

# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>390164 UPMC PRESBYTERIAN SHADYSIDE</b>				Non Profit - Other	
200 LOTHROP STREET		6/30/2009 365 Days Reopened		General Short Term	
PITTSBURGH, PA 15213				CR Beds 1,171 POS Beds 913	
ALLEGHENY				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	81.6%
				Length of Stay	6.0
				Average Wages	22.28
				82.5%	Medicare Part A 16.3%
				17.5%	Medicare Part B 1.9%
				105.2%	Current Ratio 2.7
				-5.2%	Days to Collect 38.0
				10.0%	Avg Payment Days 8.1
				0.0%	Depreciation Rate 0.0%
				4.8%	Return on Equity 11.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	193,371,219	Total Charges	9,846,464,732		
Fixed Assets	561,556,296	Contract Allowance	8,122,941,442		
Other Assets	33,049,103	Operating Revenue	1,723,523,290		
Total Assets	787,976,618	Operating Expense	1,812,935,035		
Current Liabilities	71,571,207	Operating Margin	-89,411,745		
Long Term Liabilities	0	Other Income	172,958,176		
Total Equity	716,405,411	Other Expense	0		
Total Liab. and Equity	787,976,618	Net Profit or Loss	83,546,431		
<b>360180 CLEVELAND CLINIC</b>				Non Profit - Other	
9500 EUCLID AVENUE		12/31/2009 365 Days Audited		General Short Term	
CLEVELAND, OH 44106				CR Beds 1,216 POS Beds 1,008	
CUYAHOGA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.5%
				Length of Stay	6.5
				Average Wages	35.20
				65.1%	Medicare Part A 10.2%
				34.9%	Medicare Part B 3.4%
				106.9%	Current Ratio 0.8
				-6.9%	Days to Collect 49.9
				20.4%	Avg Payment Days 35.0
				0.0%	Depreciation Rate 0.3%
				13.5%	Return on Equity 24.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	741,841,254	Total Charges	9,139,321,629		
Fixed Assets	1,979,098,364	Contract Allowance	5,948,980,903		
Other Assets	2,463,353,109	Operating Revenue	3,190,340,726		
Total Assets	5,184,292,727	Operating Expense	3,411,317,552		
Current Liabilities	876,634,006	Operating Margin	-220,976,826		
Long Term Liabilities	2,560,557,948	Other Income	650,178,100		
Total Equity	1,747,100,773	Other Expense	0		
Total Liab. and Equity	5,184,292,727	Net Profit or Loss	429,201,274		

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<b>330101 NEW YORK-PRESBYTERIAN HOSPITAL</b>				Non Profit - Other	
525 EAST 68TH STREET		12/31/2009 365 Days Amended		General Short Term	
NEW YORK, NY 10021				CR Beds 1,836 POS Beds 2,262	
NEW YORK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	89.2%
				Length of Stay	6.7
				Average Wages	40.72
				60.0% Medicare Part A	20.8%
				40.0% Medicare Part B	2.7%
				103.0% Current Ratio	1.4
				-3.0% Days to Collect	51.1
				5.7% Avg Payment Days	44.0
				-7.2% Depreciation Rate	5.6%
				10.0% Return on Equity	20.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	827,421,000	Total Charges	7,524,466,000		
Fixed Assets	1,736,209,000	Contract Allowance	4,513,912,000		
Other Assets	730,044,000	Operating Revenue	3,010,554,000		
Total Assets	3,293,674,000	Operating Expense	3,100,084,898		
Current Liabilities	573,317,000	Operating Margin	-89,530,898		
Long Term Liabilities	1,238,369,000	Other Income	171,564,898		
Total Equity	1,481,988,000	Other Expense	-217,689,000		
Total Liab. and Equity	3,293,674,000	Net Profit or Loss	299,723,000		
<b>050625 CEDARS-SINAI MEDICAL CENTER</b>				Non Profit - Other	
8700 BEVERLY BLVD		6/30/2009 365 Days Submitted		General Short Term	
LOS ANGELES, CA 90048				CR Beds 868 POS Beds 848	
LOS ANGELES				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	88.2%
				Length of Stay	5.1
				Average Wages	42.04
				72.8% Medicare Part A	16.8%
				27.2% Medicare Part B	2.8%
				104.0% Current Ratio	3.5
				-4.0% Days to Collect	76.2
				12.3% Avg Payment Days	56.4
				3.8% Depreciation Rate	1.6%
				4.5% Return on Equity	8.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,185,147,761	Total Charges	7,224,552,336		
Fixed Assets	1,002,638,390	Contract Allowance	5,261,571,086		
Other Assets	43,188,810	Operating Revenue	1,962,981,250		
Total Assets	2,230,974,961	Operating Expense	2,041,285,600		
Current Liabilities	341,529,511	Operating Margin	-78,304,350		
Long Term Liabilities	791,658,615	Other Income	241,702,956		
Total Equity	1,097,786,835	Other Expense	74,792,473		
Total Liab. and Equity	2,230,974,961	Net Profit or Loss	88,606,133		

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<b>100007 FLORIDA HOSPITAL</b>				Non Profit - Other	
601 E ROLLINS ST		12/31/2009 365 Days Audited		General Short Term	
ORLANDO, FL 32803				CR Beds 1,928 POS Beds 2,188	
ORANGE				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	76.1%
				Length of Stay	4.8
				Average Wages	27.79
				73.5% Medicare Part A	19.5%
				26.5% Medicare Part B	2.7%
				97.7% Current Ratio	4.3
				2.3% Days to Collect	26.7
				6.1% Avg Payment Days	26.0
				0.0% Depreciation Rate	4.7%
				8.4% Return on Equity	12.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,130,406,153	Total Charges	7,123,250,288		
Fixed Assets	1,284,664,676	Contract Allowance	5,238,186,968		
Other Assets	37,036,032	Operating Revenue	1,885,063,320		
Total Assets	2,452,106,861	Operating Expense	1,841,983,498		
Current Liabilities	264,467,560	Operating Margin	43,079,822		
Long Term Liabilities	927,629,569	Other Income	115,387,291		
Total Equity	1,260,009,732	Other Expense	0		
Total Liab. and Equity	2,452,106,861	Net Profit or Loss	158,467,113		
<b>330059 MONTEFIORE MEDICAL CENTER</b>				Non Profit - Other	
111 EAST 210TH STREET		12/31/2009 365 Days Amended		General Short Term	
BRONX, NY 10467				CR Beds 1,350 POS Beds 1,122	
BRONX				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.3%
				Length of Stay	5.8
				Average Wages	40.52
				69.9% Medicare Part A	22.9%
				30.1% Medicare Part B	1.9%
				128.3% Current Ratio	1.5
				-28.3% Days to Collect	47.3
				32.3% Avg Payment Days	40.9
				-0.1% Depreciation Rate	19.5%
				4.1% Return on Equity	26.3%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	910,746,000	Total Charges	6,198,382,591		
Fixed Assets	724,237,000	Contract Allowance	4,333,490,591		
Other Assets	264,466,000	Operating Revenue	1,864,892,000		
Total Assets	1,899,449,000	Operating Expense	2,392,880,829		
Current Liabilities	596,362,000	Operating Margin	-527,988,829		
Long Term Liabilities	1,014,716,000	Other Income	601,767,829		
Total Equity	288,371,000	Other Expense	-1,944,000		
Total Liab. and Equity	1,899,449,000	Net Profit or Loss	75,723,000		

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<b>050441 STANFORD HOSPITAL</b>				Non Profit - Other	
300 PASTEUR DRIVE		8/31/2009 365 Days Submitted		General Short Term	
STANFORD, CA 94305				CR Beds 436    POS Beds 611	
SANTA CLARA				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	83.3%
				Length of Stay	5.5
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	44.08
Current Assets	612,585,693	Total Charges	5,997,426,401	71.5% Medicare Part A	12.9%
Fixed Assets	630,887,531	Contract Allowance	4,286,554,113	28.5% Medicare Part B	3.3%
Other Assets	908,794,338	Operating Revenue	1,710,872,288	99.8% Current Ratio	1.1
Total Assets	<u>2,152,267,562</u>	Operating Expense	1,707,333,926	0.2% Days to Collect	(147.9)
Current Liabilities	551,173,936	Operating Margin	3,538,362	-5.8% Avg Payment Days	44.7
Long Term Liabilities	794,087,022	Other Income	-99,862,686	0.0% Depreciation Rate	1.4%
Total Equity	<u>807,006,604</u>	Other Expense	0	-5.6% Return on Equity	-11.9%
Total Liab. and Equity	<u>2,152,267,562</u>	Net Profit or Loss	<u>(96,324,324)</u>		
<b>050454 UCSF MEDICAL CENTER</b>				Government - Other	
505 PARNASSUS AVE		6/30/2009 365 Days Amended		General Short Term	
SAN FRANCISCO, CA 94143				CR Beds 660    POS Beds 687	
SAN FRANCISCO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.4%
				Length of Stay	6.6
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	44.94
Current Assets	470,539,000	Total Charges	5,622,664,950	71.0% Medicare Part A	13.3%
Fixed Assets	602,847,000	Contract Allowance	3,993,559,268	29.0% Medicare Part B	3.6%
Other Assets	147,988,000	Operating Revenue	1,629,105,682	95.3% Current Ratio	2.5
Total Assets	<u>1,221,374,000</u>	Operating Expense	1,552,113,878	4.7% Days to Collect	66.0
Current Liabilities	188,801,000	Operating Margin	76,991,804	1.8% Avg Payment Days	37.0
Long Term Liabilities	271,815,000	Other Income	29,609,909	1.6% Depreciation Rate	0.0%
Total Equity	<u>760,758,000</u>	Other Expense	26,518,976	4.9% Return on Equity	10.5%
Total Liab. and Equity	<u>1,221,374,000</u>	Net Profit or Loss	<u>80,082,737</u>		

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<b>390027 TEMPLE UNIVERSITY HOSPITAL</b>				Non Profit - Other	
3401 NORTH BROAD STREET		6/30/2009 365 Days Submitted		General Short Term	
PHILADELPHIA, PA 19140				CR Beds 596    POS Beds 590	
PHILADELPHIA				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	67.7%
				Length of Stay	5.3
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	366,251,887	Total Charges	5,450,130,578	Average Wages	33.12
Fixed Assets	178,285,109	Contract Allowance	4,758,103,240	87.3% Medicare Part A	12.5%
Other Assets	60,052,800	Operating Revenue	692,027,338	12.7% Medicare Part B	1.7%
Total Assets	604,589,796	Operating Expense	704,409,425	101.8% Current Ratio	3.6
Current Liabilities	101,108,918	Operating Margin	-12,382,087	-1.8% Days to Collect	72.6
Long Term Liabilities	295,120,727	Other Income	28,866,941	4.2% Avg Payment Days	32.1
Total Equity	208,360,151	Other Expense	0	0.0% Depreciation Rate	4.5%
Total Liab. and Equity	604,589,796	Net Profit or Loss	16,484,854	2.4% Return on Equity	7.9%
<b>390111 HOSPITAL OF UNIV OF PENNSYLVANIA</b>				Non Profit - Other	
34TH & SPRUCE STS		6/30/2009 365 Days Audited		General Short Term	
PHILADELPHIA, PA 19104				CR Beds 670    POS Beds 504	
PHILADELPHIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	94.2%
				Length of Stay	5.4
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	397,900,000	Total Charges	5,396,762,000	Average Wages	34.72
Fixed Assets	737,756,000	Contract Allowance	3,958,653,000	73.4% Medicare Part A	13.4%
Other Assets	349,784,000	Operating Revenue	1,438,109,000	26.6% Medicare Part B	3.0%
Total Assets	1,485,440,000	Operating Expense	1,318,830,000	91.7% Current Ratio	2.2
Current Liabilities	181,525,000	Operating Margin	119,279,000	8.3% Days to Collect	38.7
Long Term Liabilities	531,709,000	Other Income	-9,565,000	-0.7% Avg Payment Days	0.0
Total Equity	772,206,000	Other Expense	0	0.0% Depreciation Rate	-0.1%
Total Liab. and Equity	1,485,440,000	Net Profit or Loss	109,714,000	7.6% Return on Equity	14.2%

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<b>100006 ORLANDO REGIONAL HEALTHCARE</b>				Non Profit - Other	
1414 S KUHL AVE		9/30/2009 365 Days Audited		General Short Term	
ORLANDO, FL 32806				CR Beds 1,268 POS Beds 1,600	
ORANGE				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	92.0%
				Length of Stay	4.3
				Average Wages	26.05
				75.9% Medicare Part A	15.1%
				24.1% Medicare Part B	2.7%
				98.6% Current Ratio	2.8
				1.4% Days to Collect	78.8
				6.5% Avg Payment Days	38.6
				1.4% Depreciation Rate	4.1%
				6.5% Return on Equity	10.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	635,357,840	Total Charges	5,260,017,261		
Fixed Assets	804,482,756	Contract Allowance	3,991,901,452		
Other Assets	468,254,690	Operating Revenue	1,268,115,809		
Total Assets	1,908,095,286	Operating Expense	1,250,978,281		
Current Liabilities	228,751,572	Operating Margin	17,137,528		
Long Term Liabilities	888,155,369	Other Income	82,490,059		
Total Equity	791,188,345	Other Expense	17,536,587		
Total Liab. and Equity	1,908,095,286	Net Profit or Loss	82,091,000		
<b>220071 MASSACHUSETTS GENERAL HOSPITAL</b>				Non Profit - Other	
55 FRUIT STREET		9/30/2009 365 Days Audited		General Short Term	
BOSTON, MA 02114				CR Beds 883 POS Beds 899	
SUFFOLK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.6%
				Length of Stay	5.9
				Average Wages	36.27
				63.7% Medicare Part A	16.2%
				36.3% Medicare Part B	4.7%
				106.0% Current Ratio	1.4
				-6.0% Days to Collect	43.8
				41.8% Avg Payment Days	35.3
				28.7% Depreciation Rate	5.5%
				7.1% Return on Equity	15.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	491,425,000	Total Charges	5,111,829,663		
Fixed Assets	1,204,995,000	Contract Allowance	3,253,915,663		
Other Assets	53,437,000	Operating Revenue	1,857,914,000		
Total Assets	1,749,857,000	Operating Expense	1,969,739,147		
Current Liabilities	349,356,000	Operating Margin	-111,825,147		
Long Term Liabilities	553,624,000	Other Income	776,523,147		
Total Equity	846,877,000	Other Expense	532,811,000		
Total Liab. and Equity	1,749,857,000	Net Profit or Loss	131,887,000		

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<b>050599 UNIV OF CALIFORNIA DAVIS MED CENTER</b>				Government - State	
2315 STOCKTON BLVD		6/30/2009 365 Days Submitted		General Short Term	
SACRAMENTO, CA 95817				CR Beds 544	POS Beds 449
SACRAMENTO		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	86.2%
				Length of Stay	5.9
				Average Wages	34.21
				78.3%	Medicare Part A 13.7%
				21.7%	Medicare Part B 3.6%
				98.1%	Current Ratio 1.7
				1.9%	Days to Collect 68.7
				3.4%	Avg Payment Days 33.4
				0.1%	Depreciation Rate 2.5%
				5.3%	Return on Equity 6.9%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	344,412,781	Total Charges	4,847,962,589		
Fixed Assets	604,354,709	Contract Allowance	3,797,742,579		
Other Assets	433,870,542	Operating Revenue	1,050,220,010		
Total Assets	1,382,638,032	Operating Expense	1,030,402,062		
Current Liabilities	197,567,861	Operating Margin	19,817,948		
Long Term Liabilities	391,124,686	Other Income	35,951,667		
Total Equity	793,945,485	Other Expense	621,340		
Total Liab. and Equity	1,382,638,032	Net Profit or Loss	55,148,275		
<b>310001 HACKENSACK UNIVERSITY MEDICAL CENTER</b>				Non Profit - Other	
30 PROSPECT AVE		12/31/2009 365 Days Settled		General Short Term	
HACKENSACK, NJ 07601				CR Beds 680	POS Beds 670
BERGEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	90.2%
				Length of Stay	4.9
				Average Wages	35.64
				77.2%	Medicare Part A 19.0%
				22.8%	Medicare Part B 4.5%
				111.0%	Current Ratio 3.2
				-11.0%	Days to Collect 51.9
				10.5%	Avg Payment Days 37.5
				0.0%	Depreciation Rate 9.2%
				-0.5%	Return on Equity -1.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	531,741,347	Total Charges	4,721,619,077		
Fixed Assets	506,684,077	Contract Allowance	3,647,448,755		
Other Assets	253,052,364	Operating Revenue	1,074,170,322		
Total Assets	1,291,477,788	Operating Expense	1,191,972,416		
Current Liabilities	166,182,169	Operating Margin	-117,802,094		
Long Term Liabilities	780,704,298	Other Income	112,688,572		
Total Equity	344,591,321	Other Expense	0		
Total Liab. and Equity	1,291,477,788	Net Profit or Loss	(5,113,522)		

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390180 CROZER CHESTER MEDICAL CENTER				Non Profit - Other	
ONE MEDICAL CENTER BOULEVARD		6/30/2009 365 Days Reopened		General Short Term	
UPLAND, PA 19013				CR Beds 525	POS Beds 499
DELAWARE		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	68.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.2
Current Assets	174,898,045	Total Charges	4,565,635,749	Average Wages	31.17
Fixed Assets	136,495,067	Contract Allowance	3,985,051,439	87.3% Medicare Part A	12.4%
Other Assets	34,213,513	Operating Revenue	580,584,310	12.7% Medicare Part B	2.0%
Total Assets	345,606,625	Operating Expense	632,324,069	108.9% Current Ratio	2.5
Current Liabilities	70,615,950	Operating Margin	-51,739,759	-8.9% Days to Collect	54.6
Long Term Liabilities	289,705,349	Other Income	57,780,264	10.0% Avg Payment Days	15.7
Total Equity	-14,714,674	Other Expense	0	0.0% Depreciation Rate	-0.5%
Total Liab. and Equity	345,606,625	Net Profit or Loss	6,040,505	1.0% Return on Equity	-41.1%
<b>360085 OHIO STATE UNIVERSITY HOSPITALS</b>				Government - State	
410 WEST 10TH AVENUE		6/30/2009 365 Days Audited		General Short Term	
COLUMBUS, OH 43210				CR Beds 835	POS Beds 971
FRANKLIN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.2
Current Assets	148,985,781	Total Charges	4,424,888,218	Average Wages	28.91
Fixed Assets	391,632,647	Contract Allowance	3,103,945,713	70.1% Medicare Part A	14.3%
Other Assets	58,654,870	Operating Revenue	1,320,942,505	29.9% Medicare Part B	1.8%
Total Assets	599,273,298	Operating Expense	1,344,118,012	101.8% Current Ratio	1.0
Current Liabilities	154,846,906	Operating Margin	-23,175,507	-1.8% Days to Collect	35.8
Long Term Liabilities	242,742,643	Other Income	249,362,937	18.9% Avg Payment Days	33.4
Total Equity	201,683,749	Other Expense	255,087,749	19.3% Depreciation Rate	2.2%
Total Liab. and Equity	599,273,298	Net Profit or Loss	(28,900,319)	-2.2% Return on Equity	-14.3%

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Sample Hospital reports from the Halmanac.com website.

<b>220110 BRIGHAM AND WOMEN'S HOSPITAL</b>				Non Profit - Other	
75 FRANCIS STREET		9/30/2009 365 Days Settled		General Short Term	
BOSTON, MA 02115				CR Beds 750	POS Beds 663
SUFFOLK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	98.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.1
Current Assets	557,073,000	Total Charges	4,327,334,120	Average Wages	37.37
Fixed Assets	984,738,689	Contract Allowance	2,804,760,000	64.8%	Medicare Part A 16.7%
Other Assets	183,554,000	Operating Revenue	1,522,574,120	35.2%	Medicare Part B 2.4%
Total Assets	1,725,365,689	Operating Expense	1,568,692,101	103.0%	Current Ratio 1.6
Current Liabilities	339,113,000	Operating Margin	-46,117,981	-3.0%	Days to Collect 48.7
Long Term Liabilities	890,950,689	Other Income	543,584,000	35.7%	Avg Payment Days 39.9
Total Equity	495,302,000	Other Expense	391,963,000	25.7%	Depreciation Rate 0.0%
Total Liab. and Equity	1,725,365,689	Net Profit or Loss	105,503,019	6.9%	Return on Equity 21.3%
<b>150056 CLARIAN HEALTH PARTNERS INC D/B/A METHODIST IU RIL</b>				Non Profit - Other	
1701 N SENATE BOULEVRD		12/31/2009 365 Days Audited		General Short Term	
INDIANAPOLIS, IN 46206				CR Beds 1,465	POS Beds 1,312
MARION		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	6.1
Current Assets	461,049,000	Total Charges	4,185,542,422	Average Wages	28.30
Fixed Assets	1,253,302,000	Contract Allowance	2,265,915,778	54.1%	Medicare Part A 14.4%
Other Assets	2,194,000	Operating Revenue	1,919,626,644	45.9%	Medicare Part B 2.3%
Total Assets	1,716,545,000	Operating Expense	1,996,482,404	104.0%	Current Ratio 1.2
Current Liabilities	372,920,000	Operating Margin	-76,855,760	-4.0%	Days to Collect 35.7
Long Term Liabilities	75,433,000	Other Income	338,646,000	17.6%	Avg Payment Days 60.3
Total Equity	1,268,192,000	Other Expense	81,130,000	4.2%	Depreciation Rate 1.5%
Total Liab. and Equity	1,716,545,000	Net Profit or Loss	180,660,240	9.4%	Return on Equity 14.2%

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<b>100022 JACKSON HEALTH SYSTEM</b>				Government - County	
1611 NW 12 AVE		9/30/2009 365 Days Audited		General Short Term	
MIAMI, FL 33136				CR Beds 1,495    POS Beds 2,139	
				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	77.8%
				Length of Stay	6.8
				Average Wages	31.91
				65.5%	Medicare Part A
				34.5%	Medicare Part B
				134.9%	Current Ratio
				-34.9%	Days to Collect
				24.3%	Avg Payment Days
				0.3%	Depreciation Rate
				-10.8%	Return on Equity
					-55.7%
<hr/>					
<b>450358 METHODIST HOSPITAL, THE</b>				Non Profit - Other	
6565 FANNIN		12/31/2009 365 Days *Amended		General Short Term	
HOUSTON, TX 77030				CR Beds 818    POS Beds 1,299	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	72.1%
				Length of Stay	6.0
				Average Wages	27.70
				70.8%	Medicare Part A
				29.2%	Medicare Part B
				94.5%	Current Ratio
				5.5%	Days to Collect
				12.1%	Avg Payment Days
				5.7%	Depreciation Rate
				12.0%	Return on Equity
					5.5%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>390174 THOMAS JEFFERSON UNIVERSITY HOSPITAL</b>				Non Profit - Other	
111 SOUTH 11TH STREET		6/30/2009 365 Days Audited		General Short Term	
PHILADELPHIA, PA 19107				CR Beds 811    POS Beds 743	
PHILADELPHIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.9%
				Length of Stay	5.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	29.72
Current Assets	352,117,397	Total Charges	4,000,616,350	71.8%	Medicare Part A
Fixed Assets	389,273,391	Contract Allowance	2,872,655,511	28.2%	Medicare Part B
Other Assets	509,567,324	Operating Revenue	1,127,960,839	101.0%	Current Ratio
Total Assets	1,250,958,112	Operating Expense	1,139,029,093	-1.0%	Days to Collect
Current Liabilities	135,779,159	Operating Margin	-11,068,254	4.7%	Avg Payment Days
Long Term Liabilities	429,566,901	Other Income	52,909,946	0.0%	Depreciation Rate
Total Equity	685,612,052	Other Expense	0	3.7%	Return on Equity
Total Liab. and Equity	1,250,958,112	Net Profit or Loss	41,841,692		
<b>440039 VANDERBILT UNIVERSITY HOSPITAL</b>				Non Profit - Other	
1161 21ST AVENUE SOUTH		6/30/2009 365 Days Audited		General Short Term	
NASHVILLE, TN 37232				CR Beds 725    POS Beds 836	
DAVIDSON				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	90.9%
				Length of Stay	5.4
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	25.53
Current Assets	425,858,151	Total Charges	3,984,728,780	63.0%	Medicare Part A
Fixed Assets	608,265,124	Contract Allowance	2,510,181,672	37.0%	Medicare Part B
Other Assets	62,440,704	Operating Revenue	1,474,547,108	95.4%	Current Ratio
Total Assets	1,096,563,979	Operating Expense	1,407,366,494	4.6%	Days to Collect
Current Liabilities	244,997,604	Operating Margin	67,180,614	0.3%	Avg Payment Days
Long Term Liabilities	719,833,865	Other Income	4,053,725	5.0%	Depreciation Rate
Total Equity	131,732,510	Other Expense	74,408,855	-0.2%	Return on Equity
Total Liab. and Equity	1,096,563,979	Net Profit or Loss	(3,174,516)		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>450388 METHODIST HOSPITAL</b>				Proprietary - Corporation	
7700 FLOYD CURL DR		6/30/2009 365 Days Audited		General Short Term	
SAN ANTONIO, TX 78229				CR Beds 1,369 POS Beds 1,733	
BEXAR				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.7%
				Length of Stay	4.7
				Average Wages	26.87
				69.2% Medicare Part A	18.5%
				30.8% Medicare Part B	3.5%
				85.6% Current Ratio	3.6
				14.4% Days to Collect	48.7
				0.8% Avg Payment Days	19.3
				0.0% Depreciation Rate	5.4%
				15.2% Return on Equity	18.1%
<hr/>					
<b>330106 NORTH SHORE UNIVERSITY HOSPITAL</b>				Non Profit - Other	
300 COMMUNITY DRIVE		12/31/2009 365 Days Amended		General Short Term	
MANHASSET, NY 11030				CR Beds 792 POS Beds 780	
NASSAU				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.0%
				Length of Stay	6.0
				Average Wages	44.29
				67.2% Medicare Part A	23.8%
				32.8% Medicare Part B	2.4%
				116.6% Current Ratio	2.4
				-16.6% Days to Collect	41.6
				26.2% Avg Payment Days	42.1
				0.2% Depreciation Rate	10.0%
				9.4% Return on Equity	33.8%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>140281 NORTHWESTERN MEMORIAL HOSPITAL</b>				Non Profit - Other	
251 E HURON ST		8/31/2009 365 Days Amended		General Short Term	
CHICAGO, IL 60611				CR Beds 819	POS Beds 773
COOK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.0%
				Length of Stay	5.6
				Average Wages	33.29
				70.0%	Medicare Part A 17.4%
				30.0%	Medicare Part B 3.3%
				106.1%	Current Ratio 1.1
				-6.1%	Days to Collect 62.4
				-8.8%	Avg Payment Days 30.0
				0.0%	Depreciation Rate 7.7%
				-14.9%	Return on Equity -12.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	353,472,049	Total Charges	3,835,059,007		
Fixed Assets	1,103,743,951	Contract Allowance	2,684,040,733		
Other Assets	1,292,819,453	Operating Revenue	1,151,018,274		
Total Assets	2,750,035,453	Operating Expense	1,221,170,025		
Current Liabilities	322,494,534	Operating Margin	-70,151,751		
Long Term Liabilities	1,001,581,946	Other Income	-101,565,507		
Total Equity	1,425,958,973	Other Expense	0		
Total Liab. and Equity	2,750,035,453	Net Profit or Loss	(171,717,258)		
<b>100128 TAMPA GENERAL HOSPITAL</b>				Non Profit - Other	
1 TAMPA GENERAL CIRCLE		9/30/2009 365 Days Submitted		General Short Term	
TAMPA, FL 33606				CR Beds 817	POS Beds 877
HILLSBOROUGH		<b>Key Performance Ind.</b>			
BLUE CROSS (FLORIDA)				Occupancy Rate	82.0%
				Length of Stay	5.6
				Average Wages	27.36
				76.5%	Medicare Part A 19.0%
				23.5%	Medicare Part B 2.0%
				103.0%	Current Ratio 1.4
				-3.0%	Days to Collect (51.2)
				7.2%	Avg Payment Days 62.3
				0.0%	Depreciation Rate -0.7%
				4.3%	Return on Equity 11.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	284,510,441	Total Charges	3,806,063,885		
Fixed Assets	384,144,404	Contract Allowance	2,911,356,867		
Other Assets	393,616,090	Operating Revenue	894,707,018		
Total Assets	1,062,270,935	Operating Expense	921,173,928		
Current Liabilities	206,133,676	Operating Margin	-26,466,910		
Long Term Liabilities	525,258,931	Other Income	64,837,947		
Total Equity	330,878,328	Other Expense	51,357		
Total Liab. and Equity	1,062,270,935	Net Profit or Loss	38,319,680		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>180088 NORTON HOSPITALS, INC</b>				Non Profit - Other	
200 EAST CHESTNUT STREET		12/31/2009 365 Days Reopened		General Short Term	
LOUISVILLE, KY 40202				CR Beds 1,217 POS Beds 1,730	
JEFFERSON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.9%
				Length of Stay	5.6
				Average Wages	27.89
				68.4% Medicare Part A	15.2%
				31.6% Medicare Part B	4.6%
				98.0% Current Ratio	3.5
				2.0% Days to Collect	42.1
				3.4% Avg Payment Days	12.7
				0.0% Depreciation Rate	0.0%
				5.4% Return on Equity	8.9%
<hr/>					
<b>450076 UNIVERSITY OF TEXAS M D ANDERSON CANCER CENTER, THE</b>				Government - State	
1515 HOLCOMBE BLVD		8/31/2009 365 Days *Reopened		Cancer	
HOUSTON, TX 77030				CR Beds 507 POS Beds 467	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	92.7%
				Length of Stay	7.4
				Average Wages	
				46.2% Medicare Part A	0.0%
				53.8% Medicare Part B	9.1%
				110.4% Current Ratio	1.7
				-10.4% Days to Collect	78.6
				8.1% Avg Payment Days	35.1
				0.0% Depreciation Rate	0.0%
				-2.3% Return on Equity	-6.3%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>230046 UNIVERSITY OF MICHIGAN HEALTH SYSTEM</b>				Government - Other	
1500 E MEDICAL CENTER DRIVE, SPC 5474		6/30/2009 365 Days Audited		General Short Term	
ANN ARBOR, MI 48109				CR Beds 816    POS Beds 800	
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            85.1%	
				Length of Stay                6.0	
				Average Wages               26.96	
				Medicare Part A            13.4%	
				Medicare Part B            4.6%	
				Current Ratio                0.9	
				Days to Collect             39.0	
				Avg Payment Days         31.2	
				Depreciation Rate         0.0%	
				Return on Equity            -18.3%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	451,115,148	Total Charges	3,724,103,716		
Fixed Assets	951,086,881	Contract Allowance	1,963,241,395	52.7%	
Other Assets	1,287,944,371	Operating Revenue	1,760,862,321	47.3%	
Total Assets	<u>2,690,146,400</u>	Operating Expense	1,827,972,478	103.8%	
Current Liabilities	496,159,583	Operating Margin	-67,110,157	-3.8%	
Long Term Liabilities	656,678,225	Other Income	-214,841,128	-12.2%	
Total Equity	<u>1,537,308,592</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>2,690,146,400</u>	Net Profit or Loss	<u>(281,951,285)</u>	-16.0%	
<b>050327 LOMA LINDA UNIVERSITY MEDICAL CENTER</b>					
11234 ANDERSON ST		12/31/2009 365 Days Amended		Non Profit - Church	
LOMA LINDA, CA 92354				General Short Term	
SAN BERNARDINO				CR Beds 786    POS Beds 627	
BLUE CROSS (CALIFORNIA)		<b>Key Performance Ind.</b>			
				Occupancy Rate            67.9%	
				Length of Stay               5.9	
				Average Wages               30.70	
				Medicare Part A            13.1%	
				Medicare Part B            3.9%	
				Current Ratio                1.5	
				Days to Collect             51.7	
				Avg Payment Days         26.8	
				Depreciation Rate         2.8%	
				Return on Equity            11.5%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	399,118,049	Total Charges	3,691,267,214		
Fixed Assets	571,264,578	Contract Allowance	2,744,031,591	74.3%	
Other Assets	128,982,813	Operating Revenue	947,235,623	25.7%	
Total Assets	<u>1,099,365,440</u>	Operating Expense	945,851,465	99.9%	
Current Liabilities	265,308,554	Operating Margin	1,384,158	0.1%	
Long Term Liabilities	388,827,856	Other Income	56,567,997	6.0%	
Total Equity	<u>445,229,030</u>	Other Expense	6,871,886	0.7%	
Total Liab. and Equity	<u>1,099,365,440</u>	Net Profit or Loss	<u>51,080,269</u>	5.4%	

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Sample Hospital reports from the Halmanac.com website.

<b>330214 NYU HOSPITALS CENTER</b>				Non Profit - Other	
550 FIRST AVENUE		12/31/2009 365 Days Settled		General Short Term	
NEW YORK, NY 10016				CR Beds 602	POS Beds 1,069
NEW YORK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	81.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.4
Current Assets	536,844,000	Total Charges	3,644,726,412	Average Wages	37.73
Fixed Assets	594,695,000	Contract Allowance	2,287,924,740	62.8%	Medicare Part A 16.4%
Other Assets	148,973,000	Operating Revenue	1,356,801,672	37.2%	Medicare Part B 3.4%
Total Assets	1,280,512,000	Operating Expense	1,285,381,262	94.7%	Current Ratio 1.7
Current Liabilities	312,170,000	Operating Margin	71,420,410	5.3%	Days to Collect 47.8
Long Term Liabilities	714,096,000	Other Income	78,381,951	5.8%	Avg Payment Days 40.2
Total Equity	254,246,000	Other Expense	23,260,361	1.7%	Depreciation Rate 4.0%
Total Liab. and Equity	1,280,512,000	Net Profit or Loss	126,542,000	9.3%	Return on Equity 49.8%
<b>070022 YALE-NEW HAVEN HOSPITAL</b>				Non Profit - Other	
20 YORK ST		9/30/2009 365 Days Settled		General Short Term	
NEW HAVEN, CT 06504				CR Beds 782	POS Beds 852
NEW HAVEN		<b>Key Performance Ind.</b>			
NATIONAL GOVT SERVICES (CONNECTICUT)				Occupancy Rate	88.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.4
Current Assets	686,035,000	Total Charges	3,516,547,691	Average Wages	35.62
Fixed Assets	290,934,000	Contract Allowance	2,319,904,000	66.0%	Medicare Part A 20.3%
Other Assets	520,294,000	Operating Revenue	1,196,643,691	34.0%	Medicare Part B 3.5%
Total Assets	1,497,263,000	Operating Expense	1,169,696,221	97.7%	Current Ratio 3.3
Current Liabilities	205,836,000	Operating Margin	26,947,470	2.3%	Days to Collect 47.0
Long Term Liabilities	777,123,000	Other Income	77,673,799	6.5%	Avg Payment Days 24.5
Total Equity	514,304,000	Other Expense	51,720,799	4.3%	Depreciation Rate 5.3%
Total Liab. and Equity	1,497,263,000	Net Profit or Loss	52,900,470	4.4%	Return on Equity 10.3%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>440049 METHODIST HEALTHCARE MEMPHIS HOSPITALS</b>				Non Profit - Other	
1265 UNION AVE SUITE 700		12/31/2009 365 Days Settled		General Short Term	
MEMPHIS, TN 38104				CR Beds 1,188 POS Beds 1,537	
SHELBY				<b>Key Performance Ind.</b>	
BLUE CROSS (MISSISSIPPI)				Occupancy Rate	77.7%
				Length of Stay	5.6
				Average Wages	26.56
				70.2% Medicare Part A	21.5%
				29.8% Medicare Part B	3.2%
				90.0% Current Ratio	1.8
				10.0% Days to Collect	40.7
				1.3% Avg Payment Days	30.8
				0.0% Depreciation Rate	1.7%
				11.3% Return on Equity	17.3%
<hr/>					
<b>340030 DUKE UNIVERSITY HOSPITAL</b>				Non Profit - Other	
PO BOX 3708 DUMC ERWIN RD		6/30/2009 365 Days Submitted		General Short Term	
DURHAM, NC 27710				CR Beds 783 POS Beds 1,019	
DURHAM				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	87.4%
				Length of Stay	6.6
				Average Wages	29.87
				61.2% Medicare Part A	18.1%
				38.8% Medicare Part B	4.5%
				90.2% Current Ratio	2.2
				9.8% Days to Collect	54.9
				1.3% Avg Payment Days	17.8
				3.2% Depreciation Rate	-2.1%
				7.9% Return on Equity	19.4%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>390231 ABINGTON MEMORIAL HOSPITAL</b>				Non Profit - Other	
1200 OLD YORK ROAD		6/30/2009 365 Days Audited		General Short Term	
ABINGTON, PA 19001				CR Beds 589    POS Beds 338	
MONTGOMERY				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	84.3%
				Length of Stay	4.6
				Average Wages	32.64
				79.4% Medicare Part A	14.8%
				20.6% Medicare Part B	2.1%
				96.7% Current Ratio	1.1
				3.3% Days to Collect	50.9
				0.4% Avg Payment Days	28.3
				8.9% Depreciation Rate	-0.4%
				-5.2% Return on Equity	-19.6%
Balance Sheet		Income Statement			
Current Assets	141,138,999	Total Charges	3,425,809,095		
Fixed Assets	432,551,348	Contract Allowance	2,721,083,068		
Other Assets	97,982,242	Operating Revenue	704,726,027		
Total Assets	671,672,589	Operating Expense	681,522,887		
Current Liabilities	133,651,109	Operating Margin	23,203,140		
Long Term Liabilities	350,377,904	Other Income	2,582,593		
Total Equity	187,643,576	Other Expense	62,589,240		
Total Liab. and Equity	671,672,589	Net Profit or Loss	(36,803,507)		
<b>230130 WILLIAM BEAUMONT HOSPITAL</b>				Non Profit - Other	
3601 W THIRTEEN MILE RD		12/31/2009 365 Days Settled		General Short Term	
ROYAL OAK, MI 48073				CR Beds 989    POS Beds 1,031	
OAKLAND				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.5%
				Length of Stay	5.5
				Average Wages	27.58
				64.3% Medicare Part A	22.4%
				35.7% Medicare Part B	4.5%
				98.4% Current Ratio	4.9
				1.6% Days to Collect	48.8
				1.9% Avg Payment Days	29.2
				0.0% Depreciation Rate	5.3%
				3.5% Return on Equity	3.5%
Balance Sheet		Income Statement			
Current Assets	292,231,090	Total Charges	3,378,870,301		
Fixed Assets	701,780,844	Contract Allowance	2,173,725,450		
Other Assets	400,579,907	Operating Revenue	1,205,144,851		
Total Assets	1,394,591,841	Operating Expense	1,185,359,297		
Current Liabilities	59,203,641	Operating Margin	19,785,554		
Long Term Liabilities	130,736,051	Other Income	22,306,495		
Total Equity	1,204,652,149	Other Expense	0		
Total Liab. and Equity	1,394,591,841	Net Profit or Loss	42,092,049		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

140119 RUSH UNIVERSITY MEDICAL CENTER				Non Profit - Other	
1653 WEST CONGRESS PARKWAY		6/30/2009 365 Days Amended		General Short Term	
CHICAGO, IL 60612				CR Beds 558	POS Beds 53
COOK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.2%
				Length of Stay	5.4
				Average Wages	34.35
				66.6% Medicare Part A	15.1%
				33.4% Medicare Part B	3.5%
				115.6% Current Ratio	1.7
				-15.6% Days to Collect	64.3
				20.3% Avg Payment Days	69.3
				1.1% Depreciation Rate	0.0%
				3.5% Return on Equity	9.1%
Balance Sheet		Income Statement			
Current Assets	679,192,554	Total Charges	3,280,443,479		
Fixed Assets	818,473,942	Contract Allowance	2,186,354,251		
Other Assets	118,642,387	Operating Revenue	1,094,089,228		
Total Assets	<u>1,616,308,883</u>	Operating Expense	1,264,857,181		
Current Liabilities	404,592,350	Operating Margin	-170,767,953		
Long Term Liabilities	788,400,389	Other Income	221,746,508		
Total Equity	423,316,144	Other Expense	12,542,625		
Total Liab. and Equity	<u>1,616,308,883</u>	Net Profit or Loss	<u>38,435,930</u>		
140088 THE UNIVERSITY OF CHICAGO MEDICAL CENTER				Non Profit - Other	
5841 SOUTH MARYLAND		6/30/2009 365 Days Audited		General Short Term	
CHICAGO, IL 60637				CR Beds 571	POS Beds 633
COOK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.1%
				Length of Stay	6.1
				Average Wages	31.89
				66.6% Medicare Part A	14.4%
				33.4% Medicare Part B	4.5%
				99.2% Current Ratio	1.3
				0.8% Days to Collect	42.2
				5.7% Avg Payment Days	33.8
				15.2% Depreciation Rate	4.9%
				-8.7% Return on Equity	-11.4%
Balance Sheet		Income Statement			
Current Assets	255,740,000	Total Charges	3,221,983,078		
Fixed Assets	588,543,000	Contract Allowance	2,144,876,078		
Other Assets	627,573,000	Operating Revenue	1,077,107,000		
Total Assets	<u>1,471,856,000</u>	Operating Expense	1,068,670,942		
Current Liabilities	191,825,000	Operating Margin	8,436,058		
Long Term Liabilities	457,287,000	Other Income	61,262,000		
Total Equity	822,744,000	Other Expense	163,385,000		
Total Liab. and Equity	<u>1,471,856,000</u>	Net Profit or Loss	<u>(93,686,942)</u>		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>050262 RONALD REAGAN UCLA MEDICAL CENTER</b>				Government - State	
757 WESTWOOD PLAZA		6/30/2009 365 Days Submitted		General Short Term	
LOS ANGELES, CA 90095				CR Beds 439    POS Beds 668	
LOS ANGELES		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	99.2%
				Length of Stay	6.9
				Average Wages	34.12
				65.2%	Medicare Part A    16.3%
				34.8%	Medicare Part B    4.0%
				99.4%	Current Ratio    5.2
				0.6%	Days to Collect    65.1
				8.3%	Avg Payment Days    43.4
				0.0%	Depreciation Rate    2.8%
				8.9%	Return on Equity    9.4%
<hr/>					
<b>520138 AURORA HEALTH CARE METRO, INC</b>				Non Profit - Other	
2900 W OKLAHOMA AVE		12/31/2009 365 Days Audited		General Short Term	
MILWAUKEE, WI 53215				CR Beds 883    POS Beds 1,213	
MILWAUKEE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.4%
				Length of Stay	5.2
				Average Wages	27.93
				61.9%	Medicare Part A    18.5%
				38.1%	Medicare Part B    4.6%
				96.9%	Current Ratio    5.2
				3.1%	Days to Collect    0.6
				6.0%	Avg Payment Days    32.5
				0.0%	Depreciation Rate    -0.9%
				9.1%	Return on Equity    10.9%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>390133 LEHIGH VALLEY HOSPITAL</b>				Non Profit - Other	
PO BOX 689		6/30/2009 365 Days Reopened		General Short Term	
ALLENTOWN, PA 18103				CR Beds 754    POS Beds 655	
LEHIGH				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	73.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.1
Current Assets	164,864,195	Total Charges	3,166,883,194	Average Wages	25.93
Fixed Assets	472,224,105	Contract Allowance	2,338,364,451	73.8%	Medicare Part A
Other Assets	481,865,905	Operating Revenue	828,518,743	26.2%	Medicare Part B
Total Assets	1,118,954,205	Operating Expense	874,008,000	105.5%	Current Ratio
Current Liabilities	87,870,864	Operating Margin	-45,489,257	-5.5%	Days to Collect
Long Term Liabilities	598,461,137	Other Income	41,845,639	5.1%	Avg Payment Days
Total Equity	432,622,204	Other Expense	136,553,922	16.5%	Depreciation Rate
Total Liab. and Equity	1,118,954,205	Net Profit or Loss	(140,197,540)	-16.9%	Return on Equity
<b>310038 ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL</b>				Non Profit - Other	
ONE ROBERT WOOD JOHNSON PL		12/31/2009 365 Days Settled		General Short Term	
NEW BRUNSWICK, NJ 08901				CR Beds 610    POS Beds 468	
MIDDLESEX				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	85.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.5
Current Assets	205,002,213	Total Charges	3,150,410,656	Average Wages	33.82
Fixed Assets	282,856,759	Contract Allowance	2,418,089,128	76.8%	Medicare Part A
Other Assets	405,218,753	Operating Revenue	732,321,528	23.2%	Medicare Part B
Total Assets	893,077,725	Operating Expense	715,823,736	97.7%	Current Ratio
Current Liabilities	117,524,423	Operating Margin	16,497,792	2.3%	Days to Collect
Long Term Liabilities	243,531,037	Other Income	79,554,791	10.9%	Avg Payment Days
Total Equity	532,022,265	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	893,077,725	Net Profit or Loss	96,052,583	13.1%	Return on Equity

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>330024 MOUNT SINAI HOSPITAL</b>				Non Profit - Other		
ONE GUSTAVE L LEVY PLACE		12/31/2009 365 Days Amended		General Short Term		
NEW YORK, NY 10029				CR Beds 1,020 POS Beds 1,190		
NEW YORK				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.8%	
				Length of Stay	5.6	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	35.27	
Current Assets	706,362,000	Total Charges	3,110,513,708	49.8%	Medicare Part A	25.2%
Fixed Assets	383,750,000	Contract Allowance	1,548,607,494	50.2%	Medicare Part B	2.3%
Other Assets	556,756,000	Operating Revenue	1,561,906,214	90.4%	Current Ratio	2.8
Total Assets	<u>1,646,868,000</u>	Operating Expense	<u>1,412,738,005</u>	9.6%	Days to Collect	39.4
Current Liabilities	254,034,000	Operating Margin	149,168,209	1.7%	Avg Payment Days	45.9
Long Term Liabilities	746,791,000	Other Income	26,985,982	1.2%	Depreciation Rate	6.0%
Total Equity	<u>646,043,000</u>	Other Expense	<u>18,692,191</u>	10.1%	Return on Equity	24.4%
Total Liab. and Equity	<u>1,646,868,000</u>	Net Profit or Loss	<u>157,462,000</u>			
<b>260032 BARNES JEWISH HOSPITAL</b>				Non Profit - Other		
ONE BARNES-JEWISH HOSPITAL PLAZA		12/31/2009 365 Days Audited		General Short Term		
SAINT LOUIS, MO 63110				CR Beds 1,142 POS Beds 1,737		
SAINT LOUIS CITY				<b>Key Performance Ind.</b>		
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	68.1%	
				Length of Stay	5.3	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	26.33	
Current Assets	246,265,632	Total Charges	3,086,925,956	57.1%	Medicare Part A	23.5%
Fixed Assets	709,983,854	Contract Allowance	1,763,934,066	42.9%	Medicare Part B	4.1%
Other Assets	1,338,049,324	Operating Revenue	1,322,991,890	99.4%	Current Ratio	0.3
Total Assets	<u>2,294,298,810</u>	Operating Expense	<u>1,314,865,608</u>	0.6%	Days to Collect	53.6
Current Liabilities	892,390,321	Operating Margin	8,126,282	20.9%	Avg Payment Days	24.7
Long Term Liabilities	180,073,737	Other Income	276,163,495	0.0%	Depreciation Rate	0.7%
Total Equity	<u>1,221,834,752</u>	Other Expense	<u>11,750</u>	21.5%	Return on Equity	23.3%
Total Liab. and Equity	<u>2,294,298,810</u>	Net Profit or Loss	<u>284,278,027</u>			

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>390290 HAHNEMANN UNIVERSITY HOSPITAL</b>				Proprietary - Corporation	
230 NORTH BROAD STREET		12/31/2009 365 Days Audited		General Short Term	
PHILADELPHIA, PA 19102				CR Beds 472    POS Beds 436	
PHILADELPHIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.4%
				Length of Stay	6.3
				Average Wages	32.89
				86.8% Medicare Part A	22.9%
				13.2% Medicare Part B	2.1%
				102.9% Current Ratio	2.0
				-2.9% Days to Collect	57.9
				5.9% Avg Payment Days	22.3
				0.0% Depreciation Rate	5.3%
				3.1% Return on Equity	19.7%
<hr/>					
<b>100008 BAPTIST HOSPITAL OF MIAMI INC</b>				Non Profit - Other	
8900 N KENDALL DR		9/30/2009 365 Days Reopened		General Short Term	
MIAMI, FL 33176				CR Beds 635    POS Beds 680	
BLUE CROSS (FLORIDA)		<b>Key Performance Ind.</b>			
				Occupancy Rate	90.9%
				Length of Stay	4.9
				Average Wages	28.78
				70.8% Medicare Part A	10.1%
				29.2% Medicare Part B	1.9%
				94.8% Current Ratio	0.9
				5.2% Days to Collect	42.2
				1.3% Avg Payment Days	0.0
				0.0% Depreciation Rate	5.4%
				6.5% Return on Equity	346.7%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>340113 CAROLINAS MEDICAL CENTER/BEHAV HEALTH</b>				Government - District	
1000 BLYTHE BLVD		12/31/2009 365 Days Audited		General Short Term	
CHARLOTTE, NC 28203				CR Beds 748	POS Beds 843
MECKLENBURG		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	94.4%
				Length of Stay	6.0
				Average Wages	31.70
				60.8%	Medicare Part A 17.0%
				39.2%	Medicare Part B 3.4%
				113.0%	Current Ratio 5.9
				-13.0%	Days to Collect 133.4
				34.3%	Avg Payment Days 2.2
				0.0%	Depreciation Rate 0.1%
				21.3%	Return on Equity 12.1%
<b>220163 UMASS MEMORIAL MEDICAL CENTER INC</b>					
55 LAKE AVENUE NORTH		9/30/2009 365 Days Audited		Non Profit - Other	
WORCESTER, MA 01655				General Short Term	
WORCESTER				CR Beds 632	POS Beds 325
NATIONAL GOVERNMENT SERVICES		<b>Key Performance Ind.</b>			
				Occupancy Rate	89.2%
				Length of Stay	4.6
				Average Wages	34.43
				61.8%	Medicare Part A 18.8%
				38.2%	Medicare Part B 3.6%
				111.1%	Current Ratio 2.1
				-11.1%	Days to Collect 53.4
				17.3%	Avg Payment Days 38.4
				0.0%	Depreciation Rate 8.0%
				6.3%	Return on Equity 40.9%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>450058 BAPTIST MEDICAL CENTER</b>				Non Profit - Church	
111 DALLAS STREET		6/30/2009 365 Days Audited		General Short Term	
SAN ANTONIO, TX 78205				CR Beds 1,341    POS Beds 1,736	
BEXAR				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	61.2%
				Length of Stay	4.5
				Average Wages	25.83
				68.9%	Medicare Part A    20.3%
				31.1%	Medicare Part B    2.1%
				92.2%	Current Ratio    2.6
				7.8%	Days to Collect    37.8
				2.4%	Avg Payment Days    13.6
				0.0%	Depreciation Rate    0.4%
				10.2%	Return on Equity    24.5%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	111,200,957	Total Charges	2,913,171,191		
Fixed Assets	416,327,184	Contract Allowance	2,007,718,548		
Other Assets	462,008,819	Operating Revenue	905,452,643		
Total Assets	<u>989,536,960</u>	Operating Expense	<u>834,783,575</u>		
Current Liabilities	42,592,574	Operating Margin	70,669,068		
Long Term Liabilities	570,960,947	Other Income	21,318,509		
Total Equity	<u>375,983,439</u>	Other Expense	15		
Total Liab. and Equity	<u>989,536,960</u>	Net Profit or Loss	<u>91,987,562</u>		
<b>330195 LONG ISLAND JEWISH MEDICAL CENTER</b>					
270 - 05 76TH AVENUE		12/31/2009 365 Days Submitted		Non Profit - Other	
NEW HYDE PARK, NY 11040				General Short Term	
NASSAU				CR Beds 639    POS Beds 851	
NATIONAL GOVERNMENT SERVICES				<b>Key Performance Ind.</b>	
				Occupancy Rate	93.6%
				Length of Stay	5.4
				Average Wages	42.94
				65.3%	Medicare Part A    17.8%
				34.7%	Medicare Part B    3.0%
				116.2%	Current Ratio    1.8
				-16.2%	Days to Collect    45.3
				21.9%	Avg Payment Days    47.6
				-0.8%	Depreciation Rate    6.2%
				6.6%	Return on Equity    24.4%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	419,087,000	Total Charges	2,908,383,423		
Fixed Assets	557,377,000	Contract Allowance	1,900,428,353		
Other Assets	340,811,000	Operating Revenue	1,007,955,070		
Total Assets	<u>1,317,275,000</u>	Operating Expense	<u>1,170,873,399</u>		
Current Liabilities	235,090,000	Operating Margin	-162,918,329		
Long Term Liabilities	810,289,000	Other Income	220,882,917		
Total Equity	<u>271,896,000</u>	Other Expense	-8,494,412		
Total Liab. and Equity	<u>1,317,275,000</u>	Net Profit or Loss	<u>66,459,000</u>		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>010033 UNIVERSITY OF ALABAMA HOSPITAL</b>				Government - State	
619 SOUTH 19TH STREET		9/30/2009 365 Days Submitted		General Short Term	
BIRMINGHAM, AL 35233				CR Beds 989    POS Beds 908	
JEFFERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (ALABAMA)				Occupancy Rate	69.0%
				Length of Stay	6.7
				Average Wages	24.42
				Medicare Part A	18.0%
				Medicare Part B	1.7%
				Current Ratio	2.5
				Days to Collect	39.4
				Avg Payment Days	22.1
				Depreciation Rate	0.0%
				Return on Equity	4.0%
<hr/>					
<b>030024 ST JOSEPH'S HOSPITAL AND MEDICAL CENTER</b>				Non Profit - Church	
350 WEST THOMAS ROAD		6/30/2009 365 Days Audited		General Short Term	
PHOENIX, AZ 85013				CR Beds 666    POS Beds 697	
MARICOPA		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES				Occupancy Rate	78.8%
				Length of Stay	4.8
				Average Wages	36.19
				Medicare Part A	9.1%
				Medicare Part B	1.3%
				Current Ratio	3.9
				Days to Collect	67.6
				Avg Payment Days	26.9
				Depreciation Rate	7.4%
				Return on Equity	5.5%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>390006 GEISINGER MEDICAL CENTER</b>				Non Profit - Other	
100 NORTH ACADEMY AVENUE		6/30/2009 365 Days Settled		General Short Term	
DANVILLE, PA 17822				CR Beds 380    POS Beds 352	
MONTOUR				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	86.6%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.3
Current Assets	100,037,797	Total Charges	2,834,357,981	Average Wages	25.52
Fixed Assets	263,056,256	Contract Allowance	2,098,472,890	74.0% Medicare Part A	13.1%
Other Assets	148,082,168	Operating Revenue	735,885,091	26.0% Medicare Part B	4.2%
Total Assets	511,176,221	Operating Expense	689,312,583	93.7% Current Ratio	1.3
Current Liabilities	78,359,439	Operating Margin	46,572,508	6.3% Days to Collect	27.2
Long Term Liabilities	307,258,576	Other Income	-60,410	0.0% Avg Payment Days	31.4
Total Equity	125,558,206	Other Expense	0	0.0% Depreciation Rate	4.0%
Total Liab. and Equity	511,176,221	Net Profit or Loss	46,512,098	6.3% Return on Equity	37.0%
<b>090011 WASHINGTON HOSPITAL CENTER</b>				Non Profit - Other	
110 IRVING ST NW		6/30/2009 365 Days Reopened		General Short Term	
WASHINGTON, DC 20010				CR Beds 757    POS Beds 818	
DISTRICT OF COLUMBIA				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	86.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.9
Current Assets	144,011,261	Total Charges	2,787,171,859	Average Wages	38.54
Fixed Assets	198,982,551	Contract Allowance	1,684,526,111	60.4% Medicare Part A	22.6%
Other Assets	53,379,669	Operating Revenue	1,102,645,748	39.6% Medicare Part B	3.6%
Total Assets	396,373,481	Operating Expense	993,915,662	90.1% Current Ratio	1.2
Current Liabilities	123,420,978	Operating Margin	108,730,086	9.9% Days to Collect	32.0
Long Term Liabilities	59,314,125	Other Income	40,522,103	3.7% Avg Payment Days	45.3
Total Equity	213,638,378	Other Expense	125,062,465	11.3% Depreciation Rate	2.3%
Total Liab. and Equity	396,373,481	Net Profit or Loss	24,189,724	2.2% Return on Equity	11.3%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>330154 MEMORIAL HOSPITAL FOR CANCER AND ALLIED DISEASES</b>				Non Profit - Other	
1275 YORK AVENUE		12/31/2009 365 Days Amended		Cancer	
NEW YORK, NY 10021				CR Beds 434	POS Beds 514
NEW YORK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	88.5%
				Length of Stay	6.0
				Average Wages	
				51.3%	Medicare Part A 0.0%
				48.7%	Medicare Part B 12.5%
				130.5%	Current Ratio 0.9
				-30.5%	Days to Collect 83.0
				29.3%	Avg Payment Days 46.7
				-7.2%	Depreciation Rate 6.3%
				6.0%	Return on Equity 35.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	375,567,000	Total Charges	2,771,454,873		
Fixed Assets	1,030,744,000	Contract Allowance	1,421,489,550		
Other Assets	355,973,661	Operating Revenue	1,349,965,323		
Total Assets	1,762,284,661	Operating Expense	1,762,156,489		
Current Liabilities	429,936,661	Operating Margin	-412,191,166		
Long Term Liabilities	1,105,777,000	Other Income	395,852,190		
Total Equity	226,571,000	Other Expense	-96,728,193		
Total Liab. and Equity	1,762,284,661	Net Profit or Loss	80,389,217		
<b>310064 ATLANTICARE REGIONAL MEDICAL CENTER</b>				Non Profit - Other	
1925 PACIFIC AVE		12/31/2009 365 Days Settled		General Short Term	
ATLANTIC CITY, NJ 08401				CR Beds 528	POS Beds 263
ATLANTIC		<b>Key Performance Ind.</b>			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	71.7%
				Length of Stay	4.6
				Average Wages	34.36
				78.7%	Medicare Part A 18.2%
				21.3%	Medicare Part B 2.9%
				96.8%	Current Ratio 0.7
				3.2%	Days to Collect 35.5
				9.9%	Avg Payment Days 42.7
				0.0%	Depreciation Rate 7.2%
				13.1%	Return on Equity 22.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	83,455,159	Total Charges	2,761,557,756		
Fixed Assets	327,711,786	Contract Allowance	2,172,023,648		
Other Assets	325,303,362	Operating Revenue	589,534,108		
Total Assets	736,470,307	Operating Expense	570,562,684		
Current Liabilities	122,577,054	Operating Margin	18,971,424		
Long Term Liabilities	264,814,560	Other Income	58,197,450		
Total Equity	349,078,693	Other Expense	0		
Total Liab. and Equity	736,470,307	Net Profit or Loss	77,168,874		

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050108 SUTTER GENERAL HOSPITAL				Non Profit - Other	
2801 L STREET		12/31/2009 365 Days Submitted		General Short Term	
SACRAMENTO, CA 95816				CR Beds 654	POS Beds 754
SACRAMENTO		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	61.9%
				Length of Stay	4.8
				Average Wages	42.32
				74.2%	Medicare Part A 15.2%
				25.8%	Medicare Part B 3.0%
				73.3%	Current Ratio 2.9
				26.7%	Days to Collect 61.6
				1.6%	Avg Payment Days 30.4
				0.0%	Depreciation Rate 0.8%
				28.3%	Return on Equity 58.2%
Balance Sheet		Income Statement			
Current Assets	177,306,511	Total Charges	2,752,972,110		
Fixed Assets	83,173,982	Contract Allowance	2,042,227,303		
Other Assets	440,150,467	Operating Revenue	710,744,807		
Total Assets	700,630,960	Operating Expense	520,858,727		
Current Liabilities	60,708,231	Operating Margin	189,886,080		
Long Term Liabilities	376,812,775	Other Income	11,149,653		
Total Equity	345,266,997	Other Expense	0		
Total Liab. and Equity	782,788,003	Net Profit or Loss	201,035,733		
100038 MEMORIAL REGIONAL HOSPITAL				Government - District	
3501 JOHNSON ST		4/30/2009 365 Days Settled		General Short Term	
HOLLYWOOD, FL 33021				CR Beds 900	POS Beds 1,014
BROWARD		<b>Key Performance Ind.</b>			
BLUE CROSS (FLORIDA)				Occupancy Rate	58.3%
				Length of Stay	5.5
				Average Wages	32.60
				76.1%	Medicare Part A 12.1%
				23.9%	Medicare Part B 2.0%
				113.4%	Current Ratio 3.1
				-13.4%	Days to Collect 40.7
				21.0%	Avg Payment Days 52.5
				0.0%	Depreciation Rate 6.5%
				7.6%	Return on Equity 8.8%
Balance Sheet		Income Statement			
Current Assets	763,832,666	Total Charges	2,743,361,215		
Fixed Assets	326,228,855	Contract Allowance	2,087,582,088		
Other Assets	253,833,297	Operating Revenue	655,779,127		
Total Assets	1,343,894,818	Operating Expense	743,532,733		
Current Liabilities	247,044,776	Operating Margin	-87,753,606		
Long Term Liabilities	526,171,406	Other Income	137,704,620		
Total Equity	570,678,636	Other Expense	0		
Total Liab. and Equity	1,343,894,818	Net Profit or Loss	49,951,014		

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Sample Hospital reports from the Halmanac.com website.

<b>230053 HENRY FORD HOSPITAL</b>				Non Profit - Other	
2799 W GRAND BLVD		12/31/2009 365 Days Amended		General Short Term	
DETROIT, MI 48202				CR Beds 767    POS Beds 903	
WAYNE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.4
Current Assets	395,479,000	Total Charges	2,699,820,439	Average Wages	35.16
Fixed Assets	895,658,000	Contract Allowance	1,649,253,790	61.1% Medicare Part A	19.8%
Other Assets	335,426,000	Operating Revenue	1,050,566,649	38.9% Medicare Part B	6.0%
Total Assets	1,626,563,000	Operating Expense	1,264,502,022	120.4% Current Ratio	1.5
Current Liabilities	255,230,000	Operating Margin	-213,935,373	-20.4% Days to Collect	34.6
Long Term Liabilities	987,702,000	Other Income	89,477,841	8.5% Avg Payment Days	27.5
Total Equity	383,631,000	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	1,626,563,000	Net Profit or Loss	(124,457,532)	-11.8% Return on Equity	-32.4%
<b>450193 ST LUKES EPISCOPAL HOSPITAL</b>				Non Profit - Church	
6720 BERTNER		12/31/2009 365 Days Audited		General Short Term	
HOUSTON, TX 77030				CR Beds 695    POS Beds 703	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	73.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.8
Current Assets	384,269,182	Total Charges	2,697,809,456	Average Wages	31.81
Fixed Assets	338,714,802	Contract Allowance	1,876,448,046	69.6% Medicare Part A	18.6%
Other Assets	64,739,506	Operating Revenue	821,361,410	30.4% Medicare Part B	4.0%
Total Assets	787,723,490	Operating Expense	795,290,733	96.8% Current Ratio	4.7
Current Liabilities	81,404,594	Operating Margin	26,070,677	3.2% Days to Collect	45.5
Long Term Liabilities	643,391,933	Other Income	99,993,524	12.2% Avg Payment Days	31.7
Total Equity	62,926,963	Other Expense	0	0.0% Depreciation Rate	3.0%
Total Liab. and Equity	787,723,490	Net Profit or Loss	126,064,201	15.3% Return on Equity	200.3%

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<b>050100 SHARP MEMORIAL HOSPITAL</b>				Non Profit - Other	
7901 FROST ST		9/30/2009 365 Days Audited		General Short Term	
SAN DIEGO, CA 92123				CR Beds 579    POS Beds 812	
SAN DIEGO		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	41.6%
				Length of Stay	5.0
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	35.36
Current Assets	601,401,543	Total Charges	2,691,613,990	73.7% Medicare Part A	9.6%
Fixed Assets	342,498,230	Contract Allowance	1,983,127,381	26.3% Medicare Part B	2.4%
Other Assets	34,323,330	Operating Revenue	708,486,609	95.8% Current Ratio	8.2
Total Assets	<u>978,223,103</u>	Operating Expense	<u>678,727,462</u>	4.2% Days to Collect	276.8
Current Liabilities	73,088,345	Operating Margin	29,759,147	2.9% Avg Payment Days	29.5
Long Term Liabilities	375,304,423	Other Income	20,558,277	0.0% Depreciation Rate	3.1%
Total Equity	<u>529,830,335</u>	Other Expense	0	7.1% Return on Equity	9.5%
Total Liab. and Equity	<u>978,223,103</u>	Net Profit or Loss	<u>50,317,424</u>		
<b>010139 BROOKWOOD MEDICAL CENTER</b>				Proprietary - Corporation	
2010 BROOKWOOD MEDICAL CENTER		12/31/2009 365 Days Settled		General Short Term	
DRIVE				CR Beds 468    POS Beds 586	
BIRMINGHAM, AL 35209		<b>Key Performance Ind.</b>			
JEFFERSON				Occupancy Rate	61.8%
WISCONSIN PHYSICIANS SERVICE				Length of Stay	4.7
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	26.15
Current Assets	44,138,591	Total Charges	2,667,883,219	87.6% Medicare Part A	16.5%
Fixed Assets	171,957,365	Contract Allowance	2,337,008,624	12.4% Medicare Part B	4.4%
Other Assets	20,559,634	Operating Revenue	330,874,595	95.5% Current Ratio	1.7
Total Assets	<u>236,655,590</u>	Operating Expense	<u>316,065,220</u>	4.5% Days to Collect	40.1
Current Liabilities	25,765,600	Operating Margin	14,809,375	0.5% Avg Payment Days	25.2
Long Term Liabilities	201,933,586	Other Income	1,686,158	0.0% Depreciation Rate	3.8%
Total Equity	<u>8,956,404</u>	Other Expense	0	5.0% Return on Equity	184.2%
Total Liab. and Equity	<u>236,655,590</u>	Net Profit or Loss	<u>16,495,533</u>		

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<b>310022 VIRTUA WEST JERSEY HOSPITALS BERLIN</b>				Non Profit - Other	
WHITEHORSE PIKE AND TOWNSEND AVENUE		12/31/2009 365 Days Settled		General Short Term	
BERLIN, NJ 08009				CR Beds 525    POS Beds 765	
CAMDEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	89.1%
				Length of Stay	4.6
				Average Wages	29.51
				Medicare Part A	16.4%
				Medicare Part B	2.5%
				Current Ratio	0.5
				Days to Collect	0.0
				Avg Payment Days	12.8
				Depreciation Rate	0.0%
				Return on Equity	23.2%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	101,613,312	Total Charges	2,650,310,453		
Fixed Assets	147,363,009	Contract Allowance	2,095,049,372	79.0%	
Other Assets	1,137,378,183	Operating Revenue	555,261,081	21.0%	
Total Assets	1,386,354,504	Operating Expense	546,789,340	98.5%	
Current Liabilities	192,185,144	Operating Margin	8,471,741	1.5%	
Long Term Liabilities	690,009,946	Other Income	108,261,323	19.5%	
Total Equity	504,159,414	Other Expense	0	0.0%	
Total Liab. and Equity	1,386,354,504	Net Profit or Loss	116,733,064	21.0%	
<b>050180 JOHN MUIR MEDICAL CENTER - WALNUT CREEK CAMPUS</b>					
1601 YGNACIO VALLEY RD		12/31/2009 365 Days Settled		Non Profit - Other	
WALNUT CREEK, CA 94598				General Short Term	
CONTRA COSTA				CR Beds 309    POS Beds 296	
BLUE CROSS (CALIFORNIA)		<b>Key Performance Ind.</b>			
				Occupancy Rate	75.3%
				Length of Stay	4.2
				Average Wages	46.58
				Medicare Part A	10.3%
				Medicare Part B	2.0%
				Current Ratio	2.4
				Days to Collect	28.1
				Avg Payment Days	36.6
				Depreciation Rate	6.8%
				Return on Equity	53.7%
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	211,345,977	Total Charges	2,646,574,579		
Fixed Assets	230,878,943	Contract Allowance	1,788,123,882	67.6%	
Other Assets	354,201,485	Operating Revenue	858,450,697	32.4%	
Total Assets	796,426,405	Operating Expense	699,050,488	81.4%	
Current Liabilities	89,106,139	Operating Margin	159,400,209	18.6%	
Long Term Liabilities	544,853,329	Other Income	36,314,336	4.2%	
Total Equity	162,466,937	Other Expense	108,472,301	12.6%	
Total Liab. and Equity	796,426,405	Net Profit or Loss	87,242,244	10.2%	

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Sample Hospital reports from the Halmanac.com website.

<b>050047 CALIFORNIA PACIFIC MEDICAL CTR-PACIFIC CAMPUS HOSP</b>				Non Profit - Other	
2333 BUCHANAN STREET		12/31/2009 365 Days Amended		General Short Term	
SAN FRANCISCO, CA 94115				CR Beds 468	POS Beds 470
SAN FRANCISCO		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	71.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.4
Current Assets	287,034,742	Total Charges	2,643,486,943	Average Wages	44.70
Fixed Assets	545,772,044	Contract Allowance	1,781,408,382	67.4% Medicare Part A	14.3%
Other Assets	417,333,343	Operating Revenue	862,078,561	32.6% Medicare Part B	2.4%
Total Assets	<u>1,250,140,129</u>	Operating Expense	720,941,684	83.6% Current Ratio	2.1
Current Liabilities	135,588,837	Operating Margin	141,136,877	16.4% Days to Collect	95.5
Long Term Liabilities	311,107,365	Other Income	53,475,681	6.2% Avg Payment Days	59.4
Total Equity	<u>803,443,927</u>	Other Expense	4,183,116	0.5% Depreciation Rate	0.1%
Total Liab. and Equity	<u>1,250,140,129</u>	Net Profit or Loss	<u>190,429,442</u>	22.1% Return on Equity	23.7%
<b>360137 UNIVERSITY HOSPITALS OF CLEVELAND</b>				Non Profit - Other	
11100 EUCLID AVENUE		12/31/2009 365 Days Audited		General Short Term	
CLEVELAND, OH 44106				CR Beds 505	POS Beds 519
CUYAHOGA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.9
Current Assets	1,307,842,000	Total Charges	2,622,854,715	Average Wages	25.91
Fixed Assets	364,998,000	Contract Allowance	1,488,314,643	56.7% Medicare Part A	14.6%
Other Assets	108,168,000	Operating Revenue	1,134,540,072	43.3% Medicare Part B	3.5%
Total Assets	<u>1,781,008,000</u>	Operating Expense	1,031,409,618	90.9% Current Ratio	12.9
Current Liabilities	101,456,000	Operating Margin	103,130,454	9.1% Days to Collect	393.3
Long Term Liabilities	114,742,000	Other Income	95,270,439	8.4% Avg Payment Days	17.1
Total Equity	<u>1,564,810,000</u>	Other Expense	0	0.0% Depreciation Rate	2.1%
Total Liab. and Equity	<u>1,781,008,000</u>	Net Profit or Loss	<u>198,400,893</u>	17.5% Return on Equity	12.7%

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Sample Hospital reports from the Halmanac.com website.

<b>363302 RAINBOW BABIES AND CHILDRENS HOSP UOC</b>				Non Profit - Other	
11100 EUCLID AVENUE		12/31/2009 365 Days Settled		Children	
CLEVELAND, OH 44106				CR Beds 226	POS Beds 244
CUYAHOGA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	69.7%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	6.6
Current Assets	1,307,842,000	Total Charges	2,622,854,715	Average Wages	
Fixed Assets	364,998,000	Contract Allowance	1,488,314,643	56.7%	Medicare Part A
Other Assets	108,168,000	Operating Revenue	1,134,540,072	43.3%	Medicare Part B
Total Assets	1,781,008,000	Operating Expense	1,031,409,618	90.9%	Current Ratio
Current Liabilities	101,456,000	Operating Margin	103,130,454	9.1%	Days to Collect
Long Term Liabilities	114,742,000	Other Income	95,270,439	8.4%	Avg Payment Days
Total Equity	1,564,810,000	Other Expense	0	0.0%	Depreciation Rate
Total Liab. and Equity	1,781,008,000	Net Profit or Loss	198,400,893	17.5%	Return on Equity
<b>390049 ST LUKE'S HOSPITAL BETHLEHEM</b>				Non Profit - Other	
801 OSTRUM STREET		6/30/2009 365 Days Amended		General Short Term	
BETHLEHEM, PA 18015				CR Beds 567	POS Beds 401
NORTHAMPTON		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	73.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.6
Current Assets	278,418,663	Total Charges	2,601,042,110	Average Wages	28.24
Fixed Assets	338,316,194	Contract Allowance	1,984,630,181	76.3%	Medicare Part A
Other Assets	185,319,979	Operating Revenue	616,411,929	23.7%	Medicare Part B
Total Assets	802,054,836	Operating Expense	612,146,177	99.3%	Current Ratio
Current Liabilities	121,214,840	Operating Margin	4,265,752	0.7%	Days to Collect
Long Term Liabilities	546,712,234	Other Income	55,805,066	9.1%	Avg Payment Days
Total Equity	134,127,762	Other Expense	87,116,326	14.1%	Depreciation Rate
Total Liab. and Equity	802,054,836	Net Profit or Loss	(27,045,508)	-4.4%	Return on Equity

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Sample Hospital reports from the Halmanac.com website.

<b>450040 COVENANT MEDICAL CENTER</b>				Non Profit - Church	
3615 19TH STREET		6/30/2009 365 Days Audited		General Short Term	
LUBBOCK, TX 79410				CR Beds 505    POS Beds 405	
LUBBOCK				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.3%
				Length of Stay	4.9
				Average Wages	23.95
				5.1% Medicare Part A	4.4%
				94.9% Medicare Part B	1.1%
				22.9% Current Ratio	1.4
				77.1% Days to Collect	10.5
				0.3% Avg Payment Days	71.9
				2.6% Depreciation Rate	4.4%
				74.7% Return on Equity	578.1%
<hr/>					
<b>490112 CJW MEDICAL CENTER</b>				Proprietary - Corporation	
1401 JOHNSTON WILLIS DRIVE		8/31/2009 365 Days Audited		General Short Term	
RICHMOND, VA 23235				CR Beds 574    POS Beds 758	
CHESTERFIELD				<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	68.7%
				Length of Stay	5.3
				Average Wages	29.54
				80.7% Medicare Part A	19.1%
				19.3% Medicare Part B	4.0%
				83.7% Current Ratio	1.2
				16.3% Days to Collect	45.7
				0.5% Avg Payment Days	24.4
				0.0% Depreciation Rate	7.4%
				16.8% Return on Equity	8.6%

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Sample Hospital reports from the Halmanac.com website.

450184 MEMORIAL HERMANN HOSPITAL SYSTEM				Non Profit - Other	
1635 NORTH LOOP WEST		6/30/2009 365 Days Reopened		General Short Term	
HOUSTON, TX 77008				CR Beds 1,087 POS Beds 1,031	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	69.5%
				Length of Stay	3.9
				Average Wages	27.49
				Medicare Part A	16.2%
				Medicare Part B	3.0%
				Current Ratio	(3.9)
				Days to Collect	37.4
				Avg Payment Days	9.2
				Depreciation Rate	1.7%
				Return on Equity	8.0%
Balance Sheet		Income Statement			
Current Assets	115,087,766	Total Charges	2,564,260,096		
Fixed Assets	427,136,448	Contract Allowance	1,469,610,894	57.3%	
Other Assets	504,522	Operating Revenue	1,094,649,202	42.7%	
Total Assets	<u>542,728,736</u>	Operating Expense	898,224,804	82.1%	
Current Liabilities	-29,585,377	Operating Margin	196,424,398	17.9%	
Long Term Liabilities	2,409,020	Other Income	8,194,437	0.7%	
Total Equity	<u>569,905,093</u>	Other Expense	159,185,590	14.5%	
Total Liab. and Equity	<u>542,728,736</u>	Net Profit or Loss	<u>45,433,245</u>	4.2%	
390142 ALBERT EINSTEIN MEDICAL CENTER				Non Profit - Other	
5501 OLD YORK ROAD		6/30/2009 365 Days Reopened		General Short Term	
PHILADELPHIA, PA 19141				CR Beds 456 POS Beds 566	
PHILADELPHIA				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	80.5%
				Length of Stay	5.1
				Average Wages	29.43
				Medicare Part A	18.0%
				Medicare Part B	2.4%
				Current Ratio	1.6
				Days to Collect	39.0
				Avg Payment Days	34.1
				Depreciation Rate	8.5%
				Return on Equity	10.3%
Balance Sheet		Income Statement			
Current Assets	185,592,000	Total Charges	2,551,891,077		
Fixed Assets	202,956,000	Contract Allowance	1,916,210,595	75.1%	
Other Assets	284,050,000	Operating Revenue	635,680,482	24.9%	
Total Assets	<u>672,598,000</u>	Operating Expense	644,293,000	101.4%	
Current Liabilities	115,281,000	Operating Margin	-8,612,518	-1.4%	
Long Term Liabilities	330,236,000	Other Income	32,018,518	5.0%	
Total Equity	<u>227,081,000</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>672,598,000</u>	Net Profit or Loss	<u>23,406,000</u>	3.7%	

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>330169 BETH ISRAEL MEDICAL CENTER</b>				Non Profit - Other	
FIRST AVENUE AT 16TH STREET		12/31/2009 365 Days Submitted		General Short Term	
NEW YORK, NY 10003				CR Beds 870    POS Beds 1,111	
NEW YORK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.3%
				Length of Stay	5.2
				Average Wages	35.39
				63.0% Medicare Part A	23.7%
				37.0% Medicare Part B	3.5%
				114.8% Current Ratio	1.0
				-14.8% Days to Collect	68.9
				18.5% Avg Payment Days	64.0
				0.0% Depreciation Rate	13.6%
				3.7% Return on Equity	13.3%
<hr/>					
<b>140010 EVANSTON HOSPITAL</b>				Non Profit - Other	
2650 RIDGE AVE		9/30/2009 365 Days Amended		General Short Term	
EVANSTON, IL 60201				CR Beds 540    POS Beds 466	
COOK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.5%
				Length of Stay	4.8
				Average Wages	36.50
				61.2% Medicare Part A	14.0%
				38.8% Medicare Part B	7.6%
				102.7% Current Ratio	0.8
				-2.7% Days to Collect	62.0
				8.3% Avg Payment Days	17.2
				3.9% Depreciation Rate	5.7%
				1.7% Return on Equity	1.5%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>180040 JEWISH HOSPITAL &amp; ST MARY'S HEALTHCARE</b>				Non Profit - Other	
200 ABRAHAM FLEXNER WAY		12/31/2009 365 Days Reopened		General Short Term	
LOUISVILLE, KY 40202				CR Beds 913	POS Beds 1,261
JEFFERSON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.2%
				Length of Stay	6.7
				Average Wages	23.79
				67.1%	Medicare Part A 21.7%
				32.9%	Medicare Part B 4.8%
				100.6%	Current Ratio 2.7
				-0.6%	Days to Collect 52.3
				4.7%	Avg Payment Days 19.8
				0.0%	Depreciation Rate 6.0%
				4.1%	Return on Equity 21.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	179,989,842	Total Charges	2,539,022,791		
Fixed Assets	121,588,555	Contract Allowance	1,702,610,617		
Other Assets	29,302,503	Operating Revenue	836,412,174		
Total Assets	330,880,900	Operating Expense	841,492,961		
Current Liabilities	66,521,402	Operating Margin	-5,080,787		
Long Term Liabilities	103,808,474	Other Income	39,663,823		
Total Equity	160,551,024	Other Expense	170,162		
Total Liab. and Equity	330,880,900	Net Profit or Loss	34,412,874		
<b>310076 SAINT BARNABAS MEDICAL CENTER</b>				Non Profit - Other	
94 OLD SHORT HILLS ROAD		12/31/2009 365 Days Settled		General Short Term	
LIVINGSTON, NJ 07039				CR Beds 585	POS Beds 485
ESSEX		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	77.2%
				Length of Stay	4.7
				Average Wages	35.95
				78.8%	Medicare Part A 24.6%
				21.2%	Medicare Part B 6.0%
				102.1%	Current Ratio 1.5
				-2.1%	Days to Collect 39.9
				5.1%	Avg Payment Days 27.6
				0.0%	Depreciation Rate 4.9%
				2.9%	Return on Equity 6.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	198,142,000	Total Charges	2,535,247,151		
Fixed Assets	139,353,000	Contract Allowance	1,996,859,905		
Other Assets	285,207,000	Operating Revenue	538,387,246		
Total Assets	622,702,000	Operating Expense	549,947,622		
Current Liabilities	133,313,000	Operating Margin	-11,560,376		
Long Term Liabilities	249,649,000	Other Income	27,260,600		
Total Equity	239,740,000	Other Expense	0		
Total Liab. and Equity	622,702,000	Net Profit or Loss	15,700,224		

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Sample Hospital reports from the Halmanac.com website.

<b>450068 MEMORIAL HERMANN TEXAS MEDICAL CENTER</b>				Non Profit - Other	
6411 FANNIN		6/30/2009 365 Days Audited		General Short Term	
HOUSTON, TX 77030				CR Beds 804    POS Beds 908	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	82.7%
				Length of Stay	6.5
				Average Wages	28.87
				61.6% Medicare Part A	13.7%
				38.4% Medicare Part B	1.5%
				88.4% Current Ratio	(0.4)
				11.6% Days to Collect	51.9
				1.4% Avg Payment Days	16.6
				5.9% Depreciation Rate	4.0%
				7.1% Return on Equity	8.1%
<hr/>					
<b>010039 HUNTSVILLE HOSPITAL</b>				Government - Other	
101 SIVLEY RD		6/30/2009 365 Days Audited		General Short Term	
HUNTSVILLE, AL 35801				CR Beds 786    POS Beds 881	
MADISON				<b>Key Performance Ind.</b>	
BLUE CROSS (ALABAMA)				Occupancy Rate	72.3%
				Length of Stay	4.6
				Average Wages	27.31
				75.4% Medicare Part A	23.5%
				24.6% Medicare Part B	6.1%
				99.9% Current Ratio	2.8
				0.1% Days to Collect	41.6
				10.1% Avg Payment Days	46.9
				0.0% Depreciation Rate	5.1%
				10.2% Return on Equity	11.7%

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Sample Hospital reports from the Halmanac.com website.

<b>050464 DOCTORS MEDICAL CENTER</b>				Proprietary - Corporation	
1441 FLORIDA AVENUE		5/31/2009 365 Days Audited		General Short Term	
MODESTO, CA 95350				CR Beds 382    POS Beds 462	
STANISLAUS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.7%
				Length of Stay	5.9
				Average Wages	41.52
				87.9% Medicare Part A	21.0%
				12.1% Medicare Part B	3.4%
				102.1% Current Ratio	2.0
				-2.1% Days to Collect	87.9
				3.5% Avg Payment Days	24.8
				0.0% Depreciation Rate	4.6%
				1.4% Return on Equity	3.1%
<hr/>					
<b>310019 ST JOSEPH'S REGIONAL MEDICAL CENTER</b>				Non Profit - Church	
703 MAIN ST		12/31/2009 365 Days Audited		General Short Term	
PATERSON, NJ 07503				CR Beds 535    POS Beds 566	
PASSAIC				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	81.1%
				Length of Stay	5.0
				Average Wages	32.04
				80.0% Medicare Part A	20.6%
				20.0% Medicare Part B	3.2%
				98.5% Current Ratio	1.7
				1.5% Days to Collect	46.2
				10.1% Avg Payment Days	51.7
				8.7% Depreciation Rate	4.0%
				2.9% Return on Equity	10.4%

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<b>450054 SCOTT &amp; WHITE HEALTHCARE</b>				Non Profit - Other	
2401 31ST ST		8/31/2009 365 Days Audited		General Short Term	
TEMPLE, TX 76508				CR Beds 487    POS Beds 634	
BELL				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	74.1%
				Length of Stay	4.5
				Average Wages	38.21
				61.4%	Medicare Part A    12.6%
				38.6%	Medicare Part B    8.2%
				85.1%	Current Ratio    2.3
				14.9%	Days to Collect    57.1
				7.5%	Avg Payment Days    58.6
				7.1%	Depreciation Rate    -1.6%
				15.3%	Return on Equity    23.5%
<hr/>					
<b>500027 SWEDISH MEDICAL CENTER</b>				Non Profit - Other	
747 BROADWAY		12/31/2009 365 Days Audited		General Short Term	
SEATTLE, WA 98122				CR Beds 627    POS Beds 697	
KING				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	64.7%
				Length of Stay	3.9
				Average Wages	36.06
				64.8%	Medicare Part A    11.4%
				35.2%	Medicare Part B    3.3%
				98.4%	Current Ratio    2.4
				1.6%	Days to Collect    62.2
				10.8%	Avg Payment Days    35.6
				0.0%	Depreciation Rate    2.0%
				12.4%	Return on Equity    12.6%

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# Hospital Profile Report - 2009

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<b>240057 ABBOTT NORTHWESTERN HOSPITAL INC</b>				Non Profit - Other	
800 EAST 28TH STREET		12/31/2009 365 Days Amended		General Short Term	
MINNEAPOLIS, MN 55407				CR Beds 605    POS Beds 952	
HENNEPIN				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate	81.3%
				Length of Stay	4.6
				Average Wages	38.31
				65.0% Medicare Part A	17.0%
				35.0% Medicare Part B	2.4%
				104.1% Current Ratio	(0.7)
				-4.1% Days to Collect	42.8
				10.5% Avg Payment Days	22.5
				0.0% Depreciation Rate	0.1%
				6.4% Return on Equity	10.8%
<hr/>					
<b>360006 RIVERSIDE METHODIST HOSPITAL</b>				Non Profit - Church	
3535 OLENTANGY RIVER RD		6/30/2009 365 Days Settled		General Short Term	
COLUMBUS, OH 43214				CR Beds 722    POS Beds 1,000	
FRANKLIN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.8%
				Length of Stay	4.4
				Average Wages	32.07
				62.2% Medicare Part A	16.8%
				37.8% Medicare Part B	3.3%
				94.8% Current Ratio	(1.1)
				5.2% Days to Collect	35.8
				-3.2% Avg Payment Days	27.9
				0.0% Depreciation Rate	7.8%
				2.0% Return on Equity	2.8%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>240080 UNIVERSITY OF MINNESOTA MEDICAL CENTER, FAIRVIEW</b>				Non Profit - Other	
2450 RIVERSIDE AVENUE		12/31/2009 365 Days Audited		General Short Term	
MINNEAPOLIS, MN 55454				CR Beds 609    POS Beds 981	
HENNEPIN				<b>Key Performance Ind.</b>	
NORDIAN (NORTH DAKOTA)				Occupancy Rate	72.1%
				Length of Stay	5.2
				Average Wages	34.14
				57.0% Medicare Part A	11.7%
				43.0% Medicare Part B	2.7%
				98.0% Current Ratio	1.6
				2.0% Days to Collect	57.6
				5.0% Avg Payment Days	45.6
				0.0% Depreciation Rate	-0.4%
				7.0% Return on Equity	16.5%
<hr/>					
<b>100113 SHANDS HOSP AT THE UNIVERSITY OF FL</b>				Non Profit - Other	
1600 SW ARCHER ROAD		6/30/2009 365 Days Submitted		General Short Term	
GAINESVILLE, FL 32610				CR Beds 737    POS Beds 1,340	
ALACHUA				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	88.5%
				Length of Stay	5.2
				Average Wages	25.35
				62.0% Medicare Part A	24.3%
				38.0% Medicare Part B	3.2%
				107.4% Current Ratio	0.8
				-7.4% Days to Collect	41.0
				2.2% Avg Payment Days	33.3
				0.0% Depreciation Rate	0.5%
				-5.3% Return on Equity	-10.0%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>450015 PARKLAND HEALTH AND HOSPITAL SYSTEM</b>				Government - District	
5201 HARRY HINES BLVD		9/30/2009 365 Days Audited		General Short Term	
DALLAS, TX 75235				CR Beds 720    POS Beds 985	
DALLAS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	83.7%
				Length of Stay	4.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	
Current Assets	1,392,064,738	Total Charges	2,394,241,408	74.1%	Medicare Part A
Fixed Assets	330,603,613	Contract Allowance	1,774,315,764	25.9%	Medicare Part B
Other Assets	0	Operating Revenue	619,925,644	174.8%	Current Ratio
Total Assets	1,722,668,351	Operating Expense	1,083,769,333	-74.8%	Days to Collect
Current Liabilities	128,019,938	Operating Margin	-463,843,689	90.4%	Avg Payment Days
Long Term Liabilities	717,282,343	Other Income	560,648,812	0.7%	Depreciation Rate
Total Equity	877,366,070	Other Expense	4,583,873	14.9%	Return on Equity
Total Liab. and Equity	1,722,668,351	Net Profit or Loss	92,221,250		
<b>310014 COOPER UNIVERSITY HOSPITAL</b>				Non Profit - Other	
1 COOPER PLAZA		12/31/2009 365 Days Submitted		General Short Term	
CAMDEN, NJ 08103				CR Beds 482    POS Beds 522	
CAMDEN				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	72.1%
				Length of Stay	5.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	
Current Assets	332,580,000	Total Charges	2,378,228,000	79.1%	Medicare Part A
Fixed Assets	362,345,000	Contract Allowance	1,880,769,000	20.9%	Medicare Part B
Other Assets	58,000,000	Operating Revenue	497,459,000	101.9%	Current Ratio
Total Assets	752,925,000	Operating Expense	506,978,597	-1.9%	Days to Collect
Current Liabilities	107,373,000	Operating Margin	-9,519,597	10.9%	Avg Payment Days
Long Term Liabilities	359,083,000	Other Income	54,234,597	0.0%	Depreciation Rate
Total Equity	286,469,000	Other Expense	0	9.0%	Return on Equity
Total Liab. and Equity	752,925,000	Net Profit or Loss	44,715,000		

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Sample Hospital reports from the Halmanac.com website.

<b>210002 UNIVERSITY OF MARYLAND MEDICAL CENTER</b>				Non Profit - Other	
22 S GREENE ST		6/30/2009 365 Days Settled		General Short Term	
BALTIMORE, MD 21201				CR Beds 745    POS Beds 705	
BALTIMORE CITY				<b>Key Performance Ind.</b>	
BLUE CROSS (MARYLAND)				Occupancy Rate	77.5%
				Length of Stay	5.8
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	31.12
Current Assets	391,389,000	Total Charges	2,359,992,284	51.8%	Medicare Part A
Fixed Assets	651,953,000	Contract Allowance	1,223,363,695	48.2%	Medicare Part B
Other Assets	416,524,000	Operating Revenue	1,136,628,589	102.8%	Current Ratio
Total Assets	1,459,866,000	Operating Expense	1,168,148,594	-2.8%	Days to Collect
Current Liabilities	369,383,000	Operating Margin	-31,520,005	5.5%	Avg Payment Days
Long Term Liabilities	596,382,000	Other Income	62,329,879	5.9%	Depreciation Rate
Total Equity	494,101,000	Other Expense	66,766,874	-3.2%	Return on Equity
Total Liab. and Equity	1,459,866,000	Net Profit or Loss	(35,957,000)		
<b>330046 ST LUKE'S ROOSEVELT HOSPITAL</b>				Non Profit - Other	
1111 AMSTERDAM AVENUE		12/31/2009 365 Days Submitted		General Short Term	
NEW YORK, NY 10025				CR Beds 709    POS Beds 1,028	
NEW YORK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	82.5%
				Length of Stay	5.2
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	37.88
Current Assets	190,055,000	Total Charges	2,352,515,357	64.3%	Medicare Part A
Fixed Assets	399,373,000	Contract Allowance	1,511,719,626	35.7%	Medicare Part B
Other Assets	103,245,000	Operating Revenue	840,795,731	114.8%	Current Ratio
Total Assets	692,673,000	Operating Expense	964,923,322	-14.8%	Days to Collect
Current Liabilities	212,093,000	Operating Margin	-124,127,591	15.3%	Avg Payment Days
Long Term Liabilities	711,103,000	Other Income	128,624,680	0.0%	Depreciation Rate
Total Equity	-230,523,000	Other Expense	0	0.5%	Return on Equity
Total Liab. and Equity	692,673,000	Net Profit or Loss	4,497,089		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>360051 MIAMI VALLEY HOSPITAL</b>				Non Profit - Other	
ONE WYOMING STREET		12/31/2009 365 Days Audited		General Short Term	
DAYTON, OH 45409				CR Beds 666    POS Beds 848	
MONTGOMERY				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.8%
				Length of Stay	5.6
				Average Wages	26.18
				70.8%	Medicare Part A    16.7%
				29.2%	Medicare Part B    2.9%
				102.6%	Current Ratio    3.2
				-2.6%	Days to Collect    59.3
				13.2%	Avg Payment Days    35.1
				0.0%	Depreciation Rate    2.0%
				10.7%	Return on Equity    12.0%
<hr/>					
<b>100075 ST JOSEPH'S HOSPITAL</b>				Non Profit - Other	
3001 W MARTIN LUTHER KING JR BLVD		12/31/2009 365 Days Audited		General Short Term	
TAMPA, FL 33677				CR Beds 883    POS Beds 883	
HILLSBOROUGH				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	74.8%
				Length of Stay	4.5
				Average Wages	26.17
				69.6%	Medicare Part A    14.1%
				30.4%	Medicare Part B    1.8%
				88.9%	Current Ratio    10.3
				11.1%	Days to Collect    45.0
				3.6%	Avg Payment Days    28.7
				0.1%	Depreciation Rate    6.8%
				14.6%	Return on Equity    15.8%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>060024 UNIVERSITY OF COLORADO HOSPITAL ANSCHUTZ INPATIENT</b>				Government - Other	
12605 EAST 16TH AVENUE		6/30/2009 365 Days Audited		General Short Term	
AURORA, CO 80045				CR Beds 369	POS Beds 568
ADAMS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	83.0%
				Length of Stay	5.0
				Average Wages	31.15
				69.1%	Medicare Part A 13.4%
				30.9%	Medicare Part B 5.5%
				89.2%	Current Ratio 1.8
				10.8%	Days to Collect 46.0
				0.4%	Avg Payment Days 30.1
				0.3%	Depreciation Rate 4.4%
				11.0%	Return on Equity 16.7%
<hr/>					
<b>390050 ALLEGHENY GENERAL HOSPITAL</b>				Non Profit - Other	
320 EAST NORTH AVENUE		6/30/2009 365 Days Reopened		General Short Term	
PITTSBURGH, PA 15212				CR Beds 595	POS Beds 306
ALLEGHENY		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	74.6%
				Length of Stay	5.5
				Average Wages	24.58
				72.0%	Medicare Part A 16.7%
				28.0%	Medicare Part B 2.1%
				101.8%	Current Ratio 4.0
				-1.8%	Days to Collect 47.8
				4.8%	Avg Payment Days 24.0
				0.0%	Depreciation Rate 0.3%
				3.0%	Return on Equity -7.8%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>050348 UNIV OF CALIFORNIA IRVINE MED CENTER</b>				Government - State	
101 CITY DRIVE SOUTH		6/30/2009 365 Days Amended		General Short Term	
ORANGE, CA 92868				CR Beds 335    POS Beds 444	
ORANGE		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	67.9%
				Length of Stay	5.3
				Average Wages	29.90
				Medicare Part A	13.2%
				Medicare Part B	5.0%
				Current Ratio	2.1
				Days to Collect	55.5
				Avg Payment Days	38.6
				Depreciation Rate	0.0%
				Return on Equity	55.7%
<hr/>					
<b>490063 INOVA FAIRFAX HOSPITAL</b>				Non Profit - Other	
3300 GALLOWS RD		12/31/2009 365 Days Audited		General Short Term	
FALLS CHURCH, VA 22042				CR Beds 856    POS Beds 753	
FAIRFAX		<b>Key Performance Ind.</b>			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	86.8%
				Length of Stay	4.6
				Average Wages	31.85
				Medicare Part A	15.4%
				Medicare Part B	3.2%
				Current Ratio	8.9
				Days to Collect	283.7
				Avg Payment Days	23.4
				Depreciation Rate	0.2%
				Return on Equity	9.3%

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Sample Hospital reports from the Halmanac.com website.

<b>420078 GREENVILLE MEMORIAL HOSPITAL</b>				Government - State	
701 GROVE RD		9/30/2009 365 Days Audited		General Short Term	
GREENVILLE, SC 29605				CR Beds 723    POS Beds 845	
GREENVILLE		<b>Key Performance Ind.</b>			
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	75.6%
				Length of Stay	5.2
				Average Wages	31.31
				56.2% Medicare Part A	13.0%
				43.8% Medicare Part B	2.1%
				102.3% Current Ratio	(20.8)
				-2.3% Days to Collect	28.5
				1.7% Avg Payment Days	6.9
				0.0% Depreciation Rate	5.6%
				-0.5% Return on Equity	-0.8%
<hr/>					
<b>260020 ST JOHNS MERCY MEDICAL CENTER</b>				Non Profit - Church	
615 NEW BALLAS ROAD		6/30/2009 365 Days Audited		General Short Term	
SAINT LOUIS, MO 63141				CR Beds 811    POS Beds 859	
SAINT LOUIS		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	74.9%
				Length of Stay	5.7
				Average Wages	26.61
				65.8% Medicare Part A	12.2%
				34.2% Medicare Part B	2.7%
				94.0% Current Ratio	1.7
				6.0% Days to Collect	39.9
				2.5% Avg Payment Days	19.2
				0.0% Depreciation Rate	0.0%
				8.5% Return on Equity	12.9%

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Sample Hospital reports from the Halmanac.com website.

<b>490032 VIRGINIA COMMONWEALTH UNIVERSITY HEALTH SYSTEM</b>				Government - District	
1250 EAST MARSHALL STREET		6/30/2009 365 Days Audited		General Short Term	
RICHMOND, VA 23298				CR Beds 638    POS Beds 779	
RICHMOND CITY				<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	73.1%
				Length of Stay	5.5
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	25.34
Current Assets	423,718,190	Total Charges	2,292,547,007	60.5%	Medicare Part A
Fixed Assets	427,864,633	Contract Allowance	1,386,359,105	39.5%	Medicare Part B
Other Assets	187,146,142	Operating Revenue	906,187,902	91.0%	Current Ratio
Total Assets	1,038,728,965	Operating Expense	824,397,632	9.0%	Days to Collect
Current Liabilities	100,972,441	Operating Margin	81,790,270	-0.5%	Avg Payment Days
Long Term Liabilities	333,143,660	Other Income	-4,586,606	2.2%	Depreciation Rate
Total Equity	604,612,864	Other Expense	19,974,701	6.3%	Return on Equity
Total Liab. and Equity	1,038,728,965	Net Profit or Loss	57,228,963		
<b>340069 WAKEMED, RALEIGH CAMPUS</b>				Non Profit - Other	
3000 NEW BERN AVE		9/30/2009 365 Days Audited		General Short Term	
RALEIGH, NC 27610				CR Beds 509    POS Beds 597	
WAKE				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	101.1%
				Length of Stay	5.0
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	29.93
Current Assets	571,069,000	Total Charges	2,286,104,979	71.2%	Medicare Part A
Fixed Assets	573,499,000	Contract Allowance	1,627,933,342	28.8%	Medicare Part B
Other Assets	236,032,000	Operating Revenue	658,171,637	106.1%	Current Ratio
Total Assets	1,380,600,000	Operating Expense	698,488,466	-6.1%	Days to Collect
Current Liabilities	192,876,000	Operating Margin	-40,316,829	2.8%	Avg Payment Days
Long Term Liabilities	469,064,000	Other Income	18,566,076	0.0%	Depreciation Rate
Total Equity	718,660,000	Other Expense	0	-3.3%	Return on Equity
Total Liab. and Equity	1,380,600,000	Net Profit or Loss	(21,750,753)		

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<b>330005 KALEIDA HEALTH</b>				Non Profit - Other	
100 HIGH STREET		12/31/2009 365 Days Submitted		General Short Term	
BUFFALO, NY 14203				CR Beds 1,006 POS Beds 1,171	
ERIE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.9
Current Assets	279,007,000	Total Charges	2,281,443,492	Average Wages	29.94
Fixed Assets	266,167,000	Contract Allowance	1,313,586,222	57.6% Medicare Part A	17.3%
Other Assets	253,680,000	Operating Revenue	967,857,270	42.4% Medicare Part B	2.5%
Total Assets	798,854,000	Operating Expense	1,040,103,508	107.5% Current Ratio	1.7
Current Liabilities	167,818,000	Operating Margin	-72,246,238	-7.5% Days to Collect	44.5
Long Term Liabilities	532,920,000	Other Income	80,840,238	8.4% Avg Payment Days	41.8
Total Equity	98,116,000	Other Expense	-8,300,000	-0.9% Depreciation Rate	26.2%
Total Liab. and Equity	798,854,000	Net Profit or Loss	16,894,000	1.7% Return on Equity	17.2%
<b>050060 COMMUNITY REGIONAL MEDICAL CENTER</b>				Non Profit - Other	
2823 FRESNO STREET		8/31/2009 365 Days Amended		General Short Term	
FRESNO, CA 93715				CR Beds 600 POS Beds 677	
FRESNO				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	85.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.7
Current Assets	77,046,046	Total Charges	2,270,155,033	Average Wages	30.52
Fixed Assets	331,507,630	Contract Allowance	1,572,959,748	69.3% Medicare Part A	16.8%
Other Assets	220,685,918	Operating Revenue	697,195,285	30.7% Medicare Part B	2.3%
Total Assets	629,239,594	Operating Expense	671,748,039	96.4% Current Ratio	(1.0)
Current Liabilities	-74,196,677	Operating Margin	25,447,246	3.6% Days to Collect	53.6
Long Term Liabilities	288,122,825	Other Income	20,137,522	2.9% Avg Payment Days	25.0
Total Equity	415,313,446	Other Expense	0	0.0% Depreciation Rate	3.8%
Total Liab. and Equity	629,239,594	Net Profit or Loss	45,584,768	6.5% Return on Equity	11.0%

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<b>330194 MAIMONIDES MEDICAL CENTER</b>				Non Profit - Other	
4802 TENTH AVENUE		12/31/2009 365 Days Submitted		General Short Term	
BROOKLYN, NY 11219				CR Beds 641    POS Beds 705	
KINGS				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	102.5%
				Length of Stay	5.9
				Average Wages	42.15
				65.6%	Medicare Part A    34.3%
				34.4%	Medicare Part B    2.4%
				112.9%	Current Ratio    1.3
				-12.9%	Days to Collect    51.1
				5.1%	Avg Payment Days    50.0
				-12.7%	Depreciation Rate    8.6%
				4.9%	Return on Equity    31.1%
<hr/>					
<b>220086 BETH ISRAEL DEACONESS MEDICAL CENTER</b>				Non Profit - Other	
330 BROOKLINE AVENUE		9/30/2009 365 Days Audited		General Short Term	
BOSTON, MA 02215				CR Beds 576    POS Beds 597	
SUFFOLK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.0%
				Length of Stay	4.3
				Average Wages	32.03
				56.0%	Medicare Part A    21.5%
				44.0%	Medicare Part B    5.3%
				124.8%	Current Ratio    3.2
				-24.8%	Days to Collect    48.2
				26.5%	Avg Payment Days    42.2
				0.0%	Depreciation Rate    4.3%
				1.7%	Return on Equity    3.1%

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Sample Hospital reports from the Halmanac.com website.

<b>140067 SAINT FRANCIS MEDICAL CENTER</b>				Non Profit - Church	
530 NE GLEN OAK AVE		9/30/2009 365 Days Audited		General Short Term	
PEORIA, IL 61637				CR Beds 550    POS Beds 730	
PEORIA				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	76.0%
				Length of Stay	5.1
				Average Wages	29.46
				63.9% Medicare Part A	15.7%
				36.1% Medicare Part B	3.0%
				97.9% Current Ratio	1.8
				2.1% Days to Collect	58.3
				5.0% Avg Payment Days	26.7
				0.0% Depreciation Rate	4.1%
				7.1% Return on Equity	7.8%
<hr/>					
<b>490009 UNIVERSITY OF VIRGINIA MEDICAL CENTER</b>				Non Profit - Other	
JEFFERSON PARK AVE		6/30/2009 365 Days Audited		General Short Term	
CHARLOTTESVILLE, VA 22908				CR Beds 518    POS Beds 622	
CHARLOTTESVILLE CITY				<b>Key Performance Ind.</b>	
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	86.6%
				Length of Stay	5.7
				Average Wages	26.20
				58.3% Medicare Part A	20.5%
				41.7% Medicare Part B	5.3%
				96.4% Current Ratio	0.8
				3.6% Days to Collect	30.7
				4.6% Avg Payment Days	36.5
				11.5% Depreciation Rate	0.1%
				-3.3% Return on Equity	-3.6%

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Sample Hospital reports from the Halmanac.com website.

<b>100088 BAPTIST MEDICAL CENTER</b>				Non Profit - Church	
800 PRUDENTIAL DR		9/30/2009 365 Days Audited		General Short Term	
JACKSONVILLE, FL 32207				CR Beds 684    POS Beds 811	
DUVAL				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	78.9%
				Length of Stay	5.5
				Average Wages	24.16
				65.0% Medicare Part A	12.0%
				35.0% Medicare Part B	3.4%
				89.6% Current Ratio	1.3
				10.4% Days to Collect	48.8
				2.3% Avg Payment Days	47.0
				0.0% Depreciation Rate	0.0%
				12.7% Return on Equity	21.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	149,197,000	Total Charges	2,232,835,688		
Fixed Assets	489,314,000	Contract Allowance	1,451,962,185		
Other Assets	526,598,000	Operating Revenue	780,873,503		
Total Assets	1,165,109,000	Operating Expense	700,031,641		
Current Liabilities	115,656,000	Operating Margin	80,841,862		
Long Term Liabilities	577,041,000	Other Income	18,311,050		
Total Equity	472,412,000	Other Expense	119,912		
Total Liab. and Equity	1,165,109,000	Net Profit or Loss	99,033,000		
<b>410007 RHODE ISLAND HOSPITAL</b>				Non Profit - Other	
593 EDDY STREET		9/30/2009 365 Days Settled		General Short Term	
PROVIDENCE, RI 02902				CR Beds 652    POS Beds 719	
PROVIDENCE				<b>Key Performance Ind.</b>	
BLUE CROSS (RHODE ISLAND)				Occupancy Rate	72.1%
				Length of Stay	5.0
				Average Wages	31.42
				62.5% Medicare Part A	17.1%
				37.5% Medicare Part B	3.3%
				115.0% Current Ratio	1.9
				-15.0% Days to Collect	54.5
				17.5% Avg Payment Days	27.3
				0.0% Depreciation Rate	3.3%
				2.4% Return on Equity	3.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	220,378,000	Total Charges	2,230,052,283		
Fixed Assets	489,295,000	Contract Allowance	1,392,729,000		
Other Assets	502,962,000	Operating Revenue	837,323,283		
Total Assets	1,212,635,000	Operating Expense	963,269,462		
Current Liabilities	117,232,000	Operating Margin	-125,946,179		
Long Term Liabilities	436,345,000	Other Income	146,389,625		
Total Equity	659,058,000	Other Expense	0		
Total Liab. and Equity	1,212,635,000	Net Profit or Loss	20,443,446		

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Sample Hospital reports from the Halmanac.com website.

<b>330119 LENOX HILL HOSPITAL</b>				Non Profit - Other	
100 EAST 77TH STREET		12/31/2009 365 Days Settled		General Short Term	
NEW YORK, NY 10021				CR Beds 459	POS Beds 652
NEW YORK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	85.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.4
Current Assets	206,743,000	Total Charges	2,229,076,204	Average Wages	37.82
Fixed Assets	282,642,291	Contract Allowance	1,697,991,636	76.2%	Medicare Part A 27.6%
Other Assets	84,051,709	Operating Revenue	531,084,568	23.8%	Medicare Part B 4.0%
Total Assets	573,437,000	Operating Expense	576,185,853	108.5%	Current Ratio 1.6
Current Liabilities	130,311,000	Operating Margin	-45,101,285	-8.5%	Days to Collect 51.0
Long Term Liabilities	384,800,000	Other Income	34,238,285	6.4%	Avg Payment Days 58.5
Total Equity	58,326,000	Other Expense	0	0.0%	Depreciation Rate 5.9%
Total Liab. and Equity	573,437,000	Net Profit or Loss	(10,863,000)	-2.0%	Return on Equity -18.6%
<b>050069 ST JOSEPH HOSPITAL</b>				Non Profit - Church	
1100 W STEWART DR		6/30/2009 365 Days Reopened		General Short Term	
ORANGE, CA 92868				CR Beds 356	POS Beds 426
ORANGE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.8
Current Assets	182,722,491	Total Charges	2,221,986,943	Average Wages	34.14
Fixed Assets	482,671,787	Contract Allowance	1,712,534,096	77.1%	Medicare Part A 13.5%
Other Assets	145,884,692	Operating Revenue	509,452,847	22.9%	Medicare Part B 3.8%
Total Assets	811,278,970	Operating Expense	573,501,487	112.6%	Current Ratio 1.0
Current Liabilities	177,431,910	Operating Margin	-64,048,640	-12.6%	Days to Collect 40.9
Long Term Liabilities	281,479,360	Other Income	62,698,193	12.3%	Avg Payment Days 45.4
Total Equity	352,367,700	Other Expense	13,310,157	2.6%	Depreciation Rate 5.3%
Total Liab. and Equity	811,278,970	Net Profit or Loss	(14,660,604)	-2.9%	Return on Equity -4.2%

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Sample Hospital reports from the Halmanac.com website.

<b>290003 SUNRISE HOSPITAL &amp; MEDICAL CENTER</b>				Proprietary - Corporation	
3186 S MARYLAND PKWY		1/31/2009 366 Days Audited		General Short Term	
LAS VEGAS, NV 89109				CR Beds 610	POS Beds 701
CLARK		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	73.5%
				Length of Stay	5.5
				Average Wages	33.89
				79.5% Medicare Part A	20.6%
				20.5% Medicare Part B	2.4%
				106.2% Current Ratio	0.4
				-6.2% Days to Collect	0.3
				0.7% Avg Payment Days	24.6
				0.0% Depreciation Rate	4.8%
				-5.6% Return on Equity	-14.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	14,304,460	Total Charges	2,221,609,473		
Fixed Assets	145,755,832	Contract Allowance	1,765,522,036		
Other Assets	2,679,415	Operating Revenue	456,087,437		
Total Assets	162,739,707	Operating Expense	484,518,426		
Current Liabilities	32,508,317	Operating Margin	-28,430,989		
Long Term Liabilities	-43,661,091	Other Income	3,085,088		
Total Equity	173,892,481	Other Expense	11,510		
Total Liab. and Equity	162,739,707	Net Profit or Loss	(25,357,411)		
<b>170040 UNIVERSITY OF KANSAS HOSPITAL</b>				Government - Other	
3901 RAINBOW BLVD		6/30/2009 365 Days Audited		General Short Term	
KANSAS CITY, KS 66160				CR Beds 472	POS Beds 620
WYANDOTTE		<b>Key Performance Ind.</b>			
BLUE CROSS (KANSAS)				Occupancy Rate	75.3%
				Length of Stay	5.6
				Average Wages	31.16
				67.7% Medicare Part A	15.3%
				32.3% Medicare Part B	4.3%
				97.7% Current Ratio	1.9
				2.3% Days to Collect	40.1
				3.7% Avg Payment Days	33.2
				0.0% Depreciation Rate	6.3%
				5.9% Return on Equity	9.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	147,579,216	Total Charges	2,209,563,177		
Fixed Assets	385,990,709	Contract Allowance	1,496,243,630		
Other Assets	236,546,896	Operating Revenue	713,319,547		
Total Assets	770,116,821	Operating Expense	697,203,418		
Current Liabilities	78,961,836	Operating Margin	16,116,129		
Long Term Liabilities	245,265,749	Other Income	26,165,041		
Total Equity	445,889,236	Other Expense	0		
Total Liab. and Equity	770,116,821	Net Profit or Loss	42,281,170		

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<b>330234 WESTCHESTER MEDICAL CENTER</b>				Government - State	
GRASSLANDS RESERVATION		12/31/2009 365 Days Amended		General Short Term	
VALHALLA, NY 10595				CR Beds 516	POS Beds 635
WESTCHESTER		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.0%
				Length of Stay	8.0
				Average Wages	41.99
				61.8%	Medicare Part A 17.5%
				38.2%	Medicare Part B 3.4%
				102.2%	Current Ratio 1.1
				-2.2%	Days to Collect 38.9
				3.2%	Avg Payment Days 49.8
				0.0%	Depreciation Rate 8.7%
				1.0%	Return on Equity -19.1%
<hr/>					
<b>050557 MEMORIAL MEDICAL CENTER</b>				Non Profit - Other	
1700 COFFEE RD		12/31/2009 365 Days Audited		General Short Term	
MODESTO, CA 95355				CR Beds 423	POS Beds 275
STANISLAUS		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	65.5%
				Length of Stay	4.9
				Average Wages	35.97
				81.9%	Medicare Part A 17.5%
				18.1%	Medicare Part B 2.7%
				102.9%	Current Ratio 1.2
				-2.9%	Days to Collect 57.3
				28.9%	Avg Payment Days 39.5
				6.0%	Depreciation Rate 5.3%
				20.1%	Return on Equity 45.5%

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<b>320021 PRESBYTERIAN HOSPITAL</b>				Non Profit - Other	
1100 CENTRAL AVENUE SE		12/31/2009 365 Days Audited		General Short Term	
ALBUQUERQUE, NM 87106				CR Beds 625    POS Beds 623	
BERNALILLO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	71.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.5
Current Assets	89,872,339	Total Charges	2,179,642,955	Average Wages	35.85
Fixed Assets	357,829,875	Contract Allowance	1,137,868,995	52.2% Medicare Part A	7.6%
Other Assets	30,350,635	Operating Revenue	1,041,773,960	47.8% Medicare Part B	2.5%
Total Assets	478,052,849	Operating Expense	918,243,070	88.1% Current Ratio	1.3
Current Liabilities	70,233,152	Operating Margin	123,530,890	11.9% Days to Collect	29.1
Long Term Liabilities	2,250,000	Other Income	6,454,793	0.6% Avg Payment Days	19.0
Total Equity	405,569,697	Other Expense	67,253,877	6.5% Depreciation Rate	3.4%
Total Liab. and Equity	478,052,849	Net Profit or Loss	62,731,806	6.0% Return on Equity	15.5%
<b>053305 LUCILE SALTER PACKARD CHILDREN'S HSP AT STANFORD</b>				Non Profit - Other	
725 WELCH ROAD		8/31/2009 365 Days Reopened		Children	
PALO ALTO, CA 94304				CR Beds 304    POS Beds 287	
SANTA CLARA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	80.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	7.4
Current Assets	383,717,000	Total Charges	2,177,633,293	Average Wages	
Fixed Assets	419,046,000	Contract Allowance	1,481,718,293	68.0% Medicare Part A	0.0%
Other Assets	561,181,000	Operating Revenue	695,915,000	32.0% Medicare Part B	0.0%
Total Assets	1,363,944,000	Operating Expense	700,552,000	100.7% Current Ratio	1.9
Current Liabilities	203,567,000	Operating Margin	-4,637,000	-0.7% Days to Collect	78.1
Long Term Liabilities	92,318,000	Other Income	-34,137,000	-4.9% Avg Payment Days	32.8
Total Equity	1,068,059,000	Other Expense	0	0.0% Depreciation Rate	2.3%
Total Liab. and Equity	1,363,944,000	Net Profit or Loss	(38,774,000)	-5.6% Return on Equity	-3.6%

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<b>190036 OCHSNER FOUNDATION HOSPITAL</b>				Non Profit - Other	
1516 JEFFERSON HWY		12/31/2009 365 Days Settled		General Short Term	
NEW ORLEANS, LA 70121				CR Beds 630	POS Beds 510
JEFFERSON		<b>Key Performance Ind.</b>			
BLUE CROSS (MISSISSIPPI)				Occupancy Rate	68.5%
				Length of Stay	4.8
				Average Wages	36.65
				65.5% Medicare Part A	15.9%
				34.5% Medicare Part B	3.3%
				94.3% Current Ratio	1.7
				5.7% Days to Collect	57.7
				4.3% Avg Payment Days	41.9
				0.0% Depreciation Rate	5.9%
				10.0% Return on Equity	33.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	191,490,019	Total Charges	2,172,262,000		
Fixed Assets	200,956,294	Contract Allowance	1,423,303,000		
Other Assets	-42,485,914	Operating Revenue	748,959,000		
Total Assets	349,960,399	Operating Expense	706,529,859		
Current Liabilities	110,469,617	Operating Margin	42,429,141		
Long Term Liabilities	15,225,702	Other Income	32,423,897		
Total Equity	224,265,080	Other Expense	0		
Total Liab. and Equity	349,960,399	Net Profit or Loss	74,853,038		
<b>140208 ADVOCATE CHRIST HOSPITAL &amp; MEDICAL CENTER</b>				Non Profit - Church	
4440 W 95TH STREET		12/31/2009 365 Days Audited		General Short Term	
OAK LAWN, IL 60453				CR Beds 591	POS Beds 695
COOK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.5%
				Length of Stay	5.2
				Average Wages	31.05
				59.6% Medicare Part A	22.0%
				40.4% Medicare Part B	2.6%
				92.6% Current Ratio	1.1
				7.4% Days to Collect	106.7
				1.3% Avg Payment Days	139.7
				0.0% Depreciation Rate	0.2%
				8.7% Return on Equity	4.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	945,420,000	Total Charges	2,155,044,683		
Fixed Assets	999,454,000	Contract Allowance	1,283,566,907		
Other Assets	2,277,521,000	Operating Revenue	871,477,776		
Total Assets	4,222,395,000	Operating Expense	806,877,012		
Current Liabilities	877,941,000	Operating Margin	64,600,764		
Long Term Liabilities	1,494,732,000	Other Income	11,609,861		
Total Equity	1,849,722,000	Other Expense	209,387		
Total Liab. and Equity	4,222,395,000	Net Profit or Loss	76,001,238		

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<b>360020 SUMMA HEALTH SYSTEMS HOSPITALS</b>				Non Profit - Other	
525 EAST MARKET STREET		12/31/2009 365 Days Audited		General Short Term	
AKRON, OH 44309				CR Beds 495    POS Beds 386	
SUMMIT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.8%
				Length of Stay	4.7
				Average Wages	27.32
				70.1% Medicare Part A	17.3%
				29.9% Medicare Part B	3.4%
				102.2% Current Ratio	2.3
				-2.2% Days to Collect	79.8
				10.1% Avg Payment Days	41.9
				0.0% Depreciation Rate	4.7%
				7.9% Return on Equity	14.4%
<hr/>					
<b>450647 MEDICAL CITY DALLAS HOSPITAL</b>				Proprietary - Corporation	
7777 FOREST LANE		5/31/2009 365 Days Audited		General Short Term	
DALLAS, TX 75230				CR Beds 677    POS Beds 592	
DALLAS				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	58.0%
				Length of Stay	5.3
				Average Wages	31.67
				73.7% Medicare Part A	13.3%
				26.3% Medicare Part B	1.7%
				74.0% Current Ratio	46.1
				26.0% Days to Collect	(0.8)
				0.5% Avg Payment Days	24.9
				0.0% Depreciation Rate	10.6%
				26.5% Return on Equity	8.9%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>030002 BANNER GOOD SAMARITAN MEDICAL CENTER</b>				Non Profit - Other	
1111 EAST MCDOWELL ROAD		12/31/2009 365 Days Audited		General Short Term	
PHOENIX, AZ 85006				CR Beds 558	POS Beds 648
MARICOPA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	83.6%
				Length of Stay	4.2
				Average Wages	29.46
				68.8%	Medicare Part A 17.5%
				31.2%	Medicare Part B 2.2%
				94.0%	Current Ratio 7.0
				6.0%	Days to Collect 55.5
				2.6%	Avg Payment Days 14.8
				0.0%	Depreciation Rate -0.5%
				8.5%	Return on Equity 28.5%
<hr/>					
<b>450046 CHRISTUS SPOHN HOSPITAL CORPUS CHRISTI</b>				Non Profit - Church	
600 ELIZABETH STREET		6/30/2009 365 Days Audited		General Short Term	
CORPUS CHRISTI, TX 78404				CR Beds 673	POS Beds 1,049
NUECES		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	71.2%
				Length of Stay	5.9
				Average Wages	23.50
				74.2%	Medicare Part A 17.6%
				25.8%	Medicare Part B 3.7%
				100.5%	Current Ratio 14.4
				-0.5%	Days to Collect 38.7
				4.0%	Avg Payment Days 16.2
				0.1%	Depreciation Rate 0.2%
				3.4%	Return on Equity 3.5%

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Sample Hospital reports from the Halmanac.com website.

<b>310002 NEWARK BETH ISRAEL MEDICAL CENTER</b>				Non Profit - Other	
201 LYONS AVE		12/31/2009 365 Days Audited		General Short Term	
NEWARK, NJ 07112				CR Beds 433    POS Beds 572	
ESSEX				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	85.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.1
Current Assets	110,848,077	Total Charges	2,140,505,157	Average Wages	37.98
Fixed Assets	121,817,000	Contract Allowance	1,744,386,695	81.5% Medicare Part A	28.7%
Other Assets	78,989,000	Operating Revenue	396,118,462	18.5% Medicare Part B	3.8%
Total Assets	311,654,077	Operating Expense	522,926,121	132.0% Current Ratio	0.8
Current Liabilities	147,397,000	Operating Margin	-126,807,659	-32.0% Days to Collect	48.6
Long Term Liabilities	209,523,000	Other Income	131,773,973	33.3% Avg Payment Days	37.4
Total Equity	-45,265,923	Other Expense	0	0.0% Depreciation Rate	-0.2%
Total Liab. and Equity	311,654,077	Net Profit or Loss	4,966,314	1.3% Return on Equity	-11.0%
<b>310073 JERSEY SHORE UNIVERSITY MEDICAL CENTER</b>				Non Profit - Other	
1945 RTE 33		12/31/2009 365 Days Settled		General Short Term	
NEPTUNE, NJ 07754				CR Beds 482    POS Beds 475	
MONMOUTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	83.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.5
Current Assets	352,922,000	Total Charges	2,133,017,571	Average Wages	30.65
Fixed Assets	583,371,000	Contract Allowance	1,630,685,571	76.4% Medicare Part A	26.5%
Other Assets	318,451,000	Operating Revenue	502,332,000	23.6% Medicare Part B	4.5%
Total Assets	1,254,744,000	Operating Expense	497,070,771	99.0% Current Ratio	2.2
Current Liabilities	158,256,000	Operating Margin	5,261,229	1.0% Days to Collect	67.3
Long Term Liabilities	699,109,000	Other Income	37,622,697	7.5% Avg Payment Days	68.2
Total Equity	397,379,000	Other Expense	18,578,000	3.7% Depreciation Rate	2.7%
Total Liab. and Equity	1,254,744,000	Net Profit or Loss	24,305,926	4.8% Return on Equity	6.1%

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<b>050305 ALTA BATES SUMMIT MEDICAL CENTER - ALTA BATES CAMP</b>				Non Profit - Other	
2450 ASHBY AVE		12/31/2009 365 Days Audited		General Short Term	
BERKELEY, CA 94705				CR Beds 347	POS Beds 555
ALAMEDA		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	80.3%
				Length of Stay	5.3
				Average Wages	49.53
				72.7% Medicare Part A	10.7%
				27.3% Medicare Part B	3.6%
				92.2% Current Ratio	2.4
				7.8% Days to Collect	61.7
				3.8% Avg Payment Days	14.7
				0.0% Depreciation Rate	0.6%
				11.6% Return on Equity	39.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	126,475,595	Total Charges	2,106,984,181		
Fixed Assets	110,655,375	Contract Allowance	1,531,844,517		
Other Assets	92,160,551	Operating Revenue	575,139,664		
Total Assets	329,291,521	Operating Expense	530,151,738		
Current Liabilities	52,026,455	Operating Margin	44,987,926		
Long Term Liabilities	106,574,450	Other Income	22,003,582		
Total Equity	170,690,616	Other Expense	0		
Total Liab. and Equity	329,291,521	Net Profit or Loss	66,991,508		
<b>450021 BAYLOR UNIVERSITY MEDICAL CENTER</b>				Non Profit - Church	
3500 GASTON AVE		6/30/2009 365 Days Audited		General Short Term	
DALLAS, TX 75246				CR Beds 856	POS Beds 997
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	80.5%
				Length of Stay	6.5
				Average Wages	29.82
				54.0% Medicare Part A	19.0%
				46.0% Medicare Part B	2.5%
				97.8% Current Ratio	11.6
				2.2% Days to Collect	304.8
				10.4% Avg Payment Days	10.7
				5.6% Depreciation Rate	1.0%
				7.0% Return on Equity	5.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	802,384,795	Total Charges	2,090,442,639		
Fixed Assets	207,955,672	Contract Allowance	1,129,650,399		
Other Assets	325,721,107	Operating Revenue	960,792,240		
Total Assets	1,336,061,574	Operating Expense	939,786,251		
Current Liabilities	69,422,232	Operating Margin	21,005,989		
Long Term Liabilities	102,495,081	Other Income	100,049,463		
Total Equity	1,164,144,261	Other Expense	53,700,526		
Total Liab. and Equity	1,336,061,574	Net Profit or Loss	67,354,926		

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Sample Hospital reports from the Halmanac.com website.

<b>100080 JFK MEDICAL CENTER</b>				Proprietary - Corporation	
5301 S CONGRESS AVE		6/30/2009 365 Days Reopened		General Short Term	
ATLANTIS, FL 33462				CR Beds 448    POS Beds 424	
PALM BEACH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            70.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              4.6	
Current Assets	56,532,248	Total Charges	2,078,210,028	Average Wages            29.86	
Fixed Assets	143,609,969	Contract Allowance	1,727,168,361	83.1%	Medicare Part A        24.6%
Other Assets	92,756,414	Operating Revenue	351,041,667	16.9%	Medicare Part B        4.5%
Total Assets	<u>292,898,631</u>	Operating Expense	354,918,488	101.1%	Current Ratio            2.0
Current Liabilities	27,931,426	Operating Margin	-3,876,821	-1.1%	Days to Collect        47.3
Long Term Liabilities	132,000,380	Other Income	2,019,580	0.6%	Avg Payment Days      20.0
Total Equity	<u>132,966,825</u>	Other Expense	0	0.0%	Depreciation Rate      6.5%
Total Liab. and Equity	<u>292,898,631</u>	Net Profit or Loss	<u>(1,857,241)</u>	-0.5%	Return on Equity        -1.4%
<b>050231 POMONA VALLEY HOSPITAL MEDICAL CENTER</b>				Non Profit - Other	
1798 N GAREY AVE		12/31/2009 365 Days Audited		General Short Term	
POMONA, CA 91767				CR Beds 403    POS Beds 435	
LOS ANGELES				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate            79.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              5.4	
Current Assets	85,055,733	Total Charges	2,077,225,949	Average Wages            36.15	
Fixed Assets	127,768,176	Contract Allowance	1,690,998,844	81.4%	Medicare Part A        14.5%
Other Assets	94,111,793	Operating Revenue	386,227,105	18.6%	Medicare Part B        2.9%
Total Assets	<u>306,935,702</u>	Operating Expense	398,127,936	103.1%	Current Ratio            1.5
Current Liabilities	55,129,878	Operating Margin	-11,900,831	-3.1%	Days to Collect        59.5
Long Term Liabilities	60,793,697	Other Income	7,846,388	2.0%	Avg Payment Days      34.1
Total Equity	<u>191,012,127</u>	Other Expense	1,359,556	0.4%	Depreciation Rate      5.8%
Total Liab. and Equity	<u>306,935,702</u>	Net Profit or Loss	<u>(5,413,999)</u>	-1.4%	Return on Equity        -2.8%

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<b>360068 TOLEDO HOSPITAL THE</b>				Non Profit - Other	
2142 NORTH COVE BOULEVARD		12/31/2009 365 Days Audited		General Short Term	
TOLEDO, OH 43606				CR Beds 584    POS Beds 435	
LUCAS				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            70.6%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                5.5	
Current Assets	176,237,847	Total Charges	2,076,497,256	Average Wages                24.56	
Fixed Assets	298,075,535	Contract Allowance	1,490,249,604	71.8% Medicare Part A        14.2%	
Other Assets	568,181,960	Operating Revenue	586,247,652	28.2% Medicare Part B        3.2%	
Total Assets	<u>1,042,495,342</u>	Operating Expense	578,604,825	98.7% Current Ratio            0.8	
Current Liabilities	234,283,120	Operating Margin	7,642,827	1.3% Days to Collect            57.7	
Long Term Liabilities	207,551,368	Other Income	33,699,881	5.7% Avg Payment Days        31.0	
Total Equity	<u>600,660,854</u>	Other Expense	0	0.0% Depreciation Rate        2.2%	
Total Liab. and Equity	<u>1,042,495,342</u>	Net Profit or Loss	<u>41,342,708</u>	7.1% Return on Equity            6.9%	
<b>310015 MORRISTOWN MEMORIAL HOSPITAL</b>				Non Profit - Other	
100 MADISON AVE		12/31/2009 365 Days Settled		General Short Term	
MORRISTOWN, NJ 07962				CR Beds 541    POS Beds 483	
MORRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate                85.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay                4.7	
Current Assets	167,705,023	Total Charges	2,068,240,529	Average Wages                34.98	
Fixed Assets	506,805,449	Contract Allowance	1,387,036,062	67.1% Medicare Part A        24.9%	
Other Assets	442,312,351	Operating Revenue	681,204,467	32.9% Medicare Part B        4.4%	
Total Assets	<u>1,116,822,823</u>	Operating Expense	691,677,518	101.5% Current Ratio            1.7	
Current Liabilities	98,207,984	Operating Margin	-10,473,051	-1.5% Days to Collect            44.5	
Long Term Liabilities	583,181,473	Other Income	87,302,070	12.8% Avg Payment Days        25.4	
Total Equity	<u>435,433,366</u>	Other Expense	0	0.0% Depreciation Rate        5.2%	
Total Liab. and Equity	<u>1,116,822,823</u>	Net Profit or Loss	<u>76,829,019</u>	11.3% Return on Equity            17.6%	

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<b>050235 PROVIDENCE SAINT JOSEPH MEDICAL CTR</b>				Non Profit - Church	
501 SOUTH BUENA VISTA		12/31/2009 365 Days Reopened		General Short Term	
BURBANK, CA 91505				CR Beds 352	POS Beds 334
LOS ANGELES		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	73.8%
				Length of Stay	4.8
				Average Wages	39.45
				Medicare Part A	22.2%
				Medicare Part B	4.4%
				Current Ratio	1.1
				Days to Collect	63.8
				Avg Payment Days	27.8
				Depreciation Rate	2.0%
				Return on Equity	-1.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	338,030,469	Total Charges	2,059,942,186		
Fixed Assets	231,372,153	Contract Allowance	1,707,964,327	82.9%	
Other Assets	80,305,987	Operating Revenue	351,977,859	17.1%	
Total Assets	649,708,609	Operating Expense	355,741,046	101.1%	
Current Liabilities	313,109,141	Operating Margin	-3,763,187	-1.1%	
Long Term Liabilities	41,452,114	Other Income	6,587,012	1.9%	
Total Equity	295,147,354	Other Expense	7,093,787	2.0%	
Total Liab. and Equity	649,708,609	Net Profit or Loss	(4,269,962)	-1.2%	
<b>370093 O U MEDICAL CENTER</b>				Proprietary - Corporation	
1200 EVERETT DRIVE		8/31/2009 365 Days Audited		General Short Term	
OKLAHOMA CITY, OK 73117				CR Beds 591	POS Beds 928
OKLAHOMA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.3%
				Length of Stay	6.7
				Average Wages	27.13
				Medicare Part A	10.4%
				Medicare Part B	2.1%
				Current Ratio	4.1
				Days to Collect	61.0
				Avg Payment Days	27.0
				Depreciation Rate	9.1%
				Return on Equity	32.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	171,917,244	Total Charges	2,050,553,758		
Fixed Assets	206,200,596	Contract Allowance	1,445,939,043	70.5%	
Other Assets	-110,236,998	Operating Revenue	604,614,715	29.5%	
Total Assets	267,880,842	Operating Expense	564,897,454	93.4%	
Current Liabilities	41,816,153	Operating Margin	39,717,261	6.6%	
Long Term Liabilities	88,056,882	Other Income	4,625,855	0.8%	
Total Equity	138,007,807	Other Expense	8,629	0.0%	
Total Liab. and Equity	267,880,842	Net Profit or Loss	44,334,487	7.3%	

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<b>390115 ARIA HEALTH</b>				Non Profit - Other	
10800 KNIGHTS ROAD		6/30/2009 365 Days Reopened		General Short Term	
PHILADELPHIA, PA 19114				CR Beds 460    POS Beds 339	
PHILADELPHIA				<b>Key Performance Ind.</b>	
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	89.3%
				Length of Stay	5.2
				Average Wages	27.58
				Medicare Part A	16.7%
				Medicare Part B	1.7%
				Current Ratio	2.5
				Days to Collect	61.5
				Avg Payment Days	34.7
				Depreciation Rate	5.4%
				Return on Equity	-17.2%
<hr/>					
<b>450289 HARRIS COUNTY HOSPITAL DISTRICT</b>				Government - City-County	
2525 HOLLY HALL		2/28/2009 365 Days Audited		General Short Term	
HOUSTON, TX 77054				CR Beds 774    POS Beds 975	
HARRIS				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	84.4%
				Length of Stay	6.0
				Average Wages	28.36
				Medicare Part A	5.6%
				Medicare Part B	1.3%
				Current Ratio	3.6
				Days to Collect	92.6
				Avg Payment Days	63.3
				Depreciation Rate	0.0%
				Return on Equity	7.5%

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Sample Hospital reports from the Halmanac.com website.

<b>050026 GROSSMONT HOSPITAL</b>				Government - District	
5555 GROSSMONT CENTER DRIVE BOX 58 9/30/2009 365 Days Amended				General Short Term	
LA MESA, CA 91942				CR Beds 349    POS Beds 307	
SAN DIEGO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            81.7%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              4.2	
Current Assets	102,431,437	Total Charges	2,036,162,517	Average Wages              33.18	
Fixed Assets	142,364,711	Contract Allowance	1,588,124,369	78.0%	Medicare Part A          17.6%
Other Assets	156,938,959	Operating Revenue	448,038,148	22.0%	Medicare Part B          3.3%
Total Assets	<u>401,735,107</u>	Operating Expense	444,492,951	99.2%	Current Ratio              2.3
Current Liabilities	44,048,096	Operating Margin	3,545,197	0.8%	Days to Collect            37.5
Long Term Liabilities	78,601,690	Other Income	12,958,237	2.9%	Avg Payment Days        26.6
Total Equity	<u>279,085,321</u>	Other Expense	1,055,237	0.2%	Depreciation Rate        4.2%
Total Liab. and Equity	<u>401,735,107</u>	Net Profit or Loss	<u>15,448,197</u>	3.4%	Return on Equity          5.5%
<b>150084 ST VINCENT HOSPITAL &amp; HEALTH SERVICES</b>				Non Profit - Other	
2001 W 86TH ST				General Short Term	
INDIANAPOLIS, IN 46260				CR Beds 696    POS Beds 775	
MARION				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate            69.9%	
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay              5.9	
Current Assets	177,526,401	Total Charges	2,025,197,026	Average Wages              31.25	
Fixed Assets	270,698,791	Contract Allowance	1,133,723,225	56.0%	Medicare Part A          15.0%
Other Assets	661,491,451	Operating Revenue	891,473,801	44.0%	Medicare Part B          3.0%
Total Assets	<u>1,109,716,643</u>	Operating Expense	854,907,092	95.9%	Current Ratio              1.8
Current Liabilities	99,211,364	Operating Margin	36,566,709	4.1%	Days to Collect            49.8
Long Term Liabilities	261,737,779	Other Income	46,074,089	5.2%	Avg Payment Days        33.9
Total Equity	<u>748,767,500</u>	Other Expense	128,694,278	14.4%	Depreciation Rate        0.7%
Total Liab. and Equity	<u>1,109,716,643</u>	Net Profit or Loss	<u>(46,053,480)</u>	-5.2%	Return on Equity          -6.2%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>230038 SPECTRUM HEALTH - BUTTERWORTH CAMPUS</b>				Non Profit - Other	
100 MICHIGAN ST NE		6/30/2009 365 Days Audited		General Short Term	
GRAND RAPIDS, MI 49503				CR Beds 939    POS Beds 634	
KENT				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	79.3%
				Length of Stay	5.0
				Average Wages	25.94
				38.9% Medicare Part A	14.7%
				61.1% Medicare Part B	2.5%
				93.6% Current Ratio	0.9
				6.4% Days to Collect	29.7
				-2.7% Avg Payment Days	50.2
				0.4% Depreciation Rate	0.0%
				3.3% Return on Equity	4.6%
<hr/>					
<b>420018 PALMETTO HEALTH RICHLAND</b>				Non Profit - Other	
5 RICHLAND MEDICAL PARK		9/30/2009 365 Days Audited		General Short Term	
COLUMBIA, SC 29203				CR Beds 594    POS Beds 649	
RICHLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	85.6%
				Length of Stay	7.2
				Average Wages	23.71
				71.1% Medicare Part A	17.7%
				28.9% Medicare Part B	2.2%
				106.0% Current Ratio	8.5
				-6.0% Days to Collect	94.4
				11.9% Avg Payment Days	10.6
				0.0% Depreciation Rate	1.2%
				5.9% Return on Equity	9.0%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>050351 TORRANCE MEMORIAL MEDICAL CENTER</b>				Non Profit - Other	
3330 LOMITA BLVD		12/31/2009 365 Days Audited		General Short Term	
TORRANCE, CA 90509				CR Beds 312    POS Beds 380	
LOS ANGELES		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	88.2%
				Length of Stay	4.2
				Average Wages	33.74
				78.9%	Medicare Part A    13.5%
				21.1%	Medicare Part B    3.5%
				97.0%	Current Ratio    1.0
				3.0%	Days to Collect    43.8
				9.2%	Avg Payment Days    39.2
				0.0%	Depreciation Rate    -0.4%
				12.2%	Return on Equity    13.3%
<hr/>					
<b>050025 UNIV OF CALIFORNIA SAN DIEGO MED CTR</b>				Government - State	
200 WEST ARBOR DRIVE		6/30/2009 365 Days Submitted		General Short Term	
SAN DIEGO, CA 92103				CR Beds 457    POS Beds 545	
SAN DIEGO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	74.9%
				Length of Stay	5.8
				Average Wages	32.91
				61.4%	Medicare Part A    15.5%
				38.6%	Medicare Part B    4.4%
				89.8%	Current Ratio    2.5
				10.2%	Days to Collect    71.4
				2.3%	Avg Payment Days    45.2
				0.1%	Depreciation Rate    2.4%
				12.5%	Return on Equity    16.9%

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# Hospital Profile Report - 2009

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<b>330167 WINTHROP-UNIVERSITY HOSPITAL</b>				Non Profit - Other	
259 FIRST STREET		12/31/2009 365 Days Audited		Other	
MINEOLA, NY 11501				CR Beds 512	POS Beds 591
NASSAU				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	97.4%
				Length of Stay	5.9
				Average Wages	40.15
				67.4%	Medicare Part A 23.5%
				32.6%	Medicare Part B 3.2%
				118.5%	Current Ratio 1.5
				-18.5%	Days to Collect 53.9
				22.0%	Avg Payment Days 59.9
				-8.8%	Depreciation Rate 7.3%
				12.3%	Return on Equity 67.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	273,786,654	Total Charges	1,996,272,556		
Fixed Assets	288,489,612	Contract Allowance	1,345,223,375		
Other Assets	36,457,813	Operating Revenue	651,049,181		
Total Assets	598,734,079	Operating Expense	771,744,912		
Current Liabilities	179,803,183	Operating Margin	-120,695,731		
Long Term Liabilities	299,446,283	Other Income	143,168,545		
Total Equity	119,484,613	Other Expense	-57,612,960		
Total Liab. and Equity	598,734,079	Net Profit or Loss	80,085,774		
<b>310119 UMDNJ UNIVERSITY HOSPITAL</b>				Government - State	
150 BERGEN ST		6/30/2009 365 Days Submitted		General Short Term	
NEWARK, NJ 07103				CR Beds 426	POS Beds 518
ESSEX				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	75.1%
				Length of Stay	6.0
				Average Wages	37.69
				76.2%	Medicare Part A 16.1%
				23.8%	Medicare Part B 2.8%
				144.3%	Current Ratio 0.8
				-44.3%	Days to Collect 63.6
				25.4%	Avg Payment Days 13.0
				0.0%	Depreciation Rate 6.3%
				-18.9%	Return on Equity -324.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	105,299,000	Total Charges	1,988,230,493		
Fixed Assets	134,138,000	Contract Allowance	1,514,983,607		
Other Assets	54,000	Operating Revenue	473,246,886		
Total Assets	239,491,000	Operating Expense	682,740,838		
Current Liabilities	138,518,000	Operating Margin	-209,493,952		
Long Term Liabilities	73,424,000	Other Income	120,127,000		
Total Equity	27,549,000	Other Expense	0		
Total Liab. and Equity	239,491,000	Net Profit or Loss	(89,366,952)		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>100157 LAKELAND REGIONAL MEDICAL CENTER</b>				Non Profit - Other	
1324 LAKELAND HILLS BLVD		9/30/2009 365 Days Audited		General Short Term	
LAKELAND, FL 33805				CR Beds 783	POS Beds 851
POLK		<b>Key Performance Ind.</b>			
BLUE CROSS (FLORIDA)				Occupancy Rate	63.9%
				Length of Stay	4.7
				Average Wages	25.21
				71.7% Medicare Part A	19.3%
				28.3% Medicare Part B	3.0%
				98.3% Current Ratio	1.4
				1.7% Days to Collect	47.2
				1.0% Avg Payment Days	38.1
				0.0% Depreciation Rate	5.4%
				2.7% Return on Equity	4.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	95,544,000	Total Charges	1,983,475,574		
Fixed Assets	254,020,309	Contract Allowance	1,421,341,947		
Other Assets	82,190,000	Operating Revenue	562,133,627		
Total Assets	431,754,309	Operating Expense	552,620,205		
Current Liabilities	68,875,000	Operating Margin	9,513,422		
Long Term Liabilities	40,184,000	Other Income	5,410,380		
Total Equity	322,695,309	Other Expense	0		
Total Liab. and Equity	431,754,309	Net Profit or Loss	14,923,802		
<b>160058 UNIVERSITY OF IOWA HOSPITAL &amp; CLINICS</b>				Government - State	
200 HAWKINS DRIVE		6/30/2009 365 Days Audited		General Short Term	
IOWA CITY, IA 52242				CR Beds 611	POS Beds 680
JOHNSON		<b>Key Performance Ind.</b>			
CAHABA				Occupancy Rate	78.1%
				Length of Stay	6.3
				Average Wages	26.46
				56.4% Medicare Part A	15.7%
				43.6% Medicare Part B	4.9%
				106.5% Current Ratio	1.7
				-6.5% Days to Collect	59.0
				5.1% Avg Payment Days	41.6
				0.0% Depreciation Rate	6.3%
				-1.4% Return on Equity	-1.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	260,707,887	Total Charges	1,978,064,871		
Fixed Assets	528,100,502	Contract Allowance	1,114,936,598		
Other Assets	444,033,037	Operating Revenue	863,128,273		
Total Assets	1,232,841,426	Operating Expense	919,501,987		
Current Liabilities	154,880,219	Operating Margin	-56,373,714		
Long Term Liabilities	109,377,702	Other Income	44,413,785		
Total Equity	968,583,505	Other Expense	0		
Total Liab. and Equity	1,232,841,426	Net Profit or Loss	(11,959,929)		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>330393 UNIVERSITY HOSPITAL ( STONY BROOK )</b>				Government - State	
HEALTH SCIENCES CENTER SUNY		12/31/2009 365 Days Settled		General Short Term	
STONY BROOK, NY 11794				CR Beds 507    POS Beds 504	
SUFFOLK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	92.9%
				Length of Stay	6.2
				Average Wages	32.82
				61.4%	Medicare Part A    21.9%
				38.6%	Medicare Part B    3.0%
				104.3%	Current Ratio    2.2
				-4.3%	Days to Collect    71.0
				2.4%	Avg Payment Days    38.5
				-6.6%	Depreciation Rate    9.0%
				4.6%	Return on Equity    11.0%
<hr/>					
<b>230230 EDWARD W SPARROW HOSPITAL</b>				Non Profit - Other	
1215 E MICHIGAN AVENUE		12/31/2009 365 Days Settled		General Short Term	
LANSING, MI 48912				CR Beds 500    POS Beds 617	
INGHAM				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.0%
				Length of Stay	4.8
				Average Wages	27.11
				63.4%	Medicare Part A    12.7%
				36.6%	Medicare Part B    3.1%
				98.7%	Current Ratio    2.1
				1.3%	Days to Collect    57.5
				7.3%	Avg Payment Days    33.3
				0.0%	Depreciation Rate    6.6%
				8.6%	Return on Equity    23.0%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>110083 PIEDMONT HOSPITAL</b>				Non Profit - Other	
1968 PEACHTREE RD NW		6/30/2009 365 Days Settled		General Short Term	
ATLANTA, GA 30309				CR Beds 479	POS Beds 458
FULTON		<b>Key Performance Ind.</b>			
BLUE CROSS (GEORGIA)				Occupancy Rate	80.1%
				Length of Stay	4.8
				Average Wages	28.73
				68.7%	Medicare Part A 16.9%
				31.3%	Medicare Part B 6.2%
				93.1%	Current Ratio 1.8
				6.9%	Days to Collect 61.9
				4.4%	Avg Payment Days 39.9
				10.1%	Depreciation Rate 3.2%
				1.3%	Return on Equity 2.1%
<hr/>					
<b>050043 ALTA BATES SUMMIT MEDICAL CENTER--SUMMIT CAMPUS</b>				Non Profit - Other	
350 HAWTHORNE AVENUE		12/31/2009 365 Days Settled		General Short Term	
OAKLAND, CA 94609				CR Beds 354	POS Beds 569
ALAMEDA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	54.5%
				Length of Stay	4.9
				Average Wages	46.86
				79.6%	Medicare Part A 23.7%
				20.4%	Medicare Part B 3.5%
				108.9%	Current Ratio 1.7
				-8.9%	Days to Collect 78.9
				17.5%	Avg Payment Days 28.0
				0.0%	Depreciation Rate 0.1%
				8.5%	Return on Equity 22.4%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>050573 EISENHOWER MEDICAL CENTER</b>				Non Profit - Other	
39-000 BOB HOPE DRIVE		6/30/2009 365 Days Submitted		General Short Term	
RANCHO MIRAGE, CA 92270				CR Beds 301	POS Beds 289
RIVERSIDE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	70.7%
				Length of Stay	4.1
				Average Wages	32.20
				Medicare Part A	30.6%
				Medicare Part B	6.8%
				Current Ratio	2.3
				Days to Collect	61.7
				Avg Payment Days	41.7
				Depreciation Rate	-1.2%
				Return on Equity	2.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	131,058,203	Total Charges	1,939,210,605		
Fixed Assets	525,800,134	Contract Allowance	1,607,022,117	82.9%	
Other Assets	251,679,123	Operating Revenue	332,188,488	17.1%	
Total Assets	908,537,460	Operating Expense	350,117,900	105.4%	
Current Liabilities	55,999,537	Operating Margin	-17,929,412	-5.4%	
Long Term Liabilities	373,431,770	Other Income	32,202,862	9.7%	
Total Equity	479,106,153	Other Expense	1,794,995	0.5%	
Total Liab. and Equity	908,537,460	Net Profit or Loss	12,478,455	3.8%	
<b>050038 SANTA CLARA VALLEY MEDICAL CENTER</b>				Government - County	
751 SOUTH BASCOM AVENUE		6/30/2009 365 Days Amended		General Short Term	
SAN JOSE, CA 95128				CR Beds 462	POS Beds 574
SANTA CLARA		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	65.4%
				Length of Stay	5.1
				Average Wages	47.76
				Medicare Part A	15.6%
				Medicare Part B	4.4%
				Current Ratio	3.9
				Days to Collect	161.4
				Avg Payment Days	18.3
				Depreciation Rate	0.0%
				Return on Equity	73.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	676,723,841	Total Charges	1,933,247,646		
Fixed Assets	601,635,729	Contract Allowance	1,621,446,767	83.9%	
Other Assets	4,418,879	Operating Revenue	311,800,879	16.1%	
Total Assets	1,282,778,449	Operating Expense	998,628,357	320.3%	
Current Liabilities	175,520,194	Operating Margin	-686,827,478	-220.3%	
Long Term Liabilities	605,566,658	Other Income	1,055,644,822	338.6%	
Total Equity	501,691,597	Other Expense	82,806	0.0%	
Total Liab. and Equity	1,282,778,449	Net Profit or Loss	368,734,538	118.3%	

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>290007 U M C OF SOUTHERN NEVADA</b>				Government - County	
1800 WEST CHARLESTON BLVD		6/30/2009 365 Days Audited		General Short Term	
LAS VEGAS, NV 89102				CR Beds 530    POS Beds 544	
CLARK				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate            76.9%	
				Length of Stay              4.8	
				Average Wages             31.97	
				Medicare Part A          9.7%	
				Medicare Part B          1.6%	
				Current Ratio               1.3	
				Days to Collect            103.9	
				Avg Payment Days        79.2	
				Depreciation Rate        0.0%	
				Return on Equity          -25.5%	
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	215,734,858	Total Charges	1,918,243,692		
Fixed Assets	154,418,660	Contract Allowance	1,420,985,027	74.1%	
Other Assets	565,632	Operating Revenue	497,258,665	25.9%	
Total Assets	<u>370,719,150</u>	Operating Expense	597,909,007	120.2%	
Current Liabilities	164,417,818	Operating Margin	-100,650,342	-20.2%	
Long Term Liabilities	110,551,064	Other Income	76,193,941	15.3%	
Total Equity	<u>95,750,268</u>	Other Expense	0	0.0%	
Total Liab. and Equity	<u>370,719,150</u>	Net Profit or Loss	<u>(24,456,401)</u>	-4.9%	
<b>340040 PITT COUNTY MEMORIAL HOSPITAL</b>					
2100 STANTONSBURG RD, PO BOX 6028		9/30/2009 365 Days Audited		Non Profit - Other	
GREENVILLE, NC 27835				General Short Term	
PITT				CR Beds 655    POS Beds 731	
BLUE CROSS (NORTH CAROLINA)				<b>Key Performance Ind.</b>	
				Occupancy Rate            89.0%	
				Length of Stay              5.8	
				Average Wages             25.44	
				Medicare Part A          23.9%	
				Medicare Part B          3.6%	
				Current Ratio               3.7	
				Days to Collect            87.9	
				Avg Payment Days        44.3	
				Depreciation Rate        5.9%	
				Return on Equity          5.9%	
<b>Balance Sheet</b>					
<b>Income Statement</b>					
Current Assets	482,380,704	Total Charges	1,913,574,613		
Fixed Assets	452,786,869	Contract Allowance	1,028,865,031	53.8%	
Other Assets	59,860,623	Operating Revenue	884,709,582	46.2%	
Total Assets	<u>995,028,196</u>	Operating Expense	837,252,455	94.6%	
Current Liabilities	131,960,874	Operating Margin	47,457,127	5.4%	
Long Term Liabilities	397,326,962	Other Income	47,264,809	5.3%	
Total Equity	<u>465,740,360</u>	Other Expense	67,075,097	7.6%	
Total Liab. and Equity	<u>995,028,196</u>	Net Profit or Loss	<u>27,646,839</u>	3.1%	

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

450083 EAST TEXAS MEDICAL CENTER				Non Profit - Other	
1000 SOUTH BECKHAM STREET		10/31/2009 365 Days Reopened		General Short Term	
TYLER, TX 75701				CR Beds 425	POS Beds 410
SMITH		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	74.3%
				Length of Stay	5.4
				Average Wages	21.69
				79.8%	Medicare Part A 24.4%
				20.2%	Medicare Part B 5.3%
				91.4%	Current Ratio 6.5
				8.6%	Days to Collect 51.3
				3.7%	Avg Payment Days 22.4
				0.0%	Depreciation Rate 16.1%
				12.3%	Return on Equity 13.1%
Balance Sheet		Income Statement			
Current Assets	189,657,341	Total Charges	1,912,778,117		
Fixed Assets	47,607,757	Contract Allowance	1,526,832,815		
Other Assets	194,646,787	Operating Revenue	385,945,302		
Total Assets	431,911,885	Operating Expense	352,749,811		
Current Liabilities	29,017,189	Operating Margin	33,195,491		
Long Term Liabilities	41,203,795	Other Income	14,338,640		
Total Equity	361,690,901	Other Expense	0		
Total Liab. and Equity	431,911,885	Net Profit or Loss	47,534,131		
050017 MERCY GENERAL HOSPITAL				Non Profit - Church	
4001 J ST		6/30/2009 365 Days Amended		General Short Term	
SACRAMENTO, CA 95819				CR Beds 274	POS Beds 300
SACRAMENTO		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	75.6%
				Length of Stay	4.5
				Average Wages	41.47
				77.6%	Medicare Part A 17.5%
				22.4%	Medicare Part B 3.1%
				97.0%	Current Ratio (0.7)
				3.0%	Days to Collect 42.1
				-0.8%	Avg Payment Days 29.3
				0.0%	Depreciation Rate 4.7%
				2.2%	Return on Equity 3.9%
Balance Sheet		Income Statement			
Current Assets	74,874,816	Total Charges	1,908,614,477		
Fixed Assets	48,485,158	Contract Allowance	1,480,861,327		
Other Assets	100,512,759	Operating Revenue	427,753,150		
Total Assets	223,872,733	Operating Expense	414,823,102		
Current Liabilities	-106,158,119	Operating Margin	12,930,048		
Long Term Liabilities	86,069,843	Other Income	-3,440,719		
Total Equity	243,961,009	Other Expense	0		
Total Liab. and Equity	223,872,733	Net Profit or Loss	9,489,329		

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Sample Hospital reports from the Halmanac.com website.

<b>250001 UNIVERSITY OF MISSISSIPPI MED CENTER</b>				Government - State	
2500 N STATE ST		6/30/2009 365 Days Settled		General Short Term	
JACKSON, MS 39216				CR Beds 561    POS Beds 710	
HINDS		<b>Key Performance Ind.</b>			
BLUE CROSS (MISSISSIPPI)				Occupancy Rate	86.7%
				Length of Stay	6.1
				Average Wages	22.95
				Medicare Part A	17.0%
				Medicare Part B	2.8%
				Current Ratio	2.7
				Days to Collect	57.0
				Avg Payment Days	18.4
				Depreciation Rate	0.0%
				Return on Equity	17.7%
<hr/>					
<b>260040 COX MEDICAL CENTER</b>				Non Profit - Other	
3801 SOUTH NATIONAL AVENUE		9/30/2009 365 Days Audited		General Short Term	
SPRINGFIELD, MO 65807				CR Beds 593    POS Beds 835	
GREENE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	67.3%
				Length of Stay	5.0
				Average Wages	22.78
				Medicare Part A	11.9%
				Medicare Part B	3.8%
				Current Ratio	3.1
				Days to Collect	49.4
				Avg Payment Days	33.8
				Depreciation Rate	1.0%
				Return on Equity	7.2%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>050077 SCRIPPS MERCY HOSPITAL</b>				Non Profit - Other	
4077 5TH AVE		9/30/2009 365 Days Settled		General Short Term	
SAN DIEGO, CA 92103				CR Beds 509    POS Beds 517	
SAN DIEGO				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	73.8%
				Length of Stay	4.6
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	34.46
Current Assets	95,988,807	Total Charges	1,897,782,654	71.6%	Medicare Part A
Fixed Assets	112,765,982	Contract Allowance	1,359,086,993	28.4%	Medicare Part B
Other Assets	40,465,607	Operating Revenue	538,695,661	100.9%	Current Ratio
Total Assets	249,220,396	Operating Expense	543,721,659	-0.9%	Days to Collect
Current Liabilities	39,378,657	Operating Margin	-5,025,998	3.1%	Avg Payment Days
Long Term Liabilities	169,764,179	Other Income	16,469,737	0.1%	Depreciation Rate
Total Equity	40,077,560	Other Expense	558,482	2.0%	Return on Equity
Total Liab. and Equity	249,220,396	Net Profit or Loss	10,885,257		
<b>340061 UNIVERSITY OF NORTH CAROLINA HOSPITAL</b>				Government - Other	
101 MANNING DRIVE		6/30/2009 365 Days Audited		General Short Term	
CHAPEL HILL, NC 27514				CR Beds 622    POS Beds 724	
ORANGE				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	88.0%
				Length of Stay	4.9
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	27.48
Current Assets	433,518,299	Total Charges	1,894,035,978	48.3%	Medicare Part A
Fixed Assets	531,351,062	Contract Allowance	915,450,900	51.7%	Medicare Part B
Other Assets	381,558,862	Operating Revenue	978,585,078	96.3%	Current Ratio
Total Assets	1,346,428,223	Operating Expense	941,917,266	3.7%	Days to Collect
Current Liabilities	133,112,835	Operating Margin	36,667,812	-0.7%	Avg Payment Days
Long Term Liabilities	302,510,790	Other Income	-6,498,449	7.2%	Depreciation Rate
Total Equity	910,804,598	Other Expense	70,337,946	-4.1%	Return on Equity
Total Liab. and Equity	1,346,428,223	Net Profit or Loss	(40,168,583)		

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>100179 MEMORIAL HOSPITAL JACKSONVILLE</b>				Proprietary - Corporation	
3625 UNIVERSITY BLVD SOUTH		12/31/2009 365 Days Audited		General Short Term	
JACKSONVILLE, FL 32216				CR Beds 415    POS Beds 353	
DUVAL				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	91.3%
				Length of Stay	5.7
				Average Wages	29.00
				83.6% Medicare Part A	22.3%
				16.4% Medicare Part B	4.9%
				75.9% Current Ratio	2.4
				24.1% Days to Collect	53.2
				0.9% Avg Payment Days	24.1
				0.0% Depreciation Rate	4.6%
				25.0% Return on Equity	11.8%
<hr/>					
<b>050169 PRESBYTERIAN INTERCOMMUNITY HOSPITAL</b>				Non Profit - Church	
12401 E WASHINGTON BLVD		9/30/2009 365 Days Settled		General Short Term	
WHITTIER, CA 90602				CR Beds 392    POS Beds 308	
LOS ANGELES				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	51.0%
				Length of Stay	4.4
				Average Wages	31.47
				81.9% Medicare Part A	14.6%
				18.1% Medicare Part B	3.0%
				98.9% Current Ratio	1.8
				1.1% Days to Collect	71.2
				19.8% Avg Payment Days	38.0
				12.0% Depreciation Rate	-0.1%
				8.9% Return on Equity	7.4%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>340047 NORTH CAROLINA BAPTIST HOSPITAL</b>				Non Profit - Church	
MEDICAL CENTER BOULEVARD		6/30/2009 365 Days Submitted		General Short Term	
WINSTON-SALEM, NC 27157				CR Beds 745	POS Beds 830
FORSYTH		<b>Key Performance Ind.</b>			
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	75.6%
				Length of Stay	6.2
				Average Wages	23.77
				Medicare Part A	22.7%
				Medicare Part B	3.6%
				Current Ratio	1.9
				Days to Collect	70.7
				Avg Payment Days	27.4
				Depreciation Rate	5.5%
				Return on Equity	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	279,740,985	Total Charges	1,876,165,123		
Fixed Assets	386,630,302	Contract Allowance	1,027,181,051	54.7%	
Other Assets	629,790,241	Operating Revenue	848,984,072	45.3%	
Total Assets	1,296,161,528	Operating Expense	858,251,792	101.1%	
Current Liabilities	144,459,296	Operating Margin	-9,267,720	-1.1%	
Long Term Liabilities	443,149,111	Other Income	-79,504,106	-9.4%	
Total Equity	0	Other Expense	0	0.0%	
Total Liab. and Equity	587,608,407	Net Profit or Loss	(88,771,826)	-10.5%	
<b>050373 LAC+USC MEDICAL CENTER</b>				Government - County	
1200 N STATE ST		6/30/2009 365 Days Amended		General Short Term	
LOS ANGELES, CA 90033				CR Beds 670	POS Beds 1,395
ORANGE		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	75.7%
				Length of Stay	5.4
				Average Wages	30.74
				Medicare Part A	3.8%
				Medicare Part B	0.4%
				Current Ratio	2.0
				Days to Collect	91.3
				Avg Payment Days	16.9
				Depreciation Rate	1.5%
				Return on Equity	-120.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	798,846,794	Total Charges	1,870,786,486		
Fixed Assets	519,961,151	Contract Allowance	1,057,129,952	56.5%	
Other Assets	70,294,025	Operating Revenue	813,656,534	43.5%	
Total Assets	1,389,101,970	Operating Expense	1,272,578,152	156.4%	
Current Liabilities	403,667,269	Operating Margin	-458,921,618	-56.4%	
Long Term Liabilities	623,274,513	Other Income	22,157,468	2.7%	
Total Equity	362,160,188	Other Expense	0	0.0%	
Total Liab. and Equity	1,389,101,970	Net Profit or Loss	(436,764,150)	-53.7%	

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>080001 CHRISTIANA HOSPITAL</b>				Non Profit - Other		
4755 OGLETOWN-STANTON ROAD		6/30/2009 365 Days Settled		General Short Term		
NEWARK, DE 19718				CR Beds 1,016 POS Beds 1,030		
NEW CASTLE				<b>Key Performance Ind.</b>		
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	75.6%	
				Length of Stay	5.3	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	31.53	
Current Assets	429,447,130	Total Charges	1,870,275,213	41.3%	Medicare Part A	22.1%
Fixed Assets	600,419,225	Contract Allowance	772,760,036	58.7%	Medicare Part B	4.3%
Other Assets	492,182,964	Operating Revenue	1,097,515,177	109.3%	Current Ratio	1.7
Total Assets	1,522,049,319	Operating Expense	1,199,484,089	-9.3%	Days to Collect	55.5
Current Liabilities	253,600,753	Operating Margin	-101,968,912	4.2%	Avg Payment Days	37.1
Long Term Liabilities	387,523,606	Other Income	46,484,242	0.0%	Depreciation Rate	4.9%
Total Equity	880,924,960	Other Expense	0	-5.1%	Return on Equity	-6.3%
Total Liab. and Equity	1,522,049,319	Net Profit or Loss	(55,484,670)			
<b>420004 MUSC MEDICAL CENTER</b>				Government - State		
169 ASHLEY AVE		6/30/2009 365 Days Amended		General Short Term		
CHARLESTON, SC 29425				CR Beds 589 POS Beds 689		
CHARLESTON				<b>Key Performance Ind.</b>		
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	79.7%	
				Length of Stay	5.5	
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	26.35	
Current Assets	238,177,776	Total Charges	1,861,473,609	55.1%	Medicare Part A	18.0%
Fixed Assets	550,368,823	Contract Allowance	1,025,020,524	44.9%	Medicare Part B	4.7%
Other Assets	103,251,607	Operating Revenue	836,453,085	105.9%	Current Ratio	1.4
Total Assets	891,798,206	Operating Expense	885,688,804	-5.9%	Days to Collect	74.2
Current Liabilities	174,832,513	Operating Margin	-49,235,719	6.3%	Avg Payment Days	38.8
Long Term Liabilities	475,614,388	Other Income	52,734,616	0.0%	Depreciation Rate	3.8%
Total Equity	241,351,305	Other Expense	0	0.4%	Return on Equity	1.4%
Total Liab. and Equity	891,798,206	Net Profit or Loss	3,498,897			

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>050308 EL CAMINO HOSPITAL</b>				Non Profit - Other	
2500 GRANT ROAD		6/30/2009 365 Days Audited		General Short Term	
MOUNTAIN VIEW, CA 94040				CR Beds 294    POS Beds 542	
SANTA CLARA				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	71.5%
				Length of Stay	5.0
				Average Wages	48.43
				75.5% Medicare Part A	13.0%
				24.5% Medicare Part B	3.3%
				91.8% Current Ratio	2.8
				8.2% Days to Collect	45.0
				3.7% Avg Payment Days	110.2
				3.8% Depreciation Rate	0.0%
				8.1% Return on Equity	4.8%
<hr/>					
<b>360035 MOUNT CARMEL HEALTH</b>				Non Profit - Church	
793 WEST STATE STREET		6/30/2009 365 Days Audited		General Short Term	
COLUMBUS, OH 43222				CR Beds 688    POS Beds 937	
FRANKLIN				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.7%
				Length of Stay	5.2
				Average Wages	27.15
				64.5% Medicare Part A	16.7%
				35.5% Medicare Part B	3.4%
				96.7% Current Ratio	3.0
				3.3% Days to Collect	41.9
				0.9% Avg Payment Days	8.8
				0.0% Depreciation Rate	5.8%
				4.2% Return on Equity	10.4%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>310029 OUR LADY OF LOURDES MEDICAL CENTER</b>				Non Profit - Church	
1600 HADDON AVENUE		12/31/2009 365 Days Settled		General Short Term	
CAMDEN, NJ 08103				CR Beds 370	POS Beds 376
CAMDEN		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	67.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.1
Current Assets	151,369,049	Total Charges	1,834,171,536	Average Wages	30.54
Fixed Assets	96,650,133	Contract Allowance	1,559,827,861	85.0%	Medicare Part A 31.3%
Other Assets	10,546,478	Operating Revenue	274,343,675	15.0%	Medicare Part B 4.0%
Total Assets	258,565,660	Operating Expense	300,859,647	109.7%	Current Ratio 1.0
Current Liabilities	149,520,796	Operating Margin	-26,515,972	-9.7%	Days to Collect 187.2
Long Term Liabilities	984,554	Other Income	5,099,063	1.9%	Avg Payment Days 31.0
Total Equity	108,060,310	Other Expense	0	0.0%	Depreciation Rate 0.1%
Total Liab. and Equity	258,565,660	Net Profit or Loss	(21,416,909)	-7.8%	Return on Equity -19.8%
<b>050438 HUNTINGTON MEMORIAL HOSPITAL</b>				Non Profit - Other	
100 W CALIFORNIA BLVD		12/31/2009 365 Days Settled		General Short Term	
PASADENA, CA 91109				CR Beds 481	POS Beds 606
LOS ANGELES		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	71.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.2
Current Assets	194,298,917	Total Charges	1,819,250,046	Average Wages	33.81
Fixed Assets	367,193,625	Contract Allowance	1,379,443,653	75.8%	Medicare Part A 23.3%
Other Assets	166,484,308	Operating Revenue	439,806,393	24.2%	Medicare Part B 2.9%
Total Assets	727,976,850	Operating Expense	458,147,579	104.2%	Current Ratio 2.9
Current Liabilities	66,270,041	Operating Margin	-18,341,186	-4.2%	Days to Collect 68.6
Long Term Liabilities	631,008,515	Other Income	48,735,748	11.1%	Avg Payment Days 22.4
Total Equity	30,698,294	Other Expense	0	0.0%	Depreciation Rate 2.8%
Total Liab. and Equity	727,976,850	Net Profit or Loss	30,394,562	6.9%	Return on Equity 99.0%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>390156 MERCY FITZGERALD HOSPITAL</b>				Non Profit - Church	
LANSDOWNE & BAILY RDS		12/31/2009 365 Days Reopened		General Short Term	
DARBY, PA 19023				CR Beds 348	POS Beds 292
DELAWARE		<b>Key Performance Ind.</b>			
BLUE CROSS (WESTERN PENNSYLVANIA)				Occupancy Rate	76.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.5
Current Assets	21,702,000	Total Charges	1,817,578,851	Average Wages	30.54
Fixed Assets	74,672,000	Contract Allowance	1,511,907,000	83.2%	Medicare Part A 20.7%
Other Assets	2,814,000	Operating Revenue	305,671,851	16.8%	Medicare Part B 2.7%
Total Assets	99,188,000	Operating Expense	326,061,759	106.7%	Current Ratio 0.8
Current Liabilities	27,891,000	Operating Margin	-20,389,908	-6.7%	Days to Collect 51.3
Long Term Liabilities	117,232,000	Other Income	13,064,698	4.3%	Avg Payment Days 19.9
Total Equity	-45,935,000	Other Expense	0	0.0%	Depreciation Rate 1.6%
Total Liab. and Equity	99,188,000	Net Profit or Loss	(7,325,210)	-2.4%	Return on Equity 15.9%
<b>310086 KENNEDY UNIVERSITY HOSPITAL, INC (STRATFORD DIVIS</b>				Non Profit - Other	
18 EAST LAUREL ROAD		12/31/2009 365 Days Settled		General Short Term	
STRATFORD, NJ 08084				CR Beds 484	POS Beds 607
CAMDEN		<b>Key Performance Ind.</b>			
BLUE CROSS (NEW JERSEY)				Occupancy Rate	71.8%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.1
Current Assets	57,469,000	Total Charges	1,815,277,000	Average Wages	29.15
Fixed Assets	206,260,000	Contract Allowance	1,367,534,000	75.3%	Medicare Part A 21.3%
Other Assets	109,852,000	Operating Revenue	447,743,000	24.7%	Medicare Part B 3.7%
Total Assets	373,581,000	Operating Expense	441,475,453	98.6%	Current Ratio 0.7
Current Liabilities	82,725,000	Operating Margin	6,267,547	1.4%	Days to Collect 28.6
Long Term Liabilities	89,376,000	Other Income	7,382,000	1.6%	Avg Payment Days 16.3
Total Equity	201,480,000	Other Expense	0	0.0%	Depreciation Rate 5.2%
Total Liab. and Equity	373,581,000	Net Profit or Loss	13,649,547	3.0%	Return on Equity 6.8%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>370028 INTEGRIS BAPTIST MEDICAL CENTER</b>				Non Profit - Other	
3300 NORTHWEST EXPRESSWAY		6/30/2009 365 Days *Submitted		General Short Term	
OKLAHOMA CITY, OK 73112				CR Beds 567	POS Beds 579
OKLAHOMA		<b>Key Performance Ind.</b>			
BLUE CROSS (OKLAHOMA)				Occupancy Rate	74.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	6.4
Current Assets	139,419,637	Total Charges	1,813,251,439	Average Wages	27.51
Fixed Assets	201,236,197	Contract Allowance	1,230,374,713	67.9% Medicare Part A	20.1%
Other Assets	404,069,923	Operating Revenue	582,876,726	32.1% Medicare Part B	2.4%
Total Assets	<u>744,725,757</u>	Operating Expense	537,308,143	92.2% Current Ratio	3.0
Current Liabilities	46,984,094	Operating Margin	45,568,583	7.8% Days to Collect	26.7
Long Term Liabilities	280,004,268	Other Income	27,139,457	4.7% Avg Payment Days	9.7
Total Equity	417,737,395	Other Expense	49,912,089	8.6% Depreciation Rate	6.6%
Total Liab. and Equity	<u>744,725,757</u>	Net Profit or Loss	<u>22,795,951</u>	3.9% Return on Equity	5.5%
<b>453302 CHILDRENS MEDICAL CTR OF DALLAS</b>				Non Profit - Other	
1935 MOTOR STREET		12/31/2009 365 Days Audited		Children	
DALLAS, TX 75235				CR Beds 366	POS Beds 406
DALLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	74.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.9
Current Assets	252,111,666	Total Charges	1,811,911,106	Average Wages	
Fixed Assets	696,980,088	Contract Allowance	971,423,768	53.6% Medicare Part A	0.0%
Other Assets	435,214,848	Operating Revenue	840,487,338	46.4% Medicare Part B	0.0%
Total Assets	<u>1,384,306,602</u>	Operating Expense	830,565,765	98.8% Current Ratio	1.8
Current Liabilities	143,566,252	Operating Margin	9,921,573	1.2% Days to Collect	58.9
Long Term Liabilities	488,278,921	Other Income	118,806,718	14.1% Avg Payment Days	53.6
Total Equity	752,461,429	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	<u>1,384,306,602</u>	Net Profit or Loss	<u>128,728,291</u>	15.3% Return on Equity	17.1%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>500054 PROVIDENCE SACRED HEART MEDICAL CENTER</b>				Non Profit - Church	
101 WEST 8TH AVENUE		12/31/2009 365 Days Settled		General Short Term	
SPOKANE, WA 99204				CR Beds 586    POS Beds 615	
SPOKANE		<b>Key Performance Ind.</b>			
BLUE CROSS (WASHINGTON & ALASKA)				Occupancy Rate	72.2%
				Length of Stay	5.1
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	
Current Assets	162,390,600	Total Charges	1,809,973,497	64.9%	32.13
Fixed Assets	279,188,497	Contract Allowance	1,175,481,347	35.1%	22.4%
Other Assets	272,388,731	Operating Revenue	634,492,150	104.3%	3.5%
Total Assets	713,967,828	Operating Expense	661,849,283	-4.3%	1.3
Current Liabilities	121,208,769	Operating Margin	-27,357,133	11.5%	54.5
Long Term Liabilities	142,030,638	Other Income	73,195,723	0.1%	29.0
Total Equity	450,728,421	Other Expense	589,247	7.1%	4.5%
Total Liab. and Equity	713,967,828	Net Profit or Loss	45,249,343	Return on Equity	
					10.0%
<b>500129 TACOMA GENERAL ALLENMORE HOSPITAL</b>				Non Profit - Other	
315 S MLK JR WAY		12/31/2009 365 Days Settled		General Short Term	
TACOMA, WA 98415				CR Beds 357    POS Beds 521	
PIERCE		<b>Key Performance Ind.</b>			
BLUE CROSS (WASHINGTON & ALASKA)				Occupancy Rate	70.5%
				Length of Stay	4.9
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	
Current Assets	524,967,731	Total Charges	1,804,697,780	64.5%	40.07
Fixed Assets	241,480,006	Contract Allowance	1,163,952,518	35.5%	11.9%
Other Assets	4,144	Operating Revenue	640,745,262	89.6%	4.0%
Total Assets	766,451,881	Operating Expense	573,866,620	10.4%	84.7
Current Liabilities	6,198,901	Operating Margin	66,878,642	0.6%	47.8
Long Term Liabilities	0	Other Income	3,994,579	0.1%	1.3
Total Equity	760,252,980	Other Expense	471,203	11.0%	4.0%
Total Liab. and Equity	766,451,881	Net Profit or Loss	70,402,018	Return on Equity	
					9.3%

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Sample Hospital reports from the Halmanac.com website.

<b>310070 SAINT PETER'S UNIVERSITY HOSPITAL</b>				Non Profit - Other	
254 EASTON AVE		12/31/2009 365 Days Submitted		General Short Term	
NEW BRUNSWICK, NJ 08901				CR Beds 406    POS Beds 416	
MIDDLESEX				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	79.4%
				Length of Stay	4.1
				Average Wages	35.44
				77.7% Medicare Part A	16.1%
				22.3% Medicare Part B	3.3%
				95.7% Current Ratio	1.6
				4.3% Days to Collect	68.2
				4.7% Avg Payment Days	45.5
				6.4% Depreciation Rate	4.3%
				2.7% Return on Equity	15.2%
<hr/>					
<b>110161 NORTHSIDE HOSPITAL</b>				Non Profit - Other	
1000 JOHNSON FERRY ROAD, NE		9/30/2009 365 Days Settled		General Short Term	
ATLANTA, GA 30342				CR Beds 488    POS Beds 444	
FULTON				<b>Key Performance Ind.</b>	
				Occupancy Rate	98.4%
				Length of Stay	5.7
				Average Wages	28.38
				62.6% Medicare Part A	4.2%
				37.4% Medicare Part B	2.4%
				97.7% Current Ratio	1.5
				2.3% Days to Collect	90.9
				5.5% Avg Payment Days	92.5
				6.3% Depreciation Rate	6.5%
				1.5% Return on Equity	3.5%

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Sample Hospital reports from the Halmanac.com website.

<b>490118 HENRICO DOCTORS' HOSPITAL</b>				Proprietary - Corporation	
1602 SKIPWITH ROAD		3/31/2009 365 Days Audited		General Short Term	
RICHMOND, VA 23229				CR Beds 656    POS Beds 340	
HENRICO				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	49.0%
				Length of Stay	5.3
				Average Wages	30.18
				79.5% Medicare Part A	19.9%
				20.5% Medicare Part B	4.2%
				87.3% Current Ratio	2.1
				12.7% Days to Collect	48.1
				0.6% Avg Payment Days	23.7
				0.0% Depreciation Rate	5.8%
				13.3% Return on Equity	9.9%
<hr/>					
<b>520098 UNIVERSITY OF WI HOSPITALS &amp; CLINICS AUTHORITY</b>				Government - State	
600 HIGHLAND AVENUE		6/30/2009 365 Days Audited		General Short Term	
MADISON, WI 53792				CR Beds 444    POS Beds 536	
DANE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.4%
				Length of Stay	5.1
				Average Wages	28.72
				48.4% Medicare Part A	16.0%
				51.6% Medicare Part B	4.6%
				98.2% Current Ratio	1.7
				1.8% Days to Collect	45.9
				2.8% Avg Payment Days	26.0
				0.0% Depreciation Rate	-1.4%
				4.6% Return on Equity	8.5%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>260065 ST JOHN'S REGIONAL HEALTH CENTER</b>				Non Profit - Church	
1235 E CHEROKEE		6/30/2009 365 Days Audited		General Short Term	
SPRINGFIELD, MO 65804				CR Beds 716	POS Beds 814
GREENE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	57.3%
				Length of Stay	4.5
				Average Wages	21.51
				58.5%	Medicare Part A 13.8%
				41.5%	Medicare Part B 4.8%
				95.4%	Current Ratio 2.6
				4.6%	Days to Collect 52.9
				1.2%	Avg Payment Days 23.5
				0.0%	Depreciation Rate 8.6%
				5.8%	Return on Equity 14.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	174,736,797	Total Charges	1,781,123,993		
Fixed Assets	188,283,027	Contract Allowance	1,041,780,350		
Other Assets	35,490,175	Operating Revenue	739,343,643		
Total Assets	398,509,999	Operating Expense	705,574,750		
Current Liabilities	67,900,072	Operating Margin	33,768,893		
Long Term Liabilities	28,987,650	Other Income	9,169,201		
Total Equity	301,622,277	Other Expense	6,000		
Total Liab. and Equity	398,509,999	Net Profit or Loss	42,932,094		
<b>280013 THE NEBRASKA MEDICAL CENTER</b>				Non Profit - Other	
987400 NEBRASKA MEDICAL CENTER		6/30/2009 365 Days Audited		General Short Term	
OMAHA, NE 68198				CR Beds 504	POS Beds 689
DOUGLAS		<b>Key Performance Ind.</b>			
BLUE CROSS (NEBRASKA)				Occupancy Rate	75.9%
				Length of Stay	5.8
				Average Wages	27.24
				59.2%	Medicare Part A 16.7%
				40.8%	Medicare Part B 3.5%
				97.1%	Current Ratio 2.3
				2.9%	Days to Collect 55.7
				3.7%	Avg Payment Days 27.0
				0.0%	Depreciation Rate 0.0%
				6.6%	Return on Equity 10.3%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	281,567,642	Total Charges	1,769,672,384		
Fixed Assets	338,527,793	Contract Allowance	1,048,476,256		
Other Assets	63,387,180	Operating Revenue	721,196,128		
Total Assets	683,482,615	Operating Expense	700,471,847		
Current Liabilities	124,379,695	Operating Margin	20,724,281		
Long Term Liabilities	98,365,256	Other Income	26,817,826		
Total Equity	460,737,664	Other Expense	2,146		
Total Liab. and Equity	683,482,615	Net Profit or Loss	47,539,961		

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<b>453304 TEXAS CHILDRENS HOSP</b>				Non Profit - Other	
6621 FANNIN STREET		9/30/2009 365 Days Reopened		Children	
HOUSTON, TX 77030				CR Beds 468	POS Beds 231
HARRIS		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	87.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	6.8
Current Assets	260,037,531	Total Charges	1,768,834,372	Average Wages	
Fixed Assets	975,763,755	Contract Allowance	922,958,566	52.2% Medicare Part A	0.0%
Other Assets	1,795,537,070	Operating Revenue	845,875,806	47.8% Medicare Part B	0.1%
Total Assets	<u>3,031,338,356</u>	Operating Expense	944,945,798	111.7% Current Ratio	1.5
Current Liabilities	170,600,265	Operating Margin	-99,069,992	-11.7% Days to Collect	58.7
Long Term Liabilities	823,311,686	Other Income	114,239,749	13.5% Avg Payment Days	62.0
Total Equity	<u>2,037,426,405</u>	Other Expense	-21,133,435	-2.5% Depreciation Rate	-0.5%
Total Liab. and Equity	<u>3,031,338,356</u>	Net Profit or Loss	<u>36,303,192</u>	4.3% Return on Equity	1.8%
<b>170122 VIA CHRISTI REGIONAL MEDICAL CENTER</b>				Non Profit - Church	
929 N ST FRANCIS ST		9/30/2009 365 Days Audited		General Short Term	
WICHITA, KS 67214				CR Beds 708	POS Beds 1,268
SEDGWICK		<b>Key Performance Ind.</b>			
BLUE CROSS (KANSAS)				Occupancy Rate	65.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.8
Current Assets	178,570,931	Total Charges	1,765,384,330	Average Wages	27.16
Fixed Assets	203,051,796	Contract Allowance	1,194,648,031	67.7% Medicare Part A	25.7%
Other Assets	203,301,164	Operating Revenue	570,736,299	32.3% Medicare Part B	3.3%
Total Assets	<u>584,923,891</u>	Operating Expense	556,060,284	97.4% Current Ratio	3.8
Current Liabilities	46,773,363	Operating Margin	14,676,015	2.6% Days to Collect	38.2
Long Term Liabilities	156,702,545	Other Income	22,403,922	3.9% Avg Payment Days	27.2
Total Equity	<u>381,447,983</u>	Other Expense	0	0.0% Depreciation Rate	-0.2%
Total Liab. and Equity	<u>584,923,891</u>	Net Profit or Loss	<u>37,079,937</u>	6.5% Return on Equity	9.7%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>110035 WELLSTAR KENNESTONE HOSPITAL</b>				Government - Other	
677 CHURCH STREET		6/30/2009 365 Days Audited		General Short Term	
MARIETTA, GA 30060				CR Beds 552	POS Beds 633
COBB		<b>Key Performance Ind.</b>			
BLUE CROSS (GEORGIA)				Occupancy Rate	84.0%
				Length of Stay	5.1
				Average Wages	26.21
				63.6% Medicare Part A	17.5%
				36.4% Medicare Part B	4.4%
				90.5% Current Ratio	2.3
				9.5% Days to Collect	45.9
				1.9% Avg Payment Days	25.9
				2.0% Depreciation Rate	3.0%
				9.4% Return on Equity	14.2%
<hr/>					
<b>330290 SVCMC-ST VINCENT'S CTRS NY &amp; WEST BRANCHES</b>				Non Profit - Church	
170 WEST 12TH STREET		12/31/2009 365 Days Settled		General Short Term	
NEW YORK, NY 10011				CR Beds 414	POS Beds 788
NEW YORK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.6%
				Length of Stay	7.5
				Average Wages	38.19
				66.1% Medicare Part A	17.7%
				33.9% Medicare Part B	3.9%
				137.2% Current Ratio	0.6
				-37.2% Days to Collect	50.5
				19.6% Avg Payment Days	76.9
				0.7% Depreciation Rate	3.6%
				-18.3% Return on Equity	18.2%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>100019 HOLMES REGIONAL MEDICAL CENTER</b>				Non Profit - Other	
1350 S HICKORY ST		9/30/2009 365 Days Audited		General Short Term	
MELBOURNE, FL 32901				CR Beds 666	POS Beds 447
BREVARD		<b>Key Performance Ind.</b>			
BLUE CROSS (FLORIDA)				Occupancy Rate	76.4%
				Length of Stay	5.8
				Average Wages	25.70
				71.8% Medicare Part A	20.8%
				28.2% Medicare Part B	4.4%
				99.8% Current Ratio	1.9
				0.2% Days to Collect	50.7
				7.4% Avg Payment Days	31.1
				0.0% Depreciation Rate	0.6%
				7.6% Return on Equity	18.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	229,428,476	Total Charges	1,757,289,998		
Fixed Assets	338,184,437	Contract Allowance	1,262,275,586		
Other Assets	16,017,335	Operating Revenue	495,014,412		
Total Assets	583,630,248	Operating Expense	494,156,868		
Current Liabilities	120,894,599	Operating Margin	857,544		
Long Term Liabilities	255,212,942	Other Income	36,726,737		
Total Equity	207,522,707	Other Expense	122,281		
Total Liab. and Equity	583,630,248	Net Profit or Loss	37,462,000		
<b>360059 METRO HEALTH MEDICAL CENTER</b>				Government - Other	
2500 METROHEALTH DRIVE		12/31/2009 365 Days Audited		General Short Term	
CLEVELAND, OH 44109				CR Beds 469	POS Beds 613
CUYAHOGA		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	62.9%
				Length of Stay	4.2
				Average Wages	32.46
				64.0% Medicare Part A	13.5%
				36.0% Medicare Part B	4.1%
				105.6% Current Ratio	0.9
				-5.6% Days to Collect	37.8
				14.7% Avg Payment Days	27.7
				0.0% Depreciation Rate	3.8%
				9.1% Return on Equity	18.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	103,317,924	Total Charges	1,756,332,000		
Fixed Assets	276,586,390	Contract Allowance	1,124,191,000		
Other Assets	280,921,271	Operating Revenue	632,141,000		
Total Assets	660,825,585	Operating Expense	667,813,690		
Current Liabilities	112,745,150	Operating Margin	-35,672,690		
Long Term Liabilities	241,265,000	Other Income	92,915,000		
Total Equity	306,815,435	Other Expense	1,310		
Total Liab. and Equity	660,825,585	Net Profit or Loss	57,241,000		

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Sample Hospital reports from the Halmanac.com website.

<b>420007 SPARTANBURG REGIONAL MEDICAL CENTER</b>				Government - County	
101 E WOOD ST		9/30/2009 365 Days Settled		General Short Term	
SPARTANBURG, SC 29303				CR Beds 451    POS Beds 540	
SPARTANBURG				<b>Key Performance Ind.</b>	
BLUE CROSS (SOUTH CAROLINA)				Occupancy Rate	87.5%
				Length of Stay	5.3
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	
Current Assets	595,004,303	Total Charges	1,756,282,279	68.4%	Medicare Part A
Fixed Assets	339,291,747	Contract Allowance	1,201,400,839	31.6%	Medicare Part B
Other Assets	13,347,130	Operating Revenue	554,881,440	94.5%	Current Ratio
Total Assets	947,643,180	Operating Expense	524,347,892	5.5%	Days to Collect
Current Liabilities	217,663,106	Operating Margin	30,533,548	1.5%	Avg Payment Days
Long Term Liabilities	217,922,935	Other Income	8,469,065	0.0%	Depreciation Rate
Total Equity	512,057,139	Other Expense	0	7.0%	Return on Equity
Total Liab. and Equity	947,643,180	Net Profit or Loss	39,002,613		
<b>140276 LOYOLA UNIVERSITY MEDICAL CENTER</b>				Non Profit - Church	
2160 S 1ST AVENUE		6/30/2009 365 Days Amended		General Short Term	
MAYWOOD, IL 60153				CR Beds 511    POS Beds 507	
COOK				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.2%
				Length of Stay	5.4
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	
Current Assets	328,873,000	Total Charges	1,755,773,000	57.8%	Medicare Part A
Fixed Assets	390,650,000	Contract Allowance	1,014,669,000	42.2%	Medicare Part B
Other Assets	195,053,000	Operating Revenue	741,104,000	120.7%	Current Ratio
Total Assets	914,576,000	Operating Expense	894,414,105	-20.7%	Days to Collect
Current Liabilities	223,835,000	Operating Margin	-153,310,105	13.0%	Avg Payment Days
Long Term Liabilities	558,580,000	Other Income	96,154,274	0.0%	Depreciation Rate
Total Equity	132,161,000	Other Expense	30,169	-7.7%	Return on Equity
Total Liab. and Equity	914,576,000	Net Profit or Loss	(57,186,000)		

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Sample Hospital reports from the Halmanac.com website.

<b>330285 STRONG MEMORIAL HOSPITAL</b>				Non Profit - Other	
601 ELMWOOD AVE		12/31/2009 365 Days Amended		General Short Term	
ROCHESTER, NY 14642				CR Beds 626    POS Beds 739	
MONROE				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	6.5
Current Assets	353,965,023	Total Charges	1,753,550,314	Average Wages	26.44
Fixed Assets	334,286,281	Contract Allowance	797,569,969	45.5%	Medicare Part A 13.8%
Other Assets	26,859,284	Operating Revenue	955,980,345	54.5%	Medicare Part B 2.5%
Total Assets	<u>715,110,588</u>	Operating Expense	888,776,160	93.0%	Current Ratio 3.0
Current Liabilities	116,254,563	Operating Margin	67,204,185	7.0%	Days to Collect 56.5
Long Term Liabilities	322,372,501	Other Income	-6,025,032	-0.6%	Avg Payment Days 18.8
Total Equity	<u>276,483,524</u>	Other Expense	12,488,800	1.3%	Depreciation Rate 7.3%
Total Liab. and Equity	<u>715,110,588</u>	Net Profit or Loss	<u>48,690,353</u>	5.1%	Return on Equity 17.6%
<b>100012 LEE MEMORIAL HOSPITAL</b>				Government - Other	
2776 CLEVELAND AVE		9/30/2009 365 Days Audited		General Short Term	
FORT MYERS, FL 33901				CR Beds 723    POS Beds 789	
LEE				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	64.5%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.1
Current Assets	550,440,803	Total Charges	1,753,493,119	Average Wages	25.99
Fixed Assets	267,889,249	Contract Allowance	1,232,497,262	70.3%	Medicare Part A 20.1%
Other Assets	97,002,232	Operating Revenue	520,995,857	29.7%	Medicare Part B 4.6%
Total Assets	<u>915,332,284</u>	Operating Expense	451,208,527	86.6%	Current Ratio 5.0
Current Liabilities	109,465,415	Operating Margin	69,787,330	13.4%	Days to Collect 61.9
Long Term Liabilities	252,411,119	Other Income	3,982,485	0.8%	Avg Payment Days 26.4
Total Equity	<u>553,455,750</u>	Other Expense	19,728,908	3.8%	Depreciation Rate 3.0%
Total Liab. and Equity	<u>915,332,284</u>	Net Profit or Loss	<u>54,040,907</u>	10.4%	Return on Equity 9.8%

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Sample Hospital reports from the Halmanac.com website.

<b>100039 BROWARD GENERAL MEDICAL CENTER</b>				Government - County	
1600 S ANDREWS AVE		6/30/2009 365 Days Audited		General Short Term	
FORT LAUDERDALE, FL 33316				CR Beds 557    POS Beds 716	
BROWARD				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	71.0%
				Length of Stay	5.4
				Average Wages	27.31
				Medicare Part A	13.9%
				Medicare Part B	2.4%
				Current Ratio	1.4
				Days to Collect	66.6
				Avg Payment Days	65.1
				Depreciation Rate	-0.3%
				Return on Equity	12.8%
Balance Sheet		Income Statement			
Current Assets	116,760,674	Total Charges	1,749,445,257		
Fixed Assets	205,054,689	Contract Allowance	1,369,818,968	78.3%	
Other Assets	341,577,536	Operating Revenue	379,626,289	21.7%	
Total Assets	663,392,899	Operating Expense	414,685,746	109.2%	
Current Liabilities	82,418,960	Operating Margin	-35,059,457	-9.2%	
Long Term Liabilities	180,594,036	Other Income	86,233,642	22.7%	
Total Equity	400,379,903	Other Expense	0	0.0%	
Total Liab. and Equity	663,392,899	Net Profit or Loss	51,174,185	13.5%	
<b>310041 COMMUNITY MEDICAL CENTER</b>				Non Profit - Other	
99 RT 37 WEST		12/31/2009 365 Days Settled		General Short Term	
TOMS RIVER, NJ 08755				CR Beds 473    POS Beds 596	
OCEAN				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	79.9%
				Length of Stay	4.8
				Average Wages	29.13
				Medicare Part A	34.0%
				Medicare Part B	6.8%
				Current Ratio	1.0
				Days to Collect	35.9
				Avg Payment Days	37.3
				Depreciation Rate	-0.6%
				Return on Equity	-2.6%
Balance Sheet		Income Statement			
Current Assets	58,482,433	Total Charges	1,749,015,462		
Fixed Assets	168,832,297	Contract Allowance	1,412,193,470	80.7%	
Other Assets	127,377,221	Operating Revenue	336,821,992	19.3%	
Total Assets	354,691,951	Operating Expense	343,316,269	101.9%	
Current Liabilities	57,721,017	Operating Margin	-6,494,277	-1.9%	
Long Term Liabilities	92,001,273	Other Income	1,248,916	0.4%	
Total Equity	204,969,661	Other Expense	0	0.0%	
Total Liab. and Equity	354,691,951	Net Profit or Loss	(5,245,361)	-1.6%	



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Sample Hospital reports from the Halmanac.com website.

<b>050243 DESERT REGIONAL MEDICAL CENTER</b>				Non Profit - Other	
1150 NORTH INDIAN CANYON DRIVE		5/31/2009 365 Days Audited		General Short Term	
PALM SPRINGS, CA 92262				CR Beds 290    POS Beds 394	
RIVERSIDE				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.7%
				Length of Stay	4.4
				Average Wages	36.30
				82.1% Medicare Part A	14.2%
				17.9% Medicare Part B	4.4%
				90.1% Current Ratio	2.5
				9.9% Days to Collect	88.0
				0.1% Avg Payment Days	22.4
				0.0% Depreciation Rate	6.0%
				10.1% Return on Equity	20.7%
<hr/>					
<b>050485 LONG BEACH MEMORIAL MEDICAL CENTER</b>				Non Profit - Other	
2801 ATLANTIC AVE		6/30/2009 365 Days Amended		General Short Term	
LONG BEACH, CA 90806				CR Beds 378    POS Beds 528	
LOS ANGELES				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	71.5%
				Length of Stay	4.6
				Average Wages	33.62
				74.4% Medicare Part A	21.6%
				25.6% Medicare Part B	3.3%
				105.6% Current Ratio	6.6
				-5.6% Days to Collect	427.6
				17.7% Avg Payment Days	53.4
				0.0% Depreciation Rate	0.5%
				12.0% Return on Equity	10.2%

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<b>310012 VALLEY HOSPITAL</b>				Non Profit - Other	
223 N VAN DIEN AVENUE		12/31/2009 365 Days Settled		General Short Term	
RIDGEWOOD, NJ 07450				CR Beds 423    POS Beds 421	
BERGEN				<b>Key Performance Ind.</b>	
BLUE CROSS (NEW JERSEY)				Occupancy Rate	90.4%
				Length of Stay	4.2
				Average Wages	36.08
				68.0% Medicare Part A	24.3%
				32.0% Medicare Part B	5.1%
				96.8% Current Ratio	1.2
				3.2% Days to Collect	36.5
				2.5% Avg Payment Days	27.3
				0.0% Depreciation Rate	5.0%
				5.7% Return on Equity	6.7%
<hr/>					
<b>440161 CENTENNIAL MEDICAL CENTER</b>				Proprietary - Corporation	
2300 PATTERSON STREET		12/31/2009 365 Days Audited		General Short Term	
NASHVILLE, TN 37203				CR Beds 448    POS Beds 586	
DAVIDSON				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate	74.8%
				Length of Stay	5.6
				Average Wages	28.56
				73.0% Medicare Part A	19.5%
				27.0% Medicare Part B	3.4%
				82.0% Current Ratio	2.6
				18.0% Days to Collect	46.0
				0.7% Avg Payment Days	22.9
				0.0% Depreciation Rate	7.7%
				18.8% Return on Equity	16.8%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>100034 MOUNT SINAI MEDICAL CENTER</b>				Non Profit - Other	
4300 ALTON RD		12/31/2009 365 Days Amended		General Short Term	
MIAMI BEACH, FL 33140				CR Beds 518    POS Beds 955	
				<b>Key Performance Ind.</b>	
BLUE CROSS (FLORIDA)				Occupancy Rate	59.0%
				Length of Stay	6.1
				Average Wages	26.20
				73.9% Medicare Part A	21.9%
				26.1% Medicare Part B	5.3%
				98.4% Current Ratio	2.5
				1.6% Days to Collect	37.2
				12.6% Avg Payment Days	40.6
				11.1% Depreciation Rate	17.9%
				3.0% Return on Equity	28.4%
<hr/>					
<b>050380 GOOD SAMARITAN HOSPITAL</b>				Proprietary - Corporation	
2425 SAMARITAN DRIVE		1/31/2009 366 Days Reopened		General Short Term	
SAN JOSE, CA 95124				CR Beds 299    POS Beds 395	
SANTA CLARA				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	77.3%
				Length of Stay	5.0
				Average Wages	53.37
				76.1% Medicare Part A	14.1%
				23.9% Medicare Part B	3.2%
				93.0% Current Ratio	1.7
				7.0% Days to Collect	(25.4)
				0.4% Avg Payment Days	51.5
				0.1% Depreciation Rate	7.0%
				7.3% Return on Equity	26.2%

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# Hospital Profile Report - 2009

Sample Hospital reports from the Halmanac.com website.

<b>500108 ST JOSEPH MEDICAL CENTER</b>				Non Profit - Church	
1717 SOUTH J STREET		6/30/2009 365 Days Settled		General Short Term	
TACOMA, WA 98405				CR Beds 294	POS Beds 340
PIERCE		<b>Key Performance Ind.</b>			
BLUE CROSS (WASHINGTON & ALASKA)				Occupancy Rate	91.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	3.8
Current Assets	151,715,393	Total Charges	1,729,873,408	Average Wages	30.62
Fixed Assets	153,378,607	Contract Allowance	1,192,754,711	69.0%	Medicare Part A 13.1%
Other Assets	37,383,493	Operating Revenue	537,118,697	31.0%	Medicare Part B 3.2%
Total Assets	<u>342,477,493</u>	Operating Expense	<u>502,479,409</u>	93.6%	Current Ratio 2.1
Current Liabilities	71,269,496	Operating Margin	34,639,288	6.4%	Days to Collect 65.5
Long Term Liabilities	27,095,873	Other Income	25,760,741	4.8%	Avg Payment Days 36.3
Total Equity	<u>244,112,124</u>	Other Expense	8,399,072	1.6%	Depreciation Rate 1.8%
Total Liab. and Equity	<u>342,477,493</u>	Net Profit or Loss	<u>52,000,957</u>	9.7%	Return on Equity 21.3%
<b>470003 FLETCHER ALLEN HOSPITAL OF VERMONT</b>				Non Profit - Other	
111 COLCHESTER AVE		9/30/2009 365 Days Audited		General Short Term	
BURLINGTON, VT 05401				CR Beds 406	POS Beds 615
CHITTENDEN		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.3
Current Assets	195,930,000	Total Charges	1,726,719,000	Average Wages	33.51
Fixed Assets	436,130,000	Contract Allowance	918,279,000	53.2%	Medicare Part A 15.4%
Other Assets	290,625,000	Operating Revenue	808,440,000	46.8%	Medicare Part B 5.5%
Total Assets	<u>922,685,000</u>	Operating Expense	<u>815,859,515</u>	100.9%	Current Ratio 1.5
Current Liabilities	132,787,000	Operating Margin	-7,419,515	-0.9%	Days to Collect 46.9
Long Term Liabilities	448,749,515	Other Income	16,644,000	2.1%	Avg Payment Days 27.4
Total Equity	<u>341,148,485</u>	Other Expense	0	0.0%	Depreciation Rate -1.0%
Total Liab. and Equity	<u>922,685,000</u>	Net Profit or Loss	<u>9,224,485</u>	1.1%	Return on Equity 2.7%

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<b>330160 STATEN ISLAND UNIVERSITY HOSPITAL</b>				Non Profit - Other	
475 SEAVIEW AVENUE		12/31/2009 365 Days Amended		General Short Term	
STATEN ISLAND, NY 10305				CR Beds 541	POS Beds 714
RICHMOND		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	91.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.2
Current Assets	219,521,000	Total Charges	1,726,498,575	Average Wages	36.15
Fixed Assets	226,073,000	Contract Allowance	1,066,355,348	61.8% Medicare Part A	20.8%
Other Assets	48,472,000	Operating Revenue	660,143,227	38.2% Medicare Part B	2.7%
Total Assets	494,066,000	Operating Expense	675,298,979	102.3% Current Ratio	1.7
Current Liabilities	126,473,000	Operating Margin	-15,155,752	-2.3% Days to Collect	49.4
Long Term Liabilities	243,993,000	Other Income	38,655,602	5.9% Avg Payment Days	47.6
Total Equity	123,600,000	Other Expense	3,850	0.0% Depreciation Rate	8.5%
Total Liab. and Equity	494,066,000	Net Profit or Loss	23,496,000	3.6% Return on Equity	19.0%
<b>070025 HARTFORD HOSPITAL</b>				Non Profit - Other	
80 SEYMOUR STREET		9/30/2009 365 Days Settled		General Short Term	
HARTFORD, CT 06102				CR Beds 605	POS Beds 819
HARTFORD		<b>Key Performance Ind.</b>			
NATIONAL GOVT SERVICES (CONNECTICUT)				Occupancy Rate	84.0%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.5
Current Assets	187,661,035	Total Charges	1,724,232,925	Average Wages	32.15
Fixed Assets	0	Contract Allowance	1,011,122,204	58.6% Medicare Part A	25.6%
Other Assets	193,472,639	Operating Revenue	713,110,721	41.4% Medicare Part B	4.0%
Total Assets	381,133,674	Operating Expense	803,999,930	112.7% Current Ratio	1.4
Current Liabilities	131,229,068	Operating Margin	-90,889,209	-12.7% Days to Collect	68.6
Long Term Liabilities	286,234,554	Other Income	85,034,549	11.9% Avg Payment Days	37.4
Total Equity	-36,329,948	Other Expense	0	0.0% Depreciation Rate	0.0%
Total Liab. and Equity	381,133,674	Net Profit or Loss	(5,854,660)	-0.8% Return on Equity	16.1%

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Sample Hospital reports from the Halmanac.com website.

<b>390100 LANCASTER GENERAL HOSPITAL</b>				Non Profit - Other	
555 NORTH DUKE STREET		6/30/2009 365 Days Audited		General Short Term	
LANCASTER, PA 17604				CR Beds 612    POS Beds 463	
LANCASTER				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.8%
				Length of Stay	4.6
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	27.94
Current Assets	324,363,889	Total Charges	1,723,616,796	54.9% Medicare Part A	14.4%
Fixed Assets	464,534,571	Contract Allowance	945,633,540	45.1% Medicare Part B	3.2%
Other Assets	14,497,759	Operating Revenue	777,983,256	94.9% Current Ratio	3.9
Total Assets	803,396,219	Operating Expense	738,683,239	5.1% Days to Collect	64.1
Current Liabilities	82,242,944	Operating Margin	39,300,017	4.7% Avg Payment Days	31.0
Long Term Liabilities	229,430,788	Other Income	36,397,200	0.0% Depreciation Rate	0.0%
Total Equity	491,722,487	Other Expense	0	9.7% Return on Equity	15.4%
Total Liab. and Equity	803,396,219	Net Profit or Loss	75,697,217		
<b>380009 OHSU HOSPITAL AND CLINICS</b>				Government - State	
3181 SW SAM JACKSON PARK ROAD		6/30/2009 365 Days Audited		General Short Term	
PORTLAND, OR 97239				CR Beds 534    POS Beds 560	
MULTNOMAH				<b>Key Performance Ind.</b>	
BLUE CROSS (OREGON)				Occupancy Rate	81.2%
				Length of Stay	5.5
<b>Balance Sheet</b>		<b>Income Statement</b>		Average Wages	30.27
Current Assets	452,088,989	Total Charges	1,716,769,776	47.6% Medicare Part A	12.0%
Fixed Assets	532,575,615	Contract Allowance	817,759,533	52.4% Medicare Part B	2.9%
Other Assets	47,419,035	Operating Revenue	899,010,243	99.9% Current Ratio	5.4
Total Assets	1,032,083,639	Operating Expense	898,290,081	0.1% Days to Collect	65.8
Current Liabilities	84,336,352	Operating Margin	720,162	6.5% Avg Payment Days	29.4
Long Term Liabilities	391,205,447	Other Income	57,991,099	0.0% Depreciation Rate	-0.3%
Total Equity	556,541,840	Other Expense	0	6.5% Return on Equity	10.5%
Total Liab. and Equity	1,032,083,639	Net Profit or Loss	58,711,261		

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Sample Hospital reports from the Halmanac.com website.

<b>240001 NORTH MEMORIAL HEALTH CARE</b>				Non Profit - Other	
3300 OAKDALE NORTH		12/31/2009 365 Days Reopened		General Short Term	
ROBBINSDALE, MN 55422				CR Beds 382	POS Beds 518
HENNEPIN		<b>Key Performance Ind.</b>			
NORIDIAN ADMIN SERVICES				Occupancy Rate	68.1%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	4.1
Current Assets	132,811,733	Total Charges	1,707,087,271	Average Wages	35.20
Fixed Assets	252,088,248	Contract Allowance	1,127,513,692	66.0%	Medicare Part A 12.5%
Other Assets	258,723,425	Operating Revenue	579,573,579	34.0%	Medicare Part B 2.2%
Total Assets	<u>643,623,406</u>	Operating Expense	630,609,683	108.8%	Current Ratio 1.9
Current Liabilities	70,754,305	Operating Margin	-51,036,104	-8.8%	Days to Collect 59.1
Long Term Liabilities	252,353,713	Other Income	94,021,526	16.2%	Avg Payment Days 24.5
Total Equity	<u>320,515,388</u>	Other Expense	0	0.0%	Depreciation Rate 1.4%
Total Liab. and Equity	<u>643,623,406</u>	Net Profit or Loss	<u>42,985,422</u>	7.4%	Return on Equity 13.4%
<b>180067 UNIVERSITY OF KENTUCKY HOSPITAL</b>				Non Profit - Other	
HOSPITAL ADMINISTRATION		6/30/2009 365 Days Audited		General Short Term	
LEXINGTON, KY 40536				CR Beds 605	POS Beds 722
FAYETTE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	77.9%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.7
Current Assets	286,800,000	Total Charges	1,705,688,650	Average Wages	24.72
Fixed Assets	488,596,000	Contract Allowance	1,073,318,222	62.9%	Medicare Part A 21.0%
Other Assets	222,790,000	Operating Revenue	632,370,428	37.1%	Medicare Part B 3.2%
Total Assets	<u>998,186,000</u>	Operating Expense	739,842,151	117.0%	Current Ratio 3.2
Current Liabilities	89,091,000	Operating Margin	-107,471,723	-17.0%	Days to Collect 58.3
Long Term Liabilities	364,709,000	Other Income	84,969,993	13.4%	Avg Payment Days 33.0
Total Equity	<u>544,386,000</u>	Other Expense	0	0.0%	Depreciation Rate 4.0%
Total Liab. and Equity	<u>998,186,000</u>	Net Profit or Loss	<u>(22,501,730)</u>	-3.6%	Return on Equity -4.1%

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<b>340014 FORSYTH MEMORIAL HOSPITAL</b>				Non Profit - Other	
3333 SILAS CREEK PARKWAY		12/31/2009 365 Days Audited		General Short Term	
WINSTON-SALEM, NC 27103				CR Beds 819    POS Beds 795	
FORSYTH				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	75.0%
				Length of Stay	5.3
				Average Wages	28.48
				Medicare Part A	11.3%
				Medicare Part B	3.2%
				Current Ratio	(1.0)
				Days to Collect	37.3
				Avg Payment Days	15.1
				Depreciation Rate	6.5%
				Return on Equity	7.4%
<hr/>					
<b>100243 BRANDON REGIONAL HOSPITAL</b>				Proprietary - Corporation	
119 OAKFIELD DR		12/31/2009 365 Days Reopened		General Short Term	
BRANDON, FL 33511				CR Beds 407    POS Beds 367	
HILLSBOROUGH				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	69.1%
				Length of Stay	3.8
				Average Wages	26.72
				Medicare Part A	17.3%
				Medicare Part B	1.5%
				Current Ratio	0.4
				Days to Collect	(0.3)
				Avg Payment Days	30.6
				Depreciation Rate	5.4%
				Return on Equity	21.6%

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<b>050224 HOAG MEMORIAL HOSPITAL PRESBYTERIAN</b>				Non Profit - Other	
ONE HOAG DRIVE		9/30/2009 365 Days Settled		General Short Term	
NEWPORT BEACH, CA 92663				CR Beds 395    POS Beds 409	
ORANGE		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	92.0%
				Length of Stay	4.5
				Average Wages	35.33
				Medicare Part A	12.7%
				Medicare Part B	4.0%
				Current Ratio	2.4
				Days to Collect	43.9
				Avg Payment Days	49.3
				Depreciation Rate	-1.8%
				Return on Equity	2.2%
<hr/>					
<b>060022 MEMORIAL HOSPITAL CENTRAL</b>				Government - Other	
1400 E BOULDER ST		12/31/2009 365 Days Audited		General Short Term	
COLORADO SPRINGS, CO 80909				CR Beds 484    POS Beds 477	
EL PASO		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	74.8%
				Length of Stay	4.9
				Average Wages	28.61
				Medicare Part A	14.3%
				Medicare Part B	3.6%
				Current Ratio	3.0
				Days to Collect	50.8
				Avg Payment Days	32.4
				Depreciation Rate	0.0%
				Return on Equity	4.0%

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Sample Hospital reports from the Halmanac.com website.

<b>100001 SHANDS JACKSONVILLE</b>				Non Profit - Other	
655 W 8TH ST		6/30/2009 365 Days Amended		General Short Term	
JACKSONVILLE, FL 32209				CR Beds 566	POS Beds 695
DUVAL		<b>Key Performance Ind.</b>			
BLUE CROSS (FLORIDA)				Occupancy Rate	69.2%
				Length of Stay	4.6
				Average Wages	23.98
				76.9%	Medicare Part A 23.6%
				23.1%	Medicare Part B 3.8%
				128.6%	Current Ratio 2.4
				-28.6%	Days to Collect 60.6
				32.2%	Avg Payment Days 50.2
				0.8%	Depreciation Rate 0.1%
				2.7%	Return on Equity 5.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	195,689,000	Total Charges	1,687,630,139		
Fixed Assets	192,330,000	Contract Allowance	1,298,231,156		
Other Assets	8,279,000	Operating Revenue	389,398,983		
Total Assets	396,298,000	Operating Expense	500,915,973		
Current Liabilities	80,188,000	Operating Margin	-111,516,990		
Long Term Liabilities	131,137,000	Other Income	125,391,774		
Total Equity	184,973,000	Other Expense	3,201,784		
Total Liab. and Equity	396,298,000	Net Profit or Loss	10,673,000		
<b>050125 REGIONAL MEDICAL CENTER OF SAN JOSE</b>				Proprietary - Corporation	
225 N JACKSON AVENUE		12/31/2009 365 Days Settled		General Short Term	
SAN JOSE, CA 95116				CR Beds 214	POS Beds 204
SANTA CLARA		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	74.8%
				Length of Stay	5.6
				Average Wages	54.76
				83.2%	Medicare Part A 25.7%
				16.8%	Medicare Part B 4.3%
				102.0%	Current Ratio 1.7
				-2.0%	Days to Collect 70.9
				0.3%	Avg Payment Days 47.0
				0.0%	Depreciation Rate 7.5%
				-1.7%	Return on Equity 9.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	61,420,633	Total Charges	1,683,369,127		
Fixed Assets	138,571,732	Contract Allowance	1,401,235,122		
Other Assets	20,626,514	Operating Revenue	282,134,005		
Total Assets	220,618,879	Operating Expense	287,819,309		
Current Liabilities	37,032,538	Operating Margin	-5,685,304		
Long Term Liabilities	236,574,717	Other Income	787,224		
Total Equity	-52,988,376	Other Expense	0		
Total Liab. and Equity	220,618,879	Net Profit or Loss	(4,898,080)		

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<b>100073 HOLY CROSS HOSPITAL</b>				Non Profit - Church	
4725 N FEDERAL HWY		12/31/2009 365 Days Settled		General Short Term	
FORT LAUDERDALE, FL 33308				CR Beds 523    POS Beds 571	
BROWARD		<b>Key Performance Ind.</b>			
BLUE CROSS (FLORIDA)				Occupancy Rate	44.7%
				Length of Stay	4.6
				Average Wages	31.43
				76.0% Medicare Part A	17.4%
				24.0% Medicare Part B	6.6%
				102.2% Current Ratio	1.3
				-2.2% Days to Collect	42.6
				7.5% Avg Payment Days	38.4
				1.3% Depreciation Rate	3.9%
				4.0% Return on Equity	12.4%
<hr/>					
<b>050278 PROVIDENCE HOLY CROSS MEDICAL CENTER</b>				Non Profit - Church	
15031 RINALDI ST		12/31/2009 365 Days Settled		General Short Term	
MISSION HILLS, CA 91345				CR Beds 193    POS Beds 257	
LOS ANGELES		<b>Key Performance Ind.</b>			
BLUE CROSS (CALIFORNIA)				Occupancy Rate	99.6%
				Length of Stay	4.1
				Average Wages	36.54
				83.6% Medicare Part A	18.5%
				16.4% Medicare Part B	2.0%
				89.5% Current Ratio	1.2
				10.5% Days to Collect	63.0
				-0.4% Avg Payment Days	51.7
				0.0% Depreciation Rate	2.8%
				10.1% Return on Equity	22.2%

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Sample Hospital reports from the Halmanac.com website.

<b>450039 JPS HEALTH NETWORK</b>				Government - District	
1500 S MAIN ST		9/30/2009 365 Days Audited		General Short Term	
FORT WORTH, TX 76104				CR Beds 443    POS Beds 429	
TARRANT				<b>Key Performance Ind.</b>	
BLUE CROSS (TEXAS)				Occupancy Rate	72.7%
				Length of Stay	3.7
				Average Wages	25.09
				Medicare Part A	15.4%
				Medicare Part B	6.5%
				Current Ratio	2.3
				Days to Collect	139.4
				Avg Payment Days	20.1
				Depreciation Rate	5.6%
				Return on Equity	-0.4%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	384,134,671	Total Charges	1,669,449,651		
Fixed Assets	293,065,312	Contract Allowance	1,455,626,493	87.2%	
Other Assets	180,137,116	Operating Revenue	213,823,158	12.8%	
Total Assets	<u>857,337,099</u>	Operating Expense	651,094,928	304.5%	
Current Liabilities	166,431,919	Operating Margin	-437,271,770	-204.5%	
Long Term Liabilities	65,693,680	Other Income	434,531,563	203.2%	
Total Equity	<u>625,211,500</u>	Other Expense	52	0.0%	
Total Liab. and Equity	<u>857,337,099</u>	Net Profit or Loss	<u>(2,740,259)</u>	-1.3%	
<b>110079 GRADY MEMORIAL HOSPITAL</b>					
80 JESSE HILL, JR DRIVE SE		12/31/2009 365 Days Audited		Government - County	
ATLANTA, GA 30303				General Short Term	
FULTON				CR Beds 624    POS Beds 953	
				<b>Key Performance Ind.</b>	
				Occupancy Rate	68.3%
				Length of Stay	5.3
				Average Wages	24.71
				Medicare Part A	17.8%
				Medicare Part B	4.8%
				Current Ratio	0.8
				Days to Collect	87.4
				Avg Payment Days	52.4
				Depreciation Rate	0.0%
				Return on Equity	8.0%
<b>Balance Sheet</b>					
		<b>Income Statement</b>			
Current Assets	182,554,287	Total Charges	1,666,573,944		
Fixed Assets	274,835,598	Contract Allowance	1,265,799,468	76.0%	
Other Assets	163,021,403	Operating Revenue	400,774,476	24.0%	
Total Assets	<u>620,411,288</u>	Operating Expense	656,515,417	163.8%	
Current Liabilities	216,530,610	Operating Margin	-255,740,941	-63.8%	
Long Term Liabilities	72,670,337	Other Income	282,403,137	70.5%	
Total Equity	<u>331,210,341</u>	Other Expense	-2	0.0%	
Total Liab. and Equity	<u>620,411,288</u>	Net Profit or Loss	<u>26,662,198</u>	6.7%	

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Sample Hospital reports from the Halmanac.com website.

<b>510022 CHARLESTON AREA MEDICAL CENTER</b>				Non Profit - Other	
501 MORRIS STREET		12/31/2009 365 Days Audited		General Short Term	
CHARLESTON, WV 25301				CR Beds 776	POS Beds 893
KANAWHA		<b>Key Performance Ind.</b>			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	69.6%
				Length of Stay	5.4
				Average Wages	24.12
				13.1% Medicare Part A	10.9%
				86.9% Medicare Part B	2.0%
				51.7% Current Ratio	1.9
				48.3% Days to Collect	30.1
				3.3% Avg Payment Days	48.6
				0.0% Depreciation Rate	0.1%
				51.7% Return on Equity	481.1%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	230,343,000	Total Charges	1,666,023,197		
Fixed Assets	252,869,000	Contract Allowance	217,882,197		
Other Assets	155,343,000	Operating Revenue	1,448,141,000		
Total Assets	638,555,000	Operating Expense	748,205,000		
Current Liabilities	123,139,000	Operating Margin	699,936,000		
Long Term Liabilities	359,908,000	Other Income	48,269,000		
Total Equity	155,508,000	Other Expense	0		
Total Liab. and Equity	638,555,000	Net Profit or Loss	748,205,000		
<b>230165 ST JOHN HOSPITAL AND MEDICAL CENTER</b>				Non Profit - Church	
22101 MOROSS RD		6/30/2009 365 Days Reopened		General Short Term	
DETROIT, MI 48236				CR Beds 712	POS Beds 572
WAYNE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	63.6%
				Length of Stay	5.2
				Average Wages	25.96
				61.4% Medicare Part A	24.1%
				38.6% Medicare Part B	4.1%
				100.3% Current Ratio	2.4
				-0.3% Days to Collect	47.3
				0.6% Avg Payment Days	24.1
				0.0% Depreciation Rate	-0.7%
				0.3% Return on Equity	0.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	141,143,336	Total Charges	1,654,575,945		
Fixed Assets	370,087,820	Contract Allowance	1,016,268,925		
Other Assets	174,454,411	Operating Revenue	638,307,020		
Total Assets	685,685,567	Operating Expense	639,980,961		
Current Liabilities	59,623,629	Operating Margin	-1,673,941		
Long Term Liabilities	209,449,066	Other Income	3,657,179		
Total Equity	416,612,872	Other Expense	0		
Total Liab. and Equity	685,685,567	Net Profit or Loss	1,983,238		

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Sample Hospital reports from the Halmanac.com website.

<b>490024 CARILION MEDICAL CENTER</b>				Non Profit - Other	
1906 BELLEVIEW AVENUE		9/30/2009 365 Days Amended		General Short Term	
ROANOKE, VA 24033				CR Beds 690	POS Beds 920
ROANOKE CITY		<b>Key Performance Ind.</b>			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	69.4%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.0
Current Assets	107,423,349	Total Charges	1,650,285,800	Average Wages	30.04
Fixed Assets	276,166,652	Contract Allowance	918,999,937	55.7%	Medicare Part A 18.5%
Other Assets	463,174,531	Operating Revenue	731,285,863	44.3%	Medicare Part B 3.7%
Total Assets	846,764,532	Operating Expense	786,700,668	107.6%	Current Ratio 1.0
Current Liabilities	102,744,737	Operating Margin	-55,414,805	-7.6%	Days to Collect 49.5
Long Term Liabilities	473,958,100	Other Income	-358,252	0.0%	Avg Payment Days 39.0
Total Equity	270,061,695	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	846,764,532	Net Profit or Loss	(55,773,057)	-7.6%	Return on Equity -20.7%
<b>450135 TEXAS HEALTH HARRIS METHODIST FORT WORTH</b>				Non Profit - Church	
1301 PENNSYLVANIA AVENUE		9/30/2009 365 Days Audited		General Short Term	
FORT WORTH, TX 76104				CR Beds 648	POS Beds 610
TARRANT		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	78.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.6
Current Assets	73,839,393	Total Charges	1,649,930,710	Average Wages	27.48
Fixed Assets	235,004,678	Contract Allowance	1,079,219,156	65.4%	Medicare Part A 19.0%
Other Assets	2,365,761	Operating Revenue	570,711,554	34.6%	Medicare Part B 2.5%
Total Assets	311,209,832	Operating Expense	610,505,159	107.0%	Current Ratio (0.2)
Current Liabilities	-308,945,371	Operating Margin	-39,793,605	-7.0%	Days to Collect 40.2
Long Term Liabilities	655,302	Other Income	12,522,605	2.2%	Avg Payment Days 23.6
Total Equity	619,499,901	Other Expense	2,110	0.0%	Depreciation Rate 2.9%
Total Liab. and Equity	311,209,832	Net Profit or Loss	(27,273,110)	-4.8%	Return on Equity -4.4%

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<b>210009 THE JOHNS HOPKINS HOSPITAL</b>				Non Profit - Other	
600 NORTH WOLFE STREET		6/30/2009 365 Days Settled		General Short Term	
BALTIMORE, MD 21287				CR Beds 924	POS Beds 1,025
BALTIMORE CITY		<b>Key Performance Ind.</b>			
BLUE CROSS (MARYLAND)				Occupancy Rate	84.1%
				Length of Stay	5.8
				Average Wages	27.96
				8.3% Medicare Part A	12.0%
				91.7% Medicare Part B	5.2%
				97.5% Current Ratio	1.4
				2.5% Days to Collect	40.0
				-1.7% Avg Payment Days	49.9
				-4.7% Depreciation Rate	3.5%
				5.5% Return on Equity	10.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	471,066,000	Total Charges	1,638,320,994		
Fixed Assets	1,011,363,000	Contract Allowance	136,339,505		
Other Assets	545,454,000	Operating Revenue	1,501,981,489		
Total Assets	2,027,883,000	Operating Expense	1,463,735,320		
Current Liabilities	343,626,000	Operating Margin	38,246,169		
Long Term Liabilities	847,674,000	Other Income	-25,068,284		
Total Equity	836,583,000	Other Expense	-70,114,115		
Total Liab. and Equity	2,027,883,000	Net Profit or Loss	83,292,000		
<b>330013 ALBANY MEDICAL CENTER HOSPITAL</b>				Non Profit - Other	
43 NEW SCOTLAND AVENUE		12/31/2009 365 Days Audited		General Short Term	
ALBANY, NY 12208				CR Beds 562	POS Beds 619
ALBANY		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.8%
				Length of Stay	6.4
				Average Wages	25.13
				65.6% Medicare Part A	21.1%
				34.4% Medicare Part B	2.0%
				102.2% Current Ratio	1.9
				-2.2% Days to Collect	82.9
				4.9% Avg Payment Days	39.9
				0.2% Depreciation Rate	-0.3%
				2.6% Return on Equity	13.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	175,647,900	Total Charges	1,637,092,664		
Fixed Assets	169,355,134	Contract Allowance	1,074,498,985		
Other Assets	117,033,568	Operating Revenue	562,593,679		
Total Assets	462,036,602	Operating Expense	574,692,122		
Current Liabilities	92,771,650	Operating Margin	-12,098,443		
Long Term Liabilities	262,142,055	Other Income	27,703,481		
Total Equity	107,122,897	Other Expense	876,142		
Total Liab. and Equity	462,036,602	Net Profit or Loss	14,728,896		

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<b>170123 WESLEY MEDICAL CENTER</b>				Proprietary - Corporation	
550 N HILLSIDE ST		12/31/2009 365 Days Reopened		General Short Term	
WICHITA, KS 67214				CR Beds 511    POS Beds 520	
SEDGWICK				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	66.4%
				Length of Stay	4.1
				Average Wages	28.58
				73.1% Medicare Part A	15.7%
				26.9% Medicare Part B	3.8%
				78.0% Current Ratio	2.6
				22.0% Days to Collect	52.8
				1.9% Avg Payment Days	30.9
				8.5% Depreciation Rate	2.7%
				15.4% Return on Equity	12.4%
<hr/>					
<b>363300 CHILDREN'S HOSPITAL MEDICAL CENTER</b>				Non Profit - Other	
3333 BURNET AVENUE		6/30/2009 365 Days Reopened		Children	
CINCINNATI, OH 45229				CR Beds 428    POS Beds 339	
HAMILTON				<b>Key Performance Ind.</b>	
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	73.4%
				Length of Stay	6.2
				Average Wages	
				35.9% Medicare Part A	0.0%
				64.1% Medicare Part B	0.1%
				136.8% Current Ratio	2.6
				-36.8% Days to Collect	111.2
				42.5% Avg Payment Days	48.0
				0.0% Depreciation Rate	10.9%
				5.7% Return on Equity	14.9%

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Sample Hospital reports from the Halmanac.com website.

<b>440048 BAPTIST MEMORIAL HOSPITAL</b>				Non Profit - Church	
6019 WALNUT GROVE ROAD		9/30/2009 365 Days Audited		General Short Term	
MEMPHIS, TN 38120				CR Beds 840	POS Beds 927
SHELBY		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	71.7%
				Length of Stay	6.3
				Average Wages	20.83
				61.5%	Medicare Part A 26.1%
				38.5%	Medicare Part B 4.6%
				89.0%	Current Ratio 2.0
				11.0%	Days to Collect 49.7
				8.0%	Avg Payment Days 16.3
				11.2%	Depreciation Rate -0.2%
				7.8%	Return on Equity 11.2%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	306,781,046	Total Charges	1,628,072,520		
Fixed Assets	336,422,071	Contract Allowance	1,000,722,054		
Other Assets	141,762,155	Operating Revenue	627,350,466		
Total Assets	784,965,272	Operating Expense	558,599,294		
Current Liabilities	155,703,467	Operating Margin	68,751,172		
Long Term Liabilities	193,943,272	Other Income	50,290,100		
Total Equity	435,318,533	Other Expense	70,143,014		
Total Liab. and Equity	784,965,272	Net Profit or Loss	48,898,258		
<b>050007 PENINSULA MEDICAL CENTER</b>				Non Profit - Other	
1501 TROUSDALE DRIVE		12/31/2009 365 Days Audited		General Short Term	
BURLINGAME, CA 94010				CR Beds 219	POS Beds 403
SAN MATEO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	68.9%
				Length of Stay	4.5
				Average Wages	46.05
				74.5%	Medicare Part A 10.3%
				25.5%	Medicare Part B 3.1%
				91.9%	Current Ratio 1.6
				8.1%	Days to Collect 41.3
				1.4%	Avg Payment Days 31.0
				0.0%	Depreciation Rate 0.0%
				9.5%	Return on Equity 16.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	68,582,944	Total Charges	1,626,737,874		
Fixed Assets	122,667,129	Contract Allowance	1,212,482,747		
Other Assets	593,656,688	Operating Revenue	414,255,127		
Total Assets	784,906,761	Operating Expense	380,603,758		
Current Liabilities	44,175,724	Operating Margin	33,651,369		
Long Term Liabilities	499,845,123	Other Income	5,842,192		
Total Equity	240,885,914	Other Expense	0		
Total Liab. and Equity	784,906,761	Net Profit or Loss	39,493,561		

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<b>050239 GLENDALE ADVENTIST MEDICAL CENTER</b>				Non Profit - Church	
1509 E WILSON TERRACE		12/31/2009 365 Days Audited		General Short Term	
GLENDALE, CA 91206				CR Beds 324    POS Beds 420	
LOS ANGELES				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate            68.3%	
				Length of Stay                5.0	
				Average Wages               33.22	
				81.1% Medicare Part A       29.6%	
				18.9% Medicare Part B       4.1%	
				100.7% Current Ratio        4.3	
				-0.7% Days to Collect        64.3	
				4.8% Avg Payment Days      28.2	
				0.0% Depreciation Rate      0.7%	
				4.1% Return on Equity        10.8%	
<hr/>					
<b>110107 MEDICAL CENTER OF CENTRAL GEORGIA</b>				Government - Other	
777 HEMLOCK STREET		9/30/2009 365 Days Settled		General Short Term	
MACON, GA 31201				CR Beds 601    POS Beds 637	
BIBB				<b>Key Performance Ind.</b>	
BLUE CROSS (GEORGIA)				Occupancy Rate            78.6%	
				Length of Stay                5.6	
				Average Wages               25.49	
				61.1% Medicare Part A       22.2%	
				38.9% Medicare Part B       5.2%	
				98.4% Current Ratio        12.6	
				1.6% Days to Collect        73.5	
				6.7% Avg Payment Days      28.5	
				0.0% Depreciation Rate      3.6%	
				8.3% Return on Equity        7.3%	

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Sample Hospital reports from the Halmanac.com website.

<b>030064 UNIVERSITY MEDICAL CENTER</b>				Non Profit - Other	
1501 NORTH CAMPBELL AVENUE		6/30/2009 365 Days Audited		General Short Term	
TUCSON, AZ 85724				CR Beds 347    POS Beds 355	
PIMA				<b>Key Performance Ind.</b>	
NORIDIAN ADMIN SERVICES				Occupancy Rate            91.9%	
				Length of Stay              5.4	
				Average Wages              28.56	
				67.8% Medicare Part A      16.1%	
				32.2% Medicare Part B      4.4%	
				101.5% Current Ratio        2.6	
				-1.5% Days to Collect        82.2	
				4.6% Avg Payment Days      52.8	
				2.8% Depreciation Rate      2.9%	
				0.3% Return on Equity        0.8%	
<hr/>					
<b>310108 JFK MEDICAL CENTER</b>				Non Profit - Other	
65 JAMES STREET		12/31/2009 365 Days Settled		General Short Term	
EDISON, NJ 08818				CR Beds 351    POS Beds 551	
MIDDLESEX				<b>Key Performance Ind.</b>	
BLUE CROSS (TENNESSEE)				Occupancy Rate            89.4%	
				Length of Stay              4.9	
				Average Wages              31.86	
				74.8% Medicare Part A      20.3%	
				25.2% Medicare Part B      4.2%	
				103.1% Current Ratio        1.8	
				-3.1% Days to Collect        45.2	
				3.6% Avg Payment Days      26.1	
				0.0% Depreciation Rate      3.7%	
				0.5% Return on Equity        -9.4%	

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<b>230156 ST JOSEPH MERCY HOSPITAL</b>				Non Profit - Church	
5301 E HURON RIVER DR		6/30/2009 365 Days Settled		General Short Term	
ANN ARBOR, MI 48106				CR Beds 455	POS Beds 505
WASHTENAW		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	78.6%
				Length of Stay	4.4
				Average Wages	28.58
				62.9%	Medicare Part A 19.9%
				37.1%	Medicare Part B 4.2%
				104.2%	Current Ratio 2.2
				-4.2%	Days to Collect 272.9
				-2.6%	Avg Payment Days 33.0
				0.0%	Depreciation Rate 1.7%
				-6.8%	Return on Equity -6.8%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	614,491,834	Total Charges	1,616,529,085		
Fixed Assets	393,525,741	Contract Allowance	1,016,653,532		
Other Assets	152,788,795	Operating Revenue	599,875,553		
Total Assets	1,160,806,370	Operating Expense	624,959,137		
Current Liabilities	279,988,123	Operating Margin	-25,083,584		
Long Term Liabilities	283,641,597	Other Income	-15,561,540		
Total Equity	597,176,650	Other Expense	0		
Total Liab. and Equity	1,160,806,370	Net Profit or Loss	(40,645,124)		
<b>030065 BANNER DESERT MEDICAL CENTER</b>				Non Profit - Other	
1400 SOUTH DOBSON ROAD		12/31/2009 365 Days Audited		General Short Term	
MESA, AZ 85202				CR Beds 549	POS Beds 700
MARICOPA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	78.6%
				Length of Stay	4.0
				Average Wages	29.02
				68.1%	Medicare Part A 10.8%
				31.9%	Medicare Part B 2.4%
				94.5%	Current Ratio 7.0
				5.5%	Days to Collect 41.3
				1.1%	Avg Payment Days 14.8
				0.0%	Depreciation Rate -0.4%
				6.6%	Return on Equity 15.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	207,555,259	Total Charges	1,613,632,727		
Fixed Assets	397,302,496	Contract Allowance	1,099,688,706		
Other Assets	87,754,125	Operating Revenue	513,944,021		
Total Assets	692,611,880	Operating Expense	485,751,401		
Current Liabilities	29,667,283	Operating Margin	28,192,620		
Long Term Liabilities	444,952,800	Other Income	5,552,525		
Total Equity	217,991,797	Other Expense	0		
Total Liab. and Equity	692,611,880	Net Profit or Loss	33,745,145		

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Sample Hospital reports from the Halmanac.com website.

<b>100204 NORTH FLORIDA REGIONAL MEDICAL CENTER</b>				Proprietary - Corporation	
6500 NEWBERRY ROAD		2/28/2009 365 Days Audited		General Short Term	
GAINESVILLE, FL 32605				CR Beds 325	POS Beds 325
ALACHUA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	82.0%
				Length of Stay	4.1
				Average Wages	25.27
				79.5% Medicare Part A	25.6%
				20.5% Medicare Part B	3.8%
				82.0% Current Ratio	2.7
				18.0% Days to Collect	46.2
				0.7% Avg Payment Days	27.1
				0.0% Depreciation Rate	4.4%
				18.7% Return on Equity	16.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	53,971,975	Total Charges	1,613,429,166		
Fixed Assets	100,471,481	Contract Allowance	1,282,239,242		
Other Assets	-31,117,993	Operating Revenue	331,189,924		
Total Assets	123,325,463	Operating Expense	271,632,293		
Current Liabilities	20,173,594	Operating Margin	59,557,631		
Long Term Liabilities	-271,958,785	Other Income	2,240,030		
Total Equity	375,110,654	Other Expense	0		
Total Liab. and Equity	123,325,463	Net Profit or Loss	61,797,661		
<b>140242 CENTRAL DUPAGE HOSPITAL</b>				Non Profit - Other	
25 NORTH WINFIELD ROAD		6/30/2009 365 Days Settled		General Short Term	
WINFIELD, IL 60190				CR Beds 298	POS Beds 361
DUPAGE		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	83.0%
				Length of Stay	4.3
				Average Wages	32.99
				63.8% Medicare Part A	10.9%
				36.2% Medicare Part B	2.8%
				86.1% Current Ratio	0.9
				13.9% Days to Collect	65.7
				2.1% Avg Payment Days	51.5
				2.5% Depreciation Rate	0.3%
				13.6% Return on Equity	11.5%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	130,996,701	Total Charges	1,610,481,242		
Fixed Assets	352,874,165	Contract Allowance	1,026,706,847		
Other Assets	350,107,531	Operating Revenue	583,774,395		
Total Assets	833,978,397	Operating Expense	502,535,420		
Current Liabilities	143,992,000	Operating Margin	81,238,975		
Long Term Liabilities	0	Other Income	12,537,934		
Total Equity	689,986,397	Other Expense	14,579,992		
Total Liab. and Equity	833,978,397	Net Profit or Loss	79,196,917		

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Sample Hospital reports from the Halmanac.com website.

<b>223302 CHILDREN'S HOSPITAL BOSTON</b>				Non Profit - Other	
300 LONGWOOD AVENUE		9/30/2009 365 Days Settled		Children	
BOSTON, MA 02115				CR Beds 396	POS Beds 321
SUFFOLK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	72.4%
				Length of Stay	5.7
				Average Wages	
				35.3% Medicare Part A	0.0%
				64.7% Medicare Part B	0.3%
				104.9% Current Ratio	5.3
				-4.9% Days to Collect	60.8
				13.4% Avg Payment Days	70.0
				0.0% Depreciation Rate	3.5%
				8.5% Return on Equity	5.4%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	1,307,892,000	Total Charges	1,605,619,693		
Fixed Assets	719,404,000	Contract Allowance	567,108,000		
Other Assets	638,191,000	Operating Revenue	1,038,511,693		
Total Assets	2,665,487,000	Operating Expense	1,089,694,693		
Current Liabilities	247,105,000	Operating Margin	-51,183,000		
Long Term Liabilities	780,043,000	Other Income	139,571,000		
Total Equity	1,638,339,000	Other Expense	0		
Total Liab. and Equity	2,665,487,000	Net Profit or Loss	88,388,000		
<b>450102 MOTHER FRANCES HOSPITAL</b>				Non Profit - Other	
800 EAST DAWSON		6/30/2009 365 Days Audited		General Short Term	
TYLER, TX 75701				CR Beds 357	POS Beds 292
SMITH		<b>Key Performance Ind.</b>			
BLUE CROSS (TEXAS)				Occupancy Rate	80.2%
				Length of Stay	4.6
				Average Wages	22.57
				78.3% Medicare Part A	26.1%
				21.7% Medicare Part B	7.2%
				101.6% Current Ratio	1.4
				-1.6% Days to Collect	48.3
				6.4% Avg Payment Days	23.4
				2.7% Depreciation Rate	3.8%
				2.2% Return on Equity	2.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	107,885,109	Total Charges	1,602,226,947		
Fixed Assets	249,668,431	Contract Allowance	1,254,683,454		
Other Assets	228,606,239	Operating Revenue	347,543,493		
Total Assets	586,159,779	Operating Expense	352,999,124		
Current Liabilities	76,347,633	Operating Margin	-5,455,631		
Long Term Liabilities	221,092,077	Other Income	22,346,896		
Total Equity	288,720,069	Other Expense	9,310,657		
Total Liab. and Equity	586,159,779	Net Profit or Loss	7,580,608		

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Sample Hospital reports from the Halmanac.com website.

<b>050516 MERCY SAN JUAN MEDICAL CENTER</b>				Non Profit - Church	
6501 COYLE AVE		6/30/2009 365 Days Settled		General Short Term	
CARMICHAEL, CA 95608				CR Beds 260	POS Beds 254
SACRAMENTO		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	87.2%
				Length of Stay	4.7
				Average Wages	42.25
				79.8%	Medicare Part A 19.5%
				20.2%	Medicare Part B 3.3%
				110.2%	Current Ratio (1.1)
				-10.2%	Days to Collect 66.6
				14.6%	Avg Payment Days 39.8
				3.4%	Depreciation Rate 8.6%
				1.1%	Return on Equity 1.7%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	63,897,897	Total Charges	1,601,228,477		
Fixed Assets	65,767,898	Contract Allowance	1,277,044,452		
Other Assets	149,159,264	Operating Revenue	324,184,025		
Total Assets	278,825,059	Operating Expense	357,126,759		
Current Liabilities	-60,246,458	Operating Margin	-32,942,734		
Long Term Liabilities	130,385,355	Other Income	47,420,952		
Total Equity	208,686,162	Other Expense	10,956,030		
Total Liab. and Equity	278,825,059	Net Profit or Loss	3,522,188		
<b>490007 SENTARA NORFOLK GENL HOSP</b>				Non Profit - Other	
600 GRESHAM DR		12/31/2009 365 Days Audited		General Short Term	
NORFOLK, VA 23507				CR Beds 490	POS Beds 569
NORFOLK CITY		<b>Key Performance Ind.</b>			
BLUE CROSS (VIRGINIA/WEST VA)				Occupancy Rate	83.6%
				Length of Stay	6.7
				Average Wages	26.99
				63.3%	Medicare Part A 20.7%
				36.7%	Medicare Part B 4.7%
				93.4%	Current Ratio 7.6
				6.6%	Days to Collect 44.8
				2.0%	Avg Payment Days 7.9
				0.0%	Depreciation Rate 1.0%
				8.6%	Return on Equity 12.6%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	154,686,728	Total Charges	1,598,621,720		
Fixed Assets	208,632,030	Contract Allowance	1,011,221,562		
Other Assets	5,979,217	Operating Revenue	587,400,158		
Total Assets	369,297,975	Operating Expense	548,652,677		
Current Liabilities	20,312,291	Operating Margin	38,747,481		
Long Term Liabilities	-51,023,619	Other Income	11,727,516		
Total Equity	400,009,303	Other Expense	0		
Total Liab. and Equity	369,297,975	Net Profit or Loss	50,474,997		

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Sample Hospital reports from the Halmanac.com website.

<b>290001 RENOWN REGIONAL MEDICAL CENTER</b>				Non Profit - Other	
1155 MILL STREET		6/30/2009 365 Days Settled		General Short Term	
RENO, NV 89502				CR Beds 566	POS Beds 529
WASHOE		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	72.8%
				Length of Stay	5.6
				Average Wages	27.41
				67.1% Medicare Part A	14.9%
				32.9% Medicare Part B	2.8%
				101.8% Current Ratio	4.1
				-1.8% Days to Collect	64.9
				2.0% Avg Payment Days	23.6
				0.2% Depreciation Rate	0.5%
				0.0% Return on Equity	0.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	179,259,000	Total Charges	1,594,366,427		
Fixed Assets	441,183,000	Contract Allowance	1,070,374,938		
Other Assets	81,848,000	Operating Revenue	523,991,489		
Total Assets	702,290,000	Operating Expense	533,358,602		
Current Liabilities	43,813,000	Operating Margin	-9,367,113		
Long Term Liabilities	517,869,000	Other Income	10,481,000		
Total Equity	140,608,000	Other Expense	1,147,000		
Total Liab. and Equity	702,290,000	Net Profit or Loss	(33,113)		
<b>390226 PENNSYLVANIA HOSP OF THE UNIV OF PA HEALTH SYS</b>				Non Profit - Other	
800 SPRUCE STREET		6/30/2009 365 Days Settled		General Short Term	
PHILADELPHIA, PA 19107				CR Beds 384	POS Beds 349
PHILADELPHIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	81.2%
				Length of Stay	5.3
				Average Wages	31.48
				73.9% Medicare Part A	15.5%
				26.1% Medicare Part B	2.0%
				106.1% Current Ratio	3.9
				-6.1% Days to Collect	43.8
				8.9% Avg Payment Days	18.4
				0.0% Depreciation Rate	0.2%
				2.8% Return on Equity	4.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	100,007,000	Total Charges	1,592,905,624		
Fixed Assets	141,112,000	Contract Allowance	1,177,689,624		
Other Assets	206,126,000	Operating Revenue	415,216,000		
Total Assets	447,245,000	Operating Expense	440,659,000		
Current Liabilities	25,777,000	Operating Margin	-25,443,000		
Long Term Liabilities	135,811,000	Other Income	36,962,000		
Total Equity	285,657,000	Other Expense	0		
Total Liab. and Equity	447,245,000	Net Profit or Loss	11,519,000		

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Sample Hospital reports from the Halmanac.com website.

<b>220077 BAYSTATE MEDICAL CENTER</b>				Non Profit - Other	
759 CHESTNUT STREET		9/30/2009 365 Days Audited		General Short Term	
SPRINGFIELD, MA 01199				CR Beds 631    POS Beds 684	
HAMPDEN				<b>Key Performance Ind.</b>	
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	77.4%
				Length of Stay	5.2
				Average Wages	28.30
				Medicare Part A	20.6%
				Medicare Part B	4.7%
				Current Ratio	2.9
				Days to Collect	44.8
				Avg Payment Days	33.2
				Depreciation Rate	-0.6%
				Return on Equity	17.2%
<hr/>					
<b>050195 WASHINGTON HOSPITAL</b>				Government - City	
2000 MOWRY AVE		6/30/2009 365 Days Settled		General Short Term	
FREMONT, CA 94538				CR Beds 337    POS Beds 265	
ALAMEDA				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	52.9%
				Length of Stay	4.9
				Average Wages	51.05
				Medicare Part A	22.0%
				Medicare Part B	3.2%
				Current Ratio	0.8
				Days to Collect	43.5
				Avg Payment Days	43.2
				Depreciation Rate	5.3%
				Return on Equity	15.1%

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Sample Hospital reports from the Halmanac.com website.

<b>340028 CAPE FEAR VALLEY MEDICAL CENTER</b>				Government - County	
1638 OWEN DRIVE P O BOX 2000		9/30/2009 365 Days Audited		General Short Term	
FAYETTEVILLE, NC 28302				CR Beds 471    POS Beds 507	
CUMBERLAND				<b>Key Performance Ind.</b>	
BLUE CROSS (NORTH CAROLINA)				Occupancy Rate	95.7%
				Length of Stay	4.7
				Average Wages	27.77
				69.1% Medicare Part A	21.6%
				30.9% Medicare Part B	4.5%
				103.8% Current Ratio	1.7
				-3.8% Days to Collect	80.4
				7.2% Avg Payment Days	43.1
				0.0% Depreciation Rate	5.2%
				3.4% Return on Equity	5.3%
Balance Sheet		Income Statement			
Current Assets	213,335,000	Total Charges	1,585,755,963		
Fixed Assets	316,222,000	Contract Allowance	1,096,320,672		
Other Assets	234,378,000	Operating Revenue	489,435,291		
Total Assets	763,935,000	Operating Expense	508,269,094		
Current Liabilities	122,060,000	Operating Margin	-18,833,803		
Long Term Liabilities	326,820,000	Other Income	35,427,544		
Total Equity	315,055,000	Other Expense	0		
Total Liab. and Equity	763,935,000	Net Profit or Loss	16,593,741		
<b>050084 ST JOSEPHS MED CENTER OF STOCKTON</b>				Non Profit - Church	
1800 N CALIFORNIA ST		6/30/2009 365 Days Settled		General Short Term	
STOCKTON, CA 95204				CR Beds 273    POS Beds 294	
SAN JOAQUIN				<b>Key Performance Ind.</b>	
BLUE CROSS (CALIFORNIA)				Occupancy Rate	82.8%
				Length of Stay	5.0
				Average Wages	36.61
				79.6% Medicare Part A	22.5%
				20.4% Medicare Part B	3.5%
				97.7% Current Ratio	2.1
				2.3% Days to Collect	53.7
				3.0% Avg Payment Days	35.6
				3.2% Depreciation Rate	4.2%
				2.0% Return on Equity	4.1%
Balance Sheet		Income Statement			
Current Assets	110,431,177	Total Charges	1,579,058,210		
Fixed Assets	70,394,326	Contract Allowance	1,256,298,743		
Other Assets	163,274,002	Operating Revenue	322,759,467		
Total Assets	344,099,505	Operating Expense	315,490,834		
Current Liabilities	51,389,385	Operating Margin	7,268,633		
Long Term Liabilities	131,243,339	Other Income	9,735,158		
Total Equity	161,466,781	Other Expense	10,420,614		
Total Liab. and Equity	344,099,505	Net Profit or Loss	6,583,177		

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<b>450119 SOUTH TEXAS HEALTH SYSTEM</b>				Proprietary - Corporation	
1102 W TRENTON ROAD		12/31/2009 365 Days Audited		General Short Term	
EDINBURG, TX 78539				CR Beds 762	POS Beds 168
HIDALGO		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	59.8%
				Length of Stay	4.7
				Average Wages	26.29
				78.6%	Medicare Part A 27.1%
				21.4%	Medicare Part B 2.0%
				90.6%	Current Ratio 2.3
				9.4%	Days to Collect 47.8
				1.5%	Avg Payment Days 27.3
				0.0%	Depreciation Rate 2.1%
				10.9%	Return on Equity 47.3%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	53,260,386	Total Charges	1,576,675,051		
Fixed Assets	94,143,223	Contract Allowance	1,239,051,145		
Other Assets	39,550,006	Operating Revenue	337,623,906		
Total Assets	186,953,615	Operating Expense	306,032,118		
Current Liabilities	22,926,368	Operating Margin	31,591,788		
Long Term Liabilities	86,265,729	Other Income	5,161,671		
Total Equity	77,761,518	Other Expense	0		
Total Liab. and Equity	186,953,615	Net Profit or Loss	36,753,459		
<b>370091 SAINT FRANCIS HOSPITAL, INC</b>				Non Profit - Other	
6161 SOUTH YALE		6/30/2009 365 Days *Audited		General Short Term	
TULSA, OK 74136				CR Beds 720	POS Beds 814
TULSA		<b>Key Performance Ind.</b>			
BLUE CROSS (OKLAHOMA)				Occupancy Rate	77.8%
				Length of Stay	4.7
				Average Wages	22.79
				57.1%	Medicare Part A 13.8%
				42.9%	Medicare Part B 3.4%
				90.0%	Current Ratio 3.5
				10.0%	Days to Collect 29.9
				-6.1%	Avg Payment Days 29.5
				0.0%	Depreciation Rate 0.0%
				3.9%	Return on Equity 3.0%
<b>Balance Sheet</b>		<b>Income Statement</b>			
Current Assets	232,626,707	Total Charges	1,575,103,433		
Fixed Assets	273,614,226	Contract Allowance	899,212,214		
Other Assets	692,138,630	Operating Revenue	675,891,219		
Total Assets	1,198,379,563	Operating Expense	608,385,092		
Current Liabilities	66,191,278	Operating Margin	67,506,127		
Long Term Liabilities	259,983,628	Other Income	-41,376,049		
Total Equity	872,204,657	Other Expense	0		
Total Liab. and Equity	1,198,379,563	Net Profit or Loss	26,130,078		

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<b>440063 JOHNSON CITY MEDICAL CENTER</b>				Non Profit - Other	
400 N STATE OF FRANKLIN RD		6/30/2009 365 Days Audited		General Short Term	
JOHNSON CITY, TN 37604				CR Beds 544	POS Beds 480
WASHINGTON		<b>Key Performance Ind.</b>			
BLUE CROSS (TENNESSEE)				Occupancy Rate	69.3%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.1
Current Assets	74,796,921	Total Charges	1,565,973,396	Average Wages	21.86
Fixed Assets	193,986,513	Contract Allowance	1,123,870,087	71.8%	Medicare Part A 24.6%
Other Assets	15,340,187	Operating Revenue	442,103,309	28.2%	Medicare Part B 3.1%
Total Assets	284,123,621	Operating Expense	398,308,102	90.1%	Current Ratio 1.3
Current Liabilities	58,935,765	Operating Margin	43,795,207	9.9%	Days to Collect 51.7
Long Term Liabilities	11,920,152	Other Income	7,687,804	1.7%	Avg Payment Days 45.6
Total Equity	213,267,704	Other Expense	1,798,323	0.4%	Depreciation Rate 5.6%
Total Liab. and Equity	284,123,621	Net Profit or Loss	49,684,688	11.2%	Return on Equity 23.3%
<b>330286 GOOD SAMARITAN HOSPITAL MEDICAL CENTER</b>				Non Profit - Church	
1000 MONTAUK HIGHWAY		12/31/2009 365 Days Settled		General Short Term	
WEST ISLIP, NY 11795				CR Beds 437	POS Beds 431
SUFFOLK		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	95.2%
<b>Balance Sheet</b>		<b>Income Statement</b>		Length of Stay	5.7
Current Assets	126,895,000	Total Charges	1,553,934,032	Average Wages	39.30
Fixed Assets	123,972,000	Contract Allowance	1,108,298,133	71.3%	Medicare Part A 18.4%
Other Assets	88,776,000	Operating Revenue	445,635,899	28.7%	Medicare Part B 2.8%
Total Assets	339,643,000	Operating Expense	478,994,959	107.5%	Current Ratio 1.3
Current Liabilities	99,010,000	Operating Margin	-33,359,060	-7.5%	Days to Collect 51.5
Long Term Liabilities	93,133,000	Other Income	64,579,060	14.5%	Avg Payment Days 41.0
Total Equity	147,500,000	Other Expense	0	0.0%	Depreciation Rate 4.1%
Total Liab. and Equity	339,643,000	Net Profit or Loss	31,220,000	7.0%	Return on Equity 21.2%

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<b>300003 MARY HITCHCOCK MEMORIAL HOSPITAL</b>				Non Profit - Other	
1 MEDICAL CENTER DRIVE		9/30/2009 365 Days Audited		General Short Term	
LEBANON, NH 03756				CR Beds 348	POS Beds 396
GRAFTON		<b>Key Performance Ind.</b>			
NATIONAL GOVERNMENT SERVICES				Occupancy Rate	84.3%
				Length of Stay	5.6
				Average Wages	30.85
				51.1% Medicare Part A	19.5%
				48.9% Medicare Part B	7.5%
				98.6% Current Ratio	0.5
				1.4% Days to Collect	68.0
				1.4% Avg Payment Days	154.2
				0.0% Depreciation Rate	4.0%
				2.8% Return on Equity	7.0%
<hr/>					
<b>393307 ST CHRISTOPHER'S HOSPITAL FOR CHILDREN</b>				Proprietary - Corporation	
3601 A STREET		12/31/2009 365 Days Settled		Children	
PHILADELPHIA, PA 19133				CR Beds 189	POS Beds 136
PHILADELPHIA		<b>Key Performance Ind.</b>			
WISCONSIN PHYSICIANS SERVICE				Occupancy Rate	70.2%
				Length of Stay	4.3
				Average Wages	38.58
				83.3% Medicare Part A	0.0%
				16.7% Medicare Part B	0.0%
				98.6% Current Ratio	2.4
				1.4% Days to Collect	57.1
				9.0% Avg Payment Days	26.3
				0.0% Depreciation Rate	4.9%
				10.4% Return on Equity	43.1%

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