

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>502500 NKC - SEATTLE KIDNEY CENTER</b>				Not for Profit	
548 - 15TH AVENUE		6/30/2013 365 Days Reopened		Short Term	
SEATTLE, WA 98122					
KING					
BLUE CROSS (WASHINGTON & ALASKA)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	6,815,430	Total Charges	67,330,546	Salary Expense	27.8%
Fixed Assets	5,022,006	Contract Allowance	41,591,234	61.8%	Fringe Benefits 7.4%
Other Assets	4,890,054	Operating Revenue	25,739,312	38.2%	
Total Assets	16,727,490	Operating Expense	19,099,810	74.2%	Current Ratio 2.7
Current Liabilities	2,508,215	Operating Margin	6,639,502	25.8%	Days to Collect 43.4
Long Term Liabilities	6,339,414	Other Income	0	0.0%	Avg Payment Days 36.0
Total Equity	7,879,861	Other Expense	0	0.0%	Depreciation Rate 16.4%
Total Liab. and Equity	16,727,490	Net Profit or Loss	6,639,502	25.8%	Return on Equity 84.3%
<b>122518 LIBERTY DIALYSIS HAWAII LLC-SIEMSEN DIALYSIS</b>				For Profit	
2230 LILIHA STREET		12/31/2013 365 Days Settled		Short Term	
HONOLULU, HI 96817					
HONOLULU					
PALMETTO (HAWAII)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	3,779,927	Total Charges	23,380,346	Salary Expense	36.9%
Fixed Assets	1,102,434	Contract Allowance	0	0.0%	Fringe Benefits 8.6%
Other Assets	0	Operating Revenue	23,380,346	100.0%	
Total Assets	4,882,361	Operating Expense	14,277,441	61.1%	Current Ratio 0.2
Current Liabilities	22,880,283	Operating Margin	9,102,905	38.9%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	-2	0.0%	Avg Payment Days 679.4
Total Equity	-27,762,642	Other Expense	0	0.0%	Depreciation Rate 29.9%
Total Liab. and Equity	-4,882,359	Net Profit or Loss	9,102,903	38.9%	Return on Equity -32.8%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 452840 US RENAL CARE HOME THERAPIES

For Profit

1313 LA CONCHA

12/31/2013 365 Days Settled

Short Term

HOUSTON, TX 77054

HARRIS

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	726,989	Total Charges	105,553,632		Salary Expense	32.8%
Fixed Assets	268,882	Contract Allowance	85,295,332	80.8%	Fringe Benefits	6.6%
Other Assets	4,611,454	Operating Revenue	20,258,300	19.2%		
Total Assets	5,607,325	Operating Expense	9,358,954	46.2%	Current Ratio	(0.2)
Current Liabilities	-4,457,309	Operating Margin	10,899,346	53.8%	Days to Collect	(51.6)
Long Term Liabilities	-628,134	Other Income	0	0.0%	Avg Payment Days	14.9
Total Equity	10,692,768	Other Expense	0	0.0%	Depreciation Rate	13.5%
Total Liab. and Equity	5,607,325	Net Profit or Loss	10,899,346	53.8%	Return on Equity	101.9%

## 022506 LIBERTY DIALYSIS - ALASKA LLC

For Profit

901 EAST DIAMOND BLVD

12/31/2013 365 Days Settled

Short Term

ANCHORAGE, AK 99515

ANCHORAGE

NORIDIAN GVT SERVICES (AK)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	10,887,028	Total Charges	19,738,803		Salary Expense	35.1%
Fixed Assets	2,430,572	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	-634,315	Operating Revenue	19,738,803	100.0%		
Total Assets	12,683,285	Operating Expense	8,511,114	43.1%	Current Ratio	4.4
Current Liabilities	2,479,990	Operating Margin	11,227,689	56.9%	Days to Collect	225.6
Long Term Liabilities	-4,134,643	Other Income	165,175	0.8%	Avg Payment Days	99.7
Total Equity	14,337,938	Other Expense	0	0.0%	Depreciation Rate	10.9%
Total Liab. and Equity	12,683,285	Net Profit or Loss	11,392,864	57.7%	Return on Equity	79.5%

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<b>122509 DSI PEARLRIDGE DIALYSIS</b>				For Profit		
98-1005 MOANALUA ROAD SUITE 420		12/31/2013 365 Days Settled		Short Term		
AIEA, HI 96701						
HONOLULU						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,102,570	Total Charges	258,820,525	Salary Expense	32.2%	
Fixed Assets	1,056,625	Contract Allowance	240,333,879	92.9%	Fringe Benefits	13.0%
Other Assets	0	Operating Revenue	18,486,646	7.1%		
Total Assets	5,159,195	Operating Expense	13,015,071	70.4%	Current Ratio	(1.4)
Current Liabilities	-2,857,677	Operating Margin	5,471,575	29.6%	Days to Collect	69.9
Long Term Liabilities	84,674	Other Income	4,681	0.0%	Avg Payment Days	(80.1)
Total Equity	7,932,198	Other Expense	0	0.0%	Depreciation Rate	88.9%
Total Liab. and Equity	5,159,195	Net Profit or Loss	5,476,256	29.6%	Return on Equity	69.0%
<b>072501 BRIDGEPORT DIALYSIS</b>				For Profit		
900 MADISON AVENUE		12/31/2013 365 Days Settled		Short Term		
BRIDGEPORT, CT 06606						
FAIRFIELD						
NATIONAL GOVT SERVICES (CONNECTICUT)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	45,522,745	Total Charges	18,049,420	Salary Expense	33.2%	
Fixed Assets	499,770	Contract Allowance	27,759	0.2%	Fringe Benefits	5.6%
Other Assets	3,998,992	Operating Revenue	18,021,661	99.8%		
Total Assets	50,021,507	Operating Expense	12,189,358	67.6%	Current Ratio	88.7
Current Liabilities	513,216	Operating Margin	5,832,303	32.4%	Days to Collect	7.5
Long Term Liabilities	35,077	Other Income	943	0.0%	Avg Payment Days	7.2
Total Equity	49,473,217	Other Expense	0	0.0%	Depreciation Rate	7.2%
Total Liab. and Equity	50,021,510	Net Profit or Loss	5,833,246	32.4%	Return on Equity	11.8%

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<b>252513 RENAL CARE GROUP - TUPELO</b>				For Profit		
2978 MATTOX STREET		12/31/2013 365 Days Settled		Short Term		
TUPELO, MS 38801						
LEE						
BLUE CROSS (MISSISSIPPI)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,463,007	Total Charges	17,649,493	Salary Expense	42.7%	
Fixed Assets	52,788,611	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	-123,727	Operating Revenue	17,649,493	100.0%		
Total Assets	54,127,891	Operating Expense	8,818,473	50.0%	Current Ratio	(2.0)
Current Liabilities	-744,775	Operating Margin	8,831,020	50.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	-152	0.0%	Avg Payment Days	(3.6)
Total Equity	-53,383,118	Other Expense	0	0.0%	Depreciation Rate	1.3%
Total Liab. and Equity	-54,127,893	Net Profit or Loss	8,830,868	50.0%	Return on Equity	-16.5%
<b>332520 ROGOSIN INSTITUTE INC</b>				Not for Profit		
505 EAST 70TH STREET 2ND FLOOR		12/31/2013 365 Days Settled		Short Term		
NEW YORK, NY 10021						
NEW YORK						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,376,486	Total Charges	17,201,289	Salary Expense	35.8%	
Fixed Assets	976,250	Contract Allowance	0	0.0%	Fringe Benefits	4.6%
Other Assets	29,779,338	Operating Revenue	17,201,289	100.0%		
Total Assets	35,132,074	Operating Expense	12,638,543	73.5%	Current Ratio	0.6
Current Liabilities	7,306,230	Operating Margin	4,562,746	26.5%	Days to Collect	29.2
Long Term Liabilities	402,160	Other Income	349,838	2.0%	Avg Payment Days	47.2
Total Equity	27,423,684	Other Expense	0	0.0%	Depreciation Rate	28.4%
Total Liab. and Equity	35,132,074	Net Profit or Loss	4,912,584	28.6%	Return on Equity	17.9%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>382505 ROGUE VALLEY DIALYSIS</b>				For Profit
760 GOLF VIEW DRIVE, SUITE 100		12/31/2013 365 Days Settled		Short Term
MEDFORD, OR 97504				
JACKSON				
BLUE CROSS (OREGON)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,119,934	Total Charges	16,968,087	Salary Expense 31.6%
Fixed Assets	1,067,368	Contract Allowance	-116,139	-0.7% Fringe Benefits 6.4%
Other Assets	17,229,244	Operating Revenue	17,084,226	100.7%
Total Assets	<u>20,416,546</u>	Operating Expense	<u>8,216,774</u>	48.1% Current Ratio 2.7
Current Liabilities	786,465	Operating Margin	8,867,452	51.9% Days to Collect 22.3
Long Term Liabilities	192,914	Other Income	-2,662,462	-15.6% Avg Payment Days 7.3
Total Equity	<u>19,437,166</u>	Other Expense	0	0.0% Depreciation Rate 31.0%
Total Liab. and Equity	<u>20,416,545</u>	Net Profit or Loss	<u>6,204,990</u>	36.3% Return on Equity 31.9%
<b>052673 BAKERSFIELD DIALYSIS CENTER</b>				For Profit
5143 OFFICE PARK DRIVE		12/31/2013 365 Days Settled		Short Term
BAKERSFIELD, CA 93309				
KERN				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	-10,413,689	Total Charges	18,195,280	Salary Expense 38.8%
Fixed Assets	2,494,374	Contract Allowance	1,210,131	6.7% Fringe Benefits 6.8%
Other Assets	15,387,133	Operating Revenue	16,985,149	93.3%
Total Assets	<u>7,467,818</u>	Operating Expense	<u>17,043,536</u>	100.3% Current Ratio (5.3)
Current Liabilities	1,967,266	Operating Margin	-58,387	-0.3% Days to Collect 59.6
Long Term Liabilities	0	Other Income	1,097	0.0% Avg Payment Days 8.6
Total Equity	<u>5,500,550</u>	Other Expense	0	0.0% Depreciation Rate 16.0%
Total Liab. and Equity	<u>7,467,816</u>	Net Profit or Loss	<u>(57,290)</u>	-0.3% Return on Equity -1.0%

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<b>452572 MED CENTER DIALYSIS</b>				For Profit
5610 ALMEDA		12/31/2013 365 Days Settled		Short Term
HOUSTON, TX 77004				
HARRIS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	37,473,180	Total Charges	16,870,927	Salary Expense 32.7%
Fixed Assets	874,716	Contract Allowance	201,947	1.2% Fringe Benefits 5.9%
Other Assets	8,299,064	Operating Revenue	16,668,980	98.8%
Total Assets	<u>46,646,960</u>	Operating Expense	<u>14,293,148</u>	85.7% Current Ratio 57.9
Current Liabilities	647,106	Operating Margin	2,375,832	14.3% Days to Collect 30.6
Long Term Liabilities	630,623	Other Income	-21,464	-0.1% Avg Payment Days 5.6
Total Equity	<u>45,369,229</u>	Other Expense	0	0.0% Depreciation Rate 21.7%
Total Liab. and Equity	<u>46,646,958</u>	Net Profit or Loss	<u>2,354,368</u>	14.1% Return on Equity 5.2%
<b>502530 RENAL CARE GROUP - LACEY</b>				For Profit
719 SLEATER-KINNEY ROAD SE, SUITE 152		12/31/2013 365 Days Settled		Short Term
LACEY, WA 98503				
THURSTON				
BLUE CROSS (OREGON)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,524,552	Total Charges	16,548,624	Salary Expense 36.1%
Fixed Assets	63,524,012	Contract Allowance	0	0.0% Fringe Benefits 7.8%
Other Assets	0	Operating Revenue	16,548,624	100.0%
Total Assets	<u>66,048,564</u>	Operating Expense	<u>6,429,930</u>	38.9% Current Ratio (3.8)
Current Liabilities	-656,840	Operating Margin	10,118,694	61.1% Days to Collect 0.0
Long Term Liabilities	0	Other Income	984	0.0% Avg Payment Days (6.4)
Total Equity	<u>-65,391,725</u>	Other Expense	0	0.0% Depreciation Rate 0.6%
Total Liab. and Equity	<u>-66,048,565</u>	Net Profit or Loss	<u>10,119,678</u>	61.2% Return on Equity -15.5%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,960,840	Total Charges	206,863,332	Salary Expense	36.5%	
Fixed Assets	971,394	Contract Allowance	190,456,189	92.1%	Fringe Benefits	11.2%
Other Assets	19,860	Operating Revenue	16,407,143	7.9%		
Total Assets	4,952,094	Operating Expense	10,270,460	62.6%	Current Ratio	(1.1)
Current Liabilities	-3,529,260	Operating Margin	6,136,683	37.4%	Days to Collect	24.0
Long Term Liabilities	0	Other Income	2,165	0.0%	Avg Payment Days	(125.4)
Total Equity	8,481,354	Other Expense	0	0.0%	Depreciation Rate	53.1%
Total Liab. and Equity	4,952,094	Net Profit or Loss	6,138,848	37.4%	Return on Equity	72.4%

## 122501 DSI HONOLULU DIALYSIS

For Profit

226 NORTH KUAKINI STREET

12/31/2013 365 Days Settled

Short Term

HONOLULU, HI 96817

HONOLULU

BLUE CROSS (TEXAS)

## 552627 RIVERSIDE PD CENTRAL

For Profit

3660 PARK SIERRA DRIVE, SUITE 108

12/31/2013 365 Days Settled

Short Term

RIVERSIDE, CA 92505

RIVERSIDE

NATIONAL GOVERNMENT SERVICES

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>022500 RENAL CARE GROUP- ANCHORAGE</b>				For Profit
3950 LAUREL STREET		12/31/2013 365 Days Settled		Short Term
ANCHORAGE, AK 99508				
ANCHORAGE				
BLUE CROSS (OREGON)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,718,262	Total Charges	14,495,749	Salary Expense 40.0%
Fixed Assets	102,936,315	Contract Allowance	0	0.0% Fringe Benefits 7.9%
Other Assets	0	Operating Revenue	14,495,749	100.0%
Total Assets	104,654,577	Operating Expense	8,286,777	57.2% Current Ratio (2.5)
Current Liabilities	-686,037	Operating Margin	6,208,972	42.8% Days to Collect 0.0
Long Term Liabilities	-6	Other Income	138	0.0% Avg Payment Days (4.3)
Total Equity	-103,968,535	Other Expense	0	0.0% Depreciation Rate 0.9%
Total Liab. and Equity	-104,654,578	Net Profit or Loss	6,209,110	42.8% Return on Equity -6.0%
<b>342506 ASHEVILLE KIDNEY CENTER</b>				For Profit
1600 CENTREPARK DRIVE		12/31/2013 365 Days Settled		Short Term
ASHEVILLE, NC 28805				
BUNCOMBE				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	7,441,346	Total Charges	13,464,671	Salary Expense 25.3%
Fixed Assets	1,300,514	Contract Allowance	-1,009,165	-7.5% Fringe Benefits 4.7%
Other Assets	23,367,478	Operating Revenue	14,473,836	107.5%
Total Assets	32,109,338	Operating Expense	9,985,112	69.0% Current Ratio 22.0
Current Liabilities	338,406	Operating Margin	4,488,724	31.0% Days to Collect 29.8
Long Term Liabilities	0	Other Income	-672,404	-4.6% Avg Payment Days 5.4
Total Equity	31,770,932	Other Expense	0	0.0% Depreciation Rate 14.9%
Total Liab. and Equity	32,109,338	Net Profit or Loss	3,816,320	26.4% Return on Equity 12.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,429,482	Total Charges	14,399,317	Salary Expense	40.2%	
Fixed Assets	1,218,087	Contract Allowance	0	0.0%	Fringe Benefits	5.0%
Other Assets	88,812	Operating Revenue	14,399,317	100.0%		
<b>Total Assets</b>	<b>8,736,381</b>	Operating Expense	12,896,146	89.6%	Current Ratio	4.6
Current Liabilities	1,631,508	Operating Margin	1,503,171	10.4%	Days to Collect	(36.7)
Long Term Liabilities	1,930,027	Other Income	0	0.0%	Avg Payment Days	14.6
Total Equity	5,174,846	Other Expense	0	0.0%	Depreciation Rate	7.0%
<b>Total Liab. and Equity</b>	<b>8,736,381</b>	Net Profit or Loss	1,503,171	10.4%	Return on Equity	29.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,112,567	Total Charges	46,606,371	Salary Expense	29.5%	
Fixed Assets	0	Contract Allowance	32,265,411	69.2%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	14,340,960	30.8%		
<b>Total Assets</b>	<b>3,112,567</b>	Operating Expense	9,169,956	63.9%	Current Ratio	4.0
Current Liabilities	775,642	Operating Margin	5,171,004	36.1%	Days to Collect	21.5
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	1.8
Total Equity	2,336,925	Other Expense	0	0.0%	Depreciation Rate	0.0%
<b>Total Liab. and Equity</b>	<b>3,112,567</b>	Net Profit or Loss	5,171,004	36.1%	Return on Equity	221.3%

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<b>342503 FMC CHARLOTTE</b>				For Profit
928 BAXTER STREET		12/31/2013 365 Days Submitted		Short Term
CHARLOTTE, NC 28204				
MECKLENBURG				
BLUE CROSS (NORTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,577,272	Total Charges	14,222,355	Salary Expense 33.8%
Fixed Assets	54,605,031	Contract Allowance	0	0.0% Fringe Benefits 5.8%
Other Assets	0	Operating Revenue	14,222,355	100.0%
Total Assets	57,182,303	Operating Expense	8,448,245	59.4% Current Ratio (2.6)
Current Liabilities	-1,006,688	Operating Margin	5,774,110	40.6% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,705	0.0% Avg Payment Days (23.0)
Total Equity	-56,175,616	Other Expense	0	0.0% Depreciation Rate 1.4%
Total Liab. and Equity	-57,182,304	Net Profit or Loss	5,775,815	40.6% Return on Equity -10.3%
<b>032609 TEMPE DIALYSIS CENTER</b>				Public
2149 EAST WARNER ROAD, SUITE 110		12/31/2013 365 Days Settled		Short Term
TEMPE, AZ 85284				
MARICOPA				
NORIDIAN ADMIN SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	25,293,621	Total Charges	14,547,234	Salary Expense 29.4%
Fixed Assets	213,213	Contract Allowance	368,230	2.5% Fringe Benefits 5.2%
Other Assets	0	Operating Revenue	14,179,004	97.5%
Total Assets	25,506,834	Operating Expense	8,519,236	60.1% Current Ratio 30.7
Current Liabilities	825,016	Operating Margin	5,659,768	39.9% Days to Collect 20.3
Long Term Liabilities	75,987	Other Income	630	0.0% Avg Payment Days 10.3
Total Equity	24,605,830	Other Expense	0	0.0% Depreciation Rate 27.7%
Total Liab. and Equity	25,506,833	Net Profit or Loss	5,660,398	39.9% Return on Equity 23.0%

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>122510 LIBERTY DIALYSIS-MAUI DIALYSIS FACILITY</b>				For Profit		
105 MAUI LANI PARKWAY, SUITE 105		12/31/2013 365 Days Settled		Short Term		
WAILUKU, HI 96793						
MAUI						
PALMETTO (HAWAII)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,326,324	Total Charges	14,075,286	Salary Expense	37.1%	
Fixed Assets	2,694,356	Contract Allowance	0	0.0%	Fringe Benefits	11.4%
Other Assets	0	Operating Revenue	14,075,286	100.0%		
Total Assets	5,020,680	Operating Expense	7,965,706	56.6%	Current Ratio	0.1
Current Liabilities	26,509,276	Operating Margin	6,109,580	43.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	1	0.0%	Avg Payment Days	1,450.9
Total Equity	-31,529,955	Other Expense	0	0.0%	Depreciation Rate	14.8%
Total Liab. and Equity	-5,020,679	Net Profit or Loss	6,109,581	43.4%	Return on Equity	-19.4%
<b>292513 FRESENIUS MEDICAL CARE - SOUTH PECOS</b>				For Profit		
6330 SOUTH PECOS, SUITE 110		12/31/2013 365 Days Settled		Short Term		
LAS VEGAS, NV 89121						
CLARK						
PALMETTO (NEVADA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,561,925	Total Charges	13,840,810	Salary Expense	30.5%	
Fixed Assets	12,762,544	Contract Allowance	0	0.0%	Fringe Benefits	9.1%
Other Assets	0	Operating Revenue	13,840,810	100.0%		
Total Assets	14,324,469	Operating Expense	8,443,591	61.0%	Current Ratio	(2.7)
Current Liabilities	-578,570	Operating Margin	5,397,219	39.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	64,928	0.5%	Avg Payment Days	(6.9)
Total Equity	-13,745,899	Other Expense	0	0.0%	Depreciation Rate	3.9%
Total Liab. and Equity	-14,324,469	Net Profit or Loss	5,462,147	39.5%	Return on Equity	-39.7%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052576 FRESENIUS MEDICAL CARE BALBOA - KEARNY MESA</b>			For Profit			
7927 OSTROW STREET, SUITE A		12/31/2013 365 Days Settled		Short Term		
SAN DIEGO, CA 92111						
SAN DIEGO						
TRAILBLAZER (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,363,075	Total Charges	13,709,372	Salary Expense	38.3%	
Fixed Assets	264,358	Contract Allowance	0	0.0%	Fringe Benefits	8.8%
Other Assets	0	Operating Revenue	13,709,372	100.0%		
Total Assets	2,627,433	Operating Expense	8,317,180	60.7%	Current Ratio	0.2
Current Liabilities	12,903,781	Operating Margin	5,392,192	39.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	62	0.0%	Avg Payment Days	606.9
Total Equity	-15,531,215	Other Expense	0	0.0%	Depreciation Rate	40.0%
Total Liab. and Equity	-2,627,434	Net Profit or Loss	5,392,254	39.3%	Return on Equity	-34.7%
<b>362500 CENTER FOR DIALYSIS CARE OF CLEVELAND - EAST</b>			Not for Profit			
11717 EUCLID AVENUE		12/31/2013 365 Days Settled		Short Term		
CLEVELAND, OH 44106						
CUYAHOGA						
BLUE CROSS (TENNESSEE)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	13,983,250	Total Charges	13,957,205	Salary Expense	28.6%	
Fixed Assets	5,691,549	Contract Allowance	310,264	2.2%	Fringe Benefits	7.0%
Other Assets	17,448,882	Operating Revenue	13,646,941	97.8%		
Total Assets	37,123,681	Operating Expense	12,615,428	92.4%	Current Ratio	4.9
Current Liabilities	2,868,166	Operating Margin	1,031,513	7.6%	Days to Collect	266.8
Long Term Liabilities	1,983,509	Other Income	1,762,350	12.9%	Avg Payment Days	6.2
Total Equity	32,272,006	Other Expense	0	0.0%	Depreciation Rate	2.3%
Total Liab. and Equity	37,123,681	Net Profit or Loss	2,793,863	20.5%	Return on Equity	8.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,779,110	Total Charges	13,828,159	Salary Expense	30.8%	
Fixed Assets	2,330,542	Contract Allowance	235,593	1.7%	Fringe Benefits	5.4%
Other Assets	4,790	Operating Revenue	13,592,566	98.3%	Current Ratio	8.2
Total Assets	5,114,442	Operating Expense	9,694,518	71.3%	Days to Collect	27.0
Current Liabilities	340,297	Operating Margin	3,898,048	28.7%	Avg Payment Days	7.8
Long Term Liabilities	128,853	Other Income	-1,948,377	-14.3%	Depreciation Rate	5.3%
Total Equity	4,645,291	Other Expense	0	0.0%	Return on Equity	42.0%
Total Liab. and Equity	5,114,441	Net Profit or Loss	1,949,671	14.3%		

**452741 LOMA VISTA DIALYSIS CENTER**

For Profit

1382 LOMALAND DRIVE

12/31/2013 365 Days Settled

Short Term

EL PASO, TX 79935

EL PASO

BLUE CROSS (TEXAS)

**332615 CENTRAL NEW YORK DIALYSIS CENTER**

For Profit

910 ERIE BOULEVARD EAST

12/31/2013 365 Days Settled

Short Term

SYRACUSE, NY 13210

ONONDAGA

NATIONAL GOVERNMENT SERVICES

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332517 FMS - QUEENS ARTIFICIAL KIDNEY CENTER</b>				For Profit		
34-35 70TH STRETTE		12/31/2013 365 Days Settled		Short Term		
JACKSON HEIGHTS, NY 11372						
QUEENS						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,658,256	Total Charges	13,541,798	Salary Expense	37.2%	
Fixed Assets	-8,103,091	Contract Allowance	0	0.0%	Fringe Benefits	9.3%
Other Assets	5,070,262	Operating Revenue	13,541,798	100.0%		
Total Assets	-374,573	Operating Expense	13,380,704	98.8%	Current Ratio	(2.0)
Current Liabilities	-1,341,792	Operating Margin	161,094	1.2%	Days to Collect	0.3
Long Term Liabilities	7,188	Other Income	2,666	0.0%	Avg Payment Days	(12.3)
Total Equity	1,709,179	Other Expense	0	0.0%	Depreciation Rate	-13.4%
Total Liab. and Equity	374,575	Net Profit or Loss	163,760	1.2%	Return on Equity	9.6%
<b>342522 WAKE DIALYSIS CLINIC, INC</b>				For Profit		
3604 BUSH STREET		12/31/2013 365 Days Submitted		Short Term		
RALEIGH, NC 27609						
WAKE						
BLUE CROSS (NORTH CAROLINA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,396,054	Total Charges	13,489,136	Salary Expense	32.5%	
Fixed Assets	31,768,663	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	14,885,945	Operating Revenue	13,489,136	100.0%		
Total Assets	49,050,662	Operating Expense	7,634,005	56.6%	Current Ratio	(2.1)
Current Liabilities	-1,137,506	Operating Margin	5,855,131	43.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	4,944	0.0%	Avg Payment Days	(26.5)
Total Equity	-47,913,156	Other Expense	0	0.0%	Depreciation Rate	1.7%
Total Liab. and Equity	-49,050,662	Net Profit or Loss	5,860,075	43.4%	Return on Equity	-12.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,807,736	Total Charges	72,657,000	Salary Expense	39.1%	
Fixed Assets	439,119	Contract Allowance	59,510,034	81.9%	Fringe Benefits	4.8%
Other Assets	4,587,455	Operating Revenue	13,146,966	18.1%		
<b>Total Assets</b>	<b>7,834,310</b>	Operating Expense	12,933,147	98.4%	Current Ratio	0.8
Current Liabilities	3,306,212	Operating Margin	213,819	1.6%	Days to Collect	16.7
Long Term Liabilities	2,845,208	Other Income	0	0.0%	Avg Payment Days	9.5
Total Equity	1,682,890	Other Expense	0	0.0%	Depreciation Rate	7.8%
<b>Total Liab. and Equity</b>	<b>7,834,310</b>	Net Profit or Loss	213,819	1.6%	Return on Equity	12.7%

## 332541 RIDGEWOOD DIALYSIS CENTER

For Profit

385 SENECA AVE

12/31/2013 365 Days Settled

Short Term

RIDGEWOOD, NY 11385

QUEENS

NATIONAL GOVT SERVICES (NEW YORK)

## 042501 FORT SMITH REGIONAL DIALYSIS CENTER, LLC

For Profit

2201 BROOKEN HILL DRIVE

12/31/2013 365 Days Settled

Short Term

FORT SMITH, AR 72908

SEBASTIAN

BLUE CROSS (TEXAS)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,605,924	Total Charges	58,357,353	Salary Expense	30.5%	
Fixed Assets	1,944,599	Contract Allowance	45,279,610	77.6%	Fringe Benefits	4.3%
Other Assets	0	Operating Revenue	13,077,743	22.4%		
Total Assets	3,550,523	Operating Expense	10,580,669	80.9%	Current Ratio	0.7
Current Liabilities	2,377,453	Operating Margin	2,497,074	19.1%	Days to Collect	11.1
Long Term Liabilities	37,864	Other Income	0	0.0%	Avg Payment Days	18.9
Total Equity	1,135,206	Other Expense	0	0.0%	Depreciation Rate	12.4%
Total Liab. and Equity	3,550,523	Net Profit or Loss	2,497,074	19.1%	Return on Equity	220.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,858,578	Total Charges	13,118,533	Salary Expense	27.6%	
Fixed Assets	1,883,108	Contract Allowance	92,503	0.7%	Fringe Benefits	3.9%
Other Assets	13,606	Operating Revenue	13,026,030	99.3%		
Total Assets	6,755,292	Operating Expense	9,821,480	75.4%	Current Ratio	12.6
Current Liabilities	385,288	Operating Margin	3,204,550	24.6%	Days to Collect	30.9
Long Term Liabilities	211,183	Other Income	-1,575,424	-12.1%	Avg Payment Days	5.0
Total Equity	6,158,823	Other Expense	0	0.0%	Depreciation Rate	19.0%
Total Liab. and Equity	6,755,294	Net Profit or Loss	1,629,126	12.5%	Return on Equity	26.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	438,180	Total Charges	54,640,362	Salary Expense	31.0%	
Fixed Assets	920,193	Contract Allowance	41,690,568	76.3%	Fringe Benefits	7.5%
Other Assets	588,726	Operating Revenue	12,949,794	23.7%		
<b>Total Assets</b>	<b>1,947,099</b>	Operating Expense	9,160,062	70.7%	Current Ratio	1.3
Current Liabilities	334,459	Operating Margin	3,789,732	29.3%	Days to Collect	32.6
Long Term Liabilities	992,387	Other Income	0	0.0%	Avg Payment Days	5.6
Total Equity	620,253	Other Expense	0	0.0%	Depreciation Rate	17.7%
<b>Total Liab. and Equity</b>	<b>1,947,099</b>	Net Profit or Loss	3,789,732	29.3%	Return on Equity	611.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	29,803,758	Total Charges	13,954,846	Salary Expense	37.7%	
Fixed Assets	3,020,806	Contract Allowance	1,035,814	7.4%	Fringe Benefits	6.3%
Other Assets	0	Operating Revenue	12,919,032	92.6%		
<b>Total Assets</b>	<b>32,824,564</b>	Operating Expense	9,976,313	77.2%	Current Ratio	42.1
Current Liabilities	708,239	Operating Margin	2,942,719	22.8%	Days to Collect	39.2
Long Term Liabilities	0	Other Income	3,442	0.0%	Avg Payment Days	8.2
Total Equity	32,116,324	Other Expense	0	0.0%	Depreciation Rate	3.7%
<b>Total Liab. and Equity</b>	<b>32,824,563</b>	Net Profit or Loss	2,946,161	22.8%	Return on Equity	9.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	13,923,336	Total Charges	13,645,531	Salary Expense	29.9%	
Fixed Assets	450,110	Contract Allowance	737,811	5.4%	Fringe Benefits	7.4%
Other Assets	0	Operating Revenue	12,907,720	94.6%		
Total Assets	14,373,446	Operating Expense	7,534,512	58.4%	Current Ratio	28.8
Current Liabilities	482,671	Operating Margin	5,373,208	41.6%	Days to Collect	12.3
Long Term Liabilities	0	Other Income	174,639	1.4%	Avg Payment Days	23.4
Total Equity	13,890,775	Other Expense	0	0.0%	Depreciation Rate	6.8%
Total Liab. and Equity	14,373,446	Net Profit or Loss	5,547,847	43.0%	Return on Equity	39.9%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,081,227	Total Charges	12,803,617	Salary Expense	34.8%	
Fixed Assets	30,499,263	Contract Allowance	0	0.0%	Fringe Benefits	6.9%
Other Assets	0	Operating Revenue	12,803,617	100.0%		
Total Assets	32,580,490	Operating Expense	10,005,136	78.1%	Current Ratio	(2.3)
Current Liabilities	-924,662	Operating Margin	2,798,481	21.9%	Days to Collect	0.0
Long Term Liabilities	81	Other Income	2,202	0.0%	Avg Payment Days	(15.8)
Total Equity	-31,655,909	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	-32,580,490	Net Profit or Loss	2,800,683	21.9%	Return on Equity	-8.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,172,673	Total Charges	13,510,408	Salary Expense	27.7%	
Fixed Assets	1,383,181	Contract Allowance	713,354	5.3%	Fringe Benefits	4.7%
Other Assets	0	Operating Revenue	12,797,054	94.7%		
Total Assets	4,555,854	Operating Expense	8,238,523	64.4%	Current Ratio	6.1
Current Liabilities	516,654	Operating Margin	4,558,531	35.6%	Days to Collect	223.5
Long Term Liabilities	183,480	Other Income	-2,241,840	-17.5%	Avg Payment Days	7.2
Total Equity	3,855,720	Other Expense	0	0.0%	Depreciation Rate	15.4%
Total Liab. and Equity	4,555,854	Net Profit or Loss	2,316,691	18.1%	Return on Equity	60.1%

**292538 FIVE STAR DIALYSIS CENTER**

For Profit

2400 TECH CENTER CT

12/31/2013 365 Days Settled

Short Term

LAS VEGAS, NV 89128

CLARK

BLUE CROSS (TENNESSEE)

**332626 FMS - BRIGHTON**

For Profit

2613 WEST HENRIETTA ROAD

12/31/2013 365 Days Settled

Short Term

ROCHESTER, NY 14623

MONROE

NATIONAL GOVERNMENT SERVICES

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>252504 RENAL CARE GROUP - MERIDIAN</b>				For Profit		
2221 HIGHWAY 39 NORTH		12/31/2013 365 Days Settled		Short Term		
MERIDIAN, MS 39301						
LAUDERDALE						
BLUE CROSS (MISSISSIPPI)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,621,636	Total Charges	12,643,483	Salary Expense	36.2%	
Fixed Assets	-74,980,274	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	12,643,483	100.0%		
Total Assets	-73,358,638	Operating Expense	8,311,876	65.7%	Current Ratio	(2.3)
Current Liabilities	-709,874	Operating Margin	4,331,607	34.3%	Days to Collect	0.0
Long Term Liabilities	387	Other Income	4,074	0.0%	Avg Payment Days	(10.4)
Total Equity	74,068,124	Other Expense	0	0.0%	Depreciation Rate	-0.5%
Total Liab. and Equity	73,358,637	Net Profit or Loss	4,335,681	34.3%	Return on Equity	5.9%
<b>452552 TEXARKANA REGIONAL DIALYSIS</b>				For Profit		
4800 TEXAS BLVD		12/31/2013 365 Days Settled		Short Term		
TEXARKANA, TX 75503						
BOWIE						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-300,298	Total Charges	13,816,466	Salary Expense	20.9%	
Fixed Assets	567,268	Contract Allowance	1,219,327	8.8%	Fringe Benefits	3.9%
Other Assets	6,263,798	Operating Revenue	12,597,139	91.2%		
Total Assets	6,530,768	Operating Expense	8,197,230	65.1%	Current Ratio	(1.9)
Current Liabilities	159,507	Operating Margin	4,399,909	34.9%	Days to Collect	74.3
Long Term Liabilities	0	Other Income	10	0.0%	Avg Payment Days	5.3
Total Equity	6,371,263	Other Expense	0	0.0%	Depreciation Rate	46.3%
Total Liab. and Equity	6,530,770	Net Profit or Loss	4,399,919	34.9%	Return on Equity	69.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>322503 DAVITA - FOUR CORNERS DIALYSIS</b>				For Profit
801 WEST BROADWAY		12/31/2013 365 Days Settled		Short Term
FARMINGTON, NM 87401				
SAN JUAN				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,502,107	Total Charges	12,253,470	Salary Expense 30.5%
Fixed Assets	406,357	Contract Allowance	-295,158 -2.4%	Fringe Benefits 5.8%
Other Assets	0	Operating Revenue	12,548,628 102.4%	
Total Assets	2,908,464	Operating Expense	6,935,380 55.3%	Current Ratio 4.3
Current Liabilities	587,740	Operating Margin	5,613,248 44.7%	Days to Collect 48.8
Long Term Liabilities	584,448	Other Income	-2,692,826 -21.5%	Avg Payment Days 5.8
Total Equity	1,736,277	Other Expense	0 0.0%	Depreciation Rate 12.7%
Total Liab. and Equity	2,908,465	Net Profit or Loss	2,920,422 23.3%	Return on Equity 168.2%
<b>332572 RENAL CARE OF ROCKLAND INC</b>				For Profit
131 ROUTE 303		12/31/2013 365 Days Settled		Short Term
VALLEY COTTAGE, NY 10989				
ROCKLAND				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	5,451,181	Total Charges	12,410,596	Salary Expense 31.2%
Fixed Assets	65,386	Contract Allowance	0 0.0%	Fringe Benefits 5.5%
Other Assets	2,835,960	Operating Revenue	12,410,596 100.0%	
Total Assets	8,352,527	Operating Expense	5,215,801 42.0%	Current Ratio 7.4
Current Liabilities	736,998	Operating Margin	7,194,795 58.0%	Days to Collect 86.3
Long Term Liabilities	0	Other Income	3,751 0.0%	Avg Payment Days 36.8
Total Equity	7,615,529	Other Expense	0 0.0%	Depreciation Rate 25.1%
Total Liab. and Equity	8,352,527	Net Profit or Loss	7,198,546 58.0%	Return on Equity 94.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>312509 FMC-JOHN J DEPALMA RENAL CENTER</b>				For Profit
1 PLAZA DRIVE		12/31/2013 365 Days Settled		Short Term
TOMS RIVER, NJ 08757				
OCEAN				
BLUE CROSS (NEW JERSEY)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,041,514	Total Charges	12,154,403	Salary Expense 36.4%
Fixed Assets	24,365,960	Contract Allowance	0	0.0% Fringe Benefits 9.2%
Other Assets	4,852,315	Operating Revenue	12,154,403	100.0%
Total Assets	33,259,789	Operating Expense	7,666,116	63.1% Current Ratio (3.6)
Current Liabilities	-1,109,195	Operating Margin	4,488,287	36.9% Days to Collect 0.8
Long Term Liabilities	0	Other Income	3,729	0.0% Avg Payment Days (30.2)
Total Equity	-32,150,593	Other Expense	0	0.0% Depreciation Rate 1.2%
Total Liab. and Equity	-33,259,788	Net Profit or Loss	4,492,016	37.0% Return on Equity -14.0%
<b>262547 FRESENIUS MEDICAL CARE SPRINGFIELD MIDWEST</b>				For Profit
1675 EAST SEMINOLE, SUITE A		12/31/2013 365 Days Settled		Short Term
SPRINGFIELD, MO 65804				
GREENE				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,642,606	Total Charges	12,035,312	Salary Expense 33.4%
Fixed Assets	28,827,996	Contract Allowance	0	0.0% Fringe Benefits 6.0%
Other Assets	0	Operating Revenue	12,035,312	100.0%
Total Assets	31,470,602	Operating Expense	7,242,114	60.2% Current Ratio (2.8)
Current Liabilities	-941,499	Operating Margin	4,793,198	39.8% Days to Collect 0.0
Long Term Liabilities	0	Other Income	704	0.0% Avg Payment Days (5.1)
Total Equity	-30,529,101	Other Expense	0	0.0% Depreciation Rate 1.2%
Total Liab. and Equity	-31,470,600	Net Profit or Loss	4,793,902	39.8% Return on Equity -15.7%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>212552 RENAL CARE OF LANHAM</b>				For Profit
4451 PARLIAMENT PLACE, STE R		12/31/2013 365 Days Settled		Short Term
LANHAM, MD 20706				
PRINCE GEORGES				
Novitas MD				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	17,790,423	Total Charges	11,109,761	Salary Expense 28.1%
Fixed Assets	2,941,166	Contract Allowance	-875,327	-7.9% Fringe Benefits 4.7%
Other Assets	4,999	Operating Revenue	11,985,088	107.9%
Total Assets	20,736,588	Operating Expense	7,363,560	61.4% Current Ratio 40.8
Current Liabilities	435,564	Operating Margin	4,621,528	38.6% Days to Collect 18.4
Long Term Liabilities	121,501	Other Income	16,072	0.1% Avg Payment Days 7.8
Total Equity	20,179,522	Other Expense	0	0.0% Depreciation Rate 9.8%
Total Liab. and Equity	20,736,587	Net Profit or Loss	4,637,600	38.7% Return on Equity 23.0%
<b>052572 SATELLITE DIALYSIS</b>				Not for Profit
2121 ALEXIAN DRIVE, SUITE 118		12/31/2013 365 Days Settled		Short Term
SAN JOSE, CA 95116				
SANTA CLARA				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	25,145,779	Total Charges	12,022,126	Salary Expense 34.0%
Fixed Assets	1,000,853	Contract Allowance	60,296	0.5% Fringe Benefits 10.9%
Other Assets	0	Operating Revenue	11,961,830	99.5%
Total Assets	26,146,632	Operating Expense	10,928,716	91.4% Current Ratio 23.6
Current Liabilities	1,065,385	Operating Margin	1,033,114	8.6% Days to Collect 753.0
Long Term Liabilities	8,803	Other Income	4,207	0.0% Avg Payment Days 24.5
Total Equity	25,072,444	Other Expense	0	0.0% Depreciation Rate 8.3%
Total Liab. and Equity	26,146,632	Net Profit or Loss	1,037,321	8.7% Return on Equity 4.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	33,684,849	Total Charges	10,704,377	Salary Expense	25.0%	
Fixed Assets	220,436	Contract Allowance	-1,206,581	-11.3%	Fringe Benefits	4.9%
Other Assets	1,215,271	Operating Revenue	11,910,958	111.3%	Current Ratio	171.7
Total Assets	35,120,556	Operating Expense	5,264,232	44.2%	Days to Collect	67.7
Current Liabilities	196,142	Operating Margin	6,646,726	55.8%	Avg Payment Days	5.9
Long Term Liabilities	0	Other Income	2,761	0.0%	Depreciation Rate	14.4%
Total Equity	34,924,415	Other Expense	0	0.0%	Return on Equity	19.0%
Total Liab. and Equity	35,120,557	Net Profit or Loss	6,649,487	55.8%		

## 452744 LONGVIEW DIALYSIS CENTER

For Profit

425 NORTH FREDONIA ST

12/31/2013 365 Days Settled

Short Term

LONGVIEW, TX 75601

GREGG

BLUE CROSS (TEXAS)

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	22,246,994	Total Charges	11,876,531	Salary Expense	24.9%	
Fixed Assets	657,240	Contract Allowance	12,515	0.1%	Fringe Benefits	4.4%
Other Assets	5,657,030	Operating Revenue	11,864,016	99.9%	Current Ratio	92.2
Total Assets	28,561,264	Operating Expense	8,034,200	67.7%	Days to Collect	24.7
Current Liabilities	241,348	Operating Margin	3,829,816	32.3%	Avg Payment Days	5.1
Long Term Liabilities	34,521	Other Income	46	0.0%	Depreciation Rate	9.9%
Total Equity	28,285,395	Other Expense	0	0.0%	Return on Equity	13.5%
Total Liab. and Equity	28,561,264	Net Profit or Loss	3,829,862	32.3%		

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 502522 PNRS FORT VANCOUVER KIDNEY CENTER

For Profit

312 SE STONEMILL DRIVE, SUITE 150

12/31/2013 365 Days Settled

Short Term

VANCOUVER, WA 98684

CLARK

BLUE CROSS (OREGON)

### Balance Sheet

### Income Statement

### Key Performance Ind.

Current Assets	1,749,331	Total Charges	11,840,852	Salary Expense	42.1%	
Fixed Assets	465,340	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	1,077	Operating Revenue	11,840,852	100.0%		
Total Assets	2,215,748	Operating Expense	5,738,270	48.5%	Current Ratio	5.6
Current Liabilities	314,346	Operating Margin	6,102,582	51.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	104	0.0%	Avg Payment Days	65.7
Total Equity	-2,530,094	Other Expense	0	0.0%	Depreciation Rate	14.0%
Total Liab. and Equity	-2,215,748	Net Profit or Loss	6,102,686	51.5%	Return on Equity	-241.2%

## 402530 AUXILIO MUTUO DIALYSIS CENTER

For Profit

PONCE DE LEON AVENUE, PARADA 37

12/31/2013 365 Days Settled

Short Term

SAN JUAN, PR 00917

TRAILBLAZERS HEALTH ENTERPRISES

### Balance Sheet

### Income Statement

### Key Performance Ind.

Current Assets	1,968,359	Total Charges	11,799,772	Salary Expense	32.3%	
Fixed Assets	-14,502,992	Contract Allowance	0	0.0%	Fringe Benefits	5.8%
Other Assets	6,638,072	Operating Revenue	11,799,772	100.0%		
Total Assets	-5,896,561	Operating Expense	9,097,713	77.1%	Current Ratio	(2.5)
Current Liabilities	-784,526	Operating Margin	2,702,059	22.9%	Days to Collect	0.0
Long Term Liabilities	-5,592	Other Income	1,713	0.0%	Avg Payment Days	(7.6)
Total Equity	6,686,679	Other Expense	0	0.0%	Depreciation Rate	-10.1%
Total Liab. and Equity	5,896,561	Net Profit or Loss	2,703,772	22.9%	Return on Equity	40.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>322534 RED ROCKS DIALYSIS</b>				For Profit		
725 HOSPITAL DRIVE		12/31/2013 365 Days Settled		Short Term		
GALLUP, NM 87301						
MCKINLEY						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,887,531	Total Charges	53,098,475	Salary Expense	36.0%	
Fixed Assets	461,669	Contract Allowance	41,333,243	77.8%	Fringe Benefits	5.3%
Other Assets	0	Operating Revenue	11,765,232	22.2%		
Total Assets	<u>5,349,200</u>	Operating Expense	<u>6,821,672</u>	58.0%	Current Ratio	(0.9)
Current Liabilities	-5,375,806	Operating Margin	4,943,560	42.0%	Days to Collect	86.6
Long Term Liabilities	-114,126	Other Income	0	0.0%	Avg Payment Days	10.0
Total Equity	<u>10,839,132</u>	Other Expense	0	0.0%	Depreciation Rate	29.7%
Total Liab. and Equity	<u>5,349,200</u>	Net Profit or Loss	<u>4,943,560</u>	42.0%	Return on Equity	45.6%
<b>552563 ASH TREE DIALYSIS</b>				For Profit		
2666 N GROVE INDUSTRIAL DRIVE #106		12/31/2013 365 Days Settled		Short Term		
FRESNO, CA 93727						
FRESNO						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	9,078,701	Total Charges	11,793,982	Salary Expense	36.0%	
Fixed Assets	659,845	Contract Allowance	51,207	0.4%	Fringe Benefits	6.5%
Other Assets	69,362	Operating Revenue	11,742,775	99.6%		
Total Assets	<u>9,807,908</u>	Operating Expense	<u>9,702,587</u>	82.6%	Current Ratio	5.7
Current Liabilities	1,597,685	Operating Margin	2,040,188	17.4%	Days to Collect	42.3
Long Term Liabilities	18,494	Other Income	4,379	0.0%	Avg Payment Days	8.4
Total Equity	<u>8,191,728</u>	Other Expense	0	0.0%	Depreciation Rate	10.5%
Total Liab. and Equity	<u>9,807,907</u>	Net Profit or Loss	<u>2,044,567</u>	17.4%	Return on Equity	25.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052871 CENTRAL COAST KIDNEY DISEASE CENTER</b>				For Profit
2263 SOUTH DEPOT STREET		12/31/2013 365 Days Settled		Short Term
SANTA MARIA, CA 93458				
SANTA BARBARA				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,735,995	Total Charges	11,724,993	Salary Expense 35.3%
Fixed Assets	1,004,003	Contract Allowance	0	0.0% Fringe Benefits 7.7%
Other Assets	0	Operating Revenue	11,724,993	100.0%
Total Assets	3,739,998	Operating Expense	6,052,995	51.6% Current Ratio 8.0
Current Liabilities	342,772	Operating Margin	5,671,998	48.4% Days to Collect 169.3
Long Term Liabilities	0	Other Income	27,919	0.2% Avg Payment Days 20.7
Total Equity	3,397,226	Other Expense	0	0.0% Depreciation Rate 11.9%
Total Liab. and Equity	3,739,998	Net Profit or Loss	5,699,917	48.6% Return on Equity 167.8%
<b>452675 NORTHSTAR DIALYSIS CENTER</b>				For Profit
380 W LITTLE YORK		12/31/2013 365 Days Settled		Short Term
HOUSTON, TX 77076				
HARRIS				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	17,052,652	Total Charges	13,619,793	Salary Expense 29.8%
Fixed Assets	497,966	Contract Allowance	1,961,652	14.4% Fringe Benefits 5.5%
Other Assets	0	Operating Revenue	11,658,141	85.6%
Total Assets	17,550,618	Operating Expense	8,895,374	76.3% Current Ratio 63.5
Current Liabilities	268,434	Operating Margin	2,762,767	23.7% Days to Collect 22.3
Long Term Liabilities	0	Other Income	5,029	0.0% Avg Payment Days 5.4
Total Equity	17,282,184	Other Expense	0	0.0% Depreciation Rate 7.0%
Total Liab. and Equity	17,550,618	Net Profit or Loss	2,767,796	23.7% Return on Equity 16.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342512 BMA OF RALEIGH DIALYSIS</b>				For Profit		
3943 NEW BERN AVENUE STE 100		12/31/2013 365 Days Submitted		Short Term		
RALEIGH, NC 27610						
WAKE						
BLUE CROSS (NORTH CAROLINA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,843,210	Total Charges	11,606,178	Salary Expense	33.7%	
Fixed Assets	31,993,824	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	11,606,178	100.0%		
Total Assets	33,837,034	Operating Expense	8,063,272	69.5%	Current Ratio	(1.1)
Current Liabilities	-1,754,131	Operating Margin	3,542,906	30.5%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	2,461	0.0%	Avg Payment Days	(38.0)
Total Equity	-32,082,900	Other Expense	0	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	-33,837,031	Net Profit or Loss	3,545,367	30.5%	Return on Equity	-11.1%
<b>342511 SOUTHEASTERN DIALYSIS CENTER -WILMINGTON</b>				For Profit		
2215 YAUPON DRIVE		12/31/2013 365 Days Settled		Short Term		
WILMINGTON, NC 28407						
NEW HANOVER						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	44,592,992	Total Charges	11,480,733	Salary Expense	25.0%	
Fixed Assets	690,620	Contract Allowance	-105,210	-0.9%	Fringe Benefits	4.1%
Other Assets	2,760,244	Operating Revenue	11,585,943	100.9%		
Total Assets	48,043,856	Operating Expense	7,690,657	66.4%	Current Ratio	167.1
Current Liabilities	266,842	Operating Margin	3,895,286	33.6%	Days to Collect	36.2
Long Term Liabilities	0	Other Income	-584,247	-5.0%	Avg Payment Days	5.5
Total Equity	47,777,013	Other Expense	0	0.0%	Depreciation Rate	29.6%
Total Liab. and Equity	48,043,855	Net Profit or Loss	3,311,039	28.6%	Return on Equity	6.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,227,372	Total Charges	11,558,809	Salary Expense	29.9%	
Fixed Assets	34,297,873	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	0	Operating Revenue	11,558,809	100.0%	Current Ratio	(4.0)
Total Assets	36,525,245	Operating Expense	3,599,494	31.1%	Days to Collect	9.6
Current Liabilities	-554,048	Operating Margin	7,959,315	68.9%	Avg Payment Days	(4.6)
Long Term Liabilities	0	Other Income	5,140	0.0%	Depreciation Rate	1.4%
Total Equity	-35,971,196	Other Expense	0	0.0%	Return on Equity	-22.1%
Total Liab. and Equity	-36,525,244	Net Profit or Loss	7,964,455	68.9%		

## 462530 WASATCH ARTIFICIAL KIDNEY CENTER

For Profit

650 EAST 4500 SOUTH SUITE 150

12/31/2013 365 Days Settled

Short Term

MURRAY, UT 84107

SALT LAKE

BLUE CROSS (TEXAS)

## 302507 NASHUA DIALYSIS

For Profit

38 TYLER STREET

12/31/2013 365 Days Settled

Short Term

NASHUA, NH 03061

HILLSBOROUGH

NATIONAL HERITAGE (NEW HAMPSHIRE)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052779 RAI - MISSION GORGE - SAN DIEGO</b>				For Profit
7007 MISSION GORGE RD 1ST FLOOR		12/31/2013 365 Days Settled		Short Term
SAN DIEGO, CA 92120				
SAN DIEGO				
PALMETTO (CALIFORNIA SOUTH)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,496,721	Total Charges	11,514,200	Salary Expense 35.4%
Fixed Assets	12,748,560	Contract Allowance	0 0.0%	Fringe Benefits 8.2%
Other Assets	-10,360,324	Operating Revenue	11,514,200 100.0%	
Total Assets	4,884,957	Operating Expense	9,164,628 79.6%	Current Ratio (2.6)
Current Liabilities	-963,793	Operating Margin	2,349,572 20.4%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	1,260 0.0%	Avg Payment Days (2.4)
Total Equity	-3,921,165	Other Expense	0 0.0%	Depreciation Rate 1.5%
Total Liab. and Equity	-4,884,958	Net Profit or Loss	2,350,832 20.4%	Return on Equity -60.0%
<b>282520 RAI CARE-CENTER ST-OMAHA</b>				For Profit
4411 CENTER DRIVE SUITE A		12/31/2013 365 Days Settled		Short Term
OMAHA, NE 68105				
DOUGLAS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,741,868	Total Charges	11,496,516	Salary Expense 33.3%
Fixed Assets	42,116,455	Contract Allowance	0 0.0%	Fringe Benefits 6.8%
Other Assets	-31,636,282	Operating Revenue	11,496,516 100.0%	
Total Assets	12,222,041	Operating Expense	5,651,076 49.2%	Current Ratio (3.0)
Current Liabilities	-580,658	Operating Margin	5,845,440 50.8%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	594 0.0%	Avg Payment Days (1.8)
Total Equity	-11,641,385	Other Expense	0 0.0%	Depreciation Rate 0.5%
Total Liab. and Equity	-12,222,043	Net Profit or Loss	5,846,034 50.9%	Return on Equity -50.2%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>072504 STAMFORD DIALYSIS</b>				For Profit		
30 COMMERCE RD		12/31/2013 365 Days Settled		Short Term		
STAMFORD, CT 06902						
FAIRFIELD						
NATIONAL GOVT SERVICES (CONNECTICUT)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,107,149	Total Charges	11,225,123	Salary Expense	30.3%	
Fixed Assets	1,148,761	Contract Allowance	-254,149	-2.3%	Fringe Benefits	5.1%
Other Assets	7,298,615	Operating Revenue	11,479,272	102.3%		
Total Assets	24,554,525	Operating Expense	7,360,624	64.1%	Current Ratio	40.9
Current Liabilities	394,210	Operating Margin	4,118,648	35.9%	Days to Collect	8.3
Long Term Liabilities	212,749	Other Income	1,495	0.0%	Avg Payment Days	5.2
Total Equity	23,947,566	Other Expense	0	0.0%	Depreciation Rate	14.5%
Total Liab. and Equity	24,554,525	Net Profit or Loss	4,120,143	35.9%	Return on Equity	17.2%
<b>122522 LIBERTY DIALYSIS-HAWAII, WAIPAHU DIALYSIS FACILITY</b>				For Profit		
94-450 MOKUOLA STREET, SUITE 109		12/31/2013 365 Days Settled		Short Term		
WAIPAHU, HI 96797						
HONOLULU						
PALMETTO (HAWAII)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,073,408	Total Charges	11,462,871	Salary Expense	38.9%	
Fixed Assets	1,964,330	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	0	Operating Revenue	11,462,871	100.0%		
Total Assets	4,037,738	Operating Expense	6,552,051	57.2%	Current Ratio	0.4
Current Liabilities	5,485,131	Operating Margin	4,910,820	42.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	-1	0.0%	Avg Payment Days	396.6
Total Equity	-9,522,868	Other Expense	0	0.0%	Depreciation Rate	20.8%
Total Liab. and Equity	-4,037,737	Net Profit or Loss	4,910,819	42.8%	Return on Equity	-51.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	5,694,932	Total Charges	11,370,042	Salary Expense	33.7%	
Fixed Assets	11,386,625	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	11,370,042	100.0%	Current Ratio	(2.7)
Total Assets	17,081,557	Operating Expense	5,183,141	45.6%	Days to Collect	2.3
Current Liabilities	-2,145,428	Operating Margin	6,186,901	54.4%	Avg Payment Days	(95.0)
Long Term Liabilities	-601,005	Other Income	31,721	0.3%	Depreciation Rate	4.2%
Total Equity	-14,335,122	Other Expense	0	0.0%	Return on Equity	-43.4%
Total Liab. and Equity	-17,081,555	Net Profit or Loss	6,218,622	54.7%		

**062566 LIBERTY DIALYSIS - COLORADO SPRINGS CENTRAL**

For Profit

1910 LELARAY

12/31/2013 365 Days Settled

Short Term

COLORADO SPRINGS, CO 80909

EL PASO

BLUE CROSS (TEXAS)

**032502 YUMA DIALYSIS**

For Profit

2130 WEST 24TH STREET

12/31/2013 365 Days Settled

Short Term

YUMA, AZ 85364

YUMA

NORIDIAN GVT SERVICES (AZ)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052630 SATELLITE DIALYSIS</b>			Not for Profit			
2301 CIRCADIAN WAY, SUITE C		12/31/2013 365 Days Settled		Short Term		
SANTA ROSA, CA 95407						
SONOMA						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	18,306,339	Total Charges	11,407,607	Salary Expense	34.0%	
Fixed Assets	724,054	Contract Allowance	57,050	0.5%	Fringe Benefits	10.4%
Other Assets	26,550	Operating Revenue	11,350,557	99.5%		
Total Assets	<u>19,056,943</u>	Operating Expense	<u>9,470,331</u>	83.4%	Current Ratio	12.3
Current Liabilities	1,488,620	Operating Margin	1,880,226	16.6%	Days to Collect	566.7
Long Term Liabilities	121,379	Other Income	5,503	0.0%	Avg Payment Days	21.4
Total Equity	<u>17,446,944</u>	Other Expense	0	0.0%	Depreciation Rate	8.4%
Total Liab. and Equity	<u>19,056,943</u>	Net Profit or Loss	<u>1,885,729</u>	16.6%	Return on Equity	10.8%
<b>552657 QUALITY DIALYSIS CENTER</b>			For Profit			
801 SOUTH SAN GABRIEL BLVD		12/31/2013 365 Days Settled		Short Term		
SAN GABRIEL, CA 91776						
LOS ANGELES						
PALMETTO (CALIFORNIA SOUTH)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,495,007	Total Charges	12,754,829	Salary Expense	43.1%	
Fixed Assets	1,336,213	Contract Allowance	1,421,009	11.1%	Fringe Benefits	6.8%
Other Assets	135,490	Operating Revenue	11,333,820	88.9%		
Total Assets	<u>4,966,710</u>	Operating Expense	<u>5,576,123</u>	49.2%	Current Ratio	6.3
Current Liabilities	551,010	Operating Margin	5,757,697	50.8%	Days to Collect	466.2
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	16.2
Total Equity	<u>4,415,700</u>	Other Expense	0	0.0%	Depreciation Rate	13.6%
Total Liab. and Equity	<u>4,966,710</u>	Net Profit or Loss	<u>5,757,697</u>	50.8%	Return on Equity	130.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,474,317	Total Charges	11,437,318	Salary Expense	39.7%	
Fixed Assets	1,956,907	Contract Allowance	114,373	1.0%	Fringe Benefits	4.5%
Other Assets	2,211,795	Operating Revenue	11,322,945	99.0%	Current Ratio	3.4
<b>Total Assets</b>	<b>7,643,019</b>	Operating Expense	8,090,963	71.5%	Days to Collect	20.0
Current Liabilities	1,012,237	Operating Margin	3,231,982	28.5%	Avg Payment Days	45.7
Long Term Liabilities	0	Other Income	1,894	0.0%	Depreciation Rate	21.3%
Total Equity	6,630,782	Other Expense	0	0.0%	Return on Equity	48.8%
<b>Total Liab. and Equity</b>	<b>7,643,019</b>	Net Profit or Loss	3,233,876	28.6%		

**332607 CHINATOWN DIALYSIS CENTER LLC**

For Profit

213 HESTER ST

12/31/2013 365 Days Settled

Short Term

NEW YORK, NY 10013

NEW YORK

NATIONAL GOVERNMENT SERVICES

**312559 EDISON DIALYSIS**

For Profit

29 MERIDIAN ROAD

12/31/2013 365 Days Settled

Short Term

EDISON, NJ 08820

MIDDLESEX

BLUE CROSS (GEORGIA)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>032604 ARROWHEAD LAKES DIALYSIS CENTER</b>			For Profit			
20325 NORTH 51ST AVENUE, BLDG 11, SUITE 184 & 186 GLENDALE, AZ 85308 MARICOPA NORIDIAN ADMIN SERVICES		12/31/2013 365 Days Settled	Short Term			
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,880,098	Total Charges	11,312,472	Salary Expense	29.7%	
Fixed Assets	284,800	Contract Allowance	13,978	0.1%	Fringe Benefits	5.1%
Other Assets	0	Operating Revenue	11,298,494	99.9%		
Total Assets	<u>17,164,898</u>	Operating Expense	<u>7,408,066</u>	65.6%	Current Ratio	11.7
Current Liabilities	1,439,009	Operating Margin	3,890,428	34.4%	Days to Collect	15.8
Long Term Liabilities	101,524	Other Income	1,323	0.0%	Avg Payment Days	10.3
Total Equity	<u>15,624,364</u>	Other Expense	0	0.0%	Depreciation Rate	37.3%
Total Liab. and Equity	<u>17,164,897</u>	Net Profit or Loss	<u>3,891,751</u>	34.4%	Return on Equity	24.9%

<b>332674 LIBERTY HUDSON VALLEY DIALYSIS</b>			Not for Profit			
4 CORWIN COURT NEWBURGH, NY 12550 ORANGE NATIONAL GOVT SERVICES (NEW YORK -		12/31/2013 365 Days Settled	Short Term			
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,073,136	Total Charges	11,282,993	Salary Expense	45.4%	
Fixed Assets	20,257,475	Contract Allowance	0	0.0%	Fringe Benefits	7.1%
Other Assets	0	Operating Revenue	11,282,993	100.0%		
Total Assets	<u>24,330,611</u>	Operating Expense	<u>5,787,565</u>	51.3%	Current Ratio	(7.5)
Current Liabilities	-543,069	Operating Margin	5,495,428	48.7%	Days to Collect	2.5
Long Term Liabilities	0	Other Income	8,281	0.1%	Avg Payment Days	62.9
Total Equity	<u>-23,787,543</u>	Other Expense	0	0.0%	Depreciation Rate	1.6%
Total Liab. and Equity	<u>-24,330,612</u>	Net Profit or Loss	<u>5,503,709</u>	48.8%	Return on Equity	-23.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,555,666	Total Charges	11,208,861	Salary Expense	37.8%	
Fixed Assets	736,116	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	11,208,861	100.0%		
Total Assets	2,291,782	Operating Expense	7,821,151	69.8%	Current Ratio	0.0
Current Liabilities	40,474,736	Operating Margin	3,387,710	30.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	314	0.0%	Avg Payment Days	1,905.4
Total Equity	-42,766,520	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	-2,291,784	Net Profit or Loss	3,388,024	30.2%	Return on Equity	-7.9%

**362569 OHIO RENAL CARE GROUP EAST**

For Profit

11203 STOKES BLVD  
 12/31/2013 365 Days Settled Short Term  
 CLEVELAND, OH 44104  
 CUYAHOGA  
 NATIONAL GOVERNMENT SERVICES

**052550 LOMA LINDA UNIV KIDNEY CENTER**

Not for Profit

11375 ANDERSON STREET  
 12/31/2013 365 Days Settled Short Term  
 LOMA LINDA, CA 92354  
 SAN BERNARDINO  
 BLUE CROSS (CALIFORNIA)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,622,884	Total Charges	12,734,763	Salary Expense	35.4%	
Fixed Assets	661,331	Contract Allowance	1,544,367	12.1%	Fringe Benefits	13.1%
Other Assets	0	Operating Revenue	11,190,396	87.9%		
Total Assets	2,284,215	Operating Expense	6,021,128	53.8%	Current Ratio	1.1
Current Liabilities	1,507,657	Operating Margin	5,169,268	46.2%	Days to Collect	7.4
Long Term Liabilities	399,398	Other Income	0	0.0%	Avg Payment Days	20.8
Total Equity	377,161	Other Expense	0	0.0%	Depreciation Rate	46.1%
Total Liab. and Equity	2,284,216	Net Profit or Loss	5,169,268	46.2%	Return on Equity	1,370.6%

**062558 KIDNEY CENTER OF WESTMINSTER**

For Profit

8410 DECATUR STREET

12/31/2013 365 Days Settled

Short Term

WESTMINSTER, CO 80031

ADAMS

NOVITAS (COLORADO)

**262508 US RENAL CARE CREVE COEUR DIALYSIS**

For Profit

1009 EXECUTIVE PARKWAY DRIVE

12/31/2013 365 Days Settled

Short Term

CREVE COEUR, MO 63141

SAINT LOUIS

WISCONSIN PHYSICIANS SERVICE

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052761 PREMIER DIALYSIS CENTER</b>				For Profit		
7612 ATLANTIC AVENUE		12/31/2013 365 Days Settled		Short Term		
CUDAHY, CA 90201						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	19,163,351	Total Charges	11,599,205	Salary Expense	33.6%	
Fixed Assets	1,143,116	Contract Allowance	456,582	3.9%	Fringe Benefits	5.8%
Other Assets	6,792,686	Operating Revenue	11,142,623	96.1%		
Total Assets	27,099,153	Operating Expense	9,415,757	84.5%	Current Ratio	14.5
Current Liabilities	1,325,556	Operating Margin	1,726,866	15.5%	Days to Collect	22.9
Long Term Liabilities	1,301	Other Income	-43	0.0%	Avg Payment Days	10.2
Total Equity	25,772,297	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	27,099,154	Net Profit or Loss	1,726,823	15.5%	Return on Equity	6.7%
<b>142588 CHAMPAIGN URBANA DIALYSIS CENTER</b>				For Profit		
1405 WEST PARK STREET		12/31/2013 365 Days Settled		Short Term		
URBANA, IL 61801						
CHAMPAIGN						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-1,900,698	Total Charges	11,092,427	Salary Expense	39.5%	
Fixed Assets	22,244,839	Contract Allowance	0	0.0%	Fringe Benefits	4.4%
Other Assets	3,883,477	Operating Revenue	11,092,427	100.0%		
Total Assets	24,227,618	Operating Expense	6,464,329	58.3%	Current Ratio	2.0
Current Liabilities	-951,876	Operating Margin	4,628,098	41.7%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	55,430	0.5%	Avg Payment Days	(3.6)
Total Equity	-23,275,741	Other Expense	0	0.0%	Depreciation Rate	3.0%
Total Liab. and Equity	-24,227,617	Net Profit or Loss	4,683,528	42.2%	Return on Equity	-20.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	19,798,105	Total Charges	11,399,506	Salary Expense	37.3%	
Fixed Assets	481,479	Contract Allowance	372,678	3.3%	Fringe Benefits	5.7%
Other Assets	7,498,576	Operating Revenue	11,026,828	96.7%		
Total Assets	27,778,160	Operating Expense	8,001,297	72.6%	Current Ratio	29.4
Current Liabilities	672,859	Operating Margin	3,025,531	27.4%	Days to Collect	7.1
Long Term Liabilities	0	Other Income	1,065	0.0%	Avg Payment Days	10.7
Total Equity	27,105,300	Other Expense	0	0.0%	Depreciation Rate	10.4%
Total Liab. and Equity	27,778,159	Net Profit or Loss	3,026,596	27.4%	Return on Equity	11.2%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-33,948,590	Total Charges	10,138,549	Salary Expense	31.0%	
Fixed Assets	2,153,048	Contract Allowance	-825,437	-8.1%	Fringe Benefits	4.8%
Other Assets	1,208,026	Operating Revenue	10,963,986	108.1%		
Total Assets	-30,587,516	Operating Expense	10,419,083	95.0%	Current Ratio	(57.5)
Current Liabilities	590,701	Operating Margin	544,903	5.0%	Days to Collect	16.6
Long Term Liabilities	3,799,903	Other Income	921	0.0%	Avg Payment Days	12.1
Total Equity	-34,978,120	Other Expense	0	0.0%	Depreciation Rate	5.8%
Total Liab. and Equity	-30,587,516	Net Profit or Loss	545,824	5.0%	Return on Equity	-1.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052794 TRC USC KIDNEY CENTER</b>				For Profit
2310 ALCAZAR STREET		12/31/2013 365 Days Settled		Short Term
LOS ANGELES, CA 90033				
LOS ANGELES				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,745,973	Total Charges	11,548,040	Salary Expense 31.7%
Fixed Assets	2,447,199	Contract Allowance	616,326	5.3% Fringe Benefits 5.1%
Other Assets	0	Operating Revenue	10,931,714	94.7%
Total Assets	7,193,172	Operating Expense	11,269,923	103.1% Current Ratio 2.5
Current Liabilities	1,868,405	Operating Margin	-338,209	-3.1% Days to Collect 21.0
Long Term Liabilities	16,500	Other Income	132,961	1.2% Avg Payment Days 8.4
Total Equity	5,308,265	Other Expense	0	0.0% Depreciation Rate 17.5%
Total Liab. and Equity	7,193,170	Net Profit or Loss	(205,248)	-1.9% Return on Equity -3.9%
<b>442644 FMC DIALYSIS SERVICES FORT SANDERS</b>				For Profit
1740 WESTERN AVE		12/31/2013 365 Days Settled		Short Term
KNOXVILLE, TN 37921				
KNOX				
BLUE CROSS (TENNESSEE)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,921,862	Total Charges	10,821,975	Salary Expense 28.7%
Fixed Assets	39,310,060	Contract Allowance	0	0.0% Fringe Benefits 7.5%
Other Assets	0	Operating Revenue	10,821,975	100.0%
Total Assets	41,231,922	Operating Expense	5,314,853	49.1% Current Ratio (2.7)
Current Liabilities	-711,223	Operating Margin	5,507,122	50.9% Days to Collect 0.0
Long Term Liabilities	0	Other Income	-419	0.0% Avg Payment Days (9.3)
Total Equity	-40,520,701	Other Expense	0	0.0% Depreciation Rate 0.8%
Total Liab. and Equity	-41,231,924	Net Profit or Loss	5,506,703	50.9% Return on Equity -13.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	20,925,723	Total Charges	10,827,409	Salary Expense	32.0%	
Fixed Assets	1,111,430	Contract Allowance	12,988	0.1%	Fringe Benefits	4.8%
Other Assets	615	Operating Revenue	10,814,421	99.9%		
Total Assets	22,037,768	Operating Expense	7,720,697	71.4%	Current Ratio	22.8
Current Liabilities	919,569	Operating Margin	3,093,724	28.6%	Days to Collect	8.5
Long Term Liabilities	51,477	Other Income	-3,367	0.0%	Avg Payment Days	9.3
Total Equity	21,066,723	Other Expense	0	0.0%	Depreciation Rate	13.3%
Total Liab. and Equity	22,037,769	Net Profit or Loss	3,090,357	28.6%	Return on Equity	14.7%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,913,228	Total Charges	11,696,014	Salary Expense	26.0%	
Fixed Assets	605,429	Contract Allowance	967,703	8.3%	Fringe Benefits	4.9%
Other Assets	23,911,610	Operating Revenue	10,728,311	91.7%		
Total Assets	28,430,267	Operating Expense	6,670,535	62.2%	Current Ratio	18.4
Current Liabilities	212,968	Operating Margin	4,057,776	37.8%	Days to Collect	49.7
Long Term Liabilities	54,480	Other Income	-870,125	-8.1%	Avg Payment Days	4.0
Total Equity	28,162,820	Other Expense	0	0.0%	Depreciation Rate	17.8%
Total Liab. and Equity	28,430,268	Net Profit or Loss	3,187,651	29.7%	Return on Equity	11.3%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>522566 BLUEMOUND DIALYSIS</b>				For Profit
601 NORTH 99TH ST STE 100		12/31/2013 365 Days Settled		Short Term
MILWAUKEE, WI 53226				
MILWAUKEE				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	7,216,310	Total Charges	10,754,902	Salary Expense 23.5%
Fixed Assets	606,224	Contract Allowance	125,749	1.2% Fringe Benefits 4.3%
Other Assets	4,058,592	Operating Revenue	10,629,153	98.8%
Total Assets	11,881,126	Operating Expense	6,940,277	65.3% Current Ratio 14.9
Current Liabilities	482,839	Operating Margin	3,688,876	34.7% Days to Collect 41.9
Long Term Liabilities	72,000	Other Income	1,588	0.0% Avg Payment Days 4.6
Total Equity	11,326,287	Other Expense	0	0.0% Depreciation Rate 23.3%
Total Liab. and Equity	11,881,126	Net Profit or Loss	3,690,464	34.7% Return on Equity 32.6%
<b>502513 FEDERAL WAY COMMUNITY DIALYSIS CENTER</b>				For Profit
1015 SOUTH 348TH STREET		12/31/2013 365 Days Settled		Short Term
FEDERAL WAY, WA 98003				
KING				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	43,148,401	Total Charges	9,821,562	Salary Expense 29.4%
Fixed Assets	531,005	Contract Allowance	-801,229	-8.2% Fringe Benefits 4.8%
Other Assets	0	Operating Revenue	10,622,791	108.2%
Total Assets	43,679,406	Operating Expense	6,785,219	63.9% Current Ratio 48.9
Current Liabilities	881,576	Operating Margin	3,837,572	36.1% Days to Collect 113.7
Long Term Liabilities	38,205	Other Income	1,763	0.0% Avg Payment Days 6.7
Total Equity	42,759,626	Other Expense	0	0.0% Depreciation Rate 15.0%
Total Liab. and Equity	43,679,407	Net Profit or Loss	3,839,335	36.1% Return on Equity 9.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,934,368	Total Charges	10,620,948	Salary Expense	30.9%	
Fixed Assets	11,328,426	Contract Allowance	0	0.0%	Fringe Benefits	8.7%
Other Assets	0	Operating Revenue	10,620,948	100.0%	Current Ratio	(0.5)
Total Assets	13,262,794	Operating Expense	4,795,898	45.2%	Days to Collect	20.4
Current Liabilities	-3,861,078	Operating Margin	5,825,050	54.8%	Avg Payment Days	(242.7)
Long Term Liabilities	0	Other Income	21,979	0.2%	Depreciation Rate	3.4%
Total Equity	-9,401,717	Other Expense	0	0.0%	Return on Equity	-62.2%
Total Liab. and Equity	-13,262,795	Net Profit or Loss	5,847,029	55.1%		

## 452755 MEMORIAL DIALYSIS CENTER

For Profit

11621 KATY FREEWAY

12/31/2013 365 Days Settled

Short Term

HOUSTON, TX 77079

HARRIS

BLUE CROSS (CALIFORNIA)

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	12,858,902	Total Charges	10,758,215	Salary Expense	33.2%	
Fixed Assets	229,363	Contract Allowance	145,462	1.4%	Fringe Benefits	5.9%
Other Assets	0	Operating Revenue	10,612,753	98.6%	Current Ratio	38.9
Total Assets	13,088,265	Operating Expense	6,709,586	63.2%	Days to Collect	8.3
Current Liabilities	330,762	Operating Margin	3,903,167	36.8%	Avg Payment Days	7.4
Long Term Liabilities	12,473	Other Income	-806,123	-7.6%	Depreciation Rate	13.4%
Total Equity	12,745,029	Other Expense	0	0.0%	Return on Equity	24.3%
Total Liab. and Equity	13,088,264	Net Profit or Loss	3,097,044	29.2%		

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>172508 TOPEKA DIALYSIS</b>				For Profit
634 SW MULVANE SUITE 300		12/31/2013 365 Days Settled		Short Term
TOPEKA, KS 66606				
SHAWNEE				
WPS (KANSAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	-16,449,589	Total Charges	1,853,230	Salary Expense 19.8%
Fixed Assets	2,579,757	Contract Allowance	-8,731,959	-471.2% Fringe Benefits 3.7%
Other Assets	16,952,677	Operating Revenue	10,585,189	571.2%
Total Assets	3,082,845	Operating Expense	12,198,708	115.2% Current Ratio (37.4)
Current Liabilities	439,942	Operating Margin	-1,613,519	-15.2% Days to Collect 11.5
Long Term Liabilities	0	Other Income	427	0.0% Avg Payment Days 9.7
Total Equity	2,642,903	Other Expense	0	0.0% Depreciation Rate 13.4%
Total Liab. and Equity	3,082,845	Net Profit or Loss	(1,613,092)	-15.2% Return on Equity -61.0%
<b>382502 SALEM DIALYSIS</b>				For Profit
3550 LIBERTY ROAD S SUITE 100		12/31/2013 365 Days Settled		Short Term
SALEM, OR 97302				
MARION				
BLUE CROSS (GEORGIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	46,858,272	Total Charges	9,513,866	Salary Expense 27.8%
Fixed Assets	141,518	Contract Allowance	-1,057,807	-11.1% Fringe Benefits 5.0%
Other Assets	790	Operating Revenue	10,571,673	111.1%
Total Assets	47,000,580	Operating Expense	5,403,276	51.1% Current Ratio 58.9
Current Liabilities	795,515	Operating Margin	5,168,397	48.9% Days to Collect 22.9
Long Term Liabilities	118,118	Other Income	764	0.0% Avg Payment Days 7.1
Total Equity	46,086,947	Other Expense	0	0.0% Depreciation Rate 13.7%
Total Liab. and Equity	47,000,580	Net Profit or Loss	5,169,161	48.9% Return on Equity 11.2%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>452592 SOUTH ARLINGTON DIALYSIS CENTER LLC</b>				For Profit		
3295 SOUTH COOPER STREET SUITE 137		12/31/2013 365 Days Settled		Short Term		
ARLINGTON, TX 76015						
TARRANT						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,266,878	Total Charges	14,534,548	Salary Expense	35.2%	
Fixed Assets	423,676	Contract Allowance	3,969,231	27.3%	Fringe Benefits	10.6%
Other Assets	13,504,185	Operating Revenue	10,565,317	72.7%		
Total Assets	17,194,739	Operating Expense	5,655,331	53.5%	Current Ratio	6.4
Current Liabilities	510,793	Operating Margin	4,909,986	46.5%	Days to Collect	72.6
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	21.8
Total Equity	16,683,942	Other Expense	0	0.0%	Depreciation Rate	29.0%
Total Liab. and Equity	17,194,735	Net Profit or Loss	4,909,986	46.5%	Return on Equity	29.4%
<b>552668 PACIFIC DIALYSIS</b>				For Profit		
2351 CLAY STREET, 4TH FLOOR		12/31/2013 365 Days Settled		Short Term		
SAN FRANCISCO, CA 94114						
SAN FRANCISCO						
PALMETTO (CALIFORNIA (NORTH))						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-2,156,034	Total Charges	10,168,061	Salary Expense	36.5%	
Fixed Assets	1,071,869	Contract Allowance	-379,838	-3.7%	Fringe Benefits	5.6%
Other Assets	11,279,568	Operating Revenue	10,547,899	103.7%		
Total Assets	10,195,403	Operating Expense	8,025,896	76.1%	Current Ratio	(3.5)
Current Liabilities	613,013	Operating Margin	2,522,003	23.9%	Days to Collect	16.6
Long Term Liabilities	212,500	Other Income	13,355	0.1%	Avg Payment Days	8.1
Total Equity	9,369,889	Other Expense	0	0.0%	Depreciation Rate	28.1%
Total Liab. and Equity	10,195,402	Net Profit or Loss	2,535,358	24.0%	Return on Equity	27.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332664 ST JOSEPH'S - REGIONAL</b>			For Profit			
973 JAMES STREET		12/31/2013 365 Days Settled		Short Term		
SYRACUSE, NY 13203						
ONONDAGA						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,144,806	Total Charges	10,546,290	Salary Expense	31.5%	
Fixed Assets	7,601,002	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	10,546,290	100.0%		
Total Assets	8,745,808	Operating Expense	6,692,712	63.5%	Current Ratio	0.4
Current Liabilities	2,911,307	Operating Margin	3,853,578	36.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	4,034	0.0%	Avg Payment Days	258.3
Total Equity	-11,657,114	Other Expense	0	0.0%	Depreciation Rate	5.5%
Total Liab. and Equity	-8,745,807	Net Profit or Loss	3,857,612	36.6%	Return on Equity	-33.1%
<b>052714 DESERT CITIES DIALYSIS</b>			For Profit			
12675 HESPERIA ROAD		12/31/2013 365 Days Settled		Short Term		
VICTORVILLE, CA 92392						
SAN BERNARDINO						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,578,098	Total Charges	10,541,810	Salary Expense	45.2%	
Fixed Assets	2,533,664	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	41,293	Operating Revenue	10,541,810	100.0%		
Total Assets	6,153,055	Operating Expense	8,661,259	82.2%	Current Ratio	3.8
Current Liabilities	946,642	Operating Margin	1,880,551	17.8%	Days to Collect	50.9
Long Term Liabilities	2,190,867	Other Income	4,444	0.0%	Avg Payment Days	2.5
Total Equity	3,015,546	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	6,153,055	Net Profit or Loss	1,884,995	17.9%	Return on Equity	62.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 282500 DIALYSIS CENTER OF LINCOLN

Public

7910 O STREET

8/31/2013 365 Days Reopened

Short Term

LINCOLN, NE 68510

LANCASTER

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	16.2%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	2.5%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.6%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

## 282509 DIALYSIS CENTER OF COLUMBUS

2452 39TH AVENUE

8/31/2013 365 Days Reopened

Short Term

COLUMBUS, NE 68601

PLATTE

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	2.9%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	1.0%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.5%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 282510 DIALYSIS CENTER OF BEATRICE

Public

1110 NORTH 10TH ST

8/31/2013 365 Days Settled

Short Term

BEATRICE, NE 68310

GAGE

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	2.6%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	0.8%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.8%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

## 282513 DIALYSIS CENTER OF LINCOLN-NORTHWEST

4911 NORTH 26TH STREET, SUITE 106

8/31/2013 365 Days Settled

Short Term

LINCOLN, NE 68521

LANCASTER

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	2.5%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	0.8%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	1.0%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 282527 DIALYSIS CENTER OF LINCOLN SOUTHWEST

5355 SOUTH 16TH STREET  
 LINCOLN, NE 68512  
 LANCASTER  
 WPS (NEBRASKA)

8/31/2013 365 Days Reopened

Short Term

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	7,125,216	Total Charges	42,814,108		Salary Expense	7.0%
Fixed Assets	6,113,816	Contract Allowance	32,286,031	75.4%	Fringe Benefits	1.1%
Other Assets	7,744,499	Operating Revenue	10,528,077	24.6%		
Total Assets	20,983,531	Operating Expense	13,055,462	124.0%	Current Ratio	7.5
Current Liabilities	944,292	Operating Margin	-2,527,385	-24.0%	Days to Collect	194.0
Long Term Liabilities	0	Other Income	2,818,442	26.8%	Avg Payment Days	26.4
Total Equity	20,039,239	Other Expense	0	0.0%	Depreciation Rate	0.2%
Total Liab. and Equity	20,983,531	Net Profit or Loss	291,057	2.8%	Return on Equity	1.5%

## 342548 CHARLOTTE DIALYSIS

For Profit

2321 W MOREHEAD STREET  
 CHARLOTTE, NC 28208  
 MECKLENBURG  
 BLUE CROSS (GEORGIA)

12/31/2013 365 Days Settled

Short Term

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	27,765,954	Total Charges	10,377,554		Salary Expense	26.2%
Fixed Assets	1,452,022	Contract Allowance	-147,789	-1.4%	Fringe Benefits	4.2%
Other Assets	4,262,416	Operating Revenue	10,525,343	101.4%		
Total Assets	33,480,392	Operating Expense	7,594,812	72.2%	Current Ratio	83.2
Current Liabilities	333,827	Operating Margin	2,930,531	27.8%	Days to Collect	11.6
Long Term Liabilities	177,978	Other Income	1,003	0.0%	Avg Payment Days	4.1
Total Equity	32,968,587	Other Expense	0	0.0%	Depreciation Rate	14.9%
Total Liab. and Equity	33,480,392	Net Profit or Loss	2,931,534	27.9%	Return on Equity	8.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	48,857,207	Total Charges	10,523,502	Salary Expense	44.3%	
Fixed Assets	104,636,013	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	58,764,782	Operating Revenue	10,523,502	100.0%	Current Ratio	1.0
Total Assets	212,258,002	Operating Expense	6,744,135	64.1%	Days to Collect	25.3
Current Liabilities	50,264,085	Operating Margin	3,779,367	35.9%	Avg Payment Days	417.8
Long Term Liabilities	135,433,769	Other Income	0	0.0%	Depreciation Rate	0.1%
Total Equity	26,560,148	Other Expense	0	0.0%	Return on Equity	14.2%
Total Liab. and Equity	212,258,002	Net Profit or Loss	3,779,367	35.9%		

## 252502 HATTIESBURG CLINIC DIALYSIS

For Profit

5909 HIGHWAY 49, SUITE 10

12/31/2013 365 Days Settled

Short Term

HATTIESBURG, MS 39402

FORREST

BLUE CROSS (MISSISSIPPI)

## 092521 CAPITOL DIALYSIS Q STREET

For Profit

140 Q STREET NE

12/31/2013 365 Days Settled

Short Term

WASHINGTON, DC 20002

DISTRICT OF COLUMBIA

HIGHMARK MEDICARE SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	16,543,164	Total Charges	9,814,891		Salary Expense	29.5%
Fixed Assets	986,166	Contract Allowance	-676,062	-6.9%	Fringe Benefits	5.5%
Other Assets	-29,089	Operating Revenue	10,490,953	106.9%	Current Ratio	66.8
Total Assets	17,500,241	Operating Expense	6,730,072	64.2%	Days to Collect	10.3
Current Liabilities	247,544	Operating Margin	3,760,881	35.8%	Avg Payment Days	6.4
Long Term Liabilities	-46,205	Other Income	-1,259	0.0%	Depreciation Rate	16.2%
Total Equity	17,298,900	Other Expense	0	0.0%	Return on Equity	21.7%
Total Liab. and Equity	17,500,239	Net Profit or Loss	3,759,622	35.8%		

## 382540 NORTHEAST PORTLAND RENAL CENTER

For Profit

703 NE HANCOCK STREET

12/31/2013 365 Days Settled

Short Term

PORTLAND, OR 97212

MULTNOMAH

BLUE CROSS (FLORIDA)

## 322501 BMA - SANTA FE DIALYSIS CENTER

For Profit

641 HARKLE ROAD

12/31/2013 365 Days Settled

Short Term

SANTA FE, NM 87505

SANTA FE

BLUE CROSS (TEXAS)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142640 RTC DBA CHURCHVIEW DIALYSIS CENTER</b>			For Profit			
5970 CHURCHVIEW DR		12/31/2013 365 Days Settled		Short Term		
ROCKFORD, IL 61107						
WINNEBAGO						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	17,691,703	Total Charges	10,514,820	Salary Expense	27.6%	
Fixed Assets	14,694	Contract Allowance	80,173	0.8%	Fringe Benefits	4.9%
Other Assets	20,770,074	Operating Revenue	10,434,647	99.2%		
Total Assets	38,476,471	Operating Expense	5,932,678	56.9%	Current Ratio	14.8
Current Liabilities	1,193,588	Operating Margin	4,501,969	43.1%	Days to Collect	31.8
Long Term Liabilities	103,547	Other Income	54,084	0.5%	Avg Payment Days	6.8
Total Equity	37,179,335	Other Expense	0	0.0%	Depreciation Rate	31.0%
Total Liab. and Equity	38,476,470	Net Profit or Loss	4,556,053	43.7%	Return on Equity	12.3%
<b>072544 DANBURY DIALYSIS</b>			Not for Profit			
111 OSBORNE STREET, SUITE 211		12/31/2013 365 Days Settled		Short Term		
DANBURY, CT 06810						
FAIRFIELD						
NATIONAL GOVT SERVICES (CONNECTICUT)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-2,466,547	Total Charges	9,143,703	Salary Expense	37.4%	
Fixed Assets	1,094,867	Contract Allowance	-1,258,832	-13.8%	Fringe Benefits	6.2%
Other Assets	7,324,306	Operating Revenue	10,402,535	113.8%		
Total Assets	5,952,626	Operating Expense	6,307,094	60.6%	Current Ratio	(11.2)
Current Liabilities	220,445	Operating Margin	4,095,441	39.4%	Days to Collect	48.4
Long Term Liabilities	0	Other Income	-5,148	0.0%	Avg Payment Days	8.1
Total Equity	5,732,180	Other Expense	0	0.0%	Depreciation Rate	29.3%
Total Liab. and Equity	5,952,625	Net Profit or Loss	4,090,293	39.3%	Return on Equity	71.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,527,319	Total Charges	10,392,003	Salary Expense	54.8%	
Fixed Assets	43,412,855	Contract Allowance	0	0.0%	Fringe Benefits	6.8%
Other Assets	0	Operating Revenue	10,392,003	100.0%		
Total Assets	44,940,174	Operating Expense	7,027,738	67.6%	Current Ratio	(1.4)
Current Liabilities	-1,068,944	Operating Margin	3,364,265	32.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	1,997	0.0%	Avg Payment Days	(22.3)
Total Equity	-43,871,231	Other Expense	0	0.0%	Depreciation Rate	0.7%
Total Liab. and Equity	-44,940,175	Net Profit or Loss	3,366,262	32.4%	Return on Equity	-7.7%

**342504 BMA OF GREENSBORO**

For Profit

2700 HENRY STREET

12/31/2013 365 Days Submitted

Short Term

GREENSBORO, NC 27405

GUILFORD

BLUE CROSS (NORTH CAROLINA)

**182501 UNIVERSITY OF LOUISVILLE DIALYSIS CENTER**

For Profit

615 SOUTH PRESTON STREET

12/31/2013 365 Days Settled

Short Term

LOUISVILLE, KY 40202

JEFFERSON

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>122507 LIBERTY DIALYSIS-HAWAII LLC HILO DIALYSIS FACILITY</b>				For Profit
1384 KINOOLE STREET		12/31/2013 365 Days Settled		Short Term
HILO, HI 96720				
HAWAII				
PALMETTO (HAWAII)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,723,341	Total Charges	10,374,993	Salary Expense 39.6%
Fixed Assets	3,480,805	Contract Allowance	0	0.0% Fringe Benefits 10.0%
Other Assets	0	Operating Revenue	10,374,993	100.0%
Total Assets	5,204,146	Operating Expense	6,660,813	64.2% Current Ratio 0.3
Current Liabilities	6,034,689	Operating Margin	3,714,180	35.8% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1	0.0% Avg Payment Days 422.5
Total Equity	-11,238,834	Other Expense	0	0.0% Depreciation Rate 12.7%
Total Liab. and Equity	-5,204,145	Net Profit or Loss	3,714,181	35.8% Return on Equity -33.0%
<b>332547 ROGOSIN INSTITUTE QUEENS DIALYSIS</b>				Not for Profit
66-20 QUEENS BLVD		12/31/2013 365 Days Settled		Short Term
WOODSIDE, NY 11377				
QUEENS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,429,348	Total Charges	10,368,653	Salary Expense 41.2%
Fixed Assets	706,355	Contract Allowance	0	0.0% Fringe Benefits 5.6%
Other Assets	18,432,971	Operating Revenue	10,368,653	100.0%
Total Assets	21,568,674	Operating Expense	7,372,273	71.1% Current Ratio 1.5
Current Liabilities	1,606,050	Operating Margin	2,996,380	28.9% Days to Collect 33.5
Long Term Liabilities	354,475	Other Income	0	0.0% Avg Payment Days 40.0
Total Equity	19,608,149	Other Expense	0	0.0% Depreciation Rate 7.4%
Total Liab. and Equity	21,568,674	Net Profit or Loss	2,996,380	28.9% Return on Equity 15.3%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>452561 RENAL CARE GROUP IRVING</b>				For Profit		
1625 NORTH STORY ROAD SUITE 140		12/31/2013 365 Days Settled		Short Term		
IRVING, TX 75061						
DALLAS						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,370,755	Total Charges	10,328,600	Salary Expense	32.8%	
Fixed Assets	16,001,491	Contract Allowance	0	0.0%	Fringe Benefits	9.7%
Other Assets	12,261,090	Operating Revenue	10,328,600	100.0%		
Total Assets	29,633,336	Operating Expense	7,043,220	68.2%	Current Ratio	(2.6)
Current Liabilities	-531,511	Operating Margin	3,285,380	31.8%	Days to Collect	0.6
Long Term Liabilities	0	Other Income	1,209	0.0%	Avg Payment Days	(12.7)
Total Equity	-29,101,826	Other Expense	0	0.0%	Depreciation Rate	1.8%
Total Liab. and Equity	-29,633,337	Net Profit or Loss	3,286,589	31.8%	Return on Equity	-11.3%
<b>672558 DAVITA EAST DIALYSIS</b>				For Profit		
11989 PELLICANO DRIVE		12/31/2013 365 Days Settled		Short Term		
EL PASO, TX 79936						
EL PASO						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,402,993	Total Charges	10,971,583	Salary Expense	27.7%	
Fixed Assets	859,238	Contract Allowance	670,620	6.1%	Fringe Benefits	4.9%
Other Assets	3,800	Operating Revenue	10,300,963	93.9%		
Total Assets	3,266,031	Operating Expense	5,913,645	57.4%	Current Ratio	11.9
Current Liabilities	201,271	Operating Margin	4,387,318	42.6%	Days to Collect	41.8
Long Term Liabilities	55,993	Other Income	-1,783,130	-17.3%	Avg Payment Days	6.7
Total Equity	3,008,764	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	3,266,028	Net Profit or Loss	2,604,188	25.3%	Return on Equity	86.6%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	8,967,607	Total Charges	9,977,410	Salary Expense	28.2%	
Fixed Assets	1,059,590	Contract Allowance	-320,955	-3.2%	Fringe Benefits	4.5%
Other Assets	8,865	Operating Revenue	10,298,365	103.2%	Current Ratio	39.7
Total Assets	10,036,062	Operating Expense	7,567,206	73.5%	Days to Collect	17.3
Current Liabilities	226,164	Operating Margin	2,731,159	26.5%	Avg Payment Days	5.8
Long Term Liabilities	13,993	Other Income	-3,523	0.0%	Depreciation Rate	18.0%
Total Equity	9,795,906	Other Expense	0	0.0%	Return on Equity	27.8%
Total Liab. and Equity	10,036,063	Net Profit or Loss	2,727,636	26.5%		

## 442637 RENAL CARE OF CENTRAL MEMPHIS

For Profit

1331 UNION AVENUE SUITE 101

12/31/2013 365 Days Settled

Short Term

MEMPHIS, TN 38104

SHELBY

BLUE CROSS (TENNESSEE)

## 072511 GREATER WATERBURY DIALYSIS

For Profit

209 HIGHLAND AVENUE

12/31/2013 365 Days Settled

Short Term

WATERBURY, CT 06708

NEW HAVEN

NATIONAL GOVT SERVICES  
(CONNECTICUT)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,185,894	Total Charges	10,217,603	Salary Expense	35.3%	
Fixed Assets	39,242,239	Contract Allowance	0	0.0%	Fringe Benefits	8.5%
Other Assets	6,154,473	Operating Revenue	10,217,603	100.0%	Current Ratio	(0.6)
<b>Total Assets</b>	<b>47,582,606</b>	Operating Expense	7,308,736	71.5%	Days to Collect	0.0
Current Liabilities	-3,913,835	Operating Margin	2,908,867	28.5%	Avg Payment Days	(23.1)
Long Term Liabilities	1,372	Other Income	112,483	1.1%	Depreciation Rate	1.6%
Total Equity	-43,670,142	Other Expense	0	0.0%	Return on Equity	-6.9%
<b>Total Liab. and Equity</b>	<b>-47,582,605</b>	Net Profit or Loss	3,021,350	29.6%		

**142597 RCG NORTHWESTERN OLSON PAV**

For Profit

710 N FAIRBANKS STE 4-200

12/31/2013 365 Days Settled

Short Term

CHICAGO, IL 60611

COOK

NATIONAL GOVERNMENT SERVICES

**442576 MEMPHIS EAST DIALYSIS**

For Profit

6029 WALNUT GROVE ROAD, STE C0003

12/31/2013 365 Days Settled

Short Term

MEMPHIS, TN 38120

SHELBY

BLUE CROSS (GEORGIA)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 402515 FRESENIUS MEDICAL CARE RIO PIEDRAS

For Profit

1535 PONCE DE LEON AVENUE EL CINCO 12/31/2013 365 Days Settled  
WARD  
RIO PIEDRAS, PR 00926

Short Term

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,176,775	Total Charges	10,182,041	Salary Expense	30.8%	
Fixed Assets	5,404,465	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	10,182,041	100.0%		
Total Assets	7,581,240	Operating Expense	6,678,965	65.6%	Current Ratio	(4.3)
Current Liabilities	-502,511	Operating Margin	3,503,076	34.4%	Days to Collect	0.1
Long Term Liabilities	14,264	Other Income	3,876	0.0%	Avg Payment Days	(7.1)
Total Equity	-7,092,993	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	-7,581,240	Net Profit or Loss	3,506,952	34.4%	Return on Equity	-49.4%

## 492556 HIOAKS DIALYSIS

For Profit

671 HIOAKS ROAD, SUITE A 12/31/2013 365 Days Settled  
RICHMOND, VA 23225  
RICHMOND CITY  
CAHABA

Short Term

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	19,218,557	Total Charges	10,353,565	Salary Expense	26.9%	
Fixed Assets	689,569	Contract Allowance	197,723	1.9%	Fringe Benefits	4.3%
Other Assets	25,182	Operating Revenue	10,155,842	98.1%		
Total Assets	19,933,308	Operating Expense	7,934,115	78.1%	Current Ratio	45.7
Current Liabilities	420,795	Operating Margin	2,221,727	21.9%	Days to Collect	12.6
Long Term Liabilities	68,393	Other Income	1,148	0.0%	Avg Payment Days	5.1
Total Equity	19,444,122	Other Expense	0	0.0%	Depreciation Rate	16.5%
Total Liab. and Equity	19,933,310	Net Profit or Loss	2,222,875	21.9%	Return on Equity	11.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	1,744,771	Total Charges	10,150,871		Salary Expense	34.5%
Fixed Assets	31,993,892	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	4,751,066	Operating Revenue	10,150,871	100.0%	Current Ratio	(3.2)
Total Assets	38,489,729	Operating Expense	5,506,190	54.2%	Days to Collect	0.0
Current Liabilities	-541,922	Operating Margin	4,644,681	45.8%	Avg Payment Days	(10.1)
Long Term Liabilities	0	Other Income	425	0.0%	Depreciation Rate	1.3%
Total Equity	-37,947,808	Other Expense	0	0.0%	Return on Equity	-12.2%
Total Liab. and Equity	-38,489,730	Net Profit or Loss	4,645,106	45.8%		

## 382512 FMC EUGENE

For Profit

201 RIVER AVENUE

12/31/2013 365 Days Settled

Short Term

EUGENE, OR 97404

LANE

BLUE CROSS (TEXAS)

## 212598 FREDERICK DIALYSIS

For Profit

140 THOMAS JOHNSON DRIVE

12/31/2013 365 Days Settled

Short Term

COLLEGE ESTATES, MD 21702

FREDERICK

BLUE CROSS (GEORGIA)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,828,847	Total Charges	10,072,762	Salary Expense	31.4%	
Fixed Assets	16,054,461	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	-14,424,981	Operating Revenue	10,072,762	100.0%	Current Ratio	(2.4)
Total Assets	3,458,327	Operating Expense	8,434,334	83.7%	Days to Collect	0.0
Current Liabilities	-759,482	Operating Margin	1,638,428	16.3%	Avg Payment Days	(3.1)
Long Term Liabilities	0	Other Income	721	0.0%	Depreciation Rate	2.5%
Total Equity	-2,698,843	Other Expense	0	0.0%	Return on Equity	-60.7%
Total Liab. and Equity	-3,458,325	Net Profit or Loss	1,639,149	16.3%		

**232566 RAI-CLYDE PARK-WYOMING**

For Profit

4893 CLYDE PARK SOUTHWEST

12/31/2013 365 Days Settled

Short Term

WYOMING, MI 49509

KENT

BLUE CROSS (GEORGIA)

**142527 DA VITA METRO EAST**

For Profit

5105 WEST MAIN STREET

12/31/2013 365 Days Settled

Short Term

BELLEVILLE, IL 62223

SAINT CLAIR

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052696 VISALIA DIALYSIS</b>				For Profit
5429 W CYPRESS AVE		12/31/2013 365 Days Settled		Short Term
VISALIA, CA 93277				
TULARE				
BLUE CROSS (GEORGIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,024,602	Total Charges	9,865,304	Salary Expense 32.3%
Fixed Assets	1,524,190	Contract Allowance	-172,074	-1.7% Fringe Benefits 5.2%
Other Assets	1,863,067	Operating Revenue	10,037,378	101.7%
Total Assets	7,411,859	Operating Expense	7,640,797	76.1% Current Ratio 5.3
Current Liabilities	762,339	Operating Margin	2,396,581	23.9% Days to Collect 21.7
Long Term Liabilities	46,126	Other Income	2,475	0.0% Avg Payment Days 7.5
Total Equity	6,603,396	Other Expense	0	0.0% Depreciation Rate 12.4%
Total Liab. and Equity	7,411,861	Net Profit or Loss	2,399,056	23.9% Return on Equity 36.3%
<b>052552 UPLAND DIALYSIS</b>				For Profit
600 N 13TH AVENUE		12/31/2013 365 Days Settled		Short Term
UPLAND, CA 91786				
SAN BERNARDINO				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	21,244,825	Total Charges	9,594,879	Salary Expense 34.0%
Fixed Assets	104,865	Contract Allowance	-428,183	-4.5% Fringe Benefits 4.9%
Other Assets	3,909,445	Operating Revenue	10,023,062	104.5%
Total Assets	25,259,135	Operating Expense	7,457,990	74.4% Current Ratio 22.9
Current Liabilities	928,459	Operating Margin	2,565,072	25.6% Days to Collect 18.4
Long Term Liabilities	0	Other Income	1,498	0.0% Avg Payment Days 10.0
Total Equity	24,330,677	Other Expense	0	0.0% Depreciation Rate 29.7%
Total Liab. and Equity	25,259,136	Net Profit or Loss	2,566,570	25.6% Return on Equity 10.5%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052622 EAST LA PLAZA DIALYSIS</b>				For Profit		
1700 CESAR E CHAVEZ AVENUE, SUITE L100		12/31/2013 365 Days Settled		Short Term		
LOS ANGELES, CA 90033						
LOS ANGELES						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	11,399,599	Total Charges	10,395,286	Salary Expense	33.8%	
Fixed Assets	669,511	Contract Allowance	380,188	3.7%	Fringe Benefits	5.8%
Other Assets	1,668,094	Operating Revenue	10,015,098	96.3%		
Total Assets	13,737,204	Operating Expense	8,283,533	82.7%	Current Ratio	9.0
Current Liabilities	1,261,688	Operating Margin	1,731,565	17.3%	Days to Collect	24.7
Long Term Liabilities	-92,726	Other Income	4,178	0.0%	Avg Payment Days	11.1
Total Equity	12,568,241	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	13,737,203	Net Profit or Loss	1,735,743	17.3%	Return on Equity	13.8%
<b>052633 FRESENIUS MEDICAL CARE MISSION HILLS</b>				For Profit		
11550 INDIAN HILLS RD, STE 100		12/31/2013 365 Days Settled		Short Term		
MISSION HILLS, CA 91345						
LOS ANGELES						
TRAILBLAZER (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,851,631	Total Charges	9,987,365	Salary Expense	40.4%	
Fixed Assets	1,568,223	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	0	Operating Revenue	9,987,365	100.0%		
Total Assets	5,419,854	Operating Expense	7,127,295	71.4%	Current Ratio	110.1
Current Liabilities	34,989	Operating Margin	2,860,070	28.6%	Days to Collect	1.1
Long Term Liabilities	-1,619,802	Other Income	2,144	0.0%	Avg Payment Days	29.3
Total Equity	-3,835,042	Other Expense	0	0.0%	Depreciation Rate	22.2%
Total Liab. and Equity	-5,419,855	Net Profit or Loss	2,862,214	28.7%	Return on Equity	-74.6%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>102654 DIALYSIS &amp; KIDNEY CTR OF N BREVARD INC</b>			For Profit			
830 CENTURY MEDICAL DRIVE		9/30/2013 365 Days Settled		Short Term		
TITUSVILLE, FL 32796						
BREVARD						
BLUE CROSS (FLORIDA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	0	Total Charges	9,955,979	Salary Expense	35.1%	
Fixed Assets	581,018	Contract Allowance	0	0.0%	Fringe Benefits	0.0%
Other Assets	0	Operating Revenue	9,955,979	100.0%		
Total Assets	<u>581,018</u>	Operating Expense	<u>2,113,549</u>	21.2%	Current Ratio	
Current Liabilities	0	Operating Margin	7,842,430	78.8%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days	0.0
Total Equity	<u>581,018</u>	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	<u>581,018</u>	Net Profit or Loss	<u>7,842,430</u>	78.8%	Return on Equity	1,349.8%
<b>452508 FRESENIUS MEDICAL CARE MCALLEN</b>			For Profit			
1325 EAST QUEBEC		12/31/2013 365 Days Settled		Short Term		
MCALLEN, TX 78503						
HIDALGO						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,371,835	Total Charges	9,908,687	Salary Expense	36.3%	
Fixed Assets	11,507,266	Contract Allowance	0	0.0%	Fringe Benefits	9.4%
Other Assets	0	Operating Revenue	9,908,687	100.0%		
Total Assets	<u>12,879,101</u>	Operating Expense	<u>7,864,170</u>	79.4%	Current Ratio	(2.0)
Current Liabilities	-670,399	Operating Margin	2,044,517	20.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	18,362	0.2%	Avg Payment Days	(12.9)
Total Equity	<u>-12,208,702</u>	Other Expense	0	0.0%	Depreciation Rate	2.1%
Total Liab. and Equity	<u>-12,879,101</u>	Net Profit or Loss	<u>2,062,879</u>	20.8%	Return on Equity	-16.9%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>072507 NEW HAVEN DIALYSIS</b>				For Profit		
100 CHURCH ST SOUTH SUITE C		12/31/2013 365 Days Settled		Short Term		
NEW HAVEN, CT 06519						
NEW HAVEN						
NATIONAL GOVT SERVICES (CONNECTICUT)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	28,909,651	Total Charges	9,795,187	Salary Expense	37.5%	
Fixed Assets	406,927	Contract Allowance	-95,317	-1.0%	Fringe Benefits	5.3%
Other Assets	131,911	Operating Revenue	9,890,504	101.0%		
Total Assets	29,448,489	Operating Expense	8,725,295	88.2%	Current Ratio	83.1
Current Liabilities	347,987	Operating Margin	1,165,209	11.8%	Days to Collect	8.6
Long Term Liabilities	1,234	Other Income	72	0.0%	Avg Payment Days	6.1
Total Equity	29,099,267	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	29,448,488	Net Profit or Loss	1,165,281	11.8%	Return on Equity	4.0%
<b>312501 BIO-MEDICAL APPLICATIONS OF IRVINGTON</b>				For Profit		
10 CAMPTOWN ROAD		12/31/2013 365 Days Settled		Short Term		
IRVINGTON, NJ 07111						
ESSEX						
BLUE CROSS (NEW JERSEY)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,810,832	Total Charges	9,870,015	Salary Expense	34.6%	
Fixed Assets	22,335,629	Contract Allowance	0	0.0%	Fringe Benefits	7.7%
Other Assets	0	Operating Revenue	9,870,015	100.0%		
Total Assets	24,146,461	Operating Expense	7,161,466	72.6%	Current Ratio	(2.7)
Current Liabilities	-679,738	Operating Margin	2,708,549	27.4%	Days to Collect	0.0
Long Term Liabilities	1,981	Other Income	3,748	0.0%	Avg Payment Days	(15.1)
Total Equity	-23,468,703	Other Expense	0	0.0%	Depreciation Rate	2.2%
Total Liab. and Equity	-24,146,460	Net Profit or Loss	2,712,297	27.5%	Return on Equity	-11.6%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	18,262,764	Total Charges	9,727,106	Salary Expense	32.8%	
Fixed Assets	307,191	Contract Allowance	-130,922	-1.3%	Fringe Benefits	5.6%
Other Assets	5,952	Operating Revenue	9,858,028	101.3%	Current Ratio	22.8
Total Assets	18,575,907	Operating Expense	6,998,059	71.0%	Days to Collect	20.3
Current Liabilities	799,676	Operating Margin	2,859,969	29.0%	Avg Payment Days	7.8
Long Term Liabilities	34,289	Other Income	5,187	0.1%	Depreciation Rate	8.0%
Total Equity	17,741,940	Other Expense	0	0.0%	Return on Equity	16.1%
Total Liab. and Equity	18,575,905	Net Profit or Loss	2,865,156	29.1%		

**052604 MANZANITA DIALYSIS CENTER**

For Profit

4005 MANZANITA AVE SUITE 17

12/31/2013 365 Days Settled

Short Term

CARMICHAEL, CA 95608

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

**672627 FRESENIUS MEDICAL CARE DESERT MILAGRO**

For Profit

230 N WASHINGTON AVE

12/31/2013 365 Days Settled

Short Term

ODESSA, TX 79761

ECTOR

BLUE CROSS (TEXAS)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>092518 K STREET DIALYSIS</b>				For Profit	
2131 K STREET NW		12/31/2013 365 Days Settled		Short Term	
WASHINGTON, DC 20037					
DISTRICT OF COLUMBIA					
CAHABA					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	7,283,865	Total Charges	10,056,542	Salary Expense	28.7%
Fixed Assets	718,301	Contract Allowance	205,594	2.0%	Fringe Benefits 4.8%
Other Assets	2,568,522	Operating Revenue	9,850,948	98.0%	
Total Assets	10,570,688	Operating Expense	7,614,962	77.3%	Current Ratio 12.6
Current Liabilities	578,784	Operating Margin	2,235,986	22.7%	Days to Collect 37.7
Long Term Liabilities	96,415	Other Income	33,851	0.3%	Avg Payment Days 4.9
Total Equity	9,895,489	Other Expense	0	0.0%	Depreciation Rate 24.0%
Total Liab. and Equity	10,570,688	Net Profit or Loss	2,269,837	23.0%	Return on Equity 22.9%
<b>152500 FRESENIUS MEDICAL CARE INDIANAPOLIS</b>				For Profit	
2480 N MERIDIAN ST		12/31/2013 365 Days Settled		Short Term	
INDIANAPOLIS, IN 46208					
MARION					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	1,329,694	Total Charges	9,833,269	Salary Expense	46.4%
Fixed Assets	565,405	Contract Allowance	0	0.0%	Fringe Benefits 7.3%
Other Assets	0	Operating Revenue	9,833,269	100.0%	
Total Assets	1,895,099	Operating Expense	6,004,438	61.1%	Current Ratio 0.3
Current Liabilities	4,834,912	Operating Margin	3,828,831	38.9%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	211	0.0%	Avg Payment Days 309.9
Total Equity	-6,730,011	Other Expense	0	0.0%	Depreciation Rate 20.5%
Total Liab. and Equity	-1,895,099	Net Profit or Loss	3,829,042	38.9%	Return on Equity -56.9%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,263,186	Total Charges	9,825,479	Salary Expense	33.8%	
Fixed Assets	13,188,430	Contract Allowance	0	0.0%	Fringe Benefits	7.4%
Other Assets	7,585,125	Operating Revenue	9,825,479	100.0%	Current Ratio	(1.5)
<b>Total Assets</b>	<b>22,036,741</b>	Operating Expense	3,846,877	39.2%	Days to Collect	0.0
Current Liabilities	-861,653	Operating Margin	5,978,602	60.8%	Avg Payment Days	(12.2)
Long Term Liabilities	0	Other Income	496	0.0%	Depreciation Rate	3.3%
Total Equity	-21,175,087	Other Expense	0	0.0%	Return on Equity	-28.2%
<b>Total Liab. and Equity</b>	<b>-22,036,740</b>	Net Profit or Loss	5,979,098	60.9%		

**322531 FMC GIBSON**

For Profit

5400 GIBSON SE, SUITE 100

12/31/2013 365 Days Settled

Short Term

ALBUQUERQUE, NM 87108

BERNALILLO

BLUE CROSS (TEXAS)

**232512 CORNERSTONE DIALYSIS**

For Profit

23857 GREENFIELD

12/31/2013 365 Days Settled

Short Term

SOUTHFIELD, MI 48075

OAKLAND

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>122512 LIBERTY DIALYSIS-HAWAII LLC-LEEWARD DIALYSIS</b>				For Profit
91-2137 FORT WEAVER ROAD		12/31/2013 365 Days Settled		Short Term
EWA BEACH, HI 96706				
HONOLULU				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,728,127	Total Charges	9,818,585	Salary Expense 40.8%
Fixed Assets	901,741	Contract Allowance	0	0.0% Fringe Benefits 12.2%
Other Assets	0	Operating Revenue	9,818,585	100.0%
Total Assets	2,629,868	Operating Expense	4,375,500	44.6% Current Ratio 0.1
Current Liabilities	12,758,223	Operating Margin	5,443,085	55.4% Days to Collect 0.0
Long Term Liabilities	0	Other Income	1	0.0% Avg Payment Days 1,208.1
Total Equity	-15,388,091	Other Expense	0	0.0% Depreciation Rate 9.0%
Total Liab. and Equity	-2,629,868	Net Profit or Loss	5,443,086	55.4% Return on Equity -35.4%
<b>012645 MAGIC CITY DIALYSIS</b>				For Profit
300 22ND ST S		12/31/2013 365 Days Settled		Short Term
BIRMINGHAM, AL 35233				
JEFFERSON				
CAHABA GBA (AL)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,170,852	Total Charges	9,797,511	Salary Expense 23.7%
Fixed Assets	2,059,968	Contract Allowance	-13,422	-0.1% Fringe Benefits 3.7%
Other Assets	0	Operating Revenue	9,810,933	100.1%
Total Assets	3,230,820	Operating Expense	7,512,327	76.6% Current Ratio 7.4
Current Liabilities	157,185	Operating Margin	2,298,606	23.4% Days to Collect 12.2
Long Term Liabilities	465,734	Other Income	51	0.0% Avg Payment Days 3.0
Total Equity	2,607,902	Other Expense	0	0.0% Depreciation Rate 11.1%
Total Liab. and Equity	3,230,821	Net Profit or Loss	2,298,657	23.4% Return on Equity 88.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,448,681	Total Charges	9,809,465	Salary Expense	33.1%	
Fixed Assets	32,105,102	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	9,809,465	100.0%		
Total Assets	33,553,783	Operating Expense	6,942,303	70.8%	Current Ratio	(1.4)
Current Liabilities	-1,044,252	Operating Margin	2,867,162	29.2%	Days to Collect	0.1
Long Term Liabilities	0	Other Income	1,571	0.0%	Avg Payment Days	(35.8)
Total Equity	-32,509,531	Other Expense	0	0.0%	Depreciation Rate	1.2%
Total Liab. and Equity	-33,553,783	Net Profit or Loss	2,868,733	29.2%	Return on Equity	-8.8%

## 342502 GREENVILLE DIALYSIS CENTER

For Profit

510 PALADIN DRIVE

12/31/2013 365 Days Submitted

Short Term

GREENVILLE, NC 27834

PITT

BLUE CROSS (NORTH CAROLINA)

## 522555 WISCONSIN DIALYSIS FITCHBURG

Not for Profit

3034 FISH HATCHERY RD

6/30/2013 365 Days Settled

Short Term

FITCHBURG, WI 53713

DANE

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>382521 PNRS BEAVERTON DIALYSIS CENTER</b>			For Profit			
2715 SW 153RD DRIVE		12/31/2013 365 Days Settled		Short Term		
BEAVERTON, OR 97006						
WASHINGTON						
BLUE CROSS (OREGON)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,450,066	Total Charges	9,798,482	Salary Expense	38.9%	
Fixed Assets	563,525	Contract Allowance	0	0.0%	Fringe Benefits	10.6%
Other Assets	1,077	Operating Revenue	9,798,482	100.0%		
Total Assets	2,014,668	Operating Expense	4,063,294	41.5%	Current Ratio	0.1
Current Liabilities	27,442,703	Operating Margin	5,735,188	58.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	105	0.0%	Avg Payment Days	2,500.2
Total Equity	-29,457,370	Other Expense	0	0.0%	Depreciation Rate	15.1%
Total Liab. and Equity	-2,014,667	Net Profit or Loss	5,735,293	58.5%	Return on Equity	-19.5%
<b>422627 FRESENIUS MEDICAL CARE COLUMBIA HOME</b>			Not for Profit			
121 PARK CENTRAL DRIVE		12/31/2013 365 Days Settled		Short Term		
COLUMBIA, SC 29203						
RICHLAND						
BLUE CROSS (SOUTH CAROLINA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,076,033	Total Charges	9,788,779	Salary Expense	30.2%	
Fixed Assets	118,600	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	9,788,779	100.0%		
Total Assets	1,194,633	Operating Expense	3,894,869	39.8%	Current Ratio	0.1
Current Liabilities	8,514,076	Operating Margin	5,893,910	60.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	30	0.0%	Avg Payment Days	837.3
Total Equity	-9,708,708	Other Expense	0	0.0%	Depreciation Rate	73.0%
Total Liab. and Equity	-1,194,632	Net Profit or Loss	5,893,940	60.2%	Return on Equity	-60.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,202,706	Total Charges	9,786,224	Salary Expense	39.1%	
Fixed Assets	23,576,980	Contract Allowance	0	0.0%	Fringe Benefits	10.1%
Other Assets	0	Operating Revenue	9,786,224	100.0%	Current Ratio	(0.7)
Total Assets	25,779,686	Operating Expense	6,617,685	67.6%	Days to Collect	0.0
Current Liabilities	-3,193,142	Operating Margin	3,168,539	32.4%	Avg Payment Days	(19.2)
Long Term Liabilities	44,644	Other Income	71,010	0.7%	Depreciation Rate	1.9%
Total Equity	-22,631,187	Other Expense	0	0.0%	Return on Equity	-14.3%
Total Liab. and Equity	-25,779,685	Net Profit or Loss	3,239,549	33.1%		

**142530 WSKC DIALYSIS SERVICES INC**

For Profit

518 N AUSTIN

12/31/2013 365 Days Settled

Short Term

OAK PARK, IL 60302

COOK

BLUE CROSS (TEXAS)

**052811 SAN LUIS OBISPO DIALYSIS**

For Profit

1043 MARSH ST

12/31/2013 365 Days Settled

Short Term

SAN LUIS OBISPO, CA 93401

SAN LUIS OBISPO

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>152522 COMPREHENSIVE RENAL CARE - HAMMOND</b>				For Profit		
222 DOUGLAS ST		12/31/2013 365 Days Settled		Short Term		
HAMMOND, IN 46320						
LAKE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	15,379,907	Total Charges	8,688,871	Salary Expense	26.7%	
Fixed Assets	1,613,978	Contract Allowance	-1,080,717	-12.4%	Fringe Benefits	4.4%
Other Assets	0	Operating Revenue	9,769,588	112.4%		
Total Assets	16,993,885	Operating Expense	7,379,544	75.5%	Current Ratio	25.1
Current Liabilities	613,326	Operating Margin	2,390,044	24.5%	Days to Collect	47.5
Long Term Liabilities	77,532	Other Income	3,887	0.0%	Avg Payment Days	5.5
Total Equity	16,303,027	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	16,993,885	Net Profit or Loss	2,393,931	24.5%	Return on Equity	14.7%
<b>402505 BMA OF CAGUAS</b>				For Profit		
CARR 1 KM 34 6 CAGUITAS MALL		12/31/2013 365 Days Settled		Short Term		
CAGUAS, PR 00725						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,737,244	Total Charges	9,742,837	Salary Expense	31.6%	
Fixed Assets	2,231,621	Contract Allowance	0	0.0%	Fringe Benefits	6.0%
Other Assets	0	Operating Revenue	9,742,837	100.0%		
Total Assets	3,968,865	Operating Expense	6,622,769	68.0%	Current Ratio	(3.1)
Current Liabilities	-553,755	Operating Margin	3,120,068	32.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	628	0.0%	Avg Payment Days	(7.0)
Total Equity	-3,415,110	Other Expense	0	0.0%	Depreciation Rate	4.3%
Total Liab. and Equity	-3,968,865	Net Profit or Loss	3,120,696	32.0%	Return on Equity	-91.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>422510 FRESENIUS MEDICAL CARE SUMTER</b>				For Profit
615 W WESTMARK BLVD		12/31/2013 365 Days Settled		Short Term
SUMTER, SC 29150				
SUMTER				
BLUE CROSS (SOUTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,659,379	Total Charges	9,735,087	Salary Expense 29.7%
Fixed Assets	16,837,100	Contract Allowance	0	0.0% Fringe Benefits 6.5%
Other Assets	23,800	Operating Revenue	9,735,087	100.0%
Total Assets	18,520,279	Operating Expense	7,879,293	80.9% Current Ratio (2.1)
Current Liabilities	-793,302	Operating Margin	1,855,794	19.1% Days to Collect 0.0
Long Term Liabilities	0	Other Income	183	0.0% Avg Payment Days (19.5)
Total Equity	-17,726,977	Other Expense	0	0.0% Depreciation Rate 2.2%
Total Liab. and Equity	-18,520,279	Net Profit or Loss	1,855,977	19.1% Return on Equity -10.5%
<b>442610 MKDS FRESENIUS MEDICAL CARE OF MEMPHIS MIDTOWN</b>				For Profit
2225 UNION AVENUE, SUITE 200		12/31/2013 365 Days Settled		Short Term
MEMPHIS, TN 38104				
SHELBY				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,773,348	Total Charges	9,733,232	Salary Expense 35.0%
Fixed Assets	11,583,939	Contract Allowance	0	0.0% Fringe Benefits 7.2%
Other Assets	8,936,933	Operating Revenue	9,733,232	100.0%
Total Assets	22,294,220	Operating Expense	5,739,396	59.0% Current Ratio (2.4)
Current Liabilities	-735,579	Operating Margin	3,993,836	41.0% Days to Collect 0.0
Long Term Liabilities	0	Other Income	67	0.0% Avg Payment Days (14.8)
Total Equity	-21,558,641	Other Expense	0	0.0% Depreciation Rate 1.9%
Total Liab. and Equity	-22,294,220	Net Profit or Loss	3,993,903	41.0% Return on Equity -18.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	20,788,662	Total Charges	9,912,548	Salary Expense	34.5%	
Fixed Assets	317,757	Contract Allowance	200,212	2.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	9,712,336	98.0%		
Total Assets	21,106,419	Operating Expense	6,588,719	67.8%	Current Ratio	65.5
Current Liabilities	317,488	Operating Margin	3,123,617	32.2%	Days to Collect	10.0
Long Term Liabilities	34,324	Other Income	-112	0.0%	Avg Payment Days	8.2
Total Equity	20,754,606	Other Expense	0	0.0%	Depreciation Rate	38.7%
Total Liab. and Equity	21,106,418	Net Profit or Loss	3,123,505	32.2%	Return on Equity	15.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	19,545,762	Total Charges	9,726,887	Salary Expense	31.2%	
Fixed Assets	291,734	Contract Allowance	35,222	0.4%	Fringe Benefits	4.9%
Other Assets	6,075,537	Operating Revenue	9,691,665	99.6%		
Total Assets	25,913,033	Operating Expense	5,991,516	61.8%	Current Ratio	60.1
Current Liabilities	325,208	Operating Margin	3,700,149	38.2%	Days to Collect	9.9
Long Term Liabilities	41,477	Other Income	725	0.0%	Avg Payment Days	8.3
Total Equity	25,546,348	Other Expense	0	0.0%	Depreciation Rate	7.8%
Total Liab. and Equity	25,913,033	Net Profit or Loss	3,700,874	38.2%	Return on Equity	14.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342510 FAYETTEVILLE KIDNEY CENTER</b>			For Profit			
1315 AVON STREET		12/31/2013 365 Days Submitted		Short Term		
FAYETTEVILLE, NC 28304						
CUMBERLAND						
BLUE CROSS (NORTH CAROLINA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,182,945	Total Charges	9,676,039	Salary Expense	33.5%	
Fixed Assets	46,985,562	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	9,676,039	100.0%		
Total Assets	49,168,507	Operating Expense	7,025,731	72.6%	Current Ratio	(2.1)
Current Liabilities	-1,051,254	Operating Margin	2,650,308	27.4%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	2,045	0.0%	Avg Payment Days	(27.8)
Total Equity	-48,117,253	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	-49,168,507	Net Profit or Loss	2,652,353	27.4%	Return on Equity	-5.5%
<b>402518 VEGA BAJA RENAL DIALYSIS CENTER</b>			For Profit			
3995 ROAD 2		12/31/2013 365 Days Settled		Short Term		
VEGA BAJA, PR 00693						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,019,521	Total Charges	9,635,452	Salary Expense	26.8%	
Fixed Assets	4,202,825	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	0	Operating Revenue	9,635,452	100.0%		
Total Assets	5,222,346	Operating Expense	7,446,002	77.3%	Current Ratio	(1.8)
Current Liabilities	-563,735	Operating Margin	2,189,450	22.7%	Days to Collect	0.0
Long Term Liabilities	-1,107	Other Income	1,303	0.0%	Avg Payment Days	(3.0)
Total Equity	-4,657,504	Other Expense	0	0.0%	Depreciation Rate	12.7%
Total Liab. and Equity	-5,222,346	Net Profit or Loss	2,190,753	22.7%	Return on Equity	-47.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332569 FMS - ALBANY REGIONAL KIDNEY CENTER</b>				For Profit
2 CLARA BARTON DRIVE		12/31/2013 365 Days Settled		Short Term
ALBANY, NY 12208				
ALBANY				
NATIONAL GOVT SERVICES (NEW YORK)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,525,965	Total Charges	9,620,719	Salary Expense 24.5%
Fixed Assets	-3,745,760	Contract Allowance	0	0.0% Fringe Benefits 13.4%
Other Assets	6,913,520	Operating Revenue	9,620,719	100.0%
Total Assets	4,693,725	Operating Expense	3,695,918	38.4% Current Ratio (2.4)
Current Liabilities	-632,106	Operating Margin	5,924,801	61.6% Days to Collect 0.0
Long Term Liabilities	-973	Other Income	1,310	0.0% Avg Payment Days (29.4)
Total Equity	-4,060,646	Other Expense	0	0.0% Depreciation Rate -56.0%
Total Liab. and Equity	-4,693,725	Net Profit or Loss	5,926,111	61.6% Return on Equity -145.9%
<b>142518 DSI SCOTTSDALE RENAL CENTER</b>				For Profit
4651 W 79TH ST UNIT 100		12/31/2013 365 Days Settled		Short Term
CHICAGO, IL 60652				
COOK				
BLUE CROSS (FLORIDA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,657,310	Total Charges	135,074,451	Salary Expense 32.5%
Fixed Assets	843,436	Contract Allowance	125,481,288	92.9% Fringe Benefits 9.8%
Other Assets	-402,752	Operating Revenue	9,593,163	7.1%
Total Assets	2,097,994	Operating Expense	5,386,204	56.1% Current Ratio (0.3)
Current Liabilities	-5,773,663	Operating Margin	4,206,959	43.9% Days to Collect 16.7
Long Term Liabilities	-636	Other Income	113,094	1.2% Avg Payment Days (391.3)
Total Equity	7,872,293	Other Expense	0	0.0% Depreciation Rate 38.4%
Total Liab. and Equity	2,097,994	Net Profit or Loss	4,320,053	45.0% Return on Equity 54.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>232565 PHYSICIANS DIALYSIS - GRAND RAPIDS</b>				For Profit	
801 CHERRY STREET SE		12/31/2013 365 Days Settled		Short Term	
GRAND RAPIDS, MI 49506					
KENT					
BLUE CROSS (TEXAS)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	379,957	Total Charges	10,390,870	Salary Expense	25.6%
Fixed Assets	292,821	Contract Allowance	805,182	7.7%	Fringe Benefits 5.0%
Other Assets	8,250,376	Operating Revenue	9,585,688	92.3%	
Total Assets	8,923,154	Operating Expense	8,207,877	85.6%	Current Ratio 1.6
Current Liabilities	232,584	Operating Margin	1,377,811	14.4%	Days to Collect 39.1
Long Term Liabilities	168,210	Other Income	50	0.0%	Avg Payment Days 4.8
Total Equity	8,522,360	Other Expense	0	0.0%	Depreciation Rate 13.0%
Total Liab. and Equity	8,923,154	Net Profit or Loss	1,377,861	14.4%	Return on Equity 16.2%
<b>552562 FRESENIUS MEDICAL CARE OF BAKERSFIELD</b>				For Profit	
8625 LIBERTY PARK SUITE 102		12/31/2013 365 Days Settled		Short Term	
BAKERSFIELD, CA 93311					
KERN					
BLUE CROSS (TEXAS)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	1,522,658	Total Charges	9,575,104	Salary Expense	32.7%
Fixed Assets	8,140,783	Contract Allowance	0	0.0%	Fringe Benefits 10.1%
Other Assets	0	Operating Revenue	9,575,104	100.0%	
Total Assets	9,663,441	Operating Expense	7,127,410	74.4%	Current Ratio (2.7)
Current Liabilities	-572,529	Operating Margin	2,447,694	25.6%	Days to Collect 0.0
Long Term Liabilities	0	Other Income	154	0.0%	Avg Payment Days (3.3)
Total Equity	-9,090,910	Other Expense	0	0.0%	Depreciation Rate 4.3%
Total Liab. and Equity	-9,663,439	Net Profit or Loss	2,447,848	25.6%	Return on Equity -26.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332556 UTICA AVENUE DIALYSIS CLINIC</b>				For Profit
1305 UTICA AVENUE		12/31/2013 365 Days Settled		Short Term
BROOKLYN, NY 11203				
KINGS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	13,740,845	Total Charges	9,691,209	Salary Expense 35.0%
Fixed Assets	1,488,986	Contract Allowance	119,531	1.2% Fringe Benefits 5.7%
Other Assets	9,674	Operating Revenue	9,571,678	98.8%
Total Assets	15,239,505	Operating Expense	7,638,167	79.8% Current Ratio 24.9
Current Liabilities	550,750	Operating Margin	1,933,511	20.2% Days to Collect 18.4
Long Term Liabilities	13,071	Other Income	280	0.0% Avg Payment Days 9.4
Total Equity	14,675,684	Other Expense	0	0.0% Depreciation Rate 19.4%
Total Liab. and Equity	15,239,505	Net Profit or Loss	1,933,791	20.2% Return on Equity 13.2%
<b>312508 LUMBERTON DIALYSIS</b>				For Profit
668 MAIN STREET		12/31/2013 365 Days Settled		Short Term
LUMBERTON, NJ 08048				
BURLINGTON				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	20,395,802	Total Charges	9,496,597	Salary Expense 35.1%
Fixed Assets	2,206,415	Contract Allowance	-46,959	-0.5% Fringe Benefits 5.8%
Other Assets	3,634,786	Operating Revenue	9,543,556	100.5%
Total Assets	26,237,003	Operating Expense	6,587,512	69.0% Current Ratio 80.5
Current Liabilities	253,492	Operating Margin	2,956,044	31.0% Days to Collect 5.7
Long Term Liabilities	101,567	Other Income	366	0.0% Avg Payment Days 9.9
Total Equity	25,881,944	Other Expense	0	0.0% Depreciation Rate 15.1%
Total Liab. and Equity	26,237,003	Net Profit or Loss	2,956,410	31.0% Return on Equity 11.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	8,021,406	Total Charges	9,764,207	Salary Expense	32.0%	
Fixed Assets	672,197	Contract Allowance	264,369	2.7%	Fringe Benefits	5.2%
Other Assets	6,068,715	Operating Revenue	9,499,838	97.3%		
<b>Total Assets</b>	<b>14,762,318</b>	Operating Expense	7,787,411	82.0%	Current Ratio	21.4
Current Liabilities	374,605	Operating Margin	1,712,427	18.0%	Days to Collect	13.1
Long Term Liabilities	138,100	Other Income	111	0.0%	Avg Payment Days	7.5
Total Equity	14,249,612	Other Expense	0	0.0%	Depreciation Rate	11.9%
<b>Total Liab. and Equity</b>	<b>14,762,317</b>	Net Profit or Loss	1,712,538	18.0%	Return on Equity	12.0%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,565,388	Total Charges	9,476,938	Salary Expense	33.4%	
Fixed Assets	873,149	Contract Allowance	0	0.0%	Fringe Benefits	8.0%
Other Assets	0	Operating Revenue	9,476,938	100.0%		
<b>Total Assets</b>	<b>3,438,537</b>	Operating Expense	8,014,913	84.6%	Current Ratio	16.8
Current Liabilities	153,119	Operating Margin	1,462,025	15.4%	Days to Collect	47.5
Long Term Liabilities	0	Other Income	4,479	0.0%	Avg Payment Days	7.0
Total Equity	3,285,418	Other Expense	0	0.0%	Depreciation Rate	15.9%
<b>Total Liab. and Equity</b>	<b>3,438,537</b>	Net Profit or Loss	1,466,504	15.5%	Return on Equity	44.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>312606 WOODLAND PARK DIALYSIS CENTER</b>				For Profit
1225 MCBRIDE AVENUE		12/31/2013 365 Days Settled		Short Term
WEST PATERSON, NJ 07424				
PASSAIC				
Novitas NJ				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	867,180	Total Charges	10,602,665	Salary Expense 37.1%
Fixed Assets	1,083,069	Contract Allowance	1,135,191	10.7% Fringe Benefits 11.5%
Other Assets	91,504	Operating Revenue	9,467,474	89.3%
Total Assets	2,041,753	Operating Expense	3,939,443	41.6% Current Ratio 1.2
Current Liabilities	719,900	Operating Margin	5,528,031	58.4% Days to Collect 8.7
Long Term Liabilities	614,599	Other Income	0	0.0% Avg Payment Days 19.7
Total Equity	707,255	Other Expense	0	0.0% Depreciation Rate 19.2%
Total Liab. and Equity	2,041,754	Net Profit or Loss	5,528,031	58.4% Return on Equity 781.6%

<b>332531 FMS - SOUTH QUEENS DIALYSIS CENTER</b>				For Profit
175-37 LIBERTY AVE		12/31/2013 365 Days Settled		Short Term
JAMAICA, NY 11433				
QUEENS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,830,700	Total Charges	9,443,614	Salary Expense 37.2%
Fixed Assets	-7,305,696	Contract Allowance	0	0.0% Fringe Benefits 9.1%
Other Assets	6,781,911	Operating Revenue	9,443,614	100.0%
Total Assets	1,306,915	Operating Expense	8,697,683	92.1% Current Ratio (1.5)
Current Liabilities	-1,229,519	Operating Margin	745,931	7.9% Days to Collect 0.5
Long Term Liabilities	0	Other Income	1,540	0.0% Avg Payment Days (14.1)
Total Equity	-77,395	Other Expense	0	0.0% Depreciation Rate -10.4%
Total Liab. and Equity	-1,306,914	Net Profit or Loss	747,471	7.9% Return on Equity -965.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-8,630,321	Total Charges	9,080,111	Salary Expense	30.8%	
Fixed Assets	2,181,270	Contract Allowance	-288,449	-3.2%	Fringe Benefits	4.1%
Other Assets	6,942,757	Operating Revenue	9,368,560	103.2%	Current Ratio	(12.8)
Total Assets	493,706	Operating Expense	9,782,455	104.4%	Days to Collect	26.3
Current Liabilities	672,365	Operating Margin	-413,895	-4.4%	Avg Payment Days	6.5
Long Term Liabilities	694,386	Other Income	1,105	0.0%	Depreciation Rate	27.9%
Total Equity	-873,044	Other Expense	0	0.0%	Return on Equity	47.3%
Total Liab. and Equity	493,707	Net Profit or Loss	(412,790)	-4.4%		

**052865 CENTURY CITY DIALYSIS**

For Profit

10630 SANTA MONICA BOULEVARD

12/31/2013 365 Days Settled

Short Term

LOS ANGELES, CA 90025

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

**252552 RENAL CARE GROUP - SOUTHAVEN**

For Profit

7318 SOUTHCREST PARKWAY SUITE 5

12/31/2013 365 Days Settled

Short Term

SOUTHAVEN, MS 38671

DESOTO

BLUE CROSS (MISSISSIPPI)

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142540 CIRCLE MEDICAL MANAGEMENT</b>			For Profit			
1426 W WASHINGTON BLVD		12/31/2013 365 Days Settled		Short Term		
CHICAGO, IL 60607						
COOK						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,591,778	Total Charges	9,343,673	Salary Expense	33.8%	
Fixed Assets	940,439	Contract Allowance	0	0.0%	Fringe Benefits	5.6%
Other Assets	0	Operating Revenue	9,343,673	100.0%		
Total Assets	4,532,217	Operating Expense	10,048,040	107.5%	Current Ratio	2.9
Current Liabilities	1,217,962	Operating Margin	-704,367	-7.5%	Days to Collect	216.5
Long Term Liabilities	0	Other Income	3,219,486	34.5%	Avg Payment Days	11.6
Total Equity	3,314,255	Other Expense	0	0.0%	Depreciation Rate	10.0%
Total Liab. and Equity	4,532,217	Net Profit or Loss	2,515,119	26.9%	Return on Equity	75.9%

<b>112510 RENAL CARE CENTER OF MARIETTA BMA</b>			For Profit			
1277 KENNESTONE CIRCLE, STE 600		12/31/2013 365 Days Settled		Short Term		
MARIETTA, GA 30066						
COBB						
BLUE CROSS (TENNESSEE)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,134,247	Total Charges	9,265,975	Salary Expense	90.9%	
Fixed Assets	14,216,116	Contract Allowance	0	0.0%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	9,265,975	100.0%		
Total Assets	15,350,363	Operating Expense	4,798,589	51.8%	Current Ratio	(1.1)
Current Liabilities	-1,076,296	Operating Margin	4,467,386	48.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	1,302	0.0%	Avg Payment Days	(15.9)
Total Equity	-14,274,066	Other Expense	0	0.0%	Depreciation Rate	1.9%
Total Liab. and Equity	-15,350,362	Net Profit or Loss	4,468,688	48.2%	Return on Equity	-31.3%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>672608 LIBERTY DIALYSIS BRYAN</b>				For Profit
2390 E 29TH ST		12/31/2013 365 Days Settled		Short Term
BRYAN, TX 77802				
BRAZOS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,212,068	Total Charges	9,260,642	Salary Expense 43.3%
Fixed Assets	5,549,888	Contract Allowance	0	0.0% Fringe Benefits 5.6%
Other Assets	4,480	Operating Revenue	9,260,642	100.0%
Total Assets	8,766,436	Operating Expense	4,575,488	49.4% Current Ratio (3.3)
Current Liabilities	-975,507	Operating Margin	4,685,154	50.6% Days to Collect 2.9
Long Term Liabilities	-435,000	Other Income	2,317	0.0% Avg Payment Days (33.1)
Total Equity	-7,355,930	Other Expense	0	0.0% Depreciation Rate 7.1%
Total Liab. and Equity	-8,766,437	Net Profit or Loss	4,687,471	50.6% Return on Equity -63.7%
<b>312573 FRESENIUS MEDICAL CARE BERGEN RENAL CARE CENTER</b>				For Profit
647 CEDAR LANE		12/31/2013 365 Days Settled		Short Term
TEANECK, NJ 07666				
BERGEN				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,946,766	Total Charges	9,256,582	Salary Expense 37.9%
Fixed Assets	-9,946,189	Contract Allowance	0	0.0% Fringe Benefits 9.9%
Other Assets	21,176,911	Operating Revenue	9,256,582	100.0%
Total Assets	14,177,488	Operating Expense	5,238,249	56.6% Current Ratio (3.7)
Current Liabilities	-798,107	Operating Margin	4,018,333	43.4% Days to Collect 1.9
Long Term Liabilities	0	Other Income	2,243	0.0% Avg Payment Days (28.7)
Total Equity	-13,379,380	Other Expense	0	0.0% Depreciation Rate -3.9%
Total Liab. and Equity	-14,177,487	Net Profit or Loss	4,020,576	43.4% Return on Equity -30.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 052835 DSI CHULA VISTA DIALYSIS

For Profit

1181 BROADWAY, SUITE 5

12/31/2013 365 Days Settled

Short Term

CHULA VISTA, CA 91911

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,598,057	Total Charges	164,728,934	Salary Expense	43.9%	
Fixed Assets	504,495	Contract Allowance	155,475,554	94.4%	Fringe Benefits	12.5%
Other Assets	8,078	Operating Revenue	9,253,380	5.6%		
Total Assets	2,110,630	Operating Expense	6,152,835	66.5%	Current Ratio	(0.6)
Current Liabilities	-2,749,828	Operating Margin	3,100,545	33.5%	Days to Collect	22.0
Long Term Liabilities	0	Other Income	3,446	0.0%	Avg Payment Days	(163.1)
Total Equity	4,860,458	Other Expense	0	0.0%	Depreciation Rate	42.1%
Total Liab. and Equity	2,110,630	Net Profit or Loss	3,103,991	33.5%	Return on Equity	63.9%

## 452631 BMA NORTHWEST BEXAR COUNTY

For Profit

5131 MEDICAL DRIVE SUITE 110

12/31/2013 365 Days Settled

Short Term

SAN ANTONIO, TX 78229

BEXAR

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,403,391	Total Charges	9,247,646	Salary Expense	40.5%	
Fixed Assets	1,237,332	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	0	Operating Revenue	9,247,646	100.0%		
Total Assets	2,640,723	Operating Expense	5,989,556	64.8%	Current Ratio	(7.5)
Current Liabilities	-186,951	Operating Margin	3,258,090	35.2%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	10	0.0%	Avg Payment Days	14.1
Total Equity	-2,453,771	Other Expense	0	0.0%	Depreciation Rate	26.2%
Total Liab. and Equity	-2,640,722	Net Profit or Loss	3,258,100	35.2%	Return on Equity	-132.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052837 WESTSIDE DIALYSIS CENTER</b>				For Profit	
300 SOUTH ROBERTSON BLVD		12/31/2013 365 Days Settled		Short Term	
LOS ANGELES, CA 90048					
LOS ANGELES					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	2,025,117	Total Charges	54,801,967	Salary Expense	31.9%
Fixed Assets	466,540	Contract Allowance	45,567,865	83.2%	Fringe Benefits 4.9%
Other Assets	4,410,073	Operating Revenue	9,234,102	16.8%	
<b>Total Assets</b>	<b>6,901,730</b>	Operating Expense	7,105,206	76.9%	Current Ratio 1.8
Current Liabilities	1,127,677	Operating Margin	2,128,896	23.1%	Days to Collect 31.4
Long Term Liabilities	226,938	Other Income	0	0.0%	Avg Payment Days 17.0
Total Equity	5,547,115	Other Expense	0	0.0%	Depreciation Rate 38.1%
<b>Total Liab. and Equity</b>	<b>6,901,730</b>	Net Profit or Loss	2,128,896	23.1%	Return on Equity 38.4%
<b>332646 CENTRAL BROOKLYN DIALYSIS CENTER</b>				For Profit	
818 STERLING PLACE		12/31/2013 365 Days Settled		Short Term	
BROOKLYN, NY 11216					
KINGS					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	2,156,372	Total Charges	48,990,000	Salary Expense	34.4%
Fixed Assets	314,676	Contract Allowance	39,756,098	81.2%	Fringe Benefits 4.7%
Other Assets	2,326,278	Operating Revenue	9,233,902	18.8%	
<b>Total Assets</b>	<b>4,797,326</b>	Operating Expense	7,295,771	79.0%	Current Ratio 1.0
Current Liabilities	2,227,030	Operating Margin	1,938,131	21.0%	Days to Collect 35.1
Long Term Liabilities	37,434	Other Income	0	0.0%	Avg Payment Days 21.3
Total Equity	2,532,862	Other Expense	0	0.0%	Depreciation Rate 12.2%
<b>Total Liab. and Equity</b>	<b>4,797,326</b>	Net Profit or Loss	1,938,131	21.0%	Return on Equity 76.5%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,716,900	Total Charges	9,223,284	Salary Expense	36.0%	
Fixed Assets	36,501,060	Contract Allowance	0	0.0%	Fringe Benefits	7.2%
Other Assets	0	Operating Revenue	9,223,284	100.0%	Current Ratio	(1.9)
Total Assets	38,217,960	Operating Expense	5,454,338	59.1%	Days to Collect	0.0
Current Liabilities	-912,015	Operating Margin	3,768,946	40.9%	Avg Payment Days	(41.8)
Long Term Liabilities	0	Other Income	2,373	0.0%	Depreciation Rate	0.7%
Total Equity	-37,305,944	Other Expense	0	0.0%	Return on Equity	-10.1%
Total Liab. and Equity	-38,217,959	Net Profit or Loss	3,771,319	40.9%		

## 342517 ROCKY MOUNT KIDNEY CENTER

For Profit

750 ENGLISH ROAD

12/31/2013 365 Days Submitted

Short Term

ROCKY MOUNT, NC 27804

NASH

BLUE CROSS (NORTH CAROLINA)

## 262504 NORTHLAND DIALYSIS

For Profit

2750 CLAY EDWARDS DR

12/31/2013 365 Days Settled

Short Term

KANSAS CITY, MO 64116

CLAY

BLUE CROSS (GEORGIA)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>502508 NKC - RENTON KIDNEY CENTER</b>				Not for Profit	
602 OAKESDALE AVE SW		6/30/2013 365 Days Reopened		Short Term	
RENTON, WA 98057					
KING					
BLUE CROSS (WASHINGTON & ALASKA)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	2,466,846	Total Charges	24,107,891	Salary Expense	35.4%
Fixed Assets	2,464,267	Contract Allowance	14,891,858	61.8%	Fringe Benefits 9.9%
Other Assets	1,769,956	Operating Revenue	9,216,033	38.2%	
Total Assets	6,701,069	Operating Expense	6,725,493	73.0%	Current Ratio 3.1
Current Liabilities	804,180	Operating Margin	2,490,540	27.0%	Days to Collect 43.9
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 37.0
Total Equity	5,896,889	Other Expense	0	0.0%	Depreciation Rate 16.5%
Total Liab. and Equity	6,701,069	Net Profit or Loss	2,490,540	27.0%	Return on Equity 42.2%
<b>502519 LAKEWOOD COMMUNITY DIALYSIS CENTER</b>				For Profit	
5919 LAKEWOOD TOWNE CENTER BLVD, SUITE A		12/31/2013 365 Days Settled		Short Term	
LAKEWOOD, WA 98499					
PIERCE					
BLUE CROSS (CALIFORNIA)					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	39,269,887	Total Charges	9,495,608	Salary Expense	28.2%
Fixed Assets	257,899	Contract Allowance	279,850	2.9%	Fringe Benefits 5.0%
Other Assets	6,300	Operating Revenue	9,215,758	97.1%	
Total Assets	39,534,086	Operating Expense	5,920,365	64.2%	Current Ratio 171.1
Current Liabilities	229,538	Operating Margin	3,295,393	35.8%	Days to Collect 17.9
Long Term Liabilities	5,046	Other Income	625	0.0%	Avg Payment Days 4.7
Total Equity	39,299,502	Other Expense	0	0.0%	Depreciation Rate 8.5%
Total Liab. and Equity	39,534,086	Net Profit or Loss	3,296,018	35.8%	Return on Equity 8.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342516 FRESENIUS MEDICAL CARE OF HICKORY</b>				For Profit		
1899 TATE BLVD SE SUITE 1103 BOX 103				12/31/2013 365 Days Submitted		
HICKORY, NC 28602				Short Term		
CATAWBA						
BLUE CROSS (NORTH CAROLINA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,385,748	Total Charges	9,205,754	Salary Expense	38.5%	
Fixed Assets	33,349,536	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	0	Operating Revenue	9,205,754	100.0%		
Total Assets	34,735,284	Operating Expense	5,127,757	55.7%	Current Ratio	(1.8)
Current Liabilities	-781,361	Operating Margin	4,077,997	44.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	1,337	0.0%	Avg Payment Days	(24.0)
Total Equity	-33,953,923	Other Expense	0	0.0%	Depreciation Rate	0.8%
Total Liab. and Equity	-34,735,284	Net Profit or Loss	4,079,334	44.3%	Return on Equity	-12.0%
<b>392658 RENAL CARE GROUP - MT AIRY</b>				For Profit		
10 E MORELAND AVENUE				12/31/2013 365 Days Settled		
PHILADELPHIA, PA 19118				Short Term		
PHILADELPHIA						
BLUE CROSS (TENNESSEE)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,692,524	Total Charges	9,185,212	Salary Expense	33.6%	
Fixed Assets	10,373,696	Contract Allowance	0	0.0%	Fringe Benefits	8.6%
Other Assets	0	Operating Revenue	9,185,212	100.0%		
Total Assets	12,066,220	Operating Expense	6,531,071	71.1%	Current Ratio	(3.2)
Current Liabilities	-522,150	Operating Margin	2,654,141	28.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	1,356	0.0%	Avg Payment Days	(1.9)
Total Equity	-11,544,072	Other Expense	0	0.0%	Depreciation Rate	6.4%
Total Liab. and Equity	-12,066,222	Net Profit or Loss	2,655,497	28.9%	Return on Equity	-23.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	20,225,172	Total Charges	8,836,111	Salary Expense	30.5%	
Fixed Assets	235,658	Contract Allowance	-315,205	-3.6%	Fringe Benefits	5.2%
Other Assets	152,420	Operating Revenue	9,151,316	103.6%	Current Ratio	64.1
Total Assets	20,613,250	Operating Expense	6,552,063	71.6%	Days to Collect	18.4
Current Liabilities	315,400	Operating Margin	2,599,253	28.4%	Avg Payment Days	6.8
Long Term Liabilities	133,609	Other Income	1,095	0.0%	Depreciation Rate	14.1%
Total Equity	20,164,242	Other Expense	0	0.0%	Return on Equity	12.9%
Total Liab. and Equity	20,613,251	Net Profit or Loss	2,600,348	28.4%		

## 332603 QUEENS VILLAGE DIALYSIS CENTER

For Profit

222-02 HEMPSTEAD AVE

12/31/2013 365 Days Settled

Short Term

QUEENS VILLAGE, NY 11429

QUEENS

NATIONAL GOVERNMENT SERVICES

## 672665 VALLEY BAPTIST HARLINGEN DIALYSIS

For Profit

2220 HAINE DR, SUITE 40

12/31/2013 365 Days Settled

Short Term

HARLINGEN, TX 78550

CAMERON

BLUE CROSS (TEXAS)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 672581 THE WOODLANDS DIALYSIS CENTER

For Profit

9301 PINECROFT DRIVE SUITE 200

12/31/2013 365 Days Settled

Short Term

SPRING, TX 77380

MONTGOMERY

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-235,142	Total Charges	9,640,877		Salary Expense	28.3%
Fixed Assets	586,163	Contract Allowance	504,099	5.2%	Fringe Benefits	4.8%
Other Assets	0	Operating Revenue	9,136,778	94.8%	Current Ratio	(0.7)
Total Assets	351,021	Operating Expense	4,693,754	51.4%	Days to Collect	44.0
Current Liabilities	328,550	Operating Margin	4,443,024	48.6%	Avg Payment Days	6.5
Long Term Liabilities	139,370	Other Income	2,663	0.0%	Depreciation Rate	15.6%
Total Equity	-116,899	Other Expense	0	0.0%	Return on Equity	-
Total Liab. and Equity	351,021	Net Profit or Loss	4,445,687	48.7%		3,803.0%

## 362543 COLUMBUS DIALYSIS

For Profit

3830 OLENTANGY RIVER ROAD

12/31/2013 365 Days Settled

Short Term

COLUMBUS, OH 43214

FRANKLIN

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	14,039,064	Total Charges	7,807,248		Salary Expense	33.7%
Fixed Assets	80,093	Contract Allowance	-1,316,436	-16.9%	Fringe Benefits	5.5%
Other Assets	38,105	Operating Revenue	9,123,684	116.9%	Current Ratio	5.2
Total Assets	14,157,262	Operating Expense	4,445,282	48.7%	Days to Collect	12.0
Current Liabilities	2,678,345	Operating Margin	4,678,402	51.3%	Avg Payment Days	6.8
Long Term Liabilities	900	Other Income	-1,912,068	-21.0%	Depreciation Rate	9.2%
Total Equity	11,478,019	Other Expense	0	0.0%	Return on Equity	24.1%
Total Liab. and Equity	14,157,264	Net Profit or Loss	2,766,334	30.3%		

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	23,906,018	Total Charges	9,028,792		Salary Expense	23.5%
Fixed Assets	484,320	Contract Allowance	-93,734	-1.0%	Fringe Benefits	4.4%
Other Assets	10,186,997	Operating Revenue	9,122,526	101.0%	Current Ratio	97.3
<b>Total Assets</b>	<b>34,577,335</b>	Operating Expense	4,543,386	49.8%	Days to Collect	7.9
Current Liabilities	245,694	Operating Margin	4,579,140	50.2%	Avg Payment Days	4.1
Long Term Liabilities	0	Other Income	171	0.0%	Depreciation Rate	14.4%
Total Equity	34,331,641	Other Expense	0	0.0%	Return on Equity	13.3%
<b>Total Liab. and Equity</b>	<b>34,577,335</b>	Net Profit or Loss	4,579,311	50.2%		

## 282506 OMAHA WEST DIALYSIS

Public

13014 WEST DODGE ROAD

12/31/2013 365 Days Settled

Short Term

OMAHA, NE 68154

DOUGLAS

BLUE CROSS (GEORGIA)

## 052514 SATELLITE DIALYSIS

Not for Profit

10596 NORTH TANTAU AVENUE

12/31/2013 365 Days Settled

Short Term

CUPERTINO, CA 95014

SANTA CLARA

BLUE CROSS (CALIFORNIA)

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	1,241,843	Total Charges	9,109,793		Salary Expense	31.1%
Fixed Assets	41,459,885	Contract Allowance	0	0.0%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	9,109,793	100.0%	Current Ratio	(2.0)
Total Assets	42,701,728	Operating Expense	5,166,968	56.7%	Days to Collect	0.0
Current Liabilities	-621,398	Operating Margin	3,942,825	43.3%	Avg Payment Days	(2.7)
Long Term Liabilities	0	Other Income	1,747	0.0%	Depreciation Rate	0.9%
Total Equity	-42,080,330	Other Expense	0	0.0%	Return on Equity	-9.4%
Total Liab. and Equity	-42,701,728	Net Profit or Loss	3,944,572	43.3%		

## 502527 SPOKANE KIDNEY CENTER

For Profit

610 SOUTH SHERMAN AVENUE, SUITE 101 12/31/2013 365 Days Settled

Short Term

SPOKANE, WA 99202

SPOKANE

BLUE CROSS (OREGON)

## 332619 PELHAM PARKWAY DIALYSIS CENTER

For Profit

1400 PELHAM PARKWAY SOUTH, BLDG 5 12/31/2013 365 Days Settled

Short Term

BRONX, NY 10461

BRONX

NATIONAL GOVERNMENT SERVICES

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>192512 SHREVEPORT REGIONAL DIALYSIS CENTER</b>				For Profit		
1800 BUCKER SQUARE, BUILDING A, SUITE 100		12/31/2013 365 Days Settled		Short Term		
SHREVEPORT, LA 71104						
CADD0						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,343,242	Total Charges	9,081,293	Salary Expense	35.4%	
Fixed Assets	34,960,332	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	9,081,293	100.0%		
Total Assets	36,303,574	Operating Expense	5,216,497	57.4%	Current Ratio	(2.2)
Current Liabilities	-613,105	Operating Margin	3,864,796	42.6%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	31,473	0.3%	Avg Payment Days	(13.3)
Total Equity	-35,690,470	Other Expense	0	0.0%	Depreciation Rate	0.6%
Total Liab. and Equity	-36,303,575	Net Profit or Loss	3,896,269	42.9%	Return on Equity	-10.9%

<b>032501 TUCSON EAST DIALYSIS</b>				For Profit		
6420 EAST BROADWAY, SUITE C300		12/31/2013 365 Days Settled		Short Term		
TUCSON, AZ 85710						
PIMA						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	34,837,369	Total Charges	9,232,100	Salary Expense	32.4%	
Fixed Assets	847,484	Contract Allowance	153,740	1.7%	Fringe Benefits	6.2%
Other Assets	1,988,091	Operating Revenue	9,078,360	98.3%		
Total Assets	37,672,944	Operating Expense	7,282,719	80.2%	Current Ratio	106.6
Current Liabilities	326,746	Operating Margin	1,795,641	19.8%	Days to Collect	8.6
Long Term Liabilities	0	Other Income	323	0.0%	Avg Payment Days	7.0
Total Equity	37,346,198	Other Expense	0	0.0%	Depreciation Rate	11.8%
Total Liab. and Equity	37,672,944	Net Profit or Loss	1,795,964	19.8%	Return on Equity	4.8%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>142548 TOTAL RENAL CARE OLYMPIA FIELD</b>			For Profit			
4557B W LINCOLN HIGHWAY			12/31/2013 365 Days Settled			
MATTESON, IL 60443			Short Term			
COOK						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	24,425,012	Total Charges	8,953,258	Salary Expense	27.5%	
Fixed Assets	175,940	Contract Allowance	-107,064	-1.2%	Fringe Benefits	4.9%
Other Assets	791,638	Operating Revenue	9,060,322	101.2%		
Total Assets	25,392,590	Operating Expense	6,661,787	73.5%	Current Ratio	17.3
Current Liabilities	1,413,643	Operating Margin	2,398,535	26.5%	Days to Collect	20.1
Long Term Liabilities	14,793	Other Income	50,941	0.6%	Avg Payment Days	6.0
Total Equity	23,964,155	Other Expense	0	0.0%	Depreciation Rate	13.4%
Total Liab. and Equity	25,392,591	Net Profit or Loss	2,449,476	27.0%	Return on Equity	10.2%
<b>052591 POMONA DIALYSIS</b>			For Profit			
2111 N GAREY AVENUE			12/31/2013 365 Days Settled			
POMONA, CA 91767			Short Term			
LOS ANGELES						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,379,737	Total Charges	8,918,256	Salary Expense	34.1%	
Fixed Assets	1,344,612	Contract Allowance	-123,305	-1.4%	Fringe Benefits	5.5%
Other Assets	3,013,592	Operating Revenue	9,041,561	101.4%		
Total Assets	11,737,941	Operating Expense	7,673,293	84.9%	Current Ratio	8.2
Current Liabilities	894,579	Operating Margin	1,368,268	15.1%	Days to Collect	23.8
Long Term Liabilities	287,075	Other Income	5,536	0.1%	Avg Payment Days	9.3
Total Equity	10,556,289	Other Expense	0	0.0%	Depreciation Rate	19.0%
Total Liab. and Equity	11,737,943	Net Profit or Loss	1,373,804	15.2%	Return on Equity	13.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>502534 PUYALLUP DIALYSIS</b>				For Profit
716 C SOUTH HILL PARK		12/31/2013 365 Days Settled		Short Term
PUYALLUP, WA 98373				
PIERCE				
BLUE CROSS (CALIFORNIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	34,824,233	Total Charges	8,913,305	Salary Expense 27.7%
Fixed Assets	447,706	Contract Allowance	-107,418	-1.2% Fringe Benefits 5.8%
Other Assets	7,044	Operating Revenue	9,020,723	101.2%
Total Assets	35,278,983	Operating Expense	4,705,167	52.2% Current Ratio 146.3
Current Liabilities	237,971	Operating Margin	4,315,556	47.8% Days to Collect 103.9
Long Term Liabilities	4,470	Other Income	600	0.0% Avg Payment Days 6.2
Total Equity	35,036,543	Other Expense	0	0.0% Depreciation Rate 13.6%
Total Liab. and Equity	35,278,984	Net Profit or Loss	4,316,156	47.8% Return on Equity 12.3%
<b>332516 SOUTH BROOKLYN NEPHROLOGY CENTER</b>				For Profit
39-15 AVENUE V		12/31/2013 365 Days Settled		Short Term
BROOKLYN, NY 11234				
KINGS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,026,547	Total Charges	9,139,013	Salary Expense 33.3%
Fixed Assets	1,437,220	Contract Allowance	128,728	1.4% Fringe Benefits 5.0%
Other Assets	9,765,571	Operating Revenue	9,010,285	98.6%
Total Assets	14,229,338	Operating Expense	7,386,072	82.0% Current Ratio 10.0
Current Liabilities	303,925	Operating Margin	1,624,213	18.0% Days to Collect 10.5
Long Term Liabilities	2,352	Other Income	10,111	0.1% Avg Payment Days 7.0
Total Equity	13,923,058	Other Expense	0	0.0% Depreciation Rate 17.7%
Total Liab. and Equity	14,229,335	Net Profit or Loss	1,634,324	18.1% Return on Equity 11.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	14,805,053	Total Charges	9,080,594	Salary Expense	36.8%	
Fixed Assets	314,046	Contract Allowance	73,120	0.8%	Fringe Benefits	6.9%
Other Assets	962,322	Operating Revenue	9,007,474	99.2%		
Total Assets	16,081,421	Operating Expense	6,986,724	77.6%	Current Ratio	14.6
Current Liabilities	1,010,745	Operating Margin	2,020,750	22.4%	Days to Collect	10.8
Long Term Liabilities	0	Other Income	-2,789	0.0%	Avg Payment Days	10.9
Total Equity	15,070,677	Other Expense	0	0.0%	Depreciation Rate	10.3%
Total Liab. and Equity	16,081,422	Net Profit or Loss	2,017,961	22.4%	Return on Equity	13.4%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,566,768	Total Charges	7,966,858	Salary Expense	23.3%	
Fixed Assets	229,588	Contract Allowance	-1,019,851	-12.8%	Fringe Benefits	3.8%
Other Assets	5,411	Operating Revenue	8,986,709	112.8%		
Total Assets	16,801,767	Operating Expense	4,140,265	46.1%	Current Ratio	49.8
Current Liabilities	332,465	Operating Margin	4,846,444	53.9%	Days to Collect	92.8
Long Term Liabilities	0	Other Income	-7	0.0%	Avg Payment Days	5.3
Total Equity	16,469,303	Other Expense	0	0.0%	Depreciation Rate	16.9%
Total Liab. and Equity	16,801,768	Net Profit or Loss	4,846,437	53.9%	Return on Equity	29.4%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,924,839	Total Charges	9,130,821	Salary Expense	31.7%	
Fixed Assets	968,505	Contract Allowance	146,718	1.6%	Fringe Benefits	5.5%
Other Assets	10,999,645	Operating Revenue	8,984,103	98.4%		
<b>Total Assets</b>	<b>19,892,989</b>	Operating Expense	7,449,998	82.9%	Current Ratio	7.6
Current Liabilities	1,045,912	Operating Margin	1,534,105	17.1%	Days to Collect	16.9
Long Term Liabilities	296,553	Other Income	2,497	0.0%	Avg Payment Days	6.5
Total Equity	18,550,523	Other Expense	0	0.0%	Depreciation Rate	16.1%
<b>Total Liab. and Equity</b>	<b>19,892,988</b>	Net Profit or Loss	1,536,602	17.1%	Return on Equity	8.3%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,175,475	Total Charges	8,982,294	Salary Expense	41.9%	
Fixed Assets	326,891	Contract Allowance	0	0.0%	Fringe Benefits	11.3%
Other Assets	1,077	Operating Revenue	8,982,294	100.0%		
<b>Total Assets</b>	<b>1,503,443</b>	Operating Expense	4,137,995	46.1%	Current Ratio	1.0
Current Liabilities	1,164,324	Operating Margin	4,844,299	53.9%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	21	0.0%	Avg Payment Days	125.1
Total Equity	-2,667,768	Other Expense	0	0.0%	Depreciation Rate	15.7%
<b>Total Liab. and Equity</b>	<b>-1,503,444</b>	Net Profit or Loss	4,844,320	53.9%	Return on Equity	-181.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>152521 COMPREHENSIVE RENAL CARE- GARY</b>			For Profit			
4802 BROADWAY		12/31/2013 365 Days Settled		Short Term		
GARY, IN 46408						
LAKE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	7,170,125	Total Charges	8,677,385	Salary Expense	29.5%	
Fixed Assets	970,076	Contract Allowance	-304,783	-3.5%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	8,982,168	103.5%		
Total Assets	8,140,201	Operating Expense	8,638,795	96.2%	Current Ratio	17.2
Current Liabilities	417,169	Operating Margin	343,373	3.8%	Days to Collect	19.9
Long Term Liabilities	107,265	Other Income	-519	0.0%	Avg Payment Days	7.0
Total Equity	7,615,768	Other Expense	0	0.0%	Depreciation Rate	15.6%
Total Liab. and Equity	8,140,202	Net Profit or Loss	342,854	3.8%	Return on Equity	4.5%
<b>392508 UPLAND DIALYSIS CENTER</b>			For Profit			
POB II SUITE 120 ONE MEDICAL CTR BLVD		12/31/2013 365 Days Settled		Short Term		
UPLAND, PA 19013						
DELAWARE						
BLUE CROSS (TEXAS)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,550,177	Total Charges	9,090,697	Salary Expense	34.5%	
Fixed Assets	628,786	Contract Allowance	109,900	1.2%	Fringe Benefits	6.1%
Other Assets	10,193,343	Operating Revenue	8,980,797	98.8%		
Total Assets	12,372,306	Operating Expense	7,060,818	78.6%	Current Ratio	3.9
Current Liabilities	397,352	Operating Margin	1,919,979	21.4%	Days to Collect	11.9
Long Term Liabilities	47,026	Other Income	888	0.0%	Avg Payment Days	8.1
Total Equity	11,927,927	Other Expense	0	0.0%	Depreciation Rate	14.4%
Total Liab. and Equity	12,372,305	Net Profit or Loss	1,920,867	21.4%	Return on Equity	16.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	6,918,520	Total Charges	8,942,912	Salary Expense	32.3%	
Fixed Assets	322,011	Contract Allowance	-26,145	-0.3%	Fringe Benefits	5.1%
Other Assets	1,350	Operating Revenue	8,969,057	100.3%	Current Ratio	12.3
Total Assets	7,241,881	Operating Expense	7,238,591	80.7%	Days to Collect	8.2
Current Liabilities	560,311	Operating Margin	1,730,466	19.3%	Avg Payment Days	9.8
Long Term Liabilities	195,375	Other Income	40,357	0.4%	Depreciation Rate	23.5%
Total Equity	6,486,195	Other Expense	0	0.0%	Return on Equity	27.3%
Total Liab. and Equity	7,241,881	Net Profit or Loss	1,770,823	19.7%		

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,657,414	Total Charges	8,959,584	Salary Expense	39.9%	
Fixed Assets	446,046	Contract Allowance	0	0.0%	Fringe Benefits	8.3%
Other Assets	343,306	Operating Revenue	8,959,584	100.0%	Current Ratio	2.0
Total Assets	2,446,766	Operating Expense	7,861,744	87.7%	Days to Collect	3.4
Current Liabilities	839,307	Operating Margin	1,097,840	12.3%	Avg Payment Days	39.0
Long Term Liabilities	665,230	Other Income	46,236	0.5%	Depreciation Rate	13.1%
Total Equity	942,229	Other Expense	0	0.0%	Return on Equity	121.4%
Total Liab. and Equity	2,446,766	Net Profit or Loss	1,144,076	12.8%		

All Providers

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Healthcare Almanac 561-594-7551

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,312,750	Total Charges	8,782,867	Salary Expense	36.2%	
Fixed Assets	1,861,440	Contract Allowance	-155,054	-1.8%	Fringe Benefits	4.9%
Other Assets	30,000	Operating Revenue	8,937,921	101.8%	Current Ratio	2.9
Total Assets	4,204,190	Operating Expense	7,149,594	80.0%	Days to Collect	16.3
Current Liabilities	795,626	Operating Margin	1,788,327	20.0%	Avg Payment Days	6.7
Long Term Liabilities	140,243	Other Income	1,723	0.0%	Depreciation Rate	5.9%
Total Equity	3,268,322	Other Expense	0	0.0%	Return on Equity	54.8%
Total Liab. and Equity	4,204,191	Net Profit or Loss	1,790,050	20.0%		

## 332621 COLUMBIA UNIVERSITY DIALYSIS CENTER

For Profit

60 HAVEN AVENUE

12/31/2013 365 Days Settled

Short Term

NEW YORK, NY 10032

NEW YORK

NATIONAL GOVERNMENT SERVICES

## 342513 FRESENIUS MEDICAL CARE GASTONIA

For Profit

348 BURTONWOOD DRIVE

12/31/2013 365 Days Submitted

Short Term

GASTONIA, NC 28054

GASTON

BLUE CROSS (NORTH CAROLINA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>252508 RENAL CARE GROUP - COLUMBUS</b>			For Profit			
92 BROOKMOORE DRIVE		12/31/2013 365 Days Settled		Short Term		
COLUMBUS, MS 39701						
LOWNDES						
BLUE CROSS (MISSISSIPPI)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,152,719	Total Charges	8,933,975	Salary Expense	31.0%	
Fixed Assets	-47,722,702	Contract Allowance	0	0.0%	Fringe Benefits	6.7%
Other Assets	0	Operating Revenue	8,933,975	100.0%		
Total Assets	-46,569,983	Operating Expense	6,670,870	74.7%	Current Ratio	(1.6)
Current Liabilities	-706,932	Operating Margin	2,263,105	25.3%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	82	0.0%	Avg Payment Days	(12.7)
Total Equity	47,276,916	Other Expense	0	0.0%	Depreciation Rate	-0.4%
Total Liab. and Equity	46,569,984	Net Profit or Loss	2,263,187	25.3%	Return on Equity	4.8%
<b>342620 CAROLINA DIALYSIS SANFORD</b>			For Profit			
1922 K M WICKER MEMORIAL DRIVE		12/31/2013 365 Days Settled		Short Term		
SANFORD, NC 27330						
LEE						
BLUE CROSS (SOUTH CAROLINA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-1,507,822	Total Charges	8,931,817	Salary Expense	33.0%	
Fixed Assets	33,882,338	Contract Allowance	0	0.0%	Fringe Benefits	8.9%
Other Assets	0	Operating Revenue	8,931,817	100.0%		
Total Assets	32,374,516	Operating Expense	5,844,278	65.4%	Current Ratio	1.9
Current Liabilities	-785,093	Operating Margin	3,087,539	34.6%	Days to Collect	0.0
Long Term Liabilities	23	Other Income	1,368	0.0%	Avg Payment Days	(6.7)
Total Equity	-31,589,445	Other Expense	0	0.0%	Depreciation Rate	0.9%
Total Liab. and Equity	-32,374,515	Net Profit or Loss	3,088,907	34.6%	Return on Equity	-9.8%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,282,953	Total Charges	8,931,736	Salary Expense	44.1%	
Fixed Assets	418,767	Contract Allowance	0	0.0%	Fringe Benefits	10.0%
Other Assets	0	Operating Revenue	8,931,736	100.0%	Current Ratio	0.4
Total Assets	1,701,720	Operating Expense	6,382,229	71.5%	Days to Collect	0.0
Current Liabilities	3,356,386	Operating Margin	2,549,507	28.5%	Avg Payment Days	220.2
Long Term Liabilities	0	Other Income	585	0.0%	Depreciation Rate	39.2%
Total Equity	-5,058,106	Other Expense	0	0.0%	Return on Equity	-50.4%
Total Liab. and Equity	-1,701,720	Net Profit or Loss	2,550,092	28.6%		

**052731 FRESENIUS MEDICAL CARE MARINA BAY**

For Profit

630 BAY BLVD STE 101  
 CHULA VISTA, CA 91910  
 SAN DIEGO  
 NATIONAL GOVERNMENT SERVICES

12/31/2013 365 Days Settled

Short Term

**052606 SANTA BARBARA ARTIFICIAL KIDNEY CENTER**

For Profit

1704 STATE ST  
 SANTA BARBARA, CA 93101  
 SANTA BARBARA  
 NATIONAL GOVERNMENT SERVICES

12/31/2013 365 Days Settled

Short Term

# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	3,112,586	Total Charges	8,909,254	Salary Expense	34.1%	
Fixed Assets	456,865	Contract Allowance	19,797	0.2%	Fringe Benefits	6.5%
Other Assets	0	Operating Revenue	8,889,457	99.8%		
Total Assets	3,569,451	Operating Expense	6,774,922	76.2%	Current Ratio	3.2
Current Liabilities	969,837	Operating Margin	2,114,535	23.8%	Days to Collect	16.2
Long Term Liabilities	88,177	Other Income	-1,036,798	-11.7%	Avg Payment Days	9.3
Total Equity	2,511,438	Other Expense	0	0.0%	Depreciation Rate	16.3%
Total Liab. and Equity	3,569,452	Net Profit or Loss	1,077,737	12.1%	Return on Equity	42.9%

## 552569 NATOMAS DIALYSIS

For Profit

30 GOLDENLAND COURT, BLDG G

12/31/2013 365 Days Settled

Short Term

SACRAMENTO, CA 95834

SACRAMENTO

NATIONAL GOVERNMENT SERVICES

## 192507 WESTBANK CHRONIC RENAL CENTER

For Profit

3631 BEHRMAN PLACE

12/31/2013 365 Days Settled

Short Term

NEW ORLEANS, LA 70114

ORLEANS

BLUE CROSS (CALIFORNIA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052809 INNOVATIVE DIALYSIS CENTER OF WEST LA, LLC</b>				For Profit	
1801 SOUTH LA CIENEGA BLVD		9/30/2013 365 Days Settled		Short Term	
LOS ANGELES, CA 90035					
LOS ANGELES					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	548,777	Total Charges	63,323,179	Salary Expense	28.3%
Fixed Assets	544,679	Contract Allowance	54,470,268	86.0%	Fringe Benefits 4.6%
Other Assets	8,118,892	Operating Revenue	8,852,911	14.0%	
Total Assets	9,212,348	Operating Expense	8,733,795	98.7%	Current Ratio 0.9
Current Liabilities	585,463	Operating Margin	119,116	1.3%	Days to Collect 0.7
Long Term Liabilities	0	Other Income	0	0.0%	Avg Payment Days 16.7
Total Equity	8,626,885	Other Expense	0	0.0%	Depreciation Rate 99.0%
Total Liab. and Equity	9,212,348	Net Profit or Loss	119,116	1.3%	Return on Equity 1.4%
<b>232544 NORTHWEST DETROIT DIALYSIS CENTER</b>				For Profit	
7800 W OUTER DR		12/31/2013 365 Days Settled		Short Term	
DETROIT, MI 48235					
WAYNE					
NATIONAL GOVERNMENT SERVICES					
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>	
Current Assets	6,823,311	Total Charges	44,585,409	Salary Expense	33.3%
Fixed Assets	3,904,358	Contract Allowance	35,745,581	80.2%	Fringe Benefits 9.0%
Other Assets	0	Operating Revenue	8,839,828	19.8%	
Total Assets	10,727,669	Operating Expense	7,338,582	83.0%	Current Ratio 3.6
Current Liabilities	1,872,550	Operating Margin	1,501,246	17.0%	Days to Collect 212.2
Long Term Liabilities	1,560,366	Other Income	0	0.0%	Avg Payment Days 79.3
Total Equity	7,294,753	Other Expense	0	0.0%	Depreciation Rate 1.3%
Total Liab. and Equity	10,727,669	Net Profit or Loss	1,501,246	17.0%	Return on Equity 20.6%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>102896 FLORIDA DIALYSIS CENTER OF ORLANDO</b>				For Profit
1711 35TH ST UNIT 109, 110		12/31/2013 365 Days Settled		Short Term
ORLANDO, FL 32839				
ORANGE				
FIRST COAST (FLORIDA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,170,040	Total Charges	11,155,893	Salary Expense 29.6%
Fixed Assets	1,056,898	Contract Allowance	2,332,039	20.9% Fringe Benefits 8.5%
Other Assets	19,954	Operating Revenue	8,823,854	79.1%
Total Assets	2,246,892	Operating Expense	4,281,688	48.5% Current Ratio 1.5
Current Liabilities	796,566	Operating Margin	4,542,166	51.5% Days to Collect 28.3
Long Term Liabilities	378,202	Other Income	0	0.0% Avg Payment Days 26.8
Total Equity	1,072,125	Other Expense	0	0.0% Depreciation Rate 15.7%
Total Liab. and Equity	2,246,893	Net Profit or Loss	4,542,166	51.5% Return on Equity 423.7%
<b>052729 OAKLAND DIALYSIS</b>				For Profit
5354 CLAREMONT AVENUE		12/31/2013 365 Days Settled		Short Term
OAKLAND, CA 94618				
ALAMEDA				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	9,861,245	Total Charges	8,941,925	Salary Expense 36.9%
Fixed Assets	993,490	Contract Allowance	123,443	1.4% Fringe Benefits 5.3%
Other Assets	-63,431	Operating Revenue	8,818,482	98.6%
Total Assets	10,791,304	Operating Expense	7,680,327	87.1% Current Ratio 8.1
Current Liabilities	1,218,921	Operating Margin	1,138,155	12.9% Days to Collect 15.9
Long Term Liabilities	222,290	Other Income	4,485	0.1% Avg Payment Days 12.6
Total Equity	9,350,093	Other Expense	0	0.0% Depreciation Rate 15.9%
Total Liab. and Equity	10,791,304	Net Profit or Loss	1,142,640	13.0% Return on Equity 12.2%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,197,690	Total Charges	8,526,044	Salary Expense	30.5%	
Fixed Assets	1,278,901	Contract Allowance	-288,958	-3.4%	Fringe Benefits	4.5%
Other Assets	0	Operating Revenue	8,815,002	103.4%	Current Ratio	3.1
Total Assets	3,476,591	Operating Expense	7,131,693	80.9%	Days to Collect	36.3
Current Liabilities	716,732	Operating Margin	1,683,309	19.1%	Avg Payment Days	5.8
Long Term Liabilities	70,416	Other Income	-673,674	-7.6%	Depreciation Rate	16.0%
Total Equity	2,689,443	Other Expense	0	0.0%	Return on Equity	37.5%
Total Liab. and Equity	3,476,591	Net Profit or Loss	1,009,635	11.5%		

## 552618 SAN MARCOS DIALYSIS CENTER

For Profit

2135 MONTIEL ROAD BLDG B

12/31/2013 365 Days Settled

Short Term

SAN MARCOS, CA 92069

SAN DIEGO

NATIONAL GOVERNMENT SERVICES

## 502504 MID-COLUMBIA KIDNEY CENTER

For Profit

6825 BURDEN BLVD #A

12/31/2013 365 Days Settled

Short Term

PASCO, WA 99301

FRANKLIN

BLUE CROSS (WASHINGTON & ALASKA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332581 BROOKDALE PHYSICIANS DIALYSIS</b>				For Profit
97-01 CHURCH AVENUE		12/31/2013 365 Days Settled		Short Term
BROOKLYN, NY 11212				
KINGS				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	-2,366,485	Total Charges	8,811,646	Salary Expense 46.5%
Fixed Assets	199,422	Contract Allowance	0	0.0% Fringe Benefits 17.8%
Other Assets	175,200	Operating Revenue	8,811,646	100.0%
Total Assets	-1,991,863	Operating Expense	7,908,513	89.8% Current Ratio 0.4
Current Liabilities	-5,617,513	Operating Margin	903,133	10.2% Days to Collect 1.6
Long Term Liabilities	0	Other Income	132	0.0% Avg Payment Days (12.2)
Total Equity	7,609,377	Other Expense	0	0.0% Depreciation Rate 11.2%
Total Liab. and Equity	1,991,864	Net Profit or Loss	903,265	10.3% Return on Equity 11.9%
<b>492653 BUTLER FARM DIALYSIS</b>				For Profit
501 BUTLER FARM ROAD		12/31/2013 365 Days Settled		Short Term
HAMPTON, VA 23666				
HAMPTON CITY				
BLUE CROSS (SOUTH CAROLINA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,766,508	Total Charges	8,962,436	Salary Expense 27.7%
Fixed Assets	756,844	Contract Allowance	163,611	1.8% Fringe Benefits 4.7%
Other Assets	40,600	Operating Revenue	8,798,825	98.2%
Total Assets	5,563,952	Operating Expense	6,964,594	79.2% Current Ratio 24.8
Current Liabilities	192,087	Operating Margin	1,834,231	20.8% Days to Collect 14.0
Long Term Liabilities	92,115	Other Income	143	0.0% Avg Payment Days 5.7
Total Equity	5,279,750	Other Expense	0	0.0% Depreciation Rate 17.8%
Total Liab. and Equity	5,563,952	Net Profit or Loss	1,834,374	20.8% Return on Equity 34.7%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	16,869,476	Total Charges	8,702,429		Salary Expense	29.1%
Fixed Assets	810,858	Contract Allowance	-88,930	-1.0%	Fringe Benefits	4.9%
Other Assets	2,847,705	Operating Revenue	8,791,359	101.0%	Current Ratio	52.4
Total Assets	20,528,039	Operating Expense	6,409,080	72.9%	Days to Collect	7.5
Current Liabilities	321,752	Operating Margin	2,382,279	27.1%	Avg Payment Days	7.5
Long Term Liabilities	0	Other Income	62	0.0%	Depreciation Rate	17.1%
Total Equity	20,206,287	Other Expense	0	0.0%	Return on Equity	11.8%
Total Liab. and Equity	20,528,039	Net Profit or Loss	2,382,341	27.1%		

## 392614 ABINGTON DIALYSIS

For Profit

3940 COMMERCE DRIVE

12/31/2013 365 Days Settled

Short Term

WILLOW GROVE, PA 19090

MONTGOMERY

CAHABA

## 052571 UNION CITY DIALYSIS CENTER

For Profit

32930 ALVARADO NILES ROAD, SUITE 300

12/31/2013 365 Days Settled

Short Term

UNION CITY, CA 94587

ALAMEDA

BLUE CROSS (CALIFORNIA)

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>232548 RCG EAST LANSING</b>				For Profit
2601 COOLIDGE ROAD		12/31/2013 365 Days Settled		Short Term
EAST LANSING, MI 48823				
INGHAM				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,763,988	Total Charges	8,785,479	Salary Expense 30.1%
Fixed Assets	8,671,113	Contract Allowance	0	0.0% Fringe Benefits 7.6%
Other Assets	25,000	Operating Revenue	8,785,479	100.0%
Total Assets	10,460,101	Operating Expense	5,291,211	60.2% Current Ratio (2.8)
Current Liabilities	-640,430	Operating Margin	3,494,268	39.8% Days to Collect 0.0
Long Term Liabilities	0	Other Income	2,949	0.0% Avg Payment Days (20.0)
Total Equity	-9,819,671	Other Expense	0	0.0% Depreciation Rate 5.2%
Total Liab. and Equity	-10,460,101	Net Profit or Loss	3,497,217	39.8% Return on Equity -35.6%
<b>372530 HEARTLAND DIALYSIS</b>				For Profit
925 NORTHEAST 8TH STREET		12/31/2013 365 Days Settled		Short Term
OKLAHOMA CITY, OK 73104				
OKLAHOMA				
BLUE CROSS (GEORGIA)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	19,796,823	Total Charges	8,840,124	Salary Expense 27.0%
Fixed Assets	294,497	Contract Allowance	63,490	0.7% Fringe Benefits 4.8%
Other Assets	97,397	Operating Revenue	8,776,634	99.3%
Total Assets	20,188,717	Operating Expense	7,634,214	87.0% Current Ratio 63.8
Current Liabilities	310,142	Operating Margin	1,142,420	13.0% Days to Collect 29.6
Long Term Liabilities	0	Other Income	178	0.0% Avg Payment Days 5.5
Total Equity	19,878,574	Other Expense	0	0.0% Depreciation Rate 9.1%
Total Liab. and Equity	20,188,716	Net Profit or Loss	1,142,598	13.0% Return on Equity 5.7%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332557 HORTENSE &amp; LOUIS RUBIN DIALYSIS SARATOGA</b>				Not for Profit		
59 C MYRTLE STREET		12/31/2013 365 Days Settled		Short Term		
SARATOGA SPRINGS, NY 12866						
SARATOGA						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	9,660,262	Total Charges	42,252,023	Salary Expense	38.4%	
Fixed Assets	666,114	Contract Allowance	33,491,353	79.3%	Fringe Benefits	5.3%
Other Assets	595,430	Operating Revenue	8,760,670	20.7%		
Total Assets	10,921,806	Operating Expense	7,579,201	86.5%	Current Ratio	27.3
Current Liabilities	353,752	Operating Margin	1,181,469	13.5%	Days to Collect	181.3
Long Term Liabilities	0	Other Income	12,712	0.1%	Avg Payment Days	15.7
Total Equity	10,568,054	Other Expense	0	0.0%	Depreciation Rate	3.2%
Total Liab. and Equity	10,921,806	Net Profit or Loss	1,194,181	13.6%	Return on Equity	11.3%
<b>312576 SAINT BARNABAS RCG DIALYSIS CENTER-LIVINGSTON</b>				For Profit		
200 SOUTH ORANGE AVENUE, SUITE 117		12/31/2013 365 Days Settled		Short Term		
LIVINGSTON, NJ 07039						
ESSEX						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,163,323	Total Charges	8,751,472	Salary Expense	43.4%	
Fixed Assets	31,485,402	Contract Allowance	0	0.0%	Fringe Benefits	7.0%
Other Assets	0	Operating Revenue	8,751,472	100.0%		
Total Assets	32,648,725	Operating Expense	5,908,090	67.5%	Current Ratio	(1.9)
Current Liabilities	-602,757	Operating Margin	2,843,382	32.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	3,774	0.0%	Avg Payment Days	(6.8)
Total Equity	-32,045,967	Other Expense	0	0.0%	Depreciation Rate	1.1%
Total Liab. and Equity	-32,648,724	Net Profit or Loss	2,847,156	32.5%	Return on Equity	-8.9%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>522554 BAY SHORE DIALYSIS</b>				For Profit
5650 N GREEN BAY RD STE 150		12/31/2013 365 Days Settled		Short Term
GLENDALE, WI 53209				
MILWAUKEE				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	2,463,691	Total Charges	9,053,050	Salary Expense 31.7%
Fixed Assets	840,949	Contract Allowance	303,296	3.4% Fringe Benefits 6.2%
Other Assets	5,177,203	Operating Revenue	8,749,754	96.6%
Total Assets	8,481,843	Operating Expense	6,244,631	71.4% Current Ratio 4.3
Current Liabilities	570,277	Operating Margin	2,505,123	28.6% Days to Collect 42.3
Long Term Liabilities	142,025	Other Income	143	0.0% Avg Payment Days 8.2
Total Equity	7,769,541	Other Expense	0	0.0% Depreciation Rate 23.0%
Total Liab. and Equity	8,481,843	Net Profit or Loss	2,505,266	28.6% Return on Equity 32.2%
<b>052671 UNITED DIALYSIS CENTER</b>				For Profit
3111 LONG BEACH BLVD		12/31/2013 365 Days Settled		Short Term
LONG BEACH, CA 90807				
LOS ANGELES				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	19,856,882	Total Charges	8,918,494	Salary Expense 37.1%
Fixed Assets	344,098	Contract Allowance	180,110	2.0% Fringe Benefits 5.6%
Other Assets	5,663,052	Operating Revenue	8,738,384	98.0%
Total Assets	25,864,032	Operating Expense	7,052,105	80.7% Current Ratio 17.6
Current Liabilities	1,125,727	Operating Margin	1,686,279	19.3% Days to Collect 16.8
Long Term Liabilities	0	Other Income	1,779	0.0% Avg Payment Days 10.4
Total Equity	24,738,304	Other Expense	0	0.0% Depreciation Rate 14.6%
Total Liab. and Equity	25,864,031	Net Profit or Loss	1,688,058	19.3% Return on Equity 6.8%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,080,426	Total Charges	8,716,066	Salary Expense	33.7%	
Fixed Assets	31,562,213	Contract Allowance	0	0.0%	Fringe Benefits	7.3%
Other Assets	0	Operating Revenue	8,716,066	100.0%	Current Ratio	(2.7)
Total Assets	32,642,639	Operating Expense	5,721,219	65.6%	Days to Collect	0.0
Current Liabilities	-398,750	Operating Margin	2,994,847	34.4%	Avg Payment Days	(13.0)
Long Term Liabilities	-2,775	Other Income	249	0.0%	Depreciation Rate	0.8%
Total Equity	-32,241,116	Other Expense	0	0.0%	Return on Equity	-9.3%
Total Liab. and Equity	-32,642,641	Net Profit or Loss	2,995,096	34.4%		

## 362598 AKRON EAST KIDNEY CENTER

For Profit

199 PERKINS STREET

12/31/2013 365 Days Settled

Short Term

AKRON, OH 44304

SUMMIT

BLUE CROSS (TEXAS)

## 552589 NORTH GLENDALE DIALYSIS

For Profit

1505 WILSON TERRACE, SUITE #190

12/31/2013 365 Days Settled

Short Term

GLENDALE, CA 91206

LOS ANGELES

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,156,509	Total Charges	8,694,698	Salary Expense	32.4%	
Fixed Assets	9,466,211	Contract Allowance	0	0.0%	Fringe Benefits	8.4%
Other Assets	9,602,731	Operating Revenue	8,694,698	100.0%		
Total Assets	20,225,451	Operating Expense	3,867,048	44.5%	Current Ratio	(2.6)
Current Liabilities	-449,585	Operating Margin	4,827,650	55.5%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	4	0.0%	Avg Payment Days	(5.5)
Total Equity	-19,775,868	Other Expense	0	0.0%	Depreciation Rate	2.9%
Total Liab. and Equity	-20,225,453	Net Profit or Loss	4,827,654	55.5%	Return on Equity	-24.4%

  

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	17,909,562	Total Charges	7,871,079	Salary Expense	28.9%	
Fixed Assets	473,728	Contract Allowance	-819,138	-10.4%	Fringe Benefits	4.9%
Other Assets	0	Operating Revenue	8,690,217	110.4%		
Total Assets	18,383,290	Operating Expense	6,360,100	73.2%	Current Ratio	34.3
Current Liabilities	522,290	Operating Margin	2,330,117	26.8%	Days to Collect	95.5
Long Term Liabilities	0	Other Income	92	0.0%	Avg Payment Days	5.4
Total Equity	17,860,999	Other Expense	0	0.0%	Depreciation Rate	24.6%
Total Liab. and Equity	18,383,289	Net Profit or Loss	2,330,209	26.8%	Return on Equity	13.0%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	7,518,833	Total Charges	7,860,356		Salary Expense	32.1%
Fixed Assets	944,849	Contract Allowance	-828,764	-10.5%	Fringe Benefits	7.0%
Other Assets	11,710,335	Operating Revenue	8,689,120	110.5%	Current Ratio	16.7
Total Assets	20,174,017	Operating Expense	6,751,573	77.7%	Days to Collect	66.2
Current Liabilities	450,421	Operating Margin	1,937,547	22.3%	Avg Payment Days	9.1
Long Term Liabilities	0	Other Income	-289,975	-3.3%	Depreciation Rate	26.2%
Total Equity	19,723,596	Other Expense	0	0.0%	Return on Equity	8.4%
Total Liab. and Equity	20,174,017	Net Profit or Loss	1,647,572	19.0%		

  

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	3,218,332	Total Charges	8,686,325		Salary Expense	34.7%
Fixed Assets	2,401,402	Contract Allowance	0	0.0%	Fringe Benefits	4.2%
Other Assets	44,966	Operating Revenue	8,686,325	100.0%	Current Ratio	1.3
Total Assets	5,664,700	Operating Expense	10,804,617	124.4%	Days to Collect	5.4
Current Liabilities	2,407,160	Operating Margin	-2,118,292	-24.4%	Avg Payment Days	27.5
Long Term Liabilities	3,002,877	Other Income	1,314,880	15.1%	Depreciation Rate	2.4%
Total Equity	254,663	Other Expense	0	0.0%	Return on Equity	-315.5%
Total Liab. and Equity	5,664,700	Net Profit or Loss	(803,412)	-9.2%		

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052560 SAN PABLO DIALYSIS</b>				For Profit		
14020 SAN PABLO AVE SUITE B		12/31/2013 365 Days Settled		Short Term		
SAN PABLO, CA 94806						
CONTRA COSTA						
BLUE CROSS (GEORGIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	16,448,002	Total Charges	8,766,758	Salary Expense	42.9%	
Fixed Assets	331,393	Contract Allowance	99,183	1.1%	Fringe Benefits	7.6%
Other Assets	0	Operating Revenue	8,667,575	98.9%		
Total Assets	16,779,395	Operating Expense	5,839,549	67.4%	Current Ratio	20.3
Current Liabilities	809,847	Operating Margin	2,828,026	32.6%	Days to Collect	23.5
Long Term Liabilities	0	Other Income	-1,119,833	-12.9%	Avg Payment Days	13.0
Total Equity	15,969,549	Other Expense	0	0.0%	Depreciation Rate	13.8%
Total Liab. and Equity	16,779,396	Net Profit or Loss	1,708,193	19.7%	Return on Equity	10.7%
<b>092503 BMA COLUMBIA HEIGHTS</b>				For Profit		
106 IRVING STREET NE		12/31/2013 365 Days Settled		Short Term		
WASHINGTON, DC 20010						
DISTRICT OF COLUMBIA						
BLUE CROSS (MARYLAND)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,498,101	Total Charges	8,664,966	Salary Expense	40.5%	
Fixed Assets	5,467,362	Contract Allowance	0	0.0%	Fringe Benefits	7.5%
Other Assets	0	Operating Revenue	8,664,966	100.0%		
Total Assets	6,965,463	Operating Expense	7,193,472	83.0%	Current Ratio	(2.6)
Current Liabilities	-587,338	Operating Margin	1,471,494	17.0%	Days to Collect	0.0
Long Term Liabilities	0	Other Income	3,414	0.0%	Avg Payment Days	(14.4)
Total Equity	-6,378,125	Other Expense	0	0.0%	Depreciation Rate	8.2%
Total Liab. and Equity	-6,965,463	Net Profit or Loss	1,474,908	17.0%	Return on Equity	-23.1%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>302509 FRESINIUS MEDICAL CARE OF LEBANON</b>			For Profit			
56 ETNA RD		12/31/2013 365 Days Settled		Short Term		
LEBANON, NH 03756						
GRAFTON						
NATIONAL HERITAGE (NEW HAMPSHIRE)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,289,599	Total Charges	8,664,906	Salary Expense	40.4%	
Fixed Assets	16,099,524	Contract Allowance	0	0.0%	Fringe Benefits	5.5%
Other Assets	8,978,385	Operating Revenue	8,664,906	100.0%		
Total Assets	26,367,508	Operating Expense	3,763,287	43.4%	Current Ratio	(2.5)
Current Liabilities	-525,038	Operating Margin	4,901,619	56.6%	Days to Collect	0.0
Long Term Liabilities	1,892	Other Income	33	0.0%	Avg Payment Days	(10.6)
Total Equity	-25,844,363	Other Expense	0	0.0%	Depreciation Rate	3.4%
Total Liab. and Equity	-26,367,509	Net Profit or Loss	4,901,652	56.6%	Return on Equity	-19.0%

<b>052827 KIDNEY CENTER OF PANORAMA CITY</b>			For Profit			
14600 ROSCOE BLVD		9/30/2013 365 Days Settled		Short Term		
PANORAMA CITY, CA 91402						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	967,959	Total Charges	63,355,700	Salary Expense	28.5%	
Fixed Assets	39,333	Contract Allowance	54,710,555	86.4%	Fringe Benefits	4.5%
Other Assets	6,017,308	Operating Revenue	8,645,145	13.6%		
Total Assets	7,024,600	Operating Expense	8,748,622	101.2%	Current Ratio	1.0
Current Liabilities	1,001,224	Operating Margin	-103,477	-1.2%	Days to Collect	4.7
Long Term Liabilities	0	Other Income	62,184	0.7%	Avg Payment Days	17.8
Total Equity	6,023,376	Other Expense	0	0.0%	Depreciation Rate	1,803.5%
Total Liab. and Equity	7,024,600	Net Profit or Loss	(41,293)	-0.5%	Return on Equity	-0.7%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>052802 TRC HARBOR UCLA MFI TOTAL RENA</b>				For Profit		
21600 SOUTH VERMONT AVENUE		12/31/2013 365 Days Settled		Short Term		
TORRANCE, CA 90502						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	4,311,124	Total Charges	9,002,449	Salary Expense	35.3%	
Fixed Assets	601,092	Contract Allowance	429,482	4.8%	Fringe Benefits	5.0%
Other Assets	0	Operating Revenue	8,572,967	95.2%		
Total Assets	4,912,216	Operating Expense	8,782,149	102.4%	Current Ratio	3.0
Current Liabilities	1,442,614	Operating Margin	-209,182	-2.4%	Days to Collect	26.5
Long Term Liabilities	86,713	Other Income	798	0.0%	Avg Payment Days	12.3
Total Equity	3,382,888	Other Expense	0	0.0%	Depreciation Rate	8.6%
Total Liab. and Equity	4,912,215	Net Profit or Loss	(208,384)	-2.4%	Return on Equity	-6.2%
<b>332649 CLEVE HILL DIALYSIS CENTER</b>				For Profit		
1461 KENSINGTON AVENUE		12/31/2013 365 Days Settled		Short Term		
BUFFALO, NY 14215						
ERIE						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-4,632,481	Total Charges	8,405,617	Salary Expense	31.1%	
Fixed Assets	1,159,925	Contract Allowance	-159,319	-1.9%	Fringe Benefits	6.0%
Other Assets	5,082,750	Operating Revenue	8,564,936	101.9%		
Total Assets	1,610,194	Operating Expense	6,941,923	81.1%	Current Ratio	(21.2)
Current Liabilities	218,393	Operating Margin	1,623,013	18.9%	Days to Collect	8.6
Long Term Liabilities	79,421	Other Income	989	0.0%	Avg Payment Days	5.3
Total Equity	1,312,377	Other Expense	0	0.0%	Depreciation Rate	13.0%
Total Liab. and Equity	1,610,191	Net Profit or Loss	1,624,002	19.0%	Return on Equity	123.7%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>322533 FRESENIUS MEDICAL CARE NORTH RIO RANCHO</b>				For Profit
7555 ENCHANTED HILLS BOULEVARD NE, STE 102 RIO RANCHO, NM 87144 SANDOVAL BLUE CROSS (TEXAS)		12/31/2013 365 Days Settled		Short Term
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	3,142,460	Total Charges	8,563,477	Salary Expense 27.8%
Fixed Assets	8,006,678	Contract Allowance	0	0.0% Fringe Benefits 6.2%
Other Assets	0	Operating Revenue	8,563,477	100.0%
Total Assets	11,149,138	Operating Expense	4,086,941	47.7% Current Ratio (3.3)
Current Liabilities	-964,206	Operating Margin	4,476,536	52.3% Days to Collect 1.6
Long Term Liabilities	0	Other Income	3,204	0.0% Avg Payment Days (36.5)
Total Equity	-10,184,931	Other Expense	0	0.0% Depreciation Rate 5.0%
Total Liab. and Equity	-11,149,137	Net Profit or Loss	4,479,740	52.3% Return on Equity -44.0%

<b>322509 FRESENIUS MEDICAL CARE RIO RANCHO</b>				For Profit
1760 GRANDE BLVD SUITE 100 RIO RANCHO, NM 87124 SANDOVAL BLUE CROSS (TEXAS)		12/31/2013 365 Days Settled		Short Term
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,048,301	Total Charges	8,556,260	Salary Expense 38.0%
Fixed Assets	27,188,441	Contract Allowance	0	0.0% Fringe Benefits 7.6%
Other Assets	0	Operating Revenue	8,556,260	100.0%
Total Assets	28,236,742	Operating Expense	2,971,278	34.7% Current Ratio (2.4)
Current Liabilities	-430,629	Operating Margin	5,584,982	65.3% Days to Collect 0.0
Long Term Liabilities	0	Other Income	228	0.0% Avg Payment Days (6.4)
Total Equity	-27,806,113	Other Expense	0	0.0% Depreciation Rate 1.3%
Total Liab. and Equity	-28,236,742	Net Profit or Loss	5,585,210	65.3% Return on Equity -20.1%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

## 502509 SEATAC KIDNEY CENTER

Not for Profit

17900 INTERNATIONAL BLVD STE 301

6/30/2013 365 Days Reopened

Short Term

SEATAC, WA 98188

KING

BLUE CROSS (WASHINGTON & ALASKA)

### Balance Sheet

### Income Statement

### Key Performance Ind.

Current Assets	2,263,694	Total Charges	22,341,675		Salary Expense	36.8%
Fixed Assets	1,624,308	Contract Allowance	13,800,836	61.8%	Fringe Benefits	10.2%
Other Assets	1,624,194	Operating Revenue	8,540,839	38.2%		
Total Assets	5,512,196	Operating Expense	5,663,768	66.3%	Current Ratio	3.0
Current Liabilities	747,353	Operating Margin	2,877,071	33.7%	Days to Collect	43.4
Long Term Liabilities	208,057	Other Income	0	0.0%	Avg Payment Days	40.4
Total Equity	4,556,786	Other Expense	0	0.0%	Depreciation Rate	13.1%
Total Liab. and Equity	5,512,196	Net Profit or Loss	2,877,071	33.7%	Return on Equity	63.1%

## 402514 BMA OF HUMACAO INC

For Profit

RD 3 KM 73-8 PLAZA BOULEVARD  
SHOPPING CENTER

12/31/2013 365 Days Settled

Short Term

HUMACAO, PR 00791

BLUE CROSS (TEXAS)

### Balance Sheet

### Income Statement

### Key Performance Ind.

Current Assets	1,445,113	Total Charges	8,535,928		Salary Expense	29.3%
Fixed Assets	8,186,093	Contract Allowance	0	0.0%	Fringe Benefits	6.1%
Other Assets	0	Operating Revenue	8,535,928	100.0%		
Total Assets	9,631,206	Operating Expense	5,826,554	68.3%	Current Ratio	(2.5)
Current Liabilities	-587,482	Operating Margin	2,709,374	31.7%	Days to Collect	0.0
Long Term Liabilities	-46	Other Income	1,358	0.0%	Avg Payment Days	(9.2)
Total Equity	-9,043,679	Other Expense	0	0.0%	Depreciation Rate	4.7%
Total Liab. and Equity	-9,631,207	Net Profit or Loss	2,710,732	31.8%	Return on Equity	-30.0%

All Providers

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>332528 LOWER MANHATTAN DIALYSIS CENTE</b>				For Profit
323 EAST 34TH STREET		12/31/2013 365 Days Settled		Short Term
NEW YORK, NY 10016				
NEW YORK				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	4,732,682	Total Charges	8,620,079	Salary Expense 66.0%
Fixed Assets	371,197	Contract Allowance	86,201	1.0% Fringe Benefits 1.6%
Other Assets	626,086	Operating Revenue	8,533,878	99.0%
Total Assets	5,729,965	Operating Expense	11,556,703	135.4% Current Ratio 2.3
Current Liabilities	2,082,152	Operating Margin	-3,022,825	-35.4% Days to Collect 97.3
Long Term Liabilities	2,725,829	Other Income	415,710	4.9% Avg Payment Days 28.9
Total Equity	921,984	Other Expense	0	0.0% Depreciation Rate 13.7%
Total Liab. and Equity	5,729,965	Net Profit or Loss	(2,607,115)	-30.6% Return on Equity -282.8%

<b>182552 RCG PADUCAH</b>				For Profit
1532 LONE OAK ROAD, SUITE G 15		12/31/2013 365 Days Settled		Short Term
PADUCAH, KY 42003				
MCCRACKEN				
NATIONAL GOVERNMENT SERVICES				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	279,990	Total Charges	8,533,275	Salary Expense 56.7%
Fixed Assets	535,652	Contract Allowance	0	0.0% Fringe Benefits 7.6%
Other Assets	59,150	Operating Revenue	8,533,275	100.0%
Total Assets	874,792	Operating Expense	3,224,757	37.8% Current Ratio 0.0
Current Liabilities	31,122,716	Operating Margin	5,308,518	62.2% Days to Collect (42.7)
Long Term Liabilities	-3,605	Other Income	2,967	0.0% Avg Payment Days 3,589.7
Total Equity	-31,993,904	Other Expense	0	0.0% Depreciation Rate 12.7%
Total Liab. and Equity	-874,793	Net Profit or Loss	5,311,485	62.2% Return on Equity -16.6%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	32,278,805	Total Charges	8,579,099	Salary Expense	28.9%	
Fixed Assets	161,267	Contract Allowance	49,617	0.6%	Fringe Benefits	4.0%
Other Assets	2,147,720	Operating Revenue	8,529,482	99.4%		
Total Assets	34,587,792	Operating Expense	4,263,638	50.0%	Current Ratio	58.0
Current Liabilities	556,422	Operating Margin	4,265,844	50.0%	Days to Collect	20.1
Long Term Liabilities	0	Other Income	135	0.0%	Avg Payment Days	8.4
Total Equity	34,031,370	Other Expense	0	0.0%	Depreciation Rate	11.5%
Total Liab. and Equity	34,587,792	Net Profit or Loss	4,265,979	50.0%	Return on Equity	12.5%

**432503 SIOUX FALLS DIALYSIS**

For Profit

1325 S CLIFF AVENUE

12/31/2013 365 Days Settled

Short Term

SIOUX FALLS, SD 57105

MINNEHAHA

NORIDIAN (SOUTH DAKOTA)

**052728 RAI - OCEAN AVENUE - SAN FRANCISCO**

For Profit

1738 OCEAN AVE

12/31/2013 365 Days Settled

Short Term

SAN FRANCISCO, CA 94112

SAN FRANCISCO

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>Balance Sheet</b>		<b>Income Statement</b>			<b>Key Performance Ind.</b>	
Current Assets	2,011,143	Total Charges	8,492,775		Salary Expense	42.8%
Fixed Assets	510,788	Contract Allowance	0	0.0%	Fringe Benefits	4.9%
Other Assets	15,121,903	Operating Revenue	8,492,775	100.0%	Current Ratio	2.0
Total Assets	17,643,834	Operating Expense	6,260,803	73.7%	Days to Collect	36.7
Current Liabilities	1,006,494	Operating Margin	2,231,972	26.3%	Avg Payment Days	32.4
Long Term Liabilities	251,063	Other Income	0	0.0%	Depreciation Rate	14.3%
Total Equity	16,386,277	Other Expense	0	0.0%	Return on Equity	13.6%
Total Liab. and Equity	17,643,834	Net Profit or Loss	2,231,972	26.3%		

## 332566 ROGOSIN KIDNEY CENTER

Not for Profit

506 SIXTH STREET

12/31/2013 365 Days Settled

Short Term

BROOKLYN, NY 11215

KINGS

NATIONAL GOVERNMENT SERVICES

## 392512 BMA OF WILKES-BARRE

For Profit

307 LAIRD STREET SUITE 1

12/31/2013 365 Days Settled

Short Term

WILKES BARRE, PA 18702

LUZERNE

NATIONAL GOVERNMENT SERVICES

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>192531 FRESNIUS MEDICAL CARE OCHSNER NEW ORLEANS</b>				For Profit
1319 JEFFERSON HWY, 2ND FLOOR		12/31/2013 365 Days Settled		Short Term
NEW ORLEANS, LA 70121				
JEFFERSON				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	1,389,572	Total Charges	8,481,129	Salary Expense 37.1%
Fixed Assets	10,446,761	Contract Allowance	0	0.0% Fringe Benefits 6.7%
Other Assets	0	Operating Revenue	8,481,129	100.0%
Total Assets	11,836,333	Operating Expense	5,995,460	70.7% Current Ratio (2.0)
Current Liabilities	-703,055	Operating Margin	2,485,669	29.3% Days to Collect 0.0
Long Term Liabilities	0	Other Income	221	0.0% Avg Payment Days (21.7)
Total Equity	-11,133,278	Other Expense	0	0.0% Depreciation Rate 2.5%
Total Liab. and Equity	-11,836,333	Net Profit or Loss	2,485,890	29.3% Return on Equity -22.3%
<b>452787 SPRING DIALYSIS</b>				For Profit
607 TIMBERDALE LANE SUITE 100		12/31/2013 365 Days Settled		Short Term
HOUSTON, TX 77090				
HARRIS				
BLUE CROSS (TEXAS)				
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>
Current Assets	11,486,490	Total Charges	8,538,516	Salary Expense 30.3%
Fixed Assets	333,842	Contract Allowance	62,561	0.7% Fringe Benefits 5.5%
Other Assets	6,325,976	Operating Revenue	8,475,955	99.3%
Total Assets	18,146,308	Operating Expense	5,433,450	64.1% Current Ratio 46.6
Current Liabilities	246,303	Operating Margin	3,042,505	35.9% Days to Collect 18.3
Long Term Liabilities	0	Other Income	10,102	0.1% Avg Payment Days 6.1
Total Equity	17,900,004	Other Expense	0	0.0% Depreciation Rate 17.0%
Total Liab. and Equity	18,146,307	Net Profit or Loss	3,052,607	36.0% Return on Equity 17.1%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>072512 ST RAPHAEL DIALYSIS CTR</b>				For Profit		
137 WATER STREET		12/31/2013 365 Days Settled		Short Term		
NEW HAVEN, CT 06511						
NEW HAVEN						
NATIONAL GOVT SERVICES (CONNECTICUT)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	-1,112,634	Total Charges	8,429,543	Salary Expense	41.4%	
Fixed Assets	3,460,798	Contract Allowance	0	0.0%	Fringe Benefits	9.2%
Other Assets	1,579,390	Operating Revenue	8,429,543	100.0%		
Total Assets	3,927,554	Operating Expense	7,458,367	88.5%	Current Ratio	1.5
Current Liabilities	-729,348	Operating Margin	971,176	11.5%	Days to Collect	170.7
Long Term Liabilities	-1,330	Other Income	1,222	0.0%	Avg Payment Days	(1.2)
Total Equity	-3,196,875	Other Expense	0	0.0%	Depreciation Rate	12.9%
Total Liab. and Equity	-3,927,553	Net Profit or Loss	972,398	11.5%	Return on Equity	-30.4%
<b>012524 BMA OF EAST MOBILE</b>				For Profit		
1217 GOVERNMENT STREET		12/31/2013 365 Days Settled		Short Term		
MOBILE, AL 36604						
MOBILE						
BLUE CROSS (TENNESSEE)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	1,189,148	Total Charges	8,428,932	Salary Expense	34.5%	
Fixed Assets	17,522,176	Contract Allowance	0	0.0%	Fringe Benefits	6.4%
Other Assets	0	Operating Revenue	8,428,932	100.0%		
Total Assets	18,711,324	Operating Expense	5,933,395	70.4%	Current Ratio	(1.5)
Current Liabilities	-783,135	Operating Margin	2,495,537	29.6%	Days to Collect	0.0
Long Term Liabilities	10	Other Income	-47	0.0%	Avg Payment Days	(23.7)
Total Equity	-17,928,199	Other Expense	0	0.0%	Depreciation Rate	2.6%
Total Liab. and Equity	-18,711,324	Net Profit or Loss	2,495,490	29.6%	Return on Equity	-13.9%

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# ESRD Profile Report - 2013

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

<b>342532 SOUTHEASTERN DIALYSIS CENTER,</b>			For Profit			
14 OFFICE PARK DRIVE		12/31/2013 365 Days Settled		Short Term		
JACKSONVILLE, NC 28540						
ONSLOW						
BLUE CROSS (CALIFORNIA)						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	20,999,927	Total Charges	8,913,434	Salary Expense	27.9%	
Fixed Assets	920,369	Contract Allowance	498,811	5.6%	Fringe Benefits	5.4%
Other Assets	27,003	Operating Revenue	8,414,623	94.4%		
Total Assets	21,947,299	Operating Expense	6,390,413	75.9%	Current Ratio	98.6
Current Liabilities	213,017	Operating Margin	2,024,210	24.1%	Days to Collect	20.0
Long Term Liabilities	0	Other Income	-303,785	-3.6%	Avg Payment Days	5.1
Total Equity	21,734,282	Other Expense	0	0.0%	Depreciation Rate	16.2%
Total Liab. and Equity	21,947,299	Net Profit or Loss	1,720,425	20.4%	Return on Equity	7.9%
<b>332582 NEW YORK RENAL ASSOCIATES</b>			For Profit			
3468 PARK AVENUE		12/31/2013 365 Days Settled		Short Term		
BRONX, NY 10456						
BRONX						
NATIONAL GOVERNMENT SERVICES						
<b>Balance Sheet</b>		<b>Income Statement</b>		<b>Key Performance Ind.</b>		
Current Assets	2,406,806	Total Charges	45,798,000	Salary Expense	33.0%	
Fixed Assets	1,164,390	Contract Allowance	37,407,815	81.7%	Fringe Benefits	4.5%
Other Assets	788,893	Operating Revenue	8,390,185	18.3%		
Total Assets	4,360,089	Operating Expense	6,798,901	81.0%	Current Ratio	1.4
Current Liabilities	1,727,423	Operating Margin	1,591,284	19.0%	Days to Collect	56.7
Long Term Liabilities	4,562	Other Income	0	0.0%	Avg Payment Days	17.6
Total Equity	2,628,104	Other Expense	0	0.0%	Depreciation Rate	8.1%
Total Liab. and Equity	4,360,089	Net Profit or Loss	1,591,284	19.0%	Return on Equity	60.5%

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