

Hospital Profile Report - 2011

Sample Hospital reports from the Halmanac.com website.

390164 UPMC PRESBYTERIAN SHADYSIDE				Nonprofit - Other	
200 LOTHROP STREET		6/30/2011 365 Days Reopened		General Short Term	
PITTSBURGH, PA 15213				CR Beds 1,233 POS Beds 1,371	
ALLEGHENY				Key Performance Ind.	
Novitas PA				Occupancy Rate	82.7%
				Length of Stay	6.1
				Average Wages	23.12
				81.4%	Medicare Part A 14.9%
				18.6%	Medicare Part B 2.4%
				101.2%	Current Ratio 5.5
				-1.2%	Days to Collect 260.7
				9.3%	Avg Payment Days 5.7
				0.0%	Depreciation Rate 1.3%
				8.1%	Return on Equity 44.9%
Balance Sheet		Income Statement			
Current Assets	335,746,531	Total Charges	10,572,291,195		
Fixed Assets	606,995,604	Contract Allowance	8,608,928,233		
Other Assets	-524,830,002	Operating Revenue	1,963,362,962		
Total Assets	417,912,133	Operating Expense	1,986,726,313		
Current Liabilities	60,965,306	Operating Margin	-23,363,351		
Long Term Liabilities	3,331,619	Other Income	182,172,665		
Total Equity	353,615,208	Other Expense	0		
Total Liab. and Equity	417,912,133	Net Profit or Loss	158,809,314		
360180 CLEVELAND CLINIC				Nonprofit - Other	
9500 EUCLID AVENUE		12/31/2011 365 Days Reopened		General Short Term	
CLEVELAND, OH 44195				CR Beds 1,292 POS Beds 1,214	
CUYAHOGA				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.0%
				Length of Stay	6.5
				Average Wages	38.63
				67.2%	Medicare Part A 9.2%
				32.8%	Medicare Part B 3.6%
				107.8%	Current Ratio 0.8
				-7.8%	Days to Collect 85.5
				9.5%	Avg Payment Days 36.7
				0.0%	Depreciation Rate 2.3%
				1.7%	Return on Equity 2.7%
Balance Sheet		Income Statement			
Current Assets	819,522,004	Total Charges	10,507,281,305		
Fixed Assets	2,330,302,067	Contract Allowance	7,057,044,204		
Other Assets	2,859,111,292	Operating Revenue	3,450,237,101		
Total Assets	6,008,935,363	Operating Expense	3,719,654,019		
Current Liabilities	970,864,142	Operating Margin	-269,416,918		
Long Term Liabilities	2,833,931,864	Other Income	328,502,902		
Total Equity	2,204,139,357	Other Expense	0		
Total Liab. and Equity	6,008,935,363	Net Profit or Loss	59,085,984		

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050625 CEDARS-SINAI MEDICAL CENTER				Nonprofit - Other	
8700 BEVERLY BLVD		6/30/2011 365 Days Amended		General Short Term	
LOS ANGELES, CA 90048				CR Beds 878	POS Beds 848
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	86.2%
Balance Sheet		Income Statement		Length of Stay	4.9
Current Assets	1,676,244,479	Total Charges	8,987,972,069	Average Wages	43.93
Fixed Assets	1,370,460,736	Contract Allowance	6,595,466,240	73.4%	Medicare Part A 15.5%
Other Assets	189,585,053	Operating Revenue	2,392,505,829	26.6%	Medicare Part B 3.0%
Total Assets	3,236,290,268	Operating Expense	2,385,918,656	99.7%	Current Ratio 3.9
Current Liabilities	430,208,603	Operating Margin	6,587,173	0.3%	Days to Collect 111.4
Long Term Liabilities	1,281,361,912	Other Income	224,141,567	9.4%	Avg Payment Days 60.0
Total Equity	1,524,719,753	Other Expense	-69,170,664	-2.9%	Depreciation Rate 4.8%
Total Liab. and Equity	3,236,290,268	Net Profit or Loss	299,899,404	12.5%	Return on Equity 19.7%
100007 FLORIDA HOSPITAL				Nonprofit - Other	
601 E ROLLINS ST		12/31/2011 365 Days Settled		General Short Term	
ORLANDO, FL 32803				CR Beds 2,068	POS Beds 2,185
ORANGE		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	75.6%
Balance Sheet		Income Statement		Length of Stay	4.7
Current Assets	1,376,427,058	Total Charges	8,810,916,871	Average Wages	28.81
Fixed Assets	1,442,009,862	Contract Allowance	6,620,272,016	75.1%	Medicare Part A 17.6%
Other Assets	24,985,054	Operating Revenue	2,190,644,855	24.9%	Medicare Part B 2.8%
Total Assets	2,843,421,974	Operating Expense	2,124,906,016	97.0%	Current Ratio 4.5
Current Liabilities	307,855,155	Operating Margin	65,738,839	3.0%	Days to Collect 32.3
Long Term Liabilities	890,921,814	Other Income	125,066,376	5.7%	Avg Payment Days 24.0
Total Equity	1,644,645,005	Other Expense	0	0.0%	Depreciation Rate 3.1%
Total Liab. and Equity	2,843,421,974	Net Profit or Loss	190,805,215	8.7%	Return on Equity 11.6%

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330101 NEW YORK-PRESBYTERIAN HOSPITAL				Nonprofit - Other	
525 EAST 68TH STREET		12/31/2011 365 Days Amended		General Short Term	
NEW YORK, NY 10021				CR Beds 1,875 POS Beds 2,262	
NEW YORK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	90.1%
				Length of Stay	6.3
				Average Wages	43.20
				59.2%	Medicare Part A 20.4%
				40.8%	Medicare Part B 2.7%
				101.4%	Current Ratio 1.8
				-1.4%	Days to Collect 177.4
				6.6%	Avg Payment Days 46.5
				2.2%	Depreciation Rate 3.6%
				3.1%	Return on Equity 5.5%
Balance Sheet		Income Statement			
Current Assets	1,266,859,000	Total Charges	8,366,605,643		
Fixed Assets	1,794,501,000	Contract Allowance	4,955,621,874		
Other Assets	967,919,000	Operating Revenue	3,410,983,769		
Total Assets	4,029,279,000	Operating Expense	3,457,134,484		
Current Liabilities	706,291,000	Operating Margin	-46,150,715		
Long Term Liabilities	1,424,856,000	Other Income	226,202,000		
Total Equity	1,898,132,000	Other Expense	76,010,285		
Total Liab. and Equity	4,029,279,000	Net Profit or Loss	104,041,000		
050441 STANFORD HOSPITAL				Nonprofit - Other	
300 PASTEUR DRIVE		8/31/2011 365 Days Amended		General Short Term	
STANFORD, CA 94305				CR Beds 436 POS Beds 611	
SANTA CLARA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	81.0%
				Length of Stay	5.3
				Average Wages	47.38
				72.1%	Medicare Part A 11.8%
				27.9%	Medicare Part B 4.3%
				95.0%	Current Ratio 1.6
				5.0%	Days to Collect 156.7
				8.9%	Avg Payment Days 39.6
				0.0%	Depreciation Rate 4.2%
				13.8%	Return on Equity 22.4%
Balance Sheet		Income Statement			
Current Assets	757,182,304	Total Charges	7,555,537,858		
Fixed Assets	678,997,546	Contract Allowance	5,447,205,746		
Other Assets	1,274,748,511	Operating Revenue	2,108,332,112		
Total Assets	2,710,928,361	Operating Expense	2,003,779,701		
Current Liabilities	462,142,865	Operating Margin	104,552,411		
Long Term Liabilities	947,950,322	Other Income	187,082,024		
Total Equity	1,300,835,176	Other Expense	0		
Total Liab. and Equity	2,710,928,363	Net Profit or Loss	291,634,435		

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330059 MONTEFIORE MEDICAL CENTER				Nonprofit - Other	
111 EAST 210TH STREET		12/31/2011 365 Days Amended		General Short Term	
BRONX, NY 10467				CR Beds 1,341 POS Beds 1,491	
BRONX				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	96.1%
				Length of Stay	5.8
				Average Wages	42.43
				68.9%	Medicare Part A 19.8%
				31.1%	Medicare Part B 1.8%
				120.1%	Current Ratio 2.1
				-20.1%	Days to Collect 35.7
				28.1%	Avg Payment Days 37.2
				-0.2%	Depreciation Rate 10.4%
				8.2%	Return on Equity 39.1%
Balance Sheet		Income Statement			
Current Assets	1,069,666,000	Total Charges	6,962,874,120		
Fixed Assets	738,541,000	Contract Allowance	4,798,525,206		
Other Assets	725,007,000	Operating Revenue	2,164,348,914		
Total Assets	2,533,214,000	Operating Expense	2,598,394,215		
Current Liabilities	506,236,000	Operating Margin	-434,045,301		
Long Term Liabilities	1,571,770,000	Other Income	608,267,721		
Total Equity	455,208,000	Other Expense	-3,861,494		
Total Liab. and Equity	2,533,214,000	Net Profit or Loss	178,083,914		
390111 HOSPITAL OF UNIV OF PENNSYLVANIA				Nonprofit - Other	
34TH & SPRUCE STS		6/30/2011 365 Days Settled		General Short Term	
PHILADELPHIA, PA 19104				CR Beds 694 POS Beds 504	
PHILADELPHIA				Key Performance Ind.	
Novitas PA				Occupancy Rate	94.0%
				Length of Stay	6.0
				Average Wages	36.50
				74.2%	Medicare Part A 13.4%
				25.8%	Medicare Part B 3.6%
				91.6%	Current Ratio 5.8
				8.4%	Days to Collect 40.5
				5.6%	Avg Payment Days 14.3
				0.0%	Depreciation Rate 4.6%
				13.9%	Return on Equity 21.7%
Balance Sheet		Income Statement			
Current Assets	587,699,000	Total Charges	6,585,667,000		
Fixed Assets	786,410,000	Contract Allowance	4,888,473,000		
Other Assets	450,069,000	Operating Revenue	1,697,194,000		
Total Assets	1,824,178,000	Operating Expense	1,554,993,000		
Current Liabilities	102,002,000	Operating Margin	142,201,000		
Long Term Liabilities	633,978,000	Other Income	94,322,000		
Total Equity	1,088,198,000	Other Expense	0		
Total Liab. and Equity	1,824,178,000	Net Profit or Loss	236,523,000		

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050454 UCSF MEDICAL CENTER				Nonprofit - Church	
505 PARNASSUS AVE, BOX 0296		6/30/2011 365 Days Amended		General Short Term	
SAN FRANCISCO, CA 94143				CR Beds 660	POS Beds 687
SAN FRANCISCO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.0%
Balance Sheet		Income Statement		Length of Stay	6.5
Current Assets	737,099,000	Total Charges	6,403,148,512	Average Wages	47.40
Fixed Assets	668,632,000	Contract Allowance	4,539,096,081	70.9%	Medicare Part A 12.3%
Other Assets	947,950,000	Operating Revenue	1,864,052,431	29.1%	Medicare Part B 3.8%
Total Assets	2,353,681,000	Operating Expense	1,714,796,257	92.0%	Current Ratio 3.3
Current Liabilities	224,112,000	Operating Margin	149,256,174	8.0%	Days to Collect 65.2
Long Term Liabilities	1,006,065,000	Other Income	93,106,954	5.0%	Avg Payment Days 38.8
Total Equity	1,123,504,000	Other Expense	35,395,834	1.9%	Depreciation Rate 2.5%
Total Liab. and Equity	2,353,681,000	Net Profit or Loss	206,967,294	11.1%	Return on Equity 18.4%
100006 ORLANDO REGIONAL HEALTHCARE				Nonprofit - Other	
1414 S KUHL AVE		9/30/2011 365 Days Reopened		General Short Term	
ORLANDO, FL 32806				CR Beds 1,371	POS Beds 1,600
ORANGE		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	82.9%
Balance Sheet		Income Statement		Length of Stay	4.6
Current Assets	507,210,000	Total Charges	6,189,431,836	Average Wages	26.61
Fixed Assets	769,666,032	Contract Allowance	4,579,296,837	74.0%	Medicare Part A 11.4%
Other Assets	772,231,968	Operating Revenue	1,610,134,999	26.0%	Medicare Part B 2.7%
Total Assets	2,049,108,000	Operating Expense	1,543,036,926	95.8%	Current Ratio 2.2
Current Liabilities	233,809,000	Operating Margin	67,098,073	4.2%	Days to Collect 53.5
Long Term Liabilities	871,506,000	Other Income	71,519,658	4.4%	Avg Payment Days 32.2
Total Equity	943,793,000	Other Expense	10,162,000	0.6%	Depreciation Rate 1.3%
Total Liab. and Equity	2,049,108,000	Net Profit or Loss	128,455,731	8.0%	Return on Equity 13.6%

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220071 MASSACHUSETTS GENERAL HOSPITAL				Nonprofit - Other	
55 FRUIT STREET		9/30/2011 365 Days Reopened		General Short Term	
BOSTON, MA 02114				CR Beds 923	POS Beds 907
SUFFOLK		Key Performance Ind.			
NATIONAL HERITAGE (MASSACHUSETTS)				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	6.0
Current Assets	516,629,000	Total Charges	5,923,358,699	Average Wages	39.11
Fixed Assets	1,613,391,000	Contract Allowance	3,851,728,699	65.0%	Medicare Part A 15.6%
Other Assets	70,626,000	Operating Revenue	2,071,630,000	35.0%	Medicare Part B 5.3%
Total Assets	2,200,646,000	Operating Expense	2,150,935,000	103.8%	Current Ratio 1.4
Current Liabilities	365,968,000	Operating Margin	-79,305,000	-3.8%	Days to Collect 53.8
Long Term Liabilities	649,606,000	Other Income	905,968,000	43.7%	Avg Payment Days 32.9
Total Equity	1,185,072,000	Other Expense	602,750,000	29.1%	Depreciation Rate 0.1%
Total Liab. and Equity	2,200,646,000	Net Profit or Loss	223,913,000	10.8%	Return on Equity 18.9%
390027 TEMPLE UNIVERSITY HOSPITAL				Nonprofit - Other	
3401 NORTH BROAD STREET		6/30/2011 365 Days Audited		General Short Term	
PHILADELPHIA, PA 19140				CR Beds 596	POS Beds 590
PHILADELPHIA		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	66.4%
Balance Sheet		Income Statement		Length of Stay	5.1
Current Assets	326,127,809	Total Charges	5,796,887,087	Average Wages	35.05
Fixed Assets	181,619,516	Contract Allowance	5,011,855,869	86.5%	Medicare Part A 12.8%
Other Assets	51,662,826	Operating Revenue	785,031,218	13.5%	Medicare Part B 2.0%
Total Assets	559,410,151	Operating Expense	786,973,200	100.2%	Current Ratio 3.0
Current Liabilities	110,427,648	Operating Margin	-1,941,982	-0.2%	Days to Collect 520.4
Long Term Liabilities	300,370,448	Other Income	21,804,092	2.8%	Avg Payment Days 22.4
Total Equity	148,612,055	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	559,410,151	Net Profit or Loss	19,862,110	2.5%	Return on Equity 13.4%

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050599 UNIVERSITY OF CALIFORNIA DAVIS MEDICAL CENTER				Government - State	
2315 STOCKTON BOULEVARD		6/30/2011 365 Days Amended		General Short Term	
SACRAMENTO, CA 95817				CR Beds 548	POS Beds 449
SACRAMENTO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	82.0%
				Length of Stay	5.7
				Average Wages	38.74
				78.6%	Medicare Part A 13.9%
				21.4%	Medicare Part B 3.9%
				96.1%	Current Ratio 1.8
				3.9%	Days to Collect 545.4
				6.5%	Avg Payment Days 33.0
				0.9%	Depreciation Rate 2.8%
				9.5%	Return on Equity 12.4%
Balance Sheet		Income Statement			
Current Assets	400,978,060	Total Charges	5,772,670,937		
Fixed Assets	1,052,603,998	Contract Allowance	4,538,064,863		
Other Assets	85,794,096	Operating Revenue	1,234,606,074		
Total Assets	1,539,376,154	Operating Expense	1,186,268,341		
Current Liabilities	227,301,505	Operating Margin	48,337,733		
Long Term Liabilities	365,927,664	Other Income	79,935,680		
Total Equity	946,146,985	Other Expense	10,644,484		
Total Liab. and Equity	1,539,376,154	Net Profit or Loss	117,628,929		
150056 INDIANA UNIVERSITY HEALTH				Nonprofit - Other	
1701 N SENATE BLVD		12/31/2011 365 Days Audited		General Short Term	
INDIANAPOLIS, IN 46206				CR Beds 1,416	POS Beds 1,496
MARION		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.4%
				Length of Stay	6.1
				Average Wages	28.58
				61.8%	Medicare Part A 13.6%
				38.2%	Medicare Part B 3.0%
				114.2%	Current Ratio 1.0
				-14.2%	Days to Collect 264.7
				27.2%	Avg Payment Days 115.0
				4.8%	Depreciation Rate 1.2%
				8.1%	Return on Equity 11.5%
Balance Sheet		Income Statement			
Current Assets	769,867,000	Total Charges	5,366,472,237		
Fixed Assets	1,535,977,000	Contract Allowance	3,315,051,059		
Other Assets	10,044,000	Operating Revenue	2,051,421,178		
Total Assets	2,315,888,000	Operating Expense	2,343,098,850		
Current Liabilities	757,905,000	Operating Margin	-291,677,672		
Long Term Liabilities	104,688,000	Other Income	557,279,000		
Total Equity	1,453,295,000	Other Expense	98,808,087		
Total Liab. and Equity	2,315,888,000	Net Profit or Loss	166,793,241		

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310001 HACKENSACK UNIVERSITY MEDICAL CENTER				Nonprofit - Other	
30 PROSPECT AVE		12/31/2011 365 Days Reopened		General Short Term	
HACKENSACK, NJ 07601				CR Beds 675	POS Beds 670
BERGEN		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	87.7%
Balance Sheet		Income Statement		Length of Stay	4.6
Current Assets	679,600,397	Total Charges	5,200,083,556	Average Wages	38.48
Fixed Assets	581,644,859	Contract Allowance	4,001,209,209	76.9%	Medicare Part A 16.3%
Other Assets	194,174,274	Operating Revenue	1,198,874,347	23.1%	Medicare Part B 5.2%
Total Assets	1,455,419,530	Operating Expense	1,288,465,751	107.5%	Current Ratio 4.1
Current Liabilities	167,736,190	Operating Margin	-89,591,404	-7.5%	Days to Collect 72.6
Long Term Liabilities	778,151,702	Other Income	136,670,165	11.4%	Avg Payment Days 16.4
Total Equity	509,531,638	Other Expense	0	0.0%	Depreciation Rate 7.4%
Total Liab. and Equity	1,455,419,530	Net Profit or Loss	47,078,761	3.9%	Return on Equity 9.2%
440039 VANDERBILT UNIVERSITY HOSPITAL				Nonprofit - Other	
1161 21ST AVENUE SOUTH		6/30/2011 365 Days Audited		General Short Term	
NASHVILLE, TN 37232				CR Beds 797	POS Beds 864
DAVIDSON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	87.7%
Balance Sheet		Income Statement		Length of Stay	5.7
Current Assets	594,357,065	Total Charges	5,127,541,595	Average Wages	27.80
Fixed Assets	599,301,194	Contract Allowance	3,370,690,675	65.7%	Medicare Part A 11.1%
Other Assets	34,823,274	Operating Revenue	1,756,850,920	34.3%	Medicare Part B 3.4%
Total Assets	1,228,481,533	Operating Expense	1,657,593,802	94.4%	Current Ratio 2.5
Current Liabilities	234,645,752	Operating Margin	99,257,118	5.6%	Days to Collect 65.3
Long Term Liabilities	695,597,794	Other Income	16,691,930	1.0%	Avg Payment Days 19.3
Total Equity	298,237,987	Other Expense	768,870	0.0%	Depreciation Rate 8.6%
Total Liab. and Equity	1,228,481,533	Net Profit or Loss	115,180,178	6.6%	Return on Equity 38.6%

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390180 CROZER CHESTER MEDICAL CENTER				Nonprofit - Other		
ONE MEDICAL CENTER BOULEVARD		6/30/2011 365 Days Reopened		General Short Term		
UPLAND, PA 19013				CR Beds 485	POS Beds 499	
DELAWARE		Key Performance Ind.				
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	66.1%	
Balance Sheet		Income Statement		Length of Stay	4.6	
Current Assets	214,894,000	Total Charges	4,849,963,000	Average Wages	32.17	
Fixed Assets	122,217,000	Contract Allowance	4,328,746,000	89.3% Medicare Part A	15.3%	
Other Assets	69,721,000	Operating Revenue	521,217,000	10.7% Medicare Part B	3.4%	
Total Assets	406,832,000	Operating Expense	578,793,036	111.0%	Current Ratio	2.3
Current Liabilities	93,744,000	Operating Margin	-57,576,036	-11.0%	Days to Collect	57.2
Long Term Liabilities	286,617,000	Other Income	22,132,000	4.2%	Avg Payment Days	33.9
Total Equity	26,471,000	Other Expense	0	0.0%	Depreciation Rate	2.8%
Total Liab. and Equity	406,832,000	Net Profit or Loss	(35,444,036)	-6.8%	Return on Equity	-133.9%
330214 NYU HOSPITALS CENTER				Nonprofit - Other		
550 FIRST AVENUE		12/31/2011 365 Days Submitted		General Short Term		
NEW YORK, NY 10016				CR Beds 636	POS Beds 1,069	
NEW YORK		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.9%	
Balance Sheet		Income Statement		Length of Stay	5.2	
Current Assets	707,826,000	Total Charges	4,831,767,436	Average Wages	40.00	
Fixed Assets	879,228,000	Contract Allowance	3,164,484,469	65.5% Medicare Part A	13.3%	
Other Assets	207,413,000	Operating Revenue	1,667,282,967	34.5% Medicare Part B	3.6%	
Total Assets	1,794,467,000	Operating Expense	1,614,747,629	96.8%	Current Ratio	2.4
Current Liabilities	300,196,000	Operating Margin	52,535,338	3.2%	Days to Collect	52.0
Long Term Liabilities	979,227,000	Other Income	98,686,662	5.9%	Avg Payment Days	36.2
Total Equity	515,044,000	Other Expense	56,828,000	3.4%	Depreciation Rate	5.3%
Total Liab. and Equity	1,794,467,000	Net Profit or Loss	94,394,000	5.7%	Return on Equity	18.3%

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Sample Hospital reports from the Halmanac.com website.

220110 BRIGHAM AND WOMEN'S HOSPITAL				Nonprofit - Other	
75 FRANCIS STREET		9/30/2011 365 Days Settled		General Short Term	
BOSTON, MA 02115				CR Beds 763	POS Beds 663
SUFFOLK		Key Performance Ind.			
NATIONAL HERITAGE (MASSACHUSETTS)				Occupancy Rate	94.8%
Balance Sheet		Income Statement		Length of Stay	5.9
Current Assets	489,329,000	Total Charges	4,813,924,269	Average Wages	39.17
Fixed Assets	986,665,156	Contract Allowance	3,207,507,000	66.6% Medicare Part A	17.3%
Other Assets	205,205,000	Operating Revenue	1,606,417,269	33.4% Medicare Part B	3.0%
Total Assets	1,681,199,156	Operating Expense	2,194,795,701	136.6% Current Ratio	1.4
Current Liabilities	348,961,000	Operating Margin	-588,378,432	-36.6% Days to Collect	47.2
Long Term Liabilities	956,117,000	Other Income	711,479,000	44.3% Avg Payment Days	31.4
Total Equity	376,121,000	Other Expense	1,140,000	0.1% Depreciation Rate	1.1%
Total Liab. and Equity	1,681,199,000	Net Profit or Loss	121,960,568	7.6% Return on Equity	32.4%
100128 TAMPA GENERAL HOSPITAL				Nonprofit - Other	
1 TAMPA GENERAL CIRCLE		9/30/2011 365 Days Amended		General Short Term	
TAMPA, FL 33606				CR Beds 857	POS Beds 877
HILLSBOROUGH		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	78.6%
Balance Sheet		Income Statement		Length of Stay	5.8
Current Assets	247,087,669	Total Charges	4,801,248,009	Average Wages	29.19
Fixed Assets	445,751,659	Contract Allowance	3,779,922,616	78.7% Medicare Part A	19.4%
Other Assets	483,716,995	Operating Revenue	1,021,325,393	21.3% Medicare Part B	2.5%
Total Assets	1,176,556,323	Operating Expense	1,076,718,806	105.4% Current Ratio	1.1
Current Liabilities	225,424,473	Operating Margin	-55,393,413	-5.4% Days to Collect	49.0
Long Term Liabilities	532,940,797	Other Income	82,145,464	8.0% Avg Payment Days	54.2
Total Equity	418,191,053	Other Expense	3,822,721	0.4% Depreciation Rate	3.9%
Total Liab. and Equity	1,176,556,323	Net Profit or Loss	22,929,330	2.2% Return on Equity	5.5%

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450388 METHODIST HOSPITAL				Proprietary - Corporation	
7700 FLOYD CURL DR		6/30/2011 365 Days Amended		General Short Term	
SAN ANTONIO, TX 78229				CR Beds 1,492 POS Beds 1,733	
BEXAR				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.0%
				Length of Stay	5.1
				Average Wages	27.75
				73.7%	Medicare Part A 20.6%
				26.3%	Medicare Part B 3.3%
				85.2%	Current Ratio 4.0
				14.8%	Days to Collect 121.3
				1.0%	Avg Payment Days 17.9
				0.0%	Depreciation Rate 2.8%
				15.7%	Return on Equity 14.0%
<hr/>					
360085 OHIO STATE UNIVERSITY HOSPITALS				Government - State	
410 WEST 10TH AVENUE		6/30/2011 365 Days Amended		General Short Term	
COLUMBUS, OH 43210				CR Beds 827 POS Beds 971	
FRANKLIN				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.9%
				Length of Stay	5.0
				Average Wages	29.71
				70.4%	Medicare Part A 12.9%
				29.6%	Medicare Part B 1.8%
				102.5%	Current Ratio 1.5
				-2.5%	Days to Collect 32.1
				4.8%	Avg Payment Days 29.0
				4.3%	Depreciation Rate 2.8%
				-2.0%	Return on Equity -20.1%

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Sample Hospital reports from the Halmanac.com website.

390174 THOMAS JEFFERSON UNIVERSITY HOSPITAL				Nonprofit - Other	
111 SOUTH 11TH STREET		6/30/2011 365 Days Submitted		General Short Term	
PHILADELPHIA, PA 19107				CR Beds 839	POS Beds 743
PHILADELPHIA		Key Performance Ind.			
Novitas PA				Occupancy Rate	78.2%
Balance Sheet		Income Statement		Length of Stay	5.4
Current Assets	433,509,074	Total Charges	4,560,248,564	Average Wages	30.88
Fixed Assets	519,166,378	Contract Allowance	3,230,071,237	70.8%	Medicare Part A 17.7%
Other Assets	338,529,397	Operating Revenue	1,330,177,327	29.2%	Medicare Part B 2.9%
Total Assets	1,291,204,849	Operating Expense	1,355,055,951	101.9%	Current Ratio 2.2
Current Liabilities	197,772,560	Operating Margin	-24,878,624	-1.9%	Days to Collect 48.1
Long Term Liabilities	540,129,419	Other Income	80,797,101	6.1%	Avg Payment Days 32.0
Total Equity	553,302,870	Other Expense	0	0.0%	Depreciation Rate 2.4%
Total Liab. and Equity	1,291,204,849	Net Profit or Loss	55,918,477	4.2%	Return on Equity 10.1%
050327 LOMA LINDA UNIVERSITY MEDICAL CENTER				Nonprofit - Church	
11234 ANDERSON ST		12/31/2011 365 Days Submitted		General Short Term	
LOMA LINDA, CA 92354				CR Beds 793	POS Beds 822
SAN BERNARDINO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	68.0%
Balance Sheet		Income Statement		Length of Stay	6.3
Current Assets	546,201,543	Total Charges	4,484,915,752	Average Wages	32.19
Fixed Assets	563,888,119	Contract Allowance	3,411,529,873	76.1%	Medicare Part A 12.6%
Other Assets	111,158,671	Operating Revenue	1,073,385,879	23.9%	Medicare Part B 4.9%
Total Assets	1,221,248,333	Operating Expense	1,072,747,690	99.9%	Current Ratio 2.2
Current Liabilities	244,455,000	Operating Margin	638,189	0.1%	Days to Collect 68.4
Long Term Liabilities	471,500,000	Other Income	125,870,333	11.7%	Avg Payment Days 22.6
Total Equity	505,293,333	Other Expense	100,398,517	9.4%	Depreciation Rate 2.2%
Total Liab. and Equity	1,221,248,333	Net Profit or Loss	26,110,005	2.4%	Return on Equity 5.2%

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140281 NORTHWESTERN MEMORIAL HOSPITAL				Nonprofit - Other	
251 E HURON ST		8/31/2011 365 Days Settled		General Short Term	
CHICAGO, IL 60611				CR Beds 831	POS Beds 773
COOK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.4%
				Length of Stay	5.1
				Average Wages	34.19
				71.8%	Medicare Part A 17.0%
				28.2%	Medicare Part B 3.7%
				100.8%	Current Ratio 1.2
				-0.8%	Days to Collect 76.2
				22.3%	Avg Payment Days 40.3
				0.0%	Depreciation Rate 3.6%
				21.5%	Return on Equity 14.2%
Balance Sheet		Income Statement			
Current Assets	469,160,687	Total Charges	4,457,363,563		
Fixed Assets	1,035,278,942	Contract Allowance	3,202,442,438		
Other Assets	1,822,645,992	Operating Revenue	1,254,921,125		
Total Assets	3,327,085,621	Operating Expense	1,265,151,889		
Current Liabilities	393,566,965	Operating Margin	-10,230,764		
Long Term Liabilities	1,031,931,796	Other Income	280,289,726		
Total Equity	1,901,586,860	Other Expense	0		
Total Liab. and Equity	3,327,085,621	Net Profit or Loss	270,058,962		
070022 YALE-NEW HAVEN HOSPITAL				Nonprofit - Other	
20 YORK ST		9/30/2011 365 Days Settled		General Short Term	
NEW HAVEN, CT 06504				CR Beds 805	POS Beds 874
NEW HAVEN		Key Performance Ind.			
NATIONAL GOVT SERVICES (CONNECTICUT)				Occupancy Rate	93.4%
				Length of Stay	5.5
				Average Wages	37.32
				67.5%	Medicare Part A 18.4%
				32.5%	Medicare Part B 3.4%
				99.6%	Current Ratio 2.6
				0.4%	Days to Collect 84.6
				5.0%	Avg Payment Days 40.3
				0.8%	Depreciation Rate 1.9%
				4.7%	Return on Equity 11.1%
Balance Sheet		Income Statement			
Current Assets	751,865,667	Total Charges	4,443,296,446		
Fixed Assets	824,528,164	Contract Allowance	3,001,239,144		
Other Assets	351,701,309	Operating Revenue	1,442,057,302		
Total Assets	1,928,095,140	Operating Expense	1,435,806,549		
Current Liabilities	292,706,560	Operating Margin	6,250,753		
Long Term Liabilities	1,030,771,580	Other Income	72,641,355		
Total Equity	604,617,000	Other Expense	11,730,108		
Total Liab. and Equity	1,928,095,140	Net Profit or Loss	67,162,000		

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230046 UNIVERSITY OF MICHIGAN HEALTH SYSTEM				Government - Other	
1500 E MEDICAL CENTER DRIVE, SPC 5474		6/30/2011 365 Days Audited		General Short Term	
ANN ARBOR, MI 48109				CR Beds 825 POS Beds 800	
WASHTENAW		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.4%
				Length of Stay	6.0
				Average Wages	28.16
				Medicare Part A	13.6%
				Medicare Part B	5.3%
				Current Ratio	1.2
				Days to Collect	37.8
				Avg Payment Days	30.0
				Depreciation Rate	0.0%
				Return on Equity	14.6%
<hr/>					
330106 NORTH SHORE UNIVERSITY HOSPITAL				Nonprofit - Other	
300 COMMUNITY DRIVE		12/31/2011 365 Days Amended		General Short Term	
MANHASSET, NY 11030				CR Beds 777 POS Beds 812	
NASSAU		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	99.5%
				Length of Stay	5.7
				Average Wages	46.15
				Medicare Part A	20.4%
				Medicare Part B	2.6%
				Current Ratio	2.1
				Days to Collect	45.0
				Avg Payment Days	50.3
				Depreciation Rate	5.4%
				Return on Equity	18.7%

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340030 DUKE UNIVERSITY HOSPITAL				Nonprofit - Other	
PO BOX 3708 DUMC ERWIN RD		6/30/2011 365 Days Amended		General Short Term	
DURHAM, NC 27710				CR Beds 796	POS Beds 1,019
DURHAM		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	6.7
Current Assets	274,282,957	Total Charges	4,365,975,589	Average Wages	30.85
Fixed Assets	609,797,567	Contract Allowance	2,828,696,709	64.8% Medicare Part A	17.6%
Other Assets	4,538,995	Operating Revenue	1,537,278,880	35.2% Medicare Part B	5.8%
Total Assets	888,619,519	Operating Expense	1,417,782,336	92.2% Current Ratio	1.9
Current Liabilities	141,653,160	Operating Margin	119,496,544	7.8% Days to Collect	241.7
Long Term Liabilities	3,448,146	Other Income	43,833,209	2.9% Avg Payment Days	27.5
Total Equity	743,518,213	Other Expense	0	0.0% Depreciation Rate	2.0%
Total Liab. and Equity	888,619,519	Net Profit or Loss	163,329,753	10.6% Return on Equity	22.0%
450076 UNIVERSITY OF TEXAS M D ANDERSON CANCER CENTER,THE				Government - State	
1515 HOLCOMBE BLVD		8/31/2011 365 Days Reopened		Cancer	
HOUSTON, TX 77030				CR Beds 607	POS Beds 467
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	81.2%
Balance Sheet		Income Statement		Length of Stay	7.1
Current Assets	597,656,468	Total Charges	4,326,313,430	Average Wages	
Fixed Assets	0	Contract Allowance	2,049,649,140	47.4% Medicare Part A	0.0%
Other Assets	767,893,419	Operating Revenue	2,276,664,290	52.6% Medicare Part B	9.2%
Total Assets	1,365,549,887	Operating Expense	2,267,675,516	99.6% Current Ratio	1.3
Current Liabilities	447,027,816	Operating Margin	8,988,774	0.4% Days to Collect	82.0
Long Term Liabilities	25,715,787	Other Income	376,900,480	16.6% Avg Payment Days	45.6
Total Equity	892,806,284	Other Expense	1,555,044	0.1% Depreciation Rate	0.0%
Total Liab. and Equity	1,365,549,887	Net Profit or Loss	384,334,210	16.9% Return on Equity	43.0%

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180088 NORTON HOSPITALS, INC				Nonprofit - Other	
200 EAST CHESTNUT STREET		12/31/2011 365 Days Reopened		General Short Term	
LOUISVILLE, KY 40202				CR Beds 1,252 POS Beds 1,730	
JEFFERSON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.5%
				Length of Stay	5.5
				Average Wages	28.39
				66.8% Medicare Part A	13.9%
				33.2% Medicare Part B	4.5%
				89.0% Current Ratio	3.7
				11.0% Days to Collect	259.3
				1.1% Avg Payment Days	12.0
				0.0% Depreciation Rate	2.7%
				12.1% Return on Equity	18.6%
<hr/>					
450358 METHODIST HOSPITAL, THE				Nonprofit - Other	
6565 FANNIN		12/31/2011 365 Days Settled		General Short Term	
HOUSTON, TX 77030				CR Beds 829 POS Beds 1,299	
HARRIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	66.9%
				Length of Stay	5.9
				Average Wages	28.59
				71.1% Medicare Part A	19.8%
				28.9% Medicare Part B	4.3%
				95.7% Current Ratio	1.7
				4.3% Days to Collect	154.4
				4.6% Avg Payment Days	75.4
				0.0% Depreciation Rate	2.3%
				8.9% Return on Equity	3.7%

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440049 METHODIST HEALTHCARE MEMPHIS HOSPITALS				Nonprofit - Church	
1265 UNION AVE SUITE 700		12/31/2011 365 Days Audited		General Short Term	
MEMPHIS, TN 38104				CR Beds 1,318 POS Beds 1,537	
SHELBY				Key Performance Ind.	
BLUE CROSS (MISSISSIPPI)				Occupancy Rate	70.5%
				Length of Stay	5.5
				Average Wages	27.25
				71.8% Medicare Part A	21.0%
				28.2% Medicare Part B	3.6%
				95.3% Current Ratio	1.7
				4.7% Days to Collect	275.2
				1.4% Avg Payment Days	29.7
				0.0% Depreciation Rate	1.0%
				6.1% Return on Equity	8.8%
Balance Sheet		Income Statement			
Current Assets	160,775,231	Total Charges	4,147,785,037		
Fixed Assets	733,522,177	Contract Allowance	2,978,587,830		
Other Assets	12,731,782	Operating Revenue	1,169,197,207		
Total Assets	907,029,190	Operating Expense	1,114,773,049		
Current Liabilities	92,871,466	Operating Margin	54,424,158		
Long Term Liabilities	2,451,917	Other Income	16,914,062		
Total Equity	811,705,807	Other Expense	0		
Total Liab. and Equity	907,029,190	Net Profit or Loss	71,338,220		
100022 JACKSON MEMORIAL HOSPITAL				Government - County	
1611 NW 12TH AVE		9/30/2011 365 Days Audited		General Short Term	
MIAMI, FL 33136				CR Beds 1,494 POS Beds 2,079	
BLUE CROSS (FLORIDA)				Key Performance Ind.	
				Occupancy Rate	68.6%
				Length of Stay	7.1
				Average Wages	31.71
				74.7% Medicare Part A	18.2%
				25.3% Medicare Part B	1.3%
				180.3% Current Ratio	0.9
				-80.3% Days to Collect	571.3
				79.4% Avg Payment Days	59.1
				0.2% Depreciation Rate	2.2%
				-1.1% Return on Equity	-10.8%
Balance Sheet		Income Statement			
Current Assets	603,924,344	Total Charges	4,139,124,229		
Fixed Assets	453,520,707	Contract Allowance	3,090,875,008		
Other Assets	147,765,874	Operating Revenue	1,048,249,221		
Total Assets	1,205,210,925	Operating Expense	1,890,252,509		
Current Liabilities	660,778,780	Operating Margin	-842,003,288		
Long Term Liabilities	438,592,920	Other Income	832,692,096		
Total Equity	105,839,225	Other Expense	2,134,252		
Total Liab. and Equity	1,205,210,925	Net Profit or Loss	(11,445,444)		

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390133 LEHIGH VALLEY HOSPITAL				Nonprofit - Other		
PO BOX 689		6/30/2011 365 Days Submitted		General Short Term		
ALLENTOWN, PA 18105				CR Beds 733	POS Beds 498	
LEHIGH		Key Performance Ind.				
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	77.1%	
				Length of Stay	5.1	
Balance Sheet		Income Statement		Average Wages	27.66	
Current Assets	142,788,663	Total Charges	3,894,891,960	75.2%	Medicare Part A	18.0%
Fixed Assets	438,799,211	Contract Allowance	2,927,656,852	24.8%	Medicare Part B	3.7%
Other Assets	754,422,367	Operating Revenue	967,235,108	98.7%	Current Ratio	1.6
Total Assets	1,336,010,241	Operating Expense	954,661,000	1.3%	Days to Collect	291.7
Current Liabilities	86,796,362	Operating Margin	12,574,108	15.7%	Avg Payment Days	23.3
Long Term Liabilities	558,230,596	Other Income	152,309,886	0.0%	Depreciation Rate	3.2%
Total Equity	690,983,283	Other Expense	400,843	17.0%	Return on Equity	23.8%
Total Liab. and Equity	1,336,010,241	Net Profit or Loss	164,483,151			
230053 HENRY FORD HOSPITAL				Nonprofit - Other		
2799 W GRAND BLVD		12/31/2011 365 Days Amended		General Short Term		
DETROIT, MI 48202				CR Beds 782	POS Beds 903	
WAYNE		Key Performance Ind.				
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.8%	
				Length of Stay	5.6	
Balance Sheet		Income Statement		Average Wages	37.40	
Current Assets	417,526,000	Total Charges	3,783,981,424	54.7%	Medicare Part A	12.3%
Fixed Assets	846,191,000	Contract Allowance	2,068,152,437	45.3%	Medicare Part B	4.3%
Other Assets	413,074,000	Operating Revenue	1,715,828,987	103.1%	Current Ratio	1.2
Total Assets	1,676,791,000	Operating Expense	1,769,775,850	-3.1%	Days to Collect	32.1
Current Liabilities	335,075,000	Operating Margin	-53,946,863	5.1%	Avg Payment Days	17.3
Long Term Liabilities	990,559,000	Other Income	88,330,544	0.0%	Depreciation Rate	0.0%
Total Equity	351,157,000	Other Expense	0	2.0%	Return on Equity	9.8%
Total Liab. and Equity	1,676,791,000	Net Profit or Loss	34,383,681			

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450058 BAPTIST MEDICAL CENTER				Nonprofit - Church	
111 DALLAS STREET		6/30/2011 365 Days Reopened		General Short Term	
SAN ANTONIO, TX 78205				CR Beds 1,343 POS Beds 1,736	
BEXAR				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	58.3%
				Length of Stay	4.6
				Average Wages	27.85
				74.9%	Medicare Part A 17.7%
				25.1%	Medicare Part B 2.4%
				90.0%	Current Ratio 2.9
				10.0%	Days to Collect 47.7
				2.7%	Avg Payment Days 16.6
				0.0%	Depreciation Rate 5.6%
				12.7%	Return on Equity 18.8%
<hr/>					
010033 UNIVERSITY OF ALABAMA HOSPITAL				Government - State	
619 SOUTH 19TH STREET		9/30/2011 365 Days Submitted		General Short Term	
BIRMINGHAM, AL 35233				CR Beds 992 POS Beds 1,127	
JEFFERSON				Key Performance Ind.	
BLUE CROSS (ALABAMA)				Occupancy Rate	72.5%
				Length of Stay	6.3
				Average Wages	25.48
				67.1%	Medicare Part A 16.8%
				32.9%	Medicare Part B 3.3%
				100.4%	Current Ratio 3.5
				-0.4%	Days to Collect 39.9
				9.2%	Avg Payment Days 18.3
				5.0%	Depreciation Rate 0.0%
				3.7%	Return on Equity 5.8%

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Sample Hospital reports from the Halmanac.com website.

340113 CAROLINAS MEDICAL CENTER/BEHAV HEALTH				Government - District	
1000 BLYTHE BLVD		12/31/2011 365 Days Settled		General Short Term	
CHARLOTTE, NC 28203				CR Beds 786	POS Beds 843
MECKLENBURG		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	91.6%
				Length of Stay	5.7
				Average Wages	32.33
				Medicare Part A	15.9%
				Medicare Part B	3.8%
				Current Ratio	5.9
				Days to Collect	160.1
				Avg Payment Days	1.4
				Depreciation Rate	2.5%
				Return on Equity	4.0%
Balance Sheet		Income Statement			
Current Assets	360,259,201	Total Charges	3,739,739,623		
Fixed Assets	563,125,849	Contract Allowance	2,475,624,275	66.2%	
Other Assets	1,570,054,729	Operating Revenue	1,264,115,348	33.8%	
Total Assets	2,493,439,779	Operating Expense	1,371,360,414	108.5%	
Current Liabilities	60,912,095	Operating Margin	-107,245,066	-8.5%	
Long Term Liabilities	3,519,532	Other Income	203,417,139	16.1%	
Total Equity	2,429,008,152	Other Expense	1,705	0.0%	
Total Liab. and Equity	2,493,439,779	Net Profit or Loss	96,170,368	7.6%	
330195 LONG ISLAND JEWISH MEDICAL CENTER				Nonprofit - Other	
270 - 05 76TH AVENUE		12/31/2011 365 Days Amended		General Short Term	
NEW HYDE PARK, NY 11040				CR Beds 641	POS Beds 880
NASSAU		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.2%
				Length of Stay	5.1
				Average Wages	44.44
				Medicare Part A	15.3%
				Medicare Part B	4.0%
				Current Ratio	1.4
				Days to Collect	87.9
				Avg Payment Days	58.5
				Depreciation Rate	3.5%
				Return on Equity	10.8%
Balance Sheet		Income Statement			
Current Assets	568,467,000	Total Charges	3,690,053,912		
Fixed Assets	890,992,000	Contract Allowance	2,501,112,048	67.8%	
Other Assets	518,685,000	Operating Revenue	1,188,941,864	32.2%	
Total Assets	1,978,144,000	Operating Expense	1,402,131,349	117.9%	
Current Liabilities	413,765,000	Operating Margin	-213,189,485	-17.9%	
Long Term Liabilities	1,150,287,000	Other Income	258,113,485	21.7%	
Total Equity	414,092,000	Other Expense	0	0.0%	
Total Liab. and Equity	1,978,144,000	Net Profit or Loss	44,924,000	3.8%	

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Sample Hospital reports from the Halmanac.com website.

330024 MOUNT SINAI HOSPITAL				Nonprofit - Other	
ONE GUSTAVE L LEVY PLACE		12/31/2011 365 Days Settled		General Short Term	
NEW YORK, NY 10029				CR Beds 1,032 POS Beds 1,171	
NEW YORK				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.6%
				Length of Stay	5.7
				Average Wages	37.73
				56.4%	Medicare Part A 24.9%
				43.6%	Medicare Part B 3.5%
				98.6%	Current Ratio 3.2
				1.4%	Days to Collect 73.2
				3.4%	Avg Payment Days 45.7
				-2.7%	Depreciation Rate 3.5%
				7.5%	Return on Equity 12.9%
Balance Sheet		Income Statement			
Current Assets	900,344,000	Total Charges	3,660,407,831		
Fixed Assets	477,442,000	Contract Allowance	2,065,880,176		
Other Assets	863,370,000	Operating Revenue	1,594,527,655		
Total Assets	2,241,156,000	Operating Expense	1,572,300,391		
Current Liabilities	282,765,000	Operating Margin	22,227,264		
Long Term Liabilities	1,031,947,000	Other Income	54,685,767		
Total Equity	926,444,000	Other Expense	-42,989,969		
Total Liab. and Equity	2,241,156,000	Net Profit or Loss	119,903,000		
260032 BARNES JEWISH HOSPITAL				Nonprofit - Other	
ONE BARNES-JEWISH HOSPITAL PLAZA		12/31/2011 365 Days Audited		General Short Term	
SAINT LOUIS, MO 63110				CR Beds 1,188 POS Beds 1,737	
SAINT LOUIS CITY				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.5%
				Length of Stay	5.5
				Average Wages	26.63
				58.9%	Medicare Part A 21.7%
				41.1%	Medicare Part B 4.1%
				99.0%	Current Ratio 0.3
				1.0%	Days to Collect 192.2
				6.4%	Avg Payment Days 31.1
				0.0%	Depreciation Rate 0.1%
				7.5%	Return on Equity 7.1%
Balance Sheet		Income Statement			
Current Assets	269,545,100	Total Charges	3,636,957,033		
Fixed Assets	736,780,094	Contract Allowance	2,141,789,257		
Other Assets	1,569,155,437	Operating Revenue	1,495,167,776		
Total Assets	2,575,480,631	Operating Expense	1,479,747,457		
Current Liabilities	953,635,899	Operating Margin	15,420,319		
Long Term Liabilities	53,829,630	Other Income	96,332,193		
Total Equity	1,568,015,102	Other Expense	0		
Total Liab. and Equity	2,575,480,631	Net Profit or Loss	111,752,512		

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140119 RUSH UNIVERSITY MEDICAL CENTER				Nonprofit - Other	
1653 WEST CONGRESS PARKWAY		6/30/2011 365 Days Settled		General Short Term	
CHICAGO, IL 60612				CR Beds 550	POS Beds 53
COOK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.5%
				Length of Stay	5.2
				Average Wages	35.75
				67.0%	Medicare Part A 15.1%
				33.0%	Medicare Part B 4.1%
				115.2%	Current Ratio 1.9
				-15.2%	Days to Collect 83.1
				24.1%	Avg Payment Days 65.5
				0.0%	Depreciation Rate 0.1%
				8.9%	Return on Equity 14.2%
Balance Sheet		Income Statement			
Current Assets	750,932,206	Total Charges	3,568,837,600		
Fixed Assets	1,187,177,788	Contract Allowance	2,390,254,338		
Other Assets	101,122,928	Operating Revenue	1,178,583,262		
Total Assets	2,039,232,922	Operating Expense	1,357,722,395		
Current Liabilities	405,325,920	Operating Margin	-179,139,133		
Long Term Liabilities	896,596,096	Other Income	283,776,199		
Total Equity	737,310,906	Other Expense	0		
Total Liab. and Equity	2,039,232,922	Net Profit or Loss	104,637,066		
390006 GEISINGER MEDICAL CENTER				Nonprofit - Other	
100 NORTH ACADEMY AVENUE		6/30/2011 365 Days Submitted		General Short Term	
DANVILLE, PA 17822				CR Beds 440	POS Beds 352
MONTOUR		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	79.5%
				Length of Stay	4.9
				Average Wages	25.62
				76.6%	Medicare Part A 13.2%
				23.4%	Medicare Part B 4.8%
				93.9%	Current Ratio 1.3
				6.1%	Days to Collect 28.9
				8.5%	Avg Payment Days 35.3
				0.0%	Depreciation Rate 2.7%
				14.6%	Return on Equity 117.9%
Balance Sheet		Income Statement			
Current Assets	119,061,487	Total Charges	3,565,242,028		
Fixed Assets	330,587,564	Contract Allowance	2,729,911,635		
Other Assets	147,592,066	Operating Revenue	835,330,393		
Total Assets	597,241,117	Operating Expense	784,091,153		
Current Liabilities	92,373,905	Operating Margin	51,239,240		
Long Term Liabilities	401,510,338	Other Income	70,603,142		
Total Equity	103,356,874	Other Expense	0		
Total Liab. and Equity	597,241,117	Net Profit or Loss	121,842,382		

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100038 MEMORIAL REGIONAL HOSPITAL				Government - District	
3501 JOHNSON ST		4/30/2011 365 Days Audited		General Short Term	
HOLLYWOOD, FL 33021				CR Beds 868	POS Beds 993
BROWARD		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	58.9%
				Length of Stay	5.1
				Average Wages	37.97
				Medicare Part A	11.2%
				Medicare Part B	2.1%
				Current Ratio	2.7
				Days to Collect	431.8
				Avg Payment Days	36.5
				Depreciation Rate	3.8%
				Return on Equity	-89.7%
Balance Sheet		Income Statement			
Current Assets	1,248,681,542	Total Charges	3,505,292,437		
Fixed Assets	508,681,407	Contract Allowance	2,770,801,622	79.0%	
Other Assets	14,336,802	Operating Revenue	734,490,815	21.0%	
Total Assets	1,771,699,751	Operating Expense	1,420,099,079	193.3%	
Current Liabilities	459,580,134	Operating Margin	-685,608,264	-93.3%	
Long Term Liabilities	656,271,229	Other Income	97,307,170	13.2%	
Total Equity	655,848,388	Other Expense	0	0.0%	
Total Liab. and Equity	1,771,699,751	Net Profit or Loss	(588,301,094)	-80.1%	
310038 ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL				Nonprofit - Other	
ONE ROBERT WOOD JOHNSON PL		12/31/2011 365 Days Reopened		General Short Term	
NEW BRUNSWICK, NJ 08901				CR Beds 610	POS Beds 468
MIDDLESEX		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	83.4%
				Length of Stay	5.6
				Average Wages	36.19
				Medicare Part A	22.8%
				Medicare Part B	5.0%
				Current Ratio	1.4
				Days to Collect	113.0
				Avg Payment Days	41.3
				Depreciation Rate	3.3%
				Return on Equity	2.7%
Balance Sheet		Income Statement			
Current Assets	186,321,705	Total Charges	3,496,204,746		
Fixed Assets	299,601,180	Contract Allowance	2,732,436,590	78.2%	
Other Assets	497,643,338	Operating Revenue	763,768,156	21.8%	
Total Assets	983,566,223	Operating Expense	763,969,013	100.0%	
Current Liabilities	132,554,364	Operating Margin	-200,857	0.0%	
Long Term Liabilities	232,036,291	Other Income	17,092,138	2.2%	
Total Equity	618,975,568	Other Expense	0	0.0%	
Total Liab. and Equity	983,566,223	Net Profit or Loss	16,891,281	2.2%	

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390231 ABINGTON MEMORIAL HOSPITAL				Nonprofit - Other	
1200 OLD YORK ROAD		6/30/2011 365 Days Submitted		General Short Term	
ABINGTON, PA 19001				CR Beds 574 POS Beds 475	
MONTGOMERY				Key Performance Ind.	
Novitas PA				Occupancy Rate	78.2%
Balance Sheet		Income Statement		Length of Stay	4.1
Current Assets	159,862,000	Total Charges	3,495,929,746	Average Wages	34.32
Fixed Assets	426,796,243	Contract Allowance	2,817,816,296	80.6% Medicare Part A	15.7%
Other Assets	115,156,757	Operating Revenue	678,113,450	19.4% Medicare Part B	3.3%
Total Assets	701,815,000	Operating Expense	686,842,194	101.3% Current Ratio	2.1
Current Liabilities	77,976,000	Operating Margin	-8,728,744	-1.3% Days to Collect	77.4
Long Term Liabilities	397,369,000	Other Income	77,880,315	11.5% Avg Payment Days	31.3
Total Equity	226,470,000	Other Expense	34,040,663	5.0% Depreciation Rate	2.6%
Total Liab. and Equity	701,815,000	Net Profit or Loss	35,110,908	5.2% Return on Equity	15.5%
520138 AURORA ST LUKES MEDICAL CENTER				Nonprofit - Other	
2900 W OKLAHOMA AVE		12/31/2011 365 Days Audited		General Short Term	
MILWAUKEE, WI 53215				CR Beds 908 POS Beds 1,213	
MILWAUKEE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	64.2%
Balance Sheet		Income Statement		Length of Stay	5.4
Current Assets	1,021,804,400	Total Charges	3,482,404,934	Average Wages	28.21
Fixed Assets	420,331,816	Contract Allowance	2,295,320,273	65.9% Medicare Part A	17.7%
Other Assets	205,320,886	Operating Revenue	1,187,084,661	34.1% Medicare Part B	4.6%
Total Assets	1,647,457,102	Operating Expense	1,166,990,690	98.3% Current Ratio	2.3
Current Liabilities	450,122,573	Operating Margin	20,093,971	1.7% Days to Collect	95.0
Long Term Liabilities	180,315,889	Other Income	59,182,601	5.0% Avg Payment Days	29.9
Total Equity	1,017,018,640	Other Expense	0	0.0% Depreciation Rate	2.7%
Total Liab. and Equity	1,647,457,102	Net Profit or Loss	79,276,572	6.7% Return on Equity	7.8%

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330154 MEMORIAL HOSPITAL FOR CANCER AND ALLIED DISEASES				Nonprofit - Other	
1275 YORK AVENUE		12/31/2011 365 Days Audited		Cancer	
NEW YORK, NY 10021				CR Beds 470	POS Beds 514
NEW YORK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.2%
Balance Sheet		Income Statement		Length of Stay	5.8
Current Assets	438,368,000	Total Charges	3,471,321,627	Average Wages	
Fixed Assets	968,819,000	Contract Allowance	1,770,663,872	51.0%	Medicare Part A 0.0%
Other Assets	107,528,732	Operating Revenue	1,700,657,755	49.0%	Medicare Part B 11.6%
Total Assets	<u>1,514,715,732</u>	Operating Expense	1,996,627,111	117.4%	Current Ratio 1.3
Current Liabilities	336,791,832	Operating Margin	-295,969,356	-17.4%	Days to Collect 119.2
Long Term Liabilities	734,629,900	Other Income	502,110,289	29.5%	Avg Payment Days 21.2
Total Equity	<u>443,294,000</u>	Other Expense	44,600,933	2.6%	Depreciation Rate 3.4%
Total Liab. and Equity	<u>1,514,715,732</u>	Net Profit or Loss	<u>161,540,000</u>	9.5%	Return on Equity 36.4%
140088 THE UNIVERSITY OF CHICAGO MEDICAL CENTER				Nonprofit - Other	
5841 SOUTH MARYLAND		6/30/2011 365 Days Settled		General Short Term	
CHICAGO, IL 60637				CR Beds 571	POS Beds 633
COOK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	67.3%
Balance Sheet		Income Statement		Length of Stay	6.4
Current Assets	337,081,000	Total Charges	3,471,050,014	Average Wages	32.73
Fixed Assets	893,767,000	Contract Allowance	2,312,060,014	66.6%	Medicare Part A 13.3%
Other Assets	1,070,461,000	Operating Revenue	1,158,990,000	33.4%	Medicare Part B 5.0%
Total Assets	<u>2,301,309,000</u>	Operating Expense	1,152,917,063	99.5%	Current Ratio 2.0
Current Liabilities	164,927,000	Operating Margin	6,072,937	0.5%	Days to Collect 43.6
Long Term Liabilities	971,407,000	Other Income	225,285,000	19.4%	Avg Payment Days 33.5
Total Equity	<u>1,164,975,000</u>	Other Expense	0	0.0%	Depreciation Rate 1.2%
Total Liab. and Equity	<u>2,301,309,000</u>	Net Profit or Loss	<u>231,357,937</u>	20.0%	Return on Equity 19.9%

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100008 BAPTIST HOSPITAL OF MIAMI INC				Nonprofit - Other	
8900 N KENDALL DR		9/30/2011 365 Days Audited		General Short Term	
MIAMI, FL 33176				CR Beds 635 POS Beds 680	
				Key Performance Ind.	
BLUE CROSS (FLORIDA)				Occupancy Rate	83.1%
				Length of Stay	5.2
				Average Wages	30.19
				70.7% Medicare Part A	8.7%
				29.3% Medicare Part B	1.8%
				84.9% Current Ratio	0.9
				15.1% Days to Collect	88.2
				1.3% Avg Payment Days	0.0
				0.0% Depreciation Rate	3.2%
				16.3% Return on Equity	628.2%
<hr/>					
310064 ATLANTICARE REGIONAL MEDICAL CENTER - CITY DIV				Nonprofit - Other	
1925 PACIFIC AVE		12/31/2011 365 Days Audited		General Short Term	
ATLANTIC CITY, NJ 08401				CR Beds 542 POS Beds 263	
				Key Performance Ind.	
ATLANTIC				Occupancy Rate	76.4%
Novitas NJ				Length of Stay	4.8
				Average Wages	34.50
				81.2% Medicare Part A	17.5%
				18.8% Medicare Part B	3.6%
				97.3% Current Ratio	0.7
				2.7% Days to Collect	82.2
				1.4% Avg Payment Days	42.7
				0.0% Depreciation Rate	3.1%
				4.1% Return on Equity	7.4%

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Sample Hospital reports from the Halmanac.com website.

450015 PARKLAND HEALTH AND HOSPITAL SYSTEM				Government - District	
5201 HARRY HINES BLVD		9/30/2011 365 Days Reopened		General Short Term	
DALLAS, TX 75235				CR Beds 743	POS Beds 968
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	78.6%
				Length of Stay	4.6
Balance Sheet		Income Statement			
Current Assets	337,232,936	Total Charges	3,402,445,707	Average Wages	30.65
Fixed Assets	576,542,827	Contract Allowance	2,746,113,215	80.7%	Medicare Part A 9.3%
Other Assets	1,037,676,392	Operating Revenue	656,332,492	19.3%	Medicare Part B 3.9%
Total Assets	<u>1,951,452,155</u>	Operating Expense	1,125,284,816	171.5%	Current Ratio 2.4
Current Liabilities	140,277,625	Operating Margin	-468,952,324	-71.5%	Days to Collect 623.5
Long Term Liabilities	725,797,295	Other Income	541,316,550	82.5%	Avg Payment Days 35.8
Total Equity	<u>1,085,377,235</u>	Other Expense	3	0.0%	Depreciation Rate 1.7%
Total Liab. and Equity	<u>1,951,452,155</u>	Net Profit or Loss	<u>72,364,223</u>	11.0%	Return on Equity 6.7%
050262 RONALD REAGAN UCLA MEDICAL CENTER				Government - State	
757 WESTWOOD PLAZA		6/30/2011 365 Days Amended		General Short Term	
LOS ANGELES, CA 90095				CR Beds 452	POS Beds 668
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	99.0%
				Length of Stay	7.1
Balance Sheet		Income Statement			
Current Assets	975,860,000	Total Charges	3,381,387,778	Average Wages	36.10
Fixed Assets	1,126,280,000	Contract Allowance	2,109,970,000	62.4%	Medicare Part A 15.0%
Other Assets	119,050,000	Operating Revenue	1,271,417,778	37.6%	Medicare Part B 4.1%
Total Assets	<u>2,221,190,000</u>	Operating Expense	1,173,197,778	92.3%	Current Ratio 5.4
Current Liabilities	181,550,000	Operating Margin	98,220,000	7.7%	Days to Collect 94.2
Long Term Liabilities	802,070,000	Other Income	124,220,000	9.8%	Avg Payment Days 47.0
Total Equity	<u>1,237,570,000</u>	Other Expense	0	0.0%	Depreciation Rate 5.6%
Total Liab. and Equity	<u>2,221,190,000</u>	Net Profit or Loss	<u>222,440,000</u>	17.5%	Return on Equity 18.0%

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330169 BETH ISRAEL MEDICAL CENTER				Nonprofit - Other	
FIRST AVENUE AT 16TH STREET		12/31/2011 365 Days Amended		General Short Term	
NEW YORK, NY 10003				CR Beds 920	POS Beds 1,111
NEW YORK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.8%
Balance Sheet		Income Statement		Length of Stay	5.2
Current Assets	374,701,605	Total Charges	3,338,977,123	Average Wages	37.28
Fixed Assets	464,078,036	Contract Allowance	2,210,012,020	66.2%	Medicare Part A 22.2%
Other Assets	153,715,429	Operating Revenue	1,128,965,103	33.8%	Medicare Part B 3.9%
Total Assets	992,495,070	Operating Expense	1,224,788,751	108.5%	Current Ratio 1.3
Current Liabilities	278,563,231	Operating Margin	-95,823,648	-8.5%	Days to Collect 66.0
Long Term Liabilities	401,781,586	Other Income	119,246,091	10.6%	Avg Payment Days 60.8
Total Equity	312,150,253	Other Expense	0	0.0%	Depreciation Rate 12.8%
Total Liab. and Equity	992,495,070	Net Profit or Loss	23,422,443	2.1%	Return on Equity 7.5%
220163 UMASS MEMORIAL MEDICAL CENTER INC				Nonprofit - Other	
55 LAKE AVENUE NORTH		9/30/2011 365 Days Reopened		General Short Term	
WORCESTER, MA 01655				CR Beds 607	POS Beds 325
WORCESTER		Key Performance Ind.			
NATIONAL HERITAGE (MASSACHUSETTS)				Occupancy Rate	91.1%
Balance Sheet		Income Statement		Length of Stay	4.5
Current Assets	368,534,378	Total Charges	3,324,005,087	Average Wages	36.29
Fixed Assets	500,830,147	Contract Allowance	2,122,119,823	63.8%	Medicare Part A 18.3%
Other Assets	267,300,193	Operating Revenue	1,201,885,264	36.2%	Medicare Part B 4.3%
Total Assets	1,136,664,718	Operating Expense	1,320,327,498	109.9%	Current Ratio 1.9
Current Liabilities	191,878,885	Operating Margin	-118,442,234	-9.9%	Days to Collect 262.3
Long Term Liabilities	803,756,866	Other Income	161,294,357	13.4%	Avg Payment Days 40.4
Total Equity	141,028,967	Other Expense	0	0.0%	Depreciation Rate 4.2%
Total Liab. and Equity	1,136,664,718	Net Profit or Loss	42,852,123	3.6%	Return on Equity 30.4%

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230130 WILLIAM BEAUMONT HOSPITAL				Nonprofit - Other	
3601 W THIRTEEN MILE RD		12/31/2011 365 Days Reopened		General Short Term	
ROYAL OAK, MI 48073				CR Beds 986	POS Beds 1,031
OAKLAND		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.7%
Balance Sheet		Income Statement		Length of Stay	4.9
Current Assets	309,816,583	Total Charges	3,305,562,136	Average Wages	29.21
Fixed Assets	654,111,802	Contract Allowance	2,149,027,993	65.0%	Medicare Part A
Other Assets	527,001,556	Operating Revenue	1,156,534,143	35.0%	Medicare Part B
Total Assets	1,490,929,941	Operating Expense	1,126,020,421	97.4%	Current Ratio
Current Liabilities	45,783,228	Operating Margin	30,513,722	2.6%	Days to Collect
Long Term Liabilities	7,648,504	Other Income	25,413,725	2.2%	Avg Payment Days
Total Equity	1,437,498,209	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,490,929,941	Net Profit or Loss	55,927,447	4.8%	Return on Equity
360137 UNIVERSITY HOSPITALS OF CLEVELAND				Nonprofit - Other	
11100 EUCLID AVENUE		12/31/2011 365 Days Amended		General Short Term	
CLEVELAND, OH 44106				CR Beds 536	POS Beds 519
CUYAHOGA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.6%
Balance Sheet		Income Statement		Length of Stay	5.4
Current Assets	261,735,000	Total Charges	3,266,408,985	Average Wages	26.37
Fixed Assets	608,857,000	Contract Allowance	2,015,297,612	61.7%	Medicare Part A
Other Assets	204,896,000	Operating Revenue	1,251,111,373	38.3%	Medicare Part B
Total Assets	1,075,488,000	Operating Expense	1,174,145,822	93.8%	Current Ratio
Current Liabilities	97,601,000	Operating Margin	76,965,551	6.2%	Days to Collect
Long Term Liabilities	98,719,000	Other Income	103,130,725	8.2%	Avg Payment Days
Total Equity	879,168,000	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,075,488,000	Net Profit or Loss	180,096,276	14.4%	Return on Equity

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363302 RAINBOW BABIES AND CHILDRENS HOSP UOC				Nonprofit - Other	
11100 EUCLID AVENUE		12/31/2011 365 Days Settled		Children	
CLEVELAND, OH 44106				CR Beds 224	POS Beds 244
CUYAHOGA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.7%
				Length of Stay	6.9
				Average Wages	
				61.7%	Medicare Part A 0.0%
				38.3%	Medicare Part B 0.0%
				93.8%	Current Ratio 2.7
				6.2%	Days to Collect 99.8
				8.2%	Avg Payment Days 16.2
				0.0%	Depreciation Rate 3.5%
				14.4%	Return on Equity 20.5%
<hr/>					
050100 SHARP MEMORIAL HOSPITAL				Nonprofit - Other	
7901 FROST ST		9/30/2011 365 Days Audited		General Short Term	
SAN DIEGO, CA 92123				CR Beds 783	POS Beds 844
SAN DIEGO		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	54.4%
				Length of Stay	5.1
				Average Wages	37.89
				71.7%	Medicare Part A 8.9%
				28.3%	Medicare Part B 2.3%
				85.4%	Current Ratio 12.4
				14.6%	Days to Collect 211.9
				0.9%	Avg Payment Days 27.2
				0.0%	Depreciation Rate 2.2%
				15.4%	Return on Equity 17.9%

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450054 SCOTT & WHITE MEMORIAL HOSPITAL				Nonprofit - Other	
2401 31ST ST		8/31/2011 365 Days Settled		General Short Term	
TEMPLE, TX 76508				CR Beds 526 POS Beds 634	
BELL		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	76.5%
				Length of Stay	5.1
				Average Wages	38.82
				64.6% Medicare Part A	12.6%
				35.4% Medicare Part B	8.0%
				80.8% Current Ratio	1.5
				19.2% Days to Collect	184.0
				3.8% Avg Payment Days	68.3
				0.0% Depreciation Rate	4.3%
				23.0% Return on Equity	31.2%
<hr/>					
390290 HAHNEMANN UNIVERSITY HOSPITAL				Proprietary - Corporation	
230 NORTH BROAD STREET		12/31/2011 365 Days Settled		General Short Term	
PHILADELPHIA, PA 19102				CR Beds 476 POS Beds 436	
PHILADELPHIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.8%
				Length of Stay	5.9
				Average Wages	34.01
				86.6% Medicare Part A	22.6%
				13.4% Medicare Part B	2.4%
				102.2% Current Ratio	1.9
				-2.2% Days to Collect	365.1
				6.2% Avg Payment Days	27.9
				0.0% Depreciation Rate	3.4%
				4.0% Return on Equity	25.9%

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490112 CJW MEDICAL CENTER				Proprietary - Corporation	
1401 JOHNSTON WILLIS DRIVE		8/31/2011 365 Days Settled		General Short Term	
RICHMOND, VA 23235				CR Beds 601	POS Beds 758
CHESTERFIELD		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	60.9%
Balance Sheet		Income Statement		Length of Stay	5.5
Current Assets	95,864,018	Total Charges	3,167,959,299	Average Wages	30.76
Fixed Assets	163,872,921	Contract Allowance	2,582,776,790	81.5% Medicare Part A	16.0%
Other Assets	30,765,468	Operating Revenue	585,182,509	18.5% Medicare Part B	4.2%
Total Assets	<u>290,502,407</u>	Operating Expense	411,230,624	70.3% Current Ratio	1.2
Current Liabilities	78,361,818	Operating Margin	173,951,885	29.7% Days to Collect	143.1
Long Term Liabilities	-961,944,500	Other Income	2,432,468	0.4% Avg Payment Days	68.1
Total Equity	<u>1,174,085,089</u>	Other Expense	68,613,501	11.7% Depreciation Rate	1.4%
Total Liab. and Equity	<u>290,502,407</u>	Net Profit or Loss	<u>107,770,852</u>	18.4% Return on Equity	9.2%
030024 ST JOSEPH'S HOSPITAL AND MEDICAL CENTER				Nonprofit - Church	
350 WEST THOMAS ROAD		6/30/2011 365 Days Reopened		General Short Term	
PHOENIX, AZ 85013				CR Beds 582	POS Beds 673
MARICOPA		Key Performance Ind.			
NORIDIAN ADMIN SERVICES				Occupancy Rate	80.6%
Balance Sheet		Income Statement		Length of Stay	4.9
Current Assets	515,933,547	Total Charges	3,113,985,773	Average Wages	37.27
Fixed Assets	297,653,776	Contract Allowance	2,223,793,843	71.4% Medicare Part A	10.6%
Other Assets	303,608,597	Operating Revenue	890,191,930	28.6% Medicare Part B	1.7%
Total Assets	<u>1,117,195,920</u>	Operating Expense	925,525,472	104.0% Current Ratio	4.6
Current Liabilities	111,248,249	Operating Margin	-35,333,542	-4.0% Days to Collect	300.2
Long Term Liabilities	158,783,026	Other Income	127,961,982	14.4% Avg Payment Days	27.9
Total Equity	<u>847,164,645</u>	Other Expense	1	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	<u>1,117,195,920</u>	Net Profit or Loss	<u>92,628,439</u>	10.4% Return on Equity	10.9%

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010039 HUNTSVILLE HOSPITAL				Government - Other	
101 SIVLEY RD		6/30/2011 365 Days Audited		General Short Term	
HUNTSVILLE, AL 35801				CR Beds 782 POS Beds 881	
MADISON				Key Performance Ind.	
BLUE CROSS (ALABAMA)				Occupancy Rate	72.8%
Balance Sheet		Income Statement		Length of Stay	4.6
Current Assets	333,774,791	Total Charges	3,112,010,552	Average Wages	27.36
Fixed Assets	379,642,549	Contract Allowance	2,444,231,247	78.5%	Medicare Part A 23.2%
Other Assets	356,664,637	Operating Revenue	667,779,305	21.5%	Medicare Part B 8.1%
Total Assets	<u>1,070,081,977</u>	Operating Expense	666,428,528	99.8%	Current Ratio 1.4
Current Liabilities	235,241,643	Operating Margin	1,350,777	0.2%	Days to Collect 58.0
Long Term Liabilities	168,001,498	Other Income	50,278,075	7.5%	Avg Payment Days 42.5
Total Equity	666,838,836	Other Expense	0	0.0%	Depreciation Rate 2.2%
Total Liab. and Equity	<u>1,070,081,977</u>	Net Profit or Loss	<u>51,628,852</u>	7.7%	Return on Equity 7.7%
450193 ST LUKES EPISCOPAL HOSPITAL				Nonprofit - Church	
6720 BERTNER		12/31/2011 365 Days Reopened		General Short Term	
HOUSTON, TX 77030				CR Beds 691 POS Beds 703	
HARRIS				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	77.0%
Balance Sheet		Income Statement		Length of Stay	6.3
Current Assets	510,493,549	Total Charges	3,110,356,169	Average Wages	33.73
Fixed Assets	315,072,336	Contract Allowance	2,228,756,708	71.7%	Medicare Part A 19.1%
Other Assets	43,861,662	Operating Revenue	881,599,461	28.3%	Medicare Part B 3.7%
Total Assets	<u>869,427,547</u>	Operating Expense	806,484,940	91.5%	Current Ratio 4.3
Current Liabilities	117,459,318	Operating Margin	75,114,521	8.5%	Days to Collect 204.7
Long Term Liabilities	738,018,951	Other Income	2,821,519	0.3%	Avg Payment Days 46.3
Total Equity	13,949,278	Other Expense	108,010,783	12.3%	Depreciation Rate 2.6%
Total Liab. and Equity	<u>869,427,547</u>	Net Profit or Loss	<u>(30,074,743)</u>	-3.4%	Return on Equity -215.6%

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390049 ST LUKE'S HOSPITAL BETHLEHEM				Nonprofit - Other	
801 OSTRUM STREET		6/30/2011 365 Days Submitted		General Short Term	
BETHLEHEM, PA 18015				CR Beds 578	POS Beds 401
NORTHAMPTON		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	65.3%
Balance Sheet		Income Statement		Length of Stay	3.9
Current Assets	236,630,107	Total Charges	3,105,312,101	Average Wages	28.83
Fixed Assets	422,256,497	Contract Allowance	2,473,944,485	79.7% Medicare Part A	18.6%
Other Assets	184,420,618	Operating Revenue	631,367,616	20.3% Medicare Part B	4.8%
Total Assets	843,307,222	Operating Expense	595,023,506	94.2% Current Ratio	1.9
Current Liabilities	126,769,991	Operating Margin	36,344,110	5.8% Days to Collect	102.3
Long Term Liabilities	524,585,224	Other Income	32,466,548	5.1% Avg Payment Days	37.5
Total Equity	191,952,007	Other Expense	30,682,340	4.9% Depreciation Rate	2.1%
Total Liab. and Equity	843,307,222	Net Profit or Loss	38,128,318	6.0% Return on Equity	19.9%
450184 MEMORIAL HERMANN HOSPITAL SYSTEM				Nonprofit - Other	
1635 NORTH LOOP WEST		6/30/2011 365 Days Settled		General Short Term	
HOUSTON, TX 77008				CR Beds 1,087	POS Beds 1,031
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	62.8%
Balance Sheet		Income Statement		Length of Stay	3.9
Current Assets	125,199,238	Total Charges	3,094,193,441	Average Wages	28.73
Fixed Assets	449,706,230	Contract Allowance	1,891,346,495	61.1% Medicare Part A	14.1%
Other Assets	722,260	Operating Revenue	1,202,846,946	38.9% Medicare Part B	3.6%
Total Assets	575,627,728	Operating Expense	946,028,519	78.6% Current Ratio	(0.9)
Current Liabilities	-132,294,366	Operating Margin	256,818,427	21.4% Days to Collect	36.9
Long Term Liabilities	3,874,986	Other Income	11,319,043	0.9% Avg Payment Days	9.8
Total Equity	704,047,108	Other Expense	208,945,973	17.4% Depreciation Rate	3.6%
Total Liab. and Equity	575,627,728	Net Profit or Loss	59,191,497	4.9% Return on Equity	8.4%

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360051 MIAMI VALLEY HOSPITAL				Nonprofit - Other	
ONE WYOMING STREET		12/31/2011 365 Days Reopened		General Short Term	
DAYTON, OH 45409				CR Beds 731	POS Beds 848
MONTGOMERY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.4%
				Length of Stay	5.8
				Average Wages	27.00
				75.2%	Medicare Part A 13.6%
				24.8%	Medicare Part B 2.6%
				97.0%	Current Ratio 6.7
				3.0%	Days to Collect 463.9
				4.9%	Avg Payment Days 39.2
				2.8%	Depreciation Rate 2.6%
				5.1%	Return on Equity 6.7%
Balance Sheet		Income Statement			
Current Assets	651,736,830	Total Charges	3,092,212,082		
Fixed Assets	638,589,427	Contract Allowance	2,324,938,157		
Other Assets	22,622,201	Operating Revenue	767,273,925		
Total Assets	1,312,948,458	Operating Expense	744,432,218		
Current Liabilities	97,653,347	Operating Margin	22,841,707		
Long Term Liabilities	629,654,956	Other Income	37,458,370		
Total Equity	585,640,155	Other Expense	21,267,531		
Total Liab. and Equity	1,312,948,458	Net Profit or Loss	39,032,546		
310022 VIRTUA WEST JERSEY HOSPITALS BERLIN				Nonprofit - Other	
WHITEHORSE PIKE AND TOWNSEND AVENUE		12/31/2011 365 Days Settled		General Short Term	
BERLIN, NJ 08009				CR Beds 618	POS Beds 765
CAMDEN		Key Performance Ind.			
Novitas NJ				Occupancy Rate	75.7%
				Length of Stay	4.3
				Average Wages	31.13
				77.7%	Medicare Part A 14.8%
				22.3%	Medicare Part B 2.2%
				98.1%	Current Ratio 1.3
				1.9%	Days to Collect 41.9
				5.8%	Avg Payment Days 21.0
				0.0%	Depreciation Rate 2.5%
				7.7%	Return on Equity 8.6%
Balance Sheet		Income Statement			
Current Assets	121,210,000	Total Charges	2,997,309,479		
Fixed Assets	746,938,000	Contract Allowance	2,328,236,479		
Other Assets	587,523,000	Operating Revenue	669,073,000		
Total Assets	1,455,671,000	Operating Expense	656,505,126		
Current Liabilities	90,408,000	Operating Margin	12,567,874		
Long Term Liabilities	765,443,000	Other Income	39,044,000		
Total Equity	599,820,000	Other Expense	0		
Total Liab. and Equity	1,455,671,000	Net Profit or Loss	51,611,874		

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090011 WASHINGTON HOSPITAL CENTER				Nonprofit - Other	
110 IRVING ST NW		6/30/2011 365 Days Submitted		General Short Term	
WASHINGTON, DC 20010				CR Beds 724	POS Beds 818
DISTRICT OF COLUMBIA		Key Performance Ind.			
BLUE CROSS (MARYLAND)				Occupancy Rate	83.2%
Balance Sheet		Income Statement		Length of Stay	5.7
Current Assets	172,996,273	Total Charges	2,995,318,096	Average Wages	39.61
Fixed Assets	191,277,808	Contract Allowance	1,891,835,794	63.2%	Medicare Part A 20.7%
Other Assets	59,542,397	Operating Revenue	1,103,482,302	36.8%	Medicare Part B 4.8%
Total Assets	<u>423,816,478</u>	Operating Expense	1,148,489,399	104.1%	Current Ratio 1.2
Current Liabilities	139,127,754	Operating Margin	-45,007,097	-4.1%	Days to Collect 51.6
Long Term Liabilities	48,873,600	Other Income	36,615,841	3.3%	Avg Payment Days 33.8
Total Equity	<u>235,815,124</u>	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	<u>423,816,478</u>	Net Profit or Loss	<u>(8,391,256)</u>	-0.8%	Return on Equity -3.6%
050108 SUTTER GENERAL HOSPITAL				Nonprofit - Other	
2801 L STREET		12/31/2011 365 Days Amended		General Short Term	
SACRAMENTO, CA 95816				CR Beds 654	POS Beds 754
SACRAMENTO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	57.4%
Balance Sheet		Income Statement		Length of Stay	4.5
Current Assets	197,063,534	Total Charges	2,975,609,540	Average Wages	46.34
Fixed Assets	334,890,885	Contract Allowance	2,161,832,957	72.7%	Medicare Part A 15.9%
Other Assets	580,317,321	Operating Revenue	813,776,583	27.3%	Medicare Part B 3.1%
Total Assets	<u>1,112,271,740</u>	Operating Expense	554,061,176	68.1%	Current Ratio 1.3
Current Liabilities	155,378,224	Operating Margin	259,715,407	31.9%	Days to Collect 332.0
Long Term Liabilities	588,916,812	Other Income	8,986,600	1.1%	Avg Payment Days 40.5
Total Equity	<u>367,976,704</u>	Other Expense	0	0.0%	Depreciation Rate 0.8%
Total Liab. and Equity	<u>1,112,271,740</u>	Net Profit or Loss	<u>268,702,007</u>	33.0%	Return on Equity 73.0%

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310019 ST JOSEPH'S REGIONAL MEDICAL CENTER				Nonprofit - Church	
703 MAIN ST		12/31/2011 365 Days Reopened		General Short Term	
PATERSON, NJ 07503				CR Beds 681	POS Beds 566
PASSAIC		Key Performance Ind.			
Novitas NJ				Occupancy Rate	74.0%
Balance Sheet		Income Statement		Length of Stay	4.9
Current Assets	199,248,000	Total Charges	2,958,214,672	Average Wages	32.03
Fixed Assets	307,754,000	Contract Allowance	2,348,820,395	79.4%	Medicare Part A 23.1%
Other Assets	139,590,000	Operating Revenue	609,394,277	20.6%	Medicare Part B 3.8%
Total Assets	646,592,000	Operating Expense	643,318,097	105.6%	Current Ratio 1.6
Current Liabilities	126,952,000	Operating Margin	-33,923,820	-5.6%	Days to Collect 381.9
Long Term Liabilities	379,429,000	Other Income	135,832,100	22.3%	Avg Payment Days 51.7
Total Equity	140,211,000	Other Expense	74,434,280	12.2%	Depreciation Rate 3.6%
Total Liab. and Equity	646,592,000	Net Profit or Loss	27,474,000	4.5%	Return on Equity 19.6%
050180 JOHN MUIR MEDICAL CENTER - WALNUT CREEK CAMPUS				Nonprofit - Other	
1601 YGNACIO VALLEY RD		12/31/2011 365 Days Reopened		General Short Term	
WALNUT CREEK, CA 94598				CR Beds 368	POS Beds 296
CONTRA COSTA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	62.7%
Balance Sheet		Income Statement		Length of Stay	4.3
Current Assets	286,400,759	Total Charges	2,952,733,219	Average Wages	50.13
Fixed Assets	646,796,992	Contract Allowance	2,165,484,657	73.3%	Medicare Part A 11.4%
Other Assets	29,281,403	Operating Revenue	787,248,562	26.7%	Medicare Part B 2.0%
Total Assets	962,479,154	Operating Expense	741,254,858	94.2%	Current Ratio 2.2
Current Liabilities	129,275,463	Operating Margin	45,993,704	5.8%	Days to Collect 478.8
Long Term Liabilities	506,072,646	Other Income	22,740,964	2.9%	Avg Payment Days 25.3
Total Equity	327,131,045	Other Expense	0	0.0%	Depreciation Rate 3.8%
Total Liab. and Equity	962,479,154	Net Profit or Loss	68,734,668	8.7%	Return on Equity 21.0%

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140010 EVANSTON HOSPITAL				Nonprofit - Other	
2650 RIDGE AVE		9/30/2011 365 Days Settled		General Short Term	
EVANSTON, IL 60201				CR Beds 600	POS Beds 466
COOK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.7%
				Length of Stay	4.8
				Average Wages	37.23
				63.7%	Medicare Part A 13.6%
				36.3%	Medicare Part B 8.5%
				104.0%	Current Ratio 0.7
				-4.0%	Days to Collect 78.6
				12.5%	Avg Payment Days 20.6
				3.9%	Depreciation Rate 3.1%
				4.6%	Return on Equity 3.7%
Balance Sheet		Income Statement			
Current Assets	270,137,557	Total Charges	2,924,462,336		
Fixed Assets	755,823,329	Contract Allowance	1,862,757,700		
Other Assets	1,477,450,431	Operating Revenue	1,061,704,636		
Total Assets	2,503,411,317	Operating Expense	1,104,371,737		
Current Liabilities	380,670,921	Operating Margin	-42,667,101		
Long Term Liabilities	806,187,588	Other Income	132,893,451		
Total Equity	1,316,552,808	Other Expense	41,189,254		
Total Liab. and Equity	2,503,411,317	Net Profit or Loss	49,037,096		
450040 COVENANT MEDICAL CENTER				Nonprofit - Church	
3615 19TH STREET		6/30/2011 365 Days Settled		General Short Term	
LUBBOCK, TX 79410				CR Beds 543	POS Beds 405
LUBBOCK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.8%
				Length of Stay	4.4
				Average Wages	29.92
				68.6%	Medicare Part A 12.1%
				31.4%	Medicare Part B 3.2%
				55.7%	Current Ratio (5.7)
				44.3%	Days to Collect 149.2
				1.3%	Avg Payment Days 21.9
				41.0%	Depreciation Rate 7.9%
				4.6%	Return on Equity 10.5%
Balance Sheet		Income Statement			
Current Assets	269,864,149	Total Charges	2,915,895,496		
Fixed Assets	249,313,222	Contract Allowance	2,001,556,452		
Other Assets	25,379,232	Operating Revenue	914,339,044		
Total Assets	544,556,603	Operating Expense	508,940,385		
Current Liabilities	-47,724,465	Operating Margin	405,398,659		
Long Term Liabilities	189,261,728	Other Income	11,965,665		
Total Equity	403,019,340	Other Expense	375,223,737		
Total Liab. and Equity	544,556,603	Net Profit or Loss	42,140,587		

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Sample Hospital reports from the Halmanac.com website.

450068 MEMORIAL HERMANN TEXAS MEDICAL CENTER				Nonprofit - Other	
6411 FANNIN		6/30/2011 365 Days Audited		General Short Term	
HOUSTON, TX 77030				CR Beds 811	POS Beds 908
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	75.4%
				Length of Stay	6.1
				Average Wages	30.47
				64.1% Medicare Part A	13.0%
				35.9% Medicare Part B	1.8%
				86.7% Current Ratio	(0.2)
				13.3% Days to Collect	48.7
				1.6% Avg Payment Days	16.9
				6.7% Depreciation Rate	3.5%
				8.2% Return on Equity	8.4%
Balance Sheet		Income Statement			
Current Assets	150,411,681	Total Charges	2,890,477,661		
Fixed Assets	470,114,462	Contract Allowance	1,852,116,672		
Other Assets	4,058,043	Operating Revenue	1,038,360,989		
Total Assets	624,584,186	Operating Expense	900,113,296		
Current Liabilities	-618,451,661	Operating Margin	138,247,693		
Long Term Liabilities	221,144,884	Other Income	16,517,695		
Total Equity	1,021,890,963	Other Expense	69,284,971		
Total Liab. and Equity	624,584,186	Net Profit or Loss	85,480,417		
500027 SWEDISH MEDICAL CENTER				Nonprofit - Other	
747 BROADWAY		12/31/2011 365 Days Reopened		General Short Term	
SEATTLE, WA 98122				CR Beds 618	POS Beds 697
KING		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.5%
				Length of Stay	4.1
				Average Wages	38.93
				65.8% Medicare Part A	10.8%
				34.2% Medicare Part B	3.3%
				101.3% Current Ratio	1.2
				-1.3% Days to Collect	315.5
				4.9% Avg Payment Days	56.5
				0.0% Depreciation Rate	2.8%
				3.6% Return on Equity	4.3%
Balance Sheet		Income Statement			
Current Assets	286,074,179	Total Charges	2,883,802,110		
Fixed Assets	966,883,043	Contract Allowance	1,896,260,853		
Other Assets	590,004,236	Operating Revenue	987,541,257		
Total Assets	1,842,961,458	Operating Expense	1,000,343,990		
Current Liabilities	236,008,468	Operating Margin	-12,802,733		
Long Term Liabilities	765,582,242	Other Income	48,646,498		
Total Equity	841,370,748	Other Expense	0		
Total Liab. and Equity	1,842,961,458	Net Profit or Loss	35,843,765		

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060024 UNIVERSITY OF COLORADO HOSPITAL ANSCHUTZ INPATIENT				Government - Other	
12605 EAST 16TH AVENUE		6/30/2011 365 Days Reopened		General Short Term	
AURORA, CO 80045				CR Beds 383	POS Beds 568
ADAMS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	83.9%
				Length of Stay	5.3
				Average Wages	32.64
				71.3%	Medicare Part A 12.9%
				28.7%	Medicare Part B 6.0%
				90.0%	Current Ratio 1.3
				10.0%	Days to Collect 274.0
				14.2%	Avg Payment Days 40.2
				0.1%	Depreciation Rate 2.4%
				24.1%	Return on Equity 24.2%
<hr/>					
240080 UNIVERSITY OF MINNESOTA MEDICAL CENTER, FAIRVIEW				Nonprofit - Church	
2450 RIVERSIDE AVENUE		12/31/2011 365 Days Amended		General Short Term	
MINNEAPOLIS, MN 55454				CR Beds 604	POS Beds 981
HENNEPIN		Key Performance Ind.			
NORDIAN (NORTH DAKOTA)				Occupancy Rate	72.0%
				Length of Stay	5.8
				Average Wages	34.88
				59.6%	Medicare Part A 11.2%
				40.4%	Medicare Part B 3.8%
				102.3%	Current Ratio 1.7
				-2.3%	Days to Collect 68.9
				2.6%	Avg Payment Days 40.3
				0.0%	Depreciation Rate 1.8%
				0.3%	Return on Equity 0.8%

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Sample Hospital reports from the Halmanac.com website.

390142 ALBERT EINSTEIN MEDICAL CENTER				Nonprofit - Other	
5501 OLD YORK ROAD		6/30/2011 365 Days Audited		General Short Term	
PHILADELPHIA, PA 19141				CR Beds 438	POS Beds 566
PHILADELPHIA		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	75.7%
				Length of Stay	4.6
				Average Wages	30.14
				76.9%	Medicare Part A 18.7%
				23.1%	Medicare Part B 2.9%
				102.5%	Current Ratio 1.3
				-2.5%	Days to Collect 47.1
				5.8%	Avg Payment Days 30.0
				0.0%	Depreciation Rate 9.6%
				3.4%	Return on Equity 8.0%
Balance Sheet		Income Statement			
Current Assets	160,667,016	Total Charges	2,861,555,954		
Fixed Assets	205,574,779	Contract Allowance	2,201,519,954		
Other Assets	352,077,524	Operating Revenue	660,036,000		
Total Assets	718,319,319	Operating Expense	676,250,573		
Current Liabilities	127,100,412	Operating Margin	-16,214,573		
Long Term Liabilities	314,890,931	Other Income	38,450,296		
Total Equity	276,327,976	Other Expense	0		
Total Liab. and Equity	718,319,319	Net Profit or Loss	22,235,723		
140067 SAINT FRANCIS MEDICAL CENTER				Nonprofit - Church	
530 NE GLEN OAK AVE		9/30/2011 365 Days Settled		General Short Term	
PEORIA, IL 61637				CR Beds 618	POS Beds 730
PEORIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.7%
				Length of Stay	4.8
				Average Wages	30.20
				66.8%	Medicare Part A 14.5%
				33.2%	Medicare Part B 2.7%
				92.5%	Current Ratio 2.4
				7.5%	Days to Collect 363.7
				3.7%	Avg Payment Days 23.4
				0.0%	Depreciation Rate 1.9%
				11.2%	Return on Equity 11.5%
Balance Sheet		Income Statement			
Current Assets	233,313,975	Total Charges	2,844,537,276		
Fixed Assets	500,944,535	Contract Allowance	1,900,307,171		
Other Assets	288,916,809	Operating Revenue	944,230,105		
Total Assets	1,023,175,319	Operating Expense	873,119,044		
Current Liabilities	96,703,615	Operating Margin	71,111,061		
Long Term Liabilities	3,189,614	Other Income	34,895,372		
Total Equity	923,282,090	Other Expense	0		
Total Liab. and Equity	1,023,175,319	Net Profit or Loss	106,006,433		

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010139 BROOKWOOD MEDICAL CENTER				Proprietary - Corporation	
2010 BROOKWOOD MEDICAL CENTER DRIVE		12/31/2011 365 Days Settled		General Short Term	
BIRMINGHAM, AL 35209				CR Beds 468 POS Beds 586	
JEFFERSON				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	55.5%
				Length of Stay	4.7
				Average Wages	26.82
				88.1% Medicare Part A	13.6%
				11.9% Medicare Part B	4.5%
				99.5% Current Ratio	1.5
				0.5% Days to Collect	274.4
				0.5% Avg Payment Days	25.6
				0.0% Depreciation Rate	2.2%
				1.0% Return on Equity	2.1%

050348 UNIV OF CALIFORNIA IRVINE MED CENTER				Government - State	
101 CITY DRIVE SOUTH		6/30/2011 365 Days Amended		General Short Term	
ORANGE, CA 92868				CR Beds 338 POS Beds 444	
ORANGE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	68.5%
				Length of Stay	5.5
				Average Wages	33.36
				75.7% Medicare Part A	12.3%
				24.3% Medicare Part B	5.0%
				92.1% Current Ratio	2.6
				7.9% Days to Collect	83.0
				6.6% Avg Payment Days	39.5
				2.0% Depreciation Rate	0.0%
				12.4% Return on Equity	44.9%

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Sample Hospital reports from the Halmanac.com website.

490032 MEDICAL COLLEGE OF VIRGINIA HOSPITALS				Government - Other	
1250 EAST MARSHALL STREET - BOX 980510		6/30/2011 365 Days Submitted		General Short Term	
RICHMOND, VA 23298				CR Beds 655 POS Beds 779	
RICHMOND CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 77.9%	
Balance Sheet		Income Statement		Length of Stay 5.8	
Current Assets	463,118,569	Total Charges	2,794,403,110	Average Wages 26.52	
Fixed Assets	418,471,007	Contract Allowance	1,855,048,288	66.4%	Medicare Part A 15.7%
Other Assets	351,192,617	Operating Revenue	939,354,822	33.6%	Medicare Part B 3.9%
Total Assets	<u>1,232,782,193</u>	Operating Expense	918,150,959	97.7%	Current Ratio 4.9
Current Liabilities	94,217,442	Operating Margin	21,203,863	2.3%	Days to Collect 161.3
Long Term Liabilities	294,042,726	Other Income	35,383,129	3.8%	Avg Payment Days 11.8
Total Equity	844,522,025	Other Expense	-12,575,132	-1.3%	Depreciation Rate 4.5%
Total Liab. and Equity	<u>1,232,782,193</u>	Net Profit or Loss	<u>69,162,124</u>	7.4%	Return on Equity 8.2%
050047 CALIFORNIA PACIFIC MEDICAL CTR-PACIFIC CAMPUS HOSP				Nonprofit - Other	
2333 BUCHANAN STREET		12/31/2011 365 Days Amended		General Short Term	
SAN FRANCISCO, CA 94115				CR Beds 467 POS Beds 484	
SAN FRANCISCO				Key Performance Ind.	
PALMETTO (CALIFORNIA)				Occupancy Rate 63.6%	
Balance Sheet		Income Statement		Length of Stay 5.3	
Current Assets	396,849,002	Total Charges	2,788,360,681	Average Wages 44.93	
Fixed Assets	484,670,406	Contract Allowance	1,894,895,187	68.0%	Medicare Part A 12.9%
Other Assets	478,572,489	Operating Revenue	893,465,494	32.0%	Medicare Part B 2.9%
Total Assets	<u>1,360,091,897</u>	Operating Expense	522,659,620	58.5%	Current Ratio 2.1
Current Liabilities	187,898,103	Operating Margin	370,805,874	41.5%	Days to Collect 443.8
Long Term Liabilities	239,665,679	Other Income	57,068,571	6.4%	Avg Payment Days 79.7
Total Equity	932,528,115	Other Expense	0	0.0%	Depreciation Rate 2.1%
Total Liab. and Equity	<u>1,360,091,897</u>	Net Profit or Loss	<u>427,874,445</u>	47.9%	Return on Equity 45.9%

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370093 O U MEDICAL CENTER				Proprietary - Corporation	
1200 EVERETT DRIVE		8/31/2011 365 Days Reopened		General Short Term	
OKLAHOMA CITY, OK 73117				CR Beds 653	POS Beds 928
OKLAHOMA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.9%
Balance Sheet		Income Statement		Length of Stay	6.4
Current Assets	203,352,165	Total Charges	2,784,721,702	Average Wages	28.17
Fixed Assets	251,694,255	Contract Allowance	2,067,622,858	74.2%	Medicare Part A 11.3%
Other Assets	-173,382,768	Operating Revenue	717,098,844	25.8%	Medicare Part B 2.5%
Total Assets	281,663,652	Operating Expense	686,051,239	95.7%	Current Ratio 4.4
Current Liabilities	45,971,183	Operating Margin	31,047,605	4.3%	Days to Collect 130.3
Long Term Liabilities	89,689,610	Other Income	10,191,036	1.4%	Avg Payment Days 24.5
Total Equity	146,002,859	Other Expense	605,576	0.1%	Depreciation Rate 3.6%
Total Liab. and Equity	281,663,652	Net Profit or Loss	40,633,065	5.7%	Return on Equity 27.8%
240057 ABBOTT NORTHWESTERN HOSPITAL INC				Nonprofit - Other	
800 EAST 28TH STREET		12/31/2011 365 Days Amended		General Short Term	
MINNEAPOLIS, MN 55407				CR Beds 605	POS Beds 952
HENNEPIN		Key Performance Ind.			
NORIDIAN ADMIN SERVICES				Occupancy Rate	78.1%
Balance Sheet		Income Statement		Length of Stay	4.6
Current Assets	144,455,735	Total Charges	2,772,676,437	Average Wages	42.42
Fixed Assets	265,509,633	Contract Allowance	1,853,341,397	66.8%	Medicare Part A 17.0%
Other Assets	75,345,896	Operating Revenue	919,335,040	33.2%	Medicare Part B 2.6%
Total Assets	485,311,264	Operating Expense	976,757,925	106.2%	Current Ratio (0.7)
Current Liabilities	-215,661,645	Operating Margin	-57,422,885	-6.2%	Days to Collect 258.5
Long Term Liabilities	108,851,643	Other Income	90,772,217	9.9%	Avg Payment Days 19.8
Total Equity	592,121,266	Other Expense	0	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	485,311,264	Net Profit or Loss	33,349,332	3.6%	Return on Equity 5.6%

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Sample Hospital reports from the Halmanac.com website.

360006 RIVERSIDE METHODIST HOSPITAL				Nonprofit - Church	
3535 OLENTANGY RIVER RD		6/30/2011 365 Days Reopened		General Short Term	
COLUMBUS, OH 43214				CR Beds 716	POS Beds 1,000
FRANKLIN		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.4%
				Length of Stay	4.2
				Average Wages	34.58
				62.8%	Medicare Part A 14.4%
				37.2%	Medicare Part B 2.6%
				95.0%	Current Ratio (0.1)
				5.0%	Days to Collect 63.1
				4.1%	Avg Payment Days 28.7
				0.0%	Depreciation Rate 3.8%
				9.1%	Return on Equity 9.8%
Balance Sheet		Income Statement			
Current Assets	127,054,729	Total Charges	2,743,644,523		
Fixed Assets	221,508,596	Contract Allowance	1,722,312,394		
Other Assets	34,577,562	Operating Revenue	1,021,332,129		
Total Assets	383,140,887	Operating Expense	970,614,194		
Current Liabilities	-898,137,966	Operating Margin	50,717,935		
Long Term Liabilities	337,147,281	Other Income	42,240,940		
Total Equity	944,131,572	Other Expense	0		
Total Liab. and Equity	383,140,887	Net Profit or Loss	92,958,875		
290003 SUNRISE HOSPITAL AND MEDICAL CENTER					
3186 S MARYLAND PKWY		1/31/2011 365 Days Reopened			
LAS VEGAS, NV 89109				CR Beds 562	POS Beds 701
CLARK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.6%
				Length of Stay	5.5
				Average Wages	36.02
				81.3%	Medicare Part A 0.0%
				18.7%	Medicare Part B 0.0%
				99.5%	Current Ratio 0.6
				0.5%	Days to Collect 3.2
				0.5%	Avg Payment Days 23.2
				0.0%	Depreciation Rate 0.0%
				1.0%	Return on Equity 3.2%
Balance Sheet		Income Statement			
Current Assets	19,918,791	Total Charges	2,731,943,962		
Fixed Assets	114,280,089	Contract Allowance	2,220,165,610		
Other Assets	2,681,871	Operating Revenue	511,778,352		
Total Assets	136,880,751	Operating Expense	509,184,832		
Current Liabilities	32,319,786	Operating Margin	2,593,520		
Long Term Liabilities	-63,698,895	Other Income	2,804,044		
Total Equity	168,259,860	Other Expense	88,067		
Total Liab. and Equity	136,880,751	Net Profit or Loss	5,309,497		

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310014 COOPER UNIVERSITY HOSPITAL				Nonprofit - Other	
1 COOPER PLAZA		12/31/2011 365 Days Audited		General Short Term	
CAMDEN, NJ 08103				CR Beds 489	POS Beds 522
CAMDEN		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	69.7%
				Length of Stay	5.0
				Average Wages	36.74
				79.4%	Medicare Part A 18.6%
				20.6%	Medicare Part B 6.4%
				102.7%	Current Ratio 2.3
				-2.7%	Days to Collect 88.4
				11.5%	Avg Payment Days 23.5
				0.0%	Depreciation Rate 3.7%
				8.8%	Return on Equity 23.4%
Balance Sheet		Income Statement			
Current Assets	218,003,000	Total Charges	2,730,804,000		
Fixed Assets	331,236,000	Contract Allowance	2,167,335,000		
Other Assets	108,465,000	Operating Revenue	563,469,000		
Total Assets	657,704,000	Operating Expense	578,631,000		
Current Liabilities	93,325,000	Operating Margin	-15,162,000		
Long Term Liabilities	351,535,000	Other Income	64,947,000		
Total Equity	212,844,000	Other Expense	0		
Total Liab. and Equity	657,704,000	Net Profit or Loss	49,785,000		
190036 OCHSNER FOUNDATION HOSPITAL				Nonprofit - Other	
1516 JEFFERSON HWY		12/31/2011 365 Days Reopened		General Short Term	
NEW ORLEANS, LA 70121				CR Beds 669	POS Beds 674
JEFFERSON		Key Performance Ind.			
BLUE CROSS (MISSISSIPPI)				Occupancy Rate	67.3%
				Length of Stay	4.8
				Average Wages	40.72
				69.5%	Medicare Part A 16.7%
				30.5%	Medicare Part B 3.8%
				88.8%	Current Ratio 1.8
				11.2%	Days to Collect 43.7
				2.4%	Avg Payment Days 58.2
				0.0%	Depreciation Rate 4.2%
				13.6%	Return on Equity 26.5%
Balance Sheet		Income Statement			
Current Assets	248,566,361	Total Charges	2,719,555,444		
Fixed Assets	148,020,372	Contract Allowance	1,888,941,176		
Other Assets	5,835,763	Operating Revenue	830,614,268		
Total Assets	402,422,496	Operating Expense	737,386,639		
Current Liabilities	137,338,873	Operating Margin	93,227,629		
Long Term Liabilities	-160,916,785	Other Income	19,689,694		
Total Equity	426,000,408	Other Expense	0		
Total Liab. and Equity	402,422,496	Net Profit or Loss	112,917,323		

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100075 ST JOSEPH'S HOSPITAL				Nonprofit - Other	
3001 W MARTIN LUTHER KING JR BLVD		12/31/2011 365 Days Audited		General Short Term	
TAMPA, FL 33677				CR Beds 986 POS Beds 805	
HILLSBOROUGH				Key Performance Ind.	
BLUE CROSS (FLORIDA)				Occupancy Rate	64.0%
Balance Sheet		Income Statement		Length of Stay	4.2
Current Assets	366,068,332	Total Charges	2,712,833,217	Average Wages	27.91
Fixed Assets	466,235,984	Contract Allowance	1,912,527,050	70.5% Medicare Part A	12.4%
Other Assets	40,094,990	Operating Revenue	800,306,167	29.5% Medicare Part B	1.9%
Total Assets	872,399,306	Operating Expense	726,142,148	90.7% Current Ratio	7.8
Current Liabilities	46,851,015	Operating Margin	74,164,019	9.3% Days to Collect	180.7
Long Term Liabilities	56,717,150	Other Income	-14,487,055	-1.8% Avg Payment Days	23.5
Total Equity	768,831,141	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	872,399,306	Net Profit or Loss	59,676,964	7.5% Return on Equity	7.8%
170040 UNIVERSITY OF KANSAS HOSPITAL				Government - Other	
3901 RAINBOW BLVD		6/30/2011 365 Days Reopened		General Short Term	
KANSAS CITY, KS 66160				CR Beds 531 POS Beds 620	
WYANDOTTE				Key Performance Ind.	
BLUE CROSS (KANSAS)				Occupancy Rate	76.5%
Balance Sheet		Income Statement		Length of Stay	5.7
Current Assets	187,865,576	Total Charges	2,706,629,531	Average Wages	32.52
Fixed Assets	529,733,225	Contract Allowance	1,879,669,706	69.4% Medicare Part A	15.1%
Other Assets	338,671,930	Operating Revenue	826,959,825	30.6% Medicare Part B	4.4%
Total Assets	1,056,270,731	Operating Expense	831,754,431	100.6% Current Ratio	1.5
Current Liabilities	126,934,490	Operating Margin	-4,794,606	-0.6% Days to Collect	43.3
Long Term Liabilities	355,761,576	Other Income	55,027,830	6.7% Avg Payment Days	45.0
Total Equity	573,574,665	Other Expense	0	0.0% Depreciation Rate	6.4%
Total Liab. and Equity	1,056,270,731	Net Profit or Loss	50,233,224	6.1% Return on Equity	8.8%

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490009 UNIVERSITY OF VIRGINIA MEDICAL CENTER				Nonprofit - Other	
JEFFERSON PARK AVE		6/30/2011 365 Days Submitted		General Short Term	
CHARLOTTESVILLE, VA 22908				CR Beds 519	POS Beds 622
CHARLOTTESVILLE CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.8%
				Length of Stay	5.6
				Average Wages	27.36
				62.8%	Medicare Part A 19.7%
				37.2%	Medicare Part B 5.7%
				99.0%	Current Ratio 2.1
				1.0%	Days to Collect 232.7
				13.8%	Avg Payment Days 40.0
				0.0%	Depreciation Rate 0.7%
				14.9%	Return on Equity 13.4%
Balance Sheet		Income Statement			
Current Assets	268,814,187	Total Charges	2,704,167,450		
Fixed Assets	661,764,428	Contract Allowance	1,697,346,355		
Other Assets	742,140,491	Operating Revenue	1,006,821,095		
Total Assets	1,672,719,106	Operating Expense	996,512,881		
Current Liabilities	126,882,422	Operating Margin	10,308,214		
Long Term Liabilities	430,619,751	Other Income	139,237,418		
Total Equity	1,115,216,933	Other Expense	0		
Total Liab. and Equity	1,672,719,106	Net Profit or Loss	149,545,632		
050464 DOCTORS MEDICAL CENTER				Proprietary - Corporation	
1441 FLORIDA AVENUE		5/31/2011 365 Days Reopened		General Short Term	
MODESTO, CA 95350				CR Beds 378	POS Beds 462
STANISLAUS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.2%
				Length of Stay	5.6
				Average Wages	44.69
				87.6%	Medicare Part A 18.8%
				12.4%	Medicare Part B 3.8%
				103.1%	Current Ratio 2.1
				-3.1%	Days to Collect 536.3
				1.9%	Avg Payment Days 25.3
				0.0%	Depreciation Rate 2.1%
				-1.2%	Return on Equity -2.7%
Balance Sheet		Income Statement			
Current Assets	88,464,350	Total Charges	2,679,379,400		
Fixed Assets	89,254,019	Contract Allowance	2,348,452,967		
Other Assets	13,689,738	Operating Revenue	330,926,433		
Total Assets	191,408,107	Operating Expense	341,168,583		
Current Liabilities	41,440,048	Operating Margin	-10,242,150		
Long Term Liabilities	132,927	Other Income	6,141,509		
Total Equity	149,835,132	Other Expense	0		
Total Liab. and Equity	191,408,107	Net Profit or Loss	(4,100,641)		

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053305 LUCILE SALTER PACKARD CHILDREN'S HSP AT STANFORD				Nonprofit - Other	
725 WELCH ROAD		8/31/2011 365 Days Reopened		Children	
PALO ALTO, CA 94304				CR Beds 311	POS Beds 287
SANTA CLARA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.8%
				Length of Stay	7.1
Balance Sheet		Income Statement			
Current Assets	358,891,000	Total Charges	2,668,164,743		
Fixed Assets	459,725,000	Contract Allowance	1,797,457,121	67.4%	
Other Assets	765,740,000	Operating Revenue	870,707,622	32.6%	
Total Assets	1,584,356,000	Operating Expense	834,194,906	95.8%	
Current Liabilities	256,407,000	Operating Margin	36,512,716	4.2%	
Long Term Liabilities	85,332,000	Other Income	133,561,129	15.3%	
Total Equity	1,242,617,000	Other Expense	0	0.0%	
Total Liab. and Equity	1,584,356,000	Net Profit or Loss	170,073,845	19.5%	
				Medicare Part A	0.0%
				Medicare Part B	0.0%
				Current Ratio	1.4
				Days to Collect	67.4
				Avg Payment Days	46.0
				Depreciation Rate	5.8%
				Return on Equity	13.7%
<hr/>					
180040 JEWISH HOSPITAL & ST MARY'S HEALTHCARE				Nonprofit - Other	
200 ABRAHAM FLEXNER WAY		12/31/2011 365 Days Reopened		General Short Term	
LOUISVILLE, KY 40202				CR Beds 912	POS Beds 1,261
JEFFERSON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.0%
				Length of Stay	6.5
Balance Sheet		Income Statement			
Current Assets	187,934,502	Total Charges	2,665,986,110		
Fixed Assets	144,006,975	Contract Allowance	1,882,646,873	70.6%	
Other Assets	9,809,133	Operating Revenue	783,339,237	29.4%	
Total Assets	341,750,610	Operating Expense	814,508,382	104.0%	
Current Liabilities	72,455,004	Operating Margin	-31,169,145	-4.0%	
Long Term Liabilities	94,012,003	Other Income	42,799,178	5.5%	
Total Equity	175,283,603	Other Expense	0	0.0%	
Total Liab. and Equity	341,750,610	Net Profit or Loss	11,630,033	1.5%	
				Medicare Part A	20.3%
				Medicare Part B	5.4%
				Current Ratio	2.6
				Days to Collect	353.2
				Avg Payment Days	15.2
				Depreciation Rate	6.2%
				Return on Equity	6.6%

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050060 COMMUNITY REGIONAL MEDICAL CENTER				Nonprofit - Other	
2823 FRESNO STREET		8/31/2011 365 Days Reopened		General Short Term	
FRESNO, CA 93715				CR Beds 644	POS Beds 677
FRESNO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	81.4%
				Length of Stay	5.5
				Average Wages	32.25
				68.8%	Medicare Part A 15.2%
				31.2%	Medicare Part B 3.2%
				91.9%	Current Ratio 3.9
				8.1%	Days to Collect 394.7
				3.0%	Avg Payment Days 19.4
				0.0%	Depreciation Rate 3.0%
				11.1%	Return on Equity 19.0%
Balance Sheet		Income Statement			
Current Assets	252,173,972	Total Charges	2,651,474,863		
Fixed Assets	306,518,690	Contract Allowance	1,823,300,384		
Other Assets	266,703,245	Operating Revenue	828,174,479		
Total Assets	825,395,907	Operating Expense	761,161,066		
Current Liabilities	63,841,966	Operating Margin	67,013,413		
Long Term Liabilities	279,784,465	Other Income	24,641,471		
Total Equity	481,769,476	Other Expense	0		
Total Liab. and Equity	825,395,907	Net Profit or Loss	91,654,884		
450107 LAS PALMAS MEDICAL CENTER				Proprietary - Corporation	
1801 NORTH OREGON STREET		7/31/2011 365 Days Settled		General Short Term	
EL PASO, TX 79902				CR Beds 512	POS Beds 255
EL PASO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.7%
				Length of Stay	4.8
				Average Wages	26.48
				81.3%	Medicare Part A 16.0%
				18.7%	Medicare Part B 2.5%
				77.6%	Current Ratio 0.6
				22.4%	Days to Collect 118.0
				0.4%	Avg Payment Days 25.1
				0.0%	Depreciation Rate 2.7%
				22.9%	Return on Equity 11.5%
Balance Sheet		Income Statement			
Current Assets	16,618,548	Total Charges	2,622,123,980		
Fixed Assets	133,214,932	Contract Allowance	2,130,820,415		
Other Assets	4,242,448	Operating Revenue	491,303,565		
Total Assets	154,075,928	Operating Expense	381,031,731		
Current Liabilities	26,314,092	Operating Margin	110,271,834		
Long Term Liabilities	-854,145,765	Other Income	2,169,737		
Total Equity	981,907,601	Other Expense	12		
Total Liab. and Equity	154,075,928	Net Profit or Loss	112,441,559		

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330194 MAIMONIDES MEDICAL CENTER				Nonprofit - Church	
4802 TENTH AVENUE		12/31/2011 365 Days Submitted		General Short Term	
BROOKLYN, NY 11219				CR Beds 641	POS Beds 705
KINGS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	99.2%
				Length of Stay	5.6
				Average Wages	44.35
				68.1% Medicare Part A	32.2%
				31.9% Medicare Part B	2.6%
				116.5% Current Ratio	1.3
				-16.5% Days to Collect	130.8
				6.0% Avg Payment Days	48.4
				-9.7% Depreciation Rate	3.9%
				-0.8% Return on Equity	-4.0%
Balance Sheet		Income Statement			
Current Assets	362,602,000	Total Charges	2,619,637,917		
Fixed Assets	340,954,000	Contract Allowance	1,783,596,705		
Other Assets	251,048,000	Operating Revenue	836,041,212		
Total Assets	954,604,000	Operating Expense	973,814,212		
Current Liabilities	269,240,000	Operating Margin	-137,773,000		
Long Term Liabilities	522,712,000	Other Income	50,418,799		
Total Equity	162,652,000	Other Expense	-80,787,695		
Total Liab. and Equity	954,604,000	Net Profit or Loss	(6,566,506)		
330046 ST LUKE'S ROOSEVELT HOSPITAL				Nonprofit - Other	
1111 AMSTERDAM AVENUE		12/31/2011 365 Days Amended		General Short Term	
NEW YORK, NY 10025				CR Beds 735	POS Beds 1,028
NEW YORK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.7%
				Length of Stay	5.3
				Average Wages	40.29
				65.7% Medicare Part A	18.6%
				34.3% Medicare Part B	2.5%
				115.1% Current Ratio	1.1
				-15.1% Days to Collect	175.8
				16.1% Avg Payment Days	60.0
				0.0% Depreciation Rate	4.5%
				1.0% Return on Equity	-4.1%
Balance Sheet		Income Statement			
Current Assets	253,055,000	Total Charges	2,619,211,363		
Fixed Assets	369,769,000	Contract Allowance	1,719,658,562		
Other Assets	250,789,000	Operating Revenue	899,552,801		
Total Assets	873,613,000	Operating Expense	1,035,802,179		
Current Liabilities	220,709,000	Operating Margin	-136,249,378		
Long Term Liabilities	873,103,000	Other Income	145,208,585		
Total Equity	-220,199,000	Other Expense	0		
Total Liab. and Equity	873,613,000	Net Profit or Loss	8,959,207		

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150084 ST VINCENT HOSPITAL & HEALTH SERVICES				Nonprofit - Other	
2001 W 86TH ST		6/30/2011 365 Days Audited		General Short Term	
INDIANAPOLIS, IN 46260				CR Beds 685	POS Beds 779
MARION		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.3%
				Length of Stay	5.8
				Average Wages	33.35
				59.5%	Medicare Part A 12.2%
				40.5%	Medicare Part B 3.5%
				93.2%	Current Ratio 1.6
				6.8%	Days to Collect 169.0
				18.0%	Avg Payment Days 38.9
				0.0%	Depreciation Rate 3.0%
				24.8%	Return on Equity 24.6%
Balance Sheet		Income Statement			
Current Assets	206,640,539	Total Charges	2,606,485,489		
Fixed Assets	235,791,317	Contract Allowance	1,549,800,292		
Other Assets	943,265,325	Operating Revenue	1,056,685,197		
Total Assets	1,385,697,181	Operating Expense	985,184,602		
Current Liabilities	129,203,826	Operating Margin	71,500,595		
Long Term Liabilities	190,476,791	Other Income	190,573,185		
Total Equity	1,066,016,564	Other Expense	0		
Total Liab. and Equity	1,385,697,181	Net Profit or Loss	262,073,780		
450647 MEDICAL CITY DALLAS HOSPITAL				Proprietary - Corporation	
7777 FOREST LANE		5/31/2011 365 Days Audited		General Short Term	
DALLAS, TX 75230				CR Beds 668	POS Beds 592
DALLAS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.5%
				Length of Stay	5.8
				Average Wages	32.32
				77.4%	Medicare Part A 13.2%
				22.6%	Medicare Part B 2.3%
				72.7%	Current Ratio 0.0
				27.3%	Days to Collect 57.3
				0.6%	Avg Payment Days 25.5
				0.0%	Depreciation Rate 5.1%
				27.9%	Return on Equity 8.6%
Balance Sheet		Income Statement			
Current Assets	18,553,456	Total Charges	2,595,984,535		
Fixed Assets	262,281,111	Contract Allowance	2,009,134,237		
Other Assets	4,930	Operating Revenue	586,850,298		
Total Assets	280,839,497	Operating Expense	426,703,496		
Current Liabilities	-1,694,930,583	Operating Margin	160,146,802		
Long Term Liabilities	72,097,292	Other Income	3,523,192		
Total Equity	1,903,672,788	Other Expense	4		
Total Liab. and Equity	280,839,497	Net Profit or Loss	163,669,990		

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100088 BAPTIST MEDICAL CENTER				Nonprofit - Church	
800 PRUDENTIAL DR		9/30/2011 365 Days Reopened		General Short Term	
JACKSONVILLE, FL 32207				CR Beds 794	POS Beds 844
DUVAL		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	66.5%
				Length of Stay	5.2
				Average Wages	25.32
				67.8%	Medicare Part A 11.0%
				32.2%	Medicare Part B 3.8%
				92.2%	Current Ratio 1.5
				7.8%	Days to Collect 144.4
				2.1%	Avg Payment Days 39.1
				0.0%	Depreciation Rate 0.4%
				9.8%	Return on Equity 12.8%
Balance Sheet		Income Statement			
Current Assets	166,573,000	Total Charges	2,589,898,802		
Fixed Assets	545,341,000	Contract Allowance	1,754,792,965		
Other Assets	722,566,000	Operating Revenue	835,105,837		
Total Assets	1,434,480,000	Operating Expense	770,309,960		
Current Liabilities	107,561,000	Operating Margin	64,795,877		
Long Term Liabilities	687,021,000	Other Income	17,201,191		
Total Equity	639,898,000	Other Expense	0		
Total Liab. and Equity	1,434,480,000	Net Profit or Loss	81,997,068		
330234 WESTCHESTER MEDICAL CENTER				Government - State	
100 WOODS RD		12/31/2011 365 Days Reopened		General Short Term	
VALHALLA, NY 10595				CR Beds 524	POS Beds 635
WESTCHESTER		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.2%
				Length of Stay	8.0
				Average Wages	44.54
				68.2%	Medicare Part A 16.1%
				31.8%	Medicare Part B 1.7%
				100.1%	Current Ratio 1.7
				-0.1%	Days to Collect 48.4
				2.8%	Avg Payment Days 62.1
				0.1%	Depreciation Rate 4.6%
				2.5%	Return on Equity -787.4%
Balance Sheet		Income Statement			
Current Assets	329,037,295	Total Charges	2,586,059,950		
Fixed Assets	306,230,820	Contract Allowance	1,762,568,650		
Other Assets	128,700,996	Operating Revenue	823,491,300		
Total Assets	763,969,111	Operating Expense	824,550,397		
Current Liabilities	190,248,240	Operating Margin	-1,059,097		
Long Term Liabilities	576,341,849	Other Income	22,865,960		
Total Equity	-2,620,978	Other Expense	1,169,257		
Total Liab. and Equity	763,969,111	Net Profit or Loss	20,637,606		

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Sample Hospital reports from the Halmanac.com website.

260020 ST JOHNS MERCY MEDICAL CENTER				Nonprofit - Church	
615 NEW BALLAS ROAD		6/30/2011 365 Days Reopened		General Short Term	
SAINT LOUIS, MO 63141				CR Beds 811	POS Beds 859
SAINT LOUIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.1%
				Length of Stay	6.1
				Average Wages	30.08
				68.9%	Medicare Part A 12.2%
				31.1%	Medicare Part B 3.6%
				96.9%	Current Ratio 3.0
				3.1%	Days to Collect 200.5
				3.6%	Avg Payment Days 6.2
				0.0%	Depreciation Rate 3.2%
				6.7%	Return on Equity 9.4%
Balance Sheet		Income Statement			
Current Assets	160,766,536	Total Charges	2,580,604,971		
Fixed Assets	469,876,999	Contract Allowance	1,777,101,424		
Other Assets	6,902,395	Operating Revenue	803,503,547		
Total Assets	637,545,930	Operating Expense	778,846,140		
Current Liabilities	53,608,982	Operating Margin	24,657,407		
Long Term Liabilities	12,570,141	Other Income	28,792,387		
Total Equity	571,366,807	Other Expense	3		
Total Liab. and Equity	637,545,930	Net Profit or Loss	53,449,791		
310076 SAINT BARNABAS MEDICAL CENTER				Nonprofit - Other	
94 OLD SHORT HILLS ROAD		12/31/2011 365 Days Amended		General Short Term	
LIVINGSTON, NJ 07039				CR Beds 585	POS Beds 485
ESSEX		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	77.3%
				Length of Stay	5.0
				Average Wages	37.45
				76.3%	Medicare Part A 22.1%
				23.7%	Medicare Part B 5.6%
				94.5%	Current Ratio 2.9
				5.5%	Days to Collect 213.8
				4.4%	Avg Payment Days 43.9
				0.0%	Depreciation Rate 3.0%
				9.9%	Return on Equity 14.5%
Balance Sheet		Income Statement			
Current Assets	414,319,785	Total Charges	2,578,989,869		
Fixed Assets	127,447,547	Contract Allowance	1,968,573,043		
Other Assets	270,510,768	Operating Revenue	610,416,826		
Total Assets	812,278,100	Operating Expense	576,855,569		
Current Liabilities	145,120,113	Operating Margin	33,561,257		
Long Term Liabilities	253,248,014	Other Income	26,645,170		
Total Equity	413,909,973	Other Expense	0		
Total Liab. and Equity	812,278,100	Net Profit or Loss	60,206,427		

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100113 SHANDS HOSPITAL AT THE UNIVERSITY OF FLORIDA				Nonprofit - Other	
1600 SW ARCHER RD		6/30/2011 365 Days Amended		General Short Term	
GAINESVILLE, FL 32610				CR Beds 755 POS Beds 973	
ALACHUA				Key Performance Ind.	
BLUE CROSS (FLORIDA)				Occupancy Rate	82.9%
Balance Sheet		Income Statement		Length of Stay	9.1
Current Assets	153,744,647	Total Charges	2,544,305,944	Average Wages	25.74
Fixed Assets	652,210,596	Contract Allowance	1,588,438,393	62.4% Medicare Part A	23.4%
Other Assets	68,416,832	Operating Revenue	955,867,551	37.6% Medicare Part B	3.3%
Total Assets	874,372,075	Operating Expense	978,842,558	102.4% Current Ratio	1.0
Current Liabilities	156,225,495	Operating Margin	-22,975,007	-2.4% Days to Collect	43.0
Long Term Liabilities	7,814,856	Other Income	42,770,643	4.5% Avg Payment Days	33.3
Total Equity	710,331,724	Other Expense	0	0.0% Depreciation Rate	3.9%
Total Liab. and Equity	874,372,075	Net Profit or Loss	19,795,636	2.1% Return on Equity	2.8%
450046 CHRISTUS SPOHN HOSPITAL CORPUS CHRISTI				Nonprofit - Church	
600 ELIZABETH STREET		6/30/2011 365 Days Reopened		General Short Term	
CORPUS CHRISTI, TX 78404				CR Beds 710 POS Beds 1,049	
NUECES				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	68.2%
Balance Sheet		Income Statement		Length of Stay	5.7
Current Assets	529,471,083	Total Charges	2,527,179,499	Average Wages	23.38
Fixed Assets	212,188,231	Contract Allowance	1,985,163,043	78.6% Medicare Part A	17.1%
Other Assets	50,507,794	Operating Revenue	542,016,456	21.4% Medicare Part B	3.6%
Total Assets	792,167,108	Operating Expense	549,676,127	101.4% Current Ratio	14.6
Current Liabilities	36,262,234	Operating Margin	-7,659,671	-1.4% Days to Collect	33.9
Long Term Liabilities	200,739,807	Other Income	21,925,729	4.0% Avg Payment Days	14.5
Total Equity	555,165,067	Other Expense	79,261	0.0% Depreciation Rate	0.8%
Total Liab. and Equity	792,167,108	Net Profit or Loss	14,186,797	2.6% Return on Equity	2.6%

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360068 TOLEDO HOSPITAL THE				Nonprofit - Other	
2142 NORTH COVE BOULEVARD		12/31/2011 365 Days Reopened		General Short Term	
TOLEDO, OH 43606				CR Beds 631	POS Beds 435
LUCAS		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.8%
Balance Sheet		Income Statement		Length of Stay	5.5
Current Assets	150,559,453	Total Charges	2,516,087,649	Average Wages	25.11
Fixed Assets	340,551,159	Contract Allowance	1,856,002,834	73.8%	Medicare Part A 13.7%
Other Assets	676,113,766	Operating Revenue	660,084,815	26.2%	Medicare Part B 3.1%
Total Assets	<u>1,167,224,378</u>	Operating Expense	672,897,388	101.9%	Current Ratio 0.8
Current Liabilities	190,028,733	Operating Margin	-12,812,573	-1.9%	Days to Collect 417.4
Long Term Liabilities	344,904,819	Other Income	32,003,252	4.8%	Avg Payment Days 38.7
Total Equity	<u>632,290,826</u>	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	<u>1,167,224,378</u>	Net Profit or Loss	<u>19,190,679</u>	2.9%	Return on Equity 3.0%
410007 RHODE ISLAND HOSPITAL				Nonprofit - Other	
593 EDDY STREET		9/30/2011 365 Days Reopened		General Short Term	
PROVIDENCE, RI 02902				CR Beds 643	POS Beds 719
PROVIDENCE		Key Performance Ind.			
NATIONAL HERITAGE (RHODE ISLAND)				Occupancy Rate	75.5%
Balance Sheet		Income Statement		Length of Stay	5.3
Current Assets	182,023,791	Total Charges	2,507,927,006	Average Wages	30.14
Fixed Assets	501,134,192	Contract Allowance	1,592,859,160	63.5%	Medicare Part A 16.7%
Other Assets	273,820,125	Operating Revenue	915,067,846	36.5%	Medicare Part B 3.4%
Total Assets	<u>956,978,108</u>	Operating Expense	1,074,428,210	117.4%	Current Ratio 1.5
Current Liabilities	123,733,778	Operating Margin	-159,360,364	-17.4%	Days to Collect 93.1
Long Term Liabilities	432,397,550	Other Income	164,179,548	17.9%	Avg Payment Days 21.9
Total Equity	<u>400,846,780</u>	Other Expense	10,219,655	1.1%	Depreciation Rate 2.3%
Total Liab. and Equity	<u>956,978,108</u>	Net Profit or Loss	<u>(5,400,471)</u>	-0.6%	Return on Equity -1.3%

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310073 JERSEY SHORE UNIVERSITY MEDICAL CENTER				Nonprofit - Other	
1945 RTE 33		12/31/2011 365 Days Reopened		General Short Term	
NEPTUNE, NJ 07754				CR Beds 522	POS Beds 490
MONMOUTH		Key Performance Ind.			
Novitas NJ				Occupancy Rate	70.0%
Balance Sheet		Income Statement		Length of Stay	4.8
Current Assets	533,683,000	Total Charges	2,495,750,428	Average Wages	32.20
Fixed Assets	673,599,000	Contract Allowance	1,906,184,428	76.4%	Medicare Part A 20.6%
Other Assets	439,900,000	Operating Revenue	589,566,000	23.6%	Medicare Part B 5.5%
Total Assets	1,647,182,000	Operating Expense	559,259,405	94.9%	Current Ratio 2.1
Current Liabilities	259,660,000	Operating Margin	30,306,595	5.1%	Days to Collect 409.5
Long Term Liabilities	806,660,000	Other Income	27,082,856	4.6%	Avg Payment Days 78.1
Total Equity	580,862,000	Other Expense	20,795,000	3.5%	Depreciation Rate 2.0%
Total Liab. and Equity	1,647,182,000	Net Profit or Loss	36,594,451	6.2%	Return on Equity 6.3%
340069 WAKEMED, RALEIGH CAMPUS				Nonprofit - Other	
3000 NEW BERN AVE		9/30/2011 365 Days Amended		General Short Term	
RALEIGH, NC 27610				CR Beds 544	POS Beds 597
WAKE		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	94.7%
Balance Sheet		Income Statement		Length of Stay	5.1
Current Assets	705,889,000	Total Charges	2,492,340,864	Average Wages	31.79
Fixed Assets	588,916,000	Contract Allowance	1,801,910,817	72.3%	Medicare Part A 22.8%
Other Assets	190,694,000	Operating Revenue	690,430,047	27.7%	Medicare Part B 4.4%
Total Assets	1,485,499,000	Operating Expense	593,813,747	86.0%	Current Ratio 3.5
Current Liabilities	199,103,000	Operating Margin	96,616,300	14.0%	Days to Collect 68.5
Long Term Liabilities	485,446,000	Other Income	11,260,206	1.6%	Avg Payment Days 82.1
Total Equity	800,950,000	Other Expense	0	0.0%	Depreciation Rate 3.1%
Total Liab. and Equity	1,485,499,000	Net Profit or Loss	107,876,506	15.6%	Return on Equity 13.5%

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Sample Hospital reports from the Halmanac.com website.

310015 MORRISTOWN MEMORIAL HOSPITAL				Nonprofit - Other	
100 MADISON AVE		12/31/2011 365 Days Reopened		General Short Term	
MORRISTOWN, NJ 07962				CR Beds 567	POS Beds 483
MORRIS		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	86.6%
				Length of Stay	4.7
				Average Wages	36.73
				69.9%	Medicare Part A 23.1%
				30.1%	Medicare Part B 5.0%
				100.5%	Current Ratio 2.5
				-0.5%	Days to Collect 349.0
				2.6%	Avg Payment Days 27.4
				-0.1%	Depreciation Rate 4.2%
				2.3%	Return on Equity 3.8%
Balance Sheet		Income Statement			
Current Assets	325,432,152	Total Charges	2,486,924,385		
Fixed Assets	507,211,231	Contract Allowance	1,739,134,459		
Other Assets	557,324,281	Operating Revenue	747,789,926		
Total Assets	1,389,967,664	Operating Expense	751,410,078		
Current Liabilities	129,697,960	Operating Margin	-3,620,152		
Long Term Liabilities	818,719,703	Other Income	19,766,663		
Total Equity	441,550,001	Other Expense	-756,184		
Total Liab. and Equity	1,389,967,664	Net Profit or Loss	16,902,695		
100157 LAKELAND REGIONAL MEDICAL CENTER				Nonprofit - Other	
1324 LAKELAND HILLS BLVD		9/30/2011 365 Days Audited		General Short Term	
LAKELAND, FL 33805				CR Beds 783	POS Beds 851
POLK		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	59.4%
				Length of Stay	4.9
				Average Wages	26.29
				75.2%	Medicare Part A 16.4%
				24.8%	Medicare Part B 3.5%
				97.0%	Current Ratio 1.2
				3.0%	Days to Collect 44.5
				1.1%	Avg Payment Days 50.0
				0.7%	Depreciation Rate 3.9%
				3.5%	Return on Equity 13.0%
Balance Sheet		Income Statement			
Current Assets	113,961,000	Total Charges	2,461,579,154		
Fixed Assets	275,554,081	Contract Allowance	1,851,430,734		
Other Assets	89,024,919	Operating Revenue	610,148,420		
Total Assets	478,540,000	Operating Expense	591,543,126		
Current Liabilities	95,643,000	Operating Margin	18,605,294		
Long Term Liabilities	220,411,000	Other Income	6,935,825		
Total Equity	162,486,000	Other Expense	4,436,568		
Total Liab. and Equity	478,540,000	Net Profit or Loss	21,104,551		

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330005 KALEIDA HEALTH				Nonprofit - Other	
726 EXCHANGE STREET, SUITE 522		12/31/2011 365 Days Amended		General Short Term	
BUFFALO, NY 14210				CR Beds 995	POS Beds 1,211
ERIE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.2%
Balance Sheet		Income Statement		Length of Stay	5.0
Current Assets	252,021,000	Total Charges	2,438,816,681	Average Wages	30.98
Fixed Assets	462,956,000	Contract Allowance	1,383,641,066	56.7%	Medicare Part A 16.0%
Other Assets	255,436,000	Operating Revenue	1,055,175,615	43.3%	Medicare Part B 2.5%
Total Assets	970,413,000	Operating Expense	1,106,835,274	104.9%	Current Ratio 1.3
Current Liabilities	198,007,000	Operating Margin	-51,659,659	-4.9%	Days to Collect 50.7
Long Term Liabilities	740,519,000	Other Income	19,465,659	1.8%	Avg Payment Days 46.3
Total Equity	31,887,000	Other Expense	145,000	0.0%	Depreciation Rate 1.9%
Total Liab. and Equity	970,413,000	Net Profit or Loss	(32,339,000)	-3.1%	Return on Equity -101.4%
360020 SUMMA HEALTH SYSTEMS HOSPITALS				Nonprofit - Other	
525 EAST MARKET STREET		12/31/2011 365 Days Reopened		General Short Term	
AKRON, OH 44309				CR Beds 489	POS Beds 386
SUMMIT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.1%
Balance Sheet		Income Statement		Length of Stay	4.8
Current Assets	256,088,393	Total Charges	2,432,864,643	Average Wages	26.20
Fixed Assets	344,251,591	Contract Allowance	1,777,695,505	73.1%	Medicare Part A 15.1%
Other Assets	249,004,575	Operating Revenue	655,169,138	26.9%	Medicare Part B 3.3%
Total Assets	849,344,559	Operating Expense	676,858,719	103.3%	Current Ratio 2.9
Current Liabilities	88,523,257	Operating Margin	-21,689,581	-3.3%	Days to Collect 204.9
Long Term Liabilities	394,801,780	Other Income	60,512,792	9.2%	Avg Payment Days 41.1
Total Equity	366,019,522	Other Expense	0	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	849,344,559	Net Profit or Loss	38,823,211	5.9%	Return on Equity 10.6%

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Sample Hospital reports from the Halmanac.com website.

450289 HARRIS COUNTY HOSPITAL DISTRICT

2525 HOLLY HALL

2/28/2011 365 Days Audited

HOUSTON, TX 77054

CR Beds 727 POS Beds 975

HARRIS

Key Performance Ind.

BLUE CROSS (TEXAS)

Occupancy Rate 74.2%

Balance Sheet

Income Statement

Length of Stay 5.8

Current Assets 340,222,848

Total Charges 2,432,299,315

Average Wages 29.94

Fixed Assets 318,236,410

Contract Allowance 1,813,456,028

74.6% Medicare Part A 0.0%

Other Assets 654,600,185

Operating Revenue 618,843,287

25.4% Medicare Part B 0.0%

Total Assets 1,313,059,443

Operating Expense 1,037,386,991

167.6% Current Ratio 1.4

Current Liabilities 243,623,101

Operating Margin -418,543,704

-67.6% Days to Collect 75.2

Long Term Liabilities 300,675,490

Other Income 733,127,183

118.5% Avg Payment Days 85.7

Total Equity 768,760,852

Other Expense 326,947,788

52.8% Depreciation Rate 0.0%

Total Liab. and Equity 1,313,059,443

Net Profit or Loss (12,364,309)

-2.0% Return on Equity -1.6%

420078 GREENVILLE MEMORIAL HOSPITAL

Government - State

701 GROVE RD

9/30/2011 365 Days Amended

General Short Term

GREENVILLE, SC 29605

CR Beds 725 POS Beds 845

GREENVILLE

Key Performance Ind.

BLUE CROSS (SOUTH CAROLINA)

Occupancy Rate 76.6%

Balance Sheet

Income Statement

Length of Stay 6.2

Current Assets -1,298,403,580

Total Charges 2,422,616,673

Average Wages 29.47

Fixed Assets 319,787,578

Contract Allowance 1,645,867,206

67.9% Medicare Part A 17.0%

Other Assets 0

Operating Revenue 776,749,467

32.1% Medicare Part B 3.9%

Total Assets -978,616,002

Operating Expense 783,640,131

100.9% Current Ratio 157.8

Current Liabilities -8,226,512

Operating Margin -6,890,664

-0.9% Days to Collect 272.5

Long Term Liabilities 0

Other Income 21,264,249

2.7% Avg Payment Days 0.0

Total Equity -970,389,490

Other Expense 0

0.0% Depreciation Rate 4.5%

Total Liab. and Equity -978,616,002

Net Profit or Loss 14,373,585

1.9% Return on Equity -1.5%

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050169 PRESBYTERIAN INTERCOMMUNITY HOSPITAL				Nonprofit - Church	
12401 E WASHINGTON BLVD		9/30/2011 365 Days Reopened		General Short Term	
WHITTIER, CA 90602				CR Beds 392	POS Beds 308
LOS ANGELES		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	54.7%
				Length of Stay	4.2
				Average Wages	33.38
				83.8%	Medicare Part A 12.3%
				16.2%	Medicare Part B 3.1%
				100.4%	Current Ratio 1.4
				-0.4%	Days to Collect 62.4
				18.3%	Avg Payment Days 35.9
				13.9%	Depreciation Rate 1.5%
				4.1%	Return on Equity 3.6%
Balance Sheet		Income Statement			
Current Assets	87,185,699	Total Charges	2,409,987,979		
Fixed Assets	289,169,415	Contract Allowance	2,018,639,179		
Other Assets	557,511,808	Operating Revenue	391,348,800		
Total Assets	933,866,922	Operating Expense	392,771,219		
Current Liabilities	64,109,293	Operating Margin	-1,422,419		
Long Term Liabilities	428,755,444	Other Income	71,555,164		
Total Equity	441,002,185	Other Expense	54,232,199		
Total Liab. and Equity	933,866,922	Net Profit or Loss	15,900,546		
340040 PITT COUNTY MEMORIAL HOSPITAL				Nonprofit - Other	
2100 STANTONSBURG RD, PO BOX 6028		9/30/2011 365 Days Settled		General Short Term	
GREENVILLE, NC 27835				CR Beds 718	POS Beds 731
PITT		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	85.0%
				Length of Stay	5.5
				Average Wages	26.19
				62.2%	Medicare Part A 27.2%
				37.8%	Medicare Part B 4.1%
				97.6%	Current Ratio 2.6
				2.4%	Days to Collect 288.7
				5.8%	Avg Payment Days 43.6
				0.0%	Depreciation Rate 2.5%
				8.2%	Return on Equity 23.4%
Balance Sheet		Income Statement			
Current Assets	380,897,485	Total Charges	2,409,207,014		
Fixed Assets	412,667,255	Contract Allowance	1,499,254,012		
Other Assets	63,744,390	Operating Revenue	909,953,002		
Total Assets	857,309,130	Operating Expense	887,783,706		
Current Liabilities	144,923,394	Operating Margin	22,169,296		
Long Term Liabilities	395,100,291	Other Income	52,398,315		
Total Equity	317,285,445	Other Expense	195,248		
Total Liab. and Equity	857,309,130	Net Profit or Loss	74,372,363		

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Sample Hospital reports from the Halmanac.com website.

330167 WINTHROP-UNIVERSITY HOSPITAL				Nonprofit - Other	
259 FIRST STREET		12/31/2011 365 Days Settled		General Short Term	
MINEOLA, NY 11501				CR Beds 512	POS Beds 591
NASSAU		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	96.1%
Balance Sheet		Income Statement		Length of Stay	5.3
Current Assets	281,585,882	Total Charges	2,400,011,947	Average Wages	43.11
Fixed Assets	328,342,247	Contract Allowance	1,667,842,929	69.5%	Medicare Part A 20.2%
Other Assets	109,864,362	Operating Revenue	732,169,018	30.5%	Medicare Part B 3.6%
Total Assets	719,792,491	Operating Expense	895,909,556	122.4%	Current Ratio 1.3
Current Liabilities	209,643,947	Operating Margin	-163,740,538	-22.4%	Days to Collect 85.8
Long Term Liabilities	410,688,618	Other Income	190,359,932	26.0%	Avg Payment Days 60.6
Total Equity	99,459,926	Other Expense	70,035,462	9.6%	Depreciation Rate 3.7%
Total Liab. and Equity	719,792,491	Net Profit or Loss	(43,416,068)	-5.9%	Return on Equity -43.7%
260065 ST JOHN'S REGIONAL HEALTH CENTER				Nonprofit - Church	
1235 E CHEROKEE		6/30/2011 365 Days Audited		General Short Term	
SPRINGFIELD, MO 65804				CR Beds 716	POS Beds 814
GREENE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.2%
Balance Sheet		Income Statement		Length of Stay	4.4
Current Assets	158,086,488	Total Charges	2,386,625,460	Average Wages	21.89
Fixed Assets	178,969,717	Contract Allowance	1,516,837,622	63.6%	Medicare Part A 12.3%
Other Assets	74,416,768	Operating Revenue	869,787,838	36.4%	Medicare Part B 4.9%
Total Assets	411,472,973	Operating Expense	795,904,252	91.5%	Current Ratio 2.5
Current Liabilities	62,712,257	Operating Margin	73,883,586	8.5%	Days to Collect 234.9
Long Term Liabilities	63,643,590	Other Income	12,108,112	1.4%	Avg Payment Days 22.9
Total Equity	285,117,126	Other Expense	6,500	0.0%	Depreciation Rate 6.6%
Total Liab. and Equity	411,472,973	Net Profit or Loss	85,985,198	9.9%	Return on Equity 30.2%

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050231 POMONA VALLEY HOSPITAL MEDICAL CENTER				Nonprofit - Other	
1798 N GAREY AVE		12/31/2011 365 Days Amended		General Short Term	
POMONA, CA 91767				CR Beds 400	POS Beds 435
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	77.3%
				Length of Stay	5.1
				Average Wages	39.23
				Medicare Part A	13.8%
				Medicare Part B	2.6%
				Current Ratio	1.7
				Days to Collect	159.8
				Avg Payment Days	39.8
				Depreciation Rate	1.7%
				Return on Equity	8.5%
Balance Sheet		Income Statement			
Current Assets	93,352,664	Total Charges	2,381,824,441		
Fixed Assets	117,553,330	Contract Allowance	1,961,929,172	82.4%	
Other Assets	139,553,688	Operating Revenue	419,895,269	17.6%	
Total Assets	350,459,682	Operating Expense	407,660,596	97.1%	
Current Liabilities	53,881,789	Operating Margin	12,234,673	2.9%	
Long Term Liabilities	62,013,285	Other Income	9,544,268	2.3%	
Total Equity	234,564,608	Other Expense	1,752,384	0.4%	
Total Liab. and Equity	350,459,682	Net Profit or Loss	20,026,557	4.8%	
100080 JFK MEDICAL CENTER				Proprietary - Corporation	
5301 S CONGRESS AVE		6/30/2011 365 Days Reopened		General Short Term	
ATLANTIS, FL 33462				CR Beds 448	POS Beds 460
PALM BEACH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.6%
				Length of Stay	4.3
				Average Wages	30.95
				Medicare Part A	21.1%
				Medicare Part B	4.1%
				Current Ratio	1.9
				Days to Collect	168.7
				Avg Payment Days	17.6
				Depreciation Rate	3.5%
				Return on Equity	6.8%
Balance Sheet		Income Statement			
Current Assets	56,264,703	Total Charges	2,375,819,538		
Fixed Assets	123,980,683	Contract Allowance	1,941,907,197	81.7%	
Other Assets	92,796,949	Operating Revenue	433,912,341	18.3%	
Total Assets	273,042,335	Operating Expense	425,916,785	98.2%	
Current Liabilities	29,235,050	Operating Margin	7,995,556	1.8%	
Long Term Liabilities	86,036,481	Other Income	2,809,138	0.6%	
Total Equity	157,770,804	Other Expense	0	0.0%	
Total Liab. and Equity	273,042,335	Net Profit or Loss	10,804,694	2.5%	

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310002 NEWARK BETH ISRAEL MEDICAL CENTER				Nonprofit - Other	
201 LYONS AVE		12/31/2011 365 Days Amended		General Short Term	
NEWARK, NJ 07112				CR Beds 485 POS Beds 572	
ESSEX		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	84.3%
				Length of Stay	6.0
Balance Sheet		Income Statement		Average Wages	39.77
Current Assets	158,437,475	Total Charges	2,375,622,129	77.3% Medicare Part A	22.9%
Fixed Assets	128,342,876	Contract Allowance	1,835,395,515	22.7% Medicare Part B	3.1%
Other Assets	90,008,290	Operating Revenue	540,226,614	104.6% Current Ratio	1.1
Total Assets	<u>376,788,641</u>	Operating Expense	565,071,825	-4.6% Days to Collect	237.9
Current Liabilities	141,016,358	Operating Margin	-24,845,211	Avg Payment Days	37.3
Long Term Liabilities	220,435,133	Other Income	65,746,682	Depreciation Rate	3.3%
Total Equity	15,337,150	Other Expense	0	Return on Equity	266.7%
Total Liab. and Equity	<u>376,788,641</u>	Net Profit or Loss	<u>40,901,471</u>		
160058 UNIVERSITY OF IOWA HOSPITAL & CLINICS				Government - State	
200 HAWKINS DRIVE		6/30/2011 365 Days Reopened		General Short Term	
IOWA CITY, IA 52242				CR Beds 632 POS Beds 680	
JOHNSON		Key Performance Ind.			
CAHABA				Occupancy Rate	75.6%
				Length of Stay	6.3
Balance Sheet		Income Statement		Average Wages	27.88
Current Assets	302,254,393	Total Charges	2,371,470,781	58.9% Medicare Part A	14.2%
Fixed Assets	507,356,636	Contract Allowance	1,396,871,600	41.1% Medicare Part B	4.9%
Other Assets	611,222,311	Operating Revenue	974,599,181	98.7% Current Ratio	2.4
Total Assets	<u>1,420,833,340</u>	Operating Expense	962,321,412	1.3% Days to Collect	64.9
Current Liabilities	125,438,502	Operating Margin	12,277,769	8.3% Avg Payment Days	35.1
Long Term Liabilities	188,355,936	Other Income	80,608,935	0.0% Depreciation Rate	2.4%
Total Equity	1,107,038,902	Other Expense	0	Return on Equity	8.4%
Total Liab. and Equity	<u>1,420,833,340</u>	Net Profit or Loss	<u>92,886,704</u>		

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340047 NORTH CAROLINA BAPTIST HOSPITAL				Nonprofit - Church	
MEDICAL CENTER BOULEVARD		6/30/2011 365 Days Amended		General Short Term	
WINSTON-SALEM, NC 27157				CR Beds 776	POS Beds 830
FORSYTH		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	77.7%
Balance Sheet		Income Statement		Length of Stay	6.0
Current Assets	309,167,690	Total Charges	2,369,480,513	Average Wages	25.77
Fixed Assets	394,888,785	Contract Allowance	1,385,190,911	58.5% Medicare Part A	21.6%
Other Assets	752,151,558	Operating Revenue	984,289,602	41.5% Medicare Part B	4.8%
Total Assets	1,456,208,033	Operating Expense	972,934,831	98.8% Current Ratio	2.2
Current Liabilities	141,405,353	Operating Margin	11,354,771	1.2% Days to Collect	92.4
Long Term Liabilities	353,116,175	Other Income	112,634,938	11.4% Avg Payment Days	36.3
Total Equity	0	Other Expense	2,537,182	0.3% Depreciation Rate	2.6%
Total Liab. and Equity	494,521,528	Net Profit or Loss	121,452,527	12.3% Return on Equity	0.0%
420004 MUSC MEDICAL CENTER				Government - State	
169 ASHLEY AVE		6/30/2011 365 Days Amended		General Short Term	
CHARLESTON, SC 29425				CR Beds 617	POS Beds 709
CHARLESTON		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	82.6%
Balance Sheet		Income Statement		Length of Stay	5.9
Current Assets	255,610,861	Total Charges	2,367,374,058	Average Wages	27.96
Fixed Assets	520,083,251	Contract Allowance	1,400,051,827	59.1% Medicare Part A	17.0%
Other Assets	117,546,465	Operating Revenue	967,322,231	40.9% Medicare Part B	5.8%
Total Assets	893,240,577	Operating Expense	993,025,320	102.7% Current Ratio	2.0
Current Liabilities	128,500,001	Operating Margin	-25,703,089	-2.7% Days to Collect	229.1
Long Term Liabilities	444,531,660	Other Income	49,497,163	5.1% Avg Payment Days	32.2
Total Equity	320,208,916	Other Expense	0	0.0% Depreciation Rate	1.2%
Total Liab. and Equity	893,240,577	Net Profit or Loss	23,794,074	2.5% Return on Equity	7.4%

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Sample Hospital reports from the Halmanac.com website.

230038 SPECTRUM HEALTH - BUTTERWORTH CAMPUS				Nonprofit - Other	
100 MICHIGAN ST NE		6/30/2011 365 Days Audited		General Short Term	
GRAND RAPIDS, MI 49503				CR Beds 999	POS Beds 634
KENT		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	76.9%
				Length of Stay	5.0
				Average Wages	25.99
				43.6%	Medicare Part A 14.6%
				56.4%	Medicare Part B 3.1%
				97.5%	Current Ratio 0.6
				2.5%	Days to Collect 142.4
				7.0%	Avg Payment Days 46.2
				0.1%	Depreciation Rate 0.6%
				9.5%	Return on Equity 11.0%
Balance Sheet		Income Statement			
Current Assets	208,486,847	Total Charges	2,359,214,482		
Fixed Assets	1,025,328,075	Contract Allowance	1,027,508,906		
Other Assets	1,077,611,312	Operating Revenue	1,331,705,576		
Total Assets	2,311,426,234	Operating Expense	1,297,773,101		
Current Liabilities	336,797,949	Operating Margin	33,932,475		
Long Term Liabilities	833,399,658	Other Income	93,547,001		
Total Equity	1,141,228,627	Other Expense	1,448,188		
Total Liab. and Equity	2,311,426,234	Net Profit or Loss	126,031,288		
050077 SCRIPPS MERCY HOSPITAL				Nonprofit - Other	
4077 5TH AVE		9/30/2011 365 Days Reopened		General Short Term	
SAN DIEGO, CA 92103				CR Beds 525	POS Beds 517
SAN DIEGO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	73.8%
				Length of Stay	4.4
				Average Wages	36.96
				73.4%	Medicare Part A 18.3%
				26.6%	Medicare Part B 2.8%
				96.0%	Current Ratio 2.8
				4.0%	Days to Collect 477.4
				2.8%	Avg Payment Days 19.3
				0.0%	Depreciation Rate 2.8%
				6.8%	Return on Equity 46.2%
Balance Sheet		Income Statement			
Current Assets	91,415,450	Total Charges	2,358,199,848		
Fixed Assets	183,170,202	Contract Allowance	1,730,570,902		
Other Assets	79,650	Operating Revenue	627,628,946		
Total Assets	274,665,302	Operating Expense	602,657,046		
Current Liabilities	33,038,894	Operating Margin	24,971,900		
Long Term Liabilities	149,209,752	Other Income	17,768,199		
Total Equity	92,416,656	Other Expense	0		
Total Liab. and Equity	274,665,302	Net Profit or Loss	42,740,099		

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330393 UNIVERSITY HOSPITAL (STONY BROOK)				Government - State	
HEALTH SCIENCES CENTER SUNY		12/31/2011 365 Days Settled		General Short Term	
STONY BROOK, NY 11794				CR Beds 538 POS Beds 540	
SUFFOLK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.8%
				Length of Stay	5.9
				Average Wages	35.09
				64.5% Medicare Part A	19.9%
				35.5% Medicare Part B	3.4%
				108.9% Current Ratio	1.7
				-8.9% Days to Collect	74.5
				1.7% Avg Payment Days	49.8
				-8.2% Depreciation Rate	3.9%
				0.9% Return on Equity	2.2%
<hr/>					
050026 GROSSMONT HOSPITAL				Government - District	
5555 GROSSMONT CENTER DRIVE BOX 58		9/30/2011 365 Days Reopened		General Short Term	
LA MESA, CA 91942				CR Beds 445 POS Beds 460	
SAN DIEGO		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	67.0%
				Length of Stay	4.1
				Average Wages	35.89
				77.4% Medicare Part A	16.8%
				22.6% Medicare Part B	3.4%
				98.0% Current Ratio	2.2
				2.0% Days to Collect	294.2
				2.7% Avg Payment Days	23.7
				2.1% Depreciation Rate	2.4%
				2.7% Return on Equity	4.3%

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050235 PROVIDENCE SAINT JOSEPH MEDICAL CTR				Nonprofit - Church	
501 SOUTH BUENA VISTA		12/31/2011 365 Days Reopened		General Short Term	
BURBANK, CA 91505				CR Beds 310	POS Beds 334
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	78.3%
				Length of Stay	4.9
				Average Wages	38.17
				Medicare Part A	20.7%
				Medicare Part B	4.4%
				Current Ratio	1.3
				Days to Collect	224.6
				Avg Payment Days	23.5
				Depreciation Rate	1.8%
				Return on Equity	3.5%
Balance Sheet		Income Statement			
Current Assets	326,823,715	Total Charges	2,345,752,137		
Fixed Assets	248,555,665	Contract Allowance	1,940,633,466	82.7%	
Other Assets	32,203,210	Operating Revenue	405,118,671	17.3%	
Total Assets	607,582,590	Operating Expense	409,639,347	101.1%	
Current Liabilities	245,733,350	Operating Margin	-4,520,676	-1.1%	
Long Term Liabilities	40,264,711	Other Income	16,792,041	4.1%	
Total Equity	321,584,529	Other Expense	1,175,542	0.3%	
Total Liab. and Equity	607,582,590	Net Profit or Loss	11,095,823	2.7%	
450021 BAYLOR UNIVERSITY MEDICAL CENTER				Nonprofit - Church	
3500 GASTON AVE		6/30/2011 365 Days Amended		General Short Term	
DALLAS, TX 75246				CR Beds 910	POS Beds 997
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	73.8%
				Length of Stay	7.1
				Average Wages	31.31
				Medicare Part A	20.0%
				Medicare Part B	2.7%
				Current Ratio	11.6
				Days to Collect	101.3
				Avg Payment Days	9.6
				Depreciation Rate	2.7%
				Return on Equity	18.5%
Balance Sheet		Income Statement			
Current Assets	1,053,816,949	Total Charges	2,334,902,337		
Fixed Assets	265,979,623	Contract Allowance	1,313,793,998	56.3%	
Other Assets	400,869,977	Operating Revenue	1,021,108,339	43.7%	
Total Assets	1,720,666,549	Operating Expense	973,436,503	95.3%	
Current Liabilities	91,182,612	Operating Margin	47,671,836	4.7%	
Long Term Liabilities	93,749,677	Other Income	149,968,224	14.7%	
Total Equity	1,535,734,260	Other Expense	-86,580,552	-8.5%	
Total Liab. and Equity	1,720,666,549	Net Profit or Loss	284,220,612	27.8%	

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330119 LENOX HILL HOSPITAL				Nonprofit - Other	
100 EAST 77TH STREET		12/31/2011 365 Days Settled		General Short Term	
NEW YORK, NY 10021				CR Beds 475	POS Beds 652
NEW YORK		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.1%
Balance Sheet		Income Statement		Length of Stay	4.8
Current Assets	204,984,000	Total Charges	2,331,029,491	Average Wages	44.98
Fixed Assets	767,257,000	Contract Allowance	1,717,118,426	73.7%	Medicare Part A 22.8%
Other Assets	104,936,000	Operating Revenue	613,911,065	26.3%	Medicare Part B 3.7%
Total Assets	1,077,177,000	Operating Expense	644,093,894	104.9%	Current Ratio 1.5
Current Liabilities	133,238,000	Operating Margin	-30,182,829	-4.9%	Days to Collect 94.8
Long Term Liabilities	491,166,000	Other Income	10,056,829	1.6%	Avg Payment Days 49.9
Total Equity	452,773,000	Other Expense	0	0.0%	Depreciation Rate 3.4%
Total Liab. and Equity	1,077,177,000	Net Profit or Loss	(20,126,000)	-3.3%	Return on Equity -4.4%
050025 UNIVERSITY OF CALIFORNIA SAN DIEGO MEDICAL CENTER				Government - State	
200 WEST ARBOR DRIVE		6/30/2011 365 Days Audited		General Short Term	
SAN DIEGO, CA 92103				CR Beds 465	POS Beds 552
SAN DIEGO		Key Performance Ind.			
PALMETTO (CALIFORNIA)				Occupancy Rate	78.6%
Balance Sheet		Income Statement		Length of Stay	5.5
Current Assets	389,055,288	Total Charges	2,330,426,301	Average Wages	35.50
Fixed Assets	557,799,145	Contract Allowance	1,430,477,069	61.4%	Medicare Part A 14.9%
Other Assets	142,597,098	Operating Revenue	899,949,232	38.6%	Medicare Part B 4.8%
Total Assets	1,089,451,531	Operating Expense	801,065,979	89.0%	Current Ratio 3.1
Current Liabilities	125,283,022	Operating Margin	98,883,253	11.0%	Days to Collect 147.6
Long Term Liabilities	212,956,869	Other Income	44,780,744	5.0%	Avg Payment Days 50.8
Total Equity	751,211,640	Other Expense	444,199	0.0%	Depreciation Rate 3.7%
Total Liab. and Equity	1,089,451,531	Net Profit or Loss	143,219,798	15.9%	Return on Equity 19.1%

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420018 PALMETTO HEALTH RICHLAND				Nonprofit - Other	
5 RICHLAND MEDICAL PARK		9/30/2011 365 Days Audited		General Short Term	
COLUMBIA, SC 29203				CR Beds 612	POS Beds 649
RICHLAND		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	78.9%
				Length of Stay	5.9
				Average Wages	24.61
				Medicare Part A	17.0%
				Medicare Part B	2.5%
				Current Ratio	7.9
				Days to Collect	445.6
				Avg Payment Days	10.2
				Depreciation Rate	1.3%
				Return on Equity	4.5%
Balance Sheet		Income Statement			
Current Assets	153,697,996	Total Charges	2,322,246,070		
Fixed Assets	257,894,153	Contract Allowance	1,703,370,024	73.4%	
Other Assets	340,918	Operating Revenue	618,876,046	26.6%	
Total Assets	411,933,067	Operating Expense	650,681,454	105.1%	
Current Liabilities	19,338,367	Operating Margin	-31,805,408	-5.1%	
Long Term Liabilities	21,131,319	Other Income	48,493,316	7.8%	
Total Equity	371,463,381	Other Expense	0	0.0%	
Total Liab. and Equity	411,933,067	Net Profit or Loss	16,687,908	2.7%	
050557 MEMORIAL MEDICAL CENTER				Nonprofit - Other	
1700 COFFEE RD		12/31/2011 365 Days Reopened		General Short Term	
MODESTO, CA 95355				CR Beds 423	POS Beds 275
STANISLAUS		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	63.3%
				Length of Stay	5.0
				Average Wages	37.04
				Medicare Part A	13.9%
				Medicare Part B	3.0%
				Current Ratio	1.4
				Days to Collect	469.0
				Avg Payment Days	35.4
				Depreciation Rate	3.7%
				Return on Equity	29.4%
Balance Sheet		Income Statement			
Current Assets	113,615,938	Total Charges	2,321,080,802		
Fixed Assets	252,375,753	Contract Allowance	1,817,544,439	78.3%	
Other Assets	73,846,218	Operating Revenue	503,536,363	21.7%	
Total Assets	439,837,909	Operating Expense	455,249,733	90.4%	
Current Liabilities	78,461,561	Operating Margin	48,286,630	9.6%	
Long Term Liabilities	153,431,243	Other Income	12,804,085	2.5%	
Total Equity	207,945,105	Other Expense	0	0.0%	
Total Liab. and Equity	439,837,909	Net Profit or Loss	61,090,715	12.1%	

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450083 EAST TEXAS MEDICAL CENTER				Nonprofit - Other	
1000 SOUTH BECKHAM STREET		10/31/2011 365 Days Settled		General Short Term	
TYLER, TX 75701				CR Beds 451 POS Beds 536	
SMITH		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	71.3%
				Length of Stay	5.6
Balance Sheet		Income Statement			
Current Assets	186,242,217	Total Charges	2,317,599,282	Average Wages	22.57
Fixed Assets	49,671,812	Contract Allowance	1,949,403,849	84.1% Medicare Part A	23.7%
Other Assets	220,242,765	Operating Revenue	368,195,433	15.9% Medicare Part B	6.4%
Total Assets	456,156,794	Operating Expense	377,754,987	102.6% Current Ratio	6.5
Current Liabilities	28,768,286	Operating Margin	-9,559,554	-2.6% Days to Collect	48.0
Long Term Liabilities	52,795,157	Other Income	16,492,227	4.5% Avg Payment Days	20.0
Total Equity	374,593,351	Other Expense	0	0.0% Depreciation Rate	5.8%
Total Liab. and Equity	456,156,794	Net Profit or Loss	6,932,673	1.9% Return on Equity	1.9%
050308 EL CAMINO HOSPITAL					
2500 GRANT ROAD		6/30/2011 365 Days Settled		Nonprofit - Other	
MOUNTAIN VIEW, CA 94040				General Short Term	
SANTA CLARA				CR Beds 465 POS Beds 542	
NATIONAL GOVERNMENT SERVICES		Key Performance Ind.			
				Occupancy Rate	47.2%
				Length of Stay	4.7
Balance Sheet		Income Statement			
Current Assets	455,782,813	Total Charges	2,311,433,756	Average Wages	40.81
Fixed Assets	674,055,936	Contract Allowance	1,716,289,729	74.3% Medicare Part A	13.0%
Other Assets	77,806,332	Operating Revenue	595,144,027	25.7% Medicare Part B	4.4%
Total Assets	1,207,645,081	Operating Expense	559,853,192	94.1% Current Ratio	4.0
Current Liabilities	115,267,882	Operating Margin	35,290,835	5.9% Days to Collect	49.7
Long Term Liabilities	205,812,293	Other Income	39,596,361	6.7% Avg Payment Days	60.8
Total Equity	886,564,906	Other Expense	9,652,103	1.6% Depreciation Rate	2.1%
Total Liab. and Equity	1,207,645,081	Net Profit or Loss	65,235,093	11.0% Return on Equity	7.4%

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450617 CLEAR LAKE REGIONAL MEDICAL CENTER				Proprietary - Corporation	
500 MEDICAL CENTER BLVD		12/31/2011 365 Days Reopened		General Short Term	
WEBSTER, TX 77598				CR Beds 575	POS Beds 367
HARRIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.1%
				Length of Stay	4.9
				Average Wages	28.38
				79.7% Medicare Part A	16.9%
				20.3% Medicare Part B	2.9%
				84.6% Current Ratio	1.1
				15.4% Days to Collect	113.0
				1.3% Avg Payment Days	18.0
				0.0% Depreciation Rate	3.2%
				16.7% Return on Equity	8.1%
Balance Sheet		Income Statement			
Current Assets	28,845,840	Total Charges	2,304,174,313		
Fixed Assets	137,884,800	Contract Allowance	1,836,359,103		
Other Assets	42,161,958	Operating Revenue	467,815,210		
Total Assets	208,892,598	Operating Expense	395,658,913		
Current Liabilities	25,950,970	Operating Margin	72,156,297		
Long Term Liabilities	-783,243,141	Other Income	6,198,640		
Total Equity	966,184,769	Other Expense	57,381		
Total Liab. and Equity	208,892,598	Net Profit or Loss	78,297,556		
220086 BETH ISRAEL DEACONESS MEDICAL CENTER				Nonprofit - Other	
330 BROOKLINE AVENUE		9/30/2011 365 Days Audited		General Short Term	
BOSTON, MA 02215				CR Beds 585	POS Beds 597
SUFFOLK		Key Performance Ind.			
NATIONAL HERITAGE (MASSACHUSETTS)				Occupancy Rate	88.8%
				Length of Stay	4.7
				Average Wages	33.40
				53.4% Medicare Part A	21.3%
				46.6% Medicare Part B	5.8%
				123.8% Current Ratio	3.3
				-23.8% Days to Collect	49.6
				29.3% Avg Payment Days	39.5
				0.0% Depreciation Rate	3.0%
				5.6% Return on Equity	9.6%
Balance Sheet		Income Statement			
Current Assets	726,033,000	Total Charges	2,289,048,017		
Fixed Assets	496,636,000	Contract Allowance	1,222,599,986		
Other Assets	185,935,000	Operating Revenue	1,066,448,031		
Total Assets	1,408,604,000	Operating Expense	1,319,833,227		
Current Liabilities	220,057,000	Operating Margin	-253,385,196		
Long Term Liabilities	571,832,000	Other Income	312,680,986		
Total Equity	616,715,000	Other Expense	0		
Total Liab. and Equity	1,408,604,000	Net Profit or Loss	59,295,790		

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320021 PRESBYTERIAN HOSPITAL				Nonprofit - Other	
1100 CENTRAL AVENUE SE		12/31/2011 365 Days Audited		General Short Term	
ALBUQUERQUE, NM 87106				CR Beds 689 POS Beds 623	
BERNALILLO		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	67.8%
Balance Sheet		Income Statement		Length of Stay	4.5
Current Assets	118,670,267	Total Charges	2,281,810,354	Average Wages	38.02
Fixed Assets	450,603,963	Contract Allowance	1,289,158,090	56.5% Medicare Part A	7.4%
Other Assets	32,845,411	Operating Revenue	992,652,264	43.5% Medicare Part B	2.8%
Total Assets	602,119,641	Operating Expense	990,321,718	99.8% Current Ratio	2.1
Current Liabilities	56,256,019	Operating Margin	2,330,546	0.2% Days to Collect	185.6
Long Term Liabilities	2,250,000	Other Income	48,965,144	4.9% Avg Payment Days	18.0
Total Equity	543,613,622	Other Expense	135,968	0.0% Depreciation Rate	1.0%
Total Liab. and Equity	602,119,641	Net Profit or Loss	51,159,722	5.2% Return on Equity	9.4%
050351 TORRANCE MEMORIAL MEDICAL CENTER				Nonprofit - Other	
3330 LOMITA BLVD		12/31/2011 365 Days Reopened		General Short Term	
TORRANCE, CA 90509				CR Beds 312 POS Beds 380	
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	84.3%
Balance Sheet		Income Statement		Length of Stay	4.1
Current Assets	149,568,000	Total Charges	2,276,911,911	Average Wages	34.23
Fixed Assets	310,467,000	Contract Allowance	1,839,594,989	80.8% Medicare Part A	13.7%
Other Assets	484,889,000	Operating Revenue	437,316,922	19.2% Medicare Part B	3.8%
Total Assets	944,924,000	Operating Expense	461,283,005	105.5% Current Ratio	0.9
Current Liabilities	157,682,000	Operating Margin	-23,966,083	-5.5% Days to Collect	59.5
Long Term Liabilities	376,501,000	Other Income	30,484,183	7.0% Avg Payment Days	40.5
Total Equity	410,741,000	Other Expense	0	0.0% Depreciation Rate	2.4%
Total Liab. and Equity	944,924,000	Net Profit or Loss	6,518,100	1.5% Return on Equity	1.6%

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310086 KENNEDY UNIVERSITY HOSPITAL, INC (STRATFORD DIVIS				Nonprofit - Other	
18 EAST LAUREL ROAD		12/31/2011 365 Days Audited		General Short Term	
STRATFORD, NJ 08084				CR Beds 483 POS Beds 607	
CAMDEN				Key Performance Ind.	
Novitas NJ				Occupancy Rate	75.1%
Balance Sheet		Income Statement		Length of Stay	4.4
Current Assets	72,950,000	Total Charges	2,276,488,000	Average Wages	29.95
Fixed Assets	223,134,000	Contract Allowance	1,857,073,000	81.6%	Medicare Part A 25.4%
Other Assets	116,569,000	Operating Revenue	419,415,000	18.4%	Medicare Part B 4.5%
Total Assets	<u>412,653,000</u>	Operating Expense	421,267,483	100.4%	Current Ratio 1.0
Current Liabilities	74,286,000	Operating Margin	-1,852,483	-0.4%	Days to Collect 117.1
Long Term Liabilities	126,666,000	Other Income	8,010,483	1.9%	Avg Payment Days 46.1
Total Equity	<u>211,701,000</u>	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	<u>412,653,000</u>	Net Profit or Loss	<u>6,158,000</u>	1.5%	Return on Equity 2.9%
110083 PIEDMONT HOSPITAL				Nonprofit - Other	
1968 PEACHTREE RD NW		6/30/2011 365 Days Reopened		General Short Term	
ATLANTA, GA 30309				CR Beds 497 POS Beds 458	
FULTON				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	80.5%
Balance Sheet		Income Statement		Length of Stay	4.8
Current Assets	651,361,782	Total Charges	2,266,989,586	Average Wages	30.34
Fixed Assets	276,003,286	Contract Allowance	1,563,862,732	69.0%	Medicare Part A 15.7%
Other Assets	473,850,180	Operating Revenue	703,126,854	31.0%	Medicare Part B 4.6%
Total Assets	<u>1,401,215,248</u>	Operating Expense	666,981,490	94.9%	Current Ratio 2.5
Current Liabilities	265,520,237	Operating Margin	36,145,364	5.1%	Days to Collect 57.6
Long Term Liabilities	568,409,451	Other Income	102,670,836	14.6%	Avg Payment Days 27.7
Total Equity	<u>567,285,560</u>	Other Expense	0	0.0%	Depreciation Rate 3.0%
Total Liab. and Equity	<u>1,401,215,248</u>	Net Profit or Loss	<u>138,816,200</u>	19.7%	Return on Equity 24.5%

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030002 BANNER GOOD SAMARITAN MEDICAL CENTER				Nonprofit - Other	
1111 EAST MCDOWELL ROAD		12/31/2011 365 Days Reopened		General Short Term	
PHOENIX, AZ 85006				CR Beds 568	POS Beds 662
MARICOPA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.3%
				Length of Stay	4.6
				Average Wages	31.24
				71.8%	Medicare Part A 18.0%
				28.2%	Medicare Part B 2.9%
				97.4%	Current Ratio 2.5
				2.6%	Days to Collect 156.1
				3.8%	Avg Payment Days 16.6
				0.0%	Depreciation Rate 2.5%
				6.5%	Return on Equity 86.4%
Balance Sheet		Income Statement			
Current Assets	117,777,917	Total Charges	2,263,209,520		
Fixed Assets	206,129,647	Contract Allowance	1,625,843,591		
Other Assets	14,747,851	Operating Revenue	637,365,929		
Total Assets	338,655,415	Operating Expense	620,593,644		
Current Liabilities	47,558,538	Operating Margin	16,772,285		
Long Term Liabilities	243,514,569	Other Income	24,346,599		
Total Equity	47,582,308	Other Expense	0		
Total Liab. and Equity	338,655,415	Net Profit or Loss	41,118,884		
340061 UNIVERSITY OF NORTH CAROLINA HOSPITAL				Government - Other	
101 MANNING DRIVE		6/30/2011 365 Days Amended		General Short Term	
CHAPEL HILL, NC 27514				CR Beds 680	POS Beds 724
ORANGE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	84.0%
				Length of Stay	4.7
				Average Wages	28.13
				54.5%	Medicare Part A 16.3%
				45.5%	Medicare Part B 4.2%
				92.5%	Current Ratio 2.8
				7.5%	Days to Collect 72.0
				14.3%	Avg Payment Days 29.9
				8.8%	Depreciation Rate 1.5%
				13.0%	Return on Equity 11.9%
Balance Sheet		Income Statement			
Current Assets	380,179,500	Total Charges	2,260,918,288		
Fixed Assets	584,390,895	Contract Allowance	1,233,132,786		
Other Assets	663,194,802	Operating Revenue	1,027,785,502		
Total Assets	1,627,765,197	Operating Expense	950,278,008		
Current Liabilities	133,796,812	Operating Margin	77,507,494		
Long Term Liabilities	367,237,009	Other Income	146,478,622		
Total Equity	1,126,731,376	Other Expense	90,419,456		
Total Liab. and Equity	1,627,765,197	Net Profit or Loss	133,566,660		

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050573 EISENHOWER MEDICAL CENTER				Nonprofit - Other	
39-000 BOB HOPE DRIVE		6/30/2011 365 Days Reopened		General Short Term	
RANCHO MIRAGE, CA 92270				CR Beds 321	POS Beds 289
RIVERSIDE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	66.4%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	140,663,606	Total Charges	2,236,384,554	Average Wages	33.79
Fixed Assets	683,438,236	Contract Allowance	1,862,656,363	83.3%	Medicare Part A 24.4%
Other Assets	98,470,955	Operating Revenue	373,728,191	16.7%	Medicare Part B 9.0%
Total Assets	922,572,797	Operating Expense	456,392,928	122.1%	Current Ratio 2.2
Current Liabilities	63,613,906	Operating Margin	-82,664,737	-22.1%	Days to Collect 242.8
Long Term Liabilities	452,280,877	Other Income	54,207,250	14.5%	Avg Payment Days 31.0
Total Equity	406,678,014	Other Expense	0	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	922,572,797	Net Profit or Loss	(28,457,487)	-7.6%	Return on Equity -7.0%
230230 EDWARD W SPARROW HOSPITAL				Nonprofit - Other	
1215 E MICHIGAN AVENUE		12/31/2011 365 Days Audited		General Short Term	
LANSING, MI 48912				CR Beds 520	POS Beds 617
INGHAM		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.1%
				Length of Stay	4.7
Balance Sheet		Income Statement			
Current Assets	168,664,000	Total Charges	2,234,795,704	Average Wages	32.43
Fixed Assets	388,413,000	Contract Allowance	1,509,704,704	67.6%	Medicare Part A 15.5%
Other Assets	328,015,000	Operating Revenue	725,091,000	32.4%	Medicare Part B 4.8%
Total Assets	885,092,000	Operating Expense	720,002,000	99.3%	Current Ratio 1.9
Current Liabilities	89,808,000	Operating Margin	5,089,000	0.7%	Days to Collect 44.6
Long Term Liabilities	438,266,000	Other Income	26,653,000	3.7%	Avg Payment Days 36.4
Total Equity	357,018,000	Other Expense	0	0.0%	Depreciation Rate 1.8%
Total Liab. and Equity	885,092,000	Net Profit or Loss	31,742,000	4.4%	Return on Equity 8.9%

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050038 SANTA CLARA VALLEY MEDICAL CENTER				Government - County	
751 SOUTH BASCOM AVENUE		6/30/2011 365 Days Amended		General Short Term	
SAN JOSE, CA 95128				CR Beds 444	POS Beds 574
SANTA CLARA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	64.1%
				Length of Stay	5.1
				Average Wages	49.35
				Medicare Part A	22.5%
				Medicare Part B	6.3%
				Current Ratio	2.6
				Days to Collect	1,504.2
				Avg Payment Days	36.0
				Depreciation Rate	2.3%
				Return on Equity	5.6%
Balance Sheet		Income Statement			
Current Assets	614,825,900	Total Charges	2,214,440,931		
Fixed Assets	745,207,602	Contract Allowance	1,956,621,534	88.4%	
Other Assets	3,475,976	Operating Revenue	257,819,397	11.6%	
Total Assets	1,363,509,478	Operating Expense	1,038,268,990	402.7%	
Current Liabilities	233,894,306	Operating Margin	-780,449,593	-302.7%	
Long Term Liabilities	567,083,086	Other Income	812,413,487	315.1%	
Total Equity	562,532,086	Other Expense	553,577	0.2%	
Total Liab. and Equity	1,363,509,478	Net Profit or Loss	31,410,317	12.2%	
450102 MOTHER FRANCES HOSPITAL				Nonprofit - Other	
800 EAST DAWSON		6/30/2011 365 Days Settled		General Short Term	
TYLER, TX 75701				CR Beds 365	POS Beds 404
SMITH		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	86.9%
				Length of Stay	5.0
				Average Wages	22.55
				Medicare Part A	21.0%
				Medicare Part B	9.8%
				Current Ratio	2.0
				Days to Collect	46.7
				Avg Payment Days	27.4
				Depreciation Rate	1.7%
				Return on Equity	15.6%
Balance Sheet		Income Statement			
Current Assets	149,894,892	Total Charges	2,211,725,332		
Fixed Assets	261,933,430	Contract Allowance	1,766,522,858	79.9%	
Other Assets	255,274,381	Operating Revenue	445,202,474	20.1%	
Total Assets	667,102,703	Operating Expense	429,397,318	96.4%	
Current Liabilities	75,448,597	Operating Margin	15,805,156	3.6%	
Long Term Liabilities	217,939,935	Other Income	50,116,729	11.3%	
Total Equity	373,714,171	Other Expense	7,622,101	1.7%	
Total Liab. and Equity	667,102,703	Net Profit or Loss	58,299,784	13.1%	

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490063 INOVA FAIRFAX HOSPITAL				Nonprofit - Other	
3300 GALLOWS RD		12/31/2011 365 Days Settled		General Short Term	
FALLS CHURCH, VA 22042				CR Beds 818 POS Beds 753	
FAIRFAX				Key Performance Ind.	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	85.7%
Balance Sheet		Income Statement		Length of Stay	4.8
Current Assets	1,066,611,856	Total Charges	2,210,423,534	Average Wages	34.57
Fixed Assets	460,615,089	Contract Allowance	1,061,540,095	48.0% Medicare Part A	14.0%
Other Assets	5,980,633	Operating Revenue	1,148,883,439	52.0% Medicare Part B	3.4%
Total Assets	1,533,207,578	Operating Expense	1,104,128,355	96.1% Current Ratio	8.8
Current Liabilities	120,700,251	Operating Margin	44,755,084	3.9% Days to Collect	452.0
Long Term Liabilities	4,578,284	Other Income	44,064,488	3.8% Avg Payment Days	26.4
Total Equity	1,407,929,043	Other Expense	0	0.0% Depreciation Rate	3.5%
Total Liab. and Equity	1,533,207,578	Net Profit or Loss	88,819,572	7.7% Return on Equity	6.3%
260040 COX MEDICAL CENTER				Nonprofit - Other	
3801 SOUTH NATIONAL AVENUE		9/30/2011 365 Days Reopened		General Short Term	
SPRINGFIELD, MO 65807				CR Beds 614 POS Beds 592	
GREENE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.9%
Balance Sheet		Income Statement		Length of Stay	5.0
Current Assets	335,680,917	Total Charges	2,197,741,899	Average Wages	24.00
Fixed Assets	333,933,033	Contract Allowance	1,375,219,117	62.6% Medicare Part A	11.4%
Other Assets	340,252,627	Operating Revenue	822,522,782	37.4% Medicare Part B	4.1%
Total Assets	1,009,866,577	Operating Expense	836,959,500	101.8% Current Ratio	3.1
Current Liabilities	107,552,081	Operating Margin	-14,436,718	-1.8% Days to Collect	255.0
Long Term Liabilities	461,962,054	Other Income	36,920,617	4.5% Avg Payment Days	24.0
Total Equity	440,352,442	Other Expense	8,024,991	1.0% Depreciation Rate	1.9%
Total Liab. and Equity	1,009,866,577	Net Profit or Loss	14,458,908	1.8% Return on Equity	3.3%

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110035 WELLSTAR KENNESTONE HOSPITAL				Government - Other	
677 CHURCH STREET		6/30/2011 365 Days Reopened		General Short Term	
MARIETTA, GA 30060				CR Beds 552	POS Beds 633
COBB		Key Performance Ind.			
BLUE CROSS (GEORGIA)				Occupancy Rate	84.0%
				Length of Stay	4.7
				Average Wages	27.28
				67.4%	Medicare Part A 15.9%
				32.6%	Medicare Part B 3.7%
				91.1%	Current Ratio 2.6
				8.9%	Days to Collect 214.9
				1.6%	Avg Payment Days 26.1
				-5.5%	Depreciation Rate 1.9%
				16.1%	Return on Equity 18.3%
Balance Sheet		Income Statement			
Current Assets	141,420,912	Total Charges	2,192,943,152		
Fixed Assets	340,526,923	Contract Allowance	1,478,621,317		
Other Assets	447,223,498	Operating Revenue	714,321,835		
Total Assets	929,171,333	Operating Expense	650,410,914		
Current Liabilities	54,327,559	Operating Margin	63,910,921		
Long Term Liabilities	248,796,568	Other Income	11,618,062		
Total Equity	626,047,206	Other Expense	-39,232,993		
Total Liab. and Equity	929,171,333	Net Profit or Loss	114,761,976		
050017 MERCY GENERAL HOSPITAL				Nonprofit - Church	
4001 J ST		6/30/2011 365 Days Amended		General Short Term	
SACRAMENTO, CA 95819				CR Beds 278	POS Beds 300
SACRAMENTO		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	76.6%
				Length of Stay	4.4
				Average Wages	45.20
				81.4%	Medicare Part A 21.1%
				18.6%	Medicare Part B 3.4%
				112.8%	Current Ratio 3.8
				-12.8%	Days to Collect 475.9
				24.4%	Avg Payment Days 32.6
				0.0%	Depreciation Rate 1.9%
				11.6%	Return on Equity 20.5%
Balance Sheet		Income Statement			
Current Assets	200,839,395	Total Charges	2,186,729,841		
Fixed Assets	65,979,764	Contract Allowance	1,779,081,694		
Other Assets	96,152,064	Operating Revenue	407,648,147		
Total Assets	362,971,223	Operating Expense	459,829,497		
Current Liabilities	52,387,152	Operating Margin	-52,181,350		
Long Term Liabilities	79,653,660	Other Income	99,442,794		
Total Equity	230,930,411	Other Expense	0		
Total Liab. and Equity	362,971,223	Net Profit or Loss	47,261,444		

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080001 CHRISTIANA CARE HEALTH SERVICES, INC.				Nonprofit - Other	
4755 OGLETOWN-STANTON ROAD		6/30/2011 365 Days Audited		General Short Term	
NEWARK, DE 19718				CR Beds 1,017 POS Beds 1,030	
NEW CASTLE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.2%
				Length of Stay	5.1
				Average Wages	32.64
				Medicare Part A	21.4%
				Medicare Part B	5.3%
				Current Ratio	1.4
				Days to Collect	64.2
				Avg Payment Days	39.3
				Depreciation Rate	0.0%
				Return on Equity	16.4%
Balance Sheet		Income Statement			
Current Assets	516,986,137	Total Charges	2,178,487,143		
Fixed Assets	630,718,213	Contract Allowance	971,011,147	44.6%	
Other Assets	881,474,705	Operating Revenue	1,207,475,996	55.4%	
Total Assets	2,029,179,055	Operating Expense	1,238,427,472	102.6%	
Current Liabilities	366,956,490	Operating Margin	-30,951,476	-2.6%	
Long Term Liabilities	370,938,089	Other Income	242,814,909	20.1%	
Total Equity	1,291,284,476	Other Expense	413,937	0.0%	
Total Liab. and Equity	2,029,179,055	Net Profit or Loss	211,449,496	17.5%	
180067 UNIVERSITY OF KENTUCKY HOSPITAL				Nonprofit - Other	
HOSPITAL ADMINISTRATION		6/30/2011 365 Days Audited		General Short Term	
LEXINGTON, KY 40536				CR Beds 619 POS Beds 722	
FAYETTE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.0%
				Length of Stay	6.0
				Average Wages	25.90
				Medicare Part A	17.8%
				Medicare Part B	3.0%
				Current Ratio	1.3
				Days to Collect	43.2
				Avg Payment Days	29.2
				Depreciation Rate	3.8%
				Return on Equity	6.6%
Balance Sheet		Income Statement			
Current Assets	152,641,000	Total Charges	2,173,064,578		
Fixed Assets	772,163,000	Contract Allowance	1,368,721,352	63.0%	
Other Assets	258,176,000	Operating Revenue	804,343,226	37.0%	
Total Assets	1,182,980,000	Operating Expense	1,013,465,049	126.0%	
Current Liabilities	119,686,000	Operating Margin	-209,121,823	-26.0%	
Long Term Liabilities	438,184,000	Other Income	250,411,817	31.1%	
Total Equity	625,110,000	Other Expense	0	0.0%	
Total Liab. and Equity	1,182,980,000	Net Profit or Loss	41,289,994	5.1%	

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310070 SAINT PETER'S UNIVERSITY HOSPITAL				Nonprofit - Other	
254 EASTON AVE		12/31/2011 365 Days Settled		General Short Term	
NEW BRUNSWICK, NJ 08901				CR Beds 383	POS Beds 416
MIDDLESEX		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	79.9%
Balance Sheet		Income Statement		Length of Stay	4.2
Current Assets	83,339,064	Total Charges	2,165,336,527	Average Wages	37.16
Fixed Assets	170,880,304	Contract Allowance	1,769,804,361	81.7%	Medicare Part A 16.1%
Other Assets	132,262,716	Operating Revenue	395,532,166	18.3%	Medicare Part B 3.3%
Total Assets	386,482,084	Operating Expense	407,152,206	102.9%	Current Ratio 1.4
Current Liabilities	61,359,806	Operating Margin	-11,620,040	-2.9%	Days to Collect 219.7
Long Term Liabilities	292,894,362	Other Income	21,913,358	5.5%	Avg Payment Days 42.4
Total Equity	32,227,916	Other Expense	47,222,485	11.9%	Depreciation Rate 2.7%
Total Liab. and Equity	386,482,084	Net Profit or Loss	(36,929,167)	-9.3%	Return on Equity -114.6%
050380 GOOD SAMARITAN HOSPITAL					
2425 SAMARITAN DRIVE		1/31/2011 365 Days Reopened			
SAN JOSE, CA 95124				CR Beds 299	POS Beds 395
SANTA CLARA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	72.9%
Balance Sheet		Income Statement		Length of Stay	5.1
Current Assets	86,155,602	Total Charges	2,154,502,534	Average Wages	57.04
Fixed Assets	119,642,451	Contract Allowance	1,675,576,806	77.8%	Medicare Part A 0.0%
Other Assets	24,490,597	Operating Revenue	478,925,728	22.2%	Medicare Part B 0.0%
Total Assets	230,288,650	Operating Expense	400,547,084	83.6%	Current Ratio 1.4
Current Liabilities	61,706,196	Operating Margin	78,378,644	16.4%	Days to Collect 55.7
Long Term Liabilities	-64,763,664	Other Income	1,038,161	0.2%	Avg Payment Days 56.1
Total Equity	233,346,118	Other Expense	93,793	0.0%	Depreciation Rate 0.0%
Total Liab. and Equity	230,288,650	Net Profit or Loss	79,323,012	16.6%	Return on Equity 34.0%

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520098 UNIVERSITY OF WI HOSPITALS & CLINICS AUTHORITY				Government - State	
600 HIGHLAND AVENUE		6/30/2011 365 Days Audited		General Short Term	
MADISON, WI 53792				CR Beds 451 POS Beds 536	
DANE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.3%
				Length of Stay	5.0
				Average Wages	30.31
				Medicare Part A	16.2%
				Medicare Part B	5.6%
				Current Ratio	1.4
				Days to Collect	50.8
				Avg Payment Days	23.7
				Depreciation Rate	0.1%
				Return on Equity	12.7%
<hr/>					
390050 ALLEGHENY GENERAL HOSPITAL				Nonprofit - Other	
320 EAST NORTH AVENUE		6/30/2011 365 Days Audited		General Short Term	
PITTSBURGH, PA 15212				CR Beds 521 POS Beds 306	
ALLEGHENY				Key Performance Ind.	
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	69.3%
				Length of Stay	5.5
				Average Wages	26.22
				Medicare Part A	18.2%
				Medicare Part B	2.4%
				Current Ratio	1.9
				Days to Collect	67.7
				Avg Payment Days	31.0
				Depreciation Rate	0.7%
				Return on Equity	-16.1%

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100204 NORTH FLORIDA REGIONAL MEDICAL CENTER										
6500 NEWBERRY ROAD			2/28/2011 365 Days Reopened			CR Beds 325		POS Beds 325		
GAINESVILLE, FL 32605										
ALACHUA								Key Performance Ind.		
WISCONSIN PHYSICIANS SERVICE						Occupancy Rate		91.3%		
Balance Sheet			Income Statement			Length of Stay		4.5		
Current Assets	58,378,902	Total Charges	2,144,665,897			Average Wages		26.84		
Fixed Assets	97,837,237	Contract Allowance	1,756,442,383	81.9%			Medicare Part A		0.0%	
Other Assets	-37,656,530	Operating Revenue	388,223,514	18.1%			Medicare Part B		0.0%	
Total Assets	118,559,609	Operating Expense	289,227,770	74.5%			Current Ratio		2.4	
Current Liabilities	24,387,716	Operating Margin	98,995,744	25.5%			Days to Collect		41.1	
Long Term Liabilities	-404,328,869	Other Income	2,677,293	0.7%			Avg Payment Days		30.7	
Total Equity	498,500,762	Other Expense	9	0.0%			Depreciation Rate		0.0%	
Total Liab. and Equity	118,559,609	Net Profit or Loss	101,673,028	26.2%			Return on Equity		20.4%	
250001 UNIVERSITY OF MISSISSIPPI MED CENTER										
2500 N STATE ST			6/30/2011 365 Days Reopened			Government - State				
JACKSON, MS 39216								General Short Term		
HINDS										
BLUE CROSS (MISSISSIPPI)										
Balance Sheet			Income Statement					Key Performance Ind.		
Current Assets	139,212,940	Total Charges	2,136,699,080			Occupancy Rate		79.6%		
Fixed Assets	0	Contract Allowance	1,481,622,299	69.3%			Length of Stay		6.1	
Other Assets	0	Operating Revenue	655,076,781	30.7%			Average Wages		27.70	
Total Assets	139,212,940	Operating Expense	767,058,422	117.1%			Medicare Part A		15.4%	
Current Liabilities	75,294,450	Operating Margin	-111,981,641	-17.1%			Medicare Part B		3.5%	
Long Term Liabilities	0	Other Income	43,850,857	6.7%			Current Ratio		1.8	
Total Equity	63,918,490	Other Expense	0	0.0%			Days to Collect		53.5	
Total Liab. and Equity	139,212,940	Net Profit or Loss	(68,130,784)	-10.4%			Avg Payment Days		15.2	
								Depreciation Rate		0.0%
								Return on Equity		-106.6%

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050305 ALTA BATES SUMMIT MEDICAL CENTER - ALTA BATES CAMP				Nonprofit - Other	
2450 ASHBY AVE		12/31/2011 365 Days Audited		General Short Term	
BERKELEY, CA 94705				CR Beds 347	POS Beds 555
ALAMEDA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	73.4%
				Length of Stay	5.1
				Average Wages	55.06
				72.8% Medicare Part A	10.4%
				27.2% Medicare Part B	4.0%
				98.6% Current Ratio	1.5
				1.4% Days to Collect	404.7
				3.4% Avg Payment Days	18.6
				0.0% Depreciation Rate	2.7%
				4.9% Return on Equity	8.2%
Balance Sheet		Income Statement			
Current Assets	173,845,130	Total Charges	2,136,596,776		
Fixed Assets	109,226,313	Contract Allowance	1,555,556,567		
Other Assets	182,968,233	Operating Revenue	581,040,209		
Total Assets	466,039,676	Operating Expense	572,629,315		
Current Liabilities	114,566,252	Operating Margin	8,410,894		
Long Term Liabilities	5,703,800	Other Income	19,814,301		
Total Equity	345,769,624	Other Expense	0		
Total Liab. and Equity	466,039,676	Net Profit or Loss	28,225,195		
050278 PROVIDENCE HOLY CROSS MEDICAL CENTER				Nonprofit - Church	
15031 RINALDI ST		12/31/2011 365 Days Reopened		General Short Term	
MISSION HILLS, CA 91345				CR Beds 316	POS Beds 257
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	89.9%
				Length of Stay	4.7
				Average Wages	35.78
				82.9% Medicare Part A	15.7%
				17.1% Medicare Part B	1.8%
				89.2% Current Ratio	3.4
				10.8% Days to Collect	394.9
				2.1% Avg Payment Days	27.1
				3.7% Depreciation Rate	5.1%
				9.2% Return on Equity	18.3%
Balance Sheet		Income Statement			
Current Assets	175,590,044	Total Charges	2,134,418,478		
Fixed Assets	229,739,439	Contract Allowance	1,768,482,905		
Other Assets	52,468,661	Operating Revenue	365,935,573		
Total Assets	457,798,144	Operating Expense	326,374,181		
Current Liabilities	51,571,236	Operating Margin	39,561,392		
Long Term Liabilities	222,077,218	Other Income	7,845,475		
Total Equity	184,149,690	Other Expense	13,692,737		
Total Liab. and Equity	457,798,144	Net Profit or Loss	33,714,130		

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370028 INTEGRIS BAPTIST MEDICAL CENTER				Nonprofit - Other	
3300 NORTHWEST EXPRESSWAY		6/30/2011 365 Days Submitted		General Short Term	
OKLAHOMA CITY, OK 73112				CR Beds 575 POS Beds 579	
OKLAHOMA		Key Performance Ind.			
BLUE CROSS (OKLAHOMA)				Occupancy Rate	72.0%
				Length of Stay	6.5
				Average Wages	29.39
				Medicare Part A	20.5%
				Medicare Part B	4.7%
				Current Ratio	4.9
				Days to Collect	333.6
				Avg Payment Days	9.5
				Depreciation Rate	2.2%
				Return on Equity	2.8%
<hr/>					
450237 CHRISTUS SANTA ROSA HOSPITAL				Nonprofit - Church	
333 N SANTA ROSA STREET		6/30/2011 365 Days Amended		General Short Term	
SAN ANTONIO, TX 78207				CR Beds 730 POS Beds 407	
BEXAR		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	61.5%
				Length of Stay	5.1
				Average Wages	27.40
				Medicare Part A	17.3%
				Medicare Part B	3.0%
				Current Ratio	2.0
				Days to Collect	30.7
				Avg Payment Days	36.6
				Depreciation Rate	3.2%
				Return on Equity	4.1%

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050696 USC UNIVERSITY HOSPITAL				Proprietary - Corporation	
1500 SAN PABLO ST		9/30/2011 365 Days Audited		General Short Term	
LOS ANGELES, CA 90033				CR Beds 313 POS Beds 261	
LOS ANGELES				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.6%
				Length of Stay	7.5
				Average Wages	45.41
				77.4%	Medicare Part A 22.1%
				22.6%	Medicare Part B 3.3%
				110.0%	Current Ratio 3.7
				-10.0%	Days to Collect 402.6
				1.4%	Avg Payment Days 21.4
				0.0%	Depreciation Rate 5.3%
				-8.6%	Return on Equity -31.3%
<hr/>					
500129 TACOMA GENERAL ALLENMORE HOSPITAL				Nonprofit - Other	
315 S MLK JR WAY		12/31/2011 365 Days Audited		General Short Term	
TACOMA, WA 98415				CR Beds 376 POS Beds 521	
PIERCE				Key Performance Ind.	
BLUE CROSS (WASHINGTON & ALASKA)				Occupancy Rate	62.9%
				Length of Stay	4.7
				Average Wages	45.06
				70.7%	Medicare Part A 12.4%
				29.3%	Medicare Part B 5.5%
				96.3%	Current Ratio 79.9
				3.7%	Days to Collect 88.5
				1.7%	Avg Payment Days 0.9
				0.0%	Depreciation Rate 3.7%
				5.4%	Return on Equity 3.9%

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100012 LEE MEMORIAL HOSPITAL				Government - Other	
2776 CLEVELAND AVE		9/30/2011 365 Days Audited		General Short Term	
FORT MYERS, FL 33901				CR Beds 708	POS Beds 789
LEE				Key Performance Ind.	
BLUE CROSS (FLORIDA)				Occupancy Rate	67.6%
				Length of Stay	4.4
				Average Wages	26.64
				72.0%	Medicare Part A 19.9%
				28.0%	Medicare Part B 4.7%
				77.4%	Current Ratio 6.0
				22.6%	Days to Collect 60.1
				0.7%	Avg Payment Days 26.9
				-0.6%	Depreciation Rate 2.3%
				24.0%	Return on Equity 22.3%
Balance Sheet		Income Statement			
Current Assets	567,353,135	Total Charges	2,098,200,898		
Fixed Assets	254,488,198	Contract Allowance	1,509,776,165		
Other Assets	148,041,400	Operating Revenue	588,424,733		
Total Assets	969,882,733	Operating Expense	455,164,020		
Current Liabilities	94,151,079	Operating Margin	133,260,713		
Long Term Liabilities	242,710,534	Other Income	3,968,371		
Total Equity	633,021,120	Other Expense	-3,806,713		
Total Liab. and Equity	969,882,733	Net Profit or Loss	141,035,797		
330013 ALBANY MEDICAL CENTER HOSPITAL				Nonprofit - Other	
43 NEW SCOTLAND AVENUE		12/31/2011 365 Days Reopened		General Short Term	
ALBANY, NY 12208				CR Beds 597	POS Beds 619
ALBANY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.8%
				Length of Stay	5.8
				Average Wages	26.48
				68.7%	Medicare Part A 18.0%
				31.3%	Medicare Part B 2.2%
				100.1%	Current Ratio 2.0
				-0.1%	Days to Collect 81.4
				4.8%	Avg Payment Days 38.0
				0.0%	Depreciation Rate 2.4%
				4.7%	Return on Equity 15.9%
Balance Sheet		Income Statement			
Current Assets	181,552,139	Total Charges	2,095,588,569		
Fixed Assets	247,507,428	Contract Allowance	1,439,730,684		
Other Assets	136,986,689	Operating Revenue	655,857,885		
Total Assets	566,046,256	Operating Expense	656,441,486		
Current Liabilities	93,004,698	Operating Margin	-583,601		
Long Term Liabilities	279,685,984	Other Income	31,436,379		
Total Equity	193,355,574	Other Expense	94,968		
Total Liab. and Equity	566,046,256	Net Profit or Loss	30,757,810		

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030064 UNIVERSITY MEDICAL CENTER				Nonprofit - Other	
1501 NORTH CAMPBELL AVENUE		6/30/2011 365 Days Audited		General Short Term	
TUCSON, AZ 85724				CR Beds 479 POS Beds 487	
PIMA				Key Performance Ind.	
NORIDIAN ADMIN SERVICES				Occupancy Rate	78.0%
				Length of Stay	4.9
				Average Wages	28.14
				71.9%	Medicare Part A 15.0%
				28.1%	Medicare Part B 5.1%
				101.8%	Current Ratio 3.4
				-1.8%	Days to Collect 245.0
				6.6%	Avg Payment Days 35.5
				0.0%	Depreciation Rate 4.2%
				4.8%	Return on Equity 10.3%
<hr/>					
380009 OHSU HOSPITAL AND CLINICS				Government - Other	
3181 SW SAM JACKSON PARK ROAD		6/30/2011 365 Days Submitted		General Short Term	
PORTLAND, OR 97239				CR Beds 537 POS Beds 560	
MULTNOMAH				Key Performance Ind.	
BLUE CROSS (OREGON)				Occupancy Rate	84.7%
				Length of Stay	5.7
				Average Wages	30.96
				50.2%	Medicare Part A 12.4%
				49.8%	Medicare Part B 4.1%
				97.3%	Current Ratio 5.6
				2.7%	Days to Collect 118.7
				4.9%	Avg Payment Days 36.2
				0.0%	Depreciation Rate 1.0%
				7.6%	Return on Equity 11.2%

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100179 MEMORIAL HOSPITAL JACKSONVILLE				Proprietary - Corporation	
3625 UNIVERSITY BLVD SOUTH		12/31/2011 365 Days Audited		General Short Term	
JACKSONVILLE, FL 32216				CR Beds 397 POS Beds 425	
DUVAL				Key Performance Ind.	
BLUE CROSS (FLORIDA)				Occupancy Rate	75.8%
				Length of Stay	5.3
				Average Wages	31.28
				83.1% Medicare Part A	18.9%
				16.9% Medicare Part B	3.7%
				90.6% Current Ratio	2.3
				9.4% Days to Collect	221.6
				0.6% Avg Payment Days	20.4
				0.0% Depreciation Rate	4.7%
				10.0% Return on Equity	4.9%
<hr/>					
500108 ST JOSEPH MEDICAL CENTER				Nonprofit - Church	
1717 SOUTH J STREET		6/30/2011 365 Days Settled		General Short Term	
TACOMA, WA 98405				CR Beds 317 POS Beds 340	
PIERCE				Key Performance Ind.	
BLUE CROSS (WASHINGTON & ALASKA)				Occupancy Rate	82.3%
				Length of Stay	3.6
				Average Wages	32.44
				70.9% Medicare Part A	11.5%
				29.1% Medicare Part B	3.2%
				90.6% Current Ratio	2.4
				9.4% Days to Collect	382.4
				5.8% Avg Payment Days	31.3
				0.0% Depreciation Rate	2.1%
				15.2% Return on Equity	31.2%

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453302 CHILDRENS MEDICAL CTR OF DALLAS				Nonprofit - Other	
1935 MOTOR STREET		12/31/2011 365 Days Settled		Children	
DALLAS, TX 75235				CR Beds 414	POS Beds 406
DALLAS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	60.8%
				Length of Stay	5.0
				Average Wages	
				53.5%	Medicare Part A 0.0%
				46.5%	Medicare Part B 0.0%
				93.8%	Current Ratio 2.7
				6.2%	Days to Collect 40.9
				6.5%	Avg Payment Days 59.5
				0.0%	Depreciation Rate 3.8%
				12.7%	Return on Equity 12.8%
Balance Sheet		Income Statement			
Current Assets	465,220,102	Total Charges	2,068,189,475		
Fixed Assets	688,391,209	Contract Allowance	1,106,340,379		
Other Assets	492,781,272	Operating Revenue	961,849,096		
Total Assets	1,646,392,583	Operating Expense	901,741,305		
Current Liabilities	171,856,283	Operating Margin	60,107,791		
Long Term Liabilities	518,531,867	Other Income	62,419,562		
Total Equity	956,004,433	Other Expense	1		
Total Liab. and Equity	1,646,392,583	Net Profit or Loss	122,527,352		
070025 HARTFORD HOSPITAL				Nonprofit - Other	
80 SEYMOUR STREET		9/30/2011 365 Days Audited		General Short Term	
HARTFORD, CT 06102				CR Beds 653	POS Beds 819
HARTFORD		Key Performance Ind.			
NATIONAL GOVT SERVICES (CONNECTICUT)				Occupancy Rate	81.6%
				Length of Stay	5.8
				Average Wages	33.85
				58.0%	Medicare Part A 23.2%
				42.0%	Medicare Part B 4.0%
				112.5%	Current Ratio 2.3
				-12.5%	Days to Collect 58.9
				14.5%	Avg Payment Days 14.3
				0.0%	Depreciation Rate 0.0%
				2.0%	Return on Equity 8.8%
Balance Sheet		Income Statement			
Current Assets	245,887,590	Total Charges	2,065,057,366		
Fixed Assets	0	Contract Allowance	1,197,516,170		
Other Assets	81,481,165	Operating Revenue	867,541,196		
Total Assets	327,368,755	Operating Expense	976,173,332		
Current Liabilities	107,066,334	Operating Margin	-108,632,136		
Long Term Liabilities	20,842,739	Other Income	126,207,245		
Total Equity	199,459,682	Other Expense	0		
Total Liab. and Equity	327,368,755	Net Profit or Loss	17,575,109		

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110161 NORTHSIDE HOSPITAL				Nonprofit - Other	
1000 JOHNSON FERRY ROAD, NE		9/30/2011 365 Days Submitted		General Short Term	
ATLANTA, GA 30342				CR Beds 487	POS Beds 444
FULTON		Key Performance Ind.			
				Occupancy Rate	96.4%
				Length of Stay	6.1
				Average Wages	30.08
				65.9%	Medicare Part A 4.2%
				34.1%	Medicare Part B 2.5%
				97.2%	Current Ratio 1.6
				2.8%	Days to Collect 89.8
				11.7%	Avg Payment Days 106.4
				0.6%	Depreciation Rate 5.6%
				13.9%	Return on Equity 22.6%
Balance Sheet		Income Statement			
Current Assets	327,172,997	Total Charges	2,062,094,080		
Fixed Assets	358,486,960	Contract Allowance	1,358,865,515		
Other Assets	276,709,825	Operating Revenue	703,228,565		
Total Assets	962,369,782	Operating Expense	683,666,787		
Current Liabilities	207,235,667	Operating Margin	19,561,778		
Long Term Liabilities	322,355,174	Other Income	82,540,129		
Total Equity	432,778,941	Other Expense	4,322,683		
Total Liab. and Equity	962,369,782	Net Profit or Loss	97,779,224		
100034 MOUNT SINAI MEDICAL CENTER				Nonprofit - Other	
4300 ALTON RD		12/31/2011 365 Days Submitted		General Short Term	
MIAMI BEACH, FL 33140				CR Beds 509	POS Beds 955
BLUE CROSS (FLORIDA)		Key Performance Ind.			
				Occupancy Rate	64.7%
				Length of Stay	6.1
				Average Wages	26.86
				76.5%	Medicare Part A 19.7%
				23.5%	Medicare Part B 5.2%
				103.2%	Current Ratio 2.2
				-3.2%	Days to Collect 46.6
				10.9%	Avg Payment Days 41.5
				11.8%	Depreciation Rate 7.2%
				-4.1%	Return on Equity -32.5%
Balance Sheet		Income Statement			
Current Assets	244,102,504	Total Charges	2,059,796,879		
Fixed Assets	157,650,136	Contract Allowance	1,575,868,830		
Other Assets	74,602,261	Operating Revenue	483,928,049		
Total Assets	476,354,901	Operating Expense	499,633,135		
Current Liabilities	112,042,102	Operating Margin	-15,705,086		
Long Term Liabilities	303,744,591	Other Income	52,956,956		
Total Equity	60,568,208	Other Expense	56,962,453		
Total Liab. and Equity	476,354,901	Net Profit or Loss	(19,710,583)		

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110079 GRADY MEMORIAL HOSPITAL				Government - County	
80 JESSE HILL, JR DRIVE SE		12/31/2011 365 Days Audited		General Short Term	
ATLANTA, GA 30303				CR Beds 641 POS Beds 953	
FULTON				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 66.4%	
				Length of Stay 5.8	
				Average Wages 25.23	
				78.8% Medicare Part A 15.5%	
				21.2% Medicare Part B 4.1%	
				158.7% Current Ratio 0.8	
				-58.7% Days to Collect 46.2	
				52.7% Avg Payment Days 53.3	
				0.0% Depreciation Rate 6.6%	
				-6.0% Return on Equity -15.4%	
Balance Sheet					
		Income Statement			
Current Assets	165,096,270	Total Charges	2,059,137,326		
Fixed Assets	308,387,709	Contract Allowance	1,622,671,532		
Other Assets	16,699,545	Operating Revenue	436,465,794		
Total Assets	490,183,524	Operating Expense	692,793,984		
Current Liabilities	200,629,416	Operating Margin	-256,328,190		
Long Term Liabilities	119,201,378	Other Income	230,151,972		
Total Equity	170,352,730	Other Expense	0		
Total Liab. and Equity	490,183,524	Net Profit or Loss	(26,176,218)		

390256 MILTON S HERSHEY MEDICAL CENTER				Nonprofit - Other	
500 UNIVERSITY DRIVE		6/30/2011 365 Days Submitted		General Short Term	
HERSHEY, PA 17033				CR Beds 461 POS Beds 302	
DAUPHIN				Key Performance Ind.	
Novitas PA				Occupancy Rate 85.6%	
				Length of Stay 5.3	
				Average Wages 27.82	
				55.6% Medicare Part A 11.9%	
				44.4% Medicare Part B 4.0%	
				92.3% Current Ratio 2.8	
				7.7% Days to Collect 188.8	
				2.7% Avg Payment Days 28.3	
				0.0% Depreciation Rate 2.5%	
				10.4% Return on Equity 18.3%	
Balance Sheet					
		Income Statement			
Current Assets	490,365,740	Total Charges	2,058,672,470		
Fixed Assets	366,784,599	Contract Allowance	1,144,963,442		
Other Assets	12,871,107	Operating Revenue	913,709,028		
Total Assets	870,021,446	Operating Expense	843,177,592		
Current Liabilities	172,387,945	Operating Margin	70,531,436		
Long Term Liabilities	178,679,757	Other Income	24,268,066		
Total Equity	518,953,744	Other Expense	0		
Total Liab. and Equity	870,021,446	Net Profit or Loss	94,799,502		

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330285 STRONG MEMORIAL HOSPITAL				Nonprofit - Other	
601 ELMWOOD AVE		12/31/2011 365 Days Amended		General Short Term	
ROCHESTER, NY 14642				CR Beds 626 POS Beds 739	
MONROE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	100.0%
Balance Sheet		Income Statement		Length of Stay	6.5
Current Assets	445,062,596	Total Charges	2,054,655,862	Average Wages	27.99
Fixed Assets	370,222,108	Contract Allowance	981,919,968	47.8%	Medicare Part A 12.0%
Other Assets	116,386,340	Operating Revenue	1,072,735,894	52.2%	Medicare Part B 2.9%
Total Assets	<u>931,671,044</u>	Operating Expense	1,007,358,273	93.9%	Current Ratio 2.1
Current Liabilities	208,868,559	Operating Margin	65,377,621	6.1%	Days to Collect 69.7
Long Term Liabilities	387,092,869	Other Income	-1,982,781	-0.2%	Avg Payment Days 31.9
Total Equity	<u>335,709,616</u>	Other Expense	36,292,727	3.4%	Depreciation Rate 3.1%
Total Liab. and Equity	<u>931,671,044</u>	Net Profit or Loss	<u>27,102,113</u>	2.5%	Return on Equity 8.1%
050022 RIVERSIDE COMMUNITY HOSPITAL				Proprietary - Corporation	
4445 MAGNOLIA AVENUE		4/30/2011 365 Days Amended		General Short Term	
RIVERSIDE, CA 92501				CR Beds 373 POS Beds 369	
RIVERSIDE				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	77.3%
Balance Sheet		Income Statement		Length of Stay	5.1
Current Assets	94,248,889	Total Charges	2,052,687,736	Average Wages	40.30
Fixed Assets	74,916,150	Contract Allowance	1,632,805,394	79.5%	Medicare Part A 16.9%
Other Assets	7,783,538	Operating Revenue	419,882,342	20.5%	Medicare Part B 2.6%
Total Assets	<u>176,948,577</u>	Operating Expense	338,447,570	80.6%	Current Ratio 4.1
Current Liabilities	23,271,281	Operating Margin	81,434,772	19.4%	Days to Collect 173.2
Long Term Liabilities	-340,853,764	Other Income	1,749,552	0.4%	Avg Payment Days 25.1
Total Equity	<u>494,531,060</u>	Other Expense	39,136	0.0%	Depreciation Rate 2.7%
Total Liab. and Equity	<u>176,948,577</u>	Net Profit or Loss	<u>83,145,188</u>	19.8%	Return on Equity 16.8%

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490118 HENRICO DOCTORS' HOSPITAL						
1602 SKIPWITH ROAD		3/31/2011 365 Days Settled				
RICHMOND, VA 23229				CR Beds 773	POS Beds 340	
HENRICO				Key Performance Ind.		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	38.5%	
				Length of Stay	6.0	
Balance Sheet		Income Statement		Average Wages	31.31	
Current Assets	68,131,342	Total Charges	2,050,925,607	79.4%	Medicare Part A	0.0%
Fixed Assets	162,192,578	Contract Allowance	1,627,674,232	20.6%	Medicare Part B	0.0%
Other Assets	48,834,671	Operating Revenue	423,251,375	80.5%	Current Ratio	2.3
Total Assets	279,158,591	Operating Expense	340,568,832	19.5%	Days to Collect	48.7
Current Liabilities	29,286,341	Operating Margin	82,682,543	0.4%	Avg Payment Days	26.4
Long Term Liabilities	-372,927,698	Other Income	1,809,834	4.6%	Depreciation Rate	0.0%
Total Equity	622,799,948	Other Expense	19,380,795	15.4%	Return on Equity	10.5%
Total Liab. and Equity	279,158,591	Net Profit or Loss	65,111,582			
330160 STATEN ISLAND UNIVERSITY HOSPITAL						
475 SEAVIEW AVENUE		12/31/2011 365 Days Submitted		Nonprofit - Other		
STATEN ISLAND, NY 10305				General Short Term		
RICHMOND				CR Beds 531	POS Beds 714	
NATIONAL GOVERNMENT SERVICES				Key Performance Ind.		
				Occupancy Rate	92.2%	
Balance Sheet		Income Statement		Length of Stay	4.6	
Current Assets	292,080,000	Total Charges	2,032,451,720	Average Wages	39.52	
Fixed Assets	226,592,000	Contract Allowance	1,292,890,511	63.6%	Medicare Part A	19.1%
Other Assets	156,205,000	Operating Revenue	739,561,209	36.4%	Medicare Part B	2.6%
Total Assets	674,877,000	Operating Expense	757,107,622	102.4%	Current Ratio	1.8
Current Liabilities	162,112,000	Operating Margin	-17,546,413	-2.4%	Days to Collect	45.7
Long Term Liabilities	334,246,000	Other Income	44,023,413	6.0%	Avg Payment Days	46.0
Total Equity	178,519,000	Other Expense	0	0.0%	Depreciation Rate	2.7%
Total Liab. and Equity	674,877,000	Net Profit or Loss	26,477,000	3.6%	Return on Equity	14.8%

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Sample Hospital reports from the Halmanac.com website.

050516 MERCY SAN JUAN MEDICAL CENTER				Nonprofit - Church	
6501 COYLE AVE		6/30/2011 365 Days Reopened		General Short Term	
CARMICHAEL, CA 95608				CR Beds 370	POS Beds 254
SACRAMENTO		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.2%
				Length of Stay	4.8
				Average Wages	46.11
				75.5%	Medicare Part A 16.3%
				24.5%	Medicare Part B 2.6%
				110.6%	Current Ratio 3.5
				-10.6%	Days to Collect 410.3
				16.4%	Avg Payment Days 24.9
				0.0%	Depreciation Rate 5.1%
				5.9%	Return on Equity 13.6%
Balance Sheet		Income Statement			
Current Assets	206,635,518	Total Charges	2,024,571,365		
Fixed Assets	177,317,715	Contract Allowance	1,528,178,783		
Other Assets	11,296,390	Operating Revenue	496,392,582		
Total Assets	395,249,623	Operating Expense	548,831,729		
Current Liabilities	58,609,059	Operating Margin	-52,439,147		
Long Term Liabilities	122,529,291	Other Income	81,513,619		
Total Equity	214,111,273	Other Expense	1,137		
Total Liab. and Equity	395,249,623	Net Profit or Loss	29,073,335		
340028 CAPE FEAR VALLEY MEDICAL CENTER				Government - County	
1638 OWEN DRIVE P O BOX 2000		9/30/2011 365 Days Settled		General Short Term	
FAYETTEVILLE, NC 28302				CR Beds 506	POS Beds 507
CUMBERLAND		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	99.7%
				Length of Stay	5.7
				Average Wages	29.04
				72.2%	Medicare Part A 21.1%
				27.8%	Medicare Part B 4.4%
				99.1%	Current Ratio 1.8
				0.9%	Days to Collect 68.9
				5.0%	Avg Payment Days 32.0
				3.5%	Depreciation Rate 1.6%
				2.4%	Return on Equity 3.8%
Balance Sheet		Income Statement			
Current Assets	221,772,000	Total Charges	2,020,617,769		
Fixed Assets	311,647,000	Contract Allowance	1,458,944,645		
Other Assets	319,247,000	Operating Revenue	561,673,124		
Total Assets	852,666,000	Operating Expense	556,844,953		
Current Liabilities	124,926,000	Operating Margin	4,828,171		
Long Term Liabilities	372,234,000	Other Income	28,211,488		
Total Equity	355,506,000	Other Expense	19,418,656		
Total Liab. and Equity	852,666,000	Net Profit or Loss	13,621,003		

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Sample Hospital reports from the Halmanac.com website.

050438 HUNTINGTON MEMORIAL HOSPITAL				Nonprofit - Other	
100 W CALIFORNIA BLVD		12/31/2011 365 Days Settled		General Short Term	
PASADENA, CA 91109				CR Beds 489	POS Beds 606
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	68.7%
				Length of Stay	4.6
				Average Wages	35.91
				Medicare Part A	21.7%
				Medicare Part B	3.0%
				Current Ratio	3.8
				Days to Collect	60.6
				Avg Payment Days	23.9
				Depreciation Rate	2.8%
				Return on Equity	4.1%
Balance Sheet		Income Statement			
Current Assets	272,600,701	Total Charges	2,020,500,822		
Fixed Assets	374,872,337	Contract Allowance	1,551,342,585	76.8%	
Other Assets	169,279,673	Operating Revenue	469,158,237	23.2%	
Total Assets	816,752,711	Operating Expense	488,129,951	104.0%	
Current Liabilities	72,037,392	Operating Margin	-18,971,714	-4.0%	
Long Term Liabilities	322,274,171	Other Income	36,280,028	7.7%	
Total Equity	422,441,148	Other Expense	0	0.0%	
Total Liab. and Equity	816,752,711	Net Profit or Loss	17,308,314	3.7%	
450119 SOUTH TEXAS HEALTH SYSTEM				Proprietary - Corporation	
1102 W TRENTON ROAD		12/31/2011 365 Days Reopened		General Short Term	
EDINBURG, TX 78539				CR Beds 718	POS Beds 168
HIDALGO		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.1%
				Length of Stay	4.6
				Average Wages	26.27
				Medicare Part A	24.6%
				Medicare Part B	2.4%
				Current Ratio	2.6
				Days to Collect	115.2
				Avg Payment Days	26.3
				Depreciation Rate	1.4%
				Return on Equity	21.1%
Balance Sheet		Income Statement			
Current Assets	55,635,668	Total Charges	2,019,458,630		
Fixed Assets	84,230,365	Contract Allowance	1,698,768,614	84.1%	
Other Assets	37,945,571	Operating Revenue	320,690,016	15.9%	
Total Assets	177,811,604	Operating Expense	298,726,543	93.2%	
Current Liabilities	21,536,710	Operating Margin	21,963,473	6.8%	
Long Term Liabilities	24,453,981	Other Income	5,882,633	1.8%	
Total Equity	131,820,913	Other Expense	0	0.0%	
Total Liab. and Equity	177,811,604	Net Profit or Loss	27,846,106	8.7%	

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Sample Hospital reports from the Halmanac.com website.

490024 CARILION MEDICAL CENTER				Nonprofit - Other	
1906 BELLEVIEW AVENUE		9/30/2011 365 Days Amended		General Short Term	
ROANOKE, VA 24033				CR Beds 667	POS Beds 685
ROANOKE CITY		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.1%
Balance Sheet		Income Statement		Length of Stay	5.4
Current Assets	130,828,738	Total Charges	2,018,610,212	Average Wages	33.63
Fixed Assets	287,530,256	Contract Allowance	1,176,918,628	58.3% Medicare Part A	17.0%
Other Assets	481,339,363	Operating Revenue	841,691,584	41.7% Medicare Part B	4.3%
Total Assets	<u>899,698,357</u>	Operating Expense	881,143,648	104.7% Current Ratio	1.2
Current Liabilities	111,129,468	Operating Margin	-39,452,064	-4.7% Days to Collect	236.4
Long Term Liabilities	556,584,019	Other Income	69,683,603	8.3% Avg Payment Days	35.0
Total Equity	<u>231,984,870</u>	Other Expense	0	0.0% Depreciation Rate	1.7%
Total Liab. and Equity	<u>899,698,357</u>	Net Profit or Loss	<u>30,231,539</u>	3.6% Return on Equity	13.0%
453304 TEXAS CHILDRENS HOSP				Nonprofit - Other	
6621 FANNIN STREET		9/30/2011 365 Days Settled		Children	
HOUSTON, TX 77030				CR Beds 480	POS Beds 231
HARRIS		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	80.1%
Balance Sheet		Income Statement		Length of Stay	6.4
Current Assets	208,038,763	Total Charges	2,016,024,187	Average Wages	
Fixed Assets	1,461,308,243	Contract Allowance	1,067,074,396	52.9% Medicare Part A	0.0%
Other Assets	1,623,275,677	Operating Revenue	948,949,791	47.1% Medicare Part B	0.1%
Total Assets	<u>3,292,622,683</u>	Operating Expense	1,026,197,004	108.1% Current Ratio	1.2
Current Liabilities	179,466,315	Operating Margin	-77,247,213	-8.1% Days to Collect	116.4
Long Term Liabilities	842,748,033	Other Income	112,946,971	11.9% Avg Payment Days	38.6
Total Equity	<u>2,270,408,335</u>	Other Expense	14,790,953	1.6% Depreciation Rate	0.6%
Total Liab. and Equity	<u>3,292,622,683</u>	Net Profit or Loss	<u>20,908,805</u>	2.2% Return on Equity	0.9%

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360059 METRO HEALTH MEDICAL CENTER				Government - Other	
2500 METROHEALTH DRIVE		12/31/2011 365 Days Settled		General Short Term	
CLEVELAND, OH 44109				CR Beds 469	POS Beds 613
CUYAHOGA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	61.0%
				Length of Stay	4.2
				Average Wages	35.51
				67.2%	Medicare Part A 12.2%
				32.8%	Medicare Part B 4.3%
				111.6%	Current Ratio 1.1
				-11.6%	Days to Collect 59.2
				11.6%	Avg Payment Days 35.3
				0.0%	Depreciation Rate 1.6%
				0.0%	Return on Equity 0.1%
Balance Sheet		Income Statement			
Current Assets	135,581,441	Total Charges	2,011,776,000		
Fixed Assets	254,498,654	Contract Allowance	1,351,684,000		
Other Assets	396,539,608	Operating Revenue	660,092,000		
Total Assets	786,619,703	Operating Expense	736,671,000		
Current Liabilities	125,682,182	Operating Margin	-76,579,000		
Long Term Liabilities	323,719,000	Other Income	76,859,000		
Total Equity	337,218,521	Other Expense	0		
Total Liab. and Equity	786,619,703	Net Profit or Loss	280,000		
340014 FORSYTH MEMORIAL HOSPITAL				Nonprofit - Other	
3333 SILAS CREEK PARKWAY		12/31/2011 365 Days Submitted		General Short Term	
WINSTON-SALEM, NC 27103				CR Beds 765	POS Beds 912
FORSYTH		Key Performance Ind.			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	76.2%
				Length of Stay	5.0
				Average Wages	29.77
				53.2%	Medicare Part A 10.8%
				46.8%	Medicare Part B 4.1%
				98.5%	Current Ratio (0.4)
				1.5%	Days to Collect 176.9
				1.6%	Avg Payment Days 10.5
				0.0%	Depreciation Rate 4.1%
				3.2%	Return on Equity 3.4%
Balance Sheet		Income Statement			
Current Assets	125,400,923	Total Charges	2,004,234,305		
Fixed Assets	399,299,007	Contract Allowance	1,066,955,404		
Other Assets	31,678,546	Operating Revenue	937,278,901		
Total Assets	556,378,476	Operating Expense	922,765,625		
Current Liabilities	-325,601,730	Operating Margin	14,513,276		
Long Term Liabilities	388,109	Other Income	15,446,989		
Total Equity	881,592,097	Other Expense	3		
Total Liab. and Equity	556,378,476	Net Profit or Loss	29,960,262		

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Sample Hospital reports from the Halmanac.com website.

050243 DESERT REGIONAL MEDICAL CENTER				Proprietary - Corporation	
1150 NORTH INDIAN CANYON DRIVE		5/31/2011 365 Days Audited		General Short Term	
PALM SPRINGS, CA 92262				CR Beds 286	POS Beds 394
RIVERSIDE		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.3%
				Length of Stay	4.3
				Average Wages	39.35
				83.0% Medicare Part A	11.7%
				17.0% Medicare Part B	4.3%
				87.2% Current Ratio	2.3
				12.8% Days to Collect	363.5
				0.2% Avg Payment Days	22.8
				0.0% Depreciation Rate	4.1%
				13.0% Return on Equity	28.0%
Balance Sheet		Income Statement			
Current Assets	84,382,150	Total Charges	1,986,941,891		
Fixed Assets	85,204,917	Contract Allowance	1,648,334,229		
Other Assets	25,266,012	Operating Revenue	338,607,662	17.0%	
Total Assets	194,853,079	Operating Expense	295,410,807	87.2%	
Current Liabilities	36,482,533	Operating Margin	43,196,855	12.8%	
Long Term Liabilities	1,689,435	Other Income	749,582	0.2%	
Total Equity	156,681,111	Other Expense	0	0.0%	
Total Liab. and Equity	194,853,079	Net Profit or Loss	43,946,437	13.0%	
140242 CENTRAL DUPAGE HOSPITAL				Nonprofit - Other	
25 NORTH WINFIELD ROAD		6/30/2011 365 Days Settled		General Short Term	
WINFIELD, IL 60190				CR Beds 311	POS Beds 361
DUPAGE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.5%
				Length of Stay	4.1
				Average Wages	31.32
				67.3% Medicare Part A	10.5%
				32.7% Medicare Part B	3.0%
				82.1% Current Ratio	1.1
				17.9% Days to Collect	188.8
				4.2% Avg Payment Days	34.9
				0.0% Depreciation Rate	3.2%
				22.1% Return on Equity	17.8%
Balance Sheet		Income Statement			
Current Assets	148,552,916	Total Charges	1,985,620,358		
Fixed Assets	532,050,383	Contract Allowance	1,336,057,220		
Other Assets	274,789,951	Operating Revenue	649,563,138	32.7%	
Total Assets	955,393,250	Operating Expense	533,576,609	82.1%	
Current Liabilities	136,400,565	Operating Margin	115,986,529	17.9%	
Long Term Liabilities	14,932,470	Other Income	27,249,323	4.2%	
Total Equity	804,060,215	Other Expense	0	0.0%	
Total Liab. and Equity	955,393,250	Net Profit or Loss	143,235,852	22.1%	

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Sample Hospital reports from the Halmanac.com website.

100001 SHANDS JACKSONVILLE MEDICAL CENTER				Nonprofit - Other	
655 W 8TH ST		6/30/2011 365 Days Submitted		General Short Term	
JACKSONVILLE, FL 32209				CR Beds 548	POS Beds 695
DUVAL		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	77.7%
				Length of Stay	5.0
				Average Wages	25.39
				78.3%	Medicare Part A 22.8%
				21.7%	Medicare Part B 3.9%
				123.1%	Current Ratio 2.4
				-23.1%	Days to Collect 307.6
				22.4%	Avg Payment Days 57.4
				-5.8%	Depreciation Rate 2.1%
				5.0%	Return on Equity 11.2%
Balance Sheet		Income Statement			
Current Assets	220,111,000	Total Charges	1,983,664,415		
Fixed Assets	161,359,000	Contract Allowance	1,553,592,316		
Other Assets	37,252,000	Operating Revenue	430,072,099		
Total Assets	418,722,000	Operating Expense	529,571,407		
Current Liabilities	92,411,000	Operating Margin	-99,499,308		
Long Term Liabilities	132,922,000	Other Income	96,259,558		
Total Equity	193,389,000	Other Expense	-24,876,750		
Total Liab. and Equity	418,722,000	Net Profit or Loss	21,637,000		
390115 ARIA HEALTH				Nonprofit - Other	
10800 KNIGHTS ROAD		6/30/2011 365 Days Settled		General Short Term	
PHILADELPHIA, PA 19114				CR Beds 469	POS Beds 424
PHILADELPHIA		Key Performance Ind.			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	72.9%
				Length of Stay	4.8
				Average Wages	29.38
				78.6%	Medicare Part A 18.2%
				21.4%	Medicare Part B 2.7%
				95.4%	Current Ratio 2.4
				4.6%	Days to Collect 113.0
				16.2%	Avg Payment Days 38.9
				0.0%	Depreciation Rate 1.6%
				20.8%	Return on Equity 19.6%
Balance Sheet		Income Statement			
Current Assets	168,005,808	Total Charges	1,968,560,099		
Fixed Assets	136,619,978	Contract Allowance	1,547,998,624		
Other Assets	243,873,022	Operating Revenue	420,561,475		
Total Assets	548,498,808	Operating Expense	401,252,088		
Current Liabilities	70,050,726	Operating Margin	19,309,387		
Long Term Liabilities	31,419,820	Other Income	68,227,366		
Total Equity	447,028,262	Other Expense	0		
Total Liab. and Equity	548,498,808	Net Profit or Loss	87,536,753		

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Sample Hospital reports from the Halmanac.com website.

290007 UMC OF SOUTHERN NEVADA				Government - County	
1800 W CHARLESTON BLVD		6/30/2011 365 Days Audited		General Short Term	
LAS VEGAS, NV 89102				CR Beds 491	POS Beds 544
CLARK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.3%
				Length of Stay	4.8
				Average Wages	32.87
				76.6%	Medicare Part A 11.5%
				23.4%	Medicare Part B 1.9%
				124.0%	Current Ratio 1.0
				-24.0%	Days to Collect 1,059.4
				18.4%	Avg Payment Days 88.2
				0.0%	Depreciation Rate 4.5%
				-5.6%	Return on Equity -55.6%
Balance Sheet		Income Statement			
Current Assets	160,035,052	Total Charges	1,961,951,803		
Fixed Assets	153,574,989	Contract Allowance	1,503,722,037		
Other Assets	529,017	Operating Revenue	458,229,766		
Total Assets	314,139,058	Operating Expense	568,180,642		
Current Liabilities	163,131,107	Operating Margin	-109,950,876		
Long Term Liabilities	104,563,439	Other Income	84,146,132		
Total Equity	46,444,512	Other Expense	0		
Total Liab. and Equity	314,139,058	Net Profit or Loss	(25,804,744)		
440161 CENTENNIAL MEDICAL CENTER				Proprietary - Corporation	
2300 PATTERSON STREET		12/31/2011 365 Days Amended		General Short Term	
NASHVILLE, TN 37203				CR Beds 463	POS Beds 586
DAVIDSON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	66.1%
				Length of Stay	5.6
				Average Wages	29.33
				75.1%	Medicare Part A 16.6%
				24.9%	Medicare Part B 4.1%
				84.3%	Current Ratio (0.3)
				15.7%	Days to Collect 97.3
				0.8%	Avg Payment Days 25.3
				0.0%	Depreciation Rate 4.3%
				16.5%	Return on Equity 12.7%
Balance Sheet		Income Statement			
Current Assets	83,071,748	Total Charges	1,952,810,455		
Fixed Assets	200,814,305	Contract Allowance	1,466,107,025		
Other Assets	45,835,544	Operating Revenue	486,703,430		
Total Assets	329,721,597	Operating Expense	410,245,458		
Current Liabilities	-320,581,547	Operating Margin	76,457,972		
Long Term Liabilities	15,656,781	Other Income	3,847,766		
Total Equity	634,646,363	Other Expense	0		
Total Liab. and Equity	329,721,597	Net Profit or Loss	80,305,738		

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Sample Hospital reports from the Halmanac.com website.

450039 JPS HEALTH NETWORK				Government - District	
1500 S MAIN ST		9/30/2011 365 Days Reopened		General Short Term	
FORT WORTH, TX 76104				CR Beds 439 POS Beds 429	
TARRANT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	79.0%
				Length of Stay	4.9
				Average Wages	25.60
				Medicare Part A	11.5%
				Medicare Part B	4.7%
				Current Ratio	4.1
				Days to Collect	547.3
				Avg Payment Days	33.5
				Depreciation Rate	1.7%
				Return on Equity	15.1%
<hr/>					
450135 TEXAS HEALTH HARRIS METHODIST FORT WORTH				Nonprofit - Other	
1301 PENNSYLVANIA AVENUE		9/30/2011 365 Days Settled		General Short Term	
FORT WORTH, TX 76104				CR Beds 598 POS Beds 610	
TARRANT				Key Performance Ind.	
BLUE CROSS (TEXAS)				Occupancy Rate	81.1%
				Length of Stay	5.3
				Average Wages	29.14
				Medicare Part A	17.0%
				Medicare Part B	2.3%
				Current Ratio	(0.2)
				Days to Collect	81.8
				Avg Payment Days	31.9
				Depreciation Rate	1.2%
				Return on Equity	6.0%

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Sample Hospital reports from the Halmanac.com website.

050125 REGIONAL MEDICAL CENTER OF SAN JOSE				Proprietary - Corporation	
225 N JACKSON AVENUE		12/31/2011 365 Days Settled		General Short Term	
SAN JOSE, CA 95116				CR Beds 247	POS Beds 204
SANTA CLARA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	62.5%
Balance Sheet		Income Statement		Length of Stay	5.3
Current Assets	78,911,916	Total Charges	1,942,975,926	Average Wages	56.43
Fixed Assets	167,491,380	Contract Allowance	1,598,076,943	82.2% Medicare Part A	24.0%
Other Assets	21,588,719	Operating Revenue	344,898,983	17.8% Medicare Part B	4.0%
Total Assets	267,992,015	Operating Expense	329,953,658	95.7% Current Ratio	1.8
Current Liabilities	43,877,924	Operating Margin	14,945,325	4.3% Days to Collect	215.2
Long Term Liabilities	259,538,690	Other Income	4,573,192	1.3% Avg Payment Days	48.5
Total Equity	-35,424,599	Other Expense	0	0.0% Depreciation Rate	4.6%
Total Liab. and Equity	267,992,015	Net Profit or Loss	19,518,517	5.7% Return on Equity	-55.1%
050224 HOAG MEMORIAL HOSPITAL PRESBYTERIAN				Nonprofit - Other	
ONE HOAG DRIVE		9/30/2011 365 Days Reopened		General Short Term	
NEWPORT BEACH, CA 92663				CR Beds 354	POS Beds 409
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	99.1%
Balance Sheet		Income Statement		Length of Stay	4.8
Current Assets	462,775,000	Total Charges	1,930,816,993	Average Wages	34.83
Fixed Assets	856,774,000	Contract Allowance	1,153,093,729	59.7% Medicare Part A	11.1%
Other Assets	783,923,000	Operating Revenue	777,723,264	40.3% Medicare Part B	5.6%
Total Assets	2,103,472,000	Operating Expense	846,013,002	108.8% Current Ratio	2.1
Current Liabilities	216,294,000	Operating Margin	-68,289,738	-8.8% Days to Collect	47.1
Long Term Liabilities	594,085,000	Other Income	64,469,496	8.3% Avg Payment Days	54.7
Total Equity	1,293,093,000	Other Expense	0	0.0% Depreciation Rate	1.0%
Total Liab. and Equity	2,103,472,000	Net Profit or Loss	(3,820,242)	-0.5% Return on Equity	-0.3%

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310119 UMDNJ UNIVERSITY HOSPITAL				Government - State	
150 BERGEN ST		6/30/2011 365 Days Audited		General Short Term	
NEWARK, NJ 07103				CR Beds 399	POS Beds 518
ESSEX		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	66.1%
				Length of Stay	5.6
				Average Wages	37.91
				71.7%	Medicare Part A 13.7%
				28.3%	Medicare Part B 2.3%
				104.9%	Current Ratio 0.8
				-4.9%	Days to Collect 436.1
				1.3%	Avg Payment Days 13.9
				0.0%	Depreciation Rate 2.2%
				-3.6%	Return on Equity -139.9%
Balance Sheet		Income Statement			
Current Assets	95,850,000	Total Charges	1,929,995,036		
Fixed Assets	107,541,000	Contract Allowance	1,383,477,233		
Other Assets	41,000	Operating Revenue	546,517,803		
Total Assets	203,432,000	Operating Expense	573,317,309		
Current Liabilities	123,927,000	Operating Margin	-26,799,506		
Long Term Liabilities	65,344,000	Other Income	6,985,781		
Total Equity	14,161,000	Other Expense	0		
Total Liab. and Equity	203,432,000	Net Profit or Loss	(19,813,725)		
470003 FLETCHER ALLEN HOSPITAL OF VERMONT				Nonprofit - Other	
111 COLCHESTER AVE		9/30/2011 365 Days Audited		General Short Term	
BURLINGTON, VT 05401				CR Beds 398	POS Beds 615
CHITTENDEN		Key Performance Ind.			
NATIONAL HERITAGE (VERMONT)				Occupancy Rate	72.3%
				Length of Stay	5.1
				Average Wages	36.18
				55.7%	Medicare Part A 14.8%
				44.3%	Medicare Part B 6.3%
				100.7%	Current Ratio 1.8
				-0.7%	Days to Collect 54.6
				4.9%	Avg Payment Days 33.6
				0.0%	Depreciation Rate 5.6%
				4.3%	Return on Equity 8.6%
Balance Sheet		Income Statement			
Current Assets	257,935,000	Total Charges	1,925,230,000		
Fixed Assets	413,582,000	Contract Allowance	1,072,103,000		
Other Assets	338,426,000	Operating Revenue	853,127,000		
Total Assets	1,009,943,000	Operating Expense	859,043,251		
Current Liabilities	145,972,000	Operating Margin	-5,916,251		
Long Term Liabilities	439,885,251	Other Income	42,199,000		
Total Equity	424,085,749	Other Expense	0		
Total Liab. and Equity	1,009,943,000	Net Profit or Loss	36,282,749		

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363300 CHILDREN'S HOSPITAL MEDICAL CENTER				Nonprofit - Other	
3333 BURNET AVENUE		6/30/2011 365 Days Settled		Children	
CINCINNATI, OH 45229				CR Beds 479	POS Beds 467
HAMILTON		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	65.3%
				Length of Stay	6.5
Balance Sheet		Income Statement			
Current Assets	383,261,850	Total Charges	1,918,124,184		
Fixed Assets	851,701,032	Contract Allowance	773,981,950	40.4%	
Other Assets	145,190,505	Operating Revenue	1,144,142,234	59.6%	
Total Assets	1,380,153,387	Operating Expense	1,640,034,568	143.3%	
Current Liabilities	126,652,599	Operating Margin	-495,892,334	-43.3%	
Long Term Liabilities	726,509,788	Other Income	549,265,051	48.0%	
Total Equity	526,991,000	Other Expense	0	0.0%	
Total Liab. and Equity	1,380,153,387	Net Profit or Loss	53,372,717	4.7%	
100243 BRANDON REGIONAL HOSPITAL				Proprietary - Corporation	
119 OAKFIELD DR		12/31/2011 365 Days Reopened		General Short Term	
BRANDON, FL 33511				CR Beds 398	POS Beds 367
HILLSBOROUGH		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.7%
				Length of Stay	4.2
Balance Sheet		Income Statement			
Current Assets	6,480,066	Total Charges	1,917,125,435		
Fixed Assets	81,399,845	Contract Allowance	1,572,459,414	82.0%	
Other Assets	532,805	Operating Revenue	344,666,021	18.0%	
Total Assets	88,412,716	Operating Expense	267,987,292	77.8%	
Current Liabilities	17,216,204	Operating Margin	76,678,729	22.2%	
Long Term Liabilities	-402,346,157	Other Income	7,037,654	2.0%	
Total Equity	473,542,669	Other Expense	0	0.0%	
Total Liab. and Equity	88,412,716	Net Profit or Loss	83,716,383	24.3%	

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310012 VALLEY HOSPITAL				Nonprofit - Other	
223 N VAN DIEN AVENUE		12/31/2011 365 Days Settled		General Short Term	
RIDGEWOOD, NJ 07450				CR Beds 425	POS Beds 421
BERGEN		Key Performance Ind.			
Novitas NJ				Occupancy Rate	86.3%
Balance Sheet		Income Statement		Length of Stay	5.0
Current Assets	82,836,930	Total Charges	1,908,119,512	Average Wages	37.09
Fixed Assets	206,034,232	Contract Allowance	1,311,195,734	68.7%	Medicare Part A 21.4%
Other Assets	450,990,469	Operating Revenue	596,923,778	31.3%	Medicare Part B 6.3%
Total Assets	739,861,631	Operating Expense	557,626,753	93.4%	Current Ratio 1.2
Current Liabilities	68,995,681	Operating Margin	39,297,025	6.6%	Days to Collect 95.1
Long Term Liabilities	118,994,979	Other Income	19,804,486	3.3%	Avg Payment Days 31.8
Total Equity	551,870,971	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	739,861,631	Net Profit or Loss	59,101,511	9.9%	Return on Equity 10.7%
050195 WASHINGTON HOSPITAL				Government - District	
2000 MOWRY AVE		6/30/2011 365 Days Settled		General Short Term	
FREMONT, CA 94538				CR Beds 269	POS Beds 265
ALAMEDA		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	69.0%
Balance Sheet		Income Statement		Length of Stay	5.3
Current Assets	76,599,672	Total Charges	1,900,979,578	Average Wages	56.52
Fixed Assets	119,360,266	Contract Allowance	1,467,065,887	77.2%	Medicare Part A 19.8%
Other Assets	634,963,038	Operating Revenue	433,913,691	22.8%	Medicare Part B 3.1%
Total Assets	830,922,976	Operating Expense	397,955,665	91.7%	Current Ratio 1.0
Current Liabilities	73,786,512	Operating Margin	35,958,026	8.3%	Days to Collect 524.1
Long Term Liabilities	326,851,031	Other Income	25,015,268	5.8%	Avg Payment Days 37.8
Total Equity	430,285,433	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	830,922,976	Net Profit or Loss	60,973,294	14.1%	Return on Equity 14.2%

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050239 GLENDALE ADVENTIST MEDICAL CENTER				Nonprofit - Church	
1509 E WILSON TERRACE		12/31/2011 365 Days Settled		General Short Term	
GLENDALE, CA 91206				CR Beds 321	POS Beds 420
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	72.7%
Balance Sheet		Income Statement		Length of Stay	5.0
Current Assets	119,871,396	Total Charges	1,878,316,192	Average Wages	34.91
Fixed Assets	232,325,117	Contract Allowance	1,542,537,198	82.1% Medicare Part A	29.5%
Other Assets	49,709,571	Operating Revenue	335,778,994	17.9% Medicare Part B	4.4%
Total Assets	401,906,084	Operating Expense	342,644,181	102.0% Current Ratio	3.2
Current Liabilities	37,804,186	Operating Margin	-6,865,187	-2.0% Days to Collect	723.6
Long Term Liabilities	221,663,872	Other Income	14,227,099	4.2% Avg Payment Days	29.9
Total Equity	142,438,026	Other Expense	719,155	0.2% Depreciation Rate	4.1%
Total Liab. and Equity	401,906,084	Net Profit or Loss	6,642,757	2.0% Return on Equity	4.7%
440063 JOHNSON CITY MEDICAL CENTER				Nonprofit - Other	
400 N STATE OF FRANKLIN RD		6/30/2011 365 Days Submitted		General Short Term	
JOHNSON CITY, TN 37604				CR Beds 566	POS Beds 480
WASHINGTON		Key Performance Ind.			
BLUE CROSS (TENNESSEE)				Occupancy Rate	72.9%
Balance Sheet		Income Statement		Length of Stay	5.2
Current Assets	76,342,390	Total Charges	1,877,997,441	Average Wages	21.80
Fixed Assets	195,819,425	Contract Allowance	1,407,295,001	74.9% Medicare Part A	21.2%
Other Assets	13,499,959	Operating Revenue	470,702,440	25.1% Medicare Part B	3.6%
Total Assets	285,661,774	Operating Expense	398,146,436	84.6% Current Ratio	1.2
Current Liabilities	65,316,802	Operating Margin	72,556,004	15.4% Days to Collect	50.1
Long Term Liabilities	7,084,493	Other Income	7,849,354	1.7% Avg Payment Days	54.2
Total Equity	213,260,479	Other Expense	2,481,926	0.5% Depreciation Rate	2.8%
Total Liab. and Equity	285,661,774	Net Profit or Loss	77,923,432	16.6% Return on Equity	36.5%

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440048 BAPTIST MEMORIAL HOSPITAL				Nonprofit - Church	
6019 WALNUT GROVE ROAD		9/30/2011 365 Days Audited		General Short Term	
MEMPHIS, TN 38120				CR Beds 826 POS Beds 927	
SHELBY				Key Performance Ind.	
BLUE CROSS (TENNESSEE)				Occupancy Rate	73.4%
				Length of Stay	6.6
				Average Wages	25.91
				67.0% Medicare Part A	25.7%
				33.0% Medicare Part B	5.3%
				94.2% Current Ratio	4.8
				5.8% Days to Collect	129.0
				11.0% Avg Payment Days	18.1
				13.6% Depreciation Rate	2.5%
				3.2% Return on Equity	4.3%
<hr/>					
280013 THE NEBRASKA MEDICAL CENTER				Nonprofit - Other	
987400 NEBRASKA MEDICAL CENTER		6/30/2011 365 Days Reopened		General Short Term	
OMAHA, NE 68198				CR Beds 509 POS Beds 689	
DOUGLAS				Key Performance Ind.	
BLUE CROSS (NEBRASKA)				Occupancy Rate	71.2%
				Length of Stay	5.0
				Average Wages	27.32
				59.9% Medicare Part A	16.7%
				40.1% Medicare Part B	4.0%
				96.0% Current Ratio	2.5
				4.0% Days to Collect	212.1
				4.8% Avg Payment Days	33.0
				2.0% Depreciation Rate	1.1%
				6.8% Return on Equity	9.3%

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060022 MEMORIAL HOSPITAL CENTRAL				Government - City	
1400 E BOULDER ST		12/31/2011 365 Days Settled		General Short Term	
COLORADO SPRINGS, CO 80909				CR Beds 509	POS Beds 583
EL PASO		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	63.3%
				Length of Stay	5.0
				Average Wages	30.55
				68.5%	Medicare Part A 12.0%
				31.5%	Medicare Part B 4.8%
				104.0%	Current Ratio 1.9
				-4.0%	Days to Collect 119.4
				2.2%	Avg Payment Days 26.9
				0.0%	Depreciation Rate 1.9%
				-1.7%	Return on Equity -2.5%
Balance Sheet		Income Statement			
Current Assets	129,285,902	Total Charges	1,873,351,162		
Fixed Assets	328,489,697	Contract Allowance	1,283,207,589		
Other Assets	317,700,179	Operating Revenue	590,143,573		
Total Assets	775,475,778	Operating Expense	613,457,446		
Current Liabilities	69,599,096	Operating Margin	-23,313,873		
Long Term Liabilities	299,095,117	Other Income	13,193,530		
Total Equity	406,781,565	Other Expense	0		
Total Liab. and Equity	775,475,778	Net Profit or Loss	(10,120,343)		
110029 NORTHEAST GEORGIA MEDICAL CENTER, INC				Nonprofit - Other	
743 SPRING STREET		9/30/2011 365 Days Reopened		General Short Term	
GAINESVILLE, GA 30501				CR Beds 435	POS Beds 461
HALL		Key Performance Ind.			
BLUE CROSS (GEORGIA)				Occupancy Rate	73.2%
				Length of Stay	4.7
				Average Wages	28.07
				65.9%	Medicare Part A 15.3%
				34.1%	Medicare Part B 3.7%
				98.4%	Current Ratio 2.1
				1.6%	Days to Collect 46.7
				8.2%	Avg Payment Days 28.0
				0.0%	Depreciation Rate 2.1%
				9.8%	Return on Equity 19.0%
Balance Sheet		Income Statement			
Current Assets	135,812,761	Total Charges	1,872,608,321		
Fixed Assets	504,734,935	Contract Allowance	1,233,113,728		
Other Assets	432,666,397	Operating Revenue	639,494,593		
Total Assets	1,073,214,093	Operating Expense	629,492,829		
Current Liabilities	63,806,447	Operating Margin	10,001,764		
Long Term Liabilities	680,455,440	Other Income	52,736,693		
Total Equity	328,952,206	Other Expense	205,940		
Total Liab. and Equity	1,073,214,093	Net Profit or Loss	62,532,517		

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050373 LAC+USC MEDICAL CENTER				Government - County	
1200 N STATE ST		6/30/2011 365 Days Submitted		General Short Term	
LOS ANGELES, CA 90033				CR Beds 598	POS Beds 1,395
ORANGE		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	87.9%
Balance Sheet		Income Statement		Length of Stay	6.0
Current Assets	798,846,794	Total Charges	1,870,786,486	Average Wages	32.20
Fixed Assets	451,024,173	Contract Allowance	1,057,129,952	56.5%	Medicare Part A 3.6%
Other Assets	70,294,025	Operating Revenue	813,656,534	43.5%	Medicare Part B 0.7%
Total Assets	1,320,164,992	Operating Expense	1,371,113,252	168.5%	Current Ratio 2.0
Current Liabilities	403,667,269	Operating Margin	-557,456,718	-68.5%	Days to Collect 658.0
Long Term Liabilities	623,274,513	Other Income	16,884,275	2.1%	Avg Payment Days 15.6
Total Equity	293,223,210	Other Expense	0	0.0%	Depreciation Rate 0.1%
Total Liab. and Equity	1,320,164,992	Net Profit or Loss	(540,572,443)	-66.4%	Return on Equity -184.4%
310041 COMMUNITY MEDICAL CENTER				Nonprofit - Other	
99 RT 37 WEST		12/31/2011 365 Days Amended		General Short Term	
TOMS RIVER, NJ 08755				CR Beds 463	POS Beds 596
OCEAN		Key Performance Ind.			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	83.6%
Balance Sheet		Income Statement		Length of Stay	4.8
Current Assets	140,922,098	Total Charges	1,870,580,844	Average Wages	30.77
Fixed Assets	154,555,710	Contract Allowance	1,511,652,955	80.8%	Medicare Part A 32.6%
Other Assets	98,122,788	Operating Revenue	358,927,889	19.2%	Medicare Part B 6.6%
Total Assets	393,600,596	Operating Expense	350,973,195	97.8%	Current Ratio 2.0
Current Liabilities	69,560,563	Operating Margin	7,954,694	2.2%	Days to Collect 61.1
Long Term Liabilities	96,947,949	Other Income	1,686,651	0.5%	Avg Payment Days 37.7
Total Equity	227,092,084	Other Expense	0	0.0%	Depreciation Rate 2.0%
Total Liab. and Equity	393,600,596	Net Profit or Loss	9,641,345	2.7%	Return on Equity 4.2%

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390100 LANCASTER GENERAL HOSPITAL				Nonprofit - Other	
555 NORTH DUKE STREET		6/30/2011 365 Days Audited		General Short Term	
LANCASTER, PA 17604				CR Beds 598	POS Beds 463
LANCASTER		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.3%
				Length of Stay	4.3
				Average Wages	29.51
				57.4% Medicare Part A	14.5%
				42.6% Medicare Part B	4.1%
				98.5% Current Ratio	2.2
				1.5% Days to Collect	144.8
				5.8% Avg Payment Days	30.2
				0.0% Depreciation Rate	0.4%
				7.3% Return on Equity	14.3%
Balance Sheet		Income Statement			
Current Assets	216,034,076	Total Charges	1,870,049,591		
Fixed Assets	449,924,034	Contract Allowance	1,072,881,473		
Other Assets	70,261,469	Operating Revenue	797,168,118		
Total Assets	736,219,579	Operating Expense	785,550,838		
Current Liabilities	97,004,246	Operating Margin	11,617,280		
Long Term Liabilities	231,660,902	Other Income	46,479,477		
Total Equity	407,554,431	Other Expense	0		
Total Liab. and Equity	736,219,579	Net Profit or Loss	58,096,757		
100281 MEMORIAL HOSPITAL WEST				Government - District	
703 N FLAMINGO RD		4/30/2011 365 Days Audited		General Short Term	
PEMBROKE PINES, FL 33028				CR Beds 304	POS Beds 299
BROWARD		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	92.1%
				Length of Stay	4.0
				Average Wages	34.76
				79.3% Medicare Part A	9.7%
				20.7% Medicare Part B	3.0%
				86.6% Current Ratio	(0.1)
				13.4% Days to Collect	306.2
				2.7% Avg Payment Days	31.0
				0.0% Depreciation Rate	5.9%
				16.1% Return on Equity	11.5%
Balance Sheet		Income Statement			
Current Assets	48,275,267	Total Charges	1,866,824,337		
Fixed Assets	143,187,895	Contract Allowance	1,480,961,471		
Other Assets	18,023,497	Operating Revenue	385,862,866		
Total Assets	209,486,659	Operating Expense	334,208,408		
Current Liabilities	-343,293,655	Operating Margin	51,654,458		
Long Term Liabilities	14,669,503	Other Income	10,364,631		
Total Equity	538,110,811	Other Expense	0		
Total Liab. and Equity	209,486,659	Net Profit or Loss	62,019,089		

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510022 CHARLESTON AREA MEDICAL CENTER				Nonprofit - Other	
501 MORRIS STREET		12/31/2011 365 Days Settled		General Short Term	
CHARLESTON, WV 25301				CR Beds 769	POS Beds 893
KANAWHA		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.0%
				Length of Stay	5.3
				Average Wages	24.69
				60.7%	Medicare Part A 22.0%
				39.3%	Medicare Part B 4.7%
				102.1%	Current Ratio 1.8
				-2.1%	Days to Collect 58.1
				5.2%	Avg Payment Days 60.3
				0.0%	Depreciation Rate 0.9%
				3.1%	Return on Equity 11.9%
Balance Sheet		Income Statement			
Current Assets	269,931,000	Total Charges	1,859,381,650		
Fixed Assets	259,605,125	Contract Allowance	1,129,564,650		
Other Assets	165,158,875	Operating Revenue	729,817,000		
Total Assets	694,695,000	Operating Expense	745,043,854		
Current Liabilities	146,346,000	Operating Margin	-15,226,854		
Long Term Liabilities	359,971,000	Other Income	37,664,000		
Total Equity	188,378,000	Other Expense	0		
Total Liab. and Equity	694,695,000	Net Profit or Loss	22,437,146		
500054 PROVIDENCE SACRED HEART MEDICAL CENTER				Nonprofit - Church	
101 WEST 8TH AVENUE		12/31/2011 365 Days Reopened		General Short Term	
SPOKANE, WA 99204				CR Beds 596	POS Beds 615
SPOKANE		Key Performance Ind.			
BLUE CROSS (WASHINGTON & ALASKA)				Occupancy Rate	62.7%
				Length of Stay	5.1
				Average Wages	35.28
				65.3%	Medicare Part A 20.3%
				34.7%	Medicare Part B 3.9%
				107.7%	Current Ratio 1.4
				-7.7%	Days to Collect 74.4
				14.5%	Avg Payment Days 32.0
				0.0%	Depreciation Rate 3.1%
				6.8%	Return on Equity 9.4%
Balance Sheet		Income Statement			
Current Assets	214,687,626	Total Charges	1,854,500,008		
Fixed Assets	253,642,337	Contract Allowance	1,211,897,194		
Other Assets	288,940,879	Operating Revenue	642,602,814		
Total Assets	757,270,842	Operating Expense	692,250,483		
Current Liabilities	149,532,105	Operating Margin	-49,647,669		
Long Term Liabilities	145,289,230	Other Income	93,112,791		
Total Equity	462,449,507	Other Expense	0		
Total Liab. and Equity	757,270,842	Net Profit or Loss	43,465,122		

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490007 SENTARA NORFOLK GENERAL HOSPITAL				Nonprofit - Other	
600 GRESHAM DR		12/31/2011 365 Days Settled		General Short Term	
NORFOLK, VA 23507				CR Beds 470	POS Beds 569
NORFOLK CITY				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	86.1%
				Length of Stay	6.2
				Average Wages	28.25
				65.0%	Medicare Part A 18.7%
				35.0%	Medicare Part B 5.0%
				91.5%	Current Ratio 3.1
				8.5%	Days to Collect 51.5
				2.6%	Avg Payment Days 10.8
				0.0%	Depreciation Rate 1.9%
				11.1%	Return on Equity 20.1%
Balance Sheet		Income Statement			
Current Assets	118,097,372	Total Charges	1,845,874,439		
Fixed Assets	200,986,768	Contract Allowance	1,199,771,443		
Other Assets	4,989,321	Operating Revenue	646,102,996		
Total Assets	324,073,461	Operating Expense	591,102,424		
Current Liabilities	38,181,725	Operating Margin	55,000,572		
Long Term Liabilities	-69,734,829	Other Income	16,618,431		
Total Equity	355,626,565	Other Expense	0		
Total Liab. and Equity	324,073,461	Net Profit or Loss	71,619,003		
290001 RENOWN REGIONAL MEDICAL CENTER				Nonprofit - Other	
1155 MILL STREET		6/30/2011 365 Days Settled		General Short Term	
RENO, NV 89502				CR Beds 562	POS Beds 529
WASHOE				Key Performance Ind.	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.0%
				Length of Stay	5.4
				Average Wages	28.85
				70.8%	Medicare Part A 16.5%
				29.2%	Medicare Part B 3.2%
				102.6%	Current Ratio 2.7
				-2.6%	Days to Collect 58.6
				2.4%	Avg Payment Days 24.4
				0.0%	Depreciation Rate 5.7%
				-0.3%	Return on Equity -1.1%
Balance Sheet		Income Statement			
Current Assets	170,870,583	Total Charges	1,844,383,449		
Fixed Assets	407,732,292	Contract Allowance	1,305,205,551		
Other Assets	81,047,878	Operating Revenue	539,177,898		
Total Assets	659,650,753	Operating Expense	553,347,634		
Current Liabilities	63,015,859	Operating Margin	-14,169,736		
Long Term Liabilities	471,963,519	Other Income	12,812,161		
Total Equity	124,671,375	Other Expense	0		
Total Liab. and Equity	659,650,753	Net Profit or Loss	(1,357,575)		

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050496 JOHN MUIR MEDICAL CENTER - CONCORD CAMPUS				Nonprofit - Other	
2540 EAST ST		12/31/2011 365 Days Reopened		General Short Term	
CONCORD, CA 94520				CR Beds 313 POS Beds 303	
CONTRA COSTA				Key Performance Ind.	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	41.5%
Balance Sheet		Income Statement		Length of Stay	5.1
Current Assets	523,354,305	Total Charges	1,840,560,166	Average Wages	52.57
Fixed Assets	248,468,865	Contract Allowance	1,496,102,708	81.3% Medicare Part A	18.8%
Other Assets	13,914,493	Operating Revenue	344,457,458	18.7% Medicare Part B	4.1%
Total Assets	785,737,663	Operating Expense	355,697,167	103.3% Current Ratio	0.8
Current Liabilities	695,364,754	Operating Margin	-11,239,709	-3.3% Days to Collect	1,204.1
Long Term Liabilities	106,915,905	Other Income	7,795,843	2.3% Avg Payment Days	185.8
Total Equity	-16,542,996	Other Expense	5,015,594	1.5% Depreciation Rate	3.7%
Total Liab. and Equity	785,737,663	Net Profit or Loss	(8,459,460)	-2.5% Return on Equity	51.1%
230020 OAKWOOD HOSPITAL AND MEDICAL CENTER				Nonprofit - Other	
18101 OAKWOOD BLVD		12/31/2011 365 Days Reopened		General Short Term	
DEARBORN, MI 48124				CR Beds 595 POS Beds 623	
WAYNE				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.5%
Balance Sheet		Income Statement		Length of Stay	5.2
Current Assets	68,267,390	Total Charges	1,835,010,681	Average Wages	28.65
Fixed Assets	147,223,225	Contract Allowance	1,200,165,299	65.4% Medicare Part A	24.4%
Other Assets	10,583,204	Operating Revenue	634,845,382	34.6% Medicare Part B	4.4%
Total Assets	226,073,819	Operating Expense	614,154,381	96.7% Current Ratio	3.5
Current Liabilities	19,725,973	Operating Margin	20,691,001	3.3% Days to Collect	339.8
Long Term Liabilities	213,681,299	Other Income	18,718,474	2.9% Avg Payment Days	3.8
Total Equity	-7,333,453	Other Expense	-1,260,562	-0.2% Depreciation Rate	4.1%
Total Liab. and Equity	226,073,819	Net Profit or Loss	40,670,037	6.4% Return on Equity	-554.6%

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450431 ST DAVIDS MEDICAL CENTER				Proprietary - Corporation	
919 E 32ND ST		12/31/2011 365 Days Audited		General Short Term	
AUSTIN, TX 78705				CR Beds 435	POS Beds 285
TRAVIS		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	71.4%
				Length of Stay	5.1
				Average Wages	28.59
				73.3%	Medicare Part A 19.3%
				26.7%	Medicare Part B 7.1%
				83.8%	Current Ratio 2.4
				16.2%	Days to Collect 73.1
				3.2%	Avg Payment Days 30.4
				0.0%	Depreciation Rate 4.4%
				19.5%	Return on Equity 17.3%
Balance Sheet		Income Statement			
Current Assets	83,990,582	Total Charges	1,831,003,357		
Fixed Assets	228,791,627	Contract Allowance	1,342,970,449		
Other Assets	63,651,714	Operating Revenue	488,032,908		
Total Assets	376,433,923	Operating Expense	408,793,877		
Current Liabilities	34,538,427	Operating Margin	79,239,031		
Long Term Liabilities	-206,224,900	Other Income	15,849,264		
Total Equity	548,120,396	Other Expense	0		
Total Liab. and Equity	376,433,923	Net Profit or Loss	95,088,295		
060034 SWEDISH MEDICAL CENTER				Proprietary - Corporation	
501 E HAMPDEN AVENUE		9/30/2011 365 Days Submitted		General Short Term	
ENGLEWOOD, CO 80113				CR Beds 334	POS Beds 368
ARAPAHOE		Key Performance Ind.			
BLUE CROSS (TEXAS)				Occupancy Rate	76.5%
				Length of Stay	4.8
				Average Wages	31.48
				74.7%	Medicare Part A 12.6%
				25.3%	Medicare Part B 2.3%
				72.9%	Current Ratio 3.0
				27.1%	Days to Collect 104.7
				0.5%	Avg Payment Days 26.7
				0.0%	Depreciation Rate 4.5%
				27.6%	Return on Equity 10.0%
Balance Sheet		Income Statement			
Current Assets	74,082,978	Total Charges	1,830,180,202		
Fixed Assets	155,517,834	Contract Allowance	1,366,268,003		
Other Assets	-4,876,757	Operating Revenue	463,912,199		
Total Assets	224,724,055	Operating Expense	338,319,829		
Current Liabilities	24,787,473	Operating Margin	125,592,370		
Long Term Liabilities	-1,085,530,833	Other Income	2,478,235		
Total Equity	1,285,467,415	Other Expense	0		
Total Liab. and Equity	224,724,055	Net Profit or Loss	128,070,605		

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170123 WESLEY MEDICAL CENTER				Proprietary - Corporation	
550 N HILLSIDE ST		12/31/2011 365 Days Reopened		General Short Term	
WICHITA, KS 67214				CR Beds 507	POS Beds 520
SEDGWICK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	65.2%
Balance Sheet		Income Statement		Length of Stay	5.2
Current Assets	159,456,899	Total Charges	1,824,927,208	Average Wages	27.75
Fixed Assets	141,560,443	Contract Allowance	1,370,389,382	75.1% Medicare Part A	15.9%
Other Assets	0	Operating Revenue	454,537,826	24.9% Medicare Part B	3.9%
Total Assets	301,017,342	Operating Expense	388,908,708	85.6% Current Ratio	5.2
Current Liabilities	30,564,830	Operating Margin	65,629,118	14.4% Days to Collect	131.5
Long Term Liabilities	-366,220,739	Other Income	7,512,069	1.7% Avg Payment Days	27.3
Total Equity	636,673,251	Other Expense	0	0.0% Depreciation Rate	2.8%
Total Liab. and Equity	301,017,342	Net Profit or Loss	73,141,187	16.1% Return on Equity	11.5%
420023 ST FRANCIS-DOWNTOWN				Nonprofit - Church	
ONE ST FRANCIS DR		8/31/2011 365 Days Audited		General Short Term	
GREENVILLE, SC 29601				CR Beds 319	POS Beds 338
GREENVILLE		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	66.8%
Balance Sheet		Income Statement		Length of Stay	4.4
Current Assets	310,454,039	Total Charges	1,823,668,903	Average Wages	29.55
Fixed Assets	163,292,968	Contract Allowance	1,370,514,638	75.2% Medicare Part A	14.1%
Other Assets	102,577,713	Operating Revenue	453,154,265	24.8% Medicare Part B	5.3%
Total Assets	576,324,720	Operating Expense	403,398,871	89.0% Current Ratio	4.5
Current Liabilities	68,298,102	Operating Margin	49,755,394	11.0% Days to Collect	43.2
Long Term Liabilities	259,300,131	Other Income	15,974,588	3.5% Avg Payment Days	45.5
Total Equity	248,726,487	Other Expense	0	0.0% Depreciation Rate	1.7%
Total Liab. and Equity	576,324,720	Net Profit or Loss	65,729,982	14.5% Return on Equity	26.4%

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100087 SARASOTA MEMORIAL HOSPITAL				Government - County	
1700 S TAMIAMI TRL		9/30/2011 365 Days Audited		General Short Term	
SARASOTA, FL 34239				CR Beds 544 POS Beds 828	
SARASOTA		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	54.4%
				Length of Stay	4.7
				Average Wages	27.70
				75.0% Medicare Part A	23.0%
				25.0% Medicare Part B	10.6%
				100.2% Current Ratio	1.0
				-0.2% Days to Collect	281.2
				17.1% Avg Payment Days	15.8
				2.6% Depreciation Rate	1.8%
				14.2% Return on Equity	9.6%
<hr/>					
390226 PENNSYLVANIA HOSP OF THE UNIV OF PA HEALTH SYS				Nonprofit - Other	
800 SPRUCE STREET		6/30/2011 365 Days Audited		General Short Term	
PHILADELPHIA, PA 19107				CR Beds 388 POS Beds 349	
PHILADELPHIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	80.2%
				Length of Stay	5.3
				Average Wages	32.73
				73.9% Medicare Part A	15.3%
				26.1% Medicare Part B	2.4%
				104.5% Current Ratio	5.2
				-4.5% Days to Collect	42.3
				11.4% Avg Payment Days	14.8
				0.0% Depreciation Rate	5.4%
				6.9% Return on Equity	8.5%

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520177 FROEDTERT MEM LUTHERAN HSPTL				Nonprofit - Other	
9200 W WISCONSIN AVE		6/30/2011 365 Days Reopened		General Short Term	
MILWAUKEE, WI 53226				CR Beds 468	POS Beds 596
MILWAUKEE		Key Performance Ind.			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.5%
Balance Sheet		Income Statement		Length of Stay	5.1
Current Assets	423,817,958	Total Charges	1,819,950,902	Average Wages	28.74
Fixed Assets	315,162,701	Contract Allowance	909,731,642	50.0% Medicare Part A	14.3%
Other Assets	715,237,186	Operating Revenue	910,219,260	50.0% Medicare Part B	4.9%
Total Assets	1,454,217,845	Operating Expense	888,664,353	97.6% Current Ratio	1.3
Current Liabilities	337,515,418	Operating Margin	21,554,907	2.4% Days to Collect	124.2
Long Term Liabilities	339,164,262	Other Income	112,092,487	12.3% Avg Payment Days	23.7
Total Equity	777,538,165	Other Expense	0	0.0% Depreciation Rate	1.5%
Total Liab. and Equity	1,454,217,845	Net Profit or Loss	133,647,394	14.7% Return on Equity	17.2%
100039 BROWARD HEALTH BROWARD GENERAL MEDICAL CENTER				Government - County	
1600 S ANDREWS AVE		6/30/2011 365 Days Audited		General Short Term	
FORT LAUDERDALE, FL 33316				CR Beds 557	POS Beds 716
BROWARD		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	69.1%
Balance Sheet		Income Statement		Length of Stay	5.2
Current Assets	94,053,059	Total Charges	1,815,681,380	Average Wages	27.77
Fixed Assets	196,014,173	Contract Allowance	1,408,970,297	77.6% Medicare Part A	12.9%
Other Assets	459,281,355	Operating Revenue	406,711,083	22.4% Medicare Part B	2.5%
Total Assets	749,348,587	Operating Expense	428,556,479	105.4% Current Ratio	1.2
Current Liabilities	75,378,936	Operating Margin	-21,845,396	-5.4% Days to Collect	263.6
Long Term Liabilities	201,574,914	Other Income	67,416,148	16.6% Avg Payment Days	50.6
Total Equity	472,394,737	Other Expense	0	0.0% Depreciation Rate	2.2%
Total Liab. and Equity	749,348,587	Net Profit or Loss	45,570,752	11.2% Return on Equity	9.6%

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050485 LONG BEACH MEMORIAL MEDICAL CENTER				Nonprofit - Other	
2801 ATLANTIC AVE		6/30/2011 365 Days Settled		General Short Term	
LONG BEACH, CA 90806				CR Beds 378	POS Beds 528
LOS ANGELES		Key Performance Ind.			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	67.9%
Balance Sheet		Income Statement		Length of Stay	4.6
Current Assets	659,936,455	Total Charges	1,813,469,392	Average Wages	35.98
Fixed Assets	80,467,737	Contract Allowance	1,256,267,694	69.3%	Medicare Part A 16.1%
Other Assets	6,681,824	Operating Revenue	557,201,698	30.7%	Medicare Part B 2.9%
Total Assets	747,086,016	Operating Expense	569,384,567	102.2%	Current Ratio 10.4
Current Liabilities	63,554,719	Operating Margin	-12,182,869	-2.2%	Days to Collect 789.4
Long Term Liabilities	18,519,071	Other Income	83,505,051	15.0%	Avg Payment Days 30.3
Total Equity	665,012,226	Other Expense	0	0.0%	Depreciation Rate 1.8%
Total Liab. and Equity	747,086,016	Net Profit or Loss	71,322,182	12.8%	Return on Equity 10.7%
370091 SAINT FRANCIS HOSPITAL, INC				Nonprofit - Other	
6161 SOUTH YALE		6/30/2011 365 Days Submitted		General Short Term	
TULSA, OK 74136				CR Beds 694	POS Beds 814
TULSA		Key Performance Ind.			
BLUE CROSS (OKLAHOMA)				Occupancy Rate	84.0%
Balance Sheet		Income Statement		Length of Stay	4.7
Current Assets	426,768,706	Total Charges	1,812,082,600	Average Wages	24.63
Fixed Assets	325,011,282	Contract Allowance	1,086,809,131	60.0%	Medicare Part A 15.1%
Other Assets	720,035,759	Operating Revenue	725,273,469	40.0%	Medicare Part B 3.3%
Total Assets	1,471,815,747	Operating Expense	626,638,002	86.4%	Current Ratio 6.0
Current Liabilities	70,703,194	Operating Margin	98,635,467	13.6%	Days to Collect 30.8
Long Term Liabilities	245,930,254	Other Income	88,452,295	12.2%	Avg Payment Days 31.9
Total Equity	1,155,182,299	Other Expense	0	0.0%	Depreciation Rate 2.6%
Total Liab. and Equity	1,471,815,747	Net Profit or Loss	187,087,762	25.8%	Return on Equity 16.2%

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360003 UNIVERSITY HOSPITAL, INC				Government - Other	
234 GOODMAN STREET		6/30/2011 365 Days Audited		General Short Term	
CINCINNATI, OH 45267				CR Beds 400 POS Beds 693	
HAMILTON				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate 86.2%	
Balance Sheet		Income Statement		Length of Stay 4.7	
Current Assets	337,332,914	Total Charges	1,806,602,409	Average Wages 26.33	
Fixed Assets	152,628,064	Contract Allowance	1,149,331,779	63.6% Medicare Part A 18.5%	
Other Assets	1,341,454	Operating Revenue	657,270,630	36.4% Medicare Part B 3.1%	
Total Assets	<u>491,302,432</u>	Operating Expense	649,922,119	98.9% Current Ratio 24.2	
Current Liabilities	13,947,440	Operating Margin	7,348,511	1.1% Days to Collect 403.4	
Long Term Liabilities	63,814,370	Other Income	22,866,584	3.5% Avg Payment Days 5.4	
Total Equity	<u>413,540,622</u>	Other Expense	-14,000	0.0% Depreciation Rate 2.2%	
Total Liab. and Equity	<u>491,302,432</u>	Net Profit or Loss	<u>30,229,095</u>	4.6% Return on Equity 7.3%	
110107 MEDICAL CENTER OF CENTRAL GEORGIA				Government - Other	
777 HEMLOCK STREET		9/30/2011 365 Days Submitted		General Short Term	
MACON, GA 31201				CR Beds 560 POS Beds 637	
BIBB				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate 87.8%	
Balance Sheet		Income Statement		Length of Stay 5.5	
Current Assets	709,839,000	Total Charges	1,801,600,359	Average Wages 25.46	
Fixed Assets	329,386,000	Contract Allowance	1,158,959,929	64.3% Medicare Part A 21.5%	
Other Assets	37,333,000	Operating Revenue	642,640,430	35.7% Medicare Part B 4.0%	
Total Assets	<u>1,076,558,000</u>	Operating Expense	630,889,775	98.2% Current Ratio 9.7	
Current Liabilities	73,408,000	Operating Margin	11,750,655	1.8% Days to Collect 74.0	
Long Term Liabilities	280,311,000	Other Income	51,274,713	8.0% Avg Payment Days 30.5	
Total Equity	<u>722,839,000</u>	Other Expense	1,337,616	0.2% Depreciation Rate 10.4%	
Total Liab. and Equity	<u>1,076,558,000</u>	Net Profit or Loss	<u>61,687,752</u>	9.6% Return on Equity 8.5%	

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110010 EMORY UNIVERSITY HOSPITAL				Nonprofit - Other	
1364 CLIFTON ROAD, NE		8/31/2011 365 Days Amended		General Short Term	
ATLANTA, GA 30322				CR Beds 538 POS Beds 579	
DEKALB				Key Performance Ind.	
BLUE CROSS (GEORGIA)				Occupancy Rate	77.4%
				Length of Stay	6.3
				Average Wages	32.58
				Medicare Part A	9.3%
				Medicare Part B	1.2%
				Current Ratio	5.3
				Days to Collect	21.6
				Avg Payment Days	16.0
				Depreciation Rate	0.0%
				Return on Equity	275.8%
<hr/>					
230156 ST JOSEPH MERCY HOSPITAL				Nonprofit - Church	
5301 E HURON RIVER DR		6/30/2011 365 Days Audited		General Short Term	
ANN ARBOR, MI 48106				CR Beds 437 POS Beds 505	
WASHTENAW				Key Performance Ind.	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.9%
				Length of Stay	4.2
				Average Wages	31.22
				Medicare Part A	20.8%
				Medicare Part B	5.3%
				Current Ratio	2.2
				Days to Collect	366.5
				Avg Payment Days	24.9
				Depreciation Rate	2.0%
				Return on Equity	8.6%
<hr/>					
Balance Sheet		Income Statement			
Current Assets	294,918,212	Total Charges	1,800,937,953		
Fixed Assets	-98,545,564	Contract Allowance	0	0.0%	
Other Assets	0	Operating Revenue	1,800,937,953	100.0%	
Total Assets	<u>196,372,648</u>	Operating Expense	681,226,281	37.8%	
Current Liabilities	56,164,434	Operating Margin	1,119,711,672	62.2%	
Long Term Liabilities	154,221,471	Other Income	11,403,618	0.6%	
Total Equity	<u>410,151,925</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>620,537,830</u>	Net Profit or Loss	<u>1,131,115,290</u>	62.8%	

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Sample Hospital reports from the Halmanac.com website.

420073 LEXINGTON MEDICAL CENTER				Government - County	
2720 SUNSET BLVD		9/30/2011 365 Days Settled		General Short Term	
WEST COLUMBIA, SC 29169				CR Beds 357	POS Beds 414
LEXINGTON		Key Performance Ind.			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	74.0%
Balance Sheet		Income Statement		Length of Stay	5.2
Current Assets	278,644,369	Total Charges	1,796,359,115	Average Wages	30.45
Fixed Assets	356,685,549	Contract Allowance	1,225,340,361	68.2% Medicare Part A	8.5%
Other Assets	247,020,692	Operating Revenue	571,018,754	31.8% Medicare Part B	2.8%
Total Assets	882,350,610	Operating Expense	528,387,568	92.5% Current Ratio	3.9
Current Liabilities	72,041,917	Operating Margin	42,631,186	7.5% Days to Collect	56.6
Long Term Liabilities	242,789,795	Other Income	13,439,680	2.4% Avg Payment Days	15.7
Total Equity	567,518,898	Other Expense	2,545,393	0.4% Depreciation Rate	5.8%
Total Liab. and Equity	882,350,610	Net Profit or Loss	53,525,473	9.4% Return on Equity	9.4%
210009 THE JOHNS HOPKINS HOSPITAL				Nonprofit - Other	
600 NORTH WOLFE STREET		6/30/2011 365 Days Audited		General Short Term	
BALTIMORE, MD 21287				CR Beds 921	POS Beds 1,025
BALTIMORE CITY		Key Performance Ind.			
BLUE CROSS (MARYLAND)				Occupancy Rate	84.1%
Balance Sheet		Income Statement		Length of Stay	5.9
Current Assets	485,504,000	Total Charges	1,793,656,975	Average Wages	28.87
Fixed Assets	1,336,189,000	Contract Allowance	188,266,613	10.5% Medicare Part A	19.0%
Other Assets	749,607,000	Operating Revenue	1,605,390,362	89.5% Medicare Part B	6.8%
Total Assets	2,571,300,000	Operating Expense	1,584,817,389	98.7% Current Ratio	1.2
Current Liabilities	417,747,000	Operating Margin	20,572,973	1.3% Days to Collect	43.6
Long Term Liabilities	943,631,000	Other Income	118,425,990	7.4% Avg Payment Days	49.7
Total Equity	1,209,922,000	Other Expense	38,242,963	2.4% Depreciation Rate	1.6%
Total Liab. and Equity	2,571,300,000	Net Profit or Loss	100,756,000	6.3% Return on Equity	8.3%

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100019 HOLMES REGIONAL MEDICAL CENTER				Nonprofit - Other	
1350 S HICKORY ST		9/30/2011 365 Days Audited		General Short Term	
MELBOURNE, FL 32901				CR Beds 514	POS Beds 447
BREVARD		Key Performance Ind.			
BLUE CROSS (FLORIDA)				Occupancy Rate	75.1%
				Length of Stay	5.7
				Average Wages	25.91
				Medicare Part A	24.3%
				Medicare Part B	4.7%
				Current Ratio	3.2
				Days to Collect	153.9
				Avg Payment Days	50.5
				Depreciation Rate	2.3%
				Return on Equity	15.7%
Balance Sheet		Income Statement			
Current Assets	272,033,469	Total Charges	1,793,515,937		
Fixed Assets	225,421,333	Contract Allowance	1,366,724,641	76.2%	
Other Assets	584,274	Operating Revenue	426,791,296	23.8%	
Total Assets	498,039,076	Operating Expense	435,038,784	101.9%	
Current Liabilities	83,813,325	Operating Margin	-8,247,488	-1.9%	
Long Term Liabilities	171,645,252	Other Income	46,264,836	10.8%	
Total Equity	242,580,499	Other Expense	0	0.0%	
Total Liab. and Equity	498,039,076	Net Profit or Loss	38,017,348	8.9%	
030065 BANNER DESERT MEDICAL CENTER				Nonprofit - Other	
1400 SOUTH DOBSON ROAD		12/31/2011 365 Days Reopened		General Short Term	
MESA, AZ 85202				CR Beds 700	POS Beds 649
MARICOPA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	60.4%
				Length of Stay	3.7
				Average Wages	28.93
				Medicare Part A	11.2%
				Medicare Part B	2.4%
				Current Ratio	3.2
				Days to Collect	132.8
				Avg Payment Days	14.0
				Depreciation Rate	8.8%
				Return on Equity	47.9%
Balance Sheet		Income Statement			
Current Assets	91,618,980	Total Charges	1,789,765,326		
Fixed Assets	407,365,850	Contract Allowance	1,281,417,716	71.6%	
Other Assets	23,625,363	Operating Revenue	508,347,610	28.4%	
Total Assets	522,610,193	Operating Expense	481,922,764	94.8%	
Current Liabilities	28,266,588	Operating Margin	26,424,846	5.2%	
Long Term Liabilities	429,230,804	Other Income	4,759,364	0.9%	
Total Equity	65,112,801	Other Expense	0	0.0%	
Total Liab. and Equity	522,610,193	Net Profit or Loss	31,184,210	6.1%	

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290041 SUMMERLIN HOSPITAL MEDICAL CENTER				Proprietary - Corporation	
657 TOWN CENTER DRIVE		12/31/2011 365 Days Settled		General Short Term	
LAS VEGAS, NV 89144				CR Beds 406	POS Beds 199
CLARK		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.3%
				Length of Stay	4.8
				Average Wages	43.92
				82.0% Medicare Part A	12.7%
				18.0% Medicare Part B	2.9%
				86.5% Current Ratio	3.1
				13.5% Days to Collect	188.5
				0.2% Avg Payment Days	19.6
				0.0% Depreciation Rate	11.4%
				13.7% Return on Equity	11.3%
Balance Sheet		Income Statement			
Current Assets	47,547,989	Total Charges	1,788,715,343		
Fixed Assets	137,148,465	Contract Allowance	1,467,192,532		
Other Assets	3,565,401	Operating Revenue	321,522,811		
Total Assets	188,261,855	Operating Expense	278,212,339		
Current Liabilities	15,382,173	Operating Margin	43,310,472		
Long Term Liabilities	-215,091,457	Other Income	700,505		
Total Equity	387,971,139	Other Expense	0		
Total Liab. and Equity	188,261,855	Net Profit or Loss	44,010,977		
393307 ST CHRISTOPHER'S HOSPITAL FOR CHILDREN				Proprietary - Corporation	
120 EAST ERIE AVE		12/31/2011 365 Days Settled		Children	
PHILADELPHIA, PA 19133				CR Beds 189	POS Beds 161
PHILADELPHIA		Key Performance Ind.			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.5%
				Length of Stay	4.1
				Average Wages	41.10
				83.1% Medicare Part A	0.0%
				16.9% Medicare Part B	0.0%
				92.7% Current Ratio	2.3
				7.3% Days to Collect	340.5
				10.3% Avg Payment Days	31.6
				0.0% Depreciation Rate	1.9%
				17.6% Return on Equity	68.6%
Balance Sheet		Income Statement			
Current Assets	60,806,329	Total Charges	1,784,551,207		
Fixed Assets	73,397,464	Contract Allowance	1,483,514,301		
Other Assets	14,300,388	Operating Revenue	301,036,906		
Total Assets	148,504,181	Operating Expense	279,050,443		
Current Liabilities	26,388,674	Operating Margin	21,986,463		
Long Term Liabilities	44,712,742	Other Income	31,139,973		
Total Equity	77,402,765	Other Expense	0		
Total Liab. and Equity	148,504,181	Net Profit or Loss	53,126,436		

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