,325	Total Charges	22,854,405		Salary Expense	36.9%
Fixed Assets	311,346	Contract Allowance	19,158,455	83.8%	Fringe Benefits	4.7%
Other Assets	401,811	Operating Revenue	3,695,950	16.2%		
Total Assets	1,492,482	Operating Expense	3,530,354	95.5%	Current Ratio	1.2
Current Liabilities	657,536	Operating Margin	165,596	4.5%	Days to Collect	11.4
Long Term Liabilities	0	Other Income	45	0.0%	Avg Payment Days	38.5
Total Equity	834,946	Other Expense	0	0.0%	Depreciation Rate	27.5%
Total Liab. and Equity	1,492,482	Net Profit or Loss	165,641	4.5%	Return on Equity	19.8%

052502 KIDNEY DIALYSIS CARE UNIT

For Profit

3600 E MARTIN LUTHER KING JR BLD

12/31/2011 365 Days Settled

Short Term

LYNWOOD, CA 90262

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	16,551,141	Total Charges	599,265		Salary Expense	28.0%
Fixed Assets	197,958	Contract Allowance	-28,441	-4.7%	Fringe Benefits	5.2%
Other Assets	2,751,411	Operating Revenue	627,706	104.7%		
Total Assets	19,500,510	Operating Expense	1,162,994	185.3%	Current Ratio	63.6
Current Liabilities	260,437	Operating Margin	-535,288	-85.3%	Days to Collect	(93.5)
Long Term Liabilities	8,639	Other Income	-204,090	-32.5%	Avg Payment Days	1.7
Total Equity	19,231,435	Other Expense	0	0.0%	Depreciation Rate	17.8%
Total Liab. and Equity	19,500,511	Net Profit or Loss	(739,378)	-117.8%	Return on Equity	-3.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052545 KIDNEY DIALYSIS CENTER OF NORTHRIDGE

For Profit

18546 ROSCOE BLVD, #108

9/30/2011 365 Days Settled

Short Term

NORTHRIDGE, CA 91328

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,571,885	Total Charges	42,010,774		Salary Expense	31.1%
Fixed Assets	259,137	Contract Allowance	35,523,264	84.6%	Fringe Benefits	4.8%
Other Assets	1,933,802	Operating Revenue	6,487,510	15.4%		
Total Assets	3,764,824	Operating Expense	5,731,871	88.4%	Current Ratio	1.3
Current Liabilities	1,194,662	Operating Margin	755,639	11.6%	Days to Collect	6.8
Long Term Liabilities	1,920	Other Income	70	0.0%	Avg Payment Days	74.7
Total Equity	2,568,242	Other Expense	0	0.0%	Depreciation Rate	28.9%
Total Liab. and Equity	3,764,824	Net Profit or Loss	755,709	11.6%	Return on Equity	29.4%

552662 KIDNEY DIALYSIS CENTER OF VERDUGO HILLS, LLC

For Profit

1808 VERDUGO BOULEVARD #200

9/30/2011 365 Days Settled

Short Term

GLENDALE, CA 91208

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	316,848	Total Charges	6,978,335		Salary Expense	20.4%
Fixed Assets	1,638,472	Contract Allowance	5,855,538	83.9%	Fringe Benefits	2.7%
Other Assets	15,200	Operating Revenue	1,122,797	16.1%		
Total Assets	1,970,520	Operating Expense	1,897,668	169.0%	Current Ratio	0.1
Current Liabilities	2,543,544	Operating Margin	-774,871	-69.0%	Days to Collect	28.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	38.2
Total Equity	-573,024	Other Expense	0	0.0%	Depreciation Rate	23.4%
Total Liab. and Equity	1,970,520	Net Profit or Loss	(774,871)	-69.0%	Return on Equity	135.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052809 KIDNEY DIALYSIS CENTER OF WEST LOS ANGELES, LLC

For Profit

1801 SOUTH LA CIENEGA BLVD

9/30/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90035

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	922,024	Total Charges	27,612,385		Salary Expense	25.3%
Fixed Assets	1,399,852	Contract Allowance	23,125,857	83.8%	Fringe Benefits	3.8%
Other Assets	4,455,277	Operating Revenue	4,486,528	16.2%		
Total Assets	6,777,153	Operating Expense	4,836,147	107.8%	Current Ratio	0.2
Current Liabilities	4,737,608	Operating Margin	-349,619	-7.8%	Days to Collect	8.2
Long Term Liabilities	1,900,000	Other Income	4,000	0.1%	Avg Payment Days	47.8
Total Equity	139,545	Other Expense	0	0.0%	Depreciation Rate	12.2%
Total Liab. and Equity	6,777,153	Net Profit or Loss	(345,619)	-7.7%	Return on Equity	-247.7%

052832 KIDNEY INSTITUTE AT EISENHOWER

For Profit

39000 BOB HOPE DRIVE BLDG 103

12/31/2011 365 Days Settled

Short Term

RANCHO MIRAGE, CA 92270

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	435,445	Total Charges	3,539,163		Salary Expense	38.8%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	2.9%
Other Assets	0	Operating Revenue	3,539,163	100.0%		
Total Assets	435,445	Operating Expense	2,554,393	72.2%	Current Ratio	21.6
Current Liabilities	20,194	Operating Margin	984,770	27.8%	Days to Collect	44.9
Long Term Liabilities	0	Other Income	1,326	0.0%	Avg Payment Days	2.9
Total Equity	415,251	Other Expense	0	0.0%	Depreciation Rate	18.4%
Total Liab. and Equity	435,445	Net Profit or Loss	986,096	27.9%	Return on Equity	237.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052658 KIDNEY INSTITUTE OF THE DESERT

For Profit

81-715 DOCTOR CARREON BLVD, SUITE B- 2 12/31/2011 365 Days Settled

Short Term

INDIO, CA 92201

RIVERSIDE

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	635,667	Total Charges	4,442,104		Salary Expense	42.6%
Fixed Assets	17,071	Contract Allowance	0	0.0%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	4,442,104	100.0%		
Total Assets	652,738	Operating Expense	3,007,515	67.7%	Current Ratio	38.6
Current Liabilities	16,459	Operating Margin	1,434,589	32.3%	Days to Collect	52.0
Long Term Liabilities	0	Other Income	1,848	0.0%	Avg Payment Days	2.0
Total Equity	636,279	Other Expense	0	0.0%	Depreciation Rate	61.6%
Total Liab. and Equity	652,738	Net Profit or Loss	1,436,437	32.3%	Return on Equity	225.8%

052627 LA PALMA DIALYSIS CENTER

For Profit

5451 LA PALMA AVENUE, SUITE 35 12/31/2011 365 Days Settled

Short Term

LA PALMA, CA 90623

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	990,025	Total Charges	3,451,949		Salary Expense	48.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	3,451,949	100.0%		
Total Assets	990,025	Operating Expense	3,255,887	94.3%	Current Ratio	2.1
Current Liabilities	468,100	Operating Margin	196,062	5.7%	Days to Collect	103.4
Long Term Liabilities	521,925	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	990,025	Net Profit or Loss	196,062	5.7%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052710 LA PUENTE DIALYSIS CENTER

For Profit

14557 TEMPLE AVENUE

12/31/2011 365 Days Settled

Short Term

LA PUENTE, CA 91744

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-180,352	Total Charges	17,875,336		Salary Expense	39.0%
Fixed Assets	95,662	Contract Allowance	13,175,210	73.7%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	4,700,126	26.3%		
Total Assets	-84,690	Operating Expense	3,843,864	81.8%	Current Ratio	(3.3)
Current Liabilities	55,046	Operating Margin	856,262	18.2%	Days to Collect	0.9
Long Term Liabilities	-2,642	Other Income	144	0.0%	Avg Payment Days	5.2
Total Equity	-137,094	Other Expense	0	0.0%	Depreciation Rate	53.1%
Total Liab. and Equity	-84,690	Net Profit or Loss	856,406	18.2%	Return on Equity	-624.7%

552673 LA QUINTA KIDNEY CENTER LLC

12/31/2011 286 Days *Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	259,897	Total Charges	430,160		Salary Expense	13.4%
Fixed Assets	640,783	Contract Allowance	0	0.0%	Fringe Benefits	1.3%
Other Assets	0	Operating Revenue	430,160	100.0%		
Total Assets	900,680	Operating Expense	1,167,342	271.4%	Current Ratio	50.7
Current Liabilities	5,126	Operating Margin	-737,182	-171.4%	Days to Collect	172.8
Long Term Liabilities	1,500,000	Other Income	722	0.2%	Avg Payment Days	1.3
Total Equity	-604,446	Other Expense	0	0.0%	Depreciation Rate	52.4%
Total Liab. and Equity	900,680	Net Profit or Loss	(736,460)	-171.2%	Return on Equity	121.8%

All Providers

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2/17/2022

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052345 LAC/HARBOR UCLA MEDICAL CENTER

Public

1000 W CARSON STREET

Cost Report not filed.

Short Term

TORRANCE, CA 90509

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052895 LAKE ELSINORE DIALYSIS

For Profit

32291 MISSION TRAIL ROAD, BLDG S

12/31/2011 365 Days Settled

Short Term

LAKE ELSINORE, CA 92530

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,112,797	Total Charges	4,540,700	Salary Expense	33.9%
Fixed Assets	373,982	Contract Allowance	-95,179	-2.1% Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	4,635,879	102.1%	
Total Assets	-1,738,815	Operating Expense	3,943,171	85.1% Current Ratio	(7.8)
Current Liabilities	272,507	Operating Margin	692,708	14.9% Days to Collect	11.5
Long Term Liabilities	98,119	Other Income	-276,095	-6.0% Avg Payment Days	7.1
Total Equity	-2,109,443	Other Expense	0	0.0% Depreciation Rate	14.7%
Total Liab. and Equity	-1,738,817	Net Profit or Loss	416,613	9.0% Return on Equity	-19.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052601 LAKEPORT DIALYSIS CENTER

For Profit

804 11TH STREET

12/31/2011 365 Days Settled

Short Term

LAKEPORT, CA 95453

LAKE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,812,692	Total Charges	1,337,036		Salary Expense	38.9%
Fixed Assets	167,332	Contract Allowance	-64,593	-4.8%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	1,401,629	104.8%		
Total Assets	3,980,024	Operating Expense	1,643,722	117.3%	Current Ratio	64.4
Current Liabilities	59,222	Operating Margin	-242,093	-17.3%	Days to Collect	10.6
Long Term Liabilities	9,016	Other Income	87	0.0%	Avg Payment Days	9.6
Total Equity	3,911,787	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	3,980,025	Net Profit or Loss	(242,006)	-17.3%	Return on Equity	-6.2%

052539 LAKEWOOD DIALYSIS CENTER

For Profit

4611 SILVA STREET

12/31/2011 365 Days Settled

Short Term

LAKEWOOD, CA 90712

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	27,411,371	Total Charges	7,313,534		Salary Expense	29.6%
Fixed Assets	477,094	Contract Allowance	-195,092	-2.7%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	7,508,626	102.7%		
Total Assets	27,888,465	Operating Expense	7,074,251	94.2%	Current Ratio	70.9
Current Liabilities	386,378	Operating Margin	434,375	5.8%	Days to Collect	11.3
Long Term Liabilities	24,060	Other Income	8,378	0.1%	Avg Payment Days	6.7
Total Equity	27,478,026	Other Expense	0	0.0%	Depreciation Rate	18.3%
Total Liab. and Equity	27,888,464	Net Profit or Loss	442,753	5.9%	Return on Equity	1.6%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552679 LEMOORE DIALYSIS #4450

12/31/2011 185 Days Settled

, CA

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,179,140	Total Charges	1,327,611		Salary Expense36.4%
Fixed Assets	1,313,589	Contract Allowance	72,851	5.5%	Fringe Benefits4.9%
Other Assets	-2,473	Operating Revenue	1,254,760	94.5%	
Total Assets	2,490,256	Operating Expense	1,389,184	110.7%	Current Ratio22.4
Current Liabilities	52,675	Operating Margin	-134,424	-10.7%	Days to Collect372.2
Long Term Liabilities	10,025	Other Income	19,247	1.5%	Avg Payment Days7.0
Total Equity	2,427,555	Other Expense	0	0.0%	Depreciation Rate9.7%
Total Liab. and Equity	2,490,255	Net Profit or Loss	(115,177)	-9.2%	Return on Equity-4.7%

552638 LIVERMORE DIALYSIS

For Profit

3201 DOOLAN ROAD, SUITE 175

12/31/2011 365 Days Settled

Short Term

LIVERMORE, CA 94551

ALAMEDA

PALMETTO (CALIFORNIA)

Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	1,115,107	Total Charges	4,373,369		Salary Expense33.4%
Fixed Assets	2,026,393	Contract Allowance	20,912	0.5%	Fringe Benefits4.6%
Other Assets	0	Operating Revenue	4,352,457	99.5%	
Total Assets	3,141,500	Operating Expense	3,367,210	77.4%	Current Ratio5.3
Current Liabilities	209,010	Operating Margin	985,247	22.6%	Days to Collect98.0
Long Term Liabilities	177,540	Other Income	-306,472	-7.0%	Avg Payment Days8.0
Total Equity	2,754,952	Other Expense	0	0.0%	Depreciation Rate13.0%
Total Liab. and Equity	3,141,502	Net Profit or Loss	678,775	15.6%	Return on Equity24.6%

All Providers

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Healthcare Almanac 561-594-7551

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www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052753 Lodi Dialysis Center					For Profit	
1610 West Kettleman Lane, Suite D		12/31/2011 365 Days Settled		Short Term		
Lodi, CA 95242						
San Joaquin						
Blue Cross (California)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,381,487	Total Charges	2,611,545	Salary Expense	33.4%	
Fixed Assets	1,182,863	Contract Allowance	-102,468	-3.9%	Fringe Benefits	5.1%
Other Assets	1,909,753	Operating Revenue	2,714,013	103.9%		
Total Assets	4,474,103	Operating Expense	2,772,420	102.2%	Current Ratio	14.5
Current Liabilities	95,427	Operating Margin	-58,407	-2.2%	Days to Collect	5.4
Long Term Liabilities	149,662	Other Income	70	0.0%	Avg Payment Days	7.9
Total Equity	4,229,015	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	4,474,104	Net Profit or Loss	(58,337)	-2.1%	Return on Equity	-1.4%

052550 Loma Linda Univ Kidney Center					Not for Profit	
11375 Anderson Street		12/31/2011 365 Days Settled		Short Term		
Loma Linda, CA 92354						
San Bernardino						
Blue Cross (California)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	0	Total Charges	32,502,112	Salary Expense	54.0%	
Fixed Assets	0	Contract Allowance	22,386,791	68.9%	Fringe Benefits	15.0%
Other Assets	0	Operating Revenue	10,115,321	31.1%		
Total Assets	0	Operating Expense	6,012,694	59.4%	Current Ratio	
Current Liabilities	0	Operating Margin	4,102,627	40.6%	Days to Collect	1,172.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	4,102,627	40.6%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052342 LOMA LINDA UNIVERSITY MEDICAL

Not for Profit

11234 ANDERSON ST ROOM 4219

Cost Report not filed.

Short Term

LOMA LINDA, CA 92354

SAN BERNARDINO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052838 LOMPOC ARTIFICIAL KIDNEY CENTER

For Profit

127 W PINE AVENUE

12/31/2011 365 Days Settled

Short Term

LOMPOC, CA 93436

SANTA BARBARA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,291,025	Total Charges	35,293,156	Salary Expense	40.4%
Fixed Assets	817,879	Contract Allowance	28,364,363	80.4% Fringe Benefits	6.8%
Other Assets	3,293	Operating Revenue	6,928,793	19.6%	
Total Assets	4,112,197	Operating Expense	3,932,394	56.8% Current Ratio	4.5
Current Liabilities	730,118	Operating Margin	2,996,399	43.2% Days to Collect	1.7
Long Term Liabilities	507,108	Other Income	25,909	0.4% Avg Payment Days	5.4
Total Equity	2,874,971	Other Expense	0	0.0% Depreciation Rate	6.4%
Total Liab. and Equity	4,112,197	Net Profit or Loss	3,022,308	43.6% Return on Equity	105.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052840 LONG BEACH DIALYSIS CENTER

For Profit

1045 ATLANTIC AVENUE, SUITE 108

12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90813

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,386,144	Total Charges	5,888,164		Salary Expense	32.5%
Fixed Assets	127,172	Contract Allowance	0	0.0%	Fringe Benefits	5.4%
Other Assets	5,764,994	Operating Revenue	5,888,164	100.0%		
Total Assets	7,278,310	Operating Expense	5,056,804	85.9%	Current Ratio	3.1
Current Liabilities	453,468	Operating Margin	831,360	14.1%	Days to Collect	32.9
Long Term Liabilities	-369	Other Income	78	0.0%	Avg Payment Days	15.5
Total Equity	6,825,212	Other Expense	0	0.0%	Depreciation Rate	37.5%
Total Liab. and Equity	7,278,311	Net Profit or Loss	831,438	14.1%	Return on Equity	12.2%

552579 LONG BEACH HARBOR (UCLA)

For Profit

1075 EAST PACIFIC COAST HIGHWAY

12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90806

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,468,508	Total Charges	2,351,380		Salary Expense	35.5%
Fixed Assets	567,393	Contract Allowance	12,530	0.5%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	2,338,850	99.5%		
Total Assets	-1,901,115	Operating Expense	2,598,390	111.1%	Current Ratio	(26.4)
Current Liabilities	93,643	Operating Margin	-259,540	-11.1%	Days to Collect	102.6
Long Term Liabilities	98,114	Other Income	0	0.0%	Avg Payment Days	8.4
Total Equity	-2,092,871	Other Expense	0	0.0%	Depreciation Rate	20.9%
Total Liab. and Equity	-1,901,114	Net Profit or Loss	(259,540)	-11.1%	Return on Equity	12.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552691 LOS ALAMITOS DIALYSIS #2344

12/31/2011 107 Days Settled

, CA

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	-3,410,719	Total Charges	117,046	Salary Expense	26.6%
Fixed Assets	1,945,098	Contract Allowance	1,056	0.9%	Fringe Benefits 3.0%
Other Assets	0	Operating Revenue	115,990	99.1%	
Total Assets	-1,465,621	Operating Expense	869,822	749.9%	Current Ratio (210.4)
Current Liabilities	16,207	Operating Margin	-753,832	-649.9%	Days to Collect 196.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 2.0
Total Equity	-1,481,828	Other Expense	0	0.0%	Depreciation Rate 13.8%
Total Liab. and Equity	-1,465,621	Net Profit or Loss	(753,832)	-649.9%	Return on Equity 50.9%

052515 LOS ALAMITOS HEMODIALYSIS CENTER

For Profit

3810 KATELLA AVENUE

12/31/2011 365 Days Settled

Short Term

LOS ALAMITOS, CA 90720

ORANGE

BLUE CROSS (CALIFORNIA)

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	262,260	Total Charges	4,435,927	Salary Expense	47.2%
Fixed Assets	3,493	Contract Allowance	8,287	0.2%	Fringe Benefits 6.3%
Other Assets	9,377	Operating Revenue	4,427,640	99.8%	
Total Assets	275,130	Operating Expense	3,555,349	80.3%	Current Ratio
Current Liabilities	0	Operating Margin	872,291	19.7%	Days to Collect 18.6
Long Term Liabilities	300,000	Other Income	0	0.0%	Avg Payment Days 0.0
Total Equity	-24,870	Other Expense	0	0.0%	Depreciation Rate 46.5%
Total Liab. and Equity	275,130	Net Profit or Loss	872,291	19.7%	Return on Equity - 3,507.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052695 LOS ANGELES DIALYSIS CENTER

For Profit

2250 SO WESTERN AVE

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90018

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-3,291,575	Total Charges	5,414,700		Salary Expense	30.6%
Fixed Assets	1,866,930	Contract Allowance	-232,725	-4.3%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	5,647,425	104.3%		
Total Assets	-1,424,645	Operating Expense	5,289,770	93.7%	Current Ratio	(21.0)
Current Liabilities	156,957	Operating Margin	357,655	6.3%	Days to Collect	19.0
Long Term Liabilities	51,687	Other Income	-15,132	-0.3%	Avg Payment Days	5.8
Total Equity	-1,633,290	Other Expense	0	0.0%	Depreciation Rate	23.0%
Total Liab. and Equity	-1,424,646	Net Profit or Loss	342,523	6.1%	Return on Equity	-21.0%

052828 LOS ANGELES DOWNTOWN DIALYSIS

For Profit

2021 SOUTH FLOWER STREET

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90007

LOS ANGELES

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,234,045	Total Charges	4,956,347		Salary Expense	35.9%
Fixed Assets	434,135	Contract Allowance	8,784	0.2%	Fringe Benefits	5.2%
Other Assets	3,948,606	Operating Revenue	4,947,563	99.8%		
Total Assets	2,148,696	Operating Expense	4,748,967	96.0%	Current Ratio	(20.1)
Current Liabilities	111,359	Operating Margin	198,596	4.0%	Days to Collect	11.1
Long Term Liabilities	22,466	Other Income	927	0.0%	Avg Payment Days	7.2
Total Equity	2,014,870	Other Expense	0	0.0%	Depreciation Rate	14.2%
Total Liab. and Equity	2,148,695	Net Profit or Loss	199,523	4.0%	Return on Equity	9.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052738 LOS BANOS DIALYSIS		For Profit	
222 WEST I STREET		12/31/2011 365 Days Settled	
LOS BANOS, CA 93635		Short Term	
MERCED			
NATIONAL GOVERNMENT SERVICES			
Balance Sheet		Income Statement	
Current Assets	-244,147	Total Charges	3,780,307
Fixed Assets	93,393	Contract Allowance	-30,181
Other Assets	2,659,663	Operating Revenue	3,810,488
Total Assets	2,508,909	Operating Expense	3,141,847
Current Liabilities	108,415	Operating Margin	668,641
Long Term Liabilities	4,764	Other Income	551
Total Equity	2,395,729	Other Expense	0
Total Liab. and Equity	2,508,908	Net Profit or Loss	669,192
		Key Performanace Ind.	
		Salary Expense	35.6%
		Fringe Benefits	6.2%
		Current Ratio	(2.3)
		Days to Collect	26.6
		Avg Payment Days	9.4
		Depreciation Rate	17.2%
		Return on Equity	27.9%
052390 LUCILE SALTER PACKARD CHDRNS HOSP ESRD		Not for Profit	
725 WELCH ROAD		Cost Report not filed.	
PALO ALTO, CA 94304		Short Term	
SANTA CLARA			
BLUE CROSS (CALIFORNIA)			
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	0
Fixed Assets	0	Contract Allowance	0
Other Assets	0	Operating Revenue	0
Total Assets	0	Operating Expense	0
Current Liabilities	0	Operating Margin	0
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	0
		Key Performanace Ind.	
		Salary Expense	0.0%
		Fringe Benefits	0.0%
		Current Ratio	
		Days to Collect	
		Avg Payment Days	
		Depreciation Rate	0.0%
		Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052796 MADISON DIALYSIS CLINIC

Not for Profit

5222 MADISON AVENUE

9/30/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95841

SACRAMENTO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	634,919	Total Charges	2,099,967		Salary Expense	45.1%
Fixed Assets	207,532	Contract Allowance	223,519	10.6%	Fringe Benefits	8.9%
Other Assets	0	Operating Revenue	1,876,448	89.4%		
Total Assets	842,451	Operating Expense	1,821,995	97.1%	Current Ratio	8.4
Current Liabilities	75,615	Operating Margin	54,453	2.9%	Days to Collect	10.3
Long Term Liabilities	0	Other Income	26,653	1.4%	Avg Payment Days	15.0
Total Equity	766,836	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	842,451	Net Profit or Loss	81,106	4.3%	Return on Equity	10.6%

552617 MAGNOLIA WEST AT HOME

For Profit

11161 MAGNOLIA AVENUE, SUITE B

12/31/2011 365 Days Settled

Short Term

RIVERSIDE, CA 92505

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-318,870	Total Charges	450,074		Salary Expense	38.0%
Fixed Assets	82,701	Contract Allowance	18,752	4.2%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	431,322	95.8%		
Total Assets	-236,169	Operating Expense	603,971	140.0%	Current Ratio	(18.1)
Current Liabilities	17,637	Operating Margin	-172,649	-40.0%	Days to Collect	6.6
Long Term Liabilities	0	Other Income	29	0.0%	Avg Payment Days	4.7
Total Equity	-253,806	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	-236,169	Net Profit or Loss	(172,620)	-40.0%	Return on Equity	68.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552553 MAGNOLIA WEST DIALYSIS

For Profit

11161 MAGNOLIA AVENUE

12/31/2011 365 Days Settled

Short Term

RIVERSIDE, CA 92505

RIVERSIDE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,652,768	Total Charges	7,937,501		Salary Expense	34.6%
Fixed Assets	881,805	Contract Allowance	-53,317	-0.7%	Fringe Benefits	5.7%
Other Assets	86,353	Operating Revenue	7,990,818	100.7%		
Total Assets	4,620,926	Operating Expense	6,910,692	86.5%	Current Ratio	12.8
Current Liabilities	286,400	Operating Margin	1,080,126	13.5%	Days to Collect	9.6
Long Term Liabilities	118,812	Other Income	-433,659	-5.4%	Avg Payment Days	7.3
Total Equity	4,215,713	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	4,620,925	Net Profit or Loss	646,467	8.1%	Return on Equity	15.3%

052503 MAINPLACE DIALYSIS CENTER

For Profit

972 TOWN & COUNTRY ROAD

12/31/2011 365 Days Submitted

Short Term

ORANGE, CA 92868

ORANGE

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	12,040,925	Total Charges	5,244,494		Salary Expense	31.9%
Fixed Assets	355,046	Contract Allowance	-142,363	-2.7%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	5,386,857	102.7%		
Total Assets	12,395,971	Operating Expense	4,779,734	88.7%	Current Ratio	26.4
Current Liabilities	455,388	Operating Margin	607,123	11.3%	Days to Collect	25.6
Long Term Liabilities	68,817	Other Income	-367,973	-6.8%	Avg Payment Days	8.8
Total Equity	11,871,765	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	12,395,970	Net Profit or Loss	239,150	4.4%	Return on Equity	2.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052723 MANTECA DIALYSIS

For Profit

1156 S MAIN ST

12/31/2011 365 Days Settled

Short Term

MANTECA, CA 95337

SAN JOAQUIN

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	850,529	Total Charges	1,428,760		Salary Expense	37.8%
Fixed Assets	96,073	Contract Allowance	-19,835	-1.4%	Fringe Benefits	5.4%
Other Assets	1,064,825	Operating Revenue	1,448,595	101.4%		
Total Assets	2,011,427	Operating Expense	1,590,115	109.8%	Current Ratio	29.9
Current Liabilities	28,468	Operating Margin	-141,520	-9.8%	Days to Collect	6.4
Long Term Liabilities	2,354	Other Income	48	0.0%	Avg Payment Days	6.3
Total Equity	1,980,602	Other Expense	0	0.0%	Depreciation Rate	11.3%
Total Liab. and Equity	2,011,424	Net Profit or Loss	(141,472)	-9.8%	Return on Equity	-7.1%

052604 MANZANITA DIALYSIS CENTER

For Profit

4005 MANZANITA AVE SUITE 17

12/31/2011 365 Days Settled

Short Term

CARMICHAEL, CA 95608

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	12,457,215	Total Charges	7,768,575		Salary Expense	32.2%
Fixed Assets	766,292	Contract Allowance	88,209	1.1%	Fringe Benefits	5.5%
Other Assets	5,952	Operating Revenue	7,680,366	98.9%		
Total Assets	13,229,459	Operating Expense	6,596,786	85.9%	Current Ratio	44.5
Current Liabilities	280,137	Operating Margin	1,083,580	14.1%	Days to Collect	15.3
Long Term Liabilities	27,112	Other Income	923	0.0%	Avg Payment Days	9.8
Total Equity	12,922,209	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	13,229,458	Net Profit or Loss	1,084,503	14.1%	Return on Equity	8.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552580 MAR VISTA DIALYSIS CENTER

For Profit

2020 SANTA MONICA BOULEVARD, SUITE 12/31/2011 365 Days Submitted
#S 101 & 120

Short Term

SANTA MONICA, CA 90404

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	-881,318	Total Charges	4,479,400		Salary Expense	32.0%
Fixed Assets	638,365	Contract Allowance	31,757	0.7%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	4,447,643	99.3%		
Total Assets	-242,953	Operating Expense	3,926,152	88.3%	Current Ratio	(2.3)
Current Liabilities	377,684	Operating Margin	521,491	11.7%	Days to Collect	63.9
Long Term Liabilities	138,214	Other Income	137	0.0%	Avg Payment Days	9.2
Total Equity	-758,852	Other Expense	0	0.0%	Depreciation Rate	32.5%
Total Liab. and Equity	-242,954	Net Profit or Loss	521,628	11.7%	Return on Equity	-68.7%

552533 MARYSVILLE DIALYSIS CENTER

For Profit

1015 8TH STREET 12/31/2011 365 Days Submitted

Short Term

MARYSVILLE, CA 95901

YUBA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	30,800	Total Charges	2,863,984		Salary Expense	35.3%
Fixed Assets	348,001	Contract Allowance	-23,986	-0.8%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	2,887,970	100.8%		
Total Assets	378,801	Operating Expense	2,637,355	91.3%	Current Ratio	0.5
Current Liabilities	64,746	Operating Margin	250,615	8.7%	Days to Collect	38.0
Long Term Liabilities	23,792	Other Income	-126,229	-4.4%	Avg Payment Days	7.5
Total Equity	452,343	Other Expense	0	0.0%	Depreciation Rate	14.1%
Total Liab. and Equity	540,881	Net Profit or Loss	124,386	4.3%	Return on Equity	27.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053521 MEE MEMORIAL OUTPATIENT CENTER			Not for Profit		
809 BROADWAY			Cost Report not filed.		Short Term
KING CITY, CA 93930					
MONTEREY					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052584 MERCED DIALYSIS			For Profit		
3150 NORTH 'G' STREET, SUITE A			12/31/2011 365 Days Settled		Short Term
MERCED, CA 95348					
MERCED					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	6,247,748	Total Charges	5,806,809	Salary Expense	38.4%
Fixed Assets	311,165	Contract Allowance	-120,327	-2.1% Fringe Benefits	4.8%
Other Assets	3,118,247	Operating Revenue	5,927,136	102.1%	
Total Assets	9,677,160	Operating Expense	5,529,814	93.3% Current Ratio	17.5
Current Liabilities	357,369	Operating Margin	397,322	6.7% Days to Collect	29.3
Long Term Liabilities	0	Other Income	-1,986	0.0% Avg Payment Days	11.2
Total Equity	9,319,792	Other Expense	0	0.0% Depreciation Rate	21.0%
Total Liab. and Equity	9,677,161	Net Profit or Loss	395,336	6.7% Return on Equity	4.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552583 METROPOLITAN DIALYSIS CENTER, LLC				For Profit	
3100 DEL MAR AVENUE		12/31/2011 365 Days Settled		Short Term	
ROSEMEAD, CA 91770					
LOS ANGELES					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	1,103,531	Total Charges	3,881,454	Salary Expense	26.5%
Fixed Assets	2,739,139	Contract Allowance	0	0.0%	Fringe Benefits 6.4%
Other Assets	643,611	Operating Revenue	3,881,454	100.0%	
Total Assets	4,486,281	Operating Expense	3,003,946	77.4%	Current Ratio 4.0
Current Liabilities	278,533	Operating Margin	877,508	22.6%	Days to Collect 53.3
Long Term Liabilities	1,406,134	Other Income	0	0.0%	Avg Payment Days 11.2
Total Equity	2,801,613	Other Expense	0	0.0%	Depreciation Rate 2.5%
Total Liab. and Equity	4,486,280	Net Profit or Loss	877,508	22.6%	Return on Equity 31.3%
052340 MILLS-PENINSULA HEALTH CENTER - CHRONIC DIALYSIS				Not for Profit	
100 S SAN MATEO DR		Cost Report not filed.		Short Term	
SAN MATEO, CA 94401					
SAN MATEO					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits 0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0%	Current Ratio
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity 0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552682 MILLS DIALYSIS #5644

12/31/2011 184 Days Settled

, CA

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-7,277,361	Total Charges	2,566,544	Salary Expense	32.9%	
Fixed Assets	226,159	Contract Allowance	-120,576	-4.7%	Fringe Benefits	4.2%
Other Assets	7,233,498	Operating Revenue	2,687,120	104.7%		
Total Assets	182,296	Operating Expense	2,577,566	95.9%	Current Ratio	(42.9)
Current Liabilities	169,447	Operating Margin	109,554	4.1%	Days to Collect	140.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	5.9
Total Equity	280,492	Other Expense	0	0.0%	Depreciation Rate	47.2%
Total Liab. and Equity	449,939	Net Profit or Loss	109,554	4.1%	Return on Equity	39.1%

052597 MISSION VIEJO DIALYSIS

For Profit

27640 MARGUERITE PARKWAY

12/31/2011 365 Days Settled

Short Term

MISSION VIEJO, CA 92692

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	5,728,177	Total Charges	6,132,408		Salary Expense	30.8%
Fixed Assets	581,026	Contract Allowance	-448,273	-7.3%	Fringe Benefits	4.9%
Other Assets	796,596	Operating Revenue	6,580,681	107.3%		
Total Assets	7,105,799	Operating Expense	5,123,995	77.9%	Current Ratio	21.9
Current Liabilities	261,676	Operating Margin	1,456,686	22.1%	Days to Collect	9.6
Long Term Liabilities	31,362	Other Income	324	0.0%	Avg Payment Days	7.2
Total Equity	6,812,763	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	7,105,801	Net Profit or Loss	1,457,010	22.1%	Return on Equity	21.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052783 MODESTO KIDNEY CENTER, LLC

For Profit

305 EAST GRANGER

12/31/2011 365 Days Settled

Short Term

MODESTO, CA 95350

STANISLAUS

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	953,319	Total Charges	4,210,897		Salary Expense	26.0%
Fixed Assets	318,517	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	5,643,618	Operating Revenue	4,210,897	100.0%		
Total Assets	6,915,454	Operating Expense	3,449,662	81.9%	Current Ratio	3.6
Current Liabilities	266,409	Operating Margin	761,235	18.1%	Days to Collect	32.8
Long Term Liabilities	0	Other Income	3,961	0.1%	Avg Payment Days	13.7
Total Equity	6,649,044	Other Expense	0	0.0%	Depreciation Rate	41.0%
Total Liab. and Equity	6,915,453	Net Profit or Loss	765,196	18.2%	Return on Equity	11.5%

052726 MOHAN DIALYSIS CENTER OF COVINA

For Profit

158 W COLLEGE

12/31/2011 365 Days Settled

Short Term

COVINA, CA 91723

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	804,701	Total Charges	3,310,026		Salary Expense	30.6%
Fixed Assets	53,568	Contract Allowance	0	0.0%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	3,310,026	100.0%		
Total Assets	858,269	Operating Expense	3,219,148	97.3%	Current Ratio	0.8
Current Liabilities	1,046,491	Operating Margin	90,878	2.7%	Days to Collect	86.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.5
Total Equity	-188,222	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	858,269	Net Profit or Loss	90,878	2.7%	Return on Equity	-48.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552538 MOHAN DIALYSIS CENTER OF GLENDORA					For Profit	
638 SOUTH GLENDORA AVENUE		12/31/2011 365 Days Settled		Short Term		
GLENDORA, CA 91740						
LOS ANGELES						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	804,701	Total Charges	2,740,135	Salary Expense	36.8%	
Fixed Assets	53,568	Contract Allowance	0	0.0%	Fringe Benefits 11.2%	
Other Assets	0	Operating Revenue	2,740,135	100.0%		
Total Assets	858,269	Operating Expense	2,406,030	87.8%	Current Ratio 0.8	
Current Liabilities	1,046,491	Operating Margin	334,105	12.2%	Days to Collect 104.3	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 0.6	
Total Equity	-188,222	Other Expense	0	0.0%	Depreciation Rate 2.4%	
Total Liab. and Equity	858,269	Net Profit or Loss	334,105	12.2%	Return on Equity -177.5%	

052854 MOHAN DIALYSIS CENTER OF INDUS					For Profit	
15727 VALLEY BOULEVARD		12/31/2011 365 Days Settled		Short Term		
CITY OF INDUSTRY, CA 91744						
LOS ANGELES						
PALMETTO (CALIFORNIA SOUTH)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	804,701	Total Charges	3,166,413	Salary Expense	28.8%	
Fixed Assets	53,568	Contract Allowance	0	0.0%	Fringe Benefits 9.4%	
Other Assets	0	Operating Revenue	3,166,413	100.0%		
Total Assets	858,269	Operating Expense	3,251,034	102.7%	Current Ratio 0.8	
Current Liabilities	1,046,491	Operating Margin	-84,621	-2.7%	Days to Collect 90.2	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 0.5	
Total Equity	-188,222	Other Expense	0	0.0%	Depreciation Rate 6.8%	
Total Liab. and Equity	858,269	Net Profit or Loss	(84,621)	-2.7%	Return on Equity 45.0%	

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052804 MONTCLAIR DIALYSIS CENTER

For Profit

5050 PALO VERDE STREET, SUITE 100 12/31/2011 365 Days Settled

Short Term

MONTCLAIR, CA 91763

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,354,662	Total Charges	5,767,205		Salary Expense	37.0%
Fixed Assets	165,404	Contract Allowance	195,062	3.4%	Fringe Benefits	5.4%
Other Assets	3,846,595	Operating Revenue	5,572,143	96.6%		
Total Assets	8,366,661	Operating Expense	4,659,524	83.6%	Current Ratio	27.7
Current Liabilities	157,438	Operating Margin	912,619	16.4%	Days to Collect	23.8
Long Term Liabilities	0	Other Income	864	0.0%	Avg Payment Days	7.0
Total Equity	8,209,223	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	8,366,661	Net Profit or Loss	913,483	16.4%	Return on Equity	11.1%

552640 MONTEBELLO ARTIFICIAL KIDNEY CENTER, LLC

For Profit

3404 W BEVERLY BLVD 12/31/2011 365 Days Settled

Short Term

MONTEBELLO, CA 90640

LOS ANGELES

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	394,947	Total Charges	12,262,097		Salary Expense	29.0%
Fixed Assets	1,244,798	Contract Allowance	10,358,716	84.5%	Fringe Benefits	2.5%
Other Assets	464,751	Operating Revenue	1,903,381	15.5%		
Total Assets	2,104,496	Operating Expense	1,977,744	103.9%	Current Ratio	0.2
Current Liabilities	1,610,484	Operating Margin	-74,363	-3.9%	Days to Collect	43.8
Long Term Liabilities	1,450,470	Other Income	320	0.0%	Avg Payment Days	297.2
Total Equity	-956,458	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	2,104,496	Net Profit or Loss	(74,043)	-3.9%	Return on Equity	7.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052843 MONTEBELLO DIALYSIS CENTER

For Profit

111 WEST BEVERLY BLVD, SUITE A

12/31/2011 365 Days Settled

Short Term

MONTEBELLO, CA 90640

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	574,618	Total Charges	2,764,013		Salary Expense	28.3%
Fixed Assets	239,549	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	2,854,381	Operating Revenue	2,764,013	100.0%		
Total Assets	3,668,548	Operating Expense	2,235,636	80.9%	Current Ratio	2.5
Current Liabilities	226,272	Operating Margin	528,377	19.1%	Days to Collect	22.5
Long Term Liabilities	0	Other Income	20	0.0%	Avg Payment Days	14.0
Total Equity	3,442,274	Other Expense	0	0.0%	Depreciation Rate	40.4%
Total Liab. and Equity	3,668,546	Net Profit or Loss	528,397	19.1%	Return on Equity	15.4%

052700 MONTEREY PARK DIALYSIS CENTER

For Profit

2560 CORPORATE PLCE BLDG D STE 100

12/31/2011 365 Days Settled

Short Term

MONTEREY PARK, CA 91754

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	8,619,432	Total Charges	8,152,217		Salary Expense	34.9%
Fixed Assets	301,408	Contract Allowance	-33,927	-0.4%	Fringe Benefits	5.5%
Other Assets	8,280,105	Operating Revenue	8,186,144	100.4%		
Total Assets	17,200,945	Operating Expense	6,618,311	80.8%	Current Ratio	42.0
Current Liabilities	205,266	Operating Margin	1,567,833	19.2%	Days to Collect	31.9
Long Term Liabilities	3,117	Other Income	2,043	0.0%	Avg Payment Days	7.7
Total Equity	16,992,562	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	17,200,945	Net Profit or Loss	1,569,876	19.2%	Return on Equity	9.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052583 MONTEREY PENINSULA DIALYSIS, LLC

For Profit

2066 NORTH FREMONT

12/31/2011 365 Days Settled

Short Term

MONTEREY, CA 93940

MONTEREY

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,266,502	Total Charges	5,077,260		Salary Expense	29.4%
Fixed Assets	178,606	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	2,526,363	Operating Revenue	5,077,260	100.0%		
Total Assets	3,971,471	Operating Expense	3,942,202	77.6%	Current Ratio	2.7
Current Liabilities	469,534	Operating Margin	1,135,058	22.4%	Days to Collect	39.1
Long Term Liabilities	26,412	Other Income	28	0.0%	Avg Payment Days	15.7
Total Equity	3,475,525	Other Expense	0	0.0%	Depreciation Rate	39.0%
Total Liab. and Equity	3,971,471	Net Profit or Loss	1,135,086	22.4%	Return on Equity	32.7%

552599 MORENO VALLEY REGIONAL DIALYSIS CENTER

For Profit

22620 GOLDENCREST DRIVE, SUITE 101-103

12/31/2011 365 Days Settled

Short Term

MORENO VALLEY, CA 92553

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	212,635	Total Charges	2,583,557		Salary Expense	42.4%
Fixed Assets	1,279,744	Contract Allowance	0	0.0%	Fringe Benefits	3.6%
Other Assets	0	Operating Revenue	2,583,557	100.0%		
Total Assets	1,492,379	Operating Expense	2,518,989	97.5%	Current Ratio	0.5
Current Liabilities	399,869	Operating Margin	64,568	2.5%	Days to Collect	29.3
Long Term Liabilities	1,092,511	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	1,492,380	Net Profit or Loss	64,568	2.5%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052782 MOUNTAIN VIEW DIALYSIS CENTER

For Profit

900 SOUTH MOUNTAIN AVENUE

12/31/2011 365 Days Settled

Short Term

MONROVIA, CA 91016

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-41,063	Total Charges	8,125,080		Salary Expense	29.0%
Fixed Assets	33,663	Contract Allowance	5,944,847	73.2%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	2,180,233	26.8%		
Total Assets	-7,400	Operating Expense	2,077,807	95.3%	Current Ratio	(0.6)
Current Liabilities	72,148	Operating Margin	102,426	4.7%	Days to Collect	(11.1)
Long Term Liabilities	0	Other Income	108	0.0%	Avg Payment Days	4.1
Total Equity	-79,548	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	-7,400	Net Profit or Loss	102,534	4.7%	Return on Equity	-128.9%

052743 MOUNTAIN VISTA DIALYSIS CENTER

For Profit

4041 N UNIVERSITY PARKWAY

12/31/2011 365 Days Settled

Short Term

SAN BERNARDINO, CA 92407

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,900,949	Total Charges	6,494,366		Salary Expense	30.0%
Fixed Assets	1,377,030	Contract Allowance	-80,225	-1.2%	Fringe Benefits	5.2%
Other Assets	10,999,645	Operating Revenue	6,574,591	101.2%		
Total Assets	16,277,624	Operating Expense	6,780,824	103.1%	Current Ratio	14.3
Current Liabilities	272,954	Operating Margin	-206,233	-3.1%	Days to Collect	13.9
Long Term Liabilities	218,152	Other Income	1,754	0.0%	Avg Payment Days	5.5
Total Equity	15,786,518	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	16,277,624	Net Profit or Loss	(204,479)	-3.1%	Return on Equity	-1.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052730 MURRIETA DIALYSIS CENTER					For Profit	
25100 HANCOCK AVE, SUITE 101		12/31/2011 365 Days Settled		Short Term		
MURRIETA, CA 92562						
RIVERSIDE						
TRAILBLAZERS HEALTH ENTERPRISES						
Balance Sheet		Income Statement		Key Performace Ind.		
Current Assets	3,923,178	Total Charges	2,953,135	Salary Expense	35.0%	
Fixed Assets	134,032	Contract Allowance	-18,205	-0.6%	Fringe Benefits 5.6%	
Other Assets	123,339	Operating Revenue	2,971,340	100.6%		
Total Assets	4,180,549	Operating Expense	2,813,397	94.7%	Current Ratio 45.9	
Current Liabilities	85,556	Operating Margin	157,943	5.3%	Days to Collect 8.1	
Long Term Liabilities	1,242	Other Income	-162,528	-5.5%	Avg Payment Days 7.9	
Total Equity	4,093,750	Other Expense	0	0.0%	Depreciation Rate 30.1%	
Total Liab. and Equity	4,180,548	Net Profit or Loss	(4,585)	-0.2%	Return on Equity -0.1%	

052615 NAPA DIALYSIS CENTER					For Profit	
3900 BELL AIRE PLAZA		12/31/2011 365 Days Settled		Short Term		
NAPA, CA 94558						
NAPA						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performace Ind.		
Current Assets	-7,178,510	Total Charges	4,935,618	Salary Expense	33.8%	
Fixed Assets	228,955	Contract Allowance	-93,135	-1.9%	Fringe Benefits 4.8%	
Other Assets	2,562,895	Operating Revenue	5,028,753	101.9%		
Total Assets	-4,386,660	Operating Expense	4,799,558	95.4%	Current Ratio (33.0)	
Current Liabilities	217,545	Operating Margin	229,195	4.6%	Days to Collect 7.0	
Long Term Liabilities	0	Other Income	68	0.0%	Avg Payment Days 7.9	
Total Equity	-4,604,204	Other Expense	0	0.0%	Depreciation Rate 15.5%	
Total Liab. and Equity	-4,386,659	Net Profit or Loss	229,263	4.6%	Return on Equity -5.0%	

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052565 NAPA VALLEY COMMUNITY DIALYSIS

For Profit

1100 TRANCAS ST, STE 267

12/31/2011 214 Days Settled

Short Term

NAPA, CA 94558

NAPA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,004,688	Total Charges	1,836,269		Salary Expense	26.5%
Fixed Assets	182,643	Contract Allowance	296,584	16.2%	Fringe Benefits	3.8%
Other Assets	1,697,039	Operating Revenue	1,539,685	83.8%		
Total Assets	-125,006	Operating Expense	1,794,910	116.6%	Current Ratio	(55.6)
Current Liabilities	36,025	Operating Margin	-255,225	-16.6%	Days to Collect	432.6
Long Term Liabilities	746	Other Income	0	0.0%	Avg Payment Days	3.8
Total Equity	-161,774	Other Expense	0	0.0%	Depreciation Rate	25.4%
Total Liab. and Equity	-125,003	Net Profit or Loss	(255,225)	-16.6%	Return on Equity	157.8%

552569 NATOMAS DIALYSIS

For Profit

30 GOLDENLAND COURT, BLDG G

12/31/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95834

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,160,273	Total Charges	8,567,993		Salary Expense	29.2%
Fixed Assets	965,776	Contract Allowance	58	0.0%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	8,567,935	100.0%		
Total Assets	3,126,049	Operating Expense	7,131,235	83.2%	Current Ratio	9.2
Current Liabilities	234,870	Operating Margin	1,436,700	16.8%	Days to Collect	90.2
Long Term Liabilities	35,502	Other Income	-1,111,410	-13.0%	Avg Payment Days	9.0
Total Equity	2,855,675	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	3,126,047	Net Profit or Loss	325,290	3.8%	Return on Equity	11.4%

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052788 NEPHRON DIALYSIS CENTER OF LAKEWOOD

For Profit

5820 DOWNEY AVENUE

12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90805

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,173,160	Total Charges	3,156,075		Salary Expense	47.8%
Fixed Assets	168,989	Contract Allowance	0	0.0%	Fringe Benefits	3.4%
Other Assets	0	Operating Revenue	3,156,075	100.0%		
Total Assets	1,342,149	Operating Expense	2,770,838	87.8%	Current Ratio	
Current Liabilities	0	Operating Margin	385,237	12.2%	Days to Collect	135.7
Long Term Liabilities	1,342,149	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	10.7%
Total Liab. and Equity	1,342,149	Net Profit or Loss	385,237	12.2%	Return on Equity	0.0%

052881 NEWPORT BEACH DIALYSIS

For Profit

3333 W PACIFIC COAST HWY SUITE 101

12/31/2011 365 Days Settled

Short Term

NEWPORT BEACH, CA 92663

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	236,828	Total Charges	4,584,443		Salary Expense	38.1%
Fixed Assets	993,212	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	2,628,431	Operating Revenue	4,584,443	100.0%		
Total Assets	3,858,471	Operating Expense	3,633,537	79.3%	Current Ratio	(0.7)
Current Liabilities	-315,809	Operating Margin	950,906	20.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	-3,542,662	Other Expense	0	0.0%	Depreciation Rate	23.8%
Total Liab. and Equity	-3,858,471	Net Profit or Loss	950,906	20.7%	Return on Equity	-26.8%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552631 NEWPORT MESA DIALYSIS SERVICES LLC

For Profit

1175 BAKER STREET, SUITE B

12/31/2011 365 Days Settled

Short Term

COSTA MESA, CA 92626

ORANGE

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	392,634	Total Charges	2,683,216		Salary Expense	26.6%
Fixed Assets	167,642	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	1,694,985	Operating Revenue	2,683,216	100.0%		
Total Assets	2,255,261	Operating Expense	2,902,996	108.2%	Current Ratio	(0.7)
Current Liabilities	-574,728	Operating Margin	-219,780	-8.2%	Days to Collect	0.2
Long Term Liabilities	-180,000	Other Income	0	0.0%	Avg Payment Days	(35.3)
Total Equity	-1,500,533	Other Expense	0	0.0%	Depreciation Rate	45.2%
Total Liab. and Equity	-2,255,261	Net Profit or Loss	(219,780)	-8.2%	Return on Equity	14.6%

552571 NORCO DIALYSIS CENTER

For Profit

1901 TOWN & COUNTRY DRIVE, SUITE 100

12/31/2011 365 Days Settled

Short Term

NORCO, CA 92860

RIVERSIDE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-906,305	Total Charges	4,727,290		Salary Expense	31.9%
Fixed Assets	731,304	Contract Allowance	-83,436	-1.8%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	4,810,726	101.8%		
Total Assets	-175,001	Operating Expense	4,539,733	94.4%	Current Ratio	(4.3)
Current Liabilities	212,497	Operating Margin	270,993	5.6%	Days to Collect	10.7
Long Term Liabilities	0	Other Income	-292,194	-6.1%	Avg Payment Days	7.1
Total Equity	-387,499	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	-175,002	Net Profit or Loss	(21,201)	-0.4%	Return on Equity	5.5%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052708 NORTH COAST KIDNEY CENTER

For Profit

3300 VISTA WAY, SUITE A

12/31/2011 365 Days Settled

Short Term

OCEANSIDE, CA 92056

SAN DIEGO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,317,354	Total Charges	6,852,356		Salary Expense	32.4%
Fixed Assets	13,446,368	Contract Allowance	0	0.0%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	6,852,356	100.0%		
Total Assets	14,763,722	Operating Expense	6,657,428	97.2%	Current Ratio	(2.5)
Current Liabilities	-529,520	Operating Margin	194,928	2.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(6.3)
Total Equity	-14,234,203	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	-14,763,723	Net Profit or Loss	194,928	2.8%	Return on Equity	-1.4%

552589 NORTH GLENDALE DIALYSIS

For Profit

1505 WILSON TERRACE, SUITE #190

12/31/2011 365 Days Settled

Short Term

GLENDALE, CA 91206

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-6,570,502	Total Charges	6,949,671		Salary Expense	32.7%
Fixed Assets	1,780,149	Contract Allowance	-53,813	-0.8%	Fringe Benefits	4.8%
Other Assets	6,181,686	Operating Revenue	7,003,484	100.8%		
Total Assets	1,391,333	Operating Expense	7,092,931	101.3%	Current Ratio	(24.0)
Current Liabilities	273,751	Operating Margin	-89,447	-1.3%	Days to Collect	114.0
Long Term Liabilities	407,367	Other Income	-123,317	-1.8%	Avg Payment Days	10.1
Total Equity	710,217	Other Expense	0	0.0%	Depreciation Rate	19.1%
Total Liab. and Equity	1,391,335	Net Profit or Loss	(212,764)	-3.0%	Return on Equity	-30.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052826 NORTH HIGHLANDS DIALYSIS CENTER

For Profit

4986 WATT AVENUE, SUITE F

12/31/2011 365 Days Settled

Short Term

NORTH HIGHLANDS, CA 95660

SACRAMENTO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	884,275	Total Charges	5,153,849		Salary Expense	37.8%
Fixed Assets	170,827	Contract Allowance	-55,913	-1.1%	Fringe Benefits	6.2%
Other Assets	307,676	Operating Revenue	5,209,762	101.1%		
Total Assets	1,362,778	Operating Expense	4,079,428	78.3%	Current Ratio	6.8
Current Liabilities	129,398	Operating Margin	1,130,334	21.7%	Days to Collect	14.0
Long Term Liabilities	4,091	Other Income	-536,664	-10.3%	Avg Payment Days	9.7
Total Equity	1,229,291	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	1,362,780	Net Profit or Loss	593,670	11.4%	Return on Equity	48.3%

052781 NORTH HOLLYWOOD DIALYSIS

For Profit

12126 VICTORY BOULEVARD

12/31/2011 365 Days Settled

Short Term

N HOLLYWOOD, CA 91606

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,511,285	Total Charges	6,845,132		Salary Expense	34.6%
Fixed Assets	1,314,937	Contract Allowance	-14,156	-0.2%	Fringe Benefits	5.7%
Other Assets	17,926	Operating Revenue	6,859,288	100.2%		
Total Assets	5,844,148	Operating Expense	6,137,730	89.5%	Current Ratio	12.9
Current Liabilities	350,897	Operating Margin	721,558	10.5%	Days to Collect	13.4
Long Term Liabilities	30,812	Other Income	9,889	0.1%	Avg Payment Days	8.9
Total Equity	5,462,441	Other Expense	0	0.0%	Depreciation Rate	11.7%
Total Liab. and Equity	5,844,150	Net Profit or Loss	731,447	10.7%	Return on Equity	13.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052839 NORTHEAST DIALYSIS

For Profit

3761 MALL VIEW ROAD

12/31/2011 365 Days Settled

Short Term

BAKERSFIELD, CA 93306

KERN

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,999,362	Total Charges	2,721,272		Salary Expense	33.2%
Fixed Assets	134,989	Contract Allowance	-15,053	-0.6%	Fringe Benefits	5.0%
Other Assets	1,827	Operating Revenue	2,736,325	100.6%		
Total Assets	2,136,178	Operating Expense	2,924,357	106.9%	Current Ratio	30.5
Current Liabilities	65,642	Operating Margin	-188,032	-6.9%	Days to Collect	10.0
Long Term Liabilities	12,478	Other Income	29	0.0%	Avg Payment Days	7.4
Total Equity	2,058,057	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	2,136,177	Net Profit or Loss	(188,003)	-6.9%	Return on Equity	-9.1%

552607 NORTHGATE DIALYSIS CENTER

For Profit

650 LAS GALLINAS AVENUE

12/31/2011 365 Days Settled

Short Term

SAN RAFAEL, CA 94903

MARIN

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,316,551	Total Charges	3,964,206		Salary Expense	32.6%
Fixed Assets	1,616,651	Contract Allowance	-61,229	-1.5%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	4,025,435	101.5%		
Total Assets	300,100	Operating Expense	3,646,539	90.6%	Current Ratio	(15.3)
Current Liabilities	85,857	Operating Margin	378,896	9.4%	Days to Collect	119.5
Long Term Liabilities	307,446	Other Income	720	0.0%	Avg Payment Days	6.2
Total Equity	-93,203	Other Expense	0	0.0%	Depreciation Rate	14.4%
Total Liab. and Equity	300,100	Net Profit or Loss	379,616	9.4%	Return on Equity	-407.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552674 NORTHRIDGE DIALYSIS CENTER

For Profit

9325 RESEDA BOULEVARD

12/31/2011 270 Days *Settled

Short Term

NORTHRIDGE, CA 91324

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	804,045	Total Charges	1,731,687		Salary Expense	17.4%
Fixed Assets	478,033	Contract Allowance	0	0.0%	Fringe Benefits	3.0%
Other Assets	43,785	Operating Revenue	1,731,687	100.0%		
Total Assets	1,325,863	Operating Expense	1,961,227	113.3%	Current Ratio	1.8
Current Liabilities	458,676	Operating Margin	-229,540	-13.3%	Days to Collect	13.2
Long Term Liabilities	608,908	Other Income	27	0.0%	Avg Payment Days	9.9
Total Equity	258,281	Other Expense	0	0.0%	Depreciation Rate	42.9%
Total Liab. and Equity	1,325,865	Net Profit or Loss	(229,513)	-13.3%	Return on Equity	-88.9%

052718 NORWALK DIALYSIS CENTER

For Profit

12375 EAST IMPERIAL HIGHWAY

12/31/2011 365 Days Settled

Short Term

NORWALK, CA 90650

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	13,365,747	Total Charges	4,924,608		Salary Expense	33.0%
Fixed Assets	202,026	Contract Allowance	-231,523	-4.7%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	5,156,131	104.7%		
Total Assets	13,567,773	Operating Expense	4,592,366	89.1%	Current Ratio	80.1
Current Liabilities	166,784	Operating Margin	563,765	10.9%	Days to Collect	4.5
Long Term Liabilities	0	Other Income	1,909	0.0%	Avg Payment Days	9.2
Total Equity	13,400,989	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	13,567,773	Net Profit or Loss	565,674	11.0%	Return on Equity	4.2%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052853 OAKDALE KIDNEY CENTER, LLC

For Profit

1405 WEST F STREET SUITE B

12/31/2011 365 Days Settled

Short Term

OAKDALE, CA 95361

STANISLAUS

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	591,746	Total Charges	1,970,337		Salary Expense	22.1%
Fixed Assets	24,663	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	1,927,704	Operating Revenue	1,970,337	100.0%		
Total Assets	2,544,113	Operating Expense	1,629,509	82.7%	Current Ratio	3.4
Current Liabilities	172,013	Operating Margin	340,828	17.3%	Days to Collect	23.7
Long Term Liabilities	5,026	Other Income	465	0.0%	Avg Payment Days	13.5
Total Equity	2,367,074	Other Expense	0	0.0%	Depreciation Rate	53.9%
Total Liab. and Equity	2,544,113	Net Profit or Loss	341,293	17.3%	Return on Equity	14.4%

052729 OAKLAND DIALYSIS

For Profit

5354 CLAREMONT AVENUE

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94618

ALAMEDA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,765,484	Total Charges	8,739,256		Salary Expense	32.4%
Fixed Assets	920,235	Contract Allowance	429,410	4.9%	Fringe Benefits	4.6%
Other Assets	14,810	Operating Revenue	8,309,846	95.1%		
Total Assets	7,700,529	Operating Expense	8,388,394	100.9%	Current Ratio	19.7
Current Liabilities	344,185	Operating Margin	-78,548	-0.9%	Days to Collect	16.8
Long Term Liabilities	178,546	Other Income	-83,872	-1.0%	Avg Payment Days	10.4
Total Equity	7,177,798	Other Expense	0	0.0%	Depreciation Rate	21.6%
Total Liab. and Equity	7,700,529	Net Profit or Loss	(162,420)	-2.0%	Return on Equity	-2.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052822 OAKLAND PERITONEAL DIALYSIS CE

For Profit

5352 CLAREMONT AVENUE

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94618

ALAMEDA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-317,972	Total Charges	1,290,358		Salary Expense	33.0%
Fixed Assets	31,945	Contract Allowance	9,356	0.7%	Fringe Benefits	3.4%
Other Assets	-161,485	Operating Revenue	1,281,002	99.3%		
Total Assets	-447,512	Operating Expense	1,291,313	100.8%	Current Ratio	(9.9)
Current Liabilities	32,083	Operating Margin	-10,311	-0.8%	Days to Collect	8.6
Long Term Liabilities	10,171	Other Income	-9,781	-0.8%	Avg Payment Days	7.1
Total Equity	-489,766	Other Expense	0	0.0%	Depreciation Rate	101.1%
Total Liab. and Equity	-447,512	Net Profit or Loss	(20,092)	-1.6%	Return on Equity	4.1%

552548 ONTARIO DIALYSIS

For Profit

1950 GROVE AVENUE SUITE101-105

12/31/2011 365 Days Settled

Short Term

ONTARIO, CA 91761

SAN BERNARDINO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	5,035,449	Total Charges	5,533,711		Salary Expense	34.2%
Fixed Assets	426,849	Contract Allowance	-150,849	-2.7%	Fringe Benefits	6.0%
Other Assets	1,000	Operating Revenue	5,684,560	102.7%		
Total Assets	5,463,298	Operating Expense	5,224,821	91.9%	Current Ratio	10.6
Current Liabilities	472,985	Operating Margin	459,739	8.1%	Days to Collect	54.7
Long Term Liabilities	36,250	Other Income	1,821	0.0%	Avg Payment Days	8.8
Total Equity	4,954,063	Other Expense	0	0.0%	Depreciation Rate	13.7%
Total Liab. and Equity	5,463,298	Net Profit or Loss	461,560	8.1%	Return on Equity	9.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552596 ONTARIO DIALYSIS CENTER, INC

For Profit

1001 WEST 6TH STREET

12/31/2011 365 Days Settled

Short Term

ONTARIO, CA 91764

SAN BERNARDINO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	232,446	Total Charges	2,822,070		Salary Expense	27.7%
Fixed Assets	224,846	Contract Allowance	0	0.0%	Fringe Benefits	2.8%
Other Assets	112,077	Operating Revenue	2,822,070	100.0%		
Total Assets	569,369	Operating Expense	2,411,167	85.4%	Current Ratio	3.7
Current Liabilities	63,138	Operating Margin	410,903	14.6%	Days to Collect	30.1
Long Term Liabilities	847,702	Other Income	0	0.0%	Avg Payment Days	9.6
Total Equity	-341,471	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	569,369	Net Profit or Loss	410,903	14.6%	Return on Equity	-120.3%

052850 ORANGEVALE DIALYSIS CENTER

For Profit

9267 GREENBACK LANE, SUITE A-2

12/31/2011 365 Days Settled

Short Term

ORANGEVALE, CA 95662

SACRAMENTO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,430,355	Total Charges	5,223,052		Salary Expense	36.1%
Fixed Assets	211,121	Contract Allowance	-76,386	-1.5%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	5,299,438	101.5%		
Total Assets	1,641,476	Operating Expense	3,881,768	73.2%	Current Ratio	9.6
Current Liabilities	149,344	Operating Margin	1,417,670	26.8%	Days to Collect	18.0
Long Term Liabilities	0	Other Income	-670,924	-12.7%	Avg Payment Days	8.3
Total Equity	1,492,133	Other Expense	0	0.0%	Depreciation Rate	10.1%
Total Liab. and Equity	1,641,477	Net Profit or Loss	746,746	14.1%	Return on Equity	50.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052876 OROVILLE DIALYSIS CLINIC

For Profit

3012 OLIVE HIGHWAY

9/30/2011 365 Days Reopened

Short Term

OROVILLE, CA 95965

BUTTE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	401,845	Total Charges	3,352,644		Salary Expense	43.4%
Fixed Assets	66,572	Contract Allowance	150,152	4.5%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	3,202,492	95.5%		
Total Assets	468,417	Operating Expense	3,401,924	106.2%	Current Ratio	0.3
Current Liabilities	1,557,121	Operating Margin	-199,432	-6.2%	Days to Collect	8.8
Long Term Liabilities	0	Other Income	53,471	1.7%	Avg Payment Days	13.7
Total Equity	-1,083,683	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	473,438	Net Profit or Loss	(145,961)	-4.6%	Return on Equity	13.5%

552684 OXNARD DIALYSIS #5557

12/31/2011 102 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,199,653	Total Charges	880,346		Salary Expense	27.2%
Fixed Assets	1,829,081	Contract Allowance	50,454	5.7%	Fringe Benefits	2.2%
Other Assets	15,268	Operating Revenue	829,892	94.3%		
Total Assets	-355,304	Operating Expense	1,390,479	167.5%	Current Ratio	(49.0)
Current Liabilities	44,856	Operating Margin	-560,587	-67.5%	Days to Collect	213.7
Long Term Liabilities	268,266	Other Income	0	0.0%	Avg Payment Days	3.3
Total Equity	-668,427	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	-355,305	Net Profit or Loss	(560,587)	-67.5%	Return on Equity	83.9%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052307 PACIFIC DIALYSIS

For Profit

2351 CLAY STREET, 4TH FLOOR
SAN FRANCISCO, CA 94114
SAN FRANCISCO
PALMETTO (CALIFORNIA (NORTH))

Cost Report not filed.

Short Term

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

552668 PACIFIC DIALYSIS

For Profit

2351 CLAY STREET, 4TH FLOOR
SAN FRANCISCO, CA 94114
SAN FRANCISCO
PALMETTO (CALIFORNIA (NORTH))

12/31/2011 334 Days Settled

Short Term

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-8,447,847	Total Charges	10,339,794		Salary Expense	32.3%
Fixed Assets	568,025	Contract Allowance	-190,973	-1.8%	Fringe Benefits	4.9%
Other Assets	11,584,781	Operating Revenue	10,530,767	101.8%		
Total Assets	3,704,959	Operating Expense	8,035,873	76.3%	Current Ratio	(21.9)
Current Liabilities	384,991	Operating Margin	2,494,894	23.7%	Days to Collect	88.3
Long Term Liabilities	272,500	Other Income	486	0.0%	Avg Payment Days	6.9
Total Equity	3,047,467	Other Expense	0	0.0%	Depreciation Rate	41.6%
Total Liab. and Equity	3,704,958	Net Profit or Loss	2,495,380	23.7%	Return on Equity	81.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052715 PACIFIC DIALYSIS SERVICES, INC

For Profit

1830 LOMITA BLVD

12/31/2011 365 Days Settled

Short Term

LOMITA, CA 90717

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,094,878	Total Charges	6,640,410		Salary Expense	28.2%
Fixed Assets	437,031	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	37,127,088	Operating Revenue	6,640,410	100.0%		
Total Assets	43,658,997	Operating Expense	4,542,125	68.4%	Current Ratio	2.5
Current Liabilities	2,430,572	Operating Margin	2,098,285	31.6%	Days to Collect	117.7
Long Term Liabilities	94,606	Other Income	20	0.0%	Avg Payment Days	62.5
Total Equity	41,133,819	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	43,658,997	Net Profit or Loss	2,098,305	31.6%	Return on Equity	5.1%

052821 PACIFIC SOUTH BAY DIALYSIS LLC

For Profit

1149 WEST 190TH STREET, SUITE 1004

12/31/2011 365 Days Settled

Short Term

GARDENA, CA 90248

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,094,878	Total Charges	7,753,247		Salary Expense	27.3%
Fixed Assets	437,031	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	37,127,088	Operating Revenue	7,753,247	100.0%		
Total Assets	43,658,997	Operating Expense	5,298,895	68.3%	Current Ratio	2.5
Current Liabilities	2,430,572	Operating Margin	2,454,352	31.7%	Days to Collect	100.8
Long Term Liabilities	94,606	Other Income	25	0.0%	Avg Payment Days	53.6
Total Equity	41,133,819	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	43,658,997	Net Profit or Loss	2,454,377	31.7%	Return on Equity	6.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052541 PALM SPRINGS DIALYSIS

For Profit

1061 INDIAN CANYON DRIVE

12/31/2011 365 Days Settled

Short Term

PALM SPRINGS, CA 92263

RIVERSIDE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	9,494,881	Total Charges	6,304,857		Salary Expense	38.9%
Fixed Assets	511,680	Contract Allowance	20,952	0.3%	Fringe Benefits	6.3%
Other Assets	290,816	Operating Revenue	6,283,905	99.7%		
Total Assets	10,297,377	Operating Expense	5,556,109	88.4%	Current Ratio	53.4
Current Liabilities	177,909	Operating Margin	727,796	11.6%	Days to Collect	12.2
Long Term Liabilities	0	Other Income	284	0.0%	Avg Payment Days	7.2
Total Equity	10,119,467	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	10,297,376	Net Profit or Loss	728,080	11.6%	Return on Equity	7.2%

052869 PALMDALE REGIONAL

For Profit

1643 EAST PALMDALE BLVD

12/31/2011 365 Days Settled

Short Term

PALMDALE, CA 93550

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,162,446	Total Charges	3,662,634		Salary Expense	29.9%
Fixed Assets	823,967	Contract Allowance	-42,955	-1.2%	Fringe Benefits	4.4%
Other Assets	1,944,929	Operating Revenue	3,705,589	101.2%		
Total Assets	606,450	Operating Expense	3,769,945	101.7%	Current Ratio	(18.7)
Current Liabilities	115,734	Operating Margin	-64,356	-1.7%	Days to Collect	64.0
Long Term Liabilities	0	Other Income	349	0.0%	Avg Payment Days	6.1
Total Equity	490,716	Other Expense	0	0.0%	Depreciation Rate	18.4%
Total Liab. and Equity	606,450	Net Profit or Loss	(64,007)	-1.7%	Return on Equity	-13.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552615 PALO ALTO MEDICAL FOUNDATION					Not for Profit	
704 EAST EL CAMINO REAL		5/30/2011 150 Days Settled*			Short Term	
MOUNTAIN VIEW, CA 94040						
SANTA CLARA						
PALMETTO (CALIFORNIA (NORTH))						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

052652 PARAMOUNT DIALYSIS CENTER					For Profit	
8319 ALONDRA BLVD		12/31/2011 365 Days Settled			Short Term	
PARAMOUNT, CA 90723						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement			Key Performanace Ind.	
Current Assets	3,821,559	Total Charges	8,095,078		Salary Expense	32.3%
Fixed Assets	224,185	Contract Allowance	-33,311	-0.4%	Fringe Benefits	5.1%
Other Assets	7,255,264	Operating Revenue	8,128,389	100.4%		
Total Assets	11,301,008	Operating Expense	6,480,378	79.7%	Current Ratio	14.0
Current Liabilities	272,904	Operating Margin	1,648,011	20.3%	Days to Collect	11.0
Long Term Liabilities	0	Other Income	1,367	0.0%	Avg Payment Days	8.7
Total Equity	11,028,102	Other Expense	0	0.0%	Depreciation Rate	8.3%
Total Liab. and Equity	11,301,006	Net Profit or Loss	1,649,378	20.3%	Return on Equity	15.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052888 PARKWAY KIDNEY CENTER

For Profit

2200 PLAZA PARKWAY, SUITE B1

12/31/2011 365 Days Settled

Short Term

MODESTO, CA 95350

STANISLAUS

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	769,733	Total Charges	3,487,645		Salary Expense	26.1%
Fixed Assets	354,267	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	5,751,750	Operating Revenue	3,487,645	100.0%		
Total Assets	6,875,750	Operating Expense	3,032,094	86.9%	Current Ratio	1.6
Current Liabilities	492,878	Operating Margin	455,551	13.1%	Days to Collect	26.8
Long Term Liabilities	324	Other Income	108	0.0%	Avg Payment Days	10.4
Total Equity	6,382,548	Other Expense	0	0.0%	Depreciation Rate	39.1%
Total Liab. and Equity	6,875,750	Net Profit or Loss	455,659	13.1%	Return on Equity	7.1%

552660 PASADENA FOOTHILLS DIALYSIS

For Profit

3722 EAST COLORADO BOULEVARD

12/31/2011 365 Days Settled

Short Term

PASADENA, CA 91107

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,518,056	Total Charges	3,516,466		Salary Expense	34.1%
Fixed Assets	2,081,152	Contract Allowance	-159,165	-4.5%	Fringe Benefits	4.5%
Other Assets	3,658	Operating Revenue	3,675,631	104.5%		
Total Assets	3,602,866	Operating Expense	3,169,360	86.2%	Current Ratio	14.9
Current Liabilities	102,190	Operating Margin	506,271	13.8%	Days to Collect	162.3
Long Term Liabilities	67,150	Other Income	-338,788	-9.2%	Avg Payment Days	10.1
Total Equity	3,433,526	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	3,602,866	Net Profit or Loss	167,483	4.6%	Return on Equity	4.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052833 PEAR TREE DIALYSIS

For Profit

126 NORTH ORCHARD

12/31/2011 365 Days Settled

Short Term

UKIAH, CA 95482

MENDOCINO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,600,764	Total Charges	3,144,086		Salary Expense	37.7%
Fixed Assets	120,582	Contract Allowance	-113,532	-3.6%	Fringe Benefits	5.5%
Other Assets	5,942	Operating Revenue	3,257,618	103.6%		
Total Assets	1,727,288	Operating Expense	3,011,281	92.4%	Current Ratio	11.7
Current Liabilities	136,719	Operating Margin	246,337	7.6%	Days to Collect	4.1
Long Term Liabilities	0	Other Income	-1,264	0.0%	Avg Payment Days	9.2
Total Equity	1,590,569	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	1,727,288	Net Profit or Loss	245,073	7.5%	Return on Equity	15.4%

552623 PEGASUS DIALYSIS, LLC

For Profit

3101 PEGASUS DRIVE SUITE 100

12/31/2011 365 Days Settled

Short Term

BAKERSFIELD, CA 93308

KERN

BLUE CROSS (TENNESSEE)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	612,252	Total Charges	3,651,342		Salary Expense	0.0%
Fixed Assets	1,446,229	Contract Allowance	2,310,473	63.3%	Fringe Benefits	8.2%
Other Assets	833,682	Operating Revenue	1,340,869	36.7%		
Total Assets	2,892,163	Operating Expense	4,111,498	306.6%	Current Ratio	1.4
Current Liabilities	443,145	Operating Margin	-2,770,629	-206.6%	Days to Collect	1,230.5
Long Term Liabilities	4,422,983	Other Income	335,414	25.0%	Avg Payment Days	18.8
Total Equity	-1,973,964	Other Expense	0	0.0%	Depreciation Rate	17.1%
Total Liab. and Equity	2,892,164	Net Profit or Loss	(2,435,215)	-181.6%	Return on Equity	123.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552585 PERITONEAL DIALYSIS CENTER OF AMERICA, INC

For Profit

3112 WEST BEVERLY BOULEVARD

12/31/2011 365 Days Settled

Short Term

MONTEBELLO, CA 90640

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	515,372	Total Charges	4,895,005		Salary Expense	24.3%
Fixed Assets	15,513	Contract Allowance	2,452,150	50.1%	Fringe Benefits	2.0%
Other Assets	65,766	Operating Revenue	2,442,855	49.9%		
Total Assets	596,651	Operating Expense	1,815,231	74.3%	Current Ratio	3.0
Current Liabilities	173,422	Operating Margin	627,624	25.7%	Days to Collect	27.3
Long Term Liabilities	0	Other Income	176	0.0%	Avg Payment Days	17.0
Total Equity	423,229	Other Expense	0	0.0%	Depreciation Rate	27.7%
Total Liab. and Equity	596,651	Net Profit or Loss	627,800	25.7%	Return on Equity	148.3%

552556 PISMO BEACH DIALYSIS

For Profit

320 JAMES WY STE 110

12/31/2011 396 Days Settled

Short Term

PISMO BEACH, CA 93449

SAN LUIS OBISPO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-4,560,924	Total Charges	2,389,298		Salary Expense	33.1%
Fixed Assets	417,136	Contract Allowance	-88,827	-3.7%	Fringe Benefits	5.2%
Other Assets	4,484,737	Operating Revenue	2,478,125	103.7%		
Total Assets	340,949	Operating Expense	2,274,591	91.8%	Current Ratio	(40.9)
Current Liabilities	111,572	Operating Margin	203,534	8.2%	Days to Collect	179.6
Long Term Liabilities	4,225	Other Income	107	0.0%	Avg Payment Days	4.6
Total Equity	225,152	Other Expense	0	0.0%	Depreciation Rate	29.2%
Total Liab. and Equity	340,949	Net Profit or Loss	203,641	8.2%	Return on Equity	90.4%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052568 PLEASANTON DIALYSIS CENTER

For Profit

5720 STONERIDGE MALL ROAD SUITE 160 12/31/2011 365 Days Settled

Short Term

PLEASANTON, CA 94568

ALAMEDA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	22,031,492	Total Charges	5,935,614		Salary Expense	38.5%
Fixed Assets	129,110	Contract Allowance	-116,899	-2.0%	Fringe Benefits	6.2%
Other Assets	6,379	Operating Revenue	6,052,513	102.0%		
Total Assets	22,166,981	Operating Expense	4,393,643	72.6%	Current Ratio	112.4
Current Liabilities	196,008	Operating Margin	1,658,870	27.4%	Days to Collect	8.5
Long Term Liabilities	1,121	Other Income	537	0.0%	Avg Payment Days	8.8
Total Equity	21,969,852	Other Expense	0	0.0%	Depreciation Rate	12.6%
Total Liab. and Equity	22,166,981	Net Profit or Loss	1,659,407	27.4%	Return on Equity	7.6%

052877 PLUMAS STREET DIALYSIS CENTER

For Profit

640 PLUMAS STREET 12/31/2011 365 Days Settled

Short Term

YUBA CITY, CA 95991

SUTTER

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,046,340	Total Charges	4,669,500		Salary Expense	34.9%
Fixed Assets	1,194,443	Contract Allowance	1,095,799	23.5%	Fringe Benefits	8.7%
Other Assets	8,478	Operating Revenue	3,573,701	76.5%		
Total Assets	2,249,261	Operating Expense	2,268,123	63.5%	Current Ratio	0.8
Current Liabilities	1,345,480	Operating Margin	1,305,578	36.5%	Days to Collect	22.6
Long Term Liabilities	20,690	Other Income	8,300	0.2%	Avg Payment Days	50.2
Total Equity	883,091	Other Expense	0	0.0%	Depreciation Rate	9.9%
Total Liab. and Equity	2,249,261	Net Profit or Loss	1,313,878	36.8%	Return on Equity	148.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052591 POMONA DIALYSIS				For Profit	
2111 N GAREY AVENUE		12/31/2011 365 Days Settled		Short Term	
POMONA, CA 91767					
LOS ANGELES					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	3,576,134	Total Charges	7,727,787		Salary Expense 31.3%
Fixed Assets	1,909,416	Contract Allowance	30,125	0.4%	Fringe Benefits 4.6%
Other Assets	3,013,592	Operating Revenue	7,697,662	99.6%	
Total Assets	8,499,142	Operating Expense	7,267,444	94.4%	Current Ratio 14.6
Current Liabilities	245,702	Operating Margin	430,218	5.6%	Days to Collect 18.3
Long Term Liabilities	281,315	Other Income	1,460	0.0%	Avg Payment Days 8.2
Total Equity	7,972,124	Other Expense	0	0.0%	Depreciation Rate 16.9%
Total Liab. and Equity	8,499,141	Net Profit or Loss	431,678	5.6%	Return on Equity 5.4%

052761 PREMIER DIALYSIS CENTER				For Profit	
7612 ATLANTIC AVENUE		12/31/2011 365 Days Settled		Short Term	
CUDAHY, CA 90201					
LOS ANGELES					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	14,430,292	Total Charges	11,140,893		Salary Expense 33.9%
Fixed Assets	271,509	Contract Allowance	-654,310	-5.9%	Fringe Benefits 5.7%
Other Assets	6,772,827	Operating Revenue	11,795,203	105.9%	
Total Assets	21,474,628	Operating Expense	8,954,409	75.9%	Current Ratio 41.0
Current Liabilities	351,748	Operating Margin	2,840,794	24.1%	Days to Collect 12.3
Long Term Liabilities	0	Other Income	172	0.0%	Avg Payment Days 9.8
Total Equity	21,122,880	Other Expense	0	0.0%	Depreciation Rate 22.6%
Total Liab. and Equity	21,474,628	Net Profit or Loss	2,840,966	24.1%	Return on Equity 13.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552657 QUALITY DIALYSIS CENTER

For Profit

801 SOUTH SAN GABRIEL BLVD

12/31/2011 365 Days Settled

Short Term

SAN GABRIEL, CA 91776

LOS ANGELES

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,065,811	Total Charges	60,818,602		Salary Expense	33.7%
Fixed Assets	1,573,420	Contract Allowance	52,055,069	85.6%	Fringe Benefits	1.8%
Other Assets	60,000	Operating Revenue	8,763,533	14.4%		
Total Assets	5,699,231	Operating Expense	6,359,102	72.6%	Current Ratio	1.0
Current Liabilities	4,023,949	Operating Margin	2,404,431	27.4%	Days to Collect	291.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	20.4
Total Equity	1,675,282	Other Expense	0	0.0%	Depreciation Rate	27.6%
Total Liab. and Equity	5,699,231	Net Profit or Loss	2,404,431	27.4%	Return on Equity	143.5%

052868 QUEEN'S DIALYSIS UNIT, INC

For Profit

1135 SOUTH SUNSET AVENUE, SUITE 103

12/31/2011 365 Days Settled

Short Term

WEST COVINA, CA 91790

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	25,540	Total Charges	11,925,453		Salary Expense	28.2%
Fixed Assets	209,275	Contract Allowance	8,774,573	73.6%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	3,150,880	26.4%		
Total Assets	234,815	Operating Expense	2,739,280	86.9%	Current Ratio	(1.3)
Current Liabilities	-19,799	Operating Margin	411,600	13.1%	Days to Collect	(12.5)
Long Term Liabilities	25,047	Other Income	1,020	0.0%	Avg Payment Days	5.0
Total Equity	229,567	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	234,815	Net Profit or Loss	412,620	13.1%	Return on Equity	179.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552590 QUOTIDIAN HOME DIALYSIS CLINIC

For Profit

1055 E LA HABRA BLVD, SUITE 6

12/31/2011 365 Days Settled

Short Term

LA HABRA, CA 90631

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,190,451	Total Charges	4,610,821		Salary Expense	35.2%
Fixed Assets	18,846	Contract Allowance	3,565,366	77.3%	Fringe Benefits	1.8%
Other Assets	0	Operating Revenue	1,045,455	22.7%		
Total Assets	1,209,297	Operating Expense	887,129	84.9%	Current Ratio	8.1
Current Liabilities	146,472	Operating Margin	158,326	15.1%	Days to Collect	13.1
Long Term Liabilities	36,479	Other Income	187	0.0%	Avg Payment Days	60.3
Total Equity	1,026,346	Other Expense	0	0.0%	Depreciation Rate	79.5%
Total Liab. and Equity	1,209,297	Net Profit or Loss	158,513	15.2%	Return on Equity	15.4%

052395 RADY CHILDREN'S HOSPITAL - SAN DIEGO ESRD

Not for Profit

3020 CHILDREN'S WAY

Cost Report not filed.

Short Term

SAN DIEGO, CA 92123

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052657 RAI- CORPORATE WAY- PALM DESERT				For Profit	
41501 CORPORATE WAY		12/31/2011 365 Days Settled		Short Term	
PALM DESERT, CA 92260					
RIVERSIDE					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	1,159,854	Total Charges	82,754,309	Salary Expense	35.2%
Fixed Assets	615,178	Contract Allowance	77,725,434	93.9%	Fringe Benefits 8.8%
Other Assets	0	Operating Revenue	5,028,875	6.1%	
Total Assets	1,775,032	Operating Expense	3,790,459	75.4%	Current Ratio 5.3
Current Liabilities	218,745	Operating Margin	1,238,416	24.6%	Days to Collect 21,639.6
Long Term Liabilities	0	Other Income	84,802	1.7%	Avg Payment Days 21.1
Total Equity	1,556,285	Other Expense	0	0.0%	Depreciation Rate 30.5%
Total Liab. and Equity	1,775,030	Net Profit or Loss	1,323,218	26.3%	Return on Equity 85.0%
552605 RAI- OAKLAND HOME PROGRAM 1				For Profit	
2710 TELEGRAPH AVENUE SUITE 205		12/31/2011 365 Days Settled		Short Term	
OAKLAND, CA 94612					
ALAMEDA					
BLUE CROSS (SOUTH CAROLINA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	853,642	Total Charges	30,324,566	Salary Expense	21.7%
Fixed Assets	61,491	Contract Allowance	27,929,116	92.1%	Fringe Benefits 4.4%
Other Assets	786,072	Operating Revenue	2,395,450	7.9%	
Total Assets	1,701,205	Operating Expense	1,618,785	67.6%	Current Ratio 11.5
Current Liabilities	74,479	Operating Margin	776,665	32.4%	Days to Collect 14,941.3
Long Term Liabilities	95,550	Other Income	115,732	4.8%	Avg Payment Days 16.3
Total Equity	1,531,176	Other Expense	0	0.0%	Depreciation Rate 39.1%
Total Liab. and Equity	1,701,205	Net Profit or Loss	892,397	37.3%	Return on Equity 58.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052721 RAI-2757 TELEGRAPH-OAKLAND

For Profit

2757 TELEGRAPH AVENUE

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94612

ALAMEDA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,246,606	Total Charges	118,286,238		Salary Expense	36.2%
Fixed Assets	1,017,659	Contract Allowance	111,138,362	94.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	7,147,876	6.0%		
Total Assets	2,264,265	Operating Expense	4,988,563	69.8%	Current Ratio	5.7
Current Liabilities	220,464	Operating Margin	2,159,313	30.2%	Days to Collect	41,343.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	14.4
Total Equity	2,043,773	Other Expense	0	0.0%	Depreciation Rate	27.3%
Total Liab. and Equity	2,264,237	Net Profit or Loss	2,159,313	30.2%	Return on Equity	105.7%

052534 RAI-EAST BAY-OAKLAND

For Profit

3012 SUMMIT STREET, SUITE 6630

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94609

ALAMEDA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	890,884	Total Charges	73,111,315		Salary Expense	34.1%
Fixed Assets	1,207,023	Contract Allowance	68,591,757	93.8%	Fringe Benefits	6.7%
Other Assets	138,208	Operating Revenue	4,519,558	6.2%		
Total Assets	2,236,115	Operating Expense	3,536,645	78.3%	Current Ratio	13.8
Current Liabilities	64,738	Operating Margin	982,913	21.7%	Days to Collect	14,262.0
Long Term Liabilities	857,580	Other Income	0	0.0%	Avg Payment Days	4.5
Total Equity	1,336,750	Other Expense	0	0.0%	Depreciation Rate	20.4%
Total Liab. and Equity	2,259,068	Net Profit or Loss	982,913	21.7%	Return on Equity	73.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052610 RAI - 2710 TELEGRAPH - OAKLAND

For Profit

2710 TELEGRAPH AVENUE

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94609

ALAMEDA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,528,688	Total Charges	123,735,974		Salary Expense	37.6%
Fixed Assets	827,784	Contract Allowance	115,708,974	93.5%	Fringe Benefits	8.5%
Other Assets	0	Operating Revenue	8,027,000	6.5%		
Total Assets	2,356,472	Operating Expense	5,506,876	68.6%	Current Ratio	5.3
Current Liabilities	288,791	Operating Margin	2,520,124	31.4%	Days to Collect	43,895.1
Long Term Liabilities	0	Other Income	29,426	0.4%	Avg Payment Days	16.4
Total Equity	2,067,682	Other Expense	0	0.0%	Depreciation Rate	43.0%
Total Liab. and Equity	2,356,473	Net Profit or Loss	2,549,550	31.8%	Return on Equity	123.3%

052835 RAI - BROADWAY - CHULA VISTA

For Profit

1181 BROADWAY, SUITE 5

12/31/2011 365 Days Settled

Short Term

CHULA VISTA, CA 91911

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	917,722	Total Charges	122,749,186		Salary Expense	38.6%
Fixed Assets	619,221	Contract Allowance	115,204,599	93.9%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	7,544,587	6.1%		
Total Assets	1,536,943	Operating Expense	5,920,350	78.5%	Current Ratio	5.4
Current Liabilities	169,953	Operating Margin	1,624,237	21.5%	Days to Collect	18,731.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.1
Total Equity	1,366,991	Other Expense	0	0.0%	Depreciation Rate	39.2%
Total Liab. and Equity	1,536,944	Net Profit or Loss	1,624,237	21.5%	Return on Equity	118.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052634 RAI - CENTINELA - INGLEWOOD

For Profit

1416 CENTINELLA AVENUE

12/31/2011 365 Days Settled

Short Term

INGLEWOOD, CA 90301

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	704,564	Total Charges	71,529,661		Salary Expense	35.4%
Fixed Assets	615,847	Contract Allowance	67,865,968	94.9%	Fringe Benefits	9.0%
Other Assets	0	Operating Revenue	3,663,693	5.1%		
Total Assets	1,320,411	Operating Expense	3,155,719	86.1%	Current Ratio	7.4
Current Liabilities	94,879	Operating Margin	507,974	13.9%	Days to Collect	23,283.4
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.3
Total Equity	1,225,532	Other Expense	0	0.0%	Depreciation Rate	25.1%
Total Liab. and Equity	1,320,411	Net Profit or Loss	507,974	13.9%	Return on Equity	41.4%

052752 RAI - CERES AVE - CHICO

For Profit

3011 CERES AVENUE, SUITE125

12/31/2011 365 Days Settled

Short Term

CHICO, CA 95973

BUTTE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	408,446	Total Charges	46,796,595		Salary Expense	34.0%
Fixed Assets	1,213,958	Contract Allowance	44,044,193	94.1%	Fringe Benefits	9.6%
Other Assets	0	Operating Revenue	2,752,402	5.9%		
Total Assets	1,622,404	Operating Expense	2,491,811	90.5%	Current Ratio	2.5
Current Liabilities	164,711	Operating Margin	260,591	9.5%	Days to Collect	42,254.7
Long Term Liabilities	0	Other Income	61,792	2.2%	Avg Payment Days	24.1
Total Equity	1,457,693	Other Expense	0	0.0%	Depreciation Rate	19.2%
Total Liab. and Equity	1,622,404	Net Profit or Loss	322,383	11.7%	Return on Equity	22.1%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052775 RAI - CESAR CHAVEZ - SAN FRANCISCO

For Profit

1750 CESAR CHAVEZ/ARMY ST SUITE A 12/31/2011 365 Days Settled

Short Term

SAN FRANCISCO, CA 94124

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,407,283	Total Charges	122,200,973		Salary Expense	37.4%
Fixed Assets	795,196	Contract Allowance	114,344,013	93.6%	Fringe Benefits	10.2%
Other Assets	0	Operating Revenue	7,856,960	6.4%		
Total Assets	2,202,479	Operating Expense	5,176,647	65.9%	Current Ratio	8.5
Current Liabilities	166,037	Operating Margin	2,680,313	34.1%	Days to Collect	38,865.5
Long Term Liabilities	0	Other Income	406	0.0%	Avg Payment Days	10.5
Total Equity	2,036,443	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	2,202,480	Net Profit or Loss	2,680,719	34.1%	Return on Equity	131.6%

552522 RAI - CHADBOURNE - FAIRFIELD

For Profit

490 CHADBOURNE ROAD 12/31/2011 365 Days Settled

Short Term

FAIRFIELD, CA 94533

SOLANO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	795,561	Total Charges	62,129,197		Salary Expense	35.0%
Fixed Assets	802,432	Contract Allowance	57,727,650	92.9%	Fringe Benefits	7.9%
Other Assets	0	Operating Revenue	4,401,547	7.1%		
Total Assets	1,597,993	Operating Expense	3,239,460	73.6%	Current Ratio	4.4
Current Liabilities	181,415	Operating Margin	1,162,087	26.4%	Days to Collect	36,975.4
Long Term Liabilities	0	Other Income	2,275	0.1%	Avg Payment Days	20.4
Total Equity	1,416,578	Other Expense	0	0.0%	Depreciation Rate	32.0%
Total Liab. and Equity	1,597,993	Net Profit or Loss	1,164,362	26.5%	Return on Equity	82.2%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052590 RAI - COMPTON - LOS ANGELES

For Profit

11859 COMPTON AVENUE

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90059

LOS ANGELES

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,102,329	Total Charges	129,220,931		Salary Expense	38.3%
Fixed Assets	706,778	Contract Allowance	122,834,687	95.1%	Fringe Benefits	10.3%
Other Assets	0	Operating Revenue	6,386,244	4.9%		
Total Assets	1,809,107	Operating Expense	5,462,327	85.5%	Current Ratio	8.5
Current Liabilities	130,443	Operating Margin	923,917	14.5%	Days to Collect	47,489.2
Long Term Liabilities	0	Other Income	11,476	0.2%	Avg Payment Days	8.4
Total Equity	1,678,664	Other Expense	0	0.0%	Depreciation Rate	19.1%
Total Liab. and Equity	1,809,107	Net Profit or Loss	935,393	14.6%	Return on Equity	55.7%

052742 RAI - EAST 14TH STREET - SAN LEANDRO

For Profit

198 E 14TH ST

12/31/2011 365 Days Settled

Short Term

SAN LEANDRO, CA 94577

ALAMEDA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	265,983	Total Charges	35,763,009		Salary Expense	39.4%
Fixed Assets	155,561	Contract Allowance	33,641,939	94.1%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	2,121,070	5.9%		
Total Assets	421,544	Operating Expense	2,115,172	99.7%	Current Ratio	2.1
Current Liabilities	127,340	Operating Margin	5,898	0.3%	Days to Collect	43,031.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	19.9
Total Equity	294,205	Other Expense	0	0.0%	Depreciation Rate	61.9%
Total Liab. and Equity	421,545	Net Profit or Loss	5,898	0.3%	Return on Equity	2.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552502 RAI - EAST FIRST STREET - TUSTIN

For Profit

535 EAST FIRST STREET

12/31/2011 365 Days Settled

Short Term

TUSTIN, CA 92780

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	629,746	Total Charges	49,930,577		Salary Expense	36.0%
Fixed Assets	233,760	Contract Allowance	47,414,639	95.0%	Fringe Benefits	8.1%
Other Assets	0	Operating Revenue	2,515,938	5.0%		
Total Assets	863,506	Operating Expense	2,329,572	92.6%	Current Ratio	9.9
Current Liabilities	63,463	Operating Margin	186,366	7.4%	Days to Collect	25,935.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	9.2
Total Equity	800,045	Other Expense	0	0.0%	Depreciation Rate	66.1%
Total Liab. and Equity	863,508	Net Profit or Loss	186,366	7.4%	Return on Equity	23.3%

052683 RAI - EAST OLYMPIC - LOS ANGELES

For Profit

5714 EAST OLYMPIC BLVD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90022

LOS ANGELES

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,024,565	Total Charges	87,624,949		Salary Expense	39.4%
Fixed Assets	334,887	Contract Allowance	83,014,644	94.7%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	4,610,305	5.3%		
Total Assets	1,359,452	Operating Expense	3,544,784	76.9%	Current Ratio	15.4
Current Liabilities	66,535	Operating Margin	1,065,521	23.1%	Days to Collect	41,242.8
Long Term Liabilities	0	Other Income	56,193	1.2%	Avg Payment Days	6.4
Total Equity	1,292,917	Other Expense	0	0.0%	Depreciation Rate	18.6%
Total Liab. and Equity	1,359,452	Net Profit or Loss	1,121,714	24.3%	Return on Equity	86.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052834 RAI - EL CAMINO REAL - OCEANSIDE

For Profit

2229C EL CAMINO REAL

12/31/2011 365 Days Settled

Short Term

OCEANSIDE, CA 92054

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,435,125	Total Charges	94,631,468		Salary Expense	32.0%
Fixed Assets	426,957	Contract Allowance	89,378,449	94.4%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	5,253,019	5.6%		
Total Assets	1,862,082	Operating Expense	3,822,039	72.8%	Current Ratio	9.7
Current Liabilities	147,457	Operating Margin	1,430,980	27.2%	Days to Collect	17,544.6
Long Term Liabilities	0	Other Income	148,499	2.8%	Avg Payment Days	13.6
Total Equity	1,720,520	Other Expense	0	0.0%	Depreciation Rate	32.8%
Total Liab. and Equity	1,867,977	Net Profit or Loss	1,579,479	30.1%	Return on Equity	91.8%

552542 RAI - ELK GROVE BLVD - ELK GROVE

For Profit

8139 ELK GROVE BLVD SUITE 200

12/31/2011 365 Days Settled

Short Term

ELK GROVE, CA 95758

SACRAMENTO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	135,723,402		Salary Expense	35.7%
Fixed Assets	0	Contract Allowance	127,052,248	93.6%	Fringe Benefits	9.1%
Other Assets	0	Operating Revenue	8,671,154	6.4%		
Total Assets	0	Operating Expense	5,816,782	67.1%	Current Ratio	
Current Liabilities	0	Operating Margin	2,854,372	32.9%	Days to Collect	5,713.1
Long Term Liabilities	0	Other Income	160,477	1.9%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	3,014,849	34.8%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052765 RAI - FAIRWAY - ROCKLIN

For Profit

6000 FAIRWAY DRIVE, SUITE 14

12/31/2011 365 Days Settled

Short Term

ROCKLIN, CA 95677

PLACER

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	537,234	Total Charges	37,160,761		Salary Expense	36.9%
Fixed Assets	268,617	Contract Allowance	34,571,629	93.0%	Fringe Benefits	9.6%
Other Assets	1,579,785	Operating Revenue	2,589,132	7.0%		
Total Assets	2,385,636	Operating Expense	1,998,396	77.2%	Current Ratio	5.6
Current Liabilities	95,560	Operating Margin	590,736	22.8%	Days to Collect	32,720.1
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	17.4
Total Equity	2,302,017	Other Expense	0	0.0%	Depreciation Rate	47.1%
Total Liab. and Equity	2,397,577	Net Profit or Loss	590,736	22.8%	Return on Equity	25.7%

052740 RAI - FLETCHER PARKWAY - EL CAJON

For Profit

858 FLETCHER PARKWAY

12/31/2011 365 Days Settled

Short Term

EL CAJON, CA 92021

SAN DIEGO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	462,262	Total Charges	61,017,641		Salary Expense	40.1%
Fixed Assets	355,985	Contract Allowance	57,395,406	94.1%	Fringe Benefits	9.8%
Other Assets	0	Operating Revenue	3,622,235	5.9%		
Total Assets	818,247	Operating Expense	3,019,582	83.4%	Current Ratio	4.1
Current Liabilities	112,929	Operating Margin	602,653	16.6%	Days to Collect	43,686.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	12.9
Total Equity	705,318	Other Expense	0	0.0%	Depreciation Rate	34.1%
Total Liab. and Equity	818,247	Net Profit or Loss	602,653	16.6%	Return on Equity	85.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052815 RAI - FOOTHILL BOULEVARD - OAKLAND

For Profit

7200 BANCROFT AVENUE SUITE 220

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94605

ALAMEDA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,144,628	Total Charges	100,885,103		Salary Expense	38.7%
Fixed Assets	509,421	Contract Allowance	94,938,312	94.1%	Fringe Benefits	10.6%
Other Assets	0	Operating Revenue	5,946,791	5.9%		
Total Assets	1,654,049	Operating Expense	4,700,253	79.0%	Current Ratio	6.5
Current Liabilities	176,308	Operating Margin	1,246,538	21.0%	Days to Collect	22,985.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	13.6
Total Equity	1,477,739	Other Expense	0	0.0%	Depreciation Rate	40.0%
Total Liab. and Equity	1,654,047	Net Profit or Loss	1,246,538	21.0%	Return on Equity	84.4%

052617 RAI - GARDEN GROVE BLVD - GARDEN GROVE

For Profit

12555 GARDEN GROVE BLVD #100

12/31/2011 365 Days Settled

Short Term

GARDEN GROVE, CA 92843

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	441,157	Total Charges	46,207,410		Salary Expense	39.8%
Fixed Assets	211,482	Contract Allowance	43,819,707	94.8%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	2,387,703	5.2%		
Total Assets	652,639	Operating Expense	1,916,235	80.3%	Current Ratio	4.2
Current Liabilities	104,701	Operating Margin	471,468	19.7%	Days to Collect	19,087.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	19.9
Total Equity	547,939	Other Expense	0	0.0%	Depreciation Rate	25.0%
Total Liab. and Equity	652,640	Net Profit or Loss	471,468	19.7%	Return on Equity	86.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552598 RAI - GOLDENWEST - WESTMINSTER

For Profit

15330 GOLDENWEST STREET

12/31/2011 365 Days Settled

Short Term

WESTMINSTER, CA 92683

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,520,780	Total Charges	130,006,249		Salary Expense	31.2%
Fixed Assets	1,001,285	Contract Allowance	121,052,616	93.1%	Fringe Benefits	8.5%
Other Assets	0	Operating Revenue	8,953,633	6.9%		
Total Assets	3,522,065	Operating Expense	6,497,143	72.6%	Current Ratio	6.0
Current Liabilities	418,869	Operating Margin	2,456,490	27.4%	Days to Collect	11,184.8
Long Term Liabilities	205,969	Other Income	58,201	0.7%	Avg Payment Days	23.5
Total Equity	2,907,807	Other Expense	0	0.0%	Depreciation Rate	16.0%
Total Liab. and Equity	3,532,645	Net Profit or Loss	2,514,691	28.1%	Return on Equity	86.5%

052507 RAI - HAIGHT - SAN FRANCISCO

For Profit

1800 HAIGHT ST

12/31/2011 365 Days Settled

Short Term

SAN FRANCISCO, CA 94117

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	694,994	Total Charges	67,387,450		Salary Expense	37.9%
Fixed Assets	323,874	Contract Allowance	63,267,909	93.9%	Fringe Benefits	10.1%
Other Assets	0	Operating Revenue	4,119,541	6.1%		
Total Assets	1,018,868	Operating Expense	3,166,338	76.9%	Current Ratio	7.6
Current Liabilities	91,768	Operating Margin	953,203	23.1%	Days to Collect	20,325.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	10.5
Total Equity	927,090	Other Expense	0	0.0%	Depreciation Rate	50.3%
Total Liab. and Equity	1,018,858	Net Profit or Loss	953,203	23.1%	Return on Equity	102.8%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552527 RAI - HARBOR BLVD - GARDEN GROVE

For Profit

12761 HARBOR BLVD

12/31/2011 365 Days Settled

Short Term

GARDEN GROVE, CA 92840

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,390,970	Total Charges	125,351,709		Salary Expense	33.9%
Fixed Assets	339,792	Contract Allowance	118,756,423	94.7%	Fringe Benefits	9.3%
Other Assets	0	Operating Revenue	6,595,286	5.3%		
Total Assets	1,730,762	Operating Expense	5,202,102	78.9%	Current Ratio	6.8
Current Liabilities	206,055	Operating Margin	1,393,184	21.1%	Days to Collect	21,796.4
Long Term Liabilities	0	Other Income	72,210	1.1%	Avg Payment Days	14.4
Total Equity	1,524,709	Other Expense	0	0.0%	Depreciation Rate	50.5%
Total Liab. and Equity	1,730,764	Net Profit or Loss	1,465,394	22.2%	Return on Equity	96.1%

052578 RAI - HARDING BLVD - ROSEVILLE

For Profit

218 HARDING BOULEVARD

12/31/2011 365 Days Settled

Short Term

ROSEVILLE, CA 95678

PLACER

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	493,406	Total Charges	46,574,461		Salary Expense	39.0%
Fixed Assets	426,934	Contract Allowance	43,444,634	93.3%	Fringe Benefits	13.6%
Other Assets	0	Operating Revenue	3,129,827	6.7%		
Total Assets	920,340	Operating Expense	2,504,938	80.0%	Current Ratio	3.8
Current Liabilities	129,768	Operating Margin	624,889	20.0%	Days to Collect	45,368.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	18.9
Total Equity	790,573	Other Expense	0	0.0%	Depreciation Rate	34.5%
Total Liab. and Equity	920,341	Net Profit or Loss	624,889	20.0%	Return on Equity	79.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052772 RAI - HOSPITAL CIRCLE - WESTMINSTER

For Profit

290 HOSPITAL CIRCLE

12/31/2011 365 Days Settled

Short Term

WESTMINSTER, CA 92683

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	591,846	Total Charges	56,545,908		Salary Expense	38.0%
Fixed Assets	145,325	Contract Allowance	53,564,362	94.7%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	2,981,546	5.3%		
Total Assets	737,171	Operating Expense	2,322,507	77.9%	Current Ratio	4.5
Current Liabilities	130,484	Operating Margin	659,039	22.1%	Days to Collect	65,117.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	19.2
Total Equity	606,688	Other Expense	0	0.0%	Depreciation Rate	57.3%
Total Liab. and Equity	737,172	Net Profit or Loss	659,039	22.1%	Return on Equity	108.6%

052727 RAI - INDIANA COURT - REDLANDS

For Profit

1210 INDIANA COURT

12/31/2011 365 Days *Settled*

Short Term

REDLANDS, CA 92373

SAN BERNARDINO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,231,213	Total Charges	95,828,388		Salary Expense	32.8%
Fixed Assets	311,539	Contract Allowance	90,289,888	94.2%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	5,538,500	5.8%		
Total Assets	1,542,752	Operating Expense	4,513,978	81.5%	Current Ratio	4.6
Current Liabilities	268,354	Operating Margin	1,024,522	18.5%	Days to Collect	23,489.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	21.4
Total Equity	1,274,399	Other Expense	0	0.0%	Depreciation Rate	43.4%
Total Liab. and Equity	1,542,753	Net Profit or Loss	1,024,522	18.5%	Return on Equity	80.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552628 RAI - JUNIPER FONTANA

12/31/2011 365 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,379,649	Total Charges	106,760,100		Salary Expense	34.2%
Fixed Assets	1,150,429	Contract Allowance	100,931,072	94.5%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	5,829,028	5.5%		
Total Assets	2,530,078	Operating Expense	4,726,776	81.1%	Current Ratio	13.1
Current Liabilities	105,454	Operating Margin	1,102,252	18.9%	Days to Collect	21,048.1
Long Term Liabilities	0	Other Income	105,185	1.8%	Avg Payment Days	7.5
Total Equity	2,424,625	Other Expense	0	0.0%	Depreciation Rate	22.3%
Total Liab. and Equity	2,530,079	Net Profit or Loss	1,207,437	20.7%	Return on Equity	49.8%

052898 RAI - LAGUNA CANYON - IRVINE

For Profit

16255 LAGUNA CANYON ROAD

12/31/2011 365 Days Settled

Short Term

IRVINE, CA 92618

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	569,580	Total Charges	47,237,260		Salary Expense	30.4%
Fixed Assets	563,518	Contract Allowance	44,349,444	93.9%	Fringe Benefits	8.1%
Other Assets	0	Operating Revenue	2,887,816	6.1%		
Total Assets	1,133,098	Operating Expense	2,434,080	84.3%	Current Ratio	2.0
Current Liabilities	280,079	Operating Margin	453,736	15.7%	Days to Collect	54,309.3
Long Term Liabilities	0	Other Income	35,065	1.2%	Avg Payment Days	41.9
Total Equity	853,019	Other Expense	0	0.0%	Depreciation Rate	34.6%
Total Liab. and Equity	1,133,098	Net Profit or Loss	488,801	16.9%	Return on Equity	57.3%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052779 RAI - MISSION GORGE - SAN DIEGO

For Profit

7007 MISSION GORGE RD 1ST FLOOR 12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92120

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,429,808	Total Charges	182,762,448		Salary Expense	36.9%
Fixed Assets	755,848	Contract Allowance	172,759,256	94.5%	Fringe Benefits	9.9%
Other Assets	0	Operating Revenue	10,003,192	5.5%		
Total Assets	2,185,656	Operating Expense	7,819,979	78.2%	Current Ratio	3.3
Current Liabilities	430,473	Operating Margin	2,183,213	21.8%	Days to Collect	21,078.8
Long Term Liabilities	0	Other Income	29,028	0.3%	Avg Payment Days	19.8
Total Equity	1,755,183	Other Expense	0	0.0%	Depreciation Rate	18.2%
Total Liab. and Equity	2,185,656	Net Profit or Loss	2,212,241	22.1%	Return on Equity	126.0%

052894 RAI - MONROE- INDIO

For Profit

46-767 MONROE STREET, SUITE 101 12/31/2011 365 Days Settled

Short Term

INDIO, CA 92201

RIVERSIDE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	891,592	Total Charges	77,958,122		Salary Expense	37.9%
Fixed Assets	535,422	Contract Allowance	73,721,956	94.6%	Fringe Benefits	9.9%
Other Assets	0	Operating Revenue	4,236,166	5.4%		
Total Assets	1,427,014	Operating Expense	3,264,661	77.1%	Current Ratio	8.1
Current Liabilities	109,916	Operating Margin	971,505	22.9%	Days to Collect	21,235.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	12.3
Total Equity	1,317,098	Other Expense	0	0.0%	Depreciation Rate	30.5%
Total Liab. and Equity	1,427,014	Net Profit or Loss	971,505	22.9%	Return on Equity	73.8%

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052798 RAI - NEWHOPE - FOUNTAIN VALLEY

For Profit

17197 NEWHOPE STREET, SUITES A B C D 12/31/2011 365 Days Settled

Short Term

FOUNTAIN VALLEY, CA 92708

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,863,972	Total Charges	129,765,461		Salary Expense	38.9%
Fixed Assets	372,939	Contract Allowance	122,190,401	94.2%	Fringe Benefits	8.6%
Other Assets	0	Operating Revenue	7,575,060	5.8%		
Total Assets	2,236,911	Operating Expense	5,368,435	70.9%	Current Ratio	4.9
Current Liabilities	381,586	Operating Margin	2,206,625	29.1%	Days to Collect	22,142.1
Long Term Liabilities	0	Other Income	91,033	1.2%	Avg Payment Days	25.9
Total Equity	1,857,276	Other Expense	0	0.0%	Depreciation Rate	27.1%
Total Liab. and Equity	2,238,862	Net Profit or Loss	2,297,658	30.3%	Return on Equity	123.7%

052705 RAI - NORTH CALIFORNIA - STOCKTON

For Profit

2350 N CALIFORNIA STREET

12/31/2011 365 Days *Settled*

Short Term

STOCKTON, CA 95204

SAN JOAQUIN

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	727,573	Total Charges	57,579,843		Salary Expense	40.7%
Fixed Assets	309,044	Contract Allowance	54,094,838	93.9%	Fringe Benefits	11.5%
Other Assets	0	Operating Revenue	3,485,005	6.1%		
Total Assets	1,036,617	Operating Expense	2,827,133	81.1%	Current Ratio	5.0
Current Liabilities	145,219	Operating Margin	657,872	18.9%	Days to Collect	25,155.4
Long Term Liabilities	0	Other Income	14,358	0.4%	Avg Payment Days	17.3
Total Equity	891,401	Other Expense	0	0.0%	Depreciation Rate	41.8%
Total Liab. and Equity	1,036,620	Net Profit or Loss	672,230	19.3%	Return on Equity	75.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052863 RAI - NORTH RIVERSIDE - RIALTO

For Profit

1850 NORTH RIVERSIDE AVENUE, SUITE 12/31/2011 365 Days Settled
150

Short Term

RIALTO, CA 92376

SAN BERNARDINO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,019,750	Total Charges	87,027,112		Salary Expense	38.7%
Fixed Assets	379,737	Contract Allowance	82,315,371	94.6%	Fringe Benefits	9.7%
Other Assets	0	Operating Revenue	4,711,741	5.4%		
Total Assets	1,399,487	Operating Expense	3,555,144	75.5%	Current Ratio	6.0
Current Liabilities	168,610	Operating Margin	1,156,597	24.5%	Days to Collect	25,272.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	16.3
Total Equity	1,230,876	Other Expense	0	0.0%	Depreciation Rate	43.4%
Total Liab. and Equity	1,399,486	Net Profit or Loss	1,156,597	24.5%	Return on Equity	94.0%

052575 RAI - NORTH WATERMAN - SAN BERNARDINO

For Profit

1500 NORTH WATERMAN AVENUE 12/31/2011 365 Days Settled

Short Term

SAN BERNARDINO, CA 92404

SAN BERNARDINO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,664,690	Total Charges	118,959,754		Salary Expense	36.9%
Fixed Assets	464,706	Contract Allowance	112,121,161	94.3%	Fringe Benefits	10.1%
Other Assets	0	Operating Revenue	6,838,593	5.7%		
Total Assets	2,129,396	Operating Expense	5,121,689	74.9%	Current Ratio	9.3
Current Liabilities	179,238	Operating Margin	1,716,904	25.1%	Days to Collect	24,896.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	12.2
Total Equity	1,950,157	Other Expense	0	0.0%	Depreciation Rate	45.5%
Total Liab. and Equity	2,129,395	Net Profit or Loss	1,716,904	25.1%	Return on Equity	88.0%

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052728 RAI - OCEAN AVENUE - SAN FRANCISCO

For Profit

1738 OCEAN AVE

12/31/2011 365 Days Settled

Short Term

SAN FRANCISCO, CA 94112

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,828,548	Total Charges	128,340,092		Salary Expense	37.1%
Fixed Assets	810,684	Contract Allowance	119,418,450	93.0%	Fringe Benefits	9.0%
Other Assets	0	Operating Revenue	8,921,642	7.0%		
Total Assets	2,639,232	Operating Expense	5,411,143	60.7%	Current Ratio	6.1
Current Liabilities	301,966	Operating Margin	3,510,499	39.3%	Days to Collect	18,370.4
Long Term Liabilities	0	Other Income	130,782	1.5%	Avg Payment Days	19.5
Total Equity	2,337,267	Other Expense	0	0.0%	Depreciation Rate	31.9%
Total Liab. and Equity	2,639,233	Net Profit or Loss	3,641,281	40.8%	Return on Equity	155.8%

552540 RAI - SECRET RAVINE PARKWAY - ROSEVILLE

For Profit

1451 SECRET RAVINE PARKWAY, BLDG D, STE 130

12/31/2011 365 Days Settled

Short Term

ROSEVILLE, CA 95661

PLACER

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,394,986	Total Charges	88,949,953		Salary Expense	31.9%
Fixed Assets	403,511	Contract Allowance	82,846,183	93.1%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	6,103,770	6.9%		
Total Assets	1,798,497	Operating Expense	4,178,257	68.5%	Current Ratio	4.6
Current Liabilities	302,005	Operating Margin	1,925,513	31.5%	Days to Collect	30,705.7
Long Term Liabilities	0	Other Income	35,908	0.6%	Avg Payment Days	26.4
Total Equity	1,496,493	Other Expense	0	0.0%	Depreciation Rate	52.1%
Total Liab. and Equity	1,798,498	Net Profit or Loss	1,961,421	32.1%	Return on Equity	131.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552687 RAI - SOUTH BRAND SAN FERNANDO

12/31/2011 121 Days Settled

, CA

Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	53,130	Total Charges	642,900		Salary Expense 37.8%
Fixed Assets	522,499	Contract Allowance	608,573	94.7%	Fringe Benefits 10.1%
Other Assets	0	Operating Revenue	34,327	5.3%	
Total Assets	575,629	Operating Expense	336,889	981.4%	Current Ratio 5.2
Current Liabilities	10,139	Operating Margin	-302,562	-881.4%	Days to Collect 4,439.2
Long Term Liabilities	0	Other Income	16,131	47.0%	Avg Payment Days 3.6
Total Equity	570,538	Other Expense	0	0.0%	Depreciation Rate 18.5%
Total Liab. and Equity	580,677	Net Profit or Loss	(286,431)	-834.4%	Return on Equity -50.2%

552648 RAI - STERLING PKWY. - LINCOLN

Not for Profit

811 STERLING PKWY., BUILDING 11

12/31/2011 365 Days Settled

Short Term

LINCOLN, CA 95648

PLACER

PALMETTO (CALIFORNIA)

Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	636,618	Total Charges	27,049,021		Salary Expense	34.6%
Fixed Assets	1,279,338	Contract Allowance	25,182,347	93.1%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	1,866,674	6.9%		
Total Assets	1,915,956	Operating Expense	1,736,645	93.0%	Current Ratio	14.7
Current Liabilities	43,388	Operating Margin	130,029	7.0%	Days to Collect	13,235.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	9.1
Total Equity	1,872,567	Other Expense	0	0.0%	Depreciation Rate	20.8%
Total Liab. and Equity	1,915,955	Net Profit or Loss	130,029	7.0%	Return on Equity	6.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052817 RAI - WEST C - COLTON

For Profit

1275 WEST C STREET

12/31/2011 365 Days Settled

Short Term

COLTON, CA 92324

SAN BERNARDINO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,239,784	Total Charges	70,810,550		Salary Expense	34.5%
Fixed Assets	295,027	Contract Allowance	67,196,325	94.9%	Fringe Benefits	8.7%
Other Assets	2,070,678	Operating Revenue	3,614,225	5.1%		
Total Assets	3,605,489	Operating Expense	3,206,272	88.7%	Current Ratio	13.0
Current Liabilities	95,587	Operating Margin	407,953	11.3%	Days to Collect	21,955.7
Long Term Liabilities	200,000	Other Income	0	0.0%	Avg Payment Days	10.3
Total Equity	3,309,900	Other Expense	0	0.0%	Depreciation Rate	25.3%
Total Liab. and Equity	3,605,487	Net Profit or Loss	407,953	11.3%	Return on Equity	12.3%

052703 RAI - WEST MARCH - BROOKSIDE

For Profit

3115 WEST MARCH LANE

12/31/2011 365 Days *Settled*

Short Term

STOCKTON, CA 95219

SAN JOAQUIN

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,058,484	Total Charges	94,073,329		Salary Expense	36.7%
Fixed Assets	424,585	Contract Allowance	88,674,730	94.3%	Fringe Benefits	8.4%
Other Assets	0	Operating Revenue	5,398,599	5.7%		
Total Assets	1,483,069	Operating Expense	4,154,452	77.0%	Current Ratio	4.6
Current Liabilities	229,760	Operating Margin	1,244,147	23.0%	Days to Collect	56,283.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	20.2
Total Equity	1,253,310	Other Expense	0	0.0%	Depreciation Rate	37.9%
Total Liab. and Equity	1,483,070	Net Profit or Loss	1,244,147	23.0%	Return on Equity	99.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552636 RAI E 6TH STREET BEAUMONT

For Profit

1536 E 6TH STREET

12/31/2011 365 Days Settled

Short Term

BEAUMONT, CA 92223

RIVERSIDE

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	790,308	Total Charges	44,080,413		Salary Expense	30.3%
Fixed Assets	1,410,885	Contract Allowance	41,391,722	93.9%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	2,688,691	6.1%		
Total Assets	2,201,193	Operating Expense	2,292,033	85.2%	Current Ratio	18.0
Current Liabilities	43,904	Operating Margin	396,658	14.8%	Days to Collect	15,785.3
Long Term Liabilities	0	Other Income	58,302	2.2%	Avg Payment Days	6.8
Total Equity	2,157,290	Other Expense	0	0.0%	Depreciation Rate	17.5%
Total Liab. and Equity	2,201,194	Net Profit or Loss	454,960	16.9%	Return on Equity	21.1%

552519 RANCHO DIALYSIS CLINIC

Not for Profit

10294 ROCKINGHAM DRIVE

9/30/2011 365 Days Settled

Short Term

RANCHO CORDOVA, CA 95827

SACRAMENTO

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	303,982	Total Charges	2,142,619		Salary Expense	42.3%
Fixed Assets	120,865	Contract Allowance	112,180	5.2%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	2,030,439	94.8%		
Total Assets	424,847	Operating Expense	1,994,740	98.2%	Current Ratio	0.2
Current Liabilities	1,833,360	Operating Margin	35,699	1.8%	Days to Collect	8.0
Long Term Liabilities	0	Other Income	24,448	1.2%	Avg Payment Days	14.4
Total Equity	-1,408,514	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	424,846	Net Profit or Loss	60,147	3.0%	Return on Equity	-4.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552557 RED BLUFF DIALYSIS CENTER

For Profit

2455 SISTER MARY COLUMBIA DRIVE

12/31/2011 365 Days Submitted

Short Term

RED BLUFF, CA 96080

TEHAMA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,916,142	Total Charges	1,844,881		Salary Expense	30.1%
Fixed Assets	641,529	Contract Allowance	-99,020	-5.4%	Fringe Benefits	3.9%
Other Assets	0	Operating Revenue	1,943,901	105.4%		
Total Assets	-1,274,613	Operating Expense	1,977,393	101.7%	Current Ratio	(44.2)
Current Liabilities	43,373	Operating Margin	-33,492	-1.7%	Days to Collect	38.9
Long Term Liabilities	0	Other Income	108	0.0%	Avg Payment Days	5.9
Total Equity	-1,097,479	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	-1,054,106	Net Profit or Loss	(33,384)	-1.7%	Return on Equity	3.0%

052528 REDDING DIALYSIS CENTER

For Profit

1876 PARK MARINA DRIVE

12/31/2011 365 Days Settled

Short Term

REDDING, CA 96001

SHASTA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	16,675,436	Total Charges	5,885,226		Salary Expense	33.3%
Fixed Assets	162,291	Contract Allowance	19,277	0.3%	Fringe Benefits	4.8%
Other Assets	11,603	Operating Revenue	5,865,949	99.7%		
Total Assets	16,849,330	Operating Expense	4,651,808	79.3%	Current Ratio	86.8
Current Liabilities	192,154	Operating Margin	1,214,141	20.7%	Days to Collect	7.8
Long Term Liabilities	12,774	Other Income	941	0.0%	Avg Payment Days	9.3
Total Equity	16,644,405	Other Expense	0	0.0%	Depreciation Rate	6.3%
Total Liab. and Equity	16,849,333	Net Profit or Loss	1,215,082	20.7%	Return on Equity	7.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552665 REDWOOD CITY DIALYSIS

For Profit

1000 MARSHALL STREET

12/31/2011 365 Days Settled

Short Term

REDWOOD CITY, CA 94063

SAN MATEO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-4,415,347	Total Charges	2,171,080		Salary Expense	31.5%
Fixed Assets	2,916,199	Contract Allowance	1,117	0.1%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	2,169,963	99.9%		
Total Assets	-1,499,148	Operating Expense	3,029,743	139.6%	Current Ratio	(53.4)
Current Liabilities	82,673	Operating Margin	-859,780	-39.6%	Days to Collect	188.3
Long Term Liabilities	0	Other Income	473	0.0%	Avg Payment Days	7.3
Total Equity	-1,581,820	Other Expense	0	0.0%	Depreciation Rate	15.9%
Total Liab. and Equity	-1,499,147	Net Profit or Loss	(859,307)	-39.6%	Return on Equity	54.3%

552688 RICHMOND DIALYSIS #2321

12/31/2011 32 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,505,646	Total Charges	69,856		Salary Expense	39.9%
Fixed Assets	1,934,877	Contract Allowance	1,907	2.7%	Fringe Benefits	4.7%
Other Assets	-2,055	Operating Revenue	67,949	97.3%		
Total Assets	-572,824	Operating Expense	673,060	990.5%	Current Ratio	(65.8)
Current Liabilities	38,078	Operating Margin	-605,111	-890.5%	Days to Collect	35.4
Long Term Liabilities	5,527	Other Income	0	0.0%	Avg Payment Days	1.1
Total Equity	-616,429	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	-572,824	Net Profit or Loss	(605,111)	-890.5%	Return on Equity	98.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052393 RIVERSIDE COMMUNITY HOSPITAL

For Profit

4445 MAGNOLIA AVE

Cost Report not filed.

Short Term

RIVERSIDE, CA 92501

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

052532 RIVERSIDE DIALYSIS CENTER

For Profit

4361 LATHAM ST, STE 100

12/31/2011 365 Days Settled

Short Term

RIVERSIDE, CA 92501

SAN BERNARDINO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	10,400,589	Total Charges	6,544,082		Salary Expense	28.6%
Fixed Assets	966,053	Contract Allowance	-19,047	-0.3%	Fringe Benefits	4.7%
Other Assets	13,775,608	Operating Revenue	6,563,129	100.3%		
Total Assets	25,142,250	Operating Expense	7,495,777	114.2%	Current Ratio	36.2
Current Liabilities	287,559	Operating Margin	-932,648	-14.2%	Days to Collect	14.6
Long Term Liabilities	315,503	Other Income	512	0.0%	Avg Payment Days	7.6
Total Equity	24,539,189	Other Expense	0	0.0%	Depreciation Rate	31.6%
Total Liab. and Equity	25,142,251	Net Profit or Loss	(932,136)	-14.2%	Return on Equity	-3.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552627 RIVERSIDE PD CENTRAL

For Profit

3660 PARK SIERRA DRIVE, SUITE 108

12/31/2011 365 Days Settled

Short Term

RIVERSIDE, CA 92505

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,412,934	Total Charges	10,560,069		Salary Expense	22.5%
Fixed Assets	438,534	Contract Allowance	-4,716,996	-44.7%	Fringe Benefits	3.2%
Other Assets	7,000	Operating Revenue	15,277,065	144.7%		
Total Assets	1,858,468	Operating Expense	7,892,205	51.7%	Current Ratio	1.5
Current Liabilities	935,681	Operating Margin	7,384,860	48.3%	Days to Collect	21.3
Long Term Liabilities	-13,167,512	Other Income	7,097	0.0%	Avg Payment Days	16.8
Total Equity	14,090,298	Other Expense	0	0.0%	Depreciation Rate	38.6%
Total Liab. and Equity	1,858,467	Net Profit or Loss	7,391,957	48.4%	Return on Equity	52.5%

053520 ROSE GARDEN DIALYSIS CENTER

Not for Profit

999 W TAYLOR STREET

Cost Report not filed.

Short Term

SAN JOSE, CA 95126

SANTA CLARA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052791 ROSEMEAD DIALYSIS

For Profit

7403 HELLMAN AVENUE

12/31/2011 365 Days Settled

Short Term

ROSEMEAD, CA 91770

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	213,840	Total Charges	2,104,337		Salary Expense	32.5%
Fixed Assets	979,797	Contract Allowance	0	0.0%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	2,104,337	100.0%		
Total Assets	1,193,637	Operating Expense	2,005,176	95.3%	Current Ratio	3.1
Current Liabilities	68,732	Operating Margin	99,161	4.7%	Days to Collect	34.5
Long Term Liabilities	123,448	Other Income	24,637	1.2%	Avg Payment Days	0.8
Total Equity	1,001,457	Other Expense	0	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	1,193,637	Net Profit or Loss	123,798	5.9%	Return on Equity	12.4%

552511 ROSEMEAD SPRINGS DIALYSIS CENTER

For Profit

3212 ROSEMEAD BLVD

Cost Report not filed.

Short Term

EL MONTE, CA 91731

LOS ANGELES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052808 SADDLEBACK DIALYSIS

For Profit

23141 PLAZA POINTE DRIVE

12/31/2011 365 Days Settled

Short Term

LAGUNA HILLS, CA 92653

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	12,400,720	Total Charges	6,686,116		Salary Expense	33.6%
Fixed Assets	156,803	Contract Allowance	-117,623	-1.8%	Fringe Benefits	5.4%
Other Assets	768,458	Operating Revenue	6,803,739	101.8%		
Total Assets	13,325,981	Operating Expense	4,976,838	73.1%	Current Ratio	41.1
Current Liabilities	301,849	Operating Margin	1,826,901	26.9%	Days to Collect	10.4
Long Term Liabilities	-3,348	Other Income	861	0.0%	Avg Payment Days	7.5
Total Equity	13,027,479	Other Expense	0	0.0%	Depreciation Rate	17.6%
Total Liab. and Equity	13,325,980	Net Profit or Loss	1,827,762	26.9%	Return on Equity	14.0%

052355 SAINT VINCENT MED CTR RENAL TX CTR

Not for Profit

2131 WEST THIRD STREET

Cost Report not filed.

Short Term

LOS ANGELES, CA 90057

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052582 SAINT VINCENTS DIALYSIS CENTER				Not for Profit		
201 S ALVARADO ST SUITE 220		6/30/2011 365 Days Settled		Short Term		
LOS ANGELES, CA 90057						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	3,256,625	Total Charges	15,711,493	Salary Expense	38.8%	
Fixed Assets	0	Contract Allowance	10,707,372	68.1%	Fringe Benefits	11.9%
Other Assets	0	Operating Revenue	5,004,121	31.9%		
Total Assets	3,256,625	Operating Expense	4,534,755	90.6%	Current Ratio	3.9
Current Liabilities	828,149	Operating Margin	469,366	9.4%	Days to Collect	115.2
Long Term Liabilities	0	Other Income	247,822	5.0%	Avg Payment Days	10.1
Total Equity	2,428,476	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	3,256,625	Net Profit or Loss	717,188	14.3%	Return on Equity	29.5%

052602 SALINAS VALLEY DIALYSIS CENTER				For Profit		
955 BLANCO CIRCLE STE C		12/31/2011 365 Days Settled		Short Term		
SALINAS, CA 93901						
MONTEREY						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	13,439,361	Total Charges	10,692,548	Salary Expense	33.6%	
Fixed Assets	542,321	Contract Allowance	-173,157	-1.6%	Fringe Benefits	5.1%
Other Assets	7,675,050	Operating Revenue	10,865,705	101.6%		
Total Assets	21,656,732	Operating Expense	8,448,579	77.8%	Current Ratio	27.4
Current Liabilities	490,656	Operating Margin	2,417,126	22.2%	Days to Collect	10.0
Long Term Liabilities	0	Other Income	920	0.0%	Avg Payment Days	8.9
Total Equity	21,166,075	Other Expense	0	0.0%	Depreciation Rate	9.8%
Total Liab. and Equity	21,656,731	Net Profit or Loss	2,418,046	22.3%	Return on Equity	11.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552565 SAN BERNARDINO VALLEY HOME DIALYSIS CENTER

For Profit

1500 NORTH WATERMAN SUITE B

12/31/2011 365 Days Settled

Short Term

SAN BERNARDINO, CA 92404

SAN BERNARDINO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	17,987	Total Charges	1,527,927		Salary Expense	16.4%
Fixed Assets	141,723	Contract Allowance	0	0.0%	Fringe Benefits	2.1%
Other Assets	0	Operating Revenue	1,527,927	100.0%		
Total Assets	159,710	Operating Expense	1,498,484	98.1%	Current Ratio	142.8
Current Liabilities	126	Operating Margin	29,443	1.9%	Days to Collect	4.3
Long Term Liabilities	473,161	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	473,287	Net Profit or Loss	29,443	1.9%	Return on Equity	0.0%

052500 SAN DIEGO DIALYSIS SERVICES, INC

For Profit

3960 THIRD AVE

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92103

SAN DIEGO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	670,051	Total Charges	3,595,428		Salary Expense	29.5%
Fixed Assets	986,863	Contract Allowance	0	0.0%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	3,595,428	100.0%		
Total Assets	1,656,914	Operating Expense	3,787,792	105.4%	Current Ratio	(3.2)
Current Liabilities	-206,818	Operating Margin	-192,364	-5.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.3)
Total Equity	-1,450,095	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	-1,656,913	Net Profit or Loss	(192,364)	-5.4%	Return on Equity	13.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052536 SAN DIEGO DIALYSIS SERVICES, INC

For Profit

303 WEST 26TH STREET

12/31/2011 365 Days Settled

Short Term

NATIONAL CITY, CA 91950

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	728,052	Total Charges	4,523,638		Salary Expense	31.5%
Fixed Assets	5,166,624	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	4,523,638	100.0%		
Total Assets	5,894,676	Operating Expense	4,444,152	98.2%	Current Ratio	(2.9)
Current Liabilities	-255,133	Operating Margin	79,486	1.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.8)
Total Equity	-5,639,544	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	-5,894,677	Net Profit or Loss	79,486	1.8%	Return on Equity	-1.4%

052653 SAN DIEGO DIALYSIS SERVICES, INC

For Profit

2252 VERUS STREET

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92154

SAN DIEGO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	890,124	Total Charges	5,312,753		Salary Expense	32.0%
Fixed Assets	6,389,269	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	5,312,753	100.0%		
Total Assets	7,279,393	Operating Expense	5,145,762	96.9%	Current Ratio	(2.6)
Current Liabilities	-343,246	Operating Margin	166,991	3.1%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.7)
Total Equity	-6,936,148	Other Expense	0	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	-7,279,394	Net Profit or Loss	166,991	3.1%	Return on Equity	-2.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052678 SAN DIEGO DIALYSIS SERVICES, INC

For Profit

720 GATEWAY CENTER DRIVE

12/31/2011 365 Days Submitted

Short Term

SAN DIEGO, CA 92102

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	876,910	Total Charges	4,953,997		Salary Expense	28.4%
Fixed Assets	5,050,197	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	4,953,997	100.0%		
Total Assets	5,927,107	Operating Expense	5,018,035	101.3%	Current Ratio	(3.6)
Current Liabilities	-246,224	Operating Margin	-64,038	-1.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.2)
Total Equity	-5,680,883	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	-5,927,107	Net Profit or Loss	(64,038)	-1.3%	Return on Equity	1.1%

052686 SAN DIEGO DIALYSIS SERVICES, INC

For Profit

5995 SEVERIN DRIVE

12/31/2011 365 Days Settled

Short Term

LA MESA, CA 91942

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	902,854	Total Charges	4,472,500		Salary Expense	28.5%
Fixed Assets	4,886,410	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	4,472,500	100.0%		
Total Assets	5,789,264	Operating Expense	4,804,533	107.4%	Current Ratio	(3.3)
Current Liabilities	-277,450	Operating Margin	-332,033	-7.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(7.8)
Total Equity	-5,511,814	Other Expense	0	0.0%	Depreciation Rate	4.1%
Total Liab. and Equity	-5,789,264	Net Profit or Loss	(332,033)	-7.4%	Return on Equity	6.0%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052780 SAN DIEGO DIALYSIS SERVICES, INC

For Profit

570 NORTH SECOND STREET

12/31/2011 365 Days Settled

Short Term

EL CAJON, CA 92021

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,019,036	Total Charges	5,077,538		Salary Expense	31.8%
Fixed Assets	4,704,441	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	5,077,538	100.0%		
Total Assets	5,723,477	Operating Expense	5,172,756	101.9%	Current Ratio	(4.0)
Current Liabilities	-254,230	Operating Margin	-95,218	-1.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(5.3)
Total Equity	-5,469,247	Other Expense	0	0.0%	Depreciation Rate	3.5%
Total Liab. and Equity	-5,723,477	Net Profit or Loss	(95,218)	-1.9%	Return on Equity	1.7%

052883 SAN DIEGO EAST DIALYSIS

For Profit

292 EUCLID AVENUE

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92114

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	-1,377,861	Total Charges	4,086,589		Salary Expense	32.8%
Fixed Assets	345,965	Contract Allowance	-171,282	-4.2%	Fringe Benefits	4.1%
Other Assets	0	Operating Revenue	4,257,871	104.2%		
Total Assets	-1,031,896	Operating Expense	3,823,038	89.8%	Current Ratio	(12.2)
Current Liabilities	113,177	Operating Margin	434,833	10.2%	Days to Collect	8.9
Long Term Liabilities	90,358	Other Income	-1,915	0.0%	Avg Payment Days	6.9
Total Equity	-1,235,430	Other Expense	0	0.0%	Depreciation Rate	24.7%
Total Liab. and Equity	-1,031,895	Net Profit or Loss	432,918	10.2%	Return on Equity	-35.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052799 SAN DIEGO SOUTH DIALYSIS

For Profit

995 GATEWAY CENTER DRIVE SUITE 101 12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92102

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	5,084,815	Total Charges	3,949,179		Salary Expense	35.4%
Fixed Assets	180,926	Contract Allowance	-329,695	-8.3%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	4,278,874	108.3%		
Total Assets	5,265,741	Operating Expense	3,326,272	77.7%	Current Ratio	64.1
Current Liabilities	79,295	Operating Margin	952,602	22.3%	Days to Collect	5.8
Long Term Liabilities	0	Other Income	134	0.0%	Avg Payment Days	5.8
Total Equity	5,186,446	Other Expense	0	0.0%	Depreciation Rate	20.4%
Total Liab. and Equity	5,265,741	Net Profit or Loss	952,736	22.3%	Return on Equity	18.4%

552552 SAN DIMAS DIALYSIS CENTER, INC

For Profit

1335 CYPRESS STREET 12/31/2011 365 Days Settled

Short Term

SAN DIMAS, CA 91773

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	217,300	Total Charges	9,719,268		Salary Expense	31.0%
Fixed Assets	2,636	Contract Allowance	7,034,017	72.4%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	2,685,251	27.6%		
Total Assets	219,936	Operating Expense	1,957,887	72.9%	Current Ratio	5,571.8
Current Liabilities	39	Operating Margin	727,364	27.1%	Days to Collect	(6.0)
Long Term Liabilities	62,777	Other Income	60	0.0%	Avg Payment Days	4.3
Total Equity	157,120	Other Expense	0	0.0%	Depreciation Rate	178.2%
Total Liab. and Equity	219,936	Net Profit or Loss	727,424	27.1%	Return on Equity	463.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052588 SAN FERNANDO WEST KIDNEY CENTER

For Profit

7230 MEDICAL CENTER DRIVE

12/31/2011 365 Days Settled

Short Term

WEST HILLS, CA 91307

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	332,053	Total Charges	3,044,966		Salary Expense	45.9%
Fixed Assets	41,299	Contract Allowance	456,745	15.0%	Fringe Benefits	5.6%
Other Assets	120,244	Operating Revenue	2,588,221	85.0%		
Total Assets	493,596	Operating Expense	2,539,957	98.1%	Current Ratio	0.6
Current Liabilities	528,769	Operating Margin	48,264	1.9%	Days to Collect	46.8
Long Term Liabilities	13,742	Other Income	2,517	0.1%	Avg Payment Days	0.0
Total Equity	-48,915	Other Expense	0	0.0%	Depreciation Rate	41.8%
Total Liab. and Equity	493,596	Net Profit or Loss	50,781	2.0%	Return on Equity	-103.8%

052719 SAN FRANCISCO DIALYSIS

For Profit

1499 WEBSTER STREET

12/31/2011 365 Days Settled

Short Term

SAN FRANCISCO, CA 94115

SAN FRANCISCO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,179,571	Total Charges	7,651,607		Salary Expense	30.0%
Fixed Assets	553,017	Contract Allowance	-44,293	-0.6%	Fringe Benefits	4.4%
Other Assets	1,350	Operating Revenue	7,695,900	100.6%		
Total Assets	3,733,938	Operating Expense	7,240,364	94.1%	Current Ratio	15.4
Current Liabilities	206,420	Operating Margin	455,536	5.9%	Days to Collect	6.2
Long Term Liabilities	112,655	Other Income	451	0.0%	Avg Payment Days	8.4
Total Equity	3,414,862	Other Expense	0	0.0%	Depreciation Rate	27.0%
Total Liab. and Equity	3,733,937	Net Profit or Loss	455,987	5.9%	Return on Equity	13.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052397 SAN FRANCISCO GENERAL HOSPITAL RENAL CENTER

Public

1001 POTRERO AVE, BLDG 100, RM 359

Cost Report not filed.

Short Term

SAN FRANCISCO, CA 94110

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052760 SAN GABRIEL DIALYSIS CENTER

For Profit

1801 WEST VALLEY BLVD

12/31/2011 365 Days Settled

Short Term

ALHAMBRA, CA 91803

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	628,401	Total Charges	2,238,040	Salary Expense	33.1%
Fixed Assets	-12,338,646	Contract Allowance	0	0.0% Fringe Benefits	7.2%
Other Assets	8,687,901	Operating Revenue	2,238,040	100.0%	
Total Assets	-3,022,344	Operating Expense	3,796,784	169.6% Current Ratio	(3.9)
Current Liabilities	-159,275	Operating Margin	-1,558,744	-69.6% Days to Collect	0.1
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	(5.3)
Total Equity	3,181,619	Other Expense	0	0.0% Depreciation Rate	-3.1%
Total Liab. and Equity	3,022,344	Net Profit or Loss	(1,558,744)	-69.6% Return on Equity	-49.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052684 SAN GABRIEL REG DIALYSIS TRAIN

For Profit

809 SOUTH ATLANTIC AVENUE, SUITE
#103

12/31/2011 365 Days Settled

Short Term

MONTEREY PARK, CA 91754

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	298,632	Total Charges	788,103		Salary Expense	4.0%
Fixed Assets	1,461	Contract Allowance	0	0.0%	Fringe Benefits	3.9%
Other Assets	1,283,114	Operating Revenue	788,103	100.0%		
Total Assets	1,583,207	Operating Expense	727,623	92.3%	Current Ratio	4.4
Current Liabilities	67,280	Operating Margin	60,480	7.7%	Days to Collect	369.3
Long Term Liabilities	0	Other Income	2	0.0%	Avg Payment Days	17.9
Total Equity	1,515,927	Other Expense	0	0.0%	Depreciation Rate	234.0%
Total Liab. and Equity	1,583,207	Net Profit or Loss	60,482	7.7%	Return on Equity	4.0%

053526 SAN JOAQUIN GEN HOSP ESRD

Public

7783 SOUTH FREEDOM ROAD (ESRD
LOCATION)

Cost Report not filed.

Short Term

FRENCH CAMP, CA 95231

SAN JOAQUIN

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052677 SAN JOAQUIN VALLEY DIALYSIS CE

For Profit

3636 NORTH FIRST STREET, SUITE 144 12/31/2011 365 Days Settled

Short Term

FRESNO, CA 93726

FRESNO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,931,829	Total Charges	6,614,124		Salary Expense	30.5%
Fixed Assets	-413,948	Contract Allowance	0	0.0%	Fringe Benefits	6.2%
Other Assets	0	Operating Revenue	6,614,124	100.0%		
Total Assets	1,517,881	Operating Expense	7,324,508	110.7%	Current Ratio	(5.4)
Current Liabilities	-355,709	Operating Margin	-710,384	-10.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(3.9)
Total Equity	-1,162,172	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	-1,517,881	Net Profit or Loss	(710,384)	-10.7%	Return on Equity	61.1%

552602 SAN JOSE AT HOME

For Profit

4400 STEVENS CREEK BLVD, SUITE 50 12/31/2011 365 Days Settled

Short Term

SAN JOSE, CA 95129

SANTA CLARA

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-248,978	Total Charges	2,115,972		Salary Expense	27.8%
Fixed Assets	444,771	Contract Allowance	9,070	0.4%	Fringe Benefits	2.2%
Other Assets	0	Operating Revenue	2,106,902	99.6%		
Total Assets	195,793	Operating Expense	2,000,171	94.9%	Current Ratio	(3.8)
Current Liabilities	66,016	Operating Margin	106,731	5.1%	Days to Collect	72.6
Long Term Liabilities	37,686	Other Income	118	0.0%	Avg Payment Days	4.8
Total Equity	92,092	Other Expense	0	0.0%	Depreciation Rate	26.0%
Total Liab. and Equity	195,794	Net Profit or Loss	106,849	5.1%	Return on Equity	116.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052648 SAN JUAN CAPISTRANO SOUTH DIALYSIS

For Profit

31736 RANCHO VIEJO RD, SUITE B & C 12/31/2011 365 Days Settled

Short Term

SAN JUAN CAPISTRANO, CA 92675

ORANGE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,292,759	Total Charges	3,374,269		Salary Expense	31.4%
Fixed Assets	197,922	Contract Allowance	-558,889	-16.6%	Fringe Benefits	4.8%
Other Assets	512,646	Operating Revenue	3,933,158	116.6%		
Total Assets	4,003,327	Operating Expense	3,222,948	81.9%	Current Ratio	24.1
Current Liabilities	136,374	Operating Margin	710,210	18.1%	Days to Collect	32.8
Long Term Liabilities	19,518	Other Income	558	0.0%	Avg Payment Days	7.2
Total Equity	3,847,435	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	4,003,327	Net Profit or Loss	710,768	18.1%	Return on Equity	18.5%

552633 SAN LEANDRO DIALYSIS

For Profit

15555 EAST 14TH STREET 12/31/2011 365 Days Settled

Short Term

SAN LEANDRO, CA 94578

ALAMEDA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,929,606	Total Charges	6,799,686		Salary Expense	34.2%
Fixed Assets	1,857,276	Contract Allowance	-57,665	-0.8%	Fringe Benefits	5.2%
Other Assets	0	Operating Revenue	6,857,351	100.8%		
Total Assets	3,786,882	Operating Expense	4,994,823	72.8%	Current Ratio	13.5
Current Liabilities	142,726	Operating Margin	1,862,528	27.2%	Days to Collect	130.5
Long Term Liabilities	294,425	Other Income	-549,238	-8.0%	Avg Payment Days	8.7
Total Equity	3,349,733	Other Expense	0	0.0%	Depreciation Rate	14.4%
Total Liab. and Equity	3,786,884	Net Profit or Loss	1,313,290	19.2%	Return on Equity	39.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052811 SAN LUIS OBISPO DIALYSIS

For Profit

1043 MARSH ST

12/31/2011 365 Days Settled

Short Term

SAN LUIS OBISPO, CA 93401

SAN LUIS OBISPO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-7,072,147	Total Charges	4,999,001		Salary Expense	29.3%
Fixed Assets	1,205,107	Contract Allowance	261,669	5.2%	Fringe Benefits	4.2%
Other Assets	6,663,851	Operating Revenue	4,737,332	94.8%		
Total Assets	796,811	Operating Expense	4,034,781	85.2%	Current Ratio	(46.0)
Current Liabilities	153,823	Operating Margin	702,551	14.8%	Days to Collect	370.3
Long Term Liabilities	527	Other Income	-104,835	-2.2%	Avg Payment Days	7.3
Total Equity	642,459	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	796,809	Net Profit or Loss	597,716	12.6%	Return on Equity	93.0%

552618 SAN MARCOS DIALYSIS CENTER

For Profit

2135 MONTIEL ROAD BLDG B

12/31/2011 365 Days Settled

Short Term

SAN MARCOS, CA 92069

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,264,448	Total Charges	7,269,236		Salary Expense	26.3%
Fixed Assets	1,553,422	Contract Allowance	-786,428	-10.8%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	8,055,664	110.8%		
Total Assets	3,817,870	Operating Expense	5,920,005	73.5%	Current Ratio	7.7
Current Liabilities	293,495	Operating Margin	2,135,659	26.5%	Days to Collect	93.5
Long Term Liabilities	67,154	Other Income	-1,050,731	-13.0%	Avg Payment Days	5.9
Total Equity	3,457,222	Other Expense	0	0.0%	Depreciation Rate	15.7%
Total Liab. and Equity	3,817,871	Net Profit or Loss	1,084,928	13.5%	Return on Equity	31.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052819 SAN MATEO DIALYSIS CENTER				For Profit	
2000 SOUTH EL CAMINO REAL		12/31/2011 365 Days Settled		Short Term	
SAN MATEO, CA 94403					
SAN MATEO					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	3,506,904	Total Charges	5,915,472	Salary Expense	32.4%
Fixed Assets	513,561	Contract Allowance	22,717	0.4%	Fringe Benefits 8.6%
Other Assets	0	Operating Revenue	5,892,755	99.6%	
Total Assets	4,020,465	Operating Expense	5,494,827	93.2%	Current Ratio 6.7
Current Liabilities	527,323	Operating Margin	397,928	6.8%	Days to Collect 175.7
Long Term Liabilities	24,000	Other Income	0	0.0%	Avg Payment Days 21.3
Total Equity	3,469,142	Other Expense	0	0.0%	Depreciation Rate 18.6%
Total Liab. and Equity	4,020,465	Net Profit or Loss	397,928	6.8%	Return on Equity 11.5%

052560 SAN PABLO DIALYSIS				For Profit	
14020 SAN PABLO AVE SUITE B		12/31/2011 365 Days Settled		Short Term	
SAN PABLO, CA 94806					
CONTRA COSTA					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	10,686,567	Total Charges	8,148,215	Salary Expense	37.7%
Fixed Assets	55,681	Contract Allowance	-145,412	-1.8%	Fringe Benefits 6.0%
Other Assets	188	Operating Revenue	8,293,627	101.8%	
Total Assets	10,742,436	Operating Expense	6,426,969	77.5%	Current Ratio 44.0
Current Liabilities	242,633	Operating Margin	1,866,658	22.5%	Days to Collect 6.5
Long Term Liabilities	0	Other Income	-945,920	-11.4%	Avg Payment Days 10.7
Total Equity	10,499,803	Other Expense	0	0.0%	Depreciation Rate 18.8%
Total Liab. and Equity	10,742,436	Net Profit or Loss	920,738	11.1%	Return on Equity 8.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052866 SAN YSIDRO DIALYSIS

For Profit

1445 30TH STREET

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92154

SAN DIEGO

PALMETTO (CALIFORNIA SOUTH)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,662,898	Total Charges	4,994,540		Salary Expense	38.4%
Fixed Assets	401,277	Contract Allowance	-178,907	-3.6%	Fringe Benefits	6.1%
Other Assets	4,898	Operating Revenue	5,173,447	103.6%		
Total Assets	4,069,073	Operating Expense	4,454,430	86.1%	Current Ratio	27.1
Current Liabilities	135,075	Operating Margin	719,017	13.9%	Days to Collect	10.4
Long Term Liabilities	5,213	Other Income	803	0.0%	Avg Payment Days	6.5
Total Equity	3,928,785	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	4,069,073	Net Profit or Loss	719,820	13.9%	Return on Equity	18.3%

052864 SAN YSIDRO DIALYSIS CENTER

For Profit

3010 DEL SOL BLVD

12/31/2011 365 Days Settled

Short Term

SAN DIEGO, CA 92154

SAN DIEGO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	916,188	Total Charges	4,802,530		Salary Expense	32.6%
Fixed Assets	3,536,618	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	4,802,530	100.0%		
Total Assets	4,452,806	Operating Expense	4,770,542	99.3%	Current Ratio	(3.8)
Current Liabilities	-239,718	Operating Margin	31,988	0.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.0)
Total Equity	-4,213,088	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	-4,452,806	Net Profit or Loss	31,988	0.7%	Return on Equity	-0.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552650 SANGER SEQUOIA DIALYSIS

For Profit

2517 JENSEN AVENUE

12/31/2011 365 Days Settled

Short Term

SANGER, CA 93657

FRESNO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,340,718	Total Charges	3,269,260		Salary Expense	34.1%
Fixed Assets	1,295,361	Contract Allowance	-123,398	-3.8%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	3,392,658	103.8%		
Total Assets	-45,357	Operating Expense	2,998,873	88.4%	Current Ratio	(23.4)
Current Liabilities	57,274	Operating Margin	393,785	11.6%	Days to Collect	89.3
Long Term Liabilities	0	Other Income	69	0.0%	Avg Payment Days	7.0
Total Equity	-102,632	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	-45,358	Net Profit or Loss	393,854	11.6%	Return on Equity	-383.8%

052716 SANTA ANA DIALYSIS CENTER

For Profit

1820 EAST DEERE STREET

12/31/2011 365 Days Submitted

Short Term

SANTA ANA, CA 92705

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,267,553	Total Charges	4,695,793		Salary Expense	31.7%
Fixed Assets	232,771	Contract Allowance	-571,534	-12.2%	Fringe Benefits	5.2%
Other Assets	7,273,533	Operating Revenue	5,267,327	112.2%		
Total Assets	11,773,857	Operating Expense	4,653,522	88.3%	Current Ratio	26.1
Current Liabilities	163,312	Operating Margin	613,805	11.7%	Days to Collect	19.3
Long Term Liabilities	16,362	Other Income	2,050	0.0%	Avg Payment Days	7.8
Total Equity	11,594,183	Other Expense	0	0.0%	Depreciation Rate	9.4%
Total Liab. and Equity	11,773,857	Net Profit or Loss	615,855	11.7%	Return on Equity	5.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052606 SANTA BARBARA ARTIFICIAL KIDNEY CENTER

For Profit

1704 STATE ST

12/31/2011 365 Days Settled

Short Term

SANTA BARBARA, CA 93101

SANTA BARBARA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,032,766	Total Charges	38,322,035		Salary Expense	42.4%
Fixed Assets	686,570	Contract Allowance	30,940,682	80.7%	Fringe Benefits	7.9%
Other Assets	2,248,059	Operating Revenue	7,381,353	19.3%		
Total Assets	5,967,395	Operating Expense	4,668,246	63.2%	Current Ratio	2.3
Current Liabilities	1,331,197	Operating Margin	2,713,107	36.8%	Days to Collect	1.6
Long Term Liabilities	608,701	Other Income	35,750	0.5%	Avg Payment Days	5.6
Total Equity	4,027,497	Other Expense	0	0.0%	Depreciation Rate	11.0%
Total Liab. and Equity	5,967,395	Net Profit or Loss	2,748,857	37.2%	Return on Equity	68.3%

052513 SANTA BARBARA COMMUNITY DIALYSIS CENTER

For Profit

222 PESETAS LN

12/31/2011 365 Days Settled

Short Term

SANTA BARBARA, CA 93110

SANTA BARBARA

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	433,773	Total Charges	2,236,556		Salary Expense	35.0%
Fixed Assets	799,445	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	2,236,556	100.0%		
Total Assets	1,233,218	Operating Expense	2,859,195	127.8%	Current Ratio	(2.7)
Current Liabilities	-158,437	Operating Margin	-622,639	-27.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	(4.8)
Total Equity	-1,074,781	Other Expense	0	0.0%	Depreciation Rate	20.5%
Total Liab. and Equity	-1,233,218	Net Profit or Loss	(622,639)	-27.8%	Return on Equity	57.9%

All Providers

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www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052305 SANTA CLARA VALLEY MEDICAL CENTER - ESRD

Public

2220 MOORPARK AVENUE

Cost Report not filed.

Short Term

SAN JOSE, CA 95128

SANTA CLARA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

052778 SANTA CLARITA KIDNEY CENTER

For Profit

23861 MCBEAN PARKWAY SUITE 11

12/31/2011 365 Days Settled

Short Term

VALENCIA, CA 91355

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	984,734	Total Charges	4,348,878		Salary Expense	28.1%
Fixed Assets	285,582	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	9,086	Operating Revenue	4,348,878	100.0%		
Total Assets	1,279,402	Operating Expense	3,028,495	69.6%	Current Ratio	5.3
Current Liabilities	187,239	Operating Margin	1,320,383	30.4%	Days to Collect	22.4
Long Term Liabilities	136,111	Other Income	17	0.0%	Avg Payment Days	13.8
Total Equity	956,053	Other Expense	0	0.0%	Depreciation Rate	22.6%
Total Liab. and Equity	1,279,403	Net Profit or Loss	1,320,400	30.4%	Return on Equity	138.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552597 SANTA FE SPRINGS DIALYSIS CENTER

For Profit

11147 WASHINGTON BOULEVARD

12/31/2011 365 Days Settled

Short Term

WHITTIER, CA 90606

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-968,009	Total Charges	3,053,741		Salary Expense	30.1%
Fixed Assets	938,387	Contract Allowance	11,002	0.4%	Fringe Benefits	4.5%
Other Assets	12,500	Operating Revenue	3,042,739	99.6%		
Total Assets	-17,122	Operating Expense	3,295,252	108.3%	Current Ratio	(8.5)
Current Liabilities	114,074	Operating Margin	-252,513	-8.3%	Days to Collect	150.6
Long Term Liabilities	114,628	Other Income	1,664	0.1%	Avg Payment Days	7.1
Total Equity	-245,823	Other Expense	0	0.0%	Depreciation Rate	13.9%
Total Liab. and Equity	-17,121	Net Profit or Loss	(250,849)	-8.2%	Return on Equity	102.0%

052724 SANTA FE SPRINGS REGIONAL DIALYSIS CENTER

For Profit

10012 NORWALK BLVD, SUITE 190

12/31/2011 365 Days Settled

Short Term

SANTA FE SPRINGS, CA 90670

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	139,488	Total Charges	1,765,920		Salary Expense	44.9%
Fixed Assets	664	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	1,765,920	100.0%		
Total Assets	140,152	Operating Expense	1,707,632	96.7%	Current Ratio	0.3
Current Liabilities	407,100	Operating Margin	58,288	3.3%	Days to Collect	28.8
Long Term Liabilities	-266,947	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	9.5%
Total Liab. and Equity	140,153	Net Profit or Loss	58,288	3.3%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052665 SANTA MONICA DIALYSIS

For Profit

1260 15TH STREET, SUITE #102

12/31/2011 365 Days Settled

Short Term

SANTA MONICA, CA 90404

LOS ANGELES

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	7,165,016	Total Charges	5,991,143		Salary Expense	32.6%
Fixed Assets	379,283	Contract Allowance	-117,624	-2.0%	Fringe Benefits	4.7%
Other Assets	1,072,897	Operating Revenue	6,108,767	102.0%		
Total Assets	8,617,196	Operating Expense	5,380,225	88.1%	Current Ratio	36.6
Current Liabilities	195,619	Operating Margin	728,542	11.9%	Days to Collect	4.8
Long Term Liabilities	0	Other Income	10,865	0.2%	Avg Payment Days	8.0
Total Equity	8,421,578	Other Expense	0	0.0%	Depreciation Rate	40.8%
Total Liab. and Equity	8,617,197	Net Profit or Loss	739,407	12.1%	Return on Equity	8.8%

052800 SANTA PAULA DIALYSIS

For Profit

253 MARCH ST

12/31/2011 365 Days Settled

Short Term

SANTA PAULA, CA 93060

VENTURA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,682,707	Total Charges	2,524,381		Salary Expense	29.7%
Fixed Assets	375,422	Contract Allowance	-4,777	-0.2%	Fringe Benefits	4.2%
Other Assets	1,795,779	Operating Revenue	2,529,158	100.2%		
Total Assets	488,494	Operating Expense	2,486,757	98.3%	Current Ratio	(18.1)
Current Liabilities	93,078	Operating Margin	42,401	1.7%	Days to Collect	103.0
Long Term Liabilities	3,394	Other Income	36	0.0%	Avg Payment Days	7.6
Total Equity	392,024	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	488,496	Net Profit or Loss	42,437	1.7%	Return on Equity	10.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052514 SATELLITE DIALYSIS

Not for Profit

10596 NORTH TANTAU AVENUE

12/31/2011 365 Days Settled

Short Term

CUPERTINO, CA 95014

SANTA CLARA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	7,225,178	Total Charges	7,654,265		Salary Expense	32.4%
Fixed Assets	968,982	Contract Allowance	23,403	0.3%	Fringe Benefits	10.4%
Other Assets	56,426	Operating Revenue	7,630,862	99.7%		
Total Assets	8,250,586	Operating Expense	6,875,625	90.1%	Current Ratio	12.5
Current Liabilities	578,003	Operating Margin	755,237	9.9%	Days to Collect	313.1
Long Term Liabilities	396,780	Other Income	0	0.0%	Avg Payment Days	23.7
Total Equity	7,275,803	Other Expense	0	0.0%	Depreciation Rate	12.8%
Total Liab. and Equity	8,250,586	Net Profit or Loss	755,237	9.9%	Return on Equity	10.4%

052531 SATELLITE DIALYSIS

Not for Profit

3500 COFFEE ROAD, SUITE 21

12/31/2011 365 Days Settled

Short Term

MODESTO, CA 95355

STANISLAUS

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	10,236,765	Total Charges	5,514,153		Salary Expense	29.0%
Fixed Assets	1,679,810	Contract Allowance	-97,016	-1.8%	Fringe Benefits	8.9%
Other Assets	36,927	Operating Revenue	5,611,169	101.8%		
Total Assets	11,953,502	Operating Expense	5,040,575	89.8%	Current Ratio	18.3
Current Liabilities	559,449	Operating Margin	570,594	10.2%	Days to Collect	632.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	21.1
Total Equity	11,394,053	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	11,953,502	Net Profit or Loss	570,594	10.2%	Return on Equity	5.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052555 SATELLITE DIALYSIS				Not for Profit	
2128 SOQUEL AVENUE, SUITE 1		12/31/2011 365 Days Settled		Short Term	
SANTA CRUZ, CA 95062					
SANTA CRUZ					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	463,209	Total Charges	4,795,327	Salary Expense	32.0%
Fixed Assets	1,803,601	Contract Allowance	11,934	0.2%	Fringe Benefits 9.8%
Other Assets	907,330	Operating Revenue	4,783,393	99.8%	
Total Assets	3,174,140	Operating Expense	3,785,770	79.1%	Current Ratio 1.2
Current Liabilities	388,948	Operating Margin	997,623	20.9%	Days to Collect (2.1)
Long Term Liabilities	11,864	Other Income	0	0.0%	Avg Payment Days 21.2
Total Equity	2,773,328	Other Expense	0	0.0%	Depreciation Rate 3.1%
Total Liab. and Equity	3,174,140	Net Profit or Loss	997,623	20.9%	Return on Equity 36.0%

052572 SATELLITE DIALYSIS				Not for Profit	
2121 ALEXIAN DR, STE 118		12/31/2011 365 Days Settled		Short Term	
SAN JOSE, CA 95116					
SANTA CLARA					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	22,426,229	Total Charges	12,232,821	Salary Expense	33.1%
Fixed Assets	974,738	Contract Allowance	-26,560	-0.2%	Fringe Benefits 10.0%
Other Assets	0	Operating Revenue	12,259,381	100.2%	
Total Assets	23,400,967	Operating Expense	10,454,593	85.3%	Current Ratio 22.7
Current Liabilities	986,186	Operating Margin	1,804,788	14.7%	Days to Collect 641.6
Long Term Liabilities	14,089	Other Income	0	0.0%	Avg Payment Days 25.9
Total Equity	22,400,692	Other Expense	0	0.0%	Depreciation Rate 8.3%
Total Liab. and Equity	23,400,967	Net Profit or Loss	1,804,788	14.7%	Return on Equity 8.1%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052600 SATELLITE DIALYSIS

Not for Profit

393 BLOSSOM HILL ROAD SUITE 110

12/31/2011 365 Days Settled

Short Term

SAN JOSE, CA 95123

SANTA CLARA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	14,283,750	Total Charges	6,899,123		Salary Expense	32.2%
Fixed Assets	445,786	Contract Allowance	-53,842	-0.8%	Fringe Benefits	10.1%
Other Assets	12,184	Operating Revenue	6,952,965	100.8%		
Total Assets	14,741,720	Operating Expense	5,330,524	76.7%	Current Ratio	17.9
Current Liabilities	798,831	Operating Margin	1,622,441	23.3%	Days to Collect	715.1
Long Term Liabilities	1,578	Other Income	0	0.0%	Avg Payment Days	32.1
Total Equity	13,941,311	Other Expense	0	0.0%	Depreciation Rate	9.3%
Total Liab. and Equity	14,741,720	Net Profit or Loss	1,622,441	23.3%	Return on Equity	11.6%

052609 SATELLITE DIALYSIS

Not for Profit

136 E COLUMBIA WAY

12/31/2011 365 Days Settled

Short Term

SONORA, CA 95370

TUOLUMNE

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	269,412	Total Charges	2,048,998		Salary Expense	33.9%
Fixed Assets	178,347	Contract Allowance	16,518	0.8%	Fringe Benefits	11.1%
Other Assets	0	Operating Revenue	2,032,480	99.2%		
Total Assets	447,759	Operating Expense	1,994,724	98.1%	Current Ratio	1.3
Current Liabilities	214,003	Operating Margin	37,756	1.9%	Days to Collect	14.6
Long Term Liabilities	15,214	Other Income	0	0.0%	Avg Payment Days	30.7
Total Equity	218,542	Other Expense	0	0.0%	Depreciation Rate	6.1%
Total Liab. and Equity	447,759	Net Profit or Loss	37,756	1.9%	Return on Equity	17.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052629 SATELLITE DIALYSIS

Not for Profit

40 PENNY LANE, SUITE 1

12/31/2011 365 Days Settled

Short Term

WATSONVILLE, CA 95076

SANTA CRUZ

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	11,346,213	Total Charges	7,720,479		Salary Expense	32.5%
Fixed Assets	380,957	Contract Allowance	-17,328	-0.2%	Fringe Benefits	7.8%
Other Assets	0	Operating Revenue	7,737,807	100.2%		
Total Assets	11,727,170	Operating Expense	5,814,078	75.1%	Current Ratio	15.4
Current Liabilities	734,638	Operating Margin	1,923,729	24.9%	Days to Collect	493.7
Long Term Liabilities	7,893	Other Income	0	0.0%	Avg Payment Days	29.0
Total Equity	10,984,639	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	11,727,170	Net Profit or Loss	1,923,729	24.9%	Return on Equity	17.5%

052630 SATELLITE DIALYSIS

Not for Profit

2301 CIRCADIAN WAY, SUITE C

12/31/2011 365 Days Settled

Short Term

SANTA ROSA, CA 95407

SONOMA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	12,957,520	Total Charges	10,334,969		Salary Expense	32.8%
Fixed Assets	1,187,410	Contract Allowance	-49,235	-0.5%	Fringe Benefits	8.7%
Other Assets	26,550	Operating Revenue	10,384,204	100.5%		
Total Assets	14,171,480	Operating Expense	8,508,830	81.9%	Current Ratio	15.9
Current Liabilities	814,905	Operating Margin	1,875,374	18.1%	Days to Collect	413.2
Long Term Liabilities	178,510	Other Income	0	0.0%	Avg Payment Days	11.8
Total Equity	13,178,065	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	14,171,480	Net Profit or Loss	1,875,374	18.1%	Return on Equity	14.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052647 SATELLITE DIALYSIS

Not for Profit

1729 NORTH OLIVE AVE, SUITE 9

12/31/2011 365 Days Settled

Short Term

TURLOCK, CA 95382

STANISLAUS

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	8,627,371	Total Charges	5,714,907		Salary Expense	31.1%
Fixed Assets	250,998	Contract Allowance	12,442	0.2%	Fringe Benefits	9.4%
Other Assets	0	Operating Revenue	5,702,465	99.8%		
Total Assets	8,878,369	Operating Expense	4,528,528	79.4%	Current Ratio	18.2
Current Liabilities	473,211	Operating Margin	1,173,937	20.6%	Days to Collect	516.3
Long Term Liabilities	30,688	Other Income	0	0.0%	Avg Payment Days	24.9
Total Equity	8,374,470	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	8,878,369	Net Profit or Loss	1,173,937	20.6%	Return on Equity	14.0%

052874 SATELLITE DIALYSIS

For Profit

205 KENWOOD WAY

12/31/2011 365 Days Settled

Short Term

SOUTH SAN FRANCISCO, CA 94080

SAN MATEO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,889,337	Total Charges	7,044,452		Salary Expense	33.5%
Fixed Assets	475,536	Contract Allowance	31,211	0.4%	Fringe Benefits	7.1%
Other Assets	13,000	Operating Revenue	7,013,241	99.6%		
Total Assets	3,377,873	Operating Expense	5,857,969	83.5%	Current Ratio	5.9
Current Liabilities	492,755	Operating Margin	1,155,272	16.5%	Days to Collect	110.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	21.8
Total Equity	2,885,118	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	3,377,873	Net Profit or Loss	1,155,272	16.5%	Return on Equity	40.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052887 SATELLITE DIALYSIS

Not for Profit

911 MEDICAL CENTER PLAZA, SUITE 16 12/31/2011 365 Days Settled

Short Term

WINDSOR, CA 95492

SONOMA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	933,651	Total Charges	3,131,695		Salary Expense	30.5%
Fixed Assets	392,955	Contract Allowance	5,928	0.2%	Fringe Benefits	9.5%
Other Assets	0	Operating Revenue	3,125,767	99.8%		
Total Assets	1,326,606	Operating Expense	2,783,331	89.0%	Current Ratio	2.0
Current Liabilities	474,314	Operating Margin	342,436	11.0%	Days to Collect	59.7
Long Term Liabilities	6,357	Other Income	0	0.0%	Avg Payment Days	31.3
Total Equity	845,935	Other Expense	0	0.0%	Depreciation Rate	8.7%
Total Liab. and Equity	1,326,606	Net Profit or Loss	342,436	11.0%	Return on Equity	40.5%

552559 SATELLITE DIALYSIS

Not for Profit

1860 MILMONT DRIVE 12/31/2011 365 Days Settled

Short Term

MILPITAS, CA 95035

SANTA CLARA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,181,846	Total Charges	6,440,888		Salary Expense	31.0%
Fixed Assets	1,324,620	Contract Allowance	6,574	0.1%	Fringe Benefits	9.8%
Other Assets	22,897	Operating Revenue	6,434,314	99.9%		
Total Assets	4,529,363	Operating Expense	5,061,498	78.7%	Current Ratio	7.3
Current Liabilities	433,360	Operating Margin	1,372,816	21.3%	Days to Collect	151.4
Long Term Liabilities	187,327	Other Income	0	0.0%	Avg Payment Days	21.8
Total Equity	3,908,676	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	4,529,363	Net Profit or Loss	1,372,816	21.3%	Return on Equity	35.1%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552635 SATELLITE DIALYSIS

Not for Profit

7019 REALM DRIVE

12/31/2011 365 Days Settled

Short Term

SAN JOSE, CA 95119

SANTA CLARA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-163,561	Total Charges	3,795,320		Salary Expense	32.5%
Fixed Assets	1,817,736	Contract Allowance	26,916	0.7%	Fringe Benefits	7.6%
Other Assets	19,475	Operating Revenue	3,768,404	99.3%		
Total Assets	1,673,650	Operating Expense	3,718,856	98.7%	Current Ratio	(0.6)
Current Liabilities	268,257	Operating Margin	49,548	1.3%	Days to Collect	(52.7)
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	18.5
Total Equity	1,405,393	Other Expense	0	0.0%	Depreciation Rate	12.1%
Total Liab. and Equity	1,673,650	Net Profit or Loss	49,548	1.3%	Return on Equity	3.5%

552670 SATELLITE DIALYSIS

Not for Profit

1040 HAMILTON COURT

12/31/2011 293 Days Settled

Short Term

MENLO PARK, CA 94025

SAN MATEO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-3,024,052	Total Charges	1,302,124		Salary Expense	27.2%
Fixed Assets	1,949,653	Contract Allowance	8,522	0.7%	Fringe Benefits	6.8%
Other Assets	43,055	Operating Revenue	1,293,602	99.3%		
Total Assets	-1,031,344	Operating Expense	1,918,482	148.3%	Current Ratio	(24.7)
Current Liabilities	122,543	Operating Margin	-624,880	-48.3%	Days to Collect	54.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	17.4
Total Equity	-1,153,887	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	-1,031,344	Net Profit or Loss	(624,880)	-48.3%	Return on Equity	54.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552536 SATELLITE DIALYSIS - CENTRAL MODESTO

For Profit

1315 10TH STREET, SUITE 300

12/31/2011 365 Days Settled

Short Term

MODESTO, CA 95354

STANISLAUS

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,212,245	Total Charges	5,285,706		Salary Expense	33.1%
Fixed Assets	456,912	Contract Allowance	177,679	3.4%	Fringe Benefits	10.9%
Other Assets	29,012	Operating Revenue	5,108,027	96.6%		
Total Assets	1,698,169	Operating Expense	5,043,602	98.7%	Current Ratio	2.7
Current Liabilities	457,402	Operating Margin	64,425	1.3%	Days to Collect	44.3
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	20.2
Total Equity	1,240,767	Other Expense	0	0.0%	Depreciation Rate	11.1%
Total Liab. and Equity	1,698,169	Net Profit or Loss	64,425	1.3%	Return on Equity	5.2%

052526 SATELLITE DIALYSIS CENTER

Not for Profit

565 SIR FRANCIS DRAKE BLVD

12/31/2011 365 Days Settled

Short Term

GREENBRAE, CA 94904

MARIN

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	5,310,941	Total Charges	4,726,286		Salary Expense	31.7%
Fixed Assets	364,008	Contract Allowance	16,637	0.4%	Fringe Benefits	9.7%
Other Assets	0	Operating Revenue	4,709,649	99.6%		
Total Assets	5,674,949	Operating Expense	4,312,016	91.6%	Current Ratio	10.8
Current Liabilities	490,851	Operating Margin	397,633	8.4%	Days to Collect	368.5
Long Term Liabilities	26,126	Other Income	0	0.0%	Avg Payment Days	20.2
Total Equity	5,157,972	Other Expense	0	0.0%	Depreciation Rate	9.2%
Total Liab. and Equity	5,674,949	Net Profit or Loss	397,633	8.4%	Return on Equity	7.7%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052751 SATELLITE DIALYSIS OF GILROY

For Profit

7800 ARROYO CIRCLE SUITE B

12/31/2011 365 Days Settled

Short Term

GILROY, CA 95020

SANTA CLARA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,230,013	Total Charges	8,026,383		Salary Expense	32.9%
Fixed Assets	428,105	Contract Allowance	8,202	0.1%	Fringe Benefits	9.9%
Other Assets	2,500	Operating Revenue	8,018,181	99.9%		
Total Assets	2,660,618	Operating Expense	6,037,979	75.3%	Current Ratio	2.7
Current Liabilities	825,530	Operating Margin	1,980,202	24.7%	Days to Collect	73.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	24.4
Total Equity	1,835,088	Other Expense	0	0.0%	Depreciation Rate	3.3%
Total Liab. and Equity	2,660,618	Net Profit or Loss	1,980,202	24.7%	Return on Equity	107.9%

552653 SATELLITE DIALYSIS OF MERCED, LLC

Not for Profit

3376 N HIGHWAY 59, STE 1

12/31/2011 365 Days Settled

Short Term

MERCED, CA 95348

MERCED

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	872,959	Total Charges	3,731,225		Salary Expense	28.2%
Fixed Assets	1,827,141	Contract Allowance	145,544	3.9%	Fringe Benefits	5.8%
Other Assets	7,200	Operating Revenue	3,585,681	96.1%		
Total Assets	2,707,300	Operating Expense	3,314,354	92.4%	Current Ratio	0.4
Current Liabilities	2,102,157	Operating Margin	271,327	7.6%	Days to Collect	31.7
Long Term Liabilities	412,500	Other Income	0	0.0%	Avg Payment Days	21.3
Total Equity	192,643	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	2,707,300	Net Profit or Loss	271,327	7.6%	Return on Equity	140.8%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552685 SATELLITE DIALYSIS OF MORGAN HILL LL

12/31/2011 41 Days Settled

, CA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	144,809	Total Charges	58,249		Salary Expense	28.9%
Fixed Assets	1,768,973	Contract Allowance	2,171	3.7%	Fringe Benefits	4.6%
Other Assets	12,508	Operating Revenue	56,078	96.3%		
Total Assets	1,926,290	Operating Expense	436,443	778.3%	Current Ratio	0.1
Current Liabilities	1,921,828	Operating Margin	-380,365	-678.3%	Days to Collect	54.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	7.1
Total Equity	4,462	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	1,926,290	Net Profit or Loss	(380,365)	-678.3%	Return on Equity	-8,524.5%

552609 SATELLITE DIALYSIS OF ORANGE LLC

Not for Profit

1518 WEST LA VETA AVENUE

12/31/2011 365 Days Settled

Short Term

ORANGE, CA 92868

ORANGE

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,256,958	Total Charges	6,004,136		Salary Expense	33.0%
Fixed Assets	883,383	Contract Allowance	117,934	2.0%	Fringe Benefits	8.5%
Other Assets	43,066	Operating Revenue	5,886,202	98.0%		
Total Assets	2,183,407	Operating Expense	5,195,084	88.3%	Current Ratio	0.9
Current Liabilities	1,437,399	Operating Margin	691,118	11.7%	Days to Collect	39.0
Long Term Liabilities	320,690	Other Income	154	0.0%	Avg Payment Days	17.1
Total Equity	425,318	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	2,183,407	Net Profit or Loss	691,272	11.7%	Return on Equity	162.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552629 SATELLITE DIALYSIS OF SAN LEANDRO

Not for Profit

801 DAVIS STREET

12/31/2011 365 Days Settled

Short Term

SAN LEANDRO, CA 94577

ALAMEDA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,513,045	Total Charges	6,439,353		Salary Expense	33.4%
Fixed Assets	949,583	Contract Allowance	125,191	1.9%	Fringe Benefits	8.2%
Other Assets	1,755	Operating Revenue	6,314,162	98.1%		
Total Assets	2,464,383	Operating Expense	5,500,329	87.1%	Current Ratio	1.2
Current Liabilities	1,299,492	Operating Margin	813,833	12.9%	Days to Collect	31.9
Long Term Liabilities	412,500	Other Income	0	0.0%	Avg Payment Days	17.2
Total Equity	752,392	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	2,464,384	Net Profit or Loss	813,833	12.9%	Return on Equity	108.2%

552577 SATELLITE DIALYSIS OF STOCKTON, LLC

Not for Profit

1801 EAST MARCH LANE, A100

12/31/2011 365 Days Settled

Short Term

STOCKTON, CA 95210

SAN JOAQUIN

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,305,931	Total Charges	6,253,190		Salary Expense	32.3%
Fixed Assets	375,492	Contract Allowance	243,633	3.9%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	6,009,557	96.1%		
Total Assets	1,681,423	Operating Expense	4,921,562	81.9%	Current Ratio	1.0
Current Liabilities	1,273,300	Operating Margin	1,087,995	18.1%	Days to Collect	23.0
Long Term Liabilities	41,522	Other Income	0	0.0%	Avg Payment Days	19.1
Total Equity	366,601	Other Expense	0	0.0%	Depreciation Rate	27.7%
Total Liab. and Equity	1,681,423	Net Profit or Loss	1,087,995	18.1%	Return on Equity	296.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052870 SATELLITE DIALYSIS OF SUNNYVALE

For Profit

155 NORTH WOLFE ROAD

12/31/2011 365 Days Settled

Short Term

SUNNYVALE, CA 94086

SANTA CLARA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,239,926	Total Charges	6,753,042		Salary Expense	32.3%
Fixed Assets	397,795	Contract Allowance	23,976	0.4%	Fringe Benefits	10.3%
Other Assets	0	Operating Revenue	6,729,066	99.6%		
Total Assets	2,637,721	Operating Expense	5,190,383	77.1%	Current Ratio	2.8
Current Liabilities	813,102	Operating Margin	1,538,683	22.9%	Days to Collect	99.8
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	22.7
Total Equity	1,824,619	Other Expense	0	0.0%	Depreciation Rate	15.0%
Total Liab. and Equity	2,637,721	Net Profit or Loss	1,538,683	22.9%	Return on Equity	84.3%

552632 SATELLITE DIALYSIS OF TRACY, LLC

Not for Profit

2156 WEST GRANT LINE ROAD, SUITE 150

12/31/2011 365 Days Settled

Short Term

TRACY, CA 95377

SAN JOAQUIN

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	619,313	Total Charges	2,308,963		Salary Expense	26.0%
Fixed Assets	1,172,063	Contract Allowance	49,112	2.1%	Fringe Benefits	9.1%
Other Assets	36,341	Operating Revenue	2,259,851	97.9%		
Total Assets	1,827,717	Operating Expense	2,826,432	125.1%	Current Ratio	0.2
Current Liabilities	2,765,447	Operating Margin	-566,581	-25.1%	Days to Collect	22.6
Long Term Liabilities	350,000	Other Income	0	0.0%	Avg Payment Days	28.3
Total Equity	-1,287,730	Other Expense	0	0.0%	Depreciation Rate	22.2%
Total Liab. and Equity	1,827,717	Net Profit or Loss	(566,581)	-25.1%	Return on Equity	44.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552652 SATELLITE DIALYSIS OF WHITE ROAD, LLC

Not for Profit

1450 SOUTH WHITE ROAD, SUITE 30

12/31/2011 365 Days Settled

Short Term

SAN JOSE, CA 95127

SANTA CLARA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	799,906	Total Charges	3,735,036		Salary Expense	30.1%
Fixed Assets	1,776,292	Contract Allowance	102,517	2.7%	Fringe Benefits	6.6%
Other Assets	27,000	Operating Revenue	3,632,519	97.3%		
Total Assets	2,603,198	Operating Expense	3,337,589	91.9%	Current Ratio	0.5
Current Liabilities	1,666,113	Operating Margin	294,930	8.1%	Days to Collect	26.7
Long Term Liabilities	440,164	Other Income	0	0.0%	Avg Payment Days	16.4
Total Equity	496,921	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	2,603,198	Net Profit or Loss	294,930	8.1%	Return on Equity	59.4%

052793 SATELLITE HEALTHCARE, INC

For Profit

1410 MARSHALL STREET

12/31/2011 365 Days Settled

Short Term

REDWOOD CITY, CA 94063

SAN MATEO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	11,595,312	Total Charges	6,504,327		Salary Expense	36.9%
Fixed Assets	712,292	Contract Allowance	41,116	0.6%	Fringe Benefits	9.1%
Other Assets	15,041	Operating Revenue	6,463,211	99.4%		
Total Assets	12,322,645	Operating Expense	5,884,828	91.1%	Current Ratio	18.4
Current Liabilities	629,183	Operating Margin	578,383	8.9%	Days to Collect	614.9
Long Term Liabilities	11,445	Other Income	0	0.0%	Avg Payment Days	24.2
Total Equity	11,682,017	Other Expense	0	0.0%	Depreciation Rate	9.0%
Total Liab. and Equity	12,322,645	Net Profit or Loss	578,383	8.9%	Return on Equity	5.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052385 SCRIPPS GREEN HOSPITAL

Not for Profit

10666 NORTH TORREY PINES ROAD

Cost Report not filed.

Short Term

LA JOLLA, CA 92037

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052770 SELMA DIALYSIS

For Profit

2711 CINEMA WAY, SUITE 109

12/31/2011 365 Days Settled

Short Term

SELMA, CA 93662

FRESNO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,360,805	Total Charges	4,793,447	Salary Expense	35.2%
Fixed Assets	1,481,400	Contract Allowance	-93,717	-2.0% Fringe Benefits	5.6%
Other Assets	3,000	Operating Revenue	4,887,164	102.0%	
Total Assets	5,845,205	Operating Expense	4,092,929	83.7% Current Ratio	34.5
Current Liabilities	126,515	Operating Margin	794,235	16.3% Days to Collect	12.1
Long Term Liabilities	145,760	Other Income	266	0.0% Avg Payment Days	7.9
Total Equity	5,572,931	Other Expense	0	0.0% Depreciation Rate	14.5%
Total Liab. and Equity	5,845,206	Net Profit or Loss	794,501	16.3% Return on Equity	14.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052401 SIERRA VIEW DISTRICT HOSPITAL DIALYSIS CENTER

Not for Profit

283 NORTH PEARSON DRIVE

Cost Report not filed.

Short Term

PORTERVILLE, CA 93257

TULARE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

552659 SILVER LAKE DIALYSIS

For Profit

2723 WEST TEMPLE STREET

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90026

LOS ANGELES

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-6,177,372	Total Charges	1,706,078		Salary Expense	19.3%
Fixed Assets	2,232,940	Contract Allowance	-48,211	-2.8%	Fringe Benefits	1.9%
Other Assets	0	Operating Revenue	1,754,289	102.8%		
Total Assets	-3,944,432	Operating Expense	3,221,254	183.6%	Current Ratio	(64.1)
Current Liabilities	96,352	Operating Margin	-1,466,965	-83.6%	Days to Collect	330.0
Long Term Liabilities	0	Other Income	37	0.0%	Avg Payment Days	6.1
Total Equity	-4,040,785	Other Expense	0	0.0%	Depreciation Rate	38.6%
Total Liab. and Equity	-3,944,433	Net Profit or Loss	(1,466,928)	-83.6%	Return on Equity	36.3%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552601 SIMI DIALYSIS CENTER LLC

For Profit

1407 E LOS ANGELES AVE STE G & H

12/31/2011 365 Days Settled

Short Term

SIMI VALLEY, CA 93065

VENTURA

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	305,925	Total Charges	1,495,483		Salary Expense	15.5%
Fixed Assets	683,158	Contract Allowance	0	0.0%	Fringe Benefits	3.8%
Other Assets	606,265	Operating Revenue	1,495,483	100.0%		
Total Assets	1,595,348	Operating Expense	1,502,915	100.5%	Current Ratio	0.2
Current Liabilities	1,328,977	Operating Margin	-7,432	-0.5%	Days to Collect	118.0
Long Term Liabilities	370,993	Other Income	13	0.0%	Avg Payment Days	10.4
Total Equity	-104,621	Other Expense	0	0.0%	Depreciation Rate	23.4%
Total Liab. and Equity	1,595,349	Net Profit or Loss	(7,419)	-0.5%	Return on Equity	7.1%

052638 SIMI VALLEY DIALYSIS

For Profit

2950 SYCAMORE DR STE 100

12/31/2011 365 Days Settled

Short Term

SIMI VALLEY, CA 93065

VENTURA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-8,341,271	Total Charges	6,061,487		Salary Expense	30.8%
Fixed Assets	511,300	Contract Allowance	-269,441	-4.4%	Fringe Benefits	3.8%
Other Assets	9,650,163	Operating Revenue	6,330,928	104.4%		
Total Assets	1,820,192	Operating Expense	5,716,039	90.3%	Current Ratio	(39.5)
Current Liabilities	211,349	Operating Margin	614,889	9.7%	Days to Collect	100.0
Long Term Liabilities	0	Other Income	3,715	0.1%	Avg Payment Days	6.7
Total Equity	1,608,844	Other Expense	0	0.0%	Depreciation Rate	17.9%
Total Liab. and Equity	1,820,193	Net Profit or Loss	618,604	9.8%	Return on Equity	38.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052556 SKYPARK DIALYSIS

For Profit

3295 SKYPARK DRIVE

12/31/2011 365 Days Settled

Short Term

TORRANCE, CA 90505

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,094,878	Total Charges	4,055,389		Salary Expense	27.1%
Fixed Assets	437,031	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	37,127,088	Operating Revenue	4,055,389	100.0%		
Total Assets	43,658,997	Operating Expense	3,054,228	75.3%	Current Ratio	2.5
Current Liabilities	2,430,572	Operating Margin	1,001,161	24.7%	Days to Collect	192.8
Long Term Liabilities	94,606	Other Income	10	0.0%	Avg Payment Days	92.9
Total Equity	41,133,819	Other Expense	0	0.0%	Depreciation Rate	11.9%
Total Liab. and Equity	43,658,997	Net Profit or Loss	1,001,171	24.7%	Return on Equity	2.4%

052892 SOLEDAD DIALYSIS CENTER

For Profit

901 LOS COCHES DRIVE

12/31/2011 365 Days Submitted

Short Term

SOLEDAD, CA 93960

MONTEREY

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,996,455	Total Charges	5,210,314		Salary Expense	33.2%
Fixed Assets	140,659	Contract Allowance	-197,865	-3.8%	Fringe Benefits	4.9%
Other Assets	535,069	Operating Revenue	5,408,179	103.8%		
Total Assets	4,672,183	Operating Expense	3,922,033	72.5%	Current Ratio	22.6
Current Liabilities	176,564	Operating Margin	1,486,146	27.5%	Days to Collect	7.4
Long Term Liabilities	0	Other Income	273	0.0%	Avg Payment Days	10.6
Total Equity	4,495,620	Other Expense	0	0.0%	Depreciation Rate	14.4%
Total Liab. and Equity	4,672,184	Net Profit or Loss	1,486,419	27.5%	Return on Equity	33.1%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552530 SOUTH CHICO DIALYSIS CENTER

For Profit

2345 FOREST AVENUE

12/31/2011 365 Days Submitted

Short Term

CHICO, CA 95928

BUTTE

TRAILBLAZERS HEALTH ENTERPRISES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-733,133	Total Charges	2,015,295		Salary Expense	33.5%
Fixed Assets	296,878	Contract Allowance	-83,238	-4.1%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	2,098,533	104.1%		
Total Assets	-436,255	Operating Expense	1,893,954	90.3%	Current Ratio	(15.8)
Current Liabilities	46,368	Operating Margin	204,579	9.7%	Days to Collect	39.7
Long Term Liabilities	0	Other Income	126	0.0%	Avg Payment Days	4.3
Total Equity	-353,272	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	-306,904	Net Profit or Loss	204,705	9.8%	Return on Equity	-57.9%

052845 SOUTH HAYWARD DIALYSIS CENTER

For Profit

254 JACKSON STREET

12/31/2011 365 Days Settled

Short Term

HAYWARD, CA 94544

ALAMEDA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	8,704,387	Total Charges	6,283,823		Salary Expense	37.5%
Fixed Assets	212,644	Contract Allowance	-51,075	-0.8%	Fringe Benefits	5.7%
Other Assets	0	Operating Revenue	6,334,898	100.8%		
Total Assets	8,917,031	Operating Expense	5,223,992	82.5%	Current Ratio	43.1
Current Liabilities	202,087	Operating Margin	1,110,906	17.5%	Days to Collect	7.4
Long Term Liabilities	0	Other Income	4,217	0.1%	Avg Payment Days	9.4
Total Equity	8,714,946	Other Expense	0	0.0%	Depreciation Rate	10.6%
Total Liab. and Equity	8,917,033	Net Profit or Loss	1,115,123	17.6%	Return on Equity	12.8%

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052569 SOUTH SACRAMENTO DIALYSIS CENT

For Profit

7000 FRANKLIN BLVD STE 880

12/31/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95823

SACRAMENTO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	9,331,212	Total Charges	5,165,859		Salary Expense	37.6%
Fixed Assets	155,011	Contract Allowance	29,785	0.6%	Fringe Benefits	5.6%
Other Assets	6,876	Operating Revenue	5,136,074	99.4%		
Total Assets	9,493,099	Operating Expense	4,085,721	79.5%	Current Ratio	48.2
Current Liabilities	193,403	Operating Margin	1,050,353	20.5%	Days to Collect	14.1
Long Term Liabilities	76,136	Other Income	-106	0.0%	Avg Payment Days	9.8
Total Equity	9,223,560	Other Expense	0	0.0%	Depreciation Rate	5.1%
Total Liab. and Equity	9,493,099	Net Profit or Loss	1,050,247	20.4%	Return on Equity	11.4%

052744 SOUTH VALLEY DIALYSIS

For Profit

17815 VENTURA BOULEVARD, SUITE 100

12/31/2011 365 Days Settled

Short Term

ENCINO, CA 91316

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-1,269,489	Total Charges	5,887,284		Salary Expense	32.2%
Fixed Assets	455,737	Contract Allowance	146,625	2.5%	Fringe Benefits	4.9%
Other Assets	3,511,392	Operating Revenue	5,740,659	97.5%		
Total Assets	2,697,640	Operating Expense	5,903,679	102.8%	Current Ratio	(6.1)
Current Liabilities	207,350	Operating Margin	-163,020	-2.8%	Days to Collect	81.8
Long Term Liabilities	0	Other Income	2,928	0.1%	Avg Payment Days	7.8
Total Equity	2,490,290	Other Expense	0	0.0%	Depreciation Rate	26.8%
Total Liab. and Equity	2,697,640	Net Profit or Loss	(160,092)	-2.8%	Return on Equity	-6.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052711 SOUTHGATE DIALYSIS CLINIC, INC

For Profit

7231 EAST SOUTHGATE DRIVE

9/30/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95823

SACRAMENTO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,644,665	Total Charges	4,924,340		Salary Expense	44.9%
Fixed Assets	258,987	Contract Allowance	519,444	10.5%	Fringe Benefits	9.7%
Other Assets	0	Operating Revenue	4,404,896	89.5%		
Total Assets	2,903,652	Operating Expense	3,756,110	85.3%	Current Ratio	16.3
Current Liabilities	161,939	Operating Margin	648,786	14.7%	Days to Collect	8.0
Long Term Liabilities	0	Other Income	76,916	1.7%	Avg Payment Days	15.7
Total Equity	2,741,713	Other Expense	0	0.0%	Depreciation Rate	2.0%
Total Liab. and Equity	2,903,652	Net Profit or Loss	725,702	16.5%	Return on Equity	26.5%

052377 ST BERNARDINE MED CTR RENAL TX

Not for Profit

399 EAST HIGHLAND AVE #22

Cost Report not filed.

Short Term

SAN BERNARDINO, CA 92404

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052371 ST FRANCIS MEMORIAL HOSP

Not for Profit

900 HYDE ST

Cost Report not filed.

Short Term

SAN FRANCISCO, CA 94109

SAN FRANCISCO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

053527 ST JOSEPH HOSPITAL DIALYSIS CENTER SANTA ANA

Not for Profit

2212 EAST 4TH STREET, SUITE 101

Cost Report not filed.

Short Term

SANTA ANA, CA 92705

ORANGE

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052368 ST JOSEPH HOSPITAL RENAL CENTER

For Profit

1100 WEST STEWART DR

Cost Report not filed.

Short Term

ORANGE, CA 92668

ORANGE

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

052328 ST MARY MED CTR HEMODIALYSIS U

Not for Profit

1050 LINDEN ST

Cost Report not filed.

Short Term

LONG BEACH, CA 90813

LOS ANGELES

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552523 STOCKTON HOME TRAINING DIALYSIS

For Profit

545 EAST CLEVELAND STREET, SUITE A 12/31/2011 365 Days Settled

Short Term

STOCKTON, CA 95204

SAN JOAQUIN

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,681,666	Total Charges	2,076,965		Salary Expense	28.6%
Fixed Assets	20,957	Contract Allowance	-46,710	-2.2%	Fringe Benefits	2.8%
Other Assets	0	Operating Revenue	2,123,675	102.2%		
Total Assets	4,702,623	Operating Expense	1,684,469	79.3%	Current Ratio	118.1
Current Liabilities	39,644	Operating Margin	439,206	20.7%	Days to Collect	6.0
Long Term Liabilities	1,223	Other Income	30	0.0%	Avg Payment Days	5.6
Total Equity	4,661,758	Other Expense	0	0.0%	Depreciation Rate	28.9%
Total Liab. and Equity	4,702,625	Net Profit or Loss	439,236	20.7%	Return on Equity	9.4%

552592 STOCKTON KIDNEY CENTER

For Profit

1523 E MARCH LANE 12/31/2011 365 Days Settled

Short Term

STOCKTON, CA 95210

SAN JOAQUIN

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	945,446	Total Charges	3,813,753		Salary Expense	31.2%
Fixed Assets	614,556	Contract Allowance	-40,989	-1.1%	Fringe Benefits	5.0%
Other Assets	3,377,496	Operating Revenue	3,854,742	101.1%		
Total Assets	4,937,498	Operating Expense	3,480,047	90.3%	Current Ratio	5.4
Current Liabilities	175,107	Operating Margin	374,695	9.7%	Days to Collect	73.8
Long Term Liabilities	19,122	Other Income	-146,522	-3.8%	Avg Payment Days	11.0
Total Equity	4,743,270	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	4,937,499	Net Profit or Loss	228,173	5.9%	Return on Equity	4.8%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052774 SUNRISE COMMUNITY DIALYSIS CLINIC

For Profit

2951 SUNRISE BLVD, 145

9/30/2011 273 Days Settled*

Short Term

RANCHO CORDOVA, CA 95742

SACRAMENTO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	7,630,962	Total Charges	2,232,148		Salary Expense	29.5%
Fixed Assets	0	Contract Allowance	-27,583	-1.2%	Fringe Benefits	4.2%
Other Assets	2,976	Operating Revenue	2,259,731	101.2%		
Total Assets	7,633,938	Operating Expense	2,025,226	89.6%	Current Ratio	180.5
Current Liabilities	42,271	Operating Margin	234,505	10.4%	Days to Collect	4.6
Long Term Liabilities	0	Other Income	-28,773	-1.3%	Avg Payment Days	0.0
Total Equity	7,591,667	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	7,633,938	Net Profit or Loss	205,732	9.1%	Return on Equity	2.7%

052746 SUNRISE DIALYSIS CENTER

For Profit

13039 HAWTHORNE BLVD

12/31/2011 365 Days Settled

Short Term

HAWTHORNE, CA 90250

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	12,887,662	Total Charges	6,962,905		Salary Expense	29.9%
Fixed Assets	278,858	Contract Allowance	-205,001	-2.9%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	7,167,906	102.9%		
Total Assets	13,166,520	Operating Expense	6,454,476	90.0%	Current Ratio	59.9
Current Liabilities	215,055	Operating Margin	713,430	10.0%	Days to Collect	11.3
Long Term Liabilities	0	Other Income	-325	0.0%	Avg Payment Days	8.7
Total Equity	12,951,466	Other Expense	0	0.0%	Depreciation Rate	10.2%
Total Liab. and Equity	13,166,521	Net Profit or Loss	713,105	9.9%	Return on Equity	5.5%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552612 SUNSET DIALYSIS CENTER

For Profit

3071 GOLD CANAL DRIVE

12/31/2011 365 Days Settled

Short Term

RANCHO CORDOVA, CA 95670

SACRAMENTO

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	926,803	Total Charges	3,470,571		Salary Expense	28.4%
Fixed Assets	1,459,758	Contract Allowance	-19,486	-0.6%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	3,490,057	100.6%		
Total Assets	2,386,561	Operating Expense	3,488,838	100.0%	Current Ratio	5.0
Current Liabilities	185,568	Operating Margin	1,219	0.0%	Days to Collect	141.5
Long Term Liabilities	0	Other Income	-157,355	-4.5%	Avg Payment Days	11.2
Total Equity	2,200,993	Other Expense	0	0.0%	Depreciation Rate	18.1%
Total Liab. and Equity	2,386,561	Net Profit or Loss	(156,136)	-4.5%	Return on Equity	-7.1%

052316 SUTTER TRANSPLANT CLINICS

Not for Profit

5151 F STREET

Cost Report not filed.

Short Term

SACRAMENTO, CA 95819

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0		Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052735 TEMECULA DIALYSIS CENTER

For Profit

40945 COUNTY CENTER DRIVE, SUITE G 12/31/2011 365 Days Settled

Short Term

TEMECULA, CA 92591

SAN BERNARDINO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,528,053	Total Charges	5,187,266		Salary Expense	28.5%
Fixed Assets	146,669	Contract Allowance	-12,648	-0.2%	Fringe Benefits	4.2%
Other Assets	4,227,810	Operating Revenue	5,199,914	100.2%		
Total Assets	10,902,532	Operating Expense	4,512,948	86.8%	Current Ratio	32.1
Current Liabilities	203,559	Operating Margin	686,966	13.2%	Days to Collect	24.2
Long Term Liabilities	39,809	Other Income	533	0.0%	Avg Payment Days	6.4
Total Equity	10,659,164	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	10,902,532	Net Profit or Loss	687,499	13.2%	Return on Equity	6.4%

052893 TEMPLE CITY DIAYSIS FACILITY

For Profit

9945 LOWER AZUSA ROAD 12/31/2011 365 Days Settled

Short Term

TEMPLE CITY, CA 91780

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	88,939	Total Charges	7,816,081		Salary Expense	25.2%
Fixed Assets	14	Contract Allowance	5,787,994	74.1%	Fringe Benefits	3.7%
Other Assets	303	Operating Revenue	2,028,087	25.9%		
Total Assets	89,256	Operating Expense	1,559,301	76.9%	Current Ratio	0.7
Current Liabilities	118,941	Operating Margin	468,786	23.1%	Days to Collect	(1.9)
Long Term Liabilities	16,598	Other Income	0	0.0%	Avg Payment Days	4.9
Total Equity	-46,283	Other Expense	0	0.0%	Depreciation Rate	23.4%
Total Liab. and Equity	89,256	Net Profit or Loss	468,786	23.1%	Return on Equity	-
						1,012.9%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552567 TEMPLETON DIALYSIS				For Profit	
1310 LAS TABLAS RD STE 101		12/31/2011 396 Days Settled		Short Term	
TEMPLETON, CA 93465					
SAN LUIS OBISPO					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	-5,957,750	Total Charges	3,987,433	Salary Expense	30.0%
Fixed Assets	521,259	Contract Allowance	282,218	7.1% Fringe Benefits	4.7%
Other Assets	5,663,208	Operating Revenue	3,705,215	92.9%	
Total Assets	226,717	Operating Expense	3,600,247	97.2%	Current Ratio (51.1)
Current Liabilities	116,506	Operating Margin	104,968	2.8%	Days to Collect 377.8
Long Term Liabilities	0	Other Income	431	0.0%	Avg Payment Days 4.9
Total Equity	110,213	Other Expense	0	0.0%	Depreciation Rate 35.1%
Total Liab. and Equity	226,719	Net Profit or Loss	105,399	2.8%	Return on Equity 95.6%

052873 THOUSAND OAKS DIALYSIS				For Profit	
375 ROLLING OAKS DR STE 100		12/31/2011 365 Days Settled		Short Term	
THOUSAND OAKS, CA 91361					
VENTURA					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	-7,542,257	Total Charges	4,792,327	Salary Expense	31.3%
Fixed Assets	221,131	Contract Allowance	-1,012,230	-21.1% Fringe Benefits	4.4%
Other Assets	9,684,251	Operating Revenue	5,804,557	121.1%	
Total Assets	2,363,125	Operating Expense	4,599,745	79.2%	Current Ratio (35.4)
Current Liabilities	213,069	Operating Margin	1,204,812	20.8%	Days to Collect 64.1
Long Term Liabilities	81,584	Other Income	2,672	0.0%	Avg Payment Days 9.9
Total Equity	2,068,473	Other Expense	0	0.0%	Depreciation Rate 61.2%
Total Liab. and Equity	2,363,126	Net Profit or Loss	1,207,484	20.8%	Return on Equity 58.4%

All Providers

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Healthcare Almanac 561-594-7551

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www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052836 TOIYABE INDIAN HEALTH PROJECT

Not for Profit

44 TUSU LANE

9/30/2011 365 Days Settled

Short Term

BISHOP, CA 93514

INYO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	1,702,717		Salary Expense	22.5%
Fixed Assets	0	Contract Allowance	997,642	58.6%	Fringe Benefits	3.2%
Other Assets	0	Operating Revenue	705,075	41.4%		
Total Assets	0	Operating Expense	2,397,042	340.0%	Current Ratio	
Current Liabilities	0	Operating Margin	-1,691,967	-240.0%	Days to Collect	881.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	(1,691,967)	-240.0%	Return on Equity	0.0%

552504 TOKAY DIALYSIS CENTER

For Profit

312 SOUTH FAIRMONT AVENUE, SUITE A

12/31/2011 365 Days Settled

Short Term

LODI, CA 95240

SAN JOAQUIN

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,899,689	Total Charges	2,951,318		Salary Expense	38.8%
Fixed Assets	356,193	Contract Allowance	-28,002	-0.9%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	2,979,320	100.9%		
Total Assets	3,255,882	Operating Expense	2,621,675	88.0%	Current Ratio	22.3
Current Liabilities	129,961	Operating Margin	357,645	12.0%	Days to Collect	9.9
Long Term Liabilities	6,902	Other Income	48	0.0%	Avg Payment Days	10.3
Total Equity	3,287,496	Other Expense	0	0.0%	Depreciation Rate	8.9%
Total Liab. and Equity	3,424,359	Net Profit or Loss	357,693	12.0%	Return on Equity	10.9%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552576 TOKAY HOME DIALYSIS CENTER

For Profit

777 SOUTH HAM LANE, SUITE L

12/31/2011 365 Days Settled

Short Term

LODI, CA 95242

SAN JOAQUIN

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	983,151	Total Charges	1,874,559		Salary Expense	27.1%
Fixed Assets	367,455	Contract Allowance	-21,522	-1.1%	Fringe Benefits	3.8%
Other Assets	0	Operating Revenue	1,896,081	101.1%		
Total Assets	1,350,606	Operating Expense	1,736,003	91.6%	Current Ratio	4.7
Current Liabilities	210,324	Operating Margin	160,078	8.4%	Days to Collect	72.3
Long Term Liabilities	12,543	Other Income	498	0.0%	Avg Payment Days	6.8
Total Equity	1,127,739	Other Expense	0	0.0%	Depreciation Rate	16.8%
Total Liab. and Equity	1,350,606	Net Profit or Loss	160,576	8.5%	Return on Equity	14.2%

552690 TORRANCE DIALYSIS CENTER LLC

12/31/2011 89 Days Settled

, CA

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	245,860	Total Charges	170,787		Salary Expense	7.1%
Fixed Assets	1,312,934	Contract Allowance	0	0.0%	Fringe Benefits	1.7%
Other Assets	22,770	Operating Revenue	170,787	100.0%		
Total Assets	1,581,564	Operating Expense	847,593	496.3%	Current Ratio	0.4
Current Liabilities	611,939	Operating Margin	-676,806	-396.3%	Days to Collect	24.1
Long Term Liabilities	1,162,785	Other Income	0	0.0%	Avg Payment Days	4.3
Total Equity	-193,161	Other Expense	0	0.0%	Depreciation Rate	4.5%
Total Liab. and Equity	1,581,563	Net Profit or Loss	(676,806)	-396.3%	Return on Equity	350.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052643 TOWER DIALYSIS

For Profit

8635 WEST THIRD ST STE 560 WEST

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90048

LOS ANGELES

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,429,574	Total Charges	6,102,772		Salary Expense	29.3%
Fixed Assets	526,768	Contract Allowance	-13,231	-0.2%	Fringe Benefits	4.1%
Other Assets	1,777,338	Operating Revenue	6,116,003	100.2%		
Total Assets	3,733,680	Operating Expense	6,420,402	105.0%	Current Ratio	7.0
Current Liabilities	203,174	Operating Margin	-304,399	-5.0%	Days to Collect	11.1
Long Term Liabilities	97,269	Other Income	673	0.0%	Avg Payment Days	5.2
Total Equity	3,433,235	Other Expense	0	0.0%	Depreciation Rate	43.5%
Total Liab. and Equity	3,733,678	Net Profit or Loss	(303,726)	-5.0%	Return on Equity	-8.8%

052814 TRACY DIALYSIS

For Profit

425 WEST BEVERLY DRIVE SUITE A

12/31/2011 365 Days Settled

Short Term

TRACY, CA 95376

SAN JOAQUIN

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,073,877	Total Charges	3,235,698		Salary Expense	31.6%
Fixed Assets	84,185	Contract Allowance	-13,710	-0.4%	Fringe Benefits	5.5%
Other Assets	80,302	Operating Revenue	3,249,408	100.4%		
Total Assets	4,238,364	Operating Expense	3,308,760	101.8%	Current Ratio	39.3
Current Liabilities	103,582	Operating Margin	-59,352	-1.8%	Days to Collect	8.4
Long Term Liabilities	6,604	Other Income	173	0.0%	Avg Payment Days	5.8
Total Equity	4,128,179	Other Expense	0	0.0%	Depreciation Rate	17.9%
Total Liab. and Equity	4,238,365	Net Profit or Loss	(59,179)	-1.8%	Return on Equity	-1.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052802 TRC HARBOR UCLA MFI TOTAL RENA

For Profit

21600 SOUTH VERMONT AVENUE

12/31/2011 365 Days Settled

Short Term

TORRANCE, CA 90502

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	3,557,147	Total Charges	8,658,924		Salary Expense	30.8%
Fixed Assets	187,124	Contract Allowance	-18,035	-0.2%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	8,676,959	100.2%		
Total Assets	3,744,271	Operating Expense	8,920,221	102.8%	Current Ratio	9.7
Current Liabilities	364,915	Operating Margin	-243,262	-2.8%	Days to Collect	22.6
Long Term Liabilities	0	Other Income	1,720	0.0%	Avg Payment Days	11.4
Total Equity	3,379,355	Other Expense	0	0.0%	Depreciation Rate	8.8%
Total Liab. and Equity	3,744,270	Net Profit or Loss	(241,542)	-2.8%	Return on Equity	-7.1%

052794 TRC USC KIDNEY CENTER

For Profit

2310 ALCAZAR STREET

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90033

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	5,560,668	Total Charges	10,823,589		Salary Expense	31.1%
Fixed Assets	356,216	Contract Allowance	-23,498	-0.2%	Fringe Benefits	4.7%
Other Assets	219,077	Operating Revenue	10,847,087	100.2%		
Total Assets	6,135,961	Operating Expense	10,389,678	95.8%	Current Ratio	14.8
Current Liabilities	376,955	Operating Margin	457,409	4.2%	Days to Collect	12.0
Long Term Liabilities	28,500	Other Income	-589,388	-5.4%	Avg Payment Days	8.9
Total Equity	5,730,507	Other Expense	0	0.0%	Depreciation Rate	38.2%
Total Liab. and Equity	6,135,962	Net Profit or Loss	(131,979)	-1.2%	Return on Equity	-2.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052667 TRI COUNTIES HOME TRAINING DIALYSIS				For Profit		
433 SOUTH BRIDGE STREET		8/31/2011 243 Days Settled*		Short Term		
VISALIA, CA 93277						
SAN BERNARDINO						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	246,895	Total Charges	1,508,908	Salary Expense	25.3%	
Fixed Assets	14,973	Contract Allowance	-2,652	-0.2%	Fringe Benefits	2.9%
Other Assets	942,163	Operating Revenue	1,511,560	100.2%		
Total Assets	1,204,031	Operating Expense	1,033,132	68.3%	Current Ratio	3.9
Current Liabilities	62,746	Operating Margin	478,428	31.7%	Days to Collect	20.1
Long Term Liabilities	0	Other Income	35	0.0%	Avg Payment Days	3.1
Total Equity	1,141,285	Other Expense	0	0.0%	Depreciation Rate	23.8%
Total Liab. and Equity	1,204,031	Net Profit or Loss	478,463	31.7%	Return on Equity	41.9%

052666 TULARE DIALYSIS				For Profit		
545 EAST TULARE		12/31/2011 365 Days Settled		Short Term		
TULARE, CA 93274						
TULARE						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-126,869	Total Charges	3,418,916	Salary Expense	36.6%	
Fixed Assets	447,996	Contract Allowance	7,151	0.2%	Fringe Benefits	5.7%
Other Assets	1,078,849	Operating Revenue	3,411,765	99.8%		
Total Assets	1,399,976	Operating Expense	3,389,475	99.3%	Current Ratio	(1.0)
Current Liabilities	123,853	Operating Margin	22,290	0.7%	Days to Collect	8.6
Long Term Liabilities	41,031	Other Income	1,213	0.0%	Avg Payment Days	10.9
Total Equity	1,235,092	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	1,399,976	Net Profit or Loss	23,503	0.7%	Return on Equity	1.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552528 TURLOCK DIALYSIS CENTER				For Profit		
50 W SYRACUSE AVENUE		12/31/2011 365 Days Settled		Short Term		
TURLOCK, CA 95380						
STANISLAUS						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	-10,319	Total Charges	2,379,335	Salary Expense	34.5%	
Fixed Assets	325,530	Contract Allowance	-111,792	-4.7%	Fringe Benefits	5.4%
Other Assets	1,239,127	Operating Revenue	2,491,127	104.7%		
Total Assets	1,554,338	Operating Expense	2,441,329	98.0%	Current Ratio	(0.2)
Current Liabilities	68,278	Operating Margin	49,798	2.0%	Days to Collect	59.5
Long Term Liabilities	0	Other Income	111	0.0%	Avg Payment Days	7.3
Total Equity	1,486,060	Other Expense	0	0.0%	Depreciation Rate	19.2%
Total Liab. and Equity	1,554,338	Net Profit or Loss	49,909	2.0%	Return on Equity	3.4%

052897 TUSTIN DIALYSIS				For Profit		
2090 N TUSTIN AVENUE		12/31/2011 365 Days Submitted		Short Term		
SANTA ANA, CA 92705						
ORANGE						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	1,798,746	Total Charges	6,585,216	Salary Expense	30.0%	
Fixed Assets	454,146	Contract Allowance	-33,614	-0.5%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	6,618,830	100.5%		
Total Assets	2,252,892	Operating Expense	4,865,596	73.5%	Current Ratio	6.4
Current Liabilities	282,302	Operating Margin	1,753,234	26.5%	Days to Collect	22.3
Long Term Liabilities	17,957	Other Income	-691,535	-10.4%	Avg Payment Days	7.0
Total Equity	1,952,633	Other Expense	0	0.0%	Depreciation Rate	19.8%
Total Liab. and Equity	2,252,892	Net Profit or Loss	1,061,699	16.0%	Return on Equity	54.4%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052343 UCI RENAL DIALYSIS

Not for Profit

101 THE CITY DRIVE, BLDG 51 & 52

Cost Report not filed.

Short Term

ORANGE, CA 92668

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052336 UCLA HOSP AND CLINICS

Not for Profit

10833 LE CONTE

Cost Report not filed.

Short Term

LOS ANGELES, CA 90024

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052818 UCSD DIALYSIS CLINIC				Not for Profit		
200 WEST ARBOR DRIVE		6/30/2011 365 Days Settled		Short Term		
SAN DIEGO, CA 92103						
SAN DIEGO						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	342,646	Total Charges	12,102,104	Salary Expense	49.3%	
Fixed Assets	35,028	Contract Allowance	7,804,067	64.5%	Fringe Benefits	13.5%
Other Assets	0	Operating Revenue	4,298,037	35.5%		
Total Assets	377,674	Operating Expense	5,194,674	120.9%	Current Ratio	1.0
Current Liabilities	342,646	Operating Margin	-896,637	-20.9%	Days to Collect	31.2
Long Term Liabilities	931,665	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	-896,637	Other Expense	0	0.0%	Depreciation Rate	20.3%
Total Liab. and Equity	377,674	Net Profit or Loss	(896,637)	-20.9%	Return on Equity	100.0%

052396 UCSD MEDICAL CENTER - ESRD				Not for Profit		
200 WEST ARBOR DRIVE		Cost Report not filed.		Short Term		
SAN DIEGO, CA 92103						
SAN DIEGO						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	0	Total Charges	0	Salary Expense	0.0%	
Fixed Assets	0	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%		
Total Assets	0	Operating Expense	0	0.0%	Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0%	Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0%	Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

053501 UCSF CHILDREN'S RENAL CENTER

Public

400 PARNASSUS AVENUE, A276

Cost Report not filed.

Short Term

SAN FRANCISCO, CA 94143

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

053523 UCSF MT ZION - ESRD

Not for Profit

1675 SCOTT STREET

Cost Report not filed.

Short Term

SAN FRANCISCO, CA 94115

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052571 UNION CITY DIALYSIS CENTER

For Profit

32930 ALVARADO NILES ROAD, SUITE 300 12/31/2011 365 Days Settled

Short Term

UNION CITY, CA 94587

ALAMEDA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	14,314,422	Total Charges	9,947,778		Salary Expense	36.0%
Fixed Assets	395,114	Contract Allowance	-17,943	-0.2%	Fringe Benefits	5.9%
Other Assets	6,379	Operating Revenue	9,965,721	100.2%		
Total Assets	14,715,915	Operating Expense	8,213,213	82.4%	Current Ratio	39.5
Current Liabilities	362,392	Operating Margin	1,752,508	17.6%	Days to Collect	14.6
Long Term Liabilities	14,818	Other Income	3,027	0.0%	Avg Payment Days	10.4
Total Equity	14,338,705	Other Expense	0	0.0%	Depreciation Rate	7.9%
Total Liab. and Equity	14,715,915	Net Profit or Loss	1,755,535	17.6%	Return on Equity	12.2%

052671 UNITED DIALYSIS CENTER

For Profit

3111 LONG BEACH BLVD 12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90807

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	15,658,780	Total Charges	9,489,060		Salary Expense	33.1%
Fixed Assets	291,782	Contract Allowance	-468,889	-4.9%	Fringe Benefits	4.9%
Other Assets	5,663,052	Operating Revenue	9,957,949	104.9%		
Total Assets	21,613,614	Operating Expense	7,870,856	79.0%	Current Ratio	40.0
Current Liabilities	391,163	Operating Margin	2,087,093	21.0%	Days to Collect	11.8
Long Term Liabilities	0	Other Income	3,338	0.0%	Avg Payment Days	10.2
Total Equity	21,222,450	Other Expense	0	0.0%	Depreciation Rate	17.4%
Total Liab. and Equity	21,613,613	Net Profit or Loss	2,090,431	21.0%	Return on Equity	9.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052351 UNIV OF CALIF RENAL TRANSPLAN

Not for Profit

505 PARNASSUS

Cost Report not filed.

Short Term

SAN FRANCISCO, CA 94122

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

552549 UNIVERSITY DIALYSIS CENTER

For Profit

777 CAMPUS COMMONS DRIVE, SUITE 100 12/31/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95825

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	9,935,766	Total Charges	6,923,323	Salary Expense	35.3%
Fixed Assets	593,270	Contract Allowance	-45,193	-0.7% Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	6,968,516	100.7%	
Total Assets	10,529,036	Operating Expense	5,073,688	72.8% Current Ratio	56.0
Current Liabilities	177,364	Operating Margin	1,894,828	27.2% Days to Collect	6.5
Long Term Liabilities	128,462	Other Income	-927,287	-13.3% Avg Payment Days	7.2
Total Equity	10,223,210	Other Expense	0	0.0% Depreciation Rate	14.0%
Total Liab. and Equity	10,529,036	Net Profit or Loss	967,541	13.9% Return on Equity	9.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052676 UNIVERSITY DIALYSIS CLINIC

Not for Profit

1771 STOCKTON BLVD

9/30/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95816

SACRAMENTO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,962,093	Total Charges	6,732,488		Salary Expense	42.1%
Fixed Assets	447,981	Contract Allowance	623,910	9.3%	Fringe Benefits	8.2%
Other Assets	0	Operating Revenue	6,108,578	90.7%		
Total Assets	2,410,074	Operating Expense	5,029,985	82.3%	Current Ratio	6.5
Current Liabilities	303,199	Operating Margin	1,078,593	17.7%	Days to Collect	10.7
Long Term Liabilities	0	Other Income	97,665	1.6%	Avg Payment Days	22.0
Total Equity	2,106,876	Other Expense	0	0.0%	Depreciation Rate	4.6%
Total Liab. and Equity	2,410,075	Net Profit or Loss	1,176,258	19.3%	Return on Equity	55.8%

052589 UNIVERSITY OF CALIFORNIA IRVINE RENAL DIALYSIS

Public

101 THE CITY DRIVE SOUTH, BLDG 51 & 52 6/30/2011 365 Days Settled

Short Term

ORANGE, CA 92668

ORANGE

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	426,032	Total Charges	4,117,044		Salary Expense	52.2%
Fixed Assets	357,972	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	4,117,044	100.0%		
Total Assets	784,004	Operating Expense	5,056,897	122.8%	Current Ratio	
Current Liabilities	0	Operating Margin	-939,853	-22.8%	Days to Collect	37.8
Long Term Liabilities	150,000	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	0	Other Expense	0	0.0%	Depreciation Rate	0.0%
Total Liab. and Equity	150,000	Net Profit or Loss	(939,853)	-22.8%	Return on Equity	0.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052713 UNIVERSITY PARK DIALYSIS CTR

For Profit

3986 S FIGUEROA ST

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90037

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,288,386	Total Charges	5,091,777		Salary Expense	32.0%
Fixed Assets	323,190	Contract Allowance	-79,928	-1.6%	Fringe Benefits	4.9%
Other Assets	2,768,126	Operating Revenue	5,171,705	101.6%		
Total Assets	5,379,702	Operating Expense	4,980,489	96.3%	Current Ratio	15.6
Current Liabilities	146,487	Operating Margin	191,216	3.7%	Days to Collect	(2.8)
Long Term Liabilities	8,376	Other Income	-313,683	-6.1%	Avg Payment Days	6.8
Total Equity	5,224,840	Other Expense	0	0.0%	Depreciation Rate	20.0%
Total Liab. and Equity	5,379,703	Net Profit or Loss	(122,467)	-2.4%	Return on Equity	-2.3%

052552 UPLAND DIALYSIS

For Profit

600 N 13TH AVENUE

12/31/2011 365 Days Settled

Short Term

UPLAND, CA 91786

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	15,826,215	Total Charges	9,494,655		Salary Expense	29.4%
Fixed Assets	259,285	Contract Allowance	16,484	0.2%	Fringe Benefits	4.2%
Other Assets	3,737,045	Operating Revenue	9,478,171	99.8%		
Total Assets	19,822,545	Operating Expense	7,850,995	82.8%	Current Ratio	36.7
Current Liabilities	431,392	Operating Margin	1,627,176	17.2%	Days to Collect	8.6
Long Term Liabilities	0	Other Income	7,505	0.1%	Avg Payment Days	8.4
Total Equity	19,391,153	Other Expense	0	0.0%	Depreciation Rate	30.5%
Total Liab. and Equity	19,822,545	Net Profit or Loss	1,634,681	17.2%	Return on Equity	8.4%

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

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www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052344 USC MED CTR

Public

1200 N STATE ST

Cost Report not filed.

Short Term

LOS ANGELES, CA 90033

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

052388 USC UNIVERSITY HOSPITAL

For Profit

1500 SAN PABLO ST

Cost Report not filed.

Short Term

BOYLE HEIGHTS, CA 90033

LOS ANGELES

WISCONSIN PHYSICIANS SERVICE

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	0	Salary Expense	0.0%
Fixed Assets	0	Contract Allowance	0	0.0% Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	0	0.0%	
Total Assets	0	Operating Expense	0	0.0% Current Ratio	
Current Liabilities	0	Operating Margin	0	0.0% Days to Collect	
Long Term Liabilities	0	Other Income	0	0.0% Avg Payment Days	
Total Equity	0	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	0	Net Profit or Loss	0	0.0% Return on Equity	0.0%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052709 VACAVILLE DIALYSIS CENTER

For Profit

941 MERCHANT STREET

12/31/2011 365 Days Settled

Short Term

VACAVILLE, CA 95688

SOLANO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,963,574	Total Charges	5,305,495		Salary Expense	28.9%
Fixed Assets	1,098,552	Contract Allowance	-93,013	-1.8%	Fringe Benefits	4.3%
Other Assets	5,268	Operating Revenue	5,398,508	101.8%		
Total Assets	4,067,394	Operating Expense	4,687,426	86.8%	Current Ratio	21.5
Current Liabilities	137,762	Operating Margin	711,082	13.2%	Days to Collect	27.7
Long Term Liabilities	0	Other Income	115	0.0%	Avg Payment Days	6.9
Total Equity	3,929,633	Other Expense	0	0.0%	Depreciation Rate	18.1%
Total Liab. and Equity	4,067,395	Net Profit or Loss	711,197	13.2%	Return on Equity	18.1%

052567 VALLEJO DIALYSIS

For Profit

121 HOSPITAL DRIVE

12/31/2011 365 Days Settled

Short Term

VALLEJO, CA 94589

SOLANO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,960,623	Total Charges	5,240,511		Salary Expense	33.3%
Fixed Assets	406,083	Contract Allowance	-125,813	-2.4%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	5,366,324	102.4%		
Total Assets	2,366,706	Operating Expense	4,952,562	92.3%	Current Ratio	9.1
Current Liabilities	216,456	Operating Margin	413,762	7.7%	Days to Collect	75.4
Long Term Liabilities	0	Other Income	-394,724	-7.4%	Avg Payment Days	9.7
Total Equity	2,150,252	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	2,366,708	Net Profit or Loss	19,038	0.4%	Return on Equity	0.9%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052554 VALLEY DIALYSIS CENTER				For Profit		
16149 HART STREET		12/31/2011 365 Days Settled		Short Term		
VAN NUYS, CA 91406						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	12,963,260	Total Charges	5,607,222	Salary Expense	30.2%	
Fixed Assets	105,068	Contract Allowance	-59,241	-1.1%	Fringe Benefits	4.6%
Other Assets	255,022	Operating Revenue	5,666,463	101.1%		
Total Assets	13,323,350	Operating Expense	6,150,232	108.5%	Current Ratio	51.8
Current Liabilities	250,460	Operating Margin	-483,769	-8.5%	Days to Collect	53.8
Long Term Liabilities	498	Other Income	1,441	0.0%	Avg Payment Days	6.1
Total Equity	13,072,391	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	13,323,349	Net Profit or Loss	(482,328)	-8.5%	Return on Equity	-3.7%

052807 VALLEY VIEW DIALYSIS CENTER				For Profit		
26900 CACTUS AVENUE		12/31/2011 365 Days Settled		Short Term		
MORENO VALLEY, CA 92555						
SAN BERNARDINO						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performanace Ind.		
Current Assets	7,211,904	Total Charges	7,715,089	Salary Expense	31.5%	
Fixed Assets	554,782	Contract Allowance	47,330	0.6%	Fringe Benefits	5.4%
Other Assets	6,854,730	Operating Revenue	7,667,759	99.4%		
Total Assets	14,621,416	Operating Expense	8,560,259	111.6%	Current Ratio	22.6
Current Liabilities	319,309	Operating Margin	-892,500	-11.6%	Days to Collect	14.9
Long Term Liabilities	0	Other Income	4,095	0.1%	Avg Payment Days	6.9
Total Equity	14,302,109	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	14,621,418	Net Profit or Loss	(888,405)	-11.6%	Return on Equity	-6.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552678 VAN BUREN DIALYSIS

12/31/2011 290 Days Settled

, CA

Balance Sheet

Current Assets	359,008
Fixed Assets	158,666
Other Assets	121,130
Total Assets	638,804
Current Liabilities	533,352
Long Term Liabilities	500,318
Total Equity	-394,866
Total Liab. and Equity	638,804

Income Statement

Total Charges	3,000,343
Contract Allowance	2,080,190
Operating Revenue	920,153
Operating Expense	958,912
Operating Margin	-38,759
Other Income	15,000
Other Expense	0
Net Profit or Loss	(23,759)

Key Performanace Ind.

Salary Expense	28.2%
Fringe Benefits	2.8%
Current Ratio	0.7
Days to Collect	(23.1)
Avg Payment Days	0.9
Depreciation Rate	26.0%
Return on Equity	6.0%

552575 VENTURA DIALYSIS

For Profit

2705 LOMA VISTA RD STE 101

12/31/2011 365 Days Settled

Short Term

VENTURA, CA 93003

VENTURA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Current Assets	-2,117,641
Fixed Assets	805,868
Other Assets	2,189,308
Total Assets	877,535
Current Liabilities	172,366
Long Term Liabilities	0
Total Equity	705,168
Total Liab. and Equity	877,534

Income Statement

Total Charges	3,508,796
Contract Allowance	-391,783
Operating Revenue	3,900,579
Operating Expense	4,054,017
Operating Margin	-153,438
Other Income	3,890
Other Expense	0
Net Profit or Loss	(149,548)

Key Performanace Ind.

Salary Expense	29.5%
Fringe Benefits	4.1%
Current Ratio	(12.3)
Days to Collect	137.1
Avg Payment Days	4.4
Depreciation Rate	22.1%
Return on Equity	-21.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052561 VICTOR VALLEY DIALYSIS

For Profit

16049 KAMANA ROAD

12/31/2011 365 Days Settled

Short Term

APPLE VALLEY, CA 92307

SAN BERNARDINO

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	11,608,981	Total Charges	6,156,378		Salary Expense	35.5%
Fixed Assets	941,922	Contract Allowance	49,799	0.8%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	6,106,579	99.2%		
Total Assets	12,550,903	Operating Expense	5,203,092	85.2%	Current Ratio	56.6
Current Liabilities	205,106	Operating Margin	903,487	14.8%	Days to Collect	77.6
Long Term Liabilities	0	Other Income	115	0.0%	Avg Payment Days	6.9
Total Equity	12,345,798	Other Expense	0	0.0%	Depreciation Rate	12.3%
Total Liab. and Equity	12,550,904	Net Profit or Loss	903,602	14.8%	Return on Equity	7.3%

052771 VISALIA AT HOME

For Profit

1120 N CHINOWTH ST

12/31/2011 365 Days Settled

Short Term

VISALIA, CA 93291

FRESNO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-748,651	Total Charges	1,254,220		Salary Expense	30.3%
Fixed Assets	23,005	Contract Allowance	135,595	10.8%	Fringe Benefits	4.2%
Other Assets	953,802	Operating Revenue	1,118,625	89.2%		
Total Assets	228,156	Operating Expense	857,197	76.6%	Current Ratio	(12.6)
Current Liabilities	59,349	Operating Margin	261,428	23.4%	Days to Collect	1,703.8
Long Term Liabilities	0	Other Income	36	0.0%	Avg Payment Days	8.3
Total Equity	168,807	Other Expense	0	0.0%	Depreciation Rate	59.0%
Total Liab. and Equity	228,156	Net Profit or Loss	261,464	23.4%	Return on Equity	154.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052696 VISALIA DIALYSIS

For Profit

5429 W CYPRESS AVE

12/31/2011 365 Days Settled

Short Term

VISALIA, CA 93277

TULARE

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-862,062	Total Charges	5,198,640		Salary Expense	35.3%
Fixed Assets	2,024,089	Contract Allowance	-2,309	0.0%	Fringe Benefits	5.8%
Other Assets	1,863,067	Operating Revenue	5,200,949	100.0%		
Total Assets	3,025,094	Operating Expense	4,861,367	93.5%	Current Ratio	(7.7)
Current Liabilities	111,665	Operating Margin	339,582	6.5%	Days to Collect	0.4
Long Term Liabilities	14,526	Other Income	1,027	0.0%	Avg Payment Days	7.0
Total Equity	2,909,513	Other Expense	0	0.0%	Depreciation Rate	11.6%
Total Liab. and Equity	3,035,704	Net Profit or Loss	340,609	6.5%	Return on Equity	11.7%

552611 WALNUT CREEK AT HOME

For Profit

400 N WIGET LANE

12/31/2011 365 Days Settled

Short Term

WALNUT CREEK, CA 94598

CONTRA COSTA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-195,149	Total Charges	798,332		Salary Expense	15.7%
Fixed Assets	374,245	Contract Allowance	28,270	3.5%	Fringe Benefits	2.4%
Other Assets	0	Operating Revenue	770,062	96.5%		
Total Assets	179,096	Operating Expense	998,741	129.7%	Current Ratio	(9.2)
Current Liabilities	21,291	Operating Margin	-228,679	-29.7%	Days to Collect	124.4
Long Term Liabilities	27,201	Other Income	82	0.0%	Avg Payment Days	1.9
Total Equity	130,604	Other Expense	0	0.0%	Depreciation Rate	23.2%
Total Liab. and Equity	179,096	Net Profit or Loss	(228,597)	-29.7%	Return on Equity	-175.0%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052689 WALNUT CREEK DIALYSIS CENTER

For Profit

404 NORTH WIGET LANE

12/31/2011 365 Days Settled

Short Term

WALNUT CREEK, CA 94598

CONTRA COSTA

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	10,167,160	Total Charges	5,500,633		Salary Expense	32.0%
Fixed Assets	732,155	Contract Allowance	-9,222	-0.2%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	5,509,855	100.2%		
Total Assets	10,899,315	Operating Expense	4,523,746	82.1%	Current Ratio	79.0
Current Liabilities	128,714	Operating Margin	986,109	17.9%	Days to Collect	4.6
Long Term Liabilities	126,303	Other Income	83	0.0%	Avg Payment Days	6.5
Total Equity	10,644,298	Other Expense	0	0.0%	Depreciation Rate	17.7%
Total Liab. and Equity	10,899,315	Net Profit or Loss	986,192	17.9%	Return on Equity	9.3%

052856 WASHINGTON PLAZA DIALYSIS CTR

For Profit

516-522 E WASHINGTON BLVD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90015

LOS ANGELES

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	4,991,083	Total Charges	4,648,891		Salary Expense	35.3%
Fixed Assets	246,759	Contract Allowance	-32,627	-0.7%	Fringe Benefits	5.3%
Other Assets	351,507	Operating Revenue	4,681,518	100.7%		
Total Assets	5,589,349	Operating Expense	4,555,260	97.3%	Current Ratio	43.5
Current Liabilities	114,621	Operating Margin	126,258	2.7%	Days to Collect	19.1
Long Term Liabilities	0	Other Income	-844	0.0%	Avg Payment Days	6.8
Total Equity	5,474,727	Other Expense	0	0.0%	Depreciation Rate	9.7%
Total Liab. and Equity	5,589,348	Net Profit or Loss	125,414	2.7%	Return on Equity	2.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552539 WELLBOUND OF EMERYVILLE, LLC

For Profit

2000 POWELL STREET, SUITE 140

12/31/2011 365 Days Settled

Short Term

EMERYVILLE, CA 94608

ALAMEDA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,159,638	Total Charges	4,491,658		Salary Expense	22.2%
Fixed Assets	16,175	Contract Allowance	85,640	1.9%	Fringe Benefits	4.9%
Other Assets	7,000	Operating Revenue	4,406,018	98.1%		
Total Assets	2,182,813	Operating Expense	3,646,259	82.8%	Current Ratio	2.7
Current Liabilities	803,207	Operating Margin	759,759	17.2%	Days to Collect	118.7
Long Term Liabilities	0	Other Income	144	0.0%	Avg Payment Days	17.0
Total Equity	1,379,606	Other Expense	0	0.0%	Depreciation Rate	16.6%
Total Liab. and Equity	2,182,813	Net Profit or Loss	759,903	17.2%	Return on Equity	55.1%

552514 WELLBOUND OF MENLO PARK

For Profit

927-929 HAMILTON AVENUE

12/31/2011 365 Days Settled

Short Term

MENLO PARK, CA 94025

SAN MATEO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,602,437	Total Charges	2,785,660		Salary Expense	27.5%
Fixed Assets	21,076	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	368,630	Operating Revenue	2,785,660	100.0%		
Total Assets	2,992,143	Operating Expense	2,065,333	74.1%	Current Ratio	4.8
Current Liabilities	536,748	Operating Margin	720,327	25.9%	Days to Collect	338.5
Long Term Liabilities	0	Other Income	528	0.0%	Avg Payment Days	20.8
Total Equity	2,455,395	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	2,992,143	Net Profit or Loss	720,855	25.9%	Return on Equity	29.4%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552558 WELLBOUND OF MILPITAS, LLC

For Profit

1850 MILMONT DRIVE

12/31/2011 365 Days Settled

Short Term

MILPITAS, CA 95035

SANTA CLARA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,211,491	Total Charges	2,292,749		Salary Expense	22.6%
Fixed Assets	142,239	Contract Allowance	90,464	3.9%	Fringe Benefits	3.6%
Other Assets	0	Operating Revenue	2,202,285	96.1%		
Total Assets	1,353,730	Operating Expense	1,692,441	76.8%	Current Ratio	3.6
Current Liabilities	334,738	Operating Margin	509,844	23.2%	Days to Collect	128.3
Long Term Liabilities	71,836	Other Income	190	0.0%	Avg Payment Days	14.4
Total Equity	947,156	Other Expense	0	0.0%	Depreciation Rate	15.2%
Total Liab. and Equity	1,353,730	Net Profit or Loss	510,034	23.2%	Return on Equity	53.8%

552524 WELLBOUND OF MODESTO, LLC

For Profit

1315 TENTH STREET, SUITE 100

12/31/2011 365 Days Settled

Short Term

MODESTO, CA 95354

STANISLAUS

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,027,892	Total Charges	6,121,738		Salary Expense	23.4%
Fixed Assets	154,819	Contract Allowance	54,354	0.9%	Fringe Benefits	5.4%
Other Assets	8,940	Operating Revenue	6,067,384	99.1%		
Total Assets	2,191,651	Operating Expense	3,844,726	63.4%	Current Ratio	1.9
Current Liabilities	1,078,306	Operating Margin	2,222,658	36.6%	Days to Collect	85.0
Long Term Liabilities	12,656	Other Income	3,377	0.1%	Avg Payment Days	21.2
Total Equity	1,100,689	Other Expense	0	0.0%	Depreciation Rate	21.6%
Total Liab. and Equity	2,191,651	Net Profit or Loss	2,226,035	36.7%	Return on Equity	202.2%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552587 WELLBOUND OF SACRAMENTO

For Profit

2610 EL PASEO LANE, SUITE F19

12/31/2011 365 Days Settled

Short Term

SACRAMENTO, CA 95821

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	-240,734	Total Charges	2,341,909		Salary Expense	20.3%
Fixed Assets	35,999	Contract Allowance	17,562	0.7%	Fringe Benefits	4.5%
Other Assets	7,668	Operating Revenue	2,324,347	99.3%		
Total Assets	-197,067	Operating Expense	2,155,619	92.7%	Current Ratio	(1.3)
Current Liabilities	182,529	Operating Margin	168,728	7.3%	Days to Collect	(86.8)
Long Term Liabilities	143	Other Income	571	0.0%	Avg Payment Days	14.0
Total Equity	-379,739	Other Expense	0	0.0%	Depreciation Rate	30.4%
Total Liab. and Equity	-197,067	Net Profit or Loss	169,299	7.3%	Return on Equity	-44.6%

552621 WELLBOUND OF SAN FRANCISCO

For Profit

1166 POST STREET SUITE 201

12/31/2011 365 Days Settled

Short Term

SAN FRANCISCO, CA 94109

SAN FRANCISCO

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performace Ind.

Current Assets	-401,811	Total Charges	1,512,882		Salary Expense	22.9%
Fixed Assets	179,376	Contract Allowance	73,495	4.9%	Fringe Benefits	3.4%
Other Assets	13,867	Operating Revenue	1,439,387	95.1%		
Total Assets	-208,568	Operating Expense	1,501,301	104.3%	Current Ratio	3.5
Current Liabilities	-115,328	Operating Margin	-61,914	-4.3%	Days to Collect	(152.0)
Long Term Liabilities	69,996	Other Income	98	0.0%	Avg Payment Days	11.6
Total Equity	-163,236	Other Expense	0	0.0%	Depreciation Rate	43.7%
Total Liab. and Equity	-208,568	Net Profit or Loss	(61,816)	-4.3%	Return on Equity	37.9%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052891 WELLBOUND OF SAN JOSE

For Profit

1525 MERIDIAN AVENUE, SUITE 101

12/31/2011 365 Days Settled

Short Term

SAN JOSE, CA 95125

SANTA CLARA

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	8,186,276	Total Charges	5,818,904		Salary Expense	20.3%
Fixed Assets	247,070	Contract Allowance	96,002	1.6%	Fringe Benefits	5.5%
Other Assets	8,810	Operating Revenue	5,722,902	98.4%		
Total Assets	8,442,156	Operating Expense	3,993,017	69.8%	Current Ratio	12.5
Current Liabilities	655,580	Operating Margin	1,729,885	30.2%	Days to Collect	487.1
Long Term Liabilities	12,156	Other Income	293	0.0%	Avg Payment Days	19.1
Total Equity	7,774,420	Other Expense	0	0.0%	Depreciation Rate	25.8%
Total Liab. and Equity	8,442,156	Net Profit or Loss	1,730,178	30.2%	Return on Equity	22.3%

552600 WELLBOUND OF SAN LEANDRO

For Profit

1040 DAVIS STREET, SUITE 101

12/31/2011 365 Days Settled

Short Term

SAN LEANDRO, CA 94577

ALAMEDA

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	359,164	Total Charges	1,882,720		Salary Expense	25.5%
Fixed Assets	90,020	Contract Allowance	-771	0.0%	Fringe Benefits	5.8%
Other Assets	10,000	Operating Revenue	1,883,491	100.0%		
Total Assets	459,184	Operating Expense	1,518,316	80.6%	Current Ratio	1.2
Current Liabilities	305,188	Operating Margin	365,175	19.4%	Days to Collect	73.0
Long Term Liabilities	7,982	Other Income	77	0.0%	Avg Payment Days	22.4
Total Equity	146,014	Other Expense	0	0.0%	Depreciation Rate	40.0%
Total Liab. and Equity	459,184	Net Profit or Loss	365,252	19.4%	Return on Equity	250.1%

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

2/17/2022

www.halmanac.com

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552582 WELLBOUND OF SAN MATEO

For Profit

2000 SOUTH EL CAMINO REAL, 2ND
FLOOR

12/31/2011 365 Days Settled

Short Term

SAN MATEO, CA 94403

SAN MATEO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	2,430,370	Total Charges	3,716,145		Salary Expense	20.9%
Fixed Assets	78,238	Contract Allowance	41,231	1.1%	Fringe Benefits	5.4%
Other Assets	0	Operating Revenue	3,674,914	98.9%		
Total Assets	2,508,608	Operating Expense	3,237,768	88.1%	Current Ratio	6.8
Current Liabilities	357,739	Operating Margin	437,146	11.9%	Days to Collect	31.7
Long Term Liabilities	0	Other Income	591	0.0%	Avg Payment Days	19.1
Total Equity	2,150,869	Other Expense	0	0.0%	Depreciation Rate	48.2%
Total Liab. and Equity	2,508,608	Net Profit or Loss	437,737	11.9%	Return on Equity	20.4%

552550 WELLBOUND OF SANTA ROSA, LLC

For Profit

2301 CIRCADIAN WAY, SUITE B

12/31/2011 365 Days Settled

Short Term

SANTA ROSA, CA 95407

SONOMA

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	1,225,891	Total Charges	3,983,404		Salary Expense	23.8%
Fixed Assets	202,879	Contract Allowance	42,181	1.1%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	3,941,223	98.9%		
Total Assets	1,428,770	Operating Expense	2,917,404	74.0%	Current Ratio	3.1
Current Liabilities	394,082	Operating Margin	1,023,819	26.0%	Days to Collect	394.0
Long Term Liabilities	35,238	Other Income	442	0.0%	Avg Payment Days	19.3
Total Equity	999,450	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	1,428,770	Net Profit or Loss	1,024,261	26.0%	Return on Equity	102.5%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552555 WELLBOUND OF STOCKTON, LLC

For Profit

3555 DEER PARK DRIVE

12/31/2011 365 Days Settled

Short Term

STOCKTON, CA 95219

SAN JOAQUIN

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	657,691	Total Charges	2,345,608		Salary Expense	20.5%
Fixed Assets	55,608	Contract Allowance	54,991	2.3%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	2,290,617	97.7%		
Total Assets	713,299	Operating Expense	1,797,404	78.5%	Current Ratio	2.2
Current Liabilities	292,485	Operating Margin	493,213	21.5%	Days to Collect	68.5
Long Term Liabilities	8,278	Other Income	70	0.0%	Avg Payment Days	13.3
Total Equity	412,536	Other Expense	0	0.0%	Depreciation Rate	37.1%
Total Liab. and Equity	713,299	Net Profit or Loss	493,283	21.5%	Return on Equity	119.6%

552560 WELLBOUND OF VALLEJO

Not for Profit

480 REDWOOD STREET, BUILDING D,
SUITE 40

12/31/2011 365 Days Settled

Short Term

VALLEJO, CA 94590

SOLANO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	289,276	Total Charges	1,392,940		Salary Expense	21.4%
Fixed Assets	95,062	Contract Allowance	6,162	0.4%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	1,386,778	99.6%		
Total Assets	384,338	Operating Expense	1,359,192	98.0%	Current Ratio	0.6
Current Liabilities	492,792	Operating Margin	27,586	2.0%	Days to Collect	68.8
Long Term Liabilities	7,904	Other Income	16	0.0%	Avg Payment Days	16.8
Total Equity	-116,356	Other Expense	0	0.0%	Depreciation Rate	26.4%
Total Liab. and Equity	384,340	Net Profit or Loss	27,602	2.0%	Return on Equity	-23.7%

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052747 WEST COAST DIALYSIS CENTER, LLC

For Profit

3780 KILROY AIRPORT WAY SUITE 110 12/31/2011 365 Days Settled

Short Term

LONG BEACH, CA 90806

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,665,648	Total Charges	7,245,849		Salary Expense	29.7%
Fixed Assets	50,813	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	9,730,082	Operating Revenue	7,245,849	100.0%		
Total Assets	11,446,543	Operating Expense	5,656,411	78.1%	Current Ratio	1.6
Current Liabilities	1,012,697	Operating Margin	1,589,438	21.9%	Days to Collect	34.5
Long Term Liabilities	23,969	Other Income	55	0.0%	Avg Payment Days	15.1
Total Equity	10,409,876	Other Expense	0	0.0%	Depreciation Rate	144.4%
Total Liab. and Equity	11,446,542	Net Profit or Loss	1,589,493	21.9%	Return on Equity	15.3%

552604 WEST ELK GROVE DIALYSIS

For Profit

2208 KAUSEN DRIVE, SUITE 100 12/31/2011 365 Days Settled

Short Term

ELK GROVE, CA 95758

SACRAMENTO

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,371,878	Total Charges	5,811,394		Salary Expense	30.5%
Fixed Assets	1,359,842	Contract Allowance	-91,096	-1.6%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	5,902,490	101.6%		
Total Assets	2,731,720	Operating Expense	5,230,222	88.6%	Current Ratio	5.9
Current Liabilities	232,922	Operating Margin	672,268	11.4%	Days to Collect	72.6
Long Term Liabilities	313,246	Other Income	-635,665	-10.8%	Avg Payment Days	9.9
Total Equity	2,185,552	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	2,731,720	Net Profit or Loss	36,603	0.6%	Return on Equity	1.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552591 WEST SACRAMENTO DIALYSIS CENTER

Not for Profit

3450 INDUSTRIAL BLVD.

12/31/2011 365 Days Settled

Short Term

WEST SACRAMENTO, CA 95691

YOLO

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,635,454	Total Charges	6,293,158		Salary Expense	27.3%
Fixed Assets	1,506,132	Contract Allowance	-85,294	-1.4%	Fringe Benefits	4.2%
Other Assets	0	Operating Revenue	6,378,452	101.4%		
Total Assets	3,141,586	Operating Expense	6,002,040	94.1%	Current Ratio	7.2
Current Liabilities	226,319	Operating Margin	376,412	5.9%	Days to Collect	84.8
Long Term Liabilities	17,081	Other Income	-475,486	-7.5%	Avg Payment Days	3.9
Total Equity	2,898,185	Other Expense	0	0.0%	Depreciation Rate	9.6%
Total Liab. and Equity	3,141,585	Net Profit or Loss	(99,074)	-1.6%	Return on Equity	-3.4%

552619 WESTBOROUGH DIALYSIS CENTER

For Profit

925 EL CAMINO REAL

12/31/2011 365 Days Settled

Short Term

SOUTH SAN FRANCISCO, CA 94080

SAN MATEO

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-728,441	Total Charges	939,889		Salary Expense	35.3%
Fixed Assets	693,749	Contract Allowance	3,726	0.4%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	936,163	99.6%		
Total Assets	-34,692	Operating Expense	1,346,998	143.9%	Current Ratio	(8.2)
Current Liabilities	88,844	Operating Margin	-410,835	-43.9%	Days to Collect	101.3
Long Term Liabilities	0	Other Income	4,989	0.5%	Avg Payment Days	8.6
Total Equity	-123,537	Other Expense	0	0.0%	Depreciation Rate	18.0%
Total Liab. and Equity	-34,693	Net Profit or Loss	(405,846)	-43.4%	Return on Equity	328.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552642 WESTLAKE DALY CITY DIALYSIS CENTER

For Profit

2201 JUNIPERO SERRA BOULEVARD,
SUITE A

12/31/2011 365 Days Settled

Short Term

DALY CITY, CA 94014

SAN MATEO

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	-2,117,319	Total Charges	3,719,360		Salary Expense	25.2%
Fixed Assets	1,969,394	Contract Allowance	-339,950	-9.1%	Fringe Benefits	4.0%
Other Assets	0	Operating Revenue	4,059,310	109.1%		
Total Assets	-147,925	Operating Expense	4,349,400	107.1%	Current Ratio	(30.5)
Current Liabilities	69,337	Operating Margin	-290,090	-7.1%	Days to Collect	113.4
Long Term Liabilities	254,071	Other Income	1,663	0.0%	Avg Payment Days	4.8
Total Equity	-471,334	Other Expense	0	0.0%	Depreciation Rate	32.3%
Total Liab. and Equity	-147,926	Net Profit or Loss	(288,427)	-7.1%	Return on Equity	61.2%

052773 WESTMINSTER SOUTH DIALYSIS

For Profit

14014 MAGNOLIA ST

12/31/2011 365 Days Settled

Short Term

WESTMINSTER, CA 92683

ORANGE

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performanace Ind.

Current Assets	2,111,368	Total Charges	4,079,523		Salary Expense	28.7%
Fixed Assets	1,503,845	Contract Allowance	-154,186	-3.8%	Fringe Benefits	4.6%
Other Assets	3,780	Operating Revenue	4,233,709	103.8%		
Total Assets	3,618,993	Operating Expense	4,160,601	98.3%	Current Ratio	14.1
Current Liabilities	149,379	Operating Margin	73,108	1.7%	Days to Collect	8.8
Long Term Liabilities	104,316	Other Income	355	0.0%	Avg Payment Days	7.1
Total Equity	3,365,299	Other Expense	0	0.0%	Depreciation Rate	19.3%
Total Liab. and Equity	3,618,994	Net Profit or Loss	73,463	1.7%	Return on Equity	2.2%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052837 WESTSIDE DIALYSIS CENTER

For Profit

300 SOUTH ROBERTSON BLVD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90048

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	1,890,810	Total Charges	7,865,886		Salary Expense	21.7%
Fixed Assets	78,450	Contract Allowance	0	0.0%	Fringe Benefits	4.8%
Other Assets	4,427,904	Operating Revenue	7,865,886	100.0%		
Total Assets	6,397,164	Operating Expense	6,851,228	87.1%	Current Ratio	2.2
Current Liabilities	850,285	Operating Margin	1,014,658	12.9%	Days to Collect	31.5
Long Term Liabilities	1,041,815	Other Income	21,026	0.3%	Avg Payment Days	14.8
Total Equity	4,505,065	Other Expense	0	0.0%	Depreciation Rate	137.1%
Total Liab. and Equity	6,397,165	Net Profit or Loss	1,035,684	13.2%	Return on Equity	23.0%

552521 WHITE LANE DIALYSIS

For Profit

7701 WHITE LANE, SUITE D

12/31/2011 365 Days Settled

Short Term

BAKERSFIELD, CA 93309

KERN

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,808,480	Total Charges	7,982,606		Salary Expense	28.6%
Fixed Assets	622,967	Contract Allowance	186,705	2.3%	Fringe Benefits	4.4%
Other Assets	29,056	Operating Revenue	7,795,901	97.7%		
Total Assets	7,460,503	Operating Expense	6,636,738	85.1%	Current Ratio	25.4
Current Liabilities	268,010	Operating Margin	1,159,163	14.9%	Days to Collect	26.9
Long Term Liabilities	91,929	Other Income	866	0.0%	Avg Payment Days	6.8
Total Equity	7,100,564	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	7,460,503	Net Profit or Loss	1,160,029	14.9%	Return on Equity	16.3%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552509 WHITTIER DIALYSIS

For Profit

10055 WHITTWOOD LANE, SUITE A

12/31/2011 365 Days Settled

Short Term

WHITTIER, CA 90603

LOS ANGELES

BLUE CROSS (TEXAS)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	5,751,993	Total Charges	4,823,256		Salary Expense	28.8%
Fixed Assets	321,964	Contract Allowance	-6,396	-0.1%	Fringe Benefits	4.6%
Other Assets	0	Operating Revenue	4,829,652	100.1%		
Total Assets	6,073,957	Operating Expense	4,557,838	94.4%	Current Ratio	45.2
Current Liabilities	127,200	Operating Margin	271,814	5.6%	Days to Collect	18.5
Long Term Liabilities	104,202	Other Income	175	0.0%	Avg Payment Days	7.7
Total Equity	5,842,555	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	6,073,957	Net Profit or Loss	271,989	5.6%	Return on Equity	4.7%

052884 WHITTIER KIDNEY DIALYSIS CENTER

For Profit

16417 EAST WHITTIER BLVD

12/31/2011 365 Days Settled

Short Term

WHITTIER, CA 90603

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	269,348	Total Charges	7,220,728		Salary Expense	40.6%
Fixed Assets	452,755	Contract Allowance	19,673	0.3%	Fringe Benefits	5.7%
Other Assets	16,400	Operating Revenue	7,201,055	99.7%		
Total Assets	738,503	Operating Expense	4,851,954	67.4%	Current Ratio	3.0
Current Liabilities	88,532	Operating Margin	2,349,101	32.6%	Days to Collect	11.8
Long Term Liabilities	0	Other Income	53,079	0.7%	Avg Payment Days	6.7
Total Equity	649,971	Other Expense	0	0.0%	Depreciation Rate	0.5%
Total Liab. and Equity	738,503	Net Profit or Loss	2,402,180	33.4%	Return on Equity	369.6%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052631 WILSHIRE DIALYSIS CENTER

For Profit

1212 WILSHIRE BLVD

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90017

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-963,588	Total Charges	6,287,142		Salary Expense	29.7%
Fixed Assets	204,423	Contract Allowance	58,881	0.9%	Fringe Benefits	4.9%
Other Assets	-2,649,423	Operating Revenue	6,228,261	99.1%		
Total Assets	-3,408,588	Operating Expense	6,308,059	101.3%	Current Ratio	(4.7)
Current Liabilities	205,071	Operating Margin	-79,798	-1.3%	Days to Collect	14.6
Long Term Liabilities	0	Other Income	-290,660	-4.7%	Avg Payment Days	7.6
Total Equity	-3,613,660	Other Expense	0	0.0%	Depreciation Rate	29.3%
Total Liab. and Equity	-3,408,589	Net Profit or Loss	(370,458)	-5.9%	Return on Equity	10.3%

052825 WOODLAND DIALYSIS SERVICES

For Profit

35 WEST MAIN STREET

12/31/2011 365 Days Settled

Short Term

WOODLAND, CA 95695

YOLO

BLUE CROSS (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	753,419	Total Charges	3,581,719		Salary Expense	34.0%
Fixed Assets	402,566	Contract Allowance	0	0.0%	Fringe Benefits	1.7%
Other Assets	9,564	Operating Revenue	3,581,719	100.0%		
Total Assets	1,165,549	Operating Expense	3,406,407	95.1%	Current Ratio	15.8
Current Liabilities	47,659	Operating Margin	175,312	4.9%	Days to Collect	0.7
Long Term Liabilities	0	Other Income	137	0.0%	Avg Payment Days	5.1
Total Equity	1,117,890	Other Expense	0	0.0%	Depreciation Rate	6.7%
Total Liab. and Equity	1,165,549	Net Profit or Loss	175,449	4.9%	Return on Equity	15.7%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552647 YOSEMITE DIALYSIS CENTER

For Profit

464 E YOSEMITE AVENUE, STE B

12/31/2011 365 Days Settled

Short Term

MERCED, CA 95340

MERCED

PALMETTO (CALIFORNIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	0	Total Charges	1,377,517		Salary Expense	30.0%
Fixed Assets	56,181	Contract Allowance	12,545	0.9%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	1,364,972	99.1%		
Total Assets	56,181	Operating Expense	1,578,402	115.6%	Current Ratio	
Current Liabilities	0	Operating Margin	-213,430	-15.6%	Days to Collect	44.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	56,181	Other Expense	0	0.0%	Depreciation Rate	64.6%
Total Liab. and Equity	56,181	Net Profit or Loss	(213,430)	-15.6%	Return on Equity	-379.9%

552606 YOSEMITE STREET DIALYSIS CENTER

For Profit

1650 WEST YOSEMITE AVENUE

12/31/2011 365 Days Settled

Short Term

MANTECA, CA 95337

SAN JOAQUIN

BLUE CROSS (SOUTH CAROLINA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	-2,115,482	Total Charges	2,870,183		Salary Expense	29.4%
Fixed Assets	1,307,339	Contract Allowance	-15,880	-0.6%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	2,886,063	100.6%		
Total Assets	-808,143	Operating Expense	2,734,475	94.7%	Current Ratio	(20.8)
Current Liabilities	101,841	Operating Margin	151,588	5.3%	Days to Collect	101.3
Long Term Liabilities	67,432	Other Income	218	0.0%	Avg Payment Days	8.5
Total Equity	-977,416	Other Expense	0	0.0%	Depreciation Rate	18.1%
Total Liab. and Equity	-808,143	Net Profit or Loss	151,806	5.3%	Return on Equity	-15.5%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052563 YUBA CITY DIALYSIS CENTER

For Profit

1525 PLUMAS COURT, # A

3/2/2011 61 Days Settled

Short Term

YUBA CITY, CA 95991

12/31/2011 304 Days Settled

SUTTER

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	9,131,723	Total Charges	3,214,839		Salary Expense	35.8%
Fixed Assets	598,305	Contract Allowance	-5,998	-0.2%	Fringe Benefits	5.5%
Other Assets	2,976	Operating Revenue	3,220,837	100.2%		
Total Assets	9,733,004	Operating Expense	3,201,472	99.4%	Current Ratio	36.1
Current Liabilities	252,946	Operating Margin	19,365	0.6%	Days to Collect	60.6
Long Term Liabilities	49,318	Other Income	-25,473	-0.8%	Avg Payment Days	11.2
Total Equity	9,430,738	Other Expense	0	0.0%	Depreciation Rate	14.5%
Total Liab. and Equity	9,733,002	Net Profit or Loss	(6,108)	-0.2%	Return on Equity	-0.1%

052563 YUBA CITY DIALYSIS CENTER

For Profit

1525 PLUMAS COURT, # A

3/2/2011 61 Days Settled

Short Term

YUBA CITY, CA 95991

12/31/2011 304 Days Settled

SUTTER

PALMETTO (CALIFORNIA (NORTH))

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	6,926,406	Total Charges	677,136		Salary Expense	195.6%
Fixed Assets	722,267	Contract Allowance	25,009	3.7%	Fringe Benefits	29.9%
Other Assets	2,976	Operating Revenue	652,127	96.3%		
Total Assets	7,651,649	Operating Expense	586,645	90.0%	Current Ratio	34.1
Current Liabilities	203,081	Operating Margin	65,482	10.0%	Days to Collect	97.4
Long Term Liabilities	17,263	Other Income	4	0.0%	Avg Payment Days	54.5
Total Equity	7,431,305	Other Expense	0	0.0%	Depreciation Rate	14.6%
Total Liab. and Equity	7,651,649	Net Profit or Loss	65,486	10.0%	Return on Equity	0.9%

All Providers

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

552578 YUCAIPA DIALYSIS CENTER				For Profit	
33487 YUCAIPA BLVD		12/31/2011 365 Days Settled		Short Term	
YUCAIPA, CA 92399					
SAN BERNARDINO					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performanace Ind.	
Current Assets	700,064	Total Charges	2,530,241	Salary Expense	33.1%
Fixed Assets	626,827	Contract Allowance	134	0.0%	Fringe Benefits 5.6%
Other Assets	0	Operating Revenue	2,530,107	100.0%	
Total Assets	1,326,891	Operating Expense	2,522,141	99.7%	Current Ratio 7.3
Current Liabilities	96,391	Operating Margin	7,966	0.3%	Days to Collect 6.3
Long Term Liabilities	96,322	Other Income	-3,040	-0.1%	Avg Payment Days 7.2
Total Equity	1,134,177	Other Expense	0	0.0%	Depreciation Rate 16.4%
Total Liab. and Equity	1,326,890	Net Profit or Loss	4,926	0.2%	Return on Equity 0.4%

All Providers

12:27 PM

Healthcare Almanac 561-594-7551

2/17/2022

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