

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|-----------|---------|
| 232714 ALGER HEIGHTS DIALYSIS GRAND RAPIDS, MI 49548 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 22.6% | 6.7% | 6.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -51.2% | -16.8% | -16.5% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,814,540 | 4,373,566 | 5,965,374 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,077,633 | 3,893,416 | 3,653,220 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 923,340 | 259,511 | 219,100 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 923,342 | 259,534 | 219,155 | 0 | Amount |
| 232747 ALLEN PARK HOME TRAINING ALLEN PARK, MI 48101 | | | | | | |
| | | | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 0 | 40 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | -353.9% | -38.2% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | -1.5% | -15.7% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 4,425 | 334,249 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 4,465 | 328,661 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | -26,251 | -208,356 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | -15,803 | -125,644 | 0 | Amount |
| 232676 ALMA DIALYSIS ALMA, MI 48801 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 29.9% | 22.9% | 21.1% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

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Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 17.5% | 10.7% | 8.9% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 4,537,143 | 4,016,848 | 4,093,629 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 4,787,875 | 4,282,042 | 4,221,385 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,429,471 | 981,419 | 892,843 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 1,429,487 | 980,325 | 892,657 | 0 | Amount |

232553 ALPENA DIALYSIS SERVICES ALPENA, MI 49707

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 9.9% | 9.9% | 11.5% | 7.3% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 23.3% | 19.4% | 18.7% | 9.8% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,200,139 | 3,454,275 | 3,535,593 | 3,212,756 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,446,206 | 3,582,946 | 3,639,721 | 3,342,248 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 342,646 | 353,540 | 419,087 | 244,398 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 342,729 | 353,527 | 419,133 | 244,419 Amount |

232687 ANN ARBOR DIALYSIS ANN ARBOR, MI 48108

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -2.1% | -4.9% | 1.5% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | -10.0% | -25.1% | 8.1% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 1,398,113 | 1,150,294 | 1,358,369 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 1,443,890 | 1,240,016 | 1,404,339 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -29,236 | -60,429 | 21,263 | 0 Amount |

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| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -30,271 | -60,428 | 21,277 | 0 | Amount |
| 232678 | APPLE AVENUE DIALYSIS MUSKEGON, MI 49442 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 16.8% | 18.8% | 14.7% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 52.3% | 57.9% | 50.4% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,131,571 | 4,316,463 | 4,111,971 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,229,968 | 4,391,238 | 4,116,878 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 788,228 | 912,952 | 692,350 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 709,554 | 826,539 | 605,822 | 0 | Amount |
| 232698 | BAD AXE DIALYSIS BAD AXE, MI 48413 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 10.1% | 10.7% | 15.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 93.3% | 47.4% | 42.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,181,255 | 2,032,778 | 2,154,332 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,249,511 | 2,054,524 | 2,158,469 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 227,062 | 219,077 | 335,866 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 227,059 | 219,080 | 335,866 | 0 | Amount |
| 232624 | BALLENGER POINTE DIALYSIS FLINT, MI 48503 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

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| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | 17.6% | 17.5% | 14.5% | 9.5% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 13.7% | 12.9% | 9.6% | 4.6% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 6,344,302 | 6,808,132 | 6,861,656 | 5,332,569 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 6,420,413 | 6,989,815 | 6,965,037 | 5,317,149 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,130,811 | 1,223,246 | 991,204 | 514,298 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,128,264 | 1,221,362 | 1,009,197 | 507,281 | Amount |

232617 BATTLE CREEK DIALYSIS BATTLE CREEK, MI 49037

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 36.5% | 34.0% | 22.5% | 24.7% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 10.3% | 8.9% | 4.5% | 5.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 5,267,928 | 5,428,857 | 4,357,301 | 3,868,166 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 5,278,278 | 5,358,849 | 4,347,405 | 4,614,718 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,924,427 | 1,822,287 | 975,921 | 1,138,206 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,924,865 | 1,822,613 | 976,694 | 1,140,176 | Amount |

232519 BAY AREA REGIONAL DIALYSIS CENTER SAGINAW, MI 48603

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 27.1% | 18.7% | 9.0% | 8.5% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 6,565,025 | 5,447,042 | 5,101,105 | 5,013,193 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 6,565,025 | 5,447,042 | 5,101,105 | 5,013,193 | Amount |

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| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,681,007 | 1,017,784 | 459,878 | 427,348 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,777,572 | 1,017,781 | 459,878 | 427,348 | Amount |
| 232532 | BAY AREA REGIONAL DIALYSIS CENTER-BAY CITY ESSEXVILLE, MI 48732 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 13.9% | 7.3% | 12.9% | 5.1% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,307,529 | 2,995,234 | 2,782,306 | 2,877,226 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,307,529 | 2,995,234 | 2,782,306 | 2,877,226 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 411,310 | 217,546 | 358,127 | 147,048 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 460,214 | 217,547 | 358,129 | 147,048 | Amount |
| 232531 | BAY CITY DIALYSIS BAY CITY, MI 48706 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 17.6% | 10.3% | 6.1% | 15.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 10.5% | 5.4% | 2.8% | 7.1% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,740,989 | 3,508,601 | 3,242,155 | 3,105,126 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,818,004 | 3,542,808 | 3,267,269 | 3,464,766 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 693,424 | 376,181 | 197,987 | 534,221 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 670,479 | 366,290 | 198,001 | 534,221 | Amount |

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Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232598 BAY REGIONAL DIALYSIS CENTER SAGINAW, MI 48602 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 3.8% | 16.5% | 17.8% | 5.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,507,370 | 3,850,154 | 3,860,280 | 3,258,271 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,507,370 | 3,850,154 | 3,860,280 | 3,258,271 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 42,076 | 636,961 | 687,798 | 173,150 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 132,664 | 636,962 | 687,798 | 173,150 | Amount |
| 232724 BELLEVILLE DIALYSIS BELLEVILLE, MI 48111 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 5.6% | 13.2% | 12.7% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 6.1% | 20.3% | 23.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,022,924 | 2,489,066 | 2,591,100 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,007,000 | 2,460,531 | 2,545,271 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 116,596 | 380,912 | 383,029 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 112,337 | 324,410 | 324,155 | 0 | Amount |
| 232693 BELTLINE HOME TRAINING CASCADE, MI 49506 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 23.3% | 34.3% | 24.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

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| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 78.5% | 77.1% | 104.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 4,274,281 | 4,704,646 | 5,005,434 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 4,342,524 | 5,221,207 | 5,113,591 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,675,693 | 2,979,092 | 2,079,537 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 1,013,479 | 1,791,528 | 1,247,546 | 0 | Amount |

232697 BLOOMFIELD HILLS HOME DIALYSIS BLOOMFIELD HILLS, MI 48304

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 17.4% | 13.1% | 13.5% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 53.0% | 36.7% | 34.3% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 5,855,327 | 5,590,414 | 5,153,712 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 6,108,845 | 5,698,439 | 5,018,657 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 2,049,521 | 1,451,141 | 1,322,170 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 1,060,668 | 746,343 | 679,501 | 0 Amount |

232526 BMA-NORTHWEST DETROIT DETROIT, MI 48223

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 23.9% | 29.0% | 7.7% | 1.2% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 4,176,053 | 4,218,587 | 3,672,137 | 3,636,048 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 4,176,053 | 4,218,587 | 3,672,137 | 3,636,048 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 901,560 | 1,223,397 | 281,098 | 43,974 Amount |

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| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-----------|-----------|-----------|-----------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 998,759 | 1,223,398 | 281,099 | 43,974 | Amount |
| 232500 | BMA DETROIT HAMTRAMCK, MI 48212 | | | | | |
| | | | | | | FYE |
| 0 | 0 | 0 | 0 | 0 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |

232501 BMA LIVONIA LIVONIA, MI 48150

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|----------|-------------------------|------------|------------|------------|------------|-------------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 7.0% | 1.2% | -31.8% | -48.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,661,260 | 2,039,751 | 1,589,263 | 1,289,896 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,661,260 | 2,039,751 | 1,589,263 | 1,289,896 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 98,730 | 24,464 | -505,895 | -619,679 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 185,053 | 24,463 | -505,895 | -619,679 | Amount |

232551 BRIGHTON DIALYSIS BRIGHTON, MI 48114

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|----------|-----------------------|------------|------------|------------|----------|-------------|
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | 21.6% | 34.5% | 19.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 12.6% | 18.8% | 8.2% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,285,911 | 4,465,357 | 3,901,872 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,008,352 | 4,600,465 | 3,852,129 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 865,013 | 1,587,076 | 759,611 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 865,073 | 1,587,095 | 754,731 | 0 | Amount |

232663 BURTON DIALYSIS BURTON, MI 48509

| 12/31/2020 | 12/31/2021 | 12/31/2022 | FYE |
|------------|-------------------------|------------|-----------|
| 0 | 0 | 366 | 0 Days |
| KPI107 | Net Profit Percentage | | |
| 0.0% | 0.0% | 26.7% | 28.9% |
| KPI301 | Return on Investment | | |
| 0.0% | 0.0% | 74.5% | 88.1% |
| KPI941 | Total Charges | | |
| 0 | 0 | 6,202,730 | 6,804,933 |
| KPI943 | Total Operating Revenue | | |
| 0 | 0 | 6,248,644 | 6,839,743 |
| KPI945 | Total Operating Margin | | |
| 0 | 0 | 1,841,270 | 2,193,641 |
| KPI948 | Net Profit | | |
| 0 | 0 | 1,667,885 | 1,974,213 |

232573 CASS CITY DIALYSIS CENTER CASS CITY, MI 48726

| FYE |
|--------|
| 0 Days |
| KPI107 |
| 0.0% |
| KPI301 |
| 0.0% |
| KPI941 |
| 0 |
| KPI943 |
| 0 |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| 232632 | CHELSEA DIALYSIS CHELSEA, MI 48118 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 18.2% | 2.7% | 13.9% | 5.1% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 18.7% | 2.3% | 12.4% | 3.4% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,855,780 | 1,518,248 | 1,753,073 | 1,242,751 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,745,594 | 1,490,574 | 1,763,782 | 1,383,155 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 317,450 | 39,994 | 244,383 | 70,282 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 316,938 | 40,056 | 244,412 | 70,309 | Amount |
| 232575 | CLARKSTON DIALYSIS CENTER CLARKSTON, MI 48346 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 27.4% | 24.8% | 27.5% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 6.8% | 5.1% | 5.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,639,844 | 2,958,409 | 3,071,983 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,406,472 | 2,979,781 | 3,255,216 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 932,974 | 742,102 | 894,915 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 932,990 | 737,628 | 894,919 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|-------------------|-------------------|-------------------|-----------|---------------|
| 232647 CLINTON TOWNSHIP DIALYSIS CLINTON TOWNSHIP, MI 48038 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 14.2% | 14.7% | 15.8% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 63.3% | 77.5% | 84.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 5,014,316 | 4,771,337 | 4,701,267 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 5,009,269 | 4,847,666 | 4,861,720 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,159,677 | 1,160,076 | 1,281,743 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 712,258 | 711,164 | 769,081 | 0 | Amount |
| 232723 COLMARE DIALYSIS BRIDGEPORT, MI 48722 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -1.9% | -4.0% | -6.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 3.3% | 7.4% | 9.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,182,061 | 2,383,401 | 1,960,575 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,139,761 | 2,412,807 | 2,008,713 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -39,773 | -96,957 | -128,557 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -39,773 | -96,947 | -128,548 | 0 | Amount |
| 232637 COMMERCE TOWNSHIP DIALYSIS COMMERCE TOWNSHIP, MI 48382 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 14.8% | 16.0% | 67.5% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 77.7% | 87.3% | -277.5% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,744,053 | 3,035,625 | 3,276,675 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,863,355 | 3,028,876 | 3,283,221 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 756,172 | 869,745 | 743,246 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 423,716 | 484,964 | 2,215,344 | 0 | Amount |

232742 CONCERTO MICHIGAN LIVONIA, MI 48154

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|-------------------|
| | 0 | 0 | 121 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 0.0% | -66.9% | -20.2% | -23.6% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 123.4% | 180.7% | 80.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 0 | 5,933,377 | 18,300,036 | 54,185,205 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 0 | 600,457 | 1,983,151 | 4,186,749 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 0 | -524,265 | -417,515 | -981,240 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 0 | -401,967 | -401,181 | -989,811 Amount |

232512 CORNERSTONE DIALYSIS SOUTHFIELD, MI 48075

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 14.4% | 15.5% | 17.4% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 7.2% | 8.1% | 8.4% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 11,628,974 | 13,578,365 | 13,331,432 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 11,969,276 | 13,563,625 | 13,648,962 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 1,723,271 | 2,107,228 | 2,401,220 | 0 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,720,260 | 2,106,552 | 2,380,543 | 0 | Amount |
| 232605 | DAVISON DIALYSIS DAVISON, MI 48423 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 25.7% | 16.3% | 7.9% | 15.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 18.6% | 11.0% | 5.4% | 10.3% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,834,661 | 1,964,471 | 2,084,308 | 2,281,916 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,922,159 | 2,005,539 | 2,175,556 | 2,305,858 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 494,259 | 327,277 | 171,562 | 360,216 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 494,368 | 326,588 | 171,562 | 360,277 | Amount |
| 232520 | DEARBORN DIALYSIS DEARBORN, MI 48124 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.3% | 17.4% | 12.3% | 9.8% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 3.4% | 4.6% | 3.2% | 2.3% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,065,085 | 4,131,733 | 4,154,374 | 3,833,648 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,128,941 | 4,157,518 | 4,175,467 | 3,885,604 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 507,090 | 732,026 | 511,817 | 378,820 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 507,118 | 724,532 | 511,926 | 378,848 | Amount |
| 232653 | DEARBORN HOME DIALYSIS DEARBORN, MI 48124 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 16.8% | 18.9% | 24.5% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | -41.3% | -21.0% | -31.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,539,554 | 3,940,233 | 4,364,173 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,646,610 | 3,852,437 | 4,609,767 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 805,744 | 968,403 | 1,488,681 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 611,840 | 727,794 | 1,129,743 | 0 | Amount |

232694 DEARBORN KIDNEY CENTER DEARBORN, MI 48126

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 15.8% | 22.9% | 14.5% | 9.3% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 82.9% | 183.9% | 32.0% | 23.3% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 4,319,114 | 4,109,454 | 4,253,076 | 4,446,058 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,802,987 | 3,898,751 | 4,050,809 | 4,242,385 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 566,181 | 894,718 | 586,543 | 803,787 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 602,050 | 894,718 | 586,543 | 396,101 Amount |

232720 DETROIT KIDNEY CENTER DETROIT, MI 48227

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -46.6% | -47.9% | -31.9% | -0.6% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 39.9% | 31.9% | -60.0% | -1.6% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,469,432 | 1,928,408 | 2,390,624 | 3,059,485 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 1,930,959 | 1,763,176 | 2,179,733 | 2,877,803 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -928,248 | -844,628 | -694,360 | -19,685 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -900,597 | -844,628 | -694,360 | -18,560 | Amount |
| 232734 | DIALYSIS CARE CENTER FREMONT FREMONT, MI 49412 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -10.3% | -13.0% | -50.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -82.8% | 490.6% | 93.4% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,103,868 | 1,178,434 | 867,123 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,103,868 | 1,178,434 | 867,123 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -113,217 | -153,210 | -438,444 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -113,217 | -153,210 | -438,444 | 0 | Amount |
| 232712 | DIALYSIS CENTERS OF MICHIGAN EASTPOINTE, MI 48021 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 1.6% | 8.8% | 11.8% | -2.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -14.3% | 96.3% | 22.4% | -4.3% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,593,823 | 3,374,652 | 3,511,692 | 3,042,114 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,408,949 | 3,033,915 | 3,348,260 | 2,830,561 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 47,599 | 249,429 | 395,007 | -101,265 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 55,713 | 268,183 | 395,007 | -65,989 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232592 DOWNRIVER KIDNEY CENTER ALLEN PARK, MI 48101 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 18.6% | 16.2% | 3.6% | 2.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 11.4% | 8.5% | 1.3% | 0.8% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,902,997 | 3,614,082 | 2,762,975 | 2,860,593 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,977,267 | 3,689,639 | 2,703,629 | 2,863,011 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 780,237 | 597,112 | 96,019 | 55,498 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 740,114 | 597,178 | 96,094 | 56,093 | Amount |
| 232718 EAST CHINA DIALYSIS EAST CHINA, MI 48054 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 7.2% | -8.4% | -8.9% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 12.7% | -15.7% | -19.4% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,115,041 | 1,791,117 | 1,808,250 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,404,088 | 1,738,137 | 1,539,110 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 284,121 | -253,367 | -223,299 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 173,039 | -145,873 | -136,873 | 0 | Amount |
| 232631 EAST DEARBORN DIALYSIS DEARBORN, MI 48126 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 8.4% | 3.9% | 3.4% | 3.6% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 16.5% | 6.3% | 4.9% | 5.1% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,439,715 | 3,099,354 | 2,989,852 | 3,007,502 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,623,783 | 3,169,036 | 2,968,266 | 3,134,339 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 303,636 | 124,173 | 102,344 | 111,660 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 303,778 | 123,428 | 100,446 | 112,211 | Amount |

232567 EASTPOINTE DIALYSIS CENTER EASTPOINTE, MI 48021

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 15.5% | 7.3% | 14.4% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.1% | 0.0% | 0.1% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 22,857,265 | 22,643,655 | 21,893,000 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 5,932,569 | 5,943,646 | 5,802,000 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 918,193 | 432,203 | 835,505 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 918,193 | 432,203 | 835,505 | 0 Amount |

232681 ELIZABETH C HOSICK DIALYSIS CENTER FRANKFORT, MI 49635

| | | 06/30/2020 | 06/30/2021 | 06/30/2022 | 06/30/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 9.3% | 16.6% | 19.9% | 7.7% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 1.9% | 3.0% | 3.0% | 1.1% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,612,623 | 2,729,296 | 2,479,928 | 2,279,897 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 702,960 | 754,158 | 755,504 | 672,284 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 65,318 | 124,883 | 150,463 | 51,608 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|------------|-----------|-----------|-----------|-----------|-----------|--------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 65,318 | 124,883 | 150,463 | 51,608 | Amount |

232719 FASHION SQUARE DIALYSIS SAGINAW, MI 48604

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--|---|------------|------------|------------|-----|--------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |

| | | | | | | | |
|--------|-----------------------|------|-------|------|-------|------|---------|
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | -1.5% | 0.1% | 29.4% | 0.0% | Percent |

| | | | | | | | |
|--------|----------------------|------|-------|------|-------|------|---------|
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | -1.9% | 0.1% | 66.0% | 0.0% | Percent |

| | | | | | | | |
|--------|---------------|---|-----------|-----------|-----------|---|--------|
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,062,378 | 2,896,902 | 3,376,926 | 0 | Amount |

| | | | | | | | |
|--------|-------------------------|---|-----------|-----------|-----------|---|--------|
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,072,020 | 2,536,983 | 4,125,637 | 0 | Amount |

| | | | | | | | |
|--------|------------------------|---|---------|--------|-----------|---|--------|
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -49,478 | -7,826 | 1,517,468 | 0 | Amount |

| | | | | | | | |
|--------|------------|---|---------|-------|-----------|---|--------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -31,011 | 1,434 | 1,211,189 | 0 | Amount |

232635 FENTON DIALYSIS FENTON, MI 48430

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--|---|------------|------------|------------|-----|--------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |

| | | | | | | | |
|--------|-----------------------|------|-------|-------|-------|------|---------|
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 32.0% | 19.7% | 28.2% | 0.0% | Percent |

| | | | | | | | |
|--------|----------------------|------|-------|-------|-------|------|---------|
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 20.8% | 10.7% | 14.4% | 0.0% | Percent |

| | | | | | | | |
|--------|---------------|---|-----------|-----------|-----------|---|--------|
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,524,246 | 3,329,538 | 3,645,280 | 0 | Amount |

| | | | | | | | |
|--------|-------------------------|---|-----------|-----------|-----------|---|--------|
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,591,698 | 3,371,829 | 3,686,739 | 0 | Amount |

| | | | | | | | |
|--------|------------------------|---|-----------|---------|-----------|---|--------|
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,148,783 | 664,197 | 1,039,279 | 0 | Amount |

| | | | | | | | |
|--------|------------|---|-----------|---------|-----------|---|--------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 1,148,192 | 662,650 | 1,039,769 | 0 | Amount |

232608 FLINT DIALYSIS CENTER FLINT, MI 48504

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--|---|------------|------------|------------|------------|----------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |

| | | | | | | | |
|--------|-----------------------|--|--|--|--|--|--|
| KPI107 | Net Profit Percentage | | | | | | |
|--------|-----------------------|--|--|--|--|--|--|

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 26.0% | 28.2% | 26.4% | 22.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 10.1% | 10.1% | 8.3% | 5.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 7,612,569 | 7,736,846 | 7,554,999 | 6,250,455 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 7,739,292 | 7,962,879 | 7,589,605 | 5,829,771 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 2,011,406 | 2,245,829 | 2,001,316 | 1,279,956 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 2,011,522 | 2,245,843 | 2,000,720 | 1,279,989 | Amount |

232601 FLUSHING DIALYSIS FLUSHING, MI 48433

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 20.6% | 23.1% | 24.5% | 24.6% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 13.1% | 15.2% | 14.0% | 12.4% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,237,411 | 3,968,956 | 4,034,343 | 4,104,602 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,253,357 | 3,989,071 | 4,027,777 | 4,039,104 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 669,142 | 919,737 | 985,405 | 992,988 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 669,154 | 919,744 | 985,560 | 993,128 Amount |

232580 FMC DIALYSIS SERVICES-BEWICK DETROIT, MI 48214

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -0.3% | 2.8% | -6.5% | 3.1% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 4,532,655 | 4,432,963 | 4,063,944 | 4,710,180 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 4,532,655 | 4,432,963 | 4,063,944 | 4,710,180 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -135,775 | 125,918 | -265,507 | 147,783 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -14,274 | 125,916 | -265,507 | 147,783 | Amount |
| 232630 | FMC DIALYSIS SERVICES-CHESTERFIELD CHESTERFIELD, MI 48051 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.5% | 4.8% | 6.0% | 8.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,968,282 | 2,063,708 | 2,257,404 | 2,236,849 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,968,282 | 2,063,708 | 2,257,404 | 2,236,849 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 195,317 | 99,992 | 136,109 | 182,531 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 246,292 | 99,990 | 136,111 | 182,531 | Amount |
| 232554 | FMC DIALYSIS SERVICES-CLINTON CLINTON TOWNSHIP, MI 48035 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 18.0% | 19.9% | 17.7% | 27.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,720,799 | 4,976,244 | 4,618,190 | 5,362,607 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,720,799 | 4,976,244 | 4,618,190 | 5,362,607 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 777,495 | 990,474 | 815,213 | 1,480,546 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 848,246 | 990,475 | 815,210 | 1,480,546 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232651 FMC DIALYSIS SERVICES-DUNDEE DUNDEE, MI 48131 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 16.1% | 29.2% | 21.5% | 12.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,978,109 | 2,282,422 | 1,895,728 | 1,803,998 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,978,109 | 2,282,422 | 1,895,728 | 1,803,998 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 284,733 | 667,208 | 407,994 | 215,803 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 318,061 | 667,208 | 407,993 | 215,803 | Amount |
| 232503 FMC DIALYSIS SERVICES-EAST DETROIT DETROIT, MI 48236 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 1.6% | -14.2% | 12.5% | 4.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,260,573 | 1,927,135 | 2,696,621 | 2,452,523 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,260,573 | 1,927,135 | 2,696,621 | 2,452,523 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -15,361 | -272,973 | 336,053 | 112,909 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 37,071 | -272,973 | 336,053 | 112,909 | Amount |
| 232633 FMC DIALYSIS SERVICES-KALAMAZOO EAST KALAMAZOO, MI 49001 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 15.8% | 13.4% | 15.6% | 7.2% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,749,963 | 2,773,026 | 2,957,604 | 2,763,133 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,749,963 | 2,773,026 | 2,957,604 | 2,763,133 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 384,829 | 371,601 | 461,371 | 198,356 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 435,272 | 371,599 | 461,370 | 198,356 | Amount |

232634 FMC DIALYSIS SERVICES-LANSING CENTRAL LANSING, MI 48910

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 28.0% | 14.1% | 10.0% | 32.2% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 6,716,640 | 5,945,895 | 5,958,203 | 7,790,630 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 6,716,640 | 5,945,895 | 5,958,203 | 7,790,630 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 1,719,399 | 782,481 | 595,239 | 2,506,134 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 1,883,735 | 840,236 | 595,239 | 2,506,134 Amount |

232509 FMC DIALYSIS SERVICES-PORT HURON PORT HURON, MI 48060

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 37.2% | 21.0% | 19.7% | 28.6% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 7,499,079 | 5,941,645 | 5,966,053 | 6,465,301 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 7,499,079 | 5,941,645 | 5,966,053 | 6,465,301 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 2,710,544 | 1,248,305 | 1,177,370 | 1,852,084 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 2,788,599 | 1,248,305 | 1,177,373 | 1,852,084 | Amount |
| 232523 | FMC DIALYSIS SERVICES-ROMEO PLANK MACOMB, MI 48044 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -1.9% | -0.2% | -6.7% | -12.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,012,106 | 1,665,222 | 1,565,390 | 1,652,073 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,012,106 | 1,665,222 | 1,565,390 | 1,652,073 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -143,306 | -3,372 | -105,148 | -203,989 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -37,578 | -3,373 | -105,148 | -203,989 | Amount |
| 232555 | FMC DIALYSIS SERVICES-ROMULUS ROMULUS, MI 48174 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 26.8% | 18.6% | -35.8% | -31.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,199,700 | 1,868,929 | 1,003,379 | 848,291 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,199,700 | 1,868,929 | 1,003,379 | 848,291 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 564,338 | 348,090 | -359,293 | -268,102 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 590,573 | 348,089 | -359,192 | -268,102 | Amount |
| 232627 | FMC DIALYSIS SERVICES-SHELBY SHELBY TOWNSHIP, MI 48316 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | 22.1% | 22.0% | 23.0% | 30.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,844,584 | 3,856,157 | 4,004,055 | 4,938,205 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,844,584 | 3,856,157 | 4,004,055 | 4,938,205 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 788,699 | 846,564 | 921,907 | 1,489,356 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 848,305 | 846,564 | 921,909 | 1,489,356 | Amount |

232620 FMC DIALYSIS SERVICES-TAWAS BAY EAST TAWAS, MI 48730

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 21.9% | 25.4% | 27.5% | 21.8% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,924,249 | 2,102,406 | 2,242,013 | 2,242,348 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,924,249 | 2,102,406 | 2,242,013 | 2,242,348 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 392,905 | 533,514 | 616,215 | 489,352 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 420,472 | 533,512 | 616,216 | 489,352 | Amount |

232530 FMC DIALYSIS SERVICES-UNIVERSITY DETROIT, MI 48221

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -2.5% | -19.2% | -47.1% | -23.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,491,042 | 2,950,366 | 3,019,602 | 3,079,153 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,491,042 | 2,950,366 | 3,019,602 | 3,079,153 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -215,830 | -567,039 | -1,422,730 | -716,350 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -87,590 | -567,040 | -1,422,731 | -716,350 | Amount |
| 232513 | FMC DIALYSIS SERVICES-WARREN WARREN, MI 48093 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 14.9% | 21.3% | 20.0% | 12.8% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,062,806 | 4,681,178 | 4,695,576 | 4,320,522 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,062,806 | 4,681,178 | 4,695,576 | 4,320,522 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 516,552 | 995,167 | 940,770 | 552,185 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 605,655 | 995,165 | 940,769 | 552,185 | Amount |
| 232582 | FMC DIALYSIS SERVICES-WEST ANN ARBOR ANN ARBOR, MI 48103 | | | | | |
| | | 12/31/2020 | 12/30/2021 | | | FYE |
| 0 | 0 | 366 | 364 | 0 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 7.8% | -30.4% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 986,307 | 737,801 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 986,307 | 737,801 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 51,560 | -224,098 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 76,855 | -224,096 | 0 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232666 FRESenius KIDNEY CARE-FRANKLIN CENTER SOUTHFIELD, MI 48034 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 20.7% | 18.3% | 18.7% | 23.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,725,019 | 3,679,168 | 3,644,070 | 4,479,187 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,725,019 | 3,679,168 | 3,644,070 | 4,479,187 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 554,216 | 576,562 | 682,654 | 1,030,194 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 771,922 | 673,970 | 682,654 | 1,030,194 | Amount |
| 232729 FRESenius KIDNEY CARE-HAZEL PARK DIALYSIS HAZEL PARK, MI 48030 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 21.3% | 18.7% | 23.1% | 11.1% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,128,784 | 3,826,496 | 4,099,253 | 3,917,507 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,128,784 | 3,826,496 | 4,099,253 | 3,917,507 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 766,054 | 652,636 | 945,345 | 433,599 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 879,729 | 716,931 | 945,344 | 433,599 | Amount |
| 232732 FRESenius KIDNEY CARE - BERKLEY BERKLEY, MI | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 45.1% | 40.0% | 30.9% | 29.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|------------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 10,801,188 | 9,916,162 | 8,785,770 | 9,167,652 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 10,801,188 | 9,916,162 | 8,785,770 | 9,167,652 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 4,666,623 | 3,864,278 | 2,718,653 | 2,658,134 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 4,876,049 | 3,965,009 | 2,718,652 | 2,658,134 | Amount |

232730 FRESENIUS KIDNEY CARE - BH ROCHESTER ROCHESTER HILLS, MI

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 37.5% | -37.4% | 17.4% | 9.7% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,291,196 | 788,186 | 1,427,065 | 1,486,990 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,291,196 | 788,186 | 1,427,065 | 1,486,990 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 835,153 | -307,502 | 248,408 | 144,533 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 860,098 | -294,595 | 248,407 | 144,533 Amount |

232733 FRESENIUS KIDNEY CARE - STERLING HEI STERLING HEIGHTS, MI

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 34.0% | 41.1% | 36.4% | 39.7% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 7,563,593 | 8,469,481 | 7,853,657 | 9,300,025 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 7,563,593 | 8,469,481 | 7,853,657 | 9,300,025 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 2,465,655 | 3,401,683 | 2,860,153 | 3,689,110 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 2,568,248 | 3,480,473 | 2,860,149 | 3,689,110 | Amount |
| 232737 | FRESENIUS KIDNEY CARE CLYDE PARK SOUTH GRAND RAPIDS, MI 49509 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -81.3% | 16,930.8% | -14,813.2% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 439,341 | -3,794 | 4,510 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 439,341 | -3,794 | 4,510 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -410,022 | -642,355 | -668,076 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -357,316 | -642,355 | -668,075 | 0 | Amount |
| 232735 | FRESENIUS KIDNEY CARE DEARBORN DEARBORN, MI 48126 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -59.0% | -11.3% | 10.1% | 24.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 846,987 | 1,679,786 | 2,850,968 | 3,920,886 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 846,987 | 1,679,786 | 2,850,968 | 3,920,886 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -584,082 | -189,319 | 288,483 | 954,895 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -499,781 | -189,318 | 288,482 | 954,895 | Amount |
| 232750 | FRESENIUS KIDNEY CARE JACKSON HOME JACKSON, MI 49201 | | | | | |
| | | | | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 0 | 0 | 202 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | -546.1% | -15.2% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 0 | 0 | 32,034 | 1,215,713 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 0 | 0 | 32,034 | 1,215,713 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 0 | 0 | -174,954 | -185,327 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 0 | 0 | -174,952 | -185,327 | Amount |

232727 FRESenius KIDNEY CARE NOVI DIALYSIS WIXOM, MI 48393

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -14.4% | -17.9% | -3.5% | 16.2% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 983,859 | 1,017,302 | 1,207,611 | 1,583,622 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 983,859 | 1,017,302 | 1,207,611 | 1,583,622 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -170,971 | -181,819 | -41,727 | 256,815 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -141,706 | -181,818 | -41,727 | 256,815 Amount |

232744 FRESenius KIDNEY CARE OWOSSO HOME OWOSSO, MI 48867

| | | | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------|------------|------------|------------|----------------|
| | 0 | 0 | 0 | 388 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 0.0% | 7.0% | -38.7% | -25.7% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 0 | 655,645 | 598,890 | 751,785 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 0 | 655,645 | 598,890 | 751,785 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 45,999 | -231,566 | -193,357 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 46,000 | -231,565 | -193,357 | Amount |
| 232731 | FRESENIUS KIDNEY CARE ROCHESTER HILL ROCHESTER HILLS, MI | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -22.4% | 5.6% | -13.6% | -3.9% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 936,996 | 1,634,926 | 1,562,047 | 2,075,324 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 936,996 | 1,634,926 | 1,562,047 | 2,075,324 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -229,111 | 90,842 | -212,189 | -81,741 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -209,603 | 90,841 | -212,187 | -81,741 | Amount |
| 232721 | FRESENIUS KIDNEY CARE YPSILANTI YPSILANTI, MI 48197 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -35.8% | -37.2% | -33.5% | -9.1% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 917,575 | 894,040 | 975,491 | 1,289,476 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 917,575 | 894,040 | 975,491 | 1,289,476 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -379,461 | -332,725 | -326,887 | -117,707 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -328,762 | -332,725 | -326,888 | -117,707 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|------------|---------|
| 232699 FRESenius MEDICAL CARE-ST JOHNS SAINT JOHNS, MI 48879 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 35.8% | 34.4% | 22.3% | -8.8% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,860,987 | 3,120,550 | 2,940,514 | 2,035,777 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,860,987 | 3,120,550 | 2,940,514 | 2,035,777 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 977,047 | 1,036,073 | 656,866 | -179,665 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,024,965 | 1,074,452 | 656,866 | -179,665 | Amount |
| 232514 FRESenius MEDICAL CARE ADRIAN ADRIAN, MI 49221 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 24.4% | 16.1% | 17.1% | 25.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,491,841 | 4,124,104 | 4,831,456 | 5,573,026 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,491,841 | 4,124,104 | 4,831,456 | 5,573,026 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 980,480 | 665,027 | 824,786 | 1,403,067 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,098,004 | 665,026 | 824,786 | 1,403,067 | Amount |
| 232591 FRESenius MEDICAL CARE BALDWIN BALDWIN, MI 49304 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -41.4% | -49.5% | -76.7% | -32.4% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 862,832 | 1,235,900 | 1,076,043 | 1,387,428 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 862,832 | 1,235,900 | 1,076,043 | 1,387,428 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -390,741 | -611,254 | -825,796 | -450,057 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -356,920 | -611,256 | -825,793 | -450,057 | Amount |

232611 FRESENIUS MEDICAL CARE BIG RAPIDS BIG RAPIDS, MI 49307

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE | |
|--------|-------------------------|------------|------------|------------|------------|-----------|---------|
| | 0 | 0 | 366 | 365 | 365 | Days | |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 20.0% | 9.0% | 11.5% | 11.5% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,094,517 | 1,754,127 | 2,032,495 | 2,197,721 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,094,517 | 1,754,127 | 2,032,495 | 2,197,721 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 387,107 | 157,062 | 234,602 | 251,987 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 419,793 | 157,063 | 234,603 | 251,987 | Amount |

232518 FRESENIUS MEDICAL CARE BOTSFORD PARK LIVONIA, MI 48152

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE | |
|--------|-------------------------|------------|------------|------------|------------|-----------|---------|
| | 0 | 0 | 366 | 365 | 365 | Days | |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 20.3% | 11.3% | 14.7% | 20.7% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 6,498,434 | 5,989,406 | 6,419,443 | 7,239,086 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 6,498,434 | 5,989,406 | 6,419,443 | 7,239,086 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,194,732 | 677,105 | 944,788 | 1,499,298 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,320,989 | 677,106 | 944,787 | 1,499,298 | Amount |
| 232552 | FRESENIUS MEDICAL CARE BRIGHTON BRIGHTON, MI 48116 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 7.4% | 20.3% | 17.1% | 18.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,235,692 | 3,813,971 | 3,826,625 | 4,182,312 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,235,692 | 3,813,971 | 3,826,625 | 4,182,312 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 198,794 | 774,866 | 655,576 | 769,267 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 240,258 | 774,866 | 655,578 | 769,267 | Amount |
| 232590 | FRESENIUS MEDICAL CARE CADILLAC CADILLAC, MI 49601 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 11.0% | 18.1% | 10.3% | -5.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,241,295 | 3,632,473 | 3,224,485 | 2,714,832 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,241,295 | 3,632,473 | 3,224,485 | 2,714,832 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 314,922 | 658,056 | 333,194 | -151,389 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 356,870 | 658,056 | 333,194 | -151,389 | Amount |
| 232657 | FRESENIUS MEDICAL CARE CARO CARO, MI 48723 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | 48.6% | 49.7% | -124.3% | 4.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,839,083 | 2,792,778 | 676,914 | 1,554,271 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,839,083 | 2,792,778 | 676,914 | 1,554,271 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,342,860 | 1,389,102 | -841,073 | 64,925 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,380,516 | 1,389,101 | -841,076 | 64,925 | Amount |

232654 FRESenius MEDICAL CARE CASS RIVER BRIDGEPORT, MI 48722

| 0 | 0 | 0 | 0 | 0 | 0 | FYE 0 Days |
|--------|-------------------------|------|------|------|------|---------------|
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |

232709 FRESenius MEDICAL CARE EAST ANN ARBOR HOME DIALYSI ANN ARBOR, MI 48108

| 0 | 0 | 12/31/2020 366 | 12/31/2021 365 | 12/31/2022 365 | 12/31/2023 365 | FYE Days |
|--------|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 14.3% | 33.6% | 25.4% | 26.9% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,475,447 | 3,175,355 | 2,467,451 | 2,552,507 | Amount |
| KPI943 | Total Operating Revenue | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|------------------------|-----------|-----------|-----------|-----------|-----------|--------|
| | 0 | 0 | 2,475,447 | 3,175,355 | 2,467,451 | 2,552,507 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 313,501 | 1,065,458 | 625,508 | 687,420 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 354,904 | 1,065,457 | 625,507 | 687,420 | Amount |

232667 FRESENIUS MEDICAL CARE GARDEN CITY DEARBORN HEIGHTS, MI 48127

| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|----------|------------|------------|------------|------------|-------------|
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 20.5% | 15.4% | 26.6% | 28.8% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,345,273 | 3,454,111 | 3,820,818 | 4,037,406 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,345,273 | 3,454,111 | 3,820,818 | 4,037,406 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 608,820 | 533,238 | 1,017,029 | 1,164,422 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 686,520 | 533,238 | 1,017,028 | 1,164,422 | Amount |

232659 FRESENIUS MEDICAL CARE GULL ROAD KALAMAZOO, MI 49048

| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|----------|------------|------------|------------|------------|-------------|
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 4.8% | -0.2% | 1.2% | 0.8% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,033,400 | 1,891,488 | 1,918,572 | 2,063,328 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,033,400 | 1,891,488 | 1,918,572 | 2,063,328 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 46,729 | -3,686 | 22,580 | 15,855 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 96,684 | -3,685 | 22,579 | 15,855 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232683 FRESenius MEDICAL CARE HASTINGS HASTINGS, MI 49058 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 17.2% | 27.6% | 12.0% | -6.8% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,351,943 | 2,494,285 | 2,019,509 | 1,740,342 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,351,943 | 2,494,285 | 2,019,509 | 1,740,342 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 365,892 | 688,410 | 242,592 | -117,752 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 404,538 | 688,409 | 242,591 | -117,752 | Amount |
| 232650 FRESenius MEDICAL CARE IRON MOUNTAIN IRON MOUNTAIN, MI 49801 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.2% | 6.3% | 7.7% | 12.7% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,686,560 | 1,377,447 | 1,534,694 | 1,625,261 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,686,560 | 1,377,447 | 1,534,694 | 1,625,261 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 151,023 | 87,066 | 117,462 | 205,974 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 205,423 | 87,068 | 117,463 | 205,974 | Amount |
| 232662 FRESenius MEDICAL CARE JACKSON OAKS JACKSON, MI 49202 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 27.1% | 28.6% | 25.6% | 19.1% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 6,225,131 | 6,653,540 | 6,053,584 | 4,956,061 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 6,225,131 | 6,653,540 | 6,053,584 | 4,956,061 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,582,875 | 1,781,444 | 1,552,055 | 946,427 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 1,684,002 | 1,902,213 | 1,552,054 | 946,427 | Amount |

232703 FRESENIUS MEDICAL CARE KENTWOOD KENTWOOD, MI 49508

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 42.5% | 45.4% | 38.9% | 34.1% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 5,153,145 | 5,425,911 | 5,115,456 | 5,181,109 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 5,153,145 | 5,425,911 | 5,115,456 | 5,181,109 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 2,116,280 | 2,407,375 | 1,989,502 | 1,766,364 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 2,190,613 | 2,464,696 | 1,989,505 | 1,766,364 Amount |

232679 FRESENIUS MEDICAL CARE LANSING WEST LANSING, MI 48917

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 23.6% | 28.9% | 29.3% | 23.2% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,309,685 | 3,880,009 | 5,003,398 | 5,599,917 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,309,685 | 3,880,009 | 5,003,398 | 5,599,917 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 707,541 | 1,110,409 | 1,466,845 | 1,301,274 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 779,511 | 1,119,976 | 1,466,844 | 1,301,274 | Amount |
| 232589 | FRESENIUS MEDICAL CARE MANISTEE MANISTEE, MI 49660 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 24.9% | 33.7% | 13.6% | -1.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,240,779 | 1,514,203 | 1,218,699 | 1,079,918 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,240,779 | 1,514,203 | 1,218,699 | 1,079,918 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 290,753 | 510,955 | 165,277 | -13,496 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 309,287 | 510,957 | 165,277 | -13,496 | Amount |
| 232674 | FRESENIUS MEDICAL CARE MARQUETTE MARQUETTE, MI 49855 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -6.0% | -9.8% | -3.3% | -16.7% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,522,012 | 2,372,406 | 2,747,278 | 2,689,216 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,522,012 | 2,372,406 | 2,747,278 | 2,689,216 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -205,895 | -233,001 | -90,785 | -447,784 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -151,969 | -233,001 | -90,785 | -447,784 | Amount |
| 232682 | FRESENIUS MEDICAL CARE OF HILLSDALE JONESVILLE, MI 49250 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | -25.3% | -9.1% | -5.3% | -4.7% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 1,461,815 | 1,884,354 | 2,087,228 | 1,979,974 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 1,461,815 | 1,884,354 | 2,087,228 | 1,979,974 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -401,210 | -170,598 | -110,046 | -93,401 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -370,320 | -170,597 | -110,045 | -93,401 | Amount |

232615 FRESENIUS MEDICAL CARE OF ST CLAIR SHORES SAINT CLAIR SHORES, MI 48081

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 12.1% | 3.5% | 10.9% | 13.4% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 7,371,630 | 6,786,971 | 7,287,911 | 8,248,575 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 7,371,630 | 6,786,971 | 7,287,911 | 8,248,575 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 741,566 | 237,803 | 792,636 | 1,105,165 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 893,533 | 237,806 | 792,637 | 1,105,165 Amount |

232648 FRESENIUS MEDICAL CARE SANDUSKY SANDUSKY, MI 48471

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 31.3% | 8.1% | 31.5% | 9.3% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,861,044 | 2,315,244 | 2,788,175 | 2,217,634 Amount |
| KPI943 | Total Operating Revenue | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|------------------------|-----------|-----------|-----------|-----------|--------|
| 0 | 0 | 2,861,044 | 2,315,244 | 2,788,175 | 2,217,634 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 857,209 | 186,581 | 877,099 | 205,407 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 895,996 | 186,580 | 877,099 | 205,407 | Amount |

232655 FRESENIUS MEDICAL CARE STURGIS STURGIS, MI 49091

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 46.7% | 45.0% | -113.5% | 59.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,165,842 | 2,246,544 | 610,674 | 3,533,397 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,165,842 | 2,246,544 | 610,674 | 3,533,397 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 988,118 | 1,011,114 | -693,351 | 2,096,607 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,011,658 | 1,011,114 | -693,349 | 2,096,607 | Amount |

232619 FRESENIUS MEDICAL CARE TAYLOR TAYLOR, MI 48180

| | | 12/31/2020 | 12/31/2021 | 06/03/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------|---------|
| 0 | 0 | 366 | 365 | 154 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 5.1% | 34.3% | -32.9% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,569,353 | 1,985,113 | 365,243 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,569,353 | 1,985,113 | 365,243 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 2,010 | 681,735 | -120,406 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 80,117 | 681,733 | -120,077 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|------------|---------|
| 232715 FRESenius MEDICAL CARE WEST MICHIGAN HOME SCHOOLCRAFT, MI 49087 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 42.6% | 46.0% | 38.1% | 20.9% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,057,251 | 3,464,797 | 3,623,464 | 3,068,425 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,057,251 | 3,464,797 | 3,623,464 | 3,068,425 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,698,653 | 1,587,623 | 1,380,885 | 639,773 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,729,543 | 1,592,707 | 1,380,885 | 639,773 | Amount |
| 232550 GARDEN WEST DIALYSIS WESTLAND, MI 48185 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 16.0% | 15.6% | 14.5% | 17.9% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 7.4% | 6.4% | 5.6% | 6.8% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,285,297 | 4,135,445 | 4,168,794 | 4,457,222 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,422,983 | 4,219,325 | 4,152,618 | 4,435,687 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 707,521 | 658,687 | 609,866 | 793,677 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 707,623 | 656,372 | 602,176 | 793,679 | Amount |
| 232556 GAYLORD DIALYSIS GAYLORD, MI 49735 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 13.4% | 17.3% | 18.8% | 27.9% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | 30.8% | 33.1% | 25.3% | 29.5% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,961,431 | 2,479,196 | 2,271,846 | 2,405,945 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,980,840 | 2,454,722 | 2,328,444 | 2,591,648 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 265,067 | 425,657 | 436,003 | 725,689 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 265,065 | 425,658 | 437,006 | 721,805 | Amount |

232521 GENESEE VALLEY DIALYSIS CENTER FLINT, MI 48532

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 41.0% | 30.5% | 27.5% | 18.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,424,196 | 4,041,278 | 3,926,764 | 3,543,789 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,424,196 | 4,041,278 | 3,926,764 | 3,543,789 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,747,736 | 1,231,619 | 1,080,213 | 652,769 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,813,704 | 1,231,621 | 1,080,212 | 652,769 | Amount |

232649 GLADWIN DIALYSIS GLADWIN, MI 48624

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------|---------|
| 0 | 0 | 366 | 365 | 365 | | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 15.8% | 20.3% | 20.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 18.9% | 20.1% | 15.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,683,088 | 2,785,094 | 3,339,393 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,755,727 | 2,839,817 | 2,653,056 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 434,408 | 577,860 | 540,506 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-----------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 434,152 | 577,857 | 540,510 | 0 | Amount |
| 232569 | GRAND BLANC DIALYSIS CENTER GRAND BLANC, MI 48439 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 16.6% | 23.2% | 18.2% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -1.8% | -2.9% | -2.4% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,526,275 | 2,808,034 | 2,894,411 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,547,256 | 2,821,773 | 2,836,287 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 422,375 | 667,273 | 516,072 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 422,385 | 655,722 | 516,174 | 0 | Amount |
| 232711 | GRAND BLANC HOME TRAINING GRAND BLANC, MI 48439 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 23.2% | 30.9% | 15.5% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 165.9% | 70.4% | 20.9% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,048,316 | 2,536,988 | 1,668,227 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,260,731 | 2,441,533 | 1,822,634 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 524,295 | 753,309 | 283,371 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 524,330 | 753,304 | 283,371 | 0 | Amount |
| 232692 | GRAYLING HOME TRAINING GRAYLING, MI 49738 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 19.1% | 21.9% | 17.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 40.3% | 50.7% | 52.7% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 1,178,857 | 1,482,597 | 1,292,370 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 1,193,113 | 1,476,699 | 1,270,430 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 258,703 | 361,189 | 250,378 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 227,535 | 323,898 | 220,630 | 0 | Amount |

232614 GREAT LAKES DIALYSIS DETROIT, MI 48215

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -21.5% | 1.5% | -5.3% | -11.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 37.9% | -2.3% | 5.6% | 8.9% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,459,774 | 2,694,399 | 2,423,330 | 2,198,283 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,459,774 | 2,694,399 | 2,423,330 | 2,198,283 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -529,307 | -285,183 | -127,711 | -242,077 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -529,307 | 39,817 | -127,711 | -241,077 Amount |

232533 GREAT LAKES DIALYSIS CENTER MONROE, MI 48161

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 22.6% | 12.7% | 12.9% | 10.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,856,514 | 3,370,750 | 3,575,669 | 3,406,600 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,856,514 | 3,370,750 | 3,575,669 | 3,406,600 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 813,568 | 427,207 | 461,521 | 340,568 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 871,208 | 427,207 | 461,521 | 340,568 | Amount |
| 232695 | GREAT LAKES DIALYSIS WEST SOUTHFIELD, MI 48033 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.4% | 19.9% | -0.6% | -0.9% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -28.9% | -47.3% | -17.4% | 30.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,783,906 | 2,949,159 | 2,687,128 | 2,851,198 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,783,906 | 2,949,159 | 2,687,128 | 2,851,198 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 343,823 | 460,659 | -16,763 | -25,312 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 343,823 | 585,659 | -16,763 | -25,312 | Amount |
| 232685 | GREENFIELD HEALTH SYSTEMS NOVI, MI 48377 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.1% | 22.0% | 27.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 6,842,295 | 6,549,181 | 6,246,000 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,740,756 | 1,974,162 | 2,153,000 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 211,197 | 434,469 | 594,832 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 211,197 | 434,469 | 594,832 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|-----------|---------|
| 232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE DEARBORN, MI 48126 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 5.7% | 7.9% | 4.5% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 33,063,249 | 32,200,054 | 27,276,000 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 8,445,907 | 8,491,057 | 7,169,000 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 477,555 | 667,921 | 320,574 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 477,555 | 667,921 | 320,574 | 0 | Amount |
| 232505 GREENFIELD HEALTH SYSTEMS-MAIN DETROIT, MI 48202 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.5% | 4.3% | 15.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.1% | 0.0% | 0.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 46,635,178 | 45,596,681 | 43,503,000 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 11,628,099 | 11,509,408 | 11,105,000 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,450,615 | 491,549 | 1,736,345 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,450,615 | 491,549 | 1,736,345 | 0 | Amount |
| 232516 GREENFIELD HEALTH SYSTEMS-PONTIAC PONTIAC, MI 48341 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -4.1% | -7.2% | -9.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|------------|------------|------------|-----------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 17,942,150 | 16,590,057 | 15,587,000 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 4,562,014 | 4,354,127 | 4,044,000 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -187,293 | -313,781 | -363,912 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -187,293 | -313,781 | -363,912 | 0 | Amount |

232510 GREENFIELD HEALTH SYSTEMS-TAYLOR TAYLOR, MI 48180

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 20.0% | 17.6% | 16.7% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.1% | 0.1% | 0.1% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 22,793,746 | 21,202,103 | 18,305,000 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 6,408,274 | 6,144,955 | 5,266,000 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 1,282,660 | 1,082,548 | 880,213 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 1,282,660 | 1,082,548 | 880,213 | 0 Amount |

232506 GREENFIELD HEALTH SYSTEMS-TROY TROY, MI 48083

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 6.4% | -3.2% | 10.9% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 11,014,584 | 10,976,304 | 10,125,000 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,958,215 | 2,988,817 | 3,044,000 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 189,686 | -95,949 | 332,412 | 0 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|------------|-----------|-----------|-----------|-----------|-----------|--------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 189,686 | -95,949 | 332,412 | 0 | Amount |

232600 GREENVIEW DIALYSIS SOUTHFIELD, MI 48075

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--|---|------------|------------|------------|------------|----------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |

| | | | | | | | |
|--------|-----------------------|------|-------|------|-------|-------|---------|
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 15.8% | 7.1% | 10.3% | -1.1% | Percent |

| | | | | | | | |
|--------|----------------------|------|-------|------|------|-------|---------|
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 12.8% | 4.7% | 6.6% | -0.6% | Percent |

| | | | | | | | |
|--------|---------------|---|-----------|-----------|-----------|-----------|--------|
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,616,138 | 3,258,711 | 3,281,152 | 3,010,956 | Amount |

| | | | | | | | |
|--------|-------------------------|---|-----------|-----------|-----------|-----------|--------|
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,826,347 | 3,259,416 | 3,380,573 | 2,932,713 | Amount |

| | | | | | | | |
|--------|------------------------|---|---------|---------|---------|---------|--------|
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 603,257 | 231,595 | 349,542 | -32,509 | Amount |

| | | | | | | | |
|--------|------------|---|---------|---------|---------|---------|--------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 603,371 | 231,576 | 349,637 | -31,907 | Amount |

232677 GREENVILLE DIALYSIS GREENVILLE, MI 48838

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--|---|------------|------------|------------|-----|--------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |

| | | | | | | | |
|--------|-----------------------|------|------|------|------|------|---------|
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 9.0% | 9.3% | 4.8% | 0.0% | Percent |

| | | | | | | | |
|--------|----------------------|------|-------|-------|------|------|---------|
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 18.8% | 15.7% | 6.8% | 0.0% | Percent |

| | | | | | | | |
|--------|---------------|---|-----------|-----------|-----------|---|--------|
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 1,884,112 | 1,817,811 | 1,636,238 | 0 | Amount |

| | | | | | | | |
|--------|-------------------------|---|-----------|-----------|-----------|---|--------|
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 1,882,846 | 1,800,706 | 1,597,460 | 0 | Amount |

| | | | | | | | |
|--------|------------------------|---|---------|---------|--------|---|--------|
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 169,760 | 173,718 | 69,722 | 0 | Amount |

| | | | | | | | |
|--------|------------|---|---------|---------|--------|---|--------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 168,811 | 166,738 | 77,142 | 0 | Amount |

232643 GROSSE POINTE DIALYSIS DETROIT, MI 48224

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--|---|------------|------------|------------|-----|--------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |

| | | | | | | | |
|--------|-----------------------|--|--|--|--|--|--|
| KPI107 | Net Profit Percentage | | | | | | |
|--------|-----------------------|--|--|--|--|--|--|

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 12.5% | 2.9% | 6.7% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 194.7% | -165.5% | -510.9% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 7,841,766 | 6,385,270 | 6,931,030 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 8,066,877 | 6,687,942 | 7,002,940 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,644,601 | 337,371 | 768,103 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 1,005,272 | 194,304 | 472,146 | 0 | Amount |

232609 HALLWOOD DIALYSIS CENTER FLINT, MI 48504

| | | 12/31/2020 | | | | FYE |
|--------|-------------------------|------------|-----------|------|------|--------------|
| | 0 | 0 | 366 | 0 | 0 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -4.8% | 0.0% | 0.0% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | -2.1% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 1,475,598 | 0 | 0 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 1,535,622 | 0 | 0 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -63,133 | 0 | 0 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -73,861 | 0 | 0 | 0 Amount |

232684 HARPER WOODS DIALYSIS HARPER WOODS, MI 48225

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 5.8% | 4.6% | 0.3% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 17.7% | 15.5% | 1.6% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,775,143 | 3,603,000 | 2,985,028 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 4,236,075 | 3,786,131 | 3,007,089 | 0 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-----------|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 462,311 | 322,036 | 18,628 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 245,942 | 174,529 | 9,554 | 0 | Amount |
| 232746 | HERITAGE DIALYSIS FENTON, MI 48430 | | | | | | |
| | | | | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| | 0 | 0 | 0 | 123 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 0.0% | -8.9% | 10.9% | 25.7% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | -50.1% | 72.5% | 143.8% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 0 | 765,197 | 3,306,388 | 4,628,413 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 0 | 765,197 | 3,306,388 | 4,628,413 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 0 | -68,469 | 360,474 | 1,191,160 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 0 | -68,469 | 360,474 | 1,191,160 | Amount |
| 232728 | HOME ADVANTAGE DIALYSIS WYOMING, MI 49509 | | | | | | |
| | | | 12/31/2020 | | | | FYE |
| | 0 | 0 | 366 | 0 | 0 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | -19.5% | 0.0% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 186.1% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,837,882 | 0 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,837,882 | 0 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -746,529 | 0 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -746,529 | 0 | 0 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|-----------|---------|
| 232691 HOME DIALYSIS SPECIALTY CENTER SAINT CLAIR SHORES, MI 48081 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 30.0% | 31.1% | 34.3% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 151.7% | 87.0% | 86.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,504,441 | 3,666,296 | 3,175,364 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,264,769 | 1,210,907 | 1,031,336 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 343,333 | 376,288 | 353,608 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 379,377 | 376,288 | 353,608 | 0 | Amount |
| 232638 IONIA DIALYSIS IONIA, MI 48846 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 6.5% | 7.1% | 4.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 23.0% | 20.0% | 15.9% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,614,208 | 2,577,493 | 2,585,943 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,626,074 | 2,595,471 | 2,526,452 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 290,155 | 322,142 | 186,558 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 170,318 | 184,411 | 102,195 | 0 | Amount |
| 232571 JACKSON DIALYSIS JACKSON, MI 49201 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 22.5% | 16.7% | 0.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | 12.5% | 8.1% | 0.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,086,051 | 3,858,557 | 2,759,312 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,174,977 | 3,989,643 | 2,750,837 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 939,768 | 664,719 | 11,936 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 939,782 | 664,807 | 11,248 | 0 | Amount |

232639 KALAMAZOO CENTRAL DIALYSIS KALAMAZOO, MI 49007

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------|---------|
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 24.0% | 21.7% | 25.2% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 68.7% | 37.8% | 32.5% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,782,118 | 2,726,367 | 3,018,434 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,814,734 | 2,754,281 | 3,018,893 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 674,957 | 599,902 | 759,591 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 675,235 | 597,984 | 759,658 | 0 | Amount |

232641 KALAMAZOO WEST DIALYSIS KALAMAZOO, MI 49007

| | | | | | | FYE |
|--------|-------------------------|------|------|------|------|---------|
| 0 | 0 | 0 | 0 | 0 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| 232645 | KALKASKA DIALYSIS CENTER KALKASKA, MI 49646 | | | | | |
| | | 06/30/2020 | 06/30/2021 | 06/30/2022 | 06/30/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 6.9% | 1.6% | -5.8% | -19.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.3% | 0.1% | -0.2% | -0.4% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 8,267,277 | 8,755,813 | 7,893,044 | 6,621,945 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,199,129 | 2,161,206 | 1,962,176 | 1,635,400 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 150,760 | 34,424 | -114,184 | -315,346 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 150,786 | 34,424 | -114,234 | -315,317 | Amount |
| 232545 | KRESGE DIALYSIS DETROIT, MI 48201 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 4.7% | 8.3% | 3.2% | 3.9% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 2.1% | 3.3% | 1.1% | 1.4% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 5,131,744 | 4,847,824 | 4,388,408 | 4,496,217 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 5,438,663 | 4,932,306 | 4,383,490 | 4,498,123 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 253,823 | 408,222 | 142,169 | 176,808 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 254,040 | 408,916 | 142,365 | 177,129 | Amount |
| 232646 | LANSING HOME TRAINING EAST LANSING, MI 48823 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | -9.1% | 8.9% | 65.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 2.1% | -2.3% | -144.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 451,727 | 84,006 | 1,547,407 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 452,167 | 485,473 | 1,689,409 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -41,238 | 43,278 | 1,107,582 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -41,238 | 43,278 | 1,107,582 | 0 | Amount |

232688 LIBERTY DIALYSIS AT LAKELAND BENTON HARBOR BENTON HARBOR, MI 49022

| 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|------------|-------------------------|------------|------------|-----------|
| 0 | 0 | 366 | 365 | 365 |
| | | | | Days |
| KPI107 | Net Profit Percentage | | | |
| 0.0% | 0.0% | 25.7% | 25.5% | 26.9% |
| 9.2% | Percent | | | |
| KPI301 | Return on Investment | | | |
| 0.0% | 0.0% | 66,726.8% | 0.0% | 0.0% |
| 0.0% | Percent | | | |
| KPI941 | Total Charges | | | |
| 0 | 0 | 4,950,235 | 4,904,441 | 4,922,099 |
| 3,890,525 | Amount | | | |
| KPI943 | Total Operating Revenue | | | |
| 0 | 0 | 4,950,235 | 4,904,441 | 4,922,099 |
| 3,890,525 | Amount | | | |
| KPI945 | Total Operating Margin | | | |
| 0 | 0 | 1,189,014 | 1,158,443 | 1,325,150 |
| 356,554 | Amount | | | |
| KPI948 | Net Profit | | | |
| 0 | 0 | 1,271,812 | 1,251,435 | 1,325,149 |
| 356,554 | Amount | | | |

232668 LIBERTY DIALYSIS AT LAKELAND NILES NILES, MI 49120

| 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|------------|-------------------------|------------|------------|-----------|
| 0 | 0 | 366 | 365 | 365 |
| | | | | Days |
| KPI107 | Net Profit Percentage | | | |
| 0.0% | 0.0% | 34.4% | 35.3% | 24.9% |
| 23.1% | Percent | | | |
| KPI301 | Return on Investment | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| 0.0% | Percent | | | |
| KPI941 | Total Charges | | | |
| 0 | 0 | 3,844,270 | 4,964,317 | 4,369,099 |
| 4,930,666 | Amount | | | |
| KPI943 | Total Operating Revenue | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|------------------------|-----------|-----------|-----------|-----------|--------|
| 0 | 0 | 3,844,270 | 4,964,317 | 4,369,099 | 4,930,666 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,268,736 | 1,723,620 | 1,089,634 | 1,140,870 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,321,953 | 1,751,973 | 1,089,634 | 1,140,870 | Amount |

232664 LIBERTY DIALYSIS AT LAKELAND ROYALTON ST JOSEPH, MI 49085

| | | 12/31/2020 | 01/31/2021 | | | FYE |
|--------|-------------------------|------------|------------|------|------|---------|
| 0 | 0 | 366 | 31 | 0 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -12.4% | -30.1% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,685,393 | 60,175 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,685,393 | 60,175 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -224,268 | -18,094 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -209,709 | -18,093 | 0 | 0 | Amount |

232722 LINCOLN PARK KIDNEY CENTER LINCOLN PARK, MI 48146

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -55.4% | -30.7% | 2.7% | 7.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 62.1% | 66.9% | 48.4% | 56.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,534,941 | 1,985,934 | 3,135,284 | 3,529,371 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,361,617 | 1,755,653 | 2,928,399 | 3,266,701 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -754,102 | -538,839 | 79,592 | 480,547 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -754,102 | -538,839 | 79,592 | 249,595 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|-----------|---------|
| 232741 LIVONIA DIALYSIS LIVONIA, MI 48154 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 252 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -233.7% | -9.3% | -0.7% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -17.1% | -6.5% | -0.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 196,743 | 1,657,069 | 2,855,509 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 193,427 | 1,627,767 | 2,788,716 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -563,460 | -188,102 | -22,582 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -452,016 | -151,977 | -19,561 | 0 | Amount |

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232572 LUDINGTON DIALYSIS LUDINGTON, MI 49431 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 2.1% | 15.1% | 2.2% | -6.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 3.3% | 20.8% | 2.8% | -7.2% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,062,617 | 2,258,346 | 2,171,440 | 1,842,141 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,073,530 | 2,315,412 | 2,158,828 | 1,818,460 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 44,383 | 350,523 | 48,376 | -116,981 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 44,450 | 350,510 | 48,384 | -116,976 | Amount |

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-----------------------|------------|------------|------------|-----------|---------|
| 232540 MACOMB KIDNEY CENTER WARREN, MI 48093 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 17.5% | 15.4% | 13.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 4.5% | 3.8% | 3.4% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 4,369,797 | 4,233,263 | 3,938,668 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 4,423,995 | 4,355,996 | 4,609,354 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 779,625 | 672,782 | 625,751 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 772,308 | 672,796 | 625,827 | 0 | Amount |

232642 MACOMB REGIONAL DIALYSIS CENTER CLINTON TOWNSHIP, MI 48038

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|------------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 21.9% | 17.7% | 19.5% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 72.0% | 63.1% | 47.8% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 17,941,080 | 18,893,681 | 19,730,252 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 5,226,931 | 5,359,384 | 5,644,386 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 1,053,055 | 947,695 | 1,102,178 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 1,147,217 | 947,695 | 1,102,178 | 0 Amount |

232525 MADISON HEIGHTS DIALYSIS CENTER MADISON HEIGHTS, MI 48071

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -0.4% | 0.4% | 2.2% | 5.9% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,083,101 | 3,108,179 | 3,098,368 | 3,179,468 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,083,101 | 3,108,179 | 3,098,368 | 3,179,468 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -99,013 | 12,823 | 67,043 | 186,616 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -11,569 | 12,825 | 67,043 | 186,616 | Amount |
| 232576 | MICHIGAN DIALYSIS SERVICES OF ANN ARBOR ANN ARBOR, MI 48104 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 5.4% | 15.0% | 16.7% | 41.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 6,576,655 | 7,164,029 | 6,929,420 | 8,066,816 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 6,576,655 | 7,164,029 | 6,929,420 | 8,066,816 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 320,613 | 1,069,360 | 1,159,784 | 3,309,469 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 355,598 | 1,074,704 | 1,159,785 | 3,309,469 | Amount |
| 232707 | MICHIGAN METROPOLITAN DIALYSIS BERKLEY, MI 48072 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 33.1% | 30.0% | 27.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 87.9% | 87.5% | 74.7% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,509,114 | 4,862,843 | 4,755,068 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,444,118 | 1,493,537 | 1,424,399 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 443,510 | 447,565 | 389,626 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 478,052 | 447,565 | 389,626 | 0 | Amount |
| 232717 | MID VALLEY PD HOME TRAINING SAGINAW, MI 48602 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 16.6% | 18.3% | 20.3% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 46.1% | 32.3% | 27.3% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,454,144 | 4,231,262 | 2,666,246 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,518,011 | 2,538,297 | 2,815,016 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 479,175 | 532,054 | 654,113 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 419,002 | 465,258 | 572,183 | 0 | Amount |

232541 MIDLAND DIALYSIS MIDLAND, MI 48640

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 22.4% | 15.2% | 25.2% | 19.2% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 13.6% | 8.3% | 13.3% | 8.2% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 5,013,731 | 5,183,064 | 5,458,886 | 5,126,035 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 5,202,775 | 5,123,896 | 5,682,041 | 5,009,281 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 1,164,978 | 776,339 | 1,429,458 | 963,316 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 1,164,051 | 776,276 | 1,430,217 | 963,338 Amount |

232539 MOTOR CITY DIALYSIS DETROIT, MI 48201

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 6.7% | -20.3% | -1.8% | 14.2% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 1.7% | -3.3% | -0.3% | 3.2% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 1,741,765 | 1,348,443 | 1,410,551 | 1,864,263 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,078,016 | 1,307,142 | 1,459,984 | 1,879,224 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-----------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 138,582 | -265,884 | -25,745 | 267,476 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 138,587 | -265,879 | -25,674 | 267,537 | Amount |
| 232672 | MT MORRIS DIALYSIS MOUNT MORRIS, MI 48458 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -0.9% | 1.4% | 11.9% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 10.2% | -22.9% | 176.5% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,723,804 | 2,204,840 | 2,644,867 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,773,406 | 2,227,487 | 2,615,932 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -16,891 | 30,825 | 310,443 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -16,844 | 30,830 | 310,452 | 0 | Amount |
| 232675 | MT PLEASANT DIALYSIS MOUNT PLEASANT, MI 48858 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 31.5% | 10.5% | 14.1% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 16.6% | 3.6% | 4.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,763,209 | 2,457,000 | 2,727,193 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,213,382 | 2,855,554 | 2,940,533 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,326,969 | 298,915 | 414,367 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,326,981 | 298,913 | 414,567 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-----------|-----------|-----------|-----------|-----------|------|
| 232528 MUNSON DIALYSIS CENTER TRAVERSE CITY, MI 49684 | | | | | | |

| | | 06/30/2020 | 06/30/2021 | 06/30/2022 | 06/30/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|-------------------|
| | 0 | 0 | 366 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -0.5% | 11.6% | 11.2% | -3.4% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | -0.8% | 15.3% | 12.7% | -3.6% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 18,718,232 | 19,480,166 | 19,160,813 | 17,556,058 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 4,969,488 | 5,556,478 | 5,706,138 | 5,137,081 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -110,753 | 529,885 | 533,567 | -287,477 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -25,950 | 645,072 | 638,084 | -177,065 Amount |

232562 MUSKEGON DIALYSIS MUSKEGON, MI 49444

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 10.2% | 9.4% | 11.7% | 6.5% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 3.4% | 3.1% | 3.5% | 1.7% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 6,909,897 | 7,216,515 | 6,843,717 | 6,158,382 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 7,091,732 | 7,256,709 | 6,752,517 | 6,006,124 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 726,767 | 683,084 | 796,641 | 390,316 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 726,879 | 682,784 | 792,498 | 390,409 Amount |

232529 NEW CENTER DIALYSIS DETROIT, MI 48202

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-----------------------|------------|------------|------------|------------|---------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -9.7% | -3.4% | 8.6% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | -46.5% | -18.2% | 33.9% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,859,322 | 2,784,686 | 3,173,725 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,971,386 | 2,837,788 | 3,133,763 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -289,137 | -93,794 | 269,774 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -289,098 | -95,971 | 269,899 | 0 | Amount |

232607 NEWAYGO COUNTY DIALYSIS FREMONT, MI 49412

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 10.0% | 12.0% | 13.2% | 10.5% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 9.3% | 11.2% | 10.8% | 7.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,108,823 | 2,464,124 | 2,442,042 | 2,241,360 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,191,849 | 2,480,095 | 2,456,445 | 2,152,620 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 219,065 | 298,556 | 323,652 | 226,699 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 219,061 | 298,579 | 323,678 | 226,732 Amount |

232511 NORTH OAKLAND DIALYSIS PONTIAC, MI 48341

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 13.1% | 17.2% | 5.7% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 3.3% | 3.9% | 0.9% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 5,357,538 | 5,023,561 | 3,706,166 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 5,500,124 | 5,170,208 | 3,722,557 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 720,909 | 906,650 | 213,008 | 0 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-----------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 721,009 | 888,349 | 212,744 | 0 | Amount |
| 232670 | NORTHLAND PARK DIALYSIS CENTER SOUTHFIELD, MI 48075 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 24.2% | 20.3% | 32.3% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 26.2% | 24.2% | 33.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 28,076,568 | 27,443,013 | 25,518,310 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 7,647,154 | 7,683,097 | 7,504,973 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,625,133 | 1,557,193 | 2,425,916 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,852,823 | 1,557,193 | 2,425,916 | 0 | Amount |
| 232612 | NORTHWEST DETROIT DIALYSIS - LAHSER SATELLITE SOUTHFIELD, MI 48033 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 13.1% | 0.8% | -4.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 10.3% | 0.6% | -2.7% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 20,072,836 | 18,332,610 | 16,597,944 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 5,550,743 | 4,851,759 | 4,167,366 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 598,475 | 40,301 | -192,365 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 729,616 | 40,301 | -192,365 | 0 | Amount |
| 232544 | NORTHWEST DETROIT DIALYSIS CENTER DETROIT, MI 48235 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|------------|------------|------------|-----------|---------|
| 0.0% | 0.0% | 10.6% | 7.3% | 6.5% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 13.8% | 10.3% | 7.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 38,519,290 | 37,992,296 | 31,977,604 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 9,195,478 | 9,100,386 | 7,912,993 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 647,227 | 662,893 | 512,095 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 978,531 | 662,893 | 512,095 | 0 | Amount |

232689 NORTON SHORES DIALYSIS NORTON SHORES, MI 49441

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | FYE | |
|--------|-------------------------|------------|------------|------------|--------|---------|
| 0 | 0 | 366 | 365 | 365 | 0 Days | |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -2.5% | -0.8% | 9.8% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 6.0% | 1.7% | -31.2% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,761,982 | 1,617,039 | 1,842,423 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,819,363 | 1,686,996 | 1,909,455 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -46,067 | -13,295 | 186,546 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -45,999 | -13,346 | 186,619 | 0 | Amount |

232549 NOVI DIALYSIS NOVI, MI 48374

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | FYE | |
|--------|-------------------------|------------|------------|------------|--------|---------|
| 0 | 0 | 366 | 365 | 365 | 0 Days | |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 28.9% | 22.2% | 13.8% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 10.2% | 6.9% | 4.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,353,612 | 4,261,064 | 4,184,429 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,487,430 | 4,250,843 | 4,232,128 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|------------------------|-----------|-----------|-----------|-----------|-----------|--------|
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,298,834 | 944,664 | 585,723 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 1,298,851 | 944,668 | 585,888 | 0 | Amount |

232726 NOVI HOME TRAINING NOVI, MI 48374

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE | |
|--------|-------------------------|------------|------------|------------|------------|----------|---------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days | |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | -32.8% | -46.2% | -27.3% | -15.6% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 17.9% | 17.3% | 11.3% | 6.1% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 188,356 | 624,212 | 786,019 | 770,281 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 750,612 | 623,118 | 781,179 | 775,567 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -246,113 | -287,586 | -213,087 | -121,372 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -246,113 | -287,586 | -213,087 | -121,372 | Amount |

232725 NXKC SAGINAW SAGINAW, MI 48604

| | | | | | | FYE | |
|--------|-------------------------|------|------|------|------|--------|---------|
| | 0 | 0 | 0 | 0 | 0 | 0 Days | |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232613 OAK PARK DIALYSIS OAK PARK, MI 48237 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 15.0% | 26.3% | 17.3% | 21.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 8.4% | 13.6% | 7.0% | 8.4% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,364,528 | 4,588,873 | 3,979,473 | 5,366,772 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,371,684 | 4,668,274 | 3,930,540 | 4,219,378 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 654,436 | 1,223,247 | 680,607 | 892,219 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 654,683 | 1,225,817 | 681,860 | 892,927 | Amount |
| 232716 OAKLAWN DIALYSIS CENTER OF ALBION ALBION, MI 49224 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 9.2% | 15.8% | 5.4% | 7.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,552,784 | 3,053,249 | 3,099,968 | 3,636,645 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,552,784 | 3,053,249 | 3,099,968 | 3,636,645 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 171,223 | 421,509 | 167,063 | 265,800 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 234,063 | 483,893 | 167,062 | 265,800 | Amount |
| 232702 OAKWOOD RENAL SERVICES DEARBORN, MI 48124 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 26.0% | 14.8% | -2.1% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 11.3% | 4.9% | -0.6% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,741,576 | 3,000,540 | 2,543,737 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,741,028 | 3,058,477 | 2,589,310 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,297,414 | 602,285 | -71,266 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 973,058 | 451,702 | -53,362 | 0 | Amount |

232656 ORCHARD SQUARE DIALYSIS BLOOMFIELD HILLS, MI 48302

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 1.2% | 9.2% | 13.3% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | -0.9% | -8.0% | -15.5% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,103,349 | 2,554,598 | 2,820,662 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,326,231 | 2,589,488 | 3,001,592 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 28,495 | 238,431 | 399,479 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 28,523 | 238,554 | 400,052 | 0 Amount |

232522 OWOSSO MEMORIAL DIALYSIS CENTER OWOSSO, MI 48867

| | | 12/31/2020 | 11/30/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 334 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 18.1% | 9.3% | -8.8% | -0.5% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,835,586 | 3,068,240 | 2,452,078 | 2,795,776 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,835,586 | 3,068,240 | 2,452,078 | 2,795,776 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 599,225 | 286,329 | -215,035 | -13,013 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-----------|------------|------------|------------|------------|---------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 693,681 | 286,328 | -215,035 | -13,013 | Amount |
| 232610 | PARK PLAZA DIALYSIS FLINT, MI 48532 | | | | | | |
| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 26.6% | 22.9% | 21.4% | 19.7% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 12.3% | 10.0% | 8.4% | 6.8% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,974,994 | 3,166,579 | 3,128,383 | 2,883,113 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,037,625 | 3,209,877 | 3,158,185 | 2,950,805 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 587,215 | 734,778 | 674,632 | 582,303 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 809,474 | 734,773 | 674,678 | 582,322 | Amount |
| 232713 | PARTRIDGE CREEK DIALYSIS CHESTERFIELD, MI 48051 | | | | | | |
| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| | 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | -0.6% | 19.8% | 10.9% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.5% | -30.6% | -20.2% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,526,786 | 4,007,607 | 3,889,641 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,195,696 | 4,025,522 | 4,031,227 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -18,298 | 796,479 | 437,551 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -18,141 | 796,602 | 437,604 | 0 | Amount |
| 232749 | PETOSKEY #12111 PETOSKEY, MI | | | | | | |
| | | | | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| | 0 | 0 | 0 | 92 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|------------|---------|
| KPI301 | 0.0% | 0.0% | 0.0% | -79.4% | 10.6% | -58.7% | Percent |
| | Return on Investment | | | | | | |
| KPI941 | 0.0% | 0.0% | 0.0% | 100.0% | -150.7% | 82.9% | Percent |
| | Total Charges | | | | | | |
| KPI943 | 0 | 0 | 0 | 934,281 | 4,201,389 | 3,977,172 | Amount |
| | Total Operating Revenue | | | | | | |
| KPI945 | 0 | 0 | 0 | 851,148 | 3,836,163 | 2,235,633 | Amount |
| | Total Operating Margin | | | | | | |
| KPI948 | 0 | 0 | 0 | -675,881 | 421,044 | -1,311,720 | Amount |
| | Net Profit | | | | | | |
| | 0 | 0 | 0 | -675,881 | 406,240 | -1,311,645 | Amount |

232584 PHYSICIANS DIALYSIS - CADIEUX DETROIT, MI 48224

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -4.8% | -1.0% | 1.6% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 11.9% | 2.3% | -3.8% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,402,839 | 3,551,126 | 3,115,519 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,569,198 | 3,607,736 | 3,317,401 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -173,122 | -20,218 | 54,138 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -173,095 | -34,392 | 54,152 | 0 Amount |

232563 PHYSICIANS DIALYSIS - GRAND HAVEN GRAND HAVEN, MI 49417

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 1.5% | -5.1% | -13.5% | -2.6% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 21.9% | -226.2% | 122.6% | 19.9% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 1,350,115 | 1,237,176 | 1,140,402 | 1,218,752 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 1,353,938 | 1,234,299 | 1,130,708 | 1,210,917 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 19,990 | -63,397 | -152,173 | -30,939 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 19,990 | -63,394 | -152,115 | -30,909 | Amount |
| 232565 | PHYSICIANS DIALYSIS - GRAND RAPIDS GRAND RAPIDS, MI 49506 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -4.9% | 0.2% | -4.5% | -0.5% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -2.4% | 0.1% | -2.0% | -0.3% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 5,919,204 | 5,914,163 | 5,563,358 | 5,953,234 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 6,217,759 | 6,147,080 | 5,645,537 | 6,349,285 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -299,706 | 9,772 | -255,044 | -34,687 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -307,711 | 9,865 | -254,908 | -34,276 | Amount |
| 232588 | PHYSICIANS DIALYSIS - GRAND RAPIDS EAST GRAND RAPIDS, MI 49503 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 17.8% | 19.1% | 21.0% | 16.5% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 4.4% | 4.3% | 4.8% | 3.6% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 5,675,491 | 5,537,101 | 5,415,869 | 6,016,106 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 5,879,342 | 5,579,818 | 5,890,112 | 5,883,567 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,046,135 | 1,066,992 | 1,238,632 | 968,409 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,046,243 | 1,067,055 | 1,238,633 | 968,531 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|-----------|---------|
| 232570 PHYSICIANS DIALYSIS - HIGHLAND PARK HIGHLAND PARK, MI 48203 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/02/2022 | | FYE |
| 0 | 0 | 366 | 365 | 336 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -10.6% | -6.7% | -39.8% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 8.0% | 4.6% | 19.6% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,538,895 | 2,438,894 | 2,303,253 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,645,595 | 2,499,351 | 2,248,652 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -281,152 | -167,446 | -894,888 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -281,077 | -167,463 | -894,808 | 0 | Amount |

| | | | | | | |
|---|-------------------------|------|------------|------------|------------|---------|
| 232743 PREMIER DIALYSIS SERVIICE LAPEER LLC LAPEER, MI 48446 | | | | | | |
| | | | 05/31/2021 | 05/31/2022 | 05/31/2023 | FYE |
| 0 | 0 | 0 | 237 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | 79.6% | 47.8% | 53.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 118.1% | -2,523.7% | 1,564.8% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 1,381,712 | 1,121,313 | 2,785,472 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 1,381,712 | 1,121,313 | 2,785,472 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 1,099,329 | 536,495 | 1,486,109 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 1,099,329 | 536,495 | 1,486,109 | Amount |

| | | | | | | |
|--|-----------------------|------------|------------|------------|------------|---------|
| 232566 RAI-CLYDE PARK-WYOMING WYOMING, MI 49509 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 28.8% | 23.5% | 7.6% | 10.6% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 9,443,922 | 8,553,973 | 7,034,525 | 6,965,558 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 9,443,922 | 8,553,973 | 7,034,525 | 6,965,558 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 2,574,118 | 2,013,928 | 532,078 | 738,843 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 2,715,133 | 2,013,926 | 532,076 | 738,843 | Amount |

232640 RAI-HASTINGS AVENUE-HOLLAND HOLLAND, MI 49423

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 35.0% | 38.4% | 33.4% | 19.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 5,100,745 | 5,535,976 | 5,549,883 | 4,674,780 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 5,100,745 | 5,535,976 | 5,549,883 | 4,674,780 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 1,729,209 | 2,071,606 | 1,854,611 | 890,413 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 1,787,043 | 2,126,461 | 1,854,615 | 890,413 Amount |

232599 RAI-ROCKFORD PARK-ROCKFORD ROCKFORD, MI 49341

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 48.8% | 22.1% | 26.0% | 16.1% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 5,069,324 | 3,509,018 | 3,720,157 | 3,768,674 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 5,069,324 | 3,509,018 | 3,720,157 | 3,768,674 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 2,400,228 | 775,924 | 968,211 | 608,316 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 2,474,279 | 775,926 | 968,212 | 608,316 | Amount |
| 232564 | RAI-ROYAL PARK-ZEELAND ZEELAND, MI 49464 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 38.4% | 43.2% | 15.4% | 23.1% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,208,891 | 3,405,339 | 2,414,967 | 2,789,678 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,208,891 | 3,405,339 | 2,414,967 | 2,789,678 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,191,595 | 1,471,297 | 371,588 | 643,915 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,231,784 | 1,471,296 | 371,589 | 643,915 | Amount |
| 232587 | RAI-WEST NORTON-MUSKEGON MUSKEGON, MI 49441 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -19.2% | -9.2% | -20.9% | 19.1% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,392,899 | 2,488,448 | 2,115,966 | 3,481,381 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,392,899 | 2,488,448 | 2,115,966 | 3,481,381 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -503,997 | -228,438 | -441,276 | 664,784 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -458,959 | -228,439 | -441,276 | 664,784 | Amount |
| 232559 | RCG ALLEGAN ALLEGAN, MI 49010 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 20.9% | 15.8% | 12.5% | 1.8% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,586,855 | 2,424,304 | 2,531,899 | 2,111,941 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,586,855 | 2,424,304 | 2,531,899 | 2,111,941 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 497,615 | 383,249 | 316,133 | 37,585 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 540,192 | 383,249 | 316,133 | 37,585 | Amount |

232547 RCG BATTLE CREEK BATTLE CREEK, MI 49015

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 8.0% | 4.1% | 0.3% | -5.3% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,216,456 | 2,720,496 | 2,447,915 | 2,224,569 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,216,456 | 2,720,496 | 2,447,915 | 2,224,569 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 211,244 | 111,524 | 6,656 | -117,446 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 256,747 | 111,525 | 6,658 | -117,446 Amount |

232623 RCG BATTLE CREEK NORTH BATTLE CREEK, MI 49015

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 12.7% | 25.0% | 18.7% | 1.8% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,908,012 | 3,432,760 | 3,170,705 | 2,738,347 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,908,012 | 3,432,760 | 3,170,705 | 2,738,347 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-----------|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 324,043 | 856,675 | 592,605 | 50,216 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 367,910 | 856,677 | 592,604 | 50,216 | Amount |
| 232585 | RCG CENTRAL ILLINOIS - ESCANABA ESCANABA, MI 49829 | | | | | | |
| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | -5.7% | 5.0% | 8.4% | -6.2% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,036,483 | 2,215,532 | 2,495,673 | 2,379,414 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,036,483 | 2,215,532 | 2,495,673 | 2,379,414 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -166,811 | 110,408 | 210,178 | -146,830 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -116,607 | 110,403 | 210,176 | -146,830 | Amount |
| 232625 | RCG CHARLOTTE CHARLOTTE, MI 48813 | | | | | | |
| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 30.4% | 28.0% | 22.3% | 23.4% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,178,774 | 2,349,856 | 2,267,146 | 2,187,902 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,178,774 | 2,349,856 | 2,267,146 | 2,187,902 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 603,777 | 643,850 | 506,677 | 512,301 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 662,243 | 657,758 | 506,674 | 512,301 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|------------|---------|
| 232508 RCG COLDWATER COLDWATER, MI 49036 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 24.4% | 21.8% | 6.1% | 1.7% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,472,709 | 2,395,298 | 2,111,978 | 2,319,297 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,472,709 | 2,395,298 | 2,111,978 | 2,319,297 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 567,361 | 523,099 | 129,229 | 40,174 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 603,529 | 523,100 | 129,228 | 40,174 | Amount |

| | | | | | | |
|---|-------------------------|------------|------------|------------|------------|---------|
| 232548 RCG EAST LANSING EAST LANSING, MI 48823 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 49.3% | 41.9% | 36.8% | 30.1% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -181.0% | -244.2% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 15,077,757 | 14,073,200 | 11,931,969 | 11,706,436 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 15,077,757 | 14,073,200 | 11,931,969 | 11,706,436 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 7,253,202 | 5,841,777 | 4,389,790 | 3,522,409 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 7,429,746 | 5,901,810 | 4,389,790 | 3,522,409 | Amount |

| | | | | | | |
|---|-----------------------|------------|------------|------------|------------|---------|
| 232561 RCG KALAMAZOO KALAMAZOO, MI 49007 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 18.7% | 22.9% | -24.6% | -78.2% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|------------|---------|
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,722,444 | 3,639,615 | 2,637,251 | 1,338,275 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,722,444 | 3,639,615 | 2,637,251 | 1,338,275 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 624,540 | 832,592 | -648,568 | -1,046,159 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 694,831 | 832,593 | -648,568 | -1,046,159 | Amount |

232626 RCG KALAMAZOO HOME PROGRAM KALAMAZOO, MI 49007

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 306 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -11.3% | 42.3% | 23.6% | 38.1% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 1,349,134 | 2,085,058 | 2,045,591 | 3,934,271 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 1,349,134 | 2,085,058 | 2,045,591 | 3,934,271 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -161,761 | 881,210 | 483,010 | 1,497,439 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -152,333 | 882,123 | 483,011 | 1,497,439 Amount |

232618 RCG LANSING LANSING, MI 48911

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 26.2% | 20.6% | 20.7% | 21.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,987,211 | 3,763,380 | 3,907,330 | 4,166,733 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,987,211 | 3,763,380 | 3,907,330 | 4,166,733 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 913,283 | 750,249 | 807,706 | 873,214 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,042,671 | 774,523 | 807,706 | 873,214 | Amount |
| 232560 | RCG OSHTEMO KALAMAZOO, MI 49009 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 30.0% | 26.0% | 29.0% | 11.8% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 5,191,509 | 4,759,441 | 4,980,562 | 4,512,289 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 5,191,509 | 4,759,441 | 4,980,562 | 4,512,289 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,475,707 | 1,236,086 | 1,446,205 | 533,287 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,557,014 | 1,236,086 | 1,446,204 | 533,287 | Amount |
| 232621 | RCG SOUTH HAVEN SOUTH HAVEN, MI 49090 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 22.0% | -4.3% | -17.8% | -1.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,878,244 | 1,638,677 | 1,275,317 | 1,717,085 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,878,244 | 1,638,677 | 1,275,317 | 1,717,085 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 370,568 | -70,477 | -226,540 | -21,527 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 413,169 | -70,477 | -226,541 | -21,527 | Amount |
| 232606 | RCG THREE RIVERS THREE RIVERS, MI 49093 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 16.3% | -2.8% | 1.9% | -1.2% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,687,226 | 2,419,548 | 2,399,671 | 2,284,288 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,687,226 | 2,419,548 | 2,399,671 | 2,284,288 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 393,571 | -68,240 | 44,626 | -28,253 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 439,192 | -68,239 | 44,626 | -28,253 | Amount |

232543 REDFORD DIALYSIS DETROIT, MI 48219

| | | 12/31/2020 | 11/01/2021 | | | FYE |
|--------|-------------------------|------------|------------|------------|------|--------------|
| | 0 | 0 | 366 | 305 | 0 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -8.0% | -84.2% | 0.0% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | -5.1% | -44.2% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,229,841 | 1,307,312 | 0 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,568,771 | 1,455,205 | 0 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -205,383 | -1,224,864 | 0 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -205,334 | -1,224,870 | 0 | 0 Amount |

232704 RIVERBEND DIALYSIS MONROE, MI 48161

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 7.7% | 4.6% | 0.2% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | -7.6% | -4.7% | -0.2% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 768,397 | 2,058,540 | 2,231,380 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,104,278 | 2,058,882 | 2,255,043 | 0 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-----------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 161,376 | 95,692 | 3,538 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 161,431 | 95,581 | 3,538 | 0 | Amount |
| 232686 | RIVERVIEW DIALYSIS RIVERVIEW, MI 48193 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 22.4% | 18.9% | 13.1% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 21.7% | 12.7% | 7.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,562,917 | 3,755,650 | 3,335,084 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,545,392 | 3,791,959 | 3,388,315 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,312,678 | 911,576 | 593,008 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,019,145 | 715,889 | 444,105 | 0 | Amount |
| 232665 | RIVERWOOD DIALYSIS SOUTHFIELD, MI 48033 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 19.9% | 7.6% | 14.3% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -102.9% | -43.8% | 908.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,908,352 | 2,141,698 | 2,920,310 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,991,831 | 2,318,266 | 3,157,486 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 595,173 | 176,050 | 451,943 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 595,293 | 176,049 | 451,962 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232628 ROCHESTER HILLS DIALYSIS ROCHESTER HILLS, MI 48309 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.5% | 10.4% | 5.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 52.1% | 46.2% | 26.7% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,783,778 | 3,422,601 | 3,022,811 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,848,122 | 3,464,033 | 3,024,802 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 780,806 | 583,500 | 271,349 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 482,129 | 361,339 | 161,827 | 0 | Amount |
| 232596 ROMULUS DIALYSIS ROMULUS, MI 48174 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.5% | 9.1% | 14.5% | 6.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.8% | 12.5% | 16.1% | 6.3% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,956,410 | 3,004,847 | 2,987,824 | 2,797,519 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,048,474 | 3,085,849 | 2,995,073 | 2,793,056 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 15,059 | 281,957 | 434,299 | 180,023 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 15,107 | 281,907 | 434,396 | 180,032 | Amount |
| 232705 ROSCOMMON DIALYSIS ROSCOMMON, MI 48653 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -5.0% | -18.1% | -22.7% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 3.8% | 10.5% | 10.8% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 1,465,377 | 1,239,340 | 1,128,294 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 1,483,259 | 1,274,811 | 1,163,493 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | -73,945 | -230,409 | -263,993 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | -73,945 | -230,405 | -263,993 | 0 | Amount |

232736 ROSEVILLE COMMONS DIALYSIS ROSEVILLE, MI 48066

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | -2.3% | -0.1% | 5.3% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | -1.7% | -0.1% | 8.8% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,254,772 | 3,117,047 | 3,211,357 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,273,179 | 2,968,946 | 3,149,110 | 0 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | -75,774 | -7,149 | 218,924 | 0 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | -52,386 | -2,583 | 168,160 | 0 Amount |

232602 RRC DAVISON DAVISON, MI 48423

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 15.4% | 27.3% | 16.9% | 20.3% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,597,835 | 2,812,065 | 2,738,099 | 3,017,656 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,597,835 | 2,812,065 | 2,738,099 | 3,017,656 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 324,664 | 728,108 | 461,542 | 612,799 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-----------|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 399,839 | 767,369 | 461,541 | 612,799 | Amount |
| 232673 | RRC HOME DAVISON, MI 48423 | | | | | | |
| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 57.0% | 59.0% | 53.6% | 29.6% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 1,911,075 | 2,103,583 | 1,904,146 | 1,615,004 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 1,911,075 | 2,103,583 | 1,904,146 | 1,615,004 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 1,078,656 | 1,239,381 | 1,020,720 | 477,907 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 1,088,558 | 1,241,744 | 1,020,720 | 477,907 | Amount |
| 232629 | RRC LAPEER LAPEER, MI 48446 | | | | | | |
| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 26.0% | 30.3% | 32.9% | 26.2% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 35,593.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 2,601,471 | 2,583,583 | 2,430,321 | 2,796,739 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,601,471 | 2,583,583 | 2,430,321 | 2,796,739 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 618,160 | 741,191 | 800,133 | 733,460 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 676,119 | 783,979 | 800,134 | 733,460 | Amount |
| 232700 | RRC LAPEER HOME CHOICE LAPEER, MI 48446 | | | | | | |
| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 08/31/2023 | FYE |
| | 0 | 0 | 366 | 365 | 365 | 243 | Days |
| KPI107 | Net Profit Percentage | | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|-----------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | -42.8% | -0.5% | -55.1% | -152.9% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 946,755 | 1,214,906 | 597,466 | 186,777 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 946,755 | 1,214,906 | 597,466 | 186,777 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -420,801 | -5,862 | -329,206 | -285,597 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -404,779 | -5,862 | -329,207 | -285,597 | Amount |

232594 RRC MOUNT MORRIS MOUNT MORRIS, MI 48458

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 24.6% | 19.8% | 15.8% | 11.5% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,096,389 | 2,838,610 | 2,809,846 | 2,705,551 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,096,389 | 2,838,610 | 2,809,846 | 2,705,551 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 705,834 | 508,802 | 443,407 | 310,914 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 762,655 | 561,754 | 443,407 | 310,914 | Amount |

232644 RRC WEST FLINT FLINT, MI 48532

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 31.2% | 35.1% | 14.0% | 9.5% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 6,300,114 | 6,429,796 | 5,161,346 | 4,697,218 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 6,300,114 | 6,429,796 | 5,161,346 | 4,697,218 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|--|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,867,201 | 2,198,383 | 722,250 | 448,523 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 1,965,880 | 2,259,478 | 722,250 | 448,523 | Amount |
| 232586 | SAGINAW DIALYSIS SAGINAW, MI 48607 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 2.2% | 3.6% | -4.7% | 4.8% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -4.9% | -8.2% | 8.2% | -9.3% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,685,416 | 2,548,705 | 2,121,669 | 2,355,599 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,701,209 | 2,607,242 | 2,130,807 | 2,179,799 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 59,981 | 92,568 | -100,046 | 104,181 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 59,593 | 92,605 | -100,043 | 104,277 | Amount |
| 232745 | SAINT MARINA HOME DIALYSIS SOUTHFIELD, MI 48034 | | | | | |
| | | | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 0 | 285 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | -1,983.7% | -74.8% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 114.4% | 50.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 3,709 | 86,110 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 3,709 | 86,110 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | -73,574 | -64,429 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | -73,574 | -64,429 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|------------|---------|
| 232583 SCHAEFER DRIVE DIALYSIS DETROIT, MI 48235 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -8.4% | -0.3% | 2.7% | 6.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -10.4% | -0.4% | 3.3% | 9.2% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,896,123 | 3,046,149 | 3,089,008 | 3,899,039 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,053,277 | 3,142,602 | 3,116,055 | 3,894,264 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -256,023 | -309 | 82,919 | 256,188 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -255,983 | -9,845 | 82,943 | 256,502 | Amount |
| 232660 SHELDON CORNERS DIALYSIS CANTON, MI 48187 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 32.3% | 19.9% | 11.3% | 20.3% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 6,442,670 | 5,481,249 | 4,875,666 | 5,305,893 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 6,442,670 | 5,481,249 | 4,875,666 | 5,305,893 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 1,982,566 | 1,091,801 | 553,156 | 1,076,920 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 2,079,932 | 1,091,801 | 553,154 | 1,076,920 | Amount |
| 232574 SOUTHEASTERN MICHIGAN KIDNEY CENTER BERKLEY, MI 48072 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 31.0% | 36.4% | 30.9% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 169.2% | 155.8% | 120.6% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 8,423,275 | 7,275,973 | 6,493,667 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 2,544,096 | 2,207,511 | 1,977,436 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 744,474 | 804,185 | 610,673 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 789,217 | 804,185 | 610,673 | 0 | Amount |

232748 SOUTHFIELD HOME TRAINING SOUTHFIELD, MI 48075

| | | | | | 12/31/2022 | | FYE |
|--------|-------------------------|------|------|------|------------|------|---------|
| | 0 | 0 | 0 | 0 | 270 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | -114.8% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 51.2% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 0 | 0 | 83,039 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 0 | 0 | 82,310 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 0 | 0 | -184,478 | 0 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 0 | 0 | -94,462 | 0 | Amount |

232604 SOUTHFIELD WEST DIALYSIS SOUTHFIELD, MI 48075

| | | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------|------------|------------|------------|------------|---------|
| | 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | | |
| | 0.0% | 0.0% | 22.7% | 11.1% | 9.6% | 8.0% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 9.7% | 3.9% | 3.4% | 2.6% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 4,104,731 | 3,729,738 | 3,774,623 | 3,411,436 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 4,283,493 | 3,668,255 | 3,804,464 | 3,545,487 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 972,458 | 426,231 | 366,818 | 285,030 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 972,773 | 406,718 | 366,911 | 285,230 | Amount |
| 232535 | SOUTHGATE DIALYSIS SOUTHGATE, MI 48195 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 14.7% | 20.3% | 29.6% | 17.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 3.8% | 5.4% | 7.6% | 3.6% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 5,361,607 | 5,958,644 | 6,338,670 | 5,315,454 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 5,541,921 | 6,115,522 | 6,385,986 | 5,375,019 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 817,364 | 1,243,402 | 1,892,350 | 926,615 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 817,378 | 1,243,403 | 1,892,442 | 926,641 | Amount |
| 232706 | SPARTAN DIALYSIS EAST LANSING, MI 48823 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 10.4% | 14.8% | -12.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -7.9% | -18.0% | 11.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,459,534 | 2,213,749 | 1,631,404 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,475,878 | 2,006,440 | 1,627,713 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 153,333 | 296,589 | -204,238 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 153,333 | 296,595 | -205,121 | 0 | Amount |
| 232515 | ST MARY HOSPITAL DIALYSIS CENTER LIVONIA, MI 48154 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|------------|------------|------------|-----------|---------|
| 0.0% | 0.0% | 16.3% | 11.5% | 9.4% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 13,333,533 | 13,841,656 | 11,842,000 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,772,644 | 3,940,270 | 3,253,000 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 614,422 | 453,229 | 305,547 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 614,422 | 453,229 | 305,547 | 0 | Amount |

232708 STARRWOOD DIALYSIS ROYAL OAK, MI 48073

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | FYE | |
|--------|-------------------------|------------|------------|------------|--------|---------|
| 0 | 0 | 366 | 365 | 365 | 0 Days | |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 9.3% | 3.7% | 4.6% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 21.4% | 11.2% | 15.6% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,745,900 | 3,319,377 | 4,835,333 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,752,993 | 3,398,595 | 3,406,042 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 656,897 | 227,103 | 299,121 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 348,076 | 124,332 | 155,627 | 0 | Amount |

232710 STARRWOOD HOME TRAINING ROYAL OAK, MI 48073

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | FYE | |
|--------|-------------------------|------------|------------|------------|--------|---------|
| 0 | 0 | 366 | 365 | 365 | 0 Days | |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 12.5% | 17.9% | 18.7% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 38.5% | 62.6% | 72.7% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,174,794 | 5,013,853 | 4,502,442 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,168,487 | 4,904,557 | 4,658,726 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|---------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 766,309 | 1,708,498 | 1,700,683 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 396,891 | 876,042 | 872,511 | 0 | Amount |
| 232578 | STATE FAIR DIALYSIS CENTER DETROIT, MI 48203 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -16.7% | 1.7% | 15.7% | 15.4% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 49.3% | -5.9% | -185.0% | 190.5% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,195,669 | 2,534,118 | 3,197,335 | 3,674,148 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,351,657 | 2,565,920 | 3,107,973 | 3,601,284 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -390,745 | 44,686 | 522,379 | 553,318 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -393,046 | 44,709 | 488,400 | 555,667 | Amount |
| 232680 | TOWN CENTER DIALYSIS SAGINAW, MI 48602 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 11.8% | 3.5% | 12.3% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 25.6% | 10.9% | -197.9% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,939,369 | 3,866,568 | 3,502,992 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,855,137 | 4,019,593 | 3,972,637 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 512,742 | 144,562 | 588,066 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 455,438 | 139,667 | 488,753 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|-----------|---------|
| 232739 TROY DIALYSIS STERLING HEIGHTS, MI 48310 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -7.1% | 10.5% | 10.2% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -6.6% | 15.4% | 20.3% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,855,175 | 3,268,404 | 3,594,357 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,696,053 | 3,035,022 | 3,266,528 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -241,321 | 628,486 | 651,705 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -120,060 | 318,553 | 333,005 | 0 | Amount |

| | | | | | | |
|--|-------------------------|------------|------------|------------|------------|---------|
| 232577 UNIVERSITY OF MICHIGAN LIVONIA DIALYSIS CLINIC LIVONIA, MI 48152 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -10.5% | 15.3% | 12.7% | -13.6% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,779,158 | 5,039,633 | 4,600,625 | 4,164,177 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,779,158 | 5,039,633 | 4,600,625 | 4,164,177 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -540,517 | 503,713 | 585,612 | -565,352 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -500,191 | 771,517 | 585,613 | -565,352 | Amount |

| | | | | | | |
|--|-----------------------|------------|------------|------------|------------|---------|
| 232740 UOM DIALYSIS CANTON CANTON, MI | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -50.5% | 0.3% | 4.7% | -5.6% | Percent |
| KPI301 | Return on Investment | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|-----------|-------------------------|------------|-----------|-----------|-----------|---------|
| 0.0% | 0.0% | 0.0% | 0.0% | 40,654.6% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,938,882 | 3,923,541 | 4,709,786 | 5,085,327 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,938,882 | 3,923,541 | 4,709,786 | 5,085,327 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -1,017,729 | -5,012 | 223,195 | -284,297 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -978,326 | 13,186 | 223,194 | -284,297 | Amount |

232671 US RENAL CARE WATERVLIET DIALYSIS WATERVLIET, MI 49098

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|---------|
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 16.9% | 15.1% | 11.2% | 3.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 64.3% | 22.6% | 22.2% | 10.4% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,593,591 | 2,401,848 | 2,490,474 | 2,425,413 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,593,591 | 2,401,848 | 2,490,474 | 2,425,413 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 439,046 | 363,234 | 278,239 | 77,926 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 438,981 | 363,279 | 278,239 | 77,926 | Amount |

232504 US RENAL CARE SE JACKSON DIALYSIS JACKSON, MI 49201

| | | | | | | FYE |
|--------|-------------------------|------|------|------|------|---------|
| 0 | 0 | 0 | 0 | 0 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| 232331 | VETERANS ADMINSTRATION IRON MOUNTAIN, MI | | | | | |
| | | 09/30/2020 | 09/30/2021 | 09/30/2022 | 09/30/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 | Amount |
| 232690 | WALKER DIALYSIS WALKER, MI 49544 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 24.8% | 21.4% | 22.5% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 35.2% | 24.4% | 20.1% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,441,506 | 3,779,967 | 3,640,123 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,495,065 | 3,711,059 | 3,623,223 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 867,012 | 792,951 | 816,930 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 867,065 | 792,940 | 816,937 | 0 | Amount |
| 232502 | WASHTENAW REGIONAL DIALYSIS CENTER YPSILANTI, MI 48197 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| | Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--------|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | 0.0% | 0.0% | 4.7% | -2.2% | 2.7% | 5.4% | Percent |
| KPI301 | Return on Investment | | | | | | |
| | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | | |
| | 0 | 0 | 3,147,923 | 2,886,387 | 3,054,794 | 3,106,443 | Amount |
| KPI943 | Total Operating Revenue | | | | | | |
| | 0 | 0 | 3,147,923 | 2,886,387 | 3,054,794 | 3,106,443 | Amount |
| KPI945 | Total Operating Margin | | | | | | |
| | 0 | 0 | 93,168 | -64,178 | 83,707 | 167,426 | Amount |
| KPI948 | Net Profit | | | | | | |
| | 0 | 0 | 148,584 | -64,176 | 83,705 | 167,426 | Amount |

232658 WAYNE COUNTY DIALYSIS CENTER DETROIT, MI 48221

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
|--------|-------------------------|------------|------------|------------|------------|------------------|
| | 0 | 0 | 366 | 365 | 365 | 365 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 17.1% | 4.0% | -3.9% | -0.3% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 208.3% | 25.4% | -84.7% | -8.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 3,432,676 | 3,350,224 | 3,473,187 | 3,328,506 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 3,852,993 | 3,136,574 | 3,208,805 | 3,040,247 Amount |
| KPI945 | Total Operating Margin | | | | | |
| | 0 | 0 | 632,641 | 114,049 | -126,017 | -9,356 Amount |
| KPI948 | Net Profit | | | | | |
| | 0 | 0 | 659,250 | 124,962 | -126,017 | -8,087 Amount |

232661 WEST BLOOMFIELD DIALYSIS W BLOOMFIELD, MI 48322

| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
|--------|-------------------------|------------|------------|------------|-----------|--------------|
| | 0 | 0 | 366 | 365 | 365 | 0 Days |
| KPI107 | Net Profit Percentage | | | | | |
| | 0.0% | 0.0% | 18.7% | 22.9% | 13.0% | 0.0% Percent |
| KPI301 | Return on Investment | | | | | |
| | 0.0% | 0.0% | 17.6% | 18.7% | 9.0% | 0.0% Percent |
| KPI941 | Total Charges | | | | | |
| | 0 | 0 | 2,613,546 | 2,782,671 | 2,604,744 | 0 Amount |
| KPI943 | Total Operating Revenue | | | | | |
| | 0 | 0 | 2,632,808 | 2,808,467 | 2,601,211 | 0 Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---------------|---|-------------------|-------------------|-------------------|-------------------|-------------|
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 491,947 | 649,833 | 338,414 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 492,151 | 642,398 | 338,590 | 0 | Amount |
| 232534 | WEST BRANCH DIALYSIS WEST BRANCH, MI 48661 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | 12/31/2023 | FYE |
| 0 | 0 | 366 | 365 | 365 | 365 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 20.1% | 11.1% | 2.8% | -0.2% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 18.2% | 8.1% | 1.6% | -0.1% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 2,738,689 | 2,420,005 | 1,788,538 | 1,941,047 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 2,701,304 | 2,379,275 | 1,864,731 | 1,869,192 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 542,363 | 264,704 | 51,290 | -1,281 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 542,360 | 264,558 | 52,143 | -4,034 | Amount |
| 232622 | WESTLAND DIALYSIS WESTLAND, MI 48185 | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 21.3% | 17.6% | 15.2% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 16.5% | 11.4% | 8.7% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 3,573,190 | 3,381,425 | 3,519,201 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 3,628,093 | 3,417,878 | 3,308,267 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 773,787 | 600,720 | 503,819 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 773,815 | 600,726 | 503,852 | 0 | Amount |

ESRD Summary Compare Report - 2023

Sample End Stage Renal Dialysis Compare reports from the Halmanac.com website.

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|---|-------------------------|------------|------------|------------|-----------|---------|
| 232738 WYOMING STREET DIALYSIS DETROIT, MI 48238 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | -48.3% | -28.7% | -10.8% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | -31.9% | -29.9% | -15.2% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 1,647,863 | 2,081,067 | 2,447,757 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 1,407,643 | 1,992,725 | 2,322,704 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | -747,442 | -608,123 | -264,558 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | -679,188 | -572,805 | -250,795 | 0 | Amount |

| Year 2018 | Year 2019 | Year 2020 | Year 2021 | Year 2022 | Year 2023 | Type |
|--|-------------------------|------------|------------|------------|-----------|---------|
| 232568 YPSILANTI DIALYSIS YPSILANTI, MI 48197 | | | | | | |
| | | 12/31/2020 | 12/31/2021 | 12/31/2022 | | FYE |
| 0 | 0 | 366 | 365 | 365 | 0 | Days |
| KPI107 | Net Profit Percentage | | | | | |
| 0.0% | 0.0% | 17.7% | 11.0% | 10.7% | 0.0% | Percent |
| KPI301 | Return on Investment | | | | | |
| 0.0% | 0.0% | 7.0% | 3.8% | 3.5% | 0.0% | Percent |
| KPI941 | Total Charges | | | | | |
| 0 | 0 | 4,605,412 | 4,172,361 | 4,245,770 | 0 | Amount |
| KPI943 | Total Operating Revenue | | | | | |
| 0 | 0 | 4,711,265 | 4,195,489 | 4,156,959 | 0 | Amount |
| KPI945 | Total Operating Margin | | | | | |
| 0 | 0 | 832,382 | 463,422 | 450,268 | 0 | Amount |
| KPI948 | Net Profit | | | | | |
| 0 | 0 | 832,459 | 463,414 | 446,010 | 0 | Amount |