

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
220077	BAYSTATE MEDICAL CENTER SPRINGFIELD, MA 01199						
	09/30/2013	09/30/2014	09/30/2015	09/30/2016	09/30/2017	09/30/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	-0.1%	0.0%	-2.2%	-1.9%	-1.4%	52.9%	Percent
KPI104	Operating Expense Percentage						
	100.1%	100.0%	102.2%	101.9%	101.4%	47.1%	Percent
KPI105	Other Income Percentage						
	11.5%	9.9%	9.6%	11.7%	11.0%	4.1%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	11.4%	9.8%	7.3%	9.9%	9.6%	57.0%	Percent
KPI201	Current Ratio						
	3.2	3.3	3.1	3.3	3.2	1.7	Ratio
KPI202	Days to Collect in Accounts Receivable						
	63	62	60	60	66	36	Days
KPI203	Average Payment Days						
	35	36	34	37	30	95	Days
KPI204	Days of Cash in Bank						
	29	33	28	27	21	85	Days
KPI301	Return on Investment						
	16.9%	14.7%	12.3%	16.9%	14.6%	74.3%	Percent
KPI302	Long Term Liabilities to Capital						
	0.8	0.8	0.9	0.9	0.6	0.0	Ratio
KPI303	Fixed Assets to Capital						
	1.9	1.9	2.1	2.2	1.9	0.0	Ratio
KPI304	Rate of Depreciation						
	2.9%	2.7%	2.7%	2.3%	2.1%	103.1%	Percent
KPI503	Medicare Payments Percentage						
	29.8%	28.2%	28.0%	25.3%	27.4%	12.9%	Percent
KPI504	Medicare Part A Payments Percentage						
	23.2%	21.5%	21.0%	20.7%	20.0%	9.4%	Percent
KPI505	Medicare Part B Payments Percentage						
	6.6%	6.7%	7.0%	4.7%	7.4%	3.5%	Percent
KPI506	Average Medicare Payment per Discharge						
	22,760	23,389	23,172	21,176	22,542	24,112	Amount
KPI507	Average Medicare Per Diem						

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
	4,115.40	4,186.90	4,227.80	4,114.70	4,400.60	4,612.90	Per Diem
KPI601	Salary Expense Percentage						
	38.4%	38.9%	37.8%	37.2%	36.1%	36.4%	Percent
KPI606	Employee Average Hourly Wages						
	30.81	31.42	32.16	32.77	32.52	33.79	Rate
KPI801	Patient Occupancy Percentage						
	75.4%	74.9%	76.9%	74.9%	77.1%	78.7%	Percent
KPI802	Patient Average Length of Stay						
	5.2	5.3	5.3	5.1	5.1	5.3	Average
KPI803	Medicare Average Length of Stay						
	5.5	5.6	5.5	5.1	5.1	5.2	Average

220110 BRIGHAM AND WOMEN'S HOSPITAL BOSTON, MA 02115

	09/30/2013	09/30/2014	09/30/2015	09/30/2016	09/30/2017	09/30/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	-33.5%	-31.5%	-39.2%	-35.0%	-35.4%	-29.5%	Percent
KPI104	Operating Expense Percentage						
	133.5%	131.5%	139.2%	135.0%	135.4%	129.5%	Percent
KPI105	Other Income Percentage						
	41.4%	40.0%	42.5%	40.0%	38.1%	37.1%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	7.9%	8.4%	3.4%	4.9%	2.6%	7.6%	Percent
KPI201	Current Ratio						
	1.3	1.3	1.3	1.3	1.3	1.3	Ratio
KPI202	Days to Collect in Accounts Receivable						
	47	49	52	47	49	49	Days
KPI203	Average Payment Days						
	30	32	31	27	23	23	Days
KPI204	Days of Cash in Bank						
	6	6	6	18	8	5	Days
KPI301	Return on Investment						
	37.0%	43.3%	24.1%	31.6%	7.9%	20.6%	Percent
KPI302	Long Term Liabilities to Capital						
	3.2	4.2	7.5	6.9	2.6	2.0	Ratio
KPI303	Fixed Assets to Capital						
	5.1	6.2	10.0	9.3	4.2	3.6	Ratio

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI304	Rate of Depreciation						
	1.0%	0.8%	0.8%	0.7%	0.7%	0.7%	Percent
KPI503	Medicare Payments Percentage						
	21.9%	22.2%	22.3%	22.1%	21.8%	21.7%	Percent
KPI504	Medicare Part A Payments Percentage						
	18.2%	17.7%	17.5%	17.2%	16.6%	16.1%	Percent
KPI505	Medicare Part B Payments Percentage						
	3.7%	4.5%	4.8%	5.0%	5.3%	5.7%	Percent
KPI506	Average Medicare Payment per Discharge						
	28,636	31,826	30,627	31,805	32,966	35,273	Amount
KPI507	Average Medicare Per Diem						
	4,536.70	4,797.30	4,709.40	5,034.80	5,013.50	5,251.20	Per Diem
KPI601	Salary Expense Percentage						
	36.9%	37.8%	36.7%	36.1%	33.9%	34.5%	Percent
KPI606	Employee Average Hourly Wages						
	42.46	43.35	42.40	43.44	43.30	43.39	Rate
KPI801	Patient Occupancy Percentage						
	95.2%	92.5%	91.3%	92.6%	94.9%	96.9%	Percent
KPI802	Patient Average Length of Stay						
	6.3	6.6	6.3	6.2	6.3	6.5	Average
KPI803	Medicare Average Length of Stay						
	6.3	6.6	6.5	6.3	6.6	6.7	Average
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH CHARLOTTE, NC 28203						
	12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	1.1%	4.8%	7.5%	5.8%	2.8%	8.2%	Percent
KPI104	Operating Expense Percentage						
	98.9%	95.2%	92.5%	94.2%	97.2%	91.8%	Percent
KPI105	Other Income Percentage						
	20.2%	8.8%	2.9%	15.3%	26.8%	-6.6%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	21.3%	13.6%	10.4%	21.1%	29.6%	1.5%	Percent
KPI201	Current Ratio						
	6.6	10.4	8.7	9.8	10.1	7.5	Ratio
KPI202	Days to Collect in Accounts Receivable						

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI203	195	271	255	265	274	286	Days
	Average Payment Days						
KPI204	2	1	4	4	3	5	Days
	Days of Cash in Bank						
KPI301	0	0	0	0	0	0	Days
	Return on Investment						
KPI302	10.8%	6.2%	5.2%	10.1%	12.8%	0.7%	Percent
	Long Term Liabilities to Capital						
KPI303	0.0	0.0	0.0	0.0	0.0	0.0	Ratio
	Fixed Assets to Captial						
KPI304	0.3	0.3	0.4	0.3	0.3	0.3	Ratio
	Rate of Depreciation						
KPI503	2.7%	3.1%	2.5%	2.5%	2.4%	2.4%	Percent
	Medicare Payments Percentage						
KPI504	17.4%	17.4%	16.0%	15.0%	16.1%	15.1%	Percent
	Medicare Part A Payments Percentage						
KPI505	13.3%	12.5%	10.8%	10.5%	10.4%	9.9%	Percent
	Medicare Part B Payments Percentage						
KPI506	4.1%	4.9%	5.2%	4.5%	5.7%	5.2%	Percent
	Average Medicare Payment per Discharge						
KPI507	22,155	22,637	23,360	23,636	26,496	28,295	Amount
	Average Medicare Per Diem						
KPI601	3,795.70	4,184.00	4,305.20	4,466.40	4,849.90	4,997.20	Per Diem
	Salary Expense Percentage						
KPI606	41.0%	37.7%	34.9%	35.1%	34.4%	35.1%	Percent
	Employee Average Hourly Wages						
KPI801	34.11	33.19	33.57	34.15	34.90	35.46	Rate
	Patient Occupancy Percentage						
KPI802	78.3%	77.6%	82.7%	82.5%	80.8%	80.7%	Percent
	Patient Average Length of Stay						
KPI803	5.7	5.4	5.5	5.5	5.6	5.2	Average
	Medicare Average Length of Stay						
	5.8	5.4	5.4	5.3	5.5	5.7	Average

050625 CEDARS-SINAI MEDICAL CENTER LOS ANGELES, CA 90048

	06/30/2013	06/30/2014	06/30/2015	06/30/2016	06/30/2017	06/30/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	5.9%	5.1%	2.1%	1.5%	-0.7%	-1.0%	Percent

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI104	Operating Expense Percentage						
	94.1%	94.9%	97.9%	98.5%	100.7%	101.0%	Percent
KPI105	Other Income Percentage						
	9.7%	13.2%	11.2%	5.9%	15.8%	14.4%	Percent
KPI106	Other Expense Percentage						
	0.1%	6.1%	0.0%	-2.9%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	15.4%	12.2%	13.3%	10.4%	15.1%	13.4%	Percent
KPI201	Current Ratio						
	3.9	4.5	4.4	4.2	4.7	4.8	Ratio
KPI202	Days to Collect in Accounts Receivable						
	140	141	113	110	104	82	Days
KPI203	Average Payment Days						
	66	69	71	75	66	70	Days
KPI204	Days of Cash in Bank						
	58	45	46	85	31	37	Days
KPI301	Return on Investment						
	18.4%	12.7%	13.4%	10.3%	13.5%	11.3%	Percent
KPI302	Long Term Liabilities to Capital						
	0.6	0.5	0.4	0.4	0.4	0.4	Ratio
KPI303	Fixed Assets to Captial						
	1.3	1.1	1.1	1.1	1.1	1.0	Ratio
KPI304	Rate of Depreciation						
	4.2%	5.3%	4.7%	4.3%	3.5%	4.2%	Percent
KPI503	Medicare Payments Percentage						
	20.2%	20.0%	19.8%	20.7%	21.9%	21.3%	Percent
KPI504	Medicare Part A Payments Percentage						
	16.2%	15.2%	14.9%	15.9%	16.7%	16.1%	Percent
KPI505	Medicare Part B Payments Percentage						
	4.0%	4.8%	4.9%	4.9%	5.2%	5.1%	Percent
KPI506	Average Medicare Payment per Discharge						
	28,150	30,980	31,855	33,546	34,233	33,892	Amount
KPI507	Average Medicare Per Diem						
	4,885.50	5,341.80	5,613.30	5,782.60	5,757.00	5,679.40	Per Diem
KPI601	Salary Expense Percentage						
	42.2%	42.8%	41.4%	42.5%	43.2%	42.6%	Percent
KPI606	Employee Average Hourly Wages						
	46.16	47.37	48.48	51.59	54.34	54.65	Rate
KPI801	Patient Occupancy Percentage						

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Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
81.3%	77.0%	78.5%	81.4%	84.4%	84.8%	Percent
KPI802	Patient Average Length of Stay					
4.7	4.6	4.6	4.6	4.8	4.9	Average
KPI803	Medicare Average Length of Stay					
5.8	5.8	5.7	5.8	5.9	6.0	Average
360180	CLEVELAND CLINIC CLEVELAND, OH 44195					
12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
-5.8%	-5.5%	-4.5%	-13.0%	-11.5%	-11.8%	Percent
KPI104	Operating Expense Percentage					
105.8%	105.5%	104.5%	113.0%	111.5%	111.8%	Percent
KPI105	Other Income Percentage					
21.3%	14.9%	11.8%	18.6%	25.9%	12.0%	Percent
KPI106	Other Expense Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage					
15.4%	9.4%	7.3%	5.6%	14.5%	0.2%	Percent
KPI201	Current Ratio					
0.9	0.8	0.9	1.0	0.8	0.9	Ratio
KPI202	Days to Collect in Accounts Receivable					
97	96	94	99	92	91	Days
KPI203	Average Payment Days					
37	36	39	41	42	41	Days
KPI204	Days of Cash in Bank					
2	0	12	24	2	14	Days
KPI301	Return on Investment					
18.3%	10.7%	8.2%	6.0%	14.0%	0.2%	Percent
KPI302	Long Term Liabilities to Capital					
0.8	0.9	0.8	0.8	0.7	0.7	Ratio
KPI303	Fixed Assets to Capital					
1.3	1.3	1.3	1.3	1.2	1.2	Ratio
KPI304	Rate of Depreciation					
2.5%	2.4%	2.2%	2.0%	2.1%	2.0%	Percent
KPI503	Medicare Payments Percentage					
12.2%	12.2%	11.3%	12.2%	12.4%	12.5%	Percent
KPI504	Medicare Part A Payments Percentage					
8.4%	7.9%	7.0%	7.3%	7.3%	7.0%	Percent

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI505	Medicare Part B Payments Percentage						
	3.8%	4.3%	4.3%	4.9%	5.1%	5.5%	Percent
KPI506	Average Medicare Payment per Discharge						
	30,201	32,634	34,115	36,672	38,571	43,569	Amount
KPI507	Average Medicare Per Diem						
	4,329.80	4,713.40	4,778.80	5,242.20	5,588.80	6,142.00	Per Diem
KPI601	Salary Expense Percentage						
	43.7%	43.3%	42.4%	41.9%	41.8%	41.1%	Percent
KPI606	Employee Average Hourly Wages						
	40.82	42.11	43.33	45.20	45.62	46.86	Rate
KPI801	Patient Occupancy Percentage						
	77.2%	77.1%	79.7%	77.5%	78.0%	79.4%	Percent
KPI802	Patient Average Length of Stay						
	6.4	6.6	6.8	6.9	7.0	7.2	Average
KPI803	Medicare Average Length of Stay						
	7.0	6.9	7.1	7.0	6.9	7.1	Average

340030 DUKE UNIVERSITY HOSPITAL DURHAM, NC 27710

	06/30/2013	06/30/2014	06/30/2015	06/30/2016	06/30/2017	06/30/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	6.3%	1.8%	10.0%	7.8%	7.1%	7.4%	Percent
KPI104	Operating Expense Percentage						
	93.7%	98.2%	90.0%	92.2%	92.9%	92.6%	Percent
KPI105	Other Income Percentage						
	3.1%	3.3%	2.9%	3.2%	3.0%	2.8%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	9.4%	5.1%	12.9%	11.0%	10.1%	10.2%	Percent
KPI201	Current Ratio						
	1.5	2.1	1.3	1.2	1.6	1.4	Ratio
KPI202	Days to Collect in Accounts Receivable						
	268	381	354	323	306	308	Days
KPI203	Average Payment Days						
	31	13	16	16	14	16	Days
KPI204	Days of Cash in Bank						
	0	0	0	0	0	0	Days
KPI301	Return on Investment						

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI302	14.6%	7.8%	25.9%	24.1%	21.5%	23.3%	Percent
	Long Term Liabilities to Capital						
KPI303	0.0	0.0	0.0	0.0	0.0	0.0	Ratio
	Fixed Assets to Capital						
KPI304	1.6	1.5	1.8	1.9	1.9	2.0	Ratio
	Rate of Depreciation						
KPI503	1.8%	2.5%	2.5%	2.4%	2.2%	2.3%	Percent
	Medicare Payments Percentage						
KPI504	22.8%	21.3%	19.8%	20.4%	19.5%	18.8%	Percent
	Medicare Part A Payments Percentage						
KPI505	16.5%	15.2%	14.0%	14.3%	13.3%	12.7%	Percent
	Medicare Part B Payments Percentage						
KPI506	6.3%	6.2%	5.8%	6.1%	6.2%	6.2%	Percent
	Average Medicare Payment per Discharge						
KPI507	32,000	30,806	33,614	33,560	33,790	34,753	Amount
	Average Medicare Per Diem						
KPI601	4,704.00	4,598.90	4,955.90	4,951.80	5,118.80	5,188.00	Per Diem
	Salary Expense Percentage						
KPI606	30.5%	29.4%	27.8%	27.6%	28.3%	28.2%	Percent
	Employee Average Hourly Wages						
KPI801	32.01	32.13	32.82	33.59	35.08	35.77	Rate
	Patient Occupancy Percentage						
KPI802	84.6%	82.4%	84.2%	83.3%	85.5%	86.4%	Percent
	Patient Average Length of Stay						
KPI803	6.6	6.7	6.9	6.4	6.9	7.1	Average
	Medicare Average Length of Stay						
	6.8	6.7	6.8	6.8	6.6	6.7	Average

100007 FLORIDA HOSPITAL ORLANDO, FL 32803

	12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	5.3%	4.5%	6.4%	7.2%	9.9%	12.0%	Percent
KPI104	Operating Expense Percentage						
	94.7%	95.5%	93.6%	92.8%	90.1%	88.0%	Percent
KPI105	Other Income Percentage						
	5.0%	6.2%	3.6%	5.7%	8.0%	1.9%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI107	Net Profit Percentage						
	10.2%	10.7%	9.9%	13.0%	17.9%	14.0%	Percent
KPI201	Current Ratio						
	4.1	3.7	3.9	4.9	5.6	6.1	Ratio
KPI202	Days to Collect in Accounts Receivable						
	38	52	66	76	48	43	Days
KPI203	Average Payment Days						
	30	40	29	28	30	32	Days
KPI204	Days of Cash in Bank						
	178	184	162	175	216	253	Days
KPI301	Return on Investment						
	12.8%	12.9%	11.9%	14.4%	17.4%	13.1%	Percent
KPI302	Long Term Liabilities to Capital						
	0.4	0.3	0.3	0.3	0.2	0.2	Ratio
KPI303	Fixed Assets to Capital						
	1.5	1.4	1.4	1.3	1.2	1.1	Ratio
KPI304	Rate of Depreciation						
	2.6%	3.3%	2.3%	2.7%	2.8%	3.7%	Percent
KPI503	Medicare Payments Percentage						
	18.4%	17.6%	16.8%	16.2%	16.4%	14.9%	Percent
KPI504	Medicare Part A Payments Percentage						
	15.7%	14.3%	13.5%	13.1%	12.8%	11.5%	Percent
KPI505	Medicare Part B Payments Percentage						
	2.8%	3.3%	3.3%	3.1%	3.6%	3.5%	Percent
KPI506	Average Medicare Payment per Discharge						
	12,664	13,319	14,438	15,427	17,260	17,889	Amount
KPI507	Average Medicare Per Diem						
	2,291.10	2,325.50	2,484.30	2,623.30	2,973.60	3,173.10	Per Diem
KPI601	Salary Expense Percentage						
	38.5%	37.6%	38.1%	38.5%	36.6%	35.8%	Percent
KPI606	Employee Average Hourly Wages						
	29.28	30.00	30.17	30.01	30.38	31.80	Rate
KPI801	Patient Occupancy Percentage						
	76.8%	79.2%	77.1%	75.9%	71.4%	65.8%	Percent
KPI802	Patient Average Length of Stay						
	4.9	5.0	5.1	5.2	5.4	5.1	Average
KPI803	Medicare Average Length of Stay						
	5.5	5.7	5.8	5.9	5.8	5.6	Average

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
390111 HOSPITAL OF UNIV OF PENNSYLVANIA PHILADELPHIA, PA 19104						
06/30/2013	06/30/2014	06/30/2015	06/30/2016	06/30/2017	06/30/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
7.0%	8.9%	7.4%	5.3%	2.4%	0.3%	Percent
KPI104	Operating Expense Percentage					
93.0%	91.1%	92.6%	94.7%	97.6%	99.7%	Percent
KPI105	Other Income Percentage					
6.0%	7.6%	8.3%	7.6%	10.4%	13.7%	Percent
KPI106	Other Expense Percentage					
0.0%	0.0%	0.8%	0.2%	1.0%	0.0%	Percent
KPI107	Net Profit Percentage					
13.0%	16.5%	14.8%	12.7%	11.8%	14.0%	Percent
KPI201	Current Ratio					
5.1	7.8	8.3	9.9	10.2	9.9	Ratio
KPI202	Days to Collect in Accounts Receivable					
37	35	35	43	44	42	Days
KPI203	Average Payment Days					
15	16	17	15	18	22	Days
KPI204	Days of Cash in Bank					
132	148	170	189	199	311	Days
KPI301	Return on Investment					
18.1%	20.1%	16.5%	13.2%	11.4%	12.8%	Percent
KPI302	Long Term Liabilities to Capital					
0.4	0.4	0.4	0.3	0.3	0.5	Ratio
KPI303	Fixed Assets to Capital					
1.2	1.0	1.0	1.0	0.9	0.8	Ratio
KPI304	Rate of Depreciation					
2.5%	2.1%	5.1%	1.6%	1.8%	1.9%	Percent
KPI503	Medicare Payments Percentage					
17.2%	18.2%	18.2%	18.2%	18.8%	19.2%	Percent
KPI504	Medicare Part A Payments Percentage					
12.9%	12.9%	12.3%	12.0%	12.1%	12.1%	Percent
KPI505	Medicare Part B Payments Percentage					
4.3%	5.2%	5.9%	6.2%	6.7%	7.2%	Percent
KPI506	Average Medicare Payment per Discharge					
38,167	43,025	45,354	46,840	50,839	53,903	Amount
KPI507	Average Medicare Per Diem					

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
5,091.50	5,575.80	5,838.30	6,033.00	6,259.60	6,792.60	Per Diem
KPI601	Salary Expense Percentage					
30.8%	30.2%	30.1%	30.4%	31.1%	30.4%	Percent
KPI606	Employee Average Hourly Wages					
38.14	38.70	40.14	41.36	43.06	43.38	Rate
KPI801	Patient Occupancy Percentage					
95.4%	95.2%	92.0%	91.4%	92.6%	91.8%	Percent
KPI802	Patient Average Length of Stay					
6.2	6.3	6.4	6.7	6.4	6.4	Average
KPI803	Medicare Average Length of Stay					
7.5	7.7	7.8	7.8	8.1	7.9	Average

150056 INDIANA UNIVERSITY HEALTH INDIANAPOLIS, IN 46202

12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
-8.9%	-0.3%	-16.2%	-23.4%	-23.2%	-21.6%	Percent
KPI104	Operating Expense Percentage					
108.9%	100.3%	116.2%	123.4%	123.2%	121.6%	Percent
KPI105	Other Income Percentage					
39.1%	34.6%	33.4%	54.1%	64.5%	34.5%	Percent
KPI106	Other Expense Percentage					
2.4%	0.7%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage					
27.8%	33.5%	17.2%	30.7%	41.3%	12.9%	Percent
KPI201	Current Ratio					
0.8	0.7	0.6	0.5	0.6	0.5	Ratio
KPI202	Days to Collect in Accounts Receivable					
150	120	78	78	85	69	Days
KPI203	Average Payment Days					
152	187	187	216	219	239	Days
KPI204	Days of Cash in Bank					
52	72	49	49	63	64	Days
KPI301	Return on Investment					
23.3%	27.2%	13.9%	21.3%	23.7%	8.1%	Percent
KPI302	Long Term Liabilities to Capital					
0.8	0.7	0.6	0.4	0.3	0.4	Ratio
KPI303	Fixed Assets to Capital					
1.4	1.2	1.1	0.9	0.8	0.8	Ratio

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI304	Rate of Depreciation						
	1.1%	1.8%	1.7%	1.8%	1.5%	1.4%	Percent
KPI503	Medicare Payments Percentage						
	18.4%	16.3%	15.1%	14.5%	15.2%	13.9%	Percent
KPI504	Medicare Part A Payments Percentage						
	14.2%	12.4%	11.4%	11.2%	11.1%	10.2%	Percent
KPI505	Medicare Part B Payments Percentage						
	4.2%	3.9%	3.8%	3.3%	4.1%	3.7%	Percent
KPI506	Average Medicare Payment per Discharge						
	26,059	26,819	25,782	29,049	30,557	31,838	Amount
KPI507	Average Medicare Per Diem						
	4,119.70	4,297.60	4,506.90	4,396.20	4,852.20	4,956.10	Per Diem
KPI601	Salary Expense Percentage						
	26.0%	23.3%	19.8%	19.5%	20.0%	19.2%	Percent
KPI606	Employee Average Hourly Wages						
	29.97	30.71	34.08	31.59	35.07	35.13	Rate
KPI801	Patient Occupancy Percentage						
	71.7%	71.1%	70.4%	69.3%	72.7%	72.1%	Percent
KPI802	Patient Average Length of Stay						
	6.1	6.5	6.3	6.7	6.7	6.4	Average
KPI803	Medicare Average Length of Stay						
	6.3	6.2	5.7	6.6	6.3	6.4	Average
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES LOS ANGELES, CA 90027						
	12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	74.8%	Percent
KPI104	Operating Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	25.2%	Percent
KPI105	Other Income Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	74.8%	Percent
KPI201	Current Ratio						
							Ratio
KPI202	Days to Collect in Accounts Receivable						

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
					0	Days
KPI203	Average Payment Days					
0	0	0	0	0	0	Days
KPI204	Days of Cash in Bank					
0	0	0	0	0	0	Days
KPI301	Return on Investment					
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI302	Long Term Liabilities to Capital					
						Ratio
KPI303	Fixed Assets to Captial					
						Ratio
KPI304	Rate of Depreciation					
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI503	Medicare Payments Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	1.2%	Percent
KPI504	Medicare Part A Payments Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	1.1%	Percent
KPI505	Medicare Part B Payments Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	Percent
KPI506	Average Medicare Payment per Discharge					
68,573	59,417	66,054	65,294	60,615	69,386	Amount
KPI507	Average Medicare Per Diem					
11,460.20	10,345.70	10,864.80	10,362.70	10,316.10	12,542.30	Per Diem
KPI601	Salary Expense Percentage					
33.0%	33.1%	30.8%	28.5%	32.2%	31.9%	Percent
KPI606	Employee Average Hourly Wages					
42.73	42.94	44.52	45.55	53.16	51.33	Rate
KPI801	Patient Occupancy Percentage					
78.8%	72.1%	66.9%	67.5%	70.1%	75.3%	Percent
KPI802	Patient Average Length of Stay					
4.8	5.1	5.0	4.9	5.0	5.2	Average
KPI803	Medicare Average Length of Stay					
6.0	5.7	6.1	6.3	5.9	5.5	Average
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM OAKLAND, CA 94611					
12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	56.0%	Percent

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI104	Operating Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	44.0%	Percent
KPI105	Other Income Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.4%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	56.5%	Percent
KPI201	Current Ratio						
							Ratio
KPI202	Days to Collect in Accounts Receivable						
						0	Days
KPI203	Average Payment Days						
	0	0	0	0	0	0	Days
KPI204	Days of Cash in Bank						
	0	0	0	0	0	0	Days
KPI301	Return on Investment						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI302	Long Term Liabilities to Capital						
							Ratio
KPI303	Fixed Assets to Captial						
							Ratio
KPI304	Rate of Depreciation						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI503	Medicare Payments Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	1.9%	Percent
KPI504	Medicare Part A Payments Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	1.7%	Percent
KPI505	Medicare Part B Payments Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	Percent
KPI506	Average Medicare Payment per Discharge						
	32,350	30,798	35,841	28,510	29,561	34,775	Amount
KPI507	Average Medicare Per Diem						
	6,505.90	6,583.60	7,337.80	5,743.30	6,064.40	6,922.30	Per Diem
KPI601	Salary Expense Percentage						
	33.0%	31.1%	30.6%	30.7%	30.3%	31.0%	Percent
KPI606	Employee Average Hourly Wages						
	51.69	54.25	54.82	62.92	59.94	63.86	Rate
KPI801	Patient Occupancy Percentage						

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
	52.5%	55.7%	68.5%	69.6%	70.1%	68.3%	Percent
KPI802	Patient Average Length of Stay						
	4.4	4.2	4.2	4.4	4.6	4.4	Average
KPI803	Medicare Average Length of Stay						
	5.0	4.7	4.9	5.0	4.9	5.0	Average

390133 LEHIGH VALLEY HOSPITAL ALLENTOWN, PA 18105

	06/30/2013	06/30/2014	06/30/2015	06/30/2016	06/30/2017	06/30/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	-2.5%	-4.1%	-3.8%	23.8%	-1.7%	32.9%	Percent
KPI104	Operating Expense Percentage						
	102.5%	104.1%	103.8%	76.2%	101.7%	67.1%	Percent
KPI105	Other Income Percentage						
	13.5%	8.7%	11.0%	5.9%	11.1%	6.6%	Percent
KPI106	Other Expense Percentage						
	0.2%	1.3%	4.5%	10.8%	4.8%	2.8%	Percent
KPI107	Net Profit Percentage						
	10.7%	3.3%	2.6%	18.8%	4.6%	36.6%	Percent
KPI201	Current Ratio						
	2.0	1.9	1.9	2.1	2.1	1.8	Ratio
KPI202	Days to Collect in Accounts Receivable						
	336	274	275	190	241	140	Days
KPI203	Average Payment Days						
	23	25	27	22	22	20	Days
KPI204	Days of Cash in Bank						
	1	0	1	-1	5	1	Days
KPI301	Return on Investment						
	14.3%	4.2%	3.8%	51.2%	8.7%	90.1%	Percent
KPI302	Long Term Liabilities to Capital						
	0.8	0.8	0.8	1.3	1.0	1.0	Ratio
KPI303	Fixed Assets to Capital						
	1.4	1.5	1.7	2.3	2.1	1.7	Ratio
KPI304	Rate of Depreciation						
	2.6%	2.3%	2.1%	2.1%	2.0%	2.2%	Percent
KPI503	Medicare Payments Percentage						
	20.5%	19.9%	19.0%	13.5%	18.4%	11.6%	Percent
KPI504	Medicare Part A Payments Percentage						
	16.1%	15.3%	14.0%	9.7%	13.2%	7.9%	Percent

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI505	Medicare Part B Payments Percentage						
	4.4%	4.6%	5.0%	3.8%	5.2%	3.6%	Percent
KPI506	Average Medicare Payment per Discharge						
	15,577	15,975	16,322	17,736	18,552	19,283	Amount
KPI507	Average Medicare Per Diem						
	2,781.30	2,961.00	2,989.10	3,205.20	3,390.70	3,640.00	Per Diem
KPI601	Salary Expense Percentage						
	32.5%	31.2%	29.9%	30.5%	30.6%	30.2%	Percent
KPI606	Employee Average Hourly Wages						
	28.66	30.08	30.85	31.79	33.12	35.48	Rate
KPI801	Patient Occupancy Percentage						
	77.8%	69.0%	70.2%	69.7%	73.7%	67.3%	Percent
KPI802	Patient Average Length of Stay						
	5.1	5.0	5.3	4.9	5.0	5.2	Average
KPI803	Medicare Average Length of Stay						
	5.6	5.4	5.5	5.5	5.5	5.3	Average

330195 LONG ISLAND JEWISH MEDICAL CENTER NEW HYDE PARK, NY 11040

	12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	-24.0%	-15.8%	-20.3%	-17.8%	-22.1%	-21.8%	Percent
KPI104	Operating Expense Percentage						
	124.0%	115.8%	120.3%	117.8%	122.1%	121.8%	Percent
KPI105	Other Income Percentage						
	26.5%	22.5%	23.2%	25.6%	29.0%	24.0%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	2.5%	6.7%	2.9%	7.8%	6.9%	2.3%	Percent
KPI201	Current Ratio						
	1.5	1.9	2.3	2.3	2.4	2.0	Ratio
KPI202	Days to Collect in Accounts Receivable						
	91	86	87	90	54	48	Days
KPI203	Average Payment Days						
	49	41	35	35	34	34	Days
KPI204	Days of Cash in Bank						
	3	0	0	0	8	0	Days
KPI301	Return on Investment						

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI302	6.3%	16.5%	7.9%	23.6%	18.9%	8.4%	Percent
	Long Term Liabilities to Capital						
KPI303	2.0	1.9	2.5	2.3	1.9	2.4	Ratio
	Fixed Assets to Capital						
KPI304	2.7	2.5	2.8	2.6	2.2	2.8	Ratio
	Rate of Depreciation						
KPI503	5.7%	6.3%	6.1%	6.0%	5.6%	5.1%	Percent
	Medicare Payments Percentage						
KPI504	18.0%	16.0%	14.9%	14.9%	15.4%	15.1%	Percent
	Medicare Part A Payments Percentage						
KPI505	14.4%	12.3%	11.3%	12.2%	12.1%	11.6%	Percent
	Medicare Part B Payments Percentage						
KPI506	3.6%	3.7%	3.7%	2.7%	3.4%	3.4%	Percent
	Average Medicare Payment per Discharge						
KPI507	28,218	29,276	30,161	23,172	24,998	25,483	Amount
	Average Medicare Per Diem						
KPI601	4,545.80	4,590.60	4,850.10	3,804.10	4,000.90	4,227.00	Per Diem
	Salary Expense Percentage						
KPI606	50.1%	50.3%	49.2%	49.1%	49.6%	48.5%	Percent
	Employee Average Hourly Wages						
KPI801	46.68	48.25	49.69	49.29	50.73	52.44	Rate
	Patient Occupancy Percentage						
KPI802	85.7%	90.1%	89.5%	87.2%	84.4%	84.3%	Percent
	Patient Average Length of Stay						
KPI803	5.0	5.0	5.0	5.0	5.1	5.1	Average
	Medicare Average Length of Stay						
	6.2	6.4	6.2	6.1	6.2	6.0	Average

220071 MASSACHUSETTS GENERAL HOSPITAL BOSTON, MA 02114

	09/30/2013	09/30/2014	09/30/2015	09/30/2016	09/30/2017	09/30/2018	FYE
	365	365	365	366	365	365	Days
KPI103	-36.2%	-41.4%	-32.6%	-35.4%	-33.0%	-31.6%	Percent
	Operating Margin Percentage						
KPI104	136.2%	141.4%	132.6%	135.4%	133.0%	131.6%	Percent
	Operating Expense Percentage						
KPI105	42.8%	49.9%	41.2%	41.6%	40.8%	40.3%	Percent
	Other Income Percentage						
KPI106	0.0%	0.0%	0.0%	0.2%	0.0%	0.0%	Percent
	Other Expense Percentage						

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI107	Net Profit Percentage						
	6.5%	8.5%	8.6%	6.0%	7.7%	8.7%	Percent
KPI201	Current Ratio						
	1.5	1.4	1.6	1.6	1.7	1.7	Ratio
KPI202	Days to Collect in Accounts Receivable						
	56	64	59	48	56	45	Days
KPI203	Average Payment Days						
	25	26	24	23	24	24	Days
KPI204	Days of Cash in Bank						
	8	5	11	15	13	6	Days
KPI301	Return on Investment						
	15.8%	17.7%	16.7%	11.4%	8.8%	10.1%	Percent
KPI302	Long Term Liabilities to Capital						
	1.1	1.0	0.8	0.8	0.4	0.4	Ratio
KPI303	Fixed Assets to Capital						
	3.2	3.0	2.6	2.7	1.5	1.6	Ratio
KPI304	Rate of Depreciation						
	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%	Percent
KPI503	Medicare Payments Percentage						
	22.7%	24.2%	23.2%	23.0%	22.7%	22.7%	Percent
KPI504	Medicare Part A Payments Percentage						
	16.5%	17.2%	16.2%	15.9%	15.4%	15.5%	Percent
KPI505	Medicare Part B Payments Percentage						
	6.2%	7.0%	7.0%	7.1%	7.4%	7.3%	Percent
KPI506	Average Medicare Payment per Discharge						
	29,174	30,176	31,281	33,447	35,907	36,805	Amount
KPI507	Average Medicare Per Diem						
	4,327.50	4,452.00	4,632.30	4,869.10	5,256.10	5,324.10	Per Diem
KPI601	Salary Expense Percentage						
	41.8%	42.2%	41.0%	40.3%	38.9%	38.8%	Percent
KPI606	Employee Average Hourly Wages						
	41.92	41.62	39.63	39.85	41.34	41.82	Rate
KPI801	Patient Occupancy Percentage						
	85.6%	84.1%	85.7%	85.7%	85.7%	87.7%	Percent
KPI802	Patient Average Length of Stay						
	6.3	6.2	6.1	6.3	6.3	6.4	Average
KPI803	Medicare Average Length of Stay						
	6.7	6.8	6.8	6.9	6.8	6.9	Average

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
240010 MAYO CLINIC-ST MARY'S HOSPITAL ROCHESTER, MN 55902						
12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
14.8%	24.6%	24.8%	25.8%	27.7%	31.0%	Percent
KPI104	Operating Expense Percentage					
85.2%	75.4%	75.2%	74.2%	72.3%	69.0%	Percent
KPI105	Other Income Percentage					
1.5%	1.1%	0.9%	0.8%	0.7%	0.8%	Percent
KPI106	Other Expense Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage					
16.3%	25.7%	25.6%	26.6%	28.5%	31.8%	Percent
KPI201	Current Ratio					
2.9	5.0	4.4	4.1	4.0	4.3	Ratio
KPI202	Days to Collect in Accounts Receivable					
128	119	123	116	117	118	Days
KPI203	Average Payment Days					
9	8	8	9	10	5	Days
KPI204	Days of Cash in Bank					
0	0	0	0	0	0	Days
KPI301	Return on Investment					
23.0%	30.1%	31.0%	33.4%	36.3%	40.2%	Percent
KPI302	Long Term Liabilities to Capital					
0.0	0.0	0.0	0.0	0.0	0.0	Ratio
KPI303	Fixed Assets to Capital					
1.1	0.8	0.8	0.9	0.9	0.9	Ratio
KPI304	Rate of Depreciation					
2.1%	2.2%	2.0%	2.0%	1.9%	1.9%	Percent
KPI503	Medicare Payments Percentage					
32.4%	29.2%	28.6%	29.0%	28.4%	26.2%	Percent
KPI504	Medicare Part A Payments Percentage					
28.4%	22.8%	22.1%	22.4%	21.5%	18.8%	Percent
KPI505	Medicare Part B Payments Percentage					
3.9%	6.4%	6.6%	6.6%	6.9%	7.4%	Percent
KPI506	Average Medicare Payment per Discharge					
22,216	27,462	29,203	30,234	31,851	32,137	Amount
KPI507	Average Medicare Per Diem					

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
4,124.00	5,032.20	5,113.10	5,613.60	5,312.90	5,608.90	Per Diem
KPI601	Salary Expense Percentage					
43.0%	39.7%	37.7%	37.4%	37.5%	36.7%	Percent
KPI606	Employee Average Hourly Wages					
33.29	34.26	35.01	35.09	35.72	36.75	Rate
KPI801	Patient Occupancy Percentage					
64.8%	68.8%	72.3%	70.0%	72.1%	74.8%	Percent
KPI802	Patient Average Length of Stay					
5.0	7.1	7.3	7.0	5.2	5.2	Average
KPI803	Medicare Average Length of Stay					
5.4	5.5	5.7	5.4	6.0	5.7	Average

330024 MOUNT SINAI HOSPITAL NEW YORK, NY 10029

12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
-2.4%	-0.8%	0.5%	-0.3%	0.1%	-2.0%	Percent
KPI104	Operating Expense Percentage					
102.4%	100.8%	99.5%	100.3%	99.9%	102.0%	Percent
KPI105	Other Income Percentage					
3.5%	2.8%	3.6%	4.8%	5.8%	6.1%	Percent
KPI106	Other Expense Percentage					
-7.1%	-4.0%	1.0%	-5.7%	-8.0%	-1.9%	Percent
KPI107	Net Profit Percentage					
8.1%	6.0%	3.1%	10.1%	13.8%	6.0%	Percent
KPI201	Current Ratio					
2.9	2.8	2.6	2.5	3.0	2.8	Ratio
KPI202	Days to Collect in Accounts Receivable					
70	72	76	65	61	63	Days
KPI203	Average Payment Days					
44	47	48	50	46	43	Days
KPI204	Days of Cash in Bank					
58	54	35	44	101	15	Days
KPI301	Return on Investment					
11.9%	8.5%	4.4%	13.6%	16.9%	7.3%	Percent
KPI302	Long Term Liabilities to Capital					
0.9	0.9	0.9	0.7	0.8	0.7	Ratio
KPI303	Fixed Assets to Capital					
1.3	1.4	1.4	1.3	1.1	1.1	Ratio

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI304	Rate of Depreciation						
	1.9%	2.1%	1.6%	1.5%	1.6%	2.3%	Percent
KPI503	Medicare Payments Percentage						
	27.3%	25.5%	24.7%	24.5%	22.6%	21.5%	Percent
KPI504	Medicare Part A Payments Percentage						
	22.7%	20.4%	20.0%	19.3%	17.2%	16.3%	Percent
KPI505	Medicare Part B Payments Percentage						
	4.6%	5.1%	4.7%	5.2%	5.5%	5.3%	Percent
KPI506	Average Medicare Payment per Discharge						
	31,422	33,560	35,977	38,828	42,314	45,637	Amount
KPI507	Average Medicare Per Diem						
	4,975.40	5,303.60	5,613.40	6,117.40	6,357.10	6,572.20	Per Diem
KPI601	Salary Expense Percentage						
	38.1%	37.0%	37.2%	36.9%	37.4%	37.7%	Percent
KPI606	Employee Average Hourly Wages						
	39.80	40.64	40.86	39.65	46.81	49.94	Rate
KPI801	Patient Occupancy Percentage						
	86.5%	88.6%	90.1%	93.1%	94.8%	95.7%	Percent
KPI802	Patient Average Length of Stay						
	5.8	5.9	5.9	6.0	6.2	6.5	Average
KPI803	Medicare Average Length of Stay						
	6.3	6.3	6.4	6.3	6.7	6.9	Average
330214	NYU HOSPITALS CENTER NEW YORK, NY 10016						
	12/31/2013	12/31/2014	08/31/2015	08/31/2016	08/31/2017	08/31/2018	FYE
	365	365	243	366	365	365	Days
KPI103	Operating Margin Percentage						
	-9.8%	-3.5%	3.0%	-1.5%	-1.4%	-6.3%	Percent
KPI104	Operating Expense Percentage						
	109.8%	103.5%	97.0%	101.5%	101.4%	106.3%	Percent
KPI105	Other Income Percentage						
	13.6%	10.6%	6.0%	6.7%	7.9%	8.5%	Percent
KPI106	Other Expense Percentage						
	-9.8%	-2.4%	-4.8%	0.2%	-2.9%	-5.5%	Percent
KPI107	Net Profit Percentage						
	13.6%	9.5%	13.8%	5.0%	9.3%	7.7%	Percent
KPI201	Current Ratio						
	1.2	1.5	1.9	1.2	1.7	2.4	Ratio
KPI202	Days to Collect in Accounts Receivable						

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI203	54	50	46	56	53	48	Days
	Average Payment Days						
KPI204	34	40	29	39	39	34	Days
	Days of Cash in Bank						
KPI301	-9	22	6	4	17	16	Days
	Return on Investment						
KPI302	30.0%	20.2%	18.3%	9.7%	17.8%	13.5%	Percent
	Long Term Liabilities to Capital						
KPI303	1.8	1.9	1.5	1.4	1.2	1.2	Ratio
	Fixed Assets to Captial						
KPI304	2.8	2.8	2.5	2.4	2.3	2.3	Ratio
	Rate of Depreciation						
KPI503	4.9%	4.8%	3.6%	4.5%	4.5%	5.0%	Percent
	Medicare Payments Percentage						
KPI504	16.1%	15.4%	14.5%	16.2%	16.3%	15.5%	Percent
	Medicare Part A Payments Percentage						
KPI505	11.5%	10.5%	9.6%	11.6%	11.6%	10.9%	Percent
	Medicare Part B Payments Percentage						
KPI506	4.6%	4.9%	4.9%	4.6%	4.6%	4.6%	Percent
	Average Medicare Payment per Discharge						
KPI507	36,230	38,192	38,517	41,737	41,670	42,754	Amount
	Average Medicare Per Diem						
KPI601	7,176.30	7,573.40	7,781.20	8,006.80	8,404.90	9,212.30	Per Diem
	Salary Expense Percentage						
KPI606	35.0%	33.4%	32.9%	34.3%	34.6%	33.5%	Percent
	Employee Average Hourly Wages						
KPI801	42.78	43.97	45.58	44.55	45.56	47.17	Rate
	Patient Occupancy Percentage						
KPI802	68.1%	72.8%	77.4%	83.0%	86.2%	85.3%	Percent
	Patient Average Length of Stay						
KPI803	4.7	4.8	4.9	4.9	4.9	4.6	Average
	Medicare Average Length of Stay						
	5.0	5.0	5.0	5.2	5.0	4.6	Average

100006 ORLANDO HEALTH ORLANDO, FL 32806

	09/30/2013	09/30/2014	09/30/2015	09/30/2016	09/30/2017	09/30/2018	FYE
KPI103	365	365	365	366	365	365	Days
	Operating Margin Percentage						
	6.9%	11.5%	22.9%	22.1%	24.4%	25.9%	Percent

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI104	Operating Expense Percentage						
	93.1%	88.5%	77.1%	77.9%	75.6%	74.1%	Percent
KPI105	Other Income Percentage						
	6.0%	7.1%	5.8%	8.8%	10.6%	9.9%	Percent
KPI106	Other Expense Percentage						
	5.6%	4.6%	13.7%	14.6%	14.1%	13.5%	Percent
KPI107	Net Profit Percentage						
	7.3%	13.9%	15.0%	16.3%	20.9%	22.4%	Percent
KPI201	Current Ratio						
	2.6	2.3	2.3	2.1	2.2	2.5	Ratio
KPI202	Days to Collect in Accounts Receivable						
	90	97	108	92	88	103	Days
KPI203	Average Payment Days						
	31	38	46	46	50	52	Days
KPI204	Days of Cash in Bank						
	13	16	24	63	80	113	Days
KPI301	Return on Investment						
	11.7%	20.5%	20.6%	20.5%	24.0%	24.0%	Percent
KPI302	Long Term Liabilities to Capital						
	1.0	0.9	0.8	0.7	0.6	0.6	Ratio
KPI303	Fixed Assets to Captial						
	2.1	1.9	1.9	1.7	1.5	1.3	Ratio
KPI304	Rate of Depreciation						
	3.4%	3.3%	3.1%	3.0%	2.7%	1.6%	Percent
KPI503	Medicare Payments Percentage						
	13.3%	13.6%	12.7%	12.1%	11.5%	10.6%	Percent
KPI504	Medicare Part A Payments Percentage						
	9.9%	10.1%	9.3%	8.6%	8.2%	7.7%	Percent
KPI505	Medicare Part B Payments Percentage						
	3.5%	3.5%	3.4%	3.5%	3.3%	2.9%	Percent
KPI506	Average Medicare Payment per Discharge						
	17,685	19,462	19,838	20,444	20,056	19,401	Amount
KPI507	Average Medicare Per Diem						
	3,153.10	3,631.60	3,545.70	3,863.50	4,182.80	4,151.00	Per Diem
KPI601	Salary Expense Percentage						
	39.9%	38.2%	45.2%	44.6%	43.8%	42.4%	Percent
KPI606	Employee Average Hourly Wages						
	26.58	27.54	28.00	28.48	29.49	30.43	Rate
KPI801	Patient Occupancy Percentage						

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
71.8%	70.2%	74.0%	72.2%	69.9%	75.1%	Percent
KPI802	Patient Average Length of Stay					
4.4	4.4	4.5	4.5	4.4	4.4	Average
KPI803	Medicare Average Length of Stay					
5.6	5.4	5.6	5.3	4.8	4.7	Average
100110 OSCEOLA REGIONAL MEDICAL CENTER KISSIMMEE, FL 34741						
12/31/2013	12/31/2014	12/31/2015	12/31/2016	12/31/2017	12/31/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
11.9%	16.2%	20.4%	20.8%	22.0%	86.7%	Percent
KPI104	Operating Expense Percentage					
88.1%	83.8%	79.6%	79.2%	78.0%	13.3%	Percent
KPI105	Other Income Percentage					
0.5%	0.5%	0.7%	0.0%	1.0%	0.1%	Percent
KPI106	Other Expense Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage					
12.4%	16.8%	21.0%	20.8%	23.0%	86.8%	Percent
KPI201	Current Ratio					
0.4	0.4	0.3	0.6	0.6	0.6	Ratio
KPI202	Days to Collect in Accounts Receivable					
244	202	215	241	210	48	Days
KPI203	Average Payment Days					
22	23	18	30	33	30	Days
KPI204	Days of Cash in Bank					
0	0	0	0	-1	-1	Days
KPI301	Return on Investment					
20.6%	25.1%	28.5%	25.3%	24.6%	466.8%	Percent
KPI302	Long Term Liabilities to Capital					
-0.4	-0.5	-0.6	-0.6	-0.6	-0.7	Ratio
KPI303	Fixed Assets to Capital					
1.3	1.2	0.9	0.9	0.8	0.7	Ratio
KPI304	Rate of Depreciation					
2.9%	3.8%	4.0%	3.8%	3.5%	3.8%	Percent
KPI503	Medicare Payments Percentage					
20.2%	18.0%	16.6%	16.2%	16.3%	2.7%	Percent
KPI504	Medicare Part A Payments Percentage					
17.8%	15.9%	14.5%	14.1%	14.5%	2.4%	Percent

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI505	Medicare Part B Payments Percentage						
	2.4%	2.1%	2.2%	2.0%	1.9%	0.3%	Percent
KPI506	Average Medicare Payment per Discharge						
	10,605	10,924	12,148	12,946	13,668	14,841	Amount
KPI507	Average Medicare Per Diem						
	1,932.50	2,090.40	2,176.30	2,355.00	2,488.00	2,631.60	Per Diem
KPI601	Salary Expense Percentage						
	36.3%	35.4%	35.2%	34.1%	33.0%	33.4%	Percent
KPI606	Employee Average Hourly Wages						
	30.37	30.95	31.69	32.73	33.62	34.01	Rate
KPI801	Patient Occupancy Percentage						
	89.1%	78.2%	90.7%	90.6%	86.9%	83.6%	Percent
KPI802	Patient Average Length of Stay						
	4.6	4.4	4.5	4.5	4.6	4.7	Average
KPI803	Medicare Average Length of Stay						
	5.5	5.2	5.6	5.5	5.5	5.6	Average

050441 STANFORD HOSPITAL STANFORD, CA 94305

	08/31/2013	08/31/2014	08/31/2015	08/31/2016	08/31/2017	08/31/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	7.5%	8.3%	7.1%	2.4%	4.8%	8.1%	Percent
KPI104	Operating Expense Percentage						
	92.5%	91.7%	92.9%	97.6%	95.2%	91.9%	Percent
KPI105	Other Income Percentage						
	11.5%	7.4%	6.2%	0.4%	9.2%	6.0%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	1.1%	0.8%	1.1%	0.1%	Percent
KPI107	Net Profit Percentage						
	19.0%	15.7%	12.3%	2.1%	13.0%	14.0%	Percent
KPI201	Current Ratio						
	1.5	1.6	1.6	1.6	1.5	1.7	Ratio
KPI202	Days to Collect in Accounts Receivable						
	173	420	414	407	457	426	Days
KPI203	Average Payment Days						
	45	44	49	51	47	50	Days
KPI204	Days of Cash in Bank						
	73	78	63	73	86	91	Days
KPI301	Return on Investment						

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
	20.9%	16.0%	12.8%	2.3%	13.8%	14.4%	Percent
KPI302	Long Term Liabilities to Capital						
	0.6	0.5	0.5	0.6	0.5	0.5	Ratio
KPI303	Fixed Assets to Capital						
	0.7	0.7	0.7	0.7	0.7	0.7	Ratio
KPI304	Rate of Depreciation						
	3.8%	3.4%	3.1%	3.2%	3.5%	2.8%	Percent
KPI503	Medicare Payments Percentage						
	16.1%	16.5%	15.4%	15.5%	16.2%	15.2%	Percent
KPI504	Medicare Part A Payments Percentage						
	11.5%	11.9%	10.7%	10.4%	10.7%	9.7%	Percent
KPI505	Medicare Part B Payments Percentage						
	4.5%	4.7%	4.7%	5.2%	5.5%	5.5%	Percent
KPI506	Average Medicare Payment per Discharge						
	47,342	49,387	51,439	57,836	62,123	62,794	Amount
KPI507	Average Medicare Per Diem						
	8,325.10	8,790.00	9,317.40	10,143.10	10,816.50	11,353.40	Per Diem
KPI601	Salary Expense Percentage						
	33.4%	34.0%	32.6%	34.5%	35.4%	33.6%	Percent
KPI606	Employee Average Hourly Wages						
	50.15	52.04	53.63	54.44	59.64	59.02	Rate
KPI801	Patient Occupancy Percentage						
	82.4%	84.1%	86.4%	88.3%	89.5%	88.4%	Percent
KPI802	Patient Average Length of Stay						
	5.3	5.5	5.5	5.8	5.8	5.5	Average
KPI803	Medicare Average Length of Stay						
	5.7	5.6	5.5	5.7	5.7	5.5	Average

050454 UCSF MEDICAL CENTER SAN FRANCISCO, CA 94143

	06/30/2013	06/30/2014	06/30/2015	06/30/2016	06/30/2017	06/30/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	2.7%	4.0%	-1.2%	-5.6%	-4.8%	1.3%	Percent
KPI104	Operating Expense Percentage						
	97.3%	96.0%	101.2%	105.6%	104.8%	98.7%	Percent
KPI105	Other Income Percentage						
	4.7%	4.7%	5.1%	5.4%	5.2%	5.2%	Percent
KPI106	Other Expense Percentage						
	1.0%	0.8%	1.0%	1.7%	1.4%	1.2%	Percent

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI107	Net Profit Percentage						
	6.4%	7.9%	3.0%	-1.9%	-1.0%	5.2%	Percent
KPI201	Current Ratio						
	3.0	3.2	2.3	2.4	2.4	3.0	Ratio
KPI202	Days to Collect in Accounts Receivable						
	64	53	55	54	55	55	Days
KPI203	Average Payment Days						
	41	40	42	39	38	35	Days
KPI204	Days of Cash in Bank						
	74	82	52	46	57	74	Days
KPI301	Return on Investment						
	10.2%	23.2%	8.9%	-6.8%	3.7%	-27.1%	Percent
KPI302	Long Term Liabilities to Capital						
	0.7	2.2	2.4	2.8	-4.9	-6.3	Ratio
KPI303	Fixed Assets to Capital						
	1.3	0.0	3.6	3.9	-3.7	-4.8	Ratio
KPI304	Rate of Depreciation						
	2.6%	0.0%	1.9%	2.6%	2.5%	2.5%	Percent
KPI503	Medicare Payments Percentage						
	17.4%	17.0%	16.1%	15.2%	15.2%	14.7%	Percent
KPI504	Medicare Part A Payments Percentage						
	12.7%	12.5%	11.6%	10.7%	10.5%	9.9%	Percent
KPI505	Medicare Part B Payments Percentage						
	4.7%	4.5%	4.6%	4.5%	4.7%	4.7%	Percent
KPI506	Average Medicare Payment per Discharge						
	50,336	52,046	52,249	54,653	57,133	60,329	Amount
KPI507	Average Medicare Per Diem						
	8,149.60	8,409.10	8,571.60	8,742.10	9,016.90	9,666.60	Per Diem
KPI601	Salary Expense Percentage						
	36.6%	36.0%	35.0%	33.7%	33.9%	34.1%	Percent
KPI606	Employee Average Hourly Wages						
	51.22	54.37	56.53	58.01	60.31	64.76	Rate
KPI801	Patient Occupancy Percentage						
	75.6%	77.0%	76.5%	77.7%	78.9%	80.9%	Percent
KPI802	Patient Average Length of Stay						
	6.1	6.1	6.2	6.0	6.4	6.5	Average
KPI803	Medicare Average Length of Stay						
	6.2	6.2	6.1	6.3	6.3	6.2	Average

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
230046 UNIVERSITY OF MICHIGAN HEALTH SYSTEM ANN ARBOR, MI 48109						
06/30/2013	06/30/2014	06/30/2015	06/30/2016	06/30/2017	06/30/2018	FYE
365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage					
-6.5%	-5.7%	-2.6%	0.2%	3.9%	0.2%	Percent
KPI104	Operating Expense Percentage					
106.5%	105.7%	102.6%	99.8%	96.1%	99.8%	Percent
KPI105	Other Income Percentage					
9.6%	13.2%	6.9%	6.0%	10.6%	7.3%	Percent
KPI106	Other Expense Percentage					
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage					
3.1%	7.5%	4.3%	6.2%	14.5%	7.5%	Percent
KPI201	Current Ratio					
1.7	2.1	2.5	2.3	3.2	3.9	Ratio
KPI202	Days to Collect in Accounts Receivable					
50	46	37	34	32	31	Days
KPI203	Average Payment Days					
21	22	19	21	21	19	Days
KPI204	Days of Cash in Bank					
3	10	10	29	53	40	Days
KPI301	Return on Investment					
4.3%	10.8%	7.0%	10.5%	23.7%	12.8%	Percent
KPI302	Long Term Liabilities to Capital					
0.8	0.8	0.8	0.7	0.8	0.9	Ratio
KPI303	Fixed Assets to Capital					
1.8	1.9	1.9	1.8	1.6	1.6	Ratio
KPI304	Rate of Depreciation					
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI503	Medicare Payments Percentage					
18.3%	17.8%	16.8%	16.4%	15.1%	14.7%	Percent
KPI504	Medicare Part A Payments Percentage					
12.6%	12.0%	11.2%	10.7%	9.5%	9.1%	Percent
KPI505	Medicare Part B Payments Percentage					
5.7%	5.7%	5.6%	5.7%	5.6%	5.6%	Percent
KPI506	Average Medicare Payment per Discharge					
32,794	34,987	36,239	40,430	41,576	43,052	Amount
KPI507	Average Medicare Per Diem					

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
	5,229.90	5,539.10	5,688.20	6,197.40	6,398.20	6,522.00	Per Diem
KPI601	Salary Expense Percentage						
	39.6%	40.2%	39.5%	39.0%	39.8%	38.9%	Percent
KPI606	Employee Average Hourly Wages						
	29.78	30.03	30.51	31.41	32.01	32.61	Rate
KPI801	Patient Occupancy Percentage						
	85.8%	84.6%	82.1%	83.0%	84.5%	84.1%	Percent
KPI802	Patient Average Length of Stay						
	6.2	6.1	6.0	6.0	6.3	6.4	Average
KPI803	Medicare Average Length of Stay						
	6.3	6.3	6.4	6.5	6.5	6.6	Average

450076 UNIVERSITY OF TEXAS M D ANDERSON CANCER HOUSTON, TX 77030

	08/31/2013	08/31/2014	08/31/2015	08/31/2016	08/31/2017	08/31/2018	FYE
	365	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	-2.3%	-11.0%	3.9%	-7.0%	-0.1%	5.5%	Percent
KPI104	Operating Expense Percentage						
	102.3%	111.0%	96.1%	107.0%	100.1%	94.5%	Percent
KPI105	Other Income Percentage						
	12.9%	16.4%	9.9%	12.9%	16.9%	13.8%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	-0.1%	Percent
KPI107	Net Profit Percentage						
	10.6%	5.4%	13.8%	6.0%	16.8%	19.4%	Percent
KPI201	Current Ratio						
	1.2	0.8	0.3	0.4	-0.9	-1.3	Ratio
KPI202	Days to Collect in Accounts Receivable						
	81	73	67	77	57	54	Days
KPI203	Average Payment Days						
	46	43	45	38	40	48	Days
KPI204	Days of Cash in Bank						
	-4	-28	-61	-62	-134	-176	Days
KPI301	Return on Investment						
	25.4%	10.9%	32.7%	10.2%	24.4%	24.2%	Percent
KPI302	Long Term Liabilities to Capital						
	0.0	0.0	0.0	0.0	0.0	0.0	Ratio
KPI303	Fixed Assets to Capital						
	0.0	0.0	0.0	0.0	0.0	0.0	Ratio

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI304	Rate of Depreciation						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI503	Medicare Payments Percentage						
	10.1%	10.1%	10.7%	13.5%	13.1%	12.0%	Percent
KPI504	Medicare Part A Payments Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI505	Medicare Part B Payments Percentage						
	10.1%	10.1%	10.7%	13.5%	13.1%	12.0%	Percent
KPI506	Average Medicare Payment per Discharge						
	31,193	33,485	38,159	45,651	43,386	42,418	Amount
KPI507	Average Medicare Per Diem						
	4,250.90	4,513.60	5,184.80	6,191.60	6,002.60	5,795.60	Per Diem
KPI601	Salary Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
KPI606	Employee Average Hourly Wages						
							Rate
KPI801	Patient Occupancy Percentage						
	84.9%	84.6%	82.9%	81.9%	80.2%	84.0%	Percent
KPI802	Patient Average Length of Stay						
	7.2	7.3	7.2	7.2	7.0	7.1	Average
KPI803	Medicare Average Length of Stay						
	7.3	7.4	7.4	7.4	7.2	7.3	Average
440039	VANDERBILT UNIVERSITY HOSPITAL NASHVILLE, TN 37232						
	06/30/2013	06/30/2014	06/30/2015	04/29/2016	06/30/2017	06/30/2018	FYE
	365	365	365	304	427	365	Days
KPI103	Operating Margin Percentage						
	-97.0%	-92.1%	-83.3%	-13.3%	7.5%	-17.1%	Percent
KPI104	Operating Expense Percentage						
	197.0%	192.1%	183.3%	113.3%	92.5%	117.1%	Percent
KPI105	Other Income Percentage						
	0.8%	96.2%	89.5%	0.0%	52.7%	20.1%	Percent
KPI106	Other Expense Percentage						
	0.0%	0.0%	0.0%	0.0%	53.0%	0.1%	Percent
KPI107	Net Profit Percentage						
	-96.2%	4.0%	6.2%	-13.3%	7.2%	2.9%	Percent
KPI201	Current Ratio						
	4.0	2.1	1.7	2.6	2.2	2.2	Ratio
KPI202	Days to Collect in Accounts Receivable						

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI203	54	99	89	99	363	345	Days
	Average Payment Days						
KPI204	9	42	57	51	73	42	Days
	Days of Cash in Bank						
KPI301	0	121	120	81	81	45	Days
	Return on Investment						
KPI302	-600.9%	2.5%	4.1%	-41.7%	29.8%	12.1%	Percent
	Long Term Liabilities to Capital						
KPI303	2.6	0.4	0.3	3.0	2.0	2.0	Ratio
	Fixed Assets to Captial						
KPI304	4.4	1.3	1.2	2.4	1.9	1.9	Ratio
	Rate of Depreciation						
KPI503	9.6%	3.9%	3.4%	14.9%	9.4%	7.7%	Percent
	Medicare Payments Percentage						
KPI504	15.1%	15.9%	15.2%	19.9%	14.9%	11.1%	Percent
	Medicare Part A Payments Percentage						
KPI505	11.3%	11.3%	10.4%	13.4%	10.1%	7.5%	Percent
	Medicare Part B Payments Percentage						
KPI506	3.9%	4.6%	4.8%	6.5%	4.8%	3.6%	Percent
	Average Medicare Payment per Discharge						
KPI507	26,938	36,862	29,864	33,022	32,462	33,922	Amount
	Average Medicare Per Diem						
KPI601	5,099.30	5,271.60	5,540.40	6,351.30	6,215.40	6,138.70	Per Diem
	Salary Expense Percentage						
KPI606	50.5%	50.4%	48.5%	101.0%	70.2%	44.1%	Percent
	Employee Average Hourly Wages						
KPI801	73.96	38.23	38.33	39.03	38.78	40.46	Rate
	Patient Occupancy Percentage						
KPI802	87.3%	86.5%	87.4%	88.7%	89.1%	91.3%	Percent
	Patient Average Length of Stay						
KPI803	5.5	5.1	5.5	5.2	5.1	5.2	Average
	Medicare Average Length of Stay						
	5.3	7.0	5.4	5.2	5.2	5.5	Average

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	09/30/2013	09/30/2014	09/30/2015	09/30/2016	09/30/2017	09/30/2018	FYE
	384	365	365	366	365	365	Days
KPI103	Operating Margin Percentage						
	1.6%	2.9%	-1.6%	-2.7%	-5.2%	-1.1%	Percent

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI104	Operating Expense Percentage						
	98.4%	97.1%	101.6%	102.7%	105.2%	101.1%	Percent
KPI105	Other Income Percentage						
	6.0%	5.5%	6.1%	9.0%	14.5%	10.0%	Percent
KPI106	Other Expense Percentage						
	-3.5%	1.4%	0.0%	0.0%	0.0%	0.0%	Percent
KPI107	Net Profit Percentage						
	11.1%	6.9%	4.5%	6.3%	9.3%	9.0%	Percent
KPI201	Current Ratio						
	2.5	2.9	3.4	3.2	3.6	3.2	Ratio
KPI202	Days to Collect in Accounts Receivable						
	96	102	109	108	124	88	Days
KPI203	Average Payment Days						
	32	34	36	40	39	40	Days
KPI204	Days of Cash in Bank						
	6	3	15	10	23	56	Days
KPI301	Return on Investment						
	28.6%	16.0%	9.8%	13.0%	15.1%	13.2%	Percent
KPI302	Long Term Liabilities to Capital						
	1.3	1.3	1.3	1.2	0.9	0.7	Ratio
KPI303	Fixed Assets to Captial						
	1.7	1.6	1.5	1.4	1.2	1.1	Ratio
KPI304	Rate of Depreciation						
	2.7%	2.9%	2.8%	2.7%	2.6%	2.1%	Percent
KPI503	Medicare Payments Percentage						
	22.6%	23.4%	23.5%	24.0%	24.0%	21.3%	Percent
KPI504	Medicare Part A Payments Percentage						
	17.6%	17.2%	16.4%	16.6%	16.1%	14.6%	Percent
KPI505	Medicare Part B Payments Percentage						
	5.0%	6.2%	7.1%	7.3%	7.9%	6.7%	Percent
KPI506	Average Medicare Payment per Discharge						
	25,086	27,692	29,209	31,046	31,581	32,480	Amount
KPI507	Average Medicare Per Diem						
	4,207.70	4,606.40	4,921.20	5,372.60	5,449.20	5,413.60	Per Diem
KPI601	Salary Expense Percentage						
	37.5%	37.5%	35.6%	34.3%	34.7%	34.5%	Percent
KPI606	Employee Average Hourly Wages						
	38.72	37.82	39.11	40.11	40.71	40.37	Rate
KPI801	Patient Occupancy Percentage						

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	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
	82.8%	83.6%	83.3%	83.5%	78.8%	80.2%	Percent
KPI802	Patient Average Length of Stay						
	5.7	5.5	5.6	5.6	5.5	5.8	Average
KPI803	Medicare Average Length of Stay						
	6.0	6.0	5.9	5.8	5.8	6.0	Average