

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI103	Operating Margin Percentage						
220077	BAYSTATE MEDICAL CENTER				SPRINGFIELD, MA		
	-0.1%	0.0%	-2.2%	-1.9%	-1.4%	52.9%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL				BOSTON, MA		
	-33.5%	-31.5%	-39.2%	-35.0%	-35.4%	-29.5%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH				CHARLOTTE, NC		
	1.1%	4.8%	7.5%	5.8%	2.8%	8.2%	Percent
050625	CEDARS-SINAI MEDICAL CENTER				LOS ANGELES, CA		
	5.9%	5.1%	2.1%	1.5%	-0.7%	-1.0%	Percent
360180	CLEVELAND CLINIC				CLEVELAND, OH		
	-5.8%	-5.5%	-4.5%	-13.0%	-11.5%	-11.8%	Percent
340030	DUKE UNIVERSITY HOSPITAL				DURHAM, NC		
	6.3%	1.8%	10.0%	7.8%	7.1%	7.4%	Percent
100007	FLORIDA HOSPITAL				ORLANDO, FL		
	5.3%	4.5%	6.4%	7.2%	9.9%	12.0%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA				PHILADELPHIA, PA		
	7.0%	8.9%	7.4%	5.3%	2.4%	0.3%	Percent
150056	INDIANA UNIVERSITY HEALTH				INDIANAPOLIS, IN		
	-8.9%	-0.3%	-16.2%	-23.4%	-23.2%	-21.6%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES				LOS ANGELES, CA		
	0.0%	0.0%	0.0%	0.0%	0.0%	74.8%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM				OAKLAND, CA		
	0.0%	0.0%	0.0%	0.0%	0.0%	56.0%	Percent
390133	LEHIGH VALLEY HOSPITAL				ALLENTOWN, PA		
	-2.5%	-4.1%	-3.8%	23.8%	-1.7%	32.9%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER				NEW HYDE PARK, NY		
	-24.0%	-15.8%	-20.3%	-17.8%	-22.1%	-21.8%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL				BOSTON, MA		
	-36.2%	-41.4%	-32.6%	-35.4%	-33.0%	-31.6%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL				ROCHESTER, MN		
	14.8%	24.6%	24.8%	25.8%	27.7%	31.0%	Percent
330024	MOUNT SINAI HOSPITAL				NEW YORK, NY		
	-2.4%	-0.8%	0.5%	-0.3%	0.1%	-2.0%	Percent
330214	NYU HOSPITALS CENTER				NEW YORK, NY		
	-9.8%	-3.5%	3.0%	-1.5%	-1.4%	-6.3%	Percent
100006	ORLANDO HEALTH				ORLANDO, FL		

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Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
6.9%	11.5%	22.9%	22.1%	24.4%	25.9%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
11.9%	16.2%	20.4%	20.8%	22.0%	86.7%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
7.5%	8.3%	7.1%	2.4%	4.8%	8.1%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
2.7%	4.0%	-1.2%	-5.6%	-4.8%	1.3%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
-6.5%	-5.7%	-2.6%	0.2%	3.9%	0.2%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
-2.3%	-11.0%	3.9%	-7.0%	-0.1%	5.5%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
-97.0%	-92.1%	-83.3%	-13.3%	7.5%	-17.1%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
1.6%	2.9%	-1.6%	-2.7%	-5.2%	-1.1%	Percent

KPI104 Operating Expense Percentage

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
100.1%	100.0%	102.2%	101.9%	101.4%	47.1%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
133.5%	131.5%	139.2%	135.0%	135.4%	129.5%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
98.9%	95.2%	92.5%	94.2%	97.2%	91.8%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
94.1%	94.9%	97.9%	98.5%	100.7%	101.0%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
105.8%	105.5%	104.5%	113.0%	111.5%	111.8%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
93.7%	98.2%	90.0%	92.2%	92.9%	92.6%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
94.7%	95.5%	93.6%	92.8%	90.1%	88.0%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
93.0%	91.1%	92.6%	94.7%	97.6%	99.7%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
108.9%	100.3%	116.2%	123.4%	123.2%	121.6%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	25.2%	Percent

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Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	44.0%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
102.5%	104.1%	103.8%	76.2%	101.7%	67.1%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
124.0%	115.8%	120.3%	117.8%	122.1%	121.8%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
136.2%	141.4%	132.6%	135.4%	133.0%	131.6%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
85.2%	75.4%	75.2%	74.2%	72.3%	69.0%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
102.4%	100.8%	99.5%	100.3%	99.9%	102.0%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
109.8%	103.5%	97.0%	101.5%	101.4%	106.3%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
93.1%	88.5%	77.1%	77.9%	75.6%	74.1%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
88.1%	83.8%	79.6%	79.2%	78.0%	13.3%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
92.5%	91.7%	92.9%	97.6%	95.2%	91.9%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
97.3%	96.0%	101.2%	105.6%	104.8%	98.7%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
106.5%	105.7%	102.6%	99.8%	96.1%	99.8%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
102.3%	111.0%	96.1%	107.0%	100.1%	94.5%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
197.0%	192.1%	183.3%	113.3%	92.5%	117.1%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
98.4%	97.1%	101.6%	102.7%	105.2%	101.1%	Percent
KPI105	Other Income Percentage					
220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
11.5%	9.9%	9.6%	11.7%	11.0%	4.1%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
41.4%	40.0%	42.5%	40.0%	38.1%	37.1%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
20.2%	8.8%	2.9%	15.3%	26.8%	-6.6%	Percent

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Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
9.7%	13.2%	11.2%	5.9%	15.8%	14.4%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
21.3%	14.9%	11.8%	18.6%	25.9%	12.0%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
3.1%	3.3%	2.9%	3.2%	3.0%	2.8%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
5.0%	6.2%	3.6%	5.7%	8.0%	1.9%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
6.0%	7.6%	8.3%	7.6%	10.4%	13.7%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
39.1%	34.6%	33.4%	54.1%	64.5%	34.5%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.4%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
13.5%	8.7%	11.0%	5.9%	11.1%	6.6%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
26.5%	22.5%	23.2%	25.6%	29.0%	24.0%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
42.8%	49.9%	41.2%	41.6%	40.8%	40.3%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
1.5%	1.1%	0.9%	0.8%	0.7%	0.8%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
3.5%	2.8%	3.6%	4.8%	5.8%	6.1%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
13.6%	10.6%	6.0%	6.7%	7.9%	8.5%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
6.0%	7.1%	5.8%	8.8%	10.6%	9.9%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
0.5%	0.5%	0.7%	0.0%	1.0%	0.1%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
11.5%	7.4%	6.2%	0.4%	9.2%	6.0%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
4.7%	4.7%	5.1%	5.4%	5.2%	5.2%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		

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Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
9.6%	13.2%	6.9%	6.0%	10.6%	7.3%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
12.9%	16.4%	9.9%	12.9%	16.9%	13.8%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
0.8%	96.2%	89.5%	0.0%	52.7%	20.1%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
6.0%	5.5%	6.1%	9.0%	14.5%	10.0%	Percent
KPI106	Other Expense Percentage					
220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
0.0%	0.0%	0.0%	0.1%	0.0%	0.0%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
0.1%	6.1%	0.0%	-2.9%	0.0%	0.0%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
0.0%	0.0%	0.8%	0.2%	1.0%	0.0%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
2.4%	0.7%	0.0%	0.0%	0.0%	0.0%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
0.2%	1.3%	4.5%	10.8%	4.8%	2.8%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
0.0%	0.0%	0.0%	0.2%	0.0%	0.0%	Percent

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240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
-7.1%	-4.0%	1.0%	-5.7%	-8.0%	-1.9%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
-9.8%	-2.4%	-4.8%	0.2%	-2.9%	-5.5%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
5.6%	4.6%	13.7%	14.6%	14.1%	13.5%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
0.0%	0.0%	1.1%	0.8%	1.1%	0.1%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
1.0%	0.8%	1.0%	1.7%	1.4%	1.2%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
0.0%	0.0%	0.0%	0.0%	0.0%	-0.1%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
0.0%	0.0%	0.0%	0.0%	53.0%	0.1%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
-3.5%	1.4%	0.0%	0.0%	0.0%	0.0%	Percent

KPI107 Net Profit Percentage

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
11.4%	9.8%	7.3%	9.9%	9.6%	57.0%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
7.9%	8.4%	3.4%	4.9%	2.6%	7.6%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
21.3%	13.6%	10.4%	21.1%	29.6%	1.5%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
15.4%	12.2%	13.3%	10.4%	15.1%	13.4%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
15.4%	9.4%	7.3%	5.6%	14.5%	0.2%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
9.4%	5.1%	12.9%	11.0%	10.1%	10.2%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
10.2%	10.7%	9.9%	13.0%	17.9%	14.0%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		

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Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
13.0%	16.5%	14.8%	12.7%	11.8%	14.0%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
27.8%	33.5%	17.2%	30.7%	41.3%	12.9%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	74.8%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	56.5%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
10.7%	3.3%	2.6%	18.8%	4.6%	36.6%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
2.5%	6.7%	2.9%	7.8%	6.9%	2.3%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
6.5%	8.5%	8.6%	6.0%	7.7%	8.7%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
16.3%	25.7%	25.6%	26.6%	28.5%	31.8%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
8.1%	6.0%	3.1%	10.1%	13.8%	6.0%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
13.6%	9.5%	13.8%	5.0%	9.3%	7.7%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
7.3%	13.9%	15.0%	16.3%	20.9%	22.4%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
12.4%	16.8%	21.0%	20.8%	23.0%	86.8%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
19.0%	15.7%	12.3%	2.1%	13.0%	14.0%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
6.4%	7.9%	3.0%	-1.9%	-1.0%	5.2%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
3.1%	7.5%	4.3%	6.2%	14.5%	7.5%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
10.6%	5.4%	13.8%	6.0%	16.8%	19.4%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
-96.2%	4.0%	6.2%	-13.3%	7.2%	2.9%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
11.1%	6.9%	4.5%	6.3%	9.3%	9.0%	Percent

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Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI201	Current Ratio					
220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
3.2	3.3	3.1	3.3	3.2	1.7	Ratio
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
1.3	1.3	1.3	1.3	1.3	1.3	Ratio
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
6.6	10.4	8.7	9.8	10.1	7.5	Ratio
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
3.9	4.5	4.4	4.2	4.7	4.8	Ratio
360180	CLEVELAND CLINIC			CLEVELAND, OH		
0.9	0.8	0.9	1.0	0.8	0.9	Ratio
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
1.5	2.1	1.3	1.2	1.6	1.4	Ratio
100007	FLORIDA HOSPITAL			ORLANDO, FL		
4.1	3.7	3.9	4.9	5.6	6.1	Ratio
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
5.1	7.8	8.3	9.9	10.2	9.9	Ratio
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
0.8	0.7	0.6	0.5	0.6	0.5	Ratio
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
						Ratio
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
						Ratio
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
2.0	1.9	1.9	2.1	2.1	1.8	Ratio
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
1.5	1.9	2.3	2.3	2.4	2.0	Ratio
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
1.5	1.4	1.6	1.6	1.7	1.7	Ratio
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
2.9	5.0	4.4	4.1	4.0	4.3	Ratio
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
2.9	2.8	2.6	2.5	3.0	2.8	Ratio
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
1.2	1.5	1.9	1.2	1.7	2.4	Ratio
100006	ORLANDO HEALTH			ORLANDO, FL		

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
	2.6	2.3	2.3	2.1	2.2	2.5	Ratio
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL			
	0.4	0.4	0.3	0.6	0.6	0.6	Ratio
050441	STANFORD HOSPITAL			STANFORD, CA			
	1.5	1.6	1.6	1.6	1.5	1.7	Ratio
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA			
	3.0	3.2	2.3	2.4	2.4	3.0	Ratio
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI			
	1.7	2.1	2.5	2.3	3.2	3.9	Ratio
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX			
	1.2	0.8	0.3	0.4	-0.9	-1.3	Ratio
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN			
	4.0	2.1	1.7	2.6	2.2	2.2	Ratio
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT			
	2.5	2.9	3.4	3.2	3.6	3.2	Ratio

KPI202 Days to Collect in Accounts Receivable

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA			
	63	62	60	60	66	36	Days
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA			
	47	49	52	47	49	49	Days
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC			
	195	271	255	265	274	286	Days
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA			
	140	141	113	110	104	82	Days
360180	CLEVELAND CLINIC			CLEVELAND, OH			
	97	96	94	99	92	91	Days
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC			
	268	381	354	323	306	308	Days
100007	FLORIDA HOSPITAL			ORLANDO, FL			
	38	52	66	76	48	43	Days
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA			
	37	35	35	43	44	42	Days
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN			
	150	120	78	78	85	69	Days
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA			
						0	Days

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
					0	Days
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
336	274	275	190	241	140	Days
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
91	86	87	90	54	48	Days
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
56	64	59	48	56	45	Days
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
128	119	123	116	117	118	Days
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
70	72	76	65	61	63	Days
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
54	50	46	56	53	48	Days
100006	ORLANDO HEALTH			ORLANDO, FL		
90	97	108	92	88	103	Days
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
244	202	215	241	210	48	Days
050441	STANFORD HOSPITAL			STANFORD, CA		
173	420	414	407	457	426	Days
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
64	53	55	54	55	55	Days
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
50	46	37	34	32	31	Days
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
81	73	67	77	57	54	Days
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
54	99	89	99	363	345	Days
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
96	102	109	108	124	88	Days
KPI203 Average Payment Days						
220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
35	36	34	37	30	95	Days
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
30	32	31	27	23	23	Days
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
2	1	4	4	3	5	Days

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
66	69	71	75	66	70	Days
360180	CLEVELAND CLINIC			CLEVELAND, OH		
37	36	39	41	42	41	Days
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
31	13	16	16	14	16	Days
100007	FLORIDA HOSPITAL			ORLANDO, FL		
30	40	29	28	30	32	Days
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
15	16	17	15	18	22	Days
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
152	187	187	216	219	239	Days
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0	0	0	0	0	0	Days
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0	0	0	0	0	0	Days
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
23	25	27	22	22	20	Days
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
49	41	35	35	34	34	Days
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
25	26	24	23	24	24	Days
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
9	8	8	9	10	5	Days
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
44	47	48	50	46	43	Days
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
34	40	29	39	39	34	Days
100006	ORLANDO HEALTH			ORLANDO, FL		
31	38	46	46	50	52	Days
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
22	23	18	30	33	30	Days
050441	STANFORD HOSPITAL			STANFORD, CA		
45	44	49	51	47	50	Days
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
41	40	42	39	38	35	Days
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
21	22	19	21	21	19	Days
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
46	43	45	38	40	48	Days
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
9	42	57	51	73	42	Days
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
32	34	36	40	39	40	Days
KPI204 Days of Cash in Bank						
220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
29	33	28	27	21	85	Days
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
6	6	6	18	8	5	Days
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
0	0	0	0	0	0	Days
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
58	45	46	85	31	37	Days
360180	CLEVELAND CLINIC			CLEVELAND, OH		
2	0	12	24	2	14	Days
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
0	0	0	0	0	0	Days
100007	FLORIDA HOSPITAL			ORLANDO, FL		
178	184	162	175	216	253	Days
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
132	148	170	189	199	311	Days
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
52	72	49	49	63	64	Days
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0	0	0	0	0	0	Days
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0	0	0	0	0	0	Days
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
1	0	1	-1	5	1	Days
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
3	0	0	0	8	0	Days
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
8	5	11	15	13	6	Days

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
0	0	0	0	0	0	Days
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
58	54	35	44	101	15	Days
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
-9	22	6	4	17	16	Days
100006	ORLANDO HEALTH			ORLANDO, FL		
13	16	24	63	80	113	Days
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
0	0	0	0	-1	-1	Days
050441	STANFORD HOSPITAL			STANFORD, CA		
73	78	63	73	86	91	Days
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
74	82	52	46	57	74	Days
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
3	10	10	29	53	40	Days
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
-4	-28	-61	-62	-134	-176	Days
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
0	121	120	81	81	45	Days
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
6	3	15	10	23	56	Days

KPI301 Return on Investment

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
16.9%	14.7%	12.3%	16.9%	14.6%	74.3%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
37.0%	43.3%	24.1%	31.6%	7.9%	20.6%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
10.8%	6.2%	5.2%	10.1%	12.8%	0.7%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
18.4%	12.7%	13.4%	10.3%	13.5%	11.3%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
18.3%	10.7%	8.2%	6.0%	14.0%	0.2%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
14.6%	7.8%	25.9%	24.1%	21.5%	23.3%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
12.8%	12.9%	11.9%	14.4%	17.4%	13.1%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
18.1%	20.1%	16.5%	13.2%	11.4%	12.8%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
23.3%	27.2%	13.9%	21.3%	23.7%	8.1%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
14.3%	4.2%	3.8%	51.2%	8.7%	90.1%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
6.3%	16.5%	7.9%	23.6%	18.9%	8.4%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
15.8%	17.7%	16.7%	11.4%	8.8%	10.1%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
23.0%	30.1%	31.0%	33.4%	36.3%	40.2%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
11.9%	8.5%	4.4%	13.6%	16.9%	7.3%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
30.0%	20.2%	18.3%	9.7%	17.8%	13.5%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
11.7%	20.5%	20.6%	20.5%	24.0%	24.0%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
20.6%	25.1%	28.5%	25.3%	24.6%	466.8%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
20.9%	16.0%	12.8%	2.3%	13.8%	14.4%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
10.2%	23.2%	8.9%	-6.8%	3.7%	-27.1%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
4.3%	10.8%	7.0%	10.5%	23.7%	12.8%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
25.4%	10.9%	32.7%	10.2%	24.4%	24.2%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
-600.9%	2.5%	4.1%	-41.7%	29.8%	12.1%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
28.6%	16.0%	9.8%	13.0%	15.1%	13.2%	Percent

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI302 Long Term Liabilities to Capital						
220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
0.8	0.8	0.9	0.9	0.6	0.0	Ratio
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
3.2	4.2	7.5	6.9	2.6	2.0	Ratio
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
0.0	0.0	0.0	0.0	0.0	0.0	Ratio
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
0.6	0.5	0.4	0.4	0.4	0.4	Ratio
360180	CLEVELAND CLINIC			CLEVELAND, OH		
0.8	0.9	0.8	0.8	0.7	0.7	Ratio
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
0.0	0.0	0.0	0.0	0.0	0.0	Ratio
100007	FLORIDA HOSPITAL			ORLANDO, FL		
0.4	0.3	0.3	0.3	0.2	0.2	Ratio
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
0.4	0.4	0.4	0.3	0.3	0.5	Ratio
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
0.8	0.7	0.6	0.4	0.3	0.4	Ratio
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
						Ratio
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
						Ratio
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
0.8	0.8	0.8	1.3	1.0	1.0	Ratio
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
2.0	1.9	2.5	2.3	1.9	2.4	Ratio
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
1.1	1.0	0.8	0.8	0.4	0.4	Ratio
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
0.0	0.0	0.0	0.0	0.0	0.0	Ratio
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
0.9	0.9	0.9	0.7	0.8	0.7	Ratio
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
1.8	1.9	1.5	1.4	1.2	1.2	Ratio
100006	ORLANDO HEALTH			ORLANDO, FL		

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
	1.0	0.9	0.8	0.7	0.6	0.6	Ratio
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL			
	-0.4	-0.5	-0.6	-0.6	-0.6	-0.7	Ratio
050441	STANFORD HOSPITAL			STANFORD, CA			
	0.6	0.5	0.5	0.6	0.5	0.5	Ratio
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA			
	0.7	2.2	2.4	2.8	-4.9	-6.3	Ratio
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI			
	0.8	0.8	0.8	0.7	0.8	0.9	Ratio
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX			
	0.0	0.0	0.0	0.0	0.0	0.0	Ratio
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN			
	2.6	0.4	0.3	3.0	2.0	2.0	Ratio
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT			
	1.3	1.3	1.3	1.2	0.9	0.7	Ratio

KPI303 Fixed Assets to Capital

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA			
	1.9	1.9	2.1	2.2	1.9	0.0	Ratio
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA			
	5.1	6.2	10.0	9.3	4.2	3.6	Ratio
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC			
	0.3	0.3	0.4	0.3	0.3	0.3	Ratio
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA			
	1.3	1.1	1.1	1.1	1.1	1.0	Ratio
360180	CLEVELAND CLINIC			CLEVELAND, OH			
	1.3	1.3	1.3	1.3	1.2	1.2	Ratio
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC			
	1.6	1.5	1.8	1.9	1.9	2.0	Ratio
100007	FLORIDA HOSPITAL			ORLANDO, FL			
	1.5	1.4	1.4	1.3	1.2	1.1	Ratio
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA			
	1.2	1.0	1.0	1.0	0.9	0.8	Ratio
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN			
	1.4	1.2	1.1	0.9	0.8	0.8	Ratio
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA			
							Ratio

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
						Ratio
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
1.4	1.5	1.7	2.3	2.1	1.7	Ratio
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
2.7	2.5	2.8	2.6	2.2	2.8	Ratio
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
3.2	3.0	2.6	2.7	1.5	1.6	Ratio
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
1.1	0.8	0.8	0.9	0.9	0.9	Ratio
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
1.3	1.4	1.4	1.3	1.1	1.1	Ratio
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
2.8	2.8	2.5	2.4	2.3	2.3	Ratio
100006	ORLANDO HEALTH			ORLANDO, FL		
2.1	1.9	1.9	1.7	1.5	1.3	Ratio
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
1.3	1.2	0.9	0.9	0.8	0.7	Ratio
050441	STANFORD HOSPITAL			STANFORD, CA		
0.7	0.7	0.7	0.7	0.7	0.7	Ratio
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
1.3	0.0	3.6	3.9	-3.7	-4.8	Ratio
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
1.8	1.9	1.9	1.8	1.6	1.6	Ratio
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
0.0	0.0	0.0	0.0	0.0	0.0	Ratio
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
4.4	1.3	1.2	2.4	1.9	1.9	Ratio
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
1.7	1.6	1.5	1.4	1.2	1.1	Ratio

KPI304 Rate of Depreciation

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
2.9%	2.7%	2.7%	2.3%	2.1%	103.1%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
1.0%	0.8%	0.8%	0.7%	0.7%	0.7%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
2.7%	3.1%	2.5%	2.5%	2.4%	2.4%	Percent

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
4.2%	5.3%	4.7%	4.3%	3.5%	4.2%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
2.5%	2.4%	2.2%	2.0%	2.1%	2.0%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
1.8%	2.5%	2.5%	2.4%	2.2%	2.3%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
2.6%	3.3%	2.3%	2.7%	2.8%	3.7%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
2.5%	2.1%	5.1%	1.6%	1.8%	1.9%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
1.1%	1.8%	1.7%	1.8%	1.5%	1.4%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
2.6%	2.3%	2.1%	2.1%	2.0%	2.2%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
5.7%	6.3%	6.1%	6.0%	5.6%	5.1%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
0.1%	0.1%	0.1%	0.1%	0.1%	0.0%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
2.1%	2.2%	2.0%	2.0%	1.9%	1.9%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
1.9%	2.1%	1.6%	1.5%	1.6%	2.3%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
4.9%	4.8%	3.6%	4.5%	4.5%	5.0%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
3.4%	3.3%	3.1%	3.0%	2.7%	1.6%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
2.9%	3.8%	4.0%	3.8%	3.5%	3.8%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
3.8%	3.4%	3.1%	3.2%	3.5%	2.8%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
2.6%	0.0%	1.9%	2.6%	2.5%	2.5%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
9.6%	3.9%	3.4%	14.9%	9.4%	7.7%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
2.7%	2.9%	2.8%	2.7%	2.6%	2.1%	Percent

KPI503 Medicare Payments Percentage

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
29.8%	28.2%	28.0%	25.3%	27.4%	12.9%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
21.9%	22.2%	22.3%	22.1%	21.8%	21.7%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
17.4%	17.4%	16.0%	15.0%	16.1%	15.1%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
20.2%	20.0%	19.8%	20.7%	21.9%	21.3%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
12.2%	12.2%	11.3%	12.2%	12.4%	12.5%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
22.8%	21.3%	19.8%	20.4%	19.5%	18.8%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
18.4%	17.6%	16.8%	16.2%	16.4%	14.9%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
17.2%	18.2%	18.2%	18.2%	18.8%	19.2%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
18.4%	16.3%	15.1%	14.5%	15.2%	13.9%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	1.2%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	1.9%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
20.5%	19.9%	19.0%	13.5%	18.4%	11.6%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
18.0%	16.0%	14.9%	14.9%	15.4%	15.1%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
22.7%	24.2%	23.2%	23.0%	22.7%	22.7%	Percent

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
32.4%	29.2%	28.6%	29.0%	28.4%	26.2%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
27.3%	25.5%	24.7%	24.5%	22.6%	21.5%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
16.1%	15.4%	14.5%	16.2%	16.3%	15.5%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
13.3%	13.6%	12.7%	12.1%	11.5%	10.6%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
20.2%	18.0%	16.6%	16.2%	16.3%	2.7%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
16.1%	16.5%	15.4%	15.5%	16.2%	15.2%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
17.4%	17.0%	16.1%	15.2%	15.2%	14.7%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
18.3%	17.8%	16.8%	16.4%	15.1%	14.7%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
10.1%	10.1%	10.7%	13.5%	13.1%	12.0%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
15.1%	15.9%	15.2%	19.9%	14.9%	11.1%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
22.6%	23.4%	23.5%	24.0%	24.0%	21.3%	Percent

KPI504 Medicare Part A Payments Percentage

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
23.2%	21.5%	21.0%	20.7%	20.0%	9.4%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
18.2%	17.7%	17.5%	17.2%	16.6%	16.1%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
13.3%	12.5%	10.8%	10.5%	10.4%	9.9%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
16.2%	15.2%	14.9%	15.9%	16.7%	16.1%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
8.4%	7.9%	7.0%	7.3%	7.3%	7.0%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
16.5%	15.2%	14.0%	14.3%	13.3%	12.7%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
15.7%	14.3%	13.5%	13.1%	12.8%	11.5%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
12.9%	12.9%	12.3%	12.0%	12.1%	12.1%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
14.2%	12.4%	11.4%	11.2%	11.1%	10.2%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	1.1%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	1.7%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
16.1%	15.3%	14.0%	9.7%	13.2%	7.9%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
14.4%	12.3%	11.3%	12.2%	12.1%	11.6%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
16.5%	17.2%	16.2%	15.9%	15.4%	15.5%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
28.4%	22.8%	22.1%	22.4%	21.5%	18.8%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
22.7%	20.4%	20.0%	19.3%	17.2%	16.3%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
11.5%	10.5%	9.6%	11.6%	11.6%	10.9%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
9.9%	10.1%	9.3%	8.6%	8.2%	7.7%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
17.8%	15.9%	14.5%	14.1%	14.5%	2.4%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
11.5%	11.9%	10.7%	10.4%	10.7%	9.7%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
12.7%	12.5%	11.6%	10.7%	10.5%	9.9%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
12.6%	12.0%	11.2%	10.7%	9.5%	9.1%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
11.3%	11.3%	10.4%	13.4%	10.1%	7.5%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
17.6%	17.2%	16.4%	16.6%	16.1%	14.6%	Percent

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI505 Medicare Part B Payments Percentage						
220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
6.6%	6.7%	7.0%	4.7%	7.4%	3.5%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
3.7%	4.5%	4.8%	5.0%	5.3%	5.7%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
4.1%	4.9%	5.2%	4.5%	5.7%	5.2%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
4.0%	4.8%	4.9%	4.9%	5.2%	5.1%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
3.8%	4.3%	4.3%	4.9%	5.1%	5.5%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
6.3%	6.2%	5.8%	6.1%	6.2%	6.2%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
2.8%	3.3%	3.3%	3.1%	3.6%	3.5%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
4.3%	5.2%	5.9%	6.2%	6.7%	7.2%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
4.2%	3.9%	3.8%	3.3%	4.1%	3.7%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
0.0%	0.0%	0.0%	0.0%	0.0%	0.2%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
4.4%	4.6%	5.0%	3.8%	5.2%	3.6%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
3.6%	3.7%	3.7%	2.7%	3.4%	3.4%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
6.2%	7.0%	7.0%	7.1%	7.4%	7.3%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
3.9%	6.4%	6.6%	6.6%	6.9%	7.4%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
4.6%	5.1%	4.7%	5.2%	5.5%	5.3%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
4.6%	4.9%	4.9%	4.6%	4.6%	4.6%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
3.5%	3.5%	3.4%	3.5%	3.3%	2.9%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
2.4%	2.1%	2.2%	2.0%	1.9%	0.3%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
4.5%	4.7%	4.7%	5.2%	5.5%	5.5%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
4.7%	4.5%	4.6%	4.5%	4.7%	4.7%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
5.7%	5.7%	5.6%	5.7%	5.6%	5.6%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
10.1%	10.1%	10.7%	13.5%	13.1%	12.0%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
3.9%	4.6%	4.8%	6.5%	4.8%	3.6%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
5.0%	6.2%	7.1%	7.3%	7.9%	6.7%	Percent

KPI506 Average Medicare Payment per Discharge

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
22,760	23,389	23,172	21,176	22,542	24,112	Amount
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
28,636	31,826	30,627	31,805	32,966	35,273	Amount
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
22,155	22,637	23,360	23,636	26,496	28,295	Amount
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
28,150	30,980	31,855	33,546	34,233	33,892	Amount
360180	CLEVELAND CLINIC			CLEVELAND, OH		
30,201	32,634	34,115	36,672	38,571	43,569	Amount
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
32,000	30,806	33,614	33,560	33,790	34,753	Amount
100007	FLORIDA HOSPITAL			ORLANDO, FL		
12,664	13,319	14,438	15,427	17,260	17,889	Amount
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
38,167	43,025	45,354	46,840	50,839	53,903	Amount
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
26,059	26,819	25,782	29,049	30,557	31,838	Amount
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
68,573	59,417	66,054	65,294	60,615	69,386	Amount

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
32,350	30,798	35,841	28,510	29,561	34,775	Amount
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
15,577	15,975	16,322	17,736	18,552	19,283	Amount
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
28,218	29,276	30,161	23,172	24,998	25,483	Amount
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
29,174	30,176	31,281	33,447	35,907	36,805	Amount
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
22,216	27,462	29,203	30,234	31,851	32,137	Amount
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
31,422	33,560	35,977	38,828	42,314	45,637	Amount
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
36,230	38,192	38,517	41,737	41,670	42,754	Amount
100006	ORLANDO HEALTH			ORLANDO, FL		
17,685	19,462	19,838	20,444	20,056	19,401	Amount
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
10,605	10,924	12,148	12,946	13,668	14,841	Amount
050441	STANFORD HOSPITAL			STANFORD, CA		
47,342	49,387	51,439	57,836	62,123	62,794	Amount
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
50,336	52,046	52,249	54,653	57,133	60,329	Amount
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
32,794	34,987	36,239	40,430	41,576	43,052	Amount
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
31,193	33,485	38,159	45,651	43,386	42,418	Amount
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
26,938	36,862	29,864	33,022	32,462	33,922	Amount
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
25,086	27,692	29,209	31,046	31,581	32,480	Amount

KPI507 Average Medicare Per Diem

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
4,115.40	4,186.90	4,227.80	4,114.70	4,400.60	4,612.90	Per Diem
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
4,536.70	4,797.30	4,709.40	5,034.80	5,013.50	5,251.20	Per Diem
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
3,795.70	4,184.00	4,305.20	4,466.40	4,849.90	4,997.20	Per Diem

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
4,885.50	5,341.80	5,613.30	5,782.60	5,757.00	5,679.40	Per Diem
360180	CLEVELAND CLINIC			CLEVELAND, OH		
4,329.80	4,713.40	4,778.80	5,242.20	5,588.80	6,142.00	Per Diem
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
4,704.00	4,598.90	4,955.90	4,951.80	5,118.80	5,188.00	Per Diem
100007	FLORIDA HOSPITAL			ORLANDO, FL		
2,291.10	2,325.50	2,484.30	2,623.30	2,973.60	3,173.10	Per Diem
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
5,091.50	5,575.80	5,838.30	6,033.00	6,259.60	6,792.60	Per Diem
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
4,119.70	4,297.60	4,506.90	4,396.20	4,852.20	4,956.10	Per Diem
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
11,460.20	10,345.70	10,864.80	10,362.70	10,316.10	12,542.30	Per Diem
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
6,505.90	6,583.60	7,337.80	5,743.30	6,064.40	6,922.30	Per Diem
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
2,781.30	2,961.00	2,989.10	3,205.20	3,390.70	3,640.00	Per Diem
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
4,545.80	4,590.60	4,850.10	3,804.10	4,000.90	4,227.00	Per Diem
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
4,327.50	4,452.00	4,632.30	4,869.10	5,256.10	5,324.10	Per Diem
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
4,124.00	5,032.20	5,113.10	5,613.60	5,312.90	5,608.90	Per Diem
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
4,975.40	5,303.60	5,613.40	6,117.40	6,357.10	6,572.20	Per Diem
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
7,176.30	7,573.40	7,781.20	8,006.80	8,404.90	9,212.30	Per Diem
100006	ORLANDO HEALTH			ORLANDO, FL		
3,153.10	3,631.60	3,545.70	3,863.50	4,182.80	4,151.00	Per Diem
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
1,932.50	2,090.40	2,176.30	2,355.00	2,488.00	2,631.60	Per Diem
050441	STANFORD HOSPITAL			STANFORD, CA		
8,325.10	8,790.00	9,317.40	10,143.10	10,816.50	11,353.40	Per Diem
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
8,149.60	8,409.10	8,571.60	8,742.10	9,016.90	9,666.60	Per Diem
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
5,229.90	5,539.10	5,688.20	6,197.40	6,398.20	6,522.00	Per Diem
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER		HOUSTON, TX			
4,250.90	4,513.60	5,184.80	6,191.60	6,002.60	5,795.60	Per Diem
440039	VANDERBILT UNIVERSITY HOSPITAL		NASHVILLE, TN			
5,099.30	5,271.60	5,540.40	6,351.30	6,215.40	6,138.70	Per Diem
070022	YALE-NEW HAVEN HOSPITAL		NEW HAVEN, CT			
4,207.70	4,606.40	4,921.20	5,372.60	5,449.20	5,413.60	Per Diem

KPI601 Salary Expense Percentage

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
38.4%	38.9%	37.8%	37.2%	36.1%	36.4%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
36.9%	37.8%	36.7%	36.1%	33.9%	34.5%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
41.0%	37.7%	34.9%	35.1%	34.4%	35.1%	Percent
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
42.2%	42.8%	41.4%	42.5%	43.2%	42.6%	Percent
360180	CLEVELAND CLINIC			CLEVELAND, OH		
43.7%	43.3%	42.4%	41.9%	41.8%	41.1%	Percent
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
30.5%	29.4%	27.8%	27.6%	28.3%	28.2%	Percent
100007	FLORIDA HOSPITAL			ORLANDO, FL		
38.5%	37.6%	38.1%	38.5%	36.6%	35.8%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
30.8%	30.2%	30.1%	30.4%	31.1%	30.4%	Percent
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
26.0%	23.3%	19.8%	19.5%	20.0%	19.2%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
33.0%	33.1%	30.8%	28.5%	32.2%	31.9%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
33.0%	31.1%	30.6%	30.7%	30.3%	31.0%	Percent
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
32.5%	31.2%	29.9%	30.5%	30.6%	30.2%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
50.1%	50.3%	49.2%	49.1%	49.6%	48.5%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
41.8%	42.2%	41.0%	40.3%	38.9%	38.8%	Percent

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
43.0%	39.7%	37.7%	37.4%	37.5%	36.7%	Percent
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
38.1%	37.0%	37.2%	36.9%	37.4%	37.7%	Percent
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
35.0%	33.4%	32.9%	34.3%	34.6%	33.5%	Percent
100006	ORLANDO HEALTH			ORLANDO, FL		
39.9%	38.2%	45.2%	44.6%	43.8%	42.4%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
36.3%	35.4%	35.2%	34.1%	33.0%	33.4%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
33.4%	34.0%	32.6%	34.5%	35.4%	33.6%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
36.6%	36.0%	35.0%	33.7%	33.9%	34.1%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
39.6%	40.2%	39.5%	39.0%	39.8%	38.9%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
50.5%	50.4%	48.5%	101.0%	70.2%	44.1%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
37.5%	37.5%	35.6%	34.3%	34.7%	34.5%	Percent

KPI606 Employee Average Hourly Wages

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
30.81	31.42	32.16	32.77	32.52	33.79	Rate
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
42.46	43.35	42.40	43.44	43.30	43.39	Rate
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
34.11	33.19	33.57	34.15	34.90	35.46	Rate
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
46.16	47.37	48.48	51.59	54.34	54.65	Rate
360180	CLEVELAND CLINIC			CLEVELAND, OH		
40.82	42.11	43.33	45.20	45.62	46.86	Rate
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
32.01	32.13	32.82	33.59	35.08	35.77	Rate
100007	FLORIDA HOSPITAL			ORLANDO, FL		
29.28	30.00	30.17	30.01	30.38	31.80	Rate
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
38.14	38.70	40.14	41.36	43.06	43.38	Rate
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
29.97	30.71	34.08	31.59	35.07	35.13	Rate
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
42.73	42.94	44.52	45.55	53.16	51.33	Rate
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
51.69	54.25	54.82	62.92	59.94	63.86	Rate
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
28.66	30.08	30.85	31.79	33.12	35.48	Rate
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
46.68	48.25	49.69	49.29	50.73	52.44	Rate
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
41.92	41.62	39.63	39.85	41.34	41.82	Rate
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
33.29	34.26	35.01	35.09	35.72	36.75	Rate
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
39.80	40.64	40.86	39.65	46.81	49.94	Rate
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
42.78	43.97	45.58	44.55	45.56	47.17	Rate
100006	ORLANDO HEALTH			ORLANDO, FL		
26.58	27.54	28.00	28.48	29.49	30.43	Rate
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
30.37	30.95	31.69	32.73	33.62	34.01	Rate
050441	STANFORD HOSPITAL			STANFORD, CA		
50.15	52.04	53.63	54.44	59.64	59.02	Rate
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
51.22	54.37	56.53	58.01	60.31	64.76	Rate
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
29.78	30.03	30.51	31.41	32.01	32.61	Rate
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
						Rate
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
73.96	38.23	38.33	39.03	38.78	40.46	Rate
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
38.72	37.82	39.11	40.11	40.71	40.37	Rate

Hospital Compare Report 2018

	Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
KPI801	Patient Occupancy Percentage						
220077	BAYSTATE MEDICAL CENTER				SPRINGFIELD, MA		
	75.4%	74.9%	76.9%	74.9%	77.1%	78.7%	Percent
220110	BRIGHAM AND WOMEN'S HOSPITAL				BOSTON, MA		
	95.2%	92.5%	91.3%	92.6%	94.9%	96.9%	Percent
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH				CHARLOTTE, NC		
	78.3%	77.6%	82.7%	82.5%	80.8%	80.7%	Percent
050625	CEDARS-SINAI MEDICAL CENTER				LOS ANGELES, CA		
	81.3%	77.0%	78.5%	81.4%	84.4%	84.8%	Percent
360180	CLEVELAND CLINIC				CLEVELAND, OH		
	77.2%	77.1%	79.7%	77.5%	78.0%	79.4%	Percent
340030	DUKE UNIVERSITY HOSPITAL				DURHAM, NC		
	84.6%	82.4%	84.2%	83.3%	85.5%	86.4%	Percent
100007	FLORIDA HOSPITAL				ORLANDO, FL		
	76.8%	79.2%	77.1%	75.9%	71.4%	65.8%	Percent
390111	HOSPITAL OF UNIV OF PENNSYLVANIA				PHILADELPHIA, PA		
	95.4%	95.2%	92.0%	91.4%	92.6%	91.8%	Percent
150056	INDIANA UNIVERSITY HEALTH				INDIANAPOLIS, IN		
	71.7%	71.1%	70.4%	69.3%	72.7%	72.1%	Percent
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES				LOS ANGELES, CA		
	78.8%	72.1%	66.9%	67.5%	70.1%	75.3%	Percent
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM				OAKLAND, CA		
	52.5%	55.7%	68.5%	69.6%	70.1%	68.3%	Percent
390133	LEHIGH VALLEY HOSPITAL				ALLENTOWN, PA		
	77.8%	69.0%	70.2%	69.7%	73.7%	67.3%	Percent
330195	LONG ISLAND JEWISH MEDICAL CENTER				NEW HYDE PARK, NY		
	85.7%	90.1%	89.5%	87.2%	84.4%	84.3%	Percent
220071	MASSACHUSETTS GENERAL HOSPITAL				BOSTON, MA		
	85.6%	84.1%	85.7%	85.7%	85.7%	87.7%	Percent
240010	MAYO CLINIC-ST MARY'S HOSPITAL				ROCHESTER, MN		
	64.8%	68.8%	72.3%	70.0%	72.1%	74.8%	Percent
330024	MOUNT SINAI HOSPITAL				NEW YORK, NY		
	86.5%	88.6%	90.1%	93.1%	94.8%	95.7%	Percent
330214	NYU HOSPITALS CENTER				NEW YORK, NY		
	68.1%	72.8%	77.4%	83.0%	86.2%	85.3%	Percent
100006	ORLANDO HEALTH				ORLANDO, FL		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
71.8%	70.2%	74.0%	72.2%	69.9%	75.1%	Percent
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
89.1%	78.2%	90.7%	90.6%	86.9%	83.6%	Percent
050441	STANFORD HOSPITAL			STANFORD, CA		
82.4%	84.1%	86.4%	88.3%	89.5%	88.4%	Percent
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
75.6%	77.0%	76.5%	77.7%	78.9%	80.9%	Percent
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
85.8%	84.6%	82.1%	83.0%	84.5%	84.1%	Percent
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
84.9%	84.6%	82.9%	81.9%	80.2%	84.0%	Percent
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
87.3%	86.5%	87.4%	88.7%	89.1%	91.3%	Percent
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
82.8%	83.6%	83.3%	83.5%	78.8%	80.2%	Percent

KPI802 Patient Average Length of Stay

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
5.2	5.3	5.3	5.1	5.1	5.3	Average
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
6.3	6.6	6.3	6.2	6.3	6.5	Average
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
5.7	5.4	5.5	5.5	5.6	5.2	Average
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
4.7	4.6	4.6	4.6	4.8	4.9	Average
360180	CLEVELAND CLINIC			CLEVELAND, OH		
6.4	6.6	6.8	6.9	7.0	7.2	Average
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
6.6	6.7	6.9	6.4	6.9	7.1	Average
100007	FLORIDA HOSPITAL			ORLANDO, FL		
4.9	5.0	5.1	5.2	5.4	5.1	Average
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
6.2	6.3	6.4	6.7	6.4	6.4	Average
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
6.1	6.5	6.3	6.7	6.7	6.4	Average
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
4.8	5.1	5.0	4.9	5.0	5.2	Average

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
4.4	4.2	4.2	4.4	4.6	4.4	Average
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
5.1	5.0	5.3	4.9	5.0	5.2	Average
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
5.0	5.0	5.0	5.0	5.1	5.1	Average
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
6.3	6.2	6.1	6.3	6.3	6.4	Average
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
5.0	7.1	7.3	7.0	5.2	5.2	Average
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
5.8	5.9	5.9	6.0	6.2	6.5	Average
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
4.7	4.8	4.9	4.9	4.9	4.6	Average
100006	ORLANDO HEALTH			ORLANDO, FL		
4.4	4.4	4.5	4.5	4.4	4.4	Average
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
4.6	4.4	4.5	4.5	4.6	4.7	Average
050441	STANFORD HOSPITAL			STANFORD, CA		
5.3	5.5	5.5	5.8	5.8	5.5	Average
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
6.1	6.1	6.2	6.0	6.4	6.5	Average
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		
6.2	6.1	6.0	6.0	6.3	6.4	Average
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
7.2	7.3	7.2	7.2	7.0	7.1	Average
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
5.5	5.1	5.5	5.2	5.1	5.2	Average
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
5.7	5.5	5.6	5.6	5.5	5.8	Average

KPI803 Medicare Average Length of Stay

220077	BAYSTATE MEDICAL CENTER			SPRINGFIELD, MA		
5.5	5.6	5.5	5.1	5.1	5.2	Average
220110	BRIGHAM AND WOMEN'S HOSPITAL			BOSTON, MA		
6.3	6.6	6.5	6.3	6.6	6.7	Average
340113	CAROLINAS MEDICAL CENTER/BEHAV HEALTH			CHARLOTTE, NC		
5.8	5.4	5.4	5.3	5.5	5.7	Average

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
050625	CEDARS-SINAI MEDICAL CENTER			LOS ANGELES, CA		
5.8	5.8	5.7	5.8	5.9	6.0	Average
360180	CLEVELAND CLINIC			CLEVELAND, OH		
7.0	6.9	7.1	7.0	6.9	7.1	Average
340030	DUKE UNIVERSITY HOSPITAL			DURHAM, NC		
6.8	6.7	6.8	6.8	6.6	6.7	Average
100007	FLORIDA HOSPITAL			ORLANDO, FL		
5.5	5.7	5.8	5.9	5.8	5.6	Average
390111	HOSPITAL OF UNIV OF PENNSYLVANIA			PHILADELPHIA, PA		
7.5	7.7	7.8	7.8	8.1	7.9	Average
150056	INDIANA UNIVERSITY HEALTH			INDIANAPOLIS, IN		
6.3	6.2	5.7	6.6	6.3	6.4	Average
050138	KAISER FOUNDATION HOSPITAL - LOS ANGELES			LOS ANGELES, CA		
6.0	5.7	6.1	6.3	5.9	5.5	Average
050075	KAISER FOUNDATION HOSPITAL OAKLAND/RICHM			OAKLAND, CA		
5.0	4.7	4.9	5.0	4.9	5.0	Average
390133	LEHIGH VALLEY HOSPITAL			ALLENTOWN, PA		
5.6	5.4	5.5	5.5	5.5	5.3	Average
330195	LONG ISLAND JEWISH MEDICAL CENTER			NEW HYDE PARK, NY		
6.2	6.4	6.2	6.1	6.2	6.0	Average
220071	MASSACHUSETTS GENERAL HOSPITAL			BOSTON, MA		
6.7	6.8	6.8	6.9	6.8	6.9	Average
240010	MAYO CLINIC-ST MARY'S HOSPITAL			ROCHESTER, MN		
5.4	5.5	5.7	5.4	6.0	5.7	Average
330024	MOUNT SINAI HOSPITAL			NEW YORK, NY		
6.3	6.3	6.4	6.3	6.7	6.9	Average
330214	NYU HOSPITALS CENTER			NEW YORK, NY		
5.0	5.0	5.0	5.2	5.0	4.6	Average
100006	ORLANDO HEALTH			ORLANDO, FL		
5.6	5.4	5.6	5.3	4.8	4.7	Average
100110	OSCEOLA REGIONAL MEDICAL CENTER			KISSIMMEE, FL		
5.5	5.2	5.6	5.5	5.5	5.6	Average
050441	STANFORD HOSPITAL			STANFORD, CA		
5.7	5.6	5.5	5.7	5.7	5.5	Average
050454	UCSF MEDICAL CENTER			SAN FRANCISCO, CA		
6.2	6.2	6.1	6.3	6.3	6.2	Average
230046	UNIVERSITY OF MICHIGAN HEALTH SYSTEM			ANN ARBOR, MI		

Hospital Compare Report 2018

Year 2013	Year 2014	Year 2015	Year 2016	Year 2017	Year 2018	Type
6.3	6.3	6.4	6.5	6.5	6.6	Average
450076	UNIVERSITY OF TEXAS M D ANDERSON CANCER			HOUSTON, TX		
7.3	7.4	7.4	7.4	7.2	7.3	Average
440039	VANDERBILT UNIVERSITY HOSPITAL			NASHVILLE, TN		
5.3	7.0	5.4	5.2	5.2	5.5	Average
070022	YALE-NEW HAVEN HOSPITAL			NEW HAVEN, CT		
6.0	6.0	5.9	5.8	5.8	6.0	Average