

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672626 ELIK DIALYSIS HOME THERAPY			For Profit			
1445 NORTH LOOP WEST, SUITE 720		12/31/2011 365 Days Settled		Short Term		
HOUSTON, TX 77008						
HARRIS						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	236,765	Total Charges	2,866,993,978	Salary Expense	50.2 %	
Fixed Assets	601,506	Contract Allowance	0	0.0 %	Fringe Benefits	0.4 %
Other Assets	7,512	Operating Revenue	2,866,993,978	100.0 %		
Total Assets	845,783	Operating Expense	2,451,404	0.1 %	Current Ratio	2.4
Current Liabilities	99,684	Operating Margin	2,864,542,574	99.9 %	Days to Collect	0.0
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	10.7
Total Equity	746,099	Other Expense	0	0.0 %	Depreciation Rate	19.9 %
Total Liab. and Equity	845,783	Net Profit or Loss	2,864,542,574	99.9 %	Return on Equity	383,936.0 %

232566 RAI-CLYDE PARK-WYOMING			For Profit			
4893 CLYDE PARK SOUTHWEST		12/31/2011 365 Days Settled		Short Term		
WYOMING, MI 49509						
KENT						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,737,338	Total Charges	192,701,174	Salary Expense	30.2 %	
Fixed Assets	1,107,350	Contract Allowance	181,674,849	94.3 %	Fringe Benefits	9.2 %
Other Assets	0	Operating Revenue	11,026,325	5.7 %		
Total Assets	2,844,688	Operating Expense	8,405,669	76.2 %	Current Ratio	5.7
Current Liabilities	305,880	Operating Margin	2,620,656	23.8 %	Days to Collect	21,680.1
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	12.8
Total Equity	2,538,808	Other Expense	0	0.0 %	Depreciation Rate	18.7 %
Total Liab. and Equity	2,844,688	Net Profit or Loss	2,620,656	23.8 %	Return on Equity	103.2 %

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052779 RAI - MISSION GORGE - SAN DIEGO				For Profit	
7007 MISSION GORGE RD 1ST FLOOR		12/31/2011 365 Days Settled		Short Term	
SAN DIEGO, CA 92120					
SAN DIEGO					
PALMETTO (CALIFORNIA SOUTH)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,429,808	Total Charges	182,762,448	Salary Expense	36.9 %
Fixed Assets	755,848	Contract Allowance	172,759,256	94.5 %	Fringe Benefits 9.9 %
Other Assets	0	Operating Revenue	10,003,192	5.5 %	
Total Assets	<u>2,185,656</u>	Operating Expense	<u>7,819,979</u>	78.2 %	Current Ratio 3.3
Current Liabilities	430,473	Operating Margin	2,183,213	21.8 %	Days to Collect 21,078.8
Long Term Liabilities	0	Other Income	29,028	0.3 %	Avg Payment Days 19.8
Total Equity	<u>1,755,183</u>	Other Expense	0	0.0 %	Depreciation Rate 18.6 %
Total Liab. and Equity	<u>2,185,656</u>	Net Profit or Loss	<u>2,212,241</u>	22.1 %	Return on Equity 126.0 %
452799 US RENAL CARE TARRANT DIALYSIS CENTRAL FORT WORTH				For Profit	
4201 EAST BERRY STE 8		12/31/2011 365 Days Settled		Short Term	
FORT WORTH, TX 76105					
TARRANT					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	3,442,176	Total Charges	149,206,830	Salary Expense	27.3 %
Fixed Assets	340,542	Contract Allowance	143,420,244	96.1 %	Fringe Benefits 5.7 %
Other Assets	8,382,331	Operating Revenue	5,786,586	3.9 %	
Total Assets	<u>12,165,049</u>	Operating Expense	<u>5,747,522</u>	99.3 %	Current Ratio 8.4
Current Liabilities	408,016	Operating Margin	39,064	0.7 %	Days to Collect 154.9
Long Term Liabilities	204,515	Other Income	-64,183	-1.1 %	Avg Payment Days 16.8
Total Equity	<u>11,552,518</u>	Other Expense	0	0.0 %	Depreciation Rate 44.4 %
Total Liab. and Equity	<u>12,165,049</u>	Net Profit or Loss	<u>(25,119)</u>	-0.4 %	Return on Equity -0.2 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452579 US RENAL CARE TARRANT DIALYSIS FORT WORTH				For Profit	
1001 PENNSYLVANIA AVE		12/31/2011 365 Days Settled		Short Term	
FORT WORTH, TX 76104					
TARRANT					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	5,782,876	Total Charges	148,053,479	Salary Expense	28.2 %
Fixed Assets	912,123	Contract Allowance	141,040,462	95.3 %	Fringe Benefits 5.6 %
Other Assets	8,508,665	Operating Revenue	7,013,017	4.7 %	
Total Assets	15,203,664	Operating Expense	5,866,382	83.6 %	Current Ratio 10.0
Current Liabilities	575,798	Operating Margin	1,146,635	16.4 %	Days to Collect 253.0
Long Term Liabilities	-386,905	Other Income	55	0.0 %	Avg Payment Days 22.7
Total Equity	15,014,771	Other Expense	0	0.0 %	Depreciation Rate 26.9 %
Total Liab. and Equity	15,203,664	Net Profit or Loss	1,146,690	16.4 %	Return on Equity 7.6 %
422575 RAI CARE CENTERS - CHARLESTON				For Profit	
2080 CHARLIE HALL BLVD		12/31/2011 365 Days Audited		Short Term	
CHARLESTON, SC 29414					
CHARLESTON					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,495,619	Total Charges	136,173,216	Salary Expense	22.5 %
Fixed Assets	457,527	Contract Allowance	127,064,290	93.3 %	Fringe Benefits 5.5 %
Other Assets	0	Operating Revenue	9,108,926	6.7 %	
Total Assets	1,953,146	Operating Expense	6,318,970	69.4 %	Current Ratio 6.7
Current Liabilities	223,628	Operating Margin	2,789,956	30.6 %	Days to Collect 19,901.1
Long Term Liabilities	0	Other Income	98,513	1.1 %	Avg Payment Days 12.8
Total Equity	1,729,518	Other Expense	0	0.0 %	Depreciation Rate 40.2 %
Total Liab. and Equity	1,953,146	Net Profit or Loss	2,888,469	31.7 %	Return on Equity 167.0 %

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552542 RAI - ELK GROVE BLVD - ELK GROVE				For Profit	
8139 ELK GROVE BLVD SUITE 200		12/31/2011 365 Days Settled		Short Term	
ELK GROVE, CA 95758					
SACRAMENTO					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	0	Total Charges	135,723,402	Salary Expense	35.7 %
Fixed Assets	0	Contract Allowance	127,052,248	93.6 %	Fringe Benefits 9.1 %
Other Assets	0	Operating Revenue	8,671,154	6.4 %	
Total Assets	0	Operating Expense	5,816,782	67.1 %	Current Ratio
Current Liabilities	0	Operating Margin	2,854,372	32.9 %	Days to Collect 0.0
Long Term Liabilities	0	Other Income	160,477	1.9 %	Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0 %	Depreciation Rate 0.0 %
Total Liab. and Equity	0	Net Profit or Loss	3,014,849	34.8 %	Return on Equity 0.0 %
452817 US RENAL CARE HARLINGEN DIALYSIS				Not for Profit	
4302 SESAME DR		12/31/2011 365 Days Settled		Short Term	
HARLINGEN, TX 78550					
CAMERON					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,662,449	Total Charges	133,915,934	Salary Expense	29.3 %
Fixed Assets	221,018	Contract Allowance	127,323,454	95.1 %	Fringe Benefits 5.8 %
Other Assets	3,350,572	Operating Revenue	6,592,480	4.9 %	
Total Assets	6,234,039	Operating Expense	5,310,251	80.6 %	Current Ratio 4.3
Current Liabilities	616,788	Operating Margin	1,282,229	19.4 %	Days to Collect 139.0
Long Term Liabilities	-57,398	Other Income	21	0.0 %	Avg Payment Days 19.6
Total Equity	5,674,649	Other Expense	0	0.0 %	Depreciation Rate 38.8 %
Total Liab. and Equity	6,234,039	Net Profit or Loss	1,282,250	19.5 %	Return on Equity 22.6 %

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552598 RAI - GOLDENWEST - WESTMINSTER				For Profit		
15330 GOLDENWEST STREET		12/31/2011 365 Days Settled		Short Term		
WESTMINSTER, CA 92683						
ORANGE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,520,780	Total Charges	130,006,249	Salary Expense	31.2 %	
Fixed Assets	1,001,285	Contract Allowance	121,052,616	93.1 %	Fringe Benefits	8.5 %
Other Assets	0	Operating Revenue	8,953,633	6.9 %		
Total Assets	<u>3,522,065</u>	Operating Expense	<u>6,497,143</u>	72.6 %	Current Ratio	6.0
Current Liabilities	418,869	Operating Margin	2,456,490	27.4 %	Days to Collect	11,184.8
Long Term Liabilities	205,969	Other Income	58,201	0.7 %	Avg Payment Days	23.5
Total Equity	<u>2,907,807</u>	Other Expense	0	0.0 %	Depreciation Rate	16.8 %
Total Liab. and Equity	<u>3,532,645</u>	Net Profit or Loss	<u>2,514,691</u>	28.1 %	Return on Equity	86.5 %
052798 RAI - NEWHOPE - FOUNTAIN VALLEY				For Profit		
17197 NEWHOPE STREET, SUITES A B C D		12/31/2011 365 Days Settled		Short Term		
FOUNTAIN VALLEY, CA 92708						
ORANGE						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,863,972	Total Charges	129,765,461	Salary Expense	38.9 %	
Fixed Assets	372,939	Contract Allowance	122,190,401	94.2 %	Fringe Benefits	8.6 %
Other Assets	0	Operating Revenue	7,575,060	5.8 %		
Total Assets	<u>2,236,911</u>	Operating Expense	<u>5,368,435</u>	70.9 %	Current Ratio	4.9
Current Liabilities	381,586	Operating Margin	2,206,625	29.1 %	Days to Collect	22,142.1
Long Term Liabilities	0	Other Income	91,033	1.2 %	Avg Payment Days	25.9
Total Equity	<u>1,857,276</u>	Other Expense	0	0.0 %	Depreciation Rate	28.0 %
Total Liab. and Equity	<u>2,238,862</u>	Net Profit or Loss	<u>2,297,658</u>	30.3 %	Return on Equity	123.7 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,102,329	Total Charges	129,220,931	Salary Expense	38.3 %	
Fixed Assets	706,778	Contract Allowance	122,834,687	95.1 %	Fringe Benefits	10.3 %
Other Assets	0	Operating Revenue	6,386,244	4.9 %		
Total Assets	1,809,107	Operating Expense	5,462,327	85.5 %	Current Ratio	8.5
Current Liabilities	130,443	Operating Margin	923,917	14.5 %	Days to Collect	23,716.5
Long Term Liabilities	0	Other Income	11,476	0.2 %	Avg Payment Days	8.4
Total Equity	1,678,664	Other Expense	0	0.0 %	Depreciation Rate	19.7 %
Total Liab. and Equity	1,809,107	Net Profit or Loss	935,393	14.6 %	Return on Equity	55.7 %

052590 RAI - COMPTON - LOS ANGELES

For Profit

11859 COMPTON AVENUE

12/31/2011 365 Days Settled

Short Term

LOS ANGELES, CA 90059

LOS ANGELES

BLUE CROSS (GEORGIA)

112524 US RENAL CARE DALTON DIALYSIS

For Profit

1009 PROFESSIONAL BLVD.

12/31/2011 396 Days Settled

Short Term

DALTON, GA 30720

WHITFIELD

BLUE CROSS (TENNESSEE)

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052728 RAI - OCEAN AVENUE - SAN FRANCISCO			For Profit			
1738 OCEAN AVE		12/31/2011 365 Days Settled		Short Term		
SAN FRANCISCO, CA 94112						
SAN FRANCISCO						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,828,548	Total Charges	128,340,092	Salary Expense	37.1 %	
Fixed Assets	810,684	Contract Allowance	119,418,450	93.0 %	Fringe Benefits	9.0 %
Other Assets	0	Operating Revenue	8,921,642	7.0 %		
Total Assets	2,639,232	Operating Expense	5,411,143	60.7 %	Current Ratio	6.1
Current Liabilities	301,966	Operating Margin	3,510,499	39.3 %	Days to Collect	18,370.4
Long Term Liabilities	0	Other Income	130,782	1.5 %	Avg Payment Days	19.5
Total Equity	2,337,267	Other Expense	0	0.0 %	Depreciation Rate	32.5 %
Total Liab. and Equity	2,639,233	Net Profit or Loss	3,641,281	40.8 %	Return on Equity	155.8 %
212620 US RENAL CARE HYATTSVILLE DIALYSIS			For Profit			
4920 LASALLE ROAD		12/31/2011 365 Days Settled		Short Term		
HYATTSVILLE, MD 20782						
PRINCE GEORGES						
MUTUAL OF OMAHA						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	7,632,966	Total Charges	128,127,414	Salary Expense	25.5 %	
Fixed Assets	169,834	Contract Allowance	119,299,507	93.1 %	Fringe Benefits	4.6 %
Other Assets	28,109,924	Operating Revenue	8,827,907	6.9 %		
Total Assets	35,912,724	Operating Expense	6,456,729	73.1 %	Current Ratio	1.5
Current Liabilities	5,161,924	Operating Margin	2,371,178	26.9 %	Days to Collect	67.8
Long Term Liabilities	16,916,380	Other Income	406	0.0 %	Avg Payment Days	5.5
Total Equity	20,680,550	Other Expense	0	0.0 %	Depreciation Rate	309.1 %
Total Liab. and Equity	42,758,854	Net Profit or Loss	2,371,584	26.9 %	Return on Equity	11.5 %

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552527 RAI - HARBOR BLVD - GARDEN GROVE				For Profit		
12761 HARBOR BLVD		12/31/2011 365 Days Settled		Short Term		
GARDEN GROVE, CA 92840						
ORANGE						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,390,970	Total Charges	125,351,709	Salary Expense	33.9 %	
Fixed Assets	339,792	Contract Allowance	118,756,423	94.7 %	Fringe Benefits	9.3 %
Other Assets	0	Operating Revenue	6,595,286	5.3 %		
Total Assets	1,730,762	Operating Expense	5,202,102	78.9 %	Current Ratio	6.8
Current Liabilities	206,055	Operating Margin	1,393,184	21.1 %	Days to Collect	21,796.4
Long Term Liabilities	0	Other Income	72,210	1.1 %	Avg Payment Days	14.4
Total Equity	1,524,709	Other Expense	0	0.0 %	Depreciation Rate	51.2 %
Total Liab. and Equity	1,730,764	Net Profit or Loss	1,465,394	22.2 %	Return on Equity	96.1 %
052610 RAI - 2710 TELEGRAPH - OAKLAND				For Profit		
2710 TELEGRAPH AVENUE		12/31/2011 365 Days Settled		Short Term		
OAKLAND, CA 94609						
ALAMEDA						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,528,688	Total Charges	123,735,974	Salary Expense	37.6 %	
Fixed Assets	827,784	Contract Allowance	115,708,974	93.5 %	Fringe Benefits	8.5 %
Other Assets	0	Operating Revenue	8,027,000	6.5 %		
Total Assets	2,356,472	Operating Expense	5,506,876	68.6 %	Current Ratio	5.3
Current Liabilities	288,791	Operating Margin	2,520,124	31.4 %	Days to Collect	21,915.2
Long Term Liabilities	0	Other Income	29,426	0.4 %	Avg Payment Days	16.4
Total Equity	2,067,682	Other Expense	0	0.0 %	Depreciation Rate	43.6 %
Total Liab. and Equity	2,356,473	Net Profit or Loss	2,549,550	31.8 %	Return on Equity	123.3 %

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052835 RAI - BROADWAY - CHULA VISTA				For Profit	
1181 BROADWAY, SUITE 5		12/31/2011 365 Days Settled		Short Term	
CHULA VISTA, CA 91911					
SAN DIEGO					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	917,722	Total Charges	122,749,186	Salary Expense	38.6 %
Fixed Assets	619,221	Contract Allowance	115,204,599	93.9 %	Fringe Benefits 9.6 %
Other Assets	0	Operating Revenue	7,544,587	6.1 %	
Total Assets	1,536,943	Operating Expense	5,920,350	78.5 %	Current Ratio 5.4
Current Liabilities	169,953	Operating Margin	1,624,237	21.5 %	Days to Collect 18,731.0
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 10.1
Total Equity	1,366,991	Other Expense	0	0.0 %	Depreciation Rate 39.7 %
Total Liab. and Equity	1,536,944	Net Profit or Loss	1,624,237	21.5 %	Return on Equity 118.8 %
102596 RAI-WALDERMERE-SARASOTA				For Profit	
1921 WALDEMERE ST STE 107		12/31/2011 365 Days Settled		Short Term	
SARASOTA, FL 34239					
SARASOTA					
BLUE CROSS (FLORIDA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,954,246	Total Charges	122,593,177	Salary Expense	32.5 %
Fixed Assets	238,173	Contract Allowance	114,301,355	93.2 %	Fringe Benefits 7.9 %
Other Assets	5,747,296	Operating Revenue	8,291,822	6.8 %	
Total Assets	8,939,715	Operating Expense	6,027,070	72.7 %	Current Ratio 22.0
Current Liabilities	134,217	Operating Margin	2,264,752	27.3 %	Days to Collect 6,854.8
Long Term Liabilities	0	Other Income	108,583	1.3 %	Avg Payment Days 7.9
Total Equity	8,805,496	Other Expense	0	0.0 %	Depreciation Rate 57.7 %
Total Liab. and Equity	8,939,713	Net Profit or Loss	2,373,335	28.6 %	Return on Equity 27.0 %

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052775 RAI - CESAR CHAVEZ - SAN FRANCISCO				For Profit		
1750 CESAR CHAVEZ/ARMY ST SUITE A		12/31/2011 365 Days Settled		Short Term		
SAN FRANCISCO, CA 94124						
SAN FRANCISCO						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,407,283	Total Charges	122,200,973	Salary Expense	37.4 %	
Fixed Assets	795,196	Contract Allowance	114,344,013	93.6 %	Fringe Benefits	10.2 %
Other Assets	0	Operating Revenue	7,856,960	6.4 %		
Total Assets	2,202,479	Operating Expense	5,176,647	65.9 %	Current Ratio	8.5
Current Liabilities	166,037	Operating Margin	2,680,313	34.1 %	Days to Collect	19,403.3
Long Term Liabilities	0	Other Income	406	0.0 %	Avg Payment Days	10.5
Total Equity	2,036,443	Other Expense	0	0.0 %	Depreciation Rate	17.5 %
Total Liab. and Equity	2,202,480	Net Profit or Loss	2,680,719	34.1 %	Return on Equity	131.6 %
672510 PLEASANTON ROAD DIALYSIS FACILITY				For Profit		
1515 PLEASANTON ROAD		12/31/2011 365 Days Settled		Short Term		
SAN ANTONIO, TX 78221						
BEXAR						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,000,849	Total Charges	120,592,832	Salary Expense	29.3 %	
Fixed Assets	535,925	Contract Allowance	112,811,879	93.5 %	Fringe Benefits	5.0 %
Other Assets	4,000	Operating Revenue	7,780,953	6.5 %		
Total Assets	2,540,774	Operating Expense	5,505,137	70.8 %	Current Ratio	3.2
Current Liabilities	622,250	Operating Margin	2,275,816	29.2 %	Days to Collect	52.0
Long Term Liabilities	72,729	Other Income	460	0.0 %	Avg Payment Days	18.8
Total Equity	1,845,795	Other Expense	0	0.0 %	Depreciation Rate	36.6 %
Total Liab. and Equity	2,540,774	Net Profit or Loss	2,276,276	29.3 %	Return on Equity	123.3 %

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672559 USRC SW FT WORTH, LP				For Profit
5127 OLD GRANBURY ROAD		12/31/2011 365 Days Submitted		Short Term
FORT WORTH, TX 76133				
TARRANT				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	2,018,602	Total Charges	120,343,227	Salary Expense 24.0 %
Fixed Assets	229,414	Contract Allowance	114,318,379	95.0 % Fringe Benefits 4.5 %
Other Assets	90,000	Operating Revenue	6,024,848	5.0 %
Total Assets	2,338,016	Operating Expense	4,937,604	82.0 % Current Ratio 3.5
Current Liabilities	569,740	Operating Margin	1,087,244	18.0 % Days to Collect 52.5
Long Term Liabilities	-224,437	Other Income	-5,703	-0.1 % Avg Payment Days 14.9
Total Equity	1,992,713	Other Expense	0	0.0 % Depreciation Rate 32.0 %
Total Liab. and Equity	2,338,016	Net Profit or Loss	1,081,541	18.0 % Return on Equity 54.3 %
052575 RAI - NORTH WATERMAN - SAN BERNARDINO				For Profit
1500 NORTH WATERMAN AVENUE		12/31/2011 365 Days Settled		Short Term
SAN BERNARDINO, CA 92404				
SAN BERNARDINO				
BLUE CROSS (GEORGIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,664,690	Total Charges	118,959,754	Salary Expense 36.9 %
Fixed Assets	464,706	Contract Allowance	112,121,161	94.3 % Fringe Benefits 10.1 %
Other Assets	0	Operating Revenue	6,838,593	5.7 %
Total Assets	2,129,396	Operating Expense	5,121,689	74.9 % Current Ratio 9.3
Current Liabilities	179,238	Operating Margin	1,716,904	25.1 % Days to Collect 24,896.5
Long Term Liabilities	0	Other Income	0	0.0 % Avg Payment Days 12.2
Total Equity	1,950,157	Other Expense	0	0.0 % Depreciation Rate 45.8 %
Total Liab. and Equity	2,129,395	Net Profit or Loss	1,716,904	25.1 % Return on Equity 88.0 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

212614 RENAL ADVANTAGE, INC				For Profit
2426 CHILLUM ROAD		12/31/2011 365 Days Audited		Short Term
HYATTSVILLE, MD 20782				
PRINCE GEORGES				
HIGHMARK MEDICARE SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,044,271	Total Charges	118,704,146	Salary Expense 42.4 %
Fixed Assets	1,080,889	Contract Allowance	111,719,553	94.1 % Fringe Benefits 6.2 %
Other Assets	8,432,261	Operating Revenue	6,984,593	5.9 %
Total Assets	10,557,421	Operating Expense	5,304,608	75.9 % Current Ratio 3.0
Current Liabilities	349,192	Operating Margin	1,679,985	24.1 % Days to Collect 16,533.9
Long Term Liabilities	0	Other Income	46,521	0.7 % Avg Payment Days 23.7
Total Equity	10,208,228	Other Expense	0	0.0 % Depreciation Rate 10.9 %
Total Liab. and Equity	10,557,420	Net Profit or Loss	1,726,506	24.7 % Return on Equity 16.9 %
452838 USRC TARRANT DIALYSIS CENTER NORTH FORT WORTH				For Profit
1978 EPHRIHAM AVENUE		12/31/2011 365 Days Reopened		Short Term
FORT WORTH, TX 76164				
TARRANT				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	5,422,650	Total Charges	118,356,214	Salary Expense 28.4 %
Fixed Assets	424,977	Contract Allowance	113,319,810	95.7 % Fringe Benefits 5.0 %
Other Assets	6,838,312	Operating Revenue	5,036,404	4.3 %
Total Assets	12,685,939	Operating Expense	4,547,826	90.3 % Current Ratio 6.7
Current Liabilities	805,072	Operating Margin	488,578	9.7 % Days to Collect 327.9
Long Term Liabilities	-405,167	Other Income	45	0.0 % Avg Payment Days 17.4
Total Equity	12,286,034	Other Expense	0	0.0 % Depreciation Rate 36.9 %
Total Liab. and Equity	12,685,939	Net Profit or Loss	488,623	9.7 % Return on Equity 4.0 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,246,606	Total Charges	118,286,238	Salary Expense	36.2 %	
Fixed Assets	1,017,659	Contract Allowance	111,138,362	94.0 %	Fringe Benefits	7.8 %
Other Assets	0	Operating Revenue	7,147,876	6.0 %		
Total Assets	2,264,265	Operating Expense	4,988,563	69.8 %	Current Ratio	5.7
Current Liabilities	220,464	Operating Margin	2,159,313	30.2 %	Days to Collect	20,642.8
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	14.4
Total Equity	2,043,773	Other Expense	0	0.0 %	Depreciation Rate	27.6 %
Total Liab. and Equity	2,264,237	Net Profit or Loss	2,159,313	30.2 %	Return on Equity	105.7 %

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,178,197	Total Charges	115,341,129	Salary Expense	26.8 %	
Fixed Assets	151,180	Contract Allowance	109,037,354	94.5 %	Fringe Benefits	6.5 %
Other Assets	0	Operating Revenue	6,303,775	5.5 %		
Total Assets	1,329,377	Operating Expense	4,844,349	76.8 %	Current Ratio	6.4
Current Liabilities	183,324	Operating Margin	1,459,426	23.2 %	Days to Collect	24,969.2
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	13.8
Total Equity	1,146,054	Other Expense	0	0.0 %	Depreciation Rate	47.3 %
Total Liab. and Equity	1,329,378	Net Profit or Loss	1,459,426	23.2 %	Return on Equity	127.3 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

102553 RAI-S COURTENAY-MERRITT ISLAND				For Profit	
245 S COURTENAY PKWY		12/31/2011 365 Days Settled		Short Term	
MERRITT ISLAND, FL 32952					
BREVARD					
BLUE CROSS (FLORIDA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	820,479	Total Charges	112,883,767	Salary Expense	29.1 %
Fixed Assets	429,677	Contract Allowance	105,257,112	93.2 %	Fringe Benefits 6.8 %
Other Assets	4,244,729	Operating Revenue	7,626,655	6.8 %	
Total Assets	5,494,885	Operating Expense	4,842,913	63.5 %	Current Ratio 5.0
Current Liabilities	163,695	Operating Margin	2,783,742	36.5 %	Days to Collect 12,414.9
Long Term Liabilities	0	Other Income	3,726	0.0 %	Avg Payment Days 12.1
Total Equity	5,331,190	Other Expense	0	0.0 %	Depreciation Rate 21.5 %
Total Liab. and Equity	5,494,885	Net Profit or Loss	2,787,468	36.5 %	Return on Equity 52.3 %
282520 RAI CARE-CENTER ST-OMAHA				Public	
4411 CENTER DRIVE SUITE A		12/31/2011 365 Days Submitted		Short Term	
OMAHA, NE 68105					
DOUGLAS					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,213,320	Total Charges	108,317,900	Salary Expense	26.9 %
Fixed Assets	796,019	Contract Allowance	95,329,326	88.0 %	Fringe Benefits 7.3 %
Other Assets	0	Operating Revenue	12,988,574	12.0 %	
Total Assets	3,009,339	Operating Expense	5,509,940	42.4 %	Current Ratio 5.2
Current Liabilities	426,910	Operating Margin	7,478,634	57.6 %	Days to Collect 8,616.3
Long Term Liabilities	0	Other Income	275,181	2.1 %	Avg Payment Days 27.9
Total Equity	2,582,431	Other Expense	0	0.0 %	Depreciation Rate 24.2 %
Total Liab. and Equity	3,009,341	Net Profit or Loss	7,753,815	59.7 %	Return on Equity 300.3 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452820 US RENAL CARE MCALLEN DIALYSIS				For Profit		
1301 EAST RIDGE ROAD, SUITE C		12/31/2011 365 Days Settled		Short Term		
MCALLEN, TX 78503						
HIDALGO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,061,860	Total Charges	105,335,115	Salary Expense	31.0 %	
Fixed Assets	242,134	Contract Allowance	100,486,008	95.4 %	Fringe Benefits	5.0 %
Other Assets	2,253,883	Operating Revenue	4,849,107	4.6 %		
Total Assets	<u>4,557,877</u>	Operating Expense	<u>3,760,082</u>	77.5 %	Current Ratio	6.6
Current Liabilities	310,867	Operating Margin	1,089,025	22.5 %	Days to Collect	90.7
Long Term Liabilities	74,169	Other Income	13	0.0 %	Avg Payment Days	23.8
Total Equity	<u>4,172,841</u>	Other Expense	0	0.0 %	Depreciation Rate	33.3 %
Total Liab. and Equity	<u>4,557,877</u>	Net Profit or Loss	<u>1,089,038</u>	22.5 %	Return on Equity	26.1 %
672502 US RENAL CARE MISSION DIALYSIS				For Profit		
1300 SOUTH BRYAN ROAD		12/31/2011 365 Days Settled		Short Term		
MISSION, TX 78572						
HIDALGO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,864,473	Total Charges	104,851,194	Salary Expense	29.0 %	
Fixed Assets	97,114	Contract Allowance	99,613,195	95.0 %	Fringe Benefits	4.8 %
Other Assets	442,479	Operating Revenue	5,237,999	5.0 %		
Total Assets	<u>2,404,066</u>	Operating Expense	<u>3,632,914</u>	69.4 %	Current Ratio	6.4
Current Liabilities	290,121	Operating Margin	1,605,085	30.6 %	Days to Collect	62.2
Long Term Liabilities	-55,036	Other Income	15	0.0 %	Avg Payment Days	21.2
Total Equity	<u>2,168,981</u>	Other Expense	0	0.0 %	Depreciation Rate	34.0 %
Total Liab. and Equity	<u>2,404,066</u>	Net Profit or Loss	<u>1,605,100</u>	30.6 %	Return on Equity	74.0 %

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,238,561	Total Charges	101,047,261	Salary Expense	27.2 %	
Fixed Assets	498,483	Contract Allowance	92,022,074	91.1 %	Fringe Benefits	7.9 %
Other Assets	0	Operating Revenue	9,025,187	8.9 %		
Total Assets	1,737,044	Operating Expense	4,275,293	47.4 %	Current Ratio	2.6
Current Liabilities	471,138	Operating Margin	4,749,894	52.6 %	Days to Collect	12,780.8
Long Term Liabilities	0	Other Income	89,097	1.0 %	Avg Payment Days	40.2
Total Equity	1,265,907	Other Expense	0	0.0 %	Depreciation Rate	27.4 %
Total Liab. and Equity	1,737,045	Net Profit or Loss	4,838,991	53.6 %	Return on Equity	382.3 %

342591 RAI CARE CENTERS

For Profit

9030 GLENWATER DRIVE

12/31/2011 365 Days Settled

Short Term

CHARLOTTE, NC 28262

MECKLENBURG

BLUE CROSS (CALIFORNIA)

052815 RAI - FOOTHILL BOULEVARD - OAKLAND

For Profit

7200 BANCROFT AVENUE SUITE 220

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94605

ALAMEDA

PALMETTO (CALIFORNIA)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

312551 US RENAL CARE VINELAND DIALYSIS				For Profit		
1450 EAST CHESTNUT AVENUE		12/31/2011 365 Days Settled		Short Term		
VINELAND, NJ 08361						
CUMBERLAND						
BLUE CROSS (WESTERN PENNSYLVANIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,832,914	Total Charges	99,734,999	Salary Expense	21.4 %	
Fixed Assets	907,138	Contract Allowance	91,443,996	91.7 %	Fringe Benefits	4.2 %
Other Assets	18,087	Operating Revenue	8,291,003	8.3 %		
Total Assets	3,758,139	Operating Expense	6,247,180	75.3 %	Current Ratio	22.5
Current Liabilities	126,161	Operating Margin	2,043,823	24.7 %	Days to Collect	78.6
Long Term Liabilities	-64,600	Other Income	298	0.0 %	Avg Payment Days	11.7
Total Equity	3,696,578	Other Expense	0	0.0 %	Depreciation Rate	30.2 %
Total Liab. and Equity	3,758,139	Net Profit or Loss	2,044,121	24.7 %	Return on Equity	55.3 %
042564 PINE BLUFF-US RENAL CARE				For Profit		
2302 WEST 28TH STREET, SUITE C		12/31/2011 365 Days Settled		Short Term		
PINE BLUFF, AR 71603						
JEFFERSON						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,501,388	Total Charges	98,665,384	Salary Expense	19.9 %	
Fixed Assets	959,838	Contract Allowance	92,855,382	94.1 %	Fringe Benefits	4.4 %
Other Assets	3,850,816	Operating Revenue	5,810,002	5.9 %		
Total Assets	7,312,042	Operating Expense	4,717,768	81.2 %	Current Ratio	0.9
Current Liabilities	2,716,349	Operating Margin	1,092,234	18.8 %	Days to Collect	103.3
Long Term Liabilities	32,342	Other Income	0	0.0 %	Avg Payment Days	16.5
Total Equity	4,563,351	Other Expense	0	0.0 %	Depreciation Rate	10.7 %
Total Liab. and Equity	7,312,042	Net Profit or Loss	1,092,234	18.8 %	Return on Equity	23.9 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052727 RAI - INDIANA COURT - REDLANDS				For Profit		
1210 INDIANA COURT		12/31/2011 365 Days *Settled*		Short Term		
REDLANDS, CA 92373						
SAN BERNARDINO						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,231,213	Total Charges	95,828,388	Salary Expense	32.8 %	
Fixed Assets	311,539	Contract Allowance	90,289,888	94.2 %	Fringe Benefits	8.7 %
Other Assets	0	Operating Revenue	5,538,500	5.8 %		
Total Assets	1,542,752	Operating Expense	4,513,978	81.5 %	Current Ratio	4.6
Current Liabilities	268,354	Operating Margin	1,024,522	18.5 %	Days to Collect	23,489.8
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	21.4
Total Equity	1,274,399	Other Expense	0	0.0 %	Depreciation Rate	44.8 %
Total Liab. and Equity	1,542,753	Net Profit or Loss	1,024,522	18.5 %	Return on Equity	80.4 %
052834 RAI - EL CAMINO REAL - OCEANSIDE				For Profit		
2229C EL CAMINO REAL		12/31/2011 365 Days Settled		Short Term		
OCEANSIDE, CA 92054						
SAN DIEGO						
PALMETTO (CALIFORNIA SOUTH)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,435,125	Total Charges	94,631,468	Salary Expense	32.0 %	
Fixed Assets	426,957	Contract Allowance	89,378,449	94.4 %	Fringe Benefits	8.8 %
Other Assets	0	Operating Revenue	5,253,019	5.6 %		
Total Assets	1,862,082	Operating Expense	3,822,039	72.8 %	Current Ratio	9.7
Current Liabilities	147,457	Operating Margin	1,430,980	27.2 %	Days to Collect	17,544.6
Long Term Liabilities	0	Other Income	148,499	2.8 %	Avg Payment Days	13.6
Total Equity	1,720,520	Other Expense	0	0.0 %	Depreciation Rate	33.7 %
Total Liab. and Equity	1,867,977	Net Profit or Loss	1,579,479	30.1 %	Return on Equity	91.8 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052703 RAI - WEST MARCH - BROOKSIDE				For Profit	
3115 WEST MARCH LANE		12/31/2011 365 Days *Settled*		Short Term	
STOCKTON, CA 95219					
SAN JOAQUIN					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,058,484	Total Charges	94,073,329	Salary Expense	36.7 %
Fixed Assets	424,585	Contract Allowance	88,674,730	94.3 %	Fringe Benefits 8.4 %
Other Assets	0	Operating Revenue	5,398,599	5.7 %	
Total Assets	1,483,069	Operating Expense	4,154,452	77.0 %	Current Ratio 4.6
Current Liabilities	229,760	Operating Margin	1,244,147	23.0 %	Days to Collect 28,110.6
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 20.2
Total Equity	1,253,310	Other Expense	0	0.0 %	Depreciation Rate 38.7 %
Total Liab. and Equity	1,483,070	Net Profit or Loss	1,244,147	23.0 %	Return on Equity 99.3 %
112754 NRA MIDTOWN MACON GEORGIA, LLC				For Profit	
657 HEMLOCK STREET, STE 100		12/31/2011 365 Days Settled		Short Term	
MACON, GA 31201					
BIBB					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,146,140	Total Charges	93,479,027	Salary Expense	30.0 %
Fixed Assets	437,938	Contract Allowance	86,982,834	93.1 %	Fringe Benefits 7.4 %
Other Assets	0	Operating Revenue	6,496,193	6.9 %	
Total Assets	1,584,078	Operating Expense	4,373,972	67.3 %	Current Ratio 1.3
Current Liabilities	909,523	Operating Margin	2,122,221	32.7 %	Days to Collect 13,982.9
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 73.4
Total Equity	675,866	Other Expense	0	0.0 %	Depreciation Rate 27.4 %
Total Liab. and Equity	1,585,389	Net Profit or Loss	2,122,221	32.7 %	Return on Equity 314.0 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

492640 RAI-MERCURY BLVD-HAMPTON				For Profit	
3319 W MERCURY BLVD		12/31/2011 365 Days Settled		Short Term	
HAMPTON, VA 23666					
HAMPTON CITY					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,096,621	Total Charges	91,559,144	Salary Expense	27.9 %
Fixed Assets	1,029,649	Contract Allowance	84,484,979	92.3 %	Fringe Benefits 4.7 %
Other Assets	0	Operating Revenue	7,074,165	7.7 %	
Total Assets	<u>3,126,270</u>	Operating Expense	<u>4,247,538</u>	60.0 %	Current Ratio 22.8
Current Liabilities	92,016	Operating Margin	2,826,627	40.0 %	Days to Collect 10,808.2
Long Term Liabilities	0	Other Income	103,495	1.5 %	Avg Payment Days 7.9
Total Equity	<u>3,034,255</u>	Other Expense	0	0.0 %	Depreciation Rate 16.3 %
Total Liab. and Equity	<u>3,126,271</u>	Net Profit or Loss	<u>2,930,122</u>	41.4 %	Return on Equity 96.6 %
102659 RAI CARE CENTERS - SECURITY SQUARE - WINTER HAVEN				For Profit	
120 BATES AVE SW STE 170		12/31/2011 365 Days Submitted		Short Term	
WINTER HAVEN, FL 33880					
POLK					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,054,941	Total Charges	91,391,405	Salary Expense	34.1 %
Fixed Assets	262,495	Contract Allowance	85,227,862	93.3 %	Fringe Benefits 8.5 %
Other Assets	0	Operating Revenue	6,163,543	6.7 %	
Total Assets	<u>1,317,436</u>	Operating Expense	<u>3,843,290</u>	62.4 %	Current Ratio 4.3
Current Liabilities	243,464	Operating Margin	2,320,253	37.6 %	Days to Collect 16,959.6
Long Term Liabilities	0	Other Income	108,171	1.8 %	Avg Payment Days 22.4
Total Equity	<u>1,073,971</u>	Other Expense	0	0.0 %	Depreciation Rate 20.5 %
Total Liab. and Equity	<u>1,317,435</u>	Net Profit or Loss	<u>2,428,424</u>	39.4 %	Return on Equity 226.1 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

492552 RAI CARE CENTERS - NEWPORT NEWS

For Profit

739 THIMBLE SHOALS BLVD #600

12/31/2011 365 Days Settled

Short Term

NEWPORT NEWS, VA 23606

NEWPORT NEWS CITY

CAHABA

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	843,887	Total Charges	90,991,740		Salary Expense	29.4 %
Fixed Assets	289,814	Contract Allowance	86,477,654	95.0 %	Fringe Benefits	7.8 %
Other Assets	0	Operating Revenue	4,514,086	5.0 %		
Total Assets	1,133,701	Operating Expense	3,706,451	82.1 %	Current Ratio	7.8
Current Liabilities	108,065	Operating Margin	807,635	17.9 %	Days to Collect	28,182.4
Long Term Liabilities	0	Other Income	4,864	0.1 %	Avg Payment Days	10.6
Total Equity	1,025,636	Other Expense	0	0.0 %	Depreciation Rate	41.1 %
Total Liab. and Equity	1,133,701	Net Profit or Loss	812,499	18.0 %	Return on Equity	79.2 %

452580 USRC TARRANT DIALYSIS CENTER ARLINGTON

For Profit

203 W RANDOL MILL RD

12/31/2011 365 Days Settled

Short Term

ARLINGTON, TX 76011

TARRANT

BLUE CROSS (GEORGIA)

Balance Sheet

Income Statement

Key Performance Ind.

Current Assets	2,827,850	Total Charges	90,455,260		Salary Expense	27.1 %
Fixed Assets	201,057	Contract Allowance	86,126,093	95.2 %	Fringe Benefits	5.1 %
Other Assets	4,214,901	Operating Revenue	4,329,167	4.8 %		
Total Assets	7,243,808	Operating Expense	3,713,220	85.8 %	Current Ratio	8.1
Current Liabilities	350,724	Operating Margin	615,947	14.2 %	Days to Collect	192.5
Long Term Liabilities	142,806	Other Income	35	0.0 %	Avg Payment Days	16.5
Total Equity	6,750,278	Other Expense	0	0.0 %	Depreciation Rate	35.9 %
Total Liab. and Equity	7,243,808	Net Profit or Loss	615,982	14.2 %	Return on Equity	9.1 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

492600 RAI CARE CENTERS - WEST LEIGH				For Profit		
800 WEST LEIGH STREET		12/31/2011 365 Days Settled		Short Term		
RICHMOND, VA 23220						
RICHMOND CITY						
CAHABA						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	811,614	Total Charges	90,322,353	Salary Expense	32.4 %	
Fixed Assets	386,127	Contract Allowance	85,963,842	95.2 %	Fringe Benefits	9.0 %
Other Assets	0	Operating Revenue	4,358,511	4.8 %		
Total Assets	<u>1,197,741</u>	Operating Expense	<u>3,454,148</u>	79.3 %	Current Ratio	6.6
Current Liabilities	123,412	Operating Margin	904,363	20.7 %	Days to Collect	28,603.2
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	12.3
Total Equity	<u>1,074,329</u>	Other Expense	0	0.0 %	Depreciation Rate	28.0 %
Total Liab. and Equity	<u>1,197,741</u>	Net Profit or Loss	<u>904,363</u>	20.7 %	Return on Equity	84.2 %
672506 HOUSTON STREET DIALYSIS FACILITY				For Profit		
2011 E HOUSTON SUITE 102D		12/31/2011 365 Days Settled		Short Term		
SAN ANTONIO, TX 78202						
BEXAR						
MUTUAL OF OMAHA						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,252,406	Total Charges	90,194,107	Salary Expense	23.3 %	
Fixed Assets	226,623	Contract Allowance	85,338,091	94.6 %	Fringe Benefits	4.4 %
Other Assets	1,596,109	Operating Revenue	4,856,016	5.4 %		
Total Assets	<u>3,075,138</u>	Operating Expense	<u>4,327,940</u>	89.1 %	Current Ratio	3.9
Current Liabilities	318,070	Operating Margin	528,076	10.9 %	Days to Collect	48.8
Long Term Liabilities	90,940	Other Income	61	0.0 %	Avg Payment Days	17.7
Total Equity	<u>2,666,128</u>	Other Expense	0	0.0 %	Depreciation Rate	41.9 %
Total Liab. and Equity	<u>3,075,138</u>	Net Profit or Loss	<u>528,137</u>	10.9 %	Return on Equity	19.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452890 USRC EDINBURG, LP				For Profit		
206 CONQUEST		12/31/2011 365 Days Submitted		Short Term		
EDINBURG, TX 78539						
HIDALGO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,952,277	Total Charges	89,913,406	Salary Expense	30.2 %	
Fixed Assets	293,420	Contract Allowance	85,778,237	95.4 %	Fringe Benefits	5.4 %
Other Assets	946,984	Operating Revenue	4,135,169	4.6 %		
Total Assets	<u>3,192,681</u>	Operating Expense	<u>3,217,079</u>	77.8 %	Current Ratio	6.3
Current Liabilities	312,287	Operating Margin	918,090	22.2 %	Days to Collect	116.2
Long Term Liabilities	-117,068	Other Income	11,535	0.3 %	Avg Payment Days	22.8
Total Equity	<u>2,997,462</u>	Other Expense	0	0.0 %	Depreciation Rate	33.3 %
Total Liab. and Equity	<u>3,192,681</u>	Net Profit or Loss	<u>929,625</u>	22.5 %	Return on Equity	31.0 %
552540 RAI - SECRET RAVINE PARKWAY - ROSEVILLE				For Profit		
1451 SECRET RAVINE PARKWAY, BLDG D, STE 130		12/31/2011 365 Days Settled		Short Term		
ROSEVILLE, CA 95661						
PLACER						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,394,986	Total Charges	88,949,953	Salary Expense	31.9 %	
Fixed Assets	403,511	Contract Allowance	82,846,183	93.1 %	Fringe Benefits	7.4 %
Other Assets	0	Operating Revenue	6,103,770	6.9 %		
Total Assets	<u>1,798,497</u>	Operating Expense	<u>4,178,257</u>	68.5 %	Current Ratio	4.6
Current Liabilities	302,005	Operating Margin	1,925,513	31.5 %	Days to Collect	15,314.2
Long Term Liabilities	0	Other Income	35,908	0.6 %	Avg Payment Days	26.4
Total Equity	<u>1,496,493</u>	Other Expense	0	0.0 %	Depreciation Rate	52.8 %
Total Liab. and Equity	<u>1,798,498</u>	Net Profit or Loss	<u>1,961,421</u>	32.1 %	Return on Equity	131.1 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452872 US RENAL CARE VALLEY MCALLEN DIALYSIS				For Profit	
2000 SOUTH CYNTHIA STREET		12/31/2011 365 Days Reopened		Short Term	
MC ALLEN, TX 78503					
HIDALGO					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	771,698	Total Charges	88,311,439	Salary Expense	29.3 %
Fixed Assets	446,830	Contract Allowance	84,606,788	95.8 %	Fringe Benefits 5.6 %
Other Assets	2,236,299	Operating Revenue	3,704,651	4.2 %	
Total Assets	<u>3,454,827</u>	Operating Expense	<u>3,632,560</u>	98.1 %	Current Ratio 2.3
Current Liabilities	328,619	Operating Margin	72,091	1.9 %	Days to Collect 19.8
Long Term Liabilities	182,990	Other Income	11	0.0 %	Avg Payment Days 19.9
Total Equity	<u>2,943,218</u>	Other Expense	0	0.0 %	Depreciation Rate 33.0 %
Total Liab. and Equity	<u>3,454,827</u>	Net Profit or Loss	<u>72,102</u>	1.9 %	Return on Equity 2.4 %
052683 RAI - EAST OLYMPIC - LOS ANGELES				For Profit	
5714 EAST OLYMPIC BLVD		12/31/2011 365 Days Settled		Short Term	
LOS ANGELES, CA 90022					
LOS ANGELES					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,024,565	Total Charges	87,624,949	Salary Expense	39.4 %
Fixed Assets	334,887	Contract Allowance	83,014,644	94.7 %	Fringe Benefits 7.6 %
Other Assets	0	Operating Revenue	4,610,305	5.3 %	
Total Assets	<u>1,359,452</u>	Operating Expense	<u>3,544,784</u>	76.9 %	Current Ratio 15.4
Current Liabilities	66,535	Operating Margin	1,065,521	23.1 %	Days to Collect 20,584.0
Long Term Liabilities	0	Other Income	56,193	1.2 %	Avg Payment Days 6.4
Total Equity	<u>1,292,917</u>	Other Expense	0	0.0 %	Depreciation Rate 19.2 %
Total Liab. and Equity	<u>1,359,452</u>	Net Profit or Loss	<u>1,121,714</u>	24.3 %	Return on Equity 86.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052863 RAI - NORTH RIVERSIDE - RIALTO				For Profit	
1850 NORTH RIVERSIDE AVENUE, SUITE 150		12/31/2011 365 Days Settled		Short Term	
RIALTO, CA 92376					
SAN BERNARDINO					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,019,750	Total Charges	87,027,112		Salary Expense 38.7 %
Fixed Assets	379,737	Contract Allowance	82,315,371	94.6 %	Fringe Benefits 9.7 %
Other Assets	0	Operating Revenue	4,711,741	5.4 %	
Total Assets	1,399,487	Operating Expense	3,555,144	75.5 %	Current Ratio 6.0
Current Liabilities	168,610	Operating Margin	1,156,597	24.5 %	Days to Collect 25,272.6
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 16.3
Total Equity	1,230,876	Other Expense	0	0.0 %	Depreciation Rate 44.0 %
Total Liab. and Equity	1,399,486	Net Profit or Loss	1,156,597	24.5 %	Return on Equity 94.0 %

212536 RAI CARE CENTERS- SILVER HILLS				For Profit	
5652 SILVER HILL RD		12/31/2011 365 Days Settled		Short Term	
DISTRICT HEIGHTS, MD 20747					
PRINCE GEORGES					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,194,935	Total Charges	85,186,967		Salary Expense 33.9 %
Fixed Assets	825,380	Contract Allowance	78,764,999	92.5 %	Fringe Benefits 8.3 %
Other Assets	0	Operating Revenue	6,421,968	7.5 %	
Total Assets	2,020,315	Operating Expense	3,628,470	56.5 %	Current Ratio 5.1
Current Liabilities	233,610	Operating Margin	2,793,498	43.5 %	Days to Collect 16,511.6
Long Term Liabilities	0	Other Income	5,800	0.1 %	Avg Payment Days 23.5
Total Equity	1,786,703	Other Expense	0	0.0 %	Depreciation Rate 26.3 %
Total Liab. and Equity	2,020,313	Net Profit or Loss	2,799,298	43.6 %	Return on Equity 156.7 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,332,547	Total Charges	85,112,090	Salary Expense	28.1 %	
Fixed Assets	597,848	Contract Allowance	77,151,438	90.6 %	Fringe Benefits	7.7 %
Other Assets	6,072,250	Operating Revenue	7,960,652	9.4 %		
Total Assets	10,002,645	Operating Expense	4,702,210	59.1 %	Current Ratio	36.5
Current Liabilities	91,363	Operating Margin	3,258,442	40.9 %	Days to Collect	6,080.1
Long Term Liabilities	0	Other Income	173,776	2.2 %	Avg Payment Days	6.9
Total Equity	9,911,283	Other Expense	0	0.0 %	Depreciation Rate	14.0 %
Total Liab. and Equity	10,002,646	Net Profit or Loss	3,432,218	43.1 %	Return on Equity	34.6 %

172551 RAI-RAINBOW BLVD-WESTWOOD

For Profit

4720 RAINBOW BLVD SUITE 200
 WESTWOOD, KS 66205
 JOHNSON
 BLUE CROSS (KANSAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,332,547	Total Charges	85,112,090	Salary Expense	28.1 %	
Fixed Assets	597,848	Contract Allowance	77,151,438	90.6 %	Fringe Benefits	7.7 %
Other Assets	6,072,250	Operating Revenue	7,960,652	9.4 %		
Total Assets	10,002,645	Operating Expense	4,702,210	59.1 %	Current Ratio	36.5
Current Liabilities	91,363	Operating Margin	3,258,442	40.9 %	Days to Collect	6,080.1
Long Term Liabilities	0	Other Income	173,776	2.2 %	Avg Payment Days	6.9
Total Equity	9,911,283	Other Expense	0	0.0 %	Depreciation Rate	14.0 %
Total Liab. and Equity	10,002,646	Net Profit or Loss	3,432,218	43.1 %	Return on Equity	34.6 %

052654 GAREY DIALYSIS CENTER

For Profit

150 EAST ARROW HIGHWAY
 POMONA, CA 91767
 LOS ANGELES
 BLUE CROSS (CALIFORNIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,544,428	Total Charges	83,979,317	Salary Expense	35.7 %	
Fixed Assets	470,688	Contract Allowance	79,105,233	94.2 %	Fringe Benefits	10.0 %
Other Assets	0	Operating Revenue	4,874,084	5.8 %		
Total Assets	2,015,116	Operating Expense	4,144,481	85.0 %	Current Ratio	10.5
Current Liabilities	147,354	Operating Margin	729,603	15.0 %	Days to Collect	24,283.9
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	12.7
Total Equity	1,878,258	Other Expense	0	0.0 %	Depreciation Rate	16.0 %
Total Liab. and Equity	2,025,612	Net Profit or Loss	729,603	15.0 %	Return on Equity	38.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,159,854	Total Charges	82,754,309	Salary Expense	35.2 %	
Fixed Assets	615,178	Contract Allowance	77,725,434	93.9 %	Fringe Benefits	8.8 %
Other Assets	0	Operating Revenue	5,028,875	6.1 %		
Total Assets	1,775,032	Operating Expense	3,790,459	75.4 %	Current Ratio	5.3
Current Liabilities	218,745	Operating Margin	1,238,416	24.6 %	Days to Collect	21,639.6
Long Term Liabilities	0	Other Income	84,802	1.7 %	Avg Payment Days	21.1
Total Equity	1,556,285	Other Expense	0	0.0 %	Depreciation Rate	30.7 %
Total Liab. and Equity	1,775,030	Net Profit or Loss	1,323,218	26.3 %	Return on Equity	85.0 %

052657 RAI- CORPORATE WAY- PALM DESERT

For Profit

41501 CORPORATE WAY
 PALM DESERT, CA 92260
 RIVERSIDE
 NATIONAL GOVERNMENT SERVICES

12/31/2011 365 Days Settled

Short Term

012621 RAI-SNOW ST-OXFORD

For Profit

711 SNOW STREET
 OXFORD, AL 36203
 CALHOUN
 BLUE CROSS (ALABAMA)

12/31/2011 365 Days Settled

Short Term

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,335,406	Total Charges	81,241,760	Salary Expense	19.8 %	
Fixed Assets	634,693	Contract Allowance	75,103,212	92.4 %	Fringe Benefits	4.6 %
Other Assets	399,735	Operating Revenue	6,138,548	7.6 %		
Total Assets	3,369,834	Operating Expense	4,704,407	76.6 %	Current Ratio	1,046.8
Current Liabilities	2,231	Operating Margin	1,434,141	23.4 %	Days to Collect	77.5
Long Term Liabilities	-36,235	Other Income	225	0.0 %	Avg Payment Days	14.1
Total Equity	3,403,838	Other Expense	0	0.0 %	Depreciation Rate	44.2 %
Total Liab. and Equity	3,369,834	Net Profit or Loss	1,434,366	23.4 %	Return on Equity	42.1 %

452870 US RENAL CARE MID VALLEY WESLACO DIALYSIS

For Profit

1005 SOUTH AIRPORT DRIVE

12/31/2011 365 Days Submitted

Short Term

WESLACO, TX 78596

HIDALGO

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,057,706	Total Charges	81,203,291	Salary Expense	32.8 %	
Fixed Assets	102,898	Contract Allowance	77,246,974	95.1 %	Fringe Benefits	5.8 %
Other Assets	2,125,859	Operating Revenue	3,956,317	4.9 %		
Total Assets	4,286,463	Operating Expense	3,080,754	77.9 %	Current Ratio	7.5
Current Liabilities	272,958	Operating Margin	875,563	22.1 %	Days to Collect	140.7
Long Term Liabilities	-22,382	Other Income	13	0.0 %	Avg Payment Days	19.1
Total Equity	4,035,887	Other Expense	0	0.0 %	Depreciation Rate	29.3 %
Total Liab. and Equity	4,286,463	Net Profit or Loss	875,576	22.1 %	Return on Equity	21.7 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452851 US RENAL CARE GATEWAY DIALYSIS

For Profit

7171 NEW HWY 90 WEST SUITE 101 12/31/2011 365 Days Settled

Short Term

SAN ANTONIO, TX 78227

BEXAR

MUTUAL OF OMAHA

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,851,542	Total Charges	80,419,250		Salary Expense	25.2 %
Fixed Assets	308,451	Contract Allowance	76,802,090	95.5 %	Fringe Benefits	4.5 %
Other Assets	5,358,943	Operating Revenue	3,617,160	4.5 %		
Total Assets	7,518,936	Operating Expense	3,979,058	110.0 %	Current Ratio	5.0
Current Liabilities	371,232	Operating Margin	-361,898	-10.0 %	Days to Collect	120.2
Long Term Liabilities	3,647,604	Other Income	47	0.0 %	Avg Payment Days	18.7
Total Equity	3,500,100	Other Expense	0	0.0 %	Depreciation Rate	34.1 %
Total Liab. and Equity	7,518,936	Net Profit or Loss	(361,851)	-10.0 %	Return on Equity	-10.3 %

452896 USRC TARRANT DIALYSIS CENTER MANSFIELD, LP

For Profit

1800 HWY 157 NORTH SUITE 101 12/31/2011 365 Days Settled

Short Term

MANSFIELD, TX 76063

TARRANT

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,413,092	Total Charges	79,303,971		Salary Expense	28.8 %
Fixed Assets	65,642	Contract Allowance	75,564,216	95.3 %	Fringe Benefits	5.7 %
Other Assets	2,249,088	Operating Revenue	3,739,755	4.7 %		
Total Assets	5,727,822	Operating Expense	3,398,522	90.9 %	Current Ratio	11.8
Current Liabilities	290,433	Operating Margin	341,233	9.1 %	Days to Collect	278.8
Long Term Liabilities	-260,759	Other Income	29	0.0 %	Avg Payment Days	20.0
Total Equity	5,698,148	Other Expense	0	0.0 %	Depreciation Rate	30.5 %
Total Liab. and Equity	5,727,822	Net Profit or Loss	341,262	9.1 %	Return on Equity	6.0 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	701,556	Total Charges	79,278,761	Salary Expense	29.9 %	
Fixed Assets	248,703	Contract Allowance	74,895,196	94.5 %	Fringe Benefits	7.8 %
Other Assets	0	Operating Revenue	4,383,565	5.5 %		
Total Assets	950,259	Operating Expense	3,629,352	82.8 %	Current Ratio	8.0
Current Liabilities	87,591	Operating Margin	754,213	17.2 %	Days to Collect	26,672.3
Long Term Liabilities	0	Other Income	94,949	2.2 %	Avg Payment Days	8.8
Total Equity	862,669	Other Expense	0	0.0 %	Depreciation Rate	42.6 %
Total Liab. and Equity	950,260	Net Profit or Loss	849,162	19.4 %	Return on Equity	98.4 %

492592 RAI CARE CENTERS- AIRLINE BLVD

For Profit

2809 AIRLINE BLVD
 12/31/2011 365 Days Settled Short Term
 PORTSMOUTH, VA 23701
 PORTSMOUTH CITY
 CAHABA

152607 BALL MEMORIAL HOSPITAL ESRD

For Profit

2705 W NORTH ST
 12/31/2011 365 Days Settled Short Term
 MUNCIE, IN 47303
 DELAWARE
 BLUE CROSS (GEORGIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

112688 DCA OF SOUTH GEORGIA				For Profit	
3564 NORTH CROSSING CIRCLE		12/31/2011 365 Days Settled		Short Term	
VALDOSTA, GA 31602					
LOWNDES					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,404,796	Total Charges	78,703,407	Salary Expense	31.0 %
Fixed Assets	212,291	Contract Allowance	75,483,488	95.9 %	Fringe Benefits 6.3 %
Other Assets	4,629,122	Operating Revenue	3,219,919	4.1 %	
Total Assets	7,246,209	Operating Expense	2,622,869	81.5 %	Current Ratio (0.4)
Current Liabilities	-5,581,674	Operating Margin	597,050	18.5 %	Days to Collect 221.2
Long Term Liabilities	3,770,624	Other Income	159	0.0 %	Avg Payment Days 20.4
Total Equity	9,057,259	Other Expense	0	0.0 %	Depreciation Rate 55.7 %
Total Liab. and Equity	7,246,209	Net Profit or Loss	597,209	18.5 %	Return on Equity 6.6 %
052894 RAI - MONROE- INDIO				For Profit	
46-767 MONROE STREET, SUITE 101		12/31/2011 365 Days Settled		Short Term	
INDIO, CA 92201					
RIVERSIDE					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	891,592	Total Charges	77,958,122	Salary Expense	37.9 %
Fixed Assets	535,422	Contract Allowance	73,721,956	94.6 %	Fringe Benefits 9.9 %
Other Assets	0	Operating Revenue	4,236,166	5.4 %	
Total Assets	1,427,014	Operating Expense	3,264,661	77.1 %	Current Ratio 8.1
Current Liabilities	109,916	Operating Margin	971,505	22.9 %	Days to Collect 21,235.8
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 12.3
Total Equity	1,317,098	Other Expense	0	0.0 %	Depreciation Rate 30.8 %
Total Liab. and Equity	1,427,014	Net Profit or Loss	971,505	22.9 %	Return on Equity 73.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	857,111	Total Charges	76,593,131	Salary Expense	29.5 %	
Fixed Assets	198,566	Contract Allowance	71,978,715	94.0 %	Fringe Benefits	6.1 %
Other Assets	0	Operating Revenue	4,614,416	6.0 %		
Total Assets	1,055,677	Operating Expense	3,465,112	75.1 %	Current Ratio	3.9
Current Liabilities	221,856	Operating Margin	1,149,304	24.9 %	Days to Collect	15,261.4
Long Term Liabilities	0	Other Income	82,824	1.8 %	Avg Payment Days	23.1
Total Equity	846,338	Other Expense	0	0.0 %	Depreciation Rate	37.6 %
Total Liab. and Equity	1,068,194	Net Profit or Loss	1,232,128	26.7 %	Return on Equity	145.6 %

452855 USRC TARRANT DIALYSIS CENTER GRAND PRAIRIE,LP

For Profit

1006 NORTH CARRIER PARKWAY

12/31/2011 365 Days Reopened

Short Term

GRAND PRAIRIE, TX 75050

DALLAS

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,142,175	Total Charges	76,028,347	Salary Expense	31.5 %	
Fixed Assets	91,295	Contract Allowance	73,207,837	96.3 %	Fringe Benefits	7.0 %
Other Assets	2,081,686	Operating Revenue	2,820,510	3.7 %		
Total Assets	5,315,156	Operating Expense	3,077,378	109.1 %	Current Ratio	13.5
Current Liabilities	232,139	Operating Margin	-256,868	-9.1 %	Days to Collect	360.1
Long Term Liabilities	-196,735	Other Income	26	0.0 %	Avg Payment Days	19.9
Total Equity	5,279,752	Other Expense	0	0.0 %	Depreciation Rate	37.2 %
Total Liab. and Equity	5,315,156	Net Profit or Loss	(256,842)	-9.1 %	Return on Equity	-4.9 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452823 US RENAL CARE LAREDO DIALYSIS				For Profit	
6801 MCPHERSON ROAD		12/31/2011 365 Days Reopened		Short Term	
LAREDO, TX 78041					
WEBB					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,919,177	Total Charges	74,982,839	Salary Expense	29.2 %
Fixed Assets	230,432	Contract Allowance	70,892,377	94.5 %	Fringe Benefits 7.2 %
Other Assets	3,171,483	Operating Revenue	4,090,462	5.5 %	
Total Assets	5,321,092	Operating Expense	3,100,118	75.8 %	Current Ratio 8.1
Current Liabilities	236,693	Operating Margin	990,344	24.2 %	Days to Collect 113.8
Long Term Liabilities	-53,339	Other Income	11	0.0 %	Avg Payment Days 14.3
Total Equity	5,137,738	Other Expense	0	0.0 %	Depreciation Rate 31.8 %
Total Liab. and Equity	5,321,092	Net Profit or Loss	990,355	24.2 %	Return on Equity 19.3 %
422533 RAI CARE CENTERS				For Profit	
112 MCCORMICK CIRCLE		12/31/2011 365 Days Settled		Short Term	
MONCKS CORNER, SC 29461					
BERKELEY					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	667,509	Total Charges	74,979,374	Salary Expense	27.6 %
Fixed Assets	374,819	Contract Allowance	71,760,900	95.7 %	Fringe Benefits 5.9 %
Other Assets	0	Operating Revenue	3,218,474	4.3 %	
Total Assets	1,042,328	Operating Expense	3,115,978	96.8 %	Current Ratio 9.2
Current Liabilities	72,372	Operating Margin	102,496	3.2 %	Days to Collect 33,971.7
Long Term Liabilities	0	Other Income	2,800	0.1 %	Avg Payment Days 8.0
Total Equity	969,955	Other Expense	0	0.0 %	Depreciation Rate 35.4 %
Total Liab. and Equity	1,042,327	Net Profit or Loss	105,296	3.3 %	Return on Equity 10.9 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452840 US RENAL CARE HOME THERAPIES

For Profit

1313 LA CONCHA

12/31/2011 365 Days Submitted

Short Term

HOUSTON, TX 77054

HARRIS

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	40,183	Total Charges	74,523,146		Salary Expense	30.2 %
Fixed Assets	788,641	Contract Allowance	60,361,350	81.0 %	Fringe Benefits	6.9 %
Other Assets	4,751,454	Operating Revenue	14,161,796	19.0 %		
Total Assets	5,580,278	Operating Expense	8,762,513	61.9 %	Current Ratio	0.0
Current Liabilities	-5,079,759	Operating Margin	5,399,283	38.1 %	Days to Collect	(66.0)
Long Term Liabilities	-17,778	Other Income	554	0.0 %	Avg Payment Days	11.9
Total Equity	10,677,815	Other Expense	0	0.0 %	Depreciation Rate	20.7 %
Total Liab. and Equity	5,580,278	Net Profit or Loss	5,399,837	38.1 %	Return on Equity	50.6 %

452637 USRC TARRANT DIALYSIS CENTER SOUTH FORT WORTH

For Profit

12201 BEAR PLAZA

12/31/2011 365 Days Settled

Short Term

BURLESON, TX 76028

JOHNSON

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,946,304	Total Charges	74,354,584		Salary Expense	26.4 %
Fixed Assets	939,001	Contract Allowance	70,009,661	94.2 %	Fringe Benefits	4.6 %
Other Assets	6,229,372	Operating Revenue	4,344,923	5.8 %		
Total Assets	10,114,677	Operating Expense	3,789,176	87.2 %	Current Ratio	7.7
Current Liabilities	383,037	Operating Margin	555,747	12.8 %	Days to Collect	175.5
Long Term Liabilities	-291,280	Other Income	33	0.0 %	Avg Payment Days	14.1
Total Equity	10,022,920	Other Expense	0	0.0 %	Depreciation Rate	29.3 %
Total Liab. and Equity	10,114,677	Net Profit or Loss	555,780	12.8 %	Return on Equity	5.5 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

112733 DCA OF ADEL				For Profit
203 EAST ROBIN STREET		12/31/2011 365 Days Settled		Short Term
ADEL, GA 31620				
COOK				
BLUE CROSS (WESTERN PENNSYLVANIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,905,767	Total Charges	73,697,566	Salary Expense 22.7 %
Fixed Assets	222,486	Contract Allowance	70,049,615	95.1 % Fringe Benefits 4.6 %
Other Assets	2,750,472	Operating Revenue	3,647,951	4.9 %
Total Assets	4,878,725	Operating Expense	2,695,850	73.9 % Current Ratio 4.3
Current Liabilities	439,726	Operating Margin	952,101	26.1 % Days to Collect 134.4
Long Term Liabilities	2,613,170	Other Income	185	0.0 % Avg Payment Days 18.3
Total Equity	1,825,829	Other Expense	0	0.0 % Depreciation Rate 38.9 %
Total Liab. and Equity	4,878,725	Net Profit or Loss	952,286	26.1 % Return on Equity 52.2 %
052534 RAI-EAST BAY-OAKLAND				For Profit
3012 SUMMIT STREET, SUITE 6630		12/31/2011 365 Days Settled		Short Term
OAKLAND, CA 94609				
ALAMEDA				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	890,884	Total Charges	73,111,315	Salary Expense 34.1 %
Fixed Assets	1,207,023	Contract Allowance	68,591,757	93.8 % Fringe Benefits 6.7 %
Other Assets	138,208	Operating Revenue	4,519,558	6.2 %
Total Assets	2,236,115	Operating Expense	3,536,645	78.3 % Current Ratio 13.8
Current Liabilities	64,738	Operating Margin	982,913	21.7 % Days to Collect 14,262.0
Long Term Liabilities	857,580	Other Income	0	0.0 % Avg Payment Days 4.5
Total Equity	1,336,750	Other Expense	0	0.0 % Depreciation Rate 21.4 %
Total Liab. and Equity	2,259,068	Net Profit or Loss	982,913	21.7 % Return on Equity 73.5 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	576,640	Total Charges	72,200,672	Salary Expense	32.1 %	
Fixed Assets	1,033,336	Contract Allowance	68,815,565	95.3 %	Fringe Benefits	8.7 %
Other Assets	0	Operating Revenue	3,385,107	4.7 %		
Total Assets	1,609,976	Operating Expense	2,952,647	87.2 %	Current Ratio	5.9
Current Liabilities	97,739	Operating Margin	432,460	12.8 %	Days to Collect	19,771.1
Long Term Liabilities	0	Other Income	9,966	0.3 %	Avg Payment Days	10.7
Total Equity	1,517,569	Other Expense	0	0.0 %	Depreciation Rate	13.1 %
Total Liab. and Equity	1,615,308	Net Profit or Loss	442,426	13.1 %	Return on Equity	29.2 %

112736 OCONEE DIALYSIS CENTER

For Profit

1310 NORTH COLUMBIA STREET STE C 12/31/2011 365 Days Settled

Short Term

MILLEDGEVILLE, GA 31061

BALDWIN

BLUE CROSS (GEORGIA)

112699 DCA OF CENTRAL VALDOSTA

For Profit

506 NORTH PATTERSON STREET 12/31/2011 365 Days Settled

Short Term

VALDOSTA, GA 31602

LOWNDES

BLUE CROSS (WESTERN PENNSYLVANIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142558 DVA RENAL HEALTHCARE INC				For Profit		
821 LINCOLN HIGHWAY		12/31/2011 365 Days Settled		Short Term		
FAIRVIEW HEIGHTS, IL 62208						
SAINT CLAIR						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	866,734	Total Charges	71,637,009	Salary Expense	29.8 %	
Fixed Assets	197,650	Contract Allowance	67,120,914	93.7 %	Fringe Benefits	8.0 %
Other Assets	0	Operating Revenue	4,516,095	6.3 %		
Total Assets	1,064,384	Operating Expense	3,420,347	75.7 %	Current Ratio	3.5
Current Liabilities	250,487	Operating Margin	1,095,748	24.3 %	Days to Collect	23,042.8
Long Term Liabilities	0	Other Income	26,503	0.6 %	Avg Payment Days	24.9
Total Equity	813,897	Other Expense	0	0.0 %	Depreciation Rate	42.2 %
Total Liab. and Equity	1,064,384	Net Profit or Loss	1,122,251	24.9 %	Return on Equity	137.9 %
052634 RAI - CENTINELA - INGLEWOOD				For Profit		
1416 CENTINELLA AVENUE		12/31/2011 365 Days Settled		Short Term		
INGLEWOOD, CA 90301						
LOS ANGELES						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	704,564	Total Charges	71,529,661	Salary Expense	35.4 %	
Fixed Assets	615,847	Contract Allowance	67,865,968	94.9 %	Fringe Benefits	9.0 %
Other Assets	0	Operating Revenue	3,663,693	5.1 %		
Total Assets	1,320,411	Operating Expense	3,155,719	86.1 %	Current Ratio	7.4
Current Liabilities	94,879	Operating Margin	507,974	13.9 %	Days to Collect	23,283.4
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	10.3
Total Equity	1,225,532	Other Expense	0	0.0 %	Depreciation Rate	25.4 %
Total Liab. and Equity	1,320,411	Net Profit or Loss	507,974	13.9 %	Return on Equity	41.4 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,029,213	Total Charges	70,909,226	Salary Expense	33.2 %	
Fixed Assets	373,568	Contract Allowance	66,411,498	93.7 %	Fringe Benefits	8.3 %
Other Assets	0	Operating Revenue	4,497,728	6.3 %		
Total Assets	1,402,781	Operating Expense	2,960,482	65.8 %	Current Ratio	7.2
Current Liabilities	143,064	Operating Margin	1,537,246	34.2 %	Days to Collect	20,515.1
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	17.5
Total Equity	1,259,717	Other Expense	0	0.0 %	Depreciation Rate	29.8 %
Total Liab. and Equity	1,402,781	Net Profit or Loss	1,537,246	34.2 %	Return on Equity	122.0 %

212566 RAI CARE CENTERS

For Profit

5410 INDIAN HEAD HIGHWAY

12/31/2011 365 Days Settled

Short Term

OXON HILL, MD 20745

PRINCE GEORGES

HIGHMARK (MARYLAND)

052817 RAI - WEST C - COLTON

For Profit

1275 WEST C STREET

12/31/2011 365 Days Settled

Short Term

COLTON, CA 92324

SAN BERNARDINO

BLUE CROSS (GEORGIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

212647 US RENAL CARE W BALTIMORE DIALYSIS				For Profit		
22 ATHOL AVENUE		12/31/2011 365 Days Settled		Short Term		
BALTIMORE, MD 21229						
BALTIMORE CITY						
BLUE CROSS (WESTERN PENNSYLVANIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,387,866	Total Charges	70,494,632	Salary Expense	32.9 %	
Fixed Assets	285,130	Contract Allowance	66,604,539	94.5 %	Fringe Benefits	6.7 %
Other Assets	487,157	Operating Revenue	3,890,093	5.5 %		
Total Assets	2,160,153	Operating Expense	2,966,615	76.3 %	Current Ratio	2.8
Current Liabilities	503,948	Operating Margin	923,478	23.7 %	Days to Collect	61.9
Long Term Liabilities	63,771	Other Income	131	0.0 %	Avg Payment Days	15.9
Total Equity	1,592,434	Other Expense	0	0.0 %	Depreciation Rate	62.1 %
Total Liab. and Equity	2,160,153	Net Profit or Loss	923,609	23.7 %	Return on Equity	58.0 %
052820 GLENDORA DIALYSIS CENTER				For Profit		
120 WEST FOOTHILL BLVD		12/31/2011 365 Days Settled		Short Term		
GLENDORA, CA 91740						
LOS ANGELES						
BLUE CROSS (CALIFORNIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,667,401	Total Charges	70,231,637	Salary Expense	33.2 %	
Fixed Assets	351,770	Contract Allowance	64,813,311	92.3 %	Fringe Benefits	9.5 %
Other Assets	0	Operating Revenue	5,418,326	7.7 %		
Total Assets	2,019,171	Operating Expense	3,535,028	65.2 %	Current Ratio	6.5
Current Liabilities	257,803	Operating Margin	1,883,298	34.8 %	Days to Collect	16,138.3
Long Term Liabilities	168,710	Other Income	78,786	1.5 %	Avg Payment Days	17.9
Total Equity	1,597,762	Other Expense	0	0.0 %	Depreciation Rate	23.4 %
Total Liab. and Equity	2,024,275	Net Profit or Loss	1,962,084	36.2 %	Return on Equity	122.8 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	410,876	Total Charges	70,115,137	Salary Expense	26.7 %	
Fixed Assets	362,373	Contract Allowance	66,387,692	94.7 %	Fringe Benefits	6.1 %
Other Assets	0	Operating Revenue	3,727,445	5.3 %		
Total Assets	773,249	Operating Expense	3,133,917	84.1 %	Current Ratio	1.4
Current Liabilities	301,528	Operating Margin	593,528	15.9 %	Days to Collect	30,103.1
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	34.8
Total Equity	471,720	Other Expense	0	0.0 %	Depreciation Rate	35.3 %
Total Liab. and Equity	773,248	Net Profit or Loss	593,528	15.9 %	Return on Equity	125.8 %

442694 RAI-POPLAR AVE-MEMPHIS

For Profit

1333 POPLAR AVENUE

12/31/2011 365 Days *Settled*

Short Term

MEMPHIS, TN 38104

SHELBY

CAHABA

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	820,331	Total Charges	69,980,555	Salary Expense	27.4 %	
Fixed Assets	524,626	Contract Allowance	65,796,360	94.0 %	Fringe Benefits	5.7 %
Other Assets	0	Operating Revenue	4,184,195	6.0 %		
Total Assets	1,344,957	Operating Expense	3,802,959	90.9 %	Current Ratio	13.3
Current Liabilities	61,495	Operating Margin	381,236	9.1 %	Days to Collect	8,704.2
Long Term Liabilities	967,036	Other Income	137,417	3.3 %	Avg Payment Days	3.4
Total Equity	326,425	Other Expense	0	0.0 %	Depreciation Rate	34.1 %
Total Liab. and Equity	1,354,956	Net Profit or Loss	518,653	12.4 %	Return on Equity	158.9 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

102598 RAI-US 19 N-CLEARWATER				For Profit	
29296 US HWY 19 N		12/31/2011 365 Days Settled		Short Term	
CLEARWATER, FL 33761					
PINELLAS					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	839,597	Total Charges	68,893,896	Salary Expense	24.9 %
Fixed Assets	1,122,299	Contract Allowance	63,502,701	92.2 %	Fringe Benefits 6.6 %
Other Assets	0	Operating Revenue	5,391,195	7.8 %	
Total Assets	1,961,896	Operating Expense	2,894,961	53.7 %	Current Ratio 4.3
Current Liabilities	194,538	Operating Margin	2,496,234	46.3 %	Days to Collect 14,193.3
Long Term Liabilities	0	Other Income	33,569	0.6 %	Avg Payment Days 23.5
Total Equity	1,767,358	Other Expense	0	0.0 %	Depreciation Rate 15.5 %
Total Liab. and Equity	1,961,896	Net Profit or Loss	2,529,803	46.9 %	Return on Equity 143.1 %
252501 NRI-JACKSON NORTH				For Profit	
571 BEASLEY ROAD		12/31/2011 365 Days Settled		Short Term	
JACKSON, MS 39206					
HINDS					
BLUE CROSS (MISSISSIPPI)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,544,223	Total Charges	68,159,702	Salary Expense	29.4 %
Fixed Assets	1,715,269	Contract Allowance	60,208,746	88.3 %	Fringe Benefits 5.1 %
Other Assets	12,103	Operating Revenue	7,950,956	11.7 %	
Total Assets	4,271,595	Operating Expense	6,986,406	87.9 %	Current Ratio 2.9
Current Liabilities	867,011	Operating Margin	964,550	12.1 %	Days to Collect 288.1
Long Term Liabilities	519,739	Other Income	-13,890	-0.2 %	Avg Payment Days 4.4
Total Equity	2,884,846	Other Expense	0	0.0 %	Depreciation Rate 17.3 %
Total Liab. and Equity	4,271,596	Net Profit or Loss	950,660	12.0 %	Return on Equity 33.0 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

442637 DSI-MEMPHIS CENTRAL RENAL CENTER				For Profit		
1331 UNION AVENUE SUITE 101		12/31/2011 365 Days Settled		Short Term		
MEMPHIS, TN 38104						
SHELBY						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,181,949	Total Charges	68,133,157	Salary Expense	29.9 %	
Fixed Assets	1,474,331	Contract Allowance	58,786,130	86.3 %	Fringe Benefits	5.3 %
Other Assets	8,865	Operating Revenue	9,347,027	13.7 %		
Total Assets	5,665,145	Operating Expense	6,781,878	72.6 %	Current Ratio	3.8
Current Liabilities	1,108,968	Operating Margin	2,565,149	27.4 %	Days to Collect	11.4
Long Term Liabilities	902	Other Income	14	0.0 %	Avg Payment Days	2.9
Total Equity	5,136,652	Other Expense	0	0.0 %	Depreciation Rate	12.0 %
Total Liab. and Equity	6,246,522	Net Profit or Loss	2,565,163	27.4 %	Return on Equity	49.9 %
332541 RIDGEWOOD DIALYSIS CENTER INC				For Profit		
385 SENECA AVE		12/31/2011 365 Days Settled		Short Term		
RIDGEWOOD, NY 11385						
QUEENS						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,079,643	Total Charges	67,500,650	Salary Expense	34.8 %	
Fixed Assets	431,891	Contract Allowance	56,175,245	83.2 %	Fringe Benefits	4.1 %
Other Assets	3,328,510	Operating Revenue	11,325,405	16.8 %		
Total Assets	7,840,044	Operating Expense	10,297,194	90.9 %	Current Ratio	1.0
Current Liabilities	4,086,701	Operating Margin	1,028,211	9.1 %	Days to Collect	29.7
Long Term Liabilities	962,290	Other Income	0	0.0 %	Avg Payment Days	20.7
Total Equity	2,791,053	Other Expense	0	0.0 %	Depreciation Rate	5.8 %
Total Liab. and Equity	7,840,044	Net Profit or Loss	1,028,211	9.1 %	Return on Equity	36.8 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052507 RAI - HAIGHT - SAN FRANCISCO				For Profit	
1800 HAIGHT ST		12/31/2011 365 Days Settled		Short Term	
SAN FRANCISCO, CA 94117					
SAN FRANCISCO					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	694,994	Total Charges	67,387,450	Salary Expense	37.9 %
Fixed Assets	323,874	Contract Allowance	63,267,909	93.9 %	Fringe Benefits 10.1 %
Other Assets	0	Operating Revenue	4,119,541	6.1 %	
Total Assets	<u>1,018,868</u>	Operating Expense	<u>3,166,338</u>	76.9 %	Current Ratio 7.6
Current Liabilities	91,768	Operating Margin	953,203	23.1 %	Days to Collect 20,325.7
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 10.5
Total Equity	<u>927,090</u>	Other Expense	0	0.0 %	Depreciation Rate 50.9 %
Total Liab. and Equity	<u>1,018,858</u>	Net Profit or Loss	<u>953,203</u>	23.1 %	Return on Equity 102.8 %
112735 EISENHOWER PARKWAY DIALYSIS CENTER				For Profit	
2525 SECOND STREET		12/31/2011 365 Days Settled		Short Term	
MACON, GA 31201					
BIBB					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	781,030	Total Charges	67,187,495	Salary Expense	33.7 %
Fixed Assets	694,432	Contract Allowance	63,420,747	94.4 %	Fringe Benefits 8.7 %
Other Assets	0	Operating Revenue	3,766,748	5.6 %	
Total Assets	<u>1,475,462</u>	Operating Expense	<u>3,135,071</u>	83.2 %	Current Ratio 5.1
Current Liabilities	153,552	Operating Margin	631,677	16.8 %	Days to Collect 20,180.7
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 15.0
Total Equity	<u>1,325,909</u>	Other Expense	0	0.0 %	Depreciation Rate 16.2 %
Total Liab. and Equity	<u>1,479,461</u>	Net Profit or Loss	<u>631,677</u>	16.8 %	Return on Equity 47.6 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

112730 NEWNAN DIALYSIS SERVICES				For Profit	
101 WERZ INDUSTRIAL DRIVE		12/31/2011 365 Days Settled		Short Term	
NEWNAN, GA 30263					
COWETA					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	683,591	Total Charges	66,681,859	Salary Expense	30.5 %
Fixed Assets	489,561	Contract Allowance	63,423,832	95.1 %	Fringe Benefits 7.0 %
Other Assets	0	Operating Revenue	3,258,027	4.9 %	
Total Assets	<u>1,173,152</u>	Operating Expense	3,365,432	103.3 %	Current Ratio 11.2
Current Liabilities	60,907	Operating Margin	-107,405	-3.3 %	Days to Collect 19,293.3
Long Term Liabilities	0	Other Income	69,216	2.1 %	Avg Payment Days 6.3
Total Equity	<u>1,122,245</u>	Other Expense	0	0.0 %	Depreciation Rate 21.2 %
Total Liab. and Equity	<u>1,183,152</u>	Net Profit or Loss	<u>(38,189)</u>	-1.2 %	Return on Equity -3.4 %
212662 RAI OLD ALEXANDRIA CLINTON				For Profit	
7201 OLD ALEXANDRIA FERRY ROAD		12/31/2011 365 Days Settled		Short Term	
CLINTON, MD 20735					
PRINCE GEORGES					
HIGHMARK (MARYLAND)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	554,357	Total Charges	66,538,247	Salary Expense	26.7 %
Fixed Assets	1,495,403	Contract Allowance	61,113,543	91.8 %	Fringe Benefits 4.9 %
Other Assets	0	Operating Revenue	5,424,704	8.2 %	
Total Assets	<u>2,049,760</u>	Operating Expense	3,483,749	64.2 %	Current Ratio 6.8
Current Liabilities	81,432	Operating Margin	1,940,955	35.8 %	Days to Collect 5,908.7
Long Term Liabilities	0	Other Income	33,493	0.6 %	Avg Payment Days 8.4
Total Equity	<u>1,968,328</u>	Other Expense	0	0.0 %	Depreciation Rate 15.0 %
Total Liab. and Equity	<u>2,049,760</u>	Net Profit or Loss	<u>1,974,448</u>	36.4 %	Return on Equity 100.3 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232587 RAI-WEST NORTON-MUSKEGON				For Profit		
1080 W NORTON AVE		12/31/2011 365 Days Settled		Short Term		
MUSKEGON, MI 49441						
MUSKEGON						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	825,532	Total Charges	65,139,169	Salary Expense	31.1 %	
Fixed Assets	235,164	Contract Allowance	61,354,867	94.2 %	Fringe Benefits	7.9 %
Other Assets	0	Operating Revenue	3,784,302	5.8 %		
Total Assets	1,060,696	Operating Expense	2,983,947	78.9 %	Current Ratio	9.4
Current Liabilities	87,875	Operating Margin	800,355	21.1 %	Days to Collect	22,844.9
Long Term Liabilities	0	Other Income	53,898	1.4 %	Avg Payment Days	10.5
Total Equity	972,820	Other Expense	0	0.0 %	Depreciation Rate	44.8 %
Total Liab. and Equity	1,060,695	Net Profit or Loss	854,253	22.6 %	Return on Equity	87.8 %
102706 RAI CARE CENTERS - PUNTA GORDA				For Profit		
355 DUPONT ST		12/31/2011 365 Days Settled		Short Term		
PUNTA GORDA, FL 33950						
CHARLOTTE						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	664,540	Total Charges	64,365,340	Salary Expense	30.0 %	
Fixed Assets	234,410	Contract Allowance	60,502,506	94.0 %	Fringe Benefits	9.4 %
Other Assets	0	Operating Revenue	3,862,834	6.0 %		
Total Assets	898,950	Operating Expense	2,888,845	74.8 %	Current Ratio	2.9
Current Liabilities	231,322	Operating Margin	973,989	25.2 %	Days to Collect	22,400.6
Long Term Liabilities	0	Other Income	131,975	3.4 %	Avg Payment Days	26.9
Total Equity	667,630	Other Expense	0	0.0 %	Depreciation Rate	26.5 %
Total Liab. and Equity	898,952	Net Profit or Loss	1,105,964	28.6 %	Return on Equity	165.7 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	769,225	Total Charges	64,074,463	Salary Expense	25.1 %	
Fixed Assets	601,318	Contract Allowance	59,535,328	92.9 %	Fringe Benefits	5.7 %
Other Assets	0	Operating Revenue	4,539,135	7.1 %		
Total Assets	1,370,543	Operating Expense	2,906,679	64.0 %	Current Ratio	3.5
Current Liabilities	217,825	Operating Margin	1,632,456	36.0 %	Days to Collect	18,059.4
Long Term Liabilities	0	Other Income	91,340	2.0 %	Avg Payment Days	27.2
Total Equity	1,152,717	Other Expense	0	0.0 %	Depreciation Rate	30.1 %
Total Liab. and Equity	1,370,542	Net Profit or Loss	1,723,796	38.0 %	Return on Equity	149.5 %

342552 RAI CARE CENTERS

For Profit

3515 LATROBE DRIVE

12/31/2011 365 Days Settled

Short Term

CHARLOTTE, NC 28211

MECKLENBURG

BLUE CROSS (CALIFORNIA)

392750 US RENAL CARE CAMP HILL DIALYSIS

Public

CAMP HILL SHOPPING CENTER 158
SOUTH 32ND S

12/31/2011 365 Days Settled

Short Term

CAMP HILL, PA 17011

CUMBERLAND

BLUE CROSS (WESTERN PENNSYLVANIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672514 USRC SAN BENITO DIALYSIS				For Profit	
295 NORTH SAM HOUSTON		12/31/2011 365 Days Submitted		Short Term	
SAN BENITO, TX 78586					
CAMERON					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	841,584	Total Charges	63,432,074	Salary Expense	29.5 %
Fixed Assets	24,203	Contract Allowance	60,289,297	95.0 %	Fringe Benefits 5.3 %
Other Assets	4,500	Operating Revenue	3,142,777	5.0 %	
Total Assets	870,287	Operating Expense	2,666,134	84.8 %	Current Ratio 3.6
Current Liabilities	231,893	Operating Margin	476,643	15.2 %	Days to Collect 43.7
Long Term Liabilities	-36,043	Other Income	7	0.0 %	Avg Payment Days 20.8
Total Equity	674,437	Other Expense	0	0.0 %	Depreciation Rate 23.5 %
Total Liab. and Equity	870,287	Net Profit or Loss	476,650	15.2 %	Return on Equity 70.7 %
212577 US RENAL CARE NORTH BALTIMORE DIALYSIS				For Profit	
2700 NORTH CHARLES STREET SUITE 102		12/31/2011 365 Days Settled		Short Term	
BALTIMORE, MD 21218					
BALTIMORE CITY					
BLUE CROSS (WESTERN PENNSYLVANIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,998,563	Total Charges	63,197,316	Salary Expense	28.9 %
Fixed Assets	420,366	Contract Allowance	59,344,564	93.9 %	Fringe Benefits 5.0 %
Other Assets	3,292,823	Operating Revenue	3,852,752	6.1 %	
Total Assets	5,711,752	Operating Expense	2,869,730	74.5 %	Current Ratio 1.1
Current Liabilities	1,822,719	Operating Margin	983,022	25.5 %	Days to Collect 140.9
Long Term Liabilities	3,474,209	Other Income	156	0.0 %	Avg Payment Days 14.5
Total Equity	414,824	Other Expense	0	0.0 %	Depreciation Rate 32.9 %
Total Liab. and Equity	5,711,752	Net Profit or Loss	983,178	25.5 %	Return on Equity 237.0 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672605 BAYLOR COLLEGE OF MEDICINE-SCOTT STREET DIALYSIS				For Profit
6120 SCOTT STREET, SUITE F		12/31/2011 365 Days Settled		Short Term
HOUSTON, TX 77021				
HARRIS				
TRAILBLAZER (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	904,188	Total Charges	63,006,304	Salary Expense 30.3 %
Fixed Assets	618,169	Contract Allowance	60,141,057	95.5 % Fringe Benefits 5.0 %
Other Assets	30,818	Operating Revenue	2,865,247	4.5 %
Total Assets	1,553,175	Operating Expense	2,718,759	94.9 % Current Ratio 3.3
Current Liabilities	271,038	Operating Margin	146,488	5.1 % Days to Collect 41.9
Long Term Liabilities	343,459	Other Income	76	0.0 % Avg Payment Days 13.7
Total Equity	938,678	Other Expense	0	0.0 % Depreciation Rate 20.8 %
Total Liab. and Equity	1,553,175	Net Profit or Loss	146,564	5.1 % Return on Equity 15.6 %

232504 RAI-SOUTH EAST-JACKSON				For Profit
200 S. EAST AVE		12/31/2011 365 Days Settled		Short Term
JACKSON, MI 49201				
JACKSON				
BLUE CROSS (GEORGIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	429,683	Total Charges	62,792,139	Salary Expense 34.6 %
Fixed Assets	204,464	Contract Allowance	59,384,570	94.6 % Fringe Benefits 9.7 %
Other Assets	0	Operating Revenue	3,407,569	5.4 %
Total Assets	634,147	Operating Expense	3,116,810	91.5 % Current Ratio 3.0
Current Liabilities	143,342	Operating Margin	290,759	8.5 % Days to Collect 26,745.1
Long Term Liabilities	0	Other Income	42,343	1.2 % Avg Payment Days 16.2
Total Equity	490,805	Other Expense	0	0.0 % Depreciation Rate 36.1 %
Total Liab. and Equity	634,147	Net Profit or Loss	333,102	9.8 % Return on Equity 67.9 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	795,561	Total Charges	62,129,197	Salary Expense	35.0 %	
Fixed Assets	802,432	Contract Allowance	57,727,650	92.9 %	Fringe Benefits	7.9 %
Other Assets	0	Operating Revenue	4,401,547	7.1 %		
Total Assets	1,597,993	Operating Expense	3,239,460	73.6 %	Current Ratio	4.4
Current Liabilities	181,415	Operating Margin	1,162,087	26.4 %	Days to Collect	18,457.8
Long Term Liabilities	0	Other Income	2,275	0.1 %	Avg Payment Days	20.4
Total Equity	1,416,578	Other Expense	0	0.0 %	Depreciation Rate	32.4 %
Total Liab. and Equity	1,597,993	Net Profit or Loss	1,164,362	26.5 %	Return on Equity	82.2 %

422604 DCA OF SOUTH AIKEN, LLC

For Profit

169 CREPE MYRTLE DRIVE

12/31/2011 365 Days Settled

Short Term

AIKEN, SC 29803

AIKEN

BLUE CROSS (WESTERN PENNSYLVANIA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,994,163	Total Charges	61,531,060	Salary Expense	24.1 %	
Fixed Assets	665,694	Contract Allowance	57,964,965	94.2 %	Fringe Benefits	3.5 %
Other Assets	4,055,904	Operating Revenue	3,566,095	5.8 %		
Total Assets	6,715,761	Operating Expense	3,137,894	88.0 %	Current Ratio	0.8
Current Liabilities	2,574,651	Operating Margin	428,201	12.0 %	Days to Collect	147.3
Long Term Liabilities	4,039,828	Other Income	162	0.0 %	Avg Payment Days	14.4
Total Equity	101,282	Other Expense	0	0.0 %	Depreciation Rate	32.5 %
Total Liab. and Equity	6,715,761	Net Profit or Loss	428,363	12.0 %	Return on Equity	422.9 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

112669 RAI PEACH ORCHARD RD AUGUSTA			For Profit			
3206 PEACH ORCHARD ROAD		12/31/2011 365 Days Settled		Short Term		
AUGUSTA, GA 30906						
RICHMOND						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,533,256	Total Charges	61,466,409	Salary Expense	35.0 %	
Fixed Assets	338,949	Contract Allowance	56,089,208	91.3 %	Fringe Benefits	6.6 %
Other Assets	0	Operating Revenue	5,377,201	8.7 %		
Total Assets	1,872,205	Operating Expense	2,432,501	45.2 %	Current Ratio	27.4
Current Liabilities	55,863	Operating Margin	2,944,700	54.8 %	Days to Collect	7,024.9
Long Term Liabilities	0	Other Income	11,777	0.2 %	Avg Payment Days	6.1
Total Equity	1,816,341	Other Expense	0	0.0 %	Depreciation Rate	21.7 %
Total Liab. and Equity	1,872,204	Net Profit or Loss	2,956,477	55.0 %	Return on Equity	162.8 %
052740 RAI - FLETCHER PARKWAY - EL CAJON			For Profit			
858 FLETCHER PARKWAY		12/31/2011 365 Days Settled		Short Term		
EL CAJON, CA 92021						
SAN DIEGO						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	462,262	Total Charges	61,017,641	Salary Expense	40.1 %	
Fixed Assets	355,985	Contract Allowance	57,395,406	94.1 %	Fringe Benefits	9.8 %
Other Assets	0	Operating Revenue	3,622,235	5.9 %		
Total Assets	818,247	Operating Expense	3,019,582	83.4 %	Current Ratio	4.1
Current Liabilities	112,929	Operating Margin	602,653	16.6 %	Days to Collect	21,823.4
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	12.9
Total Equity	705,318	Other Expense	0	0.0 %	Depreciation Rate	34.4 %
Total Liab. and Equity	818,247	Net Profit or Loss	602,653	16.6 %	Return on Equity	85.4 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,065,811	Total Charges	60,818,602	Salary Expense	33.7 %	
Fixed Assets	1,573,420	Contract Allowance	52,055,069	85.6 %	Fringe Benefits	1.8 %
Other Assets	60,000	Operating Revenue	8,763,533	14.4 %		
Total Assets	5,699,231	Operating Expense	6,359,102	72.6 %	Current Ratio	1.0
Current Liabilities	4,023,949	Operating Margin	2,404,431	27.4 %	Days to Collect	291.5
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	20.4
Total Equity	1,675,282	Other Expense	0	0.0 %	Depreciation Rate	27.6 %
Total Liab. and Equity	5,699,231	Net Profit or Loss	2,404,431	27.4 %	Return on Equity	143.5 %

552657 QUALITY DIALYSIS CENTER

For Profit

801 SOUTH SAN GABRIEL BLVD
 12/31/2011 365 Days Settled Short Term
 SAN GABRIEL, CA 91776
 LOS ANGELES
 PALMETTO (CALIFORNIA SOUTH)

262612 FARMINGTON DIALYSIS CLINIC

For Profit

1370 WEST LIBERTY STREET
 12/31/2011 365 Days Settled Short Term
 FARMINGTON, MO 63640
 SAINT FRANCOIS
 BLUE CROSS (GEORGIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

102574 RAI CARE CENTERS - FORT PIERCE				For Profit	
2501 OHIO AVE		12/31/2011 365 Days Submitted		Short Term	
FORT PIERCE, FL 34947					
SAINT LUCIE					
CAHABA					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	480,971	Total Charges	59,924,731	Salary Expense	26.9 %
Fixed Assets	233,730	Contract Allowance	57,090,613	95.3 %	Fringe Benefits 7.5 %
Other Assets	0	Operating Revenue	2,834,118	4.7 %	
Total Assets	<u>714,701</u>	Operating Expense	<u>2,628,520</u>	92.7 %	Current Ratio 6.4
Current Liabilities	75,271	Operating Margin	205,598	7.3 %	Days to Collect 27,280.3
Long Term Liabilities	0	Other Income	55,342	2.0 %	Avg Payment Days 9.7
Total Equity	<u>639,429</u>	Other Expense	0	0.0 %	Depreciation Rate 38.9 %
Total Liab. and Equity	<u>714,700</u>	Net Profit or Loss	<u>260,940</u>	9.2 %	Return on Equity 40.8 %
012616 LANDMARK DIALYSIS CLINIC				For Profit	
717 STONE AVENUE		12/31/2011 365 Days Settled		Short Term	
TALLADEGA, AL 35160					
TALLADEGA					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	767,312	Total Charges	59,585,570	Salary Expense	30.9 %
Fixed Assets	673,683	Contract Allowance	55,603,765	93.3 %	Fringe Benefits 7.9 %
Other Assets	0	Operating Revenue	3,981,805	6.7 %	
Total Assets	<u>1,440,995</u>	Operating Expense	<u>2,650,295</u>	66.6 %	Current Ratio 16.8
Current Liabilities	45,614	Operating Margin	1,331,510	33.4 %	Days to Collect 10,743.3
Long Term Liabilities	0	Other Income	6,702	0.2 %	Avg Payment Days 6.2
Total Equity	<u>1,400,381</u>	Other Expense	0	0.0 %	Depreciation Rate 17.2 %
Total Liab. and Equity	<u>1,445,995</u>	Net Profit or Loss	<u>1,338,212</u>	33.6 %	Return on Equity 95.6 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,344,814	Total Charges	59,508,285	Salary Expense	24.8 %	
Fixed Assets	321,283	Contract Allowance	55,983,590	94.1 %	Fringe Benefits	4.0 %
Other Assets	2,172,541	Operating Revenue	3,524,695	5.9 %		
Total Assets	3,838,638	Operating Expense	2,994,545	85.0 %	Current Ratio	5.3
Current Liabilities	254,014	Operating Margin	530,150	15.0 %	Days to Collect	54.6
Long Term Liabilities	-45,311	Other Income	853	0.0 %	Avg Payment Days	16.2
Total Equity	3,629,935	Other Expense	0	0.0 %	Depreciation Rate	30.4 %
Total Liab. and Equity	3,838,638	Net Profit or Loss	531,003	15.1 %	Return on Equity	14.6 %

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	7,158,024	Total Charges	59,253,514	Salary Expense	27.2 %	
Fixed Assets	4,948,781	Contract Allowance	34,247,875	57.8 %	Fringe Benefits	6.5 %
Other Assets	4,849,560	Operating Revenue	25,005,639	42.2 %		
Total Assets	16,956,365	Operating Expense	20,256,187	81.0 %	Current Ratio	3.2
Current Liabilities	2,241,042	Operating Margin	4,749,452	19.0 %	Days to Collect	30.4
Long Term Liabilities	5,219,667	Other Income	42,110	0.2 %	Avg Payment Days	28.5
Total Equity	9,495,656	Other Expense	0	0.0 %	Depreciation Rate	17.4 %
Total Liab. and Equity	16,956,365	Net Profit or Loss	4,791,562	19.2 %	Return on Equity	50.5 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

112707 US RENAL CARE HAWKENSVILLE DIALYSIS				For Profit	
RT 4 BOX 8015 INDUSTRIAL BLVD SUITE A				12/31/2011 365 Days Settled	
HAWKINSVILLE, GA 31036				Short Term	
PULASKI					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,400,615	Total Charges	58,727,386	Salary Expense	23.4 %
Fixed Assets	191,810	Contract Allowance	54,649,453	93.1 %	Fringe Benefits 8.1 %
Other Assets	2,543,827	Operating Revenue	4,077,933	6.9 %	
Total Assets	4,136,252	Operating Expense	2,882,812	70.7 %	Current Ratio 32.0
Current Liabilities	43,794	Operating Margin	1,195,121	29.3 %	Days to Collect 76.2
Long Term Liabilities	166,553	Other Income	155	0.0 %	Avg Payment Days 24.7
Total Equity	3,925,905	Other Expense	0	0.0 %	Depreciation Rate 47.2 %
Total Liab. and Equity	4,136,252	Net Profit or Loss	1,195,276	29.3 %	Return on Equity 30.4 %
382540 DSI NORTHEAST PORTLAND RENAL CENTER				For Profit	
703 NE HANCOCK STREET				12/31/2011 365 Days Settled	
PORTLAND, OR 97212				Short Term	
MULTNOMAH					
BLUE CROSS (FLORIDA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	10,349,445	Total Charges	58,573,439	Salary Expense	28.9 %
Fixed Assets	819,070	Contract Allowance	48,960,638	83.6 %	Fringe Benefits 5.5 %
Other Assets	34,522	Operating Revenue	9,612,801	16.4 %	
Total Assets	11,203,037	Operating Expense	5,548,474	57.7 %	Current Ratio 8.7
Current Liabilities	1,194,920	Operating Margin	4,064,327	42.3 %	Days to Collect 70.9
Long Term Liabilities	-81,065	Other Income	-200	0.0 %	Avg Payment Days 3.5
Total Equity	10,089,182	Other Expense	0	0.0 %	Depreciation Rate 11.4 %
Total Liab. and Equity	11,203,037	Net Profit or Loss	4,064,127	42.3 %	Return on Equity 40.3 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

012530 RAI - EAST 11TH ST - ANNISTON				For Profit		
522 EAST 11TH STREET		12/31/2011 365 Days Settled		Short Term		
ANNISTON, AL 36207						
CALHOUN						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,321,262	Total Charges	57,612,865	Salary Expense	33.0 %	
Fixed Assets	650,774	Contract Allowance	54,399,773	94.4 %	Fringe Benefits	7.5 %
Other Assets	0	Operating Revenue	3,213,092	5.6 %		
Total Assets	<u>3,972,036</u>	Operating Expense	<u>2,515,312</u>	78.3 %	Current Ratio	49.9
Current Liabilities	66,511	Operating Margin	697,780	21.7 %	Days to Collect	10,038.7
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	9.5
Total Equity	<u>3,905,526</u>	Other Expense	0	0.0 %	Depreciation Rate	12.2 %
Total Liab. and Equity	<u>3,972,037</u>	Net Profit or Loss	<u>697,780</u>	21.7 %	Return on Equity	17.9 %
052705 RAI - NORTH CALIFORNIA - STOCKTON				For Profit		
2350 N CALIFORNIA STREET		12/31/2011 365 Days *Settled*		Short Term		
STOCKTON, CA 95204						
SAN JOAQUIN						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	727,573	Total Charges	57,579,843	Salary Expense	40.7 %	
Fixed Assets	309,044	Contract Allowance	54,094,838	93.9 %	Fringe Benefits	11.5 %
Other Assets	0	Operating Revenue	3,485,005	6.1 %		
Total Assets	<u>1,036,617</u>	Operating Expense	<u>2,827,133</u>	81.1 %	Current Ratio	5.0
Current Liabilities	145,219	Operating Margin	657,872	18.9 %	Days to Collect	25,155.4
Long Term Liabilities	0	Other Income	14,358	0.4 %	Avg Payment Days	17.3
Total Equity	<u>891,401</u>	Other Expense	0	0.0 %	Depreciation Rate	42.7 %
Total Liab. and Equity	<u>1,036,620</u>	Net Profit or Loss	<u>672,230</u>	19.3 %	Return on Equity	75.4 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392648 US RENAL CARE CHAMBERSBURG DIALYSIS				For Profit	
765 FIFTH AVE		12/31/2011 365 Days Settled		Short Term	
CHAMBERSBURG, PA 17201					
FRANKLIN					
BLUE CROSS (WESTERN PENNSYLVANIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	692,663	Total Charges	57,422,307	Salary Expense	27.0 %
Fixed Assets	212,586	Contract Allowance	54,879,908	95.6 %	Fringe Benefits 5.9 %
Other Assets	-104,374	Operating Revenue	2,542,399	4.4 %	
Total Assets	800,875	Operating Expense	2,266,502	89.1 %	Current Ratio 1.4
Current Liabilities	491,459	Operating Margin	275,897	10.9 %	Days to Collect 51.3
Long Term Liabilities	149,257	Other Income	96	0.0 %	Avg Payment Days 18.1
Total Equity	160,159	Other Expense	0	0.0 %	Depreciation Rate 32.5 %
Total Liab. and Equity	800,875	Net Profit or Loss	275,993	10.9 %	Return on Equity 172.3 %
422591 ORANGEBURG DIALYSIS CLINIC				For Profit	
1184 ORANGEBURG MALL CIRCLE		12/31/2011 365 Days Settled		Short Term	
ORANGEBURG, SC 29115					
ORANGEBURG					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	625,506	Total Charges	56,606,167	Salary Expense	26.2 %
Fixed Assets	363,687	Contract Allowance	53,140,892	93.9 %	Fringe Benefits 5.9 %
Other Assets	0	Operating Revenue	3,465,275	6.1 %	
Total Assets	989,193	Operating Expense	3,009,073	86.8 %	Current Ratio 2.7
Current Liabilities	231,258	Operating Margin	456,202	13.2 %	Days to Collect 17,830.6
Long Term Liabilities	0	Other Income	37,360	1.1 %	Avg Payment Days 26.2
Total Equity	757,935	Other Expense	0	0.0 %	Depreciation Rate 18.1 %
Total Liab. and Equity	989,193	Net Profit or Loss	493,562	14.2 %	Return on Equity 65.1 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052772 RAI - HOSPITAL CIRCLE - WESTMINSTER				For Profit		
290 HOSPITAL CIRCLE		12/31/2011 365 Days Settled		Short Term		
WESTMINSTER, CA 92683						
ORANGE						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	591,846	Total Charges	56,545,908	Salary Expense	38.0 %	
Fixed Assets	145,325	Contract Allowance	53,564,362	94.7 %	Fringe Benefits	9.5 %
Other Assets	0	Operating Revenue	2,981,546	5.3 %		
Total Assets	<u>737,171</u>	Operating Expense	<u>2,322,507</u>	77.9 %	Current Ratio	4.5
Current Liabilities	130,484	Operating Margin	659,039	22.1 %	Days to Collect	32,526.2
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	19.2
Total Equity	<u>606,688</u>	Other Expense	0	0.0 %	Depreciation Rate	58.7 %
Total Liab. and Equity	<u>737,172</u>	Net Profit or Loss	<u>659,039</u>	22.1 %	Return on Equity	108.6 %
672566 US RENAL CARE LAREDO SOUTH DIALYSIS				For Profit		
4602 BEN CHA ROAD		12/31/2011 365 Days Submitted		Short Term		
LAREDO, TX 78041						
WEBB						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,178,602	Total Charges	56,149,611	Salary Expense	23.1 %	
Fixed Assets	162,772	Contract Allowance	52,628,759	93.7 %	Fringe Benefits	6.1 %
Other Assets	0	Operating Revenue	3,520,852	6.3 %		
Total Assets	<u>1,341,374</u>	Operating Expense	<u>2,967,699</u>	84.3 %	Current Ratio	5.1
Current Liabilities	228,989	Operating Margin	553,153	15.7 %	Days to Collect	52.7
Long Term Liabilities	11,803	Other Income	10	0.0 %	Avg Payment Days	12.5
Total Equity	<u>1,100,582</u>	Other Expense	0	0.0 %	Depreciation Rate	34.9 %
Total Liab. and Equity	<u>1,341,374</u>	Net Profit or Loss	<u>553,163</u>	15.7 %	Return on Equity	50.3 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	559,964	Total Charges	56,078,365	Salary Expense	26.8 %	
Fixed Assets	281,819	Contract Allowance	53,585,617	95.6 %	Fringe Benefits	6.1 %
Other Assets	0	Operating Revenue	2,492,748	4.4 %		
Total Assets	841,783	Operating Expense	2,582,372	103.6 %	Current Ratio	11.4
Current Liabilities	49,232	Operating Margin	-89,624	-3.6 %	Days to Collect	19,459.6
Long Term Liabilities	0	Other Income	7,985	0.3 %	Avg Payment Days	6.9
Total Equity	797,552	Other Expense	0	0.0 %	Depreciation Rate	23.9 %
Total Liab. and Equity	846,784	Net Profit or Loss	(81,639)	-3.3 %	Return on Equity	-10.2 %

422594 BAMBERG DIALYSIS CLINIC

For Profit

2046 MAIN HIGHWAY

12/31/2011 365 Days Settled

Short Term

BAMBERG, SC 29003

BAMBERG

BLUE CROSS (GEORGIA)

102762 RAI CARE CENTERS - HAINES CITY

For Profit

110 PATTERSON RD

12/31/2011 365 Days Settled

Short Term

HAINES CITY, FL 33844

POLK

BLUE CROSS (FLORIDA)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	345,203	Total Charges	55,316,777	Salary Expense	28.8 %	
Fixed Assets	257,365	Contract Allowance	52,023,137	94.0 %	Fringe Benefits	7.0 %
Other Assets	0	Operating Revenue	3,293,640	6.0 %		
Total Assets	602,568	Operating Expense	2,636,983	80.1 %	Current Ratio	1.5
Current Liabilities	233,556	Operating Margin	656,657	19.9 %	Days to Collect	21,935.3
Long Term Liabilities	0	Other Income	40,963	1.2 %	Avg Payment Days	32.1
Total Equity	369,012	Other Expense	0	0.0 %	Depreciation Rate	46.1 %
Total Liab. and Equity	602,568	Net Profit or Loss	697,620	21.2 %	Return on Equity	189.1 %

232599 RAI-ROCKFORD PARK-ROCKFORD

For Profit

311 ROCKFORD PARK DRIVE, NE
ROCKFORD, MI 49341
KENT
BLUE CROSS (GEORGIA)

12/31/2011 365 Days Settled

Short Term

112685 FMC DIALYSIS SERVICES MURRAY

For Profit

108 HOSPITAL DRIVE
CHATSWORTH, GA 30705
MURRAY
BLUE CROSS (TENNESSEE)

12/31/2011 396 Days *Settled*

Short Term

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452834 INNOVATIVE RENAL CARE - WEBSTE

For Profit

1700 WEBSTER

12/31/2011 365 Days Settled

Short Term

HOUSTON, TX 77003

HARRIS

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	688,187	Total Charges	54,799,365		Salary Expense	35.6 %
Fixed Assets	369,299	Contract Allowance	49,950,172	91.2 %	Fringe Benefits	5.1 %
Other Assets	100,627	Operating Revenue	4,849,193	8.8 %		
Total Assets	1,158,113	Operating Expense	4,603,898	94.9 %	Current Ratio	4.9
Current Liabilities	141,740	Operating Margin	245,295	5.1 %	Days to Collect	0.7
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	11.2
Total Equity	1,016,373	Other Expense	0	0.0 %	Depreciation Rate	20.4 %
Total Liab. and Equity	1,158,113	Net Profit or Loss	245,295	5.1 %	Return on Equity	24.1 %

172547 RAI-PARALLEL PKWY-KANSAS CITY

For Profit

6401 PARALLEL PARKWAY

12/31/2011 365 Days Settled

Short Term

KANSAS CITY, KS 66102

WYANDOTTE

BLUE CROSS (GEORGIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,154,692	Total Charges	53,769,536		Salary Expense	26.6 %
Fixed Assets	207,217	Contract Allowance	50,441,375	93.8 %	Fringe Benefits	5.4 %
Other Assets	1,970,304	Operating Revenue	3,328,161	6.2 %		
Total Assets	3,332,213	Operating Expense	2,686,386	80.7 %	Current Ratio	2.5
Current Liabilities	453,872	Operating Margin	641,775	19.3 %	Days to Collect	15,082.5
Long Term Liabilities	0	Other Income	79,917	2.4 %	Avg Payment Days	58.0
Total Equity	2,888,342	Other Expense	0	0.0 %	Depreciation Rate	27.4 %
Total Liab. and Equity	3,342,214	Net Profit or Loss	721,692	21.7 %	Return on Equity	25.0 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	117,590	Total Charges	52,950,015	Salary Expense	26.9 %	
Fixed Assets	476,812	Contract Allowance	50,397,747	95.2 %	Fringe Benefits	4.6 %
Other Assets	2,512,018	Operating Revenue	2,552,268	4.8 %		
Total Assets	3,106,420	Operating Expense	2,433,676	95.4 %	Current Ratio	0.5
Current Liabilities	258,742	Operating Margin	118,592	4.6 %	Days to Collect	(46.3)
Long Term Liabilities	1,992,283	Other Income	31	0.0 %	Avg Payment Days	18.3
Total Equity	855,395	Other Expense	0	0.0 %	Depreciation Rate	30.5 %
Total Liab. and Equity	3,106,420	Net Profit or Loss	118,623	4.6 %	Return on Equity	13.9 %

672507 TRI COUNTY DIALYSIS FACILITY

For Profit

14832 MAIN STREET

12/31/2011 365 Days Settled

Short Term

LYTLE, TX 78052

ATASCOSA

MUTUAL OF OMAHA

492627 US RENAL CARE ASHLAND DIALYSIS

For Profit

113 NORTH WASHINGTON HIGHWAY

12/31/2011 365 Days Settled

Short Term

ASHLAND, VA 23005

HANOVER

BLUE CROSS (WESTERN PENNSYLVANIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	379,976	Total Charges	52,623,621	Salary Expense	34.8 %	
Fixed Assets	435,004	Contract Allowance	50,260,283	95.5 %	Fringe Benefits	7.2 %
Other Assets	0	Operating Revenue	2,363,338	4.5 %		
Total Assets	814,980	Operating Expense	2,311,855	97.8 %	Current Ratio	3.0
Current Liabilities	125,559	Operating Margin	51,483	2.2 %	Days to Collect	33,918.5
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	17.4
Total Equity	689,421	Other Expense	0	0.0 %	Depreciation Rate	29.9 %
Total Liab. and Equity	814,980	Net Profit or Loss	51,483	2.2 %	Return on Equity	7.5 %

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,049,570	Total Charges	52,280,875	Salary Expense	30.4 %	
Fixed Assets	195,239	Contract Allowance	50,371,219	96.3 %	Fringe Benefits	5.7 %
Other Assets	3,444,373	Operating Revenue	1,909,656	3.7 %		
Total Assets	4,689,182	Operating Expense	2,288,698	119.8 %	Current Ratio	2.3
Current Liabilities	464,621	Operating Margin	-379,042	-19.8 %	Days to Collect	116.1
Long Term Liabilities	2,988,723	Other Income	86	0.0 %	Avg Payment Days	17.8
Total Equity	1,235,838	Other Expense	0	0.0 %	Depreciation Rate	39.3 %
Total Liab. and Equity	4,689,182	Net Profit or Loss	(378,956)	-19.8 %	Return on Equity	-30.7 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142546 RAI CARE CENTERS OF ILLINOIS II LLC

For Profit

1112 CENTRE WEST DR

12/31/2011 365 Days Settled

Short Term

SPRINGFIELD, IL 62704

SANGAMON

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,441,166	Total Charges	51,999,012		Salary Expense	30.0 %
Fixed Assets	1,089,115	Contract Allowance	47,225,147	90.8 %	Fringe Benefits	6.4 %
Other Assets	0	Operating Revenue	4,773,865	9.2 %		
Total Assets	2,530,281	Operating Expense	2,627,906	55.0 %	Current Ratio	10.9
Current Liabilities	132,362	Operating Margin	2,145,959	45.0 %	Days to Collect	12,796.4
Long Term Liabilities	0	Other Income	155,939	3.3 %	Avg Payment Days	15.7
Total Equity	2,397,917	Other Expense	0	0.0 %	Depreciation Rate	12.0 %
Total Liab. and Equity	2,530,279	Net Profit or Loss	2,301,898	48.2 %	Return on Equity	96.0 %

492622 US RENAL CARE WARSAW DIALYSIS

For Profit

4709 RICHMOND ROAD

12/31/2011 365 Days Settled

Short Term

WARSAW, VA 22572

RICHMOND

BLUE CROSS (WESTERN PENNSYLVANIA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	-443,877	Total Charges	50,916,713		Salary Expense	29.9 %
Fixed Assets	477,582	Contract Allowance	48,770,979	95.8 %	Fringe Benefits	5.5 %
Other Assets	326,385	Operating Revenue	2,145,734	4.2 %		
Total Assets	360,090	Operating Expense	2,201,414	102.6 %	Current Ratio	(1.5)
Current Liabilities	288,709	Operating Margin	-55,680	-2.6 %	Days to Collect	(137.4)
Long Term Liabilities	37,502	Other Income	92	0.0 %	Avg Payment Days	13.1
Total Equity	33,879	Other Expense	0	0.0 %	Depreciation Rate	30.2 %
Total Liab. and Equity	360,090	Net Profit or Loss	(55,588)	-2.6 %	Return on Equity	-164.1 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232544 NORTHWEST DETROIT DIALYSIS CENTER				For Profit		
7800 W OUTER DR		12/31/2011 365 Days Settled		Short Term		
DETROIT, MI 48235						
WAYNE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,331,230	Total Charges	50,516,718	Salary Expense	33.2 %	
Fixed Assets	4,610,795	Contract Allowance	40,094,891	79.4 %	Fringe Benefits	7.5 %
Other Assets	0	Operating Revenue	10,421,827	20.6 %		
Total Assets	9,942,025	Operating Expense	8,456,268	81.1 %	Current Ratio	4.6
Current Liabilities	1,166,354	Operating Margin	1,965,559	18.9 %	Days to Collect	88.5
Long Term Liabilities	2,107,222	Other Income	0	0.0 %	Avg Payment Days	39.7
Total Equity	6,668,449	Other Expense	0	0.0 %	Depreciation Rate	1.9 %
Total Liab. and Equity	9,942,025	Net Profit or Loss	1,965,559	18.9 %	Return on Equity	29.5 %
552502 RAI - EAST FIRST STREET - TUSTIN				For Profit		
535 EAST FIRST STREET		12/31/2011 365 Days Settled		Short Term		
TUSTIN, CA 92780						
ORANGE						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	629,746	Total Charges	49,930,577	Salary Expense	36.0 %	
Fixed Assets	233,760	Contract Allowance	47,414,639	95.0 %	Fringe Benefits	8.1 %
Other Assets	0	Operating Revenue	2,515,938	5.0 %		
Total Assets	863,506	Operating Expense	2,329,572	92.6 %	Current Ratio	9.9
Current Liabilities	63,463	Operating Margin	186,366	7.4 %	Days to Collect	25,935.3
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	9.2
Total Equity	800,045	Other Expense	0	0.0 %	Depreciation Rate	67.2 %
Total Liab. and Equity	863,508	Net Profit or Loss	186,366	7.4 %	Return on Equity	23.3 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452764 NRI-EDINBURG				For Profit
4302 SOUTH SUGAR ROAD, SUITE 105		12/31/2011 365 Days Settled		Short Term
EDINBURG, TX 78539				
HIDALGO				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,372,793	Total Charges	49,859,250	Salary Expense 37.0 %
Fixed Assets	567,517	Contract Allowance	44,717,207	89.7 % Fringe Benefits 6.1 %
Other Assets	50,874	Operating Revenue	5,142,043	10.3 %
Total Assets	1,991,184	Operating Expense	4,324,275	84.1 % Current Ratio 5.5
Current Liabilities	251,587	Operating Margin	817,768	15.9 % Days to Collect 8.4
Long Term Liabilities	0	Other Income	-5,546	-0.1 % Avg Payment Days 3.4
Total Equity	1,739,598	Other Expense	0	0.0 % Depreciation Rate 23.1 %
Total Liab. and Equity	1,991,185	Net Profit or Loss	812,222	15.8 % Return on Equity 46.7 %
492646 RAI MEDICAL DRIVE-GLOUCESTER				For Profit
RT 17 - 7547 MEDICAL DRIVE		12/31/2011 365 Days Settled		Short Term
GLOUCESTER, VA 23061				
GLOUCESTER				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	361,011	Total Charges	49,219,122	Salary Expense 34.3 %
Fixed Assets	138,967	Contract Allowance	46,206,793	93.9 % Fringe Benefits 7.7 %
Other Assets	0	Operating Revenue	3,012,329	6.1 %
Total Assets	499,978	Operating Expense	1,899,365	63.1 % Current Ratio 4.4
Current Liabilities	81,485	Operating Margin	1,112,964	36.9 % Days to Collect 17,539.4
Long Term Liabilities	0	Other Income	3,435	0.1 % Avg Payment Days 15.5
Total Equity	418,494	Other Expense	0	0.0 % Depreciation Rate 26.9 %
Total Liab. and Equity	499,979	Net Profit or Loss	1,116,399	37.1 % Return on Equity 266.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452715 DSI SOUTH TEXAS RENAL CENTER				For Profit		
4300 2-2 SOUTH PADRE ISLAND DRIVE		12/31/2011 365 Days Settled		Short Term		
CORPUS CHRISTI, TX 78411						
NUECES						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,587,731	Total Charges	49,072,267	Salary Expense	36.5 %	
Fixed Assets	629,868	Contract Allowance	42,310,460	86.2 %	Fringe Benefits	5.8 %
Other Assets	-23,374	Operating Revenue	6,761,807	13.8 %		
Total Assets	6,194,225	Operating Expense	4,452,066	65.8 %	Current Ratio	16.4
Current Liabilities	340,634	Operating Margin	2,309,741	34.2 %	Days to Collect	29.7
Long Term Liabilities	0	Other Income	158	0.0 %	Avg Payment Days	3.5
Total Equity	5,853,592	Other Expense	0	0.0 %	Depreciation Rate	18.8 %
Total Liab. and Equity	6,194,226	Net Profit or Loss	2,309,899	34.2 %	Return on Equity	39.5 %
422607 RIVER VIEW KIDNEY CENTER				For Profit		
540 ATOMIC ROAD		12/31/2011 365 Days Submitted		Short Term		
NORTH AUGUSTA, SC 29841						
AIKEN						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	773,002	Total Charges	48,318,090	Salary Expense	25.9 %	
Fixed Assets	236,126	Contract Allowance	45,268,484	93.7 %	Fringe Benefits	5.2 %
Other Assets	0	Operating Revenue	3,049,606	6.3 %		
Total Assets	1,009,128	Operating Expense	2,588,069	84.9 %	Current Ratio	14.6
Current Liabilities	52,981	Operating Margin	461,537	15.1 %	Days to Collect	13,197.6
Long Term Liabilities	0	Other Income	37,384	1.2 %	Avg Payment Days	6.7
Total Equity	968,003	Other Expense	0	0.0 %	Depreciation Rate	42.3 %
Total Liab. and Equity	1,020,984	Net Profit or Loss	498,921	16.4 %	Return on Equity	51.5 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

362656 KIDNEY SERVICES OF WEST CENTRAL OHIO				For Profit
750 WEST HIGH STREET, SUITE 100		12/31/2011 365 Days Settled		Short Term
LIMA, OH 45804				
ALLEN				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	0	Total Charges	48,244,395	Salary Expense 27.1 %
Fixed Assets	0	Contract Allowance	42,412,808	87.9 % Fringe Benefits 8.1 %
Other Assets	0	Operating Revenue	5,831,587	12.1 %
Total Assets	0	Operating Expense	4,821,559	82.7 % Current Ratio
Current Liabilities	0	Operating Margin	1,010,028	17.3 % Days to Collect 0.0
Long Term Liabilities	0	Other Income	0	0.0 % Avg Payment Days 0.0
Total Equity	0	Other Expense	0	0.0 % Depreciation Rate 0.0 %
Total Liab. and Equity	0	Net Profit or Loss	1,010,028	17.3 % Return on Equity 0.0 %
362759 US RENAL CARE KENWOOD DIALYSIS				For Profit
5150 EAST GALBRAITH ROAD		12/31/2011 365 Days Settled		Short Term
CINCINNATI, OH 45236				
HAMILTON				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,103,016	Total Charges	48,233,485	Salary Expense 26.6 %
Fixed Assets	847,063	Contract Allowance	45,158,123	93.6 % Fringe Benefits 5.1 %
Other Assets	107,942	Operating Revenue	3,075,362	6.4 %
Total Assets	2,058,021	Operating Expense	2,410,593	78.4 % Current Ratio 2.1
Current Liabilities	518,771	Operating Margin	664,769	21.6 % Days to Collect 118.6
Long Term Liabilities	21,366	Other Income	205	0.0 % Avg Payment Days 16.4
Total Equity	1,517,884	Other Expense	0	0.0 % Depreciation Rate 21.5 %
Total Liab. and Equity	2,058,021	Net Profit or Loss	664,974	21.6 % Return on Equity 43.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	407,833	Total Charges	47,719,712	Salary Expense	33.6 %	
Fixed Assets	846,437	Contract Allowance	36,004,310	75.4 %	Fringe Benefits	7.3 %
Other Assets	617,494	Operating Revenue	11,715,402	24.6 %		
Total Assets	1,871,764	Operating Expense	8,362,014	71.4 %	Current Ratio	1.3
Current Liabilities	326,070	Operating Margin	3,353,388	28.6 %	Days to Collect	30.0
Long Term Liabilities	997,197	Other Income	0	0.0 %	Avg Payment Days	5.3
Total Equity	548,497	Other Expense	0	0.0 %	Depreciation Rate	20.9 %
Total Liab. and Equity	1,871,764	Net Profit or Loss	3,353,388	28.6 %	Return on Equity	611.4 %

232505 GREENFIELD HEALTH SYSTEMS-MAIN

Not for Profit

2799 W GRAND BOULEVARD

12/31/2011 365 Days Settled

Short Term

DETROIT, MI 48202

WAYNE

NATIONAL GOVERNMENT SERVICES

262564 DSI KANSAS CITY RENAL CENTER

For Profit

4333 MADISON AVE

12/31/2011 365 Days Settled

Short Term

KANSAS CITY, MO 64111

JACKSON

BLUE CROSS (TEXAS)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

212633 DCA OF CHEVY CHASE				For Profit
3 BETHESDA METRO CENTER, STE B005		12/31/2011 365 Days Settled		Short Term
BETHESDA, MD 20814				
MONTGOMERY				
BLUE CROSS (WESTERN PENNSYLVANIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	2,082,434	Total Charges	47,299,032	Salary Expense 26.2 %
Fixed Assets	227,967	Contract Allowance	42,433,314	89.7 % Fringe Benefits 5.3 %
Other Assets	70,771	Operating Revenue	4,865,718	10.3 %
Total Assets	2,381,172	Operating Expense	3,125,038	64.2 % Current Ratio 4.7
Current Liabilities	442,491	Operating Margin	1,740,680	35.8 % Days to Collect 84.2
Long Term Liabilities	-176,870	Other Income	203	0.0 % Avg Payment Days 15.0
Total Equity	2,115,551	Other Expense	0	0.0 % Depreciation Rate 60.1 %
Total Liab. and Equity	2,381,172	Net Profit or Loss	1,740,883	35.8 % Return on Equity 82.3 %
422556 RAI CARE CENTERS - SUMMERVILLE				For Profit
109 BURTON AVENUE SUITE A		12/31/2011 365 Days Settled		Short Term
SUMMERVILLE, SC 29485				
DORCHESTER				
BLUE CROSS (GEORGIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	403,296	Total Charges	47,281,737	Salary Expense 28.4 %
Fixed Assets	198,082	Contract Allowance	44,781,000	94.7 % Fringe Benefits 8.2 %
Other Assets	0	Operating Revenue	2,500,737	5.3 %
Total Assets	601,378	Operating Expense	2,156,859	86.2 % Current Ratio 3.4
Current Liabilities	118,895	Operating Margin	343,878	13.8 % Days to Collect 34,090.7
Long Term Liabilities	0	Other Income	0	0.0 % Avg Payment Days 20.1
Total Equity	482,483	Other Expense	0	0.0 % Depreciation Rate 25.7 %
Total Liab. and Equity	601,378	Net Profit or Loss	343,878	13.8 % Return on Equity 71.3 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	569,580	Total Charges	47,237,260	Salary Expense	30.4 %	
Fixed Assets	563,518	Contract Allowance	44,349,444	93.9 %	Fringe Benefits	8.1 %
Other Assets	0	Operating Revenue	2,887,816	6.1 %		
Total Assets	1,133,098	Operating Expense	2,434,080	84.3 %	Current Ratio	2.0
Current Liabilities	280,079	Operating Margin	453,736	15.7 %	Days to Collect	27,123.9
Long Term Liabilities	0	Other Income	35,065	1.2 %	Avg Payment Days	41.9
Total Equity	853,019	Other Expense	0	0.0 %	Depreciation Rate	35.2 %
Total Liab. and Equity	1,133,098	Net Profit or Loss	488,801	16.9 %	Return on Equity	57.3 %

052898 RAI - LAGUNA CANYON - IRVINE

For Profit

16255 LAGUNA CANYON ROAD

12/31/2011 365 Days Settled

Short Term

IRVINE, CA 92618

ORANGE

BLUE CROSS (TEXAS)

362630 DCA OF BOWLING GREEN

For Profit

1037 CONNEAUT AVENUE, SUITE 101

12/31/2011 365 Days Settled

Short Term

BOWLING GREEN, OH 43402

WOOD

HIGHMARK MEDICARE SERVICES

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	408,446	Total Charges	46,796,595	Salary Expense	34.0 %	
Fixed Assets	1,213,958	Contract Allowance	44,044,193	94.1 %	Fringe Benefits	9.6 %
Other Assets	0	Operating Revenue	2,752,402	5.9 %		
Total Assets	1,622,404	Operating Expense	2,491,811	90.5 %	Current Ratio	2.5
Current Liabilities	164,711	Operating Margin	260,591	9.5 %	Days to Collect	21,105.3
Long Term Liabilities	0	Other Income	61,792	2.2 %	Avg Payment Days	24.1
Total Equity	1,457,693	Other Expense	0	0.0 %	Depreciation Rate	19.6 %
Total Liab. and Equity	1,622,404	Net Profit or Loss	322,383	11.7 %	Return on Equity	22.1 %

052752 RAI - CERES AVE - CHICO

For Profit

3011 CERES AVENUE, SUITE125

12/31/2011 365 Days Settled

Short Term

CHICO, CA 95973

BUTTE

BLUE CROSS (GEORGIA)

052578 RAI - HARDING BLVD - ROSEVILLE

For Profit

218 HARDING BOULEVARD

12/31/2011 365 Days Settled

Short Term

ROSEVILLE, CA 95678

PLACER

BLUE CROSS (GEORGIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	441,157	Total Charges	46,207,410	Salary Expense	39.8 %	
Fixed Assets	211,482	Contract Allowance	43,819,707	94.8 %	Fringe Benefits	7.6 %
Other Assets	0	Operating Revenue	2,387,703	5.2 %		
Total Assets	652,639	Operating Expense	1,916,235	80.3 %	Current Ratio	4.2
Current Liabilities	104,701	Operating Margin	471,468	19.7 %	Days to Collect	19,087.9
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	19.9
Total Equity	547,939	Other Expense	0	0.0 %	Depreciation Rate	25.3 %
Total Liab. and Equity	652,640	Net Profit or Loss	471,468	19.7 %	Return on Equity	86.0 %

052617 RAI - GARDEN GROVE BLVD - GARDEN GROVE

For Profit

12555 GARDEN GROVE BLVD #100

12/31/2011 365 Days Settled

Short Term

GARDEN GROVE, CA 92843

ORANGE

BLUE CROSS (GEORGIA)

102528 RAI CARE CENTERS - CLEARWATER

For Profit

1124 LAKEVIEW AVE STE 1

12/31/2011 365 Days Settled

Short Term

CLEARWATER, FL 33756

PINELLAS

BLUE CROSS (GEORGIA)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	116,043	Total Charges	45,285,836	Salary Expense	32.4 %	
Fixed Assets	126,388	Contract Allowance	42,517,111	93.9 %	Fringe Benefits	6.9 %
Other Assets	0	Operating Revenue	2,768,725	6.1 %		
Total Assets	242,431	Operating Expense	2,341,810	84.6 %	Current Ratio	1.2
Current Liabilities	94,224	Operating Margin	426,915	15.4 %	Days to Collect	18,028.5
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	14.1
Total Equity	159,903	Other Expense	0	0.0 %	Depreciation Rate	35.9 %
Total Liab. and Equity	254,127	Net Profit or Loss	426,915	15.4 %	Return on Equity	267.0 %

442656 CROSSVILLE DIALYSIS CLINIC

For Profit

121 DOOLEY STREET

12/31/2011 365 Days *Settled*

Short Term

CROSSVILLE, TN 38555

CUMBERLAND

BLUE CROSS (GEORGIA)

112798 LAGRANGE DIALYSIS CLINIC

For Profit

140 OLD MILL ROAD

12/31/2011 365 Days Settled

Short Term

LAGRANGE, GA 30241

TROUP

BLUE CROSS (GEORGIA)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452878 MATAGORDA RENAL DIAALYSIS CENTER				For Profit	
1105 AVENUE H		12/31/2011 365 Days Settled		Short Term	
BAY CITY, TX 77414					
MATAGORDA					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	367,727	Total Charges	45,037,898	Salary Expense	33.0 %
Fixed Assets	139,950	Contract Allowance	43,310,324	96.2 %	Fringe Benefits 6.8 %
Other Assets	0	Operating Revenue	1,727,574	3.8 %	
Total Assets	<u>507,677</u>	Operating Expense	2,030,363	117.5 %	Current Ratio 9.1
Current Liabilities	40,429	Operating Margin	-302,789	-17.5 %	Days to Collect 26,140.5
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 7.3
Total Equity	<u>473,465</u>	Other Expense	0	0.0 %	Depreciation Rate 27.1 %
Total Liab. and Equity	<u>513,894</u>	Net Profit or Loss	<u>(302,789)</u>	-17.5 %	Return on Equity -64.0 %
382534 DSI LAKE ROAD RENAL CENTER				For Profit	
6902 SE LAKE ROAD, SUITE 100		12/31/2011 365 Days Settled		Short Term	
MILWAUKIE, OR 97267					
CLACKAMAS					
BLUE CROSS (FLORIDA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	7,490,938	Total Charges	44,603,464	Salary Expense	34.2 %
Fixed Assets	1,151,557	Contract Allowance	37,885,473	84.9 %	Fringe Benefits 6.3 %
Other Assets	581,239	Operating Revenue	6,717,991	15.1 %	
Total Assets	<u>9,223,734</u>	Operating Expense	3,931,145	58.5 %	Current Ratio 26.4
Current Liabilities	283,849	Operating Margin	2,786,846	41.5 %	Days to Collect 50.4
Long Term Liabilities	3,689	Other Income	-1,275	0.0 %	Avg Payment Days 3.6
Total Equity	<u>8,936,195</u>	Other Expense	0	0.0 %	Depreciation Rate 21.2 %
Total Liab. and Equity	<u>9,223,733</u>	Net Profit or Loss	<u>2,785,571</u>	41.5 %	Return on Equity 31.2 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,902,832	Total Charges	44,438,550	Salary Expense	38.4 %	
Fixed Assets	144,861	Contract Allowance	36,672,429	82.5 %	Fringe Benefits	4.9 %
Other Assets	0	Operating Revenue	7,766,121	17.5 %		
Total Assets	5,047,693	Operating Expense	6,178,860	79.6 %	Current Ratio	1.7
Current Liabilities	2,827,235	Operating Margin	1,587,261	20.4 %	Days to Collect	69.1
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	26.0
Total Equity	2,220,458	Other Expense	0	0.0 %	Depreciation Rate	22.4 %
Total Liab. and Equity	5,047,693	Net Profit or Loss	1,587,261	20.4 %	Return on Equity	71.5 %

332646 CENTRAL BROOKLYN DIALYSIS CENTER

For Profit

818 STERLING PLACE

12/31/2011 365 Days Settled

Short Term

BROOKLYN, NY 11216

KINGS

NATIONAL GOVERNMENT SERVICES

332582 NEW YORK RENAL ASSOCIATES

For Profit

3468 PARK AVENUE

12/31/2011 365 Days Settled

Short Term

BRONX, NY 10456

BRONX

NATIONAL GOVERNMENT SERVICES

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,853,147	Total Charges	44,276,412	Salary Expense	29.0 %	
Fixed Assets	0	Contract Allowance	30,922,036	69.8 %	Fringe Benefits	5.2 %
Other Assets	0	Operating Revenue	13,354,376	30.2 %		
Total Assets	3,853,147	Operating Expense	9,224,272	69.1 %	Current Ratio	2.1
Current Liabilities	1,818,397	Operating Margin	4,130,104	30.9 %	Days to Collect	86.2
Long Term Liabilities	0	Other Income	416,714	3.1 %	Avg Payment Days	48.8
Total Equity	2,034,750	Other Expense	0	0.0 %	Depreciation Rate	0.0 %
Total Liab. and Equity	3,853,147	Net Profit or Loss	4,546,818	34.0 %	Return on Equity	223.5 %

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	427,552	Total Charges	44,256,485	Salary Expense	35.5 %	
Fixed Assets	281,783	Contract Allowance	41,637,929	94.1 %	Fringe Benefits	9.2 %
Other Assets	0	Operating Revenue	2,618,556	5.9 %		
Total Assets	709,335	Operating Expense	2,237,327	85.4 %	Current Ratio	3.5
Current Liabilities	123,491	Operating Margin	381,229	14.6 %	Days to Collect	17,794.3
Long Term Liabilities	0	Other Income	6,111	0.2 %	Avg Payment Days	19.3
Total Equity	615,846	Other Expense	0	0.0 %	Depreciation Rate	29.0 %
Total Liab. and Equity	739,337	Net Profit or Loss	387,340	14.8 %	Return on Equity	62.9 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	790,308	Total Charges	44,080,413	Salary Expense	30.3 %	
Fixed Assets	1,410,885	Contract Allowance	41,391,722	93.9 %	Fringe Benefits	6.4 %
Other Assets	0	Operating Revenue	2,688,691	6.1 %		
Total Assets	2,201,193	Operating Expense	2,292,033	85.2 %	Current Ratio	18.0
Current Liabilities	43,904	Operating Margin	396,658	14.8 %	Days to Collect	7,842.4
Long Term Liabilities	0	Other Income	58,302	2.2 %	Avg Payment Days	6.8
Total Equity	2,157,290	Other Expense	0	0.0 %	Depreciation Rate	17.9 %
Total Liab. and Equity	2,201,194	Net Profit or Loss	454,960	16.9 %	Return on Equity	21.1 %

552636 RAI E 6TH STREET BEAUMONT

For Profit

1536 E 6TH STREET

12/31/2011 365 Days Settled

Short Term

BEAUMONT, CA 92223

RIVERSIDE

PALMETTO (CALIFORNIA)

212529 RAI CARE CENTERS

For Profit

10701 BALTIMORE AVENUE

12/31/2011 365 Days Settled

Short Term

BELTSVILLE, MD 20705

PRINCE GEORGES

BLUE CROSS (GEORGIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	954,559	Total Charges	43,693,557	Salary Expense	25.0 %	
Fixed Assets	164,940	Contract Allowance	41,705,949	95.5 %	Fringe Benefits	5.3 %
Other Assets	3,742,502	Operating Revenue	1,987,608	4.5 %		
Total Assets	4,862,001	Operating Expense	1,808,791	91.0 %	Current Ratio	1.7
Current Liabilities	555,904	Operating Margin	178,817	9.0 %	Days to Collect	128.0
Long Term Liabilities	2,377,337	Other Income	70	0.0 %	Avg Payment Days	19.9
Total Equity	1,928,760	Other Expense	0	0.0 %	Depreciation Rate	42.4 %
Total Liab. and Equity	4,862,001	Net Profit or Loss	178,887	9.0 %	Return on Equity	9.3 %

392612 US RENAL CARE BEDFORD DIALYSIS

For Profit

141 MEMORIAL DRIVE
 EVERETT, PA 15537
 BEDFORD
 BLUE CROSS (WESTERN PENNSYLVANIA)

12/31/2011 365 Days Settled

Short Term

232640 RAI-HASTINGS AVENUE-HOLLAND

For Profit

649 HASTINGS AVENUE, SUITE B
 HOLLAND, MI 49423
 ALLEGAN
 BLUE CROSS (GEORGIA)

12/31/2011 365 Days Settled

Short Term

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,208,427	Total Charges	43,431,117		Salary Expense	15.1 %
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4 %	Fringe Benefits	2.2 %
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6 %	Current Ratio	6.7
Total Assets	21,864,660	Operating Expense	13,916,231	120.6 %	Days to Collect	209.0
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6 %	Avg Payment Days	26.1
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9 %	Depreciation Rate	0.8 %
Total Equity	19,418,247	Other Expense	0	0.0 %	Return on Equity	2.5 %
Total Liab. and Equity	21,864,660	Net Profit or Loss	492,809	4.3 %		

282500 DIALYSIS CENTER OF LINCOLN

Public

7910 O STREET

8/31/2011 365 Days Settled

Short Term

LINCOLN, NE 68510

LANCASTER

BLUE CROSS (NEBRASKA)

282509 DIALYSIS CENTER OF COLUMBUS

Limited Liability Corporation

2452 39TH AVENUE

8/31/2011 365 Days Settled

Short Term

COLUMBUS, NE 68601

PLATTE

BLUE CROSS (NEBRASKA)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

282510 DIALYSIS CENTER OF BEATRICE

Public

1110 NORTH 10TH ST

8/31/2011 365 Days Settled

Short Term

BEATRICE, NE 68310

GAGE

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,208,427	Total Charges	43,431,117		Salary Expense	2.8 %
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4 %	Fringe Benefits	0.9 %
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6 %		
Total Assets	21,864,660	Operating Expense	13,916,231	120.6 %	Current Ratio	6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6 %	Days to Collect	209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9 %	Avg Payment Days	26.1
Total Equity	19,418,247	Other Expense	0	0.0 %	Depreciation Rate	0.8 %
Total Liab. and Equity	21,864,660	Net Profit or Loss	492,809	4.3 %	Return on Equity	2.5 %

282513 DIALYSIS CENTER OF LINCOLN-NORTHWEST

Limited Liability Corporation

4911 NORTH 26TH STREET, SUITE 106

8/31/2011 365 Days Settled

Short Term

LINCOLN, NE 68521

LANCASTER

BLUE CROSS (NEBRASKA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	8,208,427	Total Charges	43,431,117		Salary Expense	3.2 %
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4 %	Fringe Benefits	0.9 %
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6 %		
Total Assets	21,864,660	Operating Expense	13,916,231	120.6 %	Current Ratio	6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6 %	Days to Collect	209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9 %	Avg Payment Days	26.1
Total Equity	19,418,247	Other Expense	0	0.0 %	Depreciation Rate	1.0 %
Total Liab. and Equity	21,864,660	Net Profit or Loss	492,809	4.3 %	Return on Equity	2.5 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	8,208,427	Total Charges	43,431,117	Salary Expense	5.1 %	
Fixed Assets	6,101,519	Contract Allowance	31,893,271	73.4 %	Fringe Benefits	0.7 %
Other Assets	7,554,714	Operating Revenue	11,537,846	26.6 %		
Total Assets	21,864,660	Operating Expense	13,916,231	120.6 %	Current Ratio	6.7
Current Liabilities	1,216,413	Operating Margin	-2,378,385	-20.6 %	Days to Collect	209.0
Long Term Liabilities	1,230,000	Other Income	2,871,194	24.9 %	Avg Payment Days	26.1
Total Equity	19,418,247	Other Expense	0	0.0 %	Depreciation Rate	0.4 %
Total Liab. and Equity	21,864,660	Net Profit or Loss	492,809	4.3 %	Return on Equity	2.5 %

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,587,356	Total Charges	43,208,517	Salary Expense	36.3 %	
Fixed Assets	833,439	Contract Allowance	37,288,642	86.3 %	Fringe Benefits	6.7 %
Other Assets	12,715	Operating Revenue	5,919,875	13.7 %		
Total Assets	3,433,510	Operating Expense	5,188,768	87.6 %	Current Ratio	6.3
Current Liabilities	407,958	Operating Margin	731,107	12.4 %	Days to Collect	14.4
Long Term Liabilities	0	Other Income	559	0.0 %	Avg Payment Days	28.7
Total Equity	3,025,552	Other Expense	0	0.0 %	Depreciation Rate	20.3 %
Total Liab. and Equity	3,433,510	Net Profit or Loss	731,666	12.4 %	Return on Equity	24.2 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392691 US RENAL CARE MECHANICSBURG DIALYSIS				For Profit	
120 S FILBERT STREET, 1ST FLOOR		12/31/2011 365 Days Settled		Short Term	
MECHANICSBURG, PA 17055					
CUMBERLAND					
BLUE CROSS (WESTERN PENNSYLVANIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,028,772	Total Charges	43,161,973	Salary Expense	28.6 %
Fixed Assets	167,741	Contract Allowance	40,996,977	95.0 %	Fringe Benefits 4.7 %
Other Assets	1,961,271	Operating Revenue	2,164,996	5.0 %	
Total Assets	<u>3,157,784</u>	Operating Expense	<u>2,025,318</u>	93.5 %	Current Ratio 1.5
Current Liabilities	679,433	Operating Margin	139,678	6.5 %	Days to Collect 130.3
Long Term Liabilities	2,402,264	Other Income	380	0.0 %	Avg Payment Days 18.0
Total Equity	<u>76,087</u>	Other Expense	<u>0</u>	0.0 %	Depreciation Rate 46.4 %
Total Liab. and Equity	<u>3,157,784</u>	Net Profit or Loss	<u>140,058</u>	6.5 %	Return on Equity 184.1 %
232644 RRC FLINT				For Profit	
G4007 CORUNNA ROAD		9/30/2011 365 Days Settled		Short Term	
FLINT, MI 48532					
GENESEE					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,087,770	Total Charges	43,064,955	Salary Expense	24.2 %
Fixed Assets	1,683,047	Contract Allowance	38,563,480	89.5 %	Fringe Benefits 2.9 %
Other Assets	7,033,022	Operating Revenue	4,501,475	10.5 %	
Total Assets	<u>9,803,839</u>	Operating Expense	<u>4,294,425</u>	95.4 %	Current Ratio 1.6
Current Liabilities	662,608	Operating Margin	207,050	4.6 %	Days to Collect 27.2
Long Term Liabilities	9,011,891	Other Income	0	0.0 %	Avg Payment Days 4.1
Total Equity	<u>129,340</u>	Other Expense	<u>0</u>	0.0 %	Depreciation Rate 14.7 %
Total Liab. and Equity	<u>9,803,839</u>	Net Profit or Loss	<u>207,050</u>	4.6 %	Return on Equity 160.1 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052545 KIDNEY DIALYSIS CENTER OF NORTHRIDGE				For Profit
18546 ROSCOE BLVD, #108		9/30/2011 365 Days Settled		Short Term
NORTHRIDGE, CA 91328				
LOS ANGELES				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,571,885	Total Charges	42,010,774	Salary Expense 31.1 %
Fixed Assets	259,137	Contract Allowance	35,523,264	84.6 % Fringe Benefits 4.8 %
Other Assets	1,933,802	Operating Revenue	6,487,510	15.4 %
Total Assets	<u>3,764,824</u>	Operating Expense	<u>5,731,871</u>	88.4 % Current Ratio 1.3
Current Liabilities	1,194,662	Operating Margin	755,639	11.6 % Days to Collect 6.8
Long Term Liabilities	1,920	Other Income	70	0.0 % Avg Payment Days 74.7
Total Equity	<u>2,568,242</u>	Other Expense	0	0.0 % Depreciation Rate 33.8 %
Total Liab. and Equity	<u>3,764,824</u>	Net Profit or Loss	<u>755,709</u>	11.6 % Return on Equity 29.4 %
362681 US RENAL CARE NORWOOD DIALYSIS				For Profit
1721 TENNESSEE AVENUE		12/31/2011 365 Days Settled		Short Term
CINCINNATI, OH 45229				
HAMILTON				
BLUE CROSS (WESTERN PENNSYLVANIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,219,829	Total Charges	41,878,971	Salary Expense 27.1 %
Fixed Assets	398,761	Contract Allowance	39,475,870	94.3 % Fringe Benefits 5.0 %
Other Assets	3,546,964	Operating Revenue	2,403,101	5.7 %
Total Assets	<u>5,165,554</u>	Operating Expense	<u>2,215,308</u>	92.2 % Current Ratio 0.4
Current Liabilities	2,830,520	Operating Margin	187,793	7.8 % Days to Collect 125.5
Long Term Liabilities	3,107,951	Other Income	113	0.0 % Avg Payment Days 15.2
Total Equity	<u>-772,917</u>	Other Expense	0	0.0 % Depreciation Rate 34.3 %
Total Liab. and Equity	<u>5,165,554</u>	Net Profit or Loss	<u>187,906</u>	7.8 % Return on Equity -24.3 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232507 GREENFIELD HEALTH SYSTEMS-FAIRLANE				Not for Profit		
19001 HUBBARD DRIVE		12/31/2011 365 Days Settled		Short Term		
DEARBORN, MI 48126						
WAYNE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	407,833	Total Charges	41,679,190	Salary Expense	33.8 %	
Fixed Assets	846,437	Contract Allowance	31,928,903	76.6 %	Fringe Benefits	6.2 %
Other Assets	617,494	Operating Revenue	9,750,287	23.4 %		
Total Assets	<u>1,871,764</u>	Operating Expense	<u>6,404,352</u>	65.7 %	Current Ratio	1.3
Current Liabilities	326,071	Operating Margin	3,345,935	34.3 %	Days to Collect	36.0
Long Term Liabilities	997,196	Other Income	0	0.0 %	Avg Payment Days	6.9
Total Equity	<u>548,497</u>	Other Expense	<u>0</u>	0.0 %	Depreciation Rate	7.7 %
Total Liab. and Equity	<u>1,871,764</u>	Net Profit or Loss	<u>3,345,935</u>	34.3 %	Return on Equity	610.0 %
142544 DSI SOUTH HOLLAND RENAL CENTER				For Profit		
16136 SOUTH PARK AVENUE		12/31/2011 365 Days Settled		Short Term		
SOUTH HOLLAND, IL 60473						
COOK						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	7,537,344	Total Charges	41,643,138	Salary Expense	36.0 %	
Fixed Assets	539,824	Contract Allowance	35,858,379	86.1 %	Fringe Benefits	6.7 %
Other Assets	-9,741	Operating Revenue	5,784,759	13.9 %		
Total Assets	<u>8,067,427</u>	Operating Expense	<u>3,400,921</u>	58.8 %	Current Ratio	11.1
Current Liabilities	680,217	Operating Margin	2,383,838	41.2 %	Days to Collect	65.8
Long Term Liabilities	-104,212	Other Income	-269	0.0 %	Avg Payment Days	4.5
Total Equity	<u>7,491,421</u>	Other Expense	<u>0</u>	0.0 %	Depreciation Rate	12.6 %
Total Liab. and Equity	<u>8,067,426</u>	Net Profit or Loss	<u>2,383,569</u>	41.2 %	Return on Equity	31.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

362655 DCA OF CINCINNATI				For Profit
7600 AFFINITY PLACE		12/31/2011 365 Days Settled		Short Term
CINCINNATI, OH 45231				
HAMILTON				
HIGHMARK MEDICARE SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,526,807	Total Charges	41,408,676	Salary Expense 19.0 %
Fixed Assets	187,793	Contract Allowance	38,011,636	91.8 % Fringe Benefits 3.4 %
Other Assets	180,254	Operating Revenue	3,397,040	8.2 %
Total Assets	1,894,854	Operating Expense	2,472,996	72.8 % Current Ratio 4.3
Current Liabilities	352,522	Operating Margin	924,044	27.2 % Days to Collect 102.0
Long Term Liabilities	117,908	Other Income	149	0.0 % Avg Payment Days 14.5
Total Equity	1,424,424	Other Expense	0	0.0 % Depreciation Rate 46.1 %
Total Liab. and Equity	1,894,854	Net Profit or Loss	924,193	27.2 % Return on Equity 64.9 %
392707 US RENAL CARE POTTSTOWN DIALYSIS				For Profit
5 SOUTH SUNNYBROOK ROAD, SUITE 500		12/31/2011 365 Days Settled		Short Term
POTTSTOWN, PA 19464				
MONTGOMERY				
BLUE CROSS (WESTERN PENNSYLVANIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,262,845	Total Charges	40,871,854	Salary Expense 26.1 %
Fixed Assets	208,538	Contract Allowance	37,671,419	92.2 % Fringe Benefits 6.0 %
Other Assets	297,004	Operating Revenue	3,200,435	7.8 %
Total Assets	1,768,387	Operating Expense	2,172,160	67.9 % Current Ratio 3.5
Current Liabilities	359,538	Operating Margin	1,028,275	32.1 % Days to Collect 91.7
Long Term Liabilities	139,124	Other Income	129	0.0 % Avg Payment Days 17.3
Total Equity	1,269,725	Other Expense	0	0.0 % Depreciation Rate 51.0 %
Total Liab. and Equity	1,768,387	Net Profit or Loss	1,028,404	32.1 % Return on Equity 81.0 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	948,859	Total Charges	40,110,452	Salary Expense	27.3 %	
Fixed Assets	144,668	Contract Allowance	38,523,870	96.0 %	Fringe Benefits	4.8 %
Other Assets	2,298,625	Operating Revenue	1,586,582	4.0 %		
Total Assets	3,392,152	Operating Expense	1,576,076	99.3 %	Current Ratio	(10.8)
Current Liabilities	-87,721	Operating Margin	10,506	0.7 %	Days to Collect	142.4
Long Term Liabilities	1,892,416	Other Income	51	0.0 %	Avg Payment Days	19.8
Total Equity	1,587,457	Other Expense	0	0.0 %	Depreciation Rate	37.2 %
Total Liab. and Equity	3,392,152	Net Profit or Loss	10,557	0.7 %	Return on Equity	0.7 %

112698 DCA OF FITZGERALD

For Profit

402 SOUTH GRANT STREET

12/31/2011 365 Days Settled

Short Term

FITZGERALD, GA 31750

BEN HILL

BLUE CROSS (WESTERN PENNSYLVANIA)

042562 PARAGOULD - US RENAL CARE

For Profit

901 WEST KINGSHIGHWAY

12/31/2011 365 Days Settled

Short Term

PARAGOULD, AR 72450

GREENE

BLUE CROSS (TEXAS)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,519,310	Total Charges	39,850,755	Salary Expense	34.4 %	
Fixed Assets	1,565,413	Contract Allowance	29,662,470	74.4 %	Fringe Benefits	6.3 %
Other Assets	798,481	Operating Revenue	10,188,285	25.6 %	Current Ratio	1.6
Total Assets	3,883,204	Operating Expense	6,351,096	62.3 %	Days to Collect	6.8
Current Liabilities	956,034	Operating Margin	3,837,189	37.7 %	Avg Payment Days	54.9
Long Term Liabilities	102,444	Other Income	0	0.0 %	Depreciation Rate	18.1 %
Total Equity	2,824,726	Other Expense	0	0.0 %	Return on Equity	135.8 %
Total Liab. and Equity	3,883,204	Net Profit or Loss	3,837,189	37.7 %		

452528 RENAL CENTER OF NORTH DENTON LLLP

For Profit

4309 MESA DRIVE

12/31/2011 365 Days Settled

Short Term

DENTON, TX 76207

DENTON

BLUE CROSS (TEXAS)

422606 HOLLYWOOD-RAVENEL DIALYSIS CLINIC

For Profit

5953 JACOBS POINT BOULEVARD

12/31/2011 365 Days Audited

Short Term

RAVENEL, SC 29470

CHARLESTON

BLUE CROSS (GEORGIA)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	521,401	Total Charges	39,764,081	Salary Expense	26.9 %	
Fixed Assets	219,079	Contract Allowance	37,358,404	94.0 %	Fringe Benefits	8.6 %
Other Assets	0	Operating Revenue	2,405,677	6.0 %		
Total Assets	740,480	Operating Expense	1,944,638	80.8 %	Current Ratio	5.2
Current Liabilities	100,756	Operating Margin	461,039	19.2 %	Days to Collect	26,978.0
Long Term Liabilities	0	Other Income	1,050	0.0 %	Avg Payment Days	18.9
Total Equity	639,722	Other Expense	0	0.0 %	Depreciation Rate	26.3 %
Total Liab. and Equity	740,478	Net Profit or Loss	462,089	19.2 %	Return on Equity	72.2 %

452800 DSI SOUTH CENTRAL TEXAS RENAL CENTER

For Profit

2222 MORGAN AVENUE

12/31/2011 365 Days Settled

Short Term

CORPUS CHRISTI, TX 78412

NUECES

BLUE CROSS (FLORIDA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,288,992	Total Charges	39,747,481	Salary Expense	38.9 %	
Fixed Assets	355,733	Contract Allowance	35,327,955	88.9 %	Fringe Benefits	6.2 %
Other Assets	0	Operating Revenue	4,419,526	11.1 %		
Total Assets	5,644,725	Operating Expense	3,367,312	76.2 %	Current Ratio	13.5
Current Liabilities	392,066	Operating Margin	1,052,214	23.8 %	Days to Collect	5.5
Long Term Liabilities	-48,954	Other Income	-422	0.0 %	Avg Payment Days	3.3
Total Equity	5,435,298	Other Expense	0	0.0 %	Depreciation Rate	7.8 %
Total Liab. and Equity	5,778,410	Net Profit or Loss	1,051,792	23.8 %	Return on Equity	19.4 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,722,086	Total Charges	39,736,556	Salary Expense	35.1 %	
Fixed Assets	944,933	Contract Allowance	32,325,219	81.3 %	Fringe Benefits	6.1 %
Other Assets	6,980	Operating Revenue	7,411,337	18.7 %		
Total Assets	10,673,999	Operating Expense	4,046,061	54.6 %	Current Ratio	10.2
Current Liabilities	954,386	Operating Margin	3,365,276	45.4 %	Days to Collect	17.1
Long Term Liabilities	630,934	Other Income	401	0.0 %	Avg Payment Days	3.4
Total Equity	9,088,679	Other Expense	0	0.0 %	Depreciation Rate	6.4 %
Total Liab. and Equity	10,673,999	Net Profit or Loss	3,365,677	45.4 %	Return on Equity	37.0 %

452654 DSI MCALLEN RENAL CENTER

For Profit

411 LINDBERG AVENUE

12/31/2011 365 Days Settled

Short Term

MCALLEN, TX 78501

HIDALGO

BLUE CROSS (FLORIDA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-907,050	Total Charges	39,576,537	Salary Expense	32.3 %	
Fixed Assets	476,015	Contract Allowance	35,823,118	90.5 %	Fringe Benefits	5.2 %
Other Assets	0	Operating Revenue	3,753,419	9.5 %		
Total Assets	-431,035	Operating Expense	3,358,907	89.5 %	Current Ratio	(4.8)
Current Liabilities	189,782	Operating Margin	394,512	10.5 %	Days to Collect	43.8
Long Term Liabilities	0	Other Income	-3,982	-0.1 %	Avg Payment Days	3.4
Total Equity	-620,818	Other Expense	0	0.0 %	Depreciation Rate	18.2 %
Total Liab. and Equity	-431,036	Net Profit or Loss	390,530	10.4 %	Return on Equity	-62.9 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	339,911	Total Charges	39,549,313		Salary Expense	26.9 %
Fixed Assets	452,252	Contract Allowance	37,791,155	95.6 %	Fringe Benefits	4.8 %
Other Assets	0	Operating Revenue	1,758,158	4.4 %	Current Ratio	10.2
Total Assets	792,163	Operating Expense	2,043,692	116.2 %	Days to Collect	22,708.8
Current Liabilities	33,407	Operating Margin	-285,534	-16.2 %	Avg Payment Days	5.9
Long Term Liabilities	0	Other Income	0	0.0 %	Depreciation Rate	15.2 %
Total Equity	761,156	Other Expense	0	0.0 %	Return on Equity	-37.5 %
Total Liab. and Equity	794,563	Net Profit or Loss	(285,534)	-16.2 %		

672543 US RENAL CARE TARRANT DIALYSIS WEATHERFORD

For Profit

504 SANTA FE DRIVE

12/31/2011 365 Days Submitted

Short Term

WEATHERFORD, TX 76086

PARKER

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,003,501	Total Charges	39,542,993		Salary Expense	25.3 %
Fixed Assets	214,935	Contract Allowance	36,420,536	92.1 %	Fringe Benefits	4.6 %
Other Assets	96,733	Operating Revenue	3,122,457	7.9 %	Current Ratio	4.0
Total Assets	1,315,169	Operating Expense	2,431,520	77.9 %	Days to Collect	51.1
Current Liabilities	249,428	Operating Margin	690,937	22.1 %	Avg Payment Days	11.4
Long Term Liabilities	-215,199	Other Income	25	0.0 %	Depreciation Rate	21.6 %
Total Equity	1,280,940	Other Expense	0	0.0 %	Return on Equity	53.9 %
Total Liab. and Equity	1,315,169	Net Profit or Loss	690,962	22.1 %		

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-2,240,023	Total Charges	39,370,416	Salary Expense	31.4 %	
Fixed Assets	2,471,122	Contract Allowance	35,512,850	90.2 %	Fringe Benefits	5.0 %
Other Assets	12,385	Operating Revenue	3,857,566	9.8 %		
Total Assets	243,484	Operating Expense	3,888,867	100.8 %	Current Ratio	(8.0)
Current Liabilities	281,611	Operating Margin	-31,301	-0.8 %	Days to Collect	10.9
Long Term Liabilities	455,808	Other Income	-1,929	-0.1 %	Avg Payment Days	2.5
Total Equity	-264,413	Other Expense	0	0.0 %	Depreciation Rate	12.3 %
Total Liab. and Equity	473,006	Net Profit or Loss	(33,230)	-0.9 %	Return on Equity	12.6 %

442655 DSI WHITEHAVEN RENAL CENTER

For Profit

3420 ELVIS PRESLEY BLVD

12/31/2011 365 Days Settled

Short Term

MEMPHIS, TN 38118

SHELBY

BLUE CROSS (FLORIDA)

112824 EMORY DIALYSIS AT NORTHSIDE

Not for Profit

610 NORTHSIDE DRIVE, NW

8/31/2011 365 Days Settled

Short Term

ATLANTA, GA 30318

FULTON

CAHABA

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452737 NRI-BROWNSVILLE				For Profit
2945 CENTRAL BOULEVARD		12/31/2011 365 Days Settled		Short Term
BROWNSVILLE, TX 78520				
CAMERON				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	-8,865,013	Total Charges	39,219,851	Salary Expense 38.4 %
Fixed Assets	163,181	Contract Allowance	35,353,119	90.1 % Fringe Benefits 6.4 %
Other Assets	9,821,641	Operating Revenue	3,866,732	9.9 %
Total Assets	1,119,809	Operating Expense	3,193,498	82.6 % Current Ratio (18.9)
Current Liabilities	469,863	Operating Margin	673,234	17.4 % Days to Collect 93.7
Long Term Liabilities	1,953	Other Income	-222,040	-5.7 % Avg Payment Days 3.1
Total Equity	647,994	Other Expense	0	0.0 % Depreciation Rate 9.0 %
Total Liab. and Equity	1,119,810	Net Profit or Loss	451,194	11.7 % Return on Equity 69.6 %
392509 DSI - NORTHERN PHILADELPHIA RENAL CENTER				For Profit
5933 NORTH BROAD STREET		12/31/2011 365 Days Reopened		Short Term
PHILADELPHIA, PA 19141				
PHILADELPHIA				
BLUE CROSS (FLORIDA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	-1,440,205	Total Charges	39,044,405	Salary Expense 37.5 %
Fixed Assets	1,537,718	Contract Allowance	35,246,006	90.3 % Fringe Benefits 7.0 %
Other Assets	1,410,492	Operating Revenue	3,798,399	9.7 %
Total Assets	1,508,005	Operating Expense	3,354,333	88.3 % Current Ratio (2.4)
Current Liabilities	594,866	Operating Margin	444,066	11.7 % Days to Collect 5.7
Long Term Liabilities	0	Other Income	2,198	0.1 % Avg Payment Days 4.5
Total Equity	913,140	Other Expense	0	0.0 % Depreciation Rate 1.6 %
Total Liab. and Equity	1,508,006	Net Profit or Loss	446,264	11.7 % Return on Equity 48.9 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

312553 RENAL CENTER OF PASSAIC, LLC				For Profit
10 CLIFTON BLVD		12/31/2011 365 Days Submitted		Short Term
CLIFTON, NJ 07011				
PASSAIC				
BLUE CROSS (NEW JERSEY)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	1,016,952	Total Charges	38,996,967	Salary Expense 35.7 %
Fixed Assets	1,613,900	Contract Allowance	33,132,672	85.0 % Fringe Benefits 7.7 %
Other Assets	13,928	Operating Revenue	5,864,295	15.0 %
Total Assets	2,644,780	Operating Expense	4,916,383	83.8 % Current Ratio 1.5
Current Liabilities	664,309	Operating Margin	947,912	16.2 % Days to Collect 1.8
Long Term Liabilities	29,888	Other Income	0	0.0 % Avg Payment Days 49.3
Total Equity	1,950,583	Other Expense	0	0.0 % Depreciation Rate 13.5 %
Total Liab. and Equity	2,644,780	Net Profit or Loss	947,912	16.2 % Return on Equity 48.6 %
452664 US RENAL CARE RIO GRANDE DIALYSIS				For Profit
2787 PHARMACY ROAD		12/31/2011 365 Days Submitted		Short Term
RIO GRANDE CITY, TX 78582				
STARR				
BLUE CROSS (TEXAS)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	-387,137	Total Charges	38,955,239	Salary Expense 33.2 %
Fixed Assets	88,644	Contract Allowance	37,377,632	96.0 % Fringe Benefits 5.9 %
Other Assets	221,537	Operating Revenue	1,577,607	4.0 %
Total Assets	-76,956	Operating Expense	1,721,535	109.1 % Current Ratio (2.3)
Current Liabilities	166,429	Operating Margin	-143,928	-9.1 % Days to Collect (138.0)
Long Term Liabilities	100,918	Other Income	5	0.0 % Avg Payment Days 22.7
Total Equity	-344,303	Other Expense	0	0.0 % Depreciation Rate 32.6 %
Total Liab. and Equity	-76,956	Net Profit or Loss	(143,923)	-9.1 % Return on Equity 41.8 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

422601 MT PLEASANT DIALYSIS CENTER				For Profit		
1028 E WALL ST		12/31/2011 365 Days Audited		Short Term		
MOUNT PLEASANT, SC 29464						
CHARLESTON						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	507,529	Total Charges	38,888,769	Salary Expense	26.6 %	
Fixed Assets	113,264	Contract Allowance	36,940,016	95.0 %	Fringe Benefits	5.6 %
Other Assets	0	Operating Revenue	1,948,753	5.0 %		
Total Assets	620,793	Operating Expense	2,275,536	116.8 %	Current Ratio	10.0
Current Liabilities	50,946	Operating Margin	-326,783	-16.8 %	Days to Collect	25,662.0
Long Term Liabilities	0	Other Income	37,309	1.9 %	Avg Payment Days	8.1
Total Equity	579,848	Other Expense	0	0.0 %	Depreciation Rate	53.3 %
Total Liab. and Equity	630,794	Net Profit or Loss	(289,474)	-14.9 %	Return on Equity	-49.9 %
452514 DSI CORPUS CHRISTI RENAL CENTER				For Profit		
2733 SWANTER DR		12/31/2011 365 Days Settled		Short Term		
CORPUS CHRISTI, TX 78404						
NUECES						
BLUE CROSS (FLORIDA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,780,151	Total Charges	38,813,391	Salary Expense	35.2 %	
Fixed Assets	1,398,586	Contract Allowance	34,486,983	88.9 %	Fringe Benefits	5.4 %
Other Assets	6,001	Operating Revenue	4,326,408	11.1 %		
Total Assets	6,184,738	Operating Expense	3,896,064	90.1 %	Current Ratio	22.0
Current Liabilities	217,236	Operating Margin	430,344	9.9 %	Days to Collect	73.8
Long Term Liabilities	1,105,513	Other Income	28,262	0.7 %	Avg Payment Days	3.2
Total Equity	4,861,989	Other Expense	0	0.0 %	Depreciation Rate	20.3 %
Total Liab. and Equity	6,184,738	Net Profit or Loss	458,606	10.6 %	Return on Equity	9.4 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,032,766	Total Charges	38,322,035	Salary Expense	42.4 %	
Fixed Assets	686,570	Contract Allowance	30,940,682	80.7 %	Fringe Benefits	7.9 %
Other Assets	2,248,059	Operating Revenue	7,381,353	19.3 %		
Total Assets	5,967,395	Operating Expense	4,668,246	63.2 %	Current Ratio	2.3
Current Liabilities	1,331,197	Operating Margin	2,713,107	36.8 %	Days to Collect	1.6
Long Term Liabilities	608,701	Other Income	35,750	0.5 %	Avg Payment Days	5.6
Total Equity	4,027,497	Other Expense	0	0.0 %	Depreciation Rate	15.1 %
Total Liab. and Equity	5,967,395	Net Profit or Loss	2,748,857	37.2 %	Return on Equity	68.3 %

052606 SANTA BARBARA ARTIFICIAL KIDNEY CENTER

For Profit

1704 STATE ST

12/31/2011 365 Days Settled

Short Term

SANTA BARBARA, CA 93101

SANTA BARBARA

NATIONAL GOVERNMENT SERVICES

452656 USRC TARRANT DIALYSIS CENTERS TARRANT COUNTY

For Profit

1009 PENNSYLVANIA AVENUE

12/31/2011 365 Days Settled

Short Term

FORT WORTH, TX 76104

TARRANT

BLUE CROSS (GEORGIA)

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392656 US RENAL CARE HUNTINGTON DIALYSIS				For Profit		
820 BRYAN STREET SUITE 4		12/31/2011 365 Days Settled		Short Term		
HUNTINGDON, PA 16652						
HUNTINGDON						
BLUE CROSS (WESTERN PENNSYLVANIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,172,244	Total Charges	38,001,584	Salary Expense	25.2 %	
Fixed Assets	233,275	Contract Allowance	36,322,036	95.6 %	Fringe Benefits	5.2 %
Other Assets	1,608,329	Operating Revenue	1,679,548	4.4 %		
Total Assets	3,013,848	Operating Expense	1,547,451	92.1 %	Current Ratio	4.3
Current Liabilities	269,923	Operating Margin	132,097	7.9 %	Days to Collect	200.5
Long Term Liabilities	1,997,583	Other Income	58	0.0 %	Avg Payment Days	30.2
Total Equity	746,342	Other Expense	0	0.0 %	Depreciation Rate	29.0 %
Total Liab. and Equity	3,013,848	Net Profit or Loss	132,155	7.9 %	Return on Equity	17.7 %
442695 RAI-PACE RD-MEMPHIS				For Profit		
4185 PACE ROAD		12/31/2011 365 Days Settled		Short Term		
MEMPHIS, TN 38116						
SHELBY						
CAHABA						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	300,039	Total Charges	37,567,617	Salary Expense	24.6 %	
Fixed Assets	501,796	Contract Allowance	36,209,217	96.4 %	Fringe Benefits	7.7 %
Other Assets	0	Operating Revenue	1,358,400	3.6 %		
Total Assets	801,835	Operating Expense	1,942,483	143.0 %	Current Ratio	6.3
Current Liabilities	47,457	Operating Margin	-584,083	-43.0 %	Days to Collect	14,055.7
Long Term Liabilities	1,449,904	Other Income	4,251	0.3 %	Avg Payment Days	3.3
Total Equity	-685,525	Other Expense	0	0.0 %	Depreciation Rate	24.8 %
Total Liab. and Equity	811,836	Net Profit or Loss	(579,832)	-42.7 %	Return on Equity	84.6 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	9,534,452	Total Charges	37,533,829	Salary Expense	35.6 %	
Fixed Assets	952,365	Contract Allowance	30,664,993	81.7 %	Fringe Benefits	6.4 %
Other Assets	-10,166	Operating Revenue	6,868,836	18.3 %		
Total Assets	10,476,651	Operating Expense	3,402,823	49.5 %	Current Ratio	24.6
Current Liabilities	388,306	Operating Margin	3,466,013	50.5 %	Days to Collect	1,681.7
Long Term Liabilities	506,235	Other Income	-1,750,866	-25.5 %	Avg Payment Days	4.2
Total Equity	9,582,110	Other Expense	0	0.0 %	Depreciation Rate	20.6 %
Total Liab. and Equity	10,476,651	Net Profit or Loss	1,715,147	25.0 %	Return on Equity	17.9 %

292517 DSI GREEN VALLEY RENAL CENTER

For Profit

1489 WEST WARM SPRINGS RD SUITE 122 12/31/2011 365 Days Settled

Short Term

HENDERSON, NV 89014

CLARK

BLUE CROSS (FLORIDA)

052765 RAI - FAIRWAY - ROCKLIN

For Profit

6000 FAIRWAY DRIVE, SUITE 14 12/31/2011 365 Days Settled

Short Term

ROCKLIN, CA 95677

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NATIONAL GOVERNMENT SERVICES

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

672554 USRENAL CARE TARRANT DIALYSIS NORTH RICHLAND HILLS				For Profit	
6455 HILL TOP DRIVE SUITE 112		12/31/2011 365 Days Submitted		Short Term	
FORT WORTH, TX 76180					
TARRANT					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	968,498	Total Charges	36,970,624	Salary Expense	21.7 %
Fixed Assets	168,303	Contract Allowance	33,364,449	90.2 %	Fringe Benefits 3.4 %
Other Assets	60,250	Operating Revenue	3,606,175	9.8 %	
Total Assets	<u>1,197,051</u>	Operating Expense	<u>2,443,772</u>	67.8 %	Current Ratio 3.4
Current Liabilities	288,908	Operating Margin	1,162,403	32.2 %	Days to Collect 45.0
Long Term Liabilities	-154,515	Other Income	5,777	0.2 %	Avg Payment Days 14.6
Total Equity	<u>1,062,658</u>	Other Expense	0	0.0 %	Depreciation Rate 24.2 %
Total Liab. and Equity	<u>1,197,051</u>	Net Profit or Loss	<u>1,168,180</u>	32.4 %	Return on Equity 109.9 %

152508 DSI LAKE AVENUE RENAL CENTER				For Profit	
3909 LAKE AVE		12/31/2011 365 Days Settled		Short Term	
FORT WAYNE, IN 46805					
ALLEN					
BLUE CROSS (FLORIDA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	7,870,571	Total Charges	36,714,296	Salary Expense	32.5 %
Fixed Assets	652,967	Contract Allowance	32,745,912	89.2 %	Fringe Benefits 5.6 %
Other Assets	51,688	Operating Revenue	3,968,384	10.8 %	
Total Assets	<u>8,575,226</u>	Operating Expense	<u>3,124,960</u>	78.7 %	Current Ratio 18.6
Current Liabilities	422,520	Operating Margin	843,424	21.3 %	Days to Collect 132.2
Long Term Liabilities	831,955	Other Income	6,806	0.2 %	Avg Payment Days 8.7
Total Equity	<u>7,320,752</u>	Other Expense	0	0.0 %	Depreciation Rate 25.2 %
Total Liab. and Equity	<u>8,575,227</u>	Net Profit or Loss	<u>850,230</u>	21.4 %	Return on Equity 11.6 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

492641 RAI-SOUTH CHURCH-SMITHFILED				For Profit
1812 SOUTH CHURCH STREET, SUITE C		12/31/2011 365 Days Settled		Short Term
SMITHFIELD, VA 23430				
ISLE OF WIGHT				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	290,077	Total Charges	36,223,455	Salary Expense 30.7 %
Fixed Assets	202,324	Contract Allowance	34,623,636	95.6 % Fringe Benefits 6.4 %
Other Assets	0	Operating Revenue	1,599,819	4.4 %
Total Assets	492,401	Operating Expense	1,505,516	94.1 % Current Ratio 4.0
Current Liabilities	72,181	Operating Margin	94,303	5.9 % Days to Collect 30,743.4
Long Term Liabilities	0	Other Income	0	0.0 % Avg Payment Days 17.5
Total Equity	422,408	Other Expense	0	0.0 % Depreciation Rate 29.6 %
Total Liab. and Equity	494,589	Net Profit or Loss	94,303	5.9 % Return on Equity 22.3 %
492643 RAI-JOHN TYLER HWY-WILLIAMSBURG				For Profit
4511 JOHN TYLER HIGHWAY - UNIT J		12/31/2011 365 Days Settled		Short Term
WILLIAMSBURG, VA 23185				
JAMES CITY				
NATIONAL GOVERNMENT SERVICES				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	183,243	Total Charges	36,072,813	Salary Expense 37.4 %
Fixed Assets	131,776	Contract Allowance	33,850,997	93.8 % Fringe Benefits 9.8 %
Other Assets	0	Operating Revenue	2,221,816	6.2 %
Total Assets	315,019	Operating Expense	1,640,144	73.8 % Current Ratio 3.0
Current Liabilities	61,734	Operating Margin	581,672	26.2 % Days to Collect 20,769.8
Long Term Liabilities	0	Other Income	680	0.0 % Avg Payment Days 13.7
Total Equity	253,282	Other Expense	0	0.0 % Depreciation Rate 28.6 %
Total Liab. and Equity	315,016	Net Profit or Loss	582,352	26.2 % Return on Equity 229.9 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

332557 HORTENSE & LOUIS RUBIN DIALYSIS SARATOGA				Not for Profit		
59 C MYRTLE STREET		12/31/2011 365 Days Settled		Short Term		
SARATOGA SPRINGS, NY 12866						
SARATOGA						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,876,381	Total Charges	35,982,432	Salary Expense	34.9 %	
Fixed Assets	771,196	Contract Allowance	28,019,670	77.9 %	Fringe Benefits	4.2 %
Other Assets	557,863	Operating Revenue	7,962,762	22.1 %		
Total Assets	7,205,440	Operating Expense	6,475,663	81.3 %	Current Ratio	9.2
Current Liabilities	637,186	Operating Margin	1,487,099	18.7 %	Days to Collect	151.1
Long Term Liabilities	0	Other Income	19,516	0.2 %	Avg Payment Days	34.4
Total Equity	6,568,254	Other Expense	0	0.0 %	Depreciation Rate	3.4 %
Total Liab. and Equity	7,205,440	Net Profit or Loss	1,506,615	18.9 %	Return on Equity	22.9 %
152512 DSI MARION COUNTY RENAL CENTER				For Profit		
3834 S EMERSON AVE BLDG B		12/31/2011 365 Days Settled		Short Term		
INDIANAPOLIS, IN 46203						
MARION						
BLUE CROSS (FLORIDA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,921,376	Total Charges	35,832,319	Salary Expense	44.2 %	
Fixed Assets	572,486	Contract Allowance	32,049,801	89.4 %	Fringe Benefits	5.5 %
Other Assets	0	Operating Revenue	3,782,518	10.6 %		
Total Assets	4,493,862	Operating Expense	3,341,963	88.4 %	Current Ratio	16.8
Current Liabilities	234,014	Operating Margin	440,555	11.6 %	Days to Collect	74.8
Long Term Liabilities	-100,271	Other Income	175	0.0 %	Avg Payment Days	3.7
Total Equity	4,360,116	Other Expense	0	0.0 %	Depreciation Rate	11.1 %
Total Liab. and Equity	4,493,859	Net Profit or Loss	440,730	11.7 %	Return on Equity	10.1 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

182501 UNIVERSITY OF LOUISVILLE KIDNEY DISEASE				Not for Profit	
615 SOUTH PRESTON STREET		6/30/2011 365 Days Settled		Short Term	
LOUISVILLE, KY 40202					
JEFFERSON					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	508,425	Total Charges	35,815,584	Salary Expense	41.6 %
Fixed Assets	0	Contract Allowance	26,329,686	73.5 %	Fringe Benefits 8.7 %
Other Assets	0	Operating Revenue	9,485,898	26.5 %	
Total Assets	508,425	Operating Expense	7,178,627	75.7 %	Current Ratio (15.9)
Current Liabilities	-31,879	Operating Margin	2,307,271	24.3 %	Days to Collect (17.1)
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days (1.6)
Total Equity	-476,612	Other Expense	0	0.0 %	Depreciation Rate 0.0 %
Total Liab. and Equity	-508,491	Net Profit or Loss	2,307,271	24.3 %	Return on Equity -484.1 %
052742 RAI - EAST 14TH STREET - SAN LEANDRO				For Profit	
198 E 14TH ST		12/31/2011 365 Days Settled		Short Term	
SAN LEANDRO, CA 94577					
ALAMEDA					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	265,983	Total Charges	35,763,009	Salary Expense	39.4 %
Fixed Assets	155,561	Contract Allowance	33,641,939	94.1 %	Fringe Benefits 8.8 %
Other Assets	0	Operating Revenue	2,121,070	5.9 %	
Total Assets	421,544	Operating Expense	2,115,172	99.7 %	Current Ratio 2.1
Current Liabilities	127,340	Operating Margin	5,898	0.3 %	Days to Collect 43,031.7
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 19.9
Total Equity	294,205	Other Expense	0	0.0 %	Depreciation Rate 64.0 %
Total Liab. and Equity	421,545	Net Profit or Loss	5,898	0.3 %	Return on Equity 2.0 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

232564 RAI-ROYAL PARK-ZEELAND				For Profit		
2 ROYAL PARK DRIVE		12/31/2011 365 Days Settled		Short Term		
ZEELAND, MI 49464						
OTTAWA						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	236,720	Total Charges	35,754,688	Salary Expense	34.0 %	
Fixed Assets	194,638	Contract Allowance	33,444,797	93.5 %	Fringe Benefits	9.6 %
Other Assets	0	Operating Revenue	2,309,891	6.5 %		
Total Assets	431,358	Operating Expense	1,597,892	69.2 %	Current Ratio	2.6
Current Liabilities	89,941	Operating Margin	711,999	30.8 %	Days to Collect	24,798.5
Long Term Liabilities	0	Other Income	3,606	0.2 %	Avg Payment Days	19.9
Total Equity	341,415	Other Expense	0	0.0 %	Depreciation Rate	32.3 %
Total Liab. and Equity	431,356	Net Profit or Loss	715,605	31.0 %	Return on Equity	209.6 %
442640 DSI MEMPHIS NORTH RENAL CENTER				For Profit		
4913 RALEIGH COMMONS DRIVE, SUITE 100		12/31/2011 365 Days Settled		Short Term		
MEMPHIS, TN 38128						
SHELBY						
BLUE CROSS (FLORIDA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,297,182	Total Charges	35,669,177	Salary Expense	35.0 %	
Fixed Assets	827,664	Contract Allowance	31,495,679	88.3 %	Fringe Benefits	6.2 %
Other Assets	5,675	Operating Revenue	4,173,498	11.7 %		
Total Assets	3,130,521	Operating Expense	3,067,689	73.5 %	Current Ratio	5.7
Current Liabilities	400,313	Operating Margin	1,105,809	26.5 %	Days to Collect	6.7
Long Term Liabilities	3,634	Other Income	-93	0.0 %	Avg Payment Days	4.0
Total Equity	2,879,640	Other Expense	0	0.0 %	Depreciation Rate	12.8 %
Total Liab. and Equity	3,283,587	Net Profit or Loss	1,105,716	26.5 %	Return on Equity	38.4 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

042574 NORTH HILLS DIALYSIS CENTER				For Profit		
107 EAST MONTE PAINTER DRIVE		12/31/2011 365 Days Settled		Short Term		
FAYETTEVILLE, AR 72703						
WASHINGTON						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,590,986	Total Charges	35,583,315	Salary Expense	22.2 %	
Fixed Assets	311,416	Contract Allowance	26,179,628	73.6 %	Fringe Benefits	6.9 %
Other Assets	43,657	Operating Revenue	9,403,687	26.4 %		
Total Assets	1,946,059	Operating Expense	7,623,665	81.1 %	Current Ratio	1.8
Current Liabilities	868,465	Operating Margin	1,780,022	18.9 %	Days to Collect	8.3
Long Term Liabilities	0	Other Income	1,719	0.0 %	Avg Payment Days	13.2
Total Equity	1,077,594	Other Expense	0	0.0 %	Depreciation Rate	3.1 %
Total Liab. and Equity	1,946,059	Net Profit or Loss	1,781,741	18.9 %	Return on Equity	165.3 %
042575 BENTON COUNTY DIALYSIS CENTER				For Profit		
801 SE PLAZA AVENUE, SUITE 1		12/31/2011 365 Days Settled		Short Term		
BENTONVILLE, AR 72712						
BENTON						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,590,986	Total Charges	35,583,315	Salary Expense	8.1 %	
Fixed Assets	311,416	Contract Allowance	26,179,628	73.6 %	Fringe Benefits	3.8 %
Other Assets	43,657	Operating Revenue	9,403,687	26.4 %		
Total Assets	1,946,059	Operating Expense	7,623,665	81.1 %	Current Ratio	1.8
Current Liabilities	868,465	Operating Margin	1,780,022	18.9 %	Days to Collect	8.3
Long Term Liabilities	0	Other Income	1,719	0.0 %	Avg Payment Days	13.2
Total Equity	1,077,594	Other Expense	0	0.0 %	Depreciation Rate	5.9 %
Total Liab. and Equity	1,946,059	Net Profit or Loss	1,781,741	18.9 %	Return on Equity	165.3 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

042580 DIALYSIS CENTER OF SILOAM SPRINGS				For Profit		
2125 EAST MAIN, SUITE 12		12/31/2011 365 Days Settled		Short Term		
SILOAM SPRINGS, AR 72761						
BENTON						
BLUE CROSS (TEXAS)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,590,986	Total Charges	35,583,315	Salary Expense	4.1 %	
Fixed Assets	311,416	Contract Allowance	26,179,628	73.6 %	Fringe Benefits	1.8 %
Other Assets	43,657	Operating Revenue	9,403,687	26.4 %		
Total Assets	1,946,059	Operating Expense	7,623,665	81.1 %	Current Ratio	1.8
Current Liabilities	868,465	Operating Margin	1,780,022	18.9 %	Days to Collect	8.3
Long Term Liabilities	0	Other Income	1,719	0.0 %	Avg Payment Days	13.2
Total Equity	1,077,594	Other Expense	0	0.0 %	Depreciation Rate	3.7 %
Total Liab. and Equity	1,946,059	Net Profit or Loss	1,781,741	18.9 %	Return on Equity	165.3 %
492645 RAI-CHESAPEAKE-NEWPORT NEWS				For Profit		
225 CHESAPEAKE AVENUE		12/31/2011 365 Days Settled		Short Term		
NEWPORT NEWS, VA 23607						
NEWPORT NEWS CITY						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	175,547	Total Charges	35,455,675	Salary Expense	35.3 %	
Fixed Assets	193,641	Contract Allowance	33,604,309	94.8 %	Fringe Benefits	6.4 %
Other Assets	0	Operating Revenue	1,851,366	5.2 %		
Total Assets	369,188	Operating Expense	1,634,840	88.3 %	Current Ratio	3.1
Current Liabilities	55,888	Operating Margin	216,526	11.7 %	Days to Collect	25,188.3
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	12.5
Total Equity	313,300	Other Expense	0	0.0 %	Depreciation Rate	20.5 %
Total Liab. and Equity	369,188	Net Profit or Loss	216,526	11.7 %	Return on Equity	69.1 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	3,291,025	Total Charges	35,293,156	Salary Expense	40.4 %	
Fixed Assets	817,879	Contract Allowance	28,364,363	80.4 %	Fringe Benefits	6.8 %
Other Assets	3,293	Operating Revenue	6,928,793	19.6 %		
Total Assets	4,112,197	Operating Expense	3,932,394	56.8 %	Current Ratio	4.5
Current Liabilities	730,118	Operating Margin	2,996,399	43.2 %	Days to Collect	1.7
Long Term Liabilities	507,108	Other Income	25,909	0.4 %	Avg Payment Days	5.4
Total Equity	2,874,971	Other Expense	0	0.0 %	Depreciation Rate	8.9 %
Total Liab. and Equity	4,112,197	Net Profit or Loss	3,022,308	43.6 %	Return on Equity	105.1 %

052838 LOMPOC ARTIFICIAL KIDNEY CENTER

For Profit

127 W PINE AVENUE

12/31/2011 365 Days Settled

Short Term

LOMPOC, CA 93436

SANTA BARBARA

BLUE CROSS (CALIFORNIA)

362662 DCA OF COLUMBUS, LLC

For Profit

2360 CITYGATE DRIVE

12/31/2011 365 Days Settled

Short Term

COLUMBUS, OH 43219

FRANKLIN

HIGHMARK (PENNSYLVANIA)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

102604 RAI CARE CENTERS - ST PETERSBURG				For Profit	
1101 9TH ST N STE A		12/31/2011 365 Days Settled		Short Term	
SAINT PETERSBURG, FL 33701					
PINELLAS					
BLUE CROSS (CALIFORNIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	404,068	Total Charges	35,227,867	Salary Expense	27.4 %
Fixed Assets	274,058	Contract Allowance	33,205,942	94.3 %	Fringe Benefits 5.5 %
Other Assets	0	Operating Revenue	2,021,925	5.7 %	
Total Assets	678,126	Operating Expense	1,937,149	95.8 %	Current Ratio 7.2
Current Liabilities	56,420	Operating Margin	84,776	4.2 %	Days to Collect 29,906.9
Long Term Liabilities	0	Other Income	55,622	2.8 %	Avg Payment Days 9.7
Total Equity	621,707	Other Expense	0	0.0 %	Depreciation Rate 26.0 %
Total Liab. and Equity	678,127	Net Profit or Loss	140,398	6.9 %	Return on Equity 22.6 %
102690 RAI CARE CENTERS - LARGO				For Profit	
12505 STARKEY RD STE B		12/31/2011 365 Days Settled		Short Term	
LARGO, FL 33773					
PINELLAS					
BLUE CROSS (GEORGIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	481,316	Total Charges	35,223,187	Salary Expense	32.4 %
Fixed Assets	152,317	Contract Allowance	33,452,359	95.0 %	Fringe Benefits 4.4 %
Other Assets	0	Operating Revenue	1,770,828	5.0 %	
Total Assets	633,633	Operating Expense	1,544,448	87.2 %	Current Ratio 6.7
Current Liabilities	71,659	Operating Margin	226,380	12.8 %	Days to Collect 27,182.3
Long Term Liabilities	0	Other Income	1,296	0.1 %	Avg Payment Days 16.3
Total Equity	561,973	Other Expense	0	0.0 %	Depreciation Rate 27.2 %
Total Liab. and Equity	633,632	Net Profit or Loss	227,676	12.9 %	Return on Equity 40.5 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

182564 LONDON DIALYSIS CLINIC				For Profit
775 NORTH LAUREL ROAD		12/31/2011 365 Days *Settled*		Short Term
LONDON, KY 40741				
LAUREL				
BLUE CROSS (GEORGIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	401,215	Total Charges	35,151,678	Salary Expense 34.0 %
Fixed Assets	151,921	Contract Allowance	32,838,596	93.4 % Fringe Benefits 6.8 %
Other Assets	0	Operating Revenue	2,313,082	6.6 %
Total Assets	553,136	Operating Expense	1,540,695	66.6 % Current Ratio 0.1
Current Liabilities	3,550,491	Operating Margin	772,387	33.4 % Days to Collect 14,810.5
Long Term Liabilities	0	Other Income	0	0.0 % Avg Payment Days 841.1
Total Equity	-2,994,486	Other Expense	0	0.0 % Depreciation Rate 17.2 %
Total Liab. and Equity	556,005	Net Profit or Loss	772,387	33.4 % Return on Equity -25.8 %
262615 SOUTH TOWNE SQUARE DIALYSIS CLINIC				For Profit
11107 SOUTH TOWNE SQUARE		12/31/2011 365 Days *Settled*		Short Term
SAINT LOUIS, MO 63123				
SAINT LOUIS				
BLUE CROSS (GEORGIA)				
Balance Sheet		Income Statement		Key Performance Ind.
Current Assets	509,012	Total Charges	34,916,473	Salary Expense 28.7 %
Fixed Assets	202,629	Contract Allowance	32,445,978	92.9 % Fringe Benefits 8.3 %
Other Assets	0	Operating Revenue	2,470,495	7.1 %
Total Assets	711,641	Operating Expense	1,978,326	80.1 % Current Ratio 7.8
Current Liabilities	64,895	Operating Margin	492,169	19.9 % Days to Collect 12,851.0
Long Term Liabilities	0	Other Income	20,084	0.8 % Avg Payment Days 11.7
Total Equity	646,745	Other Expense	0	0.0 % Depreciation Rate 49.8 %
Total Liab. and Equity	711,640	Net Profit or Loss	512,253	20.7 % Return on Equity 79.2 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	-35,095,597	Total Charges	34,785,990	Salary Expense	29.0 %	
Fixed Assets	901,377	Contract Allowance	30,841,795	88.7 %	Fringe Benefits	4.8 %
Other Assets	15,702,518	Operating Revenue	3,944,195	11.3 %		
Total Assets	-18,491,702	Operating Expense	3,525,531	89.4 %	Current Ratio	(77.0)
Current Liabilities	455,854	Operating Margin	418,664	10.6 %	Days to Collect	(2,590.2)
Long Term Liabilities	1,137,844	Other Income	-94,762	-2.4 %	Avg Payment Days	2.6
Total Equity	-20,085,401	Other Expense	0	0.0 %	Depreciation Rate	1.0 %
Total Liab. and Equity	-18,491,703	Net Profit or Loss	323,902	8.2 %	Return on Equity	-1.6 %

442646 DSI MEMPHIS MIDTOWN RENAL CENTER

For Profit

1166 MONROE AVENUE

12/31/2011 365 Days Settled

Short Term

MEMPHIS, TN 38104

SHELBY

BLUE CROSS (FLORIDA)

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,939,677	Total Charges	34,695,063	Salary Expense	32.4 %	
Fixed Assets	1,137,398	Contract Allowance	30,674,162	88.4 %	Fringe Benefits	5.5 %
Other Assets	0	Operating Revenue	4,020,901	11.6 %		
Total Assets	3,077,075	Operating Expense	3,162,190	78.6 %	Current Ratio	7.9
Current Liabilities	246,857	Operating Margin	858,711	21.4 %	Days to Collect	27.3
Long Term Liabilities	1,636,233	Other Income	-1,602	0.0 %	Avg Payment Days	3.6
Total Equity	1,193,982	Other Expense	0	0.0 %	Depreciation Rate	31.1 %
Total Liab. and Equity	3,077,072	Net Profit or Loss	857,109	21.3 %	Return on Equity	71.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392602 US RENAL CARE WELLSBORO DIALYSIS				For Profit	
233 TIOGA STREET		12/31/2011 365 Days Settled		Short Term	
WELLSBORO, PA 16901					
TIOGA					
BLUE CROSS (WESTERN PENNSYLVANIA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	1,425,772	Total Charges	34,609,585	Salary Expense	29.0 %
Fixed Assets	185,063	Contract Allowance	32,279,936	93.3 %	Fringe Benefits 5.4 %
Other Assets	1,828,910	Operating Revenue	2,329,649	6.7 %	
Total Assets	3,439,745	Operating Expense	1,392,681	59.8 %	Current Ratio (0.5)
Current Liabilities	-2,675,990	Operating Margin	936,968	40.2 %	Days to Collect 171.7
Long Term Liabilities	1,631,118	Other Income	185	0.0 %	Avg Payment Days 20.2
Total Equity	4,484,617	Other Expense	0	0.0 %	Depreciation Rate 35.8 %
Total Liab. and Equity	3,439,745	Net Profit or Loss	937,153	40.2 %	Return on Equity 20.9 %
142505 DSI RENAL, INC				For Profit	
1101 S CANAL ST STE 005		12/31/2011 365 Days Settled		Short Term	
CHICAGO, IL 60609					
COOK					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	4,058,529	Total Charges	34,492,131	Salary Expense	28.7 %
Fixed Assets	1,804,965	Contract Allowance	29,571,385	85.7 %	Fringe Benefits 4.7 %
Other Assets	-14,825	Operating Revenue	4,920,746	14.3 %	
Total Assets	5,848,669	Operating Expense	4,102,147	83.4 %	Current Ratio 3.0
Current Liabilities	1,372,559	Operating Margin	818,599	16.6 %	Days to Collect 24.5
Long Term Liabilities	-104,858	Other Income	3,074	0.1 %	Avg Payment Days 3.5
Total Equity	4,580,968	Other Expense	0	0.0 %	Depreciation Rate 19.9 %
Total Liab. and Equity	5,848,669	Net Profit or Loss	821,673	16.7 %	Return on Equity 17.9 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,088,672	Total Charges	34,483,343	Salary Expense	26.7 %	
Fixed Assets	530,295	Contract Allowance	32,535,237	94.4 %	Fringe Benefits	4.7 %
Other Assets	2,438,425	Operating Revenue	1,948,106	5.6 %		
Total Assets	4,057,392	Operating Expense	1,982,894	101.8 %	Current Ratio	2.3
Current Liabilities	481,986	Operating Margin	-34,788	-1.8 %	Days to Collect	143.3
Long Term Liabilities	2,839,031	Other Income	96	0.0 %	Avg Payment Days	16.9
Total Equity	736,375	Other Expense	0	0.0 %	Depreciation Rate	36.8 %
Total Liab. and Equity	4,057,392	Net Profit or Loss	(34,692)	-1.8 %	Return on Equity	-4.7 %

112770 DCA OF CALHOUN

For Profit

105 PROFESSIONAL PLACE

12/31/2011 365 Days Settled

Short Term

CALHOUN, GA 30701

GORDON

BLUE CROSS (WESTERN PENNSYLVANIA)

142622 DSI HAZEL CREST RENAL CENTER

For Profit

3470 W 183RD STREET

12/31/2011 365 Days Settled

Short Term

HAZEL CREST, IL 60429

COOK

NATIONAL GOVERNMENT SERVICES

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

012625 RAI - HENRY RD - JACKSONVILLE				For Profit	
331 HENRY ROAD SW		12/31/2011 365 Days Settled		Short Term	
JACKSONVILLE, AL 36265					
CALHOUN					
BLUE CROSS (ALABAMA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	804,056	Total Charges	34,436,674	Salary Expense	34.2 %
Fixed Assets	286,639	Contract Allowance	31,494,899	91.5 %	Fringe Benefits 6.2 %
Other Assets	0	Operating Revenue	2,941,775	8.5 %	
Total Assets	1,090,695	Operating Expense	1,577,710	53.6 %	Current Ratio 20.8
Current Liabilities	38,714	Operating Margin	1,364,065	46.4 %	Days to Collect 5,805.5
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 7.8
Total Equity	1,051,982	Other Expense	0	0.0 %	Depreciation Rate 19.1 %
Total Liab. and Equity	1,090,696	Net Profit or Loss	1,364,065	46.4 %	Return on Equity 129.7 %
332620 NEW HYDE PARK DIALYSIS CENTER				For Profit	
1574-78 HILLSIDE AVENUE		12/31/2011 365 Days Settled		Short Term	
NEW HYDE PARK, NY 11040					
NASSAU					
NATIONAL GOVERNMENT SERVICES					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	2,456,561	Total Charges	34,087,750	Salary Expense	38.7 %
Fixed Assets	143,993	Contract Allowance	27,495,890	80.7 %	Fringe Benefits 4.2 %
Other Assets	539,829	Operating Revenue	6,591,860	19.3 %	
Total Assets	3,140,383	Operating Expense	5,220,374	79.2 %	Current Ratio 2.0
Current Liabilities	1,203,585	Operating Margin	1,371,486	20.8 %	Days to Collect 21.6
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 26.6
Total Equity	1,936,798	Other Expense	0	0.0 %	Depreciation Rate 23.7 %
Total Liab. and Equity	3,140,383	Net Profit or Loss	1,371,486	20.8 %	Return on Equity 70.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

152580 DSI CENTRAL FT WAYNE RENAL CENTER				For Profit		
1940 BLUFTON RD		12/31/2011 365 Days Settled		Short Term		
FORT WAYNE, IN 46809						
ALLEN						
BLUE CROSS (FLORIDA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	7,097,834	Total Charges	33,971,013	Salary Expense	29.0 %	
Fixed Assets	595,964	Contract Allowance	29,678,838	87.4 %	Fringe Benefits	5.1 %
Other Assets	4,327	Operating Revenue	4,292,175	12.6 %		
Total Assets	7,698,125	Operating Expense	3,336,811	77.7 %	Current Ratio	15.4
Current Liabilities	459,584	Operating Margin	955,364	22.3 %	Days to Collect	151.7
Long Term Liabilities	-101,222	Other Income	-308	0.0 %	Avg Payment Days	6.0
Total Equity	7,339,762	Other Expense	0	0.0 %	Depreciation Rate	29.9 %
Total Liab. and Equity	7,698,124	Net Profit or Loss	955,056	22.3 %	Return on Equity	13.0 %
112773 NRA VALDOSTA, GEORGIA, LLC				For Profit		
1115 SOUTH PATTERSON STREET		12/31/2011 365 Days Settled		Short Term		
VALDOSTA, GA 31601						
LOWNDES						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	302,386	Total Charges	33,755,048	Salary Expense	26.3 %	
Fixed Assets	224,614	Contract Allowance	32,037,257	94.9 %	Fringe Benefits	7.2 %
Other Assets	0	Operating Revenue	1,717,791	5.1 %		
Total Assets	527,000	Operating Expense	1,797,884	104.7 %	Current Ratio	2.3
Current Liabilities	130,044	Operating Margin	-80,093	-4.7 %	Days to Collect	21,896.0
Long Term Liabilities	0	Other Income	3,795	0.2 %	Avg Payment Days	25.9
Total Equity	408,860	Other Expense	0	0.0 %	Depreciation Rate	36.1 %
Total Liab. and Equity	538,904	Net Profit or Loss	(76,298)	-4.4 %	Return on Equity	-18.7 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,783,809	Total Charges	33,473,071	Salary Expense	40.7 %	
Fixed Assets	335,412	Contract Allowance	29,354,918	87.7 %	Fringe Benefits	7.6 %
Other Assets	-18,941	Operating Revenue	4,118,153	12.3 %		
Total Assets	5,100,280	Operating Expense	3,052,083	74.1 %	Current Ratio	18.7
Current Liabilities	255,158	Operating Margin	1,066,070	25.9 %	Days to Collect	6.0
Long Term Liabilities	74,551	Other Income	-114	0.0 %	Avg Payment Days	5.4
Total Equity	4,906,229	Other Expense	0	0.0 %	Depreciation Rate	10.9 %
Total Liab. and Equity	5,235,938	Net Profit or Loss	1,065,956	25.9 %	Return on Equity	21.7 %

142577 DSI WAUKEGAN RENAL CENTER

For Profit

1616 NORTH GRAND
 WAUKEGAN, IL 60085
 LAKE
 BLUE CROSS (FLORIDA)

12/31/2011 365 Days Settled

Short Term

492581 RAI CARE CENTERS - CHURCHLAND

For Profit

3205 CHURCHLAND BLVD
 CHESAPEAKE, VA 23321
 CHESAPEAKE CITY
 CAHABA

12/31/2011 365 Days Settled

Short Term

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,658,681	Total Charges	33,053,669	Salary Expense	26.4 %	
Fixed Assets	0	Contract Allowance	24,800,294	75.0 %	Fringe Benefits	5.6 %
Other Assets	0	Operating Revenue	8,253,375	25.0 %		
Total Assets	1,658,681	Operating Expense	6,278,057	76.1 %	Current Ratio	3.5
Current Liabilities	476,629	Operating Margin	1,975,318	23.9 %	Days to Collect	24.5
Long Term Liabilities	0	Other Income	78,091	0.9 %	Avg Payment Days	22.5
Total Equity	1,182,052	Other Expense	0	0.0 %	Depreciation Rate	0.0 %
Total Liab. and Equity	1,658,681	Net Profit or Loss	2,053,409	24.9 %	Return on Equity	173.7 %

342514 HIGH POINT KIDNEY CENTER

Not for Profit

1900 WESTCHESTER DRIVE

6/30/2011 365 Days Settled

Short Term

HIGH POINT, NC 27262

GUILFORD

BLUE CROSS (SOUTH CAROLINA)

672604 US RENAL CARE KINGWOOD DIALYSIS

For Profit

24006 HWY 59 NORTH

12/31/2011 365 Days Settled

Short Term

KINGWOOD, TX 77339

HARRIS

BLUE CROSS (TEXAS)

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

052550 LOMA LINDA UNIV KIDNEY CENTER		Not for Profit	
11375 ANDERSON STREET		12/31/2011 365 Days Settled	
LOMA LINDA, CA 92354		Short Term	
SAN BERNARDINO			
BLUE CROSS (CALIFORNIA)			
Balance Sheet		Income Statement	
Current Assets	0	Total Charges	32,502,112
Fixed Assets	0	Contract Allowance	22,386,791
Other Assets	0	Operating Revenue	10,115,321
Total Assets	0	Operating Expense	6,012,694
Current Liabilities	0	Operating Margin	4,102,627
Long Term Liabilities	0	Other Income	0
Total Equity	0	Other Expense	0
Total Liab. and Equity	0	Net Profit or Loss	4,102,627
			68.9 %
			31.1 %
			59.4 %
			40.6 %
			0.0 %
			0.0 %
			40.6 %
			54.0 %
			15.0 %
			Current Ratio
			Days to Collect
			Avg Payment Days
			Depreciation Rate
			Return on Equity
			0.0
			0.0
			0.0 %
			0.0 %

412506 DSI PROVIDENCE RENAL CENTER		For Profit	
1635 MINERAL SPRING AVENUE		12/31/2011 365 Days Settled	
NO PROVIDENCE, RI 02904		Short Term	
PROVIDENCE			
NATIONAL HERITAGE (RHODE ISLAND)			
Balance Sheet		Income Statement	
Current Assets	365,735	Total Charges	32,400,236
Fixed Assets	961,688	Contract Allowance	28,195,219
Other Assets	235,332	Operating Revenue	4,205,017
Total Assets	1,562,755	Operating Expense	3,955,142
Current Liabilities	885,230	Operating Margin	249,875
Long Term Liabilities	-65,729	Other Income	60
Total Equity	743,255	Other Expense	0
Total Liab. and Equity	1,562,756	Net Profit or Loss	249,935
			87.0 %
			13.0 %
			94.1 %
			5.9 %
			0.0 %
			0.0 %
			5.9 %
			46.3 %
			5.4 %
			Current Ratio
			Days to Collect
			Avg Payment Days
			Depreciation Rate
			Return on Equity
			0.4
			382.5
			2.5
			12.2 %
			33.6 %

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

452648 RENAL CENTER OF LEWISVILLE, LLC

For Profit

1600 WATERS RIDGE RD SUITE B

12/31/2011 365 Days Submitted

Short Term

LEWISVILLE, TX 75057

DENTON

BLUE CROSS (TEXAS)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,219,631	Total Charges	32,387,321		Salary Expense	37.6 %
Fixed Assets	255,421	Contract Allowance	26,134,010	80.7 %	Fringe Benefits	7.3 %
Other Assets	2,515,043	Operating Revenue	6,253,311	19.3 %		
Total Assets	3,990,095	Operating Expense	5,984,608	95.7 %	Current Ratio	1.8
Current Liabilities	692,772	Operating Margin	268,703	4.3 %	Days to Collect	8.0
Long Term Liabilities	95,515	Other Income	0	0.0 %	Avg Payment Days	42.3
Total Equity	3,201,808	Other Expense	0	0.0 %	Depreciation Rate	53.8 %
Total Liab. and Equity	3,990,095	Net Profit or Loss	268,703	4.3 %	Return on Equity	8.4 %

332647 BROADWAY DIALYSIS CENTER AT EHC

For Profit

79-01 BROADWAY DIALYSIS CENTER D-7 WING

12/31/2011 365 Days Settled

Short Term

ELMHURST, NY 11373

QUEENS

NATIONAL GOVERNMENT SERVICES

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	1,484,601	Total Charges	32,366,500		Salary Expense	37.7 %
Fixed Assets	117,190	Contract Allowance	27,464,847	84.9 %	Fringe Benefits	5.6 %
Other Assets	736,186	Operating Revenue	4,901,653	15.1 %		
Total Assets	2,337,977	Operating Expense	3,813,245	77.8 %	Current Ratio	1.2
Current Liabilities	1,247,451	Operating Margin	1,088,408	22.2 %	Days to Collect	29.1
Long Term Liabilities	46,603	Other Income	0	0.0 %	Avg Payment Days	27.4
Total Equity	1,043,923	Other Expense	0	0.0 %	Depreciation Rate	25.9 %
Total Liab. and Equity	2,337,977	Net Profit or Loss	1,088,408	22.2 %	Return on Equity	104.3 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

262617 DSI LEES SUMMIT RENAL CENTER

For Profit

100 NORTHEAST MISSOURI RD, SUITE 100 12/31/2011 365 Days Settled

Short Term

LEES SUMMIT, MO 64086

JACKSON

BLUE CROSS (FLORIDA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	2,114,547	Total Charges	32,178,242		Salary Expense	32.4 %
Fixed Assets	870,323	Contract Allowance	26,395,683	82.0 %	Fringe Benefits	5.7 %
Other Assets	2,357,500	Operating Revenue	5,782,559	18.0 %		
Total Assets	5,342,370	Operating Expense	2,805,368	48.5 %	Current Ratio	5.6
Current Liabilities	380,981	Operating Margin	2,977,191	51.5 %	Days to Collect	115.6
Long Term Liabilities	185,674	Other Income	-1,637,249	-28.3 %	Avg Payment Days	5.2
Total Equity	4,885,839	Other Expense	0	0.0 %	Depreciation Rate	16.7 %
Total Liab. and Equity	5,452,494	Net Profit or Loss	1,339,942	23.2 %	Return on Equity	27.4 %

042573 DSI MARION RENAL CENTER

For Profit

2921 HIGHWAY 77, SUITE 8, BELLA VISTA COMMONS 12/31/2011 365 Days Settled

Short Term

MARION, AR 72364

CRITTENDEN

BLUE CROSS (FLORIDA)

Balance Sheet		Income Statement			Key Performance Ind.	
Current Assets	3,197,813	Total Charges	31,996,455		Salary Expense	34.9 %
Fixed Assets	549,589	Contract Allowance	27,971,655	87.4 %	Fringe Benefits	6.0 %
Other Assets	3,071	Operating Revenue	4,024,800	12.6 %		
Total Assets	3,750,473	Operating Expense	2,813,056	69.9 %	Current Ratio	25.4
Current Liabilities	125,995	Operating Margin	1,211,744	30.1 %	Days to Collect	107.4
Long Term Liabilities	773	Other Income	-146	0.0 %	Avg Payment Days	4.0
Total Equity	3,623,704	Other Expense	0	0.0 %	Depreciation Rate	7.4 %
Total Liab. and Equity	3,750,472	Net Profit or Loss	1,211,598	30.1 %	Return on Equity	33.4 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,430,968	Total Charges	31,896,032	Salary Expense	20.1 %	
Fixed Assets	412,880	Contract Allowance	29,800,152	93.4 %	Fringe Benefits	3.1 %
Other Assets	2,052,880	Operating Revenue	2,095,880	6.6 %		
Total Assets	3,896,728	Operating Expense	1,670,221	79.7 %	Current Ratio	0.6
Current Liabilities	2,404,037	Operating Margin	425,659	20.3 %	Days to Collect	178.6
Long Term Liabilities	2,038,842	Other Income	69	0.0 %	Avg Payment Days	15.7
Total Equity	-546,151	Other Expense	0	0.0 %	Depreciation Rate	30.1 %
Total Liab. and Equity	3,896,728	Net Profit or Loss	425,728	20.3 %	Return on Equity	-78.0 %

422602 DCA - EDGEFIELD

For Profit

306 MAIN STREET

12/31/2011 365 Days Settled

Short Term

EDGEFIELD, SC 29824

EDGEFIELD

BLUE CROSS (WESTERN PENNSYLVANIA)

182593 BARBOURVILLE HOME DIALYSIS CENTER

For Profit

KNOX PROFESSIONAL PARK, 315
HOSPITAL DRIVE, SUITE

12/31/2011 365 Days Settled

Short Term

BARBOURVILLE, KY 40906

KNOX

NATIONAL GOVERNMENT SERVICES

ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

152637 DSI PLAINFIELD RENAL CENTER				For Profit		
8110 NETWORK DR		12/31/2011 365 Days Settled		Short Term		
PLAINFIELD, IN 46168						
HENDRICKS						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,396,047	Total Charges	31,560,981	Salary Expense	30.1 %	
Fixed Assets	1,324,028	Contract Allowance	27,319,639	86.6 %	Fringe Benefits	5.3 %
Other Assets	-228,520	Operating Revenue	4,241,342	13.4 %		
Total Assets	5,491,555	Operating Expense	2,913,156	68.7 %	Current Ratio	12.1
Current Liabilities	362,221	Operating Margin	1,328,186	31.3 %	Days to Collect	99.2
Long Term Liabilities	876,844	Other Income	-705,527	-16.6 %	Avg Payment Days	5.2
Total Equity	4,252,491	Other Expense	0	0.0 %	Depreciation Rate	12.3 %
Total Liab. and Equity	5,491,556	Net Profit or Loss	622,659	14.7 %	Return on Equity	14.6 %
112652 RAI-PEACHTREE ST-LOUISVILLE				For Profit		
1069 PEACHTREE STREET		12/31/2011 365 Days Settled		Short Term		
LOUISVILLE, GA 30434						
JEFFERSON						
BLUE CROSS (TENNESSEE)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	1,611,172	Total Charges	31,387,165	Salary Expense	29.5 %	
Fixed Assets	583,950	Contract Allowance	29,972,495	95.5 %	Fringe Benefits	8.0 %
Other Assets	0	Operating Revenue	1,414,670	4.5 %		
Total Assets	2,195,122	Operating Expense	1,457,757	103.0 %	Current Ratio	55.4
Current Liabilities	29,082	Operating Margin	-43,087	-3.0 %	Days to Collect	15,041.5
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	5.3
Total Equity	2,166,040	Other Expense	0	0.0 %	Depreciation Rate	20.3 %
Total Liab. and Equity	2,195,122	Net Profit or Loss	(43,087)	-3.0 %	Return on Equity	-2.0 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

522555 WISCONSIN DIALYSIS FITCHBURG				Not for Profit		
3034 FISH HATCHERY RD		6/30/2011 365 Days Settled		Short Term		
MADISON, WI 53713						
DANE						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	4,688,662	Total Charges	31,239,232	Salary Expense	40.1 %	
Fixed Assets	631,779	Contract Allowance	22,793,335	73.0 %	Fringe Benefits	11.8 %
Other Assets	0	Operating Revenue	8,445,897	27.0 %		
Total Assets	5,320,441	Operating Expense	7,605,736	90.1 %	Current Ratio	7.3
Current Liabilities	643,572	Operating Margin	840,161	9.9 %	Days to Collect	130.3
Long Term Liabilities	0	Other Income	48,983	0.6 %	Avg Payment Days	1.0
Total Equity	4,676,869	Other Expense	0	0.0 %	Depreciation Rate	9.8 %
Total Liab. and Equity	5,320,441	Net Profit or Loss	889,144	10.5 %	Return on Equity	19.0 %
142575 DSI MARKHAM RENAL CENTER				For Profit		
3053-3055 WEST 159TH STREET		12/31/2011 365 Days Settled		Short Term		
MARKHAM, IL 60426						
COOK						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	5,388,653	Total Charges	31,239,127	Salary Expense	34.8 %	
Fixed Assets	140,471	Contract Allowance	27,650,536	88.5 %	Fringe Benefits	6.2 %
Other Assets	-27,182	Operating Revenue	3,588,591	11.5 %		
Total Assets	5,501,942	Operating Expense	2,811,475	78.3 %	Current Ratio	19.3
Current Liabilities	278,693	Operating Margin	777,116	21.7 %	Days to Collect	13.6
Long Term Liabilities	0	Other Income	160	0.0 %	Avg Payment Days	5.0
Total Equity	5,223,249	Other Expense	0	0.0 %	Depreciation Rate	11.7 %
Total Liab. and Equity	5,501,942	Net Profit or Loss	777,276	21.7 %	Return on Equity	14.9 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

112826 EMORY DIALYSIS AT CANDLER				Not for Profit	
2726 CANDLER ROAD		8/31/2011 365 Days Settled		Short Term	
DECATUR, GA 30034					
DEKALB					
CAHABA					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	773,296	Total Charges	31,182,829		Salary Expense 35.8 %
Fixed Assets	2,224,586	Contract Allowance	25,302,348	81.1 %	Fringe Benefits 4.4 %
Other Assets	300,000	Operating Revenue	5,880,481	18.9 %	
Total Assets	<u>3,297,882</u>	Operating Expense	<u>6,205,511</u>	105.5 %	Current Ratio 0.3
Current Liabilities	2,749,839	Operating Margin	-325,030	-5.5 %	Days to Collect 19.9
Long Term Liabilities	0	Other Income	34,689	0.6 %	Avg Payment Days 17.3
Total Equity	<u>548,043</u>	Other Expense	<u>0</u>	0.0 %	Depreciation Rate 17.6 %
Total Liab. and Equity	<u>3,297,882</u>	Net Profit or Loss	<u>(290,341)</u>	-4.9 %	Return on Equity -53.0 %
282521 RAI CARE- AMES-OMAHA				Public	
5084 AMES AVENUE		12/31/2011 365 Days Submitted		Short Term	
OMAHA, NE 68104					
DOUGLAS					
BLUE CROSS (TEXAS)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	330,074	Total Charges	31,047,623		Salary Expense 34.5 %
Fixed Assets	443,278	Contract Allowance	29,291,598	94.3 %	Fringe Benefits 6.6 %
Other Assets	0	Operating Revenue	1,756,025	5.7 %	
Total Assets	<u>773,352</u>	Operating Expense	<u>1,901,712</u>	108.3 %	Current Ratio 6.3
Current Liabilities	52,617	Operating Margin	-145,687	-8.3 %	Days to Collect 29,287.2
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days 9.3
Total Equity	<u>720,735</u>	Other Expense	<u>0</u>	0.0 %	Depreciation Rate 32.1 %
Total Liab. and Equity	<u>773,352</u>	Net Profit or Loss	<u>(145,687)</u>	-8.3 %	Return on Equity -20.2 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	632,965	Total Charges	30,855,177	Salary Expense	40.0 %	
Fixed Assets	803,481	Contract Allowance	21,548,620	69.8 %	Fringe Benefits	6.5 %
Other Assets	85,428	Operating Revenue	9,306,557	30.2 %		
Total Assets	1,521,874	Operating Expense	8,083,542	86.9 %	Current Ratio	0.7
Current Liabilities	970,198	Operating Margin	1,223,015	13.1 %	Days to Collect	140.3
Long Term Liabilities	0	Other Income	543,017	5.8 %	Avg Payment Days	16.5
Total Equity	551,676	Other Expense	0	0.0 %	Depreciation Rate	15.5 %
Total Liab. and Equity	1,521,874	Net Profit or Loss	1,766,032	19.0 %	Return on Equity	320.1 %

142540 CIRCLE MEDICAL MANAGEMENT

For Profit

1426 W WASHINGTON BLVD

12/31/2011 365 Days Settled

Short Term

CHICAGO, IL 60607

COOK

NATIONAL GOVERNMENT SERVICES

552605 RAI- OAKLAND HOME PROGRAM 1

For Profit

2710 TELEGRAPH AVENUE SUITE 205

12/31/2011 365 Days Settled

Short Term

OAKLAND, CA 94612

ALAMEDA

BLUE CROSS (SOUTH CAROLINA)

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

392601 DSI - PHILADELPHIA RENAL CENTER				For Profit	
3310-24 MEMPHIS STREET		12/31/2011 365 Days Reopened		Short Term	
PHILADELPHIA, PA 19134					
PHILADELPHIA					
FIRST COAST (FLORIDA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	66,439	Total Charges	30,164,526	Salary Expense	38.9 %
Fixed Assets	508,256	Contract Allowance	27,281,988	90.4 %	Fringe Benefits 7.0 %
Other Assets	15,000	Operating Revenue	2,882,538	9.6 %	
Total Assets	589,695	Operating Expense	2,785,105	96.6 %	Current Ratio 0.1
Current Liabilities	667,972	Operating Margin	97,433	3.4 %	Days to Collect 8.2
Long Term Liabilities	0	Other Income	132	0.0 %	Avg Payment Days 4.1
Total Equity	51,617	Other Expense	0	0.0 %	Depreciation Rate 12.8 %
Total Liab. and Equity	719,589	Net Profit or Loss	97,565	3.4 %	Return on Equity 189.0 %
362623 DSI WHITE PONDS RENAL CENTER				For Profit	
534 WHITE POND DR, SUITE A		12/31/2011 365 Days Settled		Short Term	
AKRON, OH 44320					
SUMMIT					
BLUE CROSS (FLORIDA)					
Balance Sheet		Income Statement		Key Performance Ind.	
Current Assets	-717,821	Total Charges	30,143,256	Salary Expense	33.8 %
Fixed Assets	426,414	Contract Allowance	27,113,403	89.9 %	Fringe Benefits 6.0 %
Other Assets	3,016,876	Operating Revenue	3,029,853	10.1 %	
Total Assets	2,725,469	Operating Expense	2,708,863	89.4 %	Current Ratio (2.3)
Current Liabilities	314,469	Operating Margin	320,990	10.6 %	Days to Collect 2,550.7
Long Term Liabilities	-42,603	Other Income	-81,412	-2.7 %	Avg Payment Days 4.6
Total Equity	2,453,601	Other Expense	0	0.0 %	Depreciation Rate 6.2 %
Total Liab. and Equity	2,725,467	Net Profit or Loss	239,578	7.9 %	Return on Equity 9.8 %

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ESRD Profile Report - 2011

Sample End Stage Renal Dialysis reports from the Halmanac.com website.

142654 DSI RENAL SCHAUMBURG, LLC				For Profit		
1156 ROSELLE RD		12/31/2011 365 Days Settled		Short Term		
SCHAUMBURG, IL 60193						
COOK						
BLUE CROSS (FLORIDA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	468,101	Total Charges	30,049,618	Salary Expense	31.1 %	
Fixed Assets	674,129	Contract Allowance	26,270,335	87.4 %	Fringe Benefits	5.6 %
Other Assets	1,903,379	Operating Revenue	3,779,283	12.6 %		
Total Assets	3,045,609	Operating Expense	2,629,369	69.6 %	Current Ratio	1.5
Current Liabilities	318,932	Operating Margin	1,149,914	30.4 %	Days to Collect	217.3
Long Term Liabilities	-174,069	Other Income	-290,543	-7.7 %	Avg Payment Days	6.0
Total Equity	4,211,254	Other Expense	0	0.0 %	Depreciation Rate	12.5 %
Total Liab. and Equity	4,356,117	Net Profit or Loss	859,371	22.7 %	Return on Equity	20.4 %
362595 DIALYSIS CENTERS OF DAYTON, LLC - NORTH				For Profit		
455 TURNER ROAD		12/31/2011 365 Days Settled		Short Term		
DAYTON, OH 45415						
MONTGOMERY						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,463,567	Total Charges	29,994,182	Salary Expense	33.7 %	
Fixed Assets	2,530,403	Contract Allowance	18,590,752	62.0 %	Fringe Benefits	7.3 %
Other Assets	0	Operating Revenue	11,403,430	38.0 %		
Total Assets	4,993,970	Operating Expense	8,327,983	73.0 %	Current Ratio	6.2
Current Liabilities	400,391	Operating Margin	3,075,447	27.0 %	Days to Collect	15.3
Long Term Liabilities	0	Other Income	32,568	0.3 %	Avg Payment Days	14.5
Total Equity	4,593,579	Other Expense	0	0.0 %	Depreciation Rate	3.1 %
Total Liab. and Equity	4,993,970	Net Profit or Loss	3,108,015	27.3 %	Return on Equity	67.7 %

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Sample End Stage Renal Dialysis reports from the Halmanac.com website.

332610 WEST NASSAU DIALYSIS CENTER				Not for Profit		
75 ROCKAWAY AVENUE		12/31/2011 365 Days Settled		Short Term		
VALLEY STREAM, NY 11580						
NASSAU						
NATIONAL GOVERNMENT SERVICES						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	2,639,380	Total Charges	29,920,350	Salary Expense	32.6 %	
Fixed Assets	28,090	Contract Allowance	24,290,713	81.2 %	Fringe Benefits	5.1 %
Other Assets	565,083	Operating Revenue	5,629,637	18.8 %		
Total Assets	3,232,553	Operating Expense	4,089,468	72.6 %	Current Ratio	1.8
Current Liabilities	1,465,503	Operating Margin	1,540,169	27.4 %	Days to Collect	90.4
Long Term Liabilities	0	Other Income	0	0.0 %	Avg Payment Days	21.8
Total Equity	1,767,050	Other Expense	0	0.0 %	Depreciation Rate	24.0 %
Total Liab. and Equity	3,232,553	Net Profit or Loss	1,540,169	27.4 %	Return on Equity	87.2 %
422588 HAMPTON DIALYSIS CLINIC				For Profit		
593 W CAROLINA AVENUE		5/31/2011 151 Days Amended		Short Term		
VARNVILLE, SC 29944						
HAMPTON						
BLUE CROSS (GEORGIA)						
Balance Sheet		Income Statement		Key Performance Ind.		
Current Assets	87,061	Total Charges	16,483,759	Salary Expense	13.1 %	
Fixed Assets	15,240	Contract Allowance	15,848,247	96.1 %	Fringe Benefits	2.3 %
Other Assets	0	Operating Revenue	635,512	3.9 %		
Total Assets	102,301	Operating Expense	1,719,699	270.6 %	Current Ratio	3.1
Current Liabilities	27,799	Operating Margin	-1,084,187	-170.6 %	Days to Collect	19,425.0
Long Term Liabilities	340,329	Other Income	0	0.0 %	Avg Payment Days	2.3
Total Equity	-251,907	Other Expense	0	0.0 %	Depreciation Rate	56.8 %
Total Liab. and Equity	116,221	Net Profit or Loss	(1,084,187)	-170.6 %	Return on Equity	430.4 %

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