

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|------------------|-------------------------|------------|-----------------------------|-------------------|----------|
| Current Assets | 1,764,030 | Total Charges | 87,129,010 | Salary Expense | 39.5% | |
| Fixed Assets | 1,449,347 | Contract Allowance | 8,143,311 | 9.3% Fringe Benefits | 4.4% | |
| Other Assets | 469,726 | Operating Revenue | 78,985,699 | 90.7% | | |
| Total Assets | 3,683,103 | Operating Expense | 6,715,983 | 8.5% | Current Ratio | 2.2 |
| Current Liabilities | 814,138 | Operating Margin | 72,269,716 | 91.5% | Days to Collect | 2.0 |
| Long Term Liabilities | 163,332 | Other Income | 0 | 0.0% | Avg Payment Days | 14.0 |
| Total Equity | 2,705,634 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.2% |
| Total Liab. and Equity | 3,683,104 | Net Profit or Loss | 72,269,716 | 91.5% | Return on Equity | 2,671.1% |

452528 RENAL CENTER OF NORTH DENTON LLLP

For Profit

4309 MESA DRIVE
 DENTON, TX 76207
 DENTON
 BLUE CROSS (TEXAS)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

502500 NKC - SEATTLE KIDNEY CENTER

Not for Profit

548 - 15TH AVENUE
 SEATTLE, WA 98122
 KING
 BLUE CROSS (WASHINGTON & ALASKA)
 6/30/2014 365 Days Audited
 End Stage Renal Disease

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|---------|-------------------------|------------|-----------------------------|-------------------|----------|
| Current Assets | 380,061 | Total Charges | 29,560,813 | Salary Expense | 37.3% | |
| Fixed Assets | 166,571 | Contract Allowance | 7,373,077 | 24.9% | Fringe Benefits | 7.7% |
| Other Assets | 0 | Operating Revenue | 22,187,736 | 75.1% | Current Ratio | 2.2 |
| Total Assets | 546,632 | Operating Expense | 1,827,746 | 8.2% | Days to Collect | 2.7 |
| Current Liabilities | 169,987 | Operating Margin | 20,359,990 | 91.8% | Avg Payment Days | 8.1 |
| Long Term Liabilities | 2,777 | Other Income | 0 | 0.0% | Depreciation Rate | 10.3% |
| Total Equity | 373,868 | Other Expense | 0 | 0.0% | Return on Equity | 5,445.8% |
| Total Liab. and Equity | 546,632 | Net Profit or Loss | 20,359,990 | 91.8% | | |

162518 RENAL CENTER OF STORM LAKE

For Profit

1426 N LAKE AVE

12/31/2014 365 Days Settled

End Stage Renal Disease

STORM LAKE, IA 50588

BUENA VISTA

TRAILBLAZER (TEXAS)

022506 LIBERTY DIALYSIS - ALASKA LLC

For Profit

901 EAST DIAMOND BLVD

12/31/2014 365 Days Settled

End Stage Renal Disease

ANCHORAGE, AK 99515

ANCHORAGE

NORIDIAN GVT SERVICES (AK)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 122518 LIBERTY DIALYSIS HAWAII-SULLIVAN DIALYSIS | | | | For Profit | | |
|---------------------------------------------------------|-------------|-----------------------------|------------|-----------------------------|-------------------|---------|
| 2230 LILIHA STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| HONOLULU, HI 96817 | | | | | | |
| HONOLULU | | | | | | |
| PALMETTO (HAWAII) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 4,765,522 | Total Charges | 21,188,794 | Salary Expense | 37.4% | |
| Fixed Assets | 711,644 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.2% |
| Other Assets | 0 | Operating Revenue | 21,188,794 | 100.0% | | |
| Total Assets | 5,477,166 | Operating Expense | 15,363,547 | 72.5% | Current Ratio | (0.2) |
| Current Liabilities | -26,110,458 | Operating Margin | 5,825,247 | 27.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% | Avg Payment Days | (706.2) |
| Total Equity | 31,587,621 | Other Expense | 0 | 0.0% | Depreciation Rate | 26.3% |
| Total Liab. and Equity | 5,477,163 | Net Profit or Loss | 5,825,245 | 27.5% | Return on Equity | 18.4% |
| 382505 ROGUE VALLEY DIALYSIS | | | | For Profit | | |
| 760 GOLF VIEW DRIVE, SUITE 100 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| MEDFORD, OR 97504 | | | | | | |
| JACKSON | | | | | | |
| BLUE CROSS (OREGON) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,240,511 | Total Charges | 19,913,083 | Salary Expense | 28.9% | |
| Fixed Assets | 919,729 | Contract Allowance | -414,104 | -2.1% | Fringe Benefits | 5.5% |
| Other Assets | 17,229,244 | Operating Revenue | 20,327,187 | 102.1% | | |
| Total Assets | 19,389,484 | Operating Expense | 9,200,691 | 45.3% | Current Ratio | 1.5 |
| Current Liabilities | 836,173 | Operating Margin | 11,126,496 | 54.7% | Days to Collect | 33.2 |
| Long Term Liabilities | 196,164 | Other Income | -3,319,839 | -16.3% | Avg Payment Days | 6.3 |
| Total Equity | 18,357,148 | Other Expense | 0 | 0.0% | Depreciation Rate | 31.4% |
| Total Liab. and Equity | 19,389,485 | Net Profit or Loss | 7,806,657 | 38.4% | Return on Equity | 42.5% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 122509 DSI PEARLRIDGE DIALYSIS | | | | For Profit | |
|-----------------------------------------|------------|-----------------------------|-------------|-----------------------------|--------------------------|
| 98-1005 MOANALUA ROAD SUITE 420 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| AIEA, HI 96701 | | | | | |
| HONOLULU | | | | | |
| BLUE CROSS (TEXAS) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 4,347,964 | Total Charges | 280,867,188 | Salary Expense | 36.0% |
| Fixed Assets | 1,733,223 | Contract Allowance | 261,198,636 | 93.0% | Fringe Benefits 7.1% |
| Other Assets | 900 | Operating Revenue | 19,668,552 | 7.0% | |
| Total Assets | 6,082,087 | Operating Expense | 13,219,355 | 67.2% | Current Ratio (0.5) |
| Current Liabilities | -8,418,712 | Operating Margin | 6,449,197 | 32.8% | Days to Collect (6.2) |
| Long Term Liabilities | 119,206 | Other Income | 200 | 0.0% | Avg Payment Days (232.4) |
| Total Equity | 14,381,593 | Other Expense | 0 | 0.0% | Depreciation Rate 51.5% |
| Total Liab. and Equity | 6,082,087 | Net Profit or Loss | 6,449,397 | 32.8% | Return on Equity 44.8% |
| 072501 BRIDGEPORT DIALYSIS | | | | For Profit | |
| 900 MADISON AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| BRIDGEPORT, CT 06606 | | | | | |
| FAIRFIELD | | | | | |
| NATIONAL GOVT SERVICES (CONNECTICUT) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 52,176,615 | Total Charges | 19,178,953 | Salary Expense | 33.1% |
| Fixed Assets | 366,497 | Contract Allowance | 189,834 | 1.0% | Fringe Benefits 5.3% |
| Other Assets | 4,004,747 | Operating Revenue | 18,989,119 | 99.0% | |
| Total Assets | 56,547,859 | Operating Expense | 12,414,286 | 65.4% | Current Ratio 115.2 |
| Current Liabilities | 453,117 | Operating Margin | 6,574,833 | 34.6% | Days to Collect 6.6 |
| Long Term Liabilities | 46,131 | Other Income | 559 | 0.0% | Avg Payment Days 7.4 |
| Total Equity | 56,048,611 | Other Expense | 0 | 0.0% | Depreciation Rate 7.5% |
| Total Liab. and Equity | 56,547,859 | Net Profit or Loss | 6,575,392 | 34.6% | Return on Equity 11.7% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452840 US RENAL CARE HOME THERAPIES

For Profit

1313 LA CONCHA

12/31/2014 365 Days Settled

End Stage Renal Disease

HOUSTON, TX 77054

HARRIS

BLUE CROSS (TEXAS)

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|--------------------|-------------|-------|----------------------|-------|
| Current Assets | 4,004,968 | Total Charges | 133,292,137 | | Salary Expense | 35.2% |
| Fixed Assets | 348,257 | Contract Allowance | 114,697,910 | 86.1% | Fringe Benefits | 5.7% |
| Other Assets | 4,541,454 | Operating Revenue | 18,594,227 | 13.9% | Current Ratio | (2.5) |
| Total Assets | 8,894,679 | Operating Expense | 8,970,413 | 48.2% | Days to Collect | 10.0 |
| Current Liabilities | -1,599,002 | Operating Margin | 9,623,814 | 51.8% | Avg Payment Days | 10.3 |
| Long Term Liabilities | -842,619 | Other Income | 0 | 0.0% | Depreciation Rate | 10.4% |
| Total Equity | 11,336,300 | Other Expense | 0 | 0.0% | Return on Equity | 84.9% |
| Total Liab. and Equity | 8,894,679 | Net Profit or Loss | 9,623,814 | 51.8% | | |

332520 ROGOSIN INSTITUTE INC

Not for Profit

505 EAST 70TH STREET 2ND FLOOR

12/31/2014 365 Days Settled

End Stage Renal Disease

NEW YORK, NY 10021

NEW YORK

NATIONAL GOVERNMENT SERVICES

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|--------------------|------------|--------|----------------------|-------|
| Current Assets | 6,367,673 | Total Charges | 18,547,153 | | Salary Expense | 37.2% |
| Fixed Assets | 998,301 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 4.8% |
| Other Assets | 30,297,481 | Operating Revenue | 18,547,153 | 100.0% | Current Ratio | 1.4 |
| Total Assets | 37,663,455 | Operating Expense | 13,599,786 | 73.3% | Days to Collect | 123.7 |
| Current Liabilities | 4,634,747 | Operating Margin | 4,947,367 | 26.7% | Avg Payment Days | 35.4 |
| Long Term Liabilities | 273,583 | Other Income | 329,444 | 1.8% | Depreciation Rate | 26.5% |
| Total Equity | 32,755,125 | Other Expense | 0 | 0.0% | Return on Equity | 16.1% |
| Total Liab. and Equity | 37,663,455 | Net Profit or Loss | 5,276,811 | 28.5% | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052673 BAKERSFIELD DIALYSIS CENTER | | | | For Profit | | |
|-------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 5143 OFFICE PARK DRIVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BAKERSFIELD, CA 93309 | | | | | | |
| KERN | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | -8,598,953 | Total Charges | 17,846,083 | Salary Expense | 37.9% | |
| Fixed Assets | 1,823,417 | Contract Allowance | -379,159 | -2.1% | Fringe Benefits | 6.2% |
| Other Assets | 16,108,149 | Operating Revenue | 18,225,242 | 102.1% | | |
| Total Assets | 9,332,613 | Operating Expense | 15,559,102 | 85.4% | Current Ratio | (7.0) |
| Current Liabilities | 1,222,491 | Operating Margin | 2,666,140 | 14.6% | Days to Collect | 36.3 |
| Long Term Liabilities | 10,699 | Other Income | -67,265 | -0.4% | Avg Payment Days | 8.8 |
| Total Equity | 8,099,425 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.1% |
| Total Liab. and Equity | 9,332,615 | Net Profit or Loss | 2,598,875 | 14.3% | Return on Equity | 32.1% |
| 452741 LOMA VISTA DIALYSIS CENTER | | | | Not for Profit | | |
| 1382 LOMALAND DRIVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| EL PASO, TX 79935 | | | | | | |
| EL PASO | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,930,450 | Total Charges | 16,596,484 | Salary Expense | 29.0% | |
| Fixed Assets | 2,406,802 | Contract Allowance | -608,873 | -3.7% | Fringe Benefits | 5.4% |
| Other Assets | 4,790 | Operating Revenue | 17,205,357 | 103.7% | | |
| Total Assets | 6,342,042 | Operating Expense | 11,204,237 | 65.1% | Current Ratio | 9.4 |
| Current Liabilities | 418,381 | Operating Margin | 6,001,120 | 34.9% | Days to Collect | 20.2 |
| Long Term Liabilities | 139,051 | Other Income | -3,013,232 | -17.5% | Avg Payment Days | 7.2 |
| Total Equity | 5,784,611 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.7% |
| Total Liab. and Equity | 6,342,043 | Net Profit or Loss | 2,987,888 | 17.4% | Return on Equity | 51.7% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 122501 DSI HONOLULU DIALYSIS | | | | For Profit | |
|-------------------------------------|-------------------|-----------------------------|-------------------|-----------------------------|--------------------------|
| 226 NORTH KUAKINI STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| HONOLULU, HI 96817 | | | | | |
| HONOLULU | | | | | |
| BLUE CROSS (TEXAS) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 3,904,465 | Total Charges | 227,424,084 | Salary Expense | 38.6% |
| Fixed Assets | 1,187,845 | Contract Allowance | 210,948,579 | 92.8% | Fringe Benefits 6.2% |
| Other Assets | 20,460 | Operating Revenue | 16,475,505 | 7.2% | |
| Total Assets | <u>5,112,770</u> | Operating Expense | <u>10,252,621</u> | 62.2% | Current Ratio (0.4) |
| Current Liabilities | -9,591,470 | Operating Margin | 6,222,884 | 37.8% | Days to Collect (16.9) |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days (341.5) |
| Total Equity | <u>14,704,240</u> | Other Expense | <u>0</u> | 0.0% | Depreciation Rate 46.9% |
| Total Liab. and Equity | <u>5,112,770</u> | Net Profit or Loss | <u>6,222,884</u> | 37.8% | Return on Equity 42.3% |
| 452572 MED CENTER DIALYSIS | | | | For Profit | |
| 5610 ALMEDA | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| HOUSTON, TX 77004 | | | | | |
| HARRIS | | | | | |
| BLUE CROSS (TEXAS) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 38,983,043 | Total Charges | 16,064,765 | Salary Expense | 32.3% |
| Fixed Assets | 911,144 | Contract Allowance | -234,505 | -1.5% | Fringe Benefits 6.3% |
| Other Assets | 9,336,536 | Operating Revenue | 16,299,270 | 101.5% | |
| Total Assets | <u>49,230,723</u> | Operating Expense | <u>14,310,137</u> | 87.8% | Current Ratio 54.8 |
| Current Liabilities | 710,893 | Operating Margin | 1,989,133 | 12.2% | Days to Collect 50.1 |
| Long Term Liabilities | 745,736 | Other Income | 415,736 | 2.6% | Avg Payment Days 6.0 |
| Total Equity | <u>47,774,096</u> | Other Expense | <u>0</u> | 0.0% | Depreciation Rate 21.4% |
| Total Liab. and Equity | <u>49,230,725</u> | Net Profit or Loss | <u>2,404,869</u> | 14.8% | Return on Equity 5.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 332633 DSI DUTCHESS DIALYSIS | | | | For Profit | |
|-----------------------------------------|------------|-----------------------------|-------------|-----------------------------|--------------------------|
| 2585 SOUTH ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| POUGHKEEPSIE, NY 12601 | | | | | |
| DUTCHESS | | | | | |
| NATIONAL GOVT SERVICES (NEW YORK) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 2,349,175 | Total Charges | 183,322,901 | Salary Expense | 37.9% |
| Fixed Assets | 582,909 | Contract Allowance | 167,043,593 | 91.1% | Fringe Benefits 13.3% |
| Other Assets | 10,378 | Operating Revenue | 16,279,308 | 8.9% | |
| Total Assets | 2,942,462 | Operating Expense | 8,188,428 | 50.3% | Current Ratio (0.3) |
| Current Liabilities | -7,136,865 | Operating Margin | 8,090,880 | 49.7% | Days to Collect 49.7 |
| Long Term Liabilities | 25,562 | Other Income | 105 | 0.0% | Avg Payment Days (318.1) |
| Total Equity | 10,053,765 | Other Expense | 0 | 0.0% | Depreciation Rate 67.3% |
| Total Liab. and Equity | 2,942,462 | Net Profit or Loss | 8,090,985 | 49.7% | Return on Equity 80.5% |
| 252513 RENAL CARE GROUP - TUPELO | | | | For Profit | |
| 2978 MATTOX STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| TUPELO, MS 38801 | | | | | |
| LEE | | | | | |
| BLUE CROSS (MISSISSIPPI) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 1,853,580 | Total Charges | 16,087,633 | Salary Expense | 34.4% |
| Fixed Assets | 58,387,425 | Contract Allowance | 0 | 0.0% | Fringe Benefits 8.4% |
| Other Assets | -123,727 | Operating Revenue | 16,087,633 | 100.0% | |
| Total Assets | 60,117,278 | Operating Expense | 8,869,105 | 55.1% | Current Ratio 1.8 |
| Current Liabilities | 1,059,030 | Operating Margin | 7,218,528 | 44.9% | Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days 1.6 |
| Total Equity | 59,058,247 | Other Expense | 0 | 0.0% | Depreciation Rate 1.2% |
| Total Liab. and Equity | 60,117,277 | Net Profit or Loss | 7,218,527 | 44.9% | Return on Equity 12.2% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | | | |
|-----------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|--------|
| 442583 VANDERBILT DIALYSIS CLINIC | | | | Not for Profit | | |
| 1500 21ST AVENUE SUITE 3600 | | 6/30/2014 365 Days Settled | | End Stage Renal Disease | | |
| NASHVILLE, TN 37212 | | | | | | |
| DAVIDSON | | | | | | |
| BLUE CROSS (TENNESSEE) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 29,936,112 | Total Charges | 17,336,001 | Salary Expense | 43.1% | |
| Fixed Assets | 1,337,934 | Contract Allowance | 1,515,000 | 8.7% | Fringe Benefits | 8.9% |
| Other Assets | 0 | Operating Revenue | 15,821,001 | 91.3% | | |
| Total Assets | 31,274,046 | Operating Expense | 10,006,562 | 63.2% | Current Ratio | 11.3 |
| Current Liabilities | 2,650,728 | Operating Margin | 5,814,439 | 36.8% | Days to Collect | 740.6 |
| Long Term Liabilities | 1,599,531 | Other Income | 0 | 0.0% | Avg Payment Days | 17.4 |
| Total Equity | 27,023,787 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.4% |
| Total Liab. and Equity | 31,274,046 | Net Profit or Loss | 5,814,439 | 36.8% | Return on Equity | 21.5% |
| 332517 FMS - QUEENS ARTIFICIAL KIDNEY CENTER | | | | For Profit | | |
| 34-35 70TH STRETTE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| JACKSON HEIGHTS, NY 11372 | | | | | | |
| QUEENS | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,928,851 | Total Charges | 15,203,731 | Salary Expense | 37.8% | |
| Fixed Assets | -6,473,548 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.1% |
| Other Assets | 5,070,262 | Operating Revenue | 15,203,731 | 100.0% | | |
| Total Assets | 525,565 | Operating Expense | 13,880,386 | 91.3% | Current Ratio | 0.9 |
| Current Liabilities | 2,135,439 | Operating Margin | 1,323,345 | 8.7% | Days to Collect | 0.2 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | 34.1 |
| Total Equity | -1,609,873 | Other Expense | 0 | 0.0% | Depreciation Rate | -20.8% |
| Total Liab. and Equity | 525,566 | Net Profit or Loss | 1,323,344 | 8.7% | Return on Equity | -82.2% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 032609 TEMPE DIALYSIS CENTER | | | | For Profit | | |
|-------------------------------------|-------------|-----------------------------|------------|-----------------------------|-------------------|--------|
| 2149 EAST WARNER ROAD, SUITE 110 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| TEMPE, AZ 85284 | | | | | | |
| MARICOPA | | | | | | |
| NORIDIAN ADMIN SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 31,120,862 | Total Charges | 14,557,649 | Salary Expense | 28.7% | |
| Fixed Assets | 517,227 | Contract Allowance | -415,031 | -2.9% | Fringe Benefits | 4.7% |
| Other Assets | 0 | Operating Revenue | 14,972,680 | 102.9% | | |
| Total Assets | 31,638,089 | Operating Expense | 9,040,613 | 60.4% | Current Ratio | 30.2 |
| Current Liabilities | 1,032,148 | Operating Margin | 5,932,067 | 39.6% | Days to Collect | 18.7 |
| Long Term Liabilities | 67,042 | Other Income | 1,003 | 0.0% | Avg Payment Days | 9.8 |
| Total Equity | 30,538,899 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.9% |
| Total Liab. and Equity | 31,638,089 | Net Profit or Loss | 5,933,070 | 39.6% | Return on Equity | 19.4% |
| 312615 HACKENSACK DIALYSIS | | | | For Profit | | |
| 113 ESSEX STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| MAYWOOD, NJ 07607 | | | | | | |
| BERGEN | | | | | | |
| Novitas NJ | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | -35,767,049 | Total Charges | 13,549,416 | Salary Expense | 39.0% | |
| Fixed Assets | 3,868,899 | Contract Allowance | -1,291,863 | -9.5% | Fringe Benefits | 5.9% |
| Other Assets | 37,739,468 | Operating Revenue | 14,841,279 | 109.5% | | |
| Total Assets | 5,841,318 | Operating Expense | 12,407,283 | 83.6% | Current Ratio | (63.5) |
| Current Liabilities | 563,307 | Operating Margin | 2,433,996 | 16.4% | Days to Collect | 15.5 |
| Long Term Liabilities | 511,072 | Other Income | -108,146 | -0.7% | Avg Payment Days | 9.2 |
| Total Equity | 4,766,939 | Other Expense | 0 | 0.0% | Depreciation Rate | 19.6% |
| Total Liab. and Equity | 5,841,318 | Net Profit or Loss | 2,325,850 | 15.7% | Return on Equity | 48.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|-----------------------------------------------------------|-------------|-----------------------------|------------|---------------------------------|
| 052576 FRESENIUS MEDICAL CARE BALBOA - KEARNY MESA | | | For Profit | |
| 7927 OSTROW STREET, SUITE A | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SAN DIEGO, CA 92111 | | | | |
| SAN DIEGO | | | | |
| TRAILBLAZER (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 2,184,480 | Total Charges | 14,792,508 | Salary Expense 39.5% |
| Fixed Assets | 277,911 | Contract Allowance | 0 | 0.0% Fringe Benefits 9.6% |
| Other Assets | 0 | Operating Revenue | 14,792,508 | 100.0% |
| Total Assets | 2,462,391 | Operating Expense | 8,733,989 | 59.0% Current Ratio (0.1) |
| Current Liabilities | -17,839,784 | Operating Margin | 6,058,519 | 41.0% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% Avg Payment Days (773.0) |
| Total Equity | 20,302,173 | Other Expense | 0 | 0.0% Depreciation Rate 36.7% |
| Total Liab. and Equity | 2,462,389 | Net Profit or Loss | 6,058,521 | 41.0% Return on Equity 29.8% |
| 122510 LIBERTY DIALYSIS-MAUI DIALYSIS FACILITY | | | For Profit | |
| 105 MAUI LANI PARKWAY, SUITE 105 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| WAILUKU, HI 96793 | | | | |
| MAUI | | | | |
| PALMETTO (HAWAII) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 4,884,844 | Total Charges | 14,703,657 | Salary Expense 36.7% |
| Fixed Assets | 2,911,495 | Contract Allowance | 0 | 0.0% Fringe Benefits 11.1% |
| Other Assets | 0 | Operating Revenue | 14,703,657 | 100.0% |
| Total Assets | 7,796,339 | Operating Expense | 8,652,433 | 58.8% Current Ratio (0.2) |
| Current Liabilities | -28,524,933 | Operating Margin | 6,051,224 | 41.2% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% Avg Payment Days (1,430.9) |
| Total Equity | 36,321,273 | Other Expense | 0 | 0.0% Depreciation Rate 13.5% |
| Total Liab. and Equity | 7,796,340 | Net Profit or Loss | 6,051,222 | 41.2% Return on Equity 16.7% |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|------------------|-------------------------|------------|-----------------------------|-------------------|--------|
| Current Assets | 3,173,360 | Total Charges | 70,230,973 | Salary Expense | 31.9% | |
| Fixed Assets | 1,751,212 | Contract Allowance | 55,973,759 | 79.7% | Fringe Benefits | 5.4% |
| Other Assets | 0 | Operating Revenue | 14,257,214 | 20.3% | | |
| Total Assets | 4,924,572 | Operating Expense | 11,237,511 | 78.8% | Current Ratio | 1.4 |
| Current Liabilities | 2,227,669 | Operating Margin | 3,019,703 | 21.2% | Days to Collect | 43.4 |
| Long Term Liabilities | 229,453 | Other Income | 0 | 0.0% | Avg Payment Days | 19.6 |
| Total Equity | 2,467,450 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.5% |
| Total Liab. and Equity | 4,924,572 | Net Profit or Loss | 3,019,703 | 21.2% | Return on Equity | 122.4% |

112824 EMORY DIALYSIS AT NORTHSIDE

Not for Profit

610 NORTHSIDE DRIVE, NW
ATLANTA, GA 30318
FULTON
CAHABA

8/31/2014 365 Days Settled

End Stage Renal Disease

032604 ARROWHEAD LAKES DIALYSIS CENTER

For Profit

20325 NORTH 51ST AVENUE, BLDG 11,
SUITE 184 & 186
GLENDALE, AZ 85308
MARICOPA
NORIDIAN ADMIN SERVICES

12/31/2014 365 Days Settled

End Stage Renal Disease

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 12,322,465 | Total Charges | 13,307,441 | Salary Expense | 24.1% | |
| Fixed Assets | 965,804 | Contract Allowance | -382,532 | -2.9% | Fringe Benefits | 4.3% |
| Other Assets | 23,359,977 | Operating Revenue | 13,689,973 | 102.9% | Current Ratio | 41.1 |
| Total Assets | 36,648,246 | Operating Expense | 9,115,832 | 66.6% | Days to Collect | 25.9 |
| Current Liabilities | 299,510 | Operating Margin | 4,574,141 | 33.4% | Avg Payment Days | 5.0 |
| Long Term Liabilities | 0 | Other Income | -683,006 | -5.0% | Depreciation Rate | 15.1% |
| Total Equity | 36,348,737 | Other Expense | 0 | 0.0% | Return on Equity | 10.7% |
| Total Liab. and Equity | 36,648,247 | Net Profit or Loss | 3,891,135 | 28.4% | | |

342506 ASHEVILLE KIDNEY CENTER

For Profit

1600 CENTREPARK DRIVE

12/31/2014 365 Days Settled

End Stage Renal Disease

ASHEVILLE, NC 28805

BUNCOMBE

NATIONAL GOVERNMENT SERVICES

052546 DALY CITY DIALYSIS

For Profit

1498 SOUTHGATE AVE

12/31/2014 365 Days Settled

End Stage Renal Disease

DALY CITY, CA 94015

SAN MATEO

PALMETTO (CALIFORNIA)

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 342505 PIEDMONT DIALYSIS CENTER | | | | For Profit | | |
|----------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|--------|
| 655 COTTON STREET | | 6/30/2014 365 Days Settled | | End Stage Renal Disease | | |
| WINSTON SALEM, NC 27101 | | | | | | |
| FORSYTH | | | | | | |
| BLUE CROSS (SOUTH CAROLINA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 4,195,213 | Total Charges | 14,498,169 | Salary Expense | 30.6% | |
| Fixed Assets | 0 | Contract Allowance | 883,209 | 6.1% | Fringe Benefits | 5.3% |
| Other Assets | 0 | Operating Revenue | 13,614,960 | 93.9% | | |
| Total Assets | 4,195,213 | Operating Expense | 8,565,302 | 62.9% | Current Ratio | 5.7 |
| Current Liabilities | 733,627 | Operating Margin | 5,049,658 | 37.1% | Days to Collect | 30.7 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 3.3 |
| Total Equity | 3,461,586 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.0% |
| Total Liab. and Equity | 4,195,213 | Net Profit or Loss | 5,049,658 | 37.1% | Return on Equity | 145.9% |
| 292513 FRESENIUS MEDICAL CARE - SOUTH PECOS | | | | For Profit | | |
| 6330 SOUTH PECOS, SUITE 110 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| LAS VEGAS, NV 89121 | | | | | | |
| CLARK | | | | | | |
| PALMETTO (NEVADA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,651,992 | Total Charges | 13,585,291 | Salary Expense | 32.3% | |
| Fixed Assets | 17,240,788 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.4% |
| Other Assets | 0 | Operating Revenue | 13,585,291 | 100.0% | | |
| Total Assets | 18,892,780 | Operating Expense | 8,129,311 | 59.8% | Current Ratio | 2.1 |
| Current Liabilities | 774,104 | Operating Margin | 5,455,980 | 40.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | 11.6 |
| Total Equity | 18,118,676 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.1% |
| Total Liab. and Equity | 18,892,780 | Net Profit or Loss | 5,455,981 | 40.2% | Return on Equity | 30.1% |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052794 TRC USC KIDNEY CENTER | | | | For Profit | | |
|-----------------------------------------|------------------|-----------------------------|-------------------|-----------------------------|-------------------|--------|
| 2310 ALCAZAR STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| LOS ANGELES, CA 90033 | | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 5,816,746 | Total Charges | 12,138,113 | Salary Expense | 32.5% | |
| Fixed Assets | 2,152,639 | Contract Allowance | -1,305,703 | -10.8% | Fringe Benefits | 5.2% |
| Other Assets | 0 | Operating Revenue | 13,443,816 | 110.8% | | |
| Total Assets | <u>7,969,385</u> | Operating Expense | <u>11,323,732</u> | 84.2% | Current Ratio | 4.5 |
| Current Liabilities | 1,289,515 | Operating Margin | 2,120,084 | 15.8% | Days to Collect | 17.5 |
| Long Term Liabilities | 10,500 | Other Income | -848,754 | -6.3% | Avg Payment Days | 8.0 |
| Total Equity | <u>6,669,369</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 18.0% |
| Total Liab. and Equity | <u>7,969,384</u> | Net Profit or Loss | <u>1,271,330</u> | 9.5% | Return on Equity | 19.1% |
| 332541 RIDGEWOOD DIALYSIS CENTER | | | | For Profit | | |
| 385 SENECA AVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| RIDGEWOOD, NY 11385 | | | | | | |
| QUEENS | | | | | | |
| NATIONAL GOVT SERVICES (NEW YORK) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 2,896,110 | Total Charges | 72,085,500 | Salary Expense | 44.4% | |
| Fixed Assets | 358,167 | Contract Allowance | 58,800,390 | 81.6% | Fringe Benefits | 5.2% |
| Other Assets | 4,852,172 | Operating Revenue | 13,285,110 | 18.4% | | |
| Total Assets | <u>8,106,449</u> | Operating Expense | <u>14,014,666</u> | 105.5% | Current Ratio | 0.8 |
| Current Liabilities | 3,498,034 | Operating Margin | -729,556 | -5.5% | Days to Collect | 12.3 |
| Long Term Liabilities | 3,805,000 | Other Income | 0 | 0.0% | Avg Payment Days | 42.6 |
| Total Equity | <u>803,415</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 11.8% |
| Total Liab. and Equity | <u>8,106,449</u> | Net Profit or Loss | <u>(729,556)</u> | -5.5% | Return on Equity | -90.8% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|------------|--------|-----------------------------|-------|
| Current Assets | 27,109,436 | Total Charges | 12,894,839 | | Salary Expense | 24.3% |
| Fixed Assets | 625,266 | Contract Allowance | -246,767 | -1.9% | Fringe Benefits | 4.2% |
| Other Assets | 5,657,030 | Operating Revenue | 13,141,606 | 101.9% | Current Ratio | 78.7 |
| Total Assets | 33,391,732 | Operating Expense | 8,437,751 | 64.2% | Days to Collect | 28.9 |
| Current Liabilities | 344,460 | Operating Margin | 4,703,855 | 35.8% | Avg Payment Days | 4.8 |
| Long Term Liabilities | 43,727 | Other Income | 14,295 | 0.1% | Depreciation Rate | 8.5% |
| Total Equity | 33,003,546 | Other Expense | 0 | 0.0% | Return on Equity | 14.3% |
| Total Liab. and Equity | 33,391,733 | Net Profit or Loss | 4,718,150 | 35.9% | | |

452744 LONGVIEW DIALYSIS CENTER

For Profit

425 NORTH FREDONIA ST

12/31/2014 365 Days Settled

End Stage Renal Disease

LONGVIEW, TX 75601

GREGG

BLUE CROSS (TEXAS)

052779 RAI - MISSION GORGE - SAN DIEGO

For Profit

7007 MISSION GORGE RD 1ST FLOOR

12/31/2014 365 Days Settled

End Stage Renal Disease

SAN DIEGO, CA 92120

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-------------|-------------------------|------------|-----------------------------|-------------------|-----------|
| Current Assets | 1,389,541 | Total Charges | 13,010,344 | Salary Expense | 39.0% | |
| Fixed Assets | 433,545 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.6% |
| Other Assets | 154 | Operating Revenue | 13,010,344 | 100.0% | | |
| Total Assets | 1,823,240 | Operating Expense | 4,237,007 | 32.6% | Current Ratio | 0.0 |
| Current Liabilities | -35,808,733 | Operating Margin | 8,773,337 | 67.4% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | (3,133.6) |
| Total Equity | 37,631,973 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.8% |
| Total Liab. and Equity | 1,823,240 | Net Profit or Loss | 8,773,336 | 67.4% | Return on Equity | 23.3% |

382521 PNRS BEAVERTON DIALYSIS CENTER

For Profit

2715 SW 153RD DRIVE
 BEAVERTON, OR 97006
 WASHINGTON
 BLUE CROSS (OREGON)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

382512 FMC EUGENE

For Profit

201 RIVER AVENUE
 EUGENE, OR 97404
 LANE
 BLUE CROSS (TEXAS)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 502530 RENAL CARE GROUP - LACEY | | | | For Profit | | |
|----------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 719 SLEATER-KINNEY ROAD SE, SUITE 152 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| LACEY, WA 98503 | | | | | | |
| THURSTON | | | | | | |
| BLUE CROSS (OREGON) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,435,733 | Total Charges | 12,893,255 | Salary Expense | 36.9% | |
| Fixed Assets | 71,473,825 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.3% |
| Other Assets | 0 | Operating Revenue | 12,893,255 | 100.0% | | |
| Total Assets | 72,909,558 | Operating Expense | 5,541,554 | 43.0% | Current Ratio | 1.6 |
| Current Liabilities | 920,246 | Operating Margin | 7,351,701 | 57.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 21.0 |
| Total Equity | 71,989,312 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.4% |
| Total Liab. and Equity | 72,909,558 | Net Profit or Loss | 7,351,701 | 57.0% | Return on Equity | 10.2% |
| 072504 STAMFORD DIALYSIS | | | | For Profit | | |
| 30 COMMERCE RD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| STAMFORD, CT 06902 | | | | | | |
| FAIRFIELD | | | | | | |
| NATIONAL GOVT SERVICES (CONNECTICUT) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 21,509,793 | Total Charges | 12,683,768 | Salary Expense | 29.7% | |
| Fixed Assets | 977,404 | Contract Allowance | -192,656 | -1.5% | Fringe Benefits | 5.2% |
| Other Assets | 7,298,615 | Operating Revenue | 12,876,424 | 101.5% | | |
| Total Assets | 29,785,812 | Operating Expense | 7,820,600 | 60.7% | Current Ratio | 39.7 |
| Current Liabilities | 542,025 | Operating Margin | 5,055,824 | 39.3% | Days to Collect | 11.7 |
| Long Term Liabilities | 240,698 | Other Income | -299 | 0.0% | Avg Payment Days | 6.4 |
| Total Equity | 29,003,088 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.0% |
| Total Liab. and Equity | 29,785,811 | Net Profit or Loss | 5,055,525 | 39.3% | Return on Equity | 17.4% |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|-------------------------------|-------------------|-------------------------|------------|--------|-----------------------------|-------|
| Current Assets | 2,051,544 | Total Charges | 12,819,149 | | Salary Expense | 34.1% |
| Fixed Assets | 18,433,661 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.1% |
| Other Assets | 4,285,718 | Operating Revenue | 12,819,149 | 100.0% | Current Ratio | 3.3 |
| Total Assets | 24,770,923 | Operating Expense | 5,922,027 | 46.2% | Days to Collect | 0.0 |
| Current Liabilities | 621,474 | Operating Margin | 6,897,122 | 53.8% | Avg Payment Days | 11.7 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% | Depreciation Rate | 2.2% |
| Total Equity | 24,149,450 | Other Expense | 0 | 0.0% | Return on Equity | 28.6% |
| Total Liab. and Equity | 24,770,924 | Net Profit or Loss | 6,897,120 | 53.8% | | |

382515 FMC SALEM

For Profit

440 LANCASTER DR NE

12/31/2014 365 Days Settled

End Stage Renal Disease

SALEM, OR 97301

MARION

BLUE CROSS (TEXAS)

212552 RENAL CARE OF LANHAM

For Profit

4451 PARLIAMENT PLACE, STE R

12/31/2014 365 Days Settled

End Stage Renal Disease

LANHAM, MD 20706

PRINCE GEORGES

Novitas MD

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 022500 RENAL CARE GROUP- ANCHORAGE | | | | For Profit | | |
|-------------------------------------------|-------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 3950 LAUREL STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| ANCHORAGE, AK 99508 | | | | | | |
| ANCHORAGE | | | | | | |
| BLUE CROSS (OREGON) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,171,705 | Total Charges | 12,787,258 | Salary Expense | 39.3% | |
| Fixed Assets | 107,859,748 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.4% |
| Other Assets | 0 | Operating Revenue | 12,787,258 | 100.0% | | |
| Total Assets | 109,031,453 | Operating Expense | 7,417,820 | 58.0% | Current Ratio | 1.4 |
| Current Liabilities | 840,142 | Operating Margin | 5,369,438 | 42.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | 7.3 |
| Total Equity | 108,191,311 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.9% |
| Total Liab. and Equity | 109,031,453 | Net Profit or Loss | 5,369,439 | 42.0% | Return on Equity | 5.0% |
| 292538 FIVE STAR DIALYSIS CENTER | | | | For Profit | | |
| 2400 TECH CENTER CT | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| LAS VEGAS, NV 89128 | | | | | | |
| CLARK | | | | | | |
| BLUE CROSS (TENNESSEE) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 2,273,249 | Total Charges | 12,108,697 | Salary Expense | 28.2% | |
| Fixed Assets | 1,042,925 | Contract Allowance | -577,355 | -4.8% | Fringe Benefits | 4.5% |
| Other Assets | 0 | Operating Revenue | 12,686,052 | 104.8% | | |
| Total Assets | 3,316,174 | Operating Expense | 8,330,027 | 65.7% | Current Ratio | 2.9 |
| Current Liabilities | 774,238 | Operating Margin | 4,356,025 | 34.3% | Days to Collect | 208.9 |
| Long Term Liabilities | 143,448 | Other Income | -2,138,097 | -16.9% | Avg Payment Days | 9.6 |
| Total Equity | 2,398,487 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.5% |
| Total Liab. and Equity | 3,316,173 | Net Profit or Loss | 2,217,928 | 17.5% | Return on Equity | 92.5% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 262508 US RENAL CARE CREVE COEUR DIALYSIS | | | | For Profit | |
|--------------------------------------------------|------------|-----------------------------|-------------|-----------------------------|-------------------------|
| 1009 EXECUTIVE PARKWAY DRIVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| CREVE COEUR, MO 63141 | | | | | |
| SAINT LOUIS | | | | | |
| WISCONSIN PHYSICIANS SERVICE | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 715,100 | Total Charges | 135,966,455 | Salary Expense | 26.9% |
| Fixed Assets | 1,343,441 | Contract Allowance | 123,337,785 | 90.7% | Fringe Benefits 3.2% |
| Other Assets | 46,431 | Operating Revenue | 12,628,670 | 9.3% | |
| Total Assets | 2,104,972 | Operating Expense | 6,306,495 | 49.9% | Current Ratio (0.1) |
| Current Liabilities | -9,234,103 | Operating Margin | 6,322,175 | 50.1% | Days to Collect (8.4) |
| Long Term Liabilities | -562,039 | Other Income | 0 | 0.0% | Avg Payment Days 13.5 |
| Total Equity | 11,901,114 | Other Expense | 0 | 0.0% | Depreciation Rate 21.1% |
| Total Liab. and Equity | 2,104,972 | Net Profit or Loss | 6,322,175 | 50.1% | Return on Equity 53.1% |
| 552657 QUALITY DIALYSIS CENTER | | | | For Profit | |
| 801 SOUTH SAN GABRIEL BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| SAN GABRIEL, CA 91776 | | | | | |
| LOS ANGELES | | | | | |
| PALMETTO (CALIFORNIA) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 6,093,296 | Total Charges | 13,809,122 | Salary Expense | 38.2% |
| Fixed Assets | 1,298,595 | Contract Allowance | 1,221,144 | 8.8% | Fringe Benefits 7.4% |
| Other Assets | 60,000 | Operating Revenue | 12,587,978 | 91.2% | |
| Total Assets | 7,451,891 | Operating Expense | 6,961,166 | 55.3% | Current Ratio 7.4 |
| Current Liabilities | 817,896 | Operating Margin | 5,626,812 | 44.7% | Days to Collect 470.7 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days 26.7 |
| Total Equity | 6,633,995 | Other Expense | 0 | 0.0% | Depreciation Rate 15.8% |
| Total Liab. and Equity | 7,451,891 | Net Profit or Loss | 5,626,812 | 44.7% | Return on Equity 84.8% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 342522 WAKE DIALYSIS CLINIC, INC | | | | For Profit | | |
|-----------------------------------------|------------|-------------------------------|------------|-----------------------------|-------------------|-------|
| 3604 BUSH STREET | | 12/31/2014 365 Days Submitted | | End Stage Renal Disease | | |
| RALEIGH, NC 27609 | | | | | | |
| WAKE | | | | | | |
| BLUE CROSS (NORTH CAROLINA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,964,648 | Total Charges | 12,551,683 | Salary Expense | 31.6% | |
| Fixed Assets | 36,466,035 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.1% |
| Other Assets | 14,853,199 | Operating Revenue | 12,551,683 | 100.0% | | |
| Total Assets | 53,283,882 | Operating Expense | 7,549,792 | 60.1% | Current Ratio | 1.4 |
| Current Liabilities | 1,444,071 | Operating Margin | 5,001,891 | 39.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | 38.6 |
| Total Equity | 51,839,812 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.5% |
| Total Liab. and Equity | 53,283,883 | Net Profit or Loss | 5,001,893 | 39.9% | Return on Equity | 9.6% |
| 322506 DIALYSIS CLINIC, INC | | | | Not for Profit | | |
| 1500 INDIAN SCHOOL ROAD NE | | 9/30/2014 365 Days Settled | | End Stage Renal Disease | | |
| ALBUQUERQUE, NM 87102 | | | | | | |
| BERNALILLO | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 16,495,302 | Total Charges | 13,093,166 | Salary Expense | 32.2% | |
| Fixed Assets | 481,023 | Contract Allowance | 587,036 | 4.5% | Fringe Benefits | 7.8% |
| Other Assets | 0 | Operating Revenue | 12,506,130 | 95.5% | | |
| Total Assets | 16,976,325 | Operating Expense | 7,515,803 | 60.1% | Current Ratio | 22.8 |
| Current Liabilities | 723,870 | Operating Margin | 4,990,327 | 39.9% | Days to Collect | 13.0 |
| Long Term Liabilities | 0 | Other Income | 260,835 | 2.1% | Avg Payment Days | 35.2 |
| Total Equity | 16,252,455 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.2% |
| Total Liab. and Equity | 16,976,325 | Net Profit or Loss | 5,251,162 | 42.0% | Return on Equity | 32.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 022509 DENALI DIALYSIS CENTER | | | | For Profit |
|---------------------------------------|------------|-----------------------------|------------|-------------------------------|
| 360 BONIFACE PARKWAY, SUITE A11, | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| ANCHORAGE, AK 99504 | | | | |
| ANCHORAGE | | | | |
| Noridian AK | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 6,377,637 | Total Charges | 12,471,372 | Salary Expense 33.3% |
| Fixed Assets | 1,960,901 | Contract Allowance | 0 | 0.0% Fringe Benefits 5.1% |
| Other Assets | 5,680,561 | Operating Revenue | 12,471,372 | 100.0% |
| Total Assets | 14,019,099 | Operating Expense | 4,681,849 | 37.5% Current Ratio 14.2 |
| Current Liabilities | 450,269 | Operating Margin | 7,789,523 | 62.5% Days to Collect 135.5 |
| Long Term Liabilities | 5,971,084 | Other Income | 13,243 | 0.1% Avg Payment Days 13.8 |
| Total Equity | 7,597,746 | Other Expense | 0 | 0.0% Depreciation Rate 9.6% |
| Total Liab. and Equity | 14,019,099 | Net Profit or Loss | 7,802,766 | 62.6% Return on Equity 102.7% |
| 052761 PREMIER DIALYSIS CENTER | | | | For Profit |
| 7612 ATLANTIC AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| CUDAHY, CA 90201 | | | | |
| LOS ANGELES | | | | |
| BLUE CROSS (CALIFORNIA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 22,256,443 | Total Charges | 12,152,018 | Salary Expense 35.8% |
| Fixed Assets | 956,338 | Contract Allowance | -179,437 | -1.5% Fringe Benefits 6.0% |
| Other Assets | 6,772,827 | Operating Revenue | 12,331,455 | 101.5% |
| Total Assets | 29,985,608 | Operating Expense | 8,954,518 | 72.6% Current Ratio 30.1 |
| Current Liabilities | 739,224 | Operating Margin | 3,376,937 | 27.4% Days to Collect 18.4 |
| Long Term Liabilities | 16,277 | Other Income | 4,461 | 0.0% Avg Payment Days 12.2 |
| Total Equity | 29,230,107 | Other Expense | 0 | 0.0% Depreciation Rate 21.7% |
| Total Liab. and Equity | 29,985,608 | Net Profit or Loss | 3,381,398 | 27.4% Return on Equity 11.6% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | | | |
|--------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|---------|
| 142640 RTC DBA CHURCHVIEW DIALYSIS CENTER | | | For Profit | | | |
| 417 WARE AVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| ROCKFORD, IL 61107 | | | | | | |
| WINNEBAGO | | | | | | |
| BLUE CROSS (CALIFORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 22,219,788 | Total Charges | 11,636,718 | Salary Expense | 25.7% | |
| Fixed Assets | 2,370,043 | Contract Allowance | -660,445 | -5.7% | Fringe Benefits | 4.6% |
| Other Assets | 18,593,317 | Operating Revenue | 12,297,163 | 105.7% | | |
| Total Assets | 43,183,148 | Operating Expense | 6,978,075 | 56.7% | Current Ratio | 40.0 |
| Current Liabilities | 555,083 | Operating Margin | 5,319,088 | 43.3% | Days to Collect | 18.5 |
| Long Term Liabilities | 107,042 | Other Income | 22,598 | 0.2% | Avg Payment Days | 5.7 |
| Total Equity | 42,521,022 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.9% |
| Total Liab. and Equity | 43,183,147 | Net Profit or Loss | 5,341,686 | 43.4% | Return on Equity | 12.6% |
| 502522 PNRS FORT VANCOUVER KIDNEY CENTER | | | For Profit | | | |
| 312 SE STONEMILL DRIVE, SUITE 150 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| VANCOUVER, WA 98684 | | | | | | |
| CLARK | | | | | | |
| BLUE CROSS (OREGON) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,888,321 | Total Charges | 12,253,363 | Salary Expense | 40.9% | |
| Fixed Assets | 403,229 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.4% |
| Other Assets | 154 | Operating Revenue | 12,253,363 | 100.0% | | |
| Total Assets | 2,291,704 | Operating Expense | 5,825,052 | 47.5% | Current Ratio | (0.3) |
| Current Liabilities | -5,448,889 | Operating Margin | 6,428,311 | 52.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (372.6) |
| Total Equity | 7,740,593 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.5% |
| Total Liab. and Equity | 2,291,704 | Net Profit or Loss | 6,428,311 | 52.5% | Return on Equity | 83.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 452736 UT SOUTHWESTERN DALLAS DIALYSIS | | | | For Profit | | |
|-----------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 204 E AIRPORT FREEWAY | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| IRVING, TX 75062 | | | | | | |
| DALLAS | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 5,996,229 | Total Charges | 11,691,438 | Salary Expense | 28.8% | |
| Fixed Assets | 1,625,628 | Contract Allowance | -405,694 | -3.5% | Fringe Benefits | 4.0% |
| Other Assets | 13,606 | Operating Revenue | 12,097,132 | 103.5% | | |
| Total Assets | 7,635,463 | Operating Expense | 9,353,260 | 77.3% | Current Ratio | 10.9 |
| Current Liabilities | 548,340 | Operating Margin | 2,743,872 | 22.7% | Days to Collect | 14.8 |
| Long Term Liabilities | 233,698 | Other Income | -1,370,627 | -11.3% | Avg Payment Days | 6.3 |
| Total Equity | 6,853,426 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.5% |
| Total Liab. and Equity | 7,635,464 | Net Profit or Loss | 1,373,245 | 11.4% | Return on Equity | 20.0% |
| 502513 FEDERAL WAY COMMUNITY DIALYSIS CENTER | | | | For Profit | | |
| 1015 SOUTH 348TH STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| FEDERAL WAY, WA 98003 | | | | | | |
| KING | | | | | | |
| BLUE CROSS (CALIFORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 48,126,094 | Total Charges | 11,023,448 | Salary Expense | 28.4% | |
| Fixed Assets | 360,431 | Contract Allowance | -1,015,504 | -9.2% | Fringe Benefits | 4.5% |
| Other Assets | 0 | Operating Revenue | 12,038,952 | 109.2% | | |
| Total Assets | 48,486,525 | Operating Expense | 6,980,268 | 58.0% | Current Ratio | 74.3 |
| Current Liabilities | 647,934 | Operating Margin | 5,058,684 | 42.0% | Days to Collect | 41.8 |
| Long Term Liabilities | 19,866 | Other Income | 412 | 0.0% | Avg Payment Days | 6.0 |
| Total Equity | 47,818,725 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.0% |
| Total Liab. and Equity | 48,486,525 | Net Profit or Loss | 5,059,096 | 42.0% | Return on Equity | 10.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 342503 FMC CHARLOTTE | | | | For Profit | | |
|------------------------------------------------------------------|------------|-------------------------------|------------|-----------------------------|-------------------|---------|
| 928 BAXTER STREET | | 12/31/2014 365 Days Submitted | | End Stage Renal Disease | | |
| CHARLOTTE, NC 28204 | | | | | | |
| MECKLENBURG | | | | | | |
| BLUE CROSS (NORTH CAROLINA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,697,975 | Total Charges | 11,986,994 | Salary Expense | 33.6% | |
| Fixed Assets | 57,752,829 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.4% |
| Other Assets | 0 | Operating Revenue | 11,986,994 | 100.0% | | |
| Total Assets | 59,450,804 | Operating Expense | 8,762,389 | 73.1% | Current Ratio | 1.1 |
| Current Liabilities | 1,577,347 | Operating Margin | 3,224,605 | 26.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | 45.2 |
| Total Equity | 57,873,458 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.4% |
| Total Liab. and Equity | 59,450,805 | Net Profit or Loss | 3,224,606 | 26.9% | Return on Equity | 5.6% |
| 122507 LIBERTY DIALYSIS-HAWAII LLC HILO DIALYSIS FACILITY | | | | For Profit | | |
| 1384 KINOOLE STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| HILO, HI 96720 | | | | | | |
| HAWAII | | | | | | |
| PALMETTO (HAWAII) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 2,110,792 | Total Charges | 11,967,019 | Salary Expense | 40.5% | |
| Fixed Assets | 3,128,964 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.9% |
| Other Assets | 0 | Operating Revenue | 11,967,019 | 100.0% | | |
| Total Assets | 5,239,756 | Operating Expense | 7,417,642 | 62.0% | Current Ratio | (0.2) |
| Current Liabilities | -9,122,961 | Operating Margin | 4,549,377 | 38.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (529.7) |
| Total Equity | 14,362,716 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.9% |
| Total Liab. and Equity | 5,239,755 | Net Profit or Loss | 4,549,377 | 38.0% | Return on Equity | 31.7% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|------------|--------|-----------------------------|-------|
| Current Assets | 47,585,634 | Total Charges | 11,537,692 | | Salary Expense | 25.3% |
| Fixed Assets | 3,341,545 | Contract Allowance | -404,221 | -3.5% | Fringe Benefits | 4.2% |
| Other Assets | 0 | Operating Revenue | 11,941,913 | 103.5% | Current Ratio | 199.0 |
| Total Assets | 50,927,179 | Operating Expense | 9,031,394 | 75.6% | Days to Collect | 7.8 |
| Current Liabilities | 239,091 | Operating Margin | 2,910,519 | 24.4% | Avg Payment Days | 4.7 |
| Long Term Liabilities | 0 | Other Income | -437,894 | -3.7% | Depreciation Rate | 17.2% |
| Total Equity | 50,688,086 | Other Expense | 0 | 0.0% | Return on Equity | 4.9% |
| Total Liab. and Equity | 50,927,177 | Net Profit or Loss | 2,472,625 | 20.7% | | |

342511 SOUTHEASTERN DIALYSIS CENTER -WILMINGTON

For Profit

2215 YAUPON DRIVE
 WILMINGTON, NC 28407
 NEW HANOVER
 BLUE CROSS (CALIFORNIA)

12/31/2014 365 Days Settled

End Stage Renal Disease

232505 GREENFIELD HEALTH SYSTEMS-MAIN

Not for Profit

2799 W GRAND BOULEVARD
 DETROIT, MI 48202
 WAYNE
 NATIONAL GOVERNMENT SERVICES

12/31/2014 365 Days Settled

End Stage Renal Disease

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 33,883,742 | Total Charges | 11,701,670 | Salary Expense | 30.8% | |
| Fixed Assets | 264,634 | Contract Allowance | -216,286 | -1.8% | Fringe Benefits | 5.1% |
| Other Assets | 31,229 | Operating Revenue | 11,917,956 | 101.8% | Current Ratio | 94.8 |
| Total Assets | 34,179,605 | Operating Expense | 8,346,385 | 70.0% | Days to Collect | 7.5 |
| Current Liabilities | 357,600 | Operating Margin | 3,571,571 | 30.0% | Avg Payment Days | 4.6 |
| Long Term Liabilities | 24,521 | Other Income | 3,464 | 0.0% | Depreciation Rate | 11.6% |
| Total Equity | 33,797,483 | Other Expense | 0 | 0.0% | Return on Equity | 10.6% |
| Total Liab. and Equity | 34,179,604 | Net Profit or Loss | 3,575,035 | 30.0% | | |

032502 YUMA DIALYSIS

For Profit

2130 WEST 24TH STREET

12/31/2014 365 Days Settled

End Stage Renal Disease

YUMA, AZ 85364

YUMA

NORIDIAN GVT SERVICES (AZ)

042501 FORT SMITH REGIONAL DIALYSIS CENTER, LLC

For Profit

2201 BROOKEN HILL DRIVE

12/31/2014 365 Days Settled

End Stage Renal Disease

FORT SMITH, AR 72908

SEBASTIAN

BLUE CROSS (TEXAS)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|------------|--------|-----------------------------|-------|
| Current Assets | 2,989,616 | Total Charges | 11,892,827 | | Salary Expense | 33.6% |
| Fixed Assets | 40,282,799 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.9% |
| Other Assets | 0 | Operating Revenue | 11,892,827 | 100.0% | Current Ratio | 7.1 |
| Total Assets | 43,272,415 | Operating Expense | 4,559,794 | 38.3% | Days to Collect | 6.4 |
| Current Liabilities | 423,912 | Operating Margin | 7,333,033 | 61.7% | Avg Payment Days | 4.9 |
| Long Term Liabilities | 0 | Other Income | 146 | 0.0% | Depreciation Rate | 1.1% |
| Total Equity | 42,848,502 | Other Expense | 0 | 0.0% | Return on Equity | 17.1% |
| Total Liab. and Equity | 43,272,414 | Net Profit or Loss | 7,333,179 | 61.7% | | |

462530 WASATCH ARTIFICIAL KIDNEY CENTER

For Profit

650 EAST 4500 SOUTH

12/31/2014 365 Days Settled

End Stage Renal Disease

MURRAY, UT 84107

SALT LAKE

BLUE CROSS (TEXAS)

402530 AUXILIO MUTUO DIALYSIS CENTER

For Profit

PONCE DE LEON AVENUE, PARADA 37

12/31/2014 365 Days Settled

End Stage Renal Disease

SAN JUAN, PR 00917

TRAILBLAZERS HEALTH ENTERPRISES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 2,091,610 | Total Charges | 11,873,270 | Salary Expense | 32.1% | |
| Fixed Assets | 33,061,988 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.4% |
| Other Assets | 0 | Operating Revenue | 11,873,270 | 100.0% | Current Ratio | 1.6 |
| Total Assets | 35,153,598 | Operating Expense | 7,606,563 | 64.1% | Days to Collect | 0.0 |
| Current Liabilities | 1,289,458 | Operating Margin | 4,266,707 | 35.9% | Avg Payment Days | 9.9 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Depreciation Rate | 1.1% |
| Total Equity | 33,864,141 | Other Expense | 0 | 0.0% | Return on Equity | 12.6% |
| Total Liab. and Equity | 35,153,599 | Net Profit or Loss | 4,266,706 | 35.9% | | |

262547 FRESENIUS MEDICAL CARE SPRINGFIELD MIDWEST

For Profit

1675 EAST SEMINOLE, SUITE A

12/31/2014 365 Days Settled

End Stage Renal Disease

SPRINGFIELD, MO 65804

GREENE

BLUE CROSS (TEXAS)

052865 CENTURY CITY DIALYSIS

For Profit

10630 SANTA MONICA BOULEVARD

12/31/2014 365 Days Settled

End Stage Renal Disease

LOS ANGELES, CA 90025

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|-------------------------------------------------------|-----------|-----------------------------|------------|---------------------------------|
| 052871 CENTRAL COAST KIDNEY DISEASE CENTER | | | | For Profit |
| 2263 SOUTH DEPOT STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SANTA MARIA, CA 93458 | | | | |
| SANTA BARBARA | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 2,744,527 | Total Charges | 11,714,942 | Salary Expense 35.3% |
| Fixed Assets | 870,810 | Contract Allowance | 0 | 0.0% Fringe Benefits 7.4% |
| Other Assets | 0 | Operating Revenue | 11,714,942 | 100.0% |
| Total Assets | 3,615,337 | Operating Expense | 7,243,137 | 61.8% Current Ratio 6.7 |
| Current Liabilities | 407,131 | Operating Margin | 4,471,805 | 38.2% Days to Collect 173.1 |
| Long Term Liabilities | 0 | Other Income | 43,751 | 0.4% Avg Payment Days 20.5 |
| Total Equity | 3,208,206 | Other Expense | 0 | 0.0% Depreciation Rate 7.4% |
| Total Liab. and Equity | 3,615,337 | Net Profit or Loss | 4,515,556 | 38.5% Return on Equity 140.8% |
| 682523 CROWN DIALYSIS CENTER OF PALM BEACH LLC | | | | For Profit |
| 4701 N FEDERAL HWY UNIT A | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| BOCA RATON, FL 33431 | | | | |
| PALM BEACH | | | | |
| FIRST COAST (FLORIDA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 88,581 | Total Charges | 11,700,541 | Salary Expense 20.4% |
| Fixed Assets | 18,954 | Contract Allowance | 0 | 0.0% Fringe Benefits 1.6% |
| Other Assets | 22,026 | Operating Revenue | 11,700,541 | 100.0% |
| Total Assets | 129,561 | Operating Expense | 2,357,017 | 20.1% Current Ratio 4.7 |
| Current Liabilities | 18,849 | Operating Margin | 9,343,524 | 79.9% Days to Collect 2.7 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% Avg Payment Days 2.9 |
| Total Equity | 110,712 | Other Expense | 0 | 0.0% Depreciation Rate 670.8% |
| Total Liab. and Equity | 129,561 | Net Profit or Loss | 9,343,524 | 79.9% Return on Equity 8,439.5% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|--------------------------------------------------|------------|-----------------------------|----------------|-----------------------------|
| 052572 SATELLITE HELATHCARE EAST SAN JOSE | | | Not for Profit | |
| 2121 ALEXIAN DRIVE, SUITE 118 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SAN JOSE, CA 95116 | | | | |
| SANTA CLARA | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 26,638,862 | Total Charges | 11,793,566 | Salary Expense 34.0% |
| Fixed Assets | 836,153 | Contract Allowance | 103,233 | 0.9% Fringe Benefits 9.8% |
| Other Assets | 0 | Operating Revenue | 11,690,333 | 99.1% |
| Total Assets | 27,475,015 | Operating Expense | 10,316,826 | 88.3% Current Ratio 26.1 |
| Current Liabilities | 1,020,777 | Operating Margin | 1,373,507 | 11.7% Days to Collect 820.7 |
| Long Term Liabilities | 6,161 | Other Income | 2,126 | 0.0% Avg Payment Days 20.3 |
| Total Equity | 26,448,077 | Other Expense | 0 | 0.0% Depreciation Rate 8.3% |
| Total Liab. and Equity | 27,475,015 | Net Profit or Loss | 1,375,633 | 11.8% Return on Equity 5.2% |
| 142676 AFFILIATED DIALYSIS CENTERS LLC | | | For Profit | |
| 715 LAKE STREET SUITE 318 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| OAK PARK, IL 60301 | | | | |
| COOK | | | | |
| CGS (KENTUCKY) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 5,381,450 | Total Charges | 11,685,077 | Salary Expense 37.9% |
| Fixed Assets | 1,085,497 | Contract Allowance | 0 | 0.0% Fringe Benefits 5.5% |
| Other Assets | 90,013 | Operating Revenue | 11,685,077 | 100.0% |
| Total Assets | 6,556,960 | Operating Expense | 10,853,055 | 92.9% Current Ratio 24.6 |
| Current Liabilities | 218,977 | Operating Margin | 832,022 | 7.1% Days to Collect (40.2) |
| Long Term Liabilities | 1,461,116 | Other Income | 0 | 0.0% Avg Payment Days 19.7 |
| Total Equity | 4,876,867 | Other Expense | 0 | 0.0% Depreciation Rate 5.6% |
| Total Liab. and Equity | 6,556,960 | Net Profit or Loss | 832,022 | 7.1% Return on Equity 17.1% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 12,044,578 | Total Charges | 11,263,151 | Salary Expense | 33.7% | |
| Fixed Assets | 5,536,080 | Contract Allowance | -359,734 | -3.2% | Fringe Benefits | 4.8% |
| Other Assets | 0 | Operating Revenue | 11,622,885 | 103.2% | Current Ratio | 24.6 |
| Total Assets | 17,580,658 | Operating Expense | 10,467,203 | 90.1% | Days to Collect | 11.3 |
| Current Liabilities | 490,479 | Operating Margin | 1,155,682 | 9.9% | Avg Payment Days | 8.7 |
| Long Term Liabilities | 0 | Other Income | -21,133 | -0.2% | Depreciation Rate | 18.5% |
| Total Equity | 17,090,181 | Other Expense | 0 | 0.0% | Return on Equity | 6.6% |
| Total Liab. and Equity | 17,580,660 | Net Profit or Loss | 1,134,549 | 9.8% | | |

052746 AIRPORT SUNRISE DIALYSIS

For Profit

11300 HAWTHORNE BLVD

12/31/2014 365 Days Settled

End Stage Renal Disease

INGLEWOOD, CA 90304

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

362500 CENTER FOR DIALYSIS CARE OF CLEVELAND - EAST

Not for Profit

11717 EUCLID AVENUE

12/31/2014 365 Days Settled

End Stage Renal Disease

CLEVELAND, OH 44106

CUYAHOGA

BLUE CROSS (TENNESSEE)

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|-------------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 2,692,817 | Total Charges | 11,474,449 | Salary Expense | 24.3% | |
| Fixed Assets | 18,386,629 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 4.9% |
| Other Assets | 91,622 | Operating Revenue | 11,474,449 | 100.0% | Current Ratio | 1.0 |
| Total Assets | 21,171,068 | Operating Expense | 4,912,291 | 42.8% | Days to Collect | 0.0 |
| Current Liabilities | 2,726,387 | Operating Margin | 6,562,158 | 57.2% | Avg Payment Days | 27.7 |
| Long Term Liabilities | 10,303,996 | Other Income | 966 | 0.0% | Depreciation Rate | 1.6% |
| Total Equity | 8,140,686 | Other Expense | 0 | 0.0% | Return on Equity | 80.6% |
| Total Liab. and Equity | 21,171,069 | Net Profit or Loss | 6,563,124 | 57.2% | | |

012657 FRESENIUS MEDICAL CARE BIRMINGHAM HOME

For Profit

35 W LAKESHORE DRIVE, SUITE 105 12/31/2014 365 Days Settled End Stage Renal Disease
 BIRMINGHAM, AL 35209
 JEFFERSON
 CAHABA GBA (AL)

302507 NASHUA DIALYSIS

For Profit

38 TYLER STREET 12/31/2014 365 Days Settled End Stage Renal Disease
 NASHUA, NH 03061
 HILLSBOROUGH
 NATIONAL HERITAGE (NEW HAMPSHIRE)

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 072511 GREATER WATERBURY DIALYSIS | | | | For Profit | |
|------------------------------------------|------------|-----------------------------|------------|-----------------------------|--------------------------|
| 209 HIGHLAND AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| WATERBURY, CT 06708 | | | | | |
| NEW HAVEN | | | | | |
| NATIONAL GOVT SERVICES (CONNECTICUT) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 28,861,607 | Total Charges | 11,488,870 | Salary Expense | 33.2% |
| Fixed Assets | 516,795 | Contract Allowance | 41,166 | 0.4% | Fringe Benefits 4.7% |
| Other Assets | 3,454,573 | Operating Revenue | 11,447,704 | 99.6% | |
| Total Assets | 32,832,975 | Operating Expense | 7,324,124 | 64.0% | Current Ratio 102.2 |
| Current Liabilities | 282,506 | Operating Margin | 4,123,580 | 36.0% | Days to Collect 3.7 |
| Long Term Liabilities | 20,659 | Other Income | 359 | 0.0% | Avg Payment Days 8.0 |
| Total Equity | 32,529,811 | Other Expense | 0 | 0.0% | Depreciation Rate 10.3% |
| Total Liab. and Equity | 32,832,976 | Net Profit or Loss | 4,123,939 | 36.0% | Return on Equity 12.7% |
| 382526 FMC CLACKAMAS | | | | For Profit | |
| 13560 SE 97TH AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| CLACKAMAS, OR 97015 | | | | | |
| CLACKAMAS | | | | | |
| BLUE CROSS (OREGON) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 1,761,825 | Total Charges | 11,446,126 | Salary Expense | 36.5% |
| Fixed Assets | 693,390 | Contract Allowance | 0 | 0.0% | Fringe Benefits 7.7% |
| Other Assets | 154 | Operating Revenue | 11,446,126 | 100.0% | |
| Total Assets | 2,455,369 | Operating Expense | 3,800,797 | 33.2% | Current Ratio (0.3) |
| Current Liabilities | -6,115,355 | Operating Margin | 7,645,329 | 66.8% | Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days (645.3) |
| Total Equity | 8,570,724 | Other Expense | 0 | 0.0% | Depreciation Rate 18.0% |
| Total Liab. and Equity | 2,455,369 | Net Profit or Loss | 7,645,330 | 66.8% | Return on Equity 89.2% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|------|
| Current Assets | 1,711,841 | Total Charges | 11,382,184 | Salary Expense | 33.3% | |
| Fixed Assets | 50,467,418 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.8% |
| Other Assets | 0 | Operating Revenue | 11,382,184 | 100.0% | Current Ratio | 1.3 |
| Total Assets | 52,179,259 | Operating Expense | 7,498,308 | 65.9% | Days to Collect | 0.0 |
| Current Liabilities | 1,344,569 | Operating Margin | 3,883,876 | 34.1% | Avg Payment Days | 43.1 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Depreciation Rate | 0.8% |
| Total Equity | 50,834,690 | Other Expense | 0 | 0.0% | Return on Equity | 7.6% |
| Total Liab. and Equity | 52,179,259 | Net Profit or Loss | 3,883,875 | 34.1% | | |

342510 FAYETTEVILLE KIDNEY CENTER

For Profit

1315 AVON STREET

12/31/2014 365 Days Settled

End Stage Renal Disease

FAYETTEVILLE, NC 28304

CUMBERLAND

BLUE CROSS (NORTH CAROLINA)

392803 SUBURBAN CAMPUS DIALYSIS

For Profit

2100 HARRISBURG PIKE

12/31/2014 365 Days Settled

End Stage Renal Disease

LANCASTER, PA 17604

LANCASTER

Novitas PA

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 4,371,843 | Total Charges | 11,302,253 | Salary Expense | 32.3% | |
| Fixed Assets | 12,044,815 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.5% |
| Other Assets | 0 | Operating Revenue | 11,302,253 | 100.0% | Current Ratio | 2.9 |
| Total Assets | 16,416,658 | Operating Expense | 5,247,251 | 46.4% | Days to Collect | 0.0 |
| Current Liabilities | 1,501,057 | Operating Margin | 6,055,002 | 53.6% | Avg Payment Days | 70.1 |
| Long Term Liabilities | 0 | Other Income | 2,328 | 0.0% | Depreciation Rate | 3.9% |
| Total Equity | 14,915,603 | Other Expense | 0 | 0.0% | Return on Equity | 40.6% |
| Total Liab. and Equity | 16,416,660 | Net Profit or Loss | 6,057,330 | 53.6% | | |

062566 LIBERTY DIALYSIS - COLORADO SPRINGS CENTRAL

For Profit

1910 LELARAY

12/31/2014 365 Days Settled

End Stage Renal Disease

COLORADO SPRINGS, CO 80909

EL PASO

NOVITAS (COLORADO)

142536 WEST METRO DIALYSIS - HUMBOLT

For Profit

1044 N MOZART

12/31/2014 365 Days Settled

End Stage Renal Disease

CHICAGO, IL 60622

COOK

BLUE CROSS (TEXAS)

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052622 EAST LA PLAZA DIALYSIS

For Profit

1700 CESAR E CHAVEZ AVENUE, SUITE L100 12/31/2014 365 Days Settled

End Stage Renal Disease

LOS ANGELES, CA 90033

LOS ANGELES

BLUE CROSS (TEXAS)

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|--------------------|------------|--------|----------------------|-------|
| Current Assets | 14,175,606 | Total Charges | 10,628,566 | | Salary Expense | 32.8% |
| Fixed Assets | 442,614 | Contract Allowance | -643,148 | -6.1% | Fringe Benefits | 5.9% |
| Other Assets | 1,668,094 | Operating Revenue | 11,271,714 | 106.1% | Current Ratio | 16.2 |
| Total Assets | 16,286,314 | Operating Expense | 8,396,842 | 74.5% | Days to Collect | 12.3 |
| Current Liabilities | 874,832 | Operating Margin | 2,874,872 | 25.5% | Avg Payment Days | 11.8 |
| Long Term Liabilities | -33,881 | Other Income | 2,249 | 0.0% | Depreciation Rate | 14.1% |
| Total Equity | 15,445,363 | Other Expense | 0 | 0.0% | Return on Equity | 18.6% |
| Total Liab. and Equity | 16,286,314 | Net Profit or Loss | 2,877,121 | 25.5% | | |

232566 RAI-CLYDE PARK-WYOMING

For Profit

4893 CLYDE PARK SOUTHWEST 12/31/2014 365 Days Settled

End Stage Renal Disease

WYOMING, MI 49509

KENT

BLUE CROSS (GEORGIA)

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|-------------|--------------------|------------|--------|----------------------|-------|
| Current Assets | 1,773,709 | Total Charges | 11,271,412 | | Salary Expense | 31.5% |
| Fixed Assets | 17,898,986 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.3% |
| Other Assets | -14,424,981 | Operating Revenue | 11,271,412 | 100.0% | Current Ratio | 2.9 |
| Total Assets | 5,247,714 | Operating Expense | 8,615,835 | 76.4% | Days to Collect | 0.0 |
| Current Liabilities | 613,323 | Operating Margin | 2,655,577 | 23.6% | Avg Payment Days | 3.9 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Depreciation Rate | 2.2% |
| Total Equity | 4,634,390 | Other Expense | 0 | 0.0% | Return on Equity | 57.3% |
| Total Liab. and Equity | 5,247,713 | Net Profit or Loss | 2,655,576 | 23.6% | | |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 252504 RENAL CARE GROUP - MERIDIAN | | | | For Profit | | |
|-------------------------------------------|-------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 2221 HIGHWAY 39 NORTH | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| MERIDIAN, MS 39301 | | | | | | |
| LAUDERDALE | | | | | | |
| BLUE CROSS (MISSISSIPPI) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,397,842 | Total Charges | 11,255,503 | Salary Expense | 27.8% | |
| Fixed Assets | -72,640,086 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.0% |
| Other Assets | 0 | Operating Revenue | 11,255,503 | 100.0% | | |
| Total Assets | -71,242,244 | Operating Expense | 8,101,047 | 72.0% | Current Ratio | 1.9 |
| Current Liabilities | 724,521 | Operating Margin | 3,154,456 | 28.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | 15.0 |
| Total Equity | -71,966,763 | Other Expense | 0 | 0.0% | Depreciation Rate | -0.5% |
| Total Liab. and Equity | -71,242,242 | Net Profit or Loss | 3,154,457 | 28.0% | Return on Equity | -4.4% |
| 052618 FAIRFIELD DIALYSIS CENTER | | | | For Profit | | |
| 4660 CENTRAL WAY | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| FAIRFIELD, CA 94533 | | | | | | |
| SOLANO | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 23,930,634 | Total Charges | 10,654,640 | Salary Expense | 31.7% | |
| Fixed Assets | 775,417 | Contract Allowance | -591,029 | -5.5% | Fringe Benefits | 5.5% |
| Other Assets | 0 | Operating Revenue | 11,245,669 | 105.5% | | |
| Total Assets | 24,706,051 | Operating Expense | 8,058,707 | 71.7% | Current Ratio | 57.6 |
| Current Liabilities | 415,607 | Operating Margin | 3,186,962 | 28.3% | Days to Collect | 6.9 |
| Long Term Liabilities | 39,826 | Other Income | -3,063 | 0.0% | Avg Payment Days | 9.7 |
| Total Equity | 24,250,618 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.3% |
| Total Liab. and Equity | 24,706,051 | Net Profit or Loss | 3,183,899 | 28.3% | Return on Equity | 13.1% |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|-------------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 1,692,338 | Total Charges | 18,652,768 | Salary Expense | 35.6% | |
| Fixed Assets | 2,424,109 | Contract Allowance | 7,414,488 | 39.8% | Fringe Benefits | 11.4% |
| Other Assets | 13,442,895 | Operating Revenue | 11,238,280 | 60.2% | | |
| Total Assets | 17,559,342 | Operating Expense | 5,994,333 | 53.3% | Current Ratio | 1.9 |
| Current Liabilities | 883,685 | Operating Margin | 5,243,947 | 46.7% | Days to Collect | 2.2 |
| Long Term Liabilities | 347,679 | Other Income | 0 | 0.0% | Avg Payment Days | 19.5 |
| Total Equity | 16,327,977 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.3% |
| Total Liab. and Equity | 17,559,341 | Net Profit or Loss | 5,243,947 | 46.7% | Return on Equity | 32.1% |

452592 SOUTH ARLINGTON DIALYSIS CENTER LLC

For Profit

3415 SOUTH COOPER STREET SUITE 118 12/31/2014 365 Days Settled

End Stage Renal Disease

ARLINGTON, TX 76015

TARRANT

BLUE CROSS (TEXAS)

332626 FMS - BRIGHTON

For Profit

2613 WEST HENRIETTA ROAD 12/31/2014 365 Days Settled

End Stage Renal Disease

ROCHESTER, NY 14623

MONROE

NATIONAL GOVERNMENT SERVICES

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 312502 BIO-MEDICAL APPLICATIONS OF JERSEY CITY | | | | For Profit | | |
|-------------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 107-123 PACIFIC AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| JERSEY CITY, NJ 07304 | | | | | | |
| HUDSON | | | | | | |
| BLUE CROSS (NEW JERSEY) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,598,632 | Total Charges | 11,222,783 | Salary Expense | 37.1% | |
| Fixed Assets | 31,597,510 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.5% |
| Other Assets | 0 | Operating Revenue | 11,222,783 | 100.0% | | |
| Total Assets | 33,196,142 | Operating Expense | 9,360,346 | 83.4% | Current Ratio | 1.9 |
| Current Liabilities | 829,283 | Operating Margin | 1,862,437 | 16.6% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 14.5 |
| Total Equity | 32,366,860 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.6% |
| Total Liab. and Equity | 33,196,143 | Net Profit or Loss | 1,862,437 | 16.6% | Return on Equity | 5.8% |
| 552618 SAN MARCOS DIALYSIS CENTER | | | | For Profit | | |
| 2135 MONTIEL ROAD BLDG B | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SAN MARCOS, CA 92069 | | | | | | |
| SAN DIEGO | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,002,259 | Total Charges | 12,360,865 | Salary Expense | 32.7% | |
| Fixed Assets | 1,029,377 | Contract Allowance | 1,208,418 | 9.8% | Fringe Benefits | 4.7% |
| Other Assets | 0 | Operating Revenue | 11,152,447 | 90.2% | | |
| Total Assets | 4,031,636 | Operating Expense | 7,870,672 | 70.6% | Current Ratio | 4.8 |
| Current Liabilities | 623,984 | Operating Margin | 3,281,775 | 29.4% | Days to Collect | 17.8 |
| Long Term Liabilities | 63,263 | Other Income | -1,311,100 | -11.8% | Avg Payment Days | 6.1 |
| Total Equity | 3,344,389 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.5% |
| Total Liab. and Equity | 4,031,636 | Net Profit or Loss | 1,970,675 | 17.7% | Return on Equity | 58.9% |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 522555 WISCONSIN DIALYSIS FITCHBURG | | | | Not for Profit | | |
|----------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|--------|
| 3034 FISH HATCHERY RD | | 6/30/2014 365 Days Settled | | End Stage Renal Disease | | |
| FITCHBURG, WI 53713 | | | | | | |
| DANE | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 8,646,785 | Total Charges | 44,715,875 | Salary Expense | 43.8% | |
| Fixed Assets | 1,799,671 | Contract Allowance | 33,567,237 | 75.1% | Fringe Benefits | 9.2% |
| Other Assets | 0 | Operating Revenue | 11,148,638 | 24.9% | | |
| Total Assets | 10,446,456 | Operating Expense | 8,971,018 | 80.5% | Current Ratio | 25.4 |
| Current Liabilities | 341,037 | Operating Margin | 2,177,620 | 19.5% | Days to Collect | 225.4 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | 10,105,419 | Other Expense | 0 | 0.0% | Depreciation Rate | 5.2% |
| Total Liab. and Equity | 10,446,456 | Net Profit or Loss | 2,177,620 | 19.5% | Return on Equity | 21.5% |
| 322503 DAVITA - FOUR CORNERS DIALYSIS | | | | For Profit | | |
| 801 WEST BROADWAY | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| FARMINGTON, NM 87401 | | | | | | |
| SAN JUAN | | | | | | |
| BLUE CROSS (CALIFORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 2,824,455 | Total Charges | 11,553,127 | Salary Expense | 32.1% | |
| Fixed Assets | 344,677 | Contract Allowance | 404,860 | 3.5% | Fringe Benefits | 6.0% |
| Other Assets | 0 | Operating Revenue | 11,148,267 | 96.5% | | |
| Total Assets | 3,169,132 | Operating Expense | 7,108,288 | 63.8% | Current Ratio | 2.2 |
| Current Liabilities | 1,261,397 | Operating Margin | 4,039,979 | 36.2% | Days to Collect | 57.8 |
| Long Term Liabilities | 429,094 | Other Income | -1,912,650 | -17.2% | Avg Payment Days | 6.9 |
| Total Equity | 1,478,639 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.3% |
| Total Liab. and Equity | 3,169,130 | Net Profit or Loss | 2,127,329 | 19.1% | Return on Equity | 143.9% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 1,400,115 | Total Charges | 11,138,737 | Salary Expense | 36.6% | |
| Fixed Assets | 3,931,177 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.1% |
| Other Assets | 0 | Operating Revenue | 11,138,737 | 100.0% | Current Ratio | 2.9 |
| Total Assets | 5,331,292 | Operating Expense | 6,402,251 | 57.5% | Days to Collect | 0.0 |
| Current Liabilities | 480,130 | Operating Margin | 4,736,486 | 42.5% | Avg Payment Days | 1.1 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Depreciation Rate | 7.7% |
| Total Equity | 4,851,161 | Other Expense | 0 | 0.0% | Return on Equity | 97.6% |
| Total Liab. and Equity | 5,331,291 | Net Profit or Loss | 4,736,485 | 42.5% | | |

192524 FRESENIUS MEDICAL CARE MANCUSO

For Profit

4848 MANCUSO LANE, SUITE A

12/31/2014 365 Days Settled

End Stage Renal Disease

BATON ROUGE, LA 70809

EAST BATON ROUGE

Novitas LA

052550 LOMA LINDA UNIV KIDNEY CENTER

Not for Profit

11375 ANDERSON STREET

12/31/2014 365 Days Settled

End Stage Renal Disease

LOMA LINDA, CA 92354

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 43,609,120 | Total Charges | 11,164,171 | Salary Expense | 29.9% | |
| Fixed Assets | 1,111,909 | Contract Allowance | 99,527 | 0.9% | Fringe Benefits | 4.0% |
| Other Assets | 0 | Operating Revenue | 11,064,644 | 99.1% | | |
| Total Assets | 44,721,029 | Operating Expense | 8,299,292 | 75.0% | Current Ratio | 73.3 |
| Current Liabilities | 594,738 | Operating Margin | 2,765,352 | 25.0% | Days to Collect | 12.0 |
| Long Term Liabilities | 112,895 | Other Income | -4,853 | 0.0% | Avg Payment Days | 5.7 |
| Total Equity | 44,013,395 | Other Expense | 0 | 0.0% | Depreciation Rate | 20.9% |
| Total Liab. and Equity | 44,721,028 | Net Profit or Loss | 2,760,499 | 24.9% | Return on Equity | 6.3% |

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 3,842,096 | Total Charges | 11,052,147 | Salary Expense | 37.2% | |
| Fixed Assets | 26,845,751 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.8% |
| Other Assets | 4,852,315 | Operating Revenue | 11,052,147 | 100.0% | | |
| Total Assets | 35,540,162 | Operating Expense | 7,497,759 | 67.8% | Current Ratio | 3.2 |
| Current Liabilities | 1,190,265 | Operating Margin | 3,554,388 | 32.2% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 1,837 | 0.0% | Avg Payment Days | 33.5 |
| Total Equity | 34,349,895 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.1% |
| Total Liab. and Equity | 35,540,160 | Net Profit or Loss | 3,556,225 | 32.2% | Return on Equity | 10.4% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 232512 CORNERSTONE DIALYSIS | | | | For Profit | | |
|-----------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 23857 GREENFIELD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SOUTHFIELD, MI 48075 | | | | | | |
| OAKLAND | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 5,357,851 | Total Charges | 10,831,574 | Salary Expense | 26.2% | |
| Fixed Assets | 787,955 | Contract Allowance | -217,643 | -2.0% | Fringe Benefits | 5.0% |
| Other Assets | 8,882,651 | Operating Revenue | 11,049,217 | 102.0% | | |
| Total Assets | 15,028,457 | Operating Expense | 8,510,539 | 77.0% | Current Ratio | 16.1 |
| Current Liabilities | 333,374 | Operating Margin | 2,538,678 | 23.0% | Days to Collect | 8.0 |
| Long Term Liabilities | 191,856 | Other Income | -7,026 | -0.1% | Avg Payment Days | 6.4 |
| Total Equity | 14,503,226 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.1% |
| Total Liab. and Equity | 15,028,456 | Net Profit or Loss | 2,531,652 | 22.9% | Return on Equity | 17.5% |
| 452675 NORTHSTAR DIALYSIS CENTER | | | | For Profit | | |
| 380 W LITTLE YORK | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| HOUSTON, TX 77076 | | | | | | |
| HARRIS | | | | | | |
| BLUE CROSS (CALIFORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 19,525,714 | Total Charges | 11,112,347 | Salary Expense | 32.5% | |
| Fixed Assets | 379,654 | Contract Allowance | 66,045 | 0.6% | Fringe Benefits | 5.8% |
| Other Assets | 0 | Operating Revenue | 11,046,302 | 99.4% | | |
| Total Assets | 19,905,368 | Operating Expense | 8,696,603 | 78.7% | Current Ratio | 72.1 |
| Current Liabilities | 270,913 | Operating Margin | 2,349,699 | 21.3% | Days to Collect | 23.1 |
| Long Term Liabilities | 0 | Other Income | 2,573 | 0.0% | Avg Payment Days | 5.2 |
| Total Equity | 19,634,455 | Other Expense | 0 | 0.0% | Depreciation Rate | 6.7% |
| Total Liab. and Equity | 19,905,368 | Net Profit or Loss | 2,352,272 | 21.3% | Return on Equity | 12.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|------------|--------|-----------------------------|-------|
| Current Assets | 1,340,823 | Total Charges | 10,979,564 | | Salary Expense | 33.4% |
| Fixed Assets | 46,428,817 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.0% |
| Other Assets | 0 | Operating Revenue | 10,979,564 | 100.0% | Current Ratio | 1.7 |
| Total Assets | 47,769,640 | Operating Expense | 5,448,980 | 49.6% | Days to Collect | 0.0 |
| Current Liabilities | 780,092 | Operating Margin | 5,530,584 | 50.4% | Avg Payment Days | 18.9 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Depreciation Rate | 0.6% |
| Total Equity | 46,989,549 | Other Expense | 0 | 0.0% | Return on Equity | 11.8% |
| Total Liab. and Equity | 47,769,641 | Net Profit or Loss | 5,530,583 | 50.4% | | |

502527 SPOKANE KIDNEY CENTER

For Profit

610 SOUTH SHERMAN AVENUE, SUITE 101 12/31/2014 365 Days Settled

End Stage Renal Disease

SPOKANE, WA 99202

SPOKANE

BLUE CROSS (OREGON)

442644 FMC DIALYSIS SERVICES FORT SANDERS

For Profit

1740 WESTERN AVE 12/31/2014 365 Days Settled

End Stage Renal Disease

KNOXVILLE, TN 37921

KNOX

BLUE CROSS (TENNESSEE)

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 332569 FMS - ALBANY REGIONAL KIDNEY CENTER | | | | For Profit | | |
|---------------------------------------------------|------------|-----------------------------|-------------|-----------------------------|-------------------|---------|
| 2 CLARA BARTON DRIVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| ALBANY, NY 12208 | | | | | | |
| ALBANY | | | | | | |
| NATIONAL GOVT SERVICES (NEW YORK) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,201,713 | Total Charges | 10,970,087 | Salary Expense | 32.7% | |
| Fixed Assets | -527,097 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.8% |
| Other Assets | 6,913,520 | Operating Revenue | 10,970,087 | 100.0% | | |
| Total Assets | 7,588,136 | Operating Expense | 7,715,818 | 70.3% | Current Ratio | 1.0 |
| Current Liabilities | 1,148,801 | Operating Margin | 3,254,269 | 29.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | 30.7 |
| Total Equity | 6,439,334 | Other Expense | 0 | 0.0% | Depreciation Rate | 31.5% |
| Total Liab. and Equity | 7,588,135 | Net Profit or Loss | 3,254,268 | 29.7% | Return on Equity | 50.5% |
| 052835 DSI CHULA VISTA DIALYSIS | | | | For Profit | | |
| 1181 BROADWAY, SUITE 5 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| CHULA VISTA, CA 91911 | | | | | | |
| SAN DIEGO | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,854,061 | Total Charges | 185,302,026 | Salary Expense | 48.1% | |
| Fixed Assets | 833,660 | Contract Allowance | 174,367,763 | 94.1% | Fringe Benefits | 9.9% |
| Other Assets | 8,078 | Operating Revenue | 10,934,263 | 5.9% | | |
| Total Assets | 2,695,799 | Operating Expense | 6,244,610 | 57.1% | Current Ratio | (0.3) |
| Current Liabilities | -6,859,537 | Operating Margin | 4,689,653 | 42.9% | Days to Collect | (7.9) |
| Long Term Liabilities | 0 | Other Income | 5,224 | 0.0% | Avg Payment Days | (400.9) |
| Total Equity | 9,555,336 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.4% |
| Total Liab. and Equity | 2,695,799 | Net Profit or Loss | 4,694,877 | 42.9% | Return on Equity | 49.1% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052552 UPLAND DIALYSIS | | | | For Profit | | |
|----------------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|----------|
| 600 N 13TH AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| UPLAND, CA 91786 | | | | | | |
| SAN BERNARDINO | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 24,033,112 | Total Charges | 10,445,324 | Salary Expense | 34.7% | |
| Fixed Assets | 83,346 | Contract Allowance | -461,294 | -4.4% | Fringe Benefits | 5.0% |
| Other Assets | 3,989,061 | Operating Revenue | 10,906,618 | 104.4% | | |
| Total Assets | 28,105,519 | Operating Expense | 7,863,344 | 72.1% | Current Ratio | 33.2 |
| Current Liabilities | 724,660 | Operating Margin | 3,043,274 | 27.9% | Days to Collect | 12.1 |
| Long Term Liabilities | 4,059 | Other Income | 2,849 | 0.0% | Avg Payment Days | 9.2 |
| Total Equity | 27,376,800 | Other Expense | 0 | 0.0% | Depreciation Rate | 31.2% |
| Total Liab. and Equity | 28,105,519 | Net Profit or Loss | 3,046,123 | 27.9% | Return on Equity | 11.1% |
| 102654 DIALYSIS & KIDNEY CTR OF N BREVARD INC | | | | For Profit | | |
| 830 CENTURY MEDICAL DRIVE | | 9/30/2014 365 Days Settled | | End Stage Renal Disease | | |
| TITUSVILLE, FL 32796 | | | | | | |
| BREVARD | | | | | | |
| BLUE CROSS (FLORIDA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 0 | Total Charges | 10,881,279 | Salary Expense | 57.8% | |
| Fixed Assets | 449,319 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 0.0% |
| Other Assets | 0 | Operating Revenue | 10,881,279 | 100.0% | | |
| Total Assets | 449,319 | Operating Expense | 1,974,610 | 18.1% | Current Ratio | |
| Current Liabilities | 0 | Operating Margin | 8,906,669 | 81.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 0.0 |
| Total Equity | 449,319 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.8% |
| Total Liab. and Equity | 449,319 | Net Profit or Loss | 8,906,669 | 81.9% | Return on Equity | 1,982.3% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 172508 TOPEKA DIALYSIS | | | | For Profit | |
|----------------------------------------------------|-------------------|-----------------------------|------------------|-----------------------------|----------------------------|
| 634 SW MULVANE SUITE 300 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| TOPEKA, KS 66606 | | | | | |
| SHAWNEE | | | | | |
| WPS (KANSAS) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | -14,202,623 | Total Charges | 10,912,809 | Salary Expense | 26.9% |
| Fixed Assets | 2,128,244 | Contract Allowance | 128,478 | 1.2% | Fringe Benefits 4.5% |
| Other Assets | 16,861,549 | Operating Revenue | 10,784,331 | 98.8% | |
| Total Assets | <u>4,787,170</u> | Operating Expense | <u>9,196,009</u> | 85.3% | Current Ratio (23.5) |
| Current Liabilities | 603,826 | Operating Margin | 1,588,322 | 14.7% | Days to Collect 16.4 |
| Long Term Liabilities | 0 | Other Income | -47,881 | -0.4% | Avg Payment Days 12.7 |
| Total Equity | <u>4,183,344</u> | Other Expense | <u>0</u> | 0.0% | Depreciation Rate 15.2% |
| Total Liab. and Equity | <u>4,787,170</u> | Net Profit or Loss | <u>1,540,441</u> | 14.3% | Return on Equity 36.8% |
| 422627 FRESENIUS MEDICAL CARE COLUMBIA HOME | | | | Not for Profit | |
| 121 PARK CENTRAL DRIVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| COLUMBIA, SC 29203 | | | | | |
| RICHLAND | | | | | |
| BLUE CROSS (SOUTH CAROLINA) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 1,246,535 | Total Charges | 10,761,292 | Salary Expense | 31.5% |
| Fixed Assets | 134,854 | Contract Allowance | 0 | 0.0% | Fringe Benefits 6.6% |
| Other Assets | 0 | Operating Revenue | 10,761,292 | 100.0% | |
| Total Assets | <u>1,381,389</u> | Operating Expense | <u>4,246,528</u> | 39.5% | Current Ratio (0.1) |
| Current Liabilities | -13,776,871 | Operating Margin | 6,514,764 | 60.5% | Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days (1,281.8) |
| Total Equity | <u>15,158,261</u> | Other Expense | <u>0</u> | 0.0% | Depreciation Rate 66.0% |
| Total Liab. and Equity | <u>1,381,390</u> | Net Profit or Loss | <u>6,514,763</u> | 60.5% | Return on Equity 43.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|------------|-----------------------------|-------------------|--------|
| Current Assets | 3,119,627 | Total Charges | 66,504,172 | Salary Expense | 35.6% | |
| Fixed Assets | 550,000 | Contract Allowance | 55,742,946 | 83.8% | Fringe Benefits | 5.9% |
| Other Assets | 2,096,003 | Operating Revenue | 10,761,226 | 16.2% | | |
| Total Assets | 5,765,630 | Operating Expense | 6,321,747 | 58.7% | Current Ratio | 1.4 |
| Current Liabilities | 2,199,469 | Operating Margin | 4,439,479 | 41.3% | Days to Collect | 0.2 |
| Long Term Liabilities | 128,880 | Other Income | 34,632 | 0.3% | Avg Payment Days | 6.6 |
| Total Equity | 3,437,281 | Other Expense | 0 | 0.0% | Depreciation Rate | 22.2% |
| Total Liab. and Equity | 5,765,630 | Net Profit or Loss | 4,474,111 | 41.6% | Return on Equity | 130.2% |

052606 SANTA BARBARA ARTIFICIAL KIDNEY CENTER

For Profit

1704 STATE ST

12/31/2014 365 Days Settled

End Stage Renal Disease

SANTA BARBARA, CA 93101

SANTA BARBARA

NATIONAL GOVERNMENT SERVICES

312508 LUMBERTON DIALYSIS

For Profit

668 MAIN STREET

12/31/2014 365 Days Settled

End Stage Renal Disease

LUMBERTON, NJ 08048

BURLINGTON

BLUE CROSS (TEXAS)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 1,739,212 | Total Charges | 10,741,647 | Salary Expense | 31.6% | |
| Fixed Assets | 17,110,796 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.0% |
| Other Assets | 0 | Operating Revenue | 10,741,647 | 100.0% | Current Ratio | 0.2 |
| Total Assets | 18,850,008 | Operating Expense | 5,135,008 | 47.8% | Days to Collect | 0.0 |
| Current Liabilities | 7,284,976 | Operating Margin | 5,606,639 | 52.2% | Avg Payment Days | 491.4 |
| Long Term Liabilities | 0 | Other Income | -3 | 0.0% | Depreciation Rate | 2.3% |
| Total Equity | 11,565,032 | Other Expense | 0 | 0.0% | Return on Equity | 48.5% |
| Total Liab. and Equity | 18,850,008 | Net Profit or Loss | 5,606,636 | 52.2% | | |

332676 VESTAL HEALTHCARE D/B/A UHS DIALYSIS-PENNSYLVANIA

For Profit

65 PENNSYLVANIA AVENUE
 BINGHAMTON, NY 13903
 BROOME
 NATIONAL GOVT SERVICES (NEW YORK)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

332674 LIBERTY HUDSON VALLEY DIALYSIS

For Profit

4 CORWIN COURT
 NEWBURGH, NY 12550
 ORANGE
 NATIONAL GOVT SERVICES (NEW YORK)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | | | |
|-------------------------------------------------|-------------------|-----------------------------|------------------|-----------------------------|-------------------|-----------|
| 332547 ROGOSIN INSTITUTE QUEENS DIALYSIS | | | Not for Profit | | | |
| 66-20 QUEENS BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| WOODSIDE, NY 11377 | | | | | | |
| QUEENS | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,964,594 | Total Charges | 10,728,965 | Salary Expense | 42.5% | |
| Fixed Assets | 683,321 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.1% |
| Other Assets | 19,106,614 | Operating Revenue | 10,728,965 | 100.0% | | |
| Total Assets | <u>23,754,529</u> | Operating Expense | <u>8,012,394</u> | 74.7% | Current Ratio | 2.1 |
| Current Liabilities | 1,917,984 | Operating Margin | 2,716,571 | 25.3% | Days to Collect | 82.8 |
| Long Term Liabilities | 267,221 | Other Income | 24,035 | 0.2% | Avg Payment Days | 36.5 |
| Total Equity | <u>21,569,324</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 7.6% |
| Total Liab. and Equity | <u>23,754,529</u> | Net Profit or Loss | <u>2,740,606</u> | 25.5% | Return on Equity | 12.7% |
| 522530 WISCONSIN RENAL CARE CENTRE POINT | | | For Profit | | | |
| 11340 THEODORE TRECKER WAY | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| WEST ALLIS, WI 53214 | | | | | | |
| MILWAUKEE | | | | | | |
| BLUE CROSS (TENNESSEE) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,942,461 | Total Charges | 10,724,324 | Salary Expense | 28.2% | |
| Fixed Assets | 560,874 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.8% |
| Other Assets | 1,425,584 | Operating Revenue | 10,724,324 | 100.0% | | |
| Total Assets | <u>3,928,919</u> | Operating Expense | <u>4,796,314</u> | 44.7% | Current Ratio | (0.1) |
| Current Liabilities | -21,946,887 | Operating Margin | 5,928,010 | 55.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (1,706.5) |
| Total Equity | <u>25,875,805</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 5.2% |
| Total Liab. and Equity | <u>3,928,918</u> | Net Profit or Loss | <u>5,928,010</u> | 55.3% | Return on Equity | 22.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|--------------------------------------------------|-------------|-----------------------------|------------|-------------------------------|
| 102896 FLORIDA DIALYSIS CENTER OF ORLANDO | | | | For Profit |
| 1711 35TH ST UNIT 109, 110 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| ORLANDO, FL 32839 | | | | |
| ORANGE | | | | |
| FIRST COAST (FLORIDA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,252,764 | Total Charges | 15,252,604 | Salary Expense 29.3% |
| Fixed Assets | 817,886 | Contract Allowance | 4,534,028 | 29.7% Fringe Benefits 8.7% |
| Other Assets | 18,907 | Operating Revenue | 10,718,576 | 70.3% |
| Total Assets | 2,089,557 | Operating Expense | 4,739,693 | 44.2% Current Ratio 1.8 |
| Current Liabilities | 700,196 | Operating Margin | 5,978,883 | 55.8% Days to Collect 29.1 |
| Long Term Liabilities | 142,686 | Other Income | 0 | 0.0% Avg Payment Days 16.7 |
| Total Equity | 1,246,677 | Other Expense | 0 | 0.0% Depreciation Rate 15.6% |
| Total Liab. and Equity | 2,089,559 | Net Profit or Loss | 5,978,883 | 55.8% Return on Equity 479.6% |
| 222526 BOSTON DIALYSIS | | | | For Profit |
| 660 HARRISON AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| BOSTON, MA 02118 | | | | |
| SUFFOLK | | | | |
| NATIONAL HERITAGE (MASSACHUSETTS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | -35,463,097 | Total Charges | 10,077,396 | Salary Expense 30.7% |
| Fixed Assets | 2,963,679 | Contract Allowance | -628,900 | -6.2% Fringe Benefits 5.0% |
| Other Assets | 1,955,742 | Operating Revenue | 10,706,296 | 106.2% |
| Total Assets | -30,543,676 | Operating Expense | 10,753,506 | 100.4% Current Ratio (33.3) |
| Current Liabilities | 1,064,742 | Operating Margin | -47,210 | -0.4% Days to Collect 12.3 |
| Long Term Liabilities | 3,499,084 | Other Income | 371 | 0.0% Avg Payment Days 27.8 |
| Total Equity | -35,107,502 | Other Expense | 0 | 0.0% Depreciation Rate 6.6% |
| Total Liab. and Equity | -30,543,676 | Net Profit or Loss | (46,839) | -0.4% Return on Equity 0.1% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|-----------------------------------------------------|------------|-----------------------------|------------|-------------------------------|
| 332607 CHINATOWN DIALYSIS CENTER LLC | | | | For Profit |
| 213 HESTER ST | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| NEW YORK, NY 10013 | | | | |
| NEW YORK | | | | |
| NATIONAL GOVT SERVICES (NEW YORK) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 3,758,142 | Total Charges | 10,811,147 | Salary Expense 39.0% |
| Fixed Assets | 2,058,389 | Contract Allowance | 107,125 | 1.0% Fringe Benefits 4.5% |
| Other Assets | 2,219,445 | Operating Revenue | 10,704,022 | 99.0% |
| Total Assets | 8,035,976 | Operating Expense | 8,344,515 | 78.0% Current Ratio 3.7 |
| Current Liabilities | 1,008,722 | Operating Margin | 2,359,507 | 22.0% Days to Collect 27.7 |
| Long Term Liabilities | 546,566 | Other Income | 399 | 0.0% Avg Payment Days 42.5 |
| Total Equity | 6,480,688 | Other Expense | 0 | 0.0% Depreciation Rate 20.0% |
| Total Liab. and Equity | 8,035,976 | Net Profit or Loss | 2,359,906 | 22.0% Return on Equity 36.4% |
| 142545 FRESENIUS MEDICAL CARE EVERGREEN PARK | | | | For Profit |
| 9730 S WESTERN AVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| EVERGREEN PARK, IL 60805 | | | | |
| COOK | | | | |
| NOVITAS (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 2,371,702 | Total Charges | 10,665,578 | Salary Expense 34.9% |
| Fixed Assets | 596,904 | Contract Allowance | 0 | 0.0% Fringe Benefits 7.3% |
| Other Assets | 0 | Operating Revenue | 10,665,578 | 100.0% |
| Total Assets | 2,968,606 | Operating Expense | 6,274,247 | 58.8% Current Ratio (1.7) |
| Current Liabilities | -1,383,998 | Operating Margin | 4,391,331 | 41.2% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% Avg Payment Days (273.1) |
| Total Equity | 4,352,604 | Other Expense | 0 | 0.0% Depreciation Rate 14.3% |
| Total Liab. and Equity | 2,968,606 | Net Profit or Loss | 4,391,333 | 41.2% Return on Equity 100.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 122522 LIBERTY DIALYSIS-HAWAII, WAIPAHU DIALYSIS FACILITY | | | | For Profit | | |
|------------------------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|---------|
| 94-450 MOKUOLA STREET, SUITE 109 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| WAIPAHU, HI 96797 | | | | | | |
| HONOLULU | | | | | | |
| PALMETTO (HAWAII) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,240,712 | Total Charges | 10,664,768 | Salary Expense | 37.3% | |
| Fixed Assets | 1,954,454 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 11.0% |
| Other Assets | 0 | Operating Revenue | 10,664,768 | 100.0% | | |
| Total Assets | 5,195,166 | Operating Expense | 7,234,216 | 67.8% | Current Ratio | (0.5) |
| Current Liabilities | -6,906,529 | Operating Margin | 3,430,552 | 32.2% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | (435.3) |
| Total Equity | 12,101,694 | Other Expense | 0 | 0.0% | Depreciation Rate | 28.2% |
| Total Liab. and Equity | 5,195,165 | Net Profit or Loss | 3,430,552 | 32.2% | Return on Equity | 28.3% |
| 552563 ASH TREE DIALYSIS | | | | For Profit | | |
| 2666 N GROVE INDUSTRIAL DRIVE #106 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| FRESNO, CA 93727 | | | | | | |
| FRESNO | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 8,153,437 | Total Charges | 10,007,430 | Salary Expense | 35.5% | |
| Fixed Assets | 615,279 | Contract Allowance | -614,977 | -6.1% | Fringe Benefits | 6.2% |
| Other Assets | 1,926,608 | Operating Revenue | 10,622,407 | 106.1% | | |
| Total Assets | 10,695,324 | Operating Expense | 8,752,119 | 82.4% | Current Ratio | 13.7 |
| Current Liabilities | 595,565 | Operating Margin | 1,870,288 | 17.6% | Days to Collect | 53.4 |
| Long Term Liabilities | 31,785 | Other Income | 5,958 | 0.1% | Avg Payment Days | 9.5 |
| Total Equity | 10,067,973 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.4% |
| Total Liab. and Equity | 10,695,323 | Net Profit or Loss | 1,876,246 | 17.7% | Return on Equity | 18.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 072507 NEW HAVEN DIALYSIS | | | | For Profit | | |
|-----------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|----------|
| 100 CHURCH ST SOUTH SUITE C | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| NEW HAVEN, CT 06519 | | | | | | |
| NEW HAVEN | | | | | | |
| NATIONAL GOVT SERVICES (CONNECTICUT) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 31,301,872 | Total Charges | 10,440,204 | Salary Expense | 35.4% | |
| Fixed Assets | 99,927 | Contract Allowance | -181,809 | -1.7% | Fringe Benefits | 4.8% |
| Other Assets | 254,358 | Operating Revenue | 10,622,013 | 101.7% | | |
| Total Assets | 31,656,157 | Operating Expense | 8,919,578 | 84.0% | Current Ratio | 36.8 |
| Current Liabilities | 850,547 | Operating Margin | 1,702,435 | 16.0% | Days to Collect | 7.8 |
| Long Term Liabilities | 3,703 | Other Income | 209 | 0.0% | Avg Payment Days | 6.2 |
| Total Equity | 30,801,909 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.2% |
| Total Liab. and Equity | 31,656,159 | Net Profit or Loss | 1,702,644 | 16.0% | Return on Equity | 5.5% |
| 092521 CAPITOL DIALYSIS Q STREET | | | | For Profit | | |
| 140 Q STREET NE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| WASHINGTON, DC 20002 | | | | | | |
| DISTRICT OF COLUMBIA | | | | | | |
| HIGHMARK MEDICARE SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,275,947 | Total Charges | 12,991,307 | Salary Expense | 42.7% | |
| Fixed Assets | 633,201 | Contract Allowance | 2,390,093 | 18.4% | Fringe Benefits | 14.2% |
| Other Assets | 8,721 | Operating Revenue | 10,601,214 | 81.6% | | |
| Total Assets | 1,917,869 | Operating Expense | 7,442,549 | 70.2% | Current Ratio | 0.8 |
| Current Liabilities | 1,672,615 | Operating Margin | 3,158,665 | 29.8% | Days to Collect | (5.2) |
| Long Term Liabilities | 194,532 | Other Income | 0 | 0.0% | Avg Payment Days | 18.7 |
| Total Equity | 50,721 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.3% |
| Total Liab. and Equity | 1,917,868 | Net Profit or Loss | 3,158,665 | 29.8% | Return on Equity | 6,227.5% |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 15,448,664 | Total Charges | 10,046,490 | Salary Expense | 30.0% | |
| Fixed Assets | 1,447,642 | Contract Allowance | -553,516 | -5.5% | Fringe Benefits | 4.8% |
| Other Assets | 0 | Operating Revenue | 10,600,006 | 105.5% | Current Ratio | 34.8 |
| Total Assets | 16,896,306 | Operating Expense | 8,915,066 | 84.1% | Days to Collect | 10.4 |
| Current Liabilities | 444,233 | Operating Margin | 1,684,940 | 15.9% | Avg Payment Days | 8.3 |
| Long Term Liabilities | 88,712 | Other Income | 2,736 | 0.0% | Depreciation Rate | 25.2% |
| Total Equity | 16,363,362 | Other Expense | 0 | 0.0% | Return on Equity | 10.3% |
| Total Liab. and Equity | 16,896,307 | Net Profit or Loss | 1,687,676 | 15.9% | | |

332556 UTICA AVENUE DIALYSIS CLINIC

For Profit

1305 UTICA AVENUE
 BROOKLYN, NY 11203
 KINGS
 NATIONAL GOVERNMENT SERVICES
 12/31/2014 365 Days Settled
 End Stage Renal Disease

342512 BMA OF RALEIGH DIALYSIS

For Profit

3943 NEW BERN AVENUE STE 100
 RALEIGH, NC 27610
 WAKE
 BLUE CROSS (NORTH CAROLINA)
 12/31/2014 365 Days Submitted
 End Stage Renal Disease

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|-------------------------------|--------------------|-------------------------|------------|--------|-----------------------------|-------|
| Current Assets | 51,831,200 | Total Charges | 10,551,435 | | Salary Expense | 45.2% |
| Fixed Assets | 112,772,336 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.9% |
| Other Assets | 63,099,734 | Operating Revenue | 10,551,435 | 100.0% | Current Ratio | 1.0 |
| Total Assets | 227,703,270 | Operating Expense | 7,055,302 | 66.9% | Days to Collect | 18.5 |
| Current Liabilities | 52,641,931 | Operating Margin | 3,496,133 | 33.1% | Avg Payment Days | 363.5 |
| Long Term Liabilities | 148,040,546 | Other Income | 0 | 0.0% | Depreciation Rate | 0.1% |
| Total Equity | 27,020,793 | Other Expense | 0 | 0.0% | Return on Equity | 12.9% |
| Total Liab. and Equity | 227,703,270 | Net Profit or Loss | 3,496,133 | 33.1% | | |

252502 HATTIESBURG CLINIC DIALYSIS

For Profit

5909 HIGHWAY 49, SUITE 10

12/31/2014 365 Days Settled

End Stage Renal Disease

HATTIESBURG, MS 39402

FORREST

BLUE CROSS (MISSISSIPPI)

142530 WSKC DIALYSIS SERVICES INC

For Profit

518 N AUSTIN

12/31/2014 365 Days Settled

End Stage Renal Disease

OAK PARK, IL 60302

COOK

BLUE CROSS (TEXAS)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|------------------------------------------------|-------------------|-----------------------------|------------------|------------------------------|
| 332615 CENTRAL NEW YORK DIALYSIS CENTER | | | For Profit | |
| 910 ERIE BOULEVARD EAST | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SYRACUSE, NY 13210 | | | | |
| ONONDAGA | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | -7,178,453 | Total Charges | 11,268,926 | Salary Expense 30.5% |
| Fixed Assets | 1,227,713 | Contract Allowance | 751,648 | 6.7% Fringe Benefits 4.9% |
| Other Assets | 23,824,231 | Operating Revenue | 10,517,278 | 93.3% |
| Total Assets | <u>17,873,491</u> | Operating Expense | <u>8,549,112</u> | 81.3% Current Ratio (7.4) |
| Current Liabilities | 971,375 | Operating Margin | 1,968,166 | 18.7% Days to Collect 151.3 |
| Long Term Liabilities | 14,401 | Other Income | 9,407 | 0.1% Avg Payment Days 5.8 |
| Total Equity | <u>16,887,714</u> | Other Expense | 0 | 0.0% Depreciation Rate 30.3% |
| Total Liab. and Equity | <u>17,873,490</u> | Net Profit or Loss | <u>1,977,573</u> | 18.8% Return on Equity 11.7% |
| 422510 FRESENIUS MEDICAL CARE SUMTER | | | For Profit | |
| 615 W WESTMARK BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SUMTER, SC 29150 | | | | |
| SUMTER | | | | |
| BLUE CROSS (SOUTH CAROLINA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,618,883 | Total Charges | 10,469,669 | Salary Expense 28.9% |
| Fixed Assets | 18,132,406 | Contract Allowance | 0 | 0.0% Fringe Benefits 7.4% |
| Other Assets | 23,800 | Operating Revenue | 10,469,669 | 100.0% |
| Total Assets | <u>19,775,089</u> | Operating Expense | <u>8,707,718</u> | 83.2% Current Ratio 1.4 |
| Current Liabilities | 1,192,200 | Operating Margin | 1,761,951 | 16.8% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% Avg Payment Days 34.9 |
| Total Equity | <u>18,582,889</u> | Other Expense | 0 | 0.0% Depreciation Rate 2.1% |
| Total Liab. and Equity | <u>19,775,089</u> | Net Profit or Loss | <u>1,761,951</u> | 16.8% Return on Equity 9.5% |

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|-----------|-------------------------|------------|--------|-----------------------------|--------|
| Current Assets | 3,454,969 | Total Charges | 10,462,353 | | Salary Expense | 34.6% |
| Fixed Assets | 321,275 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.3% |
| Other Assets | 0 | Operating Revenue | 10,462,353 | 100.0% | Current Ratio | 2.3 |
| Total Assets | 3,776,244 | Operating Expense | 7,697,988 | 73.6% | Days to Collect | 54.6 |
| Current Liabilities | 1,511,312 | Operating Margin | 2,764,365 | 26.4% | Avg Payment Days | 6.4 |
| Long Term Liabilities | 0 | Other Income | -38,143 | -0.4% | Depreciation Rate | 15.7% |
| Total Equity | 2,264,932 | Other Expense | 0 | 0.0% | Return on Equity | 120.4% |
| Total Liab. and Equity | 3,776,244 | Net Profit or Loss | 2,726,222 | 26.1% | | |

052714 DESERT CITIES DIALYSIS

For Profit

12675 HESPERIA ROAD

12/31/2014 365 Days Settled

End Stage Renal Disease

VICTORVILLE, CA 92392

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

332531 FMS - SOUTH QUEENS DIALYSIS CENTER

For Profit

175-37 LIBERTY AVE

12/31/2014 365 Days Settled

End Stage Renal Disease

JAMAICA, NY 11433

QUEENS

NATIONAL GOVERNMENT SERVICES

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 51,953,867 | Total Charges | 10,192,800 | Salary Expense | 30.2% | |
| Fixed Assets | 99,980 | Contract Allowance | -207,913 | -2.0% | Fringe Benefits | 4.9% |
| Other Assets | 6,168 | Operating Revenue | 10,400,713 | 102.0% | Current Ratio | 53.1 |
| Total Assets | 52,060,015 | Operating Expense | 5,523,805 | 53.1% | Days to Collect | 24.7 |
| Current Liabilities | 978,779 | Operating Margin | 4,876,908 | 46.9% | Avg Payment Days | 7.0 |
| Long Term Liabilities | 118,413 | Other Income | -1,033 | 0.0% | Depreciation Rate | 14.4% |
| Total Equity | 50,962,822 | Other Expense | 0 | 0.0% | Return on Equity | 9.6% |
| Total Liab. and Equity | 52,060,014 | Net Profit or Loss | 4,875,875 | 46.9% | | |

452755 MEMORIAL DIALYSIS CENTER

For Profit

11621 KATY FREEWAY

12/31/2014 365 Days Settled

End Stage Renal Disease

HOUSTON, TX 77079

HARRIS

BLUE CROSS (CALIFORNIA)

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 12,894,565 | Total Charges | 10,223,906 | Salary Expense | 31.8% | |
| Fixed Assets | 1,303,727 | Contract Allowance | -170,438 | -1.7% | Fringe Benefits | 5.6% |
| Other Assets | 6,041 | Operating Revenue | 10,394,344 | 101.7% | Current Ratio | 27.5 |
| Total Assets | 14,204,333 | Operating Expense | 7,075,067 | 68.1% | Days to Collect | 9.2 |
| Current Liabilities | 468,632 | Operating Margin | 3,319,277 | 31.9% | Avg Payment Days | 7.4 |
| Long Term Liabilities | 0 | Other Income | -677,710 | -6.5% | Depreciation Rate | 9.5% |
| Total Equity | 13,735,701 | Other Expense | 0 | 0.0% | Return on Equity | 19.2% |
| Total Liab. and Equity | 14,204,333 | Net Profit or Loss | 2,641,567 | 25.4% | | |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 522566 BLUEMOUND DIALYSIS | | | | For Profit |
|----------------------------------------------|------------|-----------------------------|------------|------------------------------|
| 601 NORTH 99TH ST STE 100 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| MILWAUKEE, WI 53226 | | | | |
| MILWAUKEE | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 10,525,662 | Total Charges | 10,003,840 | Salary Expense 20.6% |
| Fixed Assets | 668,177 | Contract Allowance | -373,066 | -3.7% Fringe Benefits 4.1% |
| Other Assets | 4,067,931 | Operating Revenue | 10,376,906 | 103.7% |
| Total Assets | 15,261,770 | Operating Expense | 6,943,809 | 66.9% Current Ratio 22.4 |
| Current Liabilities | 469,509 | Operating Margin | 3,433,097 | 33.1% Days to Collect 58.0 |
| Long Term Liabilities | 31,144 | Other Income | 1,734 | 0.0% Avg Payment Days 4.6 |
| Total Equity | 14,761,117 | Other Expense | 0 | 0.0% Depreciation Rate 17.4% |
| Total Liab. and Equity | 15,261,770 | Net Profit or Loss | 3,434,831 | 33.1% Return on Equity 23.3% |
| 052802 TRC HARBOR UCLA MFI TOTAL RENA | | | | For Profit |
| 21600 SOUTH VERMONT AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| TORRANCE, CA 90502 | | | | |
| LOS ANGELES | | | | |
| BLUE CROSS (CALIFORNIA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 5,485,353 | Total Charges | 9,326,198 | Salary Expense 34.8% |
| Fixed Assets | 605,447 | Contract Allowance | -991,713 | -10.6% Fringe Benefits 5.1% |
| Other Assets | 0 | Operating Revenue | 10,317,911 | 110.6% |
| Total Assets | 6,090,800 | Operating Expense | 8,500,557 | 82.4% Current Ratio 7.0 |
| Current Liabilities | 787,157 | Operating Margin | 1,817,354 | 17.6% Days to Collect 15.1 |
| Long Term Liabilities | 97,420 | Other Income | 5,979 | 0.1% Avg Payment Days 12.8 |
| Total Equity | 5,206,223 | Other Expense | 0 | 0.0% Depreciation Rate 8.9% |
| Total Liab. and Equity | 6,090,800 | Net Profit or Loss | 1,823,333 | 17.7% Return on Equity 35.0% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 252552 RENAL CARE GROUP - SOUTHAVEN | | | | For Profit | | |
|--------------------------------------------|-------------|-----------------------------|------------|-----------------------------|-------------------|-----------|
| 7318 SOUTHCREST PARKWAY SUITE 5 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SOUTHAVEN, MS 38671 | | | | | | |
| DESOTO | | | | | | |
| BLUE CROSS (MISSISSIPPI) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,567,782 | Total Charges | 10,305,176 | Salary Expense | 33.1% | |
| Fixed Assets | 14,851,176 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.1% |
| Other Assets | 0 | Operating Revenue | 10,305,176 | 100.0% | | |
| Total Assets | 18,418,958 | Operating Expense | 7,277,905 | 70.6% | Current Ratio | 2.5 |
| Current Liabilities | 1,440,902 | Operating Margin | 3,027,271 | 29.4% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 2,082 | 0.0% | Avg Payment Days | 33.7 |
| Total Equity | 16,978,057 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.6% |
| Total Liab. and Equity | 18,418,959 | Net Profit or Loss | 3,029,353 | 29.4% | Return on Equity | 17.8% |
| 362569 OHIO RENAL CARE GROUP EAST | | | | For Profit | | |
| 11203 STOKES BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| CLEVELAND, OH 44104 | | | | | | |
| CUYAHOGA | | | | | | |
| BLUE CROSS (TENNESSEE) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,638,539 | Total Charges | 10,281,013 | Salary Expense | 39.5% | |
| Fixed Assets | 597,236 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.5% |
| Other Assets | 0 | Operating Revenue | 10,281,013 | 100.0% | | |
| Total Assets | 2,235,775 | Operating Expense | 7,618,755 | 74.1% | Current Ratio | 0.0 |
| Current Liabilities | -42,611,938 | Operating Margin | 2,662,258 | 25.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | (2,055.4) |
| Total Equity | 44,847,714 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.2% |
| Total Liab. and Equity | 2,235,776 | Net Profit or Loss | 2,662,259 | 25.9% | Return on Equity | 5.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 492556 HIOAKS DIALYSIS | | | | For Profit | | |
|---------------------------------------------|-------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 671 HIOAKS ROAD, SUITE A | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| RICHMOND, VA 23225 | | | | | | |
| RICHMOND CITY | | | | | | |
| CAHABA | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 21,531,593 | Total Charges | 10,241,755 | Salary Expense | 27.8% | |
| Fixed Assets | 877,591 | Contract Allowance | -32,517 | -0.3% | Fringe Benefits | 3.8% |
| Other Assets | 0 | Operating Revenue | 10,274,272 | 100.3% | | |
| Total Assets | 22,409,184 | Operating Expense | 7,871,372 | 76.6% | Current Ratio | 44.4 |
| Current Liabilities | 484,918 | Operating Margin | 2,402,900 | 23.4% | Days to Collect | 11.6 |
| Long Term Liabilities | 83,989 | Other Income | -6,746 | -0.1% | Avg Payment Days | 5.7 |
| Total Equity | 21,840,278 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.1% |
| Total Liab. and Equity | 22,409,185 | Net Profit or Loss | 2,396,154 | 23.3% | Return on Equity | 11.0% |
| 252506 RENAL CARE GROUP - BROOKHAVEN | | | | For Profit | | |
| 534 IRBY DRIVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BROOKHAVEN, MS 39601 | | | | | | |
| LINCOLN | | | | | | |
| BLUE CROSS (MISSISSIPPI) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,312,538 | Total Charges | 10,183,879 | Salary Expense | 25.8% | |
| Fixed Assets | -41,862,679 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.6% |
| Other Assets | 0 | Operating Revenue | 10,183,879 | 100.0% | | |
| Total Assets | -40,550,141 | Operating Expense | 6,110,456 | 60.0% | Current Ratio | 1.6 |
| Current Liabilities | 834,024 | Operating Margin | 4,073,423 | 40.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 14.1 |
| Total Equity | -41,384,164 | Other Expense | 0 | 0.0% | Depreciation Rate | -0.9% |
| Total Liab. and Equity | -40,550,140 | Net Profit or Loss | 4,073,423 | 40.0% | Return on Equity | -9.8% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | | | |
|------------------------------------------------------|-----------|-----------------------------|----------------|-----------------------------|-------------------|----------|
| 262565 BARNES-JEWISH HOSPITAL DIALYSIS CENTER | | | Not for Profit | | | |
| 4205 FOREST PARK AVENUE | | 6/30/2014 365 Days Settled | | End Stage Renal Disease | | |
| SAINT LOUIS, MO 63108 | | | | | | |
| SAINT LOUIS CITY | | | | | | |
| BLUE CROSS (MISSISSIPPI) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,994,448 | Total Charges | 10,178,983 | Salary Expense | 31.7% | |
| Fixed Assets | 853,651 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.7% |
| Other Assets | 0 | Operating Revenue | 10,178,983 | 100.0% | | |
| Total Assets | 4,848,099 | Operating Expense | 8,108,590 | 79.7% | Current Ratio | 4.5 |
| Current Liabilities | 888,020 | Operating Margin | 2,070,393 | 20.3% | Days to Collect | 88.0 |
| Long Term Liabilities | 0 | Other Income | 4,911 | 0.0% | Avg Payment Days | 40.0 |
| Total Equity | 3,960,079 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.5% |
| Total Liab. and Equity | 4,848,099 | Net Profit or Loss | 2,075,304 | 20.4% | Return on Equity | 52.4% |
| 672581 THE WOODLANDS DIALYSIS CENTER | | | For Profit | | | |
| 9301 PINECROFT DRIVE SUITE 200 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SPRING, TX 77380 | | | | | | |
| MONTGOMERY | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 143,694 | Total Charges | 10,518,099 | Salary Expense | 27.6% | |
| Fixed Assets | 493,017 | Contract Allowance | 346,723 | 3.3% | Fringe Benefits | 4.3% |
| Other Assets | 0 | Operating Revenue | 10,171,376 | 96.7% | | |
| Total Assets | 636,711 | Operating Expense | 4,705,504 | 46.3% | Current Ratio | 0.4 |
| Current Liabilities | 362,074 | Operating Margin | 5,465,872 | 53.7% | Days to Collect | 34.7 |
| Long Term Liabilities | 106,267 | Other Income | -1,912,202 | -18.8% | Avg Payment Days | 5.7 |
| Total Equity | 168,370 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.5% |
| Total Liab. and Equity | 636,711 | Net Profit or Loss | 3,553,670 | 34.9% | Return on Equity | 2,110.6% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 6,365,979 | Total Charges | 10,090,077 | Salary Expense | 32.5% | |
| Fixed Assets | 1,294,260 | Contract Allowance | -54,987 | -0.5% | Fringe Benefits | 5.2% |
| Other Assets | 1,863,067 | Operating Revenue | 10,145,064 | 100.5% | Current Ratio | 14.7 |
| Total Assets | 9,523,306 | Operating Expense | 7,716,349 | 76.1% | Days to Collect | 14.0 |
| Current Liabilities | 432,672 | Operating Margin | 2,428,715 | 23.9% | Avg Payment Days | 6.5 |
| Long Term Liabilities | 54,394 | Other Income | 4,128 | 0.0% | Depreciation Rate | 12.1% |
| Total Equity | 9,036,241 | Other Expense | 0 | 0.0% | Return on Equity | 26.9% |
| Total Liab. and Equity | 9,523,307 | Net Profit or Loss | 2,432,843 | 24.0% | | |

052696 VISALIA DIALYSIS

For Profit

5429 W CYPRESS AVE

12/31/2014 365 Days Settled

End Stage Renal Disease

VISALIA, CA 93277

TULARE

BLUE CROSS (GEORGIA)

502504 MID-COLUMBIA KIDNEY CENTER

For Profit

6825 BURDEN BLVD #A

12/31/2014 365 Days Settled

End Stage Renal Disease

PASCO, WA 99301

FRANKLIN

BLUE CROSS (WASHINGTON & ALASKA)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 452552 TEXARKANA REGIONAL DIALYSIS | | | | For Profit | | |
|-------------------------------------------|------------|-------------------------------|------------|-----------------------------|-------------------|-------|
| 4800 TEXAS BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| TEXARKANA, TX 75503 | | | | | | |
| BOWIE | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,629,068 | Total Charges | 13,278,253 | Salary Expense | 25.3% | |
| Fixed Assets | 333,614 | Contract Allowance | 3,139,757 | 23.6% | Fringe Benefits | 4.5% |
| Other Assets | 6,217,426 | Operating Revenue | 10,138,496 | 76.4% | | |
| Total Assets | 10,180,108 | Operating Expense | 6,515,004 | 64.3% | Current Ratio | 19.6 |
| Current Liabilities | 185,216 | Operating Margin | 3,623,492 | 35.7% | Days to Collect | 138.2 |
| Long Term Liabilities | 0 | Other Income | 139 | 0.0% | Avg Payment Days | 5.9 |
| Total Equity | 9,994,894 | Other Expense | 0 | 0.0% | Depreciation Rate | 45.3% |
| Total Liab. and Equity | 10,180,110 | Net Profit or Loss | 3,623,631 | 35.7% | Return on Equity | 36.3% |
| 342502 GREENVILLE DIALYSIS CENTER | | | | For Profit | | |
| 510 PALADIN DRIVE | | 12/31/2014 365 Days Submitted | | End Stage Renal Disease | | |
| GREENVILLE, NC 27834 | | | | | | |
| PITT | | | | | | |
| BLUE CROSS (NORTH CAROLINA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,291,752 | Total Charges | 10,133,517 | Salary Expense | 35.4% | |
| Fixed Assets | 34,828,494 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.7% |
| Other Assets | 0 | Operating Revenue | 10,133,517 | 100.0% | | |
| Total Assets | 36,120,246 | Operating Expense | 7,066,052 | 69.7% | Current Ratio | 0.7 |
| Current Liabilities | 1,750,700 | Operating Margin | 3,067,465 | 30.3% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 66.8 |
| Total Equity | 34,369,548 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.1% |
| Total Liab. and Equity | 36,120,248 | Net Profit or Loss | 3,067,465 | 30.3% | Return on Equity | 8.9% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|-------------------------------------------|------------|----------------------------|------------|------------------------------|
| 282500 DIALYSIS CENTER OF LINCOLN | | | | Public |
| 7910 O STREET | | 8/31/2014 365 Days Settled | | End Stage Renal Disease |
| LINCOLN, NE 68510 | | | | |
| LANCASTER | | | | |
| BLUE CROSS (NEBRASKA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 5,928,656 | Total Charges | 42,693,518 | Salary Expense 16.8% |
| Fixed Assets | 5,553,533 | Contract Allowance | 32,578,382 | 76.3% Fringe Benefits 2.7% |
| Other Assets | 9,002,162 | Operating Revenue | 10,115,136 | 23.7% |
| Total Assets | 20,484,351 | Operating Expense | 13,510,265 | 133.6% Current Ratio 5.8 |
| Current Liabilities | 1,020,374 | Operating Margin | -3,395,129 | -33.6% Days to Collect 155.8 |
| Long Term Liabilities | 0 | Other Income | 2,819,868 | 27.9% Avg Payment Days 27.6 |
| Total Equity | 19,463,977 | Other Expense | 0 | 0.0% Depreciation Rate 0.7% |
| Total Liab. and Equity | 20,484,351 | Net Profit or Loss | (575,261) | -5.7% Return on Equity -3.0% |
| 282509 DIALYSIS CENTER OF COLUMBUS | | | | Not for Profit |
| 2452 39TH AVENUE | | 8/31/2014 365 Days Settled | | End Stage Renal Disease |
| COLUMBUS, NE 68601 | | | | |
| PLATTE | | | | |
| BLUE CROSS (NEBRASKA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 5,928,656 | Total Charges | 42,693,518 | Salary Expense 2.9% |
| Fixed Assets | 5,553,533 | Contract Allowance | 32,578,382 | 76.3% Fringe Benefits 1.0% |
| Other Assets | 9,002,162 | Operating Revenue | 10,115,136 | 23.7% |
| Total Assets | 20,484,351 | Operating Expense | 13,510,265 | 133.6% Current Ratio 5.8 |
| Current Liabilities | 1,020,374 | Operating Margin | -3,395,129 | -33.6% Days to Collect 155.8 |
| Long Term Liabilities | 0 | Other Income | 2,819,868 | 27.9% Avg Payment Days 27.6 |
| Total Equity | 19,463,977 | Other Expense | 0 | 0.0% Depreciation Rate 0.5% |
| Total Liab. and Equity | 20,484,351 | Net Profit or Loss | (575,261) | -5.7% Return on Equity -3.0% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

282513 DIALYSIS CENTER OF LINCOLN-NORTHWEST

Not for Profit

4911 NORTH 26TH STREET, SUITE 106

8/31/2014 365 Days Settled

End Stage Renal Disease

LINCOLN, NE 68521

LANCASTER

BLUE CROSS (NEBRASKA)

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|--------------------|------------|--------|----------------------|-------|
| Current Assets | 5,928,656 | Total Charges | 42,693,518 | | Salary Expense | 2.4% |
| Fixed Assets | 5,553,533 | Contract Allowance | 32,578,382 | 76.3% | Fringe Benefits | 1.2% |
| Other Assets | 9,002,162 | Operating Revenue | 10,115,136 | 23.7% | Current Ratio | 5.8 |
| Total Assets | 20,484,351 | Operating Expense | 13,510,265 | 133.6% | Days to Collect | 155.8 |
| Current Liabilities | 1,020,374 | Operating Margin | -3,395,129 | -33.6% | Avg Payment Days | 27.6 |
| Long Term Liabilities | 0 | Other Income | 2,819,868 | 27.9% | Depreciation Rate | 1.2% |
| Total Equity | 19,463,977 | Other Expense | 0 | 0.0% | Return on Equity | -3.0% |
| Total Liab. and Equity | 20,484,351 | Net Profit or Loss | (575,261) | -5.7% | | |

282527 DIALYSIS CENTER OF LINCOLN SOUTHWEST

5355 SOUTH 16TH STREET

8/31/2014 365 Days Settled

End Stage Renal Disease

LINCOLN, NE 68512

LANCASTER

WPS (NEBRASKA)

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|--------------------|------------|--------|----------------------|-------|
| Current Assets | 5,928,656 | Total Charges | 42,693,518 | | Salary Expense | 7.5% |
| Fixed Assets | 5,553,533 | Contract Allowance | 32,578,382 | 76.3% | Fringe Benefits | 0.9% |
| Other Assets | 9,002,162 | Operating Revenue | 10,115,136 | 23.7% | Current Ratio | 5.8 |
| Total Assets | 20,484,351 | Operating Expense | 13,510,265 | 133.6% | Days to Collect | 155.8 |
| Current Liabilities | 1,020,374 | Operating Margin | -3,395,129 | -33.6% | Avg Payment Days | 27.6 |
| Long Term Liabilities | 0 | Other Income | 2,819,868 | 27.9% | Depreciation Rate | 0.1% |
| Total Equity | 19,463,977 | Other Expense | 0 | 0.0% | Return on Equity | -3.0% |
| Total Liab. and Equity | 20,484,351 | Net Profit or Loss | (575,261) | -5.7% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 072544 DANBURY DIALYSIS | | | | For Profit | | |
|-----------------------------------------|------------------|-----------------------------|------------------|-------------------------|-------------------|-------|
| 111 OSBORNE STREET, SUITE 211 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| DANBURY, CT 06810 | | | | | | |
| FAIRFIELD | | | | | | |
| NATIONAL GOVT SERVICES (CONNECTICUT) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,697,389 | Total Charges | 10,523,255 | Salary Expense | 37.7% | |
| Fixed Assets | 894,437 | Contract Allowance | 408,308 | 3.9% | Fringe Benefits | 5.9% |
| Other Assets | 7,280,557 | Operating Revenue | 10,114,947 | 96.1% | | |
| Total Assets | <u>9,872,383</u> | Operating Expense | <u>6,323,156</u> | 62.5% | Current Ratio | 5.0 |
| Current Liabilities | 341,682 | Operating Margin | 3,791,791 | 37.5% | Days to Collect | 58.0 |
| Long Term Liabilities | 0 | Other Income | 6,730 | 0.1% | Avg Payment Days | 9.8 |
| Total Equity | <u>9,530,700</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 29.6% |
| Total Liab. and Equity | <u>9,872,382</u> | Net Profit or Loss | <u>3,798,521</u> | 37.6% | Return on Equity | 39.9% |

| 552702 HERNDON DIALYSIS | | | | For Profit | | |
|--------------------------------|------------------|-----------------------------|------------------|-------------------------|-------------------|-------|
| 560 E HERNDON AVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| FRESNO, CA 93720 | | | | | | |
| FRESNO | | | | | | |
| PALMETTO (CALIFORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,307,344 | Total Charges | 10,066,894 | Salary Expense | 38.0% | |
| Fixed Assets | 2,419,113 | Contract Allowance | -761 | 0.0% | Fringe Benefits | 5.7% |
| Other Assets | 0 | Operating Revenue | 10,067,655 | 100.0% | | |
| Total Assets | <u>5,726,457</u> | Operating Expense | <u>7,833,157</u> | 77.8% | Current Ratio | 7.3 |
| Current Liabilities | 455,590 | Operating Margin | 2,234,498 | 22.2% | Days to Collect | 20.3 |
| Long Term Liabilities | 204,585 | Other Income | -537,567 | -5.3% | Avg Payment Days | 16.0 |
| Total Equity | <u>5,066,283</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 17.5% |
| Total Liab. and Equity | <u>5,726,458</u> | Net Profit or Loss | <u>1,696,931</u> | 16.9% | Return on Equity | 33.5% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 1,171,327 | Total Charges | 9,945,568 | Salary Expense | 36.3% | |
| Fixed Assets | 12,752,504 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.8% |
| Other Assets | 0 | Operating Revenue | 9,945,568 | 100.0% | Current Ratio | 1.4 |
| Total Assets | 13,923,831 | Operating Expense | 7,884,499 | 79.3% | Days to Collect | 0.0 |
| Current Liabilities | 838,247 | Operating Margin | 2,061,069 | 20.7% | Avg Payment Days | 14.3 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Depreciation Rate | 1.9% |
| Total Equity | 13,085,585 | Other Expense | 0 | 0.0% | Return on Equity | 15.8% |
| Total Liab. and Equity | 13,923,832 | Net Profit or Loss | 2,061,070 | 20.7% | | |

452508 FRESENIUS MEDICAL CARE MCALLEN

For Profit

1325 EAST QUEBEC

12/31/2014 365 Days Settled

End Stage Renal Disease

MCALLEN, TX 78503

HIDALGO

BLUE CROSS (TEXAS)

142527 DA VITA METRO EAST

For Profit

5105 WEST MAIN STREET

12/31/2014 365 Days Settled

End Stage Renal Disease

BELLEVILLE, IL 62223

SAINT CLAIR

NATIONAL GOVERNMENT SERVICES

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | | | |
|---------------------------------------------------|------------------|-----------------------------|------------------|-----------------------------|-------------------|---------|
| 332621 COLUMBIA UNIVERSITY DIALYSIS CENTER | | | For Profit | | | |
| 60 HAVEN AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| NEW YORK, NY 10032 | | | | | | |
| NEW YORK | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,691,192 | Total Charges | 9,254,202 | Salary Expense | 30.1% | |
| Fixed Assets | 1,559,832 | Contract Allowance | -632,668 | -6.8% | Fringe Benefits | 4.2% |
| Other Assets | 15,000 | Operating Revenue | 9,886,870 | 106.8% | | |
| Total Assets | <u>5,266,024</u> | Operating Expense | <u>8,765,526</u> | 88.7% | Current Ratio | 5.0 |
| Current Liabilities | 737,727 | Operating Margin | 1,121,344 | 11.3% | Days to Collect | 13.6 |
| Long Term Liabilities | 136,552 | Other Income | 2,073 | 0.0% | Avg Payment Days | 5.5 |
| Total Equity | <u>4,391,743</u> | Other Expense | <u>0</u> | 0.0% | Depreciation Rate | 6.3% |
| Total Liab. and Equity | <u>5,266,022</u> | Net Profit or Loss | <u>1,123,417</u> | 11.4% | Return on Equity | 25.6% |
| 452631 BMA NORTHWEST BEXAR COUNTY | | | For Profit | | | |
| 5131 MEDICAL DRIVE SUITE 110 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SAN ANTONIO, TX 78229 | | | | | | |
| BEXAR | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,429,261 | Total Charges | 9,874,959 | Salary Expense | 42.4% | |
| Fixed Assets | 1,166,242 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.1% |
| Other Assets | 0 | Operating Revenue | 9,874,959 | 100.0% | | |
| Total Assets | <u>2,595,503</u> | Operating Expense | <u>6,214,520</u> | 62.9% | Current Ratio | (0.6) |
| Current Liabilities | -2,308,011 | Operating Margin | 3,660,439 | 37.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | (171.4) |
| Total Equity | <u>4,903,514</u> | Other Expense | <u>0</u> | 0.0% | Depreciation Rate | 25.3% |
| Total Liab. and Equity | <u>2,595,503</u> | Net Profit or Loss | <u>3,660,441</u> | 37.1% | Return on Equity | 74.6% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 342507 WILSON DIALYSIS | | | | For Profit | | |
|--------------------------------------|------------|-----------------------------|-----------|-----------------------------|-------------------|-------|
| 2833 WOOTEN BLVD SW | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| WILSON, NC 27893 | | | | | | |
| WILSON | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 19,405,887 | Total Charges | 9,478,863 | Salary Expense | 23.1% | |
| Fixed Assets | 2,554,248 | Contract Allowance | -392,090 | -4.1% | Fringe Benefits | 4.5% |
| Other Assets | 32,372 | Operating Revenue | 9,870,953 | 104.1% | | |
| Total Assets | 21,992,507 | Operating Expense | 7,418,333 | 75.2% | Current Ratio | 80.1 |
| Current Liabilities | 242,410 | Operating Margin | 2,452,620 | 24.8% | Days to Collect | 9.3 |
| Long Term Liabilities | 204,147 | Other Income | -1,008 | 0.0% | Avg Payment Days | 5.4 |
| Total Equity | 21,545,949 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.8% |
| Total Liab. and Equity | 21,992,506 | Net Profit or Loss | 2,451,612 | 24.8% | Return on Equity | 11.4% |
| 052671 UNITED DIALYSIS CENTER | | | | For Profit | | |
| 3111 LONG BEACH BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| LONG BEACH, CA 90807 | | | | | | |
| LOS ANGELES | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 22,423,790 | Total Charges | 9,419,577 | Salary Expense | 37.8% | |
| Fixed Assets | 286,694 | Contract Allowance | -447,037 | -4.7% | Fringe Benefits | 6.0% |
| Other Assets | 5,663,052 | Operating Revenue | 9,866,614 | 104.7% | | |
| Total Assets | 28,373,536 | Operating Expense | 6,867,463 | 69.6% | Current Ratio | 35.4 |
| Current Liabilities | 632,910 | Operating Margin | 2,999,151 | 30.4% | Days to Collect | 8.2 |
| Long Term Liabilities | 0 | Other Income | 3,170 | 0.0% | Avg Payment Days | 10.9 |
| Total Equity | 27,740,626 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.2% |
| Total Liab. and Equity | 28,373,536 | Net Profit or Loss | 3,002,321 | 30.4% | Return on Equity | 10.8% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 21,110,302 | Total Charges | 9,177,559 | Salary Expense | 32.6% | |
| Fixed Assets | 234,094 | Contract Allowance | -661,954 | -7.2% | Fringe Benefits | 5.7% |
| Other Assets | 5,952 | Operating Revenue | 9,839,513 | 107.2% | Current Ratio | 45.8 |
| Total Assets | 21,350,348 | Operating Expense | 6,736,256 | 68.5% | Days to Collect | 8.0 |
| Current Liabilities | 460,802 | Operating Margin | 3,103,257 | 31.5% | Avg Payment Days | 8.1 |
| Long Term Liabilities | 48,306 | Other Income | -3,959 | 0.0% | Depreciation Rate | 8.1% |
| Total Equity | 20,841,239 | Other Expense | 0 | 0.0% | Return on Equity | 14.9% |
| Total Liab. and Equity | 21,350,347 | Net Profit or Loss | 3,099,298 | 31.5% | | |

052604 MANZANITA DIALYSIS CENTER

For Profit

4005 MANZANITA AVE SUITE 17
 CARMICHAEL, CA 95608
 SACRAMENTO
 PALMETTO (CALIFORNIA)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

392785 MANHEIM PIKE DIALYSIS

For Profit

1650 MANHEIM PIKE
 LANCASTER, PA 17601
 LANCASTER
 Novitas PA
 12/31/2014 365 Days Settled
 End Stage Renal Disease

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|-----------|--------|-----------------------------|-------|
| Current Assets | 10,023,754 | Total Charges | 9,333,233 | | Salary Expense | 32.6% |
| Fixed Assets | 791,170 | Contract Allowance | -485,274 | -5.2% | Fringe Benefits | 5.3% |
| Other Assets | 10,999,645 | Operating Revenue | 9,818,507 | 105.2% | Current Ratio | 15.9 |
| Total Assets | 21,814,569 | Operating Expense | 7,473,206 | 76.1% | Days to Collect | 16.8 |
| Current Liabilities | 630,546 | Operating Margin | 2,345,301 | 23.9% | Avg Payment Days | 6.4 |
| Long Term Liabilities | 286,252 | Other Income | 1,946 | 0.0% | Depreciation Rate | 14.9% |
| Total Equity | 20,897,769 | Other Expense | 0 | 0.0% | Return on Equity | 11.2% |
| Total Liab. and Equity | 21,814,567 | Net Profit or Loss | 2,347,247 | 23.9% | | |

052743 MOUNTAIN VISTA DIALYSIS CENTER

For Profit

4041 N UNIVERSITY PARKWAY

12/31/2014 365 Days Settled

End Stage Renal Disease

SAN BERNARDINO, CA 92407

SAN BERNARDINO

BLUE CROSS (CALIFORNIA)

332516 SOUTH BROOKLYN NEPHROLOGY CENTER

For Profit

39-15 AVENUE V

12/31/2014 365 Days Settled

End Stage Renal Disease

BROOKLYN, NY 11234

KINGS

NATIONAL GOVERNMENT SERVICES

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|------------------|-------------------------|-------------|-----------------------------|-------------------|---------|
| Current Assets | 1,669,702 | Total Charges | 118,008,735 | Salary Expense | 39.8% | |
| Fixed Assets | 1,288,079 | Contract Allowance | 108,230,385 | 91.7% | Fringe Benefits | 8.0% |
| Other Assets | 300 | Operating Revenue | 9,778,350 | 8.3% | | |
| Total Assets | 2,958,081 | Operating Expense | 5,701,883 | 58.3% | Current Ratio | (0.4) |
| Current Liabilities | -4,715,877 | Operating Margin | 4,076,467 | 41.7% | Days to Collect | 11.0 |
| Long Term Liabilities | 117,237 | Other Income | 0 | 0.0% | Avg Payment Days | (301.9) |
| Total Equity | 7,556,721 | Other Expense | 0 | 0.0% | Depreciation Rate | 41.5% |
| Total Liab. and Equity | 2,958,081 | Net Profit or Loss | 4,076,467 | 41.7% | Return on Equity | 53.9% |

502534 PUYALLUP DIALYSIS

For Profit

716 C SOUTH HILL PARK

12/31/2014 365 Days Settled

End Stage Renal Disease

PUYALLUP, WA 98373

PIERCE

BLUE CROSS (CALIFORNIA)

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|-------------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 40,157,223 | Total Charges | 9,634,901 | Salary Expense | 27.0% | |
| Fixed Assets | 229,861 | Contract Allowance | -142,661 | -1.5% | Fringe Benefits | 5.9% |
| Other Assets | 8,781 | Operating Revenue | 9,777,562 | 101.5% | | |
| Total Assets | 40,395,865 | Operating Expense | 4,737,160 | 48.4% | Current Ratio | 127.2 |
| Current Liabilities | 315,619 | Operating Margin | 5,040,402 | 51.6% | Days to Collect | 74.7 |
| Long Term Liabilities | 2,438 | Other Income | 863 | 0.0% | Avg Payment Days | 5.9 |
| Total Equity | 40,077,808 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.5% |
| Total Liab. and Equity | 40,395,865 | Net Profit or Loss | 5,041,265 | 51.6% | Return on Equity | 12.6% |

All Providers

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Healthcare Almanac 561-594-7551

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 11,115,930 | Total Charges | 9,877,232 | Salary Expense | 29.0% | |
| Fixed Assets | 864,500 | Contract Allowance | 111,360 | 1.1% | Fringe Benefits | 4.4% |
| Other Assets | 403,383 | Operating Revenue | 9,765,872 | 98.9% | Current Ratio | 42.2 |
| Total Assets | 12,383,813 | Operating Expense | 7,442,817 | 76.2% | Days to Collect | 12.3 |
| Current Liabilities | 263,297 | Operating Margin | 2,323,055 | 23.8% | Avg Payment Days | 6.3 |
| Long Term Liabilities | 18,170 | Other Income | -16,613 | -0.2% | Depreciation Rate | 16.7% |
| Total Equity | 12,102,347 | Other Expense | 0 | 0.0% | Return on Equity | 19.1% |
| Total Liab. and Equity | 12,383,814 | Net Profit or Loss | 2,306,442 | 23.6% | | |

442637 RENAL CARE OF CENTRAL MEMPHIS

For Profit

1331 UNION AVENUE SUITE 101

12/31/2014 365 Days Settled

End Stage Renal Disease

MEMPHIS, TN 38104

SHELBY

BLUE CROSS (TENNESSEE)

142518 DSI SCOTTSDALE RENAL CENTER

For Profit

4651 W 79TH ST UNIT 100

12/31/2014 365 Days Settled

End Stage Renal Disease

CHICAGO, IL 60652

COOK

BLUE CROSS (FLORIDA)

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|-------------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 15,064,371 | Total Charges | 9,483,327 | Salary Expense | 30.2% | |
| Fixed Assets | 786,991 | Contract Allowance | -268,922 | -2.8% | Fringe Benefits | 5.0% |
| Other Assets | 6,256,208 | Operating Revenue | 9,752,249 | 102.8% | Current Ratio | 56.8 |
| Total Assets | 22,107,570 | Operating Expense | 5,815,543 | 59.6% | Days to Collect | 19.1 |
| Current Liabilities | 265,394 | Operating Margin | 3,936,706 | 40.4% | Avg Payment Days | 6.5 |
| Long Term Liabilities | 4,384 | Other Income | 1,083 | 0.0% | Depreciation Rate | 14.2% |
| Total Equity | 21,837,792 | Other Expense | 0 | 0.0% | Return on Equity | 18.0% |
| Total Liab. and Equity | 22,107,570 | Net Profit or Loss | 3,937,789 | 40.4% | | |

452787 SPRING DIALYSIS

For Profit

607 TIMBERDALE LANE SUITE 100

12/31/2014 365 Days Settled

End Stage Renal Disease

HOUSTON, TX 77090

HARRIS

BLUE CROSS (TEXAS)

332603 QUEENS VILLAGE DIALYSIS CENTER

For Profit

222-02 HEMPSTEAD AVE

12/31/2014 365 Days Settled

End Stage Renal Disease

QUEENS VILLAGE, NY 11429

QUEENS

NATIONAL GOVERNMENT SERVICES

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552521 WHITE LANE DIALYSIS | | | | For Profit | | |
|-----------------------------------|------------|-----------------------------|-----------|-----------------------------|-------------------|-------|
| 7701 WHITE LANE, SUITE D | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BAKERSFIELD, CA 93309 | | | | | | |
| KERN | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 13,190,339 | Total Charges | 9,904,756 | Salary Expense | 32.8% | |
| Fixed Assets | 264,151 | Contract Allowance | 177,952 | 1.8% | Fringe Benefits | 4.8% |
| Other Assets | 0 | Operating Revenue | 9,726,804 | 98.2% | | |
| Total Assets | 13,454,490 | Operating Expense | 6,950,645 | 71.5% | Current Ratio | 26.2 |
| Current Liabilities | 504,154 | Operating Margin | 2,776,159 | 28.5% | Days to Collect | 39.1 |
| Long Term Liabilities | 79,584 | Other Income | 1,330 | 0.0% | Avg Payment Days | 8.0 |
| Total Equity | 12,870,753 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.6% |
| Total Liab. and Equity | 13,454,491 | Net Profit or Loss | 2,777,489 | 28.6% | Return on Equity | 21.6% |
| 052729 OAKLAND DIALYSIS | | | | For Profit | | |
| 5354 CLAREMONT AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| OAKLAND, CA 94618 | | | | | | |
| ALAMEDA | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 11,453,538 | Total Charges | 9,370,310 | Salary Expense | 38.9% | |
| Fixed Assets | 873,164 | Contract Allowance | -350,261 | -3.7% | Fringe Benefits | 5.6% |
| Other Assets | -67,043 | Operating Revenue | 9,720,571 | 103.7% | | |
| Total Assets | 12,259,659 | Operating Expense | 7,739,766 | 79.6% | Current Ratio | 15.0 |
| Current Liabilities | 762,224 | Operating Margin | 1,980,805 | 20.4% | Days to Collect | 6.4 |
| Long Term Liabilities | 163,824 | Other Income | 2,715 | 0.0% | Avg Payment Days | 8.8 |
| Total Equity | 11,333,613 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.7% |
| Total Liab. and Equity | 12,259,661 | Net Profit or Loss | 1,983,520 | 20.4% | Return on Equity | 17.5% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|------------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 1,998,373 | Total Charges | 51,091,500 | Salary Expense | 30.9% | |
| Fixed Assets | 760,015 | Contract Allowance | 41,381,939 | 81.0% | Fringe Benefits | 7.0% |
| Other Assets | 2,282,923 | Operating Revenue | 9,709,561 | 19.0% | | |
| Total Assets | 5,041,311 | Operating Expense | 7,932,834 | 81.7% | Current Ratio | 0.9 |
| Current Liabilities | 2,104,633 | Operating Margin | 1,776,727 | 18.3% | Days to Collect | 21.2 |
| Long Term Liabilities | 278,282 | Other Income | 0 | 0.0% | Avg Payment Days | 23.2 |
| Total Equity | 2,658,396 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.4% |
| Total Liab. and Equity | 5,041,311 | Net Profit or Loss | 1,776,727 | 18.3% | Return on Equity | 66.8% |

332646 CENTRAL BROOKLYN DIALYSIS CENTER

For Profit

818 STERLING PLACE

12/31/2014 365 Days Settled

End Stage Renal Disease

BROOKLYN, NY 11216

KINGS

NATIONAL GOVERNMENT SERVICES

052857 FLORIN DIALYSIS CENTER

For Profit

7000 STOCKTON BLVD

12/31/2014 365 Days Settled

End Stage Renal Disease

SACRAMENTO, CA 95823

SACRAMENTO

PALMETTO (CALIFORNIA)

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 332525 RICHMOND KIDNEY CENTER | | | | For Profit | | |
|--------------------------------------|------------|-----------------------------|-----------|-----------------------------|-------------------|-------|
| 1366 VICTORY BOULEVARD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| STATEN ISLAND, NY 10301 | | | | | | |
| RICHMOND | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 23,826,120 | Total Charges | 9,613,579 | Salary Expense | 33.6% | |
| Fixed Assets | 266,093 | Contract Allowance | -75,295 | -0.8% | Fringe Benefits | 5.3% |
| Other Assets | 5,000 | Operating Revenue | 9,688,874 | 100.8% | | |
| Total Assets | 24,097,213 | Operating Expense | 6,735,415 | 69.5% | Current Ratio | 68.7 |
| Current Liabilities | 346,939 | Operating Margin | 2,953,459 | 30.5% | Days to Collect | 8.5 |
| Long Term Liabilities | 41,110 | Other Income | 1,096 | 0.0% | Avg Payment Days | 8.7 |
| Total Equity | 23,709,163 | Other Expense | 0 | 0.0% | Depreciation Rate | 40.9% |
| Total Liab. and Equity | 24,097,212 | Net Profit or Loss | 2,954,555 | 30.5% | Return on Equity | 12.5% |
| 492653 BUTLER FARM DIALYSIS | | | | For Profit | | |
| 501 BUTLER FARM ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| HAMPTON, VA 23666 | | | | | | |
| HAMPTON CITY | | | | | | |
| BLUE CROSS (SOUTH CAROLINA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 6,946,784 | Total Charges | 9,561,323 | Salary Expense | 26.1% | |
| Fixed Assets | 517,708 | Contract Allowance | -121,918 | -1.3% | Fringe Benefits | 4.3% |
| Other Assets | 40,600 | Operating Revenue | 9,683,241 | 101.3% | | |
| Total Assets | 7,505,092 | Operating Expense | 7,760,676 | 80.1% | Current Ratio | 30.3 |
| Current Liabilities | 229,197 | Operating Margin | 1,922,565 | 19.9% | Days to Collect | 10.8 |
| Long Term Liabilities | 74,687 | Other Income | -1,109 | 0.0% | Avg Payment Days | 4.7 |
| Total Equity | 7,201,208 | Other Expense | 0 | 0.0% | Depreciation Rate | 18.7% |
| Total Liab. and Equity | 7,505,092 | Net Profit or Loss | 1,921,456 | 19.8% | Return on Equity | 26.7% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|-------------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 6,956,412 | Total Charges | 10,272,970 | Salary Expense | 36.2% | |
| Fixed Assets | 881,728 | Contract Allowance | 598,874 | 5.8% | Fringe Benefits | 5.4% |
| Other Assets | 2,930,102 | Operating Revenue | 9,674,096 | 94.2% | | |
| Total Assets | 10,768,242 | Operating Expense | 7,824,063 | 80.9% | Current Ratio | 11.0 |
| Current Liabilities | 631,716 | Operating Margin | 1,850,033 | 19.1% | Days to Collect | 33.0 |
| Long Term Liabilities | 65,539 | Other Income | -573,951 | -5.9% | Avg Payment Days | 17.8 |
| Total Equity | 10,070,989 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.0% |
| Total Liab. and Equity | 10,768,244 | Net Profit or Loss | 1,276,082 | 13.2% | Return on Equity | 12.7% |

672665 VALLEY BAPTIST HARLINGEN DIALYSIS

For Profit

2220 HAINE DR, SUITE 40

12/31/2014 365 Days Settled

End Stage Renal Disease

HARLINGEN, TX 78550

CAMERON

BLUE CROSS (TEXAS)

052514 SATELLITE DIALYSIS

Not for Profit

10596 NORTH TANTAU AVENUE

12/31/2014 365 Days Settled

End Stage Renal Disease

CUPERTINO, CA 95014

SANTA CLARA

NATIONAL GOVERNMENT SERVICES

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|-----------|--------|-----------------------------|-------|
| Current Assets | 1,055,127 | Total Charges | 9,653,431 | | Salary Expense | 33.5% |
| Fixed Assets | 18,526,669 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.3% |
| Other Assets | 12,261,090 | Operating Revenue | 9,653,431 | 100.0% | Current Ratio | 1.5 |
| Total Assets | 31,842,886 | Operating Expense | 6,922,499 | 71.7% | Days to Collect | 0.1 |
| Current Liabilities | 700,144 | Operating Margin | 2,730,932 | 28.3% | Avg Payment Days | 22.1 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Depreciation Rate | 2.3% |
| Total Equity | 31,142,743 | Other Expense | 0 | 0.0% | Return on Equity | 8.8% |
| Total Liab. and Equity | 31,842,887 | Net Profit or Loss | 2,730,933 | 28.3% | | |

452561 RENAL CARE GROUP IRVING

For Profit

1625 NORTH STORY ROAD SUITE 140

12/31/2014 365 Days Settled

End Stage Renal Disease

IRVING, TX 75061

DALLAS

BLUE CROSS (TEXAS)

362595 DAYTON NORTH DIALYSIS

For Profit

455 TURNER ROAD

12/31/2014 365 Days Settled

End Stage Renal Disease

DAYTON, OH 45415

MONTGOMERY

BLUE CROSS (TENNESSEE)

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|----------------------------------------------|------------|-----------------------------|-----------|-------------------------------|
| 392549 PENNSYLVANIA DIALYSIS CLINIC R | | | | For Profit |
| 625 SPRING ST | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| WYOMISSING, PA 19610 | | | | |
| BERKS | | | | |
| BLUE CROSS (WESTERN PENNSYLVANIA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 2,527,715 | Total Charges | 9,626,121 | Salary Expense 47.0% |
| Fixed Assets | 314,426 | Contract Allowance | 0 | 0.0% Fringe Benefits 7.6% |
| Other Assets | 236 | Operating Revenue | 9,626,121 | 100.0% |
| Total Assets | 2,842,377 | Operating Expense | 6,650,551 | 69.1% Current Ratio 20.0 |
| Current Liabilities | 126,675 | Operating Margin | 2,975,570 | 30.9% Days to Collect 50.5 |
| Long Term Liabilities | 0 | Other Income | 10,917 | 0.1% Avg Payment Days 7.0 |
| Total Equity | 2,715,702 | Other Expense | 0 | 0.0% Depreciation Rate 11.9% |
| Total Liab. and Equity | 2,842,377 | Net Profit or Loss | 2,986,487 | 31.0% Return on Equity 110.0% |
| 052630 SATELLITE DIALYSIS | | | | Not for Profit |
| 2301 CIRCADIAN WAY, SUITE C | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SANTA ROSA, CA 95407 | | | | |
| SONOMA | | | | |
| BLUE CROSS (CALIFORNIA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 19,752,486 | Total Charges | 9,688,246 | Salary Expense 33.3% |
| Fixed Assets | 478,922 | Contract Allowance | 84,136 | 0.9% Fringe Benefits 10.2% |
| Other Assets | 26,550 | Operating Revenue | 9,604,110 | 99.1% |
| Total Assets | 20,257,958 | Operating Expense | 8,278,791 | 86.2% Current Ratio 14.1 |
| Current Liabilities | 1,398,537 | Operating Margin | 1,325,319 | 13.8% Days to Collect 762.7 |
| Long Term Liabilities | 84,088 | Other Income | 3,071 | 0.0% Avg Payment Days 17.7 |
| Total Equity | 18,775,333 | Other Expense | 0 | 0.0% Depreciation Rate 8.0% |
| Total Liab. and Equity | 20,257,958 | Net Profit or Loss | 1,328,390 | 13.8% Return on Equity 7.1% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|-----------|--------|-----------------------------|-------|
| Current Assets | 1,541,784 | Total Charges | 9,603,742 | | Salary Expense | 40.2% |
| Fixed Assets | 29,823,923 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.9% |
| Other Assets | 0 | Operating Revenue | 9,603,742 | 100.0% | Current Ratio | 1.2 |
| Total Assets | 31,365,707 | Operating Expense | 6,516,281 | 67.9% | Days to Collect | 0.0 |
| Current Liabilities | 1,340,237 | Operating Margin | 3,087,461 | 32.1% | Avg Payment Days | 43.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Depreciation Rate | 1.2% |
| Total Equity | 30,025,470 | Other Expense | 0 | 0.0% | Return on Equity | 10.3% |
| Total Liab. and Equity | 31,365,707 | Net Profit or Loss | 3,087,460 | 32.1% | | |

342513 FRESENIUS MEDICAL CARE GASTONIA

For Profit

348 BURTONWOOD DRIVE

12/31/2014 365 Days Settled

End Stage Renal Disease

GASTONIA, NC 28054

GASTON

BLUE CROSS (NORTH CAROLINA)

402518 VEGA BAJA RENAL DIALYSIS CENTER

For Profit

3995 ROAD 2

12/31/2014 365 Days Settled

End Stage Renal Disease

VEGA BAJA, PR 00693

BLUE CROSS (TEXAS)

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | | | |
|-------------------------------------------------------|-------------------|-----------------------------|------------------|-------------------------|-----------------------------|-------|
| 052633 FRESENIUS MEDICAL CARE MISSION HILLS | | | For Profit | | | |
| 11550 INDIAN HILLS RD, STE 100 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| MISSION HILLS, CA 91345 | | | | | | |
| LOS ANGELES | | | | | | |
| TRAILBLAZER (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
| Current Assets | 4,489,716 | Total Charges | 9,585,440 | | Salary Expense | 38.7% |
| Fixed Assets | 3,071,002 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.6% |
| Other Assets | 0 | Operating Revenue | 9,585,440 | 100.0% | | |
| Total Assets | <u>7,560,718</u> | Operating Expense | <u>7,178,219</u> | 74.9% | Current Ratio | 5.3 |
| Current Liabilities | 839,378 | Operating Margin | 2,407,221 | 25.1% | Days to Collect | 1.8 |
| Long Term Liabilities | 2,174,268 | Other Income | 1,925 | 0.0% | Avg Payment Days | 7.0 |
| Total Equity | <u>4,547,071</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 13.3% |
| Total Liab. and Equity | <u>7,560,717</u> | Net Profit or Loss | <u>2,409,146</u> | 25.1% | Return on Equity | 53.0% |
| 452575 FRESENIUS MEDICAL CARE BAYTOWN DIALYSIS | | | For Profit | | | |
| 2202 ROLLINGBROOK | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BAYTOWN, TX 77521 | | | | | | |
| HARRIS | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
| Current Assets | 1,218,482 | Total Charges | 9,581,725 | | Salary Expense | 35.1% |
| Fixed Assets | 17,616,539 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.3% |
| Other Assets | 0 | Operating Revenue | 9,581,725 | 100.0% | | |
| Total Assets | <u>18,835,021</u> | Operating Expense | <u>5,384,425</u> | 56.2% | Current Ratio | 1.7 |
| Current Liabilities | 696,826 | Operating Margin | 4,197,300 | 43.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | 18.6 |
| Total Equity | <u>18,138,195</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 1.3% |
| Total Liab. and Equity | <u>18,835,021</u> | Net Profit or Loss | <u>4,197,301</u> | 43.8% | Return on Equity | 23.1% |

All Providers

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ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 12,766,326 | Total Charges | 9,311,366 | Salary Expense | 29.1% | |
| Fixed Assets | 1,225,081 | Contract Allowance | -247,011 | -2.7% | Fringe Benefits | 5.0% |
| Other Assets | 0 | Operating Revenue | 9,558,377 | 102.7% | Current Ratio | 29.7 |
| Total Assets | 13,991,407 | Operating Expense | 5,703,035 | 59.7% | Days to Collect | 6.9 |
| Current Liabilities | 429,619 | Operating Margin | 3,855,342 | 40.3% | Avg Payment Days | 7.3 |
| Long Term Liabilities | 86,670 | Other Income | 2,058 | 0.0% | Depreciation Rate | 12.0% |
| Total Equity | 13,475,119 | Other Expense | 0 | 0.0% | Return on Equity | 28.6% |
| Total Liab. and Equity | 13,991,408 | Net Profit or Loss | 3,857,400 | 40.4% | | |

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | -1,465,434 | Total Charges | 8,664,831 | Salary Expense | 35.4% | |
| Fixed Assets | 944,962 | Contract Allowance | -891,827 | -10.3% | Fringe Benefits | 5.8% |
| Other Assets | 5,839,415 | Operating Revenue | 9,556,658 | 110.3% | Current Ratio | (1.9) |
| Total Assets | 5,318,943 | Operating Expense | 7,884,707 | 82.5% | Days to Collect | 10.4 |
| Current Liabilities | 762,737 | Operating Margin | 1,671,951 | 17.5% | Avg Payment Days | 17.9 |
| Long Term Liabilities | 251,354 | Other Income | 4,656 | 0.0% | Depreciation Rate | 20.6% |
| Total Equity | 4,304,853 | Other Expense | 0 | 0.0% | Return on Equity | 38.9% |
| Total Liab. and Equity | 5,318,944 | Net Profit or Loss | 1,676,607 | 17.5% | | |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 092518 K STREET DIALYSIS | | | | For Profit |
|---------------------------------|------------|-----------------------------|-----------|------------------------------|
| 2131 K STREET NW | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| WASHINGTON, DC 20037 | | | | |
| DISTRICT OF COLUMBIA | | | | |
| CAHABA | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 9,526,170 | Total Charges | 9,065,892 | Salary Expense 27.2% |
| Fixed Assets | 495,457 | Contract Allowance | -490,036 | -5.4% Fringe Benefits 4.4% |
| Other Assets | 2,568,522 | Operating Revenue | 9,555,928 | 105.4% |
| Total Assets | 12,590,149 | Operating Expense | 7,551,359 | 79.0% Current Ratio 16.5 |
| Current Liabilities | 577,302 | Operating Margin | 2,004,569 | 21.0% Days to Collect 66.7 |
| Long Term Liabilities | 94,944 | Other Income | 17,844 | 0.2% Avg Payment Days 4.5 |
| Total Equity | 11,917,902 | Other Expense | 0 | 0.0% Depreciation Rate 26.5% |
| Total Liab. and Equity | 12,590,148 | Net Profit or Loss | 2,022,413 | 21.2% Return on Equity 17.0% |
| 052591 POMONA DIALYSIS | | | | For Profit |
| 2111 N GAREY AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| POMONA, CA 91767 | | | | |
| LOS ANGELES | | | | |
| BLUE CROSS (GEORGIA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 9,470,759 | Total Charges | 9,248,590 | Salary Expense 34.9% |
| Fixed Assets | 1,112,619 | Contract Allowance | -290,558 | -3.1% Fringe Benefits 5.7% |
| Other Assets | 3,013,592 | Operating Revenue | 9,539,148 | 103.1% |
| Total Assets | 13,596,970 | Operating Expense | 7,395,669 | 77.5% Current Ratio 15.3 |
| Current Liabilities | 620,862 | Operating Margin | 2,143,479 | 22.5% Days to Collect 10.8 |
| Long Term Liabilities | 273,812 | Other Income | 2,530 | 0.0% Avg Payment Days 9.2 |
| Total Equity | 12,702,297 | Other Expense | 0 | 0.0% Depreciation Rate 19.6% |
| Total Liab. and Equity | 13,596,971 | Net Profit or Loss | 2,146,009 | 22.5% Return on Equity 16.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|------|
| Current Assets | 22,220,412 | Total Charges | 9,471,934 | Salary Expense | 38.9% | |
| Fixed Assets | 410,509 | Contract Allowance | -59,814 | -0.6% | Fringe Benefits | 6.0% |
| Other Assets | 7,498,576 | Operating Revenue | 9,531,748 | 100.6% | Current Ratio | 49.3 |
| Total Assets | 30,129,497 | Operating Expense | 6,959,404 | 73.0% | Days to Collect | 19.3 |
| Current Liabilities | 450,779 | Operating Margin | 2,572,344 | 27.0% | Avg Payment Days | 9.6 |
| Long Term Liabilities | 0 | Other Income | 1,073 | 0.0% | Depreciation Rate | 9.0% |
| Total Equity | 29,678,716 | Other Expense | 0 | 0.0% | Return on Equity | 8.7% |
| Total Liab. and Equity | 30,129,495 | Net Profit or Loss | 2,573,417 | 27.0% | | |

052602 SALINAS VALLEY DIALYSIS CENTER

For Profit

955 BLANCO CIRCLE STE C

12/31/2014 365 Days Settled

End Stage Renal Disease

SALINAS, CA 93901

MONTEREY

BLUE CROSS (CALIFORNIA)

232548 RCG EAST LANSING

For Profit

2601 COOLIDGE ROAD

12/31/2014 365 Days Settled

End Stage Renal Disease

EAST LANSING, MI 48823

INGHAM

NATIONAL GOVERNMENT SERVICES

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 1,368,937 | Total Charges | 9,519,467 | Salary Expense | 30.9% | |
| Fixed Assets | 30,042,445 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.2% |
| Other Assets | 0 | Operating Revenue | 9,519,467 | 100.0% | Current Ratio | 0.8 |
| Total Assets | 31,411,382 | Operating Expense | 4,795,453 | 50.4% | Days to Collect | 0.0 |
| Current Liabilities | 1,810,496 | Operating Margin | 4,724,014 | 49.6% | Avg Payment Days | 21.4 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Depreciation Rate | 0.4% |
| Total Equity | 29,600,886 | Other Expense | 0 | 0.0% | Return on Equity | 16.0% |
| Total Liab. and Equity | 31,411,382 | Net Profit or Loss | 4,724,013 | 49.6% | | |

142562 RCG CENTRAL ILLINOIS - EAST PEORIA

For Profit

3300 N MAIN STREET

12/31/2014 365 Days Settled

End Stage Renal Disease

EAST PEORIA, IL 61611

TAZEWELL

NATIONAL GOVERNMENT SERVICES

312513 CHERRY HILL DIALYSIS

For Profit

1030 NORTH KINGS HIGHWAY

12/31/2014 365 Days Settled

End Stage Renal Disease

CHERRY HILL, NJ 08034

CAMDEN

BLUE CROSS (GEORGIA)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 322501 BMA - SANTA FE DIALYSIS CENTER | | | For Profit | | | |
|--------------------------------------------------|------------|-------------------------|-----------------------------|-----------------------------|-------------------|-------|
| 641 HARKLE ROAD | | | 12/31/2014 365 Days Settled | | | |
| SANTA FE, NM 87505 | | | End Stage Renal Disease | | | |
| SANTA FE | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,244,521 | Total Charges | 9,487,736 | Salary Expense | 44.2% | |
| Fixed Assets | 57,173,730 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 9,487,736 | 100.0% | | |
| Total Assets | 58,418,251 | Operating Expense | 3,569,048 | 37.6% | Current Ratio | 1.8 |
| Current Liabilities | 683,326 | Operating Margin | 5,918,688 | 62.4% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | 12.7 |
| Total Equity | 57,734,925 | Other Expense | 0 | 0.0% | Depreciation Rate | 0.6% |
| Total Liab. and Equity | 58,418,251 | Net Profit or Loss | 5,918,687 | 62.4% | Return on Equity | 10.3% |
| 402515 FRESENIUS MEDICAL CARE RIO PIEDRAS | | | For Profit | | | |
| 1535 PONCE DE LEON AVENUE EL CINCO WARD | | | 12/31/2014 365 Days Settled | | | |
| RIO PIEDRAS, PR 00926 | | | End Stage Renal Disease | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,551,474 | Total Charges | 9,478,627 | Salary Expense | 31.6% | |
| Fixed Assets | 8,434,000 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 5.6% |
| Other Assets | 0 | Operating Revenue | 9,478,627 | 100.0% | | |
| Total Assets | 9,985,474 | Operating Expense | 6,750,327 | 71.2% | Current Ratio | 3.2 |
| Current Liabilities | 483,067 | Operating Margin | 2,728,300 | 28.8% | Days to Collect | 0.1 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 7.9 |
| Total Equity | 9,502,408 | Other Expense | 0 | 0.0% | Depreciation Rate | 4.5% |
| Total Liab. and Equity | 9,985,475 | Net Profit or Loss | 2,728,300 | 28.8% | Return on Equity | 28.7% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052728 RAI - OCEAN AVENUE - SAN FRANCISCO | | | For Profit | | | |
|--------------------------------------------------|-------------|-----------------------------|------------|-----------------------------|-------------------|-------|
| 1738 OCEAN AVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SAN FRANCISCO, CA 94112 | | | | | | |
| SAN FRANCISCO | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,697,553 | Total Charges | 9,475,690 | Salary Expense | 34.1% | |
| Fixed Assets | 20,973,594 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.0% |
| Other Assets | -14,338,839 | Operating Revenue | 9,475,690 | 100.0% | | |
| Total Assets | 8,332,308 | Operating Expense | 6,068,409 | 64.0% | Current Ratio | 10.4 |
| Current Liabilities | 162,924 | Operating Margin | 3,407,281 | 36.0% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 2.0 |
| Total Equity | 8,169,383 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.2% |
| Total Liab. and Equity | 8,332,307 | Net Profit or Loss | 3,407,281 | 36.0% | Return on Equity | 41.7% |
| 312537 ATLANTIC ARTIFICIAL KIDNEY CENTER | | | For Profit | | | |
| 6 INDUSTRIAL WAY WEST BLDG-B | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| EATONTOWN, NJ 07724 | | | | | | |
| MONMOUTH | | | | | | |
| BLUE CROSS (NEW JERSEY) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 22,941,622 | Total Charges | 9,436,321 | Salary Expense | 31.6% | |
| Fixed Assets | 218,274 | Contract Allowance | -23,539 | -0.2% | Fringe Benefits | 5.0% |
| Other Assets | 6,075,537 | Operating Revenue | 9,459,860 | 100.2% | | |
| Total Assets | 29,235,433 | Operating Expense | 6,173,019 | 65.3% | Current Ratio | 63.1 |
| Current Liabilities | 363,606 | Operating Margin | 3,286,841 | 34.7% | Days to Collect | 8.5 |
| Long Term Liabilities | 38,220 | Other Income | 416 | 0.0% | Avg Payment Days | 7.0 |
| Total Equity | 28,833,607 | Other Expense | 0 | 0.0% | Depreciation Rate | 7.8% |
| Total Liab. and Equity | 29,235,433 | Net Profit or Loss | 3,287,257 | 34.7% | Return on Equity | 11.4% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 382540 NORTHEAST PORTLAND RENAL CENTER | | | For Profit | | | |
|-----------------------------------------------|------------|-----------------------------|----------------|-----------------------------|-------------------|-------|
| 703 NE HANCOCK STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| PORTLAND, OR 97212 | | | | | | |
| MULTNOMAH | | | | | | |
| BLUE CROSS (FLORIDA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 19,958,256 | Total Charges | 9,369,147 | Salary Expense | 31.0% | |
| Fixed Assets | 705,469 | Contract Allowance | -81,743 | -0.9% | Fringe Benefits | 5.8% |
| Other Assets | -29,089 | Operating Revenue | 9,450,890 | 100.9% | | |
| Total Assets | 20,634,636 | Operating Expense | 6,396,051 | 67.7% | Current Ratio | 64.3 |
| Current Liabilities | 310,364 | Operating Margin | 3,054,839 | 32.3% | Days to Collect | 21.8 |
| Long Term Liabilities | -29,661 | Other Income | 195 | 0.0% | Avg Payment Days | 8.0 |
| Total Equity | 20,353,934 | Other Expense | 0 | 0.0% | Depreciation Rate | 17.3% |
| Total Liab. and Equity | 20,634,637 | Net Profit or Loss | 3,055,034 | 32.3% | Return on Equity | 15.0% |
| 332566 ROGOSIN KIDNEY CENTER | | | Not for Profit | | | |
| 506 SIXTH STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BROOKLYN, NY 11215 | | | | | | |
| KINGS | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,319,517 | Total Charges | 9,445,668 | Salary Expense | 43.3% | |
| Fixed Assets | 461,867 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.4% |
| Other Assets | 15,002,033 | Operating Revenue | 9,445,668 | 100.0% | | |
| Total Assets | 18,783,417 | Operating Expense | 6,465,700 | 68.5% | Current Ratio | 2.5 |
| Current Liabilities | 1,311,726 | Operating Margin | 2,979,968 | 31.5% | Days to Collect | 72.6 |
| Long Term Liabilities | 185,172 | Other Income | 54,750 | 0.6% | Avg Payment Days | 37.4 |
| Total Equity | 17,286,519 | Other Expense | 0 | 0.0% | Depreciation Rate | 14.7% |
| Total Liab. and Equity | 18,783,417 | Net Profit or Loss | 3,034,718 | 32.1% | Return on Equity | 17.6% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052837 US RENAL CARE WESTSIDE DIALYSIS | | | | For Profit | |
|-----------------------------------------------|------------------|-----------------------------|------------------|-----------------------------|-------------------------|
| 300 SOUTH ROBERTSON BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| LOS ANGELES, CA 90048 | | | | | |
| LOS ANGELES | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 2,109,032 | Total Charges | 232,888,968 | Salary Expense | 26.2% |
| Fixed Assets | 501,818 | Contract Allowance | 223,469,358 | 96.0% | Fringe Benefits 3.4% |
| Other Assets | 4,401,157 | Operating Revenue | 9,419,610 | 4.0% | |
| Total Assets | <u>7,012,007</u> | Operating Expense | <u>8,752,495</u> | 92.9% | Current Ratio 1.3 |
| Current Liabilities | 1,579,784 | Operating Margin | 667,115 | 7.1% | Days to Collect 9.1 |
| Long Term Liabilities | 15,383 | Other Income | 975 | 0.0% | Avg Payment Days 20.4 |
| Total Equity | <u>5,416,840</u> | Other Expense | 0 | 0.0% | Depreciation Rate 46.6% |
| Total Liab. and Equity | <u>7,012,007</u> | Net Profit or Loss | <u>668,090</u> | 7.1% | Return on Equity 12.3% |
| 502508 NKC - RENTON KIDNEY CENTER | | | | Not for Profit | |
| 602 OAKESDALE AVE SW | | 6/30/2014 365 Days Settled | | End Stage Renal Disease | |
| RENTON, WA 98057 | | | | | |
| KING | | | | | |
| BLUE CROSS (WASHINGTON & ALASKA) | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 2,698,972 | Total Charges | 27,424,086 | Salary Expense | 33.5% |
| Fixed Assets | 2,458,476 | Contract Allowance | 18,013,207 | 65.7% | Fringe Benefits 9.0% |
| Other Assets | 2,131,662 | Operating Revenue | 9,410,879 | 34.3% | |
| Total Assets | <u>7,289,110</u> | Operating Expense | <u>6,749,811</u> | 71.7% | Current Ratio 3.1 |
| Current Liabilities | 872,939 | Operating Margin | 2,661,068 | 28.3% | Days to Collect 62.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days 40.9 |
| Total Equity | <u>6,416,171</u> | Other Expense | 0 | 0.0% | Depreciation Rate 17.0% |
| Total Liab. and Equity | <u>7,289,110</u> | Net Profit or Loss | <u>2,661,068</u> | 28.3% | Return on Equity 41.5% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|--------------------------------------------------------------|-------------|-----------------------------|------------|-------------------------------|
| 442610 MKDS FRESENIUS MEDICAL CARE OF MEMPHIS MIDTOWN | | | For Profit | |
| 2225 UNION AVENUE, SUITE 200 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| MEMPHIS, TN 38104 | | | | |
| SHELBY | | | | |
| BLUE CROSS (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,274,412 | Total Charges | 9,405,908 | Salary Expense 38.0% |
| Fixed Assets | 15,245,375 | Contract Allowance | 0 | 0.0% Fringe Benefits 8.8% |
| Other Assets | 8,936,933 | Operating Revenue | 9,405,908 | 100.0% |
| Total Assets | 25,456,720 | Operating Expense | 5,468,009 | 58.1% Current Ratio 2.1 |
| Current Liabilities | 605,573 | Operating Margin | 3,937,899 | 41.9% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% Avg Payment Days 11.8 |
| Total Equity | 24,851,147 | Other Expense | 0 | 0.0% Depreciation Rate 1.5% |
| Total Liab. and Equity | 25,456,720 | Net Profit or Loss | 3,937,900 | 41.9% Return on Equity 15.8% |
| 332664 ST JOSEPH'S - REGIONAL | | | For Profit | |
| 973 JAMES STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SYRACUSE, NY 13203 | | | | |
| ONONDAGA | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 2,261,127 | Total Charges | 9,405,877 | Salary Expense 36.8% |
| Fixed Assets | 13,933,524 | Contract Allowance | 0 | 0.0% Fringe Benefits 5.4% |
| Other Assets | 0 | Operating Revenue | 9,405,877 | 100.0% |
| Total Assets | 16,194,651 | Operating Expense | 6,523,709 | 69.4% Current Ratio (1.3) |
| Current Liabilities | -1,711,891 | Operating Margin | 2,882,168 | 30.6% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% Avg Payment Days (39.2) |
| Total Equity | -14,482,760 | Other Expense | 0 | 0.0% Depreciation Rate 3.0% |
| Total Liab. and Equity | -16,194,651 | Net Profit or Loss | 2,882,169 | 30.6% Return on Equity -19.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 312559 EDISON DIALYSIS | | | | For Profit | | |
|-------------------------------|-------------------|-----------------------------|------------------|-----------------------------|-------------------|-------|
| 29 MERIDIAN ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| EDISON, NJ 08820 | | | | | | |
| MIDDLESEX | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 27,154,818 | Total Charges | 9,421,810 | Salary Expense | 31.4% | |
| Fixed Assets | 777,239 | Contract Allowance | 16,287 | 0.2% | Fringe Benefits | 5.6% |
| Other Assets | 0 | Operating Revenue | 9,405,523 | 99.8% | | |
| Total Assets | <u>27,932,057</u> | Operating Expense | <u>6,157,735</u> | 65.5% | Current Ratio | 80.9 |
| Current Liabilities | 335,506 | Operating Margin | 3,247,788 | 34.5% | Days to Collect | 13.0 |
| Long Term Liabilities | 46,651 | Other Income | -1,026 | 0.0% | Avg Payment Days | 6.9 |
| Total Equity | <u>27,549,902</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 8.9% |
| Total Liab. and Equity | <u>27,932,059</u> | Net Profit or Loss | <u>3,246,762</u> | 34.5% | Return on Equity | 11.8% |
| 402505 BMA OF CAGUAS | | | | For Profit | | |
| CARR 1 KM 34 6 CAGUITAS MALL | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| CAGUAS, PR 00725 | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,283,543 | Total Charges | 9,390,686 | Salary Expense | 32.1% | |
| Fixed Assets | 5,151,103 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.3% |
| Other Assets | 0 | Operating Revenue | 9,390,686 | 100.0% | | |
| Total Assets | <u>6,434,646</u> | Operating Expense | <u>6,655,387</u> | 70.9% | Current Ratio | 2.5 |
| Current Liabilities | 516,167 | Operating Margin | 2,735,299 | 29.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 7.8 |
| Total Equity | <u>5,918,480</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 3.3% |
| Total Liab. and Equity | <u>6,434,647</u> | Net Profit or Loss | <u>2,735,299</u> | 29.1% | Return on Equity | 46.2% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 1,399,817 | Total Charges | 9,309,442 | Salary Expense | 41.4% | |
| Fixed Assets | 7,164,873 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.0% |
| Other Assets | 0 | Operating Revenue | 9,309,442 | 100.0% | Current Ratio | 1.3 |
| Total Assets | 8,564,690 | Operating Expense | 7,021,701 | 75.4% | Days to Collect | 0.0 |
| Current Liabilities | 1,068,974 | Operating Margin | 2,287,741 | 24.6% | Avg Payment Days | 28.3 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Depreciation Rate | 6.9% |
| Total Equity | 7,495,716 | Other Expense | 0 | 0.0% | Return on Equity | 30.5% |
| Total Liab. and Equity | 8,564,690 | Net Profit or Loss | 2,287,741 | 24.6% | | |

092503 BMA COLUMBIA HEIGHTS

For Profit

106 IRVING STREET NE
 WASHINGTON, DC 20010
 DISTRICT OF COLUMBIA
 BLUE CROSS (MARYLAND)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

452784 HOUSTON KIDNEY CENTER CYPRESS

For Profit

72 FM 1960 RD W
 HOUSTON, TX 77090
 HARRIS
 BLUE CROSS (TEXAS)
 12/31/2014 365 Days Settled
 End Stage Renal Disease

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|------------------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 2,630,450 | Total Charges | 27,074,906 | Salary Expense | 35.9% | |
| Fixed Assets | 1,648,805 | Contract Allowance | 17,783,852 | 65.7% | Fringe Benefits | 9.4% |
| Other Assets | 2,077,544 | Operating Revenue | 9,291,054 | 34.3% | | |
| Total Assets | 6,356,799 | Operating Expense | 6,222,525 | 67.0% | Current Ratio | 3.1 |
| Current Liabilities | 860,176 | Operating Margin | 3,068,529 | 33.0% | Days to Collect | 61.2 |
| Long Term Liabilities | 188,005 | Other Income | 0 | 0.0% | Avg Payment Days | 43.3 |
| Total Equity | 5,308,618 | Other Expense | 0 | 0.0% | Depreciation Rate | 15.6% |
| Total Liab. and Equity | 6,356,799 | Net Profit or Loss | 3,068,529 | 33.0% | Return on Equity | 57.8% |

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|------------------|-------------------------|-----------|-----------------------------|-------------------|--------|
| Current Assets | 1,856,425 | Total Charges | 9,279,292 | Salary Expense | 39.3% | |
| Fixed Assets | 313,812 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.5% |
| Other Assets | 22,806 | Operating Revenue | 9,279,292 | 100.0% | | |
| Total Assets | 2,193,043 | Operating Expense | 8,025,193 | 86.5% | Current Ratio | 1.8 |
| Current Liabilities | 1,006,943 | Operating Margin | 1,254,099 | 13.5% | Days to Collect | 21.2 |
| Long Term Liabilities | 227,338 | Other Income | 1,063 | 0.0% | Avg Payment Days | 39.2 |
| Total Equity | 958,762 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.5% |
| Total Liab. and Equity | 2,193,043 | Net Profit or Loss | 1,255,162 | 13.5% | Return on Equity | 130.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|-----------------------------------------------------|-------------|-----------------------------|------------|--------------------------------|
| 672627 FRESENIUS MEDICAL CARE DESERT MILAGRO | | | | For Profit |
| 230 N WASHINGTON AVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| ODESSA, TX 79761 | | | | |
| ECTOR | | | | |
| BLUE CROSS (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,311,887 | Total Charges | 9,251,130 | Salary Expense 36.8% |
| Fixed Assets | -17,462,006 | Contract Allowance | 0 | 0.0% Fringe Benefits 8.6% |
| Other Assets | 20,136,936 | Operating Revenue | 9,251,130 | 100.0% |
| Total Assets | 3,986,817 | Operating Expense | 7,738,919 | 83.7% Current Ratio 1.5 |
| Current Liabilities | 886,360 | Operating Margin | 1,512,211 | 16.3% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% Avg Payment Days 23.6 |
| Total Equity | 3,100,456 | Other Expense | 0 | 0.0% Depreciation Rate -3.6% |
| Total Liab. and Equity | 3,986,816 | Net Profit or Loss | 1,512,212 | 16.3% Return on Equity 48.8% |
| 142540 CIRCLE MEDICAL MANAGEMENT | | | | For Profit |
| 1426 W WASHINGTON BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| CHICAGO, IL 60607 | | | | |
| COOK | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 3,598,744 | Total Charges | 49,864,273 | Salary Expense 35.8% |
| Fixed Assets | 1,034,713 | Contract Allowance | 40,624,226 | 81.5% Fringe Benefits 5.6% |
| Other Assets | 0 | Operating Revenue | 9,240,047 | 18.5% |
| Total Assets | 4,633,457 | Operating Expense | 10,237,014 | 110.8% Current Ratio 2.9 |
| Current Liabilities | 1,226,516 | Operating Margin | -996,967 | -10.8% Days to Collect 235.0 |
| Long Term Liabilities | 0 | Other Income | 9,192 | 0.1% Avg Payment Days 27.9 |
| Total Equity | 3,406,941 | Other Expense | 0 | 0.0% Depreciation Rate 6.9% |
| Total Liab. and Equity | 4,633,457 | Net Profit or Loss | (987,775) | -10.7% Return on Equity -29.0% |

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| 552540 RAI-SECRET RAVINE PARKWAY-ROSEVILLE | | | | For Profit | | |
|---------------------------------------------------|------------|-----------------------------|-----------|-----------------------------|-------------------|-------|
| 1451 SECRET RAVINE PARKWAY, BLDG D, STE 130 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| ROSEVILLE, CA 95661 | | | | | | |
| PLACER | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,580,416 | Total Charges | 9,224,495 | Salary Expense | 32.0% | |
| Fixed Assets | 10,605,272 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.2% |
| Other Assets | -5,252,910 | Operating Revenue | 9,224,495 | 100.0% | | |
| Total Assets | 6,932,778 | Operating Expense | 5,589,073 | 60.6% | Current Ratio | 3.8 |
| Current Liabilities | 414,139 | Operating Margin | 3,635,422 | 39.4% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -3 | 0.0% | Avg Payment Days | 4.3 |
| Total Equity | 6,518,637 | Other Expense | 0 | 0.0% | Depreciation Rate | 2.4% |
| Total Liab. and Equity | 6,932,776 | Net Profit or Loss | 3,635,419 | 39.4% | Return on Equity | 55.8% |

| 672626 ELIK DIALYSIS HOME THERAPY | | | | For Profit | | |
|------------------------------------------|---------|-----------------------------|-----------|-----------------------------|-------------------|--------|
| 1445 NORTH LOOP WEST, SUITE 720 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| HOUSTON, TX 77008 | | | | | | |
| HARRIS | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 580,851 | Total Charges | 9,217,231 | Salary Expense | 66.6% | |
| Fixed Assets | 328,666 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 1.0% |
| Other Assets | 0 | Operating Revenue | 9,217,231 | 100.0% | | |
| Total Assets | 909,517 | Operating Expense | 9,483,552 | 102.9% | Current Ratio | 1.1 |
| Current Liabilities | 509,658 | Operating Margin | -266,321 | -2.9% | Days to Collect | 22.8 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 0.4 |
| Total Equity | 399,859 | Other Expense | 0 | 0.0% | Depreciation Rate | 12.2% |
| Total Liab. and Equity | 909,517 | Net Profit or Loss | (266,321) | -2.9% | Return on Equity | -66.6% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 232565 PHYSICIANS DIALYSIS - GRAND RAPIDS | | | | For Profit |
|--------------------------------------------------|------------|-----------------------------|-----------|-------------------------------|
| 801 CHERRY STREET SE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| GRAND RAPIDS, MI 49506 | | | | |
| KENT | | | | |
| BLUE CROSS (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,543,087 | Total Charges | 9,077,041 | Salary Expense 25.4% |
| Fixed Assets | 213,806 | Contract Allowance | -136,449 | -1.5% Fringe Benefits 4.9% |
| Other Assets | 8,266,426 | Operating Revenue | 9,213,490 | 101.5% |
| Total Assets | 10,023,319 | Operating Expense | 8,033,299 | 87.2% Current Ratio 7.4 |
| Current Liabilities | 208,619 | Operating Margin | 1,180,191 | 12.8% Days to Collect 42.0 |
| Long Term Liabilities | 112,138 | Other Income | 11 | 0.0% Avg Payment Days 4.9 |
| Total Equity | 9,702,562 | Other Expense | 0 | 0.0% Depreciation Rate 13.2% |
| Total Liab. and Equity | 10,023,319 | Net Profit or Loss | 1,180,202 | 12.8% Return on Equity 12.2% |
| 072512 ST RAPHAEL DIALYSIS CTR | | | | For Profit |
| 137 WATER STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| NEW HAVEN, CT 06511 | | | | |
| NEW HAVEN | | | | |
| NATIONAL GOVT SERVICES (CONNECTICUT) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | -4,453,550 | Total Charges | 9,204,895 | Salary Expense 36.0% |
| Fixed Assets | 6,735,948 | Contract Allowance | 0 | 0.0% Fringe Benefits 9.9% |
| Other Assets | 1,579,390 | Operating Revenue | 9,204,895 | 100.0% |
| Total Assets | 3,861,788 | Operating Expense | 7,298,996 | 79.3% Current Ratio 7.9 |
| Current Liabilities | -565,456 | Operating Margin | 1,905,899 | 20.7% Days to Collect 252.5 |
| Long Term Liabilities | 94,435 | Other Income | -2 | 0.0% Avg Payment Days (3.1) |
| Total Equity | -3,201,896 | Other Expense | 0 | 0.0% Depreciation Rate 6.0% |
| Total Liab. and Equity | -3,672,917 | Net Profit or Loss | 1,905,897 | 20.7% Return on Equity -59.5% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|-------------------------------|------------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 7,365,446 | Total Charges | 8,683,642 | Salary Expense | 29.9% | |
| Fixed Assets | 1,404,890 | Contract Allowance | -485,456 | -5.6% | Fringe Benefits | 4.7% |
| Other Assets | 0 | Operating Revenue | 9,169,098 | 105.6% | | |
| Total Assets | 8,770,336 | Operating Expense | 8,515,576 | 92.9% | Current Ratio | 18.8 |
| Current Liabilities | 391,030 | Operating Margin | 653,522 | 7.1% | Days to Collect | 15.5 |
| Long Term Liabilities | 110,494 | Other Income | -479 | 0.0% | Avg Payment Days | 7.8 |
| Total Equity | 8,268,812 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.0% |
| Total Liab. and Equity | 8,770,336 | Net Profit or Loss | 653,043 | 7.1% | Return on Equity | 7.9% |

152521 COMPREHENSIVE RENAL CARE- GARY

For Profit

4802 BROADWAY

12/31/2014 365 Days Settled

End Stage Renal Disease

GARY, IN 46408

LAKE

NATIONAL GOVERNMENT SERVICES

132502 TABLE ROCK DIALYSIS CENTER

For Profit

5610 WEST GAGE STREET, SUITE B

12/31/2014 365 Days Settled

End Stage Renal Disease

BOISE, ID 83706

ADA

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 1,683,055 | Total Charges | 9,127,302 | Salary Expense | 34.9% | |
| Fixed Assets | 12,261,489 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.8% |
| Other Assets | 0 | Operating Revenue | 9,127,302 | 100.0% | Current Ratio | 2.3 |
| Total Assets | 13,944,544 | Operating Expense | 6,565,954 | 71.9% | Days to Collect | 0.0 |
| Current Liabilities | 727,792 | Operating Margin | 2,561,348 | 28.1% | Avg Payment Days | 16.6 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Depreciation Rate | 5.5% |
| Total Equity | 13,216,751 | Other Expense | 0 | 0.0% | Return on Equity | 19.4% |
| Total Liab. and Equity | 13,944,543 | Net Profit or Loss | 2,561,349 | 28.1% | | |

392658 RENAL CARE GROUP - MT AIRY

For Profit

10 E MORELAND AVENUE

12/31/2014 365 Days Settled

End Stage Renal Disease

PHILADELPHIA, PA 19118

PHILADELPHIA

Novitas NJ

152569 EAST EVANSVILLE DIALYSIS PD

For Profit

1312 PROFESSIONAL BLVD

12/31/2014 365 Days Settled

End Stage Renal Disease

EVANSVILLE, IN 47714

VANDERBURGH

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 152522 COMPREHENSIVE RENAL CARE - HAMMOND | | | | For Profit | | |
|-----------------------------------------------------|------------|-----------------------------|-----------|-------------------------|-------------------|-------|
| 222 DOUGLAS ST | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| HAMMOND, IN 46320 | | | | | | |
| LAKE | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 17,766,260 | Total Charges | 8,414,308 | Salary Expense | 28.4% | |
| Fixed Assets | 1,761,413 | Contract Allowance | -700,818 | -8.3% | Fringe Benefits | 5.6% |
| Other Assets | 0 | Operating Revenue | 9,115,126 | 108.3% | | |
| Total Assets | 19,527,673 | Operating Expense | 6,699,458 | 73.5% | Current Ratio | 25.0 |
| Current Liabilities | 710,032 | Operating Margin | 2,415,668 | 26.5% | Days to Collect | 20.7 |
| Long Term Liabilities | 80,449 | Other Income | 18,497 | 0.2% | Avg Payment Days | 6.1 |
| Total Equity | 18,737,193 | Other Expense | 0 | 0.0% | Depreciation Rate | 10.2% |
| Total Liab. and Equity | 19,527,674 | Net Profit or Loss | 2,434,165 | 26.7% | Return on Equity | 13.0% |
| 312501 BIO-MEDICAL APPLICATIONS OF IRVINGTON | | | | For Profit | | |
| 10 CAMPTOWN ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| IRVINGTON, NJ 07111 | | | | | | |
| ESSEX | | | | | | |
| BLUE CROSS (NEW JERSEY) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,653,757 | Total Charges | 9,111,654 | Salary Expense | 38.3% | |
| Fixed Assets | 24,116,350 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.6% |
| Other Assets | 0 | Operating Revenue | 9,111,654 | 100.0% | | |
| Total Assets | 25,770,107 | Operating Expense | 6,373,418 | 69.9% | Current Ratio | 2.4 |
| Current Liabilities | 691,345 | Operating Margin | 2,738,236 | 30.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 20.6 |
| Total Equity | 25,078,763 | Other Expense | 0 | 0.0% | Depreciation Rate | 1.0% |
| Total Liab. and Equity | 25,770,108 | Net Profit or Loss | 2,738,236 | 30.1% | Return on Equity | 10.9% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | | Key Performance Ind. | |
|------------------------|------------|-------------------------|-----------|--------|-----------------------------|-------|
| Current Assets | 1,218,900 | Total Charges | 9,101,743 | | Salary Expense | 34.8% |
| Fixed Assets | -6,655,698 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.3% |
| Other Assets | 20,499,446 | Operating Revenue | 9,101,743 | 100.0% | Current Ratio | 1.5 |
| Total Assets | 15,062,648 | Operating Expense | 5,515,870 | 60.6% | Days to Collect | 0.0 |
| Current Liabilities | 806,075 | Operating Margin | 3,585,873 | 39.4% | Avg Payment Days | 26.5 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Depreciation Rate | -6.7% |
| Total Equity | 14,256,572 | Other Expense | 0 | 0.0% | Return on Equity | 25.2% |
| Total Liab. and Equity | 15,062,647 | Net Profit or Loss | 3,585,873 | 39.4% | | |

372539 FRESENIUS MEDICAL CARE NORTH CENTRAL OKLAHOMA CITY

For Profit

200 NE 50TH ST

12/31/2014 365 Days Settled

End Stage Renal Disease

OKLAHOMA CITY, OK 73105

OKLAHOMA

BLUE CROSS (TEXAS)

382508 FMC SPRINGFIELD

For Profit

304 Q STREET

12/31/2014 365 Days Submitted

End Stage Renal Disease

SPRINGFIELD, OR 97477

LANE

BLUE CROSS (TEXAS)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 332613 FMS - EASTCHESTER | | | | For Profit | | |
|------------------------------------|-------------|-----------------------------|-----------|-----------------------------|-------------------|--------|
| 1695 EASTCHESTER ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BRONX, NY 10461 | | | | | | |
| BRONX | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,534,781 | Total Charges | 9,056,905 | Salary Expense | 30.5% | |
| Fixed Assets | -17,692,330 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 12.6% |
| Other Assets | 0 | Operating Revenue | 9,056,905 | 100.0% | | |
| Total Assets | -16,157,549 | Operating Expense | 9,750,702 | 107.7% | Current Ratio | 0.6 |
| Current Liabilities | 2,414,130 | Operating Margin | -693,797 | -7.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 27.9 |
| Total Equity | -18,571,679 | Other Expense | 0 | 0.0% | Depreciation Rate | -12.9% |
| Total Liab. and Equity | -16,157,549 | Net Profit or Loss | (693,797) | -7.7% | Return on Equity | 3.7% |
| 032501 TUCSON EAST DIALYSIS | | | | For Profit | | |
| 6420 EAST BROADWAY, SUITE C300 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| TUCSON, AZ 85710 | | | | | | |
| PIMA | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 36,580,299 | Total Charges | 8,905,691 | Salary Expense | 29.8% | |
| Fixed Assets | 621,501 | Contract Allowance | -141,255 | -1.6% | Fringe Benefits | 5.9% |
| Other Assets | 1,988,091 | Operating Revenue | 9,046,946 | 101.6% | | |
| Total Assets | 39,189,891 | Operating Expense | 7,635,319 | 84.4% | Current Ratio | 84.7 |
| Current Liabilities | 431,702 | Operating Margin | 1,411,627 | 15.6% | Days to Collect | 7.1 |
| Long Term Liabilities | 0 | Other Income | 363 | 0.0% | Avg Payment Days | 7.3 |
| Total Equity | 38,758,188 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.7% |
| Total Liab. and Equity | 39,189,890 | Net Profit or Loss | 1,411,990 | 15.6% | Return on Equity | 3.6% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|------------|-----------------------------|-------------------|-------|
| Current Assets | 2,763,389 | Total Charges | 10,237,734 | Salary Expense | 27.4% | |
| Fixed Assets | 605,549 | Contract Allowance | 1,196,849 | 11.7% | Fringe Benefits | 4.7% |
| Other Assets | 3,800 | Operating Revenue | 9,040,885 | 88.3% | | |
| Total Assets | 3,372,738 | Operating Expense | 5,748,463 | 63.6% | Current Ratio | 13.2 |
| Current Liabilities | 209,443 | Operating Margin | 3,292,422 | 36.4% | Days to Collect | 57.4 |
| Long Term Liabilities | 36,796 | Other Income | -1,343,352 | -14.9% | Avg Payment Days | 6.5 |
| Total Equity | 3,126,498 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.1% |
| Total Liab. and Equity | 3,372,737 | Net Profit or Loss | 1,949,070 | 21.6% | Return on Equity | 62.3% |

672558 DAVITA EAST DIALYSIS

For Profit

11989 PELLICANO DRIVE

12/31/2014 365 Days Settled

End Stage Renal Disease

EL PASO, TX 79936

EL PASO

BLUE CROSS (TEXAS)

292504 NORTH LAS VEGAS DIALYSIS CENTER

For Profit

2065 N LAS VEGAS BLVD

12/31/2014 365 Days Settled

End Stage Renal Disease

LAS VEGAS, NV 89119

CLARK

NATIONAL GOVERNMENT SERVICES

ESRD Profile Report - 2014

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552668 PACIFIC DIALYSIS | | | | For Profit | | |
|---------------------------------------|------------|-----------------------------|-----------|-----------------------------|-------------------|-------|
| 2351 CLAY STREET, 4TH FLOOR | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SAN FRANCISCO, CA 94114 | | | | | | |
| SAN FRANCISCO | | | | | | |
| PALMETTO (CALIFORNIA (NORTH)) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | -222,527 | Total Charges | 8,932,352 | Salary Expense | 36.0% | |
| Fixed Assets | 883,573 | Contract Allowance | -92,958 | -1.0% | Fringe Benefits | 5.7% |
| Other Assets | 11,127,253 | Operating Revenue | 9,025,310 | 101.0% | | |
| Total Assets | 11,788,299 | Operating Expense | 7,361,931 | 81.6% | Current Ratio | (0.4) |
| Current Liabilities | 569,353 | Operating Margin | 1,663,379 | 18.4% | Days to Collect | 32.6 |
| Long Term Liabilities | 182,500 | Other Income | 3,177 | 0.0% | Avg Payment Days | 7.2 |
| Total Equity | 11,036,446 | Other Expense | 0 | 0.0% | Depreciation Rate | 27.7% |
| Total Liab. and Equity | 11,788,299 | Net Profit or Loss | 1,666,556 | 18.5% | Return on Equity | 15.1% |
| 342627 CHARLOTTE EAST DIALYSIS | | | | For Profit | | |
| 5627 ALBEMARLE ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| CHARLOTTE, NC 28212 | | | | | | |
| MECKLENBURG | | | | | | |
| BLUE CROSS (GEORGIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 8,672,550 | Total Charges | 8,972,621 | Salary Expense | 23.9% | |
| Fixed Assets | 1,890,555 | Contract Allowance | -50,861 | -0.6% | Fringe Benefits | 3.9% |
| Other Assets | 0 | Operating Revenue | 9,023,482 | 100.6% | | |
| Total Assets | 10,563,105 | Operating Expense | 5,540,186 | 61.4% | Current Ratio | 51.0 |
| Current Liabilities | 170,107 | Operating Margin | 3,483,296 | 38.6% | Days to Collect | 8.5 |
| Long Term Liabilities | 0 | Other Income | -8,722 | -0.1% | Avg Payment Days | 4.6 |
| Total Equity | 10,392,999 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.8% |
| Total Liab. and Equity | 10,563,106 | Net Profit or Loss | 3,474,574 | 38.5% | Return on Equity | 33.4% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 382522 PNRS ROSE QUARTER DIALYSIS CENTER | | | | For Profit | | |
|--------------------------------------------------------------------------------------------------------|-------------|-----------------------------|-----------|-----------------------------|-------------------|---------|
| 4905 NE MARTIN LUTHER KING BLVD SUITE 200 PORTLAND, OR 97227 MULTNOMAH BLUE CROSS (OREGON) | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,066,970 | Total Charges | 9,007,518 | Salary Expense | 39.0% | |
| Fixed Assets | 387,135 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 9.4% |
| Other Assets | 154 | Operating Revenue | 9,007,518 | 100.0% | | |
| Total Assets | 1,454,259 | Operating Expense | 4,497,180 | 49.9% | Current Ratio | 0.0 |
| Current Liabilities | 26,046,515 | Operating Margin | 4,510,338 | 50.1% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Avg Payment Days | 2,092.6 |
| Total Equity | -24,592,257 | Other Expense | 0 | 0.0% | Depreciation Rate | 32.9% |
| Total Liab. and Equity | 1,454,258 | Net Profit or Loss | 4,510,338 | 50.1% | Return on Equity | -18.3% |

| 122512 LIBERTY DIALYSIS-HAWAII LLC-LEEWARD DIALYSIS | | | | For Profit | | |
|---------------------------------------------------------------------------------------------|-------------|-----------------------------|-----------|-----------------------------|-------------------|-----------|
| 91-2137 FORT WEAVER ROAD EWA BEACH, HI 96706 HONOLULU NATIONAL GOVERNMENT SERVICES | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,702,789 | Total Charges | 8,997,880 | Salary Expense | 41.5% | |
| Fixed Assets | 1,125,117 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 12.4% |
| Other Assets | 0 | Operating Revenue | 8,997,880 | 100.0% | | |
| Total Assets | 4,827,906 | Operating Expense | 4,427,772 | 49.2% | Current Ratio | (0.3) |
| Current Liabilities | -14,367,106 | Operating Margin | 4,570,108 | 50.8% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | (1,323.4) |
| Total Equity | 19,195,013 | Other Expense | 0 | 0.0% | Depreciation Rate | 9.3% |
| Total Liab. and Equity | 4,827,907 | Net Profit or Loss | 4,570,110 | 50.8% | Return on Equity | 23.8% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 212620 US RENAL CARE HYATTSVILLE DIALYSIS | | | | For Profit | |
|--------------------------------------------------|------------|-----------------------------|-------------|-----------------------------|--------------------------|
| 4920 LASALLE ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| HYATTSVILLE, MD 20782 | | | | | |
| PRINCE GEORGES | | | | | |
| WISCONSIN PHYSICIANS SERVICE | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 14,107,133 | Total Charges | 154,209,677 | Salary Expense | 30.6% |
| Fixed Assets | 253,266 | Contract Allowance | 145,218,796 | 94.2% | Fringe Benefits 4.5% |
| Other Assets | 13,931,211 | Operating Revenue | 8,990,881 | 5.8% | |
| Total Assets | 28,291,610 | Operating Expense | 5,004,186 | 55.7% | Current Ratio 5.5 |
| Current Liabilities | 2,579,690 | Operating Margin | 3,986,695 | 44.3% | Days to Collect 516.1 |
| Long Term Liabilities | 8,960,219 | Other Income | 0 | 0.0% | Avg Payment Days 17.1 |
| Total Equity | 16,751,701 | Other Expense | 0 | 0.0% | Depreciation Rate 23.6% |
| Total Liab. and Equity | 28,291,610 | Net Profit or Loss | 3,986,695 | 44.3% | Return on Equity 23.8% |
| 052731 FRESENIUS MEDICAL CARE MARINA BAY | | | | For Profit | |
| 630 BAY BLVD STE 101 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | |
| CHULA VISTA, CA 91910 | | | | | |
| SAN DIEGO | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | |
| Current Assets | 1,230,098 | Total Charges | 8,952,181 | Salary Expense | 44.0% |
| Fixed Assets | 388,502 | Contract Allowance | 0 | 0.0% | Fringe Benefits 11.1% |
| Other Assets | 0 | Operating Revenue | 8,952,181 | 100.0% | |
| Total Assets | 1,618,600 | Operating Expense | 6,419,465 | 71.7% | Current Ratio (0.2) |
| Current Liabilities | -5,166,855 | Operating Margin | 2,532,716 | 28.3% | Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days (319.0) |
| Total Equity | 6,785,455 | Other Expense | 0 | 0.0% | Depreciation Rate 32.5% |
| Total Liab. and Equity | 1,618,600 | Net Profit or Loss | 2,532,717 | 28.3% | Return on Equity 37.3% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 1,314,898 | Total Charges | 8,947,313 | Salary Expense | 44.8% | |
| Fixed Assets | 46,695,104 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.0% |
| Other Assets | 0 | Operating Revenue | 8,947,313 | 100.0% | Current Ratio | 3.0 |
| Total Assets | 48,010,002 | Operating Expense | 4,131,105 | 46.2% | Days to Collect | 0.0 |
| Current Liabilities | 435,307 | Operating Margin | 4,816,208 | 53.8% | Avg Payment Days | 5.6 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Depreciation Rate | 1.0% |
| Total Equity | 47,574,695 | Other Expense | 0 | 0.0% | Return on Equity | 10.1% |
| Total Liab. and Equity | 48,010,002 | Net Profit or Loss | 4,816,209 | 53.8% | | |

302502 MANCHESTER KIDNEY CENTER

For Profit

1750 ELM STREET SUITE 100

12/31/2014 365 Days Settled

End Stage Renal Disease

MANCHESTER, NH 03104

HILLSBOROUGH

NATIONAL HERITAGE (NEW HAMPSHIRE)

502501 MT BAKER KIDNEY CENTER OUTPATIENT DIALYSIS

Not for Profit

410 BIRCHWOOD AVENUE, SUITE 100

6/30/2014 365 Days Settled

End Stage Renal Disease

BELLINGHAM, WA 98225

WHATCOM

BLUE CROSS (WASHINGTON & ALASKA)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 5,337,142 | Total Charges | 8,885,754 | Salary Expense | 29.7% | |
| Fixed Assets | 1,347,265 | Contract Allowance | -39,154 | -0.4% | Fringe Benefits | 5.0% |
| Other Assets | -10,166 | Operating Revenue | 8,924,908 | 100.4% | Current Ratio | 15.3 |
| Total Assets | 6,674,241 | Operating Expense | 5,739,196 | 64.3% | Days to Collect | 107.2 |
| Current Liabilities | 348,206 | Operating Margin | 3,185,712 | 35.7% | Avg Payment Days | 6.0 |
| Long Term Liabilities | 244,847 | Other Income | -452,658 | -5.1% | Depreciation Rate | 14.9% |
| Total Equity | 6,081,185 | Other Expense | 0 | 0.0% | Return on Equity | 44.9% |
| Total Liab. and Equity | 6,674,238 | Net Profit or Loss | 2,733,054 | 30.6% | | |

292517 GREEN VALLEY DIALYSIS

For Profit

1489 WEST WARM SPRINGS RD SUITE 122 12/31/2014 365 Days Settled

End Stage Renal Disease

HENDERSON, NV 89014

CLARK

BLUE CROSS (FLORIDA)

282506 OMAHA WEST DIALYSIS

Public

13014 WEST DODGE ROAD 12/31/2014 365 Days Settled

End Stage Renal Disease

OMAHA, NE 68154

DOUGLAS

BLUE CROSS (GEORGIA)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 152500 FRESNIUS MEDICAL CARE INDIANAPOLIS | | | | For Profit | | |
|--------------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|---------|
| 2480 N MERIDIAN ST | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| INDIANAPOLIS, IN 46208 | | | | | | |
| MARION | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,366,017 | Total Charges | 8,900,789 | Salary Expense | 48.9% | |
| Fixed Assets | 444,987 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.7% |
| Other Assets | 0 | Operating Revenue | 8,900,789 | 100.0% | | |
| Total Assets | 1,811,004 | Operating Expense | 5,702,109 | 64.1% | Current Ratio | (0.2) |
| Current Liabilities | -6,675,470 | Operating Margin | 3,198,680 | 35.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | (442.5) |
| Total Equity | 8,486,474 | Other Expense | 0 | 0.0% | Depreciation Rate | 23.0% |
| Total Liab. and Equity | 1,811,004 | Net Profit or Loss | 3,198,681 | 35.9% | Return on Equity | 37.7% |
| 332563 BRONX DIALYSIS CENTER | | | | For Profit | | |
| 1615 EASTCHESTER ROAD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BRONX, NY 10461 | | | | | | |
| BRONX | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | -16,094 | Total Charges | 7,506,816 | Salary Expense | 31.5% | |
| Fixed Assets | 906,156 | Contract Allowance | -1,363,988 | -18.2% | Fringe Benefits | 5.3% |
| Other Assets | 19,008,881 | Operating Revenue | 8,870,804 | 118.2% | | |
| Total Assets | 19,898,943 | Operating Expense | 6,487,402 | 73.1% | Current Ratio | 0.0 |
| Current Liabilities | 411,787 | Operating Margin | 2,383,402 | 26.9% | Days to Collect | 8.3 |
| Long Term Liabilities | 0 | Other Income | -489 | 0.0% | Avg Payment Days | 10.5 |
| Total Equity | 19,487,157 | Other Expense | 0 | 0.0% | Depreciation Rate | 8.1% |
| Total Liab. and Equity | 19,898,944 | Net Profit or Loss | 2,382,913 | 26.9% | Return on Equity | 12.2% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 332688 FISHKILL DIALYSIS CENTER | | | | For Profit | | |
|----------------------------------------|------------|-----------------------------|-------------|-----------------------------|-------------------|--------|
| 60 MERRITT BLVD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| FISHKILL, NY 12524 | | | | | | |
| DUTCHESS | | | | | | |
| NATIONAL GOVT SERVICES (NEW YORK) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 3,420,474 | Total Charges | 8,853,563 | Salary Expense | 35.6% | |
| Fixed Assets | 1,958,418 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 8.9% |
| Other Assets | 21,052 | Operating Revenue | 8,853,563 | 100.0% | | |
| Total Assets | 5,399,944 | Operating Expense | 4,387,512 | 49.6% | Current Ratio | 1.8 |
| Current Liabilities | 1,943,075 | Operating Margin | 4,466,051 | 50.4% | Days to Collect | 0.2 |
| Long Term Liabilities | 0 | Other Income | 700 | 0.0% | Avg Payment Days | 78.8 |
| Total Equity | 3,456,868 | Other Expense | 0 | 0.0% | Depreciation Rate | 13.0% |
| Total Liab. and Equity | 5,399,943 | Net Profit or Loss | 4,466,751 | 50.5% | Return on Equity | 129.2% |
| 322534 RED ROCKS DIALYSIS | | | | For Profit | | |
| 725 HOSPITAL DRIVE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| GALLUP, NM 87301 | | | | | | |
| MCKINLEY | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 4,070,486 | Total Charges | 204,550,391 | Salary Expense | 36.0% | |
| Fixed Assets | 380,878 | Contract Allowance | 195,696,944 | 95.7% | Fringe Benefits | 6.9% |
| Other Assets | 0 | Operating Revenue | 8,853,447 | 4.3% | | |
| Total Assets | 4,451,364 | Operating Expense | 6,801,993 | 76.8% | Current Ratio | (0.5) |
| Current Liabilities | -8,427,361 | Operating Margin | 2,051,454 | 23.2% | Days to Collect | 101.3 |
| Long Term Liabilities | -524,724 | Other Income | 0 | 0.0% | Avg Payment Days | 16.2 |
| Total Equity | 13,403,449 | Other Expense | 0 | 0.0% | Depreciation Rate | 29.6% |
| Total Liab. and Equity | 4,451,364 | Net Profit or Loss | 2,051,454 | 23.2% | Return on Equity | 15.3% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552562 FRESENIUS MEDICAL CARE OF BAKERSFIELD | | | | For Profit | | |
|-----------------------------------------------------|------------|-----------------------------|-----------|-----------------------------|-------------------|-------|
| 8625 LIBERTY PARK SUITE 102 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BAKERSFIELD, CA 93311 | | | | | | |
| KERN | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,086,097 | Total Charges | 8,821,614 | Salary Expense | 33.4% | |
| Fixed Assets | 9,996,550 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 10.3% |
| Other Assets | 0 | Operating Revenue | 8,821,614 | 100.0% | | |
| Total Assets | 11,082,647 | Operating Expense | 6,726,785 | 76.3% | Current Ratio | 2.2 |
| Current Liabilities | 498,294 | Operating Margin | 2,094,829 | 23.7% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 1 | 0.0% | Avg Payment Days | 4.3 |
| Total Equity | 10,584,351 | Other Expense | 0 | 0.0% | Depreciation Rate | 3.5% |
| Total Liab. and Equity | 11,082,645 | Net Profit or Loss | 2,094,830 | 23.7% | Return on Equity | 19.8% |
| 552697 RAI-MACK ROAD-SACRAMENTO | | | | For Profit | | |
| 4660 MACK ROAD, SUITE 168 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| SACRAMENTO, CA 95823 | | | | | | |
| SACRAMENTO | | | | | | |
| PALMETTO (CALIFORNIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 2,026,799 | Total Charges | 8,809,587 | Salary Expense | 32.7% | |
| Fixed Assets | 1,690,516 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.6% |
| Other Assets | 208,361 | Operating Revenue | 8,809,587 | 100.0% | | |
| Total Assets | 3,925,676 | Operating Expense | 6,214,609 | 70.5% | Current Ratio | 5.7 |
| Current Liabilities | 357,159 | Operating Margin | 2,594,978 | 29.5% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | 3.5 |
| Total Equity | 3,568,519 | Other Expense | 0 | 0.0% | Depreciation Rate | 16.2% |
| Total Liab. and Equity | 3,925,678 | Net Profit or Loss | 2,594,977 | 29.5% | Return on Equity | 72.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|-----------|-----------------------------|-------------------|-------|
| Current Assets | 4,208,351 | Total Charges | 8,299,076 | Salary Expense | 38.1% | |
| Fixed Assets | 308,597 | Contract Allowance | -494,699 | -6.0% | Fringe Benefits | 6.5% |
| Other Assets | 86,353 | Operating Revenue | 8,793,775 | 106.0% | Current Ratio | 6.0 |
| Total Assets | 4,603,301 | Operating Expense | 7,244,593 | 82.4% | Days to Collect | 9.4 |
| Current Liabilities | 697,657 | Operating Margin | 1,549,182 | 17.6% | Avg Payment Days | 8.1 |
| Long Term Liabilities | 21,102 | Other Income | -617,900 | -7.0% | Depreciation Rate | 16.4% |
| Total Equity | 3,884,541 | Other Expense | 0 | 0.0% | Return on Equity | 24.0% |
| Total Liab. and Equity | 4,603,300 | Net Profit or Loss | 931,282 | 10.6% | | |

552553 MAGNOLIA WEST DIALYSIS

For Profit

11161 MAGNOLIA AVENUE

12/31/2014 365 Days Settled

End Stage Renal Disease

RIVERSIDE, CA 92505

RIVERSIDE

BLUE CROSS (TEXAS)

452866 AMARILLO DIALYSIS

For Profit

8604 SOUTH COULTER ST

12/31/2014 365 Days Settled

End Stage Renal Disease

AMARILLO, TX 79119

RANDALL

BLUE CROSS (TEXAS)

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|-----------|-------------------------|------------|-----------------------------|-------------------|--------|
| Current Assets | 1,335,681 | Total Charges | 11,487,096 | Salary Expense | 35.0% | |
| Fixed Assets | 500,259 | Contract Allowance | 2,727,990 | 23.7% | Fringe Benefits | 10.4% |
| Other Assets | 1,706 | Operating Revenue | 8,759,106 | 76.3% | | |
| Total Assets | 1,837,646 | Operating Expense | 4,290,042 | 49.0% | Current Ratio | 1.5 |
| Current Liabilities | 909,406 | Operating Margin | 4,469,064 | 51.0% | Days to Collect | 5.9 |
| Long Term Liabilities | 439,685 | Other Income | 0 | 0.0% | Avg Payment Days | 13.5 |
| Total Equity | 488,555 | Other Expense | 0 | 0.0% | Depreciation Rate | 28.9% |
| Total Liab. and Equity | 1,837,646 | Net Profit or Loss | 4,469,064 | 51.0% | Return on Equity | 914.8% |

062554 KIDNEY CENTER OF ARVADA

For Profit

5265 VANCE STREET, #100

12/31/2014 365 Days Settled

End Stage Renal Disease

ARVADA, CO 80002

JEFFERSON

NOVITAS (COLORADO)

672531 GRAPEVINE DIALYSIS

For Profit

1600 W NORTHWEST HIGHWAY SUITE 100

12/31/2014 365 Days Settled

End Stage Renal Disease

GRAPEVINE, TX 76051

TARRANT

NATIONAL GOVERNMENT SERVICES

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | |
|----------------------------------------------------------------------|------------|-----------------------------|-----------|------------------------------|
| 402514 BMA OF HUMACAO INC | | | | For Profit |
| RD 3 KM 73-8 PLAZA BOULEVARD SHOPPING CENTER HUMACAO, PR 00791 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| BLUE CROSS (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,028,012 | Total Charges | 8,737,866 | Salary Expense 30.4% |
| Fixed Assets | 11,221,478 | Contract Allowance | 0 | 0.0% Fringe Benefits 6.1% |
| Other Assets | 0 | Operating Revenue | 8,737,866 | 100.0% |
| Total Assets | 12,249,490 | Operating Expense | 5,783,556 | 66.2% Current Ratio 2.1 |
| Current Liabilities | 488,666 | Operating Margin | 2,954,310 | 33.8% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% Avg Payment Days 6.7 |
| Total Equity | 11,760,825 | Other Expense | 0 | 0.0% Depreciation Rate 3.4% |
| Total Liab. and Equity | 12,249,491 | Net Profit or Loss | 2,954,308 | 33.8% Return on Equity 25.1% |

| | | | | |
|---------------------------------------------------|------------|-------------------------------|-----------|-----------------------------|
| 342517 ROCKY MOUNT KIDNEY CENTER | | | | For Profit |
| 750 ENGLISH ROAD ROCKY MOUNT, NC 27804 NASH | | 12/31/2014 365 Days Submitted | | End Stage Renal Disease |
| BLUE CROSS (NORTH CAROLINA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,086,510 | Total Charges | 8,723,254 | Salary Expense 35.6% |
| Fixed Assets | 39,641,522 | Contract Allowance | 0 | 0.0% Fringe Benefits 8.1% |
| Other Assets | 0 | Operating Revenue | 8,723,254 | 100.0% |
| Total Assets | 40,728,032 | Operating Expense | 5,584,484 | 64.0% Current Ratio 0.8 |
| Current Liabilities | 1,379,651 | Operating Margin | 3,138,770 | 36.0% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% Avg Payment Days 70.0 |
| Total Equity | 39,348,382 | Other Expense | 0 | 0.0% Depreciation Rate 0.6% |
| Total Liab. and Equity | 40,728,033 | Net Profit or Loss | 3,138,768 | 36.0% Return on Equity 8.0% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 332702 H K FREEDMAN RENAL CENTER | | | | For Profit | | |
|------------------------------------------|------------|-----------------------------|------------|-----------------------------|-------------------|--------|
| 91 PLAZA BOULEVARD | | 12/31/2014 392 Days Settled | | End Stage Renal Disease | | |
| PLATTSBURGH, NY 12901 | | | | | | |
| CLINTON | | | | | | |
| NATIONAL GOVT SERVICES (NEW YORK) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,566,863 | Total Charges | 10,532,047 | Salary Expense | 29.0% | |
| Fixed Assets | 506,553 | Contract Allowance | 1,824,123 | 17.3% | Fringe Benefits | 14.7% |
| Other Assets | 2,183,995 | Operating Revenue | 8,707,924 | 82.7% | | |
| Total Assets | 4,257,411 | Operating Expense | 5,443,825 | 62.5% | Current Ratio | 1.3 |
| Current Liabilities | 1,213,905 | Operating Margin | 3,264,099 | 37.5% | Days to Collect | 34.0 |
| Long Term Liabilities | 1,654,822 | Other Income | 0 | 0.0% | Avg Payment Days | 39.6 |
| Total Equity | 1,388,687 | Other Expense | 0 | 0.0% | Depreciation Rate | 58.0% |
| Total Liab. and Equity | 4,257,414 | Net Profit or Loss | 3,264,099 | 37.5% | Return on Equity | 235.0% |
| 332649 CLEVE HILL DIALYSIS CENTER | | | | For Profit | | |
| 1461 KENSINGTON AVENUE | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BUFFALO, NY 14215 | | | | | | |
| ERIE | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | -3,165,730 | Total Charges | 8,448,378 | Salary Expense | 29.1% | |
| Fixed Assets | 954,545 | Contract Allowance | -254,085 | -3.0% | Fringe Benefits | 5.7% |
| Other Assets | 5,082,750 | Operating Revenue | 8,702,463 | 103.0% | | |
| Total Assets | 2,871,565 | Operating Expense | 7,407,106 | 85.1% | Current Ratio | (16.6) |
| Current Liabilities | 190,555 | Operating Margin | 1,295,357 | 14.9% | Days to Collect | 6.1 |
| Long Term Liabilities | 72,973 | Other Income | 303 | 0.0% | Avg Payment Days | 5.0 |
| Total Equity | 2,608,037 | Other Expense | 0 | 0.0% | Depreciation Rate | 11.9% |
| Total Liab. and Equity | 2,871,565 | Net Profit or Loss | 1,295,660 | 14.9% | Return on Equity | 49.7% |

All Providers

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 552591 WEST SACRAMENTO DIALYSIS CENTER | | | | For Profit | | |
|-----------------------------------------------|------------------|-----------------------------|------------------|-----------------------------|-------------------|-------|
| 3450 INDUSTRIAL BLVD. | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| WEST SACRAMENTO, CA 95691 | | | | | | |
| YOLO | | | | | | |
| NATIONAL GOVERNMENT SERVICES | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 2,586,149 | Total Charges | 8,480,367 | Salary Expense | 31.7% | |
| Fixed Assets | 689,155 | Contract Allowance | -219,269 | -2.6% | Fringe Benefits | 5.0% |
| Other Assets | 0 | Operating Revenue | 8,699,636 | 102.6% | | |
| Total Assets | <u>3,275,304</u> | Operating Expense | <u>6,163,640</u> | 70.8% | Current Ratio | 8.2 |
| Current Liabilities | 314,613 | Operating Margin | 2,535,996 | 29.2% | Days to Collect | 8.4 |
| Long Term Liabilities | 10,404 | Other Income | -1,244,921 | -14.3% | Avg Payment Days | 6.6 |
| Total Equity | <u>2,950,289</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 9.8% |
| Total Liab. and Equity | <u>3,275,306</u> | Net Profit or Loss | <u>1,291,075</u> | 14.8% | Return on Equity | 43.8% |
| 222529 BROOKLINE DIALYSIS | | | | For Profit | | |
| 322 W ASHINGTON STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BROOKLINE, MA 02445 | | | | | | |
| NORFOLK | | | | | | |
| NATIONAL HERITAGE (MASSACHUSETTS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | -2,700,453 | Total Charges | 8,515,269 | Salary Expense | 32.9% | |
| Fixed Assets | 4,340,234 | Contract Allowance | -173,946 | -2.0% | Fringe Benefits | 5.4% |
| Other Assets | 0 | Operating Revenue | 8,689,215 | 102.0% | | |
| Total Assets | <u>1,639,781</u> | Operating Expense | <u>7,958,713</u> | 91.6% | Current Ratio | (8.1) |
| Current Liabilities | 331,640 | Operating Margin | 730,502 | 8.4% | Days to Collect | 13.7 |
| Long Term Liabilities | 0 | Other Income | 59 | 0.0% | Avg Payment Days | 7.7 |
| Total Equity | <u>1,308,143</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 3.9% |
| Total Liab. and Equity | <u>1,639,783</u> | Net Profit or Loss | <u>730,561</u> | 8.4% | Return on Equity | 55.8% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 012524 BMA OF EAST MOBILE | | | | For Profit |
|----------------------------------|------------|-----------------------------|------------|------------------------------|
| 1217 GOVERNMENT STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| MOBILE, AL 36604 | | | | |
| MOBILE | | | | |
| BLUE CROSS (TENNESSEE) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,188,018 | Total Charges | 8,680,983 | Salary Expense 35.1% |
| Fixed Assets | 19,263,656 | Contract Allowance | 0 | 0.0% Fringe Benefits 6.5% |
| Other Assets | 0 | Operating Revenue | 8,680,983 | 100.0% |
| Total Assets | 20,451,674 | Operating Expense | 5,998,283 | 69.1% Current Ratio 1.4 |
| Current Liabilities | 856,798 | Operating Margin | 2,682,700 | 30.9% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% Avg Payment Days 31.2 |
| Total Equity | 19,594,877 | Other Expense | 0 | 0.0% Depreciation Rate 2.2% |
| Total Liab. and Equity | 20,451,675 | Net Profit or Loss | 2,682,698 | 30.9% Return on Equity 13.7% |
| 052560 SAN PABLO DIALYSIS | | | | For Profit |
| 14020 SAN PABLO AVE SUITE B | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| SAN PABLO, CA 94806 | | | | |
| CONTRA COSTA | | | | |
| BLUE CROSS (GEORGIA) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 18,803,660 | Total Charges | 8,457,995 | Salary Expense 43.6% |
| Fixed Assets | 282,744 | Contract Allowance | -201,356 | -2.4% Fringe Benefits 7.8% |
| Other Assets | 0 | Operating Revenue | 8,659,351 | 102.4% |
| Total Assets | 19,086,404 | Operating Expense | 5,881,539 | 67.9% Current Ratio 55.6 |
| Current Liabilities | 338,038 | Operating Margin | 2,777,812 | 32.1% Days to Collect 6.3 |
| Long Term Liabilities | 0 | Other Income | -1,110,189 | -12.8% Avg Payment Days 11.5 |
| Total Equity | 18,748,367 | Other Expense | 0 | 0.0% Depreciation Rate 13.2% |
| Total Liab. and Equity | 19,086,405 | Net Profit or Loss | 1,667,623 | 19.3% Return on Equity 8.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| 052781 NORTH HOLLYWOOD DIALYSIS | | | | For Profit |
|-----------------------------------------|------------|-----------------------------|-----------|------------------------------|
| 12126 VICTORY BOULEVARD | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| N HOLLYWOOD, CA 91606 | | | | |
| LOS ANGELES | | | | |
| BLUE CROSS (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 7,635,410 | Total Charges | 8,382,692 | Salary Expense 34.8% |
| Fixed Assets | 557,545 | Contract Allowance | -273,524 | -3.3% Fringe Benefits 5.9% |
| Other Assets | 17,926 | Operating Revenue | 8,656,216 | 103.3% |
| Total Assets | 8,210,881 | Operating Expense | 7,138,340 | 82.5% Current Ratio 11.0 |
| Current Liabilities | 692,133 | Operating Margin | 1,517,876 | 17.5% Days to Collect 22.3 |
| Long Term Liabilities | 4,477 | Other Income | 1,880 | 0.0% Avg Payment Days 8.6 |
| Total Equity | 7,514,272 | Other Expense | 0 | 0.0% Depreciation Rate 14.8% |
| Total Liab. and Equity | 8,210,882 | Net Profit or Loss | 1,519,756 | 17.6% Return on Equity 20.2% |
| 142508 SOUTHSIDE DIALYSIS CENTER | | | | For Profit |
| 3134 W 76TH STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease |
| CHICAGO, IL 60652 | | | | |
| COOK | | | | |
| BLUE CROSS (TEXAS) | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. |
| Current Assets | 1,755,802 | Total Charges | 8,655,445 | Salary Expense 39.3% |
| Fixed Assets | 8,377,542 | Contract Allowance | 0 | 0.0% Fringe Benefits 8.6% |
| Other Assets | 0 | Operating Revenue | 8,655,445 | 100.0% |
| Total Assets | 10,133,344 | Operating Expense | 5,935,490 | 68.6% Current Ratio 0.7 |
| Current Liabilities | 2,564,836 | Operating Margin | 2,719,955 | 31.4% Days to Collect 0.0 |
| Long Term Liabilities | 0 | Other Income | -2 | 0.0% Avg Payment Days 18.3 |
| Total Equity | 7,568,508 | Other Expense | 0 | 0.0% Depreciation Rate 4.1% |
| Total Liab. and Equity | 10,133,344 | Net Profit or Loss | 2,719,953 | 31.4% Return on Equity 35.9% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| | | | | | | |
|----------------------------------------|-------------------|-----------------------------|------------------|-----------------------------|-------------------|-------|
| 382518 FMC BEND | | | For Profit | | | |
| 1239 NE MEDICAL CENTER DRIVE SUITE 100 | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| BEND, OR 97701 | | | | | | |
| DESCHUTES | | | | | | |
| BLUE CROSS (TEXAS) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,176,292 | Total Charges | 8,652,701 | Salary Expense | 30.9% | |
| Fixed Assets | 16,760,827 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.2% |
| Other Assets | 4,237,959 | Operating Revenue | 8,652,701 | 100.0% | | |
| Total Assets | <u>22,175,078</u> | Operating Expense | <u>4,681,109</u> | 54.1% | Current Ratio | 2.2 |
| Current Liabilities | 529,610 | Operating Margin | 3,971,592 | 45.9% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | -1 | 0.0% | Avg Payment Days | 10.3 |
| Total Equity | <u>21,645,469</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 1.9% |
| Total Liab. and Equity | <u>22,175,079</u> | Net Profit or Loss | <u>3,971,591</u> | 45.9% | Return on Equity | 18.3% |

| | | | | | | |
|----------------------------------------|-------------------|-----------------------------|------------------|-----------------------------|-------------------|------|
| 362598 AKRON EAST KIDNEY CENTER | | | For Profit | | | |
| 199 PERKINS STREET | | 12/31/2014 365 Days Settled | | End Stage Renal Disease | | |
| AKRON, OH 44304 | | | | | | |
| SUMMIT | | | | | | |
| BLUE SHIELD (PENNSYLVANIA) | | | | | | |
| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
| Current Assets | 1,271,733 | Total Charges | 8,643,616 | Salary Expense | 35.0% | |
| Fixed Assets | 33,698,174 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 7.2% |
| Other Assets | 0 | Operating Revenue | 8,643,616 | 100.0% | | |
| Total Assets | <u>34,969,907</u> | Operating Expense | <u>5,743,302</u> | 66.4% | Current Ratio | 2.3 |
| Current Liabilities | 559,452 | Operating Margin | 2,900,314 | 33.6% | Days to Collect | 0.0 |
| Long Term Liabilities | 0 | Other Income | 2 | 0.0% | Avg Payment Days | 18.5 |
| Total Equity | <u>34,410,456</u> | Other Expense | 0 | 0.0% | Depreciation Rate | 0.7% |
| Total Liab. and Equity | <u>34,969,908</u> | Net Profit or Loss | <u>2,900,316</u> | 33.6% | Return on Equity | 8.4% |

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

| Balance Sheet | | Income Statement | | Key Performance Ind. | | |
|------------------------|------------|-------------------------|-----------|-----------------------------|-------------------|--------|
| Current Assets | 2,614,924 | Total Charges | 7,561,216 | Salary Expense | 30.7% | |
| Fixed Assets | -2,972,217 | Contract Allowance | 0 | 0.0% | Fringe Benefits | 6.2% |
| Other Assets | 0 | Operating Revenue | 7,561,216 | 100.0% | Current Ratio | 2.1 |
| Total Assets | -357,293 | Operating Expense | 7,582,423 | 100.3% | Days to Collect | 0.0 |
| Current Liabilities | 1,226,450 | Operating Margin | -21,207 | -0.3% | Avg Payment Days | 2.0 |
| Long Term Liabilities | 0 | Other Income | 0 | 0.0% | Depreciation Rate | -55.9% |
| Total Equity | -1,583,743 | Other Expense | 0 | 0.0% | Return on Equity | 1.3% |
| Total Liab. and Equity | -357,293 | Net Profit or Loss | (21,207) | -0.3% | | |

332706 AVANTUS HARLEM GREEN DIALYSIS CENTER

For Profit

488 WEST 128TH STREET

12/31/2014 288 Days Settled

End Stage Renal Disease

MANHATTAN, NY 10027

NEW YORK

NATIONAL GOVT SERVICES (NEW YORK)

672740 LIBERTY DIALYSIS RICHARDSON

For Profit

1621 NORTH CENTRAL EXPRESSWAY
SUITE 200

12/31/2014 106 Days Settled

End Stage Renal Disease

RICHARDSON, TX 75080

DALLAS

NOVITAS (TEXAS)

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